

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 7, 2006

The Board of Trustees met at its regular monthly meeting on Friday, July 7, 2006, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 7, 2006 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on July 7, 2006, at 11:05 a.m. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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INTRODUCTION OF NEW STUDENT TRUSTEE

Judge Duncan:

Good morning. We'd like to welcome this morning our new student trustee, Christopher Alvarez-Breckenridge. Christopher was just appointed by Governor Taft as the graduate/professional student member of the Board for a two-year term, replacing Chad Endsley. Christopher is from Blacklick, Ohio, and received his undergraduate degree – summa cum laude – from Ohio State in biology and classics. Christopher, we look forward to working with you and congratulations.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I have a few announcements and then I will offer my report. I, too, Chris, want to welcome you. I have had the privilege of knowing Christopher for a long time during his undergraduate years and can absolutely assert that we are extraordinarily lucky that you are joining the Board. Thank you very much; you will be a terrific addition.

I have a couple of other announcements to make. It is my pleasure to introduce to you this morning the new dean of the College of Medicine, Dr. Wiley Souba -- better known as "Chip" Souba. Dr. Souba, would you stand so we can recognize you?

Dr. Souba comes to us from Penn State where he serves as the chairman of the Department of Surgery, surgeon-in-chief at the Milton S. Hershey Medical Center, director of the Penn State Hershey Center for Leadership Development, and is the Waldhausen Professor of Surgery. Dr. Souba is a surgical oncologist who is the author of more than 300 articles, 60 book chapters, and the editor of two textbooks. He is currently serving as the editor of *The Journal of Surgical Research*. In addition to his scientific scholarship, he is known for his work in leadership development in academic medicine.

Dr. Souba earned his bachelor of science degree in chemistry from Muskingum College in New Concord, Ohio. You may recognize this school as a source of wonderful people -- Senator John Glenn and William Oxley Thompson, who received his degree in 1878. So you are in good company and we are delighted to have you at Ohio State. Dr. Souba also earned his M.D. degree from the University of Texas Medical School in Houston, a doctor of science degree in nutritional biochemistry from the Harvard School of Public Health, and his MBA from Boston University School of Management.

After residency at the University of Texas, and fellowships at the Dana-Farber Cancer Institute in Boston and the M.D. Anderson Hospital in Houston, he joined the faculty at the University of Florida, College of Medicine. In 1993 he moved to Harvard Medical School as professor of Surgery and Nutrition, and chief of the Division of Surgical Oncology and director of Surgical Oncology Research Labs at Mass General.

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Dr. Souba will report to Dr. Sanfilippo for administrative and fiscal matters and to Provost Snyder for academic matters. Later in today's meeting, with your approval, Dr. Souba will join us officially on August 14. Dr. Souba, I am delighted to welcome you to The Ohio State University. I know Fred would like to add a few comments of his own and then we will all warmly welcome you.

Dr. Alfred P. Sanfilippo:

Chip is the true triple threat. In the academic medicine world, we are always looking for a triple threat -- someone who is great in research, education, and patient care. As you have heard from President Holbrook, Chip fits the bill in all three areas. He is a well-known surgical oncologist, having been chief of surgical oncology at Harvard; a well-known investigator with ten years of continuous funding from the NIH; a tremendous amount of publications; great notoriety; a Ph.D. in his own right; and a great educator.

His education has been in the area of leadership. He has written some seminal papers on leadership and academic medicine, has an MBA degree, and his focus is on leadership. As President Holbrook said, he leads the Leadership Development Institute at Penn State. It is pretty rare to have somebody with this type of impact and achievement in these three areas.

Personally, I am absolutely delighted for the Medical Center and the University to have Chip coming on board as dean of the College of Medicine.

President Holbrook:

Chip, welcome.

Dr. Wiley Souba:

Thank you very much. My family and I are truly excited about coming to Columbus. My son will be going to the University of Pittsburgh, so he will only be about 4 hours away by car and my 13-year-old daughter just found out yesterday that she will be going to the Columbus School for Girls beginning in August. We have found a place to rent and my wife is very excited.

My main interest in this position is the incredible track record and history of Ohio State in conjunction with the Medical Center, which is now on a trajectory to greatness. Fred has a great leadership team in place and this is a very elite group to work with. I am excited to join you and help work with you to take the University and the Health Sciences to the next level. I really believe that we can achieve this.

Let me conclude by saying how deeply I appreciate this chance to work with all of you. People, and the relationships that we create, are what has helped me so much. If you will excuse me, Fred has more work for me to do. Thank you very much.

President Karen A. Holbrook:

Thank you, Chip, and welcome.

I would also like to announce the new faculty leadership for this year. Dr. Alan Silverman, the new chair of Faculty Council, is not here today, but we do have with us Dr. Harald Vassein, from biological sciences, who is the new chair of Senate Steering. Dr. Vassein, would you stand so we can congratulate and welcome you?

We also have with us Mr. Jay Young, the incoming president of the University Staff Advisory Committee. Jay, would you please stand? Jay Young is replacing Joanne

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Weston who we said goodbye to at the last meeting. Welcome, we are very glad to have you.

I chose my remarks today based on what is going on in the state, what is going on nationally, and to correlate with Bill's presentation of the budget today and a number of things you have been hearing about. I have entitled my remarks "Accountability." This is not a new topic, it has been around in higher education for many years, but it has arisen, again, in a different form. Typically when we talk about accountability, we talk about fiscal accountability. The new way to look at accountability in higher education is more focused on student learning.

I thought I would mention a few things that are going on and, particularly, spend my time talking about the report of the Spellings Commission. This is a new report that was put together at the federal-level and has just come out with its findings. I think you will find them somewhat disturbing and relevant. You can also see where Ohio State fits into what the nation, under the Secretary of Education, thinks of higher education.

In the middle of June, the Ohio Board of Regents held a conference on higher learning accountability and performance in higher education. This was a day long conference that looked at what are the methods for learning assessments and how do you measure value-added? You are going to hear the word "value-added" a great deal and it is something that people are focusing on. What is the value-added when a student comes to college and then leaves? What is that value-added in between? We believe public education is doing a great deal for value-added in comparison with private organizations where very bright students come in and leave as very bright students. How much value-added do they get out of the experience versus students who come in -- who are also very bright -- but take away a very strong experience in our public institutions? This is what the Board of Regents talked about. Another question was "Should legislators become concerned with learning outcomes and should they legislate approaches?" That was asked at the state-level, but it is an important question because it is also asked at the federal-level.

The next report I want to mention is the NASULGC Report – the National Association of State Universities and Land-Grant Colleges, the major organization for our land-grant schools. They have defined a new agenda under new leadership. One is the challenge of improving student learning, which they believe is at the very core of the value system in the academy. They have published a paper that is entitled, "Toward the Value Standard for Public University Accountability" and have outlined a number of goals.

First they believe that public education has to be committed to strengthening learning. Fulfilling that commitment will involve a number of changes in the Academy that will need to be done at the state and federal levels, and with accrediting bodies. They are recommending that there be put in place a voluntary system of defining outcomes.

One of the suggestions from the Spellings Commission is that there be a university-wide, nation-wide test of graduating seniors. Most people believe that is not a good thing to do because our institutions are so very different in terms of mission that it doesn't make sense. But could we put in place a voluntary system of defining outcomes for universities based on the differentiation of our different university systems. NASULGC also said that the different assessment tools that we already have available should be taken into account.

NASULGC also recommends something that the Spellings Commission came up with that, I think, is very important -- a national unit records system for tracking students' success. What that means is that every student when he or she enters college will have a unit tracking system that will follow that individual all across

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whatever schools he or she may attend. Whether these students are in four, five or six schools; or whether they step out for a period of time and come back. This means we will have real data on graduation success rates and data that are important. The data we use now looks at first time students that go into college and follows them through school. It doesn't take into account late learners, step out students, or part-time students. I think this is a very important recommendation.

I am going to read a quote which is very important and then go on to talk a little more about the Spellings Report. According to the NASULGC Report, "The goal is to break this dysfunctional cycle of public expectations and greater demands for accountability and replace it with thoughtful, voluntary accountability processes that provide the necessary performance indicators to government entities and the information that is desired by the public. So the appropriate feedback to faculty who design the curriculum can be made available and so that undergraduate learning can truly be improved; students can graduate with the skills and knowledge necessary to succeed." I think our students do graduate with skills and knowledge, but the Spellings Commission does not come up with that same conclusion.

Within the last year, there have been many different reports on: value-added modeling; value-added assessment; accountability for better results; national imperative; and American higher education does not measure up in the 21st century claiming the common ground that state policy making for college readiness and success. All of these are looking at a variety of things: Are young people getting what they should get out of college? and Is there a good transition between high school and college? These are all very important topics.

Let me tell you how the Spellings Commission starts out and its report on accountability and higher education. They state that there are troubling signs of peril in America's education market becoming reduced and services characterized by obsolescence. The Organization of Economic Cooperation and Development -- OECD -- now ranks the United States 7th in the world, where we used to be 1st in terms of some adults with post-secondary education. They prompted the statement that "the successes in higher education of the past have led the United States to unseemly complacency about the future in a time when higher education is the principal means to personal and societal advancements." They go on with things they believe are unfavorable.

Let me tell you what the goals are of the Spellings Commission: 1) to assure that we have a world-class education system that prepares citizens and creates new knowledge accessible to all qualified students in all stages of life regardless of their financial situation; 2) that colleges and universities are productive and efficient so they can be affordable to students, taxpayers, and donors that support them; and 3) that they have a system that gives Americans the skills needed to adapt to a rapidly changing economy and can contribute to the innovation of global competitiveness.

According to this Commission, America's education has become increasingly risk-averse, frequently self-satisfied, and unduly expensive. They say, "We have not confronted the fundamental issues of transforming to serve, changing educational needs, confronting the impact of globalization, accepting rapidly evolving technologies, accommodating a diverse and aging population, and meeting the new needs and paradigms of an evolving marketplace." They believe we need reforms in colleges and universities, accrediting bodies, governing boards, the business communities, and parents and students themselves. I am not sure what has been omitted from that, but a large number of people in the Spellings Commission need to take a look at that.

They came up with four specific goals and the topics are what we always talk about in accountability, are very important, and do give some recommendations that are useful. Their first goal -- a very important goal -- is: access to higher education. They say right now that students are limited to higher education access because

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they are not well-prepared, there are financial barriers, and our colleges and universities are not well-aligned. They talk about alignment in terms of what professors and high school teachers think of the preparedness of students. There is a major discrepancy with professors saying that students are not prepared and high school teachers saying yes they are quite well prepared.

It has been demonstrated that 40% of students in four-year institutions take remedial classes; and 67% of students in two-year schools take remedial classes. This is at a cost of \$1 billion each year and a cost of \$16 billion in not having students ready to go on to college or into the workplace and needing to be re-prepared for either place they go.

Recommendations on this and access are that K-12, post-secondary systems, and state policymakers must all work together to improve college preparation, its growing success, and we need data on persistence. We know that the governor's Ohio Plan for changing the curriculum is one of those things that align the curriculum of high school with the curriculum in college with a sense that all students coming out of high school would be college and work ready. High schools need to be accountable for preparing the students and the state should provide, according to the Spellings Commission, incentives to higher education to work with K-12. K-12 teacher-preparation needs to be overhauled and the transfer of credit needs to be much easier for the students that, again, either step out or transfer from one college to another as it is wasteful for them to retake courses. They need to reduce financial and non-academic barriers, such as students not being aware of college activities and not having role models and career expectations.

The second topic that the Spellings Commission took up was affordability. They pointed out that over the last twenty years, tuition has increased 200%. It has outstripped every other rate of inflation per capita income, consumer prices and even health insurance over that period of time. We must be more cost effective.

Their feeling is that there is little incentive in institutions to control costs and find innovative ways to teach students. As I said, this is a negative report, but, I think, our University can come back with a rebuttal on many of these things. Nonetheless, it is a report that stands and is being looked at by Congress. American higher education leads the world in cost -- almost two times as much -- of any other industrialized nation according to the OECD.

They point out that: we under utilize our physical facilities -- many times they are not utilized on weekends or evenings; our doctoral programs under enroll and duplicate. We can feel good about what we are doing here for doctoral education to be more efficient and cost effective. They also claim that we fail to use technology to lower instructional costs. One of the other things you will appreciate is that there are seventeen different federal programs that provide financial aid that are not coordinated and are very inefficient. I think their recommendations here are very good.

What they are encouraging under this category is that there is a more focused program of cost cutting and productivity improvements, and that tuition should not rise more than family income. Technology should be used to reduce costs. College experiences that students have at advanced placement, early college enrollment, dual enrollment, and early college programs should be cost saving mechanisms. Students should focus on two-year schools early on and less expensive alternatives that transfer easily.

A complete overhaul of the federal financial aid system is recommended and that it should be consolidated, streamlined, and the FAFSA eliminated, so students don't have to fill out these overwhelming application forms for financial aid. They suggest -- and this is their exact suggestion -- that a post card-size application would do. Most of the data needed on the FAFSA comes straight off of income tax forms and

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these long application forms do not need to be filled out. They are looking at a complete restructuring of the financial aid system to allow students greater access. I think this is a wonderful idea.

The third topic is quality innovation. They are saying quality is inadequate and declining in some colleges and universities, and they describe a campus culture that seems to promote under-achievement, anti-intellectualism, and excessive socializing. Employers report that our graduates are not prepared. They have to be re-prepared with new critical thinking skills and we do not have the skills to keep students at any age in the work force throughout their lives. Data from the National Assessment of Adult Literacy demonstrate that our students are not as prepared as they should be and our standards for teaching are not up to speed.

Talk about general education has become a lost art in many colleges in that a liberal education is being phased out in favor of more professional and technical education. Grade inflation is a problem for some universities. They say that faculty are not taking advantage of information that is real research on how people learn and using those data and applying it to their teaching. They say that universities have failed to seize opportunities for innovation. They cite us as being some of the most innovative organizations in terms of what we do in research, but we don't necessarily apply that to our own rules or activities within the university.

They point out -- and, I think, you all will agree with this -- that there are more than 200 federal laws that the institutes for higher education need to comply with. Many of these are real regulatory burdens that are very costly. We saw that today in the budget looking at a lot of scarce resources being applied to comply with more than 200 laws.

Again, credit transformation transfer is important. What they recommend is that a federal fund be established to provide incentives for effective teaching that is research-based. We would embrace new pedagogies and curricular technologies to improve student learning especially in science and math.

Also proposed is that the Secretary of Education would develop a national strategy for our citizens to continually update their knowledge throughout a lifetime. A nation-wide pilot would be put in place where accounts would be set aside -- very much like the Earn to Learn in Ohio -- for individuals to finance education throughout their lifetime from tax incentives and through individuals and employers. Also proposed was a national innovation partnership offering federal matching funds be put aside for a program formatting in the use of technology. The Secretary of Education would also design programs that would bring together higher education with adult education and vocational education and meet work force needs.

Finally, the last goal of the Spellings Commission relates to accountability and providing real reliable information to students. Students could go on the web -- not just look at the *U.S. News and World Report*, which says very little, if nothing, about student learning -- and compare student learning across institutions. This would give students the right tools to make the right decisions about what is going on in universities. The goal is that universities are transparent about cost/price, student success outcomes, and what is the value-added.

Again, they recommend developing better measures of student learning and talk about the ones that are already in place. A federal database would be put in place that would provide statistics for students and establish the tracking system. Also, they would develop a consumer-friendly database on higher education with very reliable information as well as searchable and cost/price college completion.

Finally, they recommend that there be a national accreditation standard. This is very interesting. They talked about national accreditation standards that would

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come out of the Higher Education Reauthorization bill, but, if not there, would at least be a framework for accreditation. Right now when we accredit programs it is not transparent and it is not revealed. It is all very quietly sent to the administrators of the program and the university, but it isn't online for students to see. So it is talking about moving toward world-class standards and best practices overall.

What they believe is that the Spellings Commission has these four categories to offer a comprehensive and useful framework for diagnosing the problems, as well as promising a prescription for fixing the shortcomings. If you read the entire report it makes you a bit angry because you think about how well we do in so many of these categories, and that these are criticisms that can possibly be leveled at all of higher education. I think we also do not need to put our head in the sand and say that some of these don't apply to us. It is a good report and is one that has been put together by very thoughtful people. I think it is a report that Congress is going to look at very seriously. I think it is open now and ready for debate nationally. Thank you.

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COMMITTEE REPORTS

Judge Duncan:

I would like to call on Mr. Schottenstein for the Audit Committee report.

Mr. Schottenstein:

Mr. Chairman, the Audit Committee met yesterday afternoon for about two hours and all members were present. First we received a comprehensive report from the University internal auditors reviewing the Audit Work Plan. No unusual or extraordinary matters need to be reported at this time.

Next, the external auditors for the University, Deloitte and Touche LLP, made their report. Again, it was a good report and it does not require any further elaboration here today.

Finally, Mr. Shkurti gave a comprehensive report on a number of financial issues and an overview of some of the key goals for the University from a budgetary standpoint. That summarizes what we did yesterday. Thank you.

Judge Duncan:

Thank you, Bob. Next we will have a report from Wally O'Dell on the Agricultural Affairs Committee and the Investments Committee meetings.

Mr. O'Dell:

Thank you, Mr. Chairman. The Agricultural Affairs Committee met this morning and had a presentation from Drs. Bob Moser and Stephen Myers on the progress of the Ohio BioProducts Innovation Center. This is a Wright Center of Innovation (Third Frontier) award, with \$11.5 million in funding and with corporate matches a \$30 million project. This is a project to develop industrial products from corn and soybeans, and it is going very well. As the world runs down its petroleum reserves, this will become more and more important and Ohio is very well positioned to fill this market need.

Then we had an Investment Committee meeting this morning. We had a Development report from Dr. Jim Schroeder. For the first time this year, after eleven months, the gift receipts are above the prior year level and \$28.6 million has

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been received. Our donor levels are up about 4%. This has been good fundraising in a difficult environment.

Next, we had an endowment report from Mr. Jim Nichols. May was not a very good month in the market; our returns were -2.9%, leaving us ahead about 11% for the eleven months. June was about a break-even month on a preliminary basis. So the year return will be about 11%, with the endowment sitting at approximately \$2 billion.

We then had a routine resolution on the Appointment and Reappointment of Investment Managers. That concludes my report.

Judge Duncan:

Thank you, Wally. Any questions or discussion? If not, I will call upon Mr. Borrer to report on the Academic and Student Affairs Committee meeting.

Mr. Borrer:

Thank you, Mr. Chairman. First we heard a report from Rich Hollingsworth and Jackie Lipscomb on Partnering with Parents for the Success of Students. We learned about the Ohio State Parents Association -- with over 2,400 members -- which performs a very vital function of encouraging interaction between students, parents, and the University. The goal is to ensure that our students and their families have a successful experience while the students attend Ohio State. This is well done and coordinated.

Next, we heard from Dr. Randy Smith and Dean Andrews about the Academic Program Review. It is a strategic review of the goals and objectives of individual departments, how they relate to the Academic Plan, and align with the Freeman and McHale Reports. This review will take place in all departments over the next six years.

Finally, Provost Barbara Snyder introduced the resolutions on today's consent agenda including: the Merger of the Colleges of Education and Human Ecology; the Establishment of the School of Earth Sciences; Amendments to the *Rules of the University Faculty*, Amendments to the *Code of Student Conduct*, and routine personnel actions. That concludes my report.

Judge Duncan:

Thank you, Doug. Any questions or discussion? Next I will call on Jo Ann Davidson for the Fiscal Affairs Committee report.

Mrs. Davidson:

Thank you, Mr. Chairman. The Fiscal Affairs Committee is bringing resolutions to you -- #17-26 on the consent agenda -- with a recommendation for approval by the Board. I am going to briefly speak a little bit to several of the resolutions and certainly the one resolution on the Fiscal Year 2007 budget for the University.

It was pointed out that this budget does support key initiatives of the University and a pay pool at a 3% level. While there is nothing standard across that, it at least provides that wherewithal for most of our units to be able to meet their commitments. Provost Snyder is going to speak to us a little later on Targeted Investments in Excellence that deal with a small number of programs targeting in on public health, biological sciences, global warming and environmental issues, and quality graduate programs in science, technology, and engineering. And because we have targeted some money for recruitment, we are going to reach our 2008 enrollment plan goal one year early. We have also targeted money for financial aid

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and we are working towards the ACT score of our incoming class at 27. As you know, the Enterprise System is continuing to work on the Student Information System, which we have made a huge investment in.

The budget being proposed is a little over \$1 billion. It is a growth of 5.4% in expenditures and that is being driven by a couple of things. A huge issue is the cost of utilities and the increase in financial aid, so we have the capability to reach out to the students we want on campus.

Enrollment is projected to be fairly flat, although we have had a higher than expected acceptance for our incoming freshman class. So rather than the 5,800 we anticipated, we will be at 6,000 for the incoming freshman class. We have a 2.9% increase in state aid, some of that coming from the \$30 million the Controlling Board determined they would allocate to the funding formula.

We are going to delay, for a year, the phase down of the percentage of dollars that came out of the Foundation earnings that we used for development. This will provide Development with some additional resources.

We looked at the Medical Center budget, which will actually show an income above expenses of about \$76 million this year. Also we had some discussion on growing our cash reserves in the Medical Center and would expect that report to come back to us at our September meeting. I would just like to point out that when we came up with the plan of increasing those cash reserves and looking where we are going in 2007, we are very much ahead of schedule than we thought we would be. I think there is a general understanding of concern by Board members, so they will come back and show us a plan in September on that particular issue.

We would anticipate cost savings for our budget coming from the opportunities that we have in our wellness program. You may recall that we adopted this program at our last Board meeting and this is where we have an outreach to our employees to encourage them and to give them incentive to come up with individual wellness programs, getting some of our injured workers back to work more quickly, and also managing our energy conservation. That really gives you a total budget.

I am pleased to say that we are within our estimated resources of this sound budget. Frankly, I want to compliment the financial management of the University, Dr. Holbrook, and Bill Shkurti for bringing us a budget that we can feel comfortable with and that we are within our means.

The second resolution deals with undergraduate tuition for the regional campuses. As you know, we have not acted upon that and it is recommended that we increase it at the same level we did for central campus at 6%. It may cause a little bit higher rate for some students, simply because of the way the access challenge works at our regional campuses. This is where students get a reduction in their tuition, based upon the amount of access challenge money they qualify for.

The third item is the approval of the feasibility studies, design, and construction manager contracts and to move ahead with construction. The biggest issue with that group of projects is to move ahead with the construction of the Ohio Union. Last month, we had some discussion about the location and how we go about building the Union. I hope you all have had an opportunity to review the letter that Bill Shkurti sent to you indicating that they have gone back and looked at those particular issues. They feel comfortable in moving ahead with the recommendation to proceed with the construction contract for the Ohio Union and that is part of that resolution.

We have a traditional interim authority resolution on the agenda today. This interim authority would be given to the chair of the Fiscal Affairs Committee with the approval of the chairman of the Board, in consultation with the Committee, if there

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is any action needed between now and the time we meet in September to move ahead with some of the projects. In holding them back, we would lose some of our timetables and, quite frankly, we have been very much cautioned by the fact that the cost of our materials for many of these construction projects are taking a sharp increase. Subsequently, it would give that flexibility for that authority to be given in lieu of a Board meeting.

We have the recommendation to purchase a piece of property on south campus. The Highland Street property is currently used for campus student housing and would continue for that use until such time that it is needed for another purpose by the University. There are authorizations for three easements, one on the Lima campus and two for our new student housing that is being proposed at the corner of Kenny and Lane Avenues.

We have a recommendation to approve the parking plan for the Medical Center. With the expansion of the Medical Center, we will be losing a number of parking spaces. So this is a significant parking plan, which would include the renovation of a garage, building of garages, and providing a surface lot. The approval today would be Phase I of the parking plan and any moving ahead with any construction would obviously be handled under our normal processes.

The last resolution is the extension of the Non-Smoking Policy that was earlier established for the Medical Center and is now being broadened to the Health Sciences Colleges -- the broad area that surrounds what we consider to be the entire medical complex. This policy has been run through all of the appropriate bodies and they are recommending that we extend that Non-Smoking Policy.

Mr. Chairman, that is a quick review of the items that are coming to you for approval today.

Judge Duncan:

Thank you very much. You had a busy day.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have twenty-six resolutions on the Consent Agenda today and we would like to conduct separate votes for #14 -- the Report of Research Contracts and Grants -- and #16 -- Appointment/Reappointment of Investment Managers. We are seeking your approval for:

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2006-2007

Resolution No. 2007-1

BE IT RESOLVED, That the appointments to committees and representatives to various Boards for 2006-2007 be amended as follows:

Academic and Student Affairs Committee:

Douglas G. Borrer, Chair
John D. Ong, Vice Chair
Robert H. Schottenstein
G. Gilbert Cloyd
THEKLA R. SHACKELFORD
ALEX SHUMATE
New Trustee
Yoonhee P. Ha

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Leslie H. Wexner
Brian K. Hicks
Walden W. O'Dell
New Trustee
Christopher A. Alvarez-Breckenridge

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Investments Committee:

Dimon R. McFerson, Chair
Walden W. O'Dell, Vice Chair
Jo Ann Davidson
Robert H. Schottenstein
John D. Ong
New Trustee
Ex Officio:
John Gerlach, Jr. (Foundation Bd)
David A. Rismiller (Foundation Bd)

Audit Committee:

Robert H. Schottenstein, Chair
~~Dimon R. McFerson, Vice Chair~~
Robert M. Duncan, VICE CHAIR
New Trustee
NEW TRUSTEE
James Gilmour (3/1/05 – 2/29/08)

Agricultural Affairs Committee:

Walden W. O'Dell, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Robert M. Duncan
John D. Ong
New Trustee
Yoonhee P. Ha
Christopher A. Alvarez-Breckenridge

Medical Center Affairs Committee:

Dimon R. McFerson, Chair
Brian K. Hicks, Vice Chair
Jo Ann Davidson
G. Gilbert Cloyd
Robert H. Schottenstein
Ellen Hardyman
David Lauer
Donald Shackelford

Governance Committee:

Robert M. Duncan, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Jo Ann Davidson

Government Relations Advisory Council:

Robert M. Duncan, Chair
Douglas G. Borrer, Vice Chair
Jo Ann Davidson
Brian K. Hicks
David L. Brennan
Thomas Hoaglin

Rich Hillis
Stephen C. Landerman

**The Arthur G. James Cancer
Hospital & Richard J. Solove
Research Inst. Bd:**

Karen L. Hendricks, Chair
Robert H. Schottenstein

University Hospitals Board:

Brian K. Hicks
New Trustee

Campus Partners Board:

Robert M. Duncan

**Research Foundation Board of
Directors:**

G. Gilbert Cloyd

University Foundation Board Ex

Officio Class of Directors:

Karen L. Hendricks (2007)
Robert H. Schottenstein (2008)
Douglas G. Borrer (2009)

**Ohio State University Affiliates, Inc. ;
Affiliated Entities Committee:**

Robert M. Duncan (2007)
Karen L. Hendricks (2008)
Dimon R. McFerson (2009)

**Science and Technology Campus
Board:**

~~Brian K. Hicks~~ *NEW TRUSTEE*

Regional Campus Trustee Liaison:

Robert H. Schottenstein

**University Managed Health Care
System, Board of Directors**

Robert M. Duncan

Self-Insurance Trust Board:

Dimon R. McFerson

Richard M. Ross Heart Hospital:

Robert M. Duncan
New Trustee

REGIONAL CAMPUS BOARDS APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2007-2

Synopsis: Approval of appointments/reappointments to The Ohio State University Regional Campus Boards is proposed.

July 7, 2006 meeting, Board of Trustees

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointments/reappointments to the following Regional Campus Boards for the terms as specified:

Lima Board Appointment

Geoff Doute (student), July 1, 2006 – June 30, 2007

Lima Board Reappointments

Keith H. Deters, July 1, 2006 – June 30, 2009, 2nd term
Robert C. Young, July 1, 2006 – June 30, 2009, 2nd term

Marion Board Appointment

Anthony J. Iacobucci (student), July 1, 2006 – June 30, 2007

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards.

APPOINTMENTS TO THE UNIVERSITY HOSPITALS BOARD

Resolution No. 2007-3

Synopsis: Approval of appointments to the University Hospitals Board is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended:

NOW THEREFORE

BE IT RESOLVED, That Anthony C. White be appointed as a citizen member of the University Hospitals Board for the term July 1, 2006 through June 30, 2009 (1st term), and that David P. Lauer be appointed as chairperson of The Ohio State University Hospitals Board for the term July 7, 2006, through June 30, 2007.

REAPPOINTMENT TO THE OSU HARDING HOSPITAL BOARD

Resolution No. 2007-4

Synopsis: Approval of a reappointment to the OSU Harding Hospital Board is proposed.

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of an OSU & Harding Hospital Board; and

July 7, 2006 meeting, Board of Trustees

WHEREAS all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the Vice President for Health Services, the Senior Vice President for Health Sciences, and the President of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be reappointed as a citizen member of the OSU Harding Hospital Board for the following term:

Lee S. Szykowny, effective May 1, 2006, through May 30, 2009 (2nd term)

**AMENDMENTS TO THE *MEDICAL STAFF BYLAWS*
OF THE OHIO STATE UNIVERSITY HOSPITALS EAST**

Resolution No. 2007-5

Synopsis: The amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals East are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the *Medical Staff Bylaws* of The Ohio State University Hospitals East; and

WHEREAS the proposed amendments to the *Medical Staff Bylaws* of The Ohio State University Hospitals East were approved by the University Hospitals Board on May 25, 2006, as follows:

Amended Medical Staff Bylaws

3335-45-08 Peer review and corrective action.

(F) Automatic suspension or termination.

(1) through (14) unchanged.

(15) If a medical staff member pleads guilty to or is found guilty of a felony which involves:

(a) Violence or abuse upon a person, conversion, embezzlement, or misappropriation of property;

(b) Fraud, bribery, evidence tampering, or perjury; or

(c) A drug offense, the medical staff member's appointment and privileges shall be immediately and automatically terminated.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals East be adopted.

AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF AND RULES AND REGULATIONS OF THE MEDICAL STAFF* OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Resolution No. 2007-6

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to bylaw 3335-109-02 of the *James Cancer Hospital Board Bylaws*, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on May 23, 2006:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments be hereby adopted.

(See Appendix I with background information, page 105.)

MERGER OF THE COLLEGES OF EDUCATION AND HUMAN ECOLOGY

Resolution No. 2007-7

Synopsis: Approval to merge the College of Education with the College of Human Ecology is proposed.

WHEREAS the faculty in each college embraces a shared vision and mission that reflect the holistic approach necessary to have an impact on the well-being of individuals, families, schools, and communities; and

WHEREAS national trends show that colleges of this type have merged to develop new and innovative programs, and faculty in these colleges have already explored cross-cutting opportunities made available by the merger; and

WHEREAS faculty from both colleges voted overwhelmingly in favor of the merger; and

WHEREAS the proposal adheres to the guidelines for the alteration or abolition of units, and was reviewed and approved by the full Council on Academic Affairs and approved by the University Senate at its June 1, 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to merge the College of Education and the College of Human Ecology together to become the College of Education and Human Ecology is approved effective July 1, 2006.

**ESTABLISHMENT OF THE SCHOOL OF
EARTH SCIENCES**

Resolution No. 2007-8

Synopsis: Approval to establish the School of Earth Sciences is proposed.

WHEREAS the creation of a school in the academic core of this University is the first step in the enhancement and redevelopment of the present degree programs in Geological Sciences; and

WHEREAS the school is designed to increase interdisciplinary research in earth and environmental sciences, to enhance teaching and service missions, and to create a flexible structure that can better adapt to the rapidly changing research and educational opportunities; and

WHEREAS school structure, with divisions, enables the unit to better manage the broad diversity in faculty/student specializations and better organizes existing strengths; and

WHEREAS school structure will enable it to better compete for faculty and students with peer institutions, the most successful of which also are reorganizing through the creation of new schools; and

WHEREAS faculty within the current Department of Geological Sciences, the College of Mathematical and Physical Sciences, and the college dean strongly support this action; and

WHEREAS the proposal adheres to the guidelines for the alteration or abolition of units, and was reviewed and approved by the full Council on Academic Affairs and approved by the University Senate at its June 1, 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the School of Earth Sciences is approved effective July 1, 2006.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2007-9

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on June 1, 2006:

3335-5-48.13 Government affairs committee.

(A) Membership.

The government affairs committee shall consist of twelve members.

(1) through (3) unchanged.

(4) ~~Three~~ Two administrators, non-voting.

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- (a) The assistant vice president for state relations.
- (b) The associate vice president for ~~federal~~ federal government relations or designee.
- ~~(c) The senior vice president for university relations or designee.~~

(B) and (C) unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

AMENDMENTS TO THE CODE OF STUDENT CONDUCT

Resolution No. 2007-10

Synopsis: Approval of the following amendments to the *Code of Student Conduct* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as approved by the University Senate; and

WHEREAS the Council on Student Affairs has reviewed and approved said revisions to the *Code of Student Conduct*; and

WHEREAS the proposed changes in the *Code of Student Conduct* were approved by the University Senate at its June 1, 2006 meeting as follows:

Amended Rules

3335-23-04 Prohibited conduct.

Any student found to have engaged in the following conduct while within the university's jurisdiction, as set forth in rule 3335-23-02 of the Administrative Code, will be subject to disciplinary action by the university.

(A) Academic misconduct.

Any activity that tends to compromise the academic integrity of the university, or subvert the educational process. Examples of academic misconduct include, but are not limited to:

- (1) and (2) unchanged.
- (3) Knowingly providing or using assistance in the laboratory, on field work, in scholarship or on a course assignment ~~unless such assistance has specifically been authorized;~~
- (4) Unchanged.
- (5) Submitting substantially the same work to satisfy requirements for one course or academic requirement that has been submitted in satisfaction of requirements for another course or academic requirement, without permission

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of the instructor of the course for which the work is being submitted or supervising authority for the academic requirement;

(6) Falsification, fabrication, or dishonesty in creating or reporting laboratory and/or results, research results, and/or any other assignment;

(7) and (8) unchanged.

(9) Alteration of academically-related university forms or records, or unauthorized use of those forms or records; and

(10) Unchanged.

(B) through (P) unchanged.

3335-23-08 Administrative decision.

In all cases, a student charged with one or more violations of the student code has the right to a hearing. However, in a case where a charged student admits such violations in writing, the student may request in writing to have a decision as to appropriate action made administratively by a hearing officer rather than have the charges referred to a hearing officer, panel or commission for a hearing. In such situations, the student waives the right to a hearing and the related procedural guarantees provided by a hearing officer, panel or commission hearing. Administrative decisions involving graduate students are to be made in consultation with the graduate school. Following an administrative decision, the student retains the right to request an appeal of the original decision, but may do so only upon the ground that the sanction is grossly disproportionate to the offense committed.

3335-23-14 Committee on academic misconduct.

(A) The coordinator for the committee shall investigate or establish procedures for investigation of all reported cases of student academic misconduct that fall under the committee's jurisdiction. ~~However, the~~ The committee does not hear cases involving academic misconduct in professional colleges having a published honor code. These colleges shall follow their own codes and procedures which can be obtained in their respective central offices. Some allegations against graduate students that fall under the committee's jurisdiction may also implicate the university's interim policy and procedures concerning misconduct in research or scholarly activities and/or the graduate school's "Guidelines for the Review and Investigation of Allegations of Scholarly Misconduct by Graduate Students." Upon receipt of such an allegation, the coordinator shall meet with the dean of the graduate school or designee, and/or the senior vice president for research or designee, and these parties shall mutually agree on the appropriate procedure for adjudicating the case. Notice of this decision and a description of the procedure to be used shall promptly be given to the student who has been charged. The coordinator or committee may refer complaints to the office of student judicial affairs if it is determined that the academic misconduct allegation is incidental to some other misconduct.

(B) The committee on academic misconduct is constituted according to rule 3335-5-48.7 of the Administrative Code.

~~(B)~~

(C) All complaints of academic misconduct shall be reported to the coordinator of the committee.

(D) Students have an obligation to report suspected misconduct. ~~The committee consists of:~~

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- (1) ~~Eighteen regular faculty members selected by the faculty council for three-year terms; beginning with the autumn quarter. The selection is to be held annually so that six members will retire each year. No university faculty member shall serve more than two consecutive terms;~~
 - (2) ~~Seven graduate student members appointed by the end of the summer quarter by the president of the council of graduate students, with the approval of the council of graduate students and committee coordinator, for a one-year term beginning with the autumn quarter;~~
 - (3) ~~Seven undergraduate student members appointed by the end of the summer quarter by the vice president of the undergraduate student government, with the approval of the undergraduate student government, the undergraduate student senate, and committee coordinator, for a one-year term beginning with the autumn quarter;~~
 - (4) ~~A coordinator, appointed by the executive vice president and provost, ex-officio without vote; and~~
 - (5)
- (E) A quorum for a hearing shall be no ~~less~~ fewer than four voting members of the ~~panel committee~~ which shall include no ~~less~~ fewer than one student member and two faculty members.

For cases involving graduate students, reasonable efforts will be made to have graduate students serve as the student members of the hearing committee.

3335-23-17 General guidelines for sanctions.

Sanctions should be commensurate with the violation(s) found to have occurred. In determining the sanction(s) to be imposed, the hearing officer or panel should take into account any mitigating circumstances and any aggravating factors including, but not limited to, any provocation by the subject of the conduct that constituted the violation, any past misconduct by the student, any failure of the student to comply fully with previous sanctions, the actual and potential harm caused by the violation, the degree of intent and motivation of the student in committing the violation, and the severity and pervasiveness of the conduct that constituted the violation. Impairment resulting from voluntary use of alcohol or drugs (i.e., other than medically necessary) will be considered an aggravating, and not a mitigating, factor. In determining the sanctions to be imposed on graduate students who have violated the code, the hearing officer or panel should be guided by the "Graduate Student Code of Research and Scholarly Conduct." One or more of the following courses of action may be taken when a student has been found to have violated the code of student conduct.

(A) through (E) unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate.

DEGREES AND CERTIFICATES – SUMMER QUARTER COMMENCEMENT

Resolution No. 2007-11

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

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WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 27, 2006, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2007-12

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 2, 2006 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons/Director, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, and salary rolls with promotion and tenure, as detailed in the University Budget, be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on March 28, 2006, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: DAVID W. ANDREWS
Title: Dean
College: Education and Human Ecology
Term: July 1, 2006, through June 30, 2011
Present Title: Dean, College of Human Ecology and Interim Dean, College of Education

Name: CHING-SHIH CHEN
Title: Professor (Lucius A. Wing Chair of Cancer Research and Therapy)
College: Medicine
Term: July 1, 2006, through June 30, 2010

Name: PHILIP T.K. DANIEL
Title: Professor (The William Ray and Marie Adamson Flesher Professorship in Educational Administration)
College: Education and Human Ecology
Term: July 1, 2006, through June 30, 2011

Name: LEA M. MCGEE
Title: Professor (The Marie Clay Endowed Chair in Reading Recovery and Early Literacy)
College: Education and Human Ecology
Term: October 1, 2006, through September 30, 2011
Present Title: Professor, Literacy Education, College of Education, University of Alabama, Tuscaloosa, AL

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Name: ROBERT MCMAHON
Title: Professor (Ralph D. Mershon Professorship)
Department/Center: History/Mershon Center
Term: September 16, 2005, through September 15, 2010

Name: MARIO J. MIRANDA
Title: Professor (Andersons Professorship of Agricultural Risk Management)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2006, through June 30, 2011

Name: IAN M. SHELDON
Title: Professor (Andersons Professorship of International Trade)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2006, through June 30, 2011

Name: KEITH L. SMITH
Title: Professor (The George R. and Genevieve B. Gist Endowed Chair in Ohio State University Extension)
Unit: Ohio State University Extension
Term: July 1, 2006, through June 30, 2011

Name: WILEY W. SOUBA, JR.
Title: Dean
College: Medicine
Term: September 1, 2006, through August 31, 2011
Present Title: Chair, Department of Surgery, College of Medicine, Surgeon-in-Chief, Milton S. Hershey Medical Center, and the John A. and Marian T. Waldhausen Professorship, Penn State University

Name: ALEXANDER WENDT
Title: Professor (Ralph D. Mershon Professorship in National Security Studies)
Department/Center: Political Science/Mershon Center
Term: August 1, 2004, through July 31, 2009

Reappointments

Name: MICHAEL S. BEATTIE
Title: Professor (The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)
College: Medicine
Term: July 1, 2006, through June 30, 2010

Name: ALBERT DE LA CHAPELLE
Title: Professor (The Leonard J. Immke, Jr. and Charlotte L. Immke Chair in Cancer Research)
Hospital/Institute: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2005, through June 30, 2009

Name: MICHAEL V. KNOPP
Title: Professor (The Novartis Pharmaceuticals Corporation Chair for Clinical Research)
College: Medicine
Term: July 1, 2006, through June 30, 2010

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Name: JERRY R. LADMAN
Title: Associate Provost for International Affairs
Office: Academic Affairs
Term: September 1, 2006, through December 31, 2006

Appointment of Chairpersons

SUSAN VANPELT PETRY,* Dance, effective July 1, 2006, through June 30, 2007

WILLIAM J. SAVILLE,* Veterinary Preventive Medicine, effective June 10, 2006, through June 30, 2007

ANDREW C. SHELTON, History of Art, effective July 7, 2006, through June 30, 2010

Reappointment of Chairpersons/Director

MICHAEL T. BRADY,* Pediatrics, effective July 1, 2006, through June 30, 2007

ROBERT E. BURNKRANT, Marketing and Logistics, effective October 1, 2006, through September 30, 2008

CHRISTOPHER C. KAEDING,* Orthopaedics, effective July 1, 2006, through June 30, 2007

JOHN A. POWELL, Kirwan Institute for the Study of Race and Ethnicity, effective July 1, 2006, through June 30, 2009

DOUGLAS A. RUND, Emergency Medicine, effective July 1, 2006, through June 30, 2010

WOLFGANG SADEE, Pharmacology, effective April 1, 2006, through June 30, 2010

DANIEL D. SEDMAK,* Anesthesiology, effective September 1, 2006, through December 31, 2006

*Interim

Leave of Absence Without Salary

ARA A. WILSON, Associate Professor, Department of Women's Studies, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to accept a visiting professorship in the Program in Women's Studies at Duke University, Durham, NC.

Leave of Absence Without Salary—Cancellation

KIM L. BOYER, Professor, Department of Electrical and Computer Engineering, effective August 15, 2006, through August 14, 2007.

Professional Improvement Leaves

ROBERT A. DISILVESTRO, Professor, Department of Human Nutrition, effective Autumn Quarter 2006.

BURKHARD A. SCHAFFRIN, Associate Professor, Department of Geological Sciences, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

Professional Improvement Leaves—Cancellations

VINCENT J. ROSCIGNO, Professor, Department of Sociology, effective Autumn Quarter 2006.

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ANDREW C. SHELTON, Associate Professor, Department of History of Art, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

Professional Improvement Leaves—Change in Dates

STANISLAV I. ROKHLIN, Professor, Department of Industrial, Welding and Systems Engineering, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Winter Quarter and Spring Quarter 2007.

KAZIMIERZ M. SLOMCZYNSKI, Professor, Department of Sociology, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Winter Quarter, Spring Quarter, and Autumn Quarter 2007.

CATHY A. RAKOWSKI, Associate Professor, Departments of Human and Community Resource Development and Women's Studies, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

JEFF S. SHARP, Associate Professor, Department of Human and Community Resource Development, change leave from Summer Quarter and Autumn Quarter 2006, and Winter Quarter and Spring Quarter 2007, to Winter Quarter and Spring Quarter 2007.

Emeritus Titles

ROBERT B. BROWN, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2006.

KOICHIRO HARADA, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2006.

THOMAS G. HAYES, Department of Biomedical Informatics (Anatomy), with the title Professor Emeritus, effective August 1, 2006.

SALLY L. KITCH, Department of Women's Studies, with the title Professor Emeritus, effective July 1, 2006.

RICHARD L. MCCREERY, Department of Chemistry, with the title Professor Emeritus, effective July 1, 2006.

RICHARD F. MORTENSEN, Department of Microbiology, with the title Professor Emeritus, effective July 1, 2006.

FRED D. SACK, Department of Plant Cellular and Molecular Biology, with the title Professor Emeritus, effective July 1, 2006.

CHERYLE J. SYRACUSE, Ohio State University Extension, with the title Professor Emeritus, effective August 1, 2006.

STACY WEISLOGEL, Department of Aviation, with the title Professor Emeritus, effective July 1, 2006.

JOHN T. DAVIS, Department of Surgery, with the title Professor-Clinical Emeritus, effective July 1, 2006.

ALBERT J. DAVIS, Department of Human Development and Family Science, with the title Associate Professor Emeritus, effective July 1, 2006.

CHARLES J. NOEL, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective July 1, 2006.

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CHARLES O. ROSS, College of Social Work, with the title Associate Professor Emeritus, effective July 1, 2006.

MARTHA S. ALT, University Libraries, with the title Assistant Professor Emeritus, effective July 1, 2006.

NANCY K. NORDSTROM, College of Dentistry (Dental Hygiene), with the title Assistant Professor Emeritus, effective July 1, 2006.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Boone, Graeme M., School of Music, effective October 1, 2006

Nini, Paul J., Industrial, Interior and Visual Communication Design, effective October 1, 2006

Stout, Candace, Art Education, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Haase, Jeffrey L., Industrial, Interior and Visual Communication Design, effective October 1, 2006

Powell, Susan K., School of Music, effective October 1, 2006

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Gibbs, H. Lisle, Evolution, Ecology and Organismal Biology, effective October 1, 2006

Grotewold, Erich, Plant, Cellular and Molecular Biology, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Artsmovitch, Irina, Microbiology, effective October 1, 2006

Ibba, Michael, Microbiology, effective October 1, 2006

Satoskar, Abhay R., Microbiology, effective October 1, 2006

THE MAX M. FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Teoh, Siew Hong, Accounting and Management Information Systems, effective October 1, 2006

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Denry, Isabelle L., effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Chacon, Guillermo E., effective October 1, 2006

Nusstein, John M., effective October 1, 2006

COLLEGE OF DENTISTRY

REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Rashid, Robert G., effective October 1, 2006 & October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Bauchmoyer, Susan M., effective October 1, 2006 & October 1, 2007

Kuntupis, Constance R., effective October 1, 2006 & October 1, 2007

Moore, Wendy J., effective October 1, 2006 & October 1, 2007

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Soller, Hilary A., effective October 1, 2006 & October 1, 2007

REAPPOINTMENT

El-Gendy, Tamer, effective October 1, 2007

Fischbach, Henry, effective October 1, 2007

Mendel, Deborah, effective October 1, 2007

Mohammad, Abdel, effective October 1, 2007

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Bartle-Haring, Suzanne E., Human Development and Family Science, effective October 1, 2006

Neef, Nancy A., School of Physical Activity and Educational Services, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Blackburn, Mollie, School of Teaching and Learning, effective October 1, 2006

Moore, James L., School of Physical Activity and Educational Services, effective October 1, 2006

Rodgers, Emily M., School of Teaching and Learning, effective October 1, 2006

Stoel, Leslie D., Consumer Sciences, effective October 1, 2006

Warner, Christine D., School of Teaching and Learning (Newark), effective October 1, 2006

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Kahraman, Ahmet, Mechanical Engineering, effective October 1, 2006

Parker, Robert G., Mechanical Engineering, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Teixeira, Fernando L., Electrical and Computer Engineering, effective October 1, 2006

TENURE [at rank of Associate Professor]

Adamovich, Igor V., Mechanical Engineering, effective October 1, 2006

Yu, Asheng-Tao J., Mechanical Engineering, effective October 1, 2006

COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Alvaez, Valente B., Food Science and Technology, effective October 1, 2006

Basta, Nicholas T., School of Environment and Natural Resources, effective October 1, 2006

Grewal, Parwinder S., OSU Extension, effective October 1, 2006

Haab, Timothy C., Agricultural, Environmental & Developmental Economics, effective October 1, 2006

James, Randall E., effective October 1, 2006

Kamoun, Sophien, Plant Pathology, effective October 1, 2006

Pratt, Richard C., Horticulture & Crop Science, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Apsley, David K., OSU Extension, effective October 1, 2006

Balasubramaniam, V.M., Food Science and Technology, effective October 1, 2006

Connor, James J., Human and Community Resource Development, effective October 1, 2006

Delwiche, Jeannine F., Food Science and Technology, effective October 1, 2006

Ferrari, Theresa M., OSU Extension, effective October 1, 2006

Gardner, David S., Horticulture and Crop Science, effective October 1, 2006

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Hooker, Neal H., Agricultural, Environmental, and Development Economics, effective October 1, 2006

Jones, Michelle L., Horticulture and Crop Science, effective October 1, 2006

Martin, Jay F., Food, Agricultural, and Biological Engineering, effective October 1, 2006

McSpadden Gardener, Brian B., Plant Pathology, effective October 1, 2006

Rodewald, Amanda D., School of Environment and Natural Resources, effective October 1, 2006

Stockinger, Eric J., Horticulture and Crop Science, effective October 1, 2006

Vodovotz, Yael, Food Science and Technology, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR

Kelbaugh, Beverly, OSU Extension, effective October 1, 2006

Mader, Sharon L., OSU Extension, effective October 1, 2006

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Brokaw, Cynthia J., History, effective October 1, 2006

Herman, Michelle, English, effective October 1, 2006

Jacobs, Neil G., Germanic Languages and Literatures, effective October 1, 2006

Levine, Robert, Linguistics, effective October 1, 2006

Marx-Scouras, Danielle C., French and Italian, effective October 1, 2006

Mazrui, Alamin, African-American and African Studies, effective October 1, 2006

Williams, Susan S., English, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Aski, Janice, French and Italian, effective October 1, 2006

Kaldellis, Anthony, Greek and Latin, effective October 1, 2006

Kuusisto, Stephen, English, effective October 1, 2006

Modan, Gabriella, English, effective October 1, 2006

Reitter, Paul, Germanic Languages and Literatures, effective October 1, 2006

Rucker, Walter C., African-American and African Studies, effective October 1, 2006

Stevens, Maurice E., Comparative Studies, effective October 1, 2006

Svavarsdottir, Sigrun, Philosophy, effective October 1, 2006

Willing, Jennifer, French and Italian, effective October 1, 2006

TENURE [at rank of Associate Professor]

Ingersoll, Thomas N., History (Lima), effective October 1, 2006

THE MICHAEL E. MORITZ COLLEGE OF LAW

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Lee, Edward S., effective October 1, 2006

UNIVERSITY LIBRARIES

PROMOTION TO PROFESSOR

Li, Guo Qing, effective October 1, 2006

O'Hanlon, Nancyanne A., effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Chute, Tamar G., effective October 1, 2006

Dean, Katherine A., effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Krikos, Linda A., effective October 1, 2006

July 7, 2006 meeting, Board of Trustees

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Guan, Bo, Mathematics, effective October 1, 2006
Hadad, Christopher M., Chemistry, effective October 1, 2006
Kennedy, Gary, Mathematics (Mansfield), effective October 1, 2006
Ozturk, Omer, Statistics, effective October 1, 2006

PROMOTION TO PROFESSOR WITHOUT TENURE

Leary, Ian, Mathematics (Marion), effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bao, Lei, Physics, effective October 1, 2006
Bundschuh, Ralf A., Physics, effective October 1, 2006
Hamilton, Ewan J.M., Chemistry (Lima), effective October 1, 2006
Jechonnek, Sabine, Physics, effective October 1, 2006
Saltzman, Matthew R., Geological Sciences, effective October 1, 2006

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Carson III, William E., Surgery, effective October 1, 2006
Christofi, Fedias, Anesthesiology, effective October 1, 2006
Hai, Tswonwin, Molecular and Cellular Biochemistry, effective October 1, 2006
Yu, Chack-Yung, Pediatrics, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Buford, John A., School of Allied Medical Professions, effective October 1, 2006
Cohn, David E., Obstetrics and Gynecology, effective October 1, 2006
Crouser, Elliott D., Internal Medicine, effective October 1, 2006
Liu, Yusen, Pediatrics, effective October 1, 2006
Merrick, Mark A., School of Allied Medical Professions, effective October 1, 2006
Porcu, Pierluigi, Internal Medicine, effective October 1, 2006
Rafael-Fortney, Jill A., Molecular and Cellular Biochemistry, effective October 1, 2006
Tridandapani, Susheela, Internal Medicine, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Gerhardt, Mark A., Anesthesiology, effective October 1, 2006

COLLEGE OF MEDICINE
REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Batisky, Donald L., Pediatrics, effective October 1, 2006
Dietrich, Ann M., Pediatrics, effective October 1, 2006

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Orsinelli, David A., Internal Medicine, effective October 1, 2006 & October 1, 2007
Westman, Judith A., Internal Medicine, effective October 1, 2006 & October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Crandall, Wallace V., Pediatrics, effective October 1, 2006
Cronau, Holly, Family Medicine, effective October 1, 2006
Dull, Pamela, Family Medicine, effective October 1, 2006
Hoffman, Timothy M., Pediatrics, effective October 1, 2006
Holland-Hall, Cynthia M., Pediatrics, effective October 1, 2006
Mihalov, Leslie K., Pediatrics, effective October 1, 2006
Mousa, Hayat, Pediatrics, effective October 1, 2006
Nankervis, Craig A., Pediatrics, effective October 1, 2006
Nash, Steve M., Neurology, effective October 1, 2006

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Pesavento, Todd E., Internal Medicine, effective October 1, 2006

REAPPOINTMENT

Agarwal, Anil, Internal Medicine, effective October 1, 2007
Cataland, Spero, Internal Medicine, effective October 1, 2007
Cohen, Daniel, Pediatrics, effective October 1, 2007
Cook, Stephanie, Emergency Medicine, effective October 1, 2007
Eaton, Lynne, Obstetrics and Gynecology, effective October 1, 2007
Evans, Cynthia, Obstetrics and Gynecology, effective October 1, 2007
Freimer, Miriam, Neurology, effective October 1, 2007
Gest, Alfred, Pediatrics, effective October 1, 2007
Hicks, William, Internal Medicine, effective October 1, 2007
Kloos, Robert, Surgery, effective October 1, 2007
Larry, John, Internal Medicine, effective October 1, 2007
Lucey, Catherine, Internal Medicine, effective October 1, 2007
Lynn, Deborah, Neurology, effective October 1, 2007
Maher, William, Internal Medicine, effective October 1, 2007
McConaghy, John, Family Medicine, effective October 1, 2007
McIlroy, Mary, Pediatrics, effective October 1, 2007
McLaughlin, William, Ophthalmology, effective October 1, 2007
Murden, Robert, Internal Medicine, effective October 1, 2007
Ofathaigh, Ruaidhri, Internal Medicine, effective October 1, 2007
Olshefski, Randal, Pediatrics, effective October 1, 2007
Pakalnis, Ann, Pediatrics, effective October 1, 2007
Pfeil, Sheryl, Internal Medicine, effective October 1, 2007
Rowland, Daniel, Pediatrics, effective October 1, 2007
Shidham, Ganesh, Internal Medicine, effective October 1, 2007
Slone, Hasel, Radiology, effective October 1, 2007
Spetie, Dan, Internal Medicine, effective October 1, 2007
Trout, Wayne, Obstetrics and Gynecology, effective October 1, 2007
Werman, Howard, Emergency Medicine, effective October 1, 2007

TENURE [at rank of Associate Professor]

Kirshner, Lawrence S., Internal Medicine, effective October 1, 2006
Sayre, Michael R., Emergency Medicine, effective October 1, 2006

COLLEGE OF NURSING

PROMOTION TO PROFESSOR

Ahijevych, Karen L., effective October 1, 2006

COLLEGE OF NURSING
REGULAR CLINICAL

REAPPOINTMENT

Atkins, Marsha, effective October 1, 2007

COLLEGE OF OPTOMETRY

PROMOTION TO PROFESSOR

Bullimore, Mark A., effective October 1, 2006
Mutti, Donald O., effective October 1, 2006

COLLEGE OF OPTOMETRY
REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Earley, Michael J., effective October 1, 2006

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REAPPOINTMENT

Newcomb, Robert D., effective October 1, 2007

COLLEGE OF PHARMACY
REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Bennet, Marialice S., effective October 1, 2006 & October 1, 2007

REAPPOINTMENT

Brackett, Carolyn C., effective October 1, 2007

TENURE [at rank of Associate Professor]

Schmittgen, Thomas D., effective October 1, 2006

SCHOOL OF PUBLIC HEALTH

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

McAlearney, Ann S., effective October 1, 2006

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Downey, Douglas B., Sociology, effective October 1, 2006

Green, Joseph P., Psychology (Lima), effective October 1, 2006

Qian, Zhenchao, Sociology, effective October 1, 2006

Scheweller, Randall, Political Science, effective October 1, 2006

Verdier, Daniel, Political Science, effective October 1, 2006

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Guatelli-Steinberg, Debra, Anthropology, effective October 1, 2006

Volden, Craig, Political Science, effective October 1, 2006

TENURE [at rank of Associate Professor]

Keeler, Andrew G., John Glenn School of Public Affairs, effective October 1, 2006

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Warren, Keith T., effective October 1, 2006

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Inapanbutr, Nongnuch, Veterinary Biosciences, effective October 1, 2006

Slemons, Richard D., Veterinary Preventive Medicine, effective October 1, 2006

Wittum, Thomas E., Veterinary Preventive Medicine, effective October 1, 2006

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Green, Eric M., Veterinary Clinical Sciences, effective October 1, 2006 & October 1, 2007

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Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Jeanette M. Abell, M.D., Internal Medicine, General Medicine, Community Associate*, 4/14/2006
Peggy J. Barnum, C.R.N.A., Anesthesiology, Allied Health, 4/14/2006
Lori E. Boedigheimer, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/14/2006
Rebecca Coffey, C.N.P., Surgery, General Surgery, Allied Health, 5/23/2006
Rhonda S. Crockett, L.M.T., Family Medicine, Allied Health, 4/14/2006
Christine E. Lawless, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 5/23/2006
Michael A. Malfatt, P.A.-C, Radiation Medicine, Allied Health, 5/23/2006
Jeffrey Marable, M.D., Obstetrics and Gynecology, Associate Attending, 4/14/2006
Raymond M. Pongonis, D.O., Family Medicine, Associate Attending, 4/14/2006
Bahadar Said, M.B.B.S., Internal Medicine, General Medicine, Community Associate*, 4/14/2006
Atom Sarkar, M.D., Ph.D., Neurologic Surgery, Associate Attending, 4/14/2006
John A. Stefaniuk, C.R.N.A., Anesthesiology, Allied Health, 5/23/2006
Anne Taylor, M.D., Surgery, Plastic Surgery, Associate Attending, 5/23/2006
Nancy J. Williams, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 5/23/2006
Hailing Zhang, R.AC, Family Medicine, Allied Health, 4/14/2006

*As part of the hospital list service at UH East, respond to code blue calls for outpatient James patients.

Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Scott K. Aberegg, M.D., Internal Medicine, Pulmonary, Associate Attending, 5/23/2006
Karl S. Amstutz, C.R.N.A., Anesthesiology, Allied Health, 5/23/2006
Cindy M. Baker, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 4/14/2006
Adrienne L. Bennett, M.D., Internal Medicine, General Medicine, Associate Attending, 5/23/2006
Robert Cavaliere, M.D., Neurology, Attending, 4/14/2006
Fayu Chen, M.D., Pathology, Associate Attending, 4/14/2006
Marc R. Criden, M.D., Ophthalmology, Associate Attending, 5/23/2006
Joseph D. Friessen, C.R.N.A., Anesthesiology, Allied Health, 5/23/2006
Tamara L. Gutierrez, M.D., Family Medicine, Associate Attending, 5/23/2006
Tien Hoang, M.D., Internal Medicine, Hematology/Oncology, Associate Attending, 4/14/2006
Julianne Huefner, M.D., Internal Medicine, General Medicine, Associate Attending, 4/14/2006
Andrew F. Hundley, M.D., OB/GYN, Associate Attending, 5/23/2006
Shaheen Islam, M.B.B.S., Internal Medicine, Pulmonary, Associate Attending, 5/23/2006
Iouri Ivanov, M.D., Pathology, Associate Attending, 4/14/2006
Bharat K. Kantharia, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 5/23/2006
David B. Kaplansky, D.P.M., Orthopaedics, Podiatry, Associate Attending, 4/14/2006
Boris I. Karanfilov, M.D., Otolaryngology, Associate Attending, 5/23/2006
Jamielynn Kemp, P.A., Radiology, Allied Health, 4/14/2006
Richard Kloos, M.D., Radiology, Associate Attending, 4/14/2006
Jason B. Lichten, M.D., Surgery, Endocrinology, Associate Attending, 4/14/2006
Anita N. Ndife, M.B.B.S., Family Medicine, Associate Attending, 4/14/2006
Rupal S. Oza, M.D., Family Medicine, Associate Attending, 4/14/2006
Gregory D. Pearson, M.D., Surgery, Plastic Surgery, Associate Attending, 4/14/2006
Ruth Ann Perr, M.D., Anesthesiology, Pain and Palliative Care, Allied Health, 4/14/2006
Howard Rothbaum, M.D., Internal Medicine, General Medicine, Associate Attending, 4/14/2006

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Ismet Sarikaya, M.D., Radiology, Associate Attending, 4/14/2006
Kurt B. Stevenson, M.D., Internal Medicine, Infectious Disease, Associate Attending, 4/14/2006
Robert M. Taylor, M.D., Neurology, Associate Attending, 5/23/2006
Christopher Valentine, M.D., Internal Medicine, Nephrology, Associate Attending, 4/14/2006
Sharla Wells-DiGregorio, Ph.D., Psychiatry, Associate Attending, 4/14/2006
JoAnna Williams, M.D., Pathology, Associate Attending, 4/14/2006
Jill S. Woolard, P.A., Surgery, Urology, Allied Health, 5/23/2006

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Pauline F. James, C.N.S., Allied Health, Internal Medicine, Hematology/Oncology, 5/23/2006- 3/31/2007
Tasos Manokas, D.O., Associate Attending, Internal Medicine, Digestive Disease, 4/14/2006- 10/31/2007
Sheryl A. Pfeil, M.D., Associate Attending, Internal Medicine, Digestive Disease, 4/14/2006- 10/31/2007
Akram Sadaka, M.D., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Zarife Sahenk, M.D., Associate Attending, Neurology, 5/23/2006-3/31/2008
Joel H. Saltz, M.D., Ph.D., Associate Attending, Pathology, 4/14/2006-3/31/2008
Raymond Sanzo, Jr., C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Bhagwan Satiani, M.D., Associate Attending, Surgery, Vascular, 4/14/2006-3/31/2008
Richard M. Saucier, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Kenneth W. Saul, D.O., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Radu V. Saveanu, M.D., Associate Attending, Psychiatry, 5/23/2006-3/31/2008
Jason G. Sayat, M.D., Associate Attending, Obstetrics and Gynecology, 5/23/2006-3/31/2008
Stephen F. Schaal, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/23/2006-3/31/2008
Jonathan A. Schaffir, M.D., Associate Attending, Obstetrics and Gynecology, 4/14/2006-3/31/2008
Douglas W. Scharre, M.D., Associate Attending, Neurology, 4/14/2006-3/31/2008
Richard E. Schlanger, M.D., Associate Attending, Surgery, General Surgery, 5/23/2006-3/31/2008
Larry S. Schlesinger, M.D., Associate Attending, Internal Medicine, Infectious Disease, 4/14/2006-3/31/2008
David E. Schuller, M.D., Attending, Otolaryngology, 5/23/2006-3/31/2008
Eric R. Schumacher, D.O., Associate Attending, Internal Medicine, General Medicine, 5/23/2006- 3/31/2008
Dara P. Schuster, M.D., Associate Attending, Internal Medicine, Endocrinology, 5/23/2006- 3/31/2008
Daniel D. Sedmak, M.D., Associate Attending, Pathology, 4/14/2006-3/31/2008
Charles M. Seelandt, M.D., Associate Attending, Anesthesiology, 5/23/2006-3/31/2008
Veena V. Sengupta, M.D., Associate Attending, Neurology, 4/14/2006-3/31/2008
Steven A. Severyn, M.D., Associate Attending, Anesthesiology, 5/23/2006-3/31/2008
Bivik R. Shah, M.D., Clinical Attending, Surgery, Plastic Surgery, 4/14/2006-3/31/2008
Manisha H. Shah, M.D., Attending, Internal Medicine, Hematology/Oncology, 5/23/2006-3/31/2008
Yanfu Shao, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Charles L. Shapiro, M.D., Attending, Internal Medicine, Hematology/Oncology, 4/14/2006-3/31/2008
Cynthia S. Shellhaas, M.D., Associate Attending, Obstetrics and Gynecology, 4/14/2006-3/31/2008
Bassel F. Shneker, M.D., Associate Attending, Neurology, 4/14/2006-3/31/2008
R. Trent Sickles, M.D., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Bushra Siddiqi, M.D., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Ann F. Siefert, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008

July 7, 2006 meeting, Board of Trustees

John H. Sirak, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 5/23/2006-3/31/2008
Andrew P. Slivka, Jr., M.D., Associate Attending, Neurology, 4/14/2006-3/31/2008
Robert H. Small, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Namita Sood, M.D., Associate Attending, Internal Medicine, Pulmonary, 5/23/2006-3/31/2008
Carl E. Speicher, M.D., Associate Attending, Pathology, 4/14/2006-3/31/2008
Dimitrios G. Spigos, M.D., Associate Attending, Radiology, 4/14/2006-3/31/2008
Steven M. Steinberg, M.D., Associate Attending, Surgery, General Surgery, 5/23/2006-3/31/2008
Kurt B. Stevenson, M.D., Associate Attending, Internal Medicine, Infectious Disease, 4/14/2006-3/31/2008
Suellywn Stewart, M.D., Associate Attending, Family Medicine, 5/23/2006-3/31/2008
Charles G. Stockton, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Kelley M. Stone, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Michael J. Sullivan, M.D., Associate Attending, Otolaryngology, 5/23/2006-3/31/2008
Benjamin C. Sun, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 5/23/2006-3/31/2008
Saul M. Suster, M.D., Associate Attending, Pathology, 4/14/2006-3/31/2008
Joseph F. Swan, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Teresa M. Swank, P.A.-C, Allied Health, Surgery, Thoracic/Cardiovascular, 5/23/2006-3/31/2008
Neeraj H. Tayal, M.D., Associate Attending, Internal Medicine, General Medicine, 4/14/2006-3/31/2008
Robert M. Taylor, M.D., Associate Attending, Neurology, 4/14/2006-3/31/2008
Fred B. Thomas, M.D., Associate Attending, Internal Medicine, Digestive Disease, 5/23/2006-3/31/2008
Jeffrey T. Thorne, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 5/23/2006-3/31/2008
Evan J. Tobin, M.D., Associate Attending, Otolaryngology, 5/23/2006-3/31/2008
Richard F. Totten, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Wayne D. Traetow, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Ellen M. Turner, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Katja R. Turner, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Elizabeth S. Tuttle, M.D., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Manuel Tzagournis, M.D., Associate Attending, Internal Medicine, Endocrinology, 4/14/2006-3/31/2008
Patrick S. Vaccaro, M.D., Associate Attending, Surgery, Vascular, 4/14/2006-3/31/2008
Rafael E. Villalobos, D.O., Clinical Attending, Surgery, Plastic Surgery, 5/23/2006-3/31/2008
Miguel Villalona-Calero, M.D., Attending, Internal Medicine, Hematology/Oncology, 4/14/2006-3/31/2008
Paul E. Wakely, Jr., M.D., Associate Attending, Pathology, 4/14/2006-3/31/2008
Joseph L. Walsh, C.R.N.A., Allied Health, Anesthesiology, 5/23/2006-3/31/2008
Dehui D. Wang, R.A.C., Allied Health, Family Medicine, 5/23/2006-3/31/2008
Joel M. Weaver, D.D.S., Ph.D., Associate Attending, Dental, 5/23/2006-3/31/2008
Paul A. Weber, M.D., Associate Attending, Ophthalmology, 4/14/2006-3/31/2008
Alvin G. Wee, D.D.S., Associate Attending, Dental, 5/23/2006-3/31/2008
Harrison G. Weed, M.D., Associate Attending, Internal Medicine, General Medicine, 4/14/2006-3/31/2008
D. Bradley Welling, M.D., Ph.D., Associate Attending, Otolaryngology, 5/23/2006-3/31/2008
Sharla Wells-DiGregorio, Ph.D., Associate Attending, Psychiatry, 5/23/2006-3/31/2008
Mark D. Wewers, M.D., Associate Attending, Internal Medicine, Pulmonary, 5/23/2006-3/31/2008
Randell K. Wexler, M.D., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Gregory J. Wiet, M.D., Associate Attending, Otolaryngology, 5/23/2006-3/31/2008
Michael J. Wilkinson, M.D., Associate Attending, Ophthalmology, 5/23/2006-3/31/2008
David A. Wininger, M.D., Associate Attending, Internal Medicine, Infectious Disease, 4/14/2006-3/31/2008

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Joel C. Wood, M.D., Associate Attending, Family Medicine, 4/14/2006-3/31/2008
Haifeng M. Wu, M.D., Associate Attending, Pathology, 5/23/2006-3/31/2008
Sandra J. Wu, M.D., Associate Attending, Internal Medicine, Dermatology, 5/23/2006-3/31/2008
Paul J. Wulf, C.R.N.A., Allied Health, Anesthesiology, 4/14/2006-3/31/2008
Yun Xia, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Yiqing Xu, M.D., Ph.D., Attending, Internal Medicine, Hematology/Oncology, 5/23/2006-3/31/2008
David O. Yablok, M.D., Associate Attending, Anesthesiology, 4/14/2006-3/31/2008
Allan J. Yates, M.D., Ph.D., Associate Attending, Pathology, 5/23/2006-3/31/2008
Lisa D. Yee, M.D., Attending, Surgery, Surgical Oncology, 5/23/2006-3/31/2008
James L. Young, Jr., M.D., Associate Attending, Psychiatry, 5/23/2006-3/31/2008
Joseph S. Yu, M.D., Associate Attending, Radiology, 5/23/2006-3/31/2008

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Meleana J. Burt, C.N.P., Surgery, Write discharge instructions, Allied Health, 4/14/2006
Rebecca Coffey, C.N.P., Surgery, Prescriptive authority, Allied Health, 5/23/2006
Charles J. Hardebeck, M.D., Internal Medicine, Basic echocardiography, stress echo, transthoracic echo, & nuclear procedures, Associate Attending, 4/14/2006
Tasos Manokas, D.O., Internal Medicine, Moderate Sedation, Associate Attending, 4/14/2006
Sheryl A. Pfeil, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 4/14/2006
Stephen F. Schaal, M.D., Internal Medicine, Moderate & Deep sedation, Associate Attending, 5/23/2006
Jonathan A. Schaffir, M.D., OB/GYN, CO₂ laser, Associate Attending, 4/14/2006
David E. Schuller, M.D., Otolaryngology, CO₂ laser, Attending, 5/23/2006
Dimitrios G. Spigos, M.D., Radiology, Diagnostic angiograms and peripheral interventions, Associate Attending, 4/14/2006
Steven M. Steinberg, M.D., Surgery, Advanced laparoscopy*, Associate Attending, 5/23/2006
Teresa M. Swank, P.A., Surgery, Chest tube removal, Allied Health, 4/14/2006
Jeffrey T. Thorne, C.N.P., Internal Medicine, Prescriptive authority and Bone marrow aspiration/biopsy, Allied Health, 5/23/2006
Evan Tobin, M.D., Otolaryngology, CO₂ laser, Associate Attending, 5/23/2006
Patrick S. Vaccaro, M.D., Surgery, Moderate Sedation, Associate Attending, 4/14/2006
Paul A. Weber, M.D., Ophthalmology, Ophthalmic and Frequency and Doubled Yag and Diode lasers, Associate Attending, 4/14/2006
D. Bradley Welling, M.D., Ph.D., Otolaryngology, Argon laser, Associate Attending, 5/23/2006
Gregory J. Wiet, M.D., Otolaryngology, CO₂, Surgical Yag and Tunable, and Dye lasers, Associate Attending, 5/23/2006

*Intestinal resections and mobilizations; gastric and abdominal esophageal procedures to include: vagotomy, antireflux procedures, pyloroplasty and therapeutics of the distal esophagus; solid organ therapeutics: splenectomy, adrenalectomy, nephrectomy, and distal partial pancreatectomy.

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-13

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

July 7, 2006 meeting, Board of Trustees

Robert J. Atwell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 11, 2006, of Robert J. Atwell, Professor Emeritus in the School of Allied Medical Professions.

Dr. Atwell received both his A.B. and M.D. degrees from Duke University in Durham, North Carolina, in 1941 and 1944, respectively. This was followed by a fellowship from 1948-50 at Duke and residencies at Bellevue Hospital in New York City and at Duke Hospital in Durham, specializing in pulmonary diseases.

He began his tenure at The Ohio State University in 1951 as an assistant professor in the College of Medicine and continued his service to the University until 1983, when he retired. During that time, he progressed through the ranks and was promoted to professor in 1966. He also served as acting dean from 1972-73 and as the chief of Medical Service at the Ohio Tuberculosis Hospital in Columbus from 1950-66. In 1966, he led the way for the establishment of the School of Allied Medical Professions and served as the first director from its opening until his retirement in 1983.

Throughout his years as director of the School, he was a spokesman for the allied medical programs, providing extensive service to the organizations representing these professions and publishing and presenting on topics relevant to issues in allied health. To commemorate his contributions to the School and the professions, the building that houses the School was named "Robert J. Atwell Hall," in 2000.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Robert J. Atwell its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Mojmir Drvota

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 27, 2006, of Mojmir Drvota, Professor Emeritus in the former Department of Photography and Cinema.

Dr. Drvota was born in 1923 in Prague, Czechoslovakia, and attended Charles University there, earning his Ph.D. degree in aesthetics, art history, and philosophy from Palacky University in Olomouc, Czechoslovakia. Professor Drvota immigrated to the United States in 1957 after the communistic regime took over his beloved city of Prague.

Remembered for his gentle manner, engaging smile, and quick wit, Dr. Drvota was a professor of film and cinematography at Columbia University in New York City and later at Ohio State, retiring in 1992. At OSU, he taught a variety of courses, but is best remembered by former students for classes in film history, theory, genres, and directing.

Professor Drvota wrote short stories, poems, plays and novels, including *Solitaire*, *Triptych*, *Boarding House for Artists* and *Vacation in Pajamas*. A screenwriter and director of film and stage, his works include the films *A Distant Journey (Daleká cesta)*, *A Matter of Seeing* and *Film Theory Part I*, as well as the play *The Magic Lantern*.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Mojmir Drvota its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

July 7, 2006 meeting, Board of Trustees

Mary Eloise Green

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 16, 2005, of Mary Eloise Green, Professor Emeritus in the Department of Human Nutrition. She was 102 years old.

Mary Green grew up on a farm about 15 miles from East Liberty, Ohio, near Columbus. She received a Bachelor of Science degree in home economics education (1928) and a Master of Science degree in nutrition and food management (1933), both from The Ohio State University. It took Professor Green eight years to finish her undergraduate studies. She supported herself financially by teaching at the Perry Township School in East Liberty from 1923-26, and then by working as a waitress at the Faculty Club and a cataloger at the library for 15 cents per hour. While working on her master's degree and after, she taught home economics and related science courses at Monroe Township School in West Liberty.

In 1939, Professor Green was hired by the Department of Home Economics to teach foods and nutrition. During her tenure, the department evolved into a school. She took a two-year leave of absence during which she completed her Ph.D. degree in human nutrition at Iowa State University. Professor Green returned to Ohio State and taught both nutrition and food courses for a total of 33 years. Her tenure took place during the period when discoveries were made of the amino acids that make up protein and the discovery of vitamins and their recommended daily allowances. Dr. Green and her colleagues assimilated this new knowledge and taught it to the students in their classes. She loved teaching, saying in a June 8, 2005, interview, "I knew from the time I was old enough to read that I wanted to be a teacher."

Mary Green held memberships with the American Dietetic Association, the American Association of Family and Consumer Sciences, the American Association of University Women, and Kappa Omicron Nu, the Home Economics Honor Society. She was especially proud of her invited membership in Iota Sigma Pi (the National Honor Society for Women in Chemistry), of being a member of the Institute of Food Technologists (IFT), and of her designation as a fellow of the Association for the Advancement of Science in 1967. She also served on the advisory committee of the Columbus Milk Council.

Professor Green was a true Buckeye and a valued and dedicated teacher, mentor, and colleague throughout her career. In 1970, she received Ohio State's Alfred S. Wright Award for service to student organizations. In 1972, Dr. Green retired, becoming professor emeritus. At her retirement party, she thanked The Ohio State University for allowing her to pursue her first love of teaching.

In 1979, the Home Economics Alumni Association awarded Dr. Green its Distinguished Service to Home Economics Award in acknowledgement of her expertise in laws regulating food preparation and packaging and the incorporation of that new knowledge into classes.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Mary Eloise Green its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the Department of Human Nutrition as an expression of the Board's heartfelt sympathy.

Suzanne E. Schroeder

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 12, 2006, of Suzanne E. Schroeder, Associate Professor Emeritus in the School of Physical Activity and Educational Services.

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Professor Schroeder held a Bachelor of Arts degree from the University of Toledo and a Master of Arts degree from the University of Wisconsin - Madison. She did further graduate study at Colorado State, New York University, and The Ohio State University. Before joining the faculty at Ohio State, she taught in Maumee and Prairie Township, Ohio, and was director of Women's Physical Education at Beloit College in Beloit, Wisconsin. During World War II, she served in the American Red Cross in Guam and the Tinian Islands.

Professor Schroeder came to Ohio State in 1953 where she taught in the Department of Physical Education. In 1957, she became area supervisor of Student Teaching. She was deeply respected by school administrators, cooperating teachers, and students alike, as she guided and supervised hundreds of young student teachers. She was the first physical educator to use a video recorder in the analysis of teaching and developed a program of follow-up for graduates teaching in Ohio.

Professor Schroeder served the University and her profession with membership and committee service in campus, state, and national organizations. She was in considerable demand as a speaker to teacher groups, often focusing on skill analysis and supervision. Upon her retirement in 1981, she was named Associate Professor Emeritus.

Suzanne Schroeder was greatly respected as an advocate of teaching excellence and brought a calm, graceful energy to all her work.

On behalf of the University community, the Board of Trustees expresses to the family of friends of Professor Suzanne E. Schroeder its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Harold Shechter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 19, 2006, of Harold Shechter, Professor Emeritus in the Department of Chemistry.

Professor Shechter grew up in Swansea, South Carolina, where he completed his public school education and received his undergraduate degree in 1941 from the University of South Carolina. From 1941-45 he was a graduate assistant and research fellow in the Chemistry Department at Purdue University, receiving his Ph.D. degree in 1945.

After a year as a Westinghouse postdoctoral fellow at Purdue, he joined the faculty of The Ohio State University in 1946 as an assistant professor and rose through the ranks to full professor. From 1977-83 he served as faculty representative for athletics, in addition to serving on many University committees through the years. In 1987, he was named the first Newman Professor of Chemistry. He was a superb undergraduate and graduate instructor and a champion of excellent teaching throughout the department. He won the Alumni Award for Distinguished Teaching in 1965 and the College of Arts and Sciences' Outstanding Teacher Award in 1986. One of his favorite courses was the introductory organic chemistry lecture, and he loved his interaction with premedical students.

He was an avid fan of Ohio State sports, missing only one home football game during his years at Ohio State, and regularly attending basketball and baseball games. Even though he reached mandatory retirement age in 1992, he was active in the department until his death.

Professor Shechter developed a world-renowned research program during his years at Ohio State. He was advisor to 126 Ph.D. students, 35 M.S. students, and had 80 postdoctoral fellows who conducted research with him. Sponsors of this research were:

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The National Science Foundation, The National Institutes of Health, The Petroleum Research Fund, Research Corporation, The Office of Ordnance Research (U.S. Army), The Office of Naval Research, Geo-Centers Inc., The Ohio State University Development Fund, Arthur D. Little Corp., Commercial Solvents Corp., Aerojet Engineering Corp., General Tire Company, Thiokol Corp., Alliant Tech Systems, and a number of other agencies.

He was a consultant to many government agencies and companies: EPA Advisory Board, Office of Naval Research, U.S. Ordnance Offices, U.S. Navy Space Program, U.S. Army, U.S. Air Force, National Institutes of Health, Professional Consulting, W.R. Grace, American Can Company, Thiokol Corp., Allied Chemical Corp., Chemical Samples Co., Petroleum Chemicals Inc., Battelle Laboratories, Pennsylvania Railroad Co., Arco Co., Lubrizol Co., Exxon Co., Great Lakes Chemical Co., American Cyanamid Co., and G. F. Smith Chemical Co.

Professor Shechter's research resulted in more than 240 scientific articles. He presented over 350 lectures at universities, colleges, industrial and government research laboratories, and scientific societies. From 1958-60 he served as associate editor of the *Journal of Organic Chemistry* and from 1970-74 was associate editor of *Chemical Reviews*.

Professor Shechter had a broad range of research interests, including generation and reactions of carbene and nitrene intermediates, the synthesis and reactions of the oxides of nitrogen and aliphatic nitro compounds, the mechanism of hydrazoic acid reactions with organic compounds, rocketry chemistry, pentacoordinate silicon chemistry, the synthesis and chemistry of highly-strained compounds, and highly-delocalized mono and dianions. He was one of the first investigators to be involved in the chemistry of divalent carbon and this was a major research interest over the years. He was a world authority on the chemistry of aliphatic nitro compounds, and over 21% of the rocket propellants used in the Polaris submarine missiles (U.S. Navy) were manufactured by chemistry developed at Ohio State. He was awarded the Meritorious Public Service Citation in 1962 from the Office of Naval Research. In 1994 he received the Columbus Section Award from the American Chemical Society for his research contributions.

His colleagues and former students will miss Professor Shechter's vast knowledge of organic chemistry, his insight into organic chemistry and the teaching of organic chemistry, and his thoughtful questions and suggestions for further research opined at chemistry seminars.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Harold Shechter its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2007-14

Synopsis: The report on the receipt of gifts and the summary for May 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

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WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Ambassador Milton A. and Roslyn Z. Wolf Chair and The Major General Raymond E. Mason Jr. Chair of Military History; and

WHEREAS this report includes the establishment of fifty-two (52) new named endowed funds and the revision of fifteen (15) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 2006 be approved.

July 7, 2006 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT
July through May
2005-06 Compared to 2004-05
GIFT RECEIPTS BY DONOR TYPE

<u>%Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2005-06</u>	<u>2004-05</u>	<u>%Change</u>	<u>2005-06</u>	<u>2004-05</u>	
Individuals:						
Alumni (Current Giving)	53,327	50,914	5	\$33,892,390	\$24,558,764	38 ^A
Alumni (Irrevocable Trusts Trusts and Annuities)	18	29	(38)	333,419	683,956	(51) ^B
Alumni (From Bequests)	<u>46</u>	<u>50</u>	(8)	<u>4,509,959</u>	<u>16,480,410</u>	(73) ^C
Alumni Total	53,391	50,993	5	\$38,735,768	\$41,723,131	(7)
Non-Alumni (Current Giving)	41,384	40,816	1	\$24,636,867	\$16,818,225	46 ^D
Non-Alumni (Irrevocable Trusts and Annuities)	8	10	(20)	743,969	452,445	64 ^E
Non-Alumni (From Bequests)	<u>37</u>	<u>32</u>	16	<u>6,619,965</u>	<u>11,152,928</u>	(41) ^F
Non-Alumni Total	41,429	40,858	1	\$32,000,800	\$28,423,598	13
Individual Total	94,820	91,851	3	\$70,736,569	\$70,146,728	1
Corporations/Corp/ Foundations	4,324	4,127	5	\$33,960,160	\$33,301,916	2 ^G
Private Foundations	554	491	13	\$18,136,656	\$21,335,059	(15) ^H
Associations & Other Organizations	<u>1,654</u>	<u>1,438</u>	15	<u>\$5,737,753</u>	<u>\$3,559,524</u>	61 ^I
Total	101,352	97,907	4	\$128,571,138**	\$128,343,228	0

** National reporting standards require that irrevocable trusts be counted at **present value**.

- A Individual Alumni Current gifts are up 38% due to overall gift activity at the \$100K+ gift level; 29 gifts over \$100K in July 2005-May 2006 compared with 20 gifts over \$100K in July 2004-May 2005.
- B Individual Alumni Irrevocable gifts are down 51% due to overall activity at the \$100K+ gift level; two gifts over \$100K in July 2005-May 2006 compared with six gifts over \$100K in July 2004-May 2005.
- C Individual Alumni bequest receipts are down 73% due to \$5.5M in July 2004 from Carl Baldwin to ophthalmology research and overall gift activity at the \$100K+ gift level; 14 gifts over \$100K in July 2005-May 2006 compared with 25 gifts over \$100K in July 2004-May 2005.
- D Individual Non-Alumni Current gifts are up 46% due to a gift-in-kind of original magazine collection from Eldon Dedini to the Libraries (valued at \$5M) in March 2006.
- E Individual Non-Alumni Irrevocable gifts are up 64% due to one \$1M (\$500K pv) irrevocable commitment in August 2005 from Emily Hathaway.
- F Individual Non-Alumni bequest receipts are down 41% due to \$2M in July 2004 from Grace Baldwin to ophthalmology research and \$2.9M in May 2005 from Albert and Martha Phipps to The Al and Martha Phipps Ohio State Golf Course Improvements Fund.
- G Corporate giving is up 2% due to \$4M in May 2005 from Battelle to the Mathematics and Science Education Policy Center.
- H Private Foundations giving is down 15% due to \$6M from the Max M. and Marjorie S. Fisher Foundation to the Fisher College of Business in October 2004.
- I Associations and Other Organizations giving is up 61% due to \$600K from the Skestos Family to The Justine Skestos Chair in Minimally Invasive Neurological Spinal Surgery in May 2006 and overall gift activity at the \$50K+ gift level; 18 gifts over \$50K in July 2005-May 2006 compared with six gifts over \$50K in July 2004-May 2005.

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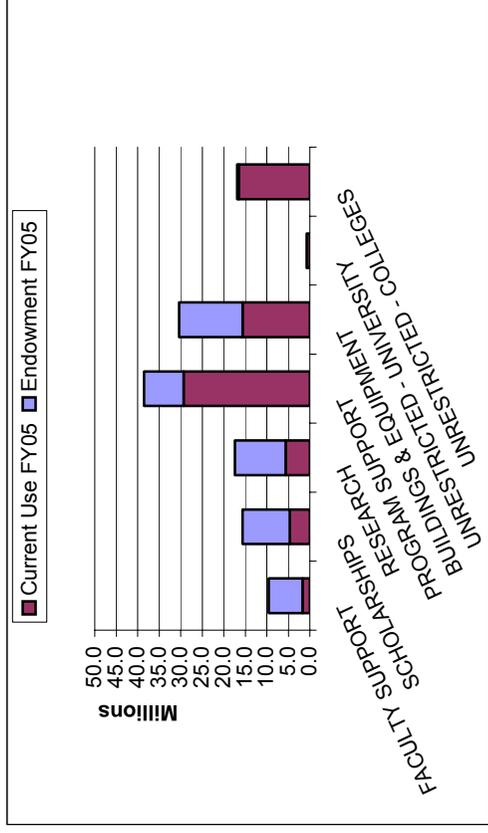
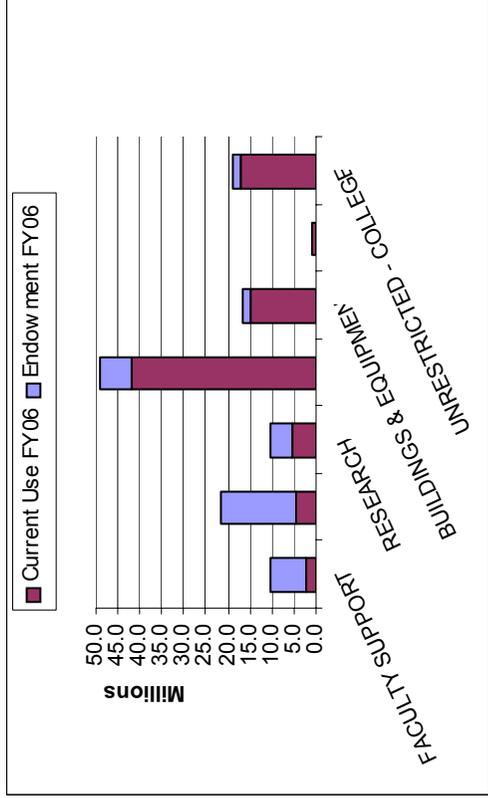
REPORT ON UNIVERSITY DEVELOPMENT (cont'd)
TOTAL UNIVERSITY PRIVATE SUPPORT (cont'd)

July through May

GIFT RECEIPTS BY PURPOSE

	2005-06		2004-05		
	Current Use	Endowment	Current Use	Endowment	Total
Faculty Support	2,366,276	7,976,856	1,738,607	7,825,848	9,564,454
Scholarships	4,623,110	17,196,111	4,642,605	11,022,431	15,665,035
Research	5,616,323	4,646,472	5,610,487	11,819,342	17,429,829
Program Support	41,842,231	7,054,170	29,356,600	9,149,101	38,505,702
Buildings and Equipment	14,924,098	1,618,036	15,630,248	14,743,882	30,374,131
Unrestricted - University	849,624	---	752,039	---	752,039
Unrestricted - Colleges	17,307,907	1,469,550	16,536,035	374,133	16,910,168
Total	\$87,529,569	\$39,964,196	\$74,266,621	\$54,934,737	\$129,201,358

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



July 7, 2006 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
Richard John and Mary Ann Campbell Memorial Scholarship Fund in Welding Engineering (Used provide a scholarship to welding engineering students; provided by gifts from the estates of Mary Ann Hinders Campbell and Richard J. Campbell)	\$168,619.00
College of Dentistry Endowed Chair Fund in Periodontology (Used to provide salary and program support to a distinguished faculty member in the Section of Periodontology in the College of Dentistry; provided by gifts from alumni and friends)	\$100,108.00
College of Pharmacy Faculty Research and Development Fund (Used at the discretion of the dean of the College of Pharmacy to support faculty research and development activities; provided by gifts from numerous donors)	\$92,500.00
The College of Pharmacy Alumni Society Scholarship Fund (Used to provide a scholarship for an incoming second-, third-, or fourth-year Pharm.D. student in good academic standing who participates in one or more of the College's student organizations; provided by gifts from The College of Pharmacy Alumni Society)	\$35,238.24
The John Lyman Jr. Award Fund for Clinical Teaching Excellence (Used to supplement the implementation of the clinical teaching excellence award in the College of Veterinary Medicine; provided by a gift from Ronald Lyman in memory of his father, John Lyman, Jr.)	\$33,325.00
Optometry Scholarship Dinner Endowment Fund (Used to provide scholarships for students studying optometry; provided by gifts from numerous donors)	\$28,473.00
The Charles W. Kettlewell Professional Responsibility Award Fund (Used to provide an award to a law student for demonstrating excellence in understanding the laws of professional responsibility; provided by gifts from the Association of Responsibility Lawyers and Reginald S. Jackson, Jr. in memory of Charles W. Kettlewell)	\$28,250.00
Moritz College of Law Dean's Innovation Fund (Used at the discretion of the dean of the Moritz College of Law to support scholarships and/or awards for faculty and students; provided by gifts from friends and alumni of the Moritz College of Law)	\$27,064.00
Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund (Used to provide annual scholarship awards for dental students or Post-doctoral students who have served in the past 12 months as a dental missionary; provided by gifts from Esther Ponzani, friends, and family in celebration of the life of Dr. Joe Ponzani)	\$25,500.00
The Waste Management Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the varsity football team; provided by gifts from Waste Management of Canal Winchester, Ohio)	\$25,000.00

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Change in Description of Named Endowed Funds

W.M. Kiplinger '12 Program in Public Affairs in Journalism Fund
Master of Arts in Public Policy and Management Scholarship Fund
William and Rose Papier Fund
The Alvin Karl and Dorothea Ford Peterjohn Scholarship Fund
Pharmaceutical Administration Excellence Fund
The Jack D. Sparks Endowed Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Establishment of Named Endowed Chairs

The Ambassador Milton A. and Roslyn Z. Wolf Chair \$1,383,977.00
(Used to support a chair position in the John Glenn School of Public Affairs; provided by a gift from Ambassador Milton A. Wolf and Roslyn Z. Wolf) (grandfathered)

The Major General Raymond E. Mason Jr. Chair of Military History \$1,151,642.00
(Used to support the Mason Chair of Military History; provided by gifts from Major General Raymond E. Mason, Jr.) (grandfathered)

Establishment of Named Endowed Funds

The Jerome Lawrence and Robert E. Lee Theatre Research Institute Endowed Fund \$1,145,877.83
(Used at the discretion of the director and the curator of The Jerome Lawrence and Robert E. Lee Theatre Research Institute; provided by a gift from the estate of Jerome Lawrence)

Bill and Blossom Hunt Athletic Scholarship Fund \$192,072.00
(Used to supplement athletic scholarship grant-in-aid scholarship costs for student athletes who are members of the OSU men's basketball team and pursuing undergraduate degrees at OSU; provided by an estate gift from Bill and Blossom Hunt)

Gail T. Dennison ATI Equine Endowment Fund \$150,000.00
(Used to purchase equipment and for special projects as outlined by the chairperson and the technology coordinator of horse production and management technology at the Agricultural Technical Institute; provided by a gift from the estate of Gail T. Dennison)

Michael H. and Jo Ann Carpenter Scholarship Fund \$100,500.00
(Used to provide a full in-state tuition scholarship for that admitted first-year student at the Moritz College of Law possessing the highest LSAT score of the entering class and a minimum GPA of 3.25 who is not otherwise receiving full-tuition scholarship; provided by gifts from Michael H. and Jo Ann Carpenter)

The Bunny and Thomas Clark Scholarship Endowment Fund \$100,460.50
(Used to support educational diversity at the University, consistent with the University's mission and admissions policy, by awarding scholarships in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admissions at the University and are enrolled in the College of Mathematical and Physical Sciences, Department of Physics; provided by gifts from Bunny and Thomas Clark)

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The Mike and Diane Zieg Athletic Scholarship Fund for Men's Lacrosse (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at the OSU and is a member of the varsity men's lacrosse team; provided by gifts from Michael B. and Diane H. Zieg)	\$67,162.45
The A.D. Farrow Company Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of a varsity athletics team; provided by gifts from A.D. Farrow Company of Columbus, Ohio)	\$53,250.00
Don and Betty Spoelker Family Athletic Scholarship Fund (Used to provide a scholarship to an undergraduate student-athlete who is a member of the men's varsity football team; provided by gifts from Don and Betty Spoelker)	\$50,502.00
Evelyn Ackers Glore Scholarship Fund (Used to provide scholarships for students in the School of Music; provided by gifts from the estate of Evelyn Ackers Glore)	\$50,000.00
Mary Eloise Green Innovation Fund (Used for professional use and development of the Department of Human Nutrition; provided by a gift from the estate of Mary Eloise Green)	\$40,000.00
Mendezoff Internship Fund (Used to provide incentives and financial support to students from the Ohio Agricultural Research and Development Center seeking internships in the Secrest Arboretum; provided by a gift from Paul Mendezoff in memory of his grandmother, Julia Skwarski, an avid gardener)	\$38,000.00
The Larry and Linda Waller Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at the OSU and is a member of the varsity football team; provided by gifts from Larry and Linda Waller)	\$36,506.00
The Visci Family Scholarship Fund (Used to provide need-based scholarships to students in the College of Education and Human Ecology in his/her final two years of study who have a cumulative GPA of 3.0 or higher; provided by gifts from Joseph M. Visci and Martha A. Claus in honor of Leonard Visci and Alice Visci)	\$35,103.28
The America Lung Association Endowment Fund in Pulmonary Medicine (Used to support the advancement of medical knowledge related to research, prevention and treatment, education, or training on pulmonary diseases; provided by gifts from the America Lung Association of Ohio)	\$35,000.00
The Ohio State University at Lima Trustees Scholarship Fund (Used to provide scholarships to students at the OSU-Lima campus who exhibit leadership skills; provided by gifts from the OSU-Lima Board of Trustees)	\$34,850.00

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Rosalind Pierson Scholarship Fund (Used to provide merit-based scholarships for undergraduate or graduate students majoring in dance; provided by gifts from an anonymous donor in memory of Professor M. Rosalind Pierson)	\$30,250.00
James R. Baroffio Fellowship Fund in Geological Sciences (Used to support a graduate fellowship in the Department of Geological Sciences for a student performing fieldwork as part of thesis or dissertation research; provided by gifts from Dr. James R. Baroffio)	\$27,915.63
The Dr. Milton S. Rosner Scholarship Fund for Academic Excellence in Social Work (Used to provide an award to a master's degree candidate in the College of Social Work who demonstrates academic excellence with preference given to a student focusing his/her studies on social policy and planning; provided by gifts from Lynne Gutches Snowden)	\$27,515.00
The Robert D. Hays Fund for Law Faculty Excellence (Used at the discretion of the dean of the Moritz College of Law to enhance, improve, and advance teaching excellence of the faculty of the College; provided by gifts from Robert D. and Eloise E. Hays)	\$26,500.00
The George Booth Family Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of a varsity athletics team; provided by gifts from George H. Booth, Jr.)	\$26,477.00
The Jessica C. Beck Memorial Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an upper-class intercollegiate student-athlete who is pursuing an undergraduate degree at OSU and participating in the sport of synchronized swimming; provided by gifts from friends and family of Jessica C. Beck)	\$25,842.00
Atsushi Onoe Memorial Fund (Used to support academic activities for students who wish to pursue the study of Japanese language and culture; provided by gifts from Toshioki and Keiko Onoe)	\$25,646.00
The Melanie and Philippe Radley Endowed Scholarship Fund (Used to support undergraduate students majoring in Russian in the Department of Slavic and East European Languages and Literatures; provided by gifts from Melanie and Philippe Radley)	\$25,500.00
The van Bakeren Endowed Scholarship Fund (Used to supplement tuition and room and board for one outstanding third- or fourth-year veterinary student with an interest in pursuing a career in research or laboratory animal medicine; provided by gifts from an anonymous donor)	\$25,039.00
The Big Lots Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the varsity men's basketball team; provided by a gift from Big Lots of Columbus, Ohio)	\$25,000.00

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The Rodica C. Botoman Award for Distinguished Undergraduate Teaching and Mentoring Fund (Used to provide an award to a member of the College of Humanities faculty who best exemplifies excellence as a teacher of undergraduates; provided by gifts from Mr. Ben M. Jones and Dr. V. Alin Botoman)	\$25,000.00
The Color World Housepainting, Inc. Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the varsity football team; provided by gifts from Color World Housepainting, Inc.)	\$25,000.00
The Mary Jo and Robert Cropper Dean's Innovation Fund (Used to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community; provided by gifts from Mary Jo and Robert Cropper)	\$25,000.00
Emerson Climate Technologies/Copeland Scholarship Endowment Fund (Used to provide non-renewable scholarships to entering first-year students from Shelby County, Ohio, who rank in the top 10% of their high school class; provided by a gift from Emerson Climate Technologies)	\$25,000.00
Dr. Daniel S. German and Dr. Stephen P. Burke Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of a varsity team, with preference given to those interested in pursuing careers in medicine or dentistry; provided by gifts from Dr. Daniel S. German and Dr. Stephen P. Burke)	\$25,000.00
Grogan Family Endowed Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of a varsity basketball team; provided by a gift from Robert J. Grogan)	\$25,000.00
The George W. and Lois L. Hoddy Student Leadership, Innovation and Entrepreneurship Fund (Used to provide discretionary funds to support programs and activities that develop and advance the knowledge and skills of students in areas of leadership, innovation, entrepreneurship, and global awareness; provided by gifts from George W. Hoddy to honor his wife, Lois)	\$25,000.00
The Gail Norris Dean's Innovation Fund (Used to promote initiatives by the faculty and staff of the Fisher College of Business designed to increase the quality of teaching, research, and involvement with the business community; provided by gifts from Gail Norris)	\$25,000.00
The OSU Medical Center Adult Congenital Heart Disease Clinic Fund (Used for programs of the Adult Congenital Heart Disease Clinic located at the OSU Medical Center; provided by gifts from the Schooler Family Foundation)	\$25,000.00
The Peart Conservatory Fund at Ohio State ATI (Used to maintain the conservatory at Ohio State ATI; provided by a gift from an anonymous donor)	\$25,000.00

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The P. Noah Sherba Scholarship Fund (Used to provide one need-based, non-renewable scholarship to a first-year student who graduated from Canfield High School in Ohio in the top 50% of his/her class; provided by a gift from Paul and Juanita Sherba)	\$25,000.00
The John D. Skinner and Clifford E. Herrington Endowment Fund for Lung Cancer Research (Used to support lung cancer research; provided by a gift from James and Patsy Skinner in memory of James' father, John, and Patsy's grandfather, Clifford)	\$25,000.00
Straub Family Endowed Athletic Scholarship Fund (Used to provide a grant-in-aid scholarship for a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the varsity football team; provided by a gift from David Straub)	\$25,000.00
Robert D. Touse and William F. Cowen Jr. Scholarship Fund (Used to provide need-based scholarships to full-time junior or senior students majoring in forestry in the School of Environment and Natural Resources with preference given to students who are employed; provided by gifts from the Richard and Rita Porterfield Charitable Trust in honor of Robert D. Touse and William F. Cowen Jr.)	\$25,000.00
The Tri-State Expedited Services Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the varsity football team; provided by a gift from Tri-State Expedited Services)	\$25,000.00
The Emmerich von Haam Sr. M.D. Endowment Fund in Pathology (Used to support research, education, faculty development, training projects, or ongoing programs in the Department of Pathology that foster innovation and excellence or those otherwise determined as priority areas; provided by gifts from OSU Pathology Services, LLC in honor of the career and leadership of the late Dr. Emmerich von Haam Sr.)	\$25,000.00
Norma Ruoff Pitts Endowment Fund (Used to support scholarships for students in the textiles and clothing program or a related major in the College of Education and Human Ecology; provided by gifts from friends, family and colleagues of Norma Ruoff Pitts) (grandfathered)	<u>\$15,471.00</u>

Total \$5,909,293.93

Change in Description of Named Endowed Funds

L. Michael Howard Fund in Public Policy and Management
The Stephen J. Kovacic Jr. and Mary B. Kovacic
Endowed Scholarship Fund
The Arthur D. Lynn Jr. and Pauline Wardlow Lynn Fund
The Major General Raymond E. Mason Jr. Scholarship Fund
The Henry M. and Ruth W. Pausch Endowed Fellowship Fund
The James F. and Barbara Young Sipp Endowed Scholarship Fund
The Chalmers P. Wylie Scholarship Fund for Public Service

July 7, 2006 meeting, Board of Trustees

Change in Name of Named Endowed Fund

From: The Kevin and Stacey Blair Family Athletic Scholarship Fund
To: The Claddagh Development Group Athletic Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The John Glenn Institute Endowment Fund
To: The John Glenn School of Public Affairs Endowment Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Richard John and Mary Ann Campbell Memorial Scholarship Fund in Welding Engineering

The Richard John and Mary Ann Campbell Memorial Scholarship Fund in Welding Engineering was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from the estates of Mary Ann Hinders Campbell and Richard J. Campbell (B.W.E., 1955).

The annual distribution from this fund shall help recruit welding engineering students by providing a renewable scholarship, not to exceed 25% of the year's tuition and fee total, to academically strong students who are deserving of financial assistance. Preference will be given to residents of Ohio, New York, and Wisconsin. Qualified candidates must have a minimum grade point average of 3.0 and maintain that average in order to renew the scholarship while making adequate progress towards a degree in welding engineering. Scholarship recipients will be selected by the chairperson of the Department of Industrial, Welding, and Systems Engineering in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Industrial, Welding, and Systems Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$168,619.00

College of Dentistry Endowed Chair Fund in Periodontology

The College of Dentistry Endowed Chair Fund in Periodontology was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from alumni and friends.

Until the principal reaches the funding level required to establish a chair position (\$1.5 million) the annual distribution will be reinvested into the endowment principal. When the principal reaches full funding level, the annual distribution shall be used to provide salary and program support to a distinguished faculty

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member in the Section of Periodontology in the College of Dentistry. Selection of the named chair holder shall be made by the dean of the College of Dentistry with recommendation from the head of the Section of Periodontology and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry and the head of the Section of Periodontology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$100,108.00

Total Commitment: \$1,500,000.00

College of Pharmacy Faculty Research and Development Fund

The College of Pharmacy Faculty Research and Development Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from numerous donors.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Pharmacy to support faculty research and development activities.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$92,500.00

The College of Pharmacy Alumni Society Scholarship Fund

The College of Pharmacy Alumni Society Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from The College of Pharmacy Alumni Society.

The annual distribution from this fund shall provide a scholarship for an incoming second-, third-, or fourth-year Pharm.D. student in good academic standing who participates in one or more of the College's student organizations. The

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scholarship will be awarded to a different student each year who exhibits potential for success and demonstrates a difficulty meeting tuition and fees.

Scholarship recipients will be selected by the dean of the College of Pharmacy and the assistant dean of the College of Pharmacy Student Affairs in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Pharmacy and the assistant dean of the College of Pharmacy Student Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$35,238.24

The John Lyman Jr. Award Fund for Clinical Teaching Excellence

The John Lyman Jr. Award Fund for Clinical Teaching Excellence was established July 7, 2006, by the Board of Trustees of The Ohio State University with a gift from Ronald Lyman (D.V.M., 1977) in memory of his father, John Lyman Jr. (D.V.M., 1950).

The annual distribution from this fund shall support the implementation of a clinical teaching excellence award in the College of Veterinary Medicine. The criteria will include superior ratings derived from course evaluation forms (submitted by students during their clinical clerkship) as well as prompt submission of student grades to the College office. The recipient shall be selected by a committee composed of previous awardees or distinguished teaching award winners from within the College as well as appropriate teaching excellence experts from outside the College but employed by The Ohio State University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Veterinary Medicine, for any use benefiting the clinical teaching faculty of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$33,325.00

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Optometry Scholarship Dinner Endowment Fund

The Optometry Scholarship Dinner Endowment Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from numerous donors.

The annual distribution from this fund shall provide scholarships for students studying optometry at The Ohio State University College of Optometry. Scholarship recipients will be selected by the dean of the College of Optometry in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Optometry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,473.00

The Charles W. Kettlewell Professional Responsibility Award Fund

The Charles W. Kettlewell Professional Responsibility Award Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from the Association of Professional Responsibility Lawyers (APRL) and Reginald S. Jackson Jr. (J.D., 1971) in memory of Charles W. Kettlewell (B.S.Ed., 1964; J.D., 1971) a distinguished member of the professional responsibility bar, valued member of The Michael E. Moritz College of Law adjunct faculty, and kindly mentor of colleagues.

The annual distribution from this fund shall provide an award to a law student for demonstrated excellence in understanding the law of professional responsibility and the obligations of professionalism that guide attorneys in the practice of law. Award recipients shall be selected by the dean of the Moritz College of Law.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly

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aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,250.00

Moritz College of Law Dean's Innovation Fund

The Moritz College of Law Dean's Innovation Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from friends and alumni of The Michael E. Moritz College of Law.

The annual distribution from this fund shall be used at the discretion of the dean of the Moritz College of Law to support scholarships and/or awards for faculty and students. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,064.00

Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund

The Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from Esther Ponzani, friends, and family in memory of Dr. Joe Ponzani (B.S., 1952; D.D.S., 1956).

The annual distribution from this fund shall be used to provide one or more annual scholarship awards for dental student(s) or post-doctoral student(s) who have served in the past 12 months as a dental missionary. Scholarship recipients will be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,500.00

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The Waste Management Athletic Scholarship Fund

The Waste Management Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with a gift from Waste Management of Canal Winchester, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$125,000.00

Change in Description of Named Endowed Funds

W. M. Kiplinger '12 Program in Public Affairs Journalism Fund

The Willard M. Kiplinger Professorship in Public Affairs in the School of Journalism was established on February 3, 1971, by the Board of Trustees of The Ohio State University with gifts from the Kiplinger Foundation Incorporated. The fund was changed to the Willard M. Kiplinger Chair in Public Affairs Reporting on June 2, 1972. The name and description were revised September 22, 2004. The description was further revised July 7, 2006.

The annual distribution from this fund shall be used to enable six to eight mid-career journalists, each with at least five years of professional experience in journalism, to participate annually in an on-campus program designed to enhance the journalists' skills in public affairs reporting. The program, housed in The John Glenn School of Public Affairs, will draw upon the University's public affairs expertise in all fields. Program participants shall be known as Kiplinger Fellows. The fund will cover program costs and administration, including stipends for the participating fellows.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the John Glenn School of Public Affairs in consultation with the Kiplinger Foundation. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

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Master of Arts in Public Policy and Management Scholarship Fund

The Master of Arts in Public Policy and Management Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a transfer of funds from the Public Management Programs. The description was revised July 7, 2006.

The annual distribution from this fund shall be used for a scholarship for a Master of Arts student enrolled in the Public Policy and Management Master's Program. Recipients shall be selected by the director of The John Glenn School of Public Affairs in consultation with the faculty of the Public Policy and Management Master's Program and the Office of Student Financial Aid. Criteria for the award shall include financial need, professional development potential, and commitment to public service.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of The John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original as good conscience and need dictate.

William and Rose Papier Fund

The William and Rose Papier Fund was established May 4, 1984, by the Board of Trustees of The Ohio State University with gifts from William Bernard (M.A., 1933) and Rose Locum (M.A., 1942) Papier and their friends. The description was revised July 7, 2006.

Three-fourths (3/4) of the annual distribution from this fund shall be used to provide grants for graduate research in public administration for graduate students enrolled in The John Glenn School of Public Affairs at The Ohio State University. Selection of the recipients of the grants shall be made by the director of the School based solely on merit. The remaining one-fourth (1/4) of the annual distribution shall be returned to the principal of the endowed fund.

In any given year that the endowment distribution is not fully expended, the unused portion should be accumulated and awarded in subsequent years, or returned to the endowment principal at the discretion of the director of the School.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of The John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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The Alvin Karl and Dorothea Ford Peterjohn Scholarship Fund

The Alvin Karl and Dorothea Ford Peterjohn Scholarship Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts from the family and friends of the Peterjohn family. The description was revised July 7, 2006.

The annual distribution from this fund shall be used to provide financial support to a second-year master's student in The John Glenn School of Public Affairs. Consideration of scholarship and financial need shall be given when determining the recipient of the Peterjohn Scholarship. Recipients shall be selected by the director of The John Glenn School of Public Affairs in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of The John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Pharmaceutical Administration Excellence Fund

The Pharmaceutical Administration Excellence Fund was established May 3, 1985, by the Board of Trustees of The Ohio State University with an initial gift to the Office of University Development from Merrell Dow Pharmaceuticals, Inc., Cincinnati, Ohio, in honor of Dr. Dev S. Pathak, Professor Emeritus in The Ohio State University School of Public Health. The description was revised July 7, 2006.

The annual distribution from this fund will be used to support the activities undertaken by the Merrell Dow Professor and in support of the advancement of research, teaching, and public service in the Division of Pharmaceutical Administration at The Ohio State University College of Pharmacy. The director of the Division of Pharmaceutical Administration will have sole authority to authorize expenditures from the fund, under the supervision of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

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The Jack D. Sparks Endowed Scholarship Fund

The Jack D. Sparks Endowed Scholarship Fund was established May 30, 2003, by the Board of Trustees of The Ohio State University with a gift from The Jack D. and Fredda S. Sparks Foundation. The description was revised July 7, 2006.

The annual distribution from this fund shall be used to provide scholarship support for one "John Glenn Fellow" participating in the Washington Academic Internship Program of the John Glenn School of Public Affairs. It is the desire of the donor that the scholarship shall be awarded with preference to, but not limited to, students interested in public service. The scholarship shall be awarded by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chairs

The Ambassador Milton A. and Roslyn Z. Wolf Chair

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ambassador Milton A. Wolf (B.A. Biological Sciences, 1948) and Roslyn Z. Wolf. The required funding level has been reached and the chair was established July 7, 2006.

The annual distribution from this fund shall be used to support a chair position in the John Glenn School of Public Affairs. The distribution shall be used to retain a professor who is nationally recognized as a leading and prominent expert in international and public policy, has a distinguished record of scholarship, maintains an active and productive research program, and is an effective educator-teacher. To ensure the outstanding caliber of the chair recipient, the University will contribute any additional funds which may be required from time to time.

The chair holder will be a tenured member of the John Glenn School of Public Affairs, with the rank of full professor, providing knowledge and guidance for the graduate and undergraduate communities, among other responsibilities.

Ambassador Milton A. and Roslyn Z. Wolf's lineal descendants will be advised as to the University's progress in selecting the chair recipient, and are encouraged to meet finalists for the position and to provide their advice and insight to the president of the University and director of the School. The University, in consultation with the Wolf family, will determine appropriate publicity of the chair.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund shall benefit the University in perpetuity so that only the annual distribution from this fund shall be used. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs with the approval of the Wolfs' lineal descendents, if available. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,383,977.00 (grandfathered)

The Major General Raymond E. Mason Jr. Chair of Military History

The Major General Raymond E. Mason, Jr. Professorship of Military History was established July 11, 1997, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Major General Raymond E. Mason, Jr. (B.S.Bus.Adm., 1941). The funding level has been reached and a chair was established July 7, 2006.

The annual distribution from this fund shall be used to support The Major General Raymond E. Mason Jr. Chair of Military History. The Mason Chair will be a recognized, published expert on all or some of the following subjects: the history of American military policy and military institutions, the conduct of war by the United States to include the operations of the wartime armed forces, civil-military relations, and the history of the military profession in the United States.

It is preferred but not required by the donor that the chair holder will be a veteran of military service, honorably completed by expiration of enlistment or fulfillment of the contractual conditions of officership in the standing or reserve forces. Service in the American armed forces is preferred. The donor believes that military experience is essential to understanding military history. Military services should not be viewed as a substitute for the highest academic, professional attainments in the fields of scholarship, teaching, and public service.

The chair may be appointed from among the existing faculty of the Department of History or appointed as the result of an international search under the same practices and procedures that would govern any University search. However, since the chair will also have an affiliation with the Mershon Center, the Center director or his/her representative will sit as a member of the search committee and must approve a positive recommendation for appointment before it goes to the Department of History faculty. The Mershon Center support for the chair will be consistent with the Dean's Oversight Committee principles and be negotiated among the Mershon director, the Mason Chair candidate, and the chairperson of the tenuring home academic department, presumably in the Department of History in the College of Humanities.

When there is not a person holding the chair, the annual distribution shall be returned to the principal to enhance the annual distribution available to the next person named to the chair.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then the Board of Trustees and Foundation Board, in consultation with the donor or his designee, will designate the distribution of this fund to another purpose at The Ohio State University which support programs which are of interest to the donor.

Amount Establishing Endowment: \$1,151,642.00 (grandfathered)

Establishment of Named Endowed Funds

The Jerome Lawrence and Robert E. Lee Theatre Research Institute Endowed Fund

The Jerome Lawrence and Robert E. Lee Theatre Research Institute Endowed Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Jerome Lawrence (B.A. cum laude 1937).

The annual distribution from this fund shall be used at the discretion of the director and the curator of The Jerome Lawrence and Robert E. Lee Theatre Research Institute as approved by the director of University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Libraries in consultation with the director and the curator of The Jerome Lawrence and Robert E. Lee Theatre Research Institute. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,145,877.83

Bill and Blossom Hunt Athletic Scholarship Fund

The Bill and Blossom Hunt Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Bill (B.S.Bus.Ad., 1927) and Blossom Hunt.

The annual distribution from this fund shall be used to supplement athletic scholarship grant-in-aid scholarship costs for the student athletes who are members of The Ohio State University men's basketball team pursuing undergraduate degrees at The Ohio State University. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$192,072.00

Gail T. Dennison ATI Equine Endowment Fund

The Gail T. Dennison ATI Equine Endowment Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Gail T. Dennison.

The annual distribution from this fund shall be used to purchase equipment and for special projects as outlined by the head and the technology coordinator of the horse production and management technology at the Agricultural Technical Institute. Expenditures shall be approved by the director of the Agricultural and Engineering Technologies Division and the technology coordinator of the horse production and management technology at the Agricultural Technical Institute.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Agricultural Technical Institute and the head of the horse production and management technology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$150,000.00

Michael H. and Jo Ann Carpenter Scholarship Fund

The Michael H. and Jo Ann Carpenter Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael H. (B.A., 1974; J.D., 1977) and Jo Ann Carpenter (B.S.H.E., 1974; B.S Ed., 1978).

The annual distribution from this fund shall provide a full, in-state tuition scholarship for that admitted first-year student at The Michael E. Moritz College of Law with superior academic credentials as demonstrated by possessing the highest LSAT score of the entering class and a minimum grade point average of 3.25 who is not otherwise receiving full-tuition scholarship. The scholarship is

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renewable for the subsequent years of law school so long as the student maintains a 3.0 or higher GPA. Scholarship recipients will be selected by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$100,500.00

Total Commitment: \$387,500.00

The Bunny and Thomas Clark Scholarship Endowment Fund

The Bunny and Thomas Clark Scholarship Endowment Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bunny and Thomas Clark.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students, who have been accepted for admissions at the University and are enrolled in the College of Mathematical and Physical Sciences, Department of Physics. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. The annual distribution shall support three (3) renewable awards annually to be used for educational and research expenses. Fifty percent (50%) of the distribution shall be awarded to a graduate-level student and the remaining fifty percent (50%) shall be split between two (2) undergraduate students. Scholarship recipients shall be selected by the chairperson of the Department of Physics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Physics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$100,460.50

Total Commitment: \$125,000.00

July 7, 2006 meeting, Board of Trustees

The Mike and Diane Zieg Athletic Scholarship Fund for Men's Lacrosse

The Mike and Diane Zieg Athletic Scholarship Fund for Men's Lacrosse was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael B. (M.B.A., 1992) and Diane H. Zieg, Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the men's lacrosse team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$67,162.45

The A.D. Farrow Company Athletic Scholarship Fund

The A.D. Farrow Company Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the A.D. Farrow Company of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity athletics team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$53,250.00

July 7, 2006 meeting, Board of Trustees

Don and Betty Spoelker Family Athletic Scholarship Fund

The Don and Betty Spoelker Family Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Don and Betty Spoelker.

The annual distribution from this fund shall provide a scholarship to an undergraduate student-athlete who is a member of the men's varsity football team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,502.00

Evelyn Ackers Glore Scholarship Fund

The Evelyn Ackers Glore Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Evelyn Ackers Glore (B.S., 1936).

The annual distribution from this fund shall be used to provide scholarships for students in the School of Music. Scholarship recipients will be selected by the director of the School of Music in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Music. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

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Mary Eloise Green Innovation Fund

The Mary Eloise Green Innovation Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Mary Eloise Green.

The annual distribution from this fund shall be used for professional use and development of the Department of Human Nutrition as approved by the dean of the College of Education and Human Ecology in consultation with the chairperson of the Department of Human Nutrition (formerly known as the Department of Human Nutrition and Food Management).

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$40,000.00

Mendezoff Internship Fund

The Mendezoff Internship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Paul Mendezoff (B.S.Agr., 1977) in memory of his grandmother, Julia Skwarski, an avid gardener.

Julia and her husband planted numerous trees, shrubs, and flowers on their three-acre property in Independence, Ohio, where Paul spent much of his time as a child helping his grandmother tend to her gardens. Although she had no formal education or training in horticulture, Julia had a natural gift when it came to plants. Her interest and love of plants was reflected in her gardens, which closely resembled the Secret Arboretum.

The annual distribution from this fund shall be used to provide incentives and financial support to students from the Ohio Agricultural Research and Development Center (OARDC) seeking internships in the Secret Arboretum. Recipients shall be selected by the curator of the Secret Arboretum in consultation with the director of OARDC.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the curator of the Secrest Arboretum in consultation with the director of OARDC. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$38,000.00

The Larry and Linda Waller Athletic Scholarship Fund

The Larry and Linda Waller Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Larry (B.S.Bus.Ad., 1967) and Linda Waller.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$36,506.00

Total Commitment: \$100,000.00

The Visci Family Scholarship Fund

The Visci Family Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph M. Visci (M.A., 1977) and his wife, Martha A. Claus, in honor of Leonard Visci (M.A., 1955) and Alice Visci.

Leonard and Alice spent their nearly 60 years of married life in commitment to public education, much of it in the East Cleveland City Schools. In addition to raising four children and seeing all four complete their college degrees, Leonard enjoyed a successful career in K-12 public education that spanned four decades as a coach, classroom teacher, principal, and district superintendent. In "retirement," he worked for General Electric to develop training programs and later worked with student teachers at Hiram College. Supporting Leonard every step of the way was Alice, his typist, editor, and counselor as he pursued his various degrees. Alice also mastered the role of mother, homemaker, and school booster, and performed amazing feats of financial wizardry to ensure that the household budget could support all of the children's tuitions.

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The annual distribution from this fund shall be used to provide a need-based scholarship(s) to a student(s) in the College of Education and Human Ecology in his/her final two (2) years of study whom have a cumulative grade point average of 3.0 or above. Qualified candidates shall be preparing for teacher licensure at either the primary or secondary level and be planning on pursuing a career in teaching K-12. Scholarship recipients will be selected by the College's scholarship committee, appointed by the dean of the College, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$35,103.28

The American Lung Association Endowment Fund in Pulmonary Medicine

The American Lung Association Endowment Fund in Pulmonary Medicine was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the American Lung Association of Ohio – Central Region of Columbus, Ohio.

The annual distribution from this fund shall be used to support the advancement of medical knowledge related to research, prevention and treatment, education, or training on pulmonary diseases; and shall be directed whenever possible towards the activities undertaken by faculty member(s) who holds a chair or professorship position in pulmonary medicine. Allocation of funds shall be approved by the director of the Division of Pulmonary Medicine and Critical Care in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Division of Pulmonary Medicine and Critical Care in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$35,000.00

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The Ohio State University at Lima Trustees Scholarship Fund

The Ohio State University at Lima Trustees Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio State University at Lima Board of Trustees in honor of the vision and leadership that has guided the campus enabling the campus to grow both physically and programmatically.

The annual distribution from this fund shall provide scholarships to students at The Ohio State University at Lima campus who exhibit leadership skills. Scholarship recipients will be selected by the dean and director of The Ohio State University at Lima in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean and director of The Ohio State University at Lima. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$34,850.00

Rosalind Pierson Scholarship Fund

The Rosalind Pierson Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor in memory of Professor M. Rosalind Pierson, a gifted dancer, teacher, and mentor. Rosalind taught classical ballet, modern dance, performance technique, improvisation, and choreography in The Ohio State University Department of Dance from 1975 until her untimely death in 2005.

The annual distribution from this fund shall provide merit-based scholarships for undergraduate or graduate students majoring in dance. Scholarship recipients will be selected by the Department of Dance Scholarship Committee in consultation with the Office of Student Financial Aid with approval from the chairperson of the Department of Dance.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chair-

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person of the Department of Dance. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$30,250.00

James R. Baroffio Fellowship Fund in Geological Sciences

The James R. Baroffio Fellowship Fund in Geological Sciences was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. James R. Baroffio, (M.S., 1958) of Moraga, California.

The annual distribution from this fund shall be used to support a graduate fellowship in the Department of Geological Sciences for a student performing fieldwork as part of thesis or dissertation research. If this is not possible, then the distribution shall be used to support a graduate fellowship in the Department of Geological Sciences to a student who exhibits exceptional ability and promise. Awards shall be made at the discretion of the Department's chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Geological Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$27,915.63

The Dr. Milton S. Rosner Scholarship Fund for Academic Excellence in Social Work

The Dr. Milton S. Rosner Scholarship Fund for Academic Excellence in Social Work was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lynn Gutches Snowden (M.S.W., 1979) in honor of Dr. Milton S. Rosner, Professor Emeritus in the College of Social Work.

The annual distribution from this fund shall be used as an award for a master's degree candidate in the College of Social Work who demonstrates academic excellence, with preference given to a student focusing his or her studies on social policy and planning. Award recipients shall be selected by the dean of the College of Social Work in consultation with the director of the Master of Social Work Program and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social Work in consultation with the director of the Master of Social Work Program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$27,515.00

The Robert D. Hays Fund for Law Faculty Excellence

The Robert D. Hays Fund for Law Faculty Excellence was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert D. (B.S.Bus.Adm., 1950; J.D., 1952) and Eloise E. Hays.

The annual distribution from this fund shall be used at the discretion of the dean of The Michael E. Moritz College of Law to enhance, improve, and advance teaching excellence of the faculty at the College. Specifically, the fund may be used to retain and attract outstanding law faculty to the College through salaries, research, and professional development.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,500.00

The George Booth Family Athletic Scholarship Fund

The George Booth Family Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George H. Booth Jr. of Perrysburg, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity athletics team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$26,477.00

Total Commitment: \$100,000.00

The Jessica C. Beck Memorial Scholarship Fund

The Jessica C. Beck Memorial Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and family of Jessica C. Beck from Richmond, Virginia.

Jessica, age 21, was a senior at The Ohio State University, where she was a member of the synchronized swimming team. Jessica was acknowledged as an exceptional scholar-athlete as exemplified in her attainment of Academic All Big Ten, National Scholarship, and the Dean's List. She was a sister to each of her teammates on Ohio State's renowned synchronized swimming team, and an integral part of two collegiate national championship teams. She was an inspiration to all who had the honor and privilege of knowing her. This scholarship has been established in her loving memory and in admiration for the many ways she touched the lives of her Ohio State family.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an upper-class intercollegiate student-athlete who is pursuing an undergraduate degree at The Ohio State University and participating in the sport of synchronized swimming. Preference will be given to an out-of-state student-athlete. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,842.00

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Atsushi Onoe Memorial Fund

The Atsushi Onoe Memorial Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Toshioki and Keiko Onoe and many friends in memory of Atsushi Onoe (M.A. East Asian Languages and Literatures, 1997) who was tragically killed in an accident in 1999.

The annual distribution from this fund shall be used to support academic activities of Ohio State University students who wish to pursue the study of the Japanese language and culture, including but not limited to, scholarships, travel, and educational support materials. Award recipients will be selected by the chairperson of the Department of East Asian Languages and Literatures as recommended by the Department's committee. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of East Asian Languages and Literatures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,646.00

The Melanie and Philippe Radley Endowed Scholarship Fund

The Melanie and Philippe Radley Endowed Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Melanie (B.A., 1964) and Philippe Radley.

The annual distribution from this fund shall be used to support undergraduate students majoring in Russian in the Department of Slavic and East European Languages and Literatures. The areas of support will include study abroad projects, student research project support, partial tuition support, and internships in Russia or in the field. Recipients will be selected by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

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by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,500.00

The van Bakeren Endowed Scholarship Fund

The van Bakeren Endowed Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor, a graduate of both the master's program in molecular genetics and a D.V.M.

The annual distribution from this fund shall be used to supplement tuition and room and board for one (1) outstanding third- or fourth-year veterinary student with an interest in pursuing a career in research or laboratory animal medicine. If such a candidate cannot be found, then an outstanding post-D.V.M. graduate student or a post-D.V.M., Ph.D. post-graduate appointee pursuing a career in research or laboratory animal medicine can receive this award. Recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for research. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,039.00

The Big Lots Athletic Scholarship Fund

The Big Lots Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Big Lots of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity men's basketball team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

July 7, 2006 meeting, Board of Trustees

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$100,000.00

The Rodica C. Botoman Award for Distinguished Undergraduate Teaching and Mentoring Fund

The Rodica C. Botoman Award for Distinguished Undergraduate Teaching and Mentoring Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Ben M. Jones III, a former Columbus businessman, and Dr. V. Alin Botoman (B.S., 1975), son of George and Rodica Botoman.

The annual distribution from this fund shall provide an award at the College of Humanities' annual spring baccalaureate to a member of the Humanities faculty who best exemplifies excellence as a teacher of undergraduates. Students, colleagues, alumni, and parents may nominate candidates for the award. Nominees must be members of the regular Humanities faculty (assistant, associate, or full professor) who have a sustained record of outstanding teaching in a range of undergraduate courses. Award recipients shall be selected by a committee composed of the dean of the College of Humanities, two department chairpersons, two members of the University's Academy of Teaching, and two undergraduate students. While the emphasis will be on outstanding performance in the classroom, the selection committee will also consider the nominee's performance as mentor or advisor and his/her use of innovative teaching strategies for the advancement of learning.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Color World Housepainting, Inc. Athletic Scholarship Fund

The Color World Housepainting, Inc. Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Color World Housepainting, Inc. and Tom Hodgson, president and founder of Color World, of Gahanna, Ohio.

July 7, 2006 meeting, Board of Trustees

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Mary Jo and Robert Cropper Dean's Innovation Fund

The Mary Jo and Robert Cropper Dean's Innovation Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mary Jo (B.S.Ed., 1963) and Robert Cropper of Maineville, Ohio.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation

Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Emerson Climate Technologies/Copeland Scholarship Endowment Fund

The Emerson Climate Technologies/Copeland Scholarship Endowment Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Emerson Climate Technologies.

July 7, 2006 meeting, Board of Trustees

The annual distribution from this fund shall provide non-renewable scholarships to entering first-year students from Shelby County, Ohio, who rank in the top 10 percent (10%) of their high school class. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Dr. Daniel S. German and Dr. Stephen P. Burke Athletic Scholarship Fund

The Dr. Daniel S. German and Dr. Stephen P. Burke Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Daniel S. German and Dr. Stephen P. Burke (D.D.S., 1992).

The annual distribution from this fund shall be used to supplement the grant-in-aid costs of a scholarship to an undergraduate student-athlete who is a member of a varsity team with preference given to those interested in pursuing careers in medicine or dentistry. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$100,000.00

Grogan Family Endowed Athletic Scholarship Fund

The Grogan Family Endowed Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert J. Grogan (B.A., 1988).

July 7, 2006 meeting, Board of Trustees

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity basketball team. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$100,000.00

The George W. and Lois L. Hoddy Student Leadership, Innovation and Entrepreneurship Fund

The George W. and Lois L. Hoddy Student Leadership, Innovation and Entrepreneurship Fund in the College of Engineering was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George W. Hoddy (B.E.E., 1926; E.E., 1932) to honor his and his wife Lois' desire to advance the quality of teaching and research in the College of Engineering.

The annual distribution from this fund shall provide discretionary funds to support programs and activities that develop and advance the knowledge and skills of students in areas of leadership, innovation, entrepreneurship, and global awareness, thereby promoting their success as the technology leaders of tomorrow. Expenditures shall be approved by the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

July 7, 2006 meeting, Board of Trustees

The Gail Norris Dean's Innovation Fund

The Gail Norris Dean's Innovation Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gail Norris (B.F.A., 1959) of Dayton, Ohio.

The annual distribution from this fund shall be used as approved by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff of the College designed to increase the quality of teaching, research, and involvement with the business community.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The OSU Medical Center Adult Congenital Heart Disease Clinic Fund

The OSU Medical Center Adult Congenital Heart Disease Clinic Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the Schooler Family Foundation.

The annual distribution from this fund shall be used for programs of the Adult Congenital Heart Disease Clinic located at the OSU Medical Center. The Clinic benefits adolescent and adult patients with congenital heart disease. Funds may be used for personnel, supplies, equipment, research, publications, conferences, or other activities of the Clinic. Funds allocated for research may not be used for any research, direct or indirect, involving animals other than humans. Allocation of funds shall be approved by the director of the Clinic in consultation with the director of the Division of Cardiology and with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Division of Cardiology in consultation with the senior vice present for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

July 7, 2006 meeting, Board of Trustees

The Peart Conservatory Fund at Ohio State ATI

The Peart Conservatory Fund at Ohio State ATI was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous donor.

The annual distribution from this fund shall be used to maintain the Conservatory at Ohio State ATI. Distribution may be used for, but not limited to, repairs, improvements, and the purchase of plant material. Spending shall be under the direction of the director of Ohio State ATI and the director of the Horticultural Technologies Division of Ohio State ATI.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Ohio State ATI in consultation with the director of the Horticultural Technologies Division of Ohio State ATI. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The P. Noah Sherba Scholarship Fund

The P. Noah Sherba Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Paul and Juanita Sherba in memory of their son, P. Noah Sherba.

The annual distribution from this fund shall provide a need-based, non-renewable scholarship to a first-year student who graduated from Canfield High School (Ohio) in the top 50% of his/her class. The scholarship shall be distributed equally over the three quarters of the academic school year. Scholarship recipients will be selected by the Office of Student Financial Aid and reported to the donors or their designee.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

July 7, 2006 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid in consultation with the donors or their designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The John D. Skinner and Clifford E. Herrington Endowment Fund for Lung Cancer Research

The John D. Skinner and Clifford E. Herrington Endowment Fund for Lung Cancer Research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James and Patsy Skinner in memory of James' father John and Patsy's grandfather Clifford.

The annual distribution from this fund shall be used to support lung cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Straub Family Endowed Athletic Scholarship Fund

The Straub Family Endowed Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the David Straub (B.S.Bus.Adm., 1990) family of Lewis Center, Ohio.

The annual distribution from this fund shall provide a grant-in-aid scholarship to a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

July 7, 2006 meeting, Board of Trustees

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Robert D. Touse and William F. Cowen Jr. Scholarship Fund

The Robert D. Touse and William F. Cowen Jr. Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Richard (B.S.Agr., 1968) and Rita Porterfield Charitable Trust in honor of Robert D. Touse and William F. Cowen Jr., whose leadership was instrumental in shaping the forestry major at The Ohio State University.

The annual distribution from this fund shall provide need-based scholarships to full-time junior or senior students majoring in forestry in the School of Environment and Natural Resources with preference given to students who are employed. Recipients must have a 3.0 (or higher) grade point average. The annual distribution shall support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, United States citizens, who have been accepted for admissions at the University. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the School of Environment and Natural Resources and the Office of Student Financial Aid.

If the need for the scholarship should cease to exist, another use within the School of Environment and Natural Resources shall be designated by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the trustees for the Richard and Rita Porterfield Charitable Trust.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

July 7, 2006 meeting, Board of Trustees

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Tri-State Expedited Services Athletic Scholarship Fund

The Tri-State Expedited Services Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tri-State Expedited Services.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$100,000.00

The Emmerich von Haam Sr. M.D. Endowment Fund in Pathology

The Emmerich von Haam Sr. M.D. Endowment Fund in Pathology was established July 7, 2006, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from OSU Pathology Services, LLC, of Columbus, Ohio, and others; and given in honor of the career and leadership of the late Dr. Emmerich von Haam Sr. (Professor Emeritus and past chairperson of the Department of Pathology, from 1937-67).

The annual distribution from this fund shall be used to support research, education, faculty development, training projects or ongoing programs in the Department of Pathology that foster innovation and excellence or those otherwise determined as priority areas. For research, the income may support but is not limited to: scientific supplies, equipment, salaries for research personnel, and activities required for quality medical research. Allocation of funds shall be approved by the chairperson of the Department of Pathology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

July 7, 2006 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Pathology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Norma Ruoff Pitts Endowment Fund

The Norma Ruoff Pitts Endowment Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family and colleagues of Norma Ruoff Pitts.

The annual distribution from this fund shall be used to support scholarships for students in the Textiles and Clothing program or a related major. First preference is to be given to an individual with a background in 4-H and youth development. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

If the College of Education and Human Ecology no longer offers a professional program specific to textiles and apparel/clothing, it is the donors' wish that the annual distribution be used to support the Ohio 4-H Foundation for scholarship programs.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$15,471.00 (grandfathered)

July 7, 2006 meeting, Board of Trustees

Change in Description of Named Endowed Funds

L. Michael Howard Fund in Public Policy and Management

The L. Michael Howard Fund in Public Policy and Management was established April 2, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from L. Michael Howard (B.S.Bus.Adm., cum laude, 1972; M.A., 1983). The description was revised July 7, 2006.

The annual distribution from this fund shall be used to support programs within the John Glenn School of Public Affairs that are deemed the highest priority by the director of the School. The director will report to the donor or the donor's designee annually on the use of the income and the impact of the fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Stephen J. Kovacik Jr. and Mary B. Kovacik Endowed Scholarship Fund

The Stephen J. Kovacik Jr. and Mary B. Kovacik Endowed Scholarship Fund was established July 11, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family and friends and in memory of the late Stephen Kovacik and his mother, Mary Kovacik. The description was revised July 7, 2006.

The annual distribution from this fund shall be used to provide scholarship support for one "John Glenn Fellow" participating in the Washington Academic Internship Program of the John Glenn School of Public Affairs. The scholarship shall be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs and the donors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

July 7, 2006 meeting, Board of Trustees

The Arthur D. Lynn Jr. and Pauline Wardlow Lynn Fund

The Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur D. Lynn, Jr. (B.A. Arts and Sciences, 1941; M.A. Economics, 1943; J.D., 1948; Ph.D. Economics, 1951) and Pauline Wardlow Lynn (B.A. Arts and Sciences, summa cum laude, 1942; J.D., 1948) of Columbus, Ohio. The description was revised July 7, 2006.

The annual distribution from this fund shall be used as follows: 1) ten percent (10%) of net distributable income will be added to the principal annually; and 2) the remainder will be used for master's degree-level scholarships in the John Glenn School of Public Affairs, with the selection of recipients to be made annually by the director and faculty of the School in consultation with the Office of Student Financial Aid. In the event that no award is made in a particular year, that year's distribution will be added to the principal.

If the John Glenn School of Public Affairs (or, if the School should be renamed at some future date, its successor academic unit) should cease to exist, then the annual distribution from this fund shall be used for scholarships for undergraduate honor students, as determined by the director of the University's Honors Program, with ten percent (10%) of the distribution being added to the principal annually.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Major General Raymond E. Mason Jr. Scholarship Fund

The Major General Raymond E. Mason, Jr. Scholarship Fund was established July 11, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Raymond E. Mason, Jr. (B.S.Bus.Adm., 1941), of Columbus, Ohio. The description was revised July 7, 2006.

The annual distribution from this fund shall be used to provide scholarship support for three "John Glenn Fellows" participating in the Washington Academic Internship Program through the John Glenn School of Public Affairs. It is the desire of the donor that the scholarships shall be awarded with preference to, but not limited to, ROTC students. The recipients shall be selected by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid and the ROTC Tri-Service Coordinator.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Henry M. and Ruth W. Pausch Endowed Fellowship Fund

The Henry M. and Ruth W. Pausch Endowed Fellowship Fund was established May 30, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jerry (B.Ch.E., 1961) and Lenora (B.S., 1963) Pausch, Leesburg, Ohio. The description was revised July 7, 2006.

The annual distribution from this fund shall be used to provide scholarship support for one "John Glenn Fellow" participating in the Washington Academic Internship Program through the John Glenn School of Public Affairs. It is the desire of the donors that the scholarship shall be awarded with preference to, but not limited to, students from Highland County. The recipient will be selected by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The James F. and Barbara Young Sipp Endowed Scholarship Fund

The James F. and Barbara Young Sipp Endowed Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio. The description was revised July 7, 2006.

The annual distribution from this fund shall be used to provide scholarship support and help underwrite enrichment programming for one "John Glenn Fellow" participating in the Washington Academic Internship Program through the John Glenn School of Public Affairs. The recipient shall be selected by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Chalmers P. Wylie Scholarship Fund for Public Service

The Chalmers P. Wylie Scholarship Fund for Public Service was established June 4, 1993, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Congressman Chalmers P. Wylie and friends in the name of his grandchildren Bryan Wylie, Pamela Poston, and Tamara Poston. The description was revised July 7, 2006.

The annual distribution from this fund shall be distributed to the director of the John Glenn School of Public Affairs to fund scholarships for students in the school. The director, in consultation with the donor and the Office of Student Financial Aid, shall select the recipient(s) of the scholarship(s). Criteria for awards include not only academic achievement but also leadership and commitment to public service.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name of Named Endowed Fund

The Claddagh Development Group Athletic Scholarship Fund

The Kevin and Stacey Blair Family Athletic Scholarship Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Kevin Blair of Chagrin Falls, Ohio. The name was revised July 7, 2006.

The annual distribution from this fund shall be used to supplement the student grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity team. First preference will be given to a member of the men's ice hockey team from the greater Cleveland, Ohio, area. Second preference will be given to a member of the men's ice hockey team from the State of Ohio, and a third preference will be given to any student-athlete on the men's hockey team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

The John Glenn School of Public Affairs Endowment Fund

The John Glenn Institute Endowment Fund was established February 5, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and admirers of Senator John Glenn. The name and description were revised July 7, 2006.

The annual distribution from this fund shall be used to support the programs and activities of the John Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN, CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS, AND APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

Resolution No. 2007-15

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS

CARTOON RESEARCH LIBRARY FEASIBILITY STUDY
VETERINARY HOSPITAL FEASIBILITY STUDY – PHASE III

APPROVAL TO ENTER INTO DESIGN CONTRACTS

9TH AVENUE PARKING GARAGE EXPANSION
12TH AVENUE – CONDENSATE PIPING UPGRADE
ATI – EQUINE STORAGE FACILITY
LARKINS HALL – CONDENSATE PIPING REPLACEMENT
STILLMAN HALL THIRD FLOOR RENOVATION
WEST OF CANNON DRIVE CHILLER PLANT (MCFP)
WEST OF CANNON DRIVE PARKING GARAGE (MCFP)

APPROVAL TO ENTER INTO CONSTRUCTION MANAGEMENT CONTRACTS

WEST OF CANNON DRIVE CHILLER PLANT (MCFP)
WEST OF CANNON DRIVE PARKING GARAGE (MCFP)

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

9TH AVENUE PARKING GARAGE RENOVATION
930 KINNEAR ROAD - HEAVY DUTY DYNAMOMETER CONTROL
ATI – APPLE CREEK FARM WATER DISTRIBUTION SYSTEM
BIOLOGICAL SCIENCES BUILDING 6TH FLOOR RENOVATION
CLINICAL SPACE REORGANIZATION –
RHODES/DOAN ENDOVASCULAR-SUITE 4
MANSFIELD CAMPUS – OVALWOOD HALL RENOVATION
MARTHA MOREHOUSE MEDICAL PLAZA –
SECOND FLOOR CLINIC IN PAVILION
NEWTON HALL – MAILROOM RENOVATION
OARDC – WESTERN BRANCH HEADQUARTERS AND
MACHINERY BUILDING
OHIO UNION ENHANCEMENTS AND INSTRUCTIONAL KITCHEN
OHIO UNION REPLACEMENT

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

KENNEDY COMMONS HVAC INSTALLATION
MARION CAMPUS – MORRILL HALL 1ST FLOOR REHABILITATION

Synopsis: Authorization to enter into feasibility study, design, construction management, and construction contracts, and to increase construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into feasibility study contracts for, the following projects:

Cartoon Research Library Feasibility Study (N/A)	\$0.07M	Libraries development funds
Veterinary Hospital Feasibility Study – Phase III (07-08 capital request)	\$0.06M	College operating and local funds

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

9th Avenue Parking Garage Expansion (05-06 capital request)	\$21.69M	2007 bond proceeds
12th Avenue – Condensate Piping Upgrade (05-06 capital request)	\$0.19M	State funds
ATI – Equine Storage Facility (03-04 capital request)	\$0.13M	State and ATI development funds
Larkins Hall – Condensate Piping Replacement (05-06 capital request)	\$0.21M	State funds
Stillman Hall Third Floor Renovation (N/A)	\$0.33M	College operating and Central funds (OAA)
West of Cannon Drive Chiller Plant (MCFP) (05-06 capital request)	\$47.20M	2007 bond proceeds
West of Cannon Drive Parking Garage (MCFP) (05-06 capital request)	\$13.81M	2007 bond proceeds

WHEREAS in accordance with the attached materials, the University desires to enter into construction management contracts for the following projects:

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West of Cannon Drive Chiller Plant (MCFP) (05-06 capital request)	\$47.20M	2007 bond proceeds
West of Cannon Drive Parking Garage (MCFP) (05-06 capital request)	\$13.81M	2007 bond proceeds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

9th Avenue Parking Garage Renovation (05-06 capital request)	\$2.27M	2007 bond proceeds
930 Kinnear Road – Heavy Duty Dynamometer Control (N/A)	\$0.15M	College funds
ATI – Apple Creek Farm Water Distribution System(03-04 capital request)	\$0.09M	State funds
Biological Sciences Building 6 th Floor Renovation (03-04 capital request)	\$2.73M	State and College funds
Clinical Space Reorganization – Rhodes/Doan Endovascular-Suite 4 (N/A)	\$1.54M	Hospital operating funds
Mansfield Campus – Ovalwood Hall Renovation (07-08 capital request)	\$10.19M	Mansfield operating funds and 2007 bond proceeds
Martha Morehouse Medical Plaza – Second Floor Clinic in Pavilion	\$1.81M	Hospital operating funds and 2007 bond proceeds
Newton Hall – Mailroom Renovation (N/A)	\$0.28M	College operating funds
OARDC – Western Branch Headquarters and Machinery Building (03-04 capital request)	\$0.85M	State funds
Ohio Union Enhancements and Instructional Kitchen	\$2.38M	2007 bond proceeds and development funds
Ohio Union Replacement (03-04 capital request)	\$115.00M	2007 and future bond proceeds and Student Affairs operating fund

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects:

Kennedy Commons HVAC Installation (07-08 capital request)	\$2.28M	2007 bond proceeds
Marion Campus – Morrill Hall 1 st Floor Rehabilitation (03-04 capital request)	\$2.04M	State and Marion operating funds

*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as “N/A” have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, construction management, and construction contracts, and to increase contracts as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix II for background information and maps, page 143.)

**INTERIM AUTHORIZATION
TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT,
AND CONSTRUCTION CONTRACTS**

Resolution No. 2007-16

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the September 22, 2006 Board of Trustees meeting is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on September 22, 2006; and

WHEREAS during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period before the next regularly scheduled meeting of the Board of Trustees on September 22, 2006, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construction contracts, and approve other related actions for University capital projects; and

BE IT FURTHER RESOLVED, That during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design, construction management, and construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the September 22, 2006 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the September 22, 2006 meeting.

PURCHASE OF REAL PROPERTY

Resolution No. 2007-17

1615 HIGHLAND STREET
COLUMBUS, OHIO 43201

Synopsis: Authorization to purchase the improved real property located at 1615 Highland Street, Columbus, Ohio, is proposed.

July 7, 2006 meeting, Board of Trustees

WHEREAS this property has an average appraised value of \$380,000.00 and the owner, C&A Properties and Renovations LLC, has entered into a real estate purchase contract to sell the property to the University at that price; and

WHEREAS this property is located within the University's South Campus Acquisition Area and the appropriate University offices have determined that purchase of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to purchase the improved real property at 1615 Highland Street in the name of the State of Ohio for the use and benefit of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix III for background information and map, page 173.)

EASEMENT

Resolution No. 2007-18

CITY OF LIMA, OHIO
SEWER LINE ALONG RESERVOIR ROAD
LIMA, OHIO

Synopsis: Authorization to grant the City of Lima an easement to install and maintain a sewer line to provide service to the area surrounding the Lima Campus is proposed.

WHEREAS the City of Lima has requested a 30-foot wide easement along Reservoir Road at the edge of the Lima Campus for a term of 25 years to permit installation and maintenance of a sewer line; and

WHEREAS this easement will serve and benefit the economic development of the Lima Campus and the neighborhood surrounding the Campus and the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve, and the Ohio Department of Administrative Services be authorized to process, appropriate documents and grant this easement to the City of Lima upon such terms and conditions as are in the best interest of the University.

(See Appendix IV for map, page 175.)

TEMPORARY CONSTRUCTION EASEMENT

Resolution No. 2007-19

LANE KENNY RESIDENCES LLC
WATER LINE INSTALLATION
INTERSECTION OF LANE AVENUE AND KENNY ROAD
COLUMBUS, OHIO

Synopsis: Authorization to grant the Lane Kenny Residences LLC an easement to install a water line to extend service to University property leased for a residential development project is proposed.

WHEREAS the Lane Kenny Residences LLC has requested a 50 foot by 50 foot easement at the southwest corner of the intersection of Kenny Road and Lane Avenue, for a term beginning upon execution of the easement and continuing until completion of all required improvements, to permit installation of a water line; and

WHEREAS upon completion of the improvements and their approval by the University, the improvements will be accepted and maintained by the University; and

WHEREAS this easement will serve and benefit University property and the residential development project, and the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve, and the Ohio Department of Administrative Services be authorized to process, appropriate documents and grant this easement to the Lane Kenny Residences LLC upon such terms and conditions as are in the best interest of the University.

TEMPORARY CONSTRUCTION EASEMENT

Resolution No. 2007-20

LANE KENNY RESIDENCES LLC
SANITARY SEWER LINE INSTALLATION
KENNY ROAD
COLUMBUS, OHIO

Synopsis: Authorization to grant the Lane Kenny Residences LLC an easement to install a sanitary sewer line to extend service to University property leased for a residential development project is proposed.

WHEREAS the Lane Kenny Residences LLC has requested a 30-foot wide easement along Kenny Road, from Lane Avenue to Woody Hayes Drive, for a term beginning upon execution of the easement and continuing until completion of all required improvements, to permit installation of a sanitary sewer line; and

WHEREAS upon completion of the improvements and their approval by the University, the improvements will be accepted and maintained by the University; and

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WHEREAS this easement will serve and benefit University property and the residential development project, and the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve, and the Ohio Department of Administrative Services be authorized to process, appropriate documents and grant this easement to the Lane Kenny Residences LLC upon such terms and conditions as are in the best interest of the University.

(See Appendix V for map, page 177.)

ADOPTION OF THE UNIVERSITY MEDICAL CENTER PARKING PLAN

Resolution No. 2007-21

Synopsis: Adoption of the proposed University Medical Center Parking Plan is proposed.

WHEREAS in November 2005, the Board of Trustees adopted the 2005 Medical Center Facilities Plan and Project Cancer Expansion; and

WHEREAS the implementation of that plan will result in the loss of existing parking and increased demand for additional spaces for a total need of approximately 2,800 new and replacement spaces to support the programs and initiatives of the University Medical Center; and

WHEREAS to meet these needs, the Medical Center, in collaboration with Facilities Operations and Development and Transportation and Parking Services, has proposed a Medical Center Parking Plan which recommends new parking garages and use of an existing remote surface parking lot, as detailed in the attached materials; and

WHEREAS this Medical Center Parking Plan is consistent with the Medical Center Facilities Plan and the University Master Plan and relevant district plans, and the appropriate University offices recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Medical Center Parking Plan and directs the appropriate University offices under the leadership of the Senior Vice President for Health Sciences and the Senior Vice President for Business and Finance to implement the Plan, consistent with established University decision-making procedures, including required Board of Trustees approval for the capital projects included within the Plan; and

BE IT FURTHER RESOLVED, That this approval is expressly contingent upon resolution of outstanding issues outlined in the accompanying materials, as determined by the Senior Vice President for Business and Finance and the Senior Vice President for Health Sciences, in consultation with the Chair of the Board of Trustees' Fiscal Affairs Committee, and that the University shall report on resolution of these issues at the September meeting of the Committee.

(See Appendix VI for background material and map, page 179.)

REVISION OF THE NONSMOKING POLICY

Resolution No. 2007-22

WHEREAS the University recognizes the need to create and maintain an environmental quality that sustains and enhances the general health of its faculty, staff, students, and visitors; and

WHEREAS in furtherance of this commitment, the University recognizes the need to modify its present Nonsmoking Policy 7.20 in an effort to reduce the risks associated with tobacco usage in and around the Health Sciences and Biological Sciences buildings; and

WHEREAS pursuant to Resolution 2006-135 adopted by this Board at the May 5, 2006 meeting, the Medical Center has gone tobacco-free effective July 1, 2006; and

WHEREAS including the grounds of Aronoff Laboratory, Biological Sciences Building, Biological Sciences Greenhouse, Fry Hall, General Biology Annex, Jennings Hall, Newton Hall, Parks Hall, Postle Hall, Riffe Building, and Starling Loving Hall will create clearer and more easily enforceable geographical boundaries for the tobacco-free zone; and

WHEREAS the faculty, staff, and leadership of the Colleges of Biological Sciences, Dentistry, Nursing, Optometry, and Pharmacy have voted to support going tobacco-free:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached Nonsmoking Policy and Procedure, to be effective July 7, 2006; and

BE IT FURTHER RESOLVED, That as a part of the general health promotion programs of the University, voluntary smoking cessation services for faculty, staff, and students will continue to be made available.

(See Appendix VII for background material and map, page 193.)

**UNDERGRADUATE TUITION FOR REGIONAL CAMPUSES AND
THE AGRICULTURAL TECHNICAL INSTITUTE FOR FISCAL YEAR 2007**

Resolution No. 2007-23

Synopsis: Instructional and general fees for undergraduate students enrolled at ATI and the Regional Campuses for Fiscal Year 2007, effective Autumn Quarter 2006, are proposed.

WHEREAS consultations have taken place at the Agricultural Technical Institute and the Regional Campuses to determine the appropriate instructional and general fee increases for those students for Fiscal Year 2007; and

WHEREAS undergraduate instructional and general fees are subject to a State mandated 6% fee cap before adjustments for the Access Challenge offset; and

WHEREAS the Regional Campus Boards of Trustees have approved a 6% increase in undergraduate instructional and general fees, before adjustments for Access Challenge offsets, at those boards' respective June meetings; and

July 7, 2006 meeting, Board of Trustees

WHEREAS the Executive Dean for the College of Food, Agricultural, and Environmental Sciences has recommended a 6% increase in resident undergraduate tuition and a 6% increase in the non-resident surcharge for students attending ATI:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees and the non-resident surcharge for both upper and lower division undergraduates enrolled at ATI and the Regional Campuses be increased 6%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2006.

(See Appendix VIII for background material, page 197.)

FISCAL YEAR 2007 OPERATING BUDGET

Resolution No. 2007-24

Synopsis: Approval of the Operating Budget for Fiscal Year 2007 is proposed.

WHEREAS the State budget for Fiscal Year 2007, including funding levels for State institutions of higher education, is set; and

WHEREAS fee increases for the Columbus and Regional Campuses for Fiscal Year 2007 have been approved by the Board of Trustees and other levels of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS expenditures, including compensation, have been estimated for Fiscal Year 2007; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus Campus, Regional Campuses and ATI budgets, and the President now recommends approval of the Fiscal Year 2007 Operating Budgets with a final Total University Current Funds Budget to be submitted at the September meeting of the Board of Trustees; and

WHEREAS this Fiscal Year 2007 budget includes the following one-time funds for Campus Partners: 1) \$650,000 for support of Campus Partners operations during Fiscal Year 2007 to carry out its initiatives, subject to the provisions of the 1997 memorandum of understanding, as amended from time to time, and 2) \$600,000 to address timing issues related to the renting of Gateway commercial/retail spaces:

NOW THEREFORE

BE IT RESOLVED, That the Operating Budget for the Columbus, ATI, Lima, Mansfield, Marion, and Newark Campuses for Fiscal Year 2007, as described in the accompanying text and tables, be approved, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board.

(See Appendix IX for background information, page 199.)

July 7, 2006 meeting, Board of Trustees

Upon motion of Mr. Shumate, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Cloyd, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, and Schottenstein.

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REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2007-25

Synopsis: The report on research and other sponsored program contracts and grants and the summary for May 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 2006 be approved.

Upon motion of Mr. O'Dell, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution with eight affirmative votes, cast by Trustees Duncan, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, and Schottenstein, and one abstention cast by Trustee Cloyd.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2007-26

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

July 7, 2006 meeting, Board of Trustees

	<u>Market Value As of 5/31/06</u>	<u>Changes</u>	<u>Revised Allocation</u>	
<u>Domestic Large Cap Equity</u>				
Fifth Third	\$38,744,067		\$38,744,067	
Huntington Value	\$37,868,874		\$37,868,874	
University Students	\$19,924,738		\$19,924,738	
Unallocated Equity	\$24,437,539		\$24,437,539	
State Street S&P 500 Index	<u>\$260,648,501</u>		<u>\$260,648,501</u>	
	\$381,623,719	0	\$381,623,719	20%
<u>Domestic Mid Cap Equity</u>				
Meeder 100	\$102,986,147		\$102,986,147	
Meeder Enhanced	\$40,510,733		\$40,510,733	
Nicholas Applegate	\$54,600,736		\$54,600,736	
State Street Extended Index	<u>\$93,716,590</u>		<u>\$93,716,590</u>	
	\$291,814,206	0	\$291,814,206	15%
<u>Domestic Small Cap Equity</u>				
Bernzott Capital Advisors	\$26,219,183		\$26,219,183	
Diamond Hill	\$10,139,058		\$10,139,058	
G.W. Capital, Inc.	\$11,109,455		\$11,109,455	
Hoover Investment Management	\$29,252,470		\$29,252,470	
Independence Investments	\$28,950,975		\$28,950,975	
Nicholas Applegate	\$86,466,132		\$86,466,132	
Opus Capital Management	\$27,683,101		\$27,683,101	
State Street Value Index	\$51,322,127		\$51,322,127	
State Street Russell 2000 Index	<u>\$22,138,618</u>		<u>\$22,138,618</u>	
	\$293,281,119	0	\$293,281,119	15%
<u>International Equity</u>				
BlackRock	\$30,709,380		\$30,709,380	
Freedom Capital Management	\$30,614,071		\$30,614,071	
Invesco	\$17,008,216	(\$17,008,216)	0	
Newgate Capital Management	\$11,114,913		\$11,114,913	
LSV Asset Management	\$29,188,233		\$29,188,233	
State Street Index	<u>\$103,660,963</u>	<u>\$17,008,216</u>	<u>\$120,669,179</u>	
	\$222,295,776	0	\$222,295,776	11%
<u>Domestic Fixed Income</u>				
Cypress Asset Management	\$23,482,010		\$23,482,010	
Hughes Capital Management	\$19,682,219		\$19,682,219	
Huntington Trust	\$40,199,285		\$40,199,285	
JP Morgan	\$20,212,162		\$20,212,162	
State Street Govt/Credit Index	<u>\$151,544,285</u>		<u>\$151,544,285</u>	
	\$255,119,961	0	\$255,119,961	13%
<u>High Yield Fixed Income</u>				
Commonfund	\$32,727,786		\$32,727,786	
Delaware Investments	\$29,919,123		\$29,919,123	
Lehman Brothers	<u>\$29,437,314</u>		<u>\$29,437,314</u>	
	\$92,084,223	0	\$92,084,223	5%
<u>International Fixed Income</u>				
Brandywine Asset Management	\$19,994,575		\$19,994,575	
JP Morgan Asset Management	\$18,978,875		\$18,978,875	
State Street World Govt Ex-US Index	<u>\$48,804,209</u>		<u>\$48,804,209</u>	
	\$87,777,659	0	\$87,777,659	4%

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	<u>Commitment</u> <u>As of 5/31/06</u>	<u>Market Value</u> <u>Changes</u>	<u>Commitment</u> <u>Allocation</u>
<u>Venture Capital/Private Equity</u>			
1999 Funds:			
Commonfund Capital Partners 1999 (V/PE)	\$7,067,000	\$4,041,187	\$7,067,000
Commonfund New Leaders (V/PE)	\$10,000,000	\$5,114,346	\$10,000,000
Mesirow Partnership Fund I (V/PE)	\$10,000,000	\$5,446,892	\$10,000,000
2000 Funds:			
CID Seed Fund (V)	\$1,000,000	\$626,016	\$1,000,000
EDF Ventures Seed Fund (V)	\$1,000,000	\$384,536	\$1,000,000
2001 Funds:			
Reservoir Venture Seed Fund I (V)	\$3,192,000	\$1,282,671	\$3,192,000
2005 Funds:			
Commonfund International Partners V (V/PE)	\$10,000,000	\$591,981	\$10,000,000
Commonfund Private Equity (PE) Partners VI	\$10,000,000	\$493,877	\$10,000,000
Commonfund Venture Partners VII (V)	\$5,000,000	\$152,088	\$5,000,000
Fort Washington Private Equity IV (V/PE)	\$5,000,000	\$1,546,002	\$5,000,000
Mesirow Capital Partners IX (V/PE)	\$5,000,000	\$904,981	\$5,000,000
Mesirow Partnership Fund III (V/PE)	\$5,000,000	\$666,805	\$5,000,000
2006 Funds:			
M/C Venture Partners VI (V)	0	0	\$5,000,000 new
Onex Partners II (PE)	0	0	\$5,000,000 new
Reservoir Venture Seed Fund II (V)	0	0	\$3,000,000 new
Stonehenge Opportunity Fund II (PE)	\$5,000,000	\$1,522,500	\$5,000,000
Index Fund:			
State Street Russell 2000 Index	<u>\$133,714,860</u>	<u>\$133,714,860</u>	<u>\$120,714,860</u>
	\$183,906,860	\$156,488,742	\$183,906,860 8%
	<u>Market Value</u> <u>As of 5/31/06</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>
<u>Absolute Return Funds</u>			
Commonfund Investors	\$93,915,083		\$93,915,083
Ramius Fund	<u>\$37,168,892</u>		<u>\$37,168,892</u>
	\$131,083,975	0	\$131,083,975 7%
<u>Real Estate</u>			
Campus Partners	\$20,000,000		\$20,000,000
Don Scott Airport	\$23,389,000		\$23,389,000
Miscellaneous	\$13,698,000		\$13,698,000
State Street Wilshire REIT Index	<u>\$55,076,379</u>		<u>\$55,076,379</u>
	\$112,163,379	0	\$112,163,379 6%

Upon motion of Mr. O'Dell, seconded by Dr. Cloyd, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Trustees Duncan, Cloyd, Ong, Borrer, O'Dell, Shumate, and Hicks, and two abstentions cast by Trustees Davidson and Schottenstein.

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TARGETED INVESTMENTS IN EXCELLENCE INITIATIVE

Provost Barbara R. Snyder: [PowerPoint Presentation]

Good morning it is an honor to be here. Thank you so much for allowing me time on the agenda to update you on our Targeted Investments in Excellence Initiative.

This program is our institution's ambitious strategy for fostering excellence across our colleges, for advancing the goals of the Academic Plan, and for moving up the ladder of the world's top public research universities. Through our targeted investments initiatives, Ohio State researchers will be tackling some of today's most crucial issues: from the soil to the stars, from human malignancy to human creativity, from our needs for energy to the needs of our environment.

As you may remember from my presentation to you in March, the Targeted Investments in Excellence Initiative emerged from last summer's Leadership Retreat, where we did a review of the progress-to-date on Ohio State's Academic Plan. As part of that review, we compared ourselves to every public research university with a *U.S. News & World Report* peer assessment score higher than Ohio State's. In the course of this examination, we realized that the stature of an institution is directly tied to the reputations of its colleges, departments, and academic programs. We concluded that, in order to get to the next level, Ohio State needed a way to promote its own programs that were capable of achieving world-wide recognition. With that upward trajectory in mind, the Targeted Investments in Excellence Initiative was born.

Thanks to the great planning of Senior Vice President for Business and Finance Bill Shkurti and financial support from President Holbrook, Senior Vice President for Research Bob McGrath, and the Office of Academic Affairs, we identified \$50 million in funds earmarked for this general purpose and committed it over the next five years to our targeted investments initiative. This money was to be matched by the targeted units' colleges, for a total investment of \$100 million in those programs that could move to the top of their fields and have a significant impact on the University's academic stature.

In January, 46 high-potential, high-impact programs were identified by the college deans, who also provided plans for funding the changes needed to move these programs to the top of the national rankings. We emphasized that the colleges were to move ahead and implement their proposals whether they received central funding or not. This stipulation assured that all the proposals were sound, important, and, of course, fully funded. The boost from central funding was intended to permit the winning colleges to implement their plans faster at a higher level or on a broader scale.

We built further accountability into the program by requiring that each targeted investment proposal specify the metrics to be used to measure its success over the next five years. As you might imagine, those metrics were as varied as the projects, but included such measures as enhanced rankings by *U.S. News* or other appropriate organizations, the acquisition of competitive external funding, expansion of the undergraduate and graduate curriculum, greater numbers of research publications, more and stronger graduate applications, and more visible post-Ohio State placement of our graduates. In addition, the progress being made on all 46 targeted investment proposals will be a part of each dean's annual performance review.

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With those strictures in place, the Targeted Investments in Excellence proposals were reviewed by the Council of Deans, the President's Cabinet, the President's and Provost's Advisory Committee, the Steering Committee of the University Senate, and the University Research Committee. The proposals were judged by two primary criteria, excellence and impact. Programs had to be of such excellence that they could achieve world-wide recognition and they had to have an important impact on the University's academic stature. With the input I received, decisions were made to provide central funding to ten programs. I want to tell you something about each of them.

I'll start with the top-ranked proposal -- Climate, Water, and Carbon Program. This is a collaborative project involving experts from the Colleges of Mathematical and Physical Sciences, Food, Agricultural, and Environmental Sciences, and Social and Behavioral Sciences, as well as the Byrd Polar Research Center and the John Glenn Institute. The work of these scientists will lead to scientific and policy answers to critically important questions: What is causing abrupt climate change? Do we have enough fresh water to sustain the world's population? What can we do to offset the impact of fossil fuel combustion on climate change and water resources? How can we address future challenges and opportunities most effectively?

As it brings forth answers to questions like these — questions that literally bear on the future of human survival — the Climate, Water, and Carbon Program will situate Ohio State as the world's go-to institution for expertise on climate change, water resources, and carbon cycling. The Climate, Water, and Carbon Program was born and is being led by an interdisciplinary team of some of Ohio State's top scientists — like geologist Lonnie Thompson, recipient of the Tyler Prize for Environmental Achievement; wetlands specialist Bill Mitsch, winner of the Stockholm Water Prize; and soil scientist Rattan Lal, who received the Norman Borlaug Award for his research in soil management practices.

One profound lesson we learned from the targeted investments process is that Ohio State's researchers have their fingers on the pulse of today's preeminent scientific, social, and cultural issues and they are defining and driving the solutions to them. Our targeted investments initiative is meant to spur that process.

Next we have the Mathematical Biosciences Institute. Established at Ohio State in 2002, with a \$10 million grant from the National Science Foundation, the Institute is directed by Distinguished Professor of Mathematical and Physical Sciences Avner Friedman, a member of the National Academy of Sciences. Our targeted investment in this initiative of the Colleges of Biological Sciences and Mathematical and Physical Sciences will attract exceptional new faculty who work across the boundaries of several areas of biology, mathematics, statistics and computational modeling.

It will reinforce the Institute's work by expanding opportunities for collaborations between biologically-oriented mathematical scientists and mathematically-oriented biologists. It will allow us to develop a world-class program in mathematical biosciences and quantitative biology. Thanks to this initiative, Ohio State will be poised to become the nation's leading institution in mathematical biosciences and the permanent site of the Mathematical Biosciences Institute.

Let me turn now to a program with the potential to improve — if not save — lives throughout Ohio and well beyond. The Public Health Preparedness Program is spearheaded by Professors Tim Buckley, Kent Hoblet, and Larry

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Schlesinger, who are internationally respected scholars in the School of Public Health, the Colleges of Veterinary Medicine, and Medicine, respectively. Their efforts will be complemented by those of outstanding researchers in the Colleges of Biological Sciences, Pharmacy, and Food, Agricultural, and Environmental Sciences. Together, they will accelerate and expand the work that's being done in avian flu, anthrax, tuberculosis, and other infectious diseases important in biodefense and public health preparedness.

Their work can also be expected to lead to improved detection and monitoring mechanisms as well as new diagnostic tools, therapies, and vaccines for infectious diseases, including those resulting from bioterrorism. With the implementation of this ambitious program, Ohio State will become nothing less than the international leader in public health preparedness.

Our targeted investment in the Center for Cosmology and Astro-Particle Physics will capitalize on the opportunity to pursue research at the interface of cosmology, astrophysics, and high energy physics. This collaboration of the Departments of Astronomy and Physics will allow faculty experts to address fundamental, high-profile questions about the nature and evolution of the universe, as well as the physics of black holes and the highest energy cosmic particles.

Critical to understanding the evolution of the cosmos is an understanding of the so-called "dark universe" that is invisible and composed of something radically different from the atomic building blocks of our everyday lives. For this reason, "dark universe" science is a major research activity at some other top universities. With the establishment of the Center for Cosmology and Astro-Particle Physics, Ohio State is set to become a leader in those research efforts.

We're also targeted investment in the College of Engineering's Center for Clean, Sustainable Energy, which is designed to address both the national and the global need for energy — now and throughout the next century. Center affiliates will engage in research on clean coal and nuclear power, fuel cells, and breakthrough technologies, such as photovoltaics and thermoelectrics, that will allow us to use renewable energy sources to meet some of our energy needs. Center affiliates will also examine the impact of these technologies on society, the environment, and the economy as well as the constraints on their development and deployment. This research will inform energy policy and the development of codes and standards to regulate the new technologies. By establishing this Center now, we are positioning Ohio State at the leading edge of energy research and education programs.

The aim of our next targeted investment, the Advanced Materials Initiative, is to establish and sustain The Ohio State University as an international leader in materials research. To achieve that leadership status, we are supporting the creation of the Institute for Materials Research, a collaborative project of the Colleges of Engineering and Mathematical and Physical Sciences to be directed by Professor Steven Ringel, who holds appointments in the Departments of Physics, Materials Science, and Electrical Engineering. This new center will coordinate existing and planned materials activities, facilities, and investments across the University.

Materials research has already generated countless advances in areas such as electronics, information technologies, automotive and aerospace transportation, biomaterials, and nanotechnology. This field is a vital area for University research and education, one with economic and entrepreneurial impact that spans the sciences, engineering, and more

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recently medicine and agriculture. Because materials research intersects so many business sectors within the State of Ohio, achieving international distinction in materials research will have a direct and real impact on the state's economy.

Next is our initiative on Population and Health, a project of the College of Social and Behavioral Sciences and its partners in the School of Public Health, the Colleges of Education and Human Ecology, and Nursing. Given the aging of the industrialized world's population, today's advances in medicine, the spiraling costs of health care, and the specter of differential access to effective health care, the issues of population and health have become increasingly crucial areas for university research.

The Population and Health initiative will build on Ohio State's critical mass of scientists who study population and health. It will also capitalize on our NIH-funded Initiative in Population Research with its distinctive programmatic focus on both the macro-level study of health across populations and the micro-level study of individual health behaviors. As a recipient of a targeted investment, the Population and Health initiative promises to make Ohio State a national and international leader in research in this vital area.

Similarly, our targeted investment in Translational Plant Sciences will augment Ohio State's reputation as a leader in the molecular plant sciences. The Colleges of Biological Sciences and Food, Agricultural, and Environmental Sciences developed this winning proposal to add exceptional faculty who can be expected to build substantial externally funded research programs.

As Ohio State researchers collaborate with such external partners as the Department of Energy National Laboratories, Battelle, and the Ohio BioProducts Innovation Center, this institution will lead the way in the translation and application of basic research in the plant sciences. Moreover, our state's economic growth will be fueled by enhanced applications in agriculture, medicine, pharmacy, and engineering that will emerge as part of the Translational Plant Sciences Program. And because food, energy, and health challenges require increasingly global solutions, the program will also expand Ohio State's international presence.

A targeted investment is supporting an initiative in the creative arts that likewise has the potential to enhance this institution's reputation nationally and internationally and improve the quality of preparation of our students. The Music Industry Program, a new focus area in the School of Music, will offer students both a music business curriculum, which will include legal aspects of the music industry, music production, and merchandising, and an applied technology curriculum that concentrates on media and multimedia.

These opportunities will qualify School of Music graduates for a wider range of career options in the music world from recording engineer to music publisher, instrument designer, music company executive, and more. With help from a targeted investment, this program will keep the School of Music at the cutting-edge of the field and it can be expected to propel the School already ranked 24th into the top ten.

The Colleges of Medicine, Veterinary Medicine, and Pharmacy, the Department of Chemistry, and the Comprehensive Cancer Center came together to focus on a project that promises to situate Ohio State as a leader in yet another area. The goals of the ambitious Micro-RNA project are to develop, validate, and commercialize both tests and Micro-RNA drugs

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for the diagnosis, monitoring, prognosis, and treatment of human malignancies.

Micro-RNAs are a newly discovered family of genetic material that plays a key role in controlling gene expression. Ohio State's focus on Micro-RNAs will lead to the creation of a diagnostic platform and new strategies for cancer therapy. It is important to realize that our University already boasts the world's finest critical mass of talent to transform this field. That critical mass includes, National Academy of Science member Dr. Carlo Croce, the principal investigator on this project. With our targeted investment in it, Ohio State can expect to become the international leader in the delivery of Micro-RNA diagnostics and therapeutics for cancer prevention, diagnosis, prognosis, and treatment.

That is a broad overview of the ten programs that will receive central targeted investment funding. I'd also like to mention that the Fisher College of Business has a proposal for Logistics Management, which will be funded through a line of credit as a part of this process. That program, already ranked 4th in the country by *U.S. News & World Report*, has the potential to become the premier think-tank anywhere for the study and application of advanced logistics management and the targeted investment will help it get there.

We still have other line of credit funds remaining and available for proposals that were not among those chosen to receive central funding. We have told the colleges that they can apply for a line of credit to assist in carrying out their proposals. As you remember, every single one of the 46 proposals will be implemented even without central funds.

Let me now say something about the specifics of distributing the central funds beginning with a special thanks. Everyone in the Office of Academic Affairs has been intensely engaged in this process, but one person took the lead working through the budgets for all the proposals and working through the allocation of funds and that person is Dr. Michael Sherman, vice provost for Academic Administration. We could not have done it without his hard work.

The first thing we did in thinking about how to distribute the funds was to make every effort to distribute them at a level commensurate with each colleges' own fiscal commitment to each proposal. For the ten winning proposals, the colleges pledged a total of \$68 million over five years from college resources. These funds will be topped off by central investment of \$45 million in cash and \$5 million in continuing funds over the next five years for a total University-wide investment of \$118 million.

Most of the central funds will be concentrated in the top five programs. That means that: the Climate, Water, and Carbon; Mathematical Biosciences; Public Health Preparedness; Cosmology and Astro-Particle Physics; and Clean, Sustainable Energy projects will receive about 70% of the total available continuing funds and about 50% of all the available cash.

You remember my comments about the striking number of research foci that were shared by our targeted investment proposals. For that reason, we have set aside \$2 million in central cash to stimulate additional interactions between the Center for Climate, Water, and Carbon and the closely related Clean, Sustainable Energy program. The first-year central commitment of central funds was released on July 3. If you would like a fuller account of these initiatives, all of the proposals are posted on the Academic Affairs' website and I brought the ten winning proposals with me if anyone would like to see them in more detail.

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As I said earlier, the Targeted Investments in Excellence Program is an ambitious strategy for promoting the academic strengths and values of this University. Let us not forget that nothing ever built rose to touch the skies unless someone dreamed it should, someone dreamed it could, and someone willed that it would. That is what our faculty did in developing the targeted investments proposals, that is what the colleges did in making the strategic and difficult decisions about funding their highest priority programs, and that is what the Office of Academic Affairs has done by investing in those initiatives that we think will make our institution soar.

As it helps us rise to the top tier of public research universities, our investment in these initiatives will do even more. With faculty experts and student learners working side-by-side to implement the targeted investment plans, the quality and value of both the faculty and student experience will be enhanced. The targeted investments initiative is thus built on hard work, staying the course, insisting on results, and always pushing for excellence. It will enable additional cutting-edge research — from the soil to the stars. The research done here at The Ohio State University will demonstrably elevate the human condition.

Thank you for your attention. I would be happy to answer any questions.

Judge Duncan:

Are there any questions from Board members?

Mr. Schottenstein:

Congratulations to you, President Holbrook, Provost Snyder, and everyone involved in this. It is extraordinary and overwhelming in a positive way to hear this just in terms of how bold it is. My comment is to what extent will we be publicizing some or all of what we are about to undertake? I think it is tremendous. I know everybody is not expecting immediate results, but it is the kind of thing about Ohio State University that would make any current, past or future supporter proud. I feel like it cries out for some form of publicity beyond that of posting it on our website or being discussed here at this meeting today. I just wondered what the plan or thoughts that others may have on that are.

Provost Snyder:

The Office of University Relations is actively engaging in publicizing these plans. As you pointed out, it is important to say that the telling will be the best with the outcomes later.

Mr. Schottenstein:

No question about that.

Provost Snyder:

I agree we do want to get this out and they are helping us engage with media in various places to talk about what we are doing here.

President Karen A. Holbrook:

Bob, I think that your question is absolutely right. I would like to see this be a big article in *The Chronicle*. I remember many years back when I was at the University of Florida reading about the Selective Investments Program at Ohio State. This University has done a number of very innovative pro-

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grams that other people wouldn't dare to do in terms of investing significant money in themselves. I couldn't believe that any university did that and it got terrific attention. It is one of those things that put the University on the map as being a strong positive place. So I would hope *The Chronicle* would bite on this one, and I would think they would because it is novel.

Judge Duncan:

Again, Barbara, on behalf of the Board, thanks so much for what has been a lot of hard work and energy, and certainly thanks to all of those who worked long hard hours to present their proposals. We are well aware that making selections is not easy, and going through the process is even helpful, but the results are entirely relevant and compatible with our mission. They are exciting and challenging, and we are much stronger for these efforts. Thanks very much.

Provost Snyder:

Thank you.

(See Appendix X for background material, page 213.)

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Judge Duncan:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond adjourning the Board meeting. For those who may not wish to stay until the Board adjourns the meeting, I remind you that the next meeting of the Board will take place on Friday, September 22, 2006.

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding employment and compensation, and to discuss matters required to be kept confidential by State Statute.

Upon motion of Judge Duncan, seconded by Dr. Cloyd, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Cloyd, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, and Schottenstein.

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Thereupon the Board adjourned to meet Friday, September 22, 2006, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary

JAMES CANCER HOSPITAL MEDICAL STAFF BYLAWS

TO BE RESCINDED

~~3335-111-07 Divisions of the medical staff.~~

~~The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, community associate, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff.~~

~~(A) Honorary staff.~~

~~The honorary staff will be composed of those individuals recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncologic field of interest. They shall enjoy all privileges and responsibilities of attending staff appointments except patient care privileges and the right to vote and hold elected office in the medical staff organization. The honorary staff designation is awarded by the CHRI board on the recommendation of the senior executive director of the CHRI, senior vice president for health sciences, section chief, or the credentials committee after approval by the medical staff administrative committee. This is a life-time appointment.~~

~~(B) Attending staff.~~

~~(1) Qualifications:~~

~~The attending staff shall consist of the senior executive director, and these regular faculty members of the colleges of medicine and public health and dentistry who are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:~~

~~Training.~~

~~Current American board of medical specialties certification, if applicable.~~

~~Publications.~~

~~Grant funding.~~

~~Other funding and experience (as deemed appropriate by the senior executive director and the section chief);~~

~~And, whose clinical and teaching responsibilities are assigned by their respective academic chairpersons to one hundred per cent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.~~

~~(2) Prerogatives:~~

~~Attending staff members may:~~

~~(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the senior executive director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may~~

~~restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to the procedures of paragraph (F) of rule 3335-111-05 of the Administrative Code and rule 3335-111-06 of the Administrative Code.~~

- ~~(b) Be free to exercise such clinical privileges as are granted.~~
- ~~(c) Vote on all matters presented at general and special meetings of the medical staff and committees of which they are a member unless otherwise provided by resolution of the medical staff or committee and approved by the medical staff administrative committee.~~
- ~~(d) Hold office in the staff organization and committees of which they are a member, unless otherwise provided by resolution of the medical staff or committee and approved by the medical staff administrative committee.~~

~~(3) Responsibilities:~~

~~An attending staff member shall:~~

- ~~(a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.~~
- ~~(b) Retain responsibility within their area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision whenever the patient requires care that is beyond the scope of the attending staff member's capabilities or delineated clinical privileges. This provision includes the supervision of interns, residents and fellows assigned to his/her service. The training of limited staff shall include oversight by the attending physician of clinical care provided to the patient, didactic instruction and observation of diagnostic and therapeutic procedures in accordance with the essentials of the ACGME accredited program in which the limited staff member is enrolled. The attending physician shall participate in the evaluation of limited staff's clinical performance as determined by the appropriate limited staff member's residency program director.~~
- ~~(c) Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time.~~
- ~~(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.~~
- ~~(e) Should actively encourage all their patients treated at the CHRI to cooperate in, and whenever applicable, participate in an approved protocol and knowingly participate in the teaching program. Failure to do so may constitute grounds for losing attending staff privileges.~~

(C) Associate-attending staff.

(1) Qualifications:

~~The associate attending staff shall consist of those regular faculty members of the colleges of medicine and public health and dentistry who do not qualify for attending staff appointment.~~

(2) Prerogatives:

~~The associate attending staff may:~~

~~(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the associate attending staff member to the procedures of paragraph (F) of rule 3335-111-05 of the Administrative Code and rule 3335-111-06 of the Administrative Code.~~

~~(b) Be free to exercise such clinical privileges as are granted.~~

~~(c) Vote on all matters presented at general and special meetings of the medical staff and committees of which they are a member unless otherwise provided by resolution of the staff or committee and approved by the medical staff administrative committee.~~

~~(d) The associate attending staff member may not vote on amendments to the bylaws.~~

(3) Responsibilities:

~~Associate attending staff members shall:~~

~~(a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.~~

~~(b) Retain responsibility within their care area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision including the supervision of interns, residents and fellows assigned to their service.~~

~~(c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.~~

~~(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.~~

~~(e) Should actively encourage all of their patients treated at the CHRI to cooperate in, and, whenever applicable, participate in an approved protocol and knowingly participate in the teaching program. Failure to do so may constitute grounds for losing associate attending staff privileges.~~

(D) Clinical staff.

(1) Qualifications:

~~The clinical attending staff shall consist of those clinical faculty members of the colleges of medicine and public health and dentistry who have training, expertise, and experience in oncology, as determined by the director in consultation with the section chief.~~

(2) Prerogatives:

~~The clinical attending staff may:~~

~~(a) Admit patients which complement the research and clinical teaching program. At times when hospital beds or other resources are in short supply, patient admissions of clinical staff shall be subordinate to those of attending or associate attending staff.~~

~~(b) Be free to exercise such clinical privileges as are granted.~~

~~(c) Attend meetings as nonvoting members of the medical staff and any medical staff or hospital education programs. The clinical attending staff may not hold elected office in the medical staff organization.~~

(3) Responsibilities:

~~Each member of the clinical staff shall be required to discharge the basic responsibilities specified in paragraph (B)(3) of this rule, and, further, shall retain responsibility within that area of professional competence for the care and supervision of each patient in the CHRI for whom the member is providing services, or arrange a suitable alternative for such care and supervision including the supervision of interns, residents and fellows assigned to their service. The clinical attending staff shall be required to fully support and participate in the research and teaching programs of the CHRI. Failure to do so may constitute grounds for losing clinical staff privileges.~~

(E) Community oncologist attending staff.

(1) Qualifications:

~~The community oncologist attending (COA) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:~~

~~Training:~~

~~Current American board of medical specialties certification, if applicable.~~

~~Practice profile.~~

~~Membership - professional oncology societies.~~

~~Publications.~~

~~Grant funding.~~

~~Other funding and experience (as approved by the CHRI senior executive director);~~

~~Individual COA staff utilization expectations shall be determined by the CHRI senior executive director with the advice of the CHRI~~

~~director of medical affairs and shall be intended to provide optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI senior executive director and the staff member applying for COA privileges will mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity, and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.~~

~~All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI senior executive director for initial evaluation. The CHRI senior executive director may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. However, the approval of an academic department chairperson and section chief shall not be required for the appointment or reappointment relative to any application for COA staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI senior executive director will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.~~

(2) Prerogatives:

~~Community oncologist attending staff members may:~~

- ~~(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the senior executive director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph (F) of rule 3335-111-04 of the Administrative Code and rule 3335-111-05 of the Administrative Code.~~
- ~~(b) Exercise such clinical privileges as are granted.~~
- ~~(c) Utilize all ambulatory and inpatient facilities of the CHRI consistent with their granted privileges. COA staff will be subject to the same credentials review as all other CHRI staff.~~
- ~~(d) Attend meetings of the medical staff as non-voting member and attend any medical staff or hospital education program. The COA staff member may not hold elected office in the medical staff organization. However, such member may serve as non-voting ex-officio member of medical staff committees if appointed pursuant to these rules.~~

(3) Responsibilities:

~~A community oncology attending staff member shall:~~

- (a) ~~Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.~~
- (b) ~~Retain responsibility within his or her area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision.~~
- (c) ~~Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time including, but not limited to, adherence to all applicable quality assurance and monitoring activities in the division related to the COA's practice including attendance at peer review, mortality and morbidity conferences.~~
- (d) ~~Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at CHRI meetings.~~
- (e) ~~Actively encourage all their patients treated at the CHRI to cooperate in, and whenever applicable, participate in an approved protocol and knowingly participate in the teaching program. Failure to do so may constitute grounds for losing COA staff privileges.~~
- (f) ~~Become a member and active participant of at least one CCC disease specific committee.~~
- (g) ~~Be subject to payment of medical staff dues or assessments as approved by the CHRI medical staff.~~

(F) ~~Community associate staff.~~

(1) ~~Qualifications:~~

~~The community associate medical staff shall consist of those applicants who do not have faculty appointments in any of the academic units of the Ohio state university and who are licensed in the state of Ohio. All applications for appointment and reappointment to the community associate staff shall be made to the senior executive director for initial evaluation. The senior executive director shall consult with the chairperson of the appropriate academic department and when appropriate may refer each application for completion of the appointment procedure in accordance with pertinent requirements of paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. The approval of the academic department chairperson or section chief shall not be required.~~

(2) ~~Prerogatives:~~

~~The community associate staff members may:~~

- (a) ~~Provide consulting services to James patients.~~
- (b) ~~Admit patients when the primary diagnosis is cancer or cancer-related.~~
- (c) ~~Be free to exercise such clinical privileges as are granted.~~
- (d) ~~Attend all meetings of the medical staff as non-voting members and attend any and all medical staff or hospital education~~

programs. The community associate staff member may not hold elected office in the medical staff organization except to serve as a non-voting, ex-officio member of medical staff committees if appointed pursuant to these rules.

(3) Responsibilities:

The community associate attending staff members shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within their care area of professional competence for the continuous care and supervision of each patient for whom the member is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at staff meetings and meetings of those committees of which they are a member.
- (e) Should actively encourage all of their patients to cooperate in, and whenever applicable, participate in an approved protocol. Failure to do so may constitute grounds for losing community associate attending staff privileges.

(G) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) Qualifications:

The limited staff shall consist of allopathic and osteopathic physicians, and dental surgeons who are accepted in good standing by a program director into a postdoctoral graduate medical education program approved by the institutional post graduate medical education committee.

(2) Responsibilities:

The limited staff shall:

- (a) Participate fully in the teaching programs of the service in which they are appointed.
- (b) Not admit patients but participate under supervision, in the care of all patients to whom they are assigned. They shall follow all rules and regulations of the service to which they are assigned, as well as the general rules of the CHRI pertaining to limited staff, including, but not limited to this requirement. Consultation shall be obtained with the attending, associate attending, clinical member of the medical staff responsible for the care of that patient before undertaking a procedure or treatment that carries a

~~significant material risk to the patient unless this consultation would cause a delay that would jeopardize the life or health of the patient.~~

- ~~(c) Serve as full members of the various committees to which they are assigned. They are not eligible to vote or hold elected office in the medical staff organization.~~
- ~~(d) Make regular satisfactory professional progress and satisfy the expectations of the program director of the graduate medical education program to which they are appointed.~~

(H) Associates to the medical staff.

(1) Qualifications:

~~Licensed allied health professionals are those professionals who possess a license, certificate or other legal credential required by Ohio law to provide direct patient care in a hospital setting, but who are not acting as licensed independent practitioners.~~

~~They are not members of the medical staff and have no authority to admit or co-admit patients to the hospital and are not eligible to hold office, to vote on medical staff affairs or to serve on standing committees of the medical staff unless specifically authorized by the medical staff administrative committee.~~

~~Clinical privileges as a licensed allied health professional shall only be granted to professionally competent individuals who meet the qualifications, standards and requirements of their respective licensure, certification or other legal authorization.~~

~~These individuals may be granted clinical privileges to provide specified patient care services as an adjunct to treatment rendered by physicians under the supervision or direction of a physician member of the medical staff.~~

(2) Application for privileges:

~~Only individuals who can document the following shall be granted clinical privileges in the CHR:~~

- ~~(a) Current license, certification or other legal credential required by Ohio law.~~
- ~~(b) Current certificate of authority, standard care agreement or utilization plan, if required by state law.~~
- ~~(c) Education, training, professional experience and competence.~~
- ~~(d) Adherence to the ethics of the profession for which an individual holds a license, certification or other legal credential required by Ohio law.~~
- ~~(e) Immunization requirements.~~
- ~~(f) Peer recommendations establishing a good personal and professional reputation.~~
- ~~(g) Satisfactory physical and mental health to perform requested privileges.~~

- (h) Ability to work with members of the medical staff and hospital employees.

This document must be presented with sufficient adequacy to assure the medical staff and the hospital that any patient cared for by the person seeking privileges as a licensed allied health professional will be given quality care and that the efficient operation of the hospital will not be disrupted by such person's care of patients in the hospital. The physician will be responsible for all patient care activities performed on his or her behalf.

(3) Conditions of privileges granted:

An individual who is granted clinical privileges as a licensed allied health professional agrees to the following terms and conditions:

- (a) The individual has read the bylaws and rules and regulations of the medical staff and agrees to abide by all applicable terms of such bylaws and rules and regulations, including any subsequent amendments thereto and any applicable hospital policies the CHRI may from time to time put into effect.
- (b) All licensed allied health professionals granted privileges must be assigned to a clinical service appropriate to their professional training and have a supervising/coordinating physician who has agreed to direct or supervise care provided.

(4) Due process:

Licensed allied health professionals are subject to corrective action for violation of these rules, their certificate of authority, standard care agreement, utilization plan or the provisions of their licensure, including professional ethics. Corrective action may be requested by any member of the medical staff, the chairperson of an academic department, the section chief or the director of medical affairs. All requests shall be in writing and be submitted to the director of medical affairs.

The director of medical affairs shall appoint a three-person committee to review the situation and recommend appropriate corrective action, including termination or suspension of clinical privileges. The committee shall consist of at least one licensed allied health professional licensed in the same field as the individual being reviewed, if available, and one medical staff member. The committee shall make a written recommendation to the director of medical affairs, who may accept, reject or modify the recommendation. The decision of the director of medical affairs shall be final.

(4) Clinical privileges.

(1) Delineation of clinical privileges:

- (a) The process of delineating privileges shall be the responsibility of the director of medical affairs with the approval of the senior executive director, and shall be on file with the senior executive director. A medical staff member may contest the specific privileges granted under rule 3335-111-04 of the Administrative Code.
- (b) Each clinical department and CHRI section will develop clinical criteria and standards for the evaluation of privileges with emphasis on invasive or therapeutic procedures or treatment

which represent significant risk to the patient or for which specific professional training or experience is required. The evaluation of every initial application for clinical privileges shall be based upon the applicant's education, training, experience, demonstrated competence and adherence to quality assurance standards, references and other relevant information, including an appraisal by the section chief in which such privileges are sought. The applicant shall have the burden of establishing qualifications and competence in the clinical privileges requested and the recommendation for increase or reduction of same shall be the responsibility of the credentials committee.

- (c) ~~A leave of absence from clinical privileges for voluntary or involuntary medical reasons, for greater than thirty days, must be requested by each medical staff member in writing and be referred to the director of medical affairs office, whenever the medical reason for the leave relates to the medical staff member's possession of the necessary health status to exercise the clinical privileges granted to him or her, or to fulfill the essential functions of his or her appointment to the medical staff, with or without reasonable accommodation. The director of medical affairs may notify the committee for physician health. This section does not mean that members of the medical staff may not have a duty to self report absences of less than thirty days to the section chief when the absence is based upon the ability to exercise and fulfill essential functions of his or her clinical privileges or medical staff appointment.~~

~~After a leave for medical reasons of greater than thirty days, a written request for reinstatement must be reviewed and approved by the director of medical affairs in consultation with the committee for physician health, if necessary. Upon return from a leave of absence for medical reasons, the medical staff member must demonstrate his/her ability to exercise his/her clinical privileges upon return to clinical activity. The credentials committee, the director of medical affairs, the section chief or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the committee on physician health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff member is seeking privileges. The committee for physician health will have the responsibility to consider and recommend reasonable accommodations that will enable the medical staff member to practice in a safe and acceptable manner. Any accommodation must be arranged and implemented prior to the exercise of clinical privileges.~~

(2) ~~Temporary and special privileges:~~

- (a) ~~Temporary privileges — with the written request and approval of the chairperson of the academic department in which the privileges will be exercised and the section chief, the director of medical affairs may act on behalf of the senior executive director and the CHRI board and grant temporary privileges when an application for full appointment is pending and there are specific patient care needs that mandate an immediate authorization to practice. An appropriately licensed professional may be granted temporary privileges for an initial period of thirty days, with subsequent renewals approved by the director of medical affairs not to exceed the pendency of the application.~~

~~Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.~~

- ~~(b) Special privileges -- upon receipt of a written request for specific temporary privileges and the approval of the chairperson of the academic department, the section chief and the director of medical affairs, an appropriately licensed practitioner of documented competence, who is not an applicant for medical staff membership, may be granted special privileges for the care of one or more specific patients. Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.~~
- ~~(c) A physician may employ or utilize the services of a non-licensed professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate CHRI reviewing body, and is operating within existing CHRI standards, policies, and procedures. The physician will be responsible for all patient care activities performed on his or her behalf.~~
- ~~(d) The temporary and special privileges must also be in conformity with the joint commission on accreditation of health care organizations' standards and the rules and regulations of professional boards of Ohio.~~

~~(3) Emergency privileges.~~

~~Emergency privileges may be granted by the director of medical affairs or designee to fully licensed, qualified individuals who, at the time of the emergency, are not members of the medical staff in order to provide voluntary services during a local, state or national emergency in accordance with CHRI and medical staff policies.~~

~~(4) Telemedicine.~~

~~A member of the medical staff who wishes to utilize electronic technologies (telemedicine) to render care must so indicate on the application for clinical privileges form. (B/T 9/1/93, B/T 3/3/95, B/T 4/3/96, B/T 12/6/96, B/T 9/1/99, B/T 12/3/99, B/T 6/2/2000, B/T 4/5/2002, B/T 9/6/2002, B/T 2/6/2004, B/T 11/4/2005)~~

NEW RULE

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, community associate, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff.

(A) Honorary staff.

The honorary staff will be composed of those individuals who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncology field of interest. The honorary staff designation is awarded by the CHRI board on the recommendation of the senior executive director of the CHRI, senior vice

president for health sciences, section chief, or the credentials committee after approval by the medical staff administrative committee. This is a lifetime appointment. Honorary staff are not entitled to patient care privileges.

(B) Attending medical staff.

(1) Qualifications:

The attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training,
Current board certification,
Publications,
Grant funding,

Other funding and experience (as deemed appropriate by the senior executive director and the section chief);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code, and whose clinical and teaching responsibilities are assigned by their respective academic and/or clinical chairpersons to one hundred per cent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

Attending staff members may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the CHRI. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the senior executive director and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.
- (b) Be free to exercise such clinical privileges as are granted pursuant to these bylaws.
- (c) Vote on all matters presented at general and special meetings of the medical staff and committees of which he or she is a member unless otherwise provided by resolution of the medical staff, clinical department or committee and approved by the medical staff administrative committee.
- (d) Hold office in the medical staff organization, clinical departments and committees of which they are a member, unless otherwise provided by resolution of the medical staff, clinical department or committee and approved by the medical staff administrative committee.

(3) Responsibilities:

An attending staff member shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within the member's area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.
- (e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs. It is the responsibility of the attending physician to authorize each member of the limited staff to perform only those services that the limited staff member is competent to perform under supervision.
- (f) Supervise other licensed allied health professionals as necessary in accordance with accreditation standards and state law. It is the responsibility of the attending physician to authorize each licensed allied health professional to perform only those services which the licensed allied health professional is privileged to perform.

(C) Associate attending staff.

(1) Qualifications:

The associate attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who do not qualify for attending staff appointment.

(2) Prerogatives:

The associate attending staff may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the director and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the associate attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.
- (b) Be free to exercise such clinical privileges as are granted pursuant to the bylaws.

(c) Vote on all matters presented at general and special meetings of the medical staff and committees of which he or she is a member unless otherwise provided by resolution of the staff, clinical department or committee and approved by the medical staff administrative committee.

(d) The associate attending staff member may not vote on amendments to the bylaws.

(3) Responsibilities:

Associate attending staff members shall:

(a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.

(b) Retain responsibility within the member's care area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision including the supervision of interns, residents and fellows assigned to their service.

(c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.

(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.

(D) Clinical attending staff.

(1) Qualifications:

The clinical attending staff shall consist of those clinical faculty members of the colleges of medicine and dentistry who have training, expertise, and experience in oncology, as determined by the senior executive director in consultation with the section chief and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

The clinical attending staff may:

(a) Admit patients which complement the research and clinical teaching program. At times when hospital beds or other resources are in short supply, patient admissions of clinical staff shall be subordinate to those of attending or associate attending staff.

(b) Be free to exercise such clinical privileges as are granted pursuant to these bylaws.

(c) Attend meetings as non-voting members of the medical staff and any medical staff or hospital education programs. The clinical attending staff may not hold elected office in the medical staff organization.

(3) Responsibilities:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within the member's area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision including the supervision of interns, residents and fellows assigned to their service.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.
- (e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs. It is the responsibility of the attending physician to authorize each member of the limited staff to perform only those services which the limited staff member is competent to perform under supervision.
- (f) Supervise other licensed allied health professionals as necessary in accordance with accreditation standards and state law. It is the responsibility of the attending physician to authorize each licensed allied health professional to perform only those services which the licensed allied health professional is privileged to perform.

(E) Community oncologist attending staff.

(1) Qualifications:

- (a) The community oncologist attending (COA) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

- Training.
- Current board certification.
- Practice profile.
- Membership - professional oncology societies.
- Publications.
- Grant funding.
- Other funding and experience (as approved by the CHRI senior executive director);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

- (b) Individual COA staff utilization expectations shall be determined by the CHRI senior executive director with the advice of the CHRI director of medical affairs and shall be intended to provide

optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI senior executive director and the staff member applying for COA privileges will mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity, and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.

- (c) All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI senior executive director for initial evaluation. The CHRI senior executive director may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. However, the approval of an academic department chairperson and section chief shall not be required for the appointment or reappointment relative to any application for COA staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI senior executive director will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.

(2) Prerogatives:

Community oncologist attending staff members may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the senior executive director and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph (F) of rule 3335-111-04 and rule 3335-111-05 of the Administrative Code.
- (b) Exercise such clinical privileges as are granted pursuant to these bylaws.
- (c) Utilize all ambulatory and inpatient facilities of the CHRI consistent with their granted privileges. COA staff will be subject to the same credentials review as all other CHRI staff.
- (d) Attend meetings of the medical staff as a non-voting member and attend any medical staff or hospital education program. The COA staff member may not hold elected office in the medical staff organization. However, such member may serve as non-voting ex-officio member of medical staff committees if appointed pursuant to these rules.

(3) Responsibilities:

A community oncology attending staff member shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within his or her area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time including, but not limited to, adherence to all applicable quality assurance and monitoring activities in the division related to the community oncology attending's practice including attendance at peer review, mortality and morbidity conferences.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at CHRI meetings.
- (e) Become a member and active participant of at least one CCC disease specific committee.
- (f) Be subject to payment of medical staff dues or assessments as approved by the CHRI medical staff.

(F) Community associate attending staff.

(1) Qualifications:

The community associate attending staff shall consist of those applicants who do not have faculty appointments in any of the academic units of the Ohio state university and who are licensed in the state of Ohio and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code. All applications for appointment and reappointment to the community associate attending staff shall be made to the senior executive director for initial evaluation. The senior executive director shall consult with the chairperson of the appropriate academic department and when appropriate may refer each application for completion of the appointment procedure in accordance with pertinent requirements of paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. The approval of the academic department chairperson or section chief shall not be required.

(2) Prerogatives:

The community associate attending staff members may:

- (a) Provide consulting services to James patients.
- (b) Admit patients when the primary diagnosis is cancer or cancer-related.
- (c) Be free to exercise such clinical privileges as are granted pursuant to these bylaws.
- (d) Attend all meetings of the medical staff as non-voting members and attend any and all medical staff or hospital education programs. The community associate attending staff member may not hold elected office in the medical staff organization except to serve as a non-voting, ex-officio member of medical staff committees if appointed pursuant to these rules.

(3) Responsibilities:

The community associate attending staff members shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within their care area of professional competence for the continuous care and supervision of each patient for whom the member is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at staff meetings and meetings of those committees of which they are a member.

(G) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) Qualifications:

The limited staff shall consist of allopathic and osteopathic physicians, dentists and practitioners of podiatry or psychology who are accepted in good standing by a program director into a postdoctoral graduate medical education program and appointed to the limited staff in accordance with these bylaws. The limited staff shall maintain compliance with the requirements of state law, including regulations adopted by the Ohio state medical board, or the limited staff member's respective licensing board.

Members of the limited staff shall possess a valid training certificate or an unrestricted Ohio license from the applicable state board based on eligibility criteria defined by that state board. All members of the limited staff shall be required to successfully obtain an Ohio training certificate prior to beginning training within a program.

(2) Responsibilities:

The limited staff shall:

- (a) Be responsible to respond to all questions and complete all forms as may be required by the credentials committee.
- (b) Participate fully in the teaching programs, conferences, and seminars of the clinical department in which he or she is appointed in accordance with accreditation standards and policies and procedures of the graduate medical education committee and approved clinical training programs.
- (c) Participate in the care of all patients assigned to the limited staff member under the appropriate supervision of a designated member of the attending medical staff in accordance with

accreditation standards and policies and procedures of the clinical training programs. The clinical activities of the limited staff shall be determined by the program director appropriate for the level of education and training. Limited staff shall be permitted to perform only those services that they are authorized to perform by the member of the attending medical staff based on the competence of the limited staff to perform such services. The limited staff may admit or discharge patients only when acting on behalf of the attending, associate attending, community oncologist attending, or community associate attending medical staff. The limited staff member shall follow all rules and regulations of the service to which he or she is assigned, as well as the general rules of the CHRI pertaining to limited staff.

- (d) Serve as full members of the various medical staff committees in accordance with established committee composition as described in these bylaws and/or rules and regulations of the medical staff. The limited staff member shall not be eligible to vote or hold elected office in the medical staff organization, but may vote on committees to which the limited staff member is assigned.
- (e) Be expected to make regular satisfactory professional progress including anticipated certification by the respective specialty or subspecialty program of post-doctoral training in which the limited staff member is enrolled. Evaluation of professional growth and appropriate humanistic qualities shall be made on a regular schedule by the clinical department chief, program director, teaching faculty or evaluation committee in accordance with accreditation standards and policies and procedures of the approved training programs.
- (f) Appeal by a member of the limited staff of probation, lack of reappointment, suspension or termination for failure to meet expectations for professional growth or failure to display appropriate humanistic qualities or failure to successfully complete any other competency as required by the accreditation standards of an approved training program will be conducted and limited in accordance with written guidelines established by the respective department or training program and approved by the medical director and the Ohio state university health system's graduate medical education committee as delineated in the limited staff agreement. Alleged misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined above, shall be handled in accordance with rules 3335-111-05 and 3335-111-06 of the Administrative Code.

(3) Failure to meet reasonable expectations:

Failure to meet reasonable expectations may result in sanctions including but not limited to probation, lack of reappointment, suspension or termination. Termination of limited staff member status shall result in automatic termination of the limited staff member's residency or fellowship appointment pursuant to these bylaws.

(4) Temporary appointments:

- (a) Limited staff members who are Ohio state university faculty may be granted an early commencement or an extension of appointment upon the recommendation of the chief of the clinical department, with prior concurrence of the medical director of the

health system, when it is necessary for the limited staff member to begin his or her training program prior to or extend his or her training program beyond a regular appointment period. The appointment shall not exceed sixty days.

- (b) Temporary appointments may be granted upon the recommendation of the chief of the clinical department, with prior concurrence of the medical director of the health system, for limited staff members who are not Ohio state university faculty but who, pursuant to education affiliate agreements approved by the university, need to satisfy approved graduate medical education clinical rotation requirements. These appointments shall not exceed a total of one hundred twenty days in any given post-graduate year. In such cases, the mandatory requirement for a faculty appointment may be waived. All other requirements for limited staff member appointment must be satisfied.

(5) Supervision:

Limited staff members shall be under the supervision of an attending, associate attending, community oncologist attending or community associate attending medical staff member. Limited staff members shall have no privileges as such but shall be able to care for patients under the supervision and responsibility of their attending, associate attending, community oncologist attending or community associate attending medical staff member. The care they extend will be governed by these bylaws and the general rules and regulations of each clinical department. The practice of care shall be limited by the scope of privileges of their attending, associate attending, community oncologist attending or community associate attending medical staff member. Any concerns or problems that arise in the limited staff member's performance should be directed to the attending, associate attending, community oncologist attending or community associate attending medical staff member or the director of the training program.

- (a) Limited staff members may write orders for the care of patients under the supervision of the attending, associate attending, community oncologist attending or community associate attending medical staff member.
- (b) All records of limited staff member cases must document involvement of the attending, associate attending, community oncologist attending or community associate attending medical staff member in the supervision of the patient's care to include co-signature of the history and physical, operative report, and discharge summary.

(H) Associates to the medical staff.

(1) Qualifications:

Licensed health care professionals are those professionals who possess a license, certificate or other legal credential required by Ohio law to provide direct patient care in a hospital setting, but who are not acting as licensed independent practitioners.

(2) Due process:

Licensed health care professionals are subject to corrective action for violation of these rules, their certificate of authority, standard care agreement, utilization plan or the provisions of their licensure, including

professional ethics. Corrective action may be requested by any member of the medical staff, the chairperson of an academic department, the section chief or the director of medical affairs. All requests shall be in writing and be submitted to the director of medical affairs.

The director of medical affairs shall appoint a three-person committee to review the situation and recommend appropriate corrective action, including termination or suspension of clinical privileges. The committee shall consist of at least one licensed health care professional licensed in the same field as the individual being reviewed, if available, and one medical staff member. The committee shall make a written recommendation to the director of medical affairs, who may accept, reject or modify the recommendation. The decision of the director of medical affairs shall be final.

(I) Clinical privileges.

(1) Delineation of clinical privileges:

(a) Every person practicing at the CHRI by virtue of medical staff membership, faculty appointment, contract or under authority granted in these bylaws shall, in connection with such practice, be entitled to exercise only those clinical privileges specifically applied for and granted to the staff member or other licensed allied health professional by the CHRI board after recommendation from the medical staff administrative committee.

(b) Each clinical department and CHRI section shall develop specific clinical criteria and standards for the evaluation of privileges with emphasis on invasive or therapeutic procedures or treatment which represent significant risk to the patient or for which specific professional training or experience is required.

(c) Requests for the exercise and delineation of clinical privileges must be made as part of each application for appointment or reappointment to the medical staff on the forms prescribed by the medical staff administrative committee. Every person in an administrative position who desires clinical privileges shall be subject to the same procedure as all other applicants. Requests for clinical privileges must be submitted to the chief of the clinical department in which the clinical privileges will be exercised. Clinical privileges requested other than during appointment or reappointment to the medical staff shall be submitted to the chief of the clinical department and such request must include documentation of relevant training or experience supportive of the request.

(d) The chief of the clinical department shall review each applicant's request for clinical privileges and shall make a recommendation regarding clinical privileges to the director of medical affairs. Requests for clinical privileges shall be evaluated based upon the applicant's education, training, experience, demonstrated competence, references, and other relevant information including the direct observation and review of records of the applicant's performance by the clinical department in which the clinical privileges are exercised. Whenever possible, the review should be of primary source information. The applicant shall have the burden of establishing qualifications and competence in the clinical privileges requested and shall have the burden of production of adequate information for the proper evaluation of qualifications.

- (e) The applicant's request for clinical privileges and the recommendation of the clinical department chief shall be forwarded to the credentials committee and shall be processed in the same manner as applications for appointment and reappointment pursuant to rule 3335-111-04 of the Administrative Code.
- (f) A leave of absence from clinical privileges for voluntary or involuntary medical reasons, for greater than thirty days, must be requested by each medical staff member in writing and be referred to the director of medical affairs office, whenever the medical reason for the leave relates to the medical staff member's possession of the necessary health status to exercise the clinical privileges granted to him or her, or to fulfill the essential functions of his or her appointment to the medical staff, with or without reasonable accommodation. The director of medical affairs may notify the committee for licensed independent practitioner health. This section does not mean that members of the medical staff may not have a duty to self report absences of less than thirty days to the section chief when the absence is based upon the ability to exercise and fulfill essential functions of his or her clinical privileges or medical staff appointment.
- (g) After a leave for medical reasons of greater than thirty days, a written request for reinstatement must be reviewed and approved by the director of medical affairs in consultation with the committee for licensed independent practitioner health, if necessary. Upon return from a leave of absence for medical reasons, the medical staff member must demonstrate his/her ability to exercise his/her clinical privileges upon return to clinical activity. The credentials committee, the director of medical affairs, the section chief or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the committee on physician health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff member is seeking privileges. The committee for licensed independent practitioner health will have the responsibility to consider and recommend reasonable accommodations that will enable the medical staff member to practice in a safe and acceptable manner. Any accommodation must be arranged and implemented prior to the exercise of clinical privileges.

(2) Temporary and special privileges:

- (a) Temporary privileges may be extended to a doctor of medicine, osteopathic medicine, dental surgery, psychologist, podiatry or to a licensed allied health professional upon completion of an application prescribed by the medical staff administrative committee, upon recommendation of the chief of the clinical department, and approval by the director of medical affairs. The director of medical affairs, acting as a member and on behalf of the CHRI board, has been delegated responsibility by the CHRI board to grant approval of temporary privileges. The temporary privileges granted shall be consistent with the applicant's training and experience and with clinical department guidelines. Prior to granting temporary privileges, primary source verification of licensure and current competence shall be required. Temporary

privileges shall be limited to situations which fulfill an important patient care need and shall not be granted for a period of more than ninety days.

- (b) Temporary privileges may be extended to visiting medical faculty or for special activity as provided by the Ohio state medical or dental boards.
- (c) Special privileges -- upon receipt of a written request for specific temporary privileges and the approval of the chairperson of the academic department and the director of medical affairs, an appropriately licensed practitioner of documented competence, who is not an applicant for medical staff membership, may be granted special privileges for the care of one or more specific patients. Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.
- (d) A physician may employ or utilize the services of a non-licensed professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate CHRI reviewing body, and is operating within existing CHRI standards, policies, and procedures. The physician will be responsible for all patient care activities performed on his or her behalf.
- (e) The temporary and special privileges must also be in conformity with the joint commission on accreditation of health care organizations' standards and the rules and regulations of professional boards of Ohio.

(3) Expedited privileges:

If the CHRI board is not scheduled to convene in a timeframe that permits the timely consideration of the recommendation of a complete application by the medical staff administrative committee, applicants may be granted expedited privileges by a subcommittee of the board consisting of at least two members of the CHRI board, pursuant to hospital/medical staff policy and the CHRI hospital board resolution.

(4) Podiatric privileges:

- (a) Practitioners of podiatry may admit patients to the CHRI if such patients are being admitted solely to receive care that a podiatrist may provide without medical assistance, pursuant to the scope of the professional license of the podiatrist. Practitioners of podiatry must, in all other circumstances co-admit patients with a member of the medical staff who is a doctor of medicine or osteopathic medicine. A member of the medical staff who is a doctor of medicine or osteopathy shall:
 - (i) Be responsible for any medical problems that the patient has while an inpatient of the CHRI; and
 - (ii) Shall confirm the findings, conclusions and assessment of risk prior to high-risk diagnosis or therapeutic interventions defined by the medical staff.
- (b) Practitioners of podiatry shall be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record.

(c) The podiatrist shall be responsible to the chief of the department of orthopaedics.

(5) Psychology privileges:

(a) Psychologists shall be granted clinical privileges based upon their training, experience and demonstrated competence and judgment consistent with their license to practice. Psychologists shall not prescribe drugs, or perform surgical procedures, or in any other way practice outside the area of their approved clinical privileges or expertise unless otherwise authorized by law.

(b) Psychologists may not admit patients to the CHRI, but may diagnose and treat a patient's psychological illness as part of the patient's comprehensive care while hospitalized. All patients admitted for psychological care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of medicine or osteopathic medicine shall admit the patient and shall be responsible for the history and physical and any medical care that may be required during the hospitalization, and shall determine the appropriateness of any psychological therapy based on the total health status of the patient. Psychologists may provide consultation within their area of expertise on the care of patients within the CHRI. In ambulatory settings, psychologists shall diagnose and treat their patient's psychological illness. Psychologists shall ensure that their patients receive referral for appropriate medical care.

(c) Psychologists shall be responsible to the chief of the clinical department in which they are appointed.

(6) Dental privileges:

(a) Practitioners of dentistry, who have not been granted clinical privileges as oral and maxillofacial surgeons, may admit patients to the CHRI if such patients are being admitted solely to receive care which a dentist may provide without medical assistance, pursuant to the scope of the professional license of the dentist. Practitioners of dentistry must, in all other circumstances, co-admit patients with a member of the medical staff who is a doctor of medicine or osteopathic medicine.

(b) A member of the medical staff who is a doctor of medicine or osteopathy:

(i) Shall be responsible for any medical problems that the patient has while an inpatient of the CHRI; and

(ii) Shall confirm the findings, conclusions and assessment of risk prior to high-risk diagnoses or therapeutic interventions defined by the medical staff.

(c) Practitioners of dentistry shall be responsible for the dental care of the patient including the dental history and physical examination and all appropriate elements of the patient's record.

(7) Oral and maxillofacial surgical privileges:

All patients admitted to the CHRI for oral and maxillofacial surgical care shall receive the same medical appraisal as all other hospitalized patients. Qualified oral and maxillofacial surgeons shall admit patients,

shall be responsible for the plan of care for the patients, shall perform the medical history and physical examination, if they have such privileges, in order to assess the medical, surgical, and anesthetic risks of the proposed operative and other procedure(s), and shall be responsible for the medical care that may be required at the time of admission or that may arise during hospitalization.

(8) Licensed allied health professionals:

- (a) Clinical privileges may be exercised by licensed allied health professionals who are duly licensed in the state of Ohio and who are either:
 - (i) Members of the faculty of the Ohio state university, or
 - (ii) Employees of the Ohio state university whose employment involves the exercise of clinical privileges, or
 - (iii) Employees of members of the medical staff.
- (b) A licensed allied health professional as used herein, shall not be eligible for medical staff membership but shall be eligible to exercise those clinical privileges granted pursuant to these bylaws and in accordance with applicable Ohio state law. If granted such privileges under this rule and in accordance with applicable Ohio state law, other licensed allied health professionals may perform all or part of the medical history and physical examination of the patient.
- (c) Licensed allied health professionals shall apply and re-apply for clinical privileges on forms prescribed by the medical staff administrative committee and shall be processed in the same manner as provided in rule 3335-111-04 of the Administrative Code.
- (d) Licensed allied health professionals are not members of the medical staff, shall have no authority to admit or co-admit patients to the CHRI, and shall not be eligible to hold office, to vote on medical staff affairs, or to serve on standing committees of the medical staff unless specifically authorized by the medical staff administrative committee.
- (e) Each licensed allied health professional shall be individually assigned to a clinical department and to one or more members of the medical staff.
- (f) Licensed allied health professionals must comply with all limitations and restrictions imposed by their respective licenses, certifications, or legal credentials as required by Ohio law, and may only exercise those clinical privileges granted in accordance with provisions relating to their respective professions.
- (g) Only applicants who can document the following shall be qualified for clinical privileges as a licensed allied health professional:
 - (i) Current license, certification, or other legal credential required by Ohio law;
 - (ii) Certificate of authority, standard care agreement, or utilization plan;

- (iii) Education, training, professional background and experience, and professional competence;
 - (iv) Patient care quality indicators definition for initial appointment. This data will be in a format determined by the licensed allied health professional subcommittee and the quality management department of the Ohio state university medical center;
 - (v) Adherence to the ethics of the profession for which an individual holds a license, certification, or other legal credential required by Ohio law;
 - (vi) Evidence of required immunization;
 - (vii) Evidence of good personal and professional reputation as established by peer recommendations;
 - (viii) Satisfactory physical and mental health to perform requested clinical privileges; and
 - (ix) Ability to work with members of the medical staff and the CHRI employees.
- (h) The applicant shall have the burden to produce documentation with sufficient adequacy to assure the medical staff and the CHRI that any patient cared for by the licensed allied health professional seeking clinical privileges shall be given quality care, and that the efficient operation of the CHRI will not be disrupted by the applicant's care of patients in the CHRI.
- (i) By applying for clinical privileges as a licensed allied health professional, the applicant agrees to the following terms and conditions:
- (i) The applicant has read the bylaws and rules and regulations of the medical staff of the CHRI and agrees to abide by all applicable terms of such bylaws and any applicable rules and regulations, including any subsequent amendments thereto, and any applicable CHRI policies that the CHRI may from time to time put into effect;
 - (ii) The applicant releases from liability all individuals and organizations who provide information to the CHRI regarding the applicant and all members of the medical staff, the CHRI staff and the CHRI board and the Ohio state university board of trustees for all acts in connection with investigating and evaluating the applicant;
 - (iii) The applicant shall not deceive a patient as to the identity of any practitioner providing treatment or service in the CHRI;
 - (iv) The applicant shall not make any statement or take any action that might cause a patient to believe that the licensed allied health professional is a member of the medical staff; and
 - (v) The applicant shall obtain and continue to maintain professional liability insurance in such amounts required by the medical staff.

(j) A medical staff member may employ or utilize the services on a non-licensed allied health professional, professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body and is operating within existing standards, policies and procedures of the CHRI. The medical staff member shall be responsible for all patient care activities performed on the medical staff member's behalf.

(9) Emergency privileges:

In the case of an emergency, any member of the medical staff to the degree permitted by the member's license and regardless of department or medical staff status shall be permitted to do everything possible to save the life of a patient using every facility of the CHRI necessary, including the calling for any consultation necessary or desirable. After the emergency situation resolves, the patient shall be assigned to an appropriate member of the medical staff. For the purposes of this paragraph, an "emergency" is defined as a condition that would result in serious permanent harm to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

(10) Disaster privileges:

Disaster privileges may be granted by the medical director or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy. The director of medical affairs may seek the recommendation of the chief of the clinical department or the section chief. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the director of medical affairs.

(11) Telemedicine:

Telemedicine involves the use of electronic communication or other communication technologies to provide or support clinical care at a distance. Diagnosis and treatment of a patient may now be performed via telemedicine link.

(a) A member of the medical staff who wishes to utilize electronic technologies (telemedicine) to render care must so indicate on the application for clinical privileges form.

(b) Generally, a member of the medical staff will be entitled to the same clinical privileges via telemedicine for which he has been granted privileges. The credentials committee, the chief of the clinical service, the director of medical affairs or the medical staff administrative committee shall have the prerogative of requiring documentation or making a determination of the appropriateness of the exercise of a particular specialty/subspecialty via telemedicine.

TO BE RESCINDED

3335-111-08 Organization of the CHRI.

(A) ~~The senior executive director.~~

(1) ~~Method of appointment:~~

~~The senior executive director shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI board in accordance with university bylaws, rules and regulations. The senior executive director shall also be the chief executive and operating officer of the CHRI and shall be a member of the attending medical staff of the CHRI.~~

(2) ~~Responsibilities:~~

~~The senior executive director shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The senior executive director shall be the chairperson of the medical staff administrative committee and shall be a member of all committees of the CHRI.~~

(B) ~~The director of medical affairs.~~

(1) ~~Method of appointment:~~

~~The director of medical affairs shall be appointed by the senior vice president for health sciences upon recommendation by the senior executive director. The director of medical affairs shall be the chief medical officer of the CHRI and shall be a member of the attending medical staff of the CHRI.~~

(2) ~~Responsibilities:~~

~~The director of medical affairs shall be responsible to the senior executive director, the medical director of the Ohio state university health system, and the CHRI board for the quality of patient care provided in the CHRI. The director of medical affairs shall assist the senior executive director in the administration of medical affairs including quality assurance and credentialing.~~

(C) ~~The sections.~~

~~Each member of the attending, associate attending, clinical, limited, and honorary staff shall be assigned to a CHRI section by the senior executive director upon the recommendation of the appropriate academic department chairperson and the credentials committee.~~

~~There are four clinical sections: medical oncology, surgical oncology, radiation oncology and pathology. Appointment to a specific section is based on the clinical specialty of the applicant for medical staff membership. Each section is headed by a section chief who has the responsibility to oversee all research and clinical activities conducted by members of the section. Specifically, the section chief shall be responsible for the following: the development and implementation of policies and procedures that guide and support the provision of service; recommendations re: staffing needs and clinical privileges for all members~~

~~appointed to the section; the orientation and continuing surveillance of the professional performance of all section members; recommendation for space and other resources needed. The section chief is appointed by the senior executive director.~~

~~(D) Chairs of the departments.~~

~~Departmental chairpersons are appointed by the dean of the college of medicine and public health and participate in the processing of applications for appointment and reappointment to the medical staff pursuant to these rules, including the development of criteria for granting of clinical privileges. The academic department chairperson participates in the evaluation of the professional growth and appropriate humanistic qualities of members of the limited staff and reviews the clinical performance, including the physical and mental health of all medical staff members and other licensed health care professionals. (B/T 9/1/93, B/T 3/3/96, B/T 12/6/96, B/T 12/3/99, B/T 4/5/2002, B/T 9/6/2002, B/T 2/6/2004, B/T 11/4/2005)~~

NEW RULE

3335-111-08 Organization of the CHRI medical staff.

(A) The senior executive director.

(1) Method of appointment:

The senior executive director shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI board in accordance with university bylaws, rules and regulations. The senior executive director shall also be the chief executive and operating officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The senior executive director shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The senior executive director shall be the chairperson of the medical staff administrative committee and shall be a member of all committees of the CHRI.

(B) The director of medical affairs.

(1) Method of appointment:

The director of medical affairs shall be appointed by the senior vice president for health sciences upon recommendation by the senior executive director. The director of medical affairs shall be the chief medical officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The director of medical affairs shall be responsible to the senior executive director, the medical director of the Ohio state university health system, and the CHRI board for the quality of patient care

provided in the CHRI. The director of medical affairs shall assist the senior executive director in the administration of medical affairs including quality assurance and credentialing.

(C) The sections.

Each member of the attending, associate attending, clinical, limited, and honorary staff shall be assigned to a CHRI section by the senior executive director upon the recommendation of the appropriate academic department chairperson and the credentials committee.

There are four clinical sections: medical oncology, surgical oncology, radiation oncology and pathology. Appointment to a specific section is based on the clinical specialty of the applicant for medical staff membership. Each section is headed by a section chief who has the responsibility to oversee all research and clinical activities conducted by members of the section. Specifically, the section chief shall be responsible for the following: the development and implementation of policies and procedures that guide and support the provision of service; recommendations re: staffing needs and clinical privileges for all members appointed to the section; the orientation and continuing surveillance of the professional performance of all section members; recommendation for space and other resources needed. The section chief is appointed by the senior executive director.

(D) Clinical department chair.

(1) Qualifications and responsibilities of the chief of the clinical department. The academic department chair shall ordinarily serve also as the chief of the clinical department. Each clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each clinical department chief must be board certified by an appropriate specialty board or must establish comparable competence. Such qualifications shall be judged by the respective dean of the colleges of medicine or dentistry. Qualifications for chief of the clinical department generally shall include recognized clinical competence, sound judgment and well-developed administrative skills.

(2) Procedure for appointment. Appointment or reappointment of chief of the clinical department shall be made by the dean of the respective colleges of medicine or dentistry in consultation with elected representatives of the medical staff and the medical director of the Ohio state university health system.

(3) Term of appointment of the chief of the clinical department. The term of the appointment of the chief of the clinical department shall be concurrent with the chief's academic appointment but shall be no longer than four years. Prior to the end of said four-year term, a review shall be conducted by the dean of the college of medicine and such review shall serve as the basis for the recommendation for reappointment pursuant to paragraph (D)(2) of this rule.

(4) Duties of the chief of the clinical department:

Each department chief shall:

(a) Be accountable for all clinical professional and administrative activities within the clinical department.

(b) Maintain continuing review of the professional performance of all medical staff members and other licensed allied health

professionals with clinical privileges within the clinical department. Determine the qualifications and competence of all personnel who are not independent practitioners who provide patient care within the clinical department. Provide for the orientation and continuing education of all persons in the clinical department.

- (c) Conduct a periodic review, at least every four years, of the clinical performance of each clinical division director.
- (d) Make recommendations to the credentials committee regarding the criteria for membership on the medical staff and for the delineation of clinical privileges in the clinical department and continuously review at least biennially, the clinical privilege delineation form for adjustments to services.
- (e) Review the clinical performance including the physical and mental health of all medical staff members and other licensed allied health professionals of the clinical department in accordance with these bylaws and make recommendations for appointment and reappointment to the medical staff and for clinical privileges for each medical staff member of the clinical department.
- (f) Be responsible for the enforcement within the clinical department of these bylaws, rules and regulations of the CHRI.
- (g) Be responsible for the maintenance of quality control programs and assure that the quality and the appropriateness of patient care within the clinical department is continually monitored and evaluated according to the clinical department's and the CHRI's quality criteria.
- (h) Hold monthly clinical department meetings. The agenda for the meetings shall include, but not be limited to, a discussion of the clinical activities of the department. Minutes of the departmental meetings, including a record of attendance, shall be kept in the clinical department and the medical director of the Ohio state university health system's office.
 - (i) Develop and implement policies that guide and support the provision of department services and make recommendations on the proper number of qualified and competent persons needed to provide care within the service needs of the clinical department.
 - (j) Provide for the integration of the clinical department and its services into the primary functions of the CHRI and coordinate interdepartmental and intradepartmental services.

AMENDED RULES

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

- (A) Unchanged.
- (B) Medical staff administrative committee:
 - (1) Unchanged.

(2) Duties:

(a) through (d) unchanged.

(e) To fulfill the medical staff's accountability to the CHRI board for medical care rendered to patients in the CHRI, and for professional conduct and activities of the medical staff, including recommendations concerning;

(i) through (iv) unchanged.

(v) Corrective action and hearing procedures applicable to medical staff members and other licensed allied health ~~care~~ professionals granted clinical privileges.

(f) through (m) unchanged.

(3) and (4) unchanged.

(C) ~~Credentials~~ Health system credentialing committee:

(1) Composition:

The credentialing responsibilities of the medical staff are delegated to the Ohio state university health system credentialing committee, the composition of which shall include representation from the medical staff of each health system hospital.

The chief medical officer of the health system shall appoint the health system credentialing committee. The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendation to the chief medical officer for representation on the health system credentialing committee.

The health system credentialing committee shall meet at the call of its chair, whom shall be appointed by the chief medical officer of the health system.

(2) Duties:

(a) To review all applications for medical staff and licensed allied health ~~care~~ professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits.

During its evaluation, the health system credentialing committee will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;

(b) through (d) unchanged.

(e) To make recommendations to the medical staff administrative committee through the director of medical affairs regarding appointment applications and initial requests for clinical privileges. Such recommendations shall include the name, status, department (division/section), medical school and year of graduation, residency and fellowships, medical-related employment since graduation, board certification and recertification, licensure status as well as all other relevant information concerning the applicant's current competence, experience, qualifications, and ability to perform the clinical privileges requested;

(f) through (h) unchanged.

(i) To review requests made for clinical privileges by other licensed ~~care~~ allied health professionals as set forth in this chapter.

(3) Licensed allied health professionals subcommittee:

(a) This subcommittee shall consist of licensed allied health professionals who have been appointed in accordance with paragraph (A)(3) of rule 3335-111-09 of the Administrative Code and shall also include the director of nursing who shall serve as chair of the subcommittee. The subcommittee shall include a certified nurse midwife, a certified registered nurse anesthetist, a certified nurse practitioner, a clinical nurse specialist, and other appropriate licensed allied health professionals.

(b) Duties:

(i) To review, within thirty days of receipt, all completed applications as may be referred by the health system credentialing committee;

(ii) To review and investigate the character, qualifications and professional competence of the applicant;

(iii) To review the applicant's patient care quality indicator definitions on initial granting of clinical privileges and the performance based profile at the time of renewal;

(iv) To verify the accuracy of the information contained in the application; and

(v) To forward, following review of the application, a written recommendation for clinical privileges to the health system credentialing committee for review at its next regularly scheduled meeting.

(D) Bylaws committee:

(1) Composition.

The committee shall be composed of at least four members of the attending or associate attending staff pursuant to paragraph (A)(3) of rule 3335-111-09 of the Administrative Code. The chairperson shall always be the chief of staff-elect.

(2) Unchanged.

(E) Committee for ~~physician~~ licensed independent practitioner health.

(1) Composition:

The committee shall consist of seven medical staff members appointed pursuant to these rules in accordance with paragraph (A)(3) of rule 3335-111-09 of the Administrative Code.

(2) Duties:

~~(a) To report to the medical staff leadership instances of unsafe treatment.~~

- ~~(b)~~(a) To consider issues of physician licensed independent practitioner health or impairment ~~when~~ whenever a self-referral or referral is requested to do so by the physician an affected member or another member or committee of the medical staff, CHRI hospital staff, or any other individual.
- ~~(e)~~(b) To provide appropriate ~~internal and external~~ counsel, ~~and referral for,~~ and monitoring until the rehabilitation or disciplinary process is complete and periodically thereafter, if required, to enable the medical staff member to obtain appropriate diagnosis and treatment, and to provide appropriate standards of care.
- ~~(e)~~(c) To consult regularly with the chief of staff and director of medical affairs of the CHRI ~~in monitoring the affected physician and the safety of patients until rehabilitation or any disciplinary process is complete.~~
- ~~(e)~~(d) To advise credentials and/or other appropriate medical staff committees on ~~any issues affecting the quality of patient care. To evaluate~~ the credibility of a complaint, allegation or concern, including those affecting the quality and safety of patient care.
- ~~(f)~~(e) It will be the responsibility of the chairperson of the committee to assure that all proceedings and records, including the identity of the person referring the case, are handled and ~~kept with utmost confidentiality~~ maintained in the strictest of confidence in accordance with the laws of the state of Ohio.
- ~~(g)~~(f) To educate CHRI hospital and the medical ~~staffs~~ staff about illness/ ~~and~~ impairment recognition issues, including at risk criteria specific to ~~physicians licensed independent practitioners.~~

(F) and (G) unchanged.

3335-111-14 Rules of construction.

(A) "Shall" as used herein is to be construed as mandatory.

(B) These bylaws should be construed to be gender neutral.

**MEDICAL STAFF RULES AND REGULATIONS OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

AMENDED RULES AND REGULATIONS

01 ETHICAL PLEDGE.

- (A) Each member of the medical staff shall pledge adherence to standard medical ethics, including:

(1) and (2) unchanged.

(3) Refraining from delegating the responsibility for diagnosis or care of hospitalized patients to a medical or dental practitioner or other licensed healthcare professional who is not qualified to undertake this responsibility ~~and or~~ who is not adequately supervised;

(4) and (5) unchanged.

04 CONSULTATIONS.

- (A) Consultation requirements.

~~When a medical staff member identifies, in the course of treating the patient, a patient care problem~~ is identified that requires intervention during the hospital stay that is outside the medical staff member's area of training and experience, it is the responsibility of the medical staff member or his or her designee to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations.

(B) and (C) unchanged.

05 ORDER WRITING PRIVILEGES.

- (A) Definition of "Patient Orders".

(1) A patient order(s) is a prescription for care or treatment of patients. An order can be given verbally, electronically or in writing to qualified personnel identified by category in paragraph (C) of this rule and shall be authenticated by the licensed medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges. Patient orders may be given initially, renewed, discontinued or cancelled. Throughout these rules and regulations, the word "written" and its grammatical derivatives, as used to describe a non verbal order, refer to both written and electronically entered orders.

(2) Unchanged.

- (B) Responsible medical practitioner.

All patient care is the responsibility of the attending, associate attending, clinical attending, community oncologist or community associate staff. Coverage may be provided by the limited staff or another licensed healthcare professional with appropriate clinical privileges under supervision. The licensed physician, dentist, podiatrist, or psychologist or pediatrician (under medical doctor supervision) ~~member of the staff~~ with appropriate clinical privileges responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all

orders for the patient. Attending, associate attending and clinical medical staff may designate members of the limited staff, or other licensed healthcare professionals with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases ~~the~~ these orders shall be signed by the physician, dentist, psychologist, podiatrist, or designated limited staff member who has the right to practice medicine, dentistry, psychology, or podiatry and who is responsible for that patient's care prior to the execution of the order. Supervising physicians may delegate to members of their qualified personnel the ability to relay, enter, transcribe or write orders for routine laboratory, radiologic and diagnostic studies under their direction, but, in all cases, the order shall be co-signed by the supervising physician within 24 hours of the order being written. Community oncologist attending or community associate staff coverage may be provided by the limited staff under supervision.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or his designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management: e.g. the intensive care unit or recovery room.

- (C) Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, ~~or~~ member of the limited medical staff, or other licensed healthcare professionals with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the director of medical affairs, the director of the CHRI, and each chief of the clinical service where they will exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospital, or by the customary medical staff credentialing process when the provider is not an employee of the hospital. Lists of the approved titles or categories of providers shall be maintained by the director of medical affairs. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. ~~the order is to be written and signed by approved health care provider to whom it is dictated or given as "verbal order by Dr. _____," or "V.O. or T.O. by Dr. _____," giving the medical licensed healthcare practitioner's name and hour~~ the time of the order, followed by the approved health care provider's signature and date, and read back in its entirety to the ordering physician, dentist, psychologist, podiatrist, or designated limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. All telephone and verbal orders for DEA schedule II controlled substances, ~~patient seclusion, or patient restraint~~ must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, or designated limited staff member. All telephone and verbal orders for patient seclusion and patient restraint must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, designated limited staff member or other licensed healthcare professionals with appropriate clinical privileges. All other ~~inpatient~~ verbal and telephone orders must be authenticated within twenty-one (21) days of discharge or ambulatory visit by signature by a licensed physician, dentist, podiatrist, psychologist, ~~or~~ limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. All ~~outpatient~~ verbal and telephone orders must be authenticated prior to or at the time of the next outpatient visit by signature of a licensed physician, dentist, psychologist, podiatrist, or limited staff member.

(D) Unchanged.

(E) Preprinted orders.

Preprinted order forms for patients must be reviewed, dated and signed by a responsible medical practitioner, a limited staff member, or other licensed healthcare professionals with appropriate clinical privileges before becoming effective.

(F) and (G) unchanged.

(H) "Transfer of clinical service" means transfer of full patient responsibility from one attending physician, dentist, psychologist or podiatrist to another; the patient may remain on the same unit or a change in patient care area may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

For the purposes of order writing, two essentials of "transfer of clinical service" are necessary:

- (1) The initial transfer order must indicate the release of responsibility and control of the patient, pending acceptance by the receiving service. The order may read--"transfer (or admit) to Dr _____, Head and Neck Service."
- (2) Transfer of service may be completed only by the receiving service writing an order to the effect--"accept in transfer (or admission) to Dr _____, Head and Neck Service."

Orders effective before the transfer must be renewed or rewritten upon transfer by signature of a responsible medical practitioner, a limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. The new or renewed orders may be written before or at the time of transfer, and may become effective immediately. It is the responsibility of the receiving nurse to establish the availability of new or renewed orders. If new orders are unavailable, then the nurse may continue previous orders and immediately notify the responsible medical practitioner, a limited staff member, or other licensed healthcare professionals with appropriate clinical privileges.

(I) through (L) unchanged.

10 COMMITTEES.

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical value enhancement advisory policy groups.

Medical Information Committee

(A) Unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical records committee, including the following:

- (1) Unchanged.
- (2) Deadlines and sanctions.
 - (a) through (c) unchanged.

(d) When the history and physical examination signed by the responsible medical staff member, including the results of indicated laboratory studies and x-rays, is not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history and physical signed by the responsible medical staff member, and indicated test results are entered into the chart. In cases where such delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending medical staff member or designee, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it shall be adjudicated by the director of medical director affairs or the director of medical director's affair's designee.

(e) through (i) unchanged.

(3) Discharges.

(a) Patients shall be discharged only on written order of the responsible medical staff member, limited staff member or other licensed healthcare professional with appropriate clinical privileges. At the time of ordering the patient's discharge or at the time of next visit to the hospital, if the attending medical staff member has authorized a member of the limited medical staff to sign the order of discharge, the attending medical staff member is responsible for certifying the principal diagnosis, secondary diagnosis, principal procedure, and other significant invasive procedures in the medical record by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending medical staff member must record a "provisional" principal diagnosis by the time of discharge.

(b) through (d) unchanged.

(4) through (11) unchanged.

Leadership Council for Clinical Value Enhancement (LCCVE)

The LCCVE shall consist of members appointed pursuant to the university hospital's medical staff bylaws, and shall include the senior vice president for health sciences as an exofficio member without a vote, and the director of medical affairs and chief of staff as voting members. The medical director of university hospitals shall be the chairperson of the LCCVE. The LCCVE shall authorize policy groups to be formed to accomplish necessary hospital and medical staff functions on behalf of the CHRI and university hospitals.

CHRI representatives on the LCCVE shall be appointed as provided in the CHRI ~~rule 3335-411-10 of the Administrative Code~~ bylaws.

(A) through (D) unchanged.

12 ADOPTION OF THE RULES AND REGULATIONS.

These rules and regulations shall be adopted by the Medical Staff Administrative Committee and forwarded for approval to the ~~Hospital~~ CHRI Board and The Ohio State University Board of Trustees.



Cartoon Research Library Feasibility Study

315-2006-926

Requesting Agency(s): UNIVERSITY LIBRARIES

Location(s): Wexner Center For The Arts

Gross Sq. Ft. 129,047 **Age:** 1989

Description:

The Cartoon Research Library, located in the Lower Level of the Wexner Center, is an existing 6,300 square foot library within the University Library system. The Cartoon Library is unique, as it is the largest research oriented, academic library concentrating on printed cartoon art in the United States. The library's primary mission is to develop a comprehensive research collection of materials documenting American printed cartoon art (editorial cartoons, comic strips, comic books, graphic novels, sports cartoons, and magazine cartoons) and to provide access to these collections.

This feasibility study will involve the analysis of potential sites for a new facility. This process may involve the potential for sharing new facility space with other academic units. It will be imperative to provide the associated cost estimates and timelines for the above noted options. In anticipation of the library's future growth, an outline of anticipated space needs and the creation of a general program of spaces will be required.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will enhance the quality of learning and researching opportunities. Creating a designated facility will allow the Cartoon Research Library to expand its research opportunities and learning opportunities through various interdisciplinary activities. Second, this project will increase the Library's visibility on both a campus and national level. Third, the increase in space will allow the Library opportunities to store and showcase additional collections, thus providing staff, researchers and students with hands-on learning opportunities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-University Libraries	\$69,000.00					
Total:	\$69,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$69,000.00	07/07/2006		
Feasibility Study Start		11/01/2006		
Feasibility Study Completion		03/30/2007		

Project Team:

Project Manager: Corey Morris (morris.716@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Core and Medical Campus Projects

- Larkins Hall - Condensate Piping Replacement
- 12th Avenue - Condensate Piping Upgrade
- Stillman Hall Third Floor Renovation
- Clinical Space Reorganization - Rhodes/Doan Endovascular-Suite 4
- 9th Avenue Parking Garage Renovation
- 9th Avenue Parking Garage Expansion (MCFP)
- Newton Hall - Mailroom Renovation
- MRI Relocation (MCFP)
- Cartoon Research Library - Feasibility Study (site to be determined)
- West of Cannon Drive Parking Garage (MCFP)
- West of Cannon Drive Chiller Plant (MCFP)
- Kennedy Commons HVAC Installation
- Ohio Union Replacement
- Ohio Union Enhancements and Instructional Kitchen
- Biological Sciences Building 6th Floor Renovation



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006





Veterinary Hospital Feasibility Study - Phase III

315-2004-903-2

Requesting Agency(s): VETERINARY MEDICINE ADMINISTRATION

Location(s): Veterinary Hospital

Gross Sq. Ft. 222,496 **Age:** 1973

Description:

This project, Phase III of a study, will be a continuation of Phases I and II that created the framework for the expansion of the College of Veterinary Medicine over the next 20 years. Phase I evaluated the needs for the clinical programs and the teaching hospital. Phase II expanded the analysis to add a review of teaching and research facilities. Phase III will include the completion of a strategic plan for the renovation and expansion of the existing Veterinary Hospital Building to create much needed outpatient space.

Project Information:

Initial phases of the study were not brought to the Board of Trustees because of the guidelines that were previously in place for feasibility study approvals. Phase I was originally budgeted at approximately \$174,000. An additional \$47,500 was budgeted for Phase II and Phase III is budgeted at \$60,000. Total cost for all phases is \$281,500.

Issues:

How does this project advance the Academic Plan? Updating and enlarging the Veterinary Medicine Teaching Hospital will be the first step in expanding the size and role of the College of Veterinary Medicine to meet the 21st Century needs of the State of Ohio.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Veterinary Medicine	\$30,000.00					
Central Funding SFC Funds	\$30,000.00					
Total:	\$60,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Phase III)	\$60,000.00	07/07/2006		
Feasibility Study Start (Phase III)		08/01/2006		
Feasibility Study Completion (Phase III)		11/01/2006		

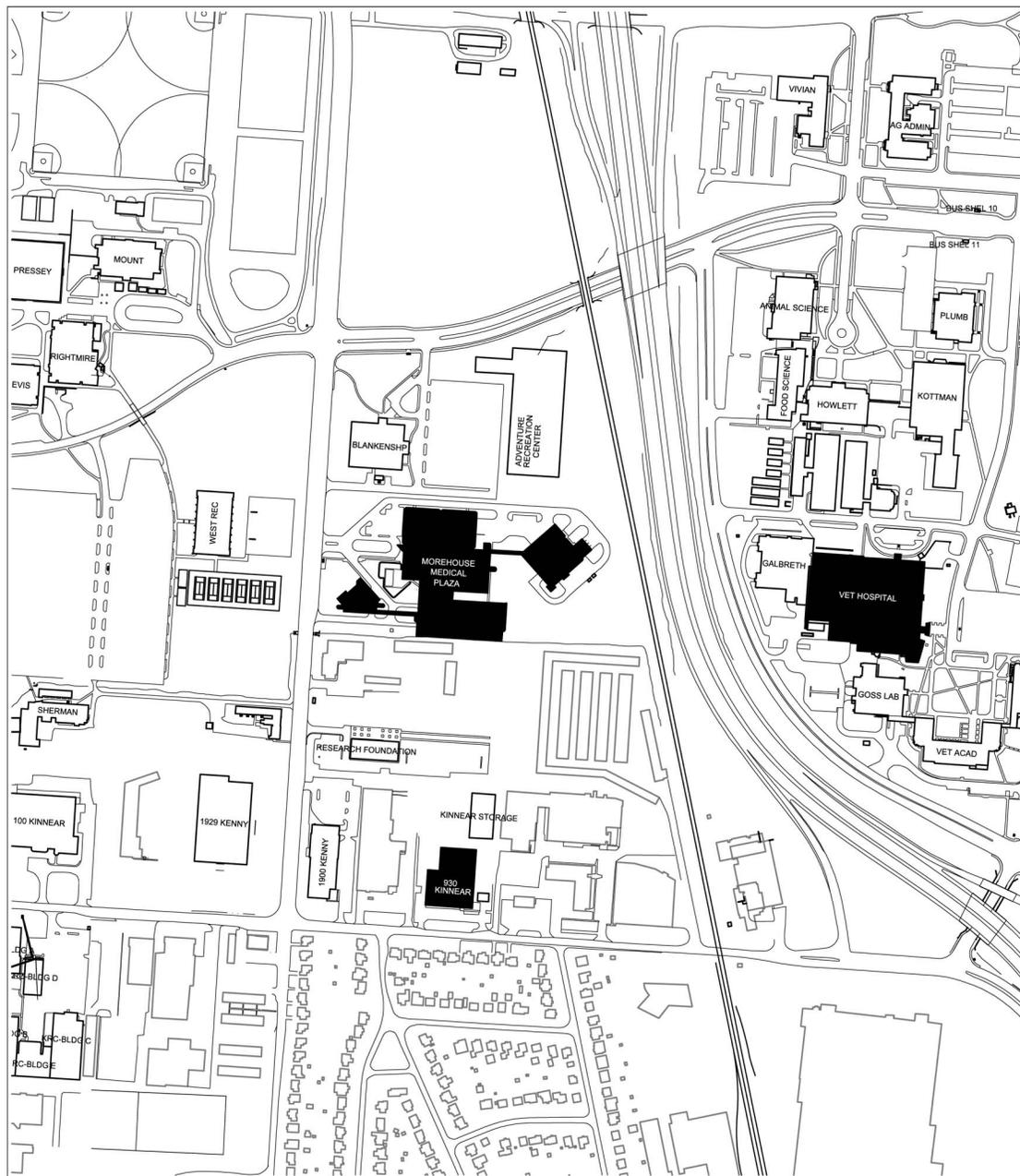
Project Team:

Project Manager: Corey Morris (morris.716@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Midwest Campus Projects

- Martha Morehouse Medical Plaza - Second Floor Clinic in Pavilion
- 930 Kinear Road - Heavy Duty Dynamometer Control
- Veterinary Hospital Feasibility Study - Phase III



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006





9th Avenue Parking Garage Addition

315-2006-925

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will construct a 1,000 car parking structure east of the existing 9th Avenue garage.

Project Information:

This project is part of the approved Medical Center Facilities Master Plan - South Campus Implementation, originally approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Master Plan, which will support continued clinical, teaching and research missions at Ohio State.

Outstanding Funding Issues: Transportation and Parking is responsible for the 9th Avenue parking structure and their funding is available in 2011. In order to maintain the Medical Center Master Plan Implementation schedule, the Medical Center will fund this project until Transportation and Parking's funding is received.

Timing Issues: Short construction time, fast track schedule and potential coordination with construction of other infrastructure projects that are a part of the Medical Center Facilities Plan.

"Ripple effects" of the project: The short term loss of surface parking will be made up by the Medical Center Express Bus Service in conjunction with the renovation of the existing 9th Avenue parking garage and paving the surface lot west of Cannon Drive.

Special limitations/risks: None.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$0.00	\$21,687,674.00				
Auxiliaries-Trans. & Parking	\$21,687,674.00	\$0.00				
Total:	\$21,687,674.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$21,687,674.00	07/07/2006		
CONSTRUCTION				
Construction Start		05/01/2007		
Completion		05/01/2008		

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)



12th Avenue - Condensate Piping Upgrade

315-2005-938

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Twelfth Avenue

Description:

This project will upgrade the condensate piping under 12th Avenue connecting the hospital condensate return line to the new condensate line running north of Aronoff Lab.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will provide reliable and safe operations of high pressure steam and steam condensate line.

Outstanding Funding Issues: None

Timing Issues: Construction work needs be done during the summer cooling season.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$190,000.00					
Total:	\$190,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$190,000.00	07/07/2006		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		09/21/2007		

Project Team:

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



ATI - Equine Storage Facility

315-2006-923

Requesting Agency(s): ATI - HORSE

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will involve the addition of a new pole barn for the storage of equipment used in the maintenance of the equine program, specifically for the handling of feed, sawdust and manure. The structure is estimated to add approximately 2,900 square feet.

Project Information:

The new pole barn will be located north of the Equine Center.

Issues:

How does this project advance the Academic Plan? The Horse Technology program is the third largest degree-granting program at ATI. This project will provide for separate equipment storage in the vicinity of the existing equine facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-ATI	\$60,000.00					
HB850 Regional Campuses Basic	\$70,000.00					
Total:	\$130,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$130,000.00	07/07/2006		
DESIGN				
Arch/Engr Contract		09/15/2006		
Construction Document Approval (combined SD/DD/CD)		11/01/2006		
BIDDING				
Bid Opening		01/10/2007		
CONSTRUCTION				
Award of Contracts		03/08/2007		
Construction Start		03/18/2007		
Completion		05/31/2007		

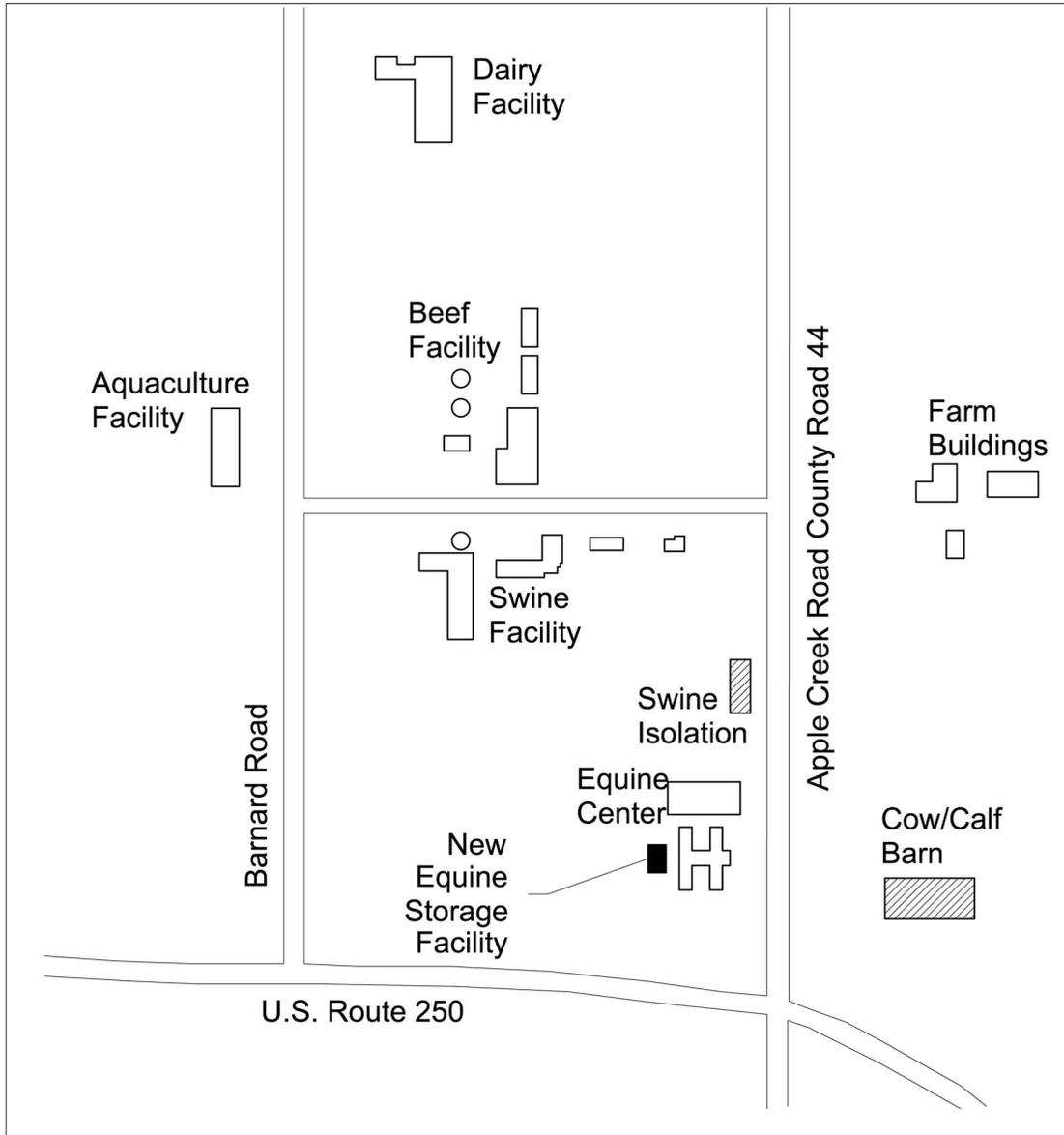
Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

ATI - Apple Creek Projects

- ATI - Apple Creek Farm Water Distribution Control
- ATI - Equine Storage Facility



 Water Distribution System Buildings



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006





Larkins Hall - Condensate Piping Replacement

315-2005-937

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Unidentified Utility, Col.

Gross Sq. Ft.0 Age:

Description:

This project will replace the steam condensate line between Larkins Hall (RPAC) and Neil Avenue Parking Garage. This project includes asbestos abatement, removal of existing steel piping from the Utility tunnel and approximately 670 linear feet of new piping.

Project Information:

Issues:

How does this project advance the Academic Plan? The project will provide increased reliability and maintenance access to the steam condensate line between Larkins Hall and Neil Avenue Parking Garage.

Outstanding Funding Issues: None

Timing Issues: Construction work needs to be done during the summer cooling season.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$210,000.00					
Total:	\$210,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$210,000.00	07/07/2006		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		09/21/2007		

Project Team:

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Stillman Hall Third Floor Renovation

315-2006-922

Requesting Agency(s): SOCIAL WORK

Location(s): Stillman Hall, Charles C.

Gross Sq. Ft. 67,287 **Age:** 1937

Description:

This project will renovate 3,700 sq ft on the third floor of Stillman Hall for the College of Social Work. The faculty offices in this area support student appointments, recruiting and development opportunities. The renovation will include abatement of hazardous materials; installation of new walls, acoustical ceiling, lighting, window treatments and flooring; painting; update of electrical and data/communication systems; and reconfiguration of a reception area.

Project Information:

Formerly Project #50700-R050085.

Issues:

How does this project advance the Academic Plan? This project will help to better serve and support the student body and to improve the work environment.

Outstanding Funding Issues: None

Timing Issues: This project will be completed over the summer months in order to minimize impact to the students and their families.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Social Work	\$165,000.00					
General Funds-Academic Affairs	\$165,000.00					
Total:	\$330,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$330,000.00	07/07/2006		
DESIGN				
Arch/Engr Contract		10/30/2006		
CONSTRUCTION				
Construction Start		06/11/2007		
Completion		10/01/2007		

Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)



West of Cannon Drive Chiller Plant (MCFP)

315-2005-993-5

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will construct a chilled water plant to support the Medical Center Facilities Plan, South Campus Implementation.

Project Information:

This project is part of the approved Medical Center Facilities Plan - South Campus Implementation, originally approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects. This project will be sited in the transitional zone, with approximate borders of the Olentangy River on the west; Neil Ave. on the east; 12th Avenue on the north and 10th Ave. on the south.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at Ohio State.

Outstanding Funding Issues: None

Timing Issues: Short construction time, fast track schedule and coordination with construction of other projects in the Medical Center Facilities Plan.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$47,203,291.00					
Total:	\$47,203,291.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$47,203,291.00	07/07/2006		
Constr Mgr Approved by BoT	\$47,203,291.00	07/07/2006		
CONSTRUCTION				
Construction Start		07/07/2007		
Completion		07/06/2010		

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)



West of Cannon Drive Parking Garage (MCFP)

315-2005-993-4

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will provide a 600 car parking garage west of Cannon Drive.

Project Information:

This project is part of the approved Medical Center Facilities Plan, originally approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects. This project will be sited in the transitional zone, with approximate borders of the Olentangy River on the west; Neil Ave. on the east; 12th Avenue on the north and 10th Ave. on the south.

Issues:

How does this project advance the Academic Plan? As part of the Medical Center Facilities Plan the parking garage will provide the needed accessibility for increased staff to support the continued clinical teaching and research missions at Ohio State.

Outstanding Funding Issues: None

Timing Issues: Short construction time, fast track schedule and coordination with construction of other projects in the Medical Center Facilities Plan.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$13,811,657.00					
Total:	\$13,811,657.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$13,811,657.00	07/07/2006		
Constr Mgr Approved by BoT	\$13,811,657.00	07/07/2006		
CONSTRUCTION				
Construction Start		06/04/2007		
Completion		06/02/2008		

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)



9th Avenue Parking Garage Renovation

315-2005-995

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage F (9th Ave)

Gross Sq. Ft. 369,421 **Age:** 1980

Description:

This project will include structural concrete renovation and repairs, and upgrades to electrical and lighting systems for the parking garage.

Project Information:

Preliminary project budget was \$2,000,000 - \$4,000,000.

Formerly Project #50700-R040037

Issues:

How does this project advance the Academic Plan? Renovation and repairs to the 9th Avenue Parking Garage will keep the structure operable for the foreseeable future. The garage will provide additional parking for faculty and staff.

Outstanding Funding Issues: None

Timing Issues: Major renovation needs to start by early September, 2006 in order to re-open garage by January, 2007. Work is temperature dependent and final traffic coating will be applied in Summer 2007.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$4,000,000.00	\$2,268,612.00				
Total:	\$4,000,000.00	\$2,268,612.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$2.0 - \$4.0 Million)	\$4,000,000.00	11/04/2005		11/04/2005
Arch/Engr Advertisement (Dispatch)		11/11/2005		11/11/2005
DESIGN				
Arch/Engr Contract		03/06/2006	03/20/2006	03/21/2006
Design Dev Document Approval		05/12/2006	05/15/2006	05/15/2006
Construction Document Approval (Combined SD/DD/CD)		05/12/2006	06/26/2006	
BIDDING				
Bidding Approved BoT	\$2,268,612.00	07/07/2006		
Bid Opening		08/02/2006		
CONSTRUCTION				
Construction Start		06/05/2006	10/02/2006	
Completion ((Re-Open Garage))		06/01/2011	01/02/2007	
Completion (Traffic Coating)		08/01/2007		

Project Team:

Project Manager: Lori Seeger (seeger.7@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

DESMAN ASSOCIATES - Design



930 Kinnear Road - Heavy Duty Dynamometer Control

315-2005-1000

Requesting Agency(s): CENTER FOR AUTOMOTIVE RESEARCH

Location(s): Kinnear Road, 930

Gross Sq. Ft. 38,172 **Age:** 1961

Description:

This project will provide electrical power connection to a dynamometer control, which is used for measuring force or power on automotive equipment, and an indoor fence enclosure of related research equipment for the Center for Automotive Research.

Project Information:

BOR Action Funds are no longer available for this project. The project will be funded entirely with Engineering Department funds.

During the design process the budget increased by 3% due to the escalation in cost for wire and copper. The Department has agreed to fund the increase to the budget.

Formerly Project #50700-R050100

Issues:

How does this project advance the Academic Plan? These infrastructure upgrades will enable the College to continue its standing as a leader in automotive research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
BOR Action Fund	\$70,421.00	\$0.00				
Earnings-Engineering	\$70,421.00	\$145,000.00				
Total:	\$140,842.00	\$145,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$140,842.00	12/02/2005		12/02/2005
DESIGN				
Design Dev Document Approval		05/08/2006	05/01/2006	05/01/2006
Construction Document Approval		05/31/2006	06/15/2006	06/14/2006
BIDDING				
Bidding Approved BoT	\$145,000.00	07/07/2006		
Bid Opening		08/03/2006	08/03/2006	
CONSTRUCTION				
Award of Contracts		09/28/2006	09/28/2006	
Construction Start		04/02/2006	10/02/2006	
Completion		08/31/2006	12/01/2006	

Project Team:

Project Manager: Bob Wajnryb (wajnryb.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



ATI - Apple Creek Farm Water Distribution System

315-2005-913

Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will establish a new water source for ATI farms and new distribution piping. The new system will provide water to the Horticulture Department Nursery, the Cow Calf Barn, and the Swine Isolation Barn.

Project Information:

This project was previously approved for bidding, however it was placed on hold by ATI while the University considered if it would accept the Apple Creek Developmental Center (ACDC) from the State of Ohio. The delay gave us time to develop a more comprehensive water plan which resulted in a budget increase. The additional funds have come from HB 16 ATI Basic Renovation.

Issues:

How does this project advance the Academic Plan? The project will provide water for the animals on the teaching farms.

Outstanding Funding Issues: None

Timing Issues: It is important to have the distribution piping in the ground prior to winter freeze.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Regional Basic Renovation	\$50,000.00	\$50,000.00				
HB16 ATI Basic Renovation	\$15,000.00	\$44,255.68				
Total:	\$65,000.00	\$94,255.68				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$65,000.00	05/06/2005		05/06/2005
DESIGN				
Arch/Engr Contract		07/22/2005		09/02/2005
BIDDING				
Bidding Approved BoT	\$65,000.00	05/06/2005		05/06/2005
Bidding Approved BoT (Increase in Construction)	\$94,255.68	07/07/2006		
Bid Opening		01/18/2006	08/07/2006	
CONSTRUCTION				
Award of Contracts		03/18/2006	10/04/2006	
Construction Start		12/01/2005	10/04/2006	
Completion		06/01/2006	04/16/2007	

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

WE MONKS & CO - Design



Biological Sciences Building 6th Floor Renovation

315-2003-942

Requesting Agency(s): BIOLOGICAL SCIENCES ADMINISTRATION

Location(s): Biological Sciences Building

Gross Sq. Ft. 182,129 **Age:** 1970

Description:

This project will involve the renovation of laboratory space on the 6th floor of the Biological Sciences Building. Work includes: new lab equipment to include peninsula lab benches with sinks, fume hoods, plumbing, electrical upgrades, communication wiring, painting, asbestos removal and new lay-in ceiling with fluorescent lighting.

Project Information:

Preliminary project estimate was \$1,070,000 - \$1,080,000. Revised project estimate is \$2,726,318.00. Project budget increase due to increase of square footage from 9,200 to 14,000 square feet, and to include classroom pool. This project will also include abatement; demolition; and mechanical for the entire floor, including a complete fit out of the shell spaces with lab equipment and furnishings.

Issues:

How does this project advance the Academic Plan? The renovation will allow the College of Biological Sciences to recruit, develop and offer quality research laboratory space for research and instruction advancement.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: The construction of this project cannot commence until completion of the Biomedical Research Tower (BRT) occurs because the current occupants will relocate out of Biological Sciences building and into the BRT. The classrooms for the College and Classroom pool will be back on-line for Fall Quarter, 2007.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Biological Sciences	\$1,649,181.00					
HB675 Columbus Basic Renovation	\$1,077,137.00					
Total:	\$2,726,318.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,077,137.00	10/03/2003		10/03/2003
Arch/Engr Advertisement (Ohio Register # 123)				11/03/2003
Program Approved by the University		11/15/2003	11/18/2003	11/18/2003
DESIGN				
Arch/Engr Contract		04/16/2004		04/19/2004
Schematic Design Approval		08/18/2004	11/30/2004	11/30/2004
Design Dev Document Approval		08/18/2004	11/30/2004	11/30/2004
Construction Document Approval		11/03/2004	08/30/2006	
BIDDING				
Bidding Approved BoT	\$2,726,318.00	07/07/2006		
Bid Opening		12/02/2004	09/29/2006	
CONSTRUCTION				
Award of Contracts		01/26/2005	11/22/2006	
Construction Start		10/14/2005	01/15/2007	
Completion		12/30/2007		

Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

PERSPECTUS ARCHITECTURE - Design



Clinical Space Reorganization - Rhodes/Doan Endovascular-Suite 4

315-2001-911-25

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

Gross Sq. Ft. 669,869 **Age:** 1951

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft. 510,587 **Age:** 1979

Description:

The project will provide a new Endovascular Operating Room and satisfy the Hospital's need for a large multi-purpose procedure space by renovating the existing operating room on the fourth floor of Doan/Rhodes Hall.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing the needed support for the continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Utility outages related to the project and downtime of existing operating room.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,539,495.00					
Total:	\$1,539,495.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 Million Project)				06/29/2001
DESIGN				
Schematic Design Approval		05/16/2006		03/30/2006
Design Dev Document Approval		05/16/2006		05/16/2006
Construction Document Approval		07/07/2006		
BIDDING				
Bidding Approved BoT	\$1,539,495.00	07/07/2006		
Bid Opening		08/04/2006		
CONSTRUCTION				
Construction Start		10/09/2006		
Completion		05/09/2007		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

COLLINS GORDON BOSTWICK ARCHITECTS - Design



Mansfield Campus - Ovalwood Hall Renovation

315-2004-922

Requesting Agency(s): MANSFIELD CAMPUS

Location(s): Twelfth Avenue

Gross Sq. Ft. 96,592 **Age:** 1966

Description:

This project will reconfigure and restore the interior of Ovalwood Hall on the Mansfield Campus. The project will include updated classrooms with technologically advanced capabilities, art rooms with improved lighting and equipment, a writing center with new computers and teaching areas, a multi-media lab, dark room, computer labs, psychology testing rooms, larger faculty offices, staff offices and lounge space. The project includes replacement of the HVAC and plumbing systems and upgrades to meet current codes and standards.

Project Information:

The budget increase is due to additional scope requested by the users, which includes a student commons area and abatement of hazardous materials, as well as escalation of material costs since the time of the original budget estimate in 2002. OSU Mansfield will fund these additional costs.

Issues:

How does this project advance the Academic Plan? The Mansfield Ovalwood Hall project advances the academic plan by enhancing the learning and teaching environments for the students and faculty at the regional campus. The total building renovation will include updated classrooms with technologically advanced capabilities, art rooms with improved lighting and equipment, a writing center with new computers and teaching areas, a multi-media lab, dark room, computer labs, psychology testing rooms, larger faculty offices, staff offices and lounge space.

The cyber cafe is a multi-purpose space that will be available for everyone to use. It will house a small coffee/food vendor and will have flexible seating areas for studying, meetings, or special functions. Since the Mansfield student body is composed primarily of commuter students, the cyber cafe will provide a much needed space for students to study, get a snack, or just hang out between classes.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Mansfield	\$533,536.00	\$3,724,536.00				
Univ. Bond Proceeds	\$6,466,464.00	\$6,466,464.00				
Total:	\$7,000,000.00	\$10,191,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$7,000,000.00	09/22/2004		09/22/2004
Arch/Engr Advertisement (Ohio Register 135)		11/30/2004		11/30/2004
Arch/Engr Approved by BoT (Budget Increase)	\$10,191,000.00	04/07/2006		04/07/2006
DESIGN				
Arch/Engr Contract		04/18/2005	06/17/2005	07/08/2005
Schematic Design Approval				11/01/2005
Design Dev Document Approval		02/28/2006	03/13/2006	03/30/2006
Construction Document Approval		07/30/2006		
BIDDING				
Bidding Approved BoT	\$10,191,000.00	07/07/2006		
Bid Opening		12/06/2006	10/15/2006	
CONSTRUCTION				
Award of Contracts		02/15/2007	12/15/2006	
Construction Start		02/20/2007	01/08/2007	
Completion		10/01/2008	08/30/2008	

Project Team:

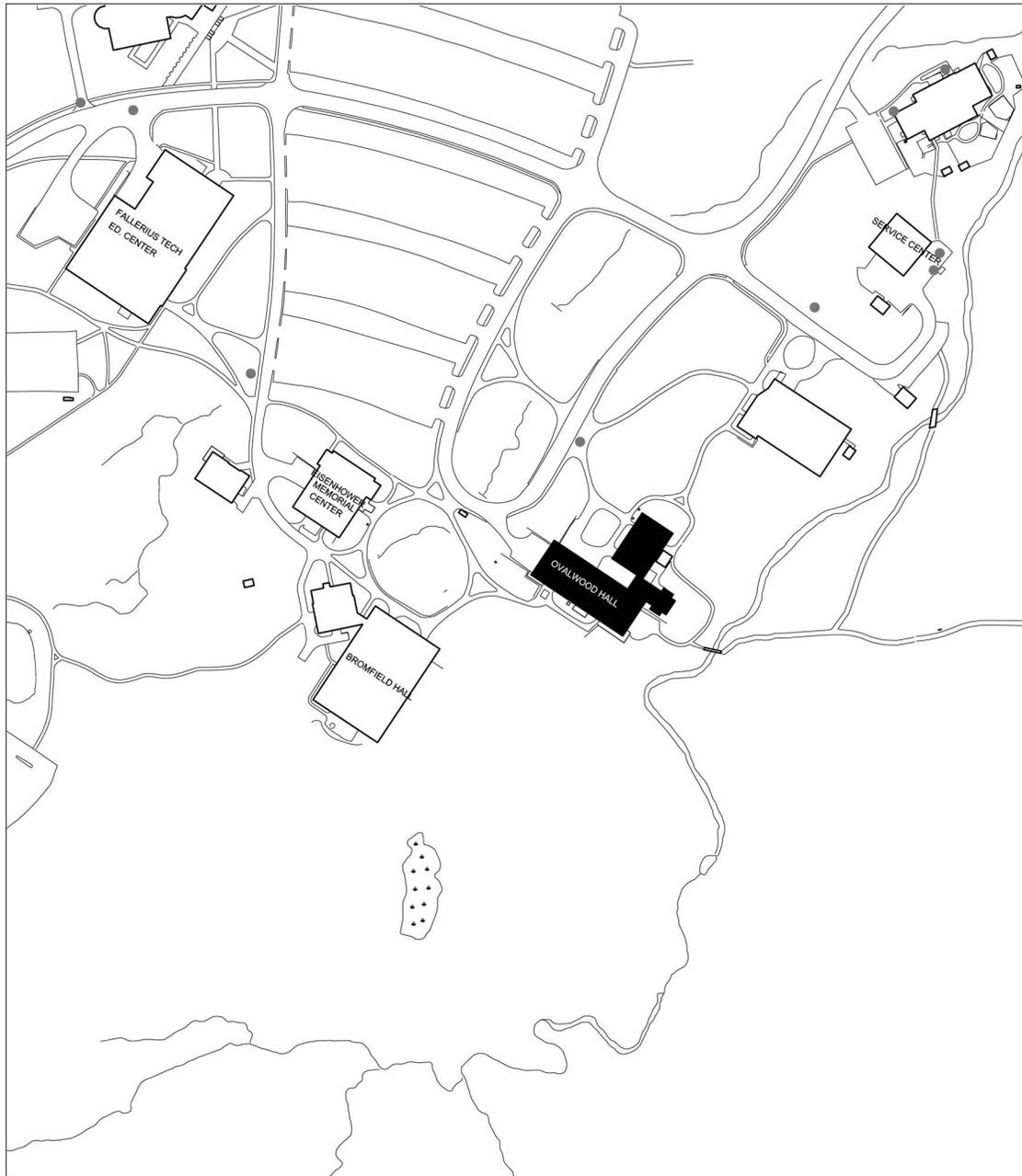
Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

MKC ASSOCIATES INC - Design

Mansfield Campus

- Ovalwood Hall Renovation



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006





Martha Morehouse Medical Plaza - Second Floor Clinic in Pavilion

315-2004-905-8

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Morehouse Medical Plaza-Pavilion

Gross Sq. Ft. 162,352 **Age:** 1983

Description:

This project will renovate the General Internal Medicine Department and Residence program. It involves the demolition and new tenant fit-out of an existing space located on the second floor of the Morehouse Pavilion Building. Requirements include waiting, reception, business, office, patient records, staff conference, faculty offices and patient care support.

Project Information:

This is a component of the \$13M Outpatient Services - 2050 Kenny Road project previously approved by the Board of Trustees on March 5, 2004.

Issues:

How does this project advance the Academic Plan? The project will bring multiple medical specialists together at one location where complex medical treatment options and research can be developed.

Outstanding Funding Issues: None

Timing Issues: The existing locker rooms will be relocated as an enabling project to make room for the General Internal Medicine Department. This enabling project will begin in June of 2006.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$480,568.00					
Univ. Bond Proceeds	\$1,328,800.00					
Total:	\$1,809,368.00					

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$13,000,000.00			03/05/2004
DESIGN				
Schematic Design Approval				03/01/2006
Design Dev Document Approval				05/01/2006
Construction Document Approval		08/01/2006		
BIDDING				
Bidding Approved BoT	\$1,809,368.00	07/07/2006		
Bid Opening		08/24/2006		
CONSTRUCTION				
Construction Start		11/01/2006		
Completion		07/31/2007		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

Champlin Haupt, Inc. - Design



Newton Hall - Mailroom Renovation

5061-PF08746

Requesting Agency(s): NURSING

Location(s): Newton Hall, Mildred E

Gross Sq. Ft. 80,879 **Age:** 1968

Description:

This project will replace the existing mailroom and renovate the existing graduate teaching associates work area. It will create three new offices and a smaller, more efficient mailroom.

Project Information:

During the planning stages the scope was modified to include a new HVAC system due to the age and configuration of the old system, resulting in a project budget increase. The College of Nursing has agreed to fund the increase to the budget.

Issues:

How does this project advance the Academic Plan? This renovation will provide new office space for additional faculty and staff necessary for the continued growth of the College of Nursing.

Outstanding Funding Issues: None

Timing Issues: Project must be completed by September 13, 2006.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Nursing	\$117,200.00	\$283,057.00				
Total:	\$117,200.00	\$283,057.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
DESIGN				
Schematic Design Approval		01/30/2006		01/30/2006
Design Dev Document Approval		01/30/2006		01/30/2006
Construction Document Approval		05/18/2006		05/18/2006
BIDDING				
Bidding Approved BoT	\$283,057.00	07/07/2006		
CONSTRUCTION				
Construction Start		07/12/2006		
Completion		09/13/2006		

Project Team:

Project Manager: Mark Taylor (taylor.1199@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

ADVANCED ENGINEERING CONSULTANTS - Design

AHC INC - General Construction

COLUMBUS ABATEMENT CO., INC. - Asbestos

RHOADS CONSTRUCTION, INC. - General Construction



OARDC-Western Branch Headquarters and Machinery Building

315-2000-906

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Pesticide Stor and Hndng-West Substa

Gross Sq. Ft. 1,455 **Age:** 1997

Location(s): Barn-Western Substation

Gross Sq. Ft. 11,788 **Age:** 1900

Location(s): Farm Shop-Western Substation

Gross Sq. Ft. 3,200 **Age:** 1935

Description:

This project will demolish the Farm Shop and a portion of the Western Barn, and include an addition to the Pesticide Storage and Handling Substation. The addition will provide additional equipment storage and space to meet the research needs for the facility.

Project Information:

Issues:

How does this project advance the Academic Plan? The project will advance the Academic Plan by providing a new facility with improved office and research space, as well as an improved work shop and storage for farm equipment and machinery.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Line Item	\$850,000.00					
Total:	\$850,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$850,000.00	05/07/2004		05/07/2004
Arch/Engr Advertisement (Ohio Register)		06/30/2004		06/30/2004
DESIGN				
Arch/Engr Contract		10/01/2004	04/01/2005	04/05/2005
Design Dev Document Approval (SD/DD Combined)		09/27/2005		09/27/2005
Construction Document Approval		03/09/2006		03/09/2006
BIDDING				
Bidding Approved BoT	\$850,000.00	06/02/2006	07/07/2006	
Bid Opening		11/01/2005	08/02/2006	
CONSTRUCTION				
Award of Contracts		01/02/2006	10/08/2006	
Construction Start		09/01/2005	10/09/2006	
Completion		09/01/2006	09/07/2007	

Project Team:

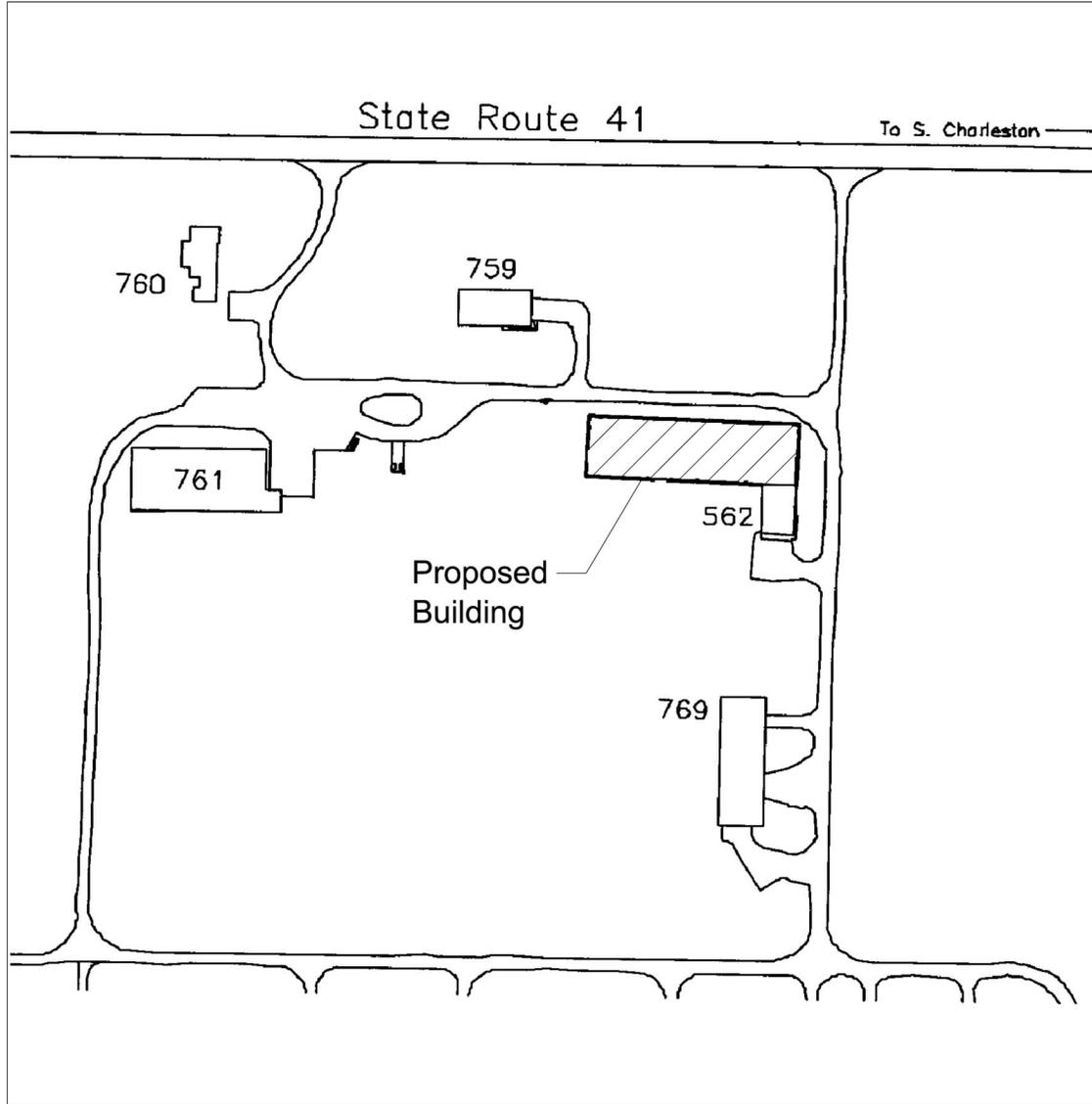
Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

ARCHITECTURE! OHIO INC - Design

OARDC Projects

- OARDC - Western Branch Headquarters and Machinery Building.



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006





Ohio Union Enhancements and Instructional Kitchen

315-2004-912-1

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Ohio Union

Gross Sq. Ft. 220,782 **Age:** 1951

Description:

This project will provide interior enhancements to two student organization meeting spaces, basement storage space, equipment and interior fit out of an instructional kitchen. All of this will be housed within the new Ohio Union Replacement.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing improved facilities for student organizations and teaching space. The improvements will enhance the quality of the learning environment and better serve the student body.

Outstanding Funding Issues: This project is being supported with donor funding.

Timing Issues: This project will be integrated into the design and construction of the Ohio Union Replacement project.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Student Affairs	\$644,000.00					
Univ. Bond Proceeds Campus Dining	\$1,740,000.00					
Total:	\$2,384,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,384,000.00	06/02/2006		06/02/2006
Constr Mgr Approved by BoT	\$2,384,000.00	06/02/2006		06/02/2006
BIDDING				
Bidding Approved BoT	\$2,384,000.00	07/07/2006		
CONSTRUCTION				
Construction Start		02/01/2007		
Completion		02/04/2010		

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)



Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Twelfth Avenue

Description:

The existing Ohio Union will be completely demolished and replaced with a new facility on the existing Union site. Project includes approximately 285,705 gsf of new construction, 220,782 gsf demolition of existing building, resulting in 66,503 gsf added to the university inventory

Project Information:

The Ohio Union project has increased by \$15 million as a result of 4 major components. (1) Escalation: The original project budget assumed a midpoint of construction in 2007; that date has now been pushed back to 2008 adding another year of inflation. Additionally, the construction industry has experienced an exceptionally high rate of inflation in the past year due to spikes in fuel costs, material availability and what is being termed the "Katrina factor." (2) Extraordinary Site Utility Relocations: After the project design commenced, it was discovered that major city sewer lines would be required to be relocated as part of this project. This cost was not previously anticipated. (3) LEED Certification - The project is seeking LEED Certification for sustainable design and is currently registered with the U.S. Green Building Council. This will have additional upfront project costs, but will decrease the life cycle costs for the facility. (4) Building Grossing Factor: The original feasibility study identified a grossing factor that proved to be insufficient to achieve the desired program objectives and design elements for the new facility. The larger grossing factor added square footage to the overall building footprint, but it was required to achieve the desired level of quality.

To address these cost factors, the project team has worked extensively to mitigate the budget increase by reducing or eliminating programmed space, revising material selections and simplifying design features. The reductions to the project scope are continually being considered to manage the costs.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs Coke Pouring Rights	\$1,700,000.00	\$0.00				
Development-Student Affairs	\$0.00	\$700,000.00				
General Funds-Student Affairs	\$0.00	\$0.00				
Univ. Bond Proceeds Student Union Fee	\$98,300,000.00	\$99,354,569.00				
President's Office LEED	\$0.00	\$1,500,000.00				
Coke a Cola Contract Coke Pouring Rights	\$0.00	\$945,431.00				
Univ. Bond Proceeds Central	\$0.00	\$10,000,000.00				
Univ. Bond Proceeds Ohio Union	\$0.00	\$2,500,000.00				
Total:	\$100,000,000.00	\$115,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$100,000,000.00	05/07/2004	06/04/2004	06/04/2004
Constr Mgr Approved by BoT	\$100,000,000.00	05/07/2004	06/04/2004	06/04/2004
DESIGN				
Schematic Design Approval		10/01/2005	04/12/2006	04/21/2006
Construction Document Approval (Abatement - Phase 1)		01/01/2007	08/01/2006	
Design Dev Document Approval		04/01/2006	10/11/2006	
BIDDING				
Bidding Approved BoT (Budget Increase)	\$115,000,000.00	07/07/2006		
CONSTRUCTION				
Construction Start		02/01/2007	02/01/2007	
Completion		06/30/2009	02/04/2010	

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)

HEAPY ENGINEERING - Commissioning

MOODY NOLAN LTD INC - Design

MOODY NOLAN LTD INC - Design

SMOOT CONSTRUCTION COMPANY - Construction Management



June 23, 2006

Ms. Jo Ann Davidson
JAD and Associates, LLC
37 West Broad Street, Ste. 970
Columbus, OH 43215

Dear Jo Ann:

The purpose of this letter is to follow up the discussion we had at the June 2 Fiscal Affairs meeting regarding an appropriate site for the Ohio Union. We appreciate the Committee's suggestions regarding the use of private developers and alternative sites, and we did re-examine our plans with that in mind. Although there could be some benefits to the High Street revitalization effort if the Ohio Union were moved to the east side of High Street, there are several significant disadvantages which would make such a change inadvisable. After weighing both options, we feel that it is in the University's best interest to proceed with the project at the current site. Our principal reasons are as follows:

1. The Union site requires about 5.4 acres. The largest site now owned by the University or Campus Partners is 0.8 acres. Acquiring additional land of the needed size would involve the assemblage of several blocks of High Street and would most likely require the use of eminent domain because of the highly fragmented nature of the ownership. Such a land assemblage could also dislocate many local business, present community relations issues, and require a significant investment of time and money (Gateway assemblage consumed 4 years and approximately \$20 million for the 7.5-acre site). Further, based upon the urban design work undertaken to date, a building of the scale of the proposed Union would be very difficult to integrate into the urban fabric east of High Street
2. Although private developers have a great deal of experience with the development of housing and office facilities, college student unions are specialized facilities designed to support a wide array of programs, events, services, and involvement opportunities complementing the academic experience. Such specialized types of design and construction projects are far less common in the market place and would attract fewer bidders and involve a greater risk to the University.
3. Our legal counsel has advised us that the funding sources, uses, and land ownership of the proposed Union will trigger applicable statutory construction procurement processes, which means the use of multiple prime contractors and the provision of prevailing wage requirements. Such requirements consume a significant portion of the cost advantages offered by a more privatized construction model.
4. The current site is located on major pedestrian and campus bus routes and has unique affinities regarding proximity to residence halls, classrooms, parking, and outdoor programming space (e.g., Mirror Lake Hollow), that likely are not available elsewhere.

It should be noted that the proposed location of the new Union does front onto High Street, and it is expected to draw significant student traffic to the High Street area and to Gateway.

Design efforts have been made to ensure that the new Union will better engage High Street and will help activate pedestrian activity in the area. Programmatic components have been coordinated with Campus Partners.

5. The Ohio Union accounts for 8% of the University's facilities deferred maintenance problem. Delays in moving forward with this project will necessitate additional spending on short term repairs that do not have lasting value for the University.

For these reasons we recommend the project be approved to proceed to construction at the July Board meeting

We believe exploration of developer-built facilities has merit in other situations (for example, we have just completed a very successful office building for University Development), and we will be prepared to discuss those with the Committee at your convenience. We are also working on modifying our site selection process for office, retail and housing projects to incorporate a review of off campus and developer options at the earliest stage in the process.

I hope this is helpful to you. If we can provide any additional information, please let me know.

Sincerely,



William J. Shkurti
Senior Vice President for Business and Finance

- c: Christopher Alvarez-Breckenridge
Melissa Bellini
Terry Foegler
David Frantz
Karen Hendricks
Brian Hicks
Karen Holbrook
Rich Hollingsworth
Dimon McFerson
Wally O'Dell
Barbara Snyder
Les Wexner



Kennedy Commons HVAC Installation

315-2005-902

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Kennedy Commons, June L

Gross Sq. Ft. 37,233 **Age:** 1939

Description:

This project will provide for the installation of a complete air conditioning system to serve the four main dining areas, kitchen areas, offices, dry storage and staff areas.

Project Information:

Project budget was initially increased to include cost for full extent of program requirements. Bids received were over the budget estimate, due to material escalation and the current bidding climate. The revised construction estimate includes alternates to extend replacement of the chilled water system that Student Affairs has agreed to fund that were not included in the original estimate.

Student Affairs will fund all additional costs.

Issues:

How does this project advance the Academic Plan? Installation of a comprehensive HVAC system for a commons area will provide building wide cooling and will enhance the quality of the space for faculty, students and staff.

Outstanding Funding Issues: None

Timing Issues: Construction work causing minimal impact to building occupants will take place between October 2006 and May 2007. Construction that will cause major impact to the building occupants will be completed during summer quarter 2007 when sections of the building will be shut down.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,529,082.00	\$2,284,150.00				
Total:	\$1,529,082.00	\$2,284,150.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,529,082.00	03/04/2005		03/04/2005
Arch/Engr Advertisement (Columbus Dispatch)				04/29/2005
DESIGN				
Arch/Engr Contract		10/01/2005	02/01/2006	01/31/2006
Design Dev Document Approval (+ Schematic Design)		02/10/2006		02/10/2006
Construction Document Approval		03/31/2006		03/31/2006
BIDDING				
Bidding Approved BoT (budget increase)	\$1,614,368.00	04/07/2006		04/07/2006
Bid Opening		05/04/2006	06/08/2006	06/08/2006
Bidding Approved BoT (budget increase)	\$2,284,150.00	07/07/2006		
Bid Opening (rebid)		07/20/2006		
CONSTRUCTION				
Award of Contracts		06/30/2006	09/14/2006	
Construction Start		03/01/2006	10/02/2006	
Completion		04/30/2007	08/31/2007	

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

PRATER ENGINEERING ASSOCIATES - Design



Marion Campus - Morrill Hall 1st Floor Rehabilitation

315-2004-920

Requesting Agency(s): MARION CAMPUS

Location(s): Morrill Hall, James Lewis

Gross Sq. Ft. 73,528 **Age:** 1968

Description:

This project will renovate approximately 8,043 assignable square feet from administrative offices and office support spaces into faculty offices, office support space, classrooms and a new student lounge. The project will also upgrade current restrooms and elevator to meet ADA requirements.

Project Information:

The project budget increased during design to include a new student lounge and to make significant upgrades to the MEP systems. Marion Campus has provided additional funding for all budget increases.

Issues:

How does this project advance the Academic Plan? This project will add needed learning space, provide enhanced student interaction space and improve the environmental quality of the building for faculty and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Marion	\$30,000.00	\$468,441.00				
Future Capital Appropriations	\$603,127.00	\$0.00				
HB675 Line Item Cap-427 & Cap-149	\$805,742.00	\$805,742.00				
HB16 Line Item Appropriation	\$0.00	\$603,137.00				
HB16 Marion Basic Renovation	\$0.00	\$165,000.00				
Total:	\$1,438,869.00	\$2,042,320.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Advertisement (Ohio Register #138)		03/01/2005		02/01/2005
Arch/Engr Approved by BoT	\$1,438,869.00	02/04/2005		02/04/2005
DESIGN				
Arch/Engr Contract		06/01/2005	10/12/2005	09/19/2005
Design Dev Document Approval (Includes SD)		03/01/2006		03/01/2006
Construction Document Approval		05/02/2006	06/23/2006	
BIDDING				
Bidding Approved BoT	\$2,042,320.00	07/07/2006		
Bid Opening		08/08/2006		
CONSTRUCTION				
Award of Contracts		10/30/2006		
Construction Start		01/02/2006	11/01/2006	
Completion		08/31/2006	08/17/2007	

Project Team:

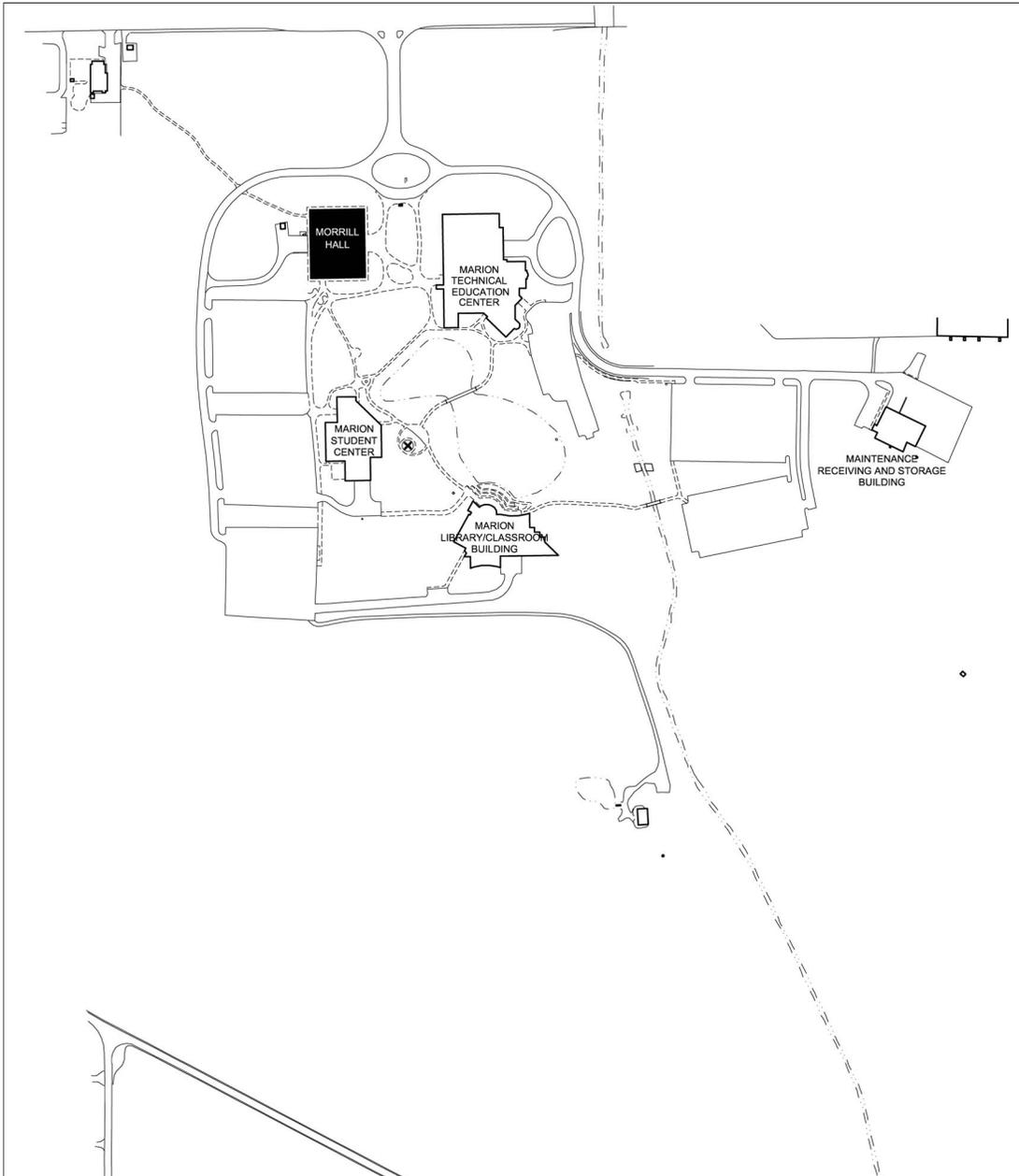
Project Manager: Margaret Murphy (murphy.641@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

STEED HAMMOND PAUL INC - Design

Marion Campus Projects

- Morrill Hall 1st Floor Rehabilitation



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



PURCHASE OF REAL PROPERTY

1615 HIGHLAND STREET
COLUMBUS, OHIO 43201

Background

Location and Description

The University has been presented the opportunity to purchase improved real estate located at 1615 Highland Street, Columbus, Ohio 43201. The property, owned by C&A Properties and Renovations LLC, is located on the west side of Highland Street between 10th and 11th Avenues, is in the South Campus Acquisition Area, and is adjacent to other properties owned by the University. The subject property contains approximately 0.164 acres, improved with a three-story apartment building, containing nine one-bedroom units, and 12 off-street parking spaces. Because of the close proximity to campus buildings and classrooms, the property has experienced minimal vacancy.

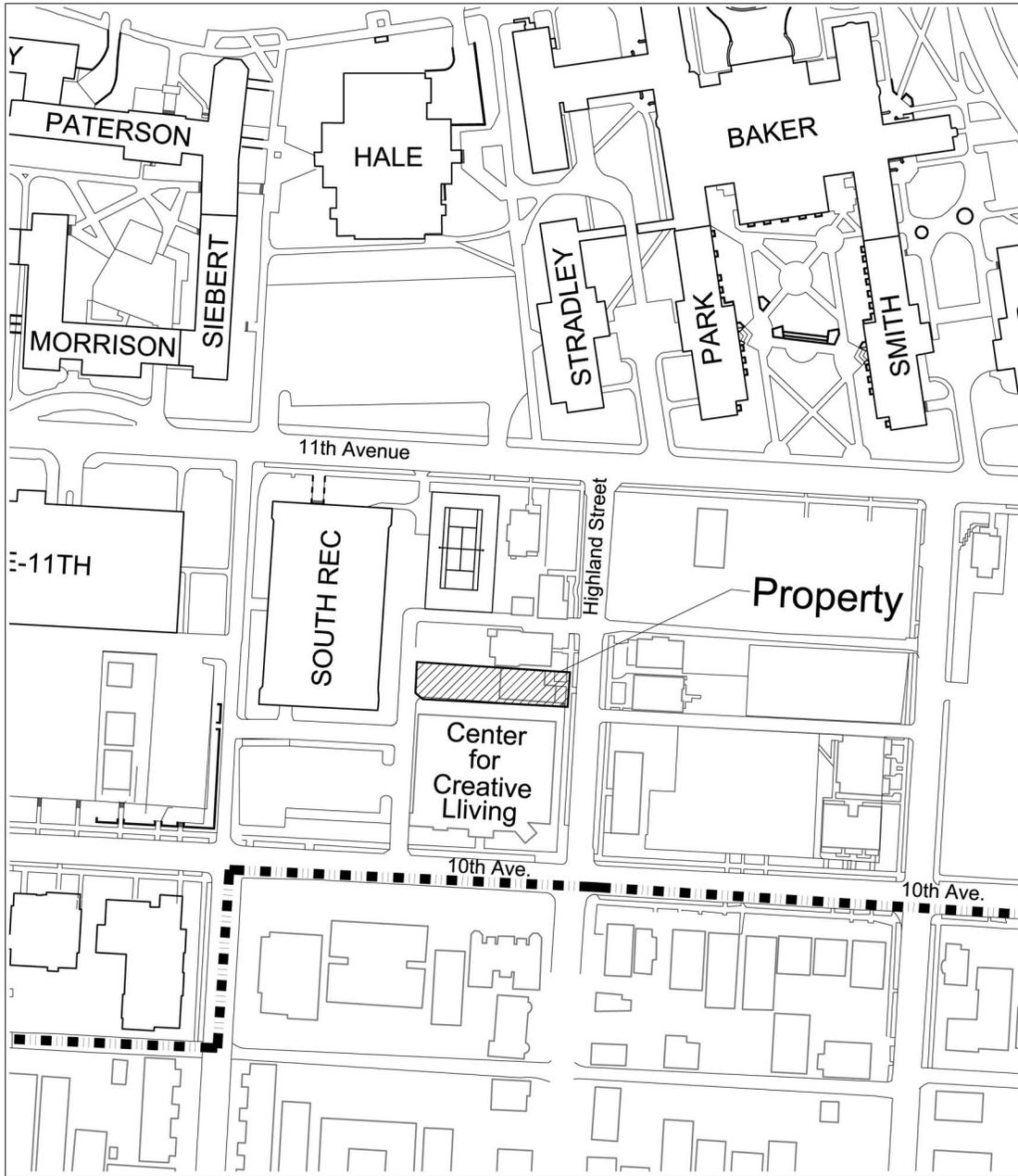
Appraisals and Purchase Price

MAI appraisals conducted in May and June 2006 by Ralph Berger & Associates and Arnold & Associates value the property at \$375,000.00 - \$385,000.00. The negotiated purchase price for the property is \$380,000.00.

Use of the Property

In the near term, the property would continue to be operated as student housing while a thorough assessment of University needs can be completed.

Purchase of Real Property 1615 Highland Street



	Proposed Purchase
	South Campus Aquisition Area Boundry

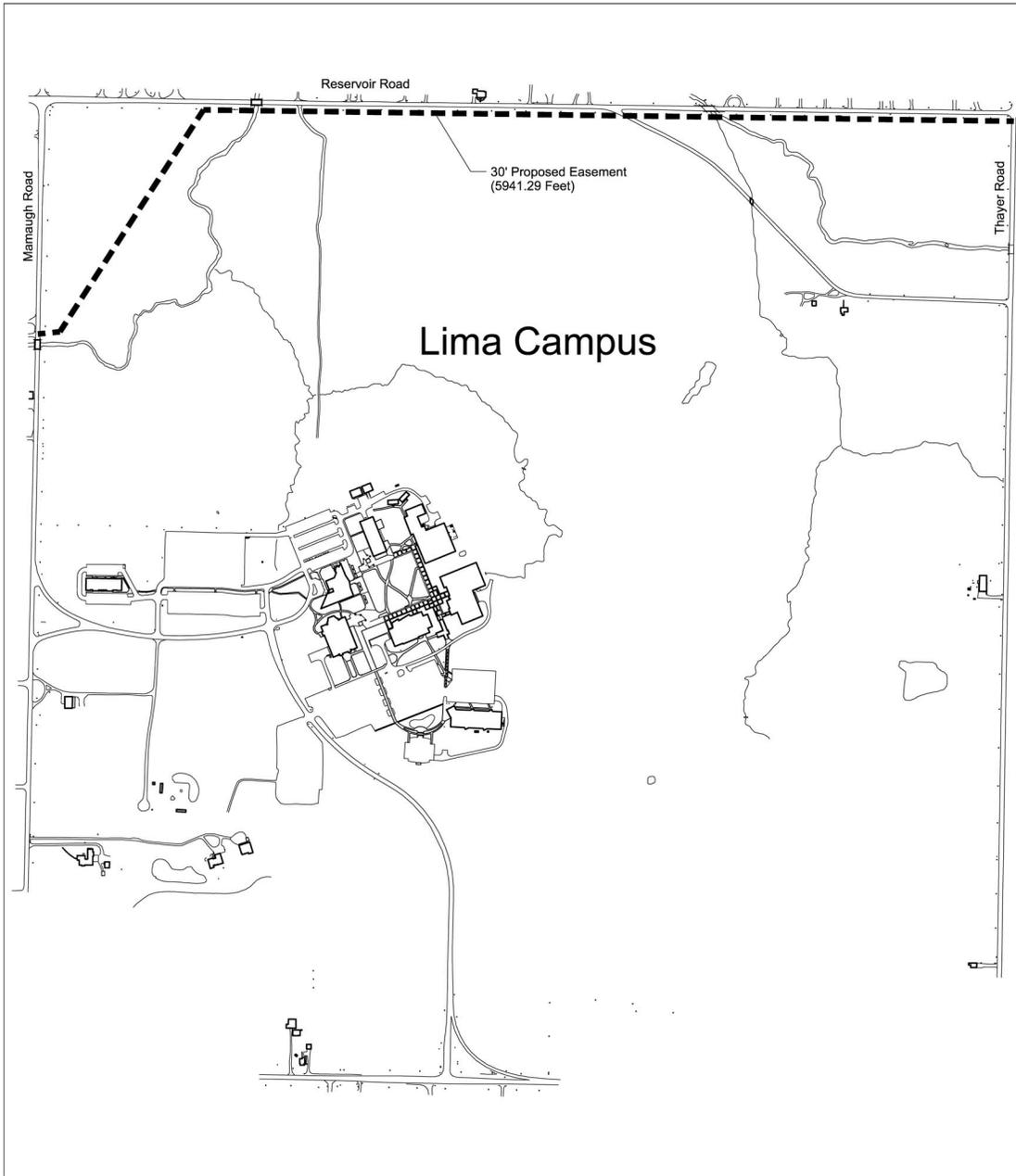
Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



Easement City of Lima, Ohio - Lima Campus

- 30' Easement between Mamaugh Road and Thayer Road, along Reservoir Road, Lima Ohio



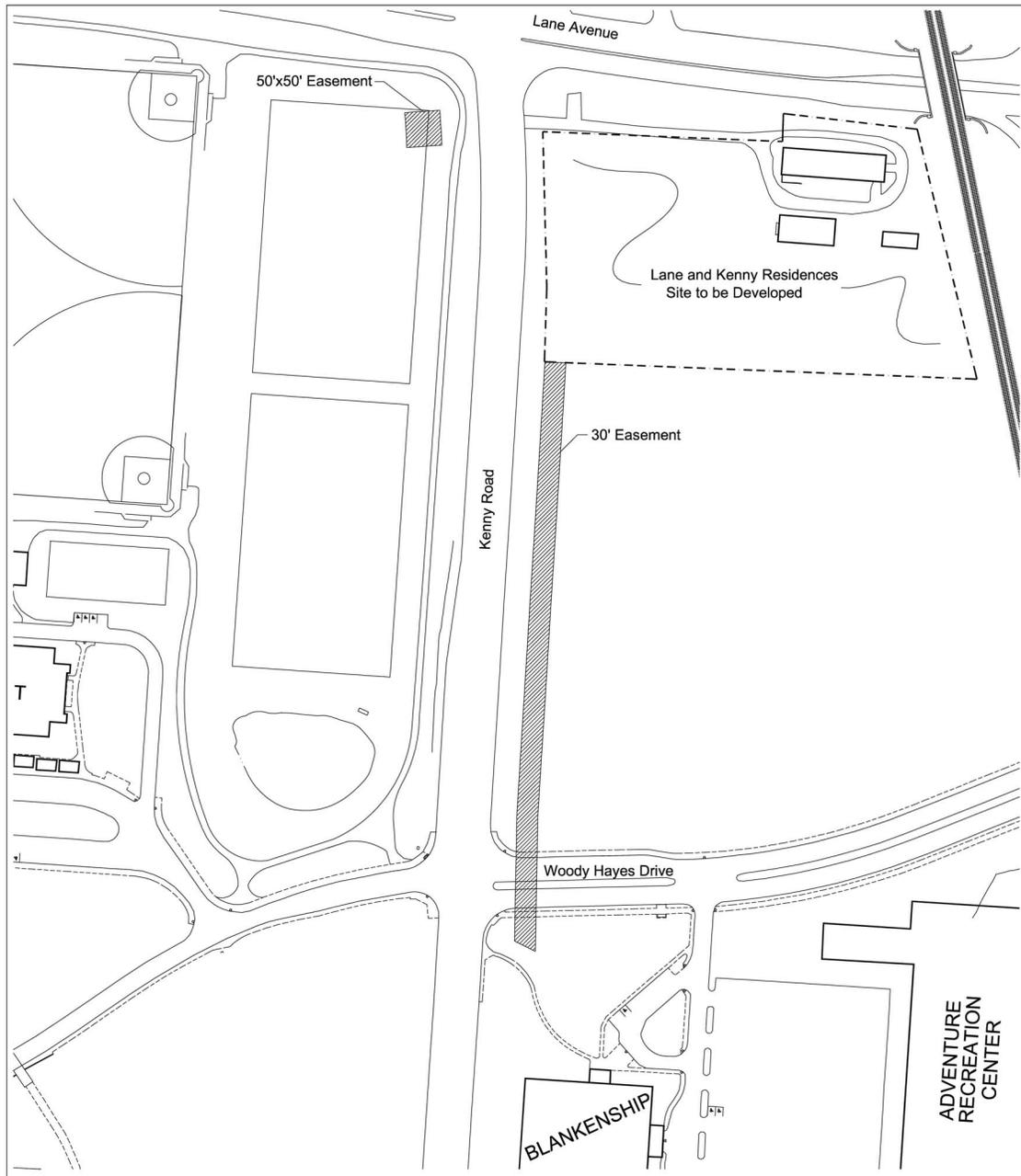
Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



Temporary Easements Lane and Kenny LLC - Columbus

- Temporary easement 30' wide along east side of Kenny Rd and crossing Woodruff Ave for installation of sewer line.
- Temporary easement 50'x50' on west side of Kenny Rd. at Lane Ave for installation of water line.



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

JULY 7, 2006

Topic:

Parking Plan for the Medical Center

Context:

As part of the Medical Center master planning process, a plan has been developed to meet parking needs in the Medical Center, consistent with the University's overall parking and facilities master plan.

This plan needs to move expeditiously in order to address growing capacity problems in the Medical Center.

Recommendations:

The parking plan is attached (Attachment A). It includes three new garages and use of an existing remote surface lot.

Business and Finance recommends approval of the sites indicated (Attachment B), contingent on the resolution of a series of issues (Attachment C).

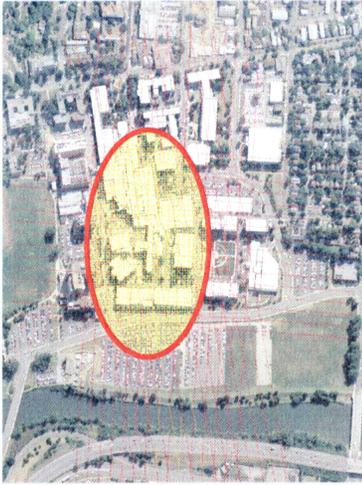
Considerations:

- Is this consistent with University and Medical Center facility plans?
- Have the appropriate issues been raised? How can these issues best be addressed?
- Are the siting recommendations appropriate?
- What is the financial impact on the Medical Center and the University?
- Who else should be consulted?

Requested of the Fiscal Affairs Committee:

Recommend approval of the Plan, including the siting of the facilities noted, to the Board of Trustees. Approval would be contingent on the resolution of outstanding issues outlined in Attachment C of this document, as determined by the Senior Vice President for Business and Finance and the Senior Vice President for Health Sciences, in consultation with the Chair of the Fiscal Affairs Committee and that they report on resolution of these issues at the September meeting of the Committee.

Presentation for the Presidents Cabinet
**South Campus - Master Plan Implementation
Parking and Siting Strategy Update - June 2006**



... The Power to Change Lives




Parking Strategy - June, 2006

1. Program
2. Counts Today - Capacity
3. Demand Phase 1
4. Strategy

Phase I Clinical Expansion

Under the DAT Plan and will facilitate, vehicular access to the new expansion zone for the new primary entrance - 50th - Central - adjacent to the new primary entrance for the James Cancer Center. In later phases, this access will be used for the new primary entrance for the new building and entrances with the corresponding circulation routes in Rhodes and Rhodes.

Creation of a new North-South connecting corridor will allow association of the Emergency Department walk-in entrance un-

der the DAT Plan and will facilitate, vehicular access to the new expansion zone for the new primary entrance - 50th - Central - adjacent to the new primary entrance for the James Cancer Center. In later phases, this access will be used for the new primary entrance for the new building and entrances with the corresponding circulation routes in Rhodes and Rhodes.

Creation of a new North-South connecting corridor will allow association of the Emergency Department walk-in entrance un-

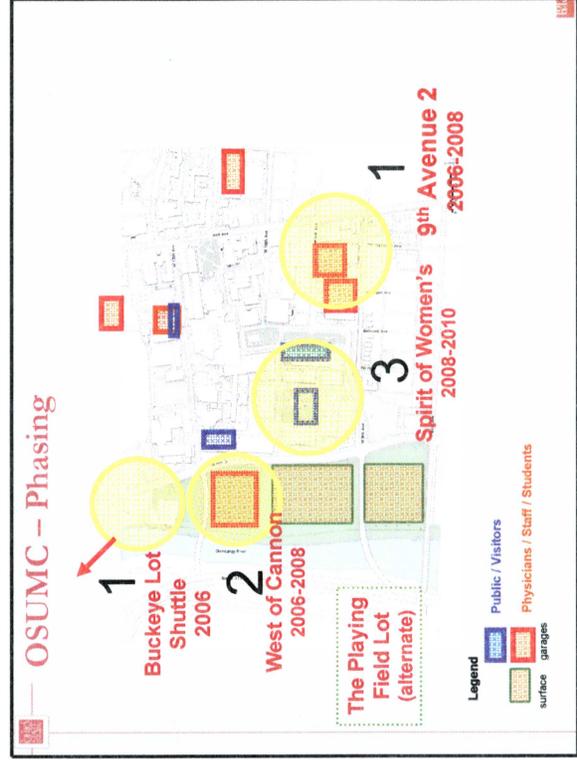
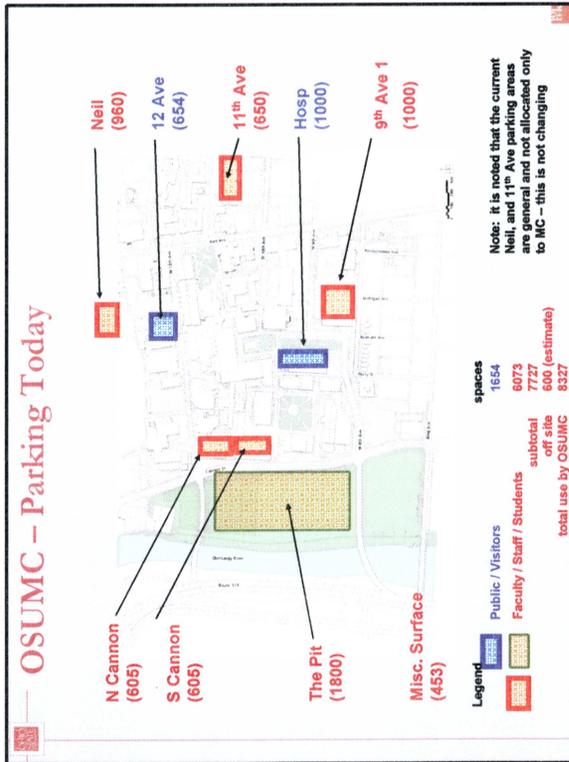
Total New Construction (LSE):	343,000
Diagnosis & Treatment:	150,000
Ambulatory:	251,000*
Total:	784,000*

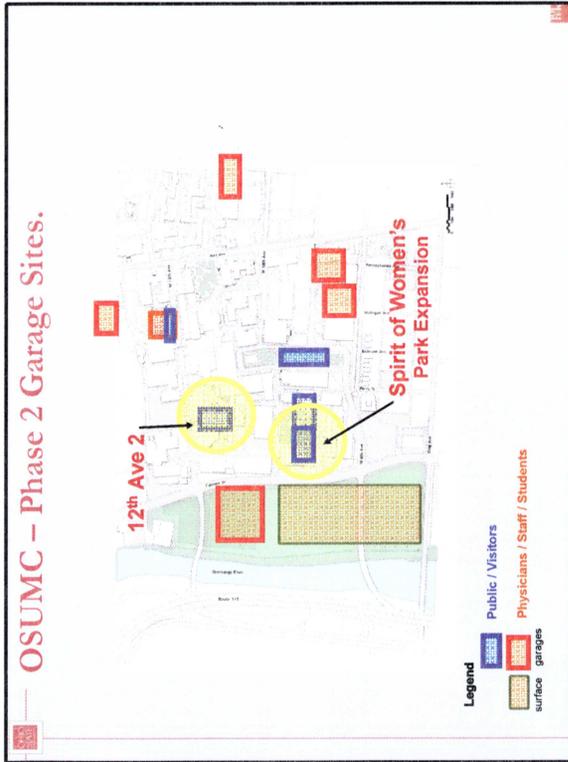
* includes 51,000 SF Ross Expansion



Parking for OSUMC Program

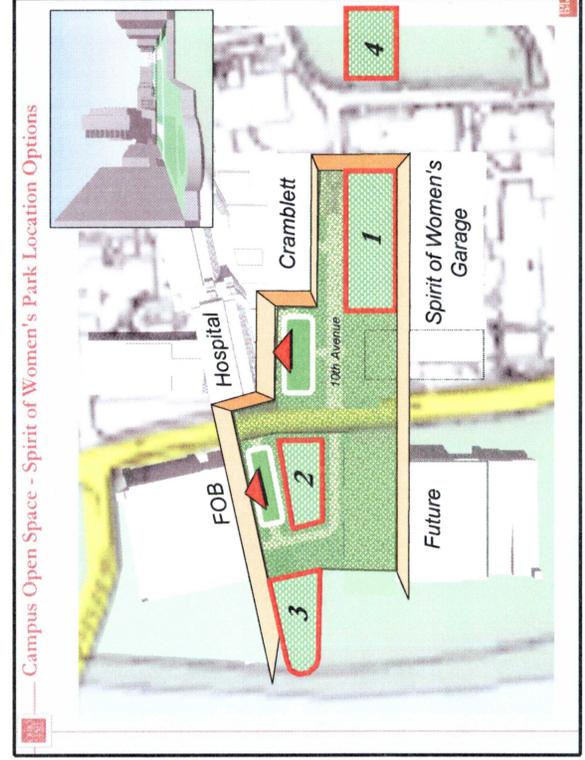
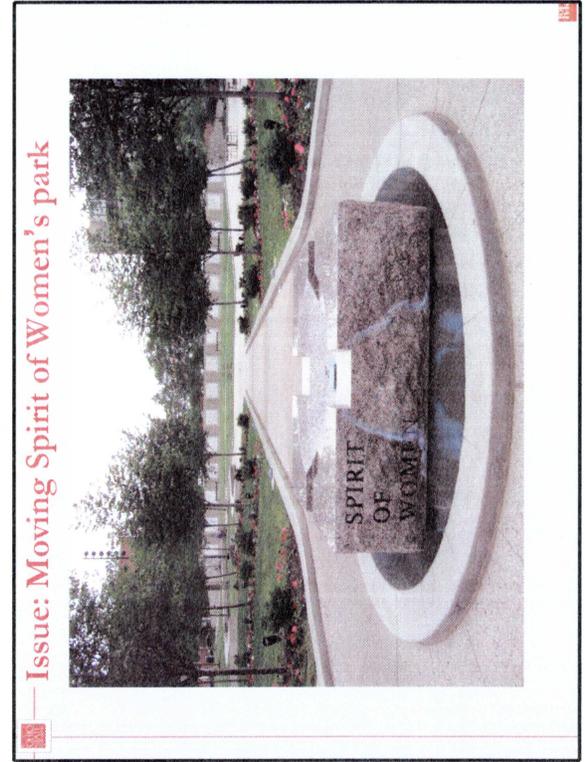
1. Meet Demand of OSUMC end of phase 1
2. Shift assignment of spaces based on bedrock principles of customer first
3. Retain long term vision, Campus and Medical Center.

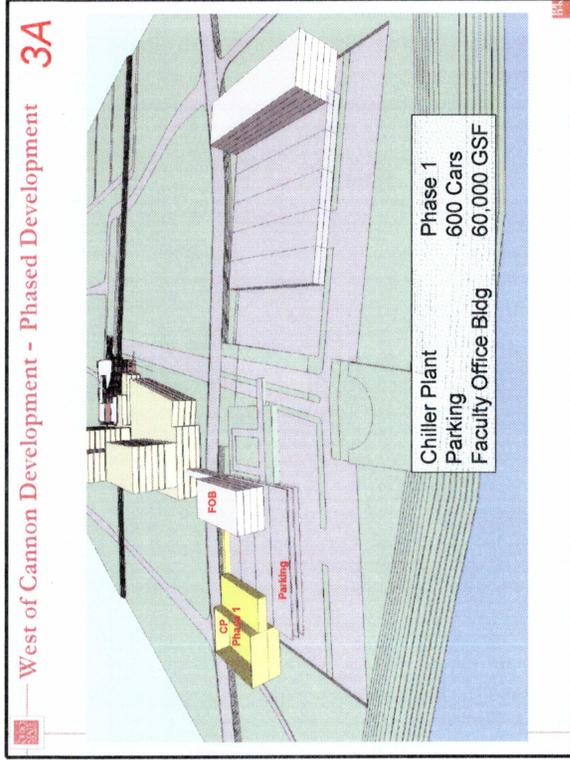
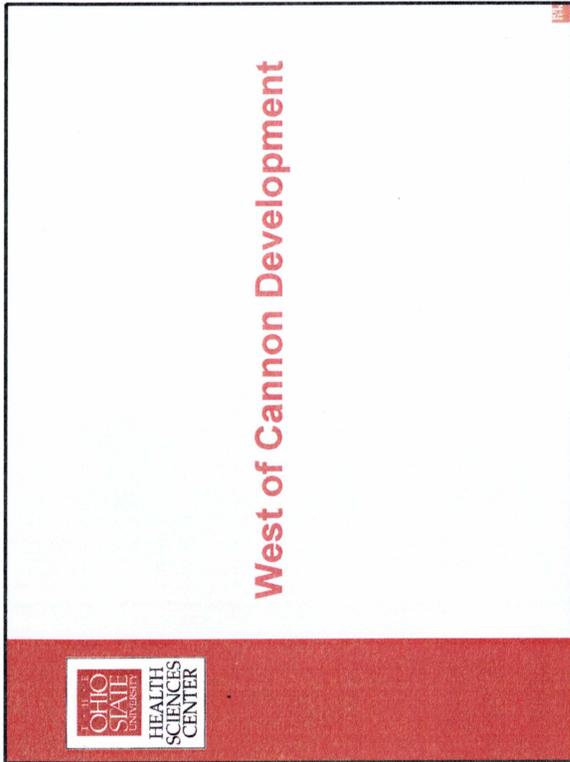




Recommendation to meet Demands of Phase 1 Parking Strategy

1. Build 1000 car garage, 9th Avenue site. Buckeye Shuttle Service 600 car site.
2. Build 600 car garage West of Cannon as a Platform for faculty office and infrastructure.
3. Build 600 car garage in Spirit of Women's Park as an above grade garage.





3A



Planning and Real Estate
53 West 11th Avenue
Columbus, OH 43201

Phone (614) 688-3715
Fax (614) 292-4824

Memo

Date: June 9, 2006
To: Bill Shkurti
From: Laura Shinn
Subject: Medical Center Master Plan Phase I Implementation
Parking Plan Garage Site Recommendations

Facilities To Be Sited

The implementation of phase I of the Medical Center Master Plan will create an additional parking demand of 1689 spaces. The phase I parking plan proposes to provide these spaces in three garages and a remote surface lot with a shuttle. In addition, a total of 1089 spaces will be lost through replacement of parking with other structures, and the replacement of surface lots with parking structures. The chart below summarizes the increased demand, projected loss of parking and the proposed new spaces:

	Patient/visitor	Faculty/staff/student	Total
Increased Demand	544	1145	1689
Parking Lost	0	1089	1089
Total Need	544	2234	2778
Added Parking	600	2200	2800

Significant Criteria

The Medical Center Facilities Master Plan, approved by the Board of Trustees in September of 2005, identified seven possible sites for parking garages, and one site for surface parking (see attached map). These sites were identified through a collaborative planning process, which began with a review of parking garage sites recommended in other master plans, and were evaluated based on two primary criteria:

- Provide patient/visitor parking in central locations, proximate to clinical facilities, and faculty/staff/student parking in peripheral or remote shuttle locations.
- Site additional parking supply, especially patient/visitor parking, where it can be constructed before construction of the facilities begin, in order to minimize disruption of patient/visitor access during construction.

Thus, the primary criteria for siting the phase I garages include:

1. Proximity to inpatient and outpatient facilities for patient/visitor parking

Sites 1, 5, and 8 meet this criteria. Site 8 is located the most proximate to the new center of clinical activity and will be used for patient/visitor parking. Sites 1 and 5 are more peripheral and will be used for staff parking, freeing up more proximate existing garages, including the North Cannon and 12th Avenue garages for patient/visitor use. Additional faculty/staff/student parking will be provided at the remote Buckeye lots with a shuttle.

2. Availability of site for immediate use

Sites 1 and 5 are the most immediately available. These sites do not require demolition of existing structures and their current use is parking which can be offset in the new garages.

The main availability issue with site 8 is identifying a replacement location for the Spirit of Women Park. The planning team has identified four potential sites which are all consistent with and have the potential to enhance the Medical Center Master Plan urban design strategy. These four sites will be discussed with the donors, and a replacement site will be selected.

The remote Buckeye shuttle lot is immediately available and has excess capacity.

Additional criteria include:

1. Conformance with various master plans, including the South Campus District Plan (SCDP), the 1998 Transportation and Parking Master Plan (T&P Plan), and the Medical Center Facilities Master Plan (MCFMP).
 - Site #1 is identified as a potential parking structure/deck site in the SCDP, the T&P plan, and the MCFMP.
 - Site #5 is identified in the SCDP and the MCFMP.
 - Site #8 is identified in the SCDP and the MCFMP.
 - The only other sites identified in the SCDP were #2, and #6.
 - The only other site identified in the T&P Plan was site #2
 - All 8 sites were identified in the MCFMP
2. Lack of competing uses for the sites

A competing use for site 8 is discussed above under availability, and is being addressed.

Potential competing uses for site 1 include its possible use for a utility plant and faculty and medical office buildings. Site 1 has capacity for a Utility plant and two office buildings located above or adjacent to a parking deck.

Sites 2 and 6 do not have significant competing uses, but are remote from Phase 1 development. Competing uses for other sites include: an existing building for site 3, and a recently landscaped green space and entry to the current hospital entrance for site 4.

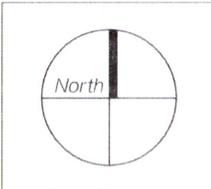
Recommendation

Because sites 1, 5, and 8 best meet the primary criteria for locating phase I garages, and because availability can be managed, Approval of garages on the following sites:

- 1000 car faculty/staff/student garage on Site 5 (9th Avenue garage expansion)
- 600 car faculty/staff/student garage on Site 1 (West of Cannon North)
- 600 car patient/visitor garage (phase I) on Site 8 (Spirit of Women Park)

Because it provides a potentially expedient solution, approval of 600 faculty/staff/student spaces at the remote Buckeye Lot with a shuttle.

Medical Center Master Plan - Potential Garage/Parking Sites



Office of Business and Finance
 Facilities Operations and Development

June 7, 2006

**Business and Finance**

108 Bricker Hall
190 North Oval Mall
Columbus, OH 43210-1362

Phone (614) 292-7970
Fax (614) 292-2820

June 9, 2006

Fred Sanfilippo
Senior Vice President for Health Sciences
Dean, College of Medicine
200A Meiling Hall
370 W. 9th
CAMPUS

Dear Fred:

The purpose of this memo is to follow-up our previous conversations regarding OSUMC's proposal to bring forward a parking strategy for the Medical Center. I received the parking plan from Eric Kunz on Friday, May 26, and Kathy Dillow and I met with Eric and John Stone on May 30. Eric and John promised to get me the financial back-up materials for the overall financing information before the discussion at the June 14th President's Cabinet.

Based on the assumption that my office receives that material as planned, we have agreed on the following process:

1. The Plan will be presented to President's Cabinet for approval on June 14. Eric's group should work with Laura Shinn to make sure the materials for the meeting are ready by June 9th.
2. Assuming no major issues arise from President's Cabinet, we would take the Parking Plan to the OSU Board on July 7.

My staff and I understand the need to move expeditiously. We also understand the need to have an appropriate level of due diligence so that we aren't surprised later and suffer unneeded delays.

Consequently, it is very important to get all the issues out on the table early and share a commitment to resolving them as part of this process. Listed below are the issues we think are significant and need resolution for Phase 1 of the parking plan. Phase 2 will need to be evaluated as details become available from OSUMC.

1. Siting – the plan identified three new garages, plus additional surface parking. Comments relative to these recommended locations follow.
 - a. One of the recommended garage sites is the Spirit of Women Park. It is our understanding your staff will take the lead in working with the donors and other interested stakeholders in finding an acceptable alternative location for the park and that OSUMC will bear the costs of that relocation.
 - b. Another garage site is on the flood plain. This will likely entail additional costs for construction and utilities. It is my understanding OSUMC will bear these costs.

- c. The proposed surface lot is currently a playing field for intramural sports. It is our understanding OSUMC will either reimburse Student Affairs to relocate this field, or if an acceptable agreement can not be reached, OSUMC will reimburse Transportation and Parking Services to bus employees from remote parking.
2. Financing – the Phase I plan call for three new garages and a surface lot. It is my understanding that Transportation and Parking will fund the 9th Avenue Garage. The Medical Center will finance the west of Cannon garage, the Spirit of Women Park garage and the surface lot on the intramural fields. Funding source needs to be identified. It is also my understanding the Medical Center will assume the debt service payments for the 9th Avenue Garage prior to FY 2011 in order to accelerate the construction time line. This financial agreement needs to be confirmed in writing in the form of a signed MOU between the Medical Center and the University.
3. Alternative Means of Construction – it is my understanding the Medical Center would like to pursue alternative means of construction, such as design build and private developer. While I agree that current requirements of Ohio law are unnecessarily restrictive and time consuming, they are the requirements of the law. This issue has been reviewed numerous times by OSU legal counsel, as well as outside legal counsel and alternative means of construction cannot be supported at this time. For clarification, a meeting is being arranged by my office with Legal Affairs and Eric so Legal Affairs can clarify their position on developer/design builds on University land.
4. Congestion and Traffic Plan – we share your concerns about making sure this unprecedented level of construction does not adversely affect patient volume and the daily operations of the Medical Center and the Columbus Campus. Since your time line calls for much of the construction to occur simultaneously, mitigating the impact will be a challenge. Consequently, we will need agreement on a traffic mitigation plan before going to construction. We also need written agreement that all mitigation costs for the construction, funding for traffic control personnel for peak hours and shift changes in the medical center area, as well as handling new traffic volume for planned growth will be paid by OSUMC.
5. Parking System – for access and parking to run efficiently on a crowded campus, there needs to be one centralized system. Consequently, all parking garages/structures/lots and shuttle services from remote parking locations need to be under the management of Transportation and Parking, regardless of the funding source.
6. Strategic Alignment – we need to make sure the Facilities Master Plan, Parking Plan and Infrastructure Plan are all in alignment. For example, we cannot afford to tear up streets to install utility lines after we have built garages. We also need to better understand how these commitments fit within the Medical Center’s five-year financial plan and overall debt ceiling approved by the OSU Board of Trustees in September 2005. We need this confirmed in writing, after which time we can agree to support the final and approved target schedule for the master plan. In order to do this effectively we also need reconfirmation of the Phase 1 and Phase 2 projects. Alignment with the infrastructure master plan cannot be completed until a revised and final schedule with listed projects and anticipated schedules is validated.

As I indicated in my original letter to you dated November 1, 2005, it is my understanding the OSUMC Master Plan has allocated approximately \$65 million dollars to meet its chilled water, steam, electric, water/sewer and general utility requirements. Alignment of the Medical Center expansion needs and that of the central campus will need to be reconciled prior to moving forward. Alterations to the infrastructure that do not match the general university plan or funding schedule, but are necessary to support the Medical Center's aggressive schedule, will be the financial responsibility of the Medical Center. All utility infrastructures will be managed by the University's Facilities Operations and Development (FOD) organization. FOD will work with the Medical Center to develop service level agreements outlining responsibilities related to infrastructure components.

I hope that articulating these issues is useful in addressing our needs for moving this project forward. It would be most helpful to us if we could have a written response by no later than June 14, in order to allow us enough time to make sure these issues are addressed prior to asking Board approval in July. If this information is in order, we will recommend approval, including moving forward with design. If most of it is in order, with a handful of issues still to be resolved, we will recommend conditional approval.

If you have any questions or would like additional information, please feel free to contact me. My staff and I look forward to working with you and your staff to make this a successful project.

Sincerely,



William J. Shkurti
Senior Vice President for Business and Finance

c: Melissa Bellini
Helen DeSantis
Kathy Dillow
Pete Geier
Eric Kunz
Al Rodack
John Stone

Attachment: November 1, 2005 Letter regarding Medical Center Master Plan and required steps.



November 1, 2005

Dr. Fred Sanfilippo
Senior Vice President, Health Sciences
Dean, College of Medicine and Public Health
200A Meiling Hall
370 W. 9th Avenue
CAMPUS

Dear Fred:

The purpose of this memo is to formalize approval of the Medical Center Master Plan and to define next steps. My staff and I have reviewed the plan and related materials and support its adoption. This includes moving the center of gravity of the Medical Center westward and identifying the zones indicated on the attached map.

I want to compliment you and your staff on having both the foresight and energy to integrate program and facility needs in a strategic way for the first time in the history of the Medical Center. Having said that, it is important to identify remaining issues that need to be addressed before the plan can be considered complete. These are:

1. Utilities – it is my understanding that the plan allocates approximately \$65 million to meet utility infrastructure needs such as chilled water, steam, electric substation and distribution and water/sewer upgrades. While this should go a long way in meeting these needs, there are still some unresolved issues. For example, electrical use is currently at capacity; therefore, over the short run, sufficient power exists only to support replacement space, not additional space. Additional capacity can be added, but this is a lengthy process that can take from 5-10 years. This will need to be addressed in establishing a construction schedule.

Moving west means more key facilities will be in the flood plain. The experience with Hurricane Katrina demonstrates how important it is to provide uninterrupted utility service. While water, power and communications lines can be hardened to protect against flooding and other threats, this can add significant costs in form of time and money. These costs will need to be determined as part of the planning process.

Facilities operations and Development has hired the consulting firm of Woolpert, LLC to assist in determining utility needs and costs. A preliminary report should be ready by this month and will provide additional information regarding actual costs that will need to be incorporated into our plans. The final report is due around February/March 2006.

2. Parking - the master plan calls for substantial additional parking on South Campus to support the growth in patients, faculty and staff projected by 2014. The current inventory of 7,150 spaces is expected to increase to 9,600 in phase I and to 11,400 in phase II. The master plan also assumes that 1400 existing permit holders will be moved to remote parking. Funding for bus service to/from this Park 'n Ride will need to be identified. The proposed budget allocates \$29.2 million to replace the existing South Cannon Garage which will need to be demolished as part of the plan. However, I have not seen a parking plan or budget to address any current deficits or additional demands. During the next six months, our staff will need to work together to finalize the Medical Center's parking plan, mitigation measures and supporting

financial structure and incorporate it into the project implementation schedule. Assumptions relating to traffic must be tested against the University's traffic model. If the model shows failing traffic flow, alternatives must be developed to reach an acceptable level.

3. Public Safety – The project planning team will be required to work closely with the University's Public Safety and Environmental Health and Safety offices to ensure that all projects are in compliance with safety standards both during and post construction. Project budgets must include the appropriate allocations to support compliance funding. Continued cooperation between University Public Safety and Hospital Security will be important in being successful in this mission.
4. Financial Plan – one of the benefits of a comprehensive planning process is to make sure aspirations and resources are in alignment. It is my understanding that John Stone has completed the six-year financial plan for the Health System. This was a formidable undertaking, and the plan will need to be updated periodically, but making sure the financial plan is in line with the master plan will be important as we move forward in this process.

I have previously shared with John my projections on available debt capacity. Once I have had a chance to review the financial plan, John and I will confirm the debt projections and business plan are in alignment. In addition, it is important to remember the debt service allocations approved by the Board of Trustees as part of the capital plan assume particle therapy and other UMC Partners projects will not be counted by the rating agencies against OSU's debt capacity. If for any reason this should turn out not to be the case and these projects do count, all or in part, then the approved projects will have to be reduced or delayed to accommodate these debt capacity limits.

5. Academic Facilities - although the plan does a fairly good job of laying out clinical needs over the next 10-15 years, the Medical Center's goals regarding teaching and research facilities is less clear, as well as the facilities related to the other health sciences.

I understand that your staff has been working with the Colleges on a preliminary draft of a plan for the Academic/Health Sciences and research. This plan will also need to be incorporated into the infrastructure plan before it can be completed. Funding of the academic initiatives will need to be addressed through the University's Capital Process.

6. Approval of Individual Projects – although approval of the plan indicates university support for the overall plan, individual projects must still go to the University and the Board of Trustees for approval to begin individual, project level design and again to begin construction. Before individual projects can proceed to design information needs to be presented in a general form as to how related infrastructure and finance issues will be addressed. Before a project is approved to proceed to construction, all major infrastructure and financial issues need to be fully addressed. The master plan will help guide answers to these questions, but is not a substitute for the detailed follow-up planning.
7. Changes and Modifications – I recognize that the Medical Center operates in a highly competitive and very dynamic environment. Therefore, it will be necessary to modify these plans as conditions require, especially in the out years. The subdivision of the plan and the related projects into phases was designed to provide flexibility.

I also understand the nature of competitive markets requires a response time that is less than the norm for large comprehensive research institutions. My staff and I are willing to assist you and your staff in moving expeditiously. However, our ability to assist you is, in part, dependent on a clear and consistent set of expectations from the Medical Center, especially regarding the first two years of the approved plan.

Now that the University's 2007-2012 capital plan has been formally approved by the Board of Trustees, projects identified in that plan for FY 2006 and FY 2007 should move relatively quickly. Projects not on that list, or projects that are significantly modified, will require additional time to process and most likely will require two readings before Board approval will be granted.

I am pleased that our offices were able to work together in bringing this phase of the Master Planning process to a successful conclusion. I look forward to working with you to continue to advance the aspirations of the OSU Medical Center that will mean so much to the University and the citizens of Ohio.

Sincerely,



William J. Shkurti
Senior Vice President for Business and Finance

Attachment

- c. Karen Holbrook
- Melissa Bellini
- Kathy Dillow
- David Frantz
- Peter Geier
- Robert Haverkamp
- Eric Kunz
- Barbara Snyder
- John Stone

BOARD OF TRUSTEES

JULY 7, 2006

NONSMOKING POLICY AND PROCEDURE

ITEM:

Revision of the University Nonsmoking Policy and Procedure. The policy was last revised and adopted by the Board of Trustees on May 5, 2006.

APPLIES TO:

University faculty, staff, students, and visitors.

CONTEXT:

As a result of the Medical Center's decision to go tobacco-free, other contiguous Health Sciences colleges and Biological Sciences are requesting to go tobacco-free. The change would expand the geographic boundaries of the policy change to include the grounds of Aronoff Laboratory, Biological Sciences Building, Biological Sciences Greenhouse, Fry Hall, General Biology Annex, Jennings Hall, Newton Hall, Parks Hall, Postle Hall, Riffe Building, and Starling Loving Hall. The policy establishes a tobacco-free zone within the University and as such is defined geographically rather than organizationally. The colleges may have facilities located elsewhere on campus or in the state, which will not be affected by this policy change. Faculty, staff, students, patients, customers, visitors, etc., are all subject to the policy within the tobacco-free areas, regardless of affiliation or status. Other University colleges or departments may have personnel or operations located within the tobacco-free areas, and as such are subject to the policy. The desire is that the change be effective upon approval by the Board on July 7, 2006.

OVERVIEW OF THE REVIEW AND REVISION PROCESS:

Faculty and staff in each college have voted to go tobacco free. President's Cabinet approved the change.

NEXT STEPS:

Distribute Policy and Procedure widely to faculty, staff, and students. Make tobacco cessation programs available for all University employees.

FOR MORE INFORMATION CONTACT:

Larry M. Lewellen, Associate Vice President for Human Resources

Lewellen.1@osu.edu
292-4164

Eunice Hornsby, Project Manager & HR Policy Coordinator, Office of Human Resources

Hornsby.1@osu.edu
292-2800

Applies to: Faculty, staff, student, and visitors

Policy

Issued: 07/01/1987

Revised: 07/07/2006

The University recognizes the need to create and maintain an environmental quality that sustains and enhances the general health and well-being of its faculty, staff, students, and visitors. To meet this commitment, smoking and the use of tobacco products is limited, and no smoking is permitted in any indoor area as designated in the guidelines. Consistent with the spirit and intent of this policy, should irreconcilable conflicts arise between individuals who choose to smoke and those who do not, the rights of nonsmokers will prevail.

POLICY GUIDELINES

I. Smoking Restrictions

Smoking is not permitted in any indoor area.

II. Tobacco-Free Zone

Smoking or the use of other tobacco products is prohibited anywhere in the OSU Medical Center, Aronoff Laboratory, Biological Sciences Building, Biological Sciences Greenhouse, Fry Hall, General Biology Annex, Jennings Hall, Newton Hall, Parks Hall, Postle Hall, Riffe Building, and Starling Loving Hall. This includes inside and outside of buildings and in parking areas, except where specifically designated as smoking areas. For specific geographical boundaries, see the Tobacco-Free Zone Map ([include hot link](#)).

To protect the health and safety of our patients, faculty, staff, students, and visitors, all OSU Medical Center locations are tobacco-free. In addition to the main Medical Center campus, the Medical Center includes locations such as University Hospital East, primary care sites, the OSU Martha Morehouse Plaza, Ackerman Road Facility, Polaris Research Facility, and all others.

III. Exceptions

The only exception to this policy is specifically designated private residential space within University residence halls, apartments, hotels, and University-leased residential facilities. Any interior areas authorized for smoking must be so designated. Areas that are designated as smoking areas will be clearly marked with "Smoking Permitted" signs.

IV. Smoking Areas

Smoking is permitted outdoors, except in outdoor facilities such as the stadium, concession areas, amphitheatres, and other locations of fixed seating and in the outdoor areas of the Tobacco-Free Zone as

Applies to: Faculty, staff, student, and visitors

referenced in Section II above. Where smoking is allowed, smokers who choose to smoke outside are requested not to smoke near building entrances and to ensure the proper disposal of smoking materials.

V. Designating a Smoking or Nonsmoking Function

University groups that schedule outdoor spaces for approved functions, other than facilities covered in this policy, have the authority to designate such functions nonsmoking or smoking as they may desire, consistent with the intent of this policy.

VI. Implementation

This policy is to be implemented by units/departments and colleges in the same manner as other University policies. All buildings, vehicles, and specified outdoor facilities and areas that are owned or leased by the University, with the exception of private residence spaces, will be entirely smoke-free. Restrictions on other tobacco products apply at the Tobacco-Free Zone locations referenced in Section II above.

VII. Sale of Cigarettes in University Buildings

The sale of cigarettes or other tobacco products in campus buildings/facilities is prohibited.

VIII. Supplement to University Health Benefits

Smoking cessation services may be available through university-sponsored health plans.

PROCEDURE

Issued: 07/01/1987
Revised: 07/07/2006

For information regarding procedures, contact the Office of Human Resources, [Organization and Human Resource Consulting](#).

RESOURCES

For consultation:

- Office of Human Resources, [Organization and Human Resource Consulting](#) 614-292-2800
- Medical Center Human Resources 614-293-4988

For more information:

- Frequently Asked Questions ([include hot link](#))
- Tobacco-Free Zone Map ([include hot link](#))

Tobacco Free Zone



 Tobacco-Free Outdoor Area

Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE
JULY 7, 2006**

Topic:

Undergraduate Tuition at Regional Campuses and ATI for Fiscal Year 2007

Context:

In June, the Board of Trustees approved FY 2007 tuition and fees for students on the Columbus Campus effective Autumn Quarter. Since then, the Regional Campus Boards of Trustees have met and recommended a 6% tuition increase for undergraduate students and a 6% increase in the non-resident surcharge. The Executive Dean of the College of Food, Agricultural, and Environmental Sciences also is recommending a 6% tuition increase for resident undergraduate students attending the Agricultural Technical Institute and a 6% increase in the non-resident surcharge for ATI. All of these increases would be effective Autumn Quarter 2006.

These tuition recommendations reflect the following:

- Regional Campuses follow the same compensation increase policies and are responsible for funding the same employee benefit increases as the Columbus Campus.
- Regional Campuses state support, including Access Challenge funding, is relatively flat from FY 2006 to FY 2007 for three of the regional campuses and decreasing for Lima and ATI.
- The state has limited tuition increases for undergraduates to 6%.

The attached table shows implications of the recommended tuition increases and Access Challenge credits on the resident student share. The increase in student share for lower-division students at the Regional Campuses and students at ATI is slightly higher than 6% due to flat or declining Access Challenge funds.

Recommendation:

Increase resident undergraduate instructional and general fees at the Regional Campuses and ATI 6% (before Access Challenge credits) for full-time undergraduate resident students and increase the non-resident surcharge for the Regional Campuses and ATI 6%, all effective Autumn Quarter 2006. The resident fees will be reduced by the Access Challenge funds as shown in the attached table.

Requested of the Fiscal Affairs Committee:

Approval of the recommended Regional Campus and ATI fees for FY 2007.

**RESIDENT UNDERGRADUATE TUITION PER ACADEMIC YEAR
REGIONAL CAMPUSES AND ATI**

	Fiscal Year 2006			Fiscal Year 2007			Dollar Difference	*Percent Difference
	Tuition	Access Credit	Student Share	Tuition	Access Credit	Student Share		
Regional Lower Division	\$5,886	(\$576)	\$5,310	\$6,240	(\$576)	\$5,664	\$354	6.7%
Regional Upper Division	\$5,886	\$0	\$5,886	\$6,240	\$0	\$6,240	\$354	6.0%
ATI	\$5,865	(\$387)	\$5,478	\$6,216	(\$357)	\$5,859	\$381	7.0%

* The increase in student share for lower division regional campus students and students at ATI is slightly higher than 6% due to flat or declining Access Challenge funds.

(APPENDIX IX)

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE
JULY 7, 2006**

FY 2007 OPERATING BUDGET

- I. Strategic Overview
- II. Columbus Campus General Funds Budget Recommendations
- III. Regional Campuses
- IV. All Funds Budget Recommendations
- V. Financial Stewardship
- VI. Conclusions

Office of Business and Finance
6/27/06

I. Strategic Overview

The FY 2007 budget is structured to support key University-wide initiatives, consistent with the Academic Plan:

- Competitive Compensation
- Targeted Investments in Excellence
- Reform of the Undergraduate Curriculum
- Quality Graduate Programs
- 2008 Enrollment Plan
- Enterprise-Wide Systems

Funding for these initiatives is described below:

- A. Competitive Compensation – will be funded from college and support unit operating budgets. Most units are able to fund a raise pool of 3.0% for faculty, staff and student employees without a reallocation. Further discussions are on going regarding reallocations required to reach a more competitive increase. The Provost will selectively support high quality academic units that lag behind their benchmark faculty salary levels.
- B. Targeted Investments in Excellence – \$9 million one-time, \$1 million continuing funds are provided to strengthen high impact academic programs, including Climate, Water and Carbon, Public Health Preparedness and Mathematical Bioscience.
- C. Reform of the Undergraduate Curriculum – analysis of financial impact is continuing. Some funds to support this initiative are reserved in the Provost's base budget.
- D. Quality Graduate Programs - these funds will come from a \$3.6 million pool set aside from state Innovation Incentive funds and University funds to be distributed by the Graduate School. Funds will be targeted to Science, Technology and Engineering programs as provided for in the Economic Growth Challenge.
- E. 2008 Enrollment Plan - will be successfully completed one year early, in FY 2007. \$1.4 million for additional financial aid and \$500,000 to support recruiting are funded through the student services assessment in FY 2007 to raise academic qualifications of the incoming freshman class to targeted levels. This includes an average ACT score of 27.
- F. Enterprise-wide Systems – are funded through multi-year cash assessments. Funded in FY 2007: \$9.4M for the Student Information System (SIS) (Phase II of V) and \$2.5M for the Grants Management System (Phase III of IV). Total cost of the Grants Management System is \$13 million. Expected cost of the SIS installation approved last Spring is between \$40 and \$50 million.

II. Columbus Campus General Fund Budget Recommendations

- A. FY 2007 Budget Assumptions
- B. FY 2007 Sources and Uses
- C. Additional Budget Highlights
- D. Increased Support by Area of Focus

A. FY 2007 General Fund Budget Assumptions Columbus Campus

Total Revenue Increase Net of Financial Aid = + 5.5%

Enrollments	+ 0.5%
Tuition Package	+ 6.0%
State Support	+ 2.9%
All Other	+ 9.9%

Total Expenditures Increase Net of Financial Aid = + 5.4%

Salary Pool	+ 3.2%
Benefits	- 0.3%
Utility Costs	+ 47.4%
Student Financial Aid (Undergraduate)	+ 8.2%

Planned Central Reserves

Operating Margin, Utility & Enrollment Reserve	\$5.0M
Rainy Day Fund	\$12.5M

**B. General Funds Sources and Uses Summary FY 2007
Columbus Campus, Continuing Funds**

<u>FTE Enrollments</u>	2005-06	2006-07	<u>Change</u>
	<u>Actual</u>	<u>Projected</u>	
UG Resident	99,109	100,153	1.1%
UG Non-Resident	12,785	12,616	-1.3%
Grad Resident	15,883	15,670	-1.3%
Grad Non-Resident	14,420	13,992	-3.0%
Professional	9,651	9,619	-0.3%
	151,848	152,050	0.1%

<u>Sources and Uses</u>	2005-06	2006-07	<u>Change</u>
	<u>Current</u>	<u>Original</u>	
Sources			
State (1)	\$ 324.5	\$ 333.9	2.9%
Fees (2)	\$ 570.6	\$ 611.1	7.1%
Research Cost Recoveries	\$ 70.4	\$ 72.0	2.2%
Other Cost Recoveries(3)	\$ 51.4	\$ 57.7	12.2%
Interest Income/Other	\$ 11.9	\$ 12.9	8.4%
Total Sources	\$ 1,028.8	\$ 1,087.6	5.7%
Uses			
Departmental (4)	\$ 800.1	\$ 824.7	3.1%
Financial Aid			
Undergraduate	\$ 63.7	\$ 69.0	8.2%
Graduate	\$ 66.7	\$ 70.7	6.0%
Facilities (5)	\$ 68.6	\$ 84.2	22.7%
Strategic Investment (6)	\$ 29.0	\$ 38.2	31.9%
Total Uses	\$ 1,028.1	\$ 1,086.8	5.7%
Sources less Uses	\$0.7	\$0.7	

- (1) Includes additional \$30M allocation from General Assembly approved by Controlling Board June 26, 2006. OSU share is approximately \$6M.
- (2) FY 2007 fees assume 6% base increase and include approximately \$2.1M in differential fee income.
- (3) Includes Earnings and Regional Campus Overhead and Cost Containment.
- (4) Assumes 3.0% salary increase pool for support units, 3.1% for colleges and 0.3% benefit rate reduction.
- (5) Reflects 42% increase in utility bills.
- (6) Was originally budgeted at \$36M in FY 2006. \$7M has been transferred to fund strategic investments in college departmental budgets. This category includes the Provost's and President's Strategic Investments funds and University Reserves.

C. Additional Budget Highlights

- A. This budget includes \$9 million in one-time funds and \$1 million in continuing funds to support Phase I of V of Targeted Investments in Excellence. The total commitment is \$50 million over the next five years.
- B. Because of the higher than projected acceptance rates, the entering freshman class will be 6,000 instead of 5,800. This is factored into the enrollment and revenue estimates.
- C. OSU Facilities and Administrative Recovery Rate on most federal research grants has been approved to increase from 49.5 to 50.0% effective July 1, 2006 for the next three years. By FY 2009 this will generate an additional \$1 million in cost recoveries annually.

- D. In order to help stabilize the funding base for Development, this budget includes a recommendation that the phase down of the endowment assessment from 1.1% to 1.0% be delayed two years until FY 2009.
- E. Included in these recommendations is \$650,000 to continue the previous seven-year funding level of University operating support to Campus Partners for another year while Campus Partners' updated five-year business plan is reviewed and finalized. An additional \$600,000 in one-time funds is recommended for rental payments for OSU office space at Gateway which were originally anticipated to be funded, in part, from the sharing of excess revenues from Gateway's first year of operations. The excess revenues were originally projected on Gateway's pre-construction pro forma, but have not occurred in Gateway's first year of operations due to longer-than-projected time frames to achieve stabilized occupancy.

D. General Funds Increased Support by Area of Focus

Central discretionary funds of \$4.6 million in continuing funds and \$21.1 million in one-time funds are recommended to seed University-wide initiatives that cross college boundaries and strengthen core support services. Does not include over \$10.6 million which will be reallocated from current uses to fund priority initiatives.

New Continuing Funds	
Facilities Support	\$1,274,000
Development Support ¹	900,000
Research Support	900,000
Services to Students	589,500
All Other	393,000
Safety and Security	275,000
Library Support	250,000
Total	\$4,581,500
One-Time Funds (cash support)	
Academic Programs	\$6,200,000
Research Support	4,400,000
Reserves	2,000,000
Safety and Security	1,805,000
Outreach and Engagement	1,800,000
Facilities Support	1,750,000
Services to Students	1,562,000
Development Support	1,000,000
All Other	590,000
Total	\$21,107,000

III. Regional Campuses

Recommended resident undergraduate tuition increases for the regional campuses are consistent with the legislatively mandated 6% fee increase cap; however, actual amounts paid by some students may be slightly higher due to loss of funds from the Access Challenge.

¹ In addition \$1M in continuing funds will be reallocated from the President's Strategic Endowment funds and \$1 million in one time cash by delaying the phase down of the Development draw on the University Endowment income.

Budgets for ATI and Lima are projected to be in balance for FY 2007; however, additional information regarding long term financial plans for both of these campuses will be presented at the September meeting.

Budgeted Revenue and Allocations

<u>Lima</u>	FY 2006 Budget	FY 2007 Budget	% Change
Resources			
General Funds	\$ 12,154	\$ 11,948	-1.7%
Earnings Funds	\$ 500	\$ 475	-5.0%
Restricted Funds	\$ 1,850	\$ 1,735	-6.2%
Total Resources	\$ 14,504	\$ 14,158	-2.4%

Expenditures			
General Funds	\$ 12,146	\$ 11,947	-1.6%
Earnings	\$ 408	\$ 395	-3.2%
Restricted	\$ 1,850	\$ 1,735	-6.2%
Total Expenditures	\$ 14,404	\$ 14,087	-2.2%

<u>Mansfield</u>	FY 2006 Budget	FY 2007 Budget	% Change
Resources			
General Funds	\$ 12,788	\$ 13,625	6.5%
Earnings Funds	\$ 521	\$ 523	0.4%
Restricted Funds	\$ 1,865	\$ 2,237	19.9%
Total Resources	\$ 15,174	\$ 16,385	8.0%

Expenditures			
General Funds	\$ 12,331	\$ 13,393	8.6%
Earnings	\$ 798	\$ 725	-9.1%
Restricted	\$ 1,865	\$ 2,237	19.9%
Total Expenditures	\$ 14,994	\$ 16,355	9.1%

<u>Marion</u>	FY 2006 Budget	FY 2007 Budget	% Change
Resources			
General Funds	\$ 13,058	\$ 13,706	5.0%
Earnings Funds	\$ 49	\$ 54	10.2%
Restricted Funds	\$ 3,602	\$ 3,332	-7.5%

Total Resources	\$	16,709	\$	17,092	2.3%
Expenditures					
General Funds	\$	13,063	\$	13,642	4.4%
Earnings	\$	41	\$	88	114.6%
Restricted	\$	3,602	\$	3,332	-7.5%
Total Expenditures	\$	16,706	\$	17,062	2.1%

<u>Newark</u>	FY 2006 Budget	FY 2007 Budget	% Change		
Resources					
General Funds	\$	17,567	\$	19,024	8.3%
Earnings Funds	\$	81	\$	84	3.7%
Restricted Funds	\$	2,362	\$	2,294	-2.9%
Total Resources	\$	20,010	\$	21,402	7.0%
Expenditures					
General Funds	\$	17,588	\$	18,946	7.7%
Earnings	\$	81	\$	84	3.7%
Restricted	\$	2,362	\$	2,294	-2.9%
Total Expenditures	\$	20,031	\$	21,324	6.5%

<u>ATI</u>	FY 2006 Budget	FY 2007 Budget	% Change		
Resources					
General Funds	\$	8,721	\$	9,099	4.3%
Earnings Funds	\$	1,645	\$	1,643	-0.1%
Restricted Funds	\$	1,875	\$	2,139	14.1%
Total Resources	\$	12,241	\$	12,881	5.2%
Expenditures					
General Funds	\$	9,077	\$	9,042	-0.4%
Earnings	\$	2,161	\$	2,021	-6.5%
Restricted	\$	1,875	\$	2,139	14.1%
Total Expenditures	\$	13,113	\$	13,202	0.7%

IV. Analysis of Budget Recommendations For All Funds – Columbus Campus

- A. Summary of Recommendations by Funding Source
- B. Budget Recommendations for Health System and Major Auxiliaries
- C. Consolidated Statement of Health System Operations
- D. Consolidated Statement of Health System Changes in Net Assets

A. Summary of Recommended Allocation Levels – Columbus Campus Only – All Funds Revenues (In Millions)²

Category		FY2006	FY 2007	% Change
General Funds				
	Net Tuition	\$571	\$611	7.0%
	State Support	325	334	2.8%
	All Other ³	\$134	\$143	6.7%
	Sub Total	\$1,030	\$1,088	5.6%
Student	Undergraduate Financial Aid	(64)	(69)	
	Revised Sub	\$966	\$1,019	5.5%
Total				
Earnings				
	Health System ⁴	\$1,192	\$1,330	11.6%
	Auxiliaries ⁵	257	266	3.5%
	OSUP	215	245	14.0%
	All Other ⁶	93	97	4.3%
	Sub Total	\$1,757	\$1,938	10.3%
Restricted				
	Appropriations	\$57	\$57	0.0%
	Gifts & Grants	572	589	3.0%
	Endowments ⁷	17	19	11.8%
	Sub Total	\$646	\$665	2.9%
Grand Total				
		\$3,369	\$3,622	7.5%

² Totals may not reconcile with other tables due to adjustments for inter-fund transfers.

³ Includes miscellaneous student fees, cost recoveries, and interest income.

⁴ FY 2006 resources represent 10 month actual & 2 month projection.

⁵ Auxiliaries include Athletics, Transportation and Parking, Student Affairs.

⁶ Includes conference fees and departmental earnings.

⁷ Does not include all endowment income. 206

B. Summary of Budget Recommendations For Health System, Major Auxiliaries and Development (FY 2007)

**Includes All Funds (General, Restricted, and Auxiliary)⁸
(in millions)**

Unit	FY 2006 Resources⁹	FY 2007 Resources¹⁰	Percent Change	FY 2007 Expenditures/ Transfers	Net Income
Health System	\$1,192	\$1,330	11.6%	\$1,255	\$75
Student Affairs Auxiliary Operations	132	134	1.5%	132	2
Intercollegiate Athletics	92	97.5	6.0%	97.5	0
Transportation and Parking	24.7	26.0	5.3%	25.0	1
University Airport ¹¹	8.2	8.6	4.9%	7.5	1.1
Development Operating	20.8	21.5	3.4%	21.5	0

⁸ Totals may not reconcile with other tables due to adjustments for inter- and intra-fund transfers.

⁹ FY 2006 resources represent 10 month actual & 2 month projection.

¹⁰ Planned budget.

¹¹ Airport revenue may not be diverted for non-airport purposes by federal law.

C. Consolidated Statement of Operations

The Ohio State University Health System
for the Years Ending June 30, 2006 and 2007
(in thousands)

	FY 2006 Forecast	FY 2007 Budget	Budget % Var
REVENUE			
Net Patient Revenue	\$1,112,744	\$1,254,247	12.7%
Medical Education Revenue – Indirect	\$20,245	19,765	-2.4
Resident Income	18,005	14,977	-16.8
Related Operations	740	908	22.7
Reference Lab Operations	11,345	11,249	-.84
Other Revenue	<u>29,460</u>	<u>29,404</u>	<u>-.19</u>
Total Operating Revenue	\$1,192,540	\$1,330,551	11.6%
EXPENSE			
Salaries	\$430,487	\$482,519	12.1
Benefits	117,538	135,838	15.6
Hospital Physician Fees	17,320	18,192	5.0
Physician/Faculty Services	4,309	4,126	-4.2
Supplies	161,645	173,626	7.4
Cost of Drugs	75,682	83,186	9.9
Services	134,383	148,652	10.6
Resident Salaries and Benefits	30,252	32,468	7.3
Med Staff & Academic Faculty	-	-	-
Support			
Depreciation	47,867	54,337	13.5
Interest	9,279	9,312	.36
Provision for Bad Debt	70,248	84,264	19.9
University Overhead	<u>23,629</u>	<u>27,991</u>	<u>18.5</u>
Total Expense	\$1,122,642	\$1,254,516	11.7%
Gain (Loss) from Operations	\$69,897	\$76,035	8.8%
Operating Margin	5.9%	5.7%	
NON-OPERATING GAIN (LOSS)			
Income from Investments	\$5,262	\$5,545	5.4
Gain/Loss on Sale of Assets	<u>168</u>	<u>0</u>	<u>-100.0</u>
Excess of Revenue over Expense	\$75,328	\$81,580	8.3%
Total Margin	6.3%	6.1%	

D. Consolidated Statement of Changes in Net Assets

The Health System projects continued growth in FY 2007. Total operating revenue is expected to grow 11.6%, while expenses grow 11.7%. Total margin is projected to be 6.1% or an excess of \$81.6 million in revenues over expenses.

FY 2006 year-end Net Assets are projected to be \$25M better than budget while the FY 2007 budget reflects a year-end Net asset increase of \$11.5M

**The Ohio State University Health System
Years Ending June 30, 2006 and 2007
(in thousands)**

	FY 2006 Forecast	FY 2007 Budget	Budget % Var
Net Assets Beginning of Period	\$381,795	\$399,481	4.6%
Excess of Revenue over Expenditures	75,328	81,581	8.3%
Less Total Medical Center Investments	(58,000)	(70,000)	20.7%
Contributions for Property Acquisitions	358	0	-100.0%
Increase (Decrease) in Net Assets	\$17,686	\$11,581	
Net Assets End of Period	\$399,481	\$411,062	2.9%

NOTE: Medical Center Investments total is still under review as part of the long-term financial plan, which includes cash reserve targets.

V. Resource Allocations Should Advance Effective Financial Stewardship

- A. Compliance with State and Federal Mandates
- B. New Cost Savings Initiatives
- C. Financial Goals

A. FY 07 Funds Allocated to Assure Compliance with State and Federal Mandates, Columbus Campus

	Continuing	One-Time
Human Subject and Animal Research Compliance	\$1,500,000	
Student Services	152,000	
Public Safety	178,000	55,000
Disability Services	96,000	62,000
Other		40,000
Total	\$1,926,000	\$157,000

NOTE: Funding sources for research compliance include \$500,000 central General Funds, \$500,000 reallocation from Office of Research and \$500,000 assessment to colleges.

B. New Cost Savings Initiatives

This budget funds three new or enhanced cost reduction initiatives summarized below:

Plan for Health (OHR) – an investment of \$2.0 million in wellness programs and coordinated care management. This is expected to save \$3 to \$6 million each year in years one to three, and \$5 to \$8 million each year thereafter, by improving the health of University faculty and staff and improving the effectiveness of care of chronic conditions.

Transition to Work (OHR) – this plan is modeled after successful efforts elsewhere that demonstrate savings to employers in Worker's Compensation costs and significant benefits to employees by returning employees with temporary medical or psychological restrictions to work sooner. An up front investment of \$289,000 is expected to save at least \$2.8 million annually.

Energy Management and Sustainability (FOD) – the rising cost of energy has made it cost effective to enhance conservation efforts and explore alternative energy sources across campus. This request includes \$236,000 in continuing funds and \$200,000 in one-time funds to improve metering and building designs. Additional internal funds will be used to fund building energy audits as part of this program. Based on current energy costs, long-term savings are expected to be over \$2.0 million annually.

Before funds are released, the sponsoring unit will be expected to complete a detailed work plan that includes deliverables and measures of success. Outcomes will be reported to the University community and the Board of Trustees on a regular basis.

C. Financial Goals For FY 2007

	FY 2006	FY 2007	Long-Term Target
Operating Margin ¹²	0.5%	0.46%	0.5 – 1.0%
Rainy Day Fund	\$11.5M	12.5M	\$25M
Other Reserves	Varies	Varies	Varies
Operating Cash	30 days +	30 days +	30 days+
All Funds Debt Service as a % of Total	2.33%	2.13%	Less than 5.0%
Bond Rating	AA	AA	AA
Future Commitments of Continuing Funds	\$13.4M	\$11.9M	No more than 1%

VI. Conclusions

- A. Chronology – What Happens Next
- B. Financial Issues for FY 2007
- C. Summary

A. What Happens Next

September

Current Funds Budget Books
Purchasing Update
Capital Plan Review I

November

Year-End Financial Review
First Quarter Budget/Risk Assessment
Capital Plan Review II (Deferred Maintenance)

December

Energy Management and Sustainability Report

February

Mid-Year Review
Budget vs. Actual

¹² Includes budgeted operating margin, utility and enrollment reserves.

B. Financial Issues for FY 2007

1. Preparing for FY 2008-FY 2009 State of Ohio Biennial Budget process.
2. Funding graduate education based on program quality.
3. Funding the next development campaign.
4. Development of an enterprise-wide risk management structure.
5. Completion of five-year financial plan.
6. Capital funding including additional funding for deferred maintenance.
7. Implementation and tracking of key cost reduction initiatives.
8. Evaluation of sources, uses and cost allocation processes regarding support of research.
9. Financial implications of proposals to restructure the undergraduate curriculum.
10. Follow-up on internal controls.
11. Financial performance of affiliated entities.
12. Oversight of SIS installation.

C. Summary

1. This budget supports the priorities of the Academic Plan/Leadership Agenda.
2. Revenue assumptions are reasonable and in compliance with state law.
3. Expenses are fully funded and within available revenues.
4. Financial Stewardship is strengthened.
5. Next steps and strategic issues for the next budget cycle have been identified.



 Celebrating our Targeted Investments in Excellence

CLIMATE, WATER, AND CARBON PROGRAM

- College of Social and Behavioral Sciences
- College of Mathematical and Physical Sciences
- College of Food, Agricultural, and Environmental Sciences

➤ \$11,350,000 in cash
➤ \$ 510,000 in continuing funds

 Celebrating our Targeted Investments in Excellence

MATHEMATICAL BIOSCIENCES

- College of Biological Sciences
- College of Mathematical and Physical Sciences

➤ \$1,490,000 in cash
➤ \$ 725,000 in continuing funds

 Celebrating our Targeted Investments in Excellence

PUBLIC HEALTH PREPAREDNESS PROGRAM FOR EMERGING INFECTIOUS DISEASE THREATS

- School of Public Health
- College of Veterinary Medicine
- College of Medicine
- College of Biological Sciences
- College of Food, Agricultural, and Environmental Sciences
- College of Pharmacy

➤ \$3,311,112 in cash
➤ \$1,457,835 in continuing funds

 Celebrating our Targeted Investments in Excellence

CENTER FOR COSMOLOGY AND ASTRO-PARTICLE PHYSICS

- College of Mathematical and Physical Sciences

➤ \$4,780,000 in cash
➤ \$ 282,000 in continuing funds

 Celebrating our Targeted Investments in Excellence

CENTER FOR CLEAN, SUSTAINABLE ENERGY

- College of Engineering

➤ \$1,273,000 in cash
➤ \$ 704,500 in continuing funds



ADVANCED MATERIALS INITIATIVE

- College of Engineering
- College of Mathematical and Physical Sciences

➤ \$9,090,000 in cash
 ➤ \$ 624,500 in continuing funds



MULTIDISCIPLINARY INITIATIVE IN POPULATION AND HEALTH

- College of Social and Behavioral Sciences
- College of Human Ecology
- College of Nursing
- School of Public Health

➤ \$2,189,000 in cash
 ➤ \$ 224,165 in continuing funds



TRANSLATIONAL PLANT SCIENCES

- College of Biological Sciences
- College of Food, Agricultural, and Environmental Sciences

➤ \$3,225,000 in cash
 ➤ \$ 156,500 in continuing funds



MUSIC INDUSTRY PROGRAM

- College of the Arts

➤ \$137,000 in cash
 ➤ \$315,500 in continuing funds



MicroRNA GENES IN DIAGNOSIS, PROGNOSIS, PREVENTION, AND THERAPY OF CANCER

- College of Medicine
- College of Veterinary Medicine
- College of Pharmacy
- College of Mathematical and Physical Sciences

➤ \$6,134,888 in cash

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 22, 2006

The Board of Trustees met at its regular monthly meeting on Friday, September 22, 2006, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

September 22, 2006 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on September 22, 2006, at 11:30 a.m. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, G. Gil Cloyd, Jo Ann Davidson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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INTRODUCTION OF NEW TRUSTEES

Judge Duncan:

Good morning. I would like to call the meeting of the Board of Trustees to order. We are extremely delighted to be joined this morning by our newest Board members.

First, let me introduce Alan Brass, from Toledo, OH. His career spans over three decades in healthcare and he has predominantly been associated with large multi-hospital systems and with major academic centers. He previously held administrative positions with Children's Hospital here in Columbus, and is now chief executive officer for ProMedica Health System in Toledo. ProMedica is one of the largest and fastest growing healthcare systems in the Midwest. Mr. Brass received his undergraduate degree from Youngstown University and his master's degree in hospital and health services administration and finance from The Ohio State University, and is an adjunct faculty member in our School of Public Health.

Next, I would like to introduce Jack Fisher of Columbus. Jack serves as executive vice president of The Ohio Farm Bureau Federation, Inc., a 229,000-member state organization representing agriculture at local, state and national levels. Jack holds bachelor's and master's degrees in agriculture from The Ohio State University and a master's degree in counseling from Ball State University. He is a member of the OSU Department of Animal Science Hall of Fame, and has been awarded the OSU College of Food, Agricultural and Environmental Sciences' Distinguished Service Award.

Teckie Shackelford, of Gahanna, is an educational consultant and founder of School Selection Consulting. She is currently serving as chairperson of the I KNOW I CAN scholarship board in Columbus, the president of Project GRAD-Columbus, and the secretary-treasurer of Project GRAD-Ohio. She is also a member of the board of directors of Project GRAD-USA. She currently is on the board of The Ohio State University Foundation, where she served as chair. Teckie is a former school teacher whose major focus for her activities has been all levels of education. She received her Bachelor of Arts degree from Denison University and her master's degree from OSU. She has been inducted into the Ohio Foundation of Independent Colleges' Hall of Excellence, the Central Ohio Business Hall of Fame, and the Ohio Women's Hall of Fame.

Ladies and gentlemen, please join me in a warm welcome to our three new members of the Board of Trustees.

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Judge Duncan:

On the agenda you will note that we are proposing a resolution establishing and appointing the Presidential Search Committee. This committee had its first introductory meeting last week and they will begin their work shortly. Periodically, we will update the Board as to their progress. Also, as a result of the addition of our

September 22, 2006 meeting, Board of Trustees

new Board members, we are amending our committee appointments. Therefore we have two resolutions that we have proposed and ask your action on: 1) Establishment and Appointment of a Presidential Search Committee; and 2) the amended Committee Appointments.

**ESTABLISHMENT AND APPOINTMENT OF
PRESIDENTIAL SEARCH COMMITTEE**

Resolution No. 2007-27

Synopsis: Establishment and appointment of Presidential Search Committee is proposed.

WHEREAS Dr. Karen A. Holbrook has announced her decision to retire from the presidency of The Ohio State University in June 2007; and

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to select the President of the University; and

WHEREAS the Board of Trustees has determined that it is appropriate to establish and appoint a Search Committee with broad representation of University constituencies and charge it with responsibility for recommending to the Board one or more candidates to be the next President of the University; and

WHEREAS in order to proceed expeditiously with the commencement of the search it is appropriate to constitute and give an initial charge to the Search Committee:

NOW THEREFORE

BE IT RESOLVED, That the Search Committee for the President of The Ohio State University will have the following membership:

Trustees

Douglas G. Borrer
G. Gilbert Cloyd
Jo Ann Davidson
Karen L. Hendricks
Robert H. Schottenstein
Alex Shumate
Leslie H. Wexner

Members of the Faculty

Kevin G. Boyle, Professor of History
Marilynn Brewer, Professor of Psychology
L. S. Fan, Distinguished University Professor, Chemical and Biomolecular Engineering
Susan E. Metros, Professor, Industrial, Interior, and Visual Communication Design and Deputy Chief Information Officer
Terry A. Miller, Ohio Eminent Scholar in Experimental Physical Chemistry
Linda J. Saif, Distinguished University Professor, Food Animal Health--OARDC; Veterinary Preventive Medicine
Harald E. Vaessin, Professor of Molecular Genetics

Deans

Joseph A. Alutto, Dean, Fisher College of Business and Executive Dean for Professional Colleges; and
Jacqueline J. Royster, Executive Dean for Arts and Sciences and Senior Vice Provost

Students

Una M. Chung, Inter-Professional Student

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Ryan M. Fournier, President, Undergraduate Student Government
Waverly L. Gordon, President, Council of Graduate Students

Administrators

Fred Sanfilippo, Senior Vice President for Health Sciences and Executive Dean
of the Health Sciences Colleges Cluster
Mac A. Stewart, Vice Provost for Minority Affairs and Chief Diversity Officer

Alumni Association representative

Archie Griffin, President and CEO, Alumni Association

Foundation Board representative

Jack Lucks, Jr., Chair of the Foundation Board

Non-Teaching Staff representative

Jay S. Young, Chair, University Staff Advisory Council

BE IT FURTHER RESOLVED, That Alex Shumate shall serve as Chair of the Search Committee and that the following people will serve the Board and Committee as follows: David O. Frantz, liaison; Christopher M. Culley, general counsel; and Maureen T. Sharkey, administrative coordinator; and

BE IT FURTHER RESOLVED, That each member of the Search Committee shall commit herself or himself to representing the best interests of the University in planning and directing all aspects of a comprehensive and expeditious search for a new President including, but not limited to, developing a profile of characteristics, skills and qualities desired in the next president; developing a list of candidates and verifying their qualifications, availability and interest in the position; and making a recommendation of one or more candidates to the Board in a timely fashion; and

BE IT FURTHER RESOLVED, That the Chair of the Search Committee shall provide periodic updates to the Board of Trustees at its regularly scheduled meetings until the search is concluded; and

BE IT FURTHER RESOLVED, That the Search Committee shall serve until discharged by the Board of Trustees or upon the appointment of a new President; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the Chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2006-2007

Resolution No. 2007-28

BE IT RESOLVED, That the appointments to committees and representatives to various Boards for 2006-2007 be amended as follows:

Academic and Student Affairs Committee:

Douglas G. Borrer, Chair
John D. Ong, Vice Chair
Robert H. Schottenstein
G. Gilbert Cloyd
Thekla R. Shackelford
Alex Shumate
JOHN C. FISHER
Yoonhee P. Ha

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Leslie H. Wexner
Brian K. Hicks
Walden W. O'Dell
ALAN W. BRASS
Christopher A. Alvarez-Breckenridge

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Investments Committee:

Dimon R. McFerson, Chair
Walden W. O'Dell, Vice Chair
Jo Ann Davidson
Robert H. Schottenstein
John D. Ong
THEKLA R. SHACKELFORD
Ex Officio:
John Gerlach, Jr. (Found Bd)
David A. Rismiller (Found Bd)

Audit Committee:

Robert H. Schottenstein, Chair
Robert M. Duncan, Vice Chair
THEKLA R. SHACKELFORD
James Gilmour (3/1/05 – 2/29/08)

Agricultural Affairs Committee:

Walden W. O'Dell, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Robert M. Duncan
John D. Ong
JOHN C. FISHER
Yoonhee P. Ha
Christopher A. Alvarez-Breckenridge

Medical Center Affairs Committee:

Dimon R. McFerson, Chair
Brian K. Hicks, Vice Chair
Jo Ann Davidson
G. Gilbert Cloyd
Robert H. Schottenstein
ALAN W. BRASS
Ellen Hardymon
David Lauer
Donald Shackelford

Governance Committee:

Robert M. Duncan, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Jo Ann Davidson

Government Relations Advisory Council:

Robert M. Duncan, Chair
Douglas G. Borrer, Vice Chair
Jo Ann Davidson
Brian K. Hicks
David L. Brennan
Thomas Hoaglin
Rich Hillis
Stephen C. Landerman

**The Arthur G. James Cancer
Hospital & Richard J. Solove
Research Inst. Bd:**

Karen L. Hendricks, Chair
Robert H. Schottenstein

University Hospitals Board:

Brian K. Hicks

Campus Partners Board:

Robert M. Duncan

**Research Foundation Board of
Directors:**

G. Gilbert Cloyd

**University Foundation Board Ex
Officio Class of Directors:**

Karen L. Hendricks (2007)
Robert H. Schottenstein (2008)
Douglas G. Borrer (2009)

Affiliated Entities Committee

Robert M. Duncan (2007)
Karen L. Hendricks (2008)
Dimon R. McFerson (2009)
JOHN C. FISHER (2010)

**Science and Technology Campus
Board:**

ROBERT M. DUNCAN

Regional Campus Trustee Liaison:

Robert H. Schottenstein

Upon motion of Dr. Cloyd, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous voice vote.

PRESIDENT'S REPORT

President Karen A. Holbrook:

Good morning to all of you, and let me also add my welcome to Teckie, Jack, and Alan. It is delightful to have you with us and I will enjoy working with you this year.

We begin another school year that promises to be an outstanding year. I want to spend most of my time talking about the students and about the faculty who will lead us through this coming year. Before doing that, I will make a couple of

September 22, 2006 meeting, Board of Trustees

announcements that I hope are already familiar to you that have come about since we were last together at the July Board meeting.

I think that you know that in late August we learned that we now rank #19 in the *U.S. News and World Report* for our undergraduate program in the "America's Best Colleges." Since 2002, OSU has moved up from #24 to #22, and up now to #19; moving four spots is really quite commendable for the University in a rather short period of time.

We also announced in August the results of an economic impact study that we did with our other two research university partners in the state, Case Western and the University of Cincinnati. This study showed that collectively our three institutions brought in about \$6.2 billion annually of income that impacts the state in a very positive way and that we account for approximately 68,000 jobs. If you have an opportunity to look at the study it gives you a number of measures of economic impact that show us what higher education is doing in such a relevant and important way for the state of Ohio. Among the three of us, we also bring in 80% of the imported research dollars to the state among our academic institutions, so that is a very positive stat.

You have heard that the Metro School opened on August 28. Not only were the 97 ninth graders welcomed at their own school, they were welcomed on our campus by attending the Freshman Convocation. They were resoundingly cheered by our freshmen, so we were very proud of that. It's a very exciting opportunity for these students.

Last week we announced the Department of Athletics' gift of \$5 million to the Library Renovation Project, something very important to this University. It now brings us to \$20 million of the \$30 million that we need to capture as we go forward with the project. So we are working on that last \$10 million very diligently, but we are grateful to Athletics for what they have done.

I am also delighted to introduce our new vice provost for Graduate Studies and dean of the Graduate School, subject to your approval today, Dr. Pat Osmer, former chairperson of the Department of Astronomy. His leadership over astronomy in the last thirteen years has included building research and graduate programs in the department, as well as his significant role in Ohio State's position with a large binocular telescope in Arizona, something we can be extremely proud of. All the successes that Pat has brought to his department and to the University overall, gives us great confidence that he is going to be an extraordinary leader to continue to advance the quality of our graduate program to a high level of excellence.

Pat, would you stand so we can welcome you to our rank? Thank you very much for joining us. It is a very important role for the University.

You have all heard about the incoming class, but it never hurts to say, again, that this is the 12th best class we have ever brought into The Ohio State University. We are very grateful to *The Columbus Dispatch* for having a front-page story about the "new elite" University in the state of Ohio. Comparing us with Miami of Ohio is a very different comparison, because we are very different institutions. Nonetheless, it showed what the statistics were for the quality of the incoming class.

While we won't know the final numbers of the incoming class until the first fifteen days of school have been concluded, we do know that 43% of those students were in the top 10% of their high school graduating class and 80% of those students were in the top 25%. Both of those numbers were up from last year. Their ACT average score was 26.4; again, that keeps rising every single year. The percentage of students of color is now 16%; up nearly 6%. We are very proud of that figure as diversity is one of the six goals of the Academic Plan and something that this institution is very committed to.

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This is a bigger class than ever. We have 6,150 incoming freshmen, but it could be 6,200 students by the time we have the final count. The incoming students come from all 88 counties in Ohio, and from 46 of the 50 states. The incoming freshmen also have these statistics: 64% of the students worked while they were in high school; 59% of them earned a varsity letter, so we are bringing in great athletes; 30% of them were participants in state music concerts or contests; and 25% of them received some kind of recognition for doing community service during their high school years.

Nine out of ten of our freshmen have returned as sophomores. That means we officially have a 91% retention rate, which is very high considering that it was 79% in 1995. So we have moved up rather dramatically and that is part of bringing in stronger students at the front end. The second statistic -- I'm reporting today for the first time publicly -- is our graduation rate is now up to 71%. That is very significant. We were at 55% for the class entering in 1994. That is a great rise and we want to see that continue to grow as well.

We have made great strides in the quality of our students, and we think it's based on a strong academic reputation, the quality and the breadth of our programs, and the outstanding faculty who are committed to teaching and to their research. In the research realm, they've also brought in a record number in terms of research funding for the year. We closed the books at about \$589 million this year, which is very substantial for the University.

We welcomed about 200 new faculty this year. I want to give you the profiles of five new faculty, because it illustrates the diversity of people, where they come from, what they're doing, and what their backgrounds are. I'm going to say something about a full professor, a chairperson, an eminent scholar, and someone who is very unique in the arts, as well as an associate professor and assistant professor. This will give you a range of what our faculty is going to look like.

Dr. Anita Hopper is the new chairperson of Molecular Genetics. She is a very highly-regarded geneticist, who came from Penn State University, where she was a distinguished professor in biochemistry and molecular biology. She is a fellow of the American Academy of Microbiology. She is part of our interdisciplinary RNA program, which is a very renowned program for this University that spreads across many colleges and departments, and has outstanding research. We're actually getting some other new faculty coming here simply because of this program. Her reason for coming to Ohio State was because of the strong interdisciplinary program in her own discipline.

We are also bringing in Dr. Julian Thayer, who joins the Department of Psychology from the National Institutes of Health, where he has been a senior researcher since 2000. He is The Ohio Eminent Scholar in Health Psychology and his research focuses on how people adapt to stress, something very useful in the academic environment. He also talks about how the coping strategies for stress can actually cause psychological problems and illness. He has been a Fulbright fellow, had an early career award in behavioral medicine, and has been elected to the Academy of Behavioral Medicine. He is also an accomplished jazz bassist and uses music to confirm his research, and finds a psychological link between music and emotion.

Peter Kozma has been named the opera director for the School of Music. He was a stage director, originally from Hungary, but most recently comes from the Minnesota Opera. He has worked with the Miskolk Summer Festival, Wolf Trap Opera, and the Des Moines Metro Opera. He plans to stage a main-stage opera this spring with full orchestra, costumes, and set. He earned his master's degree in opera directing at the University of Texas, where he is currently working on a doctoral degree. Peter completed his undergraduate degree in voice performance at the Frantz Liszt Academy of Music in Budapest, where he formed a chamber opera group. So he will be a unique addition to our faculty.

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Dr. Wandasen Gubrayus has joined the faculty in the Department of Veterinary Preventive Medicine in the College of Veterinary Medicine as an associate professor. He received his Doctor of Veterinary Medicine degree from Addis Ababa University in Ethiopia, and then completed a comparative biomedicine degree at North Carolina State University. He is a Diplomat of the American College of Veterinary Medicine, and his research tracks bacterial and viral foodborne pathogens, particularly in swine populations. He joins a growing interdisciplinary program in emergency preparedness for emerging infectious diseases, which is one of the Target Investment in Excellence proposals in the College of Veterinary Medicine and the School of Public Health.

Dr. B. Scott Gaudi is a new assistant professor of Astronomy. He earned his Ph.D. degree at The Ohio State University in 2000, then received two post-doctoral fellowships -- at Princeton and Harvard. He is what is known as a "planet-hunter"; he finds planets around faraway stars. Even before he graduated from Ohio State, he was already becoming prominent in the international "planet-hunting" community, developing techniques of finding planets like our own and other stars. In 2000, *Discovery Magazine* named him as one of the top 20 scientists to watch in the next 20 years. Ultimately, his work could answer the question of whether we are alone in the universe.

These are five very unique faculty members. In meeting all of them the other night, I can tell you they come from outstanding universities all across the country, including many from Colorado, Texas, Berkley, and Virginia. You name a quality university and our faculty represents those universities and that's not just the new faculty. Those faculty members join an already very distinguished and very accomplished faculty that's here, and those are the people that are preparing the students for the future.

I think the year's off to a very good start. I'm confident that we're going to have much more good news as the year goes on and I look forward to sharing it with all of you. Thank you very much.

Judge Duncan:

Dr. Osmer, this Board is well aware of your outstanding scholarship and distinguished teaching, and you have served the University admirably. Good luck in your new position where you will continue to serve the University.

Dr. Osmer:

Thank you very much. I am very excited about the opportunity to work with the graduate program and we would like to build on everything President Holbrook has just described. We are going to take the graduate program to the next notch, which is a key step to advancing the University. I am grateful for the chance to work with the Graduate School.

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STUDENT RECOGNITION AWARD

Mr. Alvarez-Breckenridge:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of their achievement in his or her area of study, service to the University and/or community, and research achievements that have been a credit to the college and the University.

This month's recipient is Erica Johnson, who was nominated by Dean Mel Shipp from the College of Optometry. Erica is a fourth-year student, pursuing a

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Doctorate in Optometry degree and a Master of Science degree in vision science.

Erica's achievements prior to entering the College of Optometry are numerous and served as a segue for many of her accomplishments at Ohio State. After graduating from Central Michigan, where she served as the student body president and graduated with a degree in biology and a minor in chemistry, she spent a year as a Traveling Leadership Consultant for her sorority, Alpha Chi Omega. She followed this experience with a fruitful summer spent at Ohio State as a T-35 Summer Research Trainee. Her research project, which was funded by the NIH and the National Eye Institute, produced an abstract that was accepted by the American Academy of Optometry.

Erica's leadership qualities continued to blossom during her studies as an optometry student. She has made a significant service contribution to the community by serving as a student volunteer for Optometric Services for Humanity while also representing her classmates as the Class of 2007 president of the College of Optometry Student Council.

Erica's ability to balance her schoolwork, leadership responsibilities, and service prompted Dean Shipp to praise Erica as an "exceptional scholar, gifted clinician, and exemplary leader in the College of Optometry." Beyond these qualities, Erica excels in her inter-personal skills, being described as "uncommonly mature...a consensus builder...well respected by her peers and universally praised by our faculty."

Erica is certainly one of the most recognizable faces in the College of Optometry due to the time she served as president for the Optometry Student Council where she was the spokesperson for all optometry students. Additionally, Erica has been coordinating Welcome Week events for all first-year students while serving as the president of the Ohio State Chapter for the American Optometric Student Association.

In short, Erica is making great strides as a scholar, clinician, and leader within the field of optometry. Additionally, she has done a remarkable job of balancing her academic obligations with her numerous co-curricular activities. She has truly made an indelible mark on the College of Optometry and the University at large.

Erica, on behalf of the Board of Trustees, I am very pleased to present you with this award today. Your achievements are truly remarkable and you are indeed an outstanding student. Congratulations and best of luck in your future endeavors.

Ms. Erica D. Johnson:

I would like to thank the Board for this wonderful honor. It is truly a privilege to represent the College of Optometry and Ohio State. I would also like to especially thank Dr. Shipp for his guidance and leadership. He has been a wonderful addition to the College of Optometry and we are lucky to have him as a role model in both optometry and his leadership in life overall.

I've had so many great opportunities that Ohio State has afforded me -- from research of children and vision and learning, to going to the State House in Ohio and Washington, DC, to lobby for our profession -- it's been quite an honor.

While I have the chance, I would like to publicly thank all of our faculty members who have been a wonderful support to us, to encourage us and just lift us up, and role model what it is to be a serving community member and, especially, in the

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optometry profession. I would also like to thank my fiancé, who's been there for the celebrations and more of the successes and challenges that have happened.

Thank you so much for this honor. It has really been a privilege to represent Ohio State and the College of Optometry. I look forward to many more connections with Ohio State in the future. Thank you.

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COMMITTEE REPORTS

Judge Duncan:

The Affiliated Entities Committee met yesterday morning and all members were present. There are no action items to report out. I will mail you a written report and attach a chart which identifies and further sets forth relevant information about each of the entities. Also, there will be some more detailed information regarding the Metro High School that Dr. Holbrook mentioned and I'll try to get that done next week.

Mr. Schottenstein will now report on the Audit Committee meeting.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit Committee met yesterday afternoon and all members were present. We received a brief update from the internal auditors concerning the status of the Fiscal Year 2007 Audit Plan and we also received a brief update from our external auditors, Deloitte and Touche, with regard to the status of the Fiscal Year 2006 Audit Plan. There are no items to report at this time. That concludes my report.

Judge Duncan:

Mr. Hicks, would you please give the Medical Center Affairs Committee report?

Mr. Hicks:

Thank you, Mr. Chairman. While we had no action items to report, we did have several updates this morning. We had a pretty robust agenda.

Our first update was on the Master Plan, which is a \$700 million, 10-year plan, with two phases. We heard an update on a best buy stacking proposal that will allow us to go forward on the new cancer hospital and critical care bed tower.

We have a couple of issues that are coming in front of us on the consent agenda today that came from the Fiscal Affairs Committee. We expect a number of other projects to come before us next month, but a lot of progress is happening very rapidly on the Master Plan.

We then heard an update from Keith Todd on our Capital Campaign, the "Power to Change Lives." As you'll recall, this is a \$500 million campaign that was publicly kicked off in November. Thus far, we have obtained about 57% of the goal -- \$288 million -- but we've got about \$212 million to go. We are making good progress and the campaign proceeds at pace. Mr. Todd talked to us about some of the performance metrics that he has instituted with regard to the development officer, which we think would be very helpful down the road to complete this project and other initiatives from a capital campaign standpoint.

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Next, Mr. Stone gave us a financial overview. The Medical Center closed out Fiscal Year 2006, which was a very good year. All patient activity and financial indicators were up, including the fact that we had a 6.5% operating margin, which is very important to what we have going on down the road. We had a very interesting discussion about the first two months of this year -- our numbers were even better for the first two months -- and we hope that they will continue to be as good and robust for the rest of the year.

We did have a good discussion about establishing fixed financial targets for the Medical Center to protect our debt rating from a University standpoint, but also to make sure that the Medical Center has enough cash flow. As we go through this rapid growth, we need to make sure we have financial stability and discipline. So we're going to look critically on the operating margin as a metric on days, cash on hand from a reserve standpoint, and then debt service. This is a work in progress, but it is very important that we have these metrics and we measure the Medical Center operations as a result of these metrics.

Dean Souba talked to us about the Clinical and Transactional Science Awards, which is a new program from the Department of the National Institutes of Health. We will be going after a \$30 million, five-year NIH grant and will be seeking and making that application in January. We have a committee that is working on this to put together both the program and the grant. We will have a very strong pediatric component for this, and next month we will be asked to consider the creation of a center that will handle this STSA-CPSA grant from an organizational standpoint for the Medical Center.

Finally, Mr. Chairman, we had a very brief report from Dr. Sanfilippo on the status of the Institute for Personalized Health Care, and a brief discussion about the Biomedical Research Tower, which is coming to a conclusion. The BRT will have a grand opening in November, with move-in in December. So we're pleased with that, and I'll be happy to answer any questions.

Judge Duncan:

Are there any questions for discussion? Thank you. Mr. O'Dell, Investments Committee --

Mr. O'Dell:

Dr. Jim Schroeder presented the Development Report in which he focused on the full year, ending in June. Cash receipts for the year were up 3% to \$207 million. Total fundraising activities during the period of time, which includes the quests and trusts, increased 12% to \$284 million; a very fine performance in a very difficult year.

Next, Mr. Nichols presented the Endowment Report. The endowment had a 10.9% return in the year ending June 30, and now stands at \$2.17 billion as of August 31. This year the endowment fund will distribute \$88 million to the colleges, up from \$84 million last year.

We then reviewed the Investment Policy Benchmarking and Asset Allocations, which included recommendations from outside consultants. It is clear that work is still needed to shift our endowment portfolio to the mixed group two years ago, and that an additional movement is still required to shift to what can be considered best practice. There will be a recommendation to the full Board on this matter at the November meeting. We also approved the routine Appointment and Reappointment of Investment Managers.

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Finally, Mr. Shkurti made a presentation regarding the endowment assessment for development activities, which was set at 1.1% on a portion of the fund for Fiscal Year 2007. That concludes my report.

Judge Duncan:

Any questions for Mr. O'Dell? We will now have the Academic and Student Affairs Committee report. Mr. Borrer --

Mr. Borrer:

Today we first heard from Dr. Mike Sherman on the health and safety of Ohio State University students studying abroad, and what we as an institution are doing. I will tell you we have a very comprehensive plan to deal with student safety. We received a detailed report concerning the recent events in the Middle East, and our students that were there were handled very efficiently and effectively, and removed as they requested from any harmful situation. Our administration is on top of this and other issues, and, I believe, is fully prepared to react quickly to situations as they arrive with our overseas students.

Next we heard from Interim Vice President Hollingsworth on campus area safety. He reported that they are redoubling their efforts to prevent unruly behavior -- post-game and off-campus -- and working with student groups, as well as the City of Columbus Safety Department to ensure future good behavior.

On Ohio State's front, we heard from two student leaders who are in charge of the Good Sportsmanship Campaign. They are leading a campus-wide effort to show students what good sportsmanship is, and will be promoting good sportsmanship at Ohio State sporting events in the future.

We also have a campus-wide group that is being supported by Athletics Director Gene Smith and Coach Jim Tressel. You can see in today's *Lantern*, a full-page ad, talking about what it is to be a good fan. I would like to commend our students, our Athletics Department, and our administration for their good work in this effort and for making plans that are going to help us in the future.

We also had a discussion about the distinction between the vast majority of Ohio State fans, and individuals that use Ohio State sporting events as an excuse to participate in unruly and illegal behavior. Our Committee fully supports all efforts to prevent that behavior in the future.

Finally, Provost Snyder presented for the consent agenda today approval of Non-Academic Center Status, renaming the Center for Informational Technology, and routine Personnel Actions. That concludes my report.

Judge Duncan:

Thank you. Any questions for discussion? I'll now call on Mrs. Davidson for the Fiscal Affairs Committee report.

Mrs. Davidson:

The Fiscal Affairs Committee had a full agenda this morning and are pleased to welcome our new member, Alan Brass, to the Committee.

We had a review of what has been going on here for the past two or three years, and one of our core processes that we've examined to see where we could make some significant savings. We were updated today on what we are doing in the area of purchasing, and using the purchasing power of the University on an aggregate basis and negotiating some University-wide contracts. We're pleased to support

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the report that there has been a \$67 million savings from the beginning of looking at this program, primarily coming from purchasing contracts for computers and printing. We also are being very sensitive to the issue of the diversity of our supplier-base, and not wanting to exclude some of our minority firms simply because of this process. We are taking special steps and actually have been able to increase their participation from 8% to 13%.

We had our review of the Fiscal Year 2007-2012 Capital Plan, which we approved as a Board last September. We have been given an interesting opportunity from the Board of Regents. They have asked the University if there was additional money in the capital budget -- which is still to be acted upon, hopefully, before the end of the year -- what would we do with that additional money. How could we use that additional money to actually impact our deferred maintenance issues?

We've gotten back to the Board of Regents and have given them a recommendation totaling \$27.5 million. Clearly one of the things that we would do would be to allocate some of that additional money to the Thompson Library Renovation Project, as well as some other key projects on campus. We will not know until later whether this additional money will actually materialize.

We also looked at the fact that we had some important non-state related projects that we wanted to continue to review: the Cancer Project, which is included in the Medical Center Plan, the Ohio Union Replacement, and the Student Academic Services Building. We will be moving ahead on some of the projects related to the Cancer Program Expansion and one of those is on our agenda today in our contracts. We have already given the authority to move ahead with the construction of the Ohio Union and the Student Academic Services Building is still in the design phase, and will come back to the Board in Autumn 2007.

It was a good report in the fact that we've impacted our deferred maintenance to the tune of \$132 million. The other side of that is the fact that as our buildings age, we still look at having another \$600 million come online as deferred maintenance of concerns because of the aging of our buildings and that will happen over the next five or six years. In the 2005 Bond Issue, \$40 million was not allocated in that. We have the ability to do some things that we hadn't planned to do, and that \$40 million is intended to be allocated again; \$10 million for the Ohio Union Project, \$10 million for the Student Academic Services Building; \$10 million to the Medical Center for their very extensive plans, and then \$10 million to be held in reserve for unexpected challenges or opportunities that we might have.

We had our first discussion on the target for the 2009 Bond Issue, which they are recommending at \$500 million. We need to actually give them that target soon so they can begin to plan ahead for these projects, and that will probably be back before the Board for your approval at our next meeting.

We talked a few minutes about emerging issues, particularly about our infrastructure needs. I think that both Mr. Brass and Mr. Wexner had some very good comments about that, but you can never overestimate what those infrastructure concerns are going to be. We have some significant ones out there because of what's happening on campus, and particularly what's happening in the Medical Center.

We talked about the St. Rt. 315 corridor that the city of Columbus is working to develop, and we are a part of the technology corridor. The operating cost of our research facilities is going to be higher than operating costs of other facilities. We have to take that into consideration as our Medical Research Tower comes online. There are always ongoing questions about state support, as we look ahead to the next state biennial budget, and also the study for the North Academic Core Urban Design study, how we take that area that is bounded -- south on 17th Avenue, north

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on Woodruff, east on High Street, and then west on Tuttle -- and looking at that and what that need is going to be to actually update that academic corridor.

We had a quick review of our capital projects. Just to give you an idea, we currently have 892 projects going on on this campus and 524 of those would be catalogued as capital projects. We take a look at the key capital projects to be sure we're on time, and on budget, and if we're not, what are the problems relating to that. I'm pleased to tell you that in the Research Tower, we are on time and on budget, and I think that occupancy will happen as that building will be prepared to open in late November or early December.

We had the first reading on the Management of Facilities Improvement Projects and Real Estate Transactions Policy. We find a lot of things that come to the Board for approval, come back to us for repeat actions. There are some good recommendations in the policy and I would encourage you to take a look at it. We think we can keep some things from coming to the agenda repeatedly, like the renewal of easements that you are seeing today. When they have already been agreed to one time and are just a renewal, perhaps we can let staff take care of them without bringing them to us. Also for some of the projects that are actually not major capital projects coming to us once for design and construction authority, so that we don't hold them up and those can move ahead.

We had on the agenda a briefing of a proposed sale of property on the Marion Campus. This is a 1.1 acre property, valued at about \$350,000, which the Marion Regional Campus would like to put up for sale. It is going to be separated from the campus by a roadway improvement and it makes a lot of sense to sell this property. This item will come back to the Board for approval at the appropriate time.

We also have our regular feasibility, design, and construction projects on the agenda today for your approval. Two of the key projects would be the design for the Ohio Union Garage, and the construction of the Thompson Library, which has been on everybody's mind and how we are now prepared to move ahead for that construction.

There are numerous renewal easements for 25-year terms on the agenda this morning. There is also a long-term lease for real property in Dublin, which is currently occupied by our James Care Facility, and it would be a renewal and extension of that lease.

The final item that we will have coming to you is the final steps on our Fiscal Year 2007 Current Funds Budget. This budget proposal takes about nine months as it goes through the Board at various stages. We have already approved tuition for both the regional campuses and central campus, so this is our final action on that 2007 budget today. In that budget, we are reviewing the Health Systems budget, where there will be \$64 million committed for the Medical Center investments, and \$16 million committed for the short-term cash reserves.

As part of this, a recommendation will be to reduce what we have been doing to slow down the reduction of the assessment to the endowment fund, to fund development. It was to go down from 1.11% to 1%, but, frankly, knowing that we are getting ready to go into a capital planning process, the recommendation is that we slow that down for one year and take it from 1.11% to 1.10%. That is part of our recommendations to you. I would like to remind you that our emerging issues get wrapped around what happens in the next state budget that will begin to be discussed probably in March of next year.

Mr. Chairman, that is my report.

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Judge Duncan:

Wow. Thanks a lot; it reflects a lot of hard work and consideration on all the committees. When I think of all of the hard work and time spent on the committees, I think about Dimon McFerson, and all the excellent participation and leadership he has rendered to this Board and University. As we all know, Dimon has been ill and I'm pleased to report that at our last conversation, he is doing much better and hopes to be back with us for the November meeting. So we'll all pray for Dimon.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have fourteen resolutions on the Consent Agenda today -- numbers 3-16 -- and we would like to conduct separate votes for numbers 8, 10 and 13. We are seeking your approval for:

APPOINTMENTS TO THE RICHARD M. ROSS HOSPITAL BOARD

Resolution No. 2007-29

Synopsis: Approval of appointments to The Richard M. Ross Heart Hospital Board is proposed.

WHEREAS the Board of Trustees on October 3, 2003, approved the establishment of The Richard M. Ross Heart Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by the Ohio state university board of trustees, in accordance with University Hospitals Board bylaw 3335-104-01, and in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the university:

NOW THEREFORE

BE IT RESOLVED, That Jennette B. Bradley be appointed as a citizen member of The Richard M. Ross Heart Hospital Board for the term September 1, 2006 through August 31, 2009 (1st term) and that John B. Gerlach, Jr. be appointed as chairperson of The Richard M. Ross Heart Hospital Board for the term September 1, 2006, through August 31, 2007.

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2007-30

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of "center" or "institute" in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs"; and

WHEREAS a request has been received for use of this term from the College of Medicine for the "Center for IT Innovations in Healthcare"; and

WHEREAS subsequent use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

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WHEREAS the Council on Academic Affairs reviewed this formal request on July 20, 2006, and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term "center" for the "Center for IT Innovations in Healthcare" be approved, effective immediately.

RENAMING THE CENTER FOR INFORMATION TECHNOLOGIES

Resolution No. 2007-31

Synopsis: Approval to change the name of the "Center for Information Technologies" to the "Center for Business Performance Management" is proposed.

WHEREAS the Fisher College of Business has requested that the name of the "Center for Information Technologies" be changed to better reflect the changing nature of the activities being undertaken; and

WHEREAS the proposal has the support of the leadership of the Center and the support of the College; and

WHEREAS the change in name was reviewed and approved by the Council on Academic Affairs at its meeting on August 23, 2006:

NOW THEREFORE

BE IT RESOLVED, That the "Center for Information Technologies" be renamed the "Center for Business Performance Management," effective immediately.

PERSONNEL ACTIONS

Resolution No. 2007-32

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 7, 2006 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons/Director, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, and Promotion and Tenure, as detailed in the University Budget, be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on July 25, 2006, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: THOMAS M. BEST
Title: Professor (The Warner M. and Lora Kays Pomerene Chair in Medicine)
College: Medicine
Term: July 1, 2005, through June 30, 2009

Name: ROBERT B. CHAMBERS
Title: Associate Professor (William H. Havener, M.D. Chair in Ophthalmology Research)
College: Medicine
Term: October 1, 2006, through June 30, 2010

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Name: PAUL S. DENTON
Title: Chief of Police
Department/Division: Public Safety/Police
Effective: November 6, 2006
Present Position: Commander, City of Columbus, Division of Police

Name: RICHARD T. HART
Title: Professor (The Edgar C. Hendrickson Designated Chair in Biomedical Engineering)
College: Engineering
Term: July 1, 2006, through June 30, 2011
Present Position: Alden J. Laborde Professor and Chair, Department of Biomedical Engineering, Tulane University, New Orleans, LA

Name: MARY G. NASH
Titles: Chief Nursing Executive for OSU Health System/Clinical Professor
Office/College: Health Services/Nursing
Effective: September 5, 2006
Present Position: Chief Quality Officer and Chief Nursing Officer, Baptist Health System, Birmingham, AL

Name: PATRICK S. OSMER
Titles: Vice Provost for Graduate Studies and Dean
Office/School: Academic Affairs/Graduate School
Term: September 18, 2006, through June 30, 2011
Concurrent Appoint: Professor, Department of Astronomy and Distinguished Professor, College of Mathematical and Physical Sciences

Name: NESS B. SHROFF
Title: Professor (The Ohio Eminent Scholar in Computer Networking and Communication Research)
College: Engineering
Effective: October 1, 2007
Present Position: Professor, School of Electrical and Computer Engineering, and Director, Center for Wireless Systems and Applications, Purdue University, West Lafayette, IN

Name: DIETER WANNER
Title: Interim Associate Provost for International Affairs
Office: Academic Affairs
Term: January 1, 2007, through December 31, 2007

Reappointments

Name: VERNON L. BAISDEN
Title: Acting Chief of Police
Division: Police
Term: October 1, 2006, through November 5, 2006
Concurrent Position: Assistant Vice President, Department of Public Safety

Name: MARVIN T. BATTE
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2006, through June 30, 2011

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Name: JOHN MUELLER
Title: Professor (The Wayne Woodrow Hayes Chair in National Securities Studies)
Center: Mershon Center
Term: October 1, 2005, through June 30, 2010

Name: UMIT A. OZGUNER
Title: Professor (The Transportation Research Center, Inc. Chair in Intelligent Transportation Systems)
College: Engineering
Term: July 1, 2004, through June 30, 2009

Name: JOHN F. SHERIDAN
Title: Professor (The George C. Paffenbarger – Alumni Chair in Dental Research)
College: Dentistry
Term: January 1, 2006, through December 31, 2010

Appointment of Chairpersons/Director

DAVID M. GOSS, Mathematics, effective October 1, 2006, through September 30, 2010

RICHARD T. HART, Biomedical Engineering, effective July 1, 2006, through June 30, 2010

JAMES S. KING,* Neuroscience, effective October 1, 2006, through June 30, 2007

WILLIAM M. RANDLE, Horticulture and Crop Science, effective November 1, 2006, through June 30, 2010

FRANKLIN W. SCHWARTZ, School of Earth Sciences, effective July 1, 2006, through September 30, 2009

Reappointment of Chairpersons

MICHAEL S. BEATTIE, Neuroscience, effective July 1, 2006, through September 30, 2006

MARK A. BENNETT,* Horticulture and Crop Science, effective August 1, 2006, through October 31, 2006

ANIL K. MAKHIJA, Finance, effective October 1, 2006, through September 30, 2010

*Interim

Leaves of Absence Without Salary

R. BRIAN STONE, Associate Professor, Department of Industrial, Interior and Visual Communication Design, effective September 17, 2006, through September 16, 2007, to accept the position as director of Usability and Design at Nationwide Insurance.

JANET S. DE MOOR, Assistant Professor, School of Public Health, effective August 15, 2006, through November 15, 2006, for personal reasons.

Professional Improvement Leaves

TIN-LUN HO, Distinguished Professor of Mathematical and Physical Sciences, Department of Physics, effective Autumn 2006, Winter Quarter and Spring Quarter 2007.

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RALPH R.B. VON FRESE, Professor, School of Earth Sciences, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

NANCY ETTLINGER, Associate Professor, Department of Geography, effective Winter Quarter 2007.

DAVID M. FRANCIS, Associate Professor, Department of Horticulture and Crop Science, effective January 1, 2007, through June 10, 2007.

JOY MCCORRISTON, Associate Professor, Department of Anthropology, effective Winter Quarter and Spring Quarter 2007.

Professional Improvement Leaves—Change in Dates

SUSAN M. HARTMANN, Professor, Department of History, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Winter Quarter and Spring Quarter 2007.

BOSTWICK F. WYMAN, Professor, Department of Mathematics, change leave from Spring Quarter 2007, to Winter Quarter 2007.

ARVED M. ASHBY, Associate Professor, School of Music, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Autumn Quarter 2006 and Winter Quarter 2007.

PHILIP C. BROWN, Associate Professor, Department of History, change leave from Autumn Quarter 2006 and Winter Quarter 2007, to Winter Quarter and Spring Quarter 2007.

BRENDA J. BRUEGGEMANN, Associate Professor, Department of English, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Spring Quarter 2007.

ALLISON B. GILMORE, Associate Professor, Department of History (Lima Campus), change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

CHRISTOPHER A. REED, Associate Professor, Department of History, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

Emeritus Titles

KEITH W. BEDFORD, Department of Civil and Environmental Engineering and Geodetic Science, with the title Professor Emeritus, effective September 1, 2006.

RICHARD N. BOYD, Department of Physics, with the title Professor Emeritus, effective October 1, 2006.

CHARLES R. CURTIS, Department of Plant Pathology, with the title Professor Emeritus, effective October 1, 2006.

JERRY F. DOWNHOWER, Department of Evolution, Ecology and Organismal Biology, with the title Professor Emeritus, effective September 1, 2006.

DAVID H. ELLIOT, School of Earth Sciences, with the title Professor Emeritus, effective September 1, 2006.

MICHAEL R. FOSTER, Department of Aerospace Engineering, with the title Professor Emeritus, effective September 1, 2006.

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ELIZABETH L. GROSS, Department of Biochemistry, with the title Professor Emeritus, effective September 1, 2006.

STEPHEN F. SCHAAL, Department of Internal Medicine, with the title Professor Emeritus, effective September 1, 2006.

DEANNA L. TRIBE, Ohio State University Extension, with the title Associate Professor Emeritus, effective October 1, 2006.

SUSAN E. WYNGAARD, University Libraries, with the title Assistant Professor Emeritus, effective September 1, 2006.

ROBERT L. ROMIG, School of Environment and Natural Resources, with the title Assistant Professor Emeritus, effective September 1, 2006.

Promotion and Tenure

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Ahmer, Brian, Microbiology, effective October 1, 2006

COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Sohngen, Brent, Agricultural, Environmental and Developmental Economics, effective October 1, 2006

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR--RESCIND

Teoh, Siew Hong, Accounting and Management Information Systems, effective October 1, 2006

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Michelle A. Angelis, P.A., Allied Health, Internal Medicine, Hematology/Oncology, 6/9/2006

Don M. Benson, M.D., Attending, Internal Medicine, Hematology/Oncology, 7/1/2006

Paul M. Bloomston, M.D., Attending, Surgery, Surgical Oncology, 7/1/2006

Timothy D. Brennan, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2006

Ryan F. Deasy, M.D., Associate Attending, Ophthalmology, 7/1/2006

Charles A. Elmaraghy, M.D., Associate Attending, Otolaryngology, 7/1/2006

Leroy W. Essig II, M.D., Associate Attending, Internal Medicine, Pulmonary, 7/1/2006

Matthew C. Exline, M.D., Associate Attending, Internal Medicine, Pulmonary, 7/1/2006

D. Reynell Harder Smith, D.O., Associate Attending, Ophthalmology, 7/1/2006

Ayesha K. Hasan, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 8/1/2006

Grace Hercl, D.O., Community Associate, Internal Medicine, General Medicine, 6/9/2006

Todd C. Hobgood, M.D., Associate Attending, Otolaryngology, 6/9/2006

Abraham Jacob, M.D., Associate Attending, Otolaryngology, 7/1/2006

Mark T. Kearns, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2006

Simon S. Lo, M.B, ChB., Attending, Radiation Medicine, 7/1/2006

Scott A. Maffett, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2006

Ernest L. Mazzaferri, Jr., M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 7/1/2006

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Jennifer A. Meddings, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2006

James Neuenschwander II, M.D., Associate Attending, Emergency Medicine, 7/25/2006

Enver Ozer, M.D., Associate Attending, Otolaryngology, 6/9/2006

Jonathan P. Parsons, M.D., Associate Attending, Internal Medicine, Pulmonary, 7/1/2006

Min Pu, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 7/1/2006

Lee M. Sulkin, C.N.P., Allied Health, Surgery, Thoracic/Cardiovascular, 6/9/2006

John P. Tzougournis, M.D., Associate Attending, Internal Medicine, Digestive Disease, 7/1/2006

Larry D. VanFossen, D.O., Associate Attending, Anesthesiology, 6/9/2006

Aaron S. Wenger, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2006

Scott B. Armen, M.D., Surgery, General Surgery, Associate Attending, 8/1/2006

Matthew D. Ashmun, M.D., Associate Attending, Internal Medicine, General Medicine, 7/25/2006

Alberto C. Benedicto, M.D., Associate Attending, Radiology, 7/25/2006

Christopher G. Brown, M.D., Associate Attending, Internal Medicine, Nephrology, 7/25/2006

Amit K. Chatterjee, M.D., Associate Attending, Internal Medicine, General Medicine, 7/25/2006

Stephen C. Cook, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 8/1/2006

Steven M. Dean, D.O., Associate Attending, Internal Medicine, Cardiovascular Medicine, 8/1/2006

Jonathan R. deHart, M.D., Associate Attending, Pathology, 7/25/2006

Solomon Z. Darrow, M.D., Associate Attending, Radiology, 7/25/2006

Craig C. Hofmeister, M.D., Attending, Internal Medicine, Hematology/Oncology, 8/1/2006

Mahmoud Houmsse, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 7/25/2006

Jeffrey L. Hunter, D.O., Associate Attending, Family Medicine, 8/1/2006

Justin F. Klamerus, M.D., Associate Attending, Internal Medicine, General Medicine, 7/25/2006

Jeffrey R. Kneile, M.D., Associate Attending, Pathology, 7/25/2006

Amy M. Kopp, M.S., Associate Attending, Ophthalmology, 7/25/2006

Kavitha V. Kosuri, D.O., Attending, Internal Medicine, Hematology/Oncology, 7/25/2006

Brett D. Kucej, M.D., Associate Attending, Radiology, 7/25/2006

Mahamadu Maida, M.D., Community Associate, Internal Medicine, General Medicine, 7/25/2006

Stanley I. Martin, M.D., Associate Attending, Internal Medicine, Infectious Disease, 7/25/2006

Susan D. Moffatt-Bruce, M.D., Ph.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 7/25/2006

Lisa S. Parks, C.N.P., Surgery, Surgical Oncology, Allied Health, 7/25/2006

Bhuvanewari Ramaswamy, M.D., Attending, Internal Medicine, Hematology/Oncology, 7/25/2006

Kevin M. Reavis, M.D., Associate Attending, Surgery, General Surgery, 7/25/2006

David B. Renton, M.D., Associate Attending, Surgery, General Surgery, 7/25/2006

Joel M. Rice, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 7/25/2006

Anjali A. Satoskar, M.D., Associate Attending, Pathology, 7/25/2006

Stephen W. Seward, M.D., Community Associate, Internal Medicine, General Medicine, 7/25/2006

Suresh K. Yadav, M.B.B.S., Community Associate, Internal Medicine, General Medicine, 7/25/2006

Martha M. Yearsley, M.D., Associate Attending, Pathology, 7/25/2006

Jeremy D. Young, M.D., Associate Attending, Internal Medicine, Infectious Disease, 7/25/2006

Matthew Zirwas, M.D., Associate Attending, Internal Medicine, Dermatology, 8/14/2006

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Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Michael D. Adolph, M.D., Associate Attending, Surgery, Pain and Palliative Medicine, 6/9/2006
Mario Ammirati, M.D., Associate Attending, Neurological Surgery, 6/9/2006
Thomas M. Best, M.D., Ph.D., Associate Attending, Family Medicine, Family Med/Sports Medicine, 6/9/2006
Kathleen Cadmus, C.N.S., C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 6/9/2006
Osama El-Sayed, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 6/9/2006
David C. Flanigan, M.D., Associate Attending, Orthopaedics, 6/9/2006
Rajaram Karne, M.B.B.S., Associate Attending, Internal Medicine, Endocrinology, 6/9/2006
Barbara Olcott, C.R.N.A., Anesthesiology, Allied Health, 6/9/2006
Trupti V. Patel, M.D., Associate Attending, Psychiatry, 6/9/2006
Elizabeth H. Paul, C.R.N.A., Anesthesiology, Allied Health, 6/9/2006
Joan Simon, Ph.D., Associate Attending, Family Medicine, 6/9/2006
Michael J. Sullivan, M.D., Associate Attending, Otolaryngology, 6/9/2006
Shu-Hua Wang, M.D., Associate Attending, Internal Medicine, Infectious Disease, 6/9/2006
Steven M. Devine, M.D., Attending, Internal Medicine, Hematology/Oncology, 7/25/2006
Nandkishore Gurram, M.B.B.S., Associate Attending, Internal Medicine, Cardiovascular Medicine, 7/25/2006
Steven W. Ing, M.D., Associate Attending, Internal Medicine, Endocrinology, 7/25/2006
Donald O. Mauger, P.A.-C, Surgery, Cardiothoracic Surgery, Allied Health, 7/25/2006
Melissa K. Radaker, P.A.-C, Surgery, Cardiothoracic Surgery, Allied Health, 7/25/2006
Gretchen Whitby, C.N.P., Internal Medicine, Pulmonary, Allied Health, 7/25/2006

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Randy L. Mills, D.O., Community Associate, Internal Medicine, General Medicine, 6/9/2006 - 10/31/2007
Mollie E. Moran, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/10/2006 - 10/31/2007
Stephen F. Pariser, M.D., Associate Attending, Psychiatry, 6/9/2006 - 10/31/2007
Jeffrey G. Poulos, M.D., Community Associate, Internal Medicine, General Medicine, 6/9/2006 - 10/31/2007
Lisa R. Rader, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 6/9/2006 - 10/31/2007
Robert D. Rupert, Jr., M.D., Clinical Attending, Internal Medicine, Hematology/Oncology, 6/9/2006 - 10/31/2007
Christine M. Saas, C.R.N.A., Allied Health, Anesthesiology, 6/9/2006 - 3/31/2008
Chittoor B. Sai-Sudhakar, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 6/9/2006 - 3/31/2008
Philip Samuels, M.D., Associate Attending, Obstetrics and Gynecology, 6/9/2006 - 3/31/2008
Linbee V. Sayat, M.D., Associate Attending, Obstetrics and Gynecology, 6/9/2006 - 3/31/2008
Michael R. Sayre, M.D., Associate Attending, Emergency Medicine, 6/9/2006 - 3/31/2008
Dwight A. Scarborough, M.D., Clinical Attending, Internal Medicine, Dermatology, 6/9/2006 - 3/31/2008
Niranjan T. Shah, M.D., Associate Attending, Pathology, 6/9/2006 - 3/31/2008
Arwa Y. Shanaah, M.D., Associate Attending, Pathology, 6/9/2006 - 3/31/2008
Rulong Z. Shen, M.D., Associate Attending, Pathology, 6/9/2006 - 3/31/2008
Phillip J. Shubert, M.D., Associate Attending, Obstetrics and Gynecology, 6/9/2006 - 3/31/2008

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Ronald J. Siegle, M.D., Clinical Attending, Otolaryngology, 6/9/2006 - 3/31/2008
Kelly A. Slavens, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 6/9/2006 - 3/31/2008
Gaylynn J. Speas, M.D., Associate Attending, Anesthesiology, 6/9/2006 - 3/31/2008
Adam C. Spiess, M.D., Associate Attending, Otolaryngology, 6/9/2006 - 3/31/2008
Michael J. Stanek, D.O., Attending, Internal Medicine, Hematology/Oncology, 6/9/2006 - 3/31/2008
Jean E. Starr, M.D., Associate Attending, Surgery, Vascular, 6/9/2006 - 3/31/2008
Nancy L. Stasik, P.A.-C, Allied Health, Surgery, Thoracic/Cardiovascular, 6/9/2006 - 3/31/2008
Annette L. Staub, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 6/9/2006 - 3/31/2008
Deanna J. Stevens, M.D., Associate Attending, Ophthalmology, 6/9/2006 - 3/31/2008
H. Craig Stevens, M.D., Community Associate, Internal Medicine, General Medicine, 6/9/2006 - 3/31/2008
Steven Teich, M.D., Clinical Attending, Surgery, Pediatric Surgery, 6/9/2006 - 3/31/2008
Andrew M. Thomas, M.D., Associate Attending, Internal Medicine, General Medicine, 6/9/2006 - 3/31/2008
Karen M. Thomas, D.O., Associate Attending, Neurology, 6/9/2006 - 3/31/2008
Adam C. Tzagournis, M.D., Associate Attending, Internal Medicine, Digestive Disease, 6/9/2006 - 3/31/2008
Michael A. Tzagournis, M.D., Associate Attending, Internal Medicine, Digestive Disease, 6/9/2006 - 3/31/2008
Meade C. Van Putten, D.D.S., Associate Attending, Dental, 6/9/2006 - 3/31/2008
Geoffrey C. Vaughan, M.D., Associate Attending, Internal Medicine, General Medicine, 6/9/2006 - 3/31/2008
Umar Waheed, M.D., Community Associate, Internal Medicine, General Medicine, 6/9/2006 - 3/31/2008
Michael J. Walker, M.D., Attending, Surgery, Surgical Oncology, 6/9/2006 - 3/31/2008
Jeffrey E. Weiland, M.D., Associate Attending, Internal Medicine, Pulmonary, 6/9/2006 - 3/31/2008
Karen M. Weiland, C.N.P, Allied Health, Internal Medicine, Endocrinology, 6/9/2006 - 3/31/2008
Lisa M. Werner, D.O., Associate Attending, Psychiatry, 6/9/2006 - 3/31/2008
Craig E. Williams, M.D., Associate Attending, Psychiatry, 6/9/2006 - 3/31/2008
JoAnna D. Williams, M.D., Associate Attending, Pathology, 6/9/2006 - 3/31/2008
Karen S. Williams, P.A.-C, Allied Health, Radiation Medicine, 6/9/2006 - 3/31/2008
Jill S. Woolard, P.A.-C, Allied Health, Surgery, Urological Surgery, 6/9/2006 - 3/31/2008
William T.C. Yuh, M.D., Associate Attending, Radiology, 6/9/2006 - 3/31/2008
Kelley J. Zyniewicz, M.D., Clinical Attending, Internal Medicine, Dermatology, 6/9/2006 - 3/31/2008

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Laura Adams, C.N.P., Internal Medicine, Prescriptive authority, Chemotherapy administration, Skin punch biopsy & suturing, Allied Health, 6/9/06
Mario Ammirati, M.D., Neurological Surgery, Gamma Knife, Associate Attending, 6/9/06
Carol L. Amore, C.N.P., Internal Medicine, Bone marrow aspiration and biopsy, Admin chemo via Omayo reservoir, Intrathecal chemo administration, Allied Health, 6/9/06
Tammy Bennett, C.N.P., Internal Medicine, Prescriptive authority, Bone marrow aspiration and biopsy, LP with intrathecal chemo, Intrathecal chemo administration, Allied Health, 6/9/06
Don M. Benson, M.D., Internal Medicine, Moderate Sedation, Attending, 6/9/06
Timothy D. Brennan, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 6/9/06
Charles A. Elmaraghy, M.D., Otolaryngology, Laser, Associate Attending, 6/9/06
Theodore D. Fraker, M.D., Internal Medicine, Nuclear Cardiology, Associate Attending, 6/9/06
Christine Hall, C.N.P., Internal Medicine, Discharge writing, Allied Health, 6/9/06

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Ayesha K. Hasan, M.D., Internal Medicine, Moderate and Deep Sedation, Associate Attending, 6/9/06

Megan Hendershot, P.A., Surgery, Chest tube removal, Allied Health, 6/9/06

Todd C. Hobgood, M.D., Otolaryngology, Laser, Associate Attending, 6/9/06

Abraham Jacob, M.D., Otolaryngology, Laser, Associate Attending, 6/9/06

Mandy Krouse, C.N.P., Internal Medicine, Prescriptive authority, Intrathecal chemo administration, Allied Health, 6/9/06

Ernest L. Mazzaferri, Jr., M.D., Internal Medicine, Moderate Sedation, Associate Attending, 6/9/06

Enver Ozer, M.D., Otolaryngology, Laser, Associate Attending, 6/9/06

Min Pu, M.D., Ph.D., Internal Medicine, Moderate Sedation, Deep Sedation, Associate Attending, 6/9/06

Lisa R. Rader, C.N.P., Internal Medicine, Prescriptive authority, Allied Health, 6/9/06

Dwight A. Scarborough, M.D., Internal Medicine, Laser, Associate Attending, 6/9/06

Kelly A. Slavens, C.N.P., Internal Medicine, Prescriptive authority, Allied Health, 6/9/06

Adam C. Spiess, M.D., Otolaryngology, Laser, Associate Attending, 6/9/06

Nancy L. Stasik, P.A.-C, Surgery, Chest tube removal, Allied Health, 6/9/06

Annette L. Staub, C.N.P., Internal Medicine, Prescriptive authority, Chemotherapy administration, Bone marrow aspiration and biopsy, Allied Health, 6/9/06

Lee M. Sulkin, C.N.P., Surgery, Chest tube removal, Allied Health, 6/9/06

Michael J. Sullivan, M.D., Otolaryngology, Laser, Associate Attending, 6/9/06

Teresa Swank, P.A., Surgery, Chest tube pulls, Allied Health, 6/9/06,

Anne Taylor, M.D., Surgery, Moderate Sedation, Associate Attending, 6/9/06

Adam C. Tzagournis, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 6/9/06

John P. Tzagournis, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 6/9/06

Michael A. Tzagournis, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 6/9/06

Karen M. Weiland, C.N.P, Internal Medicine, Prescriptive authority, Allied Health, 6/9/06

Scott B. Armen, M.D., Surgery, Advanced Laparoscopy, Associate Attending, 7/25/2006

Alan D. Burnette, P.A.-C, Surgery, Pacer wire and chest tube removal, Allied Health, 7/25/2006

Stephen C. Cook, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 7/25/2006

Megan L. Hendershot, P.A.-C, Surgery, Chest tube removal, Allied Health, 7/25/2006

Craig C. Hofmeister, M.D., Internal Medicine, Moderate Sedation, Attending, 7/25/2006

Donna M. Holtzapfel, C.N.P., Internal Medicine, Bone marrow aspiration & biopsy, Allied Health, 7/25/2006

Mahmoud Houmsse, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 7/25/2006

Donald O. Mauger, P.A.-C, Surgery, Pacer wire and chest tube removal, Allied Health, 7/25/2006

Vimal K. Narula, M.D., Surgery, Robotics Assisted Surgery and Deep Sedation, Associate Attending, 7/25/2006

Kevin M. Reavis, M.D., Surgery, Moderate and Deep Sedation, Associate Attending, 7/25/2006

David B. Renton, M.D., Surgery, Moderate and Deep Sedation, Associate Attending, 7/25/2006

Joel M. Rice, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 7/25/2006

Tom E. Rodgers, P.A.-C, Surgery, CVC insertion, Allied Health, 7/25/2006

Dwight A. Scarborough, M.D., Internal Medicine, Moderate Sedation, Clinical Attending, 7/25/2006

Nancy J. Williams, P.A.-C, Surgery, Chest tube removal, Allied Health, 7/25/2006

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-33

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Frederick G. Kilgour

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 31, 2006, of Frederick G. Kilgour, Professor Emeritus in University Libraries.

Born on January 6, 1914, in Springfield, Massachusetts, Frederick Gridley Kilgour earned a bachelor's degree in chemistry from Harvard in 1935 and continued to work at the Harvard library. During World War II, he worked in the Office of Strategic Services and had responsibility for amassing and managing a collection of publications from enemy countries and occupied areas. After the war and until 1948, he was deputy director of the Office of Intelligence Collection and Dissemination at the State Department. Upon leaving government service, Professor Kilgour became librarian of the Yale Medical Library and continued his interest in managing and disseminating information. In 1961 he and medical librarians at Columbia and Harvard developed a prototype of a computerized library catalog for the three universities.

In 1967, the Ohio College Association brought Professor Kilgour to Ohio to develop a common catalog for its 54 members. College librarians and Frederick Kilgour believed they could achieve great efficiencies and economies by creating cataloging information with computers and using digital communication to share catalog records. OSU provided him an office in the Thompson Library and an appointment as professor. The Ohio College Library Center (OCLC) opened in 1971 and six years later expanded its services to other states and countries. As it grew, OCLC moved from OSU to its own campus in Dublin, Ohio.

Fred Kilgour served as first president of OCLC from 1967-80. He and OCLC transformed librarianship as a profession and brought library services into the digital era. OCLC became an international network for bibliographic information and services. Today, it links 55,000 institutions in 110 countries. Kilgour and OCLC developed WorldCat, the world's largest database of cataloging records, as well as an online interlibrary loan system and other digitally based services. The Ohio State University Libraries has continued to be a leading member of OCLC since its founding.

In 1981, Professor Kilgour left the presidency of OCLC but remained active as a trustee and as a distinguished scholar and speaker. In 1984 he retired from The Ohio State University and was named Professor Emeritus. In 1990 he became Distinguished Research Professor for the School of Information and Library Science at the University of North Carolina at Chapel Hill, from which he retired in 2004. He wrote more than 200 scholarly papers and founded the journal *Information Technology and Libraries*. His books include *Evolution of the Book* and *Engineering in History*.

In 1980, The Ohio State University awarded Frederick Kilgour an honorary Doctor of Humane Letters degree, and he received honorary degrees from four other universities also. Professional associations, including the American Society for Information Science and Technology and the American Library Association, also honored Professor Kilgour for his leadership and contributions to librarianship.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Frederick G. Kilgour its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Adalbert Koestner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 2, 2006, of Adalbert Koestner, Professor Emeritus and previous chairperson of the Department of Veterinary Pathobiology (now the Department of Veterinary Biosciences).

Professor Koestner received his professional education in veterinary medicine from the University of Munich and his Master of Science and Ph.D. degrees from The Ohio State University. He was a member of The Ohio State University faculty for 26 years, attaining the rank of professor in 1964, and served as chairperson of the Department of Veterinary Pathobiology for ten years. Upon retirement in 1981, he was named Professor Emeritus and moved to Michigan to become chairperson of the Department of Pathology at the University of Michigan for eight years.

Dr. Koestner was an internationally recognized authority in comparative neuropathology, neurotoxicology, and experimental neurocarcinogenesis.

During his professional career, he received numerous awards, including the Weil Award of the American Association of Neuropathologists, the Gaines Award from the American Veterinary Medical Association, recognition as Distinguished Member of the American College of Veterinary Pathologists, the Distinguished Alumnus Award from the OSU College of Veterinary Medicine, and an Honorary Doctorate from the University of Temesvar, Romania.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Adalbert Koestner its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Earl F. Murphy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 23, 2006, of Earl Finbar Murphy, Professor Emeritus in The Michael E. Moritz College of Law.

Professor Murphy earned his A.B. and M.A. degrees at Butler University. Graduating first in his law school class at Indiana University, Professor Murphy became a graduate law fellow at Yale University where he earned both his Master of Law and Doctor of Judicial Science degrees. After practicing law for two years in Indianapolis, he joined the faculty of Temple University Law School and, in 1969, joined the faculty at The Ohio State University College of Law. In 1981, he was named The C. William O'Neill Professor in Law and Judicial Administration, a title that he held until his retirement in 2000. In 1991, he was named "Outstanding Professor of the Year" by that year's graduating class.

A pioneer in his field, Professor Murphy was instrumental in helping to expand the field of environmental law. His authored books included *Water Purity; Governing Nature; Man and His Environment: Law, Nature, Bureaucracy and the Rules of Property; Regulating the Renewing Environment; Energy and Environmental Balance; and Quantitative Groundwater Law*. He published numerous book chapters and periodical articles and regularly taught Environmental Law, Natural Resources Law, Land Use Planning, and Property.

His scholarship was valued by many for both its breadth and depth. He held a courtesy appointment as professor of natural resources for The Ohio State University College of Food, Agricultural, and Environmental Sciences and served as an adjunct professor for the College of Engineering because of his expertise in urban planning.

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Professor Murphy married Joanne Wharton Murphy (OSU Law '58) in 1972; she taught at the College and served as assistant dean for alumni relations for 14 years. Following her death in 1997, Professor Murphy established The Joanne Wharton Murphy/Classes of 1965 and 1973 Professorship of Law. He was a vibrant member of the University community, serving on numerous college and University committees. He was an active member of the First Unitarian Universalist Church in Columbus, Ohio.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Earl Finbar Murphy its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Herbert S. Parnes

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 5, 2006, of Herbert S. Parnes, Professor Emeritus in the Department of Economics.

Professor Parnes was a professor of Economics at The Ohio State University from 1951-80 and chairperson of the Faculty of Labor and Human Resources from 1975-80. He was a national leader on research issues associated with the aging of the population in the United States.

At the request of Daniel Patrick Moynihan, then an Assistant Secretary of Labor, Professor Parnes and Howard Rosen, Director of the Manpower Administration in the U.S. Department of Labor, began the National Longitudinal Surveys of Work Experience (the NLS) in 1965, a longitudinal survey project that continues to this day. The NLS has provided a wealth of information about the dynamics of the U.S. population by tracking the lives of tens of thousands of Americans over many decades. The NLS project continues as the University's longest running research project and one of its most successful – an effort that has involved many faculty, graduate students, and undergraduates for over 40 years. The surveys Professor Parnes began are used around the world and in virtually every major university in the U.S. and have accumulated over 5,000 citations in books, scholarly articles, dissertations, and working papers. The NLS has been the intellectual model behind numerous longitudinal surveys in the U.S. and worldwide over the last 40 years and stands as a living testimony to the leadership of Professor Parnes.

Professor Parnes received his Ph.D. degree in economics from The Ohio State University in 1950, following four years of service in the U.S. Army between 1942-46. During leaves of absence from Ohio State he was a visiting professor of Economics at Princeton University from 1954-55; a visiting professor of Business Administration at the University of Minnesota during the summer of 1959; and a consultant for the Organization for Economic Cooperation and Development in Paris, France, during 1961-62.

Throughout his career, he served in a variety of consulting and advisory capacities, including the National Security Resources Board (1952); the President's Committee on Engineers and Scientists (1959); the Organization for Economic Cooperation and Development (1961-65); the Review Panel on Aging, National Institute on Aging; and the U.S. Department of Health and Social Services (1980-82). Following his retirement from Ohio State in 1980, he became a professor of Industrial Relations and Human Resources at Rutgers University, Institute of Management and Labor Relations (1980-83). He returned to Columbus and served as principal investigator of one segment of the NLS from 1988-92 through a grant from the National Institutes on Aging.

Professor Parnes published more than 25 books and monographs, including *Peoplepower: Elements of Human Resource Policy* (1984) and the self-published memoir, *A Prof's Life*. He authored numerous journal articles on labor market topics, with particular emphasis on issues related to aging and retirement in the years preceding

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his retirement. His legacy includes the professional development of hundreds of students and colleagues, who took with them out into the world not only the professional wisdom that Professor Parnes could so effectively impart but also the unique interpersonal skills and visible concern for others that were the essence of his outlook on individuals and society.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Herbert S. Parnes its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Evelyn E. Pintz

The Board of Trustees of the Ohio State University expresses its sorrow upon the death on June 15, 2006, of Evelyn E. Pintz, M.D., Associate Professor of Clinical Medicine in the Department of Internal Medicine.

Dr. Pintz graduated from the Ohio Dominican College, and received her M.D. degree from the Medical College of Ohio in Toledo. She completed her training in internal medicine at The Ohio State University, and since 1984 had been a faculty member in the Division of General Internal Medicine, Department of Internal Medicine, at The Ohio State University College of Medicine. She rose through the faculty ranks to attain the position of director of the Internal Medicine residency training program, a position which she held for 10 years. She also served as assistant vice chairman in the Department of Internal Medicine during that time. Later Dr. Pintz was appointed as the medical director for General Internal Medicine in The Ohio State University Primary Care Network of The Ohio State University Hospitals.

Dr. Pintz was a very respected physician who was well-loved by her many patients. She also had a passion for teaching and was extremely proud of the many young men and women physicians who completed their residencies under her directorship, and who went on to outstanding careers in clinical practice, teaching, and research.

Professor Pintz was an active member of the academic community, serving on and chairing numerous committees in the College of Medicine and the Department of Internal Medicine. She also performed research and published in the area of education in ambulatory house staff teaching clinics.

Evelyn was also a very active volunteer in the Boy Scouts of America program. She served the Simon Kenton Boy Scout Council in many capacities, and was highly active in the scouting program of a great many young boys, including her two children. She was very proud of the accomplishments of the many boys she worked with in this capacity.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Evelyn E. Pintz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Maurice L. Zox

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 16, 2006, of Maurice L. Zox, M.D., Assistant Professor Emeritus in the Department of Surgery.

Dr. Zox received his undergraduate degree at the University of Wisconsin and his medical degree at Rush Medical College in Chicago. He served as a junior intern at Elgin State Hospital in Elgin, Illinois, and as a senior intern at Los Angeles General Hospital. He was a surgical resident at Graduate Hospital of the University of

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Pennsylvania Graduate School of Medicine and Jewish Hospital in Philadelphia. During World War II, he served as a medical officer in the U.S. Army and achieved the rank of major.

Dr. Zox was a member of the clinical faculty of the Department of Surgery for more than 25 years, during which time he participated in the Department's teaching activities and conferences. Dr. Zox had a distinguished career as an active general surgeon in the community and was associated with Riverside Methodist Hospital, Mt. Carmel Hospital, Children's Hospital, and The Ohio State University Hospitals. In addition to his private practice and serving as medical director of the Shoe Corporation of America (SCOA Industries), he was appointed Assistant Professor Emeritus in 1979 and became a long-time guest lecturer in the College of Medicine.

He was a fellow of the American College of Surgeons, a diplomate of the American Board of Surgery, and a member of other national, state, and local professional organizations.

On behalf of the University community, the Board of Trustees expresses to the family of Dr Maurice L. Zox its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2007-34

Synopsis: The report on the receipt of gifts and the summary for June 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the William H. Havener, M.D. Chair in Ophthalmology Research, The John W. Wolfe Chair in Human Cancer Genetics, and The Stephen F. Loeb's Professorship in Health Services Management and Policy; and

WHEREAS this report includes the establishment of thirty-seven (37) new named endowed funds and the revision of eight (8) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 2006 be approved.

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July 2005 – June 2006	July 2004 – June 2005	% Change
Gift Receipts			
Cash, Securities, GIK	\$131,242,981	\$112,032,939	17%
Irrevocable Trusts & Annuities	\$1,081,095**	\$1,213,979	-11%
Gifts from Bequests	\$11,239,064	\$28,323,681	-60%
Grants Administered through OSURF	\$66,449,107	\$63,027,564	5%
Total Gift Receipts	\$210,012,248	\$204,598,162	3%
Net Pledges Acquired	\$26,752,237	\$27,571,340	-3%
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$27,559,051	\$16,198,347	70%
Trust Expectancies	\$19,838,556	\$6,061,332	227%
Total Net Planned Gifts	\$47,397,607	\$22,259,679	113%
Total	\$284,162,092	\$254,429,181	12%

**Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
July through June
2005-06 Compared to 2004-05
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2005-06</u>	<u>2004-05</u>	<u>%Change</u>	<u>2005-06</u>	<u>2004-05</u>	<u>Change</u>
Individuals:						
Alumni (Current Giving)	64,707*	55,099	17	\$40,384,010	\$27,577,299	46
Alumni (Irrevocable						
Trusts and Annuities)	18	30	(40)	333,419**	761,534	(56)
Alumni (From Bequests)	<u>49</u>	<u>55</u>	(11)	<u>4,552,688</u>	<u>16,985,104</u>	(73)
Alumni Total	64,774	55,184	17	\$45,270,117	\$45,323,937	0
Non-Alumni (Current Giving)	43,179	42,596	1	\$25,954,680	\$20,696,012	25
Non-Alumni (Irrevocable						
Trusts and Annuities)	9	10	(10)	747,676**	452,445	65
Non-Alumni (From Bequests)	<u>40</u>	<u>35</u>	14	<u>6,686,377</u>	<u>11,338,577</u>	(41)
Non-Alumni Total	43,228	42,641	1	\$33,388,733	\$32,487,034	3
Individual Total	108,002	97,825	10	\$78,658,850	\$77,810,971	1
Corporations/Corp/Foundation:						
Gifts	4,694	4,590	2	\$36,556,953	\$36,895,200	(1)
Grants	<u>394</u>	<u>n/a</u>		<u>35,195,975</u>	<u>38,119,444</u>	(8)
Corp. Total	5,088	4,590		\$71,752,928	\$75,014,644	
Private Foundations:						
Gifts	581	534	9	\$19,877,358	\$22,780,296	(13)
Grants	<u>67</u>	<u>n/a</u>		<u>8,986,182</u>	<u>60,925</u>	14,650
Private Found. Total	648	534		\$28,863,540	\$22,841,221	
Associations & Other Organizations:						
Gifts	1,860	1,658	12	\$8,469,981	\$4,084,132	107
Grants	<u>125</u>	<u>n/a</u>		<u>22,266,950</u>	<u>24,847,195</u>	(10)
Assns & Other Org. Total	1,985	1,658		\$30,736,931	\$28,931,327	
Grand Total	115,723	104,607	11	\$210,012,248	\$204,598,162	3

*Per national reporting standards, alumni counts now include alumni spouse donors.

**Per national reporting standards, irrevocable trustees are counted at present value.

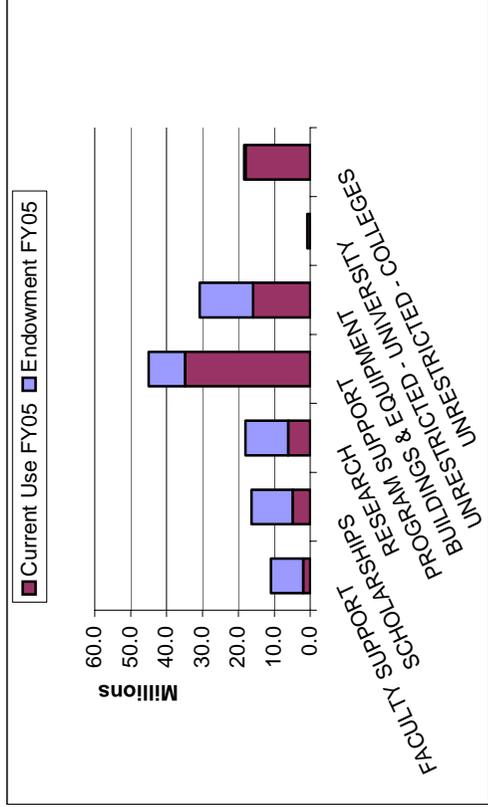
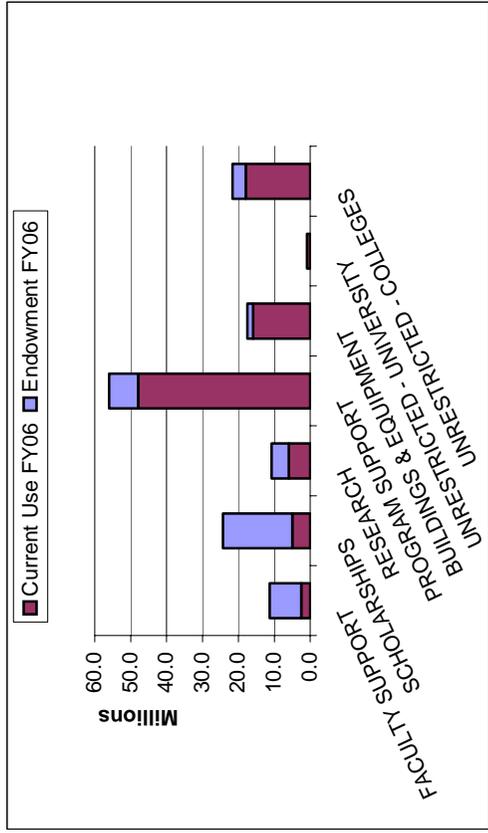
REPORT ON UNIVERSITY DEVELOPMENT (cont'd)
TOTAL UNIVERSITY PRIVATE SUPPORT (cont'd)

July through June

GIFT RECEIPTS BY PURPOSE

	2005-06 Current Use	2005-06 Endowment	Total	2004-05 Current Use	2004-05 Endowment	Total	%Change
Faculty Support	2,488,722	8,823,130	11,311,852	1,921,833	8,994,282	10,916,115	4
Scholarships	4,982,633	19,251,123	24,233,756	4,883,932	11,452,792	16,336,724	48
Research	5,953,286	4,836,150	10,789,436	6,120,249	11,896,499	18,016,748	(40)
Program Support	47,927,445	8,102,253	56,029,697	34,844,409	10,177,735	45,022,143	24
Buildings and Equipment	15,905,326	1,621,759	17,527,085	15,940,820	14,806,726	30,747,546	(43)
Unrestricted - University	929,176	---	929,176	836,711	---	836,711	11
Unrestricted - Colleges	17,962,308	3,599,451	21,561,758	18,018,716	414,396	18,433,112	17
Total	\$96,148,896	\$46,233,865	\$142,382,761*	\$82,566,670	\$57,742,428	\$140,309,098	1

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



September 22, 2006 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
William H. Havener, M.D. Chair in Ophthalmology Research (Used to support a chair position for a faculty member in the Department of Ophthalmology; provided by gifts from friends and colleagues in honor of William H. Havener) (grandfathered)	\$1,285,548.00
<u>Establishment of Named Endowed Funds</u>	
Stephen Strasser, Ph.D. Award in Cardiovascular Research Fund (Used to provide annual research awards in cardiovascular research to fellows in the Division of Cardiology; provided by support from Stephen Strasser)	\$61,900.00
OSU Medical Center Autism Endowment Fund in Neurology (Used to support research and professional education/training programs on the diagnosis, treatment, and cure of autism and/or related conditions or diseases; provided by support from Stephen Strasser)	\$60,527.00
Barry Friedman, M.D. Scholarship Fund in General Internal Medicine (Used to provide annual scholarships in the Division of General Internal Medicine to medical students with an interest in this specialty; provided by support from Stephen Strasser)	\$60,400.00
OSU Medical Center Child/Youth Psychiatry Education Fund (Used to provide child and adolescent psychiatry education and training experiences for health care professionals and trainees; provided by support from Stephen Strasser)	\$60,400.00
OSU Medical Center Critical Care Education Fund (Used to support programs and special initiatives that enhance the education of medical professionals and improve the dissemination of medical knowledge in the field of critical care; provided by support from Stephen Strasser)	\$60,400.00
The Hirzel Family Research Endowment Fund (Used to support research and education in functional foods related to inhibition and prevention of disease; provided by gifts from the Hirzel family and friends)	\$30,365.00
The David E. Hahn Endowment Fund to Enhance the Student Experience (Used to support student activities and co-curricular activities including but not limited to the National Agricultural Marketing Association; provided by gifts from the Department of Agricultural, Environmental, and Development Economics in honor of Dr. David E. Hahn)	\$26,025.00
Extension Community Development Fund (Used to provide program support for community development; provided by gifts from employee contributions)	\$25,000.00

September 22, 2006 meeting, Board of Trustees

The Alfred L. Nicely, M.D. Resident Education Fund in Ophthalmology \$25,000.00
(Used to support the education and training of medical residents in the Department of Ophthalmology; provided by gifts from Dr. Alfred L. Nicely)

Department of Food Science and Technology Endowed Fund for Equipment \$16,364.00
(Used for the purchase, upgrade, maintenance and/or repair of equipment for the Department of Food Science and Technology's laboratory and the Food Industries Center; provided by gifts from friends and alumni of the College of Food, Agricultural, and Environmental Sciences) (grandfathered)

The Sheatzley/Resnik Endowed Fund \$15,000.00
(Used to provide scholarship support in the College of Optometry; provided by gifts from alumni and friends of the College of Optometry in memory of Brian Sheatzley and Astronaut Judith Resnik, daughter of Marvin Resnik) (grandfathered)

Change in Description of Named Endowed Fund

The Henry J. Barre Award for Graduate Study in Agricultural Engineering

Change in Name and Description of Named Endowed Funds

From: The Dairy Farmers of America, Inc. Agriculture and Human Ecology Fund

To: The Dairy Farmers of America, Inc., Don H. Schriver Agriculture and Human Ecology Fund

From: The Dairy Farmers of America, Inc. 4-H Fund

To: The Dairy Farmers of America, Inc., Don H. Schriver 4-H Fund

From: The Newman Endowed Scholarship in Forestry

To: The Ralph and Anne E. Newman Endowed Scholarship in Forestry

From: The Ohio State University Military Dependents Merit Scholarship Fund in Social and Behavioral Sciences

To: The Ohio State University Military Dependents Merit Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Establishment of Named Endowed Chair

The John W. Wolfe Chair in Human Cancer Genetics \$1,510,018.00
(Used to support the salary and cancer research for a chair position; provided by gifts from The Robert F. Wolfe and Edgar T. Wolfe Foundation)

September 22, 2006 meeting, Board of Trustees

Establishment of Named Endowed Professorship

The Stephen F. Loebbs Professorship in Health Services Management and Policy \$753,006.00
(Used to provide salary and program support for the work of a distinguished teacher and scholar in the Health Services Management and Policy Program; provided by a gift from alumni and friends of the HSMP Program)

Establishment of Named Endowed Funds

The Gilbert Moody Fund for Excellence in Business Administration \$3,032,939.00
(Used to promote excellence in business education by faculty and students including areas of insurance and related financial services; provided by gifts from the estate of Gilbert Moody)

The Battelle/Bertram D. Thomas Scholarship Fund \$1,000,000.00
(Used to provide tuition scholarships for junior and senior honors undergraduate chemistry majors who have financial need; provided by gifts from The Battelle Memorial Institute Foundation)

The Howard Seeds Family Football Scholarship Fund \$150,000.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the football team; provided by gifts from Howard and Sally Seeds)

The Lawrence D. Funderburke Scholarship Fund \$75,000.00
(Used to provide scholarships to students with preference given to minority or other underrepresented students; provided by a gift from Lawrence D. Funderburke)

The Connor Senn Memorial Scholarship Fund \$65,691.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the men's soccer team; provided by gifts from friends and family)

Raul A. Hernandez, Sr., M.D. Endowed Athletic Scholarship Fund \$56,000.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at OSU and is a member of the varsity baseball team; provided by a gift from Dr. Raul A. Hernandez, Jr.)

The Raduege Scholarship Fund \$33,180.00
(Used to supplement the grant-in-aid scholarship costs of a student manager in the sport of football who is pursuing an undergraduate degree at OSU; provided by gifts from friends and family of Raymond C. Raduege, Jr.)

The H.A.J. Hoitink Graduate Education Endowment Fund \$32,420.00
(Used for scholarships to support the graduate education of outstanding nationally and internationally recruited Masters and Ph.D.-level graduate students who are enrolled in the Department of Plant Pathology; provided by gifts from colleagues, friends, the compost technology industry, and the green industry in honor of Professor Harry (Henricus) A.J. Hoitink)

September 22, 2006 meeting, Board of Trustees

Bettina and James B. Emden Innovation Projects Fund (Used at the discretion of the dean of the Fisher College of Business for innovative projects; provided by gifts from Bettina Emden and James B. Emden)	\$30,000.00
Veterinary Medicine Class of 1954 Endowed Scholarship Fund (Used to provide one scholarship each year for a veterinary student who graduated from an Ohio high school; provided by gifts from members of the College of Veterinary Medicine Class of 1954)	\$28,250.00
The Ohio State University Alumni Club of Chicago Endowment Fund (Used to provide non-renewable scholarships to first-year students from Illinois, who are ranked in the top 25% of their high school class; provided by gifts from The Ohio State University Alumni Club of Chicago)	\$28,000.00
The Paul L. Wright Chair Fund in Agricultural Law (Used to support a tenure track position in the Ohio State University Extension; provided by gifts from Paul L. Wright)	\$27,063.38
The Robert J. Fass Memorial Fund in Infectious Diseases (Used to support the advancement of medical knowledge through medical education and research on infectious diseases; provided by gifts from family, friends, and colleagues in memory of Robert J. Fass, M.D.)	\$26,601.00
Governor James A. Rhodes Scholarship Endowment Fund (Used to provide scholarships to incoming freshmen or undergraduate students in the College of Food, Agricultural, and Environmental Sciences or ATI at Wooster; provided by gifts from the Ohio Expositions Commission, 4-H Youth Development, Ohio FFA, and friends of the late Governor James A. Rhodes)	\$26,359.00
The Brian M. Wollett Memorial Scholarship Fund (Used to provide a scholarship in the College of Pharmacy for a PharmD student who demonstrates financial need and could not otherwise attend the program; provided by gifts from Marilyn K. Wollett)	\$25,650.00
The Fortner Teacher Enhancement Scholarship Fund at Stone Laboratory (Used to provide scholarships for teachers at Stone Lab; provided by gifts from the Fortner family and friends of the Stone Laboratory in honor of Dr. Rosanne W. Fortner)	\$25,175.00
The Lawrence D. Funderburke Fisher College of Business Scholarship Fund (Used to provide scholarships to students attending the Fisher College of Business with preference given to minority or other underrepresented students; provided by a gift from Lawrence D. Funderburke)	\$25,150.00
Hocking County Youth Board Endowment Fund (Used to support the Hocking County Youth Board program; provided by gifts from numerous friends of the Hocking County Youth Board and Hocking County 4-H Program)	\$25,129.00
Judith Meezan Bayha Scholarship Fund (Used to support an MSW student in the College of Social Work; provided by gifts from Beatrice and Joseph Meezan)	\$25,100.00

September 22, 2006 meeting, Board of Trustees

Siu K. Yee Memorial Endowment Fund in Transplant Surgery (Used for interdisciplinary medical research and education in the OSU Medical Center's Comprehensive Transplant Center; provided by gifts from the Wings Charitable Foundation of Columbus, Ohio)	\$25,005.00
The Eloise B. Harper Scholarship Fund in Food Science and Technology (Used to provide scholarships to students majoring in food science and technology with preference given to female students; provided by gifts from Dr. James Harper, family and friends in memory of Eloise B. Harper)	\$25,004.00
Virgil L. and Adnelle Harvey Heskett and Gene Harvey and Kathleen B. Heskett Scholarship Endowment Fund (Used to provide scholarships for worthy residents or past residents of the Alumnae Scholarship House Program or its successor program; provided by a gift from Adnelle Harvey Heskett in honor of Gene H. Heskett and Kathleen B. Heskett, and in memory of Virgil L. Heskett)	\$25,000.00
The Margaret Noell Kindberg Memorial Fund (Used primarily to support travel opportunities for students in the College of the Arts; provided by gifts from Jon L. Kindberg in memory of Margaret Noell Kindberg)	\$25,000.00
The Cristi and John Ludwig Endowed Scholarship Fund (Used to provide scholarships for OSU students from Marion County, Ohio, who have demonstrated financial need; provided by a gift from Cristi and John Ludwig)	\$25,000.00
The Master's Endowed Scholarship Fund in Social Policy and Program Development (Used to provide a scholarship to an MSW student with an interest in social policy and program development and administration in the College of Social Work; provided by gifts from Wayne Moore and Laura Kaufman)	\$25,000.00
Rosalie E. Palius Endowment Fund for WOSU Public Media (Used to provide general operation support for WOSU Public Media; provided by gifts from the estate of Rosalie E. Palius)	<u>\$25,000.00</u>
<u>Change in Description of Named Endowed Funds</u>	
The Donny R. and G. Jeanne Baker Memorial Scholarship Fund	
The Henry C. Gelbke Endowed Scholarship Fund	
The Kenneth and Paul Zeisler Real Estate Scholarship Fund	
Total	\$8,902,669.38

September 22, 2006 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

William H. Havener, M.D. Chair in Ophthalmology Research

The William H. Havener, M.D., Chair in Ophthalmology Research Fund was established June 2, 1989 by the Board of Trustees of The Ohio State University with gifts from friends and colleagues in honor of William H. Havener, M.D. The description was revised on December 1, 1989. The funding level has been reached and the chair was established September 22, 2006.

The annual distribution from this fund shall be used to provide support for a chair position to a faculty member in the Department of Ophthalmology who is an outstanding teacher of residents and medical students in clinical ophthalmology and who provides excellent patient care. The recipient will be recommended by the chairperson of the Department of Ophthalmology to the senior vice president for Health Sciences and the dean of the College of Medicine and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,285,548.00 (grandfathered)

Establishment of Named Endowed Funds

Stephen Strasser, Ph.D. Award in Cardiovascular Research Fund

The Stephen Strasser, Ph.D. Award in Cardiovascular Research Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in honor of Charles A. Bush, M.D., with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio.

The annual distribution from this fund shall be used to provide annual research awards in cardiovascular research in the Division of Cardiology to fellows who have either distinguished themselves in the field or who have demonstrated such capability. Selection shall be based on merit and made at the recommendation of the director of the Division of Cardiology in consultation with the chairperson of the Department of Internal Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

September 22, 2006 meeting, Board of Trustees

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the director of the Division of Cardiology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$61,900.00

OSU Medical Center Autism Endowment Fund in Neurology

The OSU Medical Center Autism Endowment Fund in Neurology was established September 22, 2006, by the Board of Trustees of The Ohio State University in honor of David Beversdorf, M.D., with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio.

The annual distribution from this fund shall support research and professional education and training programs on the diagnosis, treatment and cure of autism and/or related conditions or diseases. Income allocation shall be made at the recommendation of the chairperson of the Department of Neurology. Support may be provided for, but is not limited to: lectures by visiting faculty; supplies or equipment; conference, travel, or publishing costs for research or educational purposes; implementation of new instructional technology or teaching models; or for fellowships or scholarships.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Neurology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,527.00

Barry Friedman, M.D. Scholarship Fund in General Internal Medicine

The Barry Friedman, M.D. Scholarship Fund in General Internal Medicine was established September 22, 2006, by the Board of Trustees of The Ohio State University in honor of Barry Friedman, M.D., with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio.

The annual distribution from this fund shall be used to provide annual scholarships in the Division of General Internal Medicine to medical students with an interest in this specialty. Selection shall be based on merit or on financial need and made at the recommendation of the director of the Division of General Internal Medicine in consultation with the College of Medicine's Committee for Scholarship Awards and with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the director of the Division of General Internal Medicine in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,400.00

OSU Medical Center Child/Youth Psychiatry Education Fund

The OSU Medical Center Child/Youth Psychiatry Education Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in honor of Kitty Soldano, Ph.D., with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio.

The annual distribution from this fund shall be used to provide child and adolescent psychiatry education and training experiences for health care professionals and trainees. Educational and training opportunities will be identified by a multidisciplinary education and training committee of the Division of Child and Adolescent Psychiatry in the College of Medicine and recommended to the chairperson of the Department of Psychiatry for approval. Educational opportunities for professionals working with children and adolescents in the broader community will be given special consideration.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,400.00

OSU Medical Center Critical Care Education Fund

The OSU Medical Center Critical Care Education Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in honor of James Allen, M.D., with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio.

September 22, 2006 meeting, Board of Trustees

The annual distribution from this fund shall support programs and special initiatives that enhance the education of medical professionals and improve the dissemination of medical knowledge in the field of critical care. Selection shall be made at the recommendation of the director of the Division of Pulmonary and Critical Care Medicine in consultation with the chairperson of the Department of Internal Medicine. Distribution may support, but is not limited to: lectures by visiting faculty; supplies or equipment; conference, travel, or publishing costs for educational purposes; or incorporation of instructional technology or new teaching models.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the director of the Division of Pulmonary and Critical Care Medicine in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,400.00

The Hirzel Family Research Endowment Fund

The Hirzel Family Research Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from the Hirzel family and friends.

The annual distribution from this fund shall be used to support research and education in functional foods related to inhibition and prevention of disease. Preference will be given to advancing team efforts between food scientists and medical scientists, such as collaborations between the food science faculty or endowed chairs and The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. These efforts must advance our knowledge of how food improves health or functions in a physiologically significant way.

Expenditures shall be directed by the chairperson of the Department of Food Science and Technology or a successor in consultation with the faculty of the department or other academic programs that actively engage in the study of functional foods for the maintenance of health including research and education. The fund should inspire scholars to enter this field of discovery by directly supporting faculty and student work in investigating functional foods related to health issues. The ultimate beneficiaries should be consumers who achieve better health from the outcomes of this endowed program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

September 22, 2006 meeting, Board of Trustees

by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$30,365.00

The David E. Hahn Endowment Fund to Enhance the Student Experience

The David E. Hahn Endowment Fund to Enhance the Student Experience was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from the Department of Agricultural, Environmental, and Development Economics in honor of Dr. David E. Hahn (Ph.D., Cornell University; M.S., Pennsylvania State University; B.S., The Ohio State University).

The annual distribution from this fund shall be used to support undergraduate and graduate student activities, and co-curricular activities including, but not limited to, the National Agricultural Marketing Association (NAMA). The distribution shall support student activities, including educational facilities, equipment, and materials, travel, and awards. Uses shall not include scholarship or fellowship support. Expenditures shall be approved by the chairperson of the Department of Agricultural, Environmental, and Development Economics or their successor in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Agricultural, Environmental, and Development Economics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$26,025.00

Extension Community Development Fund

The Extension Community Development Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from employee contributions and transfers of funds from existing accounts within OSU Extension.

The annual distribution from this fund shall be used for program support for community development work with OSU Extension. Expenditures shall be approved by the assistant director of the OSU Extension Community Development Program in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the assistant director of OSU Extension Community Development Program in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Alfred L. Nicely, M.D. Resident Education Fund in Ophthalmology

The Alfred L. Nicely, M.D. Resident Education Fund in Ophthalmology was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from Dr. Alfred L. Nicely (B.S., 1957; M.D., 1961; M.M.S., 1965) of Akron, Ohio.

The annual distribution from this fund shall be used to support the education and training of medical residents in the Department of Ophthalmology. Allocation of funds shall be approved by the chairperson of the Department of Ophthalmology and with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Ophthalmology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Department of Food Science and Technology Endowed Fund for Equipment

The Department of Food Science and Technology Endowed Fund for Equipment was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from friends and alumni of the College of Food, Agricultural, and Environmental Sciences.

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The annual distribution from this fund shall be used for the purchase, upgrade, maintenance and/or repair of equipment including analytical instruments, prototype processing equipment, and packaging equipment for the Department of Food Science and Technology's laboratory and the Food Industries Center. Expenditures shall be recommended by the chairperson of the Department of Food Science and Technology and approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Food Science and Technology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$16,364.00 (Grandfathered)

The Sheatzley/Resnik Endowed Fund

The Sheatzley/Resnik Endowed Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from alumni and friends of the College of Optometry. The fund is in memory of Brian Sheatzley (O.D., 1973) and Astronaut Judith Resnik, daughter of Marvin Resnik (B.S., 1946).

The annual distribution from this fund shall be used to support a scholarship in the College of Optometry. Scholarship recipients shall be selected by the dean of the College of Optometry in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Optometry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$15,000.00 (grandfathered)

September 22, 2006 meeting, Board of Trustees

Change in Description of Named Endowed Fund

The Henry J. Barre Award for Graduate Study in Agricultural Engineering

The Henry J. Barre Award for Graduate Study in Agricultural Engineering was established April 6, 1990, by the Board of Trustees of The Ohio State University with gifts from Gertrude A. Barre, James F. Barre (B.I.E., 1962), Jeanne Barre Sather (B.F.A., 1967), and friends in memory of Dr. Barre, Professor Emeritus in the Department of Agricultural Engineering (now the Department of Food, Agricultural, and Biological Engineering). The description was revised September 22, 2006.

The annual distribution from this fund shall be used to stimulate graduate study in the farming side of agricultural engineering with first priority given to a student in grain drying, storage, and materials handling. Expenditures from the fund shall be authorized by the chairperson of the Department of Food, Agricultural, and Biological Engineering or his/her designee.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Food, Agricultural, and Biological Engineering or his/her designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

The Dairy Farmers of America, Inc., Don H. Schriver Agriculture and Human Ecology Fund

The Milk Marketing Inc. Agriculture and Human Ecology Fund was established December 3, 1993, by the Board of Trustees of The Ohio State University with gifts from Milk Marketing Inc., Strongsville, Ohio. The name and description were revised to reflect the new name of the company July 10, 1998, to The Dairy Farmers of America, Inc. Agriculture and Human Ecology Fund. The name and description were further revised September 22, 2006.

The annual distribution from this fund shall be used to support programs and scholarships within the College of Food, Agricultural, and Environmental Sciences and the College of Education and Human Ecology. Support shall include at least one scholarship in each of these areas: dairy science, agricultural economics, and ATI dairy in the College of Food, Agricultural, and Environmental Sciences and in either human nutrition or home economics education in the College of Education and Human Ecology. Support shall also include ATI and OARDC programs, LEAD, and other priority programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences and the CEO and/or executive vice president of Dairy Farmers of America, Inc., or their designee or its successor organization.

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Annual awards will be directed by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or their designee in consultation with the CEO and/or executive vice president of Dairy Farmers of America, Inc. or their designee or its successor organization. Scholarship and award recipients shall be selected annually by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or their designee, the dean of the College of Education and Human Ecology or their designee, the director of ATI or their designee, and the CEO and/or executive vice president of Dairy Farmers of America, Inc. or their designee, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Dairy Farmers of America, Inc., Don H. Schriver 4-H Fund

The Milk Marketing Inc. 4-H Fund was established December 3, 1993, by the Board of Trustees of The Ohio State University with gifts from Milk Marketing Inc., Strongsville, Ohio. The name and description were revised to reflect the new name of the company July 10, 1998, to The Dairy Farmers of America, Inc. 4-H Fund. The name and description were further revised September 22, 2006.

The annual distribution from this fund shall be used to support programs within the Ohio State University Extension state 4-H program including, but not exclusively, the 4-H Dairy Award, the 4-H Congress, the National 4-H Center and programs, the Dairy Conference, and annual needs. Annual distribution shall be directed by the state 4-H leader, in conjunction with the Ohio 4-H Foundation Board of Trustees, with final approval by the director of Ohio State University Extension or his/her designee in consultation with the CEO and/or executive vice president of Dairy Farmers of America, Inc. or its successor organization and/or designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

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The Ralph and Anne E. Newman Endowed Scholarship Fund in Forestry

The Newman Endowed Scholarship in Forestry was established November 30, 1979, by the Board of Trustees of The Ohio State University with gifts from Ralph and Anne (B.S., 1976; M.S., 1982; Ph.D., 1990) Newman. The name and description were revised September 22, 2006.

The annual distribution from this fund shall be used to provide scholarships for sophomore, junior, or senior students majoring in programs leading to a forestry degree in the School of Environment and Natural Resources in the College of Food, Agricultural, and Environmental Sciences. Preference will be given to those students interested in land reclamation through reforestation and will be based on the applicant's ability, character, and financial need. Selection of the recipients will be made by the scholarship committee of the School of Environment and Natural Resources in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the School of Environment and Natural Resources. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Ohio State University Military Dependents Merit Scholarship Fund

The Ohio State University Military Dependents Merit Scholarship Fund in Social and Behavioral Sciences was established June 29, 2001, by the Board of Trustees of The Ohio State University with gifts from friends, relatives, and corporate friends of military men and women of the United States Armed Forces. The name and description were revised September 22, 2006.

The annual distribution from this fund shall provide annual scholarships to undergraduate students enrolled in one of the colleges of the Arts and Sciences, who qualify as dependents of career service members with at least ten (10) years of active duty military service. Students with interdisciplinary majors in the Arts and Sciences are also eligible. Scholarships are renewable as long as the students maintain a cumulative grade point average of 3.0 or better and are enrolled as full-time students. In selecting the recipients of this scholarship, strong consideration will be given to high school rank. The scholarships will be administered by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John W. Wolfe Chair in Human Cancer Genetics

The John W. Wolfe Human Cancer Genetics Research Endowment Fund was established June 2, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Robert F. Wolfe and Edgar T. Wolfe Foundation. The funding level has been reached and the chair was established September 22, 2006.

The annual distribution from this fund shall be used to support the salary and cancer research conducted by the scientist appointed to The John W. Wolfe Chair in Human Cancer Genetics at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, the senior vice president for Health Sciences, and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,510,018.00

Establishment of Named Endowed Professorship

The Stephen F. Loeb's Professorship in Health Services Management and Policy

The Health Services Management and Policy Professorship Fund was established December 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from alumni and friends of the Health Services Management and Policy Program. The name and description of the fund were revised on September 22, 2004, to The Stephen F. Loeb's Professorship Fund in Health Services Management and Policy. The funding level has been reached and the professorship was established September 22, 2006.

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The annual distribution shall be used to provide salary and program support for the work of a distinguished teacher and scholar in the Health Services Management and Policy Program. Distribution will be made at the recommendation of the director of the Health Services Management and Policy Program in consultation with the dean for Public Health in the School of Public Health, and the senior vice president for Health Sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Health Services Management and Policy Program, the dean for Public Health in the School of Public Health, and the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$753,006.00

Establishment of Named Endowed Funds

The Gilbert Moody Fund for Excellence in Business Administration

The Gilbert Moody Fund for Excellence in Business Administration was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Gilbert Moody (B.S.Bus.Adm., 1934).

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to promote excellence in business education by faculty and students, including the areas of insurance and related financial services. The fund's spending authority shall reside with the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$3,032,939.00

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The Battelle/Bertram D. Thomas Scholarship Fund

The Battelle/Bertram D. Thomas Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Battelle Memorial Institute.

The annual distribution shall be used to fund full tuition scholarships for junior or senior honors undergraduate chemistry majors who have financial need. In addition, the annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African-Americans or other underrepresented groups, who have been accepted for admissions at the University.

These scholarships are for three quarters in the given academic year and are renewable as long as financial need exists. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. The chairperson of the Department of Chemistry shall administer this fund in collaboration with the associate provost for Honors and Scholars and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully funded, the unused portion should be reinvested in the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Chemistry and the associate provost for Honors and Scholars. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,000,000.00

The Howard Seeds Family Football Scholarship Fund

The Howard Seeds Family Football Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Howard and Sally Seeds of North Lima, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the football team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors or Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Endowment: \$150,000.00

The Lawrence D. Funderburke Scholarship Fund

The Lawrence D. Funderburke Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Lawrence D. Funderburke (B.S.Bus.Adm., 1994).

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, minority or other underrepresented students, who have been accepted for admissions at the University. First preference shall be given to students who have participated in the Lawrence Funderburke Youth Organization, Inc.; second preference to participants of the Boys and Girls Club of Columbus, Ohio, the Salesian Boys and Girls Club of Columbus, Ohio, and/or the J. Ashburn, Jr. Youth Center of Columbus, Ohio; third preference to student athletes no longer on grant-in-aid who are completing their undergraduate degrees and are of good standing as students; and fourth preference to financially disadvantaged students.

A Scholarship Recommendation Committee consisting of representatives from the Lawrence Funderburke Youth Organization; the Boys and Girls Club of Columbus, Ohio; the Salesian Boys and Girls Club of Columbus, Ohio; and the J. Ashburn, Jr. Youth Center of Columbus, Ohio, will make recommendations for candidates qualifying for first or second preferences. Such recommendations shall be made to the University by April 1. The University will only make awards for candidates qualifying for third and fourth preferences after consultation with the donor or donor's designee. If the scholarships are awarded to students qualifying for preferences one or two, it shall be renewable for a total of 12 quarters, provided that students maintain a 2.5 grade point average. If in any given year the scholarships are awarded to students qualifying for preferences three or four, then that award shall be capped at \$1,500 and shall not be renewable. Scholarships shall be awarded by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$75,000.00

The Connor Senn Memorial Scholarship Fund

The Connor Senn Memorial Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and family in memory of Connor Senn.

Connor was a freshman at OSU, where he was a member of the men's soccer team. Connor's effort, determination, and desire were an inspiration to his teammates, and still are to this day. This effort and achievement were such an inspiration, his teammates established the mantra "play like Connor today" as the way everyone could live their lives.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the men's soccer team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$65,691.00

Raul A. Hernandez Sr., M.D. Endowed Athletic Scholarship Fund

The Raul A. Hernandez Sr., M.D. Endowed Athletic Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Raul A. Hernandez, Jr. (B.S.Bus.Adm., 1983; M.D., 1989) of Zanesville, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity baseball team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$56,000.00
Total Commitment:	\$112,000.00

The Raduege Scholarship Fund

The Raduege Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and family of Raymond C. Raduege, Jr. (B.S., 1972).

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student manager in the sport of football who is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$33,180.00
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The H.A.J. Hoitink Graduate Education Endowment Fund

The H.A.J. Hoitink Graduate Education Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from colleagues, friends, the compost technology industry, and the green industry in honor of Professor Harry (Henricus) A.J. Hoitink, professor emeritus in the Department of Plant Pathology. During his career, he established himself as one of the world's leading scientists in the area of waste recycling with emphasis on biological control of diseases of ornamental plants.

The annual distribution from this fund shall be used for scholarships to support the graduate education of outstanding nationally and internationally recruited Masters and Ph.D.-level graduate students who are enrolled in the Department of

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Plant Pathology. The selected students should have interest in doing thesis research in the area of biological control of diseases of woody plants (both in the nursery and the landscape) or in the study of compost technology. Expenditures from the fund shall be directed by the graduate studies committee of the Department of Plant Pathology in consultation with the Office of Student Financial Aid and the Graduate School.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Plant Pathology or their successors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$32,420.00

Bettina and James B. Emden Innovation Projects Fund

The Bettina and James B. Emden Innovation Projects Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bettina Emden and James B. Emden (B.A., 1969).

The annual distribution from this fund shall be used at the discretion of the dean of The Max M. Fisher College of Business for innovative projects within the College.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$30,000.00

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Veterinary Medicine Class of 1954 Endowed Scholarship Fund

The Veterinary Medicine Class of 1954 Endowed Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the College of Veterinary Medicine Class of 1954.

The annual distribution from this fund shall be used to fund one (1) annual scholarship for a currently enrolled veterinary student who graduated from an Ohio high school. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,250.00

The Ohio State University Alumni Club of Chicago Endowment Fund

The Ohio State University Alumni Club of Chicago Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio State University Alumni Club of Chicago.

The annual distribution from this fund shall provide non-renewable scholarships to first-year students from Illinois who are ranked in the top 25% of their high school class. Preference shall be given to students with outstanding school and community leadership accomplishments. Scholarship candidates will be ranked and recommended by The Ohio State University Alumni Club of Chicago and recipients will be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,000.00

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The Paul L. Wright Chair Fund in Agricultural Law

The Paul L. Wright Chair Fund in Agricultural Law was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paul L. Wright and others.

Until the principal of this fund reaches a minimum of \$1.5 million the annual distribution shall be used to support the current Agricultural Law Program in the College of Food, Agricultural, and Environmental Sciences. Expenditures may include visits from a "Distinguished Visitor" or a specialist in the area of agricultural law for continuing education and seminars/workshops for current students in The Michael E. Moritz College of Law, students in the College of Food, Agricultural, and Environmental Sciences, and Extension Educators.

When the principal of the fund reaches \$1.5 million, the fund name will be changed to "The Paul L. Wright Chair in Agricultural Law" and the annual distribution shall be used to support a tenure track faculty position in the Ohio State University Extension. In addition to supplementing the salary of the chair position, the annual distribution may continue to be used for the purpose listed above. Appointment to the chair shall be recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, associate vice president for Agricultural Administration, and director of Ohio State University Extension or their designees, and the Extension Administrative Cabinet in consultation with the dean of the Moritz College of Law to the provost and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, associate vice president for Agricultural Administration, and director of Ohio State University Extension or their designees, and the Extension Administrative Cabinet in consultation with the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$27,063.38
Total Commitment:	\$1,500,000.00

The Robert J. Fass Memorial Fund In Infectious Diseases

The Robert J. Fass Memorial Fund in Infectious Diseases was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from family, friends, and colleagues made in memory of Robert J. Fass, M.D. (residency training, Internal Medicine, 1968-69; fellowship, Infectious Diseases, 1969-71; clinical instructor to professor,

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Internal Medicine, 1970-2002) of Columbus, Ohio; and given in honor of his career and leadership in Infectious Diseases.

The annual distribution from this fund shall be used to support the advancement of medical knowledge through medical education and research on infectious diseases, with emphasis on but not limited to, AIDS and antimicrobials. Funds may be used for personnel, supplies, equipment, publications, conferences, and other activities for quality medical research or training and education. As funding permits, preference shall be given to the creation of the Robert J. Fass M.D. Memorial Lectureship in Infectious Diseases presented by a visiting professor, renowned educator/researcher, or a faculty member who is recognized in the field or a related specialty. Funds may be used for an honorarium; travel, meals and lodging expenses; brochures, mailing and other publicity costs; and other associated expenses.

Allocation of funds shall be approved by the director of the Division of Infectious Diseases in consultation with the chairperson of the Department of Internal Medicine and with the senior vice president for Health Sciences and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Division of Infectious Diseases in consultation with the chairperson of the Department of Internal Medicine and with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$26,601.00

Governor James A. Rhodes Scholarship Endowment Fund

The Governor James A. Rhodes Scholarship Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ohio Expositions Commission, 4-H Youth Development, Ohio FFA, and friends of the late Governor James A. Rhodes.

The annual distribution from this fund shall provide one or more scholarships to incoming freshmen or undergraduate students at The Ohio State University College of Food, Agricultural and Environmental Sciences, or OSU-ATI, Wooster. Scholarship recipients will have a history of active participation in Junior Fair activities at the Ohio State Fair. Scholarship recipients shall be chosen by the Ohio 4-H Youth Development state awards selection committee, in consultation with the scholarship coordinator of the College of Food, Agricultural and Environmental Sciences, the Office of Student Financial Aid, the Ohio Expo Commission, Ohio FFA, and the late Governor Rhodes' family.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences and a committee representing the Ohio Expositions Commission, Rhodes' family members, and 4-H and FFA representatives. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,359.00

The Brian M. Wollett Memorial Scholarship Fund

The Brian M. Wollett Memorial Scholarship Fund in the College of Pharmacy was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marilyn K. Wollett (B.S., 1965) in memory of Brian M. Wollett.

The annual distribution from this fund shall be used to support a scholarship in the College of Pharmacy for a PharmD student who demonstrates financial need and could not otherwise attend the program. Criteria include a one-page essay describing how this scholarship will enable the student to attend The Ohio State University and obtain his/her degree in the College of Pharmacy. This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, underrepresented groups in the pharmacy profession who have been accepted for admissions at the University. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,650.00

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The Fortner Teacher Enhancement Scholarship Fund at Stone Laboratory

The Fortner Teacher Enhancement Scholarship Fund at Stone Laboratory was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Fortner family and friends of the Stone Laboratory in honor of Dr. Rosanne W. Fortner.

Dr. Fortner, professor emeritus in the School of Environment and Natural Resources, developed Ohio Sea Grant workshops into Stone Lab courses for teachers and taught at the lab from 1984- 2005, serving several years as associate director. She devoted her career to enhancing science literacy through teacher education about the Earth system and especially the Great Lakes.

The annual distribution from this fund shall be used to perpetuate the work of Stone Lab in providing environmental science education by providing scholarships for teachers at Stone Lab and enhancing teaching based on Great Lake studies. Scholarship recipients will be selected based on financial need and a demonstrated desire to enhance their qualifications for teaching interdisciplinary Great Lake studies. Expenditures will be approved by the director of Stone Laboratory and the Ohio Sea Grant College Program. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the School of Environment and Natural Resources and the director of Stone Laboratory and Ohio Sea Grant. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,175.00

The Lawrence D. Funderburke Fisher College of Business Scholarship Fund

The Lawrence D. Funderburke Fisher College of Business Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Lawrence D. Funderburke (B.S.Bus.Adm., 1994).

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, minority or other underrepresented students who have been accepted for admissions at the University attending The Max M. Fisher College of Business. First preference shall be given to students who have participated in the Lawrence Funderburke Youth Organization, Inc.; second preference to participants of the Boys and Girls Club of Columbus, Ohio; the Salesian Boys and Girls Club of

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Columbus, Ohio; and/or the J. Ashburn, Jr. Youth Center of Columbus, Ohio. Third preference shall be given to student athletes no longer on grant-in-aid who are completing their undergraduate degrees and are of good standing as students; and fourth preference to financially disadvantaged students.

A Scholarship Recommendation Committee consisting of representatives from the Lawrence Funderburke Youth Organization; the Boys and Girls Club of Columbus, Ohio; the Salesian Boys and Girls Club of Columbus, Ohio; and the J. Ashburn, Jr. Youth Center of Columbus, Ohio, will make recommendations for candidates qualifying for first or second preferences. Such recommendations shall be made to the University by April 1. The Fisher College of Business will only make awards for candidates qualifying for third and fourth preferences after consultation with the donor or donor's designee. If the scholarships are awarded to students qualifying for preferences one or two, it shall be renewable for a total of 12 quarters, provided that students maintain a 2.5 grade point average. If in any given year, the scholarships are awarded to students qualifying for preferences three or four, then that award shall be capped at \$1,500 and shall not be renewable. Scholarships shall be awarded by the Fisher College of Business in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,150.00

Hocking County Youth Board Endowment Fund

The Hocking County Youth Board Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from numerous friends of the Hocking County Youth Board and Hocking County 4-H Program.

The annual distribution from this fund shall be used to support the Hocking County Youth Board program. Potential uses for the distribution include, but are not limited to, funding grants to youth serving organizations in Hocking County, and purchasing supplies, equipment, and services that will supplement programming or increase visibility and public support for the Hocking County Youth Board. The Hocking County Youth Board and the Ohio State University Extension professional responsible for the Hocking County Youth Board program shall approve all expenditures from this fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Ohio State University Extension and a committee representing the Hocking County Youth Board Endowment Fund donors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,129.00

Judith Meezan Bayha Scholarship Fund

The Judith Meezan Bayha Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Beatrice and Joseph Meezan.

The annual distribution from this fund shall be used to support an MSW student in the College of Social Work. Preference will be given to a clinical student with an interest and intention to practice with young children (under age 12) with emotional problems. This interest will be determined by agency placement (preference for an outpatient setting). Further preference will be given to a student working with children who have a history of neglect, or physical, emotional or sexual abuse. Scholarship recipients will be selected by the dean of the College of Social Work in consultation with the director of the Master of Social Work Program. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social Work in consultation with the director of the Master of Social Work Program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,100.00

Siu K. Yee Memorial Endowment Fund in Transplant Surgery

The Siu K. Yee Memorial Endowment Fund in Transplant Surgery was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of the late Siu K. Yee from her family through the Wings Charitable Foundation of Columbus, Ohio.

The annual distribution from this fund shall be used for interdisciplinary medical research and education in the OSU Medical Center's Comprehensive Transplant Center as recommended and approved by the executive director of the Comprehensive Transplant Center and the director of the Division of Transplantation Surgery in consultation with the chairperson of the Department of

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Surgery and with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine in consultation with the chairperson of the Department of Surgery. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,005.00

The Eloise B. Harper Scholarship Fund in Food Science and Technology

The Eloise B. Harper Scholarship Fund in Food Science and Technology was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. James Harper, family, and friends in memory of Eloise B. Harper.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admissions at the University and are majoring in food science and technology. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,004.00

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Virgil L. and Adnelle Harvey Heskett and Gene Harvey and Kathleen B. Heskett Scholarship Endowment Fund

The Virgil L. and Adnelle Harvey Heskett and Gene Harvey and Kathleen B. Heskett Scholarship Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Adnelle Harvey Heskett (B.S., 1938) in honor of Gene H. Heskett (B.S., 1973; MBA, 1974) and Kathleen B. Heskett and in memory of Virgil L. Heskett (B.S., 1935; M.S., 1938).

The annual distribution from this fund shall provide one or more scholarships for worthy residents or past residents of the Alumnae Scholarship House Program (ASH) or its successor program. First preference is for current ASH program residents. Second preference is for previous ASH residents who are enrolled in professional or graduate programs on the Columbus campus. Scholarship recipients shall be selected by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid in consultation with the ASH Advisory Board. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Margaret Noell Kindberg Memorial Fund

The Margaret Noell Kindberg Memorial Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jon L. Kindberg (B.A., 1971) in memory of Margaret Noell Kindberg (B.S., 1957; M.A., 1960; Ph.D., 1970).

The annual distribution from this fund shall be used primarily to support travel opportunities for students in the College of the Arts. Funds may also be used to provide assistance to a College of the Arts student experiencing a financial hardship. Expenditures from this fund shall be determined by the dean and associate deans of the College of the Arts.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean and associate deans of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Cristi and John Ludwig Endowed Scholarship Fund

The Cristi and John Ludwig Endowed Scholarship Fund for students from Marion County, Ohio, was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Cristi and John Ludwig (B.S.Bus.Adm., 1982; B.S.E.E., 1982), respectively, of Bellevue, Washington.

The annual distribution from this fund shall be used to provide scholarships for Ohio State students from Marion County, Ohio, attending any of The Ohio State University campuses, who have demonstrated financial need. The Office of Financial Aid will determine the recipients and the amount of each award. The scholarships may be renewed.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Master's Endowed Scholarship Fund in Social Policy and Program Development

The Master's Endowed Scholarship Fund in Social Policy and Program Development in the College of Social Work was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Wayne Moore (M.S.W., 1975) and Laura Kaufman (M.S.W., 1975).

This endowment is established in honor of Dr. Milton Rosner, professor emeritus in the College of Social Work. Dr. Rosner was a popular professor from 1969-85, when he taught social policy and program development in the public and private sectors.

The annual distribution from this fund shall provide a scholarship to a Master of Social Work (MSW) student with an interest in social policy and program development and administration in the College of Social Work. Scholarship recipients shall be selected by the dean of the College of Social Work and the

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director of the MSW program in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social Work and the director of the MSW program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Rosalie E. Palius Endowment Fund for WOSU Public Media

The Rosalie E. Palius Endowment Fund for WOSU Public Media was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Rosalie E. Palius (M.A., 1953).

The annual distribution from this fund shall provide general operation support for WOSU Public Media at the discretion of the general manager of WOSU Public Media.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for University Relations and the general manager of WOSU Public Media. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Description of Named Endowed Funds

The Donny R. and G. Jeanne Baker Memorial Scholarship Fund

The Donny R. and G. Jeanne Baker Memorial Scholarship Fund was established May 4, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio

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State University Foundation, with gifts from Trent R. Baker (B.A., 1983) and Todd L. Baker (B.S.Bus.Adm., 1991), in honor of their parents, Donny R. Baker (B.S.Ed., 1963) and G. Jeanne Baker. The description was revised September 22, 2006.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, minority students from low-income neighborhoods who are graduates of Columbus City Schools, have displayed leadership and integrity, are active in community service, have participated in the Urban Concern programs, and who have been accepted for admissions at the University. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarships will be awarded by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Henry C. Gelbke Endowed Scholarship Fund

The Henry C. Gelbke Endowed Scholarship Fund was established June 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Herman R. Gelbke wishing to honor his brother, Henry C. Gelbke. The description was revised on December 5, 2003, and was further revised September 22, 2006.

The annual distribution from this fund shall be used to support an Agricultural Technical Institute student studying dairy cattle production and management or dairy science. This scholarship will be restricted to a qualified student who has maintained at least a 2.5 GPA. Preference shall be given, but not limited to, a student from the northeastern part of Ohio who intends to return to the farm and who demonstrates financial need.

Scholarships shall be awarded in consultation with the ATI Financial Aid Coordinator and appropriate faculty members at the Agricultural Technical Institute. A letter of notification naming the scholarship recipient shall be sent annually to the donor and the Trumbull County Extension office.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Agricultural Technical Institute in consultation with the director of the dairy cattle production and management program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Kenneth and Paula Zeisler Real Estate Scholarship Fund

The Kenneth A. Zeisler Scholarship Fund in the College of Law was established August 30, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Kenneth A. Zeisler (B.S.Bus.Adm., 1961; J.D., 1961) and Paula D. Zeisler. The name was revised on October 3, 2003. The description was revised September 22, 2006.

The annual distribution from this fund shall be used to fund a scholarship for one student in The Michael E. Moritz College of Law with a preference given to an entering student who demonstrates financial need and an interest in pursuing a career in real estate law. Selection shall be made by the Moritz College of Law with formal approval by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2007-35

April – June 2006

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

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WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of April – June 2006; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 86 waivers of competitive bidding requirements for annual purchases totaling approximately \$38,144,929 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 29 waivers of competitive bidding requirements for annual purchases totaling approximately \$12,085,023 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April – June 2006 is hereby accepted.

(See Appendix XII for background information, page 337.)

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN, AND
CONSTRUCTION CONTRACTS**

Resolution No. 2007-36

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS

MERESHON AUDITORIUM - FEASIBILITY STUDY
NEW ELECTRICAL SUBSTATION – ENGINEERING STUDY

APPROVAL TO ENTER INTO DESIGN CONTRACTS

AIRPORT PAVEMENT – TAXIWAY A-EAST REHABILITATION AND
B REMOVAL
AIRPORT REHABILITATION – SECURITY FENCE
DOAN HALL – 9 WEST BURN UNIT RENOVATION
DOAN HALL – OPERATING ROOMS 9 AND 10
OHIO UNION GARAGE – RENOVATION AND EXPANSION
OSU GOLF COURSE – KEPLER CLUB HOUSE
BAG ROOM RENOVATION
VETERINARY MEDICINE – BASEMENT SHELL SPACE

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

AIRPORT PAVEMENT – TAXIWAY A-EAST REHABILITATION AND
B REMOVAL
AIRPORT REHABILITATION – SECURITY FENCE
MCCAMPBELL HALL CHILLER REPLACEMENT
MRI RELOCATION (MCFP)
NORTH COMMONS FRESH EXPRESS
NORTH LOW RISE DORMS – FIRE ALARM UPGRADE
OARDC – MUCK CROPS BRANCH OFFICE AND
SHOP BUILDING REPLACEMENT
THOMPSON LIBRARY RENOVATION
VETERINARY HOSPITAL AIR HANDLING UNIT REPLACEMENT

Synopsis: Authorization to enter into feasibility study, design, and construction contracts for the projects listed, as detailed in the attached materials, is requested.

September 22, 2006 meeting, Board of Trustees

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into feasibility study contracts for, the following projects:

Mershon Auditorium – Feasibility Study (N/A)	\$0.08M	College operating, OAA development, and Central funds
New Electrical Substation – Engineering Study (05-06 capital request)	\$0.50M	Facilities Operations operating funds

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

Airport Pavement – Taxiway A-East Renovation and B Removal (05-06 capital request)	\$2.80M	Development funds - Engineering FAA grant funds
Airport Rehabilitation – Security Fence (05-06 capital request)	\$0.23M	Development funds - Engineering FAA grant funds
Doan Hall – 9 West Burn Unit Renovation (N/A)	\$0.24M	Hospital operating funds
Doan Hall – Operating Rooms 9 and 10 (N/A)	\$0.54M	Hospital operating funds
Ohio Union Garage - Renovation and Expansion (05-06 capital request)	\$20.90M	2007 bond proceeds T&P operating funds
OSU Golf Course – Kepler Club House Bag Room Renovation (05-06 capital request)	\$0.18M	Athletics operating funds
Veterinary Medicine – Basement Shell Space (05-06 capital request)	\$2.97M	College operating funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Airport Pavement – Taxiway A-East Rehabilitation and B Removal (05-06 capital request)	\$2.80M	Development funds - Engineering FAA grant funds
Airport Rehabilitation – Security Fence (05-06 capital request)	\$0.23M	Development funds - Engineering FAA grant funds
McC Campbell Hall Chiller Replacement (05-06 capital request)	\$0.34M	State funds
MRI Relocation (MCFP) (05-06 capital request)	\$7.00M	2007 bond proceeds
North Commons Fresh Express (N/A)	\$0.36M	Student Affairs operating funds
North Low Rise Dorms – Fire Alarm Upgrade (05-06 capital request)	\$2.99M	2007 bond proceeds
OARDC – Muck Crops Branch Office and Shop Building Replacement (03-04 capital request)	\$0.83M	State funds
Thompson Library Renovation (03-04 capital request)	\$108.36M	State, Development, and University Libraries operating funds
Veterinary Hospital Air Handling Unit Replacement (05-06 capital request)	\$1.96M	State funds

*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

September 22, 2006 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, and construction contracts as indicated for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XIII for background information and maps, page 339.)

LONG-TERM LEASE OF REAL PROPERTY

Resolution No. 2007-37

JAMESCARE COMPREHENSIVE BREAST HEALTH CENTER
4019 WEST DUBLIN-GRANVILLE ROAD
DUBLIN, OHIO

Synopsis: Authorization for the University to enter into a long-term lease of the property at 4019 West Dublin-Granville Road, Dublin, Ohio, from Phele Investment Properties for The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute is requested.

WHEREAS The Ohio State University has been presented an opportunity to renew, consolidate, and extend the lease of 30,903 square feet in Dublin, Ohio from Phele Investment Properties; and

WHEREAS the University is negotiating a lease agreement with Phele Investment Properties for a term ending in April 2015; and

WHEREAS the leased premises are in a strategic location that fulfills the necessary space requirements for the needs of the JamesCare Comprehensive Breast Health Center:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to negotiate and enter into the proposed long-term lease of space from Phele Investment Properties upon such terms and conditions as are in the best interest of the University.

(See Appendix XIV for background information, page 361.)

**ASSESSMENT ON THE
ENDOWMENT TO SUPPORT DEVELOPMENT**

Resolution No. 2007-38

Synopsis: Approval of the FY 2007 proposed delay of phase-down in endowment support of Development is proposed.

WHEREAS the assessment on the Endowment to support Development has been phased down from 1.33% in FY 2004 to 1.11% in FY 2006 and was scheduled to be further reduced to 1% in FY 2007; and

September 22, 2006 meeting, Board of Trustees

WHEREAS the planned phase-down in Endowment support of Development to 1% would not generate sufficient support for Development to maintain current levels of service; and

WHEREAS corrective actions are needed to ensure Development has the resources to continue to operate at current levels of service and grow the endowment overtime:

NOW THEREFORE

BE IT RESOLVED, That the assessment on the Endowment to support Development be decreased from the FY 2006 level of 1.11% to a FY 2007 level of 1.10% rather than the planned reduction to 1.0% in FY 2007; and

BE IT FURTHER RESOLVED, That the University report back, by no later than March 1, 2007, to the Board with recommendations as to the future funding of Development including a plan to achieve, by FY 2008, the 1.0% level of Endowment support of Development; and

BE IT FURTHER RESOLVED, That the University request The Ohio State University Foundation to assist in raising additional private funds to help offset the programmatic impact of delaying the phase-down of the support of Development assessment.

**FISCAL YEAR 2007 TOTAL
UNIVERSITY CURRENT FUNDS BUDGET**

Resolution No. 2007-39

Synopsis: Approval of the total University Current Funds Budget for FY 2007 is proposed.

WHEREAS the State budget for FY 2006 and FY 2007, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2007 have been approved at previous meetings of the Board of Trustees; and

WHEREAS other levels of resources and expenditures for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made to eliminate double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2007:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2007, as described in the accompanying FY 2007 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix XV for background information, page 363.)

September 22, 2006 meeting, Board of Trustees

Upon motion of Mrs. Davidson, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Hendricks, Cloyd, Davidson, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2007-40

Synopsis: The report on research and other sponsored program contracts and grants and the summaries for June and July 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 2006 be approved.

Upon motion of Ms. Hendricks, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees Duncan, Hendricks, Davidson, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford, and one abstention cast by Trustee Cloyd.

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EASEMENT RENEWALS

Resolution No. 2007-41

COLUMBIA GAS OF OHIO, INC.
OHIO BELL TELEPHONE COMPANY
COLUMBUS SOUTHERN POWER COMPANY

VARIOUS LOCATIONS
THE OHIO STATE UNIVERSITY, COLUMBUS, OHIO

Synopsis: Authorization to grant the following renewal easements for existing natural gas, electric and telecommunication lines to The Ohio State University, Columbus, Ohio, is proposed.

WHEREAS Columbia Gas has requested the renewal of a 15-foot wide by 760-foot long easement across West Ninth Avenue to provide natural gas utility service to Dodd Hall; and

WHEREAS Columbia Gas has requested the renewal of a 10-foot wide by 400-foot long easement east of North Star Road to provide natural gas service to the Turfgrass Foundation Research and Education Building, 2710 North Star Road; and

September 22, 2006 meeting, Board of Trustees

WHEREAS Columbia Gas has requested the renewal of a 10-foot wide by 1,385.80-foot easement on the west side of Kenny Road to provide natural gas service to the Kenny Road service center; and

WHEREAS Columbia Gas has requested the renewal of a 15-foot wide by 4,732-foot long easement on the north side of Case Road to provide natural gas utility service to The Ohio State University Airport; and

WHEREAS Columbia Gas has requested the renewal of a 10-foot wide by 166.17-foot long easement to provide natural gas utility service to 1224 Kinnear Road; and

WHEREAS Columbia Gas has requested the renewal of a 15-foot wide by 500.56-foot long easement to provide natural gas service to The Ohio State University Airport; and

WHEREAS Columbia Gas has requested the renewal of a 20-foot wide by 264-foot long easement between Worthington Street and West Tenth Avenue; and

WHEREAS Ohio Bell has requested the renewal of a 20-foot wide by 281-foot long easement across land owned by The Ohio State University for existing telephone communication lines providing service to the Jesse Owens South Recreational Center; and

WHEREAS Ohio Bell has requested the renewal of a 2 ½- feet wide by 5-foot long easement at the Eleventh Avenue Basketball Courts for an existing utility pole and anchor wire on land owned by The Ohio State University; and

WHEREAS Ohio Bell has requested the renewal of a 10-foot wide by 3,598.39-foot long easement along Kenny Road and Lane Avenue for existing telephone communication lines through land owned by The Ohio State University; and

WHEREAS Ohio Bell has requested the renewal of a 5-foot wide by 280-foot long easement on Argyll Street to continue existing telephone communication lines across land owned by The Ohio State University to provide telephone service to the Fawcett Center; and

WHEREAS Ohio Bell has requested the renewal of a 15-foot wide by 1160-foot easement from North Star Road parallel to and on the north side of Lane Avenue to allow telephone communication lines across land owned by The Ohio State University; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 2,470-foot long easement along the east side of the Olentangy River from King Avenue north to the electric substation for an existing electric power line to provide electric utility service to The Ohio State University; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 2,395.58-foot long easement along Kinnear Road from North Star Road to provide electric utility service to 1275 Kinnear Road; and

WHEREAS Columbus Southern has requested the renewal of an easement on Kenny Road between Ackerman Road and West Lane Avenue for 5 utility poles, guy wires and anchors for overhead electric transmission lines to provide electric utility service to The Ohio State University; and

WHEREAS Columbus Southern has requested the renewal of an easement for an existing electric power utility pole and guy wires along Olentangy River Road, to provide electric utility service to The Ohio State University; and

September 22, 2006 meeting, Board of Trustees

WHEREAS Columbus Southern has requested the renewal of a 5-foot wide by 725-foot long easement for an existing electric power line to provide electric service to the Agronomy Station, 2623 Kenny Road; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 600-foot long easement from North Star Road for an existing electric distribution line to provide electric utility service to the Turfgrass Foundation Research and Education Building, 2710 North Star Road; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 155-foot long easement from King Avenue for an existing electric power line to provide electric utility service to Evans Hall, 520 King Avenue; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 422-foot long easement for an existing electric power line running to a pad mounted transformer to provide electric utility service to the WOSU Antenna Site, 350 West Dodridge Street; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 1,673.7-foot long easement for an existing electric power line and underground cables to provide electric utility service to The Ohio State University Golf Course; and

WHEREAS Columbus Southern has requested the renewal of a 10-foot wide by 30-foot long easement for a utility pole as part of an existing electric power line providing service to 1314 Kinnear Road; and

WHEREAS Columbus Southern has requested a 10-foot wide by 1,082-foot long easement across lands owned by The Ohio State University for an existing electric power line to provide electric utility service to 250 West Dodridge Street; and

WHEREAS each renewal is for a term of 25 years; and

WHEREAS the appropriate University offices have determined that the grant of these easements are in the best interest of the University;

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant the above easements upon such terms and conditions as are in the best interest of the University.

Upon motion of Ms. Hendricks, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees Duncan, Hendricks, Cloyd, Davidson, Wexner, O'Dell, Shumate, Fisher, Schottenstein, Brass, and Shackelford, and two abstentions cast by Trustees Borrer and Hicks.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2007-42

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

September 22, 2006 meeting, Board of Trustees

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 8/31/06</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	
<u>Domestic Large Cap Equity</u>				
Fifth Third	\$40,378,932		\$40,378,932	
Huntington Value	\$39,065,376		\$39,065,376	
University Students	\$20,896,257		\$20,896,257	
Unallocated Equity	\$24,623,807		\$24,623,807	
State Street S&P 500 Index	<u>\$290,373,565</u>		<u>\$290,373,565</u>	
	\$415,337,937	0	\$415,337,937	20.6%
<u>Domestic Mid Cap Equity</u>				
Meeder 100	\$102,414,992		\$102,414,992	
Meeder Enhanced	\$40,054,046		\$40,054,046	
Nicholas Applegate	\$52,864,807		\$52,864,807	
State Street Extended Index	<u>\$102,781,101</u>		<u>\$102,781,101</u>	
	\$298,114,946	0	\$298,114,946	14.8%
<u>Domestic Small Cap Equity</u>				
Bernzott Capital Advisors	\$27,881,095		\$27,881,095	
Diamond Hill	\$ 9,952,969		\$ 9,952,969	
G.W. Capital, Inc.	\$11,860,152		\$11,860,152	
Hoover Investment Management	\$28,317,910		\$28,317,910	
Independence Investments	\$28,052,670		\$28,052,670	
Nicholas Applegate	\$82,729,607		\$82,729,607	
Opus Capital Management	\$27,225,693		\$27,225,693	
State Street Value Index	\$52,835,863		\$52,835,863	
State Street Russell 2000 Index	<u>\$31,974,525</u>		<u>\$31,974,525</u>	
	\$300,830,484	0	\$300,830,484	14.9%
<u>International Equity</u>				
BlackRock	\$30,922,906		\$30,922,906	
Freedom Capital Management	\$31,029,401		\$31,029,401	
LSV Asset Management	\$30,257,574		\$30,257,574	
Newgate Capital Management	\$11,700,379		\$11,700,379	
State Street Index	<u>\$101,942,598</u>		<u>\$101,942,598</u>	
	\$205,852,858	0	\$205,852,858	10.2%

September 22, 2006 meeting, Board of Trustees

Domestic Fixed Income

Cypress Asset Management	\$24,193,788		\$24,193,788	
Hughes Capital Management	\$20,272,848		\$20,272,848	
Huntington Trust	\$41,306,120		\$41,306,120	
JP Morgan	\$21,325,502		\$21,325,502	
State Street Govt/Credit Index	<u>\$160,829,063</u>		<u>\$160,829,063</u>	
	<u>\$267,927,321</u>	0	<u>\$267,927,321</u>	13.3%

High Yield Fixed Income

Commonfund	\$33,762,106		\$33,762,106	
Delaware Investments	\$30,414,772		\$30,414,772	
Lehman Brothers	\$30,064,736		\$30,064,736	
	\$94,241,614	0	\$94,241,614	4.7%

International Fixed Income

Brandywine Asset Management	\$20,167,649		\$20,167,649	
JP Morgan Asset Management	\$20,413,403		\$20,413,403	
State Street World Govt	<u>\$20,607,989</u>		<u>\$20,607,989</u>	
Ex-US Index	\$61,189,041	0	\$61,189,041	3.0%

	<u>Commitment as of 8/31/06</u>	<u>Commitment as of 9/22/06</u>	<u>Market Value as of 8/31/06</u>	
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Venture Capital/Private Equity

1999 Funds:

Commonfund Capital Partners 1999 (V/PE)	\$ 7,067,000	\$ 7,067,000	\$ 4,231,322
Commonfund New Leaders (V/PE)	\$10,000,000	\$10,000,000	\$ 5,110,861
Mesirow Partnership Fund I (V/PE)	\$10,000,000	\$10,000,000	\$ 5,624,431

2000 Funds:

CID Seed Fund (V)	\$1,000,000	\$1,000,000	\$ 636,483
EDF Ventures Seed Fund (V)	\$1,000,000	\$1,000,000	\$ 426,428

2001 Funds:

Reservoir Venture Seed Fund I (V)	\$3,192,000	\$3,192,000	\$ 1,582,097
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2005 Funds:

Commonfund International Partners V (V/PE)	\$10,000,000	\$10,000,000	\$ 1,099,886
Commonfund Private Equity (PE) Partners VI	\$10,000,000	\$10,000,000	\$ 683,629
Commonfund Venture Partners VII (V)	\$5,000,000	\$5,000,000	\$ 236,508
Fort Washington Private Equity IV (V/PE)	\$5,000,000	\$5,000,000	\$ 1,755,457
Mesirow Capital Partners IX (V/PE)	\$5,000,000	\$5,000,000	\$ 904,981
Mesirow Partnership Fund III (V/PE)	\$5,000,000	\$5,000,000	\$ 658,611

2006 Funds:

Coller International Partners V, LP (Special)	0	\$10,000,000	0 new
M/C Venture Partners VI (V)	\$5,000,000	\$5,000,000	0
Onex Partners II (PE)	\$5,000,000	\$5,000,000	0
Quantum Energy Partners IV, LP (Special)	0	\$10,000,000	0 new
Reservoir Venture Seed Fund II (V)	\$3,000,000	\$3,000,000	0
Stonehenge Opportunity Fund II (PE)	\$5,000,000	\$5,000,000	<u>\$ 1,522,500</u>
Total before index fund			<u>\$24,473,194</u>

Index Fund:

State Street Russell 2000 Index	<u>n/a</u>	<u>n/a</u>	<u>\$117,001,425</u>	
	\$63,192,000	\$83,192,000	\$141,474,619	7%

September 22, 2006 meeting, Board of Trustees

	<u>Market Value</u> <u>As of 8/31/06</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	
<u>Absolute Return Funds</u>				
Commonfund Investors	\$94,049,957		\$94,049,957	
Ramius Fund	<u>\$37,580,367</u>		<u>\$37,580,367</u>	
	\$131,630,324	0	\$131,630,324	6.5%
<u>Real Estate</u>				
Campus Partners	\$20,000,000		\$20,000,000	
Don Scott Airport	\$23,389,000		\$23,389,000	
Miscellaneous	\$13,698,000		\$13,698,000	
State Street Wilshire REIT Index	<u>\$70,123,197</u>		<u>\$70,123,197</u>	
	\$127,210,197	0	\$127,210,197	6.3%

Upon motion of Dr. Cloyd, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution with ten affirmative votes, cast by Trustees Duncan, Hendricks, Cloyd, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, and Brass, and three abstentions cast by Trustees Davidson, Schottenstein, and Shackelford.

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TIME AND CHANGE: THE YEAR'S KEY ACADEMIC PRIORITIES

Provost Barbara R. Snyder: [PowerPoint Presentation]

Good morning. I'm pleased to have the opportunity to talk to you about our Key Academic Priorities for the 2006-2007 academic year. Two of these -- graduate education and undergraduate education -- will sound familiar to you since they are a continuation of ongoing efforts. The third, on economic access, is a new initiative that I'm pleased to tell you is generating considerable enthusiasm and support.

Today, I'm going to discuss only briefly our focus on graduate education and economic access, because I want to spend most of my time talking about the next steps in the reform of Ohio State's undergraduate curriculum. I promise to come back for a more in-depth report on the other two initiatives later this year.

Let me start with a quick update on last year's review of graduate education. As you will remember, two committees had been appointed to study the state of graduate education at Ohio State. One of them focused on the alignment of funding with quality, and the other looked specifically at the structure and functions of the Graduate School. The work of these two groups leads to a number of important recommendations. The Committee on Graduate Education, chaired by Rick Freeman, dean of the College of Mathematical and Physical Sciences, urged that we substantially overhaul our fiscal model for supporting doctoral education. It recommended that we devise a new internal funding formula based on quality rather than solely on credit hours. The Freeman Committee also recommended that our doctoral programs be assessed on a regular cycle.

Meanwhile, the Committee to Review the Graduate School was also at work and found no reason to alter our present structural arrangement, whereby the dean of the Graduate School oversees graduate studies and reports to the provost. Under the leadership of Dean Paul Beck, from the College of Social and Behavioral Sciences, this committee did, however, propose changes to the way in which Graduate School support is awarded. It also called for new processes for the oversight of graduate education and

recommended revisions to the Graduate School's recruitment, admissions, and career development practices.

The implementation of the Freeman and Beck Committees' recommendations will be the first priority for the new dean of the Graduate School, who was appointed last month. You've just heard President Holbrook introduce Pat Osmer, formerly chairperson of the Department of Astronomy, and we are delighted to welcome him to the Graduate School and to the Office of Academic Affairs. We are very fortunate to be able to tap into his talents as a scholar, teacher, and administrator.

Based on the extraordinary success he had in taking astronomy from not anywhere near where it is today to really the top of the charts, I'm confident that under Pat's leadership the Graduate School is going to be reinvigorated and will contribute a great deal to our reputation and academic stature, nationally and internationally. Of course the job won't be done quickly or be easy, but we will provide you with regular updates on our progress in that regard. I know Pat and I will be back sometime later this year to tell you how things are proceeding.

Another process I'd like to bring to your attention this morning is the second of our academic priorities for the year. It's as ambitious as the others, but brand new. This priority focuses on Ohio State becoming the national leader in enabling financial access to higher education. To achieve that goal, we created a position of senior advisor for Economic Access and have invited Tally Hart, formerly our director of Student Financial Aid, to fill that slot. Because of her incredible expertise in financial aid and access, Tally has been described as nothing less than a national treasure. Even the U.S. Congress recognizes that and calls on her frequently to testify about financial aid issues in higher education. It is my great pleasure to introduce her to you this morning. Tally, would you please stand?

Under Tally's leadership, Ohio State will be able to accelerate its efforts to educate students and their families about financial resources available for low-income students who want to go to college. One such resource -- and this is Tally's creation -- is the Land-Grant Opportunity Scholarship program. Launched last year, this program offers a full scholarship, worth \$18,900, to at least one low-income, high-ability student from each of Ohio's 88 counties. Tally is going to be working to develop programs, not just for undergraduate students, but also to encourage college juniors, who are economically needy, to think about continuing their studies in graduate and professional school. Again, of course, this won't happen overnight, but I fully expect to come back to you in the foreseeable future and report to you that Ohio State has indeed become the nation's leader in providing economic access to higher education.

Let me now turn to the real topic for today which is our efforts with the undergraduate curriculum, and update you on the progress that we've made. In an era when much of life operates at warp speed, two years might seem like a long time to devote to this initiative -- proof that academic progress really does happen at a glacial pace. If you've wondered about that, Ohio State's glaciologist, Lonnie Thompson, told me that glaciers move inches every day. Though with recent warming, he says, they are moving faster all the time. It's probably safe to say that during our two-year look at the undergraduate curriculum, a glacier travels about 1,500 feet or so. What is certain is that in that same period, Ohio State has made miles of progress. The proposed curriculum that emerged from our self-study is a giant step toward the goal of the Academic Plan that we enhance and better serve our student body.

One of the most important ways it does so is to make it possible for our students, without an overload in any quarter, to complete a top-quality undergraduate degree within four years. The first person to walk around the world took four years – and 22 pairs of shoes – to make the journey. It took Michelangelo four years to complete the Sistine Chapel. We think you can complete an undergraduate degree in four years as well without taking too many credits in any one quarter. Students at our benchmark institutions and throughout the Big Ten do exactly that. Given the quality of our faculty and our academic programs, there is no reason this can't happen at Ohio State.

Last year I gave the Board regular updates on the curricular review that we launched in 2004. Before telling you where we are today, I thought I'd give you a couple of reminders of where we've been.

Two years ago we launched a University-wide review of undergraduate education, because Ohio State's landscape was in profound transformation. For more than a decade, now twelve years in a row, our incoming freshmen have been increasingly better prepared for a high-quality undergraduate education. The freshmen retention rate was up remarkably and our six-year graduate rate was at an all-time high. We knew that if Ohio State were to provide these students with the distinctive experiences and opportunities they were going to expect, we had to challenge them as never before.

The structure of our General Education Curriculum was proving an impediment to doing all that we could for these very talented students, and they were not shy about telling us so. They were especially dissatisfied with the complexity of the GEC and the perceived lack of connection between general education and their majors. Add into that mix, that nearly half of all the faculty at Ohio State had been hired in just the last ten years. While that glacier was inching forward, our faculty was moving quickly into new and evermore exciting directions, pushing disciplinary boundaries, and setting the pace of research nationally and internationally. Not surprisingly, some of our faculty, like the new population of students they teach, were eager to take our curriculum to the next level.

The last comprehensive review of undergraduate education had taken place in 1988, about 16 years ago. Clearly, the time had come to re-examine this defining element of an Ohio State undergraduate education. With the full support of President Holbrook in December 2004, I appointed a Committee on the University-Wide Review of Undergraduate Education. And you might be interested to know that its ten members included a number of our faculty who've joined us within the last decade.

As you will see from the charge I gave the committee, I asked it to take a look at all aspects of undergraduate education in light of the remarkably improved population of undergraduate students and the students that we knew we would be recruiting in the future. I asked the committee to respond to the two overarching questions you see on the screen.

Under the leadership of Distinguished Humanities Professor Brian McHale, from the Department of English, the committee looked at the GEC, the number of credit hours required for graduation, the appropriate role of freshmen seminars, how we teach and who is teaching our students, and the fit between our undergraduate curriculum and our commitments to some University initiatives like diversity, interdisciplinary, research, and outreach. In the report that it released in November, the committee said that our GEC was out of step with our better prepared students, and that it didn't always lead to a sufficiently integrated and coherent educational experience.

In response to the two overarching questions that I posed, the committee made a number of suggestions for strengthening undergraduate education at Ohio State. In designing its recommendations, it was guided by the four principles you see on the screen.

To enhance coherence, the committee proposed, for example, that we encourage double majors and minors. It also recommended instituting a program of interdisciplinary multi-quarter core sequences, called Freshmen Clusters, each on a unifying theme of broad interest, such as citizenship and ethnicity in the U.S. or the mathematical order of the natural world. Strategies like these would eliminate the random choices encouraged by the existing GEC, and build coherence across an intellectually, interlocking spectrum of courses.

The cluster concept would also provide students with more flexibility in choosing the elements of their curricular packages. Flexibility would also be enhanced, of course, by allowing minors, double majors, and other alternatives to satisfy certain non-major or certain GEC requirements.

In addition, the McHale Committee recommended a decrease in the number of credit hours in the GEC by providing our undergraduates with broader opportunities to take electives in areas of interest to them, and making it easier for students to complete minors or double majors. This would build more flexibility into the GEC.

To maintain the quality of general education, the committee recommended the establishment of a University-wide oversight committee that would report directly to the Council on Academic Affairs. Measures like the redesign of the GEC web site and the reorganization of the current category structure will ensure that the goals and structure of general education are as transparent as possible.

Among still other recommendations, the committee proposed that we reduce the minimum number of credit hours for our core Bachelor of Arts degree from 191 to 181. This will bring us more in line with institutions throughout the country and, of course, pave the way for graduation within four years.

Because responsibility for curricular decisions is vested in the faculty, last November I asked the members of the University community to review the McHale report, and provide their reactions last spring. We requested formal statements this summer from the 14 of our 17 colleges teaching undergraduate students. In addition to the five Arts and Sciences colleges, these are the Colleges of Business; Dentistry; Education and Human Ecology; Engineering; Food, Agricultural, and Environmental Sciences; Medicine; Nursing; Pharmacy; and Social Work.

All of these units applauded the move to restructure the undergraduate curriculum, though, as you may imagine, they all had plenty of constructive advice about how to do it, and about the recommendations of the McHale Committee. The Arts and Sciences colleges provided the most in-depth responses. The Colleges of the Arts, Biological Sciences, Humanities, Mathematical and Physical Sciences, and Social and Behavioral Sciences, currently provide 90% of the courses in the current GEC. As a result, the oversight of basic education for all undergraduates has historically rested with the Arts and Sciences. Given their centrality to the GEC, the feed-back from these five colleges has had special resonance. The Council on Academic Affairs is now refining the McHale Committee's

recommendations, in light of their suggestions and those of the other undergraduate colleges.

Although there is not uniform support for the proposal to reduce the credit hours for graduation from 191 to 181, this recommendation was supported last spring by the Arts and Sciences' Committee on Curriculum and Instruction. Randy Smith and I met with the Committee on Curriculum and Instruction in the spring, and went back last week to thank them for their support and leadership in this process. We go in two weeks to the Arts and Sciences' Faculty Senate, to try to persuade those senators to support the 181 proposal for the basic Bachelor of Arts degree.

Moving from 191 to 181 credit hours will reduce the financial resources required for undergraduate students and their families to succeed in getting an undergraduate degree. It will also help our students advance more quickly into their chosen career paths and position Ohio State competitively among other major public universities throughout the nation.

As I noted earlier, our current credit hour requirement for graduation is heavy in comparison to our peers. Let me show you what that looks like. This slide shows the number of credits needed for graduation at benchmark institutions and other Big Ten universities.

You should know that 120 semester hours is the equivalent of 180 quarter hours. As you can see, Ohio State is somewhat out of step with those other institutions. Our students must either complete an extra quarter of academic work or take overloads throughout the course of their undergraduate educations, in order to get through in the same amount of time as students get through at our benchmarks.

Reducing our graduation requirement to 181 hours will mean that our students, too, can get through in four years, carrying 15 credit hours for 12 quarters. While some have worried that this reduction will work against academic excellence, I believe Ohio State can deliver a bachelor's degree of high quality in four years. Our benchmarks do it in that timeframe, and there is no reason that we can't do it, too. With the better-prepared students we are now enrolling, and our outstanding faculty members, and programs that locate Ohio State among the nation's best public universities, this is a change that we should make. Accordingly, I've asked the Council on Academic Affairs to forward to the University Senate by Autumn Quarter those recommendations that need its approval. This will mean that the new curricular requirements could begin with the class entering in the fall of 2007.

That is my overview of our two-year effort by many, many people to make this all work. Everyone was intent on inventing the best curriculum possible for today's and tomorrow's better-prepared students.

Many people from my office were involved in this effort, but two were especially instrumental to the outcome. Martha Garland, vice provost for Enrollment Services and dean of Undergraduate Education, and Randy Smith, vice provost for Academic Programs, have both been intensely involved in this effort to reform the undergraduate curriculum, beginning with their services as ex officio members on the committee.

Thanks to her work on the Enrollment Management Committee and her leadership of the Office of Enrollment Services and Undergraduate Education, Martha bears the ultimate responsibility for bringing us the increasingly well-prepared classes, for whom we had to rethink our

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undergraduate curriculum. And it was because of Randy's brilliantly conceived and executed plan to move this through all of the appropriate groups that the administrative process so far has gone smoothly, steadily, and collegially. I am also grateful to the commitment of Allan Silverman, chair of Faculty Council, to help this move efficiently through the University Senate.

If that process hasn't gone at warp speed, I guess we can say, at least I hope, it's moved at the right speed to get the job done well for our University. What has emerged is an engaging, effective, and comprehensive liberal education program, one that we think will promote the academic excellence of our University. Our new curricular model may have seemed slow in coming – glacial even -- but if it's taken some time, I hope you think that the change that we are going to produce is worth waiting for.

Your support will be critical to its success. For as we all know, academic excellence is the surest route, indeed the only route, to the reputational goal articulated in the Academic Plan – “that Ohio State be nothing less than the finest public land-grant research university in the nation.”

I would now be happy to answer any questions you have. Randy and Martha are here in case you have questions about the process, and I'm delighted that Kate Christobek, vice president of USG, is here as well and would be happy to answer questions from the student perspective.

Mr. Borrer:

Provost Snyder, as chair of the Academic and Student Affairs Committee the last three years, I want to commend you on this process. We have had numerous presentations by Provost Snyder, and her team, and I want to tell you this has been a well thought out, detailed, and well done process. As a graduate of this University in four years -- 12 quarters, with 181 hours -- I fully and completely support -- and I know that the members of the Committee over time, including Mr. McFerson, support -- these efforts. I think that this is long overdue and we want to do whatever we can do to continue this process going forward to see its implementation. When would we expect to see implementation, Provost Snyder?

Provost Snyder:

We are hoping that we will have this ready to start for the students entering the fall of 2007.

Mr. Borrer:

Thank you. Keep up the good work.

Provost Snyder:

Thank you.

Mr. Wexner:

In looking at the benchmark slide, what struck me was that we are on the quarter system, and I hadn't thought about that in about a decade. Is that part of the thinking of the evolution, to get to the benchmarks and their system?

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Provost Snyder:

As you can see from the slide, it is fair to say and is certainly true that nationally most four-year institutions are on semesters and that's the proportion you see represented. It is also fair to say that there is no compelling evidence that either quarters or semesters are pedagogically better. There are certain advantages of the semester system in terms of the calendar being comparable to other institutions for faculty who are visiting, or for students who are spending time at other institutions. So there are advantages to being in sync with everyone else.

On the other hand, I should tell you that there are some great schools that are still on quarters, including Northwestern, UCLA, the University of Washington, Stanford, and the University of Chicago. So it is clear that we have some good company, although the number of institutions in the quarter group has shrunk over the years and is now very small.

What I would say about the semester transition is that it still has to go through the governance process. We started that under President Kirwan and Provost Ray some years ago, and then dramatic budget cuts had them pull that. So this would have to go back through the governance process.

One of the things that we know is that our current Student Information System cannot support a transition to semesters. We are in the process of putting in a new Student Information System that will be able to do that. That will be fully operational in the fall of 2009, so the first opportunity to switch to semesters would not be until fall of 2010 because we would want that new system up and operating for a year before we made yet another move. That will be a process that we will think and talk about, and probably get going sometime in the future with the faculty in the governance process.

Ms. Hendricks:

Provost Snyder, I wanted to reinforce what Doug has said. When we focus on our students, there is really no rationale that says for some reason, Ohio State alone needs 191 hours, where all of these other very distinguished universities are doing it at 180 hours. To me, when you're looking at the cost of an education now and the debt that our students have, I just would not see the rationale for an added 10 hours. It seems to me that it doesn't pass the smell test, if you will, and that's more of a pragmatic issue. I feel like the goal is a right one. I can only speak for myself, but would really reinforce my support for pushing this through. I just think it seems to be the right thing to do for our students.

Mr. Alvarez- Breckenridge:

Provost Snyder, I would like to congratulate you as well on this. It is very exciting especially as a recent graduate of OSU. Drawing from my experiences, I was curious about implementation of this in terms of the academic advisors and the freshman survey course, because it sounds like there is going to be a lot of flexibility and interdisciplinary work, and things along those lines. I know that one of the common concerns that students raise is academic advising. I wonder if you could shed some light on how you're going to bring the advisors into the fold and publicize this to the students so they know what's going on.

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Provost Snyder:

We had already brought the academic advisors into this discussion at an earlier stage. Randy and Martha met with them, and I'll ask them if they want to chime in and say anything about their work with the advisors.

Dr. W. Randy Smith:

... (inaudible)

Provost Snyder:

Let me say that congratulations are premature because we still have some work to do. The Arts and Sciences' Faculty Senate coming up soon will be a very important meeting, and we are going to be working very hard to try to make the case for 181 credit hours in four years.

Mr. Alvarez-Breckenridge:

Thank you.

Mrs. Davidson:

I just wanted to say how important I think the appointment of Tally Hart is, and congratulate you on that. I think the economic access statewide will bring: 1) diversity; and 2) the ability to finish in four years certainly gives a heads up to those students that they can make it here in sure order.

Provost Snyder:

Thank you. We are lucky that Tally has agreed to move into this new role. I know that you are going to see great things out of our economic access initiative under her leadership. Thank you all very much for your support.

Judge Duncan:

Thank you, Provost Snyder, for your presentation and good luck with the 181 hours.

(See Appendix XVI for background material, page 445.)

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Judge Duncan:

If there is no other old business, I'll call for new business. Any new business?

Mr. Alvarez-Breckenridge:

I was hoping to open up a discussion on the State Issue 3 legislation -- the "Learn and Earn" constitutional amendment -- and get the Board's and University's opinions on this amendment.

Judge Duncan:

Do we have anybody who can give us some information about that valid issue? Mr. Steiner --

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Mr. W. Curt Steiner:

Thank you, Judge Duncan, Dr. Holbrook, and members of the Board, for the opportunity to put this issue into context.

The state of Ohio has an issue on the November 7 statewide ballot in the form of Issue 3. If it passes, that would be the first major change in the state gambling statutes or constitutional authorities since the early '70s. The last major change in the Constitution, as it relates to gambling in Ohio, was in 1974, when the first tickets were sold after a statewide vote in 1973 for what is now known as the state lottery. And today in Ohio we still have only two major forms of legalized gambling, which is betting at horse race tracks and the Ohio Lottery.

There have been numerous attempts over the years to approve in Ohio -- as there have been a growing number of facilities in neighboring states -- the providing of slot machine parlors or casino gambling parlors. In 1996, the statewide issue was on the ballot, which was widely defeated, to approve casino gambling in Ohio, and in 1990 a similar issue was also defeated.

This is the third attempt on the ballot since that time. There have been numerous attempts in the past few years in the General Assembly, for the Assembly to pass an issue that would be placed on the ballot. It has never received enough support in the House and Senate to be placed on the ballot in that way. So this year a group of proponents, made up principally of owners of race tracks and developers interested in making and developing casinos, have put together a statewide issue known as "Learn and Earn," a portion of which proceeds, if passed by the voters, will go to college scholarships.

I've asked Assistant Vice President Jack Hershey to walk through that proposal for you, at least in terms of its highlights, and we've also distributed to you an amendment that's going to be on the ballot.

Mr. John W. Hershey:

Thank you. I think when you look at this constitutional amendment, to many Ohioans this might actually seem to be two separate issues: 1) to legalize casino-style gambling in the state of Ohio; and 2) to fund a scholarship program for Ohio students. I think this perception will be heightened by the fact that proponents of the issue are expected to focus almost exclusively on the college scholarship portion of it, while opponents to it will focus predominately on the casino gambling side of it. So I thought I would start and run through quickly the gambling side, and then finish up with the scholarship side.

If approved, the amendment would allow legalized gambling in the state of Ohio. It would allow for the operation of slot machines at the seven commercial horse racing tracks in the state, and at two additional locations in the city of Cleveland. The amendment would prohibit the operation of other types of casino gambling, with the exception of those locations in Cuyahoga County. In those cases, four years after the passage of this amendment, if it is passed, a separate vote could be taken among the voters in Cuyahoga County, authorizing those facilities to expand into full-fledged casino gambling if the voters choose.

Next let me talk about the flow of money. The amendment lays out very clearly how the proceeds from the newly legalized gambling are to be distributed. Those gross slot machine revenues would be dispersed as

follows: 55% of the money would remain with the owners of the facilities themselves; 30% would go to the Ohio Board of Regents for the Ohio "Learn and Earn" Scholarship Program; 6% to be used by the owners of those facilities with race tracks as purse money for those races; 5% would go to counties, cities, and townships where the actual gaming facilities are located to be used for local economic development projects; 2.4% would be distributed to all the other counties in Ohio, that don't have a facility located in them, to be used for either capital improvement or local economic development projects; 1% would stay with the state of Ohio to be used for gambling addiction services; and finally 0.6% would be distributed directly to either the municipality or township where that facility is located to be used in whatever fashion they deem appropriate. That is the gambling side.

Let me move on and tell you about the scholarship side. The actual "Learn and Earn" scholarship idea first surfaced several years ago when the legislature tried unsuccessfully to place an issue very similar to the one we see before us this fall on the ballot. Between that legislation, which was Senate Bill 99, and the amendment that is on the ballot this fall, we can give you a fairly good idea of how we think the program might work.

The amendment requires the Board of Regents to award "Earn and Learn" scholarships to current and future Ohio high school graduates, beginning with the first high school class that graduates two years after the amendment is approved. So what that means for our current students is that none of them would be eligible to receive this scholarship. Students who are sophomores in high school today, would be the first eligible recipients of this award.

The scholarship program primarily is based upon a point system. Under this system, students would receive points for reaching achievements at various points along the way, from kindergarten through twelfth grade, in specified categories, including: academics, college preparedness, extracurricular activities, work experience, and community and volunteer service. Once those students would reach a certain level of points, they would then be guaranteed the scholarship award.

In addition to that program, there is another provision in the amendment that for the first twelve eligible high school graduating classes it would require the awarding of merit-based tuition grants to the top 5% of students at each public and non-public high school in the state. So that is the crux of it.

I'll say some important areas of the program are not known at this time and are left to the discretion of the Board of Regents. When we talk about that point system, what level you have to reach has yet to be decided. What you'll actually get points for is left to the Board of Regents' discretion. Perhaps, more importantly, the amount of the scholarship award is not known and is left to the discretion of the Board of Regents.

Perhaps this is a good time to switch to the idea of how much money this will actually bring in if passed. I will say it is difficult to tell you exactly how much money will be available to fund the scholarship program if this passes in November. The proponents of the amendment are saying that they expect to see nearly \$1 billion a year from the proceeds of the slot machines going toward the program. However, if you look back through history at the several times that the issue has been debated, either in the legislature or in the public policy arena, in general the revenue estimates have varied greatly depending on the sources.

Making any estimate in this area is fairly unreliable until operations are actually up and running, and we have some history to show for it. That is mainly because there are so many floating variables in this equation, including what the actions of our neighboring states are doing. There are some human behavior actions. For instance, if you're used to going to a riverboat in Indiana, and you live in Cincinnati, would you necessarily keep going to a place you've always gone to or would you come and stay in Cincinnati and go do this? In addition, some of those revenue actions in the past included up-front licensing fees that the owners would pay to obtain a gaming license. This amendment contains no such provision. So you can see there is a lot of ambiguity surrounding how much money will actually be given here.

I think the drafters of Senate Bill 99, which was the last effort by the legislature to do this, seemed to recognize that volatility. They had included a provision in their bill that would require the Regents to proportionally scale back the scholarship award amount for any year where the revenue from those slot machines were not sufficient to meet the number of scholarship awards.

Finally, I want to talk about a section of this that is perhaps the most important for us in higher education to concern ourselves with, and that is the "hold harmless" guarantee concerning higher education funding. The amendment contains this provision that prohibits the General Assembly from cutting or supplanting state support for higher education as a result of the influx of new monies derived from the proceeds of slot machines. The language presumably was inserted to negate what some have called the "lottery confusion effect" that has been in place in this state for many years, concerning how proceeds from the Ohio Lottery have actually been used in regards to primary and secondary education.

I've always talked about there being two tracks to that confusion. One is that there is a general perception that when the lottery was approved, it "fixed" primary and secondary education funding. While most people in primary and secondary education disagreed with that from the beginning day to this day, I think we would be at risk in higher education of facing a similar phenomenon in that at least the general populous of the state might consider that higher education funding is now fixed if this amendment were passed.

Secondly -- for lack of a more professional term -- the folks in primary and secondary education have always referred to it as "the shell game" effect. The Constitution requires that all net proceeds of the lottery be used specifically for primary and secondary education. However, the supporters over the years have argued that the General Assembly has always recognized that large influx of lottery dollars into the system and, as a result, have provided smaller increases in funding from the state general revenue fund than they otherwise would have if the state lottery did not exist.

The components of the "Learn and Earn" amendment say that the "hold harmless" language in their amendment prevents the same argument from being made about proceeds from slot machines, and its relation to state support of higher education. I will say that while it does seem true that the total amount of state GRF funding we are currently getting could not be cut below those levels if the amendment passed, I can't say for certain it provides the same protections for future funding.

For example, the amendment provides no benchmarks for future funding increases. Under the provisions of this amendment, the legislature could

freeze state funding at its current level, theoretically, and never provide additional funding through the state budget and still meet the requirements of this Constitutional amendment. This is possible because the amendment contains no provision requiring a minimum level of increase to higher education and their state support. In fact, the amendment doesn't even require inflationary adjustments for current dollars provided. Without such provisions, there really is little difference between the protections offered primary and secondary education regarding lottery proceeds, and the protections offered to higher education with proceeds of the slot machines.

That concludes the brief overview of the amendment.

Mr. Wexner:

When I heard about the "Earn and Learn," I was quite intrigued with it. I've come around in my thinking, and I think it is very clever. I'm critical of it, not because it relates to gambling, which is an issue in itself, but as I played this around in my mind I thought this is clever and bad public policy. For my own selfish interests, I'd like to see such an amendment that limits the purchase of lingerie only at Victoria's Secret shops in Ohio, and prohibits it at all other places. I'd be very happy to share the revenue on more generous terms with the students in Ohio.

I think that this is bad public policy because it is a Constitutional amendment that gives a monopoly to nine entities. I think it is appropriate for the Board and the University to express itself because if we are silent, it implies that we believe it is good public policy because we are the beneficiaries. Both Ohio senators, and, interestingly, Senator Voinovich, who is from Cleveland, oppose this, as does the governor and the Ohio Business Round Table. All on the basis that it is defective public policy.

Mrs. Davidson:

I would like to thank Mr. Hershey in giving us the explanation. This is probably going back to the days he spent in doing budgets in the Ohio General Assembly. It very correctly relates to one of my key concerns about the issue. That is we do establish -- out there in the minds of the citizens of Ohio -- that higher education needs are being taken care of because of additional revenue that would be coming in for scholarships and no other additional attention needs to be paid to it.

In the years in which I was a legislator, I never went out to speak on an education issue in which the first question that came from the people in the audience was: What ever happened to the lottery dollars? I think this has been an albatross around the neck of our primary and secondary schools for a long period of time in trying to explain that particular issue. People believed, rightfully or wrongfully, in the way the issue was sold that it was going solve all of our problems in funding primary and secondary education. I am concerned that if this passes, you're going to have the same problems in future years for higher education.

Mr. Schottenstein:

To reinforce what has been said, while I don't profess to be an expert on the legislation, I've had the opportunity to talk to both opponents and proponents. It sort of calls to mind the line "the deal is too good to be true," it generally isn't, and the ends don't always justify the means.

September 22, 2006 meeting, Board of Trustees

From my standpoint, even if so many of the ambiguities or funding irregularities or possibilities of confusion were all artfully and perfectly drafted, the fact that this is Constitutional is monopolistic. As Mr. Wexner pointed out, it is very bad for the state of Ohio. While it would be tempting and easy for any educational institution to go out and campaign on behalf of this, even if those ills were fixed, I think that without seeming holier than thou, it just doesn't smell right, feel right, or feel fair. For that reason, I think that being in an institution like Ohio State, I would hope that we would all feel that it is appropriate not to be silent, and thereby implicitly aqueous, but to be vocal and say we do not think this is good policy for the state of Ohio.

Again, my comments have nothing to do with gambling, which is an issue in itself, it is more about the way in which this Constitutional amendment seeks to provide funding.

Judge Duncan:

Very well, any further comments? Any suggested recommended action?

Mrs. Davidson:

If there is a consensus among the Board, we should make some statement on behalf of our interest as trustees of the Board. Perhaps you could appoint a subcommittee to draft some type of a statement that might express those sentiments on behalf of the Board, if there is consensus among the Board members to go in that particular direction.

Judge Duncan:

Does anybody object to doing that? Hearing none, I will do it. In the short term, I will appoint a committee and begin our job. Thank you for the discussion, it has been helpful.

(See Appendix XVII for background material, page 447.)

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Judge Duncan:

In a moment I will be taking a roll call vote to go into Executive Session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will be November 3, 2006. I now move that the Board recess into Executive Session, for the purpose of considering personnel matters regarding employment and compensation, and certain legal matters, all such matters being entitled to confidentiality according to the law. May I have a second?

Upon motion of Judge Duncan, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, Cloyd, Davidson, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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Judge Duncan:

The Board of Trustees will now reconvene the Board meeting.

September 22, 2006 meeting, Board of Trustees

The Governance Committee of the Board has conducted its annual evaluation of the President in accordance with Resolution #2004-115. The Governance Committee met with the full Board this afternoon in Executive Session. As a result of that session, and in accordance with the terms outlined in President Holbrook's initial letter of offer, a 25% bonus will be paid to her, and at this time a recommendation of a salary increase of 3.5%, effective October 1, 2006, is hereby proposed.

Upon motion of Judge Duncan, seconded by Mr. Schottenstein, the Board of Trustees adopted the foregoing motion with nine affirmative votes, cast by Trustees Duncan, Hendricks, Davidson, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Shackelford.

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Judge Duncan:

I now move that the Board recess into Executive Session, again, for the purpose of considering personnel matters regarding employment.

Upon motion of Judge Duncan, seconded by Mr. Schottenstein, the Board of Trustees adopted the foregoing motion with eight affirmative votes, cast by Trustees Duncan, Hendricks, Davidson, O'Dell, Hicks, Fisher, Schottenstein, and Shackelford.

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Judge Duncan:

The Board will now reconvene the Board meeting.

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Thereupon the Board adjourned to meet Friday, November 3, 2006, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary

(APPENDIX XII)

**Waivers of Competitive Bidding Requirements
April - June 2006**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Health Sys– Prof Hlth Care Serv	\$7,279,999	7	\$7,230,000	6	\$0	0	\$49,999	1
Health Sys– Admin Equip & Serv	\$4,805,024	22	\$3,621,774	15	\$0	0	\$1,183,250	7
Utilities for All Campuses Of OSU	\$20,000,000	1	\$0	0	\$0	0	\$20,000,000	1
Merchan. & Serv for Resale	\$8,426,002	1	\$0	0	\$0	0	\$8,426,002	1
Instruc & Research Equip and Services	\$4,650,588	54	\$1,631,164	21	\$0	0	\$3,019,424	33
Admin Suprt Equip and Services	\$5,068,339	30	\$3,771,450	12	\$306,036	6	\$990,853	12
TOTAL	\$50,229,952	115	\$16,254,388	54	\$306,036	6	\$33,669,528	55



Mershon Auditorium - Feasibility Study

315-2006-924

Requesting Agency(s): WEXNER CTR-ADMINISTRATION

Location(s): Mershon Auditorium, Col. Ralph D.

52,271 ASF/121,226 GSF Age: 1957

Description:

This project will conduct a feasibility study for improvements to Mershon Auditorium.

Project Information:

The study involves several elements - assessment of the building and its infrastructure; outline of items/systems that should be renovated or replaced; cost estimates for upgrade, renewal or replacement of the facility; options to improve the aesthetics of the building's interior and exterior.

Issues:

How does this project advance the Academic Plan? This project advances the Academic Plan by evaluating the feasibility and seeking options to enhance the teaching and learning experience in Mershon Auditorium through improved HVAC, lighting, accessibility and image.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Arts	\$5,000.00					
Development-Academic Affairs	\$55,000.00					
Central Funding	\$15,000.00					
Total:	\$75,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Feasibility Study Start		12/01/2006		
Feasibility Study Completion		06/30/2007		

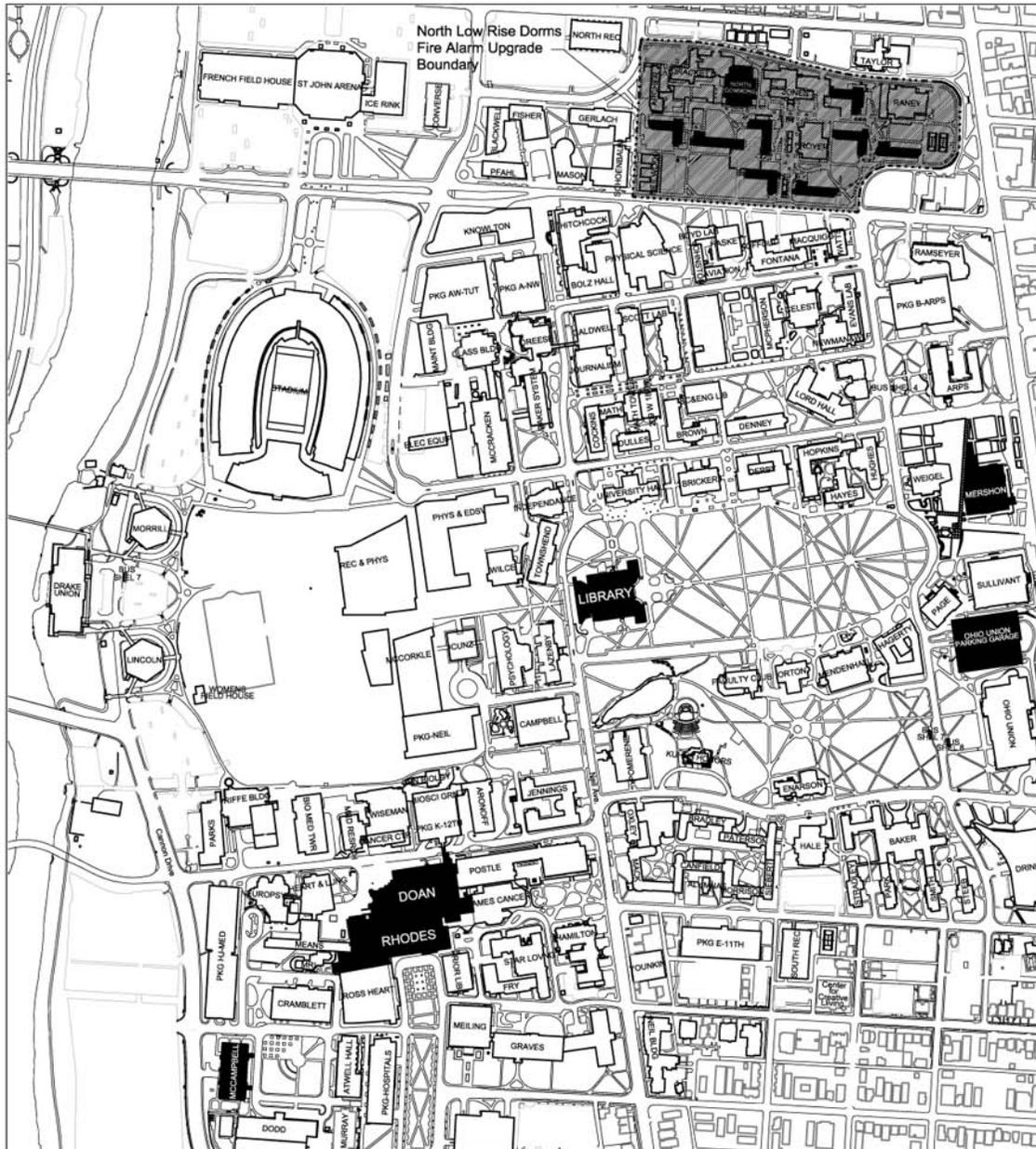
Project Team:

Project Manager: Corey Morris (morris.716@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Core and Medical Campus Projects

- Doan Hall - 9 West Burn Unit Renovation
- Doan Hall - Operating Rooms 9 and 10
- McCampbell Hall - Chiller Replacement
- Mershon Auditorium - Feasibility Study
- MRI Relocation (MCFP)
- New Electrical Substation - Engineering Study
- North Commons Fresh Express
- North Low Rise Dorms - Fire Alarm Upgrade
- Thompson Library Renovation
- Ohio Union Garage - Renovation and Expansion



Office of Business and Finance / Board of Trustees Meeting

September 22, 2006





New Electrical Substation - Engineering Study

5062-PF07943

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Franklin County

ASF/0 GSF Age:

Description:

This project will conduct an engineering study to determine the configuration and identify a site for a second electrical substation.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will improve the reliability of electric service to the University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Business & Finance	\$500,000.00					
Total:	\$500,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		09/22/2006		
Arch/Engr Advertisement		11/01/2006	10/01/2006	
Feasibility Study Start		02/01/2007	01/02/2007	
Feasibility Study Completion		10/01/2007		

Project Team:

Project Manager: Ramesh Bahl (bahl.12@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)



Airport Pavement - Taxiway A-East Rehabilitation and B Removal

315-2002-931-4

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): Don Scott Airport

ASF/O GSF Age:

Description:

This project will reconstruct the east portion of Taxiway A per FAA recommendations. It also includes the replacement of taxiway edge light fixtures and guidance signs. Taxiway B will also be removed as a part of the project.

Project Information:

Airport Rehabilitation Total Project Budget has increased from \$8,400,000 to \$9,492,000 to accommodate the Taxiway A-East reconstruction work that can be completed earlier due to newly identified FAA grant funding that has been awarded to the airport.

Issues:

How does this project advance the Academic Plan? This project will enhance operational safety at the airport.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$248,511.00					
Grant-Federal Aviation Association	\$2,551,489.00					
Total:	\$2,800,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Total Project Increase)	\$9,492,000.00	09/22/2006		
BIDDING				
Bidding Approved BoT (Phase IV)	\$2,800,000.00	09/22/2006		
Bid Opening		10/17/2006		
CONSTRUCTION				
Award of Contracts		11/22/2006	12/17/2006	
Construction Start		11/27/2006	04/30/2007	
Completion		08/17/2007	09/30/2007	

Project Team:

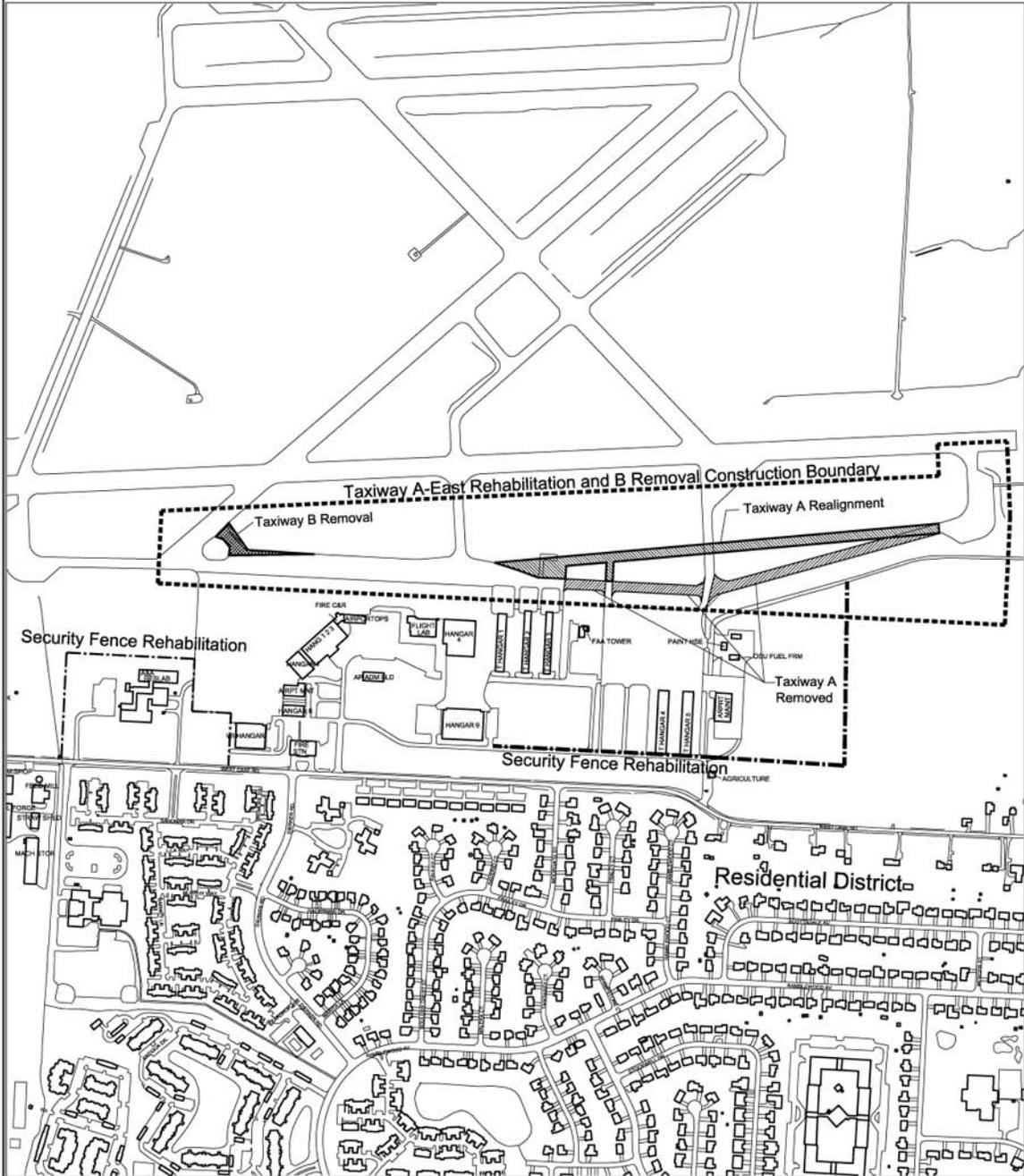
Project Manager: Bo Zhang (zhang.403@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

ZANDE AND ASSOCIATES - Design

OSU Airport Projects

- Airport Rehabilitation - Security Fence
- Airport Pavement - Taxiway A-East Rehabilitation and B Removal



Office of Business and Finance / Board of Trustees Meeting

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Airport Rehabilitation - Security Fence

315-2006-929

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): Don Scott Airport

ASF/O GSF Age:

Description:

This project will install a security fence along the airport perimeter to increase airport safety.

Project Information:

To be designed by University personnel.

Issues:

How does this project advance the Academic Plan? This project will enhance operational safety and security at the airport.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$17,288.00					
Grant-Federal Aviation Association	\$207,712.00					
Total:	\$225,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$225,000.00	09/22/2006		
BIDDING				
Bidding Approved BoT	\$225,000.00	09/22/2006		
CONSTRUCTION				
Award of Contracts		11/22/2006	12/17/2006	
Construction Start		11/27/2006	12/17/2006	
Completion		02/28/2007	05/25/2007	

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Doan Hall - 9 West Burn Unit Renovation

50700-R064409

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

363,616 ASF/669,869 GSF Age: 1951

Description:

This project will relocate and create a new treatment unit for acute burn patients. The room will be complete with specialized equipment, whirlpool, roll-in shower, floor sinks, water resistant finishes, medical gas, fire suppression and increased ventilation systems.

Project Information:

Issues:

How does this project advance the Academic Plan? OSU provides the only Level 1 burn unit in the Columbus area. This project will improve the treatment for burn patients and training for future staff.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$240,000.00					
Total:	\$240,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$240,000.00	09/22/2006		
CONSTRUCTION				
Construction Start		06/29/2007		
Completion		09/21/2007		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



Doan Hall - Operating Rooms 9 and 10

315-07-0079

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

363,616 ASF/669,869 GSF Age: 1951

Description:

This project will renovate two operating rooms in Doan Hall to bring them up to current code and add infrastructure for robotics.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will support continued clinical, teaching and research missions at Ohio State.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: This project is the second of three operating room projects that need to occur. Only a limited number of operating rooms can be shut down at one time so this project needs to be completed before starting the last project.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$544,274.00					
Total:	\$544,274.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$544,274.00	09/22/2006		
CONSTRUCTION				
Construction Start		12/26/2006		
Completion		04/24/2007		

Project Team:

Project Manager: Pat Cuthbert (cuthbert.8@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



Ohio Union Garage Renovation and Expansion

315-2005-997

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage C (Union)

371,641 ASF/387,952 GSF Age: 1969

Description:

This project will demolish a portion of the parking garage and renovate the remaining spaces, including upgrades to the elevator, electrical and lighting systems. Additionally, the project will add three bays to accommodate additional parking on campus.

Project Information:

The original scope would have renovated 1,064 spaces to last only 15 more years and provided 400 new spaces. The revised scope will demolish the portion of the garage built in 1986 (400 spaces) and replace it with a new 3-bay garage adjacent to the Ohio Union that will provide 840 new spaces (440 net new spaces) that will last 60+ years.

Issues:

How does this project advance the Academic Plan? Renovation and repairs to the Ohio Union Garage will improve its condition and function. The garage provides access to various academic interests in the surrounding area.

Outstanding Funding Issues:

Timing Issues: The construction of this project will be coordinated with the Ohio Union Replacement project construction.

"Ripple effects" of the project: The garage will be out of service during construction, and therefore, parking will be displaced for this area of campus; a mitigation plan is in process.

Special limitations/risks: Space for the garage expansion is limited by the Ohio Union Replacement project and an existing city sewer below the existing garage will be relocated.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$17,000,000.00	\$20,500,000.00				
Auxiliaries-Trans. & Parking	\$0.00	\$400,000.00				
Total:	\$17,000,000.00	\$20,900,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Capital Project Approved by BoT	\$17,000,000.00			09/23/2005
Arch/Engr Approved by BoT	\$17,000,000.00	11/04/2005		11/04/2005
Constr Mgr Approved by BoT	\$17,000,000.00	11/04/2005		11/04/2005
Arch/Engr Approved by BoT (Project Increase)	\$20,900,000.00	09/22/2006		
DESIGN				
Arch/Engr Contract		05/05/2006		05/05/2006
Schematic Design Approval		08/15/2006		08/15/2006
Design Dev Document Approval		10/30/2006		
Construction Document Approval		02/15/2007		
BIDDING				
Bidding Approved BoT		03/04/2007		
Bid Opening		04/25/2007		
CONSTRUCTION				
Award of Contracts		06/25/2007		
Construction Start		05/01/2007	07/01/2007	
Completion		05/01/2009	05/01/2009	

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)

MOODY NOLAN LTD INC - Design

SMOOT CONSTRUCTION COMPANY - Construction Management - No CBD

VENDOR TO BE DETERMINED - Design - No CBD



OSU Golf Course - Kepler Club House Bag Room Renovation

50700-R060048

Requesting Agency(s): ATHLETICS

Location(s): Kepler Club House, Robert H.

16,120 ASF/24,073 GSF Age: 1938

Description:

This project will renovate an existing storage room into office space.

Project Information:

Issues:

How does this project advance the Academic Plan? This renovation will provide much-needed office space for the Men's and Women's Head and Assistant Golf Coaches.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$180,000.00					
Total:	\$180,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$180,000.00	09/22/2006		
CONSTRUCTION				
Construction Start		02/15/2007		
Completion		07/01/2007		

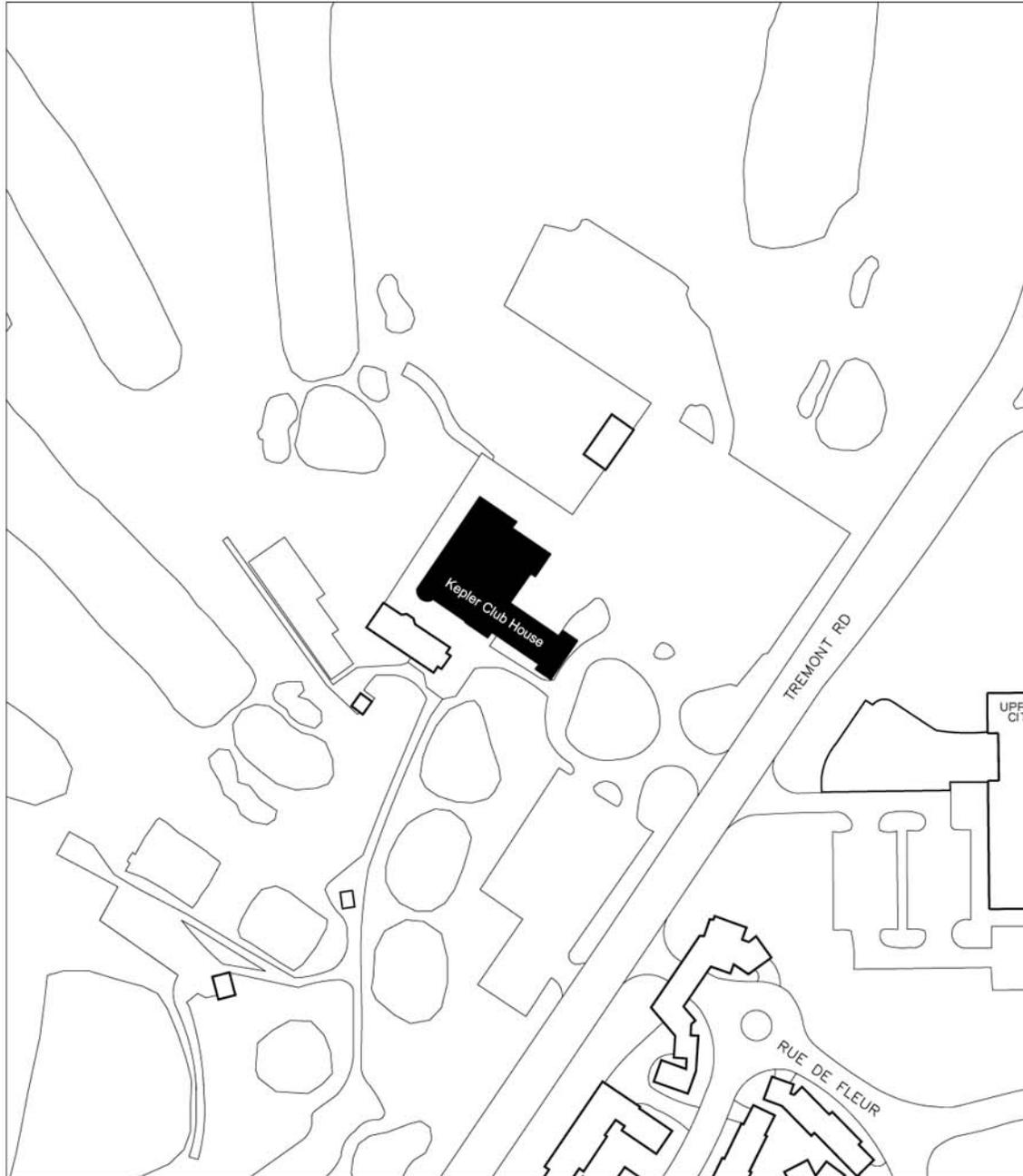
Project Team:

Project Manager: Thomas Heretta (heretta.1@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

OSU Golf Course

- Kepler Club House Bag Room Renovation



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Veterinary Medicine - Basement Shell Space

315-07-0010

Requesting Agency(s): VETERINARY MEDICINE ADMINISTRATION

Location(s): Veterinary Medicine Academic Bldg

63,780 ASF/113,602 GSF Age: 2002

Description:

This project will finish approximately 10,400 square feet of shell space in the basement of the Veterinary Medicine Academic Building to create research labs and offices.

Project Information:

The goal is to provide lab and office spaces very similar to the existing 3rd and 4th floor design within the building to accommodate revised size and configuration needs. HVAC and drainage requirements have already been provided in the existing shell space.

Issues:

How does this project advance the Academic Plan? This project supports the Academic Plan by creating additional state of the art research facilities, allowing the college to recruit and retain high-quality faculty.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Plant Renewal/Replacement Vet Medicine	\$2,965,000.00					
Total:	\$2,965,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,965,126.00	09/22/2006		
CONSTRUCTION				
Construction Start		12/01/2007		
Completion		08/01/2008		

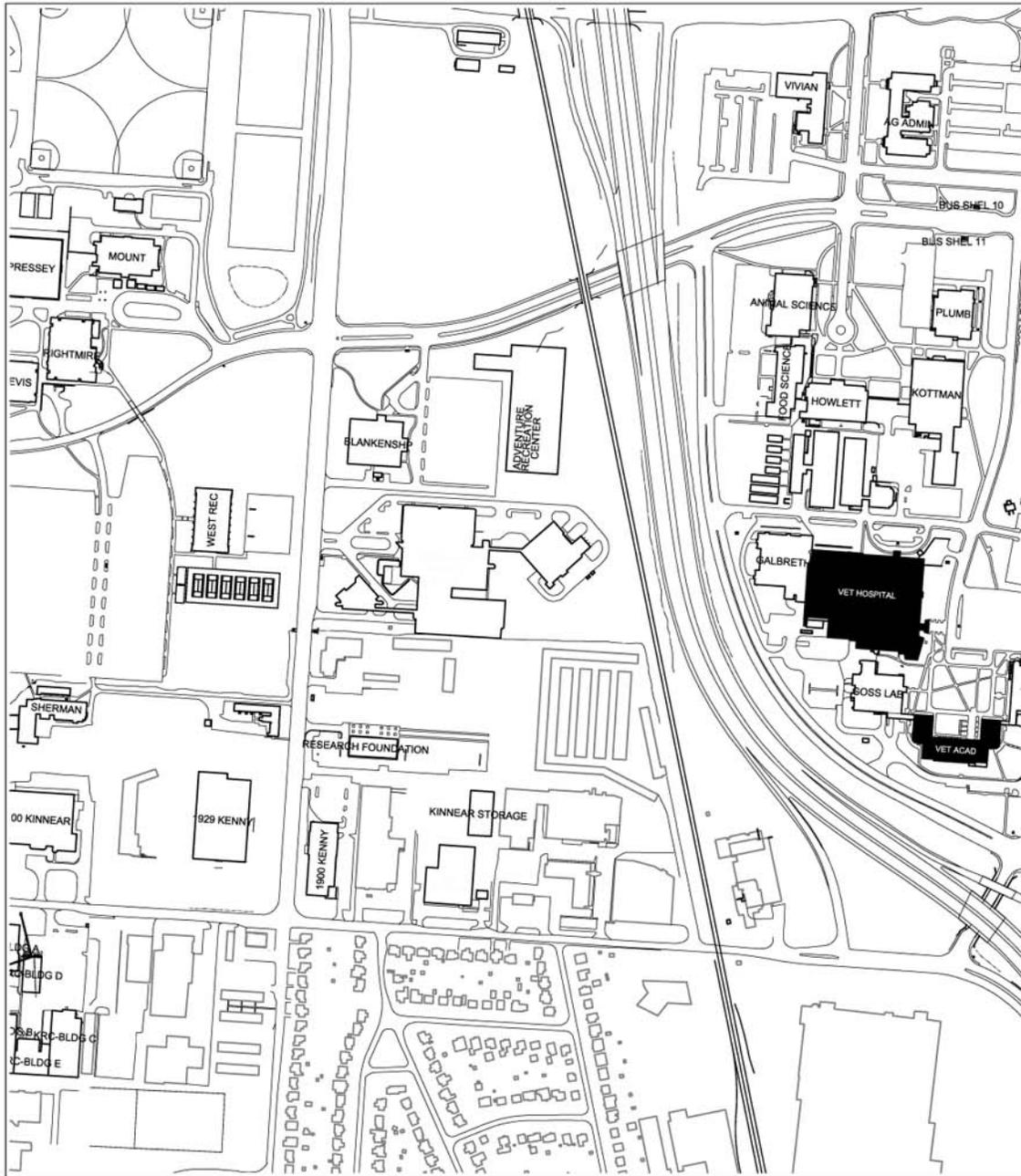
Project Team:

Project Manager: John Frazier (frazier.2@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Midwest Campus Projects

- Veterinary Medicine - Basement Shell Space
- Veterinary Hospital - Air Handling Unit Replacement



Office of Business and Finance / Board of Trustees Meeting

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McC Campbell Hall Chiller Replacement

315-2005-941

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McC Campbell Hall, Eugene F

Gross Sq. Ft. 107,587 **Age:** 1972

Description:

This project will replace the existing chiller and pumps with new equipment to increase the systems capacity.

Project Information:

Issues:

How does this project advance the Academic Plan? Proper chiller operation is essential for appropriate environmental conditions for learning and research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: Access to the building may be temporarily closed for short periods of time for lifting and placement of equipment.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$340,000.00					
Total:	\$340,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$340,000.00	06/07/2005		06/07/2005
DESIGN				
Arch/Engr Contract		10/31/2005	05/01/2006	04/27/2006
Schematic Design Approval		12/08/2005	06/13/2006	06/27/2006
Design Dev Document Approval		02/06/2006	06/13/2006	06/27/2006
Construction Document Approval		04/22/2006	08/08/2006	
BIDDING				
Bidding Approved BoT	\$340,000.00	06/02/2006	09/22/2006	
Bid Opening		07/14/2006	12/16/2006	
CONSTRUCTION				
Construction Start		10/26/2006	04/30/2007	
Completion		03/15/2007	07/28/2007	

Project Team:

Project Manager: Barry Mazik (mazik.6@osu.edu)
 HAWA INCORPORATED - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



MRI Relocation (MCFP)

315-2005-993-1

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 ASF/480,976 GSF Age: 1979

Description:

This project will remove four magnet systems currently housed in the Magnetic Resonance Imaging (MRI) Facility. Three magnets will be moved to a new building and placed adjacent to the second floor of Rhodes Hall, where the Imaging Services Department is currently located. The fourth magnet, a research magnet, will be moved to a yet to be determined location.

Project Information:

This project is part of the Medical Center Facilities Plan approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at Ohio State.

Outstanding Funding Issues: None

Timing Issues: This project will be completed prior to the demolition of the existing Magnetic Resonance Imaging Facility and Means Hall in order to proceed according to the critical path schedule of the Medical Center Facilities Plan - South Campus Implementation.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$7,000,000.00					
Total:	\$7,000,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$7,000,000.00	05/05/2006		05/05/2006
Arch/Engr Advertisement		05/15/2006		05/15/2006
DESIGN				
Arch/Engr Contract		07/21/2006		07/21/2006
Schematic Design Approval		07/17/2006	07/25/2006	08/17/2006
Design Dev Document Approval		09/08/2006		
Construction Document Approval		10/06/2006		
BIDDING				
Bidding Approved BoT	\$7,000,000.00	09/22/2006		
Bid Opening		10/23/2006		
CONSTRUCTION				
Award of Contracts		12/15/2006		
Construction Start		01/15/2007		
Completion		09/15/2007		

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)

HASENSTAB ARCHITECTS INC - Design

OHIO GEOMATICS LTD - Site Work

HELLMUTH OBATA AND KASSABAUM, INC. - Executive Design

JACOBS FACILITIES, INC., - Executive Construction Manager



North Commons Fresh Express

315-07-0088

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): North Commons, William A.

23,491 ASF/36,915 GSF Age: 1966

Description:

This project will renovate the North Commons dining hall to the newly developed "Fresh Express" service concept.

Project Information:

Improvements include new interior and exterior signage; new lighting; and new kitchen layout and equipment. Project did not meet criteria for Board of Trustees approval at the time the A/E was selected but the project scope has since increased, requiring Board of Trustees approval.

Issues:

How does this project advance the Academic Plan? This renovation supports the Academic Plan by enhancing the quality of residence hall life by providing a healthy alternative dining option.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$362,052.00					
Total:	\$362,052.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$369,052.00	09/22/2006		
CONSTRUCTION				
Construction Start		11/15/2006		
Completion		03/31/2007		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



North Low Rise Dorms - Fire Alarm Upgrade

315-2005-984

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Blackburn House, John T.	19,307 ASF / 35,832 GSF	Age: 1963
Location(s): Haverfield House, James W.	16,702 ASF / 30,267 GSF	Age: 1963
Location(s): Barrett House, Thomas W.	18,966 ASF / 35,829 GSF	Age: 1963
Location(s): Halloran House, William I.	16,336 ASF / 30,269 GSF	Age: 1963
Location(s): Norton House, Fred W Jr.	19,573 ASF / 35,789 GSF	Age: 1963
Location(s): Scott House, Robert R.	17,211 ASF / 36,251 GSF	Age: 1963
Location(s): Houck House, E. R. & E. C.	21,420 ASF / 37,790 GSF	Age: 1966
Location(s): Nosker House, William C.	21,501 ASF / 38,715 GSF	Age: 1966

Description:

This project will upgrade existing fire alarm systems in residence halls Blackburn, Haverfield, Barrett, Halloran, Houck, Nosker, Norton and Scott House to meet or exceed current codes.

Project Information:

The existing fire alarm systems do not meet the NFPA decibel standards.

The wiring has been upgraded to provide additional reliability and reporting, resulting in a budget increase.

Issues:

How does this project advance the Academic Plan? Upgrade of the fire alarm system will improve the life safety in the residence halls to better serve faculty, staff, and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,002,590.00	\$2,986,752.00				
Total:	\$2,002,590.00	\$2,986,752.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,002,590.00	09/23/2005		09/23/2005
DESIGN				
Arch/Engr Contract		02/08/2006		02/08/2006
BIDDING				
Bidding Approved BoT	\$2,986,752.00	09/22/2006		
CONSTRUCTION				
Construction Start		03/21/2007	12/04/2006	
Completion		08/19/2008	08/19/2007	

Project Team:

Project Manager: Mark Stelzer

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

ADVANCED ENGINEERING CONSULTANTS - Design



Thompson Library Renovation

315-2002-046

Requesting Agency(s): UNIVERSITY LIBRARIES

Location(s): Library, Wm Oxley Thompson Memorial

213,830 ASF/299,695 GSF Age: 1912

Description:

This project will renovate the Thompson Library, construct an addition to the facility, re-landscape a portion of the Oval, and provide swing space during construction. The swing space will include: Phase 1 - Sullivant Hall Learning Commons; Phase 2 - Sullivant Hall Interim Main Library Swing Space; Phase 3 - 650 Ackerman Road Library; lounge/reader spaces in the former Long's Bookstore.

Project Information:

Project budget was increased to \$99,762,500 due to users need for additional swing space. Subsequently, the project budget has increased to \$108,362,500 due to one year postponement of construction, maintenance enhancements to the building at the Ackerman Road facility, and construction cost escalation in copper, steel and petroleum-based products.

Issues:

How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing the quality of the teaching and learning environment by providing state-of-the-art facilities.

Outstanding Funding Issues: University Libraries has raised 70% of their development funds.

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-University Libraries	\$30,000,000.00					
General Funds-University Libraries	\$0.00	\$612,500.00				
Future Capital Appropriations	\$69,000,000.00	\$56,800,000.00				
HB748 Columbus Basic Renovation	\$0.00	\$150,000.00				
HB675 Line Item	\$0.00	\$4,200,000.00				
HB16 Line Item Appropriation	\$0.00	\$8,000,000.00				
Univ. Bond Proceeds Central	\$0.00	\$8,600,000.00				
Total:	\$99,000,000.00	\$108,362,500.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$99,000,000.00	09/13/2002		09/06/2002
Constr Mgr Approved by BoT	\$99,000,000.00	09/13/2002		09/06/2002
DESIGN				
Schematic Design Approval		03/30/2004	11/01/2004	10/07/2004
Design Dev Document Approval		11/16/2004	06/24/2005	07/07/2005
Construction Document Approval		09/27/2005	05/01/2006	05/01/2006
BIDDING				
Bidding Approved BoT (swing space phases only)	\$99,762,500.00	07/08/2005		07/08/2005
Bid Opening (swing space phases)		09/14/2005	09/22/2005	09/22/2005
Bidding Approved BoT (Library)	\$108,362,500.00	09/22/2006		
Bid Opening		03/07/2006	11/15/2006	
CONSTRUCTION				
Construction Start (swing space phases)		09/01/2005	11/23/2005	11/28/2005
Completion (swing space phases)		06/01/2006	08/31/2006	
Construction Start (Library)		07/03/2008	01/17/2007	
Completion (Library)		07/03/2009	07/03/2009	
FF&E				
FF&E Installation		09/05/2008	09/05/2009	

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

ACOCK ASSOCIATES INC. ARCHITECTS - Design

TURNER-SMOOT, A JOINT VENTURE - Construction Management



OARDC - Muck Crops Branch Office and Shop Building Replacement

315-2000-907

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Shop Bldg-Horticulture Unit 1

1,855 ASF/2,016 GSF Age: 1940

Description:

This project will replace the existing office/shop building. The new building will include an office, restrooms, shop area, storage area, pesticide handling needs, and work space.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will improve the research facility greenhouse operation.

Outstanding Funding Issues: None

Timing Issues: The construction will be coordinated to minimize the impact to the facility during the planting, growing and harvesting season.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Line Item	\$825,000.00					
Total:	\$825,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$825,000.00	12/05/2003		12/05/2003
DESIGN				
Arch/Engr Contract		05/15/2004	02/10/2005	02/07/2005
Schematic Design Approval		02/10/2005	04/15/2005	04/15/2005
Design Dev Document Approval		03/10/2005	03/29/2006	03/28/2006
Construction Document Approval		04/15/2005	08/31/2006	
BIDDING				
Bidding Approved BoT	\$825,000.00	09/22/2006		
Bid Opening		05/30/2005	10/30/2006	
CONSTRUCTION				
Award of Contracts		07/30/2005	01/15/2007	
Construction Start		08/01/2005	01/22/2007	
Completion		03/31/2006	10/04/2007	

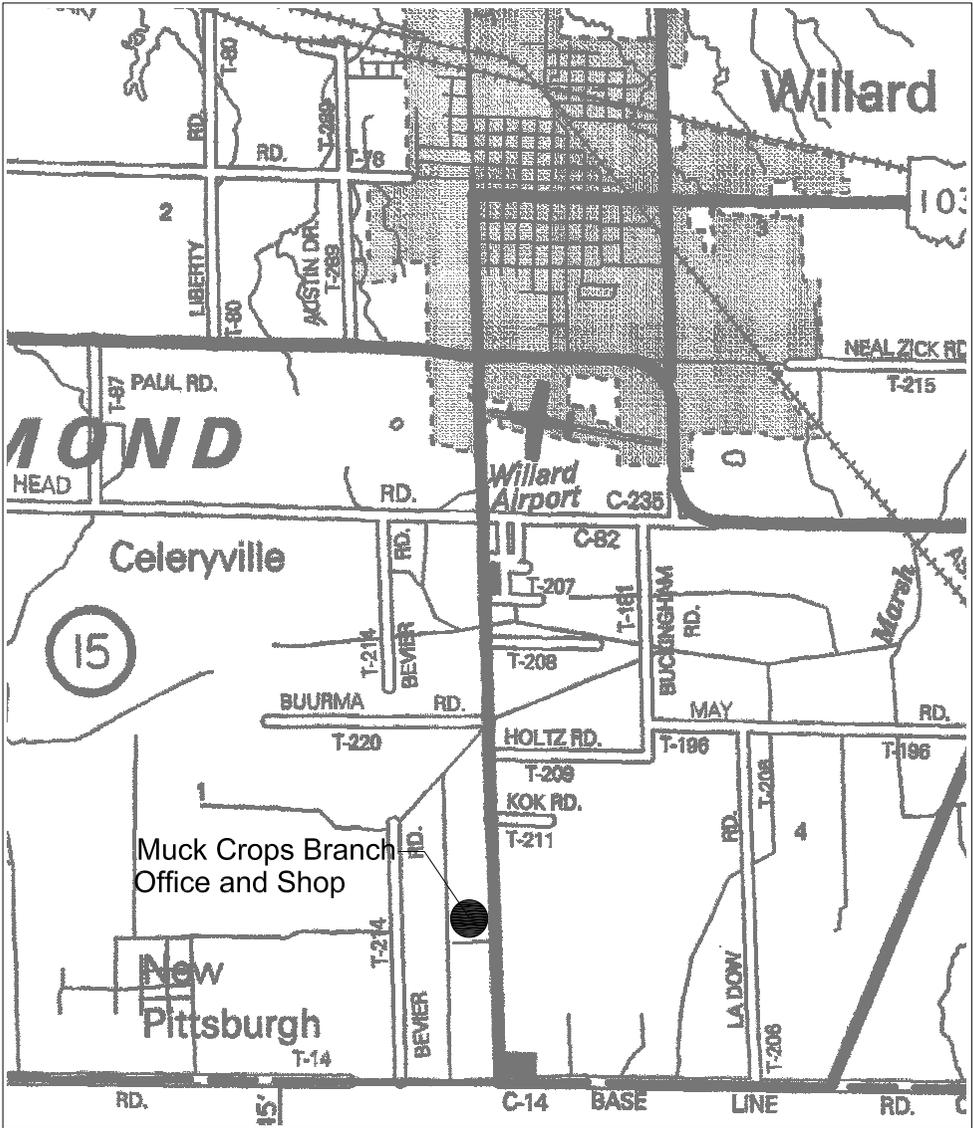
Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

POGEMEYER DESIGN GROUP INC - Design

OARDC - Muck Crops Branch Office and Shop Building Replacement





Veterinary Hospital Air Handling Unit Replacement

315-2005-925

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Veterinary Hospital

140,213 ASF/222,496 GSF Age: 1973

Description:

The air handling equipment in the Veterinary Hospital is over 30 years old and is beyond its useful life. The air handling units will be replaced to meet the current building load.

Project Information:

Rather than the selective repair/replacement of the existing equipment, it has been determined that the replacement of the five existing units with two new, larger air handlers is the most cost effective over the long term.

Issues:

How does this project advance the Academic Plan? Proper air handling operation is essential for appropriate environmental conditions for learning and animal care.

Outstanding Funding Issues: None

Timing Issues:

"Ripple effects" of the project: These repairs could cause some areas of the building to be temporarily closed during renovation.

Special limitations/risks:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$1,200,000.00	\$1,962,000.00				
HB16 ATI Basic Renovation	\$0.00					
Total:	\$1,200,000.00	\$1,962,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,200,000.00	06/07/2005		06/07/2005
DESIGN				
Arch/Engr Contract		04/28/2006	05/05/2006	05/16/2006
Schematic Design Approval		03/08/2006	05/15/2006	05/16/2006
Design Dev Document Approval		05/22/2006	08/25/2006	
Construction Document Approval		08/05/2006	09/26/2006	
BIDDING				
Bidding Approved BoT	\$1,962,000.00	09/22/2006	09/22/2006	
Bid Opening		11/03/2006	12/25/2006	
CONSTRUCTION				
Construction Start		02/16/2007		
Completion		03/19/2008	10/25/2007	

Project Team:

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

FOSDICK & HILMER, INC - Design

LONG-TERM LEASE OF REAL PROPERTY

JAMESCARE COMPREHENSIVE BREAST HEALTH CENTER
4019 WEST DUBLIN-GRANVILLE ROAD
DUBLIN, OHIO

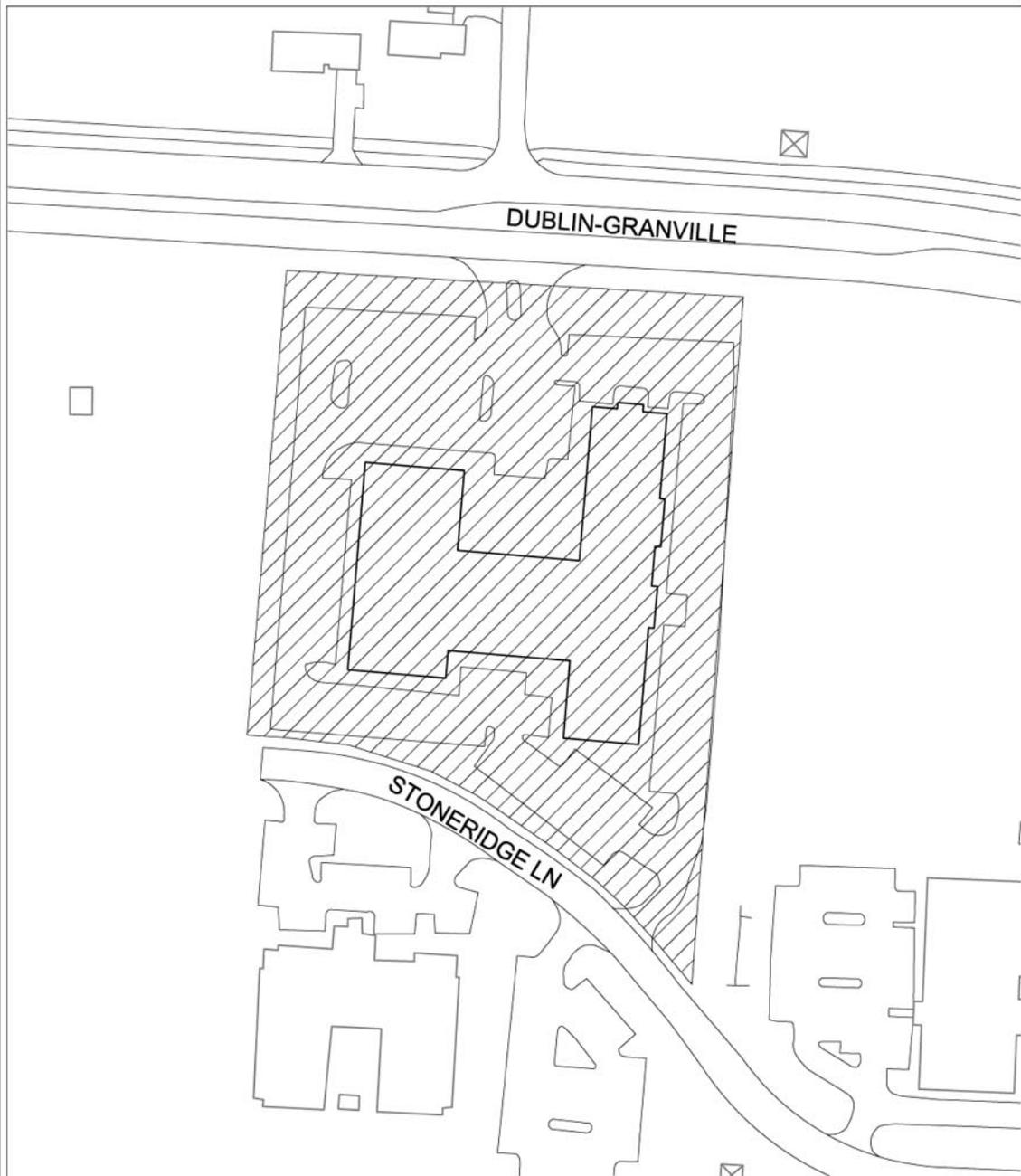
Background

The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute desires to renew a lease for the James Care Comprehensive Breast Health Center, approximately 30,903 square feet of medical office and clinical space located at 4019 West Dublin-Granville Road in Dublin, Ohio. The facility is owned by Phele Investment Properties. The JamesCare Center offers the following services: chemotherapy, imaging, exam rooms, physician offices and Hope's Boutique. These services will continue in this location until the completion of the new JamesCare facility at the Health and Innovation Park, located at the intersection of US Route 33 and Post Road in Dublin, Ohio.

The proposed lease renews, consolidates, and extends the current leasing arrangements for this space. The extended term commences June 1, 2006 and expires April 30, 2015. Base rent would be \$540,803 annually through April 2012 and \$610,334 annually thereafter. JamesCare also would be responsible for the cost of utilities, real estate taxes, insurance, janitorial and maintenance service. The lease contains provisions regarding subleasing and a lease termination payment with respect to the expected move of the JamesCare program to the Health and Innovation Park, located in Dublin, Ohio, in 2008.

Renewal of Existing Lease - JamesCare at Stoneridge Plaza

- Renewal of Existing Lease - JamesCare at Stoneridge Plaza, 4019 West Dublin-Granville Road



Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



(APPENDIX XV)

The Ohio State University Board of Trustees
Fiscal Affairs Committee

September 22, 2006

TOPIC:

FY 2007 Current Funds Budget

CONTEXT:

This is the final step in approval of the FY 2007 operating budget. There are no major surprises, but there are loose ends to tie down.

SUMMARY:

Included are the following:

- A summary list of late breaking developments in the budget process (Attachment 1).
- A summary of what is included in the budget red book (Attachment 2).
- A work list of emerging issues for FY 2008 (Attachment 3).

CONSIDERATIONS:

- What happens next?
- What are the emerging issues for FY 2008?
- Is there any additional information the Fiscal Affairs Committee would like?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of the attached recommendations to approve the FY 2007 current funds budget and to delay the phase down of the endowment earnings support of University Development operations.

**FY 2007 Operating Budget
Summary of Final Adjustments**

- Final spending total for all campuses is \$3.7 billion. This is less than the sum of the individual fund groups due to inter-fund transfers.
- The single largest fund group is now self-supporting auxiliaries, which accounts for 50.8% of the total budget for all campuses. The Health System alone accounts for 36% of the total budget.
- This budget includes \$9 million in one-time funds and \$1 million in continuing funds to support Phase I of V of Targeted Investments in Excellence. The total commitment is \$50 million over the next five years. This means discretionary funds for other investments will be limited.
- State Share of Instruction (SSI) is scheduled to increase by 2.4% across all campuses. This is the second year in a row that SSI has increased, but the state share of revenues continues to decline, and still remains below FY 2001 levels.
- This budget requires an average reallocation of .5% for Academic Support units to accomplish their compensation goals. Colleges on average will reach compensation goals without reallocations. Actual reallocations will vary significantly by unit based on workload, reserves, and revenues generated.
- \$9.4 million in one-time funds is set aside to support detailed planning for a new Student Information System in FY 2007 and \$2.5 million in one-time funds is set aside as the third of four planned installments to pay off the costs of implementing the Grants Management System.
- Almost \$1.8 million of the Ph.D. level subsidy is set aside to match an equal amount of state funds as part of the State's Innovation Incentive to support quality Ph.D. programs in science, technology, engineering, mathematics and medicine. The Provost has asked the Graduate School to develop a plan to allocate the Innovation Incentive dollars to support students in quality doctoral programs.
- \$600,000 in one-time funds are set aside to support Gateway as a result of slower than anticipated growth in rental revenues. Rental revenue is anticipated to be on target by 2008. Funding to move Legal Affairs to Gateway is included in this budget.
- The Health System budget includes \$64 million in cash for Medical Center investments and \$16 million to increase short-term cash reserves.
- \$1 million is included to help pay additional operating costs for the Biomedical Research Tower in FY 2007. The increased operating cost for research facilities is an emerging issue that will be addressed over the coming year.
- The Board is requested to delay the phase down of University Development's support from endowment earnings. The support was to be reduced from 1.11% to 1% of the endowment earnings in 2007. The attached resolution would authorize the support of University Development's continued operations at the 1.10% level in 2007. Development has been requested to submit a plan, including funding sources and levels needed to support future development efforts so the phase down can be achieved.

Summary of Information In Budget Red Book

Priorities

- Academic Plan
- Budget Context
- FY 2007 Priorities

Revenue Summary

Expenditure Summary

- Base Budgets
- Changes by Category
- Changes in Colleges and Support Units

Multi-Year Commitments

Tables and Appendices

Financial Issues for FY 2007

1. Preparing for FY 2008 – FY 2009 State of Ohio Biennial Budget process.
2. Funding graduate education based on program quality.
3. Funding the next development campaign.
4. Development of an enterprise-wide risk management structure.
5. Completion of the five-year financial plan.
6. Capital funding, including additional funding for deferred maintenance.
7. Implementation and tracking of key cost reduction initiatives.
8. Evaluation of sources, uses and cost allocation processes regarding support of research.
9. Financial implications of proposals to restructure the undergraduate curriculum.
10. Follow-up on internal controls.
11. Financial performance of affiliated entities.
12. Oversight of SIS installation.

FY 2007 COLUMBUS CAMPUS TUITION AND OTHER FEES AND CHARGES

Synopsis: Instructional, general and non-resident fees at the Columbus Campus and other fees and charges for Fiscal Year 2007 are proposed, effective Autumn Quarter 2006.

WHEREAS the Board of Trustees of The Ohio State University is committed to the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS undergraduate instructional and general fees are subject to a State mandated 6% tuition cap; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee increases for Columbus Campus undergraduate, graduate and professional programs; and

WHEREAS consultations continue to take place with regard to the regional campuses and the Agricultural Technical Institute, and those fees will be presented at the July meeting of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for all tiers of undergraduates enrolled at the Columbus Campus be increased by 6.0%; and

BE IT FURTHER RESOLVED, That instructional and general fees for most graduate students be increased by 6% and that the instructional fees for the professional colleges and selected graduate programs be increased by between 6% and 10%; and

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs be increased by 6%; and

BE IT FURTHER RESOLVED, That a \$50 undergraduate program fee be established for students admitted to the School of Allied Medical Professions and that the existing undergraduate program fees for declared majors in the School of Music and in the Fisher College of Business be increased from \$100 to \$150, and the undergraduate program fee for rank 3 and 4 students in the College of Biological Sciences be increases from \$50 to \$60

BE IT FURTHER RESOLVED, That the undergraduate learning technology fee in the College of the Arts be increased from \$50 to \$53 and the application fees for the Colleges of Dentistry and Business be increased by \$20 for both US and international applicants; and

BE IT FURTHER RESOLVED, That all of these increases, detailed in the accompanying materials shall be effective Autumn Quarter 2006, except that fees and charges for the Health System shall be effective July 1, 2006.

INTERIM BUDGET FOR FISCAL YEAR 2007

Synopsis: Authorization to make expenditures in FY 2007 is proposed.

WHEREAS the University has not yet finalized its operating budget for FY 2007; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for FY 2007 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2006, pending the adoption of the University Budget for FY 2007.

**FY 2007 UNDERGRADUATE TUITION
REGIONAL CAMPUSES AND THE AGRICULTURAL TECHNICAL INSTITUTE**

Synopsis: Instructional and general fees for undergraduate students enrolled at ATI and the Regional Campuses for Fiscal Year 2007 are proposed, effective Autumn Quarter 2006.

WHEREAS consultations have taken place at the Agricultural Technical Institute and the Regional Campuses to determine the appropriate instructional and general fee increases for those students for Fiscal Year 2007; and

WHEREAS undergraduate instructional and general fees are subject to a State mandated 6% fee cap before adjustments for the Access Challenge offset; and

WHEREAS the Regional Campus Boards of Trustees have approved a 6% increase in undergraduate instructional and general fees, before adjustments for Access Challenge offsets, at those boards' respective June meetings; and

WHEREAS the Executive Dean of the College of Food, Agricultural, and Environmental Sciences has recommended a 6% increase in resident undergraduate tuition and a 6% increase in the non-resident surcharge for students attending ATI:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees and the non-resident surcharge for both upper and lower division undergraduates enrolled at ATI and the Regional Campuses be increased 6%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2006.

APPROVAL OF FISCAL YEAR 2007 OPERATING BUDGET

Synopsis: Approval of the Operating Budget for Fiscal Year 2007 is proposed.

WHEREAS the State budget for Fiscal Year 2007, including funding levels for State institutions of higher education, is set; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2007 have been approved by the Board of Trustees and other levels of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS expenditures, including compensation, have been estimated for FY 2007; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus Campus, Regional Campuses and ATI budgets, and the President now recommends approval of the FY 2007 Operating Budgets with a final Total University Current Funds Budget to be submitted at the September meeting of the Board of Trustees: and

WHEREAS this FY 2007 budget includes the following one-time funds for Campus Partners: 1) \$650,000 for support of Campus Partners operations during FY07 to carry out its initiatives, subject to the provisions of the 1997 memorandum of understanding, as amended from time to time, and 2) \$600,000 to address timing issues related to the renting of Gateway commercial/retail spaces:

NOW THEREFORE

BE IT RESOLVED, That the Operating Budget for the Columbus, ATI, Lima, Mansfield, Marion, and Newark Campuses for Fiscal Year 2007, as described in the accompanying text and tables, be approved, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board.

APPROVAL OF FISCAL YEAR 2007 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Synopsis: Approval of the total University Current Funds Budget for FY 2007 is proposed.

WHEREAS the State budget for FY 2006 and 2007, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2007 have been approved at previous meetings of the Board of Trustees; and

WHEREAS other levels of resources and expenditures for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made to eliminate double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2007:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2007, as described in the accompanying FY 2007 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

I. Setting Budget Priorities

Academic Plan 2000-2007

In 2000 the Board of Trustees first approved the Academic Plan. This document defines six strategies and related initiatives that are necessary for The Ohio State University to become a truly great teaching and research university.

The Six Core Strategies

- Build a World-Class Faculty.
- Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University.
- Enhance the Quality of the Teaching and Learning Environment.
- Enhance and Better Serve the Student Body.
- Create a Diverse University Community.
- Help Build Ohio's Future.

These strategies and their related initiatives serve as a roadmap for the university. However, almost since its inception, the Academic Plan had to be adapted to fiscal constraints brought about by reductions in state funding.

Between spring 2001 and spring 2005, the university addressed a series of state budget cuts totaling over \$50 million. These cuts constrained progress on the Academic Plan and led the university to focus on only the most critical elements of the plan.

FY 2006 revenues were more stable and expenditures were focused on selected academic priorities. Faculty and staff compensation was increased on average by almost 3.5%. In addition, Ohio State made substantial progress in a number of targeted areas, including:

- 4-year graduation rates increased dramatically to nearly 40 percent, more than 10% over the past 5 years. Ohio State's freshman-sophomore retention rate has also risen to 89.7 percent, exceeding the national mean of 77.5 percent.
- Ohio State was ranked by the National Science Foundation among the Top 10 public research universities for sponsored research and was named among the Top 25 public research universities by U.S. News & World Report; ranking 19th in 2007 among all public universities.
- For the 11th consecutive year, the incoming first-year class was the best-prepared in history. The average ACT score was 25.8; 39 percent of freshmen were in the top 10 percent of their high school class, and 77 percent were in the top 25 percent, compared to 32 percent and 66 percent in Autumn 2001.

- Continued diversification of the student population. On the Columbus campus, enrollment of first-year African-American and Hispanic students was up from a year ago, 6 and nearly 7 percent respectively, and 16 percent of the incoming class were students of color.
- Six core administrative process reviews were undertaken: capital project approval, design, and construction; purchasing goods and services; energy cost management; health care benefits management; minimizing university borrowing costs; and maximizing the university's return on its investment in major systems projects. These reviews have resulted in an estimated \$37.2 million benefit to the University.

In June 2006, undergraduate student tuition increases, effective Autumn Quarter, were set at the state cap of 6.0% (excluding the \$78 mandatory recreation fee). However, over 55% of undergraduate resident students receive some form of university financial aid. For them, the effective increase is less, and in some cases zero, as financial aid will be increased to offset tuition increases. These increases will permit continued progress in meeting the goals of the Academic Plan, economic diversity will be maintained through offsetting increases in financial aid, and efforts will persist in order to reduce cost pressures on students.

In FY 2007, the University will continue to provide a lower tuition level for students who enrolled prior to summer 2002. It is anticipated that as most of these students graduate the lower tiers will be phased out in FYs 2008 and 2009.

Budget Context

At the beginning of the FY 2007 budget planning process, the university presented a financial benchmark report to its Board of Trustees. The report compares OSU's financial trends with eight benchmark institutions in a number of key areas.

The eight benchmark institutions include, in order of their relative rank: Michigan, UCLA, Wisconsin-Madison, Illinois-Urbana/Champaign, Washington, Texas-Austin, Minnesota-Twin Cities, and Arizona. This year, Penn State again was excluded from current and historical analysis due to vast differences in reporting on the Integrated Post Secondary Education Data System (IPEDS) as compared to the other benchmark institutions.

The eight institutions represent public higher education institutions of the highest quality that most closely resemble Ohio State in organization and missions. The institutions represent Ohio State's peers and aspirational peers. Using the most recent audited financial data available, FY 2004, the financial comparisons follow.

Current funds revenues per FTE student at Ohio State are significantly (17%) below the average of our benchmark institutions. However, this represents nearly a 9% improvement over FY 1996, when revenues were 25.9% below the average benchmark. This improvement is due to revenue sources, such as state support, tuition and fees, and government grants and contracts, growing at a faster pace for OSU when compared with the benchmark average during this same period. Thus, despite Ohio

State's revenue sources continuing to lag behind this average (except tuition and fees), the difference between OSU and the benchmark average has decreased dramatically since FY 1996.

State support per student FTE at Ohio State (\$8,684) continues to be lower than the benchmark average (11.1% less in FY 2004). State appropriations are the slowest growing revenue source: the average annual growth rate from 1994 to 2004 is 1.0% in 2004 constant dollars.

While instructional expenditures per student FTE at Ohio State are slightly below (-2.6%) the benchmark average, expenditures on academic support outside the classroom are 30% below the benchmark average.

The comparison of fees and tuition based on FY 2006 data shows:

- Because of reductions in state support and an increased reliance on tuition and fees, average resident undergraduate tuition and fees at Ohio State are 10.3% above the benchmark average in FY 2006.
- Ohio State is ranked higher than any other Ohio public university in academic reputation. The newest student fees are the second lowest among Ohio's six public 4-year universities with selective admissions. This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match our competition in key academic and support areas.

The university will continue its initiative to develop a five-year financial plan benchmarking key academic, demographic and administrative data to inform decisions on budget prioritization.

In FY 2007, total core state support (State Share of Instruction, Research Incentive, Innovation Incentive and Success Challenge) to the Columbus campus will grow by about 2.9%. In FY 2007 the state is providing the Columbus campus with \$334 million in total core state support.. Although this increase is the largest since FY 2001, total state support still remains 1.2% lower than FY 2001 levels. Adjusting for inflation, core state support to the Columbus campus is 14% below FY 2001 levels. In FY 2007, the university will continue to diversify its revenue sources through increased private fund raising and sponsored research.

As a result of the modest increase in state funding and the other cost pressures felt by the university, undergraduate tuition and fees were again increased by 6% for FY 2007, as they were in FY 2006. However, the increases for these two years are the smallest percentage increases since 2001. Need-based financial aid was once more increased proportionately to offset the tuition increase and maintain access for lower income students.

Revised Budget Process

Over the past decade the university has moved toward a decentralized budget process that more directly aligns financial incentives for the colleges with the academic goals of the university. The revised budget process aligns the allocation of new revenues with the Academic Plan and reconciles college base budgets with academic goals. Beginning in FY 2003, annual increases in revenues and expenditures were shared with the colleges based on the following principles of the new budget system:

- The allocation of resources should be mission driven.
- In a large, complex organization, decentralized decision-making works best.
- Any budget system, but particularly one that is decentralized, depends on the creation and maintenance of a timely and user-friendly information system.
- A significant portion of revenues should be explicitly linked to the generating units, specifically the colleges.
- A portion of all revenues should be dedicated to the support of university-wide goals.
- Costs should also be explicitly linked to the generating college or vice presidential area.
- Although the system should be mission driven, predictability and stability are also important characteristics.
- Appropriate oversight and accountability should be provided by the university's governance and administrative structure.
- A carefully thought out transition is essential to the ultimate success of any changes in the budget system.

In FY 2007, a comprehensive review of the shifts in resources among the colleges and academic support units since the inception of the revised budget process in FY 2003 will be undertaken to determine if the budget process is providing greater incentives for units to generate and use resources consistent with the goals of the Academic Plan.

FY 2007 Priorities

Increased revenue generated from the tuition and state funding increases is allocated according to the following strategic principles:

- Support the Academic Plan/Leadership Agenda.
- Support the flow of resources to the colleges to carry out their missions.
- Ensure continued operating efficiencies and high quality support services.
- Advance effective financial stewardship.

The colleges are the key focal points to advance the objectives of the Academic Plan. Consequently, the university's decentralized budget system is designed to ensure that at least 75% of increased annual revenues from tuition and fees and State Share of Instruction as well as that 100% of increased indirect cost recoveries are distributed back to the generating colleges.

Consistent with the Academic Plan, the FY 2007 budget is structured to support the following key University-wide initiatives:

- **Competitive Compensation**
- **Targeted Investments in Excellence**
- **Reform of the Undergraduate Curriculum**
- **Quality Graduate Programs**
- **2008 Enrollment Plan**
- **Enterprise-Wide Systems**

These initiatives are discussed in greater detail in Chapter III, FY 2007 Expenditure Summary.

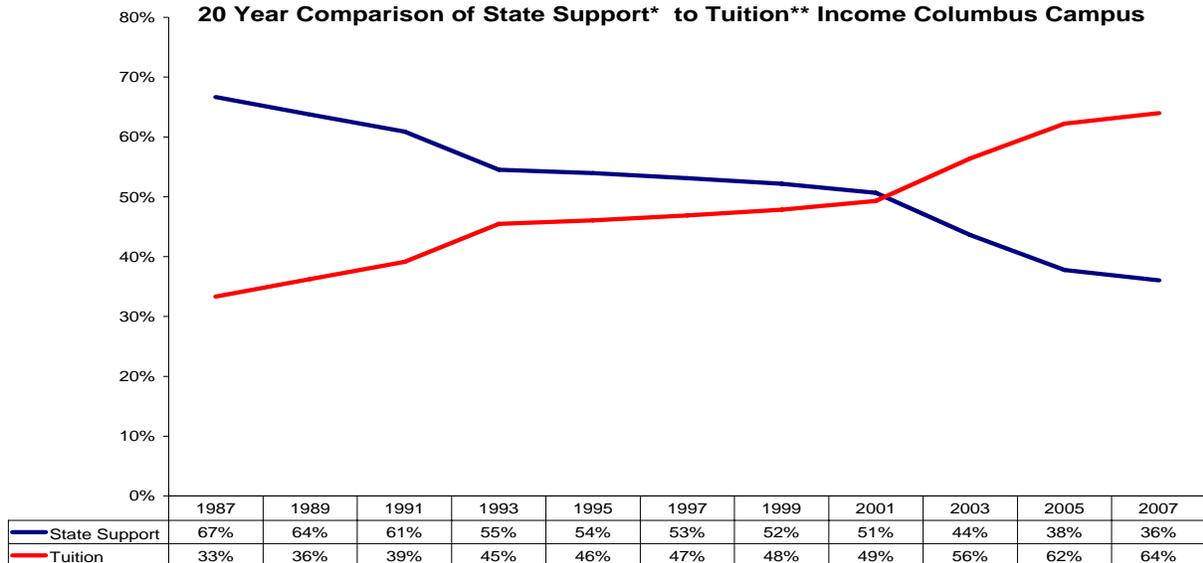
II. FY 2007 Revenue Summary

Overview

The university's total current funds revenues (including general funds, earnings and restricted revenue) are projected to increase by 8.1% from \$3.48 billion to \$3.76 billion between FY 2006 and FY 2007.

General fund revenues for the Columbus campus consist primarily of state support (State Share of Instruction, challenge funding and state line-item appropriations) and student tuition and fees. General fund revenues are projected to increase by \$58.8 million. Of that amount, \$5.3 million is earmarked for increased undergraduate financial aid. That equates to an 8.2% increase above FY 2006 in funds available for undergraduate financial aid and a 6% increase in graduate financial aid.

The FY 2002 current funds budget marked the first time revenue from student tuition exceeded state instructional support at the Columbus campus. Ohio has gone from a position nineteen years ago, when Ohio State's share of instructional support was nearly double its student fee income, to a position today where the state provides a minority share of the instructional funding for Ohio State. The forecast for the foreseeable future is that state support will continue to fall further behind student fee income, putting an even greater financial burden on students and the university.



* As used here, "State Support" includes State Share of Instruction, Success Challenge, Research Incentive (formerly known as Research Challenge), and Innovation Incentive funding.

** "Tuition Income" includes instructional, general, student activity, and recreation fees, and non-resident surcharge.

State Support

Core funding for the university includes State Share of Instruction and five other line-item appropriations, which are known as challenge funding. The amount of challenge funding received is dependent upon the university's performance in meeting the following statewide goals:

Success Challenge – rewards successful completion of baccalaureate programs by at-risk students (OIG-eligible undergraduates) and successful, timely completion of baccalaureate degrees by state residents. In FY 2007, OSU is projected to receive \$11,030,000 in Success Challenge funding.

Research Incentive – rewards success in securing sponsored research from external sources. (Formerly known as Research Challenge.) In FY 2007, OSU is projected to receive \$7,638,000 in Research Incentive funding.

Innovation Incentive – allows institutions to match a portion of their doctoral allocation from the State Share of Instruction allocation with state funds to improve doctoral programs and enhance research in strategic science and technology areas. In FY 2007, OSU is projected to receive \$1,897,000 in Innovation Incentive funding.

Access Challenge – reduces financial barriers to entry-level higher education (two-year campuses only). Reductions in Access Challenge make it more difficult for the regional campuses to keep their tuition low. OSU's regional campuses are projected to receive \$2,868,000 in Access Challenge funding in FY 2007.

Jobs Challenge – rewards successful efforts in meeting community needs for non-credit job training (two-year campuses only). OSU's regional campuses are projected to receive \$413,000 in Jobs Challenge funding in FY 2007.

Priorities in Graduate Education – supports improvements in graduate programs in computer science. In FY 2007 OSU is projected to receive \$572,000 in Priorities in Graduate Education funding.

Student Fees

Student Enrollments

Total undergraduate, graduate and professional Columbus campus enrollments for Autumn Quarter 2006 are projected to be 50,626, up 122 enrollments over Autumn 2005. Due to financial aid incentives and a growing interest in high caliber public education, Ohio State is expecting a slightly larger Autumn Quarter freshman class of 6000. With the expected larger freshmen class as well as continuing improvement in the number of students who stay enrolled (retention), both of which are anticipated to counteract decreasing enrollments due to an increasing number of students who graduate in four years, the estimated undergraduate enrollment level for FY 2007 is projected to increase by 0.4% or be 449 above FY 2006 enrollments.

Graduate enrollments decreased slightly in FY 2006 after several years of a general upswing and are projected to continue a small decline in FY 2007, due to fewer expected non-resident students. Professional student enrollments are projected to decrease slightly as well.

Undergraduate Instructional, General, Student Activity and Recreation Fees

In accord with the tuition caps established in the FY 2006 - 2007 biennial state budget, undergraduate general and instructional fees were increased by 6% for FY 2007.

The 6% increase translates into the following fee tier levels for full-time students. In addition to the undergraduate instructional fee and the general fee (consisting of the \$126 per quarter basic general fee plus the \$15 undergraduate student activity fee), the annual amounts shown include the \$9-per-quarter Central Ohio Transportation Authority (COTA) fee. Also included is the mandatory student recreation fee of \$78 per quarter paid by students enrolled for four or more credit hours.

- Tier 1 - \$7,860 annually (\$2,620 per quarter) for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002. This tier will phase out in FY 2008.
- Tier 2 - \$8,559 annually (\$2,853 per quarter) for full-time continuing undergraduates who were first enrolled at Ohio State between Summer Quarter 2002 and Spring Quarter 2003. This tier is expected to phase out in FY 2009.
- Tier 3 - \$8,667 annually (\$2,889 per quarter) for full-time students who first enrolled at Ohio State for Summer Quarter 2003 or later.

These tuition increases will provide the university with resources to continue to make progress toward the goals of the Academic Plan and meet the needs of our students as well as continue to be a high value investment to the citizens of Ohio. In FY 2007, new students at the Columbus campus will pay less in tuition and fees than new students at four other Ohio public universities.

Ohio Public 4-Year Universities

Undergraduate Resident Tuition and Fees Rates (new students)

Universities	Credit Hours (Range)	Academic Year 2006-07 Fees ¹
Miami ^{2,3}	12+	\$10,042
Cincinnati ³	12-19	9,381
Bowling Green ³	12+	9,060
Ohio University ³	11-20	8,727
Ohio State-Columbus Campus³	12+	8,667
Kent State ³	11+	8,430
Akron	12-15	8,383
Cleveland State	12-16	7,970
Toledo	12-16	7,940
Wright State	12-18	7,278
Youngstown State	12-16	6,697
Shawnee State	12-18	5,832
Central State	12-18	5,294
Ohio Average		\$7,977

¹ Fees for full-time resident students entering in Autumn 2006. Data Source: Institutional campus representative.

² Miami's annualized fall tuition and fees rate is \$22,619. However, Ohio residents receive an Ohio Resident Scholarship ranging from \$4,705 to \$5,000 and an Ohio Leadership Scholarship ranging from \$6,080 to \$9,125 per year. These scholarships reduce Miami's resident undergraduate tuition to an average of \$10,042 per year.

³ Institutions with selective admissions.

Graduate and Professional Fees

Masters and PhD instructional, general, and student activity fees will increase \$498 per year (6%), or \$166 per quarter. The graduate student activity fee (\$15 per quarter for full-time students) supports graduate and professional student organizations and programs.

Some graduate and professional students pay a higher, or differential, fee. Revenue generated from FY 2007 differential fee increases is earmarked to support the graduate and professional programs that generate the fee income.

Eighteen graduate and professional programs will have differential fees in FY 2007. Twelve of these programs will have differential fee increases in excess of a base fee increase of 6.0%. The following table specifies the various graduate and professional programs' differential fee increases for full-time graduate and professional students effective in Autumn 2006.

FY 2007 Increase for Graduate and Professional Program Differential Fees

College	FY 2007			
	Instructional		Non-Resident Surcharge ⁴	
	Annual Fees	% Incr	Annual Fees	% Incr
Business EMBA	\$34,956	5.1%	N/A	N/A
Business MAcc	20,493	6.0%	\$13,353	6.0%
Business MBA	18,318	9.0%	13,353	6.0%
Business MBA-Part-time	18,282	9.0%	13,353	6.0%
Business MBLE	18,318	9.0%	13,353	6.0%
Business MLHR	9,093	6.0%	13,353	6.0%
Dentistry	22,002	9.5%	27,417	6.0%
Law (semester)	16,868	10.0%	14,418	6.0%
Medicine ⁵	24,609	7.8%	13,602	6.0%
Allied Med. Occ. Therapy	9,366	9.4%	13,353	6.0%
Allied Med. Phy. Therapy	9,585	6.0%	13,353	6.0%
Sch of Public Health MPH/PEP	9,270	6.0%	13,353	6.0%
Sch of Public Health MHA	10,461	6.0%	13,353	6.0%
Optometry	15,273	9.0%	27,417	6.0%
Pharmacy	12,693	9.5%	14,205	6.0%
SBS ⁶ Audiology	9,084	10.0%	13,353	6.0%
SBS ⁶ Masters in Speech and Language Pathology	9,084	10.0%	13,353	6.0%
Vet Medicine	\$18,945	9.0%	\$28,341	6.0%

⁴ Non-resident students pay the non-resident surcharge in addition to the instructional fee. All students pay a general fee, student activity fee and recreation fee not shown in this table.

⁵ Represents gross instructional fees for all ranks (1-4). Rank 4 students receive medicine tuition credits that lower their effective fee rates.

⁶ This is the first year of differential fees for two graduate professional programs (audiology and speech-language pathology) in the College of Social and Behavioral Sciences.

Non-Resident Surcharges

Effective Autumn Quarter 2006, the undergraduate non-resident surcharge at all campuses is to increase 6% to \$3,965 per quarter for a full-time student. The non-resident surcharge is also to increase by 6% for all graduate and professional programs at each campus.

Regional Campuses and ATI

The 2007 instructional and general fees for undergraduates attending the regional campuses and ATI, before applying Access Challenge credits, are increasing 6.0% above the 2006 academic year fees.

Resident Undergraduate Annual FY 2007 Tuition Regional Campuses and ATI			
	Tuition	Access Credit	Student Share
Regional Lower Division	\$6,240	(\$576)	\$5,664
Regional Upper Division	6,240	0	6,240
ATI	6,216	(357)	5,859

Undergraduate Program and Technology Fees

The following five programs will have undergraduate program fees in FY 2007:

College/Program	FY 2007 Annual Fees
School of Music	\$450
College of Business	450
College of Nursing	150
College of Biological Sciences	180
School of Allied Med	150

For the College of Business and the School of Music, the FY 2007 program fees represent a \$50 increase over the FY 2006 fees. The undergraduate program fee for the College of Biological Sciences, which is increasing by \$10 over last year's fee, is charged to students in ranks 3 and 4. The undergraduate program fee for the School of Allied Medical Professions is a new fee, to be implemented in Autumn 2006.

Several colleges and programs have established learning technology fees in prior years to fund enhanced technology needed to remain competitive within their fields. The technology fees in the Colleges of Business, Engineering, and Nursing and in the Schools of Music and Public Policy are not increasing this year. The technology fee for the College of the Arts is increasing by \$3 over the FY 2006 fee.

All technology and program fees are prorated by credit hours.

Residence Halls and Other Charges

Housing fees (the second highest expense after tuition) for a resident undergraduate student at Ohio State's Columbus campus are set to increase by 0.3%, or \$21, for FY 2007.

The total cost for a resident undergraduate student to attend Ohio State's Columbus campus and live in university housing will increase approximately 4.3% for a three quarter academic year for a new student. However, for resident undergraduate students who receive some form of university financial aid the increase will be less and in some cases, zero.

Fees and Charges (Annual)	2006 Annual Rate	2007 Annual Rate	Percent Increase Over FY 2006
Tuition ⁷	\$7,929	\$8,406	6.0%
Room & Board ⁸	7,215	7,236	0.3%
Health Insurance ⁹	1,260	1,365	8.3%
Parking ¹⁰	68.40	72	5.3%
COTA Bus Pass	27	27	0.0%
Football Tickets ¹¹	112	116	3.6%
Basketball Tickets ¹²	100	110	10.0%
Recreation Fee ¹³	126	234	85.7%
Total	\$16,837.40	\$17,566.00	4.3%

Sponsored Research

Indirect cost recoveries grow as a function of the level of external research grants awarded to the university. The negotiated indirect cost recovery reimbursement rate is a function of the university's actual expenditures (subject to certain established ceilings) for general administrative and library support services, and research facility and equipment costs. The OSU indirect costs recovery rate on most federal research grants has been approved to increase from 49.5 to 50.0% on grants awarded after July 1, 2006. This will remain the indirect cost recovery rate until July 2009. By FY 2009 it is estimated the additional .5% will generate an additional \$1 million in cost recoveries annually.

The university is currently projecting that growth in the external research grants awarded to the university will level off for FY 2007. This is following four years of unprecedented growth. Colleges and Research Centers are projecting indirect cost recoveries growing at only 2.2% and generating increased revenues of about \$1.6 million over FY 2006 levels.

⁷ Instructional and general (includes student activity) fee for students first enrolled after Spring Quarter 2003.

⁸ Weighted average undergraduate room rates plus the base meal plan.

⁹ Based on the single comprehensive rate.

¹⁰ Rates are for the Columbus west campus.

¹¹ Student package is 4 games.

¹² Season package is 10 games.

¹³ Increase in recreation fee reflects opening of the final phase of Recreation and Physical Activity Center.

Sponsored Research¹⁴	Actual FY 2004	Actual FY 2005	Actual FY 2006	Budget FY 2007¹⁵
Total Direct Costs	244.2	276.8	290.9	305.4
Percent Change		13.3%	5.1%	5.0%
Indirect Costs	63.9	67.8	72.4	72.0
Percent Change		6.2%	6.7%	-0.4%

Internal Overhead and Service Charges

The regional campus service charge is projected to increase by 7%, resulting in increased revenues of \$294,000 in FY 2007. University overhead paid by earnings units and auxiliaries is increasing by over \$6.1 million in FY 2007. \$4.3 million of the increase will be generated primarily as a result of the growth in hospital revenues and will be used to fund university commitments to the Medical Center and increased costs of supporting the Medical Center.

Internal Overhead	Actual FY 2004	Actual FY 2005	Actual FY 2006	Budget FY 2007
Cost Containment	4.8	4.6	4.6	4.5
Regional Campus Serv Chg	4.8	5.2	4.2	4.5
Earnings Overhead & PP	37.8	39.8	44.2	48.4
Total Internal Overhead	47.4	49.6	53.0	57.4
Percent Change		4.6%	6.9%	8.3%

Endowment Disbursements

In addition to their general funds support, colleges and academic support units receive revenues generated through the investment of endowment assets. In FY 06 approximately 49% of disbursements from endowments were used to support college activities. 95% of this amount is restricted by the donor.

	FY04	FY05	FY06	FY07 (est.)
Amount in Millions	\$63.5	\$77.6	\$84.1	\$89.0
% Change	-1.7%	+22.2%	+8.4%	+5.8%

Note: The figures above were provided by university Treasurer's Office and include all endowment income disbursements.

¹⁴ Figures for FY04 to FY06 provided by OSURF.

¹⁵ Total Direct Costs are estimated at 5% over FY06. Indirect Costs are per the General Funds Budget.

Other Income

Additional sources of general funds income include interest income and miscellaneous administrative fees and charges income. As a category, budgeted revenue from other income is projected to increase 8.2% over FY 2006 budgeted levels. Because of the volatility of the return on investments, the annual budget does not assume the actual increase earned in the prior year will be realized in its entirety. The interest earned above the budgeted annual rate is used to fund one time needs in the following year.

Other Income	Actual FY 2004	Actual FY 2005	Actual FY 2006	Budget FY 2007
Investment Income	10.1	14.1	24.8	12.6
Miscellaneous Income	1.4	1.0	1.0	0.6
Total	11.5	15.1	25.8	13.2

III. FY 2007 Expenditure Summary

Resource Allocation

FY 2007 is the fifth year of Ohio State's restructured budget process. This budget process aligns the allocation of resources with the Academic Plan and decentralizes much of the decision making about expenditure priorities to the college and vice-presidential level.

In FY 2007, Ohio State's current funds budgeted expenditures for all campuses total \$3.72 billion including \$1.12 billion in general funds, \$1.87 billion in funds generated from earnings and auxiliary operations and \$724 million in estimated restricted expenditures.

At the Columbus campus, general funds support of a continuing level of services for FY 2007 requires \$1.09 billion, including \$607 million to support existing faculty and staff levels and \$84.2 million to support existing facilities operations costs. The total FY 2007 financial aid budget including graduate fee authorizations is \$182 million or 16.2% of the university's general funds budget.

The FY 2007 budget is structured to support key University-wide initiatives, consistent with the Academic Plan:

- **Competitive Compensation**
- **Targeted Investments in Excellence**
- **Reform of the Undergraduate Curriculum**
- **Quality Graduate Programs**
- **2008 Enrollment Plan**
- **Enterprise-Wide Systems**

Funding for these initiatives is described below:

- A. **Competitive Compensation** – will be funded from college and support unit operating budgets. Most units are able to fund a raise pool of 3.0% for faculty, staff and student employees without a reallocation. The Provost is selectively supporting high quality academic units that lag behind their benchmark faculty salary levels with re-basing transfers.
- B. **Targeted Investments in Excellence** – 2007 is the first year of a planned five year funding cycle for 10 programs selected as Targeted Investments in Excellence. In total, over \$50 million will be invested in these initiatives over the next five years. In 2007, \$9 million one-time and \$1 million continuing

funds are provided to strengthen high quality, high impact research initiatives. Those initiatives chosen to receive funds include:

- Climate, Water and Carbon Program,
- Public Health Preparedness Program for Emerging Infectious Disease Threats,
- Mathematical Biosciences,
- Center for Cosmology and Astro-Particle Physics,
- Center for Clean and Sustainable Energy,
- Advanced Materials Initiative,
- Multidisciplinary Initiative in Population and Health,
- Translational Plant Sciences,
- Music Industry Program,
- MicroRNA Genes in Diagnosis, Prognosis, Prevention, and Therapy of Cancer.

In addition, the Logistics Management Program will be funded internally by the College of Business.

- C. **Reform of the Undergraduate Curriculum** – analysis of financial impact is continuing. Some funds to support this initiative are reserved in the Provost's base budget.
- D. **Quality Graduate Programs** - these funds will come from a \$3.6 million pool set aside from state Innovation Incentive funds and university funds to be distributed by the Graduate School. Funds will be targeted to Science, Technology and Engineering programs as provided for in the Economic Growth Challenge.
- E. **2008 Enrollment Plan** – the recruitment effort will be successfully completed one year early, in FY 2007. \$1.4 million for additional financial aid and \$500,000 to support recruiting are funded through the student services assessment in FY 2007 to raise academic qualifications of the FY 2008 incoming freshman class to targeted levels. This includes an average ACT score of 27. Financial aid funding for this initiative will carry through FY 2008.
- F. **Enterprise-wide Systems** – are funded through multi-year cash assessments. Funded in FY 2007 is \$9.4M cash for the Student Information System (SIS) (Phase II of V) and \$2.5M cash for the Grants Management System (Phase III of IV). Total cost of the Grants Management System is \$13 million. The expected cost of the SIS installation is between \$40 and \$50 million.

In addition, the FY 2007 budget continues to support the review of core academic support processes in order to reduce expenses and improve services. Three new or

enhanced cost reduction initiatives are being funded in 2007. They are summarized below:

Plan for Health – an investment of \$2.0 million in wellness programs and coordinated care management. This is expected to save \$3 to \$6 million each year in years one to three, and \$5 to \$8 million each year thereafter, by improving the health of University faculty and staff and improving the effectiveness of care of chronic conditions.

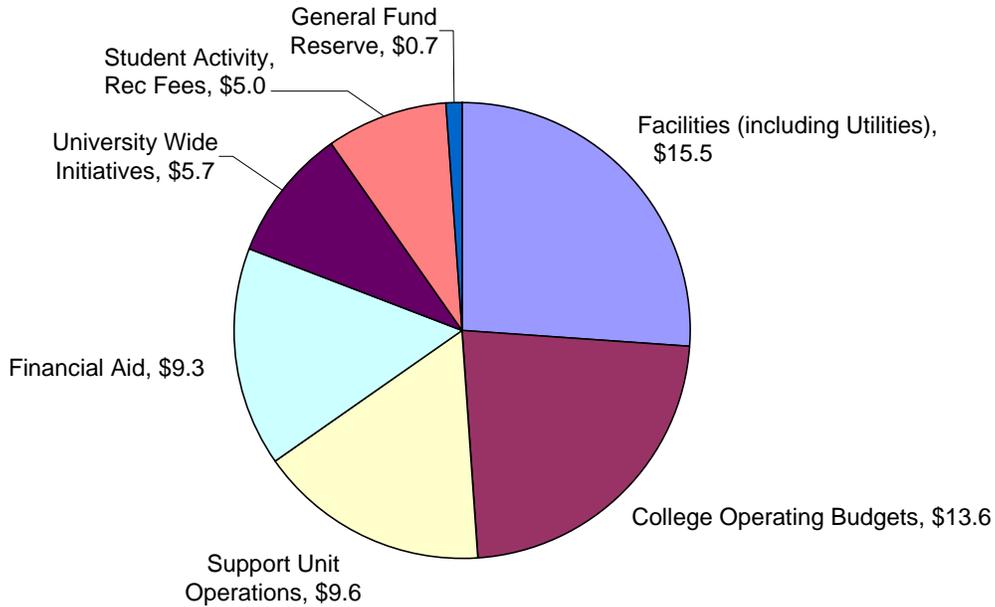
Transition to Work – this plan is modeled after successful efforts elsewhere that demonstrate savings to employers in Worker's Compensation costs and significant benefits to employees by returning employees with temporary medical or psychological restrictions to work sooner. An up front investment of \$289,000 is expected to save at least \$2.8 million annually.

Energy Management and Sustainability – the rising cost of energy has made it cost effective to enhance conservation efforts and explore alternative energy sources across campus. This request includes \$236,000 in continuing funds and \$200,000 in one-time funds to improve metering and building designs. Additional internal funds will be used to fund building energy audits as part of this program. Based on current energy costs, long term savings are expected to be over \$2.0 million annually.

Changes by Category

Expenditures and planned reserves for FY 2007 are increasing by \$59.4 million allocated as shown below; \$58.7 is from FY 2007 marginal increase in revenues and the general fund reserve remains at \$0.7.

**FY07 Continuing Funds Increase by Category
Columbus Campus
(In millions)**



**FY07 Continuing Funds Increase by Category
Columbus Campus
(In Millions)**

Category	FY 07 Increase	Percent of Growth
Facilities (including Utilities)	\$15.5	26.1%
College Operating Budgets	13.6	22.9%
Support Unit Operating Budgets	9.6	16.2%
Financial Aid (Graduate and Undergraduate)	9.3	15.7%
University Wide Initiatives	5.7	9.6%
Student Activity, Recreation Fees	5.0	8.4%
General Fund Reserve	0.7	1.2%

**General Funds Expense Summary FY 2007 – Columbus Campus,
Continuing Funds (In Millions)**

Category	FY 2006	FY 2007	Difference	% Change
Facilities (including Utilities)	\$68.7	\$84.2	\$15.5	22.6%
College Operating Budgets	525.4	539.0	13.6	2.6%
Support Unit Operating Budgets	266.5	272.1	5.6	2.1%
Student Financial Aid				
Undergraduate	63.7	69.0	5.3	8.3%
Graduate and Professional ¹⁶	66.7	70.7	4.0	6.0%
University Wide Initiatives ¹⁷	29.0	34.7	5.7	19.7%
Service Improvements and Mandates ¹⁸		4.0	4.0	NA
Student Activity and Rec Fees	8.1	13.1	5.0	61.7%
Sub Total	\$1028.1	\$1,086.8	\$58.7	5.7%
Minus Undergrad Student Financial Aid	(63.7)	(69.0)	(5.3)	8.3%
Revised Total	\$964.7	\$1,017.8	\$53.4	5.5%

Areas of emphasis for FY 2007 include:

Support of Facilities – The major challenge in allocating limited growth in revenues to the university's areas of strategic emphasis was funding the huge increase in the cost of heating, lighting and cooling of buildings. In FY 2006, utility costs exceeded budget by almost \$9 million, primarily due to increased fuel oil and natural gas prices. A \$10 million cash utility reserve allowed the university to pay its bills without reallocating in the middle of FY 2006. Reflected in the \$15.5M growth in facilities cost is the 2006 utility rate increase, compounded by the additional 2007 utility rate increase, normal inflation in building operations and maintenance expense and a 3.8% expansion in assigned square footage due primarily to the scheduled opening of the Recreation and Physical Activity Center and the Psychology Building.

For the third year of the phased-in maintenance and renovation endowment, the university met its commitment and continued to grow the annual contributions to this important fund established to address long-term maintenance and renovation needs of general fund space added since FY 2000.

The major auxiliary operations, regional campuses, the Ohio Agricultural Research and Development Center, and the Agricultural Technical Institute are also funding maintenance and renewal endowments for their own facilities.

In FY 2007, \$1M was set aside to cover the anticipated initial support expenses for new and highly complex research facilities scheduled to open during the year.

¹⁶ Does not include \$2.4M increase in Graduate Fee Authorizations in College and Support Unit Operating budgets.

¹⁷ Was originally budgeted at \$36M in FY 06. \$7M has been transferred to fund strategic investments in college departmental budgets. This category includes the Provost's and President's Strategic Investment funds and the University Reserves.

¹⁸ Service Improvements and Mandates will be transferred into support unit budgets in FY 2007.

Competitive faculty and staff salaries – Salaries and benefits are budgeted for in the college and support unit operating budgets and comprise 76.6% of the college budgets and 71.4% of the support unit budgets.

In FY 2007, pay increases for faculty (effective October 2006) are projected to average nearly 4%. Pay increases for staff, also effective in October, will average 3.5%. The variance among colleges in the average faculty pay increase is a reflection of the competitiveness of the faculty salaries with each department's benchmark institutions. However, the primary criterion for an individual's compensation is performance. Pay increases in many units will be partially funded by a reallocation of existing budget. In some instances, this will be accomplished by not filling vacant positions; in other cases, by using internal funding sources or by reducing operating costs. Some rebasing funds were allocated by the provost to high performing departments with average salary levels below their benchmarks.

Student Financial Aid – Financial aid funds are increased at a rate that ensures students who are otherwise qualified will not be denied admission for financial reasons. For FY 2007, about 27% of the university's growth in tuition was allocated to student financial aid. This increases the amount budgeted for undergraduate student financial aid in FY 2007 by \$5.3 million over FY 2006 levels and includes the \$1.4 million for additional financial aid to support recruiting for the 2008 Enrollment Plan, the university's initiative to raise academic qualifications of the incoming freshman class to targeted levels, including an average ACT score of 27.

An additional \$4.0 million is budgeted to support the growth in graduate fee authorizations.

University-Wide Initiatives – The \$5.7M in annual rate set aside for university-wide initiatives is primarily made up of the President's and Provost's Strategic Investment funds and the \$700,000 in the University's general reserve.

There is \$19.5M in one-time cash targeted for university-wide initiatives in FY 2007, as shown on Table II.4 in the back of this book. These funds come from three primary sources: the President's Strategic Investment Fund, \$7.5M; the President's Strategic Endowment Fund, \$4M; cash carry-forward in the President's Operating Reserve, \$500,000; and cash in central university accounts targeted for university-wide initiatives, \$9.5M. In addition, \$1M has been set aside in the operating reserve, as well as \$1M in the rainy day fund.

Provost's Annual Rate to Invest in University-wide Initiatives – The Provost has \$4.8M to support university-wide initiatives. This includes the \$2M in the Provost's Strategic Investment Fund and an additional \$2M generated from the 5% of marginal increases in tuition and state support. Other funds available to the Provost to invest in areas of strategic importance as identified in the Academic Plan include the \$650,000 available for faculty market adjustments and the Success Challenge Funds received from the state.

Since 2002, the funds generated from the 5% set aside have been used to align colleges' base budgets with the goals of the Academic Plan. This includes moving funds into college base budgets as well as recovering funds from college base budgets. The table below documents the rebasing transfers to and from colleges over a five-year period beginning in FY 2002. As of FY 2006, six of the seven colleges entitled to rebasing transfers have access to funds equal to the five-year rebasing goal. The final part of the original rebasing transfer of \$1.4M to the College of Medicine will be made in FY 2007.

Additional FY 2007 rebasing funds have been allocated by the Provost to colleges on the basis of two considerations: 1) the colleges' need to achieve compensation increase pools competitive with their benchmark programs, and 2) to offset the unusually high increases in utility costs for those colleges whose programs require a significant investment in facilities.

**College Rebasing History
(Columbus Campus General Funds Budget – In Millions)**

College	FY 02 - FY06	FY07	5 Year Total
Humanities	\$2.70		\$2.70
Social & Behavioral Sciences	1.10		1.10
Biological Sciences	0.60	\$0.04	0.64
MAPS		0.28	0.28
Arts & Sciences Subtotal	\$4.40	\$0.32	\$4.72
Business		0.07	0.07
Engineering		0.48	0.48
FAES		0.20	0.20
Education		0.06	0.06
Social Work		0.02	0.02
Law		0.05	0.05
Public Health	1.00	0.03	1.03
Medicine	5.30	1.40	6.70
Optometry	0.50		0.50
Social Work	0.30		0.30
Human Ecology	0.20		0.20
Subtotal	\$7.30	\$2.31	\$9.61
Nursing	(0.04)		(0.04)
Pharmacy	(0.04)		(0.04)
Dentistry	(0.49)	(0.36)	(0.85)
Subtotal	(0.57)	(0.36)	(0.93)
Net Transfers	\$11.13	\$2.24	\$13.40

The Provost has committed \$1M of the \$2M Strategic Investment Fund for the next five years to support the Targeted Investments in Excellence Initiative.

Remaining Strategic Investment Funds are set aside to fund initiatives like the Reform of the Undergraduate Curriculum which are anticipated to need funding later this year or in future years.

President's Operating Reserve – Recognizing the importance of the University's compliance with federal mandates in the areas of human and animal research, the President has dedicated the \$500,000 in annual rate in FY 2007 to the Office of Research's compliance initiative.

In addition, \$100,000 in one-time funding has been set aside for the new College of the Arts facility in the Lazarus building and \$100,000 to support a competitive process to allow Regional Campuses to fund innovative research initiatives.

President's Strategic Investment – In October 2000, the University Board of Trustees approved the creation of the President's Strategic Investment Fund. The purpose of this fund is to allow the President to direct one-time resources into areas of strategic investment supportive of the Academic Plan.

The Board resolution prohibits use of these resources for continuing commitments. Use of these funds is reported annually to the Board of Trustees. Committed funds are identified in the following table.

**President's Strategic Investment Fund
Planned Resources and Commitments
(In Millions)**

Resources		FY 2006	FY 2007	FY 2008	Total
Research Challenge A/R ¹⁹		\$2.71	\$2.71	\$2.71	
Central A/R		5.40	5.40	5.40	
Cash Carried Forward		8.43	1.71	1.32	
Total Available		\$16.54	\$9.82	\$9.43	
Commitments:	Previous Expenditures				
COMPH Pharmacology	\$0.93	\$0.93			\$1.85
Main Library Renovation ²⁰		0.30			0.30
Biomedical Research Tower	4.20	0.80			5.00
Technology Transfer	2.40	0.65			3.05
School of Public Health		1.50	0.50 ²¹		2.00
Humanities & Arts Seed Grants	0.80	0.30			1.10
Campus Beautification	0.25	0.25			0.50
Weinland Park Child Care		1.00			1.00
Interdisciplinary Research	1.00	1.25			2.25
Additional Medical Center Support	2.00	2.00	2.00	3.00	9.00
Math & Biosciences Institute		0.75	0.50		1.25
Development Central Transition		1.00			1.00
Community Safety Center		2.00			2.00
Promotional Spots		0.10			0.10
Student Information System		2.00	0.50 ²¹	0.50	3.00
Targeted Investments in Excellence			5.00	5.00	10.00
Total Commitments	\$11.58	\$14.83	\$8.50²¹	\$8.50	\$43.41
Uncommitted Funds		\$1.71	\$1.32	\$0.93	

¹⁹ Represents 35.5% of Research Challenge budget.

²⁰ No interest loan pending Capital Bill.

²¹ New FY 2007 commitments total \$7.5M. School of Public Health and Math & Biosciences Institute are continuing commitments made in FY 2006.

President's Strategic Endowment – The President's Strategic Endowment income is derived from the investments made possible by a change in Ohio law that allows the University Treasurer to invest University revenues with the University's Endowment Fund to earn a higher rate of return. The FY 2007 allocation consists of \$3.95 million split among the seven commitments shown on the following table.

**The President's Strategic Investment Endowment
Planned Resources and Commitments (in millions)**

Resources:	FY06	FY07	FY08
Interest Income	\$2.28	3.20	TBD
Cash Carried Forward	0.95	2.03	1.28
Total Available	3.23	5.23	1.28
Commitments:			
Development Support	1.20	1.00	1.00
Campus Beautification		0.25	
Ohio Union LEEDS		1.00	
Technology Licensing		0.80	
Arts & Humanities Grants		0.10	
Outreach Office Support		0.30	
Urban Education		0.50	
Total Commitments	1.20	3.95	1.00
Uncommitted Funds	\$2.03	\$1.28	0.28

Central University Cash for University Wide Initiatives – this cash is generated from annual rate held centrally and not needed in its entirety in the prior fiscal years. This cash is reinvested in the following initiatives in FY 2007:

- \$2 million of this cash is being set aside in University reserves to deal with unanticipated needs or opportunities during the fiscal year;
- \$ 1.8 million to support various public safety and security mandates and service improvements;
- \$1 million is set aside to support the Targeted Investment in Excellence initiative;
- \$1 million to support the Medical Center's research initiatives²²;
- \$1 million to meet the University's commitment to fund the development of a new Student Information System;

²² This is a \$5M commitment. In addition to \$1M central university cash, \$2M is from the President's Strategic Investments and \$2M from the Provost.

- \$0.8 million for new software and data management tools including \$500,000 to support a continuing study to identify the best software to support the compliance of the University's researchers with federal reporting requirements;
- \$0.5 million to ensure the design for the new Ohio Union building is a model of energy efficiency (LEEDS compliant);
- \$1.5 million in various other service improvements and prior funding commitments. All University wide initiatives funded in FY 2007 are listed in Table II-4 in the back of this book.

Service Improvements and Mandates – An additional \$4M in continuing funds is allocated primarily for health and safety, research support, support of university development, library support and student services related initiatives.

University Enterprise System Initiatives Funded Through Reallocations – In addition to the university-wide initiatives funded with marginal increases in resources, over \$11.9M is reallocated from college, support unit and auxiliary unit budgets through multi-year cash assessments. Funded in FY 2007 is \$9.4M cash for the Student Information System (SIS) (Phase II of V) and \$2.5M cash for the Grants Management System (Phase III of IV). Total cost of the Grants Management System is \$13 million. The expected cost of the SIS installation is between \$40 and \$50 million.

Changes by College and Academic Support Unit

Another way to look at the allocation of University resources is by sorting the budget by unit responsible for administering the funds. The following tables show the relative size of the college and academic support unit budgets and the growth in their budgets of FY 2007 over 2006.

The budget allocation methodology directs 76% of state support and tuition and almost 100% of indirect cost recoveries to the colleges. This has, as anticipated, resulted in differential net marginal revenue growth among the colleges. The colleges teaching a growing number of credit hours or expanding their research are realizing more growth in general funds revenues than the colleges with flat or declining credit hours or research initiatives. In addition, some professional colleges and programs charge differential fees. Differential tuition revenues are earmarked for the support of the programs in which the students paying the tuition are enrolled.

It is important to recognize that some colleges rely more heavily on general fund revenue than others and therefore are more directly affected by the allocation methodologies. The following table shows fund proportions for FY 2005.

Sources of Funds by College - FY 2005
(In Order of Percent of General Funds)

College	Total Funds (in Millions)	General Funds % of Total ²³	Earnings % of Total ²⁴	Restricted % of Total ²⁵
Humanities	\$58.5	92.8%	0.2%	7.0%
Arts	\$25.9	89.8%	2.7%	7.5%
Social Work	\$5.3	81.9%	1.2%	16.9%
Law	\$20.7	73.7%	0.7%	25.6%
Nursing	\$9.8	69.7%	0.4%	29.9%
Fisher College of Business	\$50.8	67.7%	8.2%	24.1%
Human Ecology	\$13.5	65.8%	3.5%	30.7%
Math & Physical Sciences	\$95.2	65.6%	0.4%	34.0%
Social & Behavioral Sci	\$84.8	64.2%	4.1%	31.7%
Pharmacy	\$20.4	58.3%	0.9%	40.9%
Public Health	\$7.5	56.1%	0.2%	43.7%
Education	\$55.6	55.1%	11.0%	33.8%
Biological Sciences	\$40.7	54.7%	1.3%	43.9%
Dentistry	\$42.8	48.7%	25.1%	26.2%
Engineering	\$161.0	43.6%	9.1%	47.3%
Veterinary Medicine	\$52.4	40.0%	30.3%	29.8%
Optometry	\$15.3	33.3%	17.6%	49.0%
Medicine	\$221.2	28.5%	0.5%	71.0%
Food, Agric & Env Sci ²⁶	\$186.5	15.6%	5.4%	78.9%
Total	\$1,167.8	46.5%	6.1%	47.4%

Note: Due to Interfund transfers, sources may be slightly overstated in certain situations.

²³ General Funds are unrestricted resources available for allocation in support of core instruction, instructional support, and related general administrative and physical plant expenditures. Also include fee authorizations.

²⁴ Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are Veterinary Hospital, University Airport, Reading Recovery, Engineering Experiment Station, Dental Clinic, Optometry Clinic, University Press, The Lantern, etc.

²⁵ Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Sponsored Programs are included.

²⁶ Includes the College of Food, Agricultural & Environmental Science, as well as ATI, OSUE and OARDC.

**Summary of Annual Funds Budget Changes
Available for College Salary and Benefit Increases and Program Expansion
(Columbus Campus General Funds Budget – In Millions)**

	Final 2006 PBA	Incr. 2006 to 2007 - NMR²⁷	Non-GFSA Marginal Program Fees²⁸	Budget Rebasing	Total Incr. from FY 2006 to FY 2007	Percent Incr. with Program Fee
Arts	23.96	1.03	0.06		1.09	4.5%
Biological Sciences	22.69	0.57	0.05	0.04	0.66	2.9%
Humanities	55.16	2.21			2.21	4.0%
MAPS	63.70	0.72		0.28	1.00	1.6%
SBS	54.91	2.33			2.33	4.2%
Exec Dean Arts & Sciences	7.21	0.29			0.29	4.0%
Total Arts and Sciences	227.63	7.15	0.11	0.32	7.58	3.3%
Business	33.78	0.33	0.47	0.07	0.87	2.6%
FAES	17.82	-0.09		0.20	0.11	0.6%
Education	28.71	-0.70		0.05	-0.65	-2.3%
Engineering	60.63	-1.72		0.48	-1.24	-2.0%
Human Ecology	9.32	0.52			0.52	5.6%
Nursing	6.72	0.29			0.29	4.3%
Pharmacy	13.07	-0.35			-0.35	-2.7%
Social Work	4.77	0.12		0.02	0.14	2.9%
John Glenn School ²⁹	1.83	0.13			0.13	7.1%
Dentistry ³⁰	19.50	0.86		0.36	1.22	6.3%
Law (excluding Law Library)	12.93	0.50	0.01	0.03	0.54	4.2%
Medicine ³¹	54.81	2.51	0.09		2.60	4.7%
Public Health	5.29	0.02		0.03	0.05	0.9%
Optometry ³⁰	4.68	0.37			0.37	7.9%
Veterinary Medicine ³⁰	21.41	0.80			0.80	3.7%
Interdisp Grad Programs	0.00	0.11			0.11	NA
Innovation Incentive ³²		3.60			3.60	NA
Total Colleges	\$522.90	\$14.45	\$0.68	\$1.56	\$16.69	3.2%

The additional \$3.6 million set aside from state Innovation Incentive funds and University funds is to be distributed to quality Doctoral programs in FY 2007 by the

²⁷ "NMR" is net marginal revenue. Includes the total marginal allocation minus marginal assessments for space, research administration, student services, and the central tax. Figures also include faculty promotions and differential fees as well as the increase for Graduate Fee Authorizations.

²⁸ Estimated revenue based on applying % increase for FY 07 to actual revenue posted through May 2006. Changes in revenue due to enrollment changes are not reflected here.

²⁹ John Glenn School of Public Affairs was established by resolution of the Board of Trustees on April 7, 2006.

³⁰ Includes Med I SSI allocation based on preliminary data. Will be updated once end-of-year data are available.

³¹ Includes Med II SSI allocation based on preliminary data. Will be updated once end-of-year data are available.

³² To be allocated among the colleges to quality doctoral programs in science, technology, engineering, mathematics, and medicine.

Graduate School. Funds will be targeted to Science, Technology and Engineering programs as provided for in the Economic Growth Challenge.

**Summary of Annual Funds Budget Changes
Available for Support Unit Salary and Benefit Increases and Program Expansion³³
(Columbus Campus General Funds Budget – In Millions)**

Support Units	Final 2006 PBA	Incr. 2006 to 2007 - NMR	University Initiatives, Service Imp. & Mandates³⁴	Total Incr. from FY 2006 to FY 2007	Percent Increase	One Time Funds³⁵
Academic Affairs						
OAA ³⁶	55.45	1.32	0.56	1.88	3.4%	8.39
Graduate School ³⁷	16.97	0.27		0.27	4.7%	
University Libraries	27.82	0.09	0.25	0.34	1.2%	0.10
Undergraduate Studies ³⁸	28.33	0.44	0.58	1.02	3.6%	
Academic Affairs Total	128.57	2.12	1.39	3.51	2.7%	8.49
Ag Admin, OSUE, OARDC	2.78	-0.04		-0.04	-1.4%	0.30
Board of Trustees	0.62	0.01	0.06	0.07	11.3%	0.25
Business and Finance ³⁹	73.61	1.56	0.51	2.07	4.2%	3.20
Legal Affairs	1.59	0.03	0.18	0.21	13.2%	
President	2.21	0.03		0.03	1.4%	
Student Affairs	25.62	0.26	0.10	0.37	1.4%	0.06
University Relations	6.06	0.12		0.12	2.0%	0.10
Exec Dean Arts & Sciences ⁴⁰	0.54	0.01		0.01	1.9%	
Development	NA	NA		0.00	NA	1.90
Support Unit Total	241.60	4.10	2.24	6.34	2.6%	14.30
Research ⁴¹	17.99	0.34	1.00	1.34	7.5%	1.40
Health Sciences	16.39	-0.03	0.40	0.37	2.3%	3.00
Research Supp. Unit Total	34.38	0.31	1.40	1.71	5.0%	4.40

In this chapter, the various categories of university expenditures were summarized. The next chapter examines the university's multi-year commitments and trends over time in expenditures.

³³ Program expansions are reviewed and selected for funding through a process which includes consultation with faculty, deans, and the president's cabinet.

³⁴ Initiatives, Service Improvements, and Mandated funding: \$3.9M funded centrally, \$0.5M Research Administration Assessment, \$1.9 M Student Services Assessment.

³⁵ In addition to this table, one time funds also include \$100,000 regional campuses incentives, \$500,000 for Urban Education to the College of Education, and \$200,000 for the Lazarus project to the College of the Arts.

³⁶ Includes OIT, Human Resources, Provost Office Administration, and Office of Minority Affairs.

³⁷ Does not include \$534,000 increased funding for graduate fellows.

³⁸ Does not include Student Financial Aid.

³⁹ Does not include transitional funding for Biomedical Research Tower, which will be included in FY 2008.

⁴⁰ This funding covers the portion of the Executive Dean's Office that advises non-Arts and Sciences students. The remainder of the office is shown on the preceding page under colleges.

⁴¹ \$1.0M service improvements earmarked for research: \$500,000 compliance to be matched by \$500,000 of reallocated funds from the current research budget.

IV. Multi-Year Commitments

The documentation of multi-year commitments has been part of the annual budget report every year since FY 1996. The purpose of this review is to share with the campus community the nature of these commitments and how they change from year to year. In order to plan effectively, the university needs to be able to make commitments across fiscal years, but do so in a way that does not jeopardize future financial flexibility and maximizes the opportunities for implementation of the Academic Plan.

Continuing General Funds

The following table lists the explicit multi-year commitments against continuing general funds. The Provost's Strategic Investment Fund is a continuation of existing commitments. GA benefits are contributions made by the university toward the costs of graduate assistant health care benefits in order to keep the student's cost at \$150 per quarter. Cancer Center Match is to fund 10% of the marginal increase in indirect cost recoveries on cancer research over a five year period. Enrollment Plan 2008 is to enhance the quality of undergraduate recruitment efforts. All amounts are additional funds required in that year.

**Multi-Year Continuing General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	FY07	FY08 Est.	FY09 Est.
Provost Strategic Investment Fund	\$2.0	\$2.0	\$2.0
GA Benefits	0.9	0.0	0.0
Cancer Center Match	0.4	0.4	0.4
Enrollment Plan 2008	1.4	1.5	0.0
Development Support	0.9	TBD	TBD
Total	\$5.6	\$3.9	\$2.4

The desired ceiling for multi-year commitments is that commitments in the succeeding three years not exceed 1% of the current year's budget. This guideline was established in the mid-1990s in order to preserve future financial flexibility. One percent of the FY 2007 Columbus campus general funds budget is \$10.6 million. The total of the succeeding three years multi-year commitments (FY 2007 thru FY 2009) equals \$11.9 million, slightly over the stated goal. Therefore, caution must be exercised in making additional future multi-year commitments.

In addition to the specific multi-year commitments listed above, the university will continue to need to fund increases in a number of areas of the general funds budget.

These include:

- Competitive annual compensation increases for faculty, staff and student employees
- Support of research
- Deferred maintenance and other capital needs
- Academic and administrative computing needs
- Student financial aid
- Unfunded legal mandates
- Diversity and outreach
- Other Academic Plan initiatives

One-Time General Funds

The table below identifies a number of multi-year operating budget cash commitments. The only new commitment made in 2008 is the University's commitment to reallocate resources to support the Targeted Investment in Excellence initiatives selected in a University wide competition in 2007.

The remaining commitments include financing plans for the Student Information System and the Grants Management System installations. Planning for the Student Information System began in 2006, with funding of \$5 million from central resources. Beginning in 2007 and continuing through 2012 a 0.5% cash assessment will be charged against all college, support unit and auxiliary unit operating budgets to help offset the costs of installing the new Student Information System. The additional costs up to an estimated \$50M total project cost will be covered with central resources. The targeted completion date of the Student Information System is September 2009.

The Grants Management System is entering the third of a four year financing plan which assesses colleges and research centers cash to cover the \$8M cost of bringing the Grants Management System on-line.

Multi-Year One-Time General Funds Commitments (Columbus Campus General Funds Budget – In Millions)

Commitment	Initial FY	FY 07	FY 08 (est)	FY 09 (est)	FY 10 (est)
Targeted Investments in Excellence (5 yrs) ⁴²	2007	\$9.00	\$9.00	\$9.00	\$9.00
Student Information System (5 yrs)	2006	9.40	10.00	10.00	10.00
Grants Management System (4 yrs)	2005	2.50	2.00	0.00	0.00
Campus Security System (5 yrs)	2004	1.30	2.10	2.10	0.00
Medical Center Support (5 yrs)	2005	5.00	5.00	5.00	0.00
Human Subjects Research System (TBD)	2006	0.50	TBD	0.00	0.00
OSU Pro (TBD)	2007	0.30	TBD	0.00	0.00

⁴² Also invested is \$1 million annual rate each year.

The figures in the Multi-Year Commitment table above do not include capital commitments, which are addressed as part of the biennial capital planning process.

Conclusions

Financial projections indicate that if present trends continue, the university will have sufficient funds to cover its commitments, but will not have discretionary funds available to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the university needs to reduce other commitments or secure additional funds.

Selected Definitions

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Transportation & Parking, Fawcett Center, University Airport and Property Management.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices.

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

One-Time Funds are cash payments made to colleges and departments on a discretionary basis. The source of the funds is the cash balance carried forward from the previous year.

**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

2005-06 Revised Budget	2006-07 Budget	Dollar Change	Percent Change
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RESOURCES

Government Support

State	(1)	487,877	509,903	22,025	4.5%
Federal		339,049	339,151	102	0.0%
Local		35,486	35,049	(437)	-1.2%
Subtotal Government Support		862,412	884,102	21,690	2.5%

Student Fees

Instructional, General & Tuition		595,337	632,780	37,443	6.3%
Other		32,281	38,614	6,333	19.6%
Subtotal Student Fees		627,618	671,394	43,776	7.0%

Other Resources

Health System	(2)	1,199,632	1,335,108	135,476	11.3%
Auxiliaries		232,828	250,034	17,206	7.4%
OSU - Physicians		184,000	230,000	46,000	25.0%
Departmental Sales & Services		73,718	78,209	4,491	6.1%
Private Grants & Contracts		243,779	250,683	6,904	2.8%
Other		55,191	60,749	5,558	10.1%
Subtotal Other Resources		1,989,148	2,204,783	215,635	10.8%

Total Resources

3,479,178	3,760,279	281,101	8.1%
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EXPENDITURES

Instructional & General	(1)	1,152,441	1,211,576	59,135	5.1%
Separately Budgeted Research		383,234	385,739	2,505	0.7%
Public Service		122,204	128,727	6,523	5.3%
Scholarships & Fellowships		171,926	182,120	10,194	5.9%
Auxiliaries		244,463	261,001	16,538	6.8%
Health System	(2)	1,192,823	1,326,528	133,705	11.2%
OSU - Physicians		168,010	223,000	54,990	32.7%

Total Expenditures

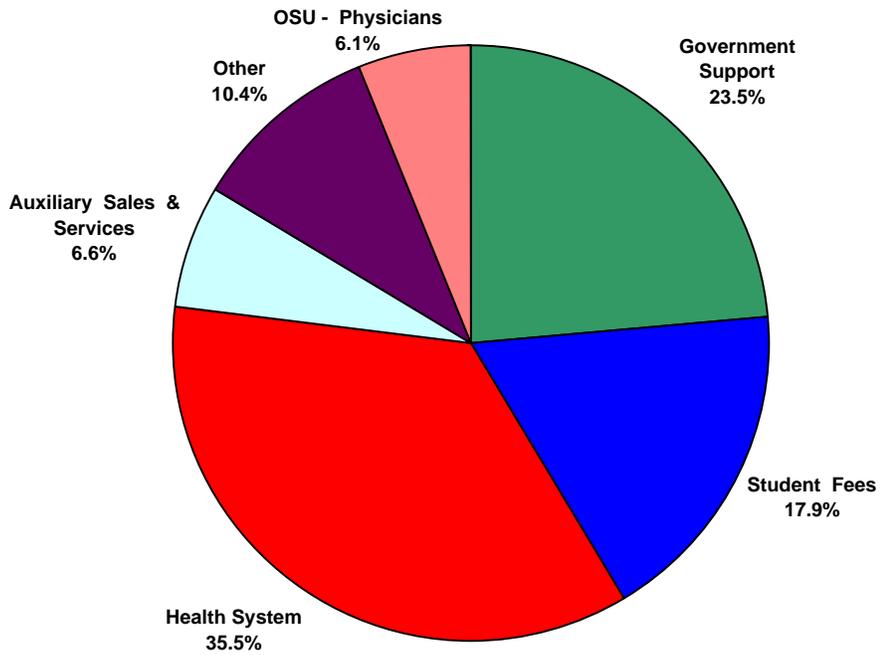
3,435,101	3,718,691	283,590	8.3%
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(1) Priorities in Graduate Education was inadvertently omitted from totals for Appropriations (Resources) and Instructional & General (Expenditures) in the FY 2006 Current Funds Budget. Its inclusion here added \$572K to 2005-06 State Government Support.

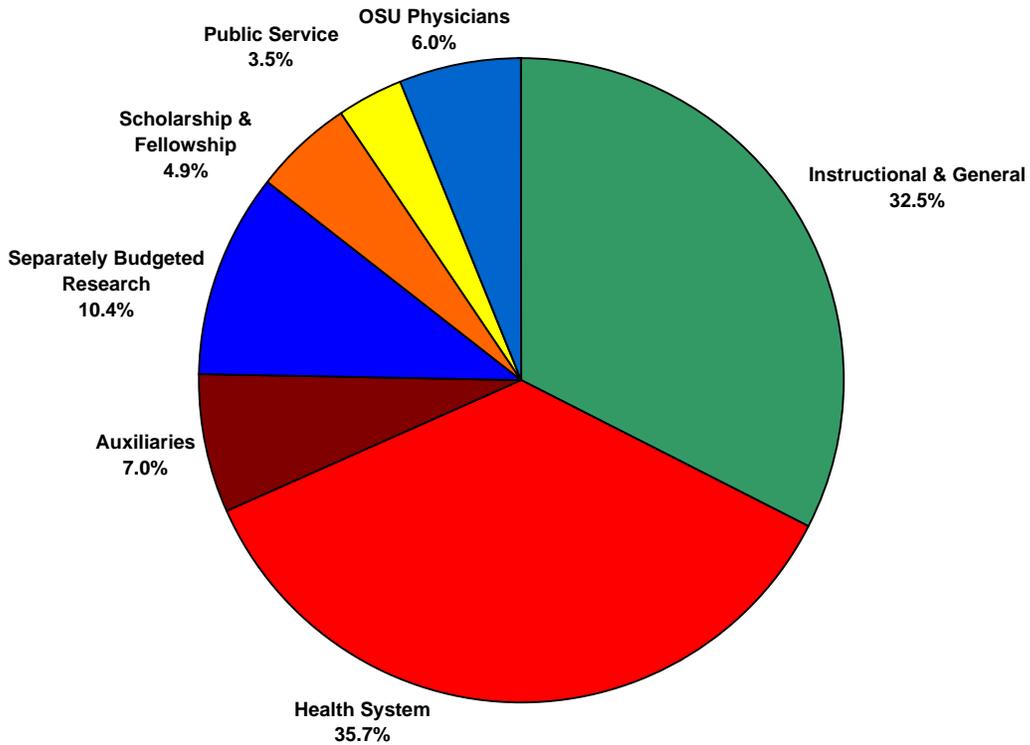
(2) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY - FY 2007

RESOURCES BY SOURCE



EXPENDITURES BY FUNCTION



SUMMARY OF ANNUAL STUDENT FEES COLUMBUS CAMPUS

INSTRUCTIONAL & GENERAL FEES				NONRESIDENT SURCHARGE				
FY 2006 Fees	FY 2007 Fees	Dollar Change	Percent Change	FY 2006 Fees	FY 2007 Fees	Dollar Change	Percent Change	
Undergraduate:								
(1)								
Tier 1	7,170	7,599	429	6.0%	11,223	11,895	672	6.0%
Tier 2	7,827	8,298	471	6.0%	11,223	11,895	672	6.0%
Tier 3	7,929	8,406	477	6.0%	11,223	11,895	672	6.0%
Graduate Programs:								
Graduate	8,634	9,132	498	5.8%	12,597	13,353	756	6.0%
MLHR	8,952	9,471	519	5.8%	12,597	13,353	756	6.0%
MBA/MBLE	17,181	18,696	1,515	8.8%	12,597	13,353	756	6.0%
Part-time MBA	17,148	18,660	1,512	8.8%	12,597	13,353	756	6.0%
EMBA	33,651	35,334	1,683	5.0%	12,597	13,353	756	6.0%
Master of Accounting	19,707	20,871	1,164	5.9%	12,597	13,353	756	6.0%
AuD/MSLP	8,634	9,462	828	9.6%	12,597	13,353	NA	NA
Health Administration	10,245	10,839	594	5.8%	12,597	13,353	756	6.0%
Public Health MPH	9,120	9,648	528	5.8%	12,597	13,353	756	6.0%
Public Health PEP	9,120	9,648	528	5.8%	12,597	13,353	756	6.0%
MPT	9,417	9,963	546	5.8%	12,597	13,353	756	6.0%
MOT	8,940	9,744	804	9.0%	12,597	13,353	756	6.0%
Professional:								
Pharmacy	11,967	13,071	1,104	9.2%	13,401	14,205	804	6.0%
Dentistry	20,469	22,380	1,911	9.3%	25,866	27,417	1,551	6.0%
Optometry	14,388	15,651	1,263	8.8%	25,866	27,417	1,551	6.0%
Veterinary Medicine	17,757	19,323	1,566	8.8%	26,736	28,341	1,605	6.0%
Law	15,710	17,246	1,536	9.8%	13,602	14,418	816	6.0%
Medicine	23,208	24,987	1,779	7.7%	12,831	13,602	771	6.0%

Notes:

Full time fees for Undergraduate Students are for 12+ credit hours.

Full time fees for Graduate and Professional Students are for 10+ credit hours

- (1) Tier 1 are students who were first enrolled prior to Summer 2002.
Tier 2 are students who were first enrolled between Summer 2002 and Spring 2003.
Tier 3 are students who were first enrolled after Spring 2003.
- (2) This is a new differential fee. This program previously charged the regular Graduate fee.
- (3) Medicine Level 1, 2, and 3 fees. Medicine will offer tuition credits to students in Level 4 bringing their effective instructional fee lower than Levels 1, 2, and 3 by 1.7%.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

	326,103	333,801	0	0	333,801	2.4%
(1)	116,392	24,332	0	93,996	118,328	1.7%
	45,382	7,071	0	50,703	57,774	27.3%
	487,877	365,204	0	144,699	509,903	4.5%
	339,049	48,051	0	291,100	339,151	0.0%
	35,486	5,848	0	29,201	35,049	-1.2%
	862,412	419,102	0	465,000	884,102	2.5%
	595,337	632,780	0	0	632,780	6.3%
	32,281	32,114	6,500	0	38,614	19.6%
	627,618	664,894	6,500	0	671,394	7.0%
(2)	1,199,632	0	1,335,108	0	1,335,108	11.3%
	232,828	0	249,284	750	250,034	7.4%
	184,000	0	230,000	0	230,000	25.0%
	73,718	0	78,209	0	78,209	6.1%
	243,779	12,087	0	238,596	250,683	2.8%
(3)	22,900	2,800	9	19,700	22,509	-1.7%
	15,758	14,085	3,309	0	17,394	10.4%
	16,533	9,954	10,892	0	20,846	26.1%
	1,989,148	38,926	1,906,811	259,046	2,204,783	10.8%
	3,479,178	1,122,923	1,913,311	724,046	3,760,279	8.1%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

(1)	711,913	608,956	37,212	100,283	746,451	4.9%
	142,970	133,144	1,911	18,725	153,780	7.6%
	82,589	75,692	8,978	2,518	87,188	5.6%
	125,224	67,915	7,383	45,115	120,414	-3.8%
	89,746	88,476	7,235	8,032	103,743	15.6%
	1,152,441	974,184	62,719	174,673	1,211,576	5.1%
	383,234	33,602	7,810	344,327	385,739	0.7%
	122,204	9,186	15,256	104,285	128,727	5.3%
	171,926	99,411	48	82,661	182,120	5.9%
	244,463	5,226	246,675	9,100	261,001	6.8%
(2)	1,192,823	0	1,317,528	9,000	1,326,528	11.2%
	168,010	0	223,000	0	223,000	32.7%
	3,435,101	1,121,609	1,873,035	724,046	3,718,691	8.3%

- (1) Priorities in Graduate Education was inadvertently omitted from totals for Appropriations (Resources) and Instructional & Departmental Research (Expenditures) in the FY 2006 Current Funds Budget. Its inclusion here added \$572K to 2005-06 Appropriations and Instruction & Departmental Research.
- (2) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.
- (3) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.
- (4) General funds expenditures reflects a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

	305,588	313,186		313,186	2.5%	
(1)	76,259	21,021	57,089	78,110	2.4%	
	44,655	7,071	50,000	57,071	27.8%	
	426,502	341,278	0	448,367	5.1%	
	323,444	48,051	275,000	323,051	-0.1%	
	34,709	5,848	29,000	34,848	0.4%	
	784,655	395,177	0	411,089	806,266	2.8%
	557,834	592,809		592,809	6.3%	
	31,520	31,428	6,500	37,928	20.3%	
	589,354	624,237	6,500	0	630,737	7.0%
(2)	1,199,632	1,335,108		1,335,108	11.3%	
	232,700	249,134		249,134	7.1%	
	184,000	230,000		230,000	25.0%	
	70,000	75,000		75,000	7.1%	
	241,259	12,087	235,000	247,087	2.4%	
(3)	22,300	2,800	19,000	21,800	-2.2%	
	14,900	12,800	3,300	16,100	8.1%	
	14,760	8,385	10,200	18,585	25.9%	
	1,979,551	36,072	1,902,742	254,000	2,192,814	10.8%
	3,353,560	1,055,486	1,909,242	665,089	3,629,817	8.2%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

(1)	675,430	574,543	35,735	98,572	708,849	4.9%
	133,217	125,475	1,894	18,000	145,369	9.1%
	74,674	67,137	8,932	2,400	78,470	5.1%
	112,919	59,323	7,290	40,000	106,613	-5.6%
	78,936	81,856	6,011	2,500	90,368	14.5%
	1,075,175	908,334	59,863	161,472	1,129,668	5.1%
	347,439	33,602	7,810	308,617	350,029	0.7%
	118,298	9,186	13,779	102,000	124,965	5.6%
	162,972	98,291	48	74,900	173,240	6.3%
	244,156	5,226	246,404	9,100	260,730	6.8%
(2)	1,192,823	0	1,317,528	9,000	1,326,528	11.2%
	168,010	0	223,000	0	223,000	32.7%
	3,308,873	1,054,639	1,868,432	665,089	3,588,160	8.4%

(1) Priorities in Graduate Education was inadvertently omitted from totals for Appropriations (Resources) and Instructional & Departmental Research (Expenditures) in the FY 2006 Current Funds Budget. Its inclusion here added \$572K to 2005-06 Appropriations and Instruction & Departmental Research.

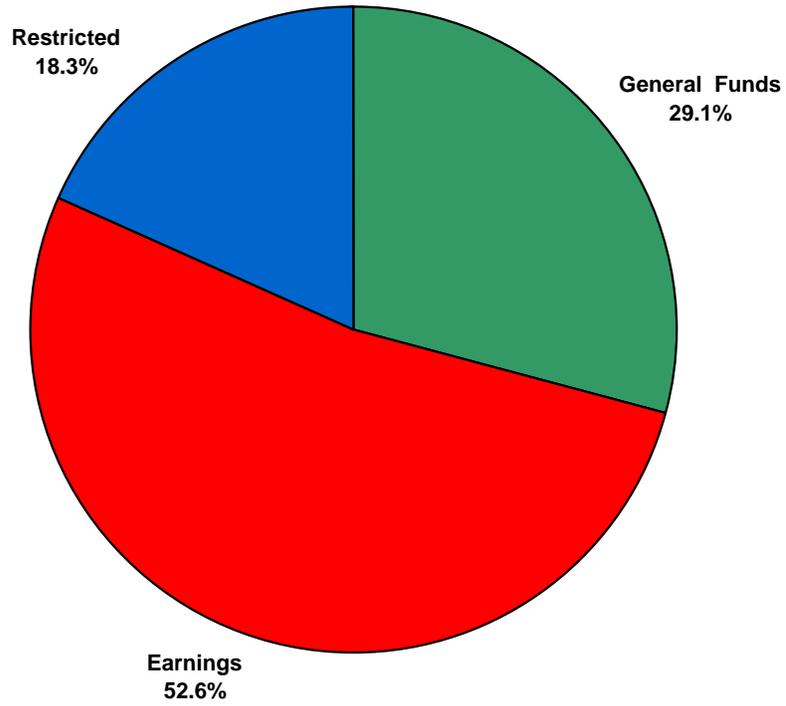
(2) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(3) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

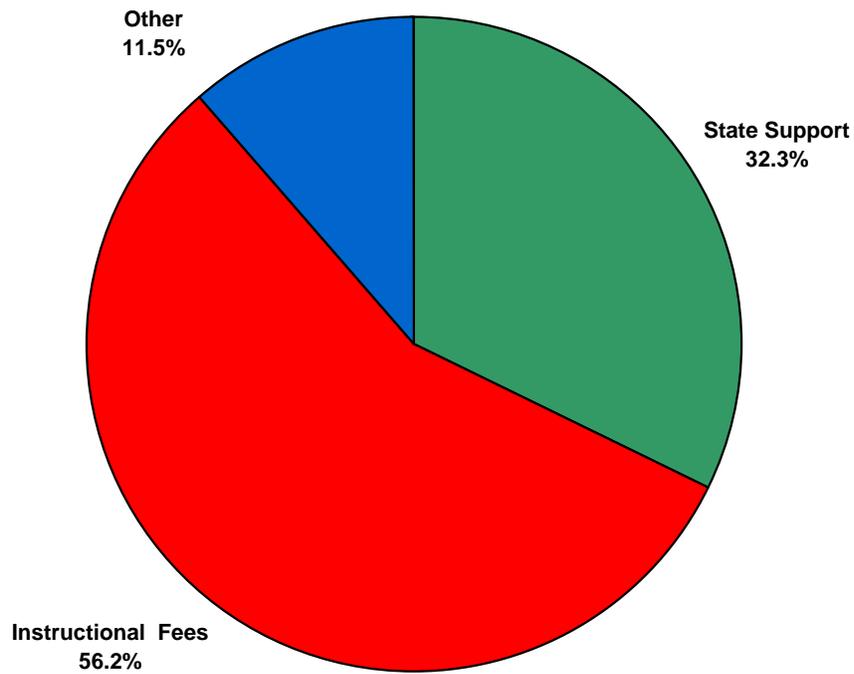
(4) General funds expenditures reflect a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

BUDGETED RESOURCES Columbus Campus - FY 2007

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



**DETAILED BREAKOUT OF FY 2007 FINAL FUNDING
RECOMMENDATIONS BY PROGRAM CATEGORY
COLUMBUS CAMPUS**

	Continuing Funds	One-Time
Academic Programs		
TIE Support	0	6,000,000
Kirwan Institute	0	200,000
Total	0	6,200,000
Research Support		
Medical Center Support (Phase III of V)	0	3,000,000
Comp. Cancer Center Match	400,000	0
Technology Licensing	0	800,000
Arts & Humanities Grants	0	100,000
Human Subjects Research	0	500,000
(1) Research Compliance	1,000,000	0
Total	1,400,000	4,400,000
Development Support		
Central Support	0	1,900,000
Total	0	1,900,000
Facilities (2)		
Campus Beautification	0	250,000
Ohio Union LEEDS	0	1,500,000
Total	0	1,750,000
Student Services		
Recruitment	500,000	0
COAM Support	51,000	0
OMA Latino Recruitment	25,500	0
African-American Resource Center	97,000	0
Student Counseling	70,000	0
Freshman Seminar	82,000	0
Student Information System (Phase II of V)	0	1,500,000
Total	825,500	1,500,000
Safety and Security		
Avian Flu Prep	0	100,000
OIT Cyber Security	70,000	100,000
Campus Security System (Phase IV of VI)	0	1,300,000
Public Safety Dispatchers	132,600	0
Public Safety Community Services Officers	137,100	0
Business Continuity Implementation	0	250,000
Total	339,700	1,750,000
Mandates		
Office of the Registrar H.B. 95	39,000	0
Office of Minority Affairs FFP	42,000	0
Student Financial Aid Verification	38,500	0
Counseling and Consultation FLSA Compliance	30,000	0
ADA Accommodations	96,000	0
Fire Suppression (Phase I of II)	174,800	0
Disability Services	0	62,000
Public Safety/NIMS Training	0	54,000
Office of Human Resources Child Care	0	40,000
Total	420,300	156,000
Library Support	Total	250,000
Total	250,000	100,000
Outreach and Engagement		
Outreach Office Support	0	300,000
Regional Campuses Incentives	0	100,000
WOSU Digital Conversion	0	100,000
Urban Education	0	500,000
Lazarus Project College of Arts	0	200,000
Total	0	1,200,000
All Other		
OIT Data Warehouse Support	91,100	0
BOT Administrative Support	59,000	250,000
Legal Affairs General counsel	179,000	0
Additional Internal Auditor	60,000	0
OSU Pro	0	300,000
Total	389,100	550,000
Grand Total	3,624,600	19,506,000

(1) \$1.0M service improvements earmarked for research: \$500,000 compliance to be matched by \$500,000 of reallocated funds from the current research budget.

(2) Does not include transitional funding for Biomedical Research Tower, which will be included in FY 2008.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
LIMA CAMPUS BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings Restricted			

RESOURCES

Government Support

State Support

State Share of Instruction	3,757	3,644		3,644	-3.0%
Appropriations	679	532	67	599	-11.7%
Ohio Grants & Contracts	150		168	168	12.0%
Subtotal State Support	4,586	4,176	0	4,411	-3.8%
Federal Grants & Contracts	1,633		1,500	1,500	-8.1%
Local Grants & Contracts	27	0		0	-100.0%
Subtotal Government	6,246	4,176	0	5,911	-5.4%

Student Fees

Instructional, General and Tuition	6,804	6,688		6,688	-1.7%
Other	154	145		145	-5.8%
Subtotal Student Fees	6,958	6,833	0	6,833	-1.8%

Other Resources

Health System	0			0	
Auxiliary Sales & Services	0			0	
OSU - Physicians	0			0	
Departmental Sales & Services	0			0	
Private Grants & Contracts	0			0	
Endowment Income	0			0	
Investment Income	133	175		175	31.6%
Other	1,167	764	475	1,239	6.2%
Subtotal Other	1,300	939	475	1,414	8.8%

Total Resources

14,504	11,949	475	1,735	14,159	-2.4%
--------	--------	-----	-------	--------	-------

EXPENDITURES

Instruction & General

Instruction & Departmental Research	7,450	6,875	395	160	7,430	-0.3%
Academic Support	1,719	1,698		45	1,743	1.4%
Student Services	1,220	1,322		30	1,352	10.8%
Institutional Support	1,193	1,211		25	1,236	3.6%
Plant, Operations & Maintenance	1,277	841		5	846	-33.8%
Subtotal Instruction & General	12,859	11,947	395	265	12,607	-2.0%

Separately Budgeted Research

Public Service	70			70	70	0.0%
Scholarships & Fellowships	75			75	75	0.0%
Auxiliaries	1,400		1,325		1,325	-5.4%
Health System	0				0	
OSU - Physicians	0				0	

Total Expenditures

14,404	11,947	395	1,735	14,077	-2.3%
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¹Decrease is the result of redistribution of direct costs of POM to technical college

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

3,879	3,954			3,954	1.9%
1,146	691	467		1,158	1.0%
100		70		70	-30.0%
5,125	4,645	0	537	5,182	1.1%
1,268			1,700	1,700	34.1%
30				0	-100.0%
6,423	4,645	0	2,237	6,882	7.1%
7,500	8,343			8,343	11.2%
250	125			125	-50.0%
7,750	8,468	0	0	8,468	9.3%
0				0	
46	0	66		66	43.5%
0				0	
475		457		457	-3.8%
0				0	
0				0	
275	340			340	23.6%
205	201			201	-2.0%
1,001	541	523	0	1,064	6.3%
15,174	13,654	523	2,237	16,414	8.2%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

5,980	6,016		145	6,161	3.0%
1,346	1,470	15	20	1,505	11.8%
1,485	1,843		25	1,868	25.8%
1,816	1,997	3	40	2,040	12.3%
1,152	1,337		20	1,357	17.8%
11,779	12,663	18	250	12,931	9.8%
135			100	100	-25.9%
573		520		520	-9.2%
2,282	730		1,887	2,617	14.7%
225		187		187	-16.9%
0				0	
0				0	
14,994	13,393	725	2,237	16,355	9.1%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

3,700	3,831			3,831	3.5%
723	735	6		741	2.5%
77		50		50	-35.1%
4,500	4,566	0	56	4,622	2.7%
2,800			2,400	2,400	-14.3%
719				0	-100.0%
8,019	4,566	0	2,456	7,022	-12.4%
8,255	8,615			8,615	4.4%
135	134			134	-1.1%
8,390	8,748	0	0	8,748	4.3%
0				0	
1		0		0	-100.0%
0				0	
48		54		54	12.1%
0			876	876	
0				0	
180	320			320	77.8%
71	69			69	-3.2%
300	389	54	876	1,319	339.6%
16,709	13,703	54	3,332	17,090	2.3%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

6,297	6,329	35	100	6,464	2.7%
1,983	1,925	2	40	1,967	-0.8%
2,017	2,054	45	38	2,137	6.0%
2,341	1,775		750	2,525	7.9%
1,112	1,272	6	4	1,282	15.3%
13,750	13,354	88	932	14,375	4.5%
0				0	
900		0	900	900	0.0%
2,055	288		1,500	1,788	-13.0%
1				0	-100.0%
0				0	
0				0	
16,706	13,642	88	3,332	17,063	2.1%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Percent Change
	General	Earnings Restricted	Total Budget	

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

4,869	5,006			5,006	2.8%
1,026	993	74		1,067	4.0%
100		100		100	0.0%
5,995	5,999	0	174	6,173	3.0%
2,188			2,100	2,100	-4.0%
0				0	
8,183	5,999	0	2,274	8,273	1.1%
11,011	12,024			12,024	9.2%
222	282			282	27.0%
11,233	12,306	0	0	12,306	9.6%
0				0	
81		84		84	3.1%
0				0	
0				0	
0		20		20	
0				0	
245	400			400	63.3%
268	320			320	19.4%
594	720	84	20	824	38.6%
20,010	19,025	84	2,294	21,403	7.0%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

9,994	10,636	65		10,701	7.1%
1,812	1,804			1,804	-0.4%
2,233	2,416			2,416	8.2%
2,218	2,300	100		2,400	8.2%
1,556	1,790			1,790	15.0%
17,813	18,946	0	165	19,111	7.3%
40		15		15	-62.5%
0		10		10	
2,097		2,104		2,104	0.3%
81		84		84	3.7%
0				0	
0				0	
20,031	18,946	84	2,294	21,324	6.5%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings Restricted			

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

4,310	4,180			4,180	-3.0%
729	359	338		697	-4.4%
300		200		200	-33.3%
5,339	4,539	0	538	5,077	-4.9%
1,216			1,600	1,600	31.6%
1			1	1	0.0%
6,556	4,539	0	2,139	6,678	1.9%
3,933	4,301			4,301	9.4%
0				0	
3,933	4,301	0	0	4,301	9.4%
0				0	
0				0	
0				0	
1,645		1,408		1,408	-14.4%
20				0	-100.0%
0		9		9	
25	50	9		59	136.0%
62	215	217		432	596.8%
1,752	265	1,643	0	1,908	8.9%
12,241	9,105	1,643	2,139	12,887	5.3%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

6,262	4,558	1,047	391	5,996	-4.2%
843	772		20	792	-6.0%
960	920		25	945	-1.6%
1,237	1,310		100	1,410	14.0%
1,213	1,380	18	3	1,401	15.5%
10,515	8,940	1,065	539	10,544	0.3%
320			400	400	25.0%
1,358		956	300	1,256	-7.5%
920	102		900	1,002	8.9%
0				0	
0				0	
0				0	
13,113	9,042	2,021	2,139	13,202	0.7%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUND
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support
State Support
State Share of Instruction
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government
Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees
Other Resources
Health System
Auxiliary Sales & Services
OSU - Physicians
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other
Total Resources

0				0	
35,830			35,955	35,955	0.3%
0			115	115	
35,830	0	0	36,070	36,070	0.7%
6,500			6,800	6,800	4.6%
0			200	200	
42,330	0	0	43,070	43,070	1.7%
0				0	
0				0	
0	0	0	0	0	
0				0	
0			750	750	
0				0	
1,550		1,290		1,290	-16.8%
2,500			2,700	2,700	8.0%
600			700	700	16.7%
0				0	
0				0	
4,650	0	1,290	4,150	5,440	17.0%
46,980	0	1,290	47,220	48,510	3.3%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General
Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Health System
OSU - Physicians
Total Expenditures

500			850	850	70.0%
2,050			600	600	-70.7%
0				0	
3,500		90	4,100	4,190	19.7%
4,500		1,200	5,500	6,700	48.9%
10,550	0	1,290	11,050	12,340	17.0%
35,230			35,125	35,125	-0.3%
1,000			1,000	1,000	0.0%
200			45	45	-77.5%
0				0	
0				0	
0				0	
46,980	0	1,290	47,220	48,510	3.3%

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

2005-06 Revised Budget	2006-2007		Total Budget	Dollar Change	Percent Change
	General Funds	Restrct'd			

CORE FUNDING

Instructional Funding
Mission-Based Core Funding:
 Success Challenge
 Research Incentive (1)
 Innovation Incentive(2)
 Priorities in Graduate Education
Subtotal Core Funding

305,588	313,186		313,186	7,598	2.5%
11,052	11,030		11,030	(22)	-0.2%
7,638	7,638		7,638	0	0.0%
0	1,897		1,897	1,897	100.0%
572		572	572	0	0.0%
324,850	333,751	572	334,323	9,473	2.9%

APPROPRIATIONS

OSU-Specific Line Items:
Cooperative Extension
Clinical Teaching
Sea Grants
Dental/Veterinary Medicine
Supercomputer
OARNET
Ohio Learning Network
OSU Glenn Institute
BioMEMS Program
 Subtotal OSU-Specific Line Items

General Line Items
Teacher Improvement Initiatives (3)
Urban Universities
College Readiness and Access
Library Book Depository
Student Support Services
Capital Component
Medical Items:
 Family Practice
 Primary Care
 Geriatric Medicine
 Area Health Education Center
Subtotal General Line Items

25,645		25,645	25,645	0	0.0%
13,566		13,566	13,566	0	0.0%
232		232	232	0	0.0%
1,277		1,277	1,277	0	0.0%
4,271		4,271	4,271	0	0.0%
3,727		3,727	3,727	0	0.0%
3,119		3,119	3,119	0	0.0%
286	286		286	0	0.0%
100		100	100	0	0.0%
52,223	286	51,937	52,223	0	0.0%
1,196		1,196	1,196	0	0.0%
140		140	140	0	0.0%
319		319	319	0	0.0%
397		397	397	0	0.0%
146	170		170	24	16.4%
1,237		1,237	1,237	0	0.0%
697		706	706	9	1.3%
355		297	297	(58)	-16.2%
107		107	107	0	0.0%
181		181	181	0	0.0%
4,774	170	4,580	4,750	(24)	-0.5%
56,997	456	56,517	56,973	(24)	0.0%

Total Appropriations

OHIO GRANTS & CONTRACTS

44,655	7,071	50,000	57,071	12,416	27.8%
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TOTAL STATE SUPPORT

426,502	341,278	107,089	448,367	21,865	5.1%
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(1) Formerly known as Research Challenge

(2) New line item first implemented in June of 06. The FY 06 amount allocated to OSU was \$948,000.

(3) Teacher Improvement Initiatives consolidates line items for Math/Science Teaching Improvement and the Resource Center for Math/Science/Reading.

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

2005-06 Total Budget	2006-07		Total Budget	Dollar Change	Percent Change
	General Funds	Restrct'd			

LIMA CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Lima Campus

3,757	3,644		3,644	(113)	-3.0%
533	463		463	(70)	-13.1%
79	69		69	(10)	-12.7%
67		67	67	0	
679	532	67	599	(80)	-11.7%
150	0	168	168	18	12.0%
4,586	4,176	235	4,411	(175)	-3.8%

MANSFIELD CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Mansfield Campus

3,879	3,954		3,954	75	1.9%
603	602		602	(1)	-0.2%
76	89		89	13	17.1%
467		467	467	0	0.0%
1,068	691	467	1,158	90	8.4%
250		70	70	(180)	-72.0%
5,197	4,645	537	5,182	(15)	-0.3%

MARION CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Marion Campus

3,700	3,831		3,831	131	3.5%
610	631		631	21	3.5%
107	104		104	(3)	-2.8%
6		6	6	0	0.0%
723	735	6	741	18	2.5%
77		50	50	(27)	-35.1%
4,500	4,566	56	4,622	122	2.7%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

2005-06 Total Budget	2006-07		Total Budget	Dollar Change	Percent Change
	General Funds	Restrct'd			

NEWARK CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Newark Campus

4,869	5,006		5,006	137	2.8%
883	928		928	45	5.1%
69	65		65	0	0.0%
74		74	74	0	0.0%
1,026	993	74	1,067	41	4.0%
100		100	100	0	0.0%
5,995	5,999	174	6,173	178	3.0%

AGRICULTURAL TECH INSTITUTE

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Student Support Services
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total ATI

4,310	4,180		4,180	(130)	-3.0%
264	243		243	(21)	-8.0%
102	86		86	(16)	-15.7%
25	30		30		
338		338	338	0	0.0%
729	359	338	697	(32)	-4.4%
300		200	200	(100)	-33.3%
5,339	4,539	538	5,077	(262)	-4.9%

OARDC

Appropriations
State Grants & Contracts

Total OARDC

35,830		35,955	35,955	125	0.3%
		115	115	115	0.0%
35,830	0	36,070	36,070	240	0.7%

TOTAL EXTENDED CAMPUSES

State Share of Instruction
Appropriations
State Grants & Contracts

Total Extended Campuses

20,515	20,615	0	20,615	100	0.5%
40,055	3,311	36,907	40,218	163	0.4%
877	0	703	703	(174)	-19.8%
61,447	23,926	37,610	61,536	89	0.1%

SUMMARY OF STUDENT FEE INCOME COLUMBUS CAMPUS

(IN THOUSANDS)

FY 2006 Revised Budget	FY 2007 Budget	Dollar Change	Percent Change
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INSTRUCTIONAL FEES

Instructional Fees
General Fees
Non-Resident Surcharge

Subtotal Instructional Fees

OTHER FEES

Student Activity Fee
Application Fees
Acceptance Fees
Recreation Fee (1)
Technology Fees (2)
Program Fees (2)
Study Abroad
Continuing Education
Flight Instruction
Medical Instrument Fees
Other

Subtotal Other Fees

TOTAL STUDENT FEE INCOME

FY 2006 Revised Budget	FY 2007 Budget	Dollar Change	Percent Change
426,105	456,900	30,795	7.2%
18,985	19,234	249	1.3%
112,744	116,675	3,931	3.5%
557,834	592,809	34,975	6.3%
2,201	2,281	80	3.6%
1,840	1,865	25	1.4%
1,075	1,075	0	0.0%
5,896	11,243	5,347	90.7%
4,525	4,100	(425)	-9.4%
1,308	1,824	516	39.4%
3,500	3,700	200	5.7%
400	400	0	0.0%
900	900	0	0.0%
1,800	2,205	405	22.5%
1,775	1,835	60	3.4%
25,220	31,428	6,208	24.6%
583,054	624,237	41,183	7.1%

(1) The recreation fee is to increase from \$42 to \$78/quarter with the opening of the final phase of the Recreation and Physical Activity Center.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER**

COLUMBUS CAMPUS

Undergraduate Tier 1*								
Undergraduate Tier 1: Students first enrolled before Summer Quarter 2002								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees		Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity		COTA			
				(1)	(2)			
0	198	11	2		9	220	165	385
1	398	21	3		9	431	330	761
2	499	26	3		9	537	661	1,198
3	597	32	4		9	642	991	1,633
4	797	42	5	78	9	931	1,322	2,253
5	996	53	6	78	9	1,142	1,652	2,794
6	1,196	63	8	78	9	1,354	1,983	3,337
7	1,395	74	9	78	9	1,565	2,313	3,878
8	1,595	84	10	78	9	1,776	2,643	4,419
9	1,794	95	11	78	9	1,987	2,974	4,961
10	1,993	105	13	78	9	2,198	3,304	5,502
11	2,192	116	14	78	9	2,409	3,635	6,044
12+	2,392	126	15	78	9	2,620	3,965	6,585

Undergraduate Tier 2*								
Students first enrolled Spring Quarter 2003 or earlier								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees		Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity		COTA			
				(1)	(2)			
0	218	11	2		9	240	165	405
1	437	21	3		9	470	330	800
2	547	26	3		9	585	661	1,246
3	656	32	4		9	701	991	1,692
4	875	42	5	78	9	1,009	1,322	2,331
5	1,094	53	6	78	9	1,240	1,652	2,892
6	1,312	63	8	78	9	1,470	1,983	3,453
7	1,531	74	9	78	9	1,701	2,313	4,014
8	1,750	84	10	78	9	1,931	2,643	4,574
9	1,969	95	11	78	9	2,162	2,974	5,136
10	2,187	105	13	78	9	2,392	3,304	5,696
11	2,406	116	14	78	9	2,623	3,635	6,258
12+	2,625	126	15	78	9	2,853	3,965	6,818

* See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER**

COLUMBUS CAMPUS

Undergraduate Tier 3*								
Students first enrolled after Spring Quarter 2003								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity					
				(1)	(2)			
0	221	11	2		9	243	165	408
1	443	21	3		9	476	330	806
2	555	26	3		9	593	661	1,254
3	665	32	4		9	710	991	1,701
4	887	42	5	78	9	1,021	1,322	2,343
5	1,109	53	6	78	9	1,255	1,652	2,907
6	1,330	63	8	78	9	1,488	1,983	3,471
7	1,552	74	9	78	9	1,722	2,313	4,035
8	1,774	84	10	78	9	1,955	2,643	4,598
9	1,996	95	11	78	9	2,189	2,974	5,163
10	2,217	105	13	78	9	2,422	3,304	5,726
11	2,439	116	14	78	9	2,656	3,635	6,291
12+	2,661	126	15	78	9	2,889	3,965	6,854

* See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Masters & PhD (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	183	8	1		9	201	223	424
1	365	16	2		9	392	445	837
2	584	25	3		9	621	890	1,511
3	875	38	5		9	927	1,335	2,262
4	1,167	50	6	78	9	1,310	1,780	3,090
5	1,459	63	8	78	9	1,617	2,226	3,843
6	1,751	76	9	78	9	1,923	2,671	4,594
7	2,043	88	11	78	9	2,229	3,116	5,345
8	2,334	101	12	78	9	2,534	3,561	6,095
9	2,626	113	14	78	9	2,840	4,006	6,846
10+	2,918	126	15	78	9	3,146	4,451	7,597

MLHR (4)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	190	8	1		9	208	223	431
1	379	16	2		9	406	445	851
2	606	25	3		9	643	890	1,533
3	909	38	5		9	961	1,335	2,296
4	1,212	50	6	78	9	1,355	1,780	3,135
5	1,516	63	8	78	9	1,674	2,226	3,900
6	1,819	76	9	78	9	1,991	2,671	4,662
7	2,122	88	11	78	9	2,308	3,116	5,424
8	2,425	101	12	78	9	2,625	3,561	6,186
9	2,728	113	14	78	9	2,942	4,006	6,948
10+	3,031	126	15	78	9	3,259	4,451	7,710

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Students in this program also pay a \$159 learning technology fee prorated by credit hour.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>MBA/MBLE (1)</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	382	8	1		9	400	223	623
1	763	16	2		9	790	445	1,235
2	1,221	25	3		9	1,258	890	2,148
3	1,832	38	5		9	1,884	1,335	3,219
4	2,442	50	6	78	9	2,585	1,780	4,365
5	3,053	63	8	78	9	3,211	2,226	5,437
6	3,664	76	9	78	9	3,836	2,671	6,507
7	4,274	88	11	78	9	4,460	3,116	7,576
8	4,885	101	12	78	9	5,085	3,561	8,646
9	5,495	113	14	78	9	5,709	4,006	9,715
10+	6,106	126	15	78	9	6,334	4,451	10,785

<u>Part-Time MBA (1)</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	381	8	1		9	399	223	622
1	762	16	2		9	789	445	1,234
2	1,219	25	3		9	1,256	890	2,146
3	1,828	38	5		9	1,880	1,335	3,215
4	2,438	50	6	78	9	2,581	1,780	4,361
5	3,047	63	8	78	9	3,205	2,226	5,431
6	3,656	76	9	78	9	3,828	2,671	6,499
7	4,266	88	11	78	9	4,452	3,116	7,568
8	4,875	101	12	78	9	5,075	3,561	8,636
9	5,485	113	14	78	9	5,699	4,006	9,705
10+	6,094	126	15	78	9	6,322	4,451	10,773

(1) Students in this program also pay a \$159 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

EMBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	729	8	1			9	747	747
1	1,457	16	2			9	1,484	1,484
2	2,330	25	3			9	2,367	2,367
3	3,496	38	5			9	3,548	3,548
4	4,661	50	6	78		9	4,804	4,804
5	5,826	63	8	78		9	5,984	5,984
6	6,991	76	9	78		9	7,163	7,163
7	8,156	88	11	78		9	8,342	8,342
8	9,322	101	12	78		9	9,522	9,522
9	10,487	113	14	78		9	10,701	10,701
10+	11,652	126	15	78		9	11,880	11,880

Master of Accounting (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	427	8	1			9	445	668
1	854	16	2			9	881	1,326
2	1,366	25	3			9	1,403	2,293
3	2,049	38	5			9	2,101	3,436
4	2,732	50	6	78		9	2,875	4,655
5	3,416	63	8	78		9	3,574	5,800
6	4,099	76	9	78		9	4,271	6,942
7	4,782	88	11	78		9	4,968	8,084
8	5,465	101	12	78		9	5,665	9,226
9	6,148	113	14	78		9	6,362	10,368
10+	6,831	126	15	78		9	7,059	11,510

(1) Students in this program also pay a \$159 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>AuD/MSLP</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	190	8	1		9	208	223	431
1	379	16	2		9	406	445	851
2	606	25	3		9	643	890	1,533
3	908	38	5		9	960	1,335	2,295
4	1,211	50	6	78	9	1,354	1,780	3,134
5	1,514	63	8	78	9	1,672	2,226	3,898
6	1,817	76	9	78	9	1,989	2,671	4,660
7	2,120	88	11	78	9	2,306	3,116	5,422
8	2,422	101	12	78	9	2,622	3,561	6,183
9	2,725	113	14	78	9	2,939	4,006	6,945
10+	3,028	126	15	78	9	3,256	4,451	7,707

<u>Health Administration</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)		
0	218	8	1		9	236	223	459
1	436	16	2		9	463	445	908
2	697	25	3		9	734	890	1,624
3	1,046	38	5		9	1,098	1,335	2,433
4	1,395	50	6	78	9	1,538	1,780	3,318
5	1,744	63	8	78	9	1,902	2,226	4,128
6	2,092	76	9	78	9	2,264	2,671	4,935
7	2,441	88	11	78	9	2,627	3,116	5,743
8	2,790	101	12	78	9	2,990	3,561	6,551
9	3,138	113	14	78	9	3,352	4,006	7,358
10+	3,487	126	15	78	9	3,715	4,451	8,166

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Public Health MPH								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	193	8	1		9	211	223	434
1	386	16	2		9	413	445	858
2	618	25	3		9	655	890	1,545
3	927	38	5		9	979	1,335	2,314
4	1,236	50	6	78	9	1,379	1,780	3,159
5	1,545	63	8	78	9	1,703	2,226	3,929
6	1,854	76	9	78	9	2,026	2,671	4,697
7	2,163	88	11	78	9	2,349	3,116	5,465
8	2,472	101	12	78	9	2,672	3,561	6,233
9	2,781	113	14	78	9	2,995	4,006	7,001
10+	3,090	126	15	78	9	3,318	4,451	7,769

Public Health PEP								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	193	8	1		9	211	223	434
1	386	16	2		9	413	445	858
2	618	25	3		9	655	890	1,545
3	927	38	5		9	979	1,335	2,314
4	1,236	50	6	78	9	1,379	1,780	3,159
5	1,545	63	8	78	9	1,703	2,226	3,929
6	1,854	76	9	78	9	2,026	2,671	4,697
7	2,163	88	11	78	9	2,349	3,116	5,465
8	2,472	101	12	78	9	2,672	3,561	6,233
9	2,781	113	14	78	9	2,995	4,006	7,001
10+	3,090	126	15	78	9	3,318	4,451	7,769

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Master of Physical Therapy</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	200	8	1		9	218	223	441
1	399	16	2		9	426	445	871
2	639	25	3		9	676	890	1,566
3	959	38	5		9	1,011	1,335	2,346
4	1,278	50	6	78	9	1,421	1,780	3,201
5	1,598	63	8	78	9	1,756	2,226	3,982
6	1,917	76	9	78	9	2,089	2,671	4,760
7	2,237	88	11	78	9	2,423	3,116	5,539
8	2,556	101	12	78	9	2,756	3,561	6,317
9	2,876	113	14	78	9	3,090	4,006	7,096
10+	3,195	126	15	78	9	3,423	4,451	7,874

<u>Master of Occupational Therapy</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	195	8	1		9	213	223	436
1	390	16	2		9	417	445	862
2	624	25	3		9	661	890	1,551
3	937	38	5		9	989	1,335	2,324
4	1,249	50	6	78	9	1,392	1,780	3,172
5	1,561	63	8	78	9	1,719	2,226	3,945
6	1,873	76	9	78	9	2,045	2,671	4,716
7	2,185	88	11	78	9	2,371	3,116	5,487
8	2,498	101	12	78	9	2,698	3,561	6,259
9	2,810	113	14	78	9	3,024	4,006	7,030
10+	3,122	126	15	78	9	3,350	4,451	7,801

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Pharmacy</u>								
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total
			Activity Fees	Rec Fees	COTA			
			(1)		(2)			
0	265	8	1		9	283	296	579
1	529	16	2		9	556	592	1,148
2	846	25	3		9	883	947	1,830
3	1,269	38	5		9	1,321	1,421	2,742
4	1,692	50	6	78	9	1,835	1,894	3,729
5	2,116	63	8	78	9	2,274	2,368	4,642
6	2,539	76	9	78	9	2,711	2,841	5,552
7	2,962	88	11	78	9	3,148	3,315	6,463
8	3,385	101	12	78	9	3,585	3,788	7,373
9	3,808	113	14	78	9	4,022	4,262	8,284
10+	4,231	126	15	78	9	4,459	4,735	9,194

<u>Medicine (3)</u>								
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total
			Activity Fees	Rec Fees	COTA			
			(1)		(2)			
0	513	8	1		9	531	284	815
1	1,025	16	2		9	1,052	567	1,619
2	1,641	25	3		9	1,678	907	2,585
3	2,461	38	5		9	2,513	1,360	3,873
4	3,281	50	6	78	9	3,424	1,814	5,238
5	4,102	63	8	78	9	4,260	2,267	6,527
6	4,922	76	9	78	9	5,094	2,720	7,814
7	5,742	88	11	78	9	5,928	3,174	9,102
8	6,562	101	12	78	9	6,762	3,627	10,389
9	7,383	113	14	78	9	7,597	4,081	11,678
10+	8,203	126	15	78	9	8,431	4,534	12,965

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(3) Medicine Level 1, 2, and 3 fees. Medicine will offer tuition credits to students in Level 4 bringing their effective instructional fee lower than Levels 1, 2, and 3 by 1.7%.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Optometry (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	318	8	1		9	336	571	907
1	636	16	2		9	663	1,142	1,805
2	1,018	25	3		9	1,055	1,828	2,883
3	1,527	38	5		9	1,579	2,742	4,321
4	2,036	50	6	78	9	2,179	3,656	5,835
5	2,546	63	8	78	9	2,704	4,570	7,274
6	3,055	76	9	78	9	3,227	5,483	8,710
7	3,564	88	11	78	9	3,750	6,397	10,147
8	4,073	101	12	78	9	4,273	7,311	11,584
9	4,582	113	14	78	9	4,796	8,225	13,021
10+	5,091	126	15	78	9	5,319	9,139	14,458

Dentistry (4)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	459	8	1		9	477	571	1,048
1	917	16	2		9	944	1,142	2,086
2	1,467	25	3		9	1,504	1,828	3,332
3	2,200	38	5		9	2,252	2,742	4,994
4	2,934	50	6	78	9	3,077	3,656	6,733
5	3,667	63	8	78	9	3,825	4,570	8,395
6	4,400	76	9	78	9	4,572	5,483	10,055
7	5,134	88	11	78	9	5,320	6,397	11,717
8	5,867	101	12	78	9	6,067	7,311	13,378
9	6,601	113	14	78	9	6,815	8,225	15,040
10+	7,334	126	15	78	9	7,562	9,139	16,701

(1) Optometry students also pay a flat \$340 per quarter equipment fee.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Dentistry students also pay a flat \$984 per quarter equipment fee.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Vet Medicine</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
			(1)		(2)			
0	395	8	1		9	413	591	1,004
1	789	16	2		9	816	1,181	1,997
2	1,263	25	3		9	1,300	1,889	3,189
3	1,895	38	5		9	1,947	2,834	4,781
4	2,526	50	6	78	9	2,669	3,779	6,448
5	3,158	63	8	78	9	3,316	4,724	8,040
6	3,789	76	9	78	9	3,961	5,668	9,629
7	4,421	88	11	78	9	4,607	6,613	11,220
8	5,052	101	12	78	9	5,252	7,558	12,810
9	5,684	113	14	78	9	5,898	8,502	14,400
10+	6,315	126	15	78	9	6,543	9,447	15,990

<u>Law (Semester)</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
			(1)		(2)			
0	527	12	2		13.50	554.50	451	1,005.50
1	1,054	24	3		13.50	1,094.50	901	1,995.50
2	1,687	38	4		13.50	1,742.50	1,442	3,184.50
3	2,530	57	7		13.50	2,607.50	2,163	4,770.50
4	3,374	76	9	117	13.50	3,589.50	2,884	6,473.50
5	4,217	95	11	117	13.50	4,453.50	3,605	8,058.50
6	5,060	113	13	117	13.50	5,316.50	4,325	9,641.50
7	5,904	132	15	117	13.50	6,181.50	5,046	11,227.50
8	6,747	151	18	117	13.50	7,046.50	5,767	12,813.50
9	7,591	170	20	117	13.50	7,911.50	6,488	14,399.50
10+	8,434	189	22	117	13.50	8,775.50	7,209	15,984.50

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Undergraduate - Lower Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	167	7	174	(16)	158	165	323
1	334	13	347	(32)	315	330	645
2	417	16	433	(40)	393	661	1,054
3	501	20	521	(48)	473	991	1,464
4	667	26	693	(64)	629	1,322	1,951
5	834	33	867	(80)	787	1,652	2,439
6	1,001	39	1,040	(96)	944	1,983	2,927
7	1,168	46	1,214	(112)	1,102	2,313	3,415
8	1,335	52	1,387	(128)	1,259	2,643	3,902
9	1,502	59	1,561	(144)	1,417	2,974	4,391
10	1,668	65	1,733	(160)	1,573	3,304	4,877
11	1,835	72	1,907	(176)	1,731	3,635	5,366
12+	2,002	78	2,080	(192)	1,888	3,965	5,853

<u>Undergraduate - Upper Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	167	7	174	0	174	165	339
1	334	13	347	0	347	330	677
2	417	16	433	0	433	661	1,094
3	501	20	521	0	521	991	1,512
4	667	26	693	0	693	1,322	2,015
5	834	33	867	0	867	1,652	2,519
6	1,001	39	1,040	0	1,040	1,983	3,023
7	1,168	46	1,214	0	1,214	2,313	3,527
8	1,335	52	1,387	0	1,387	2,643	4,030
9	1,502	59	1,561	0	1,561	2,974	4,535
10	1,668	65	1,733	0	1,733	3,304	5,037
11	1,835	72	1,907	0	1,907	3,635	5,542
12+	2,002	78	2,080	0	2,080	3,965	6,045

**2006-2007 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Graduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	181	5	186	0	186	223	409
1	362	10	372	0	372	445	817
2	579	16	595	0	595	890	1,485
3	869	23	892	0	892	1,335	2,227
4	1,158	31	1,189	0	1,189	1,780	2,969
5	1,448	39	1,487	0	1,487	2,226	3,713
6	1,737	47	1,784	0	1,784	2,671	4,455
7	2,027	55	2,082	0	2,082	3,116	5,198
8	2,316	62	2,378	0	2,378	3,561	5,939
9	2,606	70	2,676	0	2,676	4,006	6,682
10+	2,895	78	2,973	0	2,973	4,451	7,424

AGRICULTURAL TECHNICAL INSTITUTE

<u>Undergraduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	166	7	173	(10)	163	165	328
1	332	13	345	(20)	325	330	655
2	415	16	431	(25)	406	661	1,067
3	499	20	519	(30)	489	991	1,480
4	665	26	691	(40)	651	1,322	1,973
5	831	33	864	(50)	814	1,652	2,466
6	997	39	1,036	(60)	976	1,983	2,959
7	1,163	46	1,209	(69)	1,140	2,313	3,453
8	1,329	52	1,381	(79)	1,302	2,643	3,945
9	1,496	59	1,555	(89)	1,466	2,974	4,440
10	1,662	65	1,727	(99)	1,628	3,304	4,932
11	1,828	72	1,900	(109)	1,791	3,635	5,426
12+	1,994	78	2,072	(119)	1,953	3,965	5,918

ANNUAL FEE HISTORY COLUMBUS CAMPUS RESIDENT FEES

		FY 1997	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	10 Year Average Increase
Undergraduate:	(1)							
Tier 1	(2)	3,468	5,190	5,991	6,765	7,170	7,599	8.2%
Tier 2	(2)	3,468	5,664	6,540	7,383	7,827	8,298	9.1%
Tier 3	(2)	3,468	5,664	6,624	7,479	7,929	8,406	9.3%
Graduate Programs:	(1)							
Masters & PhD		4,941	6,612	7,206	8,142	8,634	9,132	6.3%
MLHR	(4)	4,941	7,176	7,575	8,448	8,952	9,471	6.7%
MBA	(4)	4,941	12,891	13,635	14,970	17,181	18,696	14.2%
EMBA	(3)	NA	29,331	31,749	34,926	33,651	35,334	NA
Master of Accounting	(3)	NA	16,590	17,556	18,594	19,707	20,871	NA
AuD/MSLP	(4)	4,941	6,612	7,206	8,142	8,634	9,462	6.7%
Health Administration	(4)	4,941	8,100	8,556	9,669	10,245	10,839	8.2%
Public Health MPH	(4)	4,941	6,909	7,620	8,607	9,120	9,648	6.9%
Public Health PEP	(4)	4,941	7,029	7,620	8,607	9,120	9,648	6.9%
Master of Physical Therapy	(3)	NA	7,191	7,866	8,886	9,417	9,963	NA
Master of Occupational Therapy	(3)	NA	NA	7,227	8,142	8,940	9,744	NA
Professional:	(1)							
Pharmacy		5,442	8,610	9,591	10,707	11,967	13,071	9.2%
Dentistry		8,646	14,349	16,020	18,297	20,469	22,380	10.0%
Optometry		7,887	11,286	12,369	13,095	14,388	15,651	7.1%
Veterinary Medicine		8,277	13,188	14,589	16,305	17,757	19,323	8.8%
Law		6,412	11,880	13,024	14,298	15,710	17,246	10.4%
Medicine	(5)	10,155	17,412	19,278	21,897	23,208	24,987	9.4%

- (1) Full time fees for undergraduates are 12+ hours & for Graduates and Professional programs are 10+ hours. Fee numbers include only the instructional and general fees.
- (2) Tier 1 students were first enrolled before Summer 2002.
Tier 2 students were first enrolled between Summer 2002 and Spring 2003.
Tier 3 students were first enrolled after Spring 2003.
- (3) These degree granting programs have been created since 1997.
- (4) These are graduate programs that once charged the graduate fee but now have differential fees.
- (5) Medicine Level 1, 2, and 3 fees. Medicine will offer tuition credits to students in Level 4 bringing their effective instructional fee lower than Levels 1, 2, and 3 by 1.7%.

SUMMARY OF TYPICAL STUDENT FEES COLUMBUS CAMPUS UNDERGRADUATES

TIER 1 STUDENTS First Enrolled Prior to Summer 2002				TIER 3 STUDENTS First Enrolled After Spring 2003			
2005-06 Fees	2006-07 Fees	Dollar Change	Percent Change	2005-06 Fees	2006-07 Fees	Dollar Change	Percent Change

RESIDENT FEES

Instructional & General
Student Activity Fee (1)
Recreation Fee (2)
Room & Board (3)
Subtotal

	7,125	7,554	429	6.0%	7,884	8,361	477	6.1%
	45	45	0	0.0%	45	45	0	0.0%
	126	234	108	85.7%	126	234	108	85.7%
	7,215	7,236	21	0.3%	7,215	7,236	21	0.3%
	14,511	15,069	558	3.8%	15,270	15,876	606	4.0%
Health Insurance (4)	1,260	1,365	105	8.3%	1,260	1,365	105	8.3%
Parking (5)	68	72	4	5.3%	68	72	4	5.3%
COTA Pass	27	27	0	0.0%	27	27	0	0.0%
Football Tickets (6)	112	116	4	3.6%	112	116	4	3.6%
Basketball Tickets (7)	100	110	10	10.0%	100	110	10	10.0%
Total	16,078	16,759	681	4.2%	16,837	17,566	729	4.3%

NON-RESIDENT FEES

Instructional & General
Non-Resident Tuition
Student Activity Fee (1)
Recreation Fee (2)
Room & Board (3)

	7,125	7,554	429	6.0%	7,884	8,361	477	6.1%
	11,223	11,895	672	6.0%	11,223	11,895	672	6.0%
	45	45	0	NA	45	45	0	0.0%
	126	234	108	85.7%	126	234	108	85.7%
	7,215	7,236	21	0.3%	7,215	7,236	21	0.3%
	25,734	26,964	1,230	4.8%	26,493	27,771	1,278	4.8%
Health Insurance (4)	1,260	1,365	105	8.3%	1,260	1,365	105	8.3%
Parking (5)	68	72	4	5.3%	68	72	4	5.3%
COTA Pass	27	27	0	0.0%	27	27	0	0.0%
Football Tickets (6)	112	116	4	3.6%	112	116	4	3.6%
Basketball Tickets (7)	100	110	10	10.0%	100	110	10	10.0%
Total	27,301	28,654	1,353	5.0%	28,060	29,461	1,401	5.0%

- (1) The student activity fee is within the fee cap, and is considered part of the general fee for undergraduates.
- (2) The recreation fee was implemented in Winter Quarter 2005 at \$12/quarter, increased to \$42/quarter in Autumn 2005, and will increase to \$78/quarter in Autumn 2006.
- (3) Undergraduate - Average room rate plus basic meal plan.
- (4) Student insurance is based on the single student comprehensive rate.
- (5) Using west campus rate.
- (6) FY 07 increase is \$1.00/game, four game package.
- (7) Season package is 10 games.

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2007**

Description	Timing	Rate	Percent Change
Student Affairs Auxiliary Operations			
Undergraduate (Average room rates, & basic meal plan)	Quarter	2,412.00	0.3%
Graduate (Single + Phone)	Month	412.00	2.0%
Family Student Housing (2 bedroom apartment)	Month	660.00	0.0%
Board Only (100 meals plus \$100 Buck ID)	Quarter	890.00	-6.3%
Parking & Transportation			
Parking, 4-Wheel Vehicle (Main Campus)	Annual	201.00	5.0%
Parking, 4-Wheel Vehicle (West Campus)	Annual	72.00	5.3%
COTA Bus Pass	Quarter	9.00	0.0%
Recreational Fees			
Football Tickets	Per Game	29.00	3.6%
Basketball Tickets	Per Game	9.00-13.00	10.0% (1)
Golf Course Membership	Annual	550.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	78.00	(2)
Student Health Insurance			
Student	Quarter	455.00	8.3%
Student & Spouse	Quarter	1,293.00	10.8%
Student & Children	Quarter	1,302.00	10.8%
Student, Spouse & Children	Quarter	1,748.00	10.8%
Law Students	Semester	683-2,622	8.3%-8.4%
Early Arriving Students	Month	152-583	8.5%-10.9%
Equipment Fees			
Dental Clinical Education Support Fee	Quarter	984.00	0.0%
Dental Hygiene Clinical Education Support Fee	Quarter	379.00	0.0%
Medicine (Tier 1 Students)	Quarter	600.00	0.0%
Clinic Fees			
Optometry Clinic Usage Fee	Quarter	340.00	0.0%
Dental Hygiene EFDA Fee (Continuing Students)	Quarter	128.00	0.0%
Nursing Clinical Fee	Quarter	250.00	0.0%
Nursing Insurance Fee	Annual	12.00	0.0%
Technology Fees			
College of Arts (Undergraduate & Graduate)	Quarter	53.00	6.0%
College of Business (Undergraduate)	Quarter	112.00	0.0%
College of Business (Graduate)	Quarter	159.00	0.0%
College of Engineering (Undergraduate)	Quarter	110.00	0.0%
College of Engineering (Graduate)	Quarter	120.00	0.0%
College of Nursing (Undergraduate & Graduate)	Quarter	50.00	0.0%
MAPS students in CSE (Undergraduate)	Quarter	73.00	0.0%
Department of Engineering Physics (Undergraduate)	Quarter	73.00	0.0%
School of Music (Undergraduate)	Quarter	50.00	0.0%
School of Public Policy & Management (Graduate)	Quarter	120.00	0.0%
Program Fees			
College of Biological Sciences	Quarter	60.00	20.0%
College of Business (Undergraduate)	Quarter	150.00	50.0%
College of Nursing (Undergraduate)	Quarter	50.00	0.0%
School of Allied Medical Professions (Undergraduate)	Quarter	50.00	New
School of Music (Undergraduate)	Quarter	150.00	50.0%

(1) A \$1.00 increase to lower & upper range tickets; weighted average 10%

(2) The recreation fee was implemented in Winter Quarter 2005 at \$12/quarter, increased to \$42/quarter in Autumn 2005, and will increase to \$78/quarter in Autumn 2006.

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2007**

Description	Timing	Rate	Percent Change
Other Student Fees			
Application Fees-Intl (All but Med, Law, Business, Dent)	One Time	50.00	0.0%
Application Fees-Domestic (All but Med, Law, Business, Dent)	One Time	40.00	0.0%
Application Fees-Medicine International	One Time	70.00	0.0%
Application Fees-Medicine Domestic	One Time	60.00	0.0%
Application Fees-Law International	One Time	70.00	0.0%
Application Fees-Law Domestic	One Time	60.00	0.0%
Application Fees-Business International	One Time	70.00	40.0%
Application Fees-Business Domestic	One Time	60.00	33.3%
Application Fees-Dentistry International	One Time	70.00	40.0%
Application Fees-Dentistry Domestic	One Time	60.00	33.3%
Acceptance Fees-Undergraduate	One Time	100.00	0.0%
Acceptance Fees-Professional	One Time	25.00	0.0%
Transcript Fees	Each Request	7.00	0.0%
Dissertation Processing Fee	Each Request	70.00	0.0%
Orientation-Attend Summer Quarter	One Time	50.00	0.0%
Orientation-Attend Other Quarters	One Time	25.00	0.0%

FACULTY, STAFF & DEPARTMENTAL FEES

Health Insurance			
Prime Care Plan			
Individual	Month	54.81	NA (3)
Family	Month	171.27	NA (3)
OSUHP Plan			
Individual	Month	182.33	NA (3)
Family	Month	569.77	NA (3)
Traditional Plan			
Individual	Month	182.33	NA (3)
Family	Month	569.77	NA (3)
Buckeye Plan			
Individual	Month	29.83	NA (3)
Family	Month	93.21	NA (3)
Parking & Transportation			
Parking, 4-Wheel Vehicle A Decal (Main Campus)	Annual	576.00	8.2%
Parking, 4-Wheel Vehicle B Decal (Main Campus)	Annual	300.00	10.3%
Recreational Fees			
Football Tickets	Per Game	48.00	4.3%
Basketball Tickets	Per Game	16.00 - 19.50	0.0%
Golf Course Membership	Annual	1,625.00	0.0%
Golf Course Greens Fees	Per Round	32.00 - 56.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	108.00	
Departmental Rates			
Basic Telephone Service	Month	16.65	0.0%
University Health System	Various	Various	15.0% (4)

(3) Employee Health Insurance will change on January 1st; Premiums listed are for FY06.

(4) Weighted Effective Increase; actual collections will reflect an approximate 7% increase.

SUMMARY OF RESIDENT STUDENT FEES BIG TEN PUBLIC INSTITUTIONS

FOR FY 2006 AND FY 2007

UNDERGRADUATE FEES NEW STUDENTS			
	FY 2006 Fees	FY 2007 Fees	1 Year % Change
1 Penn State	11,508	12,164	5.7%
2 Michigan	9,213	9,724	5.5%
3 Illinois	8,634	9,882	14.5%
4 Minnesota	8,622	9,173	6.4%
5 Michigan State	8,237	8,793	6.8%
6 Ohio State	8,055	8,640	7.3%
7 Indiana	7,112	7,460	4.9%
8 Purdue	6,458	7,096	9.9%
9 Wisconsin	6,284	6,726	7.0%
10 Iowa	5,612	5,935	5.8%
Average	7,974	8,559	7.4%

- Notes: 1) Tuition is for new students entering Autumn Quarter 2006.
 2) FY 2006 data is from AAUDE Data Exchange except for Michigan and Michigan State which were provided by institutional campus representatives and websites.
 3) FY 2007 data are from institutional campus representatives and websites.
 4) OSU tuition excludes \$27 COTA pass through fee.

**SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2007
(IN THOUSANDS)**

Resources				Expenditures & Transfers				Net Income
Auxiliary	General Funds	Restricted	Total Budget	Expends	Debt Service	Other Transfers	Total Budget	

COLUMBUS CAMPUS

Student Affairs

Auxiliary Operations(1)

Intercollegiate Athletics

Transportation & Parking

University Airport

Space Planning & Real Estate

124,608	5,226		129,834	110,193	16,119	2,653	128,965	869
88,907		9,100	98,007	82,054	15,943		97,997	10
26,146			26,146	19,397	5,716	318	25,431	715
8,611			8,611	7,500			7,500	1,111
862			862	837			837	25
249,134	5,226	9,100	263,460	219,981	37,778	2,971	260,730	2,730

NEWARK CAMPUS

Parking Facility

84			84	84			84	0
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GRAND TOTAL

249,218	5,226	9,100	263,544	220,065	37,778	2,971	260,814	2,730
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(1) Includes Student Housing & Food Service, The Fawcett Center, Student Unions, Regional Housing, Student Health Services, the Schottenstein and the Blackwell. Excludes Schottenstein Center artist fees (\$8M).

Note: All University Bookstores have been outsourced.

STUDENT AFFAIRS AUXILIARY OPERATIONS (IN THOUSANDS)

		FY 2006 Budget	FY 2007 Budget	Dollar Change	Percent Change
RESOURCES					
Food Service	(1)	27,229	31,384	4,155	15.3%
Housing		48,238	49,750	1,512	3.1%
Fawcett Center	(2)	3,392	3,196	(196)	-5.8%
ATI Residence Hall		2,092	2,115	23	1.1%
Newark Housing		850	971	121	14.2%
Mansfield Housing		689	927	238	34.5%
Ohio Union	(3)	1,324	826	(498)	-37.6%
Blackwell	(4)	11,007	10,562	(445)	-4.0%
Schottenstein Center	(5)	8,287	8,671	384	4.6%
Student Health Services		8,540	9,161	621	7.3%
Other	(6)	6,323	7,045	722	11.4%
General Funds Support		4,944	5,226	282	5.7%
Subtotal Resources		122,915	129,834	6,919	5.1%
EXPENDITURES & TRANSFERS					
Personnel	(7)	40,107	43,839	3,732	9.3%
Benefits		11,189	11,976	787	7.0%
Supplies & Services	(8)	42,420	45,331	2,911	6.9%
Equipment		3,622	2,493	(1,129)	-31.2%
University Overhead		5,758	6,554	796	13.8%
Debt Service	(9)	15,944	16,119	175	1.1%
Other Transfers		1,920	2,653	733	38.2%
Subtotal Expenditures & Transfers		120,960	128,965	8,005	6.6%
NET INCOME		1,955	869	(1,086)	-57.3%

- (1) Mainly attributable to increase in Meal Plan revenue, due to the RA meal plan policy change, along with the popularity and full year impact of new dining operations (Pizza at Drake, Courtside) and projected increases in Catering operation.
- (2) Fawcett's FY 2007 decrease reflects the full year absence of space rental from the Office of Development as well as reduced space availability for rentals, etc. during the construction/renovation period.
- (3) FY 2007 budget reflects only six months of revenue due to closure and pending demolition of the Ohio Union after Autumn Quarter.
- (4) Blackwell's FY 2007 decrease is due to reduced Banquet activity as well as the implementation of accounting changes allowing gratuities to post as a contra expense in the personnel budget pool versus Service Staff Fees and the FCOB transfer as a negative expense.
- (5) Schottenstein Center budget is net of \$8.0M in artist fees for both FY 2006 and FY 2007.
- (6) Larger operations included are Success Center, Buck ID, Summer Conferences, and Drake.
- (7) Personnel increase in FY 2007 is a result of the following major factors:
 - a) Approximately \$800K in new positions within Campus Dining and IT operations, as well as Business Office (for internal control expectations)
 - b) Increase in RA cash stipends as part of change in compensation structure
 - c) Additional students within various Campus Dining locations
- (8) Mainly attributable to expected increases in utility costs. Schottenstein Center artists fees are excluded.
- (9) FY 2007 budget includes full year debt service payments on 2005 bonds.

INTERCOLLEGIATE ATHLETICS

(IN THOUSANDS)

	FY 2006 Budget	FY 2007 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>				
Auxiliary				
Football	33,271	35,575	2,304	6.9%
Stadium Revenue	15,090	16,240	1,150	7.6%
Men's Basketball	11,444	12,308	864	7.5%
Other Sports	1,551	1,735	184	11.9%
Golf Course	3,007	3,351	344	11.4%
Other	18,241	19,698	1,457	8.0%
Subtotal Auxiliary	82,604	88,907	6,303	7.6%
Restricted				
Fund Raising	9,000	9,100	100	1.1%
Total Resources	91,604	98,007	6,403	7.0%
<u>EXPENDITURES & TRANSFERS</u>				
Auxiliary				
Personnel	23,531	25,615	2,084	8.9%
Benefits	6,179	6,490	311	5.0%
Supplies & Services	28,723	30,489	1,766	6.1%
Equipment	581	502	(79)	-13.6%
Schottenstein Rent	1,760	1,812	52	3.0%
University Overhead	3,600	4,440	840	23.3%
Athletics Grants-In-Aid	2,930	3,606	676	23.1%
Debt Service	15,293	15,943	650	4.3%
Other Transfers	0		0	
Subtotal Auxiliary	82,597	88,897	6,300	7.6%
Restricted				
Athletics Grants-In-Aid	9,000	9,100	100	1.1%
Debt Service	0	0	0	
Subtotal Restricted	9,000	9,100	100	1.1%
Total Expenditures & Transfers	91,597	97,997	6,400	7.0%
<u>NET INCOME</u>				
	7	10	3	NA

(1) Consists of ticket surcharge, club seats, suite rental and scoreboard revenue.

(2) Athletics Grants-In-Aid must be supplemented by Auxiliary funds.

THE OHIO STATE UNIVERSITY HEALTH SYSTEM *
(IN THOUSANDS)

	FY 2006 Budget	FY 2007 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>				
Auxiliary				
Inpatient Revenue (Net)	784,222	862,405	78,183	10.0%
Outpatient Revenue (Net)	369,045	426,914	57,869	15.7%
Other	46,365	45,789	(576)	-1.2%
Subtotal Auxiliary	1,199,632	1,335,108	135,476	11.3%
Restricted				
State Appropriation			0	
Other	7,000	9,000	2,000	28.6%
Subtotal Restricted	7,000	9,000	2,000	28.6%
Total Resources	1,206,632	1,344,108	137,476	11.4%
<u>EXPENDITURES & TRANSFERS</u>				
Auxiliary				
Patient Services	775,975	867,566	91,591	11.8%
Student Education	28,561	30,616	2,055	7.2%
Research	1,658	1,185	(473)	-28.5%
Administration	264,107	285,518	21,411	8.1%
Overhead	23,628	27,991	4,363	18.5%
Plant, Operation & Maintenance	44,356	50,314	5,958	13.4%
Transfers To Plant (Net)	47,538	54,338	6,800	14.3%
Subtotal Auxiliary	1,185,823	1,317,528	131,705	11.1%
Restricted	7,000	9,000	2,000	28.6%
Total Expenditures & Transfers	1,192,823	1,326,528	133,705	11.2%
<u>NET INCOME**</u>	13,809	17,580	3,771	27.3%

* Includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

** Net income takes into account transfers from Health System to the College of Medicine, which reduces Health System's net income.

**STATE SUPPORT AND STUDENT FEES
TEN YEAR TREND
COLUMBUS CAMPUS
(IN THOUSANDS)**

Fiscal Year	State Support (1)			Student Fees (2)		
	Amount	Dollar Change	Percent Change	Amount	Dollar Change	Percent Change
1997	287,565	11,731	4.3%	253,512	12,461	5.2%
1998	303,057	15,492	5.4%	269,094	15,582	6.1%
1999	311,787	8,730	2.9%	286,218	17,124	6.4%
2000	324,623	12,836	4.1%	306,757	20,539	7.2%
2001	337,754	13,131	4.0%	329,059	22,302	7.3%
2002	322,683	(15,071)	-4.5%	363,150	34,091	10.4%
2003	316,848	(5,835)	-1.8%	410,465	47,315	13.0%
2004	317,978	1,130	0.4%	463,855	53,390	13.0%
2005	320,175	2,197	0.7%	526,571	62,716	13.5%
2006	324,278	4,103	1.3%	557,834	31,263	5.9%
E 2007	333,751	9,473	2.9%	592,809	34,975	6.3%
Ten Year Average Increase			1.5%	8.9%		

- (1) State Support includes State Share of Instruction, Research Incentive (formerly Research Challenge), and Success Challenge funds.
- (2) Student Fees include Instructional, General and Non-Resident Fees.

HEADCOUNT ENROLLMENTS AUTUMN QUARTER, 1996-2006

Year	<u>Columbus Campus</u>							Veterinary
	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	Pharmacy	Medicine
1996	35,485	10,149	683	371	848	249	44	523
1997	35,647	9,907	666	380	855	247	41	535
1998	36,252	9,538	634	375	842	247	94	529
1999	36,092	9,153	628	372	832	248	147	531
2000	35,749	9,382	643	379	832	245	195	527
2001	36,049	9,452	655	395	844	245	300	537
2002	36,855	9,761	673	400	826	244	380	537
2003	37,605	9,931	703	412	843	244	453	540
2004	37,509	10,210	734	418	846	245	490	543
2005	37,411	9,824	710	410	837	251	511	550
E 2006	37,650	9,742	680	409	831	252	502	560

Graduate includes: Masters, PhD, MBA, EMBA, MAcc, MLHR, MPT, MHA, MPH, MOT, PEP, AuD and MSLF

Year	<u>Summary By Campus</u>						Grand
	Columbus	Lima	Mansfield	Marion	Newark	ATI	Total
1996	48,352	1,281	1,343	1,312	1,611	827	54,726
1997	48,278	1,374	1,460	1,105	1,676	925	54,818
1998	48,511	1,321	1,517	1,141	1,778	965	55,233
1999	48,003	1,323	1,573	1,176	1,883	1,031	54,989
2000	47,952	1,238	1,583	1,276	2,025	969	55,043
2001	48,477	1,356	1,495	1,390	2,079	940	55,737
2002	49,676	1,412	1,513	1,534	2,229	902	57,266
2003	50,731	1,338	1,640	1,567	2,148	830	58,254
2004	50,995	1,281	1,634	1,521	2,143	791	58,365
2005	50,504	1,145	1,610	1,485	2,183	821	57,748
E 2006	50,626	1,153	1,562	1,461	2,245	821	57,868

E - Estimated



**TIME AND CHANGE:
THE YEAR'S KEY ACADEMIC PRIORITIES**



Time and Change:
The Year's Key Academic Priorities

Essentials of the McHale Committee Charge

Although curricula change over time, the guiding questions remain essentially the same.

- What body of knowledge should all of our undergraduate students be expected to master before graduation?
- How can Ohio State best prepare undergraduate students in all of our colleges for a lifetime of learning and citizenship?



Time and Change:
The Year's Key Academic Priorities

Essentials of the McHale Committee Charge (cont)

During the course of your review, I would like you to consider the following aspects of undergraduate education:

- the General Education Curriculum;
- the number of credit hours required for graduation;
- the appropriate role of freshman seminars;
- the staffing of undergraduate courses and faculty-student interaction; and
- the degree to which undergraduate education reflects university priorities such as diversity, interdisciplinarity, research, and outreach.



Time and Change:
The Year's Key Academic Priorities

McHale Committee Findings

- GEC is out of step with today's better prepared student body
- GEC doesn't lead to a coherent educational experience

Guiding Principles for GEC reform

- Coherence
- Flexibility
- Oversight
- Transparency



Time and Change:
The Year's Key Academic Priorities

Recommendations

- Coherence
 - Encourage minors and double majors
 - Institute Freshman Clusters
- Flexibility
 - Provide more scope for student choice
 - Allow minors, double majors, alternative experience to help satisfy non-major requirements
 - Decrease the number of credit hours in GEC



Time and Change:
The Year's Key Academic Priorities

- Oversight
 - Establish a university-wide committee to oversee the quality of general education courses
- Transparency
 - Redesign GEC website
 - Reorganize current category structure
- Additional recommendations
 - Reduce the minimum credit hours for graduation from 191 to 181



	Calendar	Minimum Credits to Graduate (BA)**
Michigan	Semester	120
Michigan State	Semester	120
Minnesota	Semester	120
Penn State	Semester	120
Illinois	Semester	120
Iowa	Semester	120
Wisconsin	Semester	120
Arizona	Semester	120
Texas-Austin	Semester	120
Indiana	Semester	122
Purdue	Semester	126
UCLA	Quarter	180
Washington	Quarter	180
OSU	Quarter	191
Northwestern	Quarter	45 courses (units)

** 120 semester hours = 180 quarter hours



NEXT STEPS

By October, 2006: Review/Action by the Council on Academic Affairs (CAA)

- Provost transmits campus-wide and college responses to CAA
- CAA develops its response/action

By October 30, 2006: Discussion of CAA Action

- CAA action shared/discussed with: Senate Steering Committee, Faculty Council, Arts and Sciences Senate, Council on Student Affairs, Undergraduate Student Government.

By November 2006

- Review of/action on CAA recommendations by the University Senate.

By Autumn 2007

- New curricular requirements take effect for incoming class. Schedule for transition of already-enrolled students to be determined

FULL TEXT OF AMENDMENT

Be it resolved by the people of the State of Ohio, that the Constitution of the State of Ohio be amended by adopting Section 12 of Article XV, to read as follows:

Section 12

"For the purpose of inspiring students to aspire to college at an early age, to improve students' academic preparation, and to make college affordable for students and their families, the Ohio Board of Regents shall award undergraduate higher education scholarships and tuition grants for United States citizens who are residents of this state commencing with the first high school class graduating two years following the approval of this amendment. Eligibility criteria for such scholarships and grants, and the amounts, shall be established solely by the Ohio Board of Regents. Such scholarships and grants shall include only the following:

(A) Individual learn and earn scholarship accounts for current and future students who, prior to enrolling in college, take core and advanced academic courses, participate in college readiness programs, assessment, and testing at any accredited public or non-public high school in this state, and contribute to public life through voluntary civic activity, and who attend any public or independent not-for-profit institution of higher education authorized by the Ohio Board of Regents and that has its principal office within this state.

(B) For the first twelve such high school graduating classes, uniform tuition grants, in an amount not to exceed the average undergraduate tuition charged by Ohio public universities, shall be awarded to the top five percent of students at each accredited public and non-public high school who attend any public or independent not-for-profit institution of higher education authorized by the Ohio Board of Regents and that has its principal office within this state. Such tuition grants shall be based solely on academic merit.

Notwithstanding any other provision of this Constitution, slot machines shall be permitted at the seven permitted commercial horse racing tracks, and at two locations each fronting on the existing main channel of the Cuyahoga River in the City of Cleveland, one on the west bank within the area generally known as the Nautica Entertainment Complex and with frontage of approximately 1,430 feet in length, extending 560 feet to the northwest and 870 feet to the southeast of the intersection of the center line of vacated Main Avenue and the Cuyahoga River, and one on the east bank within the area generally known as Tower City and starting at the northeast corner of West Third Street, where it meets the east bank of the Cuyahoga River and extending north and west along the east bank of the Cuyahoga River for not more than 1,700 feet and having a depth of not more than 460 feet from the east bank of the Cuyahoga River. The games authorized in this section shall be conducted only at the locations authorized herein, and, in the discretion of the facility owner, may be conducted twenty-four hours each day. No more than three thousand five hundred such devices may be operated at any one facility, except that facilities located within the same county may, by agreement, provide for the transfer of such devices between such facilities, provided that no more than four thousand such devices may be operated at a facility not located at a permitted commercial horse racing track. Nothing in this section shall be interpreted to authorize live games associated with casinos, including, but not limited to roulette, card games, and dice games, except that such games may be conducted at the non-track facilities and at the facilities located at a permitted commercial horse racing track situated wholly or partially within Cuyahoga County if the voters of Cuyahoga County approve the conduct of such additional games by a majority vote. No such vote may be conducted prior to the fourth general election following the approval of this amendment.

Thirty percent of gross slot machine revenue shall be paid to the state and shall be used, without necessity of appropriation by the General Assembly, notwithstanding section 22 of Article II of the Ohio Constitution, solely for the scholarships and grants provided for in this section and the related administrative costs for administering such scholarships and grants.

In addition to the forgoing amount, an additional one percent of gross slot machine revenue shall be paid to the state to pay for gambling addiction services; an additional six-tenths of one percent of gross slot machine revenue shall be paid to the municipality or township in which each facility is located; an additional three percent of gross slot machine revenue shall be divided equally and paid to the county in which each facility is located and the county seat of that county, which proceeds shall be expended for economic development projects; an additional eight-tenths of one percent of gross slot machine revenue shall be paid to the county in which the non-track facilities

are located, which proceeds shall be expended for economic development projects; an additional eight-tenths of one percent of gross slot machine revenue shall be paid to the city in which the non-track facilities are located, which proceeds shall be expended for economic development projects; an additional four tenths of one-percent of gross slot machine revenue shall be divided equally and paid to a county that has a population of at least seven hundred and fifty thousand persons and not more than one permitted commercial horse racing track, and the county seat of such county, which proceeds shall be expended for economic development projects; and an additional two and four-tenths percent of gross slot machine revenue shall be paid to the state for distribution to all other counties pursuant to the local government revenue assistance fund, which proceeds shall be expended for economic development or capital improvement projects. In addition to the foregoing amounts, an additional six percent of gross slot machine revenue at facilities located at each permitted commercial horse racing track shall be used by those tracks for purse money. In the event that devices are transferred between facilities located at permitted commercial horse racing tracks as provided in this section, the transferee facility shall distribute equally the amount of funds this section provides for purse money between the transferor and transferee tracks. An additional six percent of gross slot machine revenue at non-track facilities shall be deposited into the Ohio simulcast horse racing purse fund for distribution as provided by law. The proceeds of any additional games, if authorized by voters pursuant to this section, shall be distributed in the same manner as the proceeds from the operation of slot machines. No other fees or taxes may be applied to or levied against gross slot machine revenue or the amounts wagered or the proceeds of the other games authorized by this section.

The amounts paid to the state pursuant to this section do not diminish the General Assembly's constitutional obligations. The moneys expended hereunder on scholarships and grants shall supplement, not supplant, per-student state resources appropriated for post-secondary educational programs and purposes prior to or after the approval of this amendment. The monies distributed to counties, townships, and municipalities hereunder shall supplement, not supplant, monies appropriated for those counties, townships, and municipalities prior to or after the approval of this amendment. The amounts paid to the state or any county, township, or municipality pursuant to this section shall not be subject to any tax or expenditure limitation. With the exception of the foregoing six-tenths of one percent that is paid to the municipality or township in which a facility is located, and notwithstanding the requirements, limitations, or prohibitions of Article VIII, or of Sections 5, 6, and 11 of Article XII of the Ohio Constitution, all of the monies distributed to counties and municipalities in which a facility at which slot machines are permitted shall be, and any of the monies distributed to any other counties, townships, and municipalities may be, expended for or in support of, and be applied to any of the revitalization purposes under Section 2o of Article VIII, research and development purposes and development of sites and facilities in Ohio for and in support of industry, commerce, distribution, and research and development purposes under Section 2p of Article VIII, and any other economic development purposes authorized in Section 13 of Article VIII of the Ohio Constitution.

There is hereby created the Gaming Integrity Commission which shall regulate all gaming authorized by this section, which shall determine all voting issues by majority vote, and which shall consist of five members. Three members of the Gaming Integrity Commission shall be appointed by the governor, no more than two of whom shall be members of the same political party. One member of the Gaming Integrity Commission shall be appointed by the speaker of the house of representatives, and one member shall be appointed by the president of the senate, provided that the members appointed by the legislative leaders shall not be members of the same political party. The reasonably-estimated cost of operating the Gaming Integrity Commission shall be paid from the forgoing amounts to be paid to the counties, townships, and municipalities prior to the distribution to those counties, townships, and municipalities, provided that no more than one percent of gross slot machine revenue may be subtracted from the foregoing amounts to pay the reasonably-estimated cost of operating the Gaming Integrity Commission. Each facility authorized to conduct games pursuant to this section shall pay as a licensing fee an equal share of the reasonably-estimated cost of establishing the Gaming Integrity Commission. Each facility which may be authorized pursuant to this section to conduct live games associated with casinos shall pay an additional licensing fee in the amount of fifteen million dollars, which amount shall be divided equally and paid to the county in which each such facility is located and the county seat of that county, and which amount is payable upon the initial opening of the facility regardless of whether such additional games are eventually authorized, and which amount shall be expended for economic development or capital improvement projects. No other licensing fees shall be imposed upon any of the facilities authorized to conduct games pursuant to this section.

The General Assembly shall pass laws within six months of the effective date of this amendment to facilitate the operation of this amendment. If the General Assembly fails to pass such laws within six months of the

effective date of this amendment, or the members of the Gaming Integrity Commission have not been appointed as provided in this section, the games authorized in this section may be conducted on and after that date under the supervision of the Lottery Commission, which shall retain such supervisory authority until the General Assembly has passed laws to facilitate the operation of this amendment and the members of the Gaming Integrity Commission have been appointed as provided in this section.

For purposes of this section, "slot machines" shall include any mechanical, electrical, or other device or machine which, upon insertion of a coin, token, or similar object, or upon payment of any consideration, is available to play or operate, the play or operation of which, by reason of the application of the element of chance, makes individual prize determinations for individual participants in cash, premiums, merchandise, tokens, or any thing of value, whether the payoff is made automatically from the machine or in any other manner. The slot machines authorized by this section may be linked by their operators with other such devices located at the facilities authorized by this section for the purpose of providing prizes based in whole or in part upon the play of such connected devices at the same or other authorized facilities.

For purposes of this section "permitted commercial horse racing track" means any place, track, or enclosure where a permit holder conducted live horse racing for profit at a racing meeting during the two calendar years prior to the approval of this amendment, and which continues to conduct live horse racing for profit following the approval of this amendment, and includes facilities on premises contiguous to, or separated only by a roadway from, those places, tracks, or enclosures, provided that a permit holder that currently conducts racing meetings on public land may relocate the facility authorized in this section if that permit holder relocates its permitted commercial horse racing track within the same county as provided by law.

For purposes of this section, "gross slot machine revenue" means the total of wagers received by a slot machine minus the total of: (1) cash or cash equivalents paid out to patrons as a result of playing a slot machine which are paid to patrons either manually or paid out by the slot machine; (2) cash paid to purchase annuities to fund prizes payable to patrons over a period of time as a result of playing a slot machine; and (3) any personal property distributed to a patron as the result of playing a slot machine, excluding travel expenses, food, refreshments, lodging, or services."

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 3, 2006

The Board of Trustees met at its regular monthly meeting on Friday, November 3, 2006, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

November 3, 2006 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on November 3, 2006, at 7:45 a.m. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

Judge Duncan:

I hereby move that the Board recess into Executive Session for the purpose of considering a personnel matter regarding employment and compensation.

Upon motion of Judge Duncan, seconded by Amb. Ong, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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Judge Duncan reconvened the meeting at 11:30 am.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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PRESIDENTIAL SEARCH COMMITTEE UPDATE

Mr. Shumate:

On behalf of the members of the Presidential Search Committee, I am very pleased to report that the committee is organized, we identified a search firm, and we are committed and ready to undertake this important task on behalf of this Board. Before talking specifically about the agenda item on the consent agenda, I would like to offer a few general comments about the search.

First, thank you, Mr. Chairman, for appointing a group of outstanding individuals to serve on the Search Committee. The committee's membership reflects both the tremendous scope and the broad diversity that make The Ohio State University such a great institution. While the committee represents many different constituencies, and comes from widely varied backgrounds, we all share one common goal -- continued excellence at Ohio State.

Second, I would be remiss if I did not use this opportunity to thank our current president, Dr. Karen Holbrook, for her leadership of The Ohio State University. And to acknowledge that the timing of her announcement and her continued service to the University allow us to conduct the search in a thoughtful and deliberative manner, one that moves neither too slowly nor too quickly.

November 3, 2006 meeting, Board of Trustees

Third, Mr. Chairman and members of the Board, the committee is committed to conduct this search process in a manner that invites as much public input and involvement as possible without compromising the confidentiality or privacy of those involved. We commit to proceeding in a manner that balances public interest and personal privacy so that our actions reflect positively on the University in every possible way.

Accordingly, the committee commits to advertising the position widely seeking both applications and nominations. We will establish a web page with information about the position and the search, including a link in which the public can submit nominations and comments electronically. We will publicize a post office box and telephone number where public input and comments may be directed. We will hold open forums, both on campus and off campus, in which the University community, as well as the general public, will have the opportunity to provide input to the Search Committee. We will also, as we are doing this morning, provide reports on the progress of the search at meetings of the University's Board of Trustees until this search has been completed. Our committee welcomes suggestions of additional and alternative avenues for public participation and input.

Finally, Mr. Chairman, on the consent agenda this morning is the recommendation from the Search Committee to ask the Board to ratify the selection of our search firm that has been identified as Heidrick & Struggles. We started our process working with the University for the development and circulation of a request for proposals, a number of search firms inquired, seven firms submitted written responses to our RFP, and a work group of the Search Committee interviewed five of those firms.

As you know, this morning we are unanimously recommending Heidrick & Struggles as the firm we would like to recommend to work with the Search Committee. Heidrick & Struggles clearly demonstrated that it has the depth of experience, the national contacts, and the proven record of success necessary to help identify candidates to lead The Ohio State University. Heidrick & Struggles has maintained a regional office in Ohio for nearly forty years and they understand the unique leadership role that Ohio State plays in this state.

Again my thanks to you, Chairman Duncan, President Holbrook, and the members of the Search Committee for your leadership, support, and service to Ohio State. I am confident that we have the right committee, the right processes in place, and the right search firm necessary to attract the best individual to be the next president of The Ohio State University.

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STUDENT RECOGNITION AWARD

Mr. Alvarez-Breckenridge:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of their achievement in his or her area of study, service to the University and/or community, and research achievements that have been a credit to the college and the University.

This month's recipient is Joshua Lotz, who was nominated by Dean Joan Herbers from the College of Biological Sciences. Joshua is a third-year student from Newark, Delaware. He is pursuing a combined B.S./M.A. in Chinese and biochemistry. Today Joshua is accompanied by Dean Joan Herbers and Dana Vredevelde, a coordinator from the Honors Collegium.

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Joshua's achievements prior to entering The Ohio State University are numerous and lay the groundwork for many of his future aspirations and accomplishments at Ohio State. After graduating from high school at the age of 16, he spent nearly two years in China and Tibet. After studying in Beijing for a year, he moved to Tibet for six months where he worked to establish a small community school and taught English and Tibetan art classes to local residents.

Following this hiatus between high school and college, Joshua enrolled at The Ohio State University and diligently pursued his studies in the disparate fields of biochemistry and Chinese. The unique educational experiences that he has undertaken is clearly reflected in his undergraduate activities and involvements. Joshua's campus activities range from being the president of the Ohio State Global Health Initiative and vice president of the Biochemistry Club, to a position on the Student Advisory Committee for the Honors Collegium. Joshua has also excelled at transforming his education into an international experience by spending a summer studying Chinese Medicine at the Beijing University and an additional summer as a volunteer managing a rural medical clinic in Tibet.

With such an interdisciplinary academic curriculum and experience, it is not surprising that Joshua's credentials have caught the attention of many. This includes several awards ranging from the Huntington International Fellowship, the "Jun Lu Award" for best undergraduate Chinese, and 2nd place in the "Chinese Bridge" College competition in New York.

While Joshua still has many unique opportunities ahead of him during his undergraduate years, he has certainly excelled in preparing himself for his next round of educational experiences. Joshua plans on attending medical school and pursuing a combined MD/MPH so that he will be able to focus his efforts in the realm of international health. With this background, his vision is to develop sustainable community health programs in resource-poor areas of Tibet. By doing this, he hopes to integrate the multitude of non-biological factors facing the people in this region into a single, comprehensive community health system.

In short, Joshua is making great strides as a scholar, leader, and humanitarian within the field of international medicine and public health. Additionally, he has done a remarkable job of balancing his academic obligations with his numerous co-curricular activities and experiences. He has truly made an indelible mark on the College of Biological Sciences and the University at large.

Joshua, on behalf of the Board of Trustees, I am very pleased to present this award to you today. Your achievements are truly remarkable and you are indeed an outstanding student. Congratulations and best of luck in your future endeavors!

Mr. Joshua R. Lotz:

I would like to thank the Board of Trustees for honoring me with this award. I am honored to be recognized with this. I would like to thank Chris for that wonderful introduction. I hope my remarks can live up to his. I would also like to thank Dean Herbers, from the College of Biological Sciences, for nominating me for this award. I would like to thank several other people who throughout my college career have been very helpful in making this a very meaningful and remarkable experience here at Ohio State. Dana Vredeveld and Rebecca Ward, from the Honors Collegium, have been very helpful the past three years in various aspects. Also, I would like to thank Professor Kay Meyer, associate provost and professor of Sociology, and

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Provost Snyder. The people I am thanking today are just a few of the many from a long line of OSU faculty, staff, and community members that have helped to make these past three years very meaningful and a remarkable experience for me.

To be completely honest, before I came here I only knew three things about Ohio State: that it was really big, they did a lot of research, and they had a pretty good football team. As I started my freshman year, I really didn't know what kind of undergraduate educational experience I would have here at Ohio State. I was afraid that at a school this large, I wouldn't have contact with the professors. I wondered that at a school that focused on research, would I really have a chance to have a good intellectually, stimulating undergraduate education? I am happy to report that after three years and one more year to go, that Ohio State has not only met my expectations in this respect and given me a good education, but has exceeded my expectations and given me a great education. I would like to thank everyone at Ohio State who has made this a good educational experience.

During my freshman year, I was part of the International Affairs Scholars Program, a living/learning program. This program lets you live with other first year students who are interested in the same area, in my case international affairs. This was a key part of my introduction to The Ohio State University. At a school this large it is easy to get lost, but it made a small community within the University. I met friends and faculty members who were key players in the future of my education. Later I was admitted into the Honors Program. This allowed me to take upper-level honors classes and pursue an undergraduate thesis, which I am currently working on. I was then admitted into the Honors Collegium Program, which has contributed to my education both with academic and extra curricular activities, and has encouraged me to apply for various scholarships such as the Truman Scholarship.

As Chris mentioned, this year I started pursuing a combined degree program. Originally my undergraduate degree was in biochemistry, but I applied for the combined degree program in which I would receive a Bachelor of Science degree in biochemistry and a Master of Arts degree in Chinese all in four years. After four years at The Ohio State University, next year I will be graduating with an honors degree, bachelor's degree in the sciences, and a master's degree in the arts. I don't know of anywhere else in the world where I could have this kind of education or get that much done and have that good of a program in only four years. I think Ohio State is the only place where you could do that.

As I mentioned, the Honors Collegium has been helpful not only in academic aspects but also in extra curricular aspects. I and several other Honors Collegium students recently started a student organization called the Global Health Initiative. We will have a series of events that introduce students at Ohio State to the various global international health issues. We could not have made that possible without the help of the Honors Collegium and various other faculty members who have been very supportive of us in that endeavor.

I recall listening to President Holbrook's State of the University Address recently and she listed several characteristics of what a great university is. She said, "great universities enhance the undergraduate experience with innovative programs that emphasize contemporary themes, capitalize on the richness of the research environment, recognize student preparedness, and provide off-campus opportunities." I am happy to say that Ohio State has done all of these and more. She also said, "great universities foster

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interdisciplinary programs, but they must be built upon already highly regarded disciplinary programs.” I can say that from my point of view, combining a degree in biochemistry and Chinese has made an interdisciplinary program based on two very strong disciplinary programs. The reason I came to Ohio State was because it was strong in both biochemistry and Chinese. The fact that I can combine these into one academic program is just another indicator of how great this University is and how great an education I have received here.

Also in President Holbrook’s speech, she mentioned something that I found very interesting. Please forgive me if I misquote you, you said you had been to many other universities that were good universities but thought they were great universities, but when you came to Ohio State you found a great university that thought it was a good university. Well I am here to tell you from the point of view of a student and undergraduate at Ohio State University, that there is no reason we should still be thinking we are just a good university because Ohio State is definitely a great university. There would be no other place I could imagine myself having this experience and doing my undergraduate education.

There is a saying that no matter where you go in the world, you could be in any corner of the world and if you yell out “OH,” somebody would reply with “IO.” I can actually confirm this experience. I was in Beijing last year walking down the street and from afar I saw what appeared to be a block “O” on somebody’s T-shirt. I yelled out at the top of my lungs among a sea of hundreds of Chinese people, “OH.” Sure enough a couple of seconds later there came the reply of “IO,” and I met another person who was actually in Beijing for the summer who I had not previously known from Ohio State. It is things like that that prove Ohio State is a global University and we are doing great things.

I would like to, once again, thank the Board for this recognition and everybody at Ohio State who has made this a great experience. I want everyone to know I am proud to be a Buckeye or as they say in Chinese..... Thank you.

Judge Duncan:

Congratulations and good luck.

Mr. McFerson:

First of all congratulations, that is truly remarkable. We get this great honor to hear from outstanding students all the time and this is as good as it gets. When and how did that interest in China develop inside of you that would cause you at the tender age of 16 to go over there and live for a year or two?

Mr. Lotz:

From the time I was little, I was always interested in what was going on outside of the United States, outside of my home state of Delaware. I wanted to go out and experience the world. I was given the opportunity to graduate high school early and I thought I could go to Europe and experience something or I could go to someplace challenging where people don’t go and that would test my limits linguistically and culturally. I decided to go to China, because the language and culture were completely different from the U.S. and I could learn a lot from the experience. I chose China more for the challenge than anything else.

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Ms. Shackelford:

I would like to comment that I am from Newark, Ohio, and it is very nice to have someone from Newark, Delaware, show us up.

Mr. Lotz:

Actually, when I tell people that I am from Newark, they say, "I am from Newark, too." And I mean Newark, Delaware.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

Good morning. Before I start, Dimon, let me say what a pleasure it is to have you back at the table and welcome.

We are halfway through a very busy fall quarter with campus activities in full swing. Last weekend's homecoming was a terrific success. Our students are engaged in Tuesday's election in a major way and this past Tuesday our students participated in a very lively discussion at the Glenn School on the pivotal issues that are driving the college age vote. Later this morning, you will hear an updated report from vice provost and dean of Undergraduate Studies Martha Garland on the actual data that can now be used to compare the profile of our most recent incoming class to others over the past ten years. This class is now the strongest academically out of the past twelve years. The data is at your places and you will have a chance to see how good that class is.

Nevertheless, we can't talk about this incredible class without also being saddened with the recent loss of one of its members that has affected the entire University community and I would say even broader. Since the elevator accident that took the life of Andy Polokowski, the efforts of the University have been focused on providing comfort to Andy's family, friends, hallmates, and other students affected by the tragedy, in learning as much as possible about how the accident occurred and ensuring the continued safe operation of all of our elevators, the safety of our students in all areas remains one of our highest priorities. My remarks this morning will focus on our efforts to meet this responsibility.

Safety includes the physical environments in which our students, faculty and staff live and work, as well as physical personal safety and mental emotional well-being to our students to the extent possible that we can monitor and control these factors. We have literally hundreds of Ohio State employees who are responsible for safety on campus and many more for whom safety is at least a component of their jobs. There are obvious areas of concern like the comprehensive fire safety and prevention program, professional police operation, and building safety and security program.

Access to our residence halls is controlled by a student's Buck ID card 24/7 and if the card is lost or stolen it can be deactivated immediately through a 24-hour customer support line. The residence halls also have sophisticated smoke and fire detection systems, fire resistant construction, and professional on-site staff in the event of an emergency.

There are also routine things we often don't think of being primarily safety such as the preparation of food by dieticians for thousands of students in a healthy and sanitary environment, and groundskeepers who keep our

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walkways and campus roadways free of damage and obstructions, and cleared of snow and ice in the winter to prevent accidents.

We also take great care of the health and well-being of our students. Our Student Wellness Center offers wellness assessments and health risk appraisals, self-defense classes, a sexual violence education and support program, programs and counseling staff on violence against women and knowledge about detrimental relationships, and education programs on alcohol, financial management, and sexual health. The Student Health Center is a fully accredited out-patient facility with specialty clinics, a nurse on call, and specialists trained in contagious disease prevention. Our Counseling and Consultation Services offer licensed psychiatrists and psychologists who provide treatment in group and individual settings. In crisis situations, professionals are called in to offer their service in addition to our professionals on site.

Our Student Advocacy Center is a full-time, 24-hour operation that coordinates services for students involved in a crisis such as a death in the family, a serious illness or an apartment fire. Safety features are built in to the equipment in our recreational facilities and while staff members are trained in first-aid, those involved in higher risk activities such as pool lifeguards, climbing wall operators, and personal trainers also receive specialized instruction and certification.

Our information technology group maintains University firewalls to minimize the spread of computer viruses and to protect the security of the Buck ID system.

While we don't have jurisdiction over law enforcement or infrastructure off campus, we do work very closely with the City of Columbus to facilitate students' safety such as ongoing community policing and night patrols with members of both police forces. We are also sharing in the construction cost of a new neighborhood policing center on the north side of East 11th between Summit Avenue and North 4th Street. Construction will begin in early 2007, with completion in 2008. The center will house a sub-station for the Columbus Division of the Police's Fourth Precinct, offices for community crime patrol, an office for the University Police Department, a neighborhood pride center, and community meeting space.

Street lighting in the off-campus areas have been improved, and bushes and trees have been trimmed to prevent hiding places for potential offenders. Code enforcement related to hazardous conditions in housing occurs, we provide a student escort service, and blue light emergency phones are located both on and off-campus.

More recently there has been a major campus-wide effort undertaken to assure that we can respond to a pandemic in the best possible manner. To support personal safety and maintain the community of continuity of operations and our academic programs should such a situation arise. While these precautions have been designed specifically for the Avian Flu situation, they are not just relevant to that situation but they are also in place should any other disaster affect the entire campus occur.

Working effectively to keep a campus of 50,000 students and many faculty and staff as safe as possible is truly a team effort. It takes a sophisticated and an integrated approach, and we do everything we can to reduce the risk whenever possible. We want to assure the University community and the public that these efforts will continue, and will be reviewed continually and diligently to ensure that our safety and security measures are as

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effective as they can possibly be at The Ohio State University. Thank you very much.

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COMMITTEE REPORTS

Judge Duncan:

We will now have the Academic and Student Affairs Committee report. Mr. Borrer --

Mr. Borrer:

In the Academic and Student Affairs Committee, we heard a presentation today about course redesign from Vice Provost Randy Smith and Deputy CIO Susan Metros. As part of a national initiative, Ohio State was one of 30 institutions to be invited to redesign a large introductory course to address such issues as learning outcomes and assessments. The course chosen for redesign was Statistics 135, which is often taken as part of the GED and is offered to over 2,500 students per year. The redesign included identifying clearly defined learning outcomes, reorganizing the course and the modules that students could complete on different paths, and adding a strong technology component. As a result of the redesign, costs were reduced and student learning was improved. The University is being awarded the Sloan Award for their efforts in this project. This process will be applied to other courses in 2008.

Next we heard from Barbara Rich, associate vice president of Student Affairs, and Willie Young, director of Off-Campus Student Services. Barbara updated us on the status of the task force on celebratory disturbances. We have not had a major disturbance in four years. They cite three major initiatives: 1) they have worked with a collaborative approach with students, property managers, city officials, and permanent residents; 2) they have also increased the presence of the Columbus Police Department and the City of Columbus enforcement divisions; and 3) they have numerous projects aimed to educate residents to party smart as well as other programs.

Mr. Young then talked about the presence of ground personnel of the University during these times. Their people work with residents and retailers to prevent issues occurring following major celebrations or events. A recent accomplishment that may seem small is where they worked with United Dairy Farmers to persuade them not to sell domestic beer in bottles at the two stores on campus. This is a major accomplishment. It promotes safety of people and promotes cleanliness, because broken bottles are a problem whereas aluminum cans are picked up and recycled. Little steps are making big changes.

We heard a good report on the extensive preparations for the expected post-Michigan celebration. I do think the University and the City of Columbus are working very well together to see that we have a good outcome following our good outcome.

Finally, Provost Snyder presented to us resolutions for the consent agenda: the establishment of the Department of Urology, approval of non-academic center status, establishment of a Ph.D. degree program in Dance Studies, establishment of a Master of Laws degree, naming of Remembrance Park, and personnel actions, including the promotion of Rich Hollingsworth, from

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interim vice president for Student Affairs to vice president for Student Affairs.

That concludes my report.

Judge Duncan:

Thank you very much. Are there any questions or discussion? If not, I will call upon Mr. McFerson to give reports on the Medical Center Affairs Committee and the Investments Committee meetings.

Mr. McFerson:

Thank you, Mr. Chairman. I will begin with the Medical Center Affairs Committee. We met yesterday in the Huntington Board Room in the Ross Heart Hospital. We had a few matters in open session and then we spent the bulk of our time in Executive Session. The matters in open session were the establishment of the Department of Urology, the amendments to the *Bylaws of the James Board*, and Waivers of Competitive Bidding. All three of which will be on the consent agenda later in this meeting.

In Executive Session, we had a lengthy discussion on the financial plan from John Stone, CFO of the Medical Center, and a healthy discussion on the Medical Center Master Space Plan from Eric Kunz, which we talked about also in the Fiscal Affairs Committee today.

As a Committee, we passed by motion and recommended to the Fiscal Affairs Committee, two items on the consent agenda today, items #16 and #17 -- for the Employment of Executive Architect, Engineers, Programming, Design, Design Oversight, and Construction Management Services, and approval to enter into Feasibility Study, Design and Construction Contracts. We also heard a conceptual discussion on ambulatory care. The beginnings of a strategy in that no action was taken.

In regard to the Investments Committee meeting this morning, we began by hearing a Development Report from Dr. Schroeder. I would indicate that we had 1,000 additional donors in 2006 over 2005; 27,171 individuals, corporations, private foundations and associations of all types have given money of \$1 or more to the University. That is a lot of people. To date, we are 6% above last year's dollars of \$22,850,000. We also had a discussion from Dr. Schroeder on the amendments to the Minimum Endowed Funding Levels. Both of those items -- #12 and #13 -- will be on the consent agenda later in this meeting.

There wasn't enough time to have a report on the monthly endowment. Since that report was as of September 30, we just heard the quarterly endowment report. We would like to report that the endowment is at \$2.69 billion as of September 30, up \$72 million from June 30. This includes \$609 million of the University's long-term cash that is managed per endowment, principles and policies, but that excludes short-term cash that is held at the University-level that is not in the endowment. We did ask, "Is this consistent with other universities that report?" Associate Treasurer Al Rodack said that it is. We have asked him to come back and have more discussion with us on the counting in the endowment totals of University long-term cash; since we are now permitted by state statute of investing along with endowment dollars, rather than just letting it sit and earn short-term interest rates.

We heard a report on the revision of the Endowment Investment Policy. It was discussed at last month's meeting and it is item #14 on the consent agenda today. I would encourage everyone to look at that. It is significantly

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reduced in terms of words by 8 pages, but still accomplished what we wanted to have accomplished without being too overly specific, so that we have enough latitude for the investment people to make the proper decisions. It also includes the distribution of how the assets will be invested by type of category and it is important that this Board carefully understand that.

That concludes my reports.

Judge Duncan:

Thanks very much for doing double duty. Are there any questions or discussion? If not, I will call upon Mrs. Davidson to report on the Fiscal Affairs Committee meeting.

Mrs. Davidson:

Thank you, Mr. Chairman. The Fiscal Affairs Committee had a full agenda this morning. We received an update and briefing on Campus Partners and the status of their leasing. Terry Foegler reported that he is busy working on a five-year business plan that will be brought back to the Board as they make their plans to move ahead.

We had the quarterly fiscal review by Bill Shkurti. He reported that at the end of our fiscal year that ended in June that the University was in a very good financial situation. He also gave us a colored chart that gives a quick review of our financial risks by various areas in the University. Our moderate risks deal with the expansion of the Medical Center and state support, which is always of concern. State revenues were down a little bit in September, and as we move into a new administration at the beginning of the New Year, there is always some uncertainty revolving around state support.

There is a little bit of concern on the research dollars at the federal-level and those dollars are being cut back. We are always concerned about the development and fundraising, particularly as it relates to the Biomedical Research Tower – the dedication is this afternoon -- and the Thompson Library, where we still have some gaps to fill with our private fundraising.

There is a little bit of higher risk on some of our affiliated entities particularly Campus Partners. As you know, if you have looked at that report there are some areas in which the leasing and the occupancy is not at the rate we thought it would be and also about Medical Center Partners which is something that we will be watching throughout the year. I will ask Maureen if she will share this chart with everyone. It is something that you can look at and see over the next 18-24 months where our risks are as far as financial management.

We carried over the in-depth report we were to have this morning on deferred maintenance and infrastructure, and we will have a presentation on that at the December meeting. We simply ran out of time and it was too important to just give it a quick broad brush.

We had the first reading of the request -- that is coming out of the Medical Center -- for \$59 million for fees to hire architects, construction managers and engineers to move ahead with phase one of the Medical Center Facility Master Plan. As Mr. McFerson reported, that was also before the Medical Center Affairs Committee yesterday. That will be carried over until our December meeting for any action. It would cover infrastructure and roadways, The Ohio State University Medical Center clinical expansion, The

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James Cancer Hospital, and mechanical, electrical and plumbing renovation for Rhodes, Doan, James and Cramblett Halls.

We indicated -- and you need to hold us to this -- that before we come back to you in December, that there will be five different areas that we will try to address to be sure that everybody is comfortable in moving ahead. One certainly will be looking at the \$100 million that is necessary in philanthropy and the fundraising that would be behind part of the funding for moving ahead with this project. We need to be sure that we have the appropriate infrastructure and resources to manage the projects, and protect the Medicare exemption for The James, which has some requirements on it. We also need to be sure that we have in place what we are comfortable with as far as circuit breakers -- where you can not take steps to move ahead on portions of this expansion if there are signs that we are not going to be able to meet what is in the financial plan. We also need to meet, as far as success in the operation of the Medical Center, but also in the private fundraising efforts.

We have an additional item that relates to the Medical Center Facility Master Plan on the agenda for approval today. This is to move ahead with the second phase of hiring executive architects, construction managers, and design people. We knew that this was going to be a \$20 million request and had only authorized the first \$10 million. We have not spent all of that \$10 million, but are coming close to it. They have now asked for that second authorization, which we discussed at the time that we authorized the first \$10 million.

We have on the agenda for approval: two new easements for telephone communication equipment and fiber optic lines across some of Ohio State's property; the renewal for a number of easements; and the changes in the policy regarding what comes to the Board dealing with our capital projects -- what are the actions that come to the Board. We are trying to make it flow a little bit more efficiently so those projects that are under \$1 million will come to us one time for approval for the entire project moving into construction. Those projects over \$1 million will continue to come to us first to approve the feasibility study and design, and then come back to the Board before any construction would move forward. We think this will actually make our process a little bit more efficient, keep too many things from coming to the Board, and actually not hold up some of the projects that are being held up because they have to be staged based upon where we are going and some of these are very necessary projects.

The last item on the consent agenda from Fiscal Affairs is to agree to put a cap on our Fiscal Year 2009 bond proposal at \$500 million. This is something important for the bonding agencies as we begin to talk with them. We previously established the limit of \$450 million for the Fiscal Year 2007 bond proposal and this would place the cap of \$500 million for the Fiscal Year 2009. Mr. Chairman, that completes my report.

Judge Duncan:

Thank you. Any questions or discussion?

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have twenty-one resolutions on the Consent Agenda today and we would like to conduct separate votes for numbers 11 and 18. We are seeking your approval for:

CONTRACT TO RETAIN PRESIDENTIAL SEARCH FIRM

Resolution No. 2007-43

Synopsis: Contract to retain a national search consultant to assist the Presidential Search Committee is proposed.

WHEREAS the Board of Trustees has initiated a search process to identify qualified candidates for the Presidency of the University; and

WHEREAS a Search Committee has been appointed and charged with planning and directing all aspects of a comprehensive and expeditious search; and

WHEREAS it is established practice to select a professional search firm to serve as a consultant to the Search Committee and the Board of Trustees, providing advice, expertise and administrative support in the identification, screening and recruiting of the most highly qualified candidates for the Presidency; and

WHEREAS in order to identify professional search firms capable of providing the quality of services deemed desirable by the Search Committee and the Board of Trustees, a Request for Proposals was issued by the Purchasing Department of the University and sent to search consulting firms located in Ohio and throughout the country; and

NOW THEREFORE

BE IT RESOLVED, That based upon the recommendation of the Search Committee, the University will retain the firm of Heidrick & Struggles to consult with the Search Committee and the University to assist in the search for the next President of the University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance be and hereby is authorized to enter into a contract of engagement with the selected national search consulting firm, on terms favorable to the University and consistent with the response to the Request for Proposals; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2006-2007

Resolution No. 2007-44

BE IT RESOLVED, That the appointments to the Audit Committee for 2006-2007 be amended as follows:

Investments Committee:

Dimon R. McFerson, Chair
Walden W. O'Dell, Vice Chair
Jo Ann Davidson
Robert H. Schottenstein

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John D. Ong
~~Thekla R. Shackelford~~
Ex Officio:
John Gerlach, Jr. (Foundation Board)
David A. Rismiller (Foundation Board)

Audit Committee:

Robert H. Schottenstein, Chair
Robert M. Duncan, Vice Chair
Thekla R. Shackelford
G. GILBERT CLOYD
ALAN W. BRASS
James Gilmour (3/1/05 – 2/29/08)
JAMES B. BACHMANN (11/3/06 – 11/1/09)

Campus Partners Board:

~~Robert M. Duncan~~
BRIAN K. HICKS
ROBERT H. SCHOTTENSTEIN

**AMENDMENTS TO THE BYLAWS OF THE ARTHUR G. JAMES CANCER
HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD**
Resolution No. 2007-45

Synopsis: The amendments to the *Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board* are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the *James Cancer Hospital Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to their *Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute*; and

WHEREAS the proposed amendments to the *James Board Bylaws* were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on September 26, 2006, as followed:

3335-109-20 Professional affairs committee.

(A) Responsibilities. The professional affairs committee shall be responsible for the following specific duties:

- (1) Overseeing all patient care activity in facilities deemed by the university trustees to be the administrative responsibility of the CHRI including, but not limited to, the hospital, clinics and ambulatory care facilities.
- (2) Monitoring quality assurance performance in accordance with the standards set by the university medical center for all programs identified in paragraph (A)(1) of this rule.
- (3) Receiving reports from the medical staff administrative committee regarding credentialing and recommending action on these reports to the hospitals board.
- (4) Monitoring the achievement of accreditation and licensure requirements.

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- (5) Reviewing and recommending medical staff bylaws changes and changes to medical staff rules and regulations.
- (6) Such other responsibilities as assigned by the chairperson of the board.
- (B) Composition. The committee shall consist of three board members, appointed annually by the chairperson of the board, one of whom shall be appointed as chairperson of the committee; and the chief medical officer of the health system, and the chief of the medical staff.
- (C) Meetings. The professional affairs committee shall meet at the call of the chairperson and shall advise the board of its activities.

~~3335-109-20~~ 3335-109-21 Amendments to the board bylaws.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board be adopted as recommended.

ESTABLISHMENT OF THE DEPARTMENT OF UROLOGY

Resolution No. 2007-46

Synopsis: Proposal to change the Division of Urology to a Department of Urology in the College of Medicine.

WHEREAS the creation of the Department of Urology will be an important affirmation of the importance of the science of urology at the University; and the transition to a department from a division will improve the unit's visibility and dramatically increase its ability to attract academic urologists and physician scientists; and

WHEREAS over 75% of the Accreditation Council of Graduate Medical Education-accredited urological sciences training programs are departments; and

WHEREAS the department, when first established, will not have ten faculty members; however, an appropriate academic rationale and plan for development were provided; and

WHEREAS the proposal was reviewed and endorsed by the Faculty Council, the full Council on Academic Affairs, and approved by the University Senate at its October 12, 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Department of Urology in the College of Medicine, noting that this is an exception to rule 3335-3-34 (C)(1), be hereby approved, effective immediately.

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2007-47

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of "center" or "institute" in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs"; and

WHEREAS requests have been received for the use of this term from the John Glenn School of Public Affairs for the "Battelle Center for Mathematics and Science Education Policy"; and from the College of Medicine for the "Center for Clinical and Translational Research"; and

WHEREAS subsequent use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs reviewed these formal requests on August 23, 2006, and October 4, 2006, and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term "center" for the "Battelle Center for Mathematics and Science Education Policy," and the Center for Clinical and Translational Research" be approved, effective immediately.

ESTABLISHMENT OF A PH.D. DEGREE IN DANCE STUDIES

Resolution No. 2007-48

Synopsis: Approval of the establishment of a Ph.D. degree in Dance Studies is proposed.

WHEREAS this program reflects a growth in dance scholarship, and builds on the foundation provided by the current M.A., M.F.A., and undergraduate curriculum, and also reflects a steady shift in our student interest and faculty research; and

WHEREAS this internationally-known and respected department will offer a program to be among a small set nationally, and will emphasize an awareness of the practice of dance that will include history and theory related to such activity; and

WHEREAS the program will train students in rigorous modes of dance analysis, criticism and documentation, using methodologies unique and inherent to the field; and

WHEREAS the proposal was reviewed and approved by the Council on Research and Graduate Studies, the full Council on Academic Affairs, and was approved by the University Senate at its October 12, 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Ph.D. degree in Dance Studies is hereby approved, effective upon the approval of the Ohio Board of Regents.

ESTABLISHMENT OF A MASTER OF LAWS DEGREE

Resolution No. 2007-49

Synopsis: Approval of the establishment of a Master of Laws (LL.M) degree is proposed.

WHEREAS increased globalization means that universities and law schools need to become more international in their mission, as is increasingly seen in their curriculum; and

WHEREAS this will be a one-year professional degree program directed at educating foreign lawyers and graduates of law schools of foreign countries, and will provide them with a basic understanding of the U.S. legal system provided through a rigorous program of study; and

WHEREAS more than one-half of all law schools in the United States, including all others in the Big Ten, offer such a degree program; and

WHEREAS the Moritz College of Law faculty has expertise in international and comparative law and has voted unanimously to offer this program; and

WHEREAS the proposal was reviewed and approved by the Council on Research and Graduate Studies, the full Council on Academic Affairs, and was approved by the University Senate at its October 12, 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Master of Laws (LL.M) degree is hereby approved, effective upon the approval of the Ohio Board of Regents.

NAMING OF REMEMBRANCE PARK

Resolution No. 2007-50

Synopsis: The naming of a portion of campus located at the Northwest corner of Tuttle Park Place and Woody Hayes Drive as "Remembrance Park" is proposed.

WHEREAS ROTC, the Department of Athletics, the Franklin County Alumni Club, and Ohio State University Alumni Association wish to honor the men and women of the University who have served their country; and

WHEREAS The Ohio State University wishes to honor all students and alumni who have served their country through their commitment to military service, especially those students and alumni who have given their lives for their country; and

WHEREAS these students and alumni will be memorialized in Remembrance Park on the Wall of Honor with over 1000 Ohio State University alumni who have died in the service and defense of the country while on active duty; and

WHEREAS the President's Cabinet has agreed that the green space located on the Northwest Corner of Woody Hayes and Tuttle Park Place and adjacent to Converse Hall, the Ice Rink and St. John Arena will serve as a green space for the Wall of Honor and the Remembrance Park will be located within this space:

NOW THEREFORE

November 3, 2006 meeting, Board of Trustees

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees establishes the above named green space south of Converse Hall as "Remembrance Park."

PERSONNEL ACTIONS

Resolution No. 2007-51

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 22, 2006 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointment of Chair-persons/Directors, Leaves of Absence Without Salary, Professional Improvement Leave, Emeritus Titles, and Promotion and Tenure, as detailed in the University Budget, be approved.

Appointments

Name: W. C. BENTON, JR.
Title: Professor (The Edwin D. Dodd Professorship in Management)
College: The Max M. Fisher College of Business
Term: October 1, 2006 through September 30, 2011

Name: GREGORY A. CALDEIRA
Title: Distinguished University Professor (The Ann and Darrell Dreher Chair in Political Communication and Policy Thinking)
College: Social and Behavioral Sciences
Term: September 1, 2005 through August 31, 2010

Name: JOHN C. FELLINGHAM
Title: Professor (The H. P. Wolfe Chair in Accounting)
College: The Max M. Fisher College of Business
Term: October 1, 2006 through September 30, 2008

Name: RICHARD A. HOLLINGSWORTH
Title: Vice President for Student Affairs
Office: Student Affairs
Term: November 3, 2006 through December 31, 2007
Present Position: Interim Vice President for Student Affairs

Name: CHIA-HSIANG MENQ
Title: Professor (The Ralph W. Kurtz Chair in Mechanical Engineering)
College: Engineering
Term: October 1, 2006 through June 30, 2011

Name: CHRISTOPH PLASS
Title: Professor (Barbara J. Bonner Chair in Lung Cancer Research)
Center/Hospital: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: November 1, 2006 through June 30, 2010

November 3, 2006 meeting, Board of Trustees

Reappointment

Name: THOMAS L. SPORLEDER
Title: Professor (The Farm Income Enhancement Endowed Chair in Agricultural Policy, Trade and Marketing)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2006 through June 30, 2007

Appointment of Chairpersons/Directors

REBECCA D. JACKSON, Center for Clinical and Translational Research, effective October 1, 2006 through September 30, 2010

RUSTIN M. MOORE, Veterinary Clinical Sciences, effective November 1, 2006 through October 31, 2010

BRADLEY M. PETERSON, Astronomy, effective November 1, 2006 through September 30, 2010

KATHRYN D. SULLIVAN, Battelle Center for Mathematics and Science Education Policy, effective November 1, 2006 through October 31, 2010

YUAN F. ZHENG,* Electrical and Computer Engineering, effective October 1, 2006 through December 31, 2006

*Interim

Reappointment of Chairpersons

WAYNE E. CARLSON, Industrial, Interior, and Visual Communication Design, effective July 1, 2006 through June 30, 2010

PATRICIA L. STUHR, Art Education, effective July 1, 2006 through June 30, 2010

Reappointment of Men's Head Basketball Coach

THAD M. MATTA, new 9 - year contract. Term of the contract: July 1, 2006 through June 30, 2015

Leaves of Absence Without Salary

IRENE MASING-DELIC, Professor, Department of Slavic and East European Languages and Literatures, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to accept a Visiting Adjunct Professorship, Department of Slavic Languages, University of North Carolina at Chapel Hill.

ELIF UYSAL-BIYIKOGLU, Assistant Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2006 and Winter Quarter 2007, for personal reasons.

Leave of Absence Without Salary—Change in Dates

OLIVER G. MCGEE III, Professor, Department of Civil and Environmental Engineering and Geodetic Science, change leave from January 3, 2006 through January 2, 2007, to January 3, 2006 through August 31, 2006.

November 3, 2006 meeting, Board of Trustees

Professional Improvement Leave

DAVE F. FARSON, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Winter Quarter and Spring Quarter 2007.

Emeritus Titles

MICHAEL S. BEATTIE, Department of Neuroscience, with the title Professor Emeritus, effective November 1, 2006.

JACQUELINE C. BRESNAHAN, Department of Neuroscience, with the title Professor Emeritus, effective November 1, 2006.

THOMAS A. DOWLING, Department of Mathematics, with the title Professor Emeritus, effective April 1, 2007.

LAWRENCE W. LIBBY, Department of Agricultural, Environmental and Development Economics, with the title Professor Emeritus, effective January 1, 2007.

FRED B. THOMAS, Department of Internal Medicine, with the title Professor Emeritus, effective January 1, 2007.

MICHAEL F. BRUGGER, Department of Food, Agricultural and Biological Engineering, with the title Associate Professor Emeritus, effective January 1, 2007.

ROBERT C. KLINE, Department of Animal Sciences, with the title Associate Professor Emeritus, effective January 1, 2007.

MELVON L. ANKENY, University Libraries, with the title Assistant Professor Emeritus, effective November 1, 2006.

Promotion and Tenure

COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Grewal, Parwinder S., Entomology, effective October 1, 2006 (department correction)

James, Randall E., Extension, effective October 1, 2006 (department correction)

COLLEGE OF MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Feldman, David, Internal Medicine, effective November 1, 2006

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-52

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

November 3, 2006 meeting, Board of Trustees

Dora E. Colver

The Board of Trustees of The Ohio State University expresses its deep sorrow upon the death on August 8, 2006, of Dora Elizabeth Colver, Assistant Professor Emeritus in the School of Nursing, now the College of Nursing.

Professor Colver received a bachelor degree in institution administration from Pennsylvania State University in 1943 and a master's degree in institution administration from the same university in 1951.

Ms. Colver began her work as an instructor in the School of Nursing and an instructor in the School of Home Economics in 1951. She was promoted to assistant professor with tenure in 1957 and served until her retirement in 1982. In addition, Professor Colver was the University Health Service dietician from 1970-82.

During her tenure at Ohio State, Professor Colver was a member of the American Dietetic Association, Ohio Dietetic Association, American Association of University Professors, Franklin County Home Economics Association, Central Ohio League for Nursing, Sigma Delta Epsilon, Women in Sciences, Metropolitan Club, and The Nutrition Today Society.

Professor Colver was an active member of the University community and served on numerous department, school, and University committees.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Dora E. Colver its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Woodrow W. Hamilton

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 28, 2006, of Woodrow W. Hamilton, Assistant Professor Emeritus in the Ohio State University Extension.

Mr. Hamilton was born November 2, 1912, in Alma, West Virginia. In 1941 he received his Bachelor of Science degree in agricultural education from West Virginia University.

Professor Hamilton began his Extension career in Ohio in 1945 as the County Agent-Agriculture in Clermont County. He held this position until his retirement in December 1973.

Woody's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He conducted numerous educational programs and workshops for Extension clientele. He was a member of the Ohio County Extension Agents' Association and served as president of this organization. He was awarded the National Distinguished Service Award from the USDA in 1971.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Woodrow W. Hamilton its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

November 3, 2006 meeting, Board of Trustees

William Moore, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 14, 2006, of William Moore, Jr., Professor Emeritus in the School of Educational Policy and Leadership.

Professor Moore had a varied professional career as an educator. He was a public school teacher and principal in the St. Louis, Missouri, public schools. He was associate dean of Continuing Education at Forest Park Community College in St. Louis and later assumed the position of vice president for Academic Affairs at the University of the District of Columbia. His administrative service culminated with his appointment as president of Seattle Community College in Seattle, Washington.

He joined the faculty in the Department of Educational Policy and Leadership, College of Education, at Ohio State in 1971, specializing in community college administration. During his tenure at OSU, he was named to the position of The William Ray Flesher Professorship in Educational Administration.

He retired from OSU in 1992 so as to become a faculty member in the Department of Educational Administration, College of Education, at the University of Texas. At the time of his demise Professor Moore was the A.M. Aikin Regents Chair in Junior and Community College Education Leadership in the College of Education at the University of Texas, Austin.

The memorial obituary for Professor Moore reads, in part, as follows:

Bill Moore was the consummate educator. His educational career began 54 years ago as a kindergarten teacher, and he has since taught at every level of education—public schools, community college, and university. He had a way of inspiring and challenging students to reach higher and achieve more than they dreamed was possible. He taught his students to read broadly, think openly, to question, to analyze, and to continue to grow both personally and professionally. He was also the author of several important books on community college administration.

[He] was a renaissance man who loved life and lived it well. He could amaze you with his recitation of Shakespeare, impress you with his intellectual curiosity and rigor, inspire you with his teaching, or make you laugh with his spirited interpretation of Dunbar's "In The Morning," or Thayer's "Casey At The Bat." He loved to dance to big band music or could be content with his easy listening jazz. He was usually whistling or singing from his favorite spirituals or songs from the 40s. He was an amateur black and white photographer who could have been mistaken for a professional, and he was putting the finishing touches on his first novel.

Bill would also like to be remembered as a loyal friend. He loved his ... high school class reunions, and kept in touch with many of his classmates from high school and college. He knew how to keep little things little.

On behalf of the University community, the Board of Trustees expresses to the family of Professor William Moore its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon

November 3, 2006 meeting, Board of Trustees

the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-53

Synopsis: The report on the receipt of gifts and the summary for September 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the The Ann and Darrell Dreher Chair in Political Communication and Policy Thinking; and

WHEREAS this report includes the establishment of fourteen (14) new named endowed funds and the revision of three (3) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 2006 be approved.

November 3, 2006 meeting, Board of Trustees

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July – September 2006	July – September 2005	
Gift Receipts			<u>% Change</u>
Cash, Securities, GIK	\$19,165,658	\$17,710,995	8
Irrevocable Trusts & Anties	\$214,325**	\$666,524	(68)
Gifts from Bequests	<u>\$3,470,046</u>	<u>\$3,272,702</u>	6
Total Gift Receipts	\$22,850,028	\$21,650,221	6
Net Pledges Acquired	\$8,204,708	\$13,334,891	(38)
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$1,974,000	\$14,396,900	(86)
Trust Expectancies	<u>\$10,025,000</u>	<u>\$6,730,737</u>	49
Total Net Planned Gifts	<u>\$11,999,000</u>	<u>\$21,127,637</u>	(43)
Total	\$43,053,736	\$56,112,750	(23)

** Per national reporting standards, irrevocable trusts are counted at present value.

November 3, 2006 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT
 July through September
 2006 Compared to 2005
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2006</u>	<u>2005</u>	<u>%Change</u>	<u>2006</u>	<u>2005</u>	<u>Change</u>
Individuals:						
Alumni (Current Giving)	14,331	13,352	7	\$3,635,807	\$4,060,285	(10)
Alumni (Irrevocable Trusts & Annuities)	6	6	0	186,102*	80,922	130
Alumni (From Bequests)	<u>17</u>	<u>12</u>	42	<u>2,103,978</u>	<u>1,107,903</u>	90
Alumni Total	14,354	13,370	7	\$5,925,887	\$5,249,110	13
Non-Alumni (Current Giving)	11,353	11,089	2	\$3,353,124	\$3,224,503	4
Non-Alumni (Irrevocable Trusts & Annuities)	1	2	(50)	28,223**	585,602	(95)
Non-Alumni (From Beqts)	<u>11</u>	<u>12</u>	(8)	<u>1,366,068</u>	<u>2,164,800</u>	(37)
Non-Alumni Total	11,365	11,103	2	\$4,747,415	\$5,974,904	(21)
Individual Total	25,719	24,473	5	\$10,673,302	\$11,224,014	(5)
Corporations/Corp/Foundations	916	1,008	(9)	\$6,791,643	\$6,182,672	10
Private Foundations	151	155	(3)	\$4,595,697	\$2,968,494	55
Associations & Other Organizations	<u>385</u>	<u>379</u>	2	<u>\$789,386</u>	<u>\$1,275,042</u>	(38)
Grand Total	27,171	26,015	4	\$22,850,028	\$21,650,221	6

*Per national reporting standards, alumni counts now include alumni spouse donors.

**Per national reporting standards, irrevocable trustees are counted at present value.

GIFT RECEIPTS BY PURPOSE

Dollars

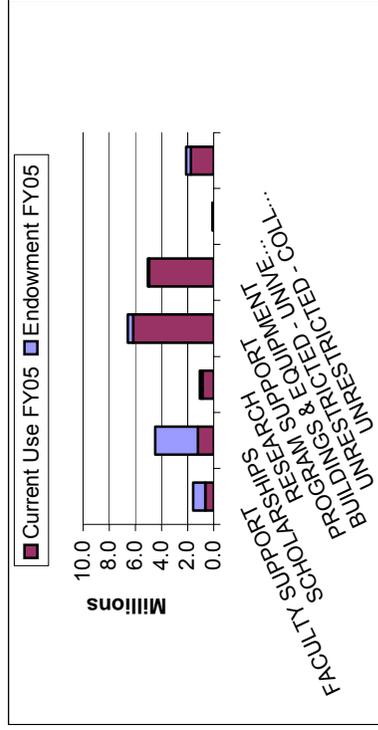
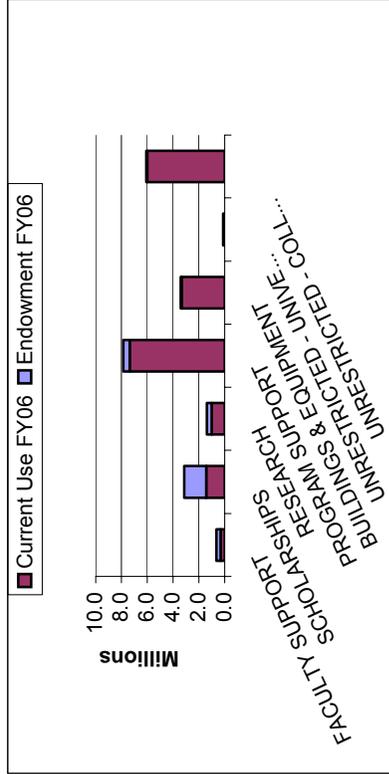
July through September

2006

2005

	<u>Current Use</u>	<u>Endowment</u>	<u>Total</u>	<u>Current Use</u>	<u>Endowment</u>	<u>Total</u>	<u>%Change</u>
FACULTY SUPPORT	324,521	321,506	646,026	664,486	931,961	1,596,447	(60)
SCHOLARSHIPS	1,423,150	1,708,492	3,131,642	1,220,591	3,268,949	4,489,540	(30)
RESEARCH	1,011,678	380,777	1,392,455	882,252	190,586	1,072,838	30
PROGRAM SUPPORT	7,346,683	502,208	7,848,890	6,182,185	399,171	6,581,356	19
BUILDINGS & EQUIPMENT	3,339,889	61,186	3,401,075	4,960,889	82,442	5,043,330	(33)
UNRESTRICTED – UNIVERSITY	119,141	---	119,141	85,800	---	85,800	39
UNRESTRICTED – COLLEGES	<u>6,011,797</u>	<u>73,350</u>	<u>6,085,148</u>	<u>1,754,377</u>	<u>360,000</u>	<u>2,114,377</u>	188
Total	\$19,576,859	\$3,047,518	\$22,624,377*	\$15,750,579	\$5,233,108	\$20,983,687	8

*Purpose Report Total does not include irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



November 3, 2006 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Description of Named Endowed Funds

The Alice Mary Arps Foundation Fund
The Robert R. Wieland Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The Doris Eckfeld Elliot Scholarship Fund in the College
of Human Ecology
To: The Doris Eckfeld Elliot Scholarship Fund in the College
of Education and Human Ecology

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Establishment of Named Endowed Chair

The Ann and Darrell Dreher Chair in Political Communication and Policy Thinking \$1,861,637.00
(Used to support the activities and salary of the holder of The Anne and Darrell Dreher Chair in Political Communication and Policy Thinking; provided by gifts from Ann and Darrell Dreher)

Establishment of Named Endowed Funds

The Joe R. and Elizabeth Engle Scholarship Fund \$1,005,277.50
(Used to provide multiple scholarships for first-year undergraduate students with the highest academic ability and the highest financial need who are enrolled at the Columbus main campus; provided by gifts from Joe R. Engle and Elizabeth Engle)

The Earl S. Simmonds Jr. and Florence G. Simmonds Undergraduate Leadership and Merit Endowment Fund \$156,238.00
(Used to provide tuition support to undergraduate students exhibiting financial need, especially those participating in the University's Work-Study Program; provided by gifts from the estate of Earl S. Simmonds, Jr. and Florence G. Simmonds in honor of Professor Joel Coffey)

The William Case Kramer Endowed Fund in the Department of Theatre \$155,786.90
(Used at the discretion of the chairperson of the Department of Theatre; provided by unrestricted gifts from the estate of Dr. William Case Kramer)

The H. Fred Krimendahl II Endowed Presidential Scholarship Fund \$60,000.00
(Used to provide a presidential scholarship; provided by gifts from the H. Frederick Krimendahl II Foundation and West End Road Fund at New York Community Trust at the discretion of H. Frederick Krimendahl II)

The Mildred and Harold Hart 4-H Endowment Fund \$50,000.00
(Used for Ohio 4-H Programming; provided by a gift from the estates of Mildred and Harold Hart)

November 3, 2006 meeting, Board of Trustees

Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund (Used to provide scholarships to freshmen or sophomores or international internships for students in the Turfgrass Management Program, Department of Horticulture and Crop Science, who has relatives involved in the profession of turfgrass management; provided by gifts from The Toro Company)	\$40,000.00
The Michael W. Curran Research Fund (Used to support prostate cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Dr. Ann Salimbene, her family, friends, and associates in memory of her husband Dr. Michael W. Curran)	\$27,995.49
The John T. and Betty J. Baird Vice President's Excellence Fund (Used to support programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from John T. Baird and Betty J. Baird)	\$25,949.00
Robert S. Davis and Martha M. Garland Scholarship Fund (Used to support a scholarship for a deserving architecture student; provided by gifts from Robert S. Davis and Martha M. Garland)	\$25,250.00
George O. and Martha Poole Davis Endowment Fund (Used at the discretion of the dean of the College of Medicine; provided by unrestricted gifts from the estate of M. Nancy Davis in memory of her mother and father)	\$25,000.00
Charles W. Hinson Scholarship Fund (Used to provide a scholarship for an undergraduate architecture student who has financial need, strong academic performance, and a talent for interior and commercial design; provided by gifts from friends, colleagues, and family in memory of Charles W. Hinson)	\$25,000.00
The Alan and Carol Oatey Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of a varsity team; provided by gifts from Carol and Alan Oatey)	\$25,000.00
The Franklin M. Rizer II M.D. M.B.A. Otolaryngology Education Fund (Used to support education programs and advancement of medical knowledge towards early detection, diagnosis, prevention, and cure of otology related disorders, particularly in children; provided by gifts from Milisa K. Rizer, M.D. in memory of her brother, Franklin M. Rizer)	\$25,000.00
Pierre Zoelly Travel Scholarship Fund (Used to support a scholarship for a student in the Knowlton School of Architecture participating in one of the school's travel programs; provided by gifts from Barbara Josephine Zoelly, Bill Riat, Sheila Riat and friends in memory of Pierre Zoelly)	<u>\$25,000.00</u>
Total	\$3,533,133.89

November 3, 2006 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Description of Named Endowed Funds

The Alice Mary Arps Foundation Fund

The Alice Mary Arps Foundation Fund was established October 28, 1933, by the Board of Trustees of The Ohio State University with gifts from various individuals. The description was revised November 3, 2006.

Alice Mary Arps was the wife of George Arps, dean of the College of Education from 1921-37. She was a member of the Board of Education of the Columbus Public Schools and had a lifelong commitment to the education of children.

The annual distribution from this fund shall be used to purchase children's literature, juvenile periodicals, books pertaining to the welfare of children, or any related multi-media materials. Decisions regarding expenditures shall be made by the dean of the College of Education and Human Ecology or their designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Robert R. Wieland Scholarship Fund

The Robert R. Wieland Scholarship Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to honor the memory of Robert R. Wieland (B.A., 1958; J.D., 1960) from family, friends, and colleagues. The description was revised November 3, 2006.

The annual distribution from this fund shall be used to provide a scholarship to a second-year law student who exhibits promise of academic achievement and evidence of financial need. Scholarship recipients shall be selected by the dean of The Michael E. Moritz College of Law, or his/her designee, in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid. Any such

November 3, 2006 meeting, Board of Trustees

alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

The Doris Eckfeld Elliot Scholarship Fund in the College of Education and Human Ecology

The Doris Eckfeld Elliot Scholarship Fund in the College of Human Ecology was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts in memory of Doris Eckfeld Elliot (Fulton) (B.S.H.E., 1935; M.S., 1938) from her children. The name and description were revised November 3, 2006.

The annual distribution from this fund shall be used to provide a graduate or undergraduate scholarship (tuition and fees) with first priority given to a single parent who has custody of a dependent minor child(ren) and demonstrates financial need. If no applicant meets these criteria, the scholarship should be awarded to a non-traditional graduate or undergraduate student on the basis of financial need, merit, and a commitment to a career in human ecology. Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Ann and Darrell Dreher Chair in Political Communication and Policy Thinking

The Ann and Darrell Dreher Chair Fund in Political Communication and Policy Thinking within the Department of Political Science was established March 5, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with donations made by Ann (attended 1969) and Darrell (B.A., 1966) Dreher of Powell, Ohio. The minimum funding level was reached December 31, 2002, and the chair was established November 3, 2006. The Dreheres reserve the right to make additional contributions to further augment activities in this area.

The annual distribution from this fund shall be used to support the activities and salary of the person who will be the holder of The Ann and Darrell Dreher Chair in Political Communication and Policy Thinking.

November 3, 2006 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social and Behavioral Sciences and chairperson of the Department of Political Science in consultation with Ann and Darrell Dreher or, after their lifetime, with their heirs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,861,637.00

Establishment of Named Endowed Funds

The Joe R. and Elizabeth Engle Scholarship Fund

The Joe R. and Elizabeth Engle Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joe R. Engle (B.I.E., 1943) and Elizabeth Engle of New York City, New York.

The annual distribution from this fund shall provide multiple scholarships for incoming first-year undergraduate students with the highest academic ability (a combination of high school rank and national standardized test scores) and the highest financial need who are enrolled at the Columbus main campus of The Ohio State University. The recipients of this scholarship must have graduated from one of the following high schools in Coshocton County: Coshocton High School (Coshocton, Ohio), River View High School (Warsaw, Ohio), or Ridgewood High School (West Lafayette, Ohio). It is the donors' desire that the scholarships be awarded with first preference to students who are first generation college students.

The annual distribution is to be used to provide full scholarships to be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial aid awards. In addition, the recipient must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA), and must apply in time to be eligible for any federal or state aid for which they are eligible before being considered for an Engle Scholarship.

The scholarship shall be distributed equally over the three quarters of the academic school year. The scholarship is renewable up to twelve quarters (or eight semesters should the University ever change its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need and a minimum of a 2.5 grade point average. It is the donors' desire that the student must be enrolled on a full-time basis (considered by the University to be a minimum of 12 quarter hours per term) to receive the full scholarship. During the final quarter (or semester), if the student is not enrolled full-time, the amount of award shall be scaled down to reflect the lower costs.

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One-fourth of one percent of the annual income, as well as any unused distribution, should be reinvested to the endowment principal. This scholarship fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,005,277.50

Total Commitment: \$10,000,000.00

The Earl S. Simmonds Jr. and Florence G. Simmonds Undergraduate Leadership and Merit Endowment Fund

The Earl S. Simmonds Jr. and Florence G. Simmonds Undergraduate Leadership and Merit Endowment Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Earl S. Simmonds Jr. (B.S., 1961) and Florence G. Simmonds (B.S., 1940) in honor of Professor Joel Coffey.

The annual distribution from this fund shall be used to provide tuition support to undergraduate students exhibiting financial need, especially those participating in the University's Work-Study Program. Preference shall be given to (but not limited to) students who are enrolled in the Department of Animal Sciences who have a minimum grade point average of 3.0 and a strong desire to succeed in college. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The annual distribution may also be used to support undergraduate leadership programs or activities that enhance the skills of the College's student leaders as approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate

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distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$156,238.00

The William Case Kramer Endowed Fund in the Department of Theatre

The William Case Kramer Endowed Fund in the Department of Theatre was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with unrestricted gifts from the estate of Dr. William Case Kramer (Ph.D., 1974).

The annual distribution from this fund shall be used at the discretion of the chairperson of the Department of Theatre in consultation with the dean of the College of the Arts.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Theatre in consultation with the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$155,786.90

The H. Fred Krimendahl II Endowed Presidential Scholarship Fund

The H. Fred Krimendahl II Endowed Presidential Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the H. Frederick Krimendahl II Foundation and West End Road Fund at New York Community Trust at the discretion of H. Frederick Krimendahl II (B.A., 1950) of New York City, New York.

In keeping with the provisions of the original endowed fund, the annual distribution from this fund shall be used to provide a presidential scholarship. Each recipient will be selected through the University's presidential scholarship competition and will continue through the senior year so long as he or she maintains eligibility as a presidential scholar. When a recipient graduates, a new first-year student will be named.

This scholarship fund shall be administered by the Office of Student Financial Aid in consultation with the University Honors and Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$300,000.00

The Mildred and Harold Hart 4-H Endowment Fund

The Mildred and Harold Hart 4-H Endowment Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estates of Mildred and Harold Hart.

The annual distribution from this fund shall be used for Ohio 4-H Programming. This support may include, but is not limited to, 4-H programs which promote livestock judging, evaluation, instruction, and related activities. All expenditures from this fund shall be approved by the assistant director of 4-H Youth Development in consultation with the representative from the Department of Animal Sciences overseeing the 4-H animal science program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director for Ohio State University Extension in consultation with the State 4-H Leader and the Ohio 4-H Foundation Board. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund

The Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Toro Company.

The annual distribution from this fund shall be used to provide scholarships to freshmen or sophomores or international internships for students in the Turfgrass Management Program, Department of Horticulture and Crop Science, who have relatives involved in the profession of turfgrass management. Recipients will be selected by a committee comprised of individuals from the Nicklaus Companies, The Toro Company, the OSU turfgrass faculty, and College of Food, Agricultural, and Environmental Sciences representatives. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$40,000.00

Total Commitment: \$100,000.00

The Michael W. Curran Research Fund

The Michael W. Curran Research Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ann Salimbene (B.A., 1973; M.A., 1976), her family, friends, and associates in memory of her husband, Dr. Michael W. Curran of Columbus, Ohio.

The annual distribution from this fund shall be used to support prostate cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University under the direction of the head of prostate and genitourinary oncology in the Division of Hematology and Oncology, or their successor as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,995.49

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The John T. and Betty J. Baird Vice President's Excellence Fund

The John T. and Betty J. Baird Vice President's Excellence Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John T. Baird (B.S., 1958) and Betty J. Baird of Springfield, Ohio.

The annual distribution from this fund shall be used to support programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences. Uses of the fund shall include, but are not limited to the support of: positive, creative work environment for students, faculty, and staff; "outreach" to our external audiences; encouragement and promotion of student organizations; scholarships; professional development; college promotion and advancement; and other emerging college priorities. Expenditures shall be directed and approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,949.00

Robert S. Davis and Martha M. Garland Scholarship Fund

The Robert S. Davis and Martha M. Garland Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert S. Davis (B.Arch., 1964) and Martha M. Garland (Ph.D., 1975).

The annual distribution from this fund shall be used to support a scholarship for a deserving architecture student. Scholarship recipients will be selected by the Architecture section head and the director of the Austin E. Knowlton School of Architecture in consultation with the architecture faculty and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Knowlton School of Architecture in consultation with the section head of Architecture. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,250.00

George O. and Martha Poole Davis Endowment Fund

The George O. and Martha Poole Davis Endowment Fund at the College of Medicine was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with unrestricted gifts from the estate of M. Nancy Davis (B.C.E., 1942) given in memory of Ms. Davis' mother and father.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Charles W. Hinson Scholarship Fund

The Charles W. Hinson Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, colleagues, and family in memory of Charles W. Hinson.

Mr. Hinson was an accomplished leader in retail design noted for his imaginative concepts, attention to design detail, and ability to turn ideas into exciting commercial environments. During his more than 30 years with Limited Brands, over 5,000 stores were built and/or remodeled across the nation. His division, Limited Store Planning, Inc., has been honored by the International Council of Shopping Centers, the National Association of Display Industries, and the publications *Design and Display Ideas*, *Women's Wear Daily*, and *Visual Merchandising and Store Design Magazine*.

The annual distribution from this fund shall be used to support a scholarship for an undergraduate architecture student who has financial need, strong academic performance, and a talent for interior and commercial design. Scholarship recipients will be selected by the Architecture section head and the director of the

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Austin E. Knowlton School of Architecture in consultation with the architecture faculty and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Knowlton School of Architecture in consultation with the section head of Architecture. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Alan and Carol Oatey Athletic Scholarship Fund

The Alan and Carol Oatey Athletic Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Carol and Alan Oatey (B.S., 1947), Cleveland, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of a varsity team pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the director of Athletics in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Franklin M. Rizer II M.D. M.B.A. Otolaryngology Education Fund

The Franklin M. Rizer II M.D. M.B.A. Otolaryngology Education Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Milisa K. Rizer M.D. (B.S., 1976) of Columbus, Ohio, in memory of her brother, Franklin M. Rizer (B.S., 1975).

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The annual distribution from this fund shall be used to support education programs and advancement of medical knowledge towards early detection, diagnosis, prevention, and cure of otology-related disorders, particularly in children. Funds may be used for publications, conferences, lectureships, community outreach, and other educational activities with preference given to primary care physicians and healthcare workers, such as pediatricians, family physicians, general internists, audiologists, and nurse practitioners. When appropriate and in consultation with the chairperson of the Department of Family Medicine, the educational opportunities should include training of residents and faculty in the Department of Family Medicine at The Ohio State University. Allocation of funds shall be approved by the chairperson of the Department of Otolaryngology and with the senior vice president for Health Sciences and the dean in the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Otolaryngology and in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Pierre Zoelly Travel Scholarship Fund

The Pierre Zoelly Travel Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Barbara Josephine Zoelly, Bill Riat (B.S., 1973), Sheila Riat, and friends in memory of Pierre Zoelly.

Pierre, a Swiss architect, was probably the first Ohio State faculty member to think of the modern movement in terms of an entirely new approach to architectural education. His ideas and his personality brought a new dimension to the program, challenging many faculty members to think of architecture in ways different from that to which they were accustomed.

The annual distribution from this fund shall be used to support a scholarship for a student in the Austin E. Knowlton School of Architecture participating in one of the school's travel programs. Scholarship recipients will be selected by the Architecture section head and the director of the Knowlton School of Architecture in consultation with the architecture faculty and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Knowlton School of Architecture in consultation with the section head of Architecture. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

AMENDMENTS TO MINIMUM ENDOWED FUNDING LEVELS

Resolution No. 2007-54

Synopsis: Amendments to minimum endowed funding levels are proposed.

WHEREAS the minimum levels for University endowments and the Department of Athletics endowments have remained unchanged since June 30, 2001; and

WHEREAS the Programs of Excellence and Team Championship endowments are new and the minimum levels need to be established; and

WHEREAS beginning January 1, 2007, the Office of University Development can market University-wide merit-based fellowships, awards, and assistance for graduate students; and

WHEREAS The Ohio State University intends to conduct a new comprehensive capital campaign in the near future; and

WHEREAS the proposed new minimum levels have been endorsed by the President's Cabinet:

NOW THEREFORE

BE IT RESOLVED, The Ohio State University Board of Trustees hereby sets the following new minimum levels for these specific endowed funds, effective July 1, 2006:

Merit Scholarships:

Endowed Presidential Scholarship	\$750,000
Endowed Medalist Scholarship	\$375,000
Endowed Maximus Scholarship	\$125,000

Morrill Scholarships:

Endowed Distinction Scholarship	\$750,000
Endowed Prestige Scholarship	\$425,000
Endowed Excellence Scholarship	\$375,000

Access Scholarships:

Endowed Land Grant Opportunity Scholarship	\$500,000
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Student-Athlete Scholarships

Endowed Scholarship	\$150,000
Endowed Tuition Scholarship	\$300,000
Endowed Full Scholarship	\$500,000

Program of Excellence Endowment	\$100,000
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Team Championship Endowment	\$100,000
Coaching and Staff Position Endowments	
Olympic Sports	\$500,000
Athletic Director	\$5,000,000
Head Football Coach	\$10,000,000

BE IT FURTHER RESOLVED, That The Ohio State University Board of Trustees hereby sets the following new minimum levels for these specific endowed funds, effective January 1, 2007:

Endowed Graduate Fellowship	\$1,000,000
Endowed Graduate Award	\$500,000
Designated Graduate Student Sponsorship	\$120,000
Graduate Student Assistance Fund	\$50,000 minimum

REVISION OF THE ENDOWMENT INVESTMENT POLICY

Resolution No. 2007-55

Synopsis: Revision of the University's Endowment Investment Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Endowment Investment Policy for The Ohio State University be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to implement and administer this policy and to manage the Endowment Investment Portfolio in accordance with this Policy.

(See Appendix XVIII for background information, page 505.)

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2007-56

July - September 2006

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver

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from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of July – September; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 108 waivers of competitive bidding requirements for annual purchases totaling approximately \$21,840,787 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 64 waivers of competitive bidding requirements for annual purchases totaling approximately \$27,317,870 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July – September 2006 is hereby accepted.

(See Appendix XIX for background information, page 511.)

**EMPLOYMENT OF EXECUTIVE ARCHITECT, ENGINEERS, PROGRAMMING,
DESIGN, DESIGN OVERSIGHT, AND CONSTRUCTION
MANAGEMENT SERVICES**

Resolution No. 2007-57

**MEDICAL CENTER FACILITY MASTER PLAN –
CLINICAL EXPANSION PROJECTS**

Synopsis: Authorization to contract for executive architect, engineering, programming, design, design oversight and construction management services for the Medical Center Facility Master Plan – Clinical Expansion is requested.

WHEREAS the Medical Center Facility Master Plan is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quality academic medical centers nationwide; and

WHEREAS the Facility Master Plan proposes master plan projects envisioned to consist of the South Cannon Garage replacement, other parking facilities, Ross Heart Hospital Expansion, Digestive Health/North Doan Faculty Office Tower, MRI relocation, Diagnostic and Therapeutic Building, in-patient towers, ambulatory services, and various demolition, and renovation projects, site and civic infrastructure and faculty office projects, with an estimated project cost of \$780 million, with funding to be provided through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS to pursue this plan, the University desires to enter into contracts for programming, schematic design, design oversight, phasing, cost projections, scheduling and planning for further development of the clinical program, and the total costs is expected to be up to \$20 million, with funding to be provided

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through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS the University desires to select schematic design, design oversight programming, and construction management professionals now to provide all of these services at a level not to exceed \$20 million; and

WHEREAS the University will work to finalize the business, parking, and infrastructure plans for these Clinical Expansion projects before seeking Board of Trustees authorization to enter into individual project design and/or construction contracts that require additional infrastructure support; and

WHEREAS at its June 2, 2006 meeting, the Board of Trustees authorized the University to begin the selection process for these professional services up to \$10 million, and that this amount has been utilized in planning to date:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to select qualified executive architectural, engineering, programming, design, design oversight, and construction management firms as necessary for these Medical Center Facility Master Plan – Clinical Expansion projects, provided that no more than approximately \$225 million in additional University debt capacity be used for these projects through FY 2007; and

BE IT FURTHER RESOLVED, That the University is authorized to spend up to \$20 million for these executive design and planning services and that any additional expenditure for these services shall require subsequent authorization from this Board; and

BE IT FURTHER RESOLVED, That design development and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization, provided that no authorization for construction contracts is to be submitted to the Board until a business plan is approved by the University.

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN, AND
CONSTRUCTION CONTRACTS AND TO INCREASE
CONSTRUCTION CONTRACTS**

Resolution No. 2007-58

**APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACT
MARION CAMPUS – SCIENCE AND ART BUILDING FEASIBILITY STUDY**

**APPROVAL TO ENTER INTO DESIGN CONTRACTS
MORRILL TOWER – FRESH EXPRESS
OSU GOLF COURSE – RESTROOM RENOVATION**

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
DODD HALL – 3RD AND 4TH FLOOR RENOVATION
JAMES CANCER HOSPITAL – ELEVATOR UPGRADES
LINCOLN TOWER - CONCRETE MANHOLE DEMOLITION
PUT-IN-BAY WATER AND SEWER LINE EXTENSION
STEEL MANHOLE REPLACEMENTS
JOB ORDER CONTRACT 2007 (JOC)**

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS
BRADLEY AND PATERSON HALLS - RESTROOM RENOVATION**

November 3, 2006 meeting, Board of Trustees

Synopsis: Authorization to enter into feasibility study, design, and construction contracts, and to increase construction contracts, for the projects listed above, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into a feasibility study contract for the following project:

Marion Campus – Science and Art Building Feasibility Study (N/A)	\$0.14M	College operating funds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Morrill Tower – Fresh Express (05-06 capital request)	\$0.43M	Student Affairs operating funds
OSU Golf Course – Restroom Renovation (05-06 capital request)	\$2.08M	Athletics operating funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Dodd Hall – 3 rd and 4 th Floor Renovation (N/A)	\$0.39M	Hospitals operating funds
James Cancer Hospital – Elevator Upgrades (N/A)	\$1.27M	James Cancer Hospital operating funds
Lincoln Tower - Concrete Manhole Demolition (05-06 capital request)	\$0.20M	State funds
Put-In-Bay Water and Sewer Line Extension (03-04 capital request)	\$2.50M	2007 bond proceeds
Steel Manhole Replacements (03-04 capital request)	\$0.26M	State funds
Job Order Contract 2007 (N/A)	\$60.00M	Various sources

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects:

Bradley and Paterson Halls - Restroom Renovation (05-06 capital request)	\$4.27M	2007 bond proceeds
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**Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, and construction contracts, and to increase construction contracts, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XX for background information and maps, page 513.)

EASEMENT RENEWALS

Resolution No. 2007-59

COLUMBUS SOUTHERN POWER COMPANY
CITY OF UPPER ARLINGTON
OHIO BELL TELEPHONE COMPANY

VARIOUS LOCATIONS
THE OHIO STATE UNIVERSITY
COLUMBUS, OHIO

Synopsis: Authorization to grant the following renewal easements for existing utility services to The Ohio State University at the Columbus Campus, is proposed.

WHEREAS Columbus Southern Power has requested the renewal of a 10-foot wide by 240-foot long easement south of Kinnear Road for an electric power line to 1315 Kinnear Road; and

WHEREAS Columbus Southern Power has requested the renewal of a 10-foot wide by 1,184.5-foot long easement for an electric power line to the DCISS State Computer Center on North Star Road; and

WHEREAS the City of Upper Arlington has requested the renewal of 2 easements containing 0.021 acres and 0.002 acres to continue a road way right-of-way at the intersection of Kenny and McCoy Roads, and south of Kenny Road and Millcreek Lane on The Ohio State University Golf Course; and

WHEREAS the City of Upper Arlington has requested the renewal of a 20-foot by 2,299.38-foot easement to continue to provide sanitary sewer services to The Ohio State University Golf Course; and

WHEREAS Ohio Bell has requested the renewal of a 10-foot by 2,735.62-foot easement for telephone communication lines across land at The Ohio State University Airport; and

WHEREAS each renewal is for a term of 25 years; and

WHEREAS the appropriate University offices have determined that the grant of these easements is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant the above easement renewals upon such terms and conditions as are in the best interest of the University.

(See Appendix XXI for maps, page 527.)

**POLICY REGARDING BOARD OF TRUSTEES' REVIEW AND APPROVAL
OF CAPITAL PROJECTS AND REAL ESTATE TRANSACTIONS**

Resolution No. 2007-60

Synopsis: Adoption of a codified policy regarding Board of Trustees' review and approval of capital projects and real estate transactions is proposed.

November 3, 2006 meeting, Board of Trustees

WHEREAS the Board of Trustees of The Ohio State University has a fiduciary responsibility with respect to the stewardship of University resources and the development of University property and facilities to meet the academic needs of the University; and

WHEREAS except as provided by the Board of Trustees, the Board retains sole authority with respect to University capital improvement projects and real estate transactions; and

WHEREAS the Board desires to provide for the flexibility needed to ensure the timely completion of capital projects while ensuring that the Board retains the authority and ability to exercise appropriate oversight regarding the capital improvement process, especially with respect to major projects; and

WHEREAS in 2003, management of capital improvement projects was identified as one of six core processes to be reviewed, and several actions since have been taken to streamline the processes involved during the planning, design, and construction phases of capital projects, resulting in gained efficiencies and cost savings; and

WHEREAS there now is a need to codify the policies and guidelines of the Board and the University regarding review and approval for capital projects, planning studies, and real estate transactions:

NOW THEREFORE

BE IT RESOLVED, That the attached policy regarding Board of Trustees review and approval of capital projects, planning studies, and real estate transactions be adopted, effective immediately, and that the Senior Vice President for Business and Finance, in consultation with the Office of the Board of Trustees, be responsible for coordination of the implementation of this policy; and

BE IT FURTHER RESOLVED, That under the direction of the Senior Vice President for Business and Finance, the Office of Facilities Operations and Development shall have the responsibility and requisite authority for contracting for the University for any capital improvement project of any kind (repair, maintenance, renovation, or new construction) estimated to cost less than \$200,000, in accordance with all applicable laws and regulations.

(See Appendix XXII for background information, page 533.)

FY 2009 BOND ISSUANCE

Resolution No. 2007-61

Synopsis: In accordance with the University's policies regarding use of University debt, including bonds, internal loans and lines of credit, and leases, a limitation on the amount of debt the University assumes as part of the FY 2009 Bond Issuance is recommended.

WHEREAS the strategic use of borrowing for capital projects is important to achieving the goals of the Academic Plan; and

WHEREAS maintenance of the University's credit rating is critical to the cost effective use of University resources; and

November 3, 2006 meeting, Board of Trustees

WHEREAS to achieve an appropriate balance between needed support for new initiatives and protection of the University's credit worthiness, the Board of Trustees adopted policies regarding the use of University debt in March 2005:

NOW THEREFORE

BE IT RESOLVED, That the Board hereby reaffirms that the University shall limit the size of the FY 2009 bond issue to be no more than \$500 million for capital projects; and

BE IT FURTHER RESOLVED, That no capital project other than those previously approved by this Board shall be eligible for debt service without prior approval of the President's Cabinet and the Board of Trustees.

(See Appendix XXIII for background information, page 537.)

Upon motion of Mr. O'Dell, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2007-62

Synopsis: The report on research and other sponsored program contracts and grants and the summaries for August and September 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of August and September 2006 be approved.

Upon motion of Mrs. Davidson, seconded by Amb. Ong, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees Duncan, Hendricks, McFerson, Davidson, Ong, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford, and two abstentions cast by Trustees Cloyd and Wexner.

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EASEMENTS

Resolution No. 2007-63

TIME WARNER TELECOM OF OHIO, L.L.C.

NORTH STAR ROAD
BROOKDOWN DRIVE
COLUMBUS, OHIO

AT&T OHIO

MCCOY ROAD
UPPER ARLINGTON, OHIO

Synopsis: Authorization to grant various easements is proposed.

WHEREAS Time Warner has requested a 10-foot by 922.81-foot easement to allow fiber optic communication lines along North Star Road at the Columbus Campus for a term of 25 years. The easement is being granted for nominal consideration to provide service to Ohio Educational Broadcasting, a tenant of the University; and

WHEREAS Time Warner has requested a 10-foot by 280-foot easement for a term of 25 years to allow fiber optic communication lines along and across Brookdown Drive at The Ohio State University Airport. The easement is being granted for nominal consideration to provide service to MedFlight, a tenant, and an entity in which the University is a partner; and

WHEREAS AT&T has requested a 150-square foot easement south of McCoy Road at The Ohio State University Golf Course for a term of 25 years to locate telephone communication equipment; and

WHEREAS the appropriate University offices have determined that the granting of these easements is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services shall be authorized to process appropriate documents and grant easements to Time Warner Telecom of Ohio, L.L.C. and AT&T Ohio upon such terms and conditions as are in the best interest of the University.

Upon motion of Mr. Wexner, seconded by Dr. Cloyd, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Wexner, O'Dell, Shumate, Fisher, Schottenstein, Brass, and Shackelford, and one abstention cast by Trustee Hicks.

(See Appendix XXIV for maps, page 547.)

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NEW STUDENT PROFILE

Provost Barbara R. Snyder:

You have heard from President Holbrook that for the 12th year in a row, we welcomed the best prepared class in the University's history. My role this morning is simply to introduce Dr. Martha Garland, vice provost for Enroll-

ment Services and dean of Undergraduate Education. As you know, Martha oversees several of our critical areas including Admissions and First Year Experience. I wish I could tell you that I am the genius who recruited Martha to the Office of Academic Affairs from the College of Humanities, but I have to admit that that credit goes to one of my predecessors. Martha's leadership has been extraordinary in this area as you will see when she reports on the first-year class and tells you about the people on her team who work hard to help Ohio State achieve its goals.

Dr. Martha M. Garland:

Thank you very much, Provost Snyder. I am very pleased to be invited to update the Board on Ohio State's newest incoming class. Having an opportunity like this is one of the great things about my job. I think as members of the Board of Trustees, you never tire of hearing the success stories like the one I am about to relate.

I know it doesn't spoil the story to tell you what you have heard in a variety of other ways. The ending first -- for the 12th consecutive year, we have welcomed the best prepared freshman class in Ohio State's history. Among that class: 44% of the students, nearly half, graduated in the top 10% of their high school class and 80% graduated in the top quarter. Compare those statistics with last year, when we had 39% graduating in the top 10% and 77% finishing in the top quarter. It is even more telling to consider the figures from 1995, when 21% of the students graduated in the top 10% in their high school class and 46% graduated in the top quarter.

What these numbers tell us is that we are making progress and that our progress is accelerating. That acceleration is due in no small measure to The Ohio State University's 2008 Enrollment Management Plan, which was implemented three years ago to help realize the vision of our Academic Plan that Ohio State become the nation's premiere land-grant University.

One goal of the Ohio State 2008 Plan is that for the entering class of 2008, some 60% of the new first quarter freshman will come from the top 10%, but about 90% from the top quarter of their high school class. The plan also calls for an average ACT score, 2 years from now, to rise to 27. I am happy to tell you that the average ACT score for this year's class is 26.4. As you can see, we are very much on track to meet the goals of the Ohio State 2008 Plan.

The plan also proposes an enrollment target of 5,800 new first quarter freshmen. This autumn with our first year class at 6,162 students, we welcomed about 300 more than the target number. This happy dilemma resulted from the fact that more admitted students enrolled than we had predicted. The national ratio of enrollees to admitted students is about 44%, this year our ratio is nearly 50%. This higher yield underscored a point President Holbrook made in her State of the University Address -- "Ohio State has become a destination institution for the academically talented." As our students have become better prepared academically, more are staying in school and graduating. In 1995, 79% of our freshmen returned for their sophomore year. This year, a record 91.5% of our first year students did so. Nationally, the average for university freshmen returning after their sophomore year is approximately 77%.

I am especially gratified to tell you that the retention gap between minority and non-minority students has narrowed to less than 2%. Our improved retention is in part a characteristic of the better-prepared students I have

been describing, but it is also the result of our concerted efforts to take good care of students once they have come to Ohio State.

We have enriched the student experience by providing increased opportunities for research, study abroad, and the honors and scholars programs, including the Honors Collegium which you heard Josh talk about the benefits of a bit earlier. We have also allocated funds to open closed courses, we have provided better advising, and we inaugurated a number of student leadership opportunities.

Then there is our nationally acclaimed First Year Experience program, which provides freshman with the tools to make a successful transition to college under the effective and almost magical leadership of Assistant Vice President Mabel Freeman. The First Year Experience is among the most visible and vital reasons for Ohio State's improved retention.

Another crucial factor in our ability to retain students is the attention we have been paying to our physical landscape. There is a direct correlation between retention and the quality of the teaching and learning environment. In just the last year, we have increased our number of state-of-the-art classrooms, added new research space, inaugurated a centrally managed wireless network, and expanded accommodations for people with disabilities -- a thing that in the last week or so I have come to appreciate. You would be surprised how much you like curb cuts and ramps when you are on crutches. These enhancements are especially important in our ability to recruit and retain the very best and brightest.

This year the number of University Scholars rose by nearly 200. The 1,100 University Scholars are among the 2006 new first quarter freshmen who are students typically in the top 3% of their high school class and who have at least a 29 on the ACT.

Our diversity is also up. Students of color account for 16% of the 2006 freshman class. The number of Asian American freshman increased this year by 29%; the percentage of American Indian freshman, admittedly a small number, increased by 22%; and our Hispanic freshman, again a small number, increased by about 6%.

I have to admit a big disappointment was the decline among African American freshman on the Columbus campus. This autumn we had 40 fewer new first quarter African American students than last year when we had experienced a small gain. However, it is modestly encouraging that University-wide, including our regional campuses, the number of African American freshman is actually up by 14 students. As you can see in this area, we are making some progress but we still have much to do.

The Office of Minority Affairs, led by Vice Provost Mac Stewart, leads the charge in recruiting minority students for Ohio State. Through initiatives like the Morrill Scholars Program, we are working hard to deepen our pool of excellent minority college students. This year the freshman class was also increasingly international. Though the numbers remain small, we made a 40% gain this year, a testimony to the effectiveness of the international recruiting that we have been doing for the last two years.

Through the combined systematic strategic work of the Offices of Undergraduate Admissions, Minority Affairs, and Financial Aid, and our colleges, Ohio State's recruitment efforts have been marvelously successful. As a result, our recruitment programs have been noticed and copied throughout the nation. This means going forward that we will be

operating in an ever more rarified atmosphere for recruiting high-ability students, so we can't rest on our laurels, nor are we going to. Evidence of that includes the steps we are taking to ensure that Ohio State is financially accessible to every qualified student. As Provost Snyder reported when she spoke to the Board in September, one of this year's institutional priorities is eliminating financial barriers to college. In fact, Ohio State has set a goal of becoming the national leader in enabling financial access to higher education.

To achieve that goal, the University has appointed Tally Hart, formerly director of Student Financial Aid and a nationally recognized expert in financial aid and access, to the new position of senior advisor for Economic Access. Tally is helping departments and colleges be more strategic about getting their messages across. With her leadership, Ohio State is accelerating its efforts to tell a broader public, starting with students in grade 4, that college is possible. The message is clear -- if students are qualified and want to go to college, the financial resources will be in place to provide them with access. This is a cornerstone of our land-grant mission. Appropriately, Ohio State is defining and driving the national dialog on financial access. Thanks to Tally, we are leading a collaboration of the Big Ten so that all of our schools speak to the federal government with a unified voice on issues like Pell Grants and financial aid formalities.

In closing this story on the 2006 incoming class, let me end with what seems like a beginning, just as I started the story by telling you its ending. I reported a number of collective statistics all of which demonstrated this year's class is the most accomplished we have ever been privileged to welcome. The beginning of the story by contrast might be said about the individuals who allow us to produce that overall narrative. This autumn, our freshmen, some 3,100 men and 3,000 women, have come to Ohio State from all 88 counties in Ohio, 46 states, and more than 146 foreign countries. In their high schools: 290 of them were valedictorians; 1,479 were recipients of community service awards; 1,787 were participants in state music contests; and 3,636 were varsity athletes. Each of these students has a unique personal story which now includes Ohio State as their destination university. These freshmen and their families trust us to provide them with the undergraduate experience that is second to none. Every fiber of the University is bent toward that effort, even as we are also doing our utmost to be able to tell you next year that for the 13th consecutive year we have welcomed the best prepared freshman class in Ohio State's history. Thank you very much.

Judge Duncan:

Are there any questions or discussion?

Mr. Alvarez-Breckenridge:

Dr. Garland and Provost Snyder, it is exciting to hear the accomplishments especially having gone through school here. I made these decisions a few years ago. As I was thinking about that, I thought about my decision to come here and the recruitment process I went through and how the tides changed when I was recruited. The question I have is -- and I am curious as to how the Board can help with this -- what is the greatest challenge in recruiting these highly qualified students, because they are also interested in other prestigious institutions? What are the detractors and how can we help facilitate that?

November 3, 2006 meeting, Board of Trustees

Dr. Garland:

It is much less of a problem to overcome negative preconceptions these days, since we are in a different environment. As the President said, "we are the destination of choice." Under Dr. Freeman's leadership, we have developed wonderfully strategic processes of recruiting students which involve a lot of very personal attention. We focus our messages on students in terms of what they are specifically interested in and getting back to them with the information they need, and connecting them with the people they need to hear from.

We are also very strategic about our use of financial aid. We make certain we can meet the financial needs for students who have serious financial needs and that we can provide competitive scholarships for students who have other choices. We are doing all of that very well.

What we are getting, but needing to enhance, are the students who you imply are coming here and have other wonderful choices. Our best argument for coming here is the wonderful academic programs. The Office of Undergraduate Admissions has increasingly been working very closely with the colleges, departments, significant faculty members, and the deans to get across the messages about what kind of University this is. Those strong messages are about academic excellence, the existence of the Undergraduate Research Office, and the existence of the Denman Forum. The opportunity for so many of our undergraduate students to participate in research in the Health Sciences' complex is an incredibly powerful resource. So the strength of our academic programs is now the argument that is most powerful. We have moved beyond recruitment strategies to the message of the institution itself that is what is really important. Happily, our deans, chairs, and faculty members are very willing to help us with those messages. That is very critical.

Mr. Brass:

Dr. Garland, of the 6,100 incoming freshmen, do you have a feel for how many are going to stay on campus in dormitories throughout our system?

Dr. Garland:

Our requirement is that they stay on campus or they stay in their own family homes. Even students who live in Franklin County move into the residence halls. The residence halls house about 11,000 students.

Mr. Richard A. Hollingsworth:

Ninety-three percent of the freshman class lives in residence halls.

Mr. Brass:

Is that a limiter for us as we look forward to the next 3, 4, or 5 years?

Dr. Garland:

What is increasingly needed by the residence halls is for the quality and conditions of the residence halls to be competitive with other institutions' residence halls. The Office of Student Affairs is working very hard to decrease the density where we have a large number of students in a relatively small space.

November 3, 2006 meeting, Board of Trustees

This past year, we reopened Archer House as a residence hall. This building had long ago been a residence hall, but had been closed and used for office space. It wasn't ever good office space, but it is wonderful residence hall space and is available again. We are building the Student Academic Services Building, at the corner of Lane and Tuttle, precisely to get a large number of offices out of Lincoln Tower and return it fully to residence hall space. Those are partly to increase the number of spaces that we have, but partly to shrink the density and make them quality residence halls. We have a lot of evidence that living in residence halls for your first year is very tightly correlated with staying, succeeding, and graduating. That partnership with residence life is a very important part of our effort.

Mr. Brass:

I also want to congratulate you, Dr. Snyder, and the rest of your staff. I was extremely impressed with the statistic of 91.5% retention. I do think there is a correlation with the housing, as well as the academia. Congratulations, these statistics are just outstanding.

Dr. Garland:

Thank you very much.

Amb. Ong:

I think this twelve-year record of improvement is obviously very gratifying. It demonstrates that the move to have selected admissions years ago was the right move to make and has led to this improvement and, obviously, there is more improvement to be had. I would also like to point out that based on my contacts here, not only have these improvements made Ohio State at the undergraduate-level more attractive and more rewarding to students, but this improvement has also caused a pickup in faculty morale. Because so many faculty members -- particularly those in the bad old days before selective admissions -- recognize the great benefit of not having to devote so much of their resources, and time of themselves and their colleagues, to remedial education. I think it is probably a beneficial factor, in so far as the employment and retention of excellent faculty is concern.

Dr. Garland:

I agree completely with that. I am a member of the history faculty and occasionally I have lunch with my colleagues from my department. They are relatively a curmudgeonly bunch and they don't give compliments easily, but they frequently say what a joy it is to work with our undergraduate student body now and they are grateful for the decisions that have led to this situation. It is much more satisfying to teach good students.

Ms. Shackelford:

You can read it in the numbers, but you can see it on the faces of students when they are at freshman convocation. I had the opportunity to attend the convocation this year and there was not a student who was not being attentive to what was being said on stage. I congratulate all of you who make that a very special beginning because those students will stay. They are better academically and they are going to stay until graduation.

November 3, 2006 meeting, Board of Trustees

Mr. McFerson:

It is a great report and I didn't hear hardly anything negative except perhaps a decline in our minority students. Are we in a position yet to know how many of our students are taking remedial classes in English and math? As the quality goes up, I would suspect that number goes down.

Dr. Garland:

It has almost disappeared. At the beginning of this project in 1995, we had about 25% of our students taking either remedial English or math or both. This entering class, the percentage in remedial math is 3.5% and in English it is less than 1%.

Mr. McFerson:

Wow, that is great. That is another reason for faculty morale to improve.

Dr. Cloyd:

Dr. Garland, these are terrific results. The thing that I think is particularly impressive to me is the target and the progress on looking at three items together: the quality retention that you want of the students, the diversity of the students, and financial access. It is great progress to date. I would look forward, in perhaps another venue and point in time, of getting a better understanding of the financial access and diversity and what we are doing in those programs, and how the Board may be able to help more. You paint a little bit of a different picture of what we are seeing here versus what many universities are going through with decreases in financial aid available to students through Pell Grants. There is a very negative picture that occurs on a national front. It seems like you are doing some things that are leading to a more positive atmosphere at Ohio State, but maybe there are some other things we can do to help.

Provost Snyder:

As I promised earlier, we will be back to you next month with a presentation to the full Board on that very topic. We will talk more about that in December.

Judge Duncan:

Does anyone have any further discussion? Again, thanks very much for your hard work and thank you, Dr. Freeman.

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Thereupon the Board adjourned to meet Friday, December 8, 2006, at The Ohio State University, Faculty Club, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary

(APPENDIX XVIII)

**THE OHIO STATE UNIVERSITY
ENDOWMENT FUND INVESTMENT
POLICY**

October 2006

**THE OHIO STATE UNIVERSITY
ENDOWMENT FUND INVESTMENT POLICY**

I. PURPOSE

The purpose of this Endowment Fund Investment Policy (hereinafter referred to as the "Policy") is to establish the overall management, investment strategies and discipline of The Ohio State University (hereinafter referred to as "The University") for the Endowment Fund (hereinafter referred to as the "Fund"). This policy is intended to permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program.

This policy is issued for the guidance of fiduciaries, including the Board of Trustees, Investment Committee members, staff, investment managers, investment consultants and custodians for oversight of the Fund. It also states the standards and disciplines adopted so that the Board of Trustees and its Investment Committee can effectively evaluate the performance and operations of the Endowment Fund.

II. GOALS

The Fund was established to provide financial support for the long-term use and benefit of the University. The goal is to manage Fund assets with prudence and discipline to achieve that purpose. It shall also be the policy to manage the Fund in a manner that will preserve and maintain the real purchasing power of the principal while allowing for an annual distribution according to this policy.

III. FIDUCIARY STANDARDS

The Board of Trustees, Investment Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purpose of providing income and maintaining the real purchasing power of the principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Fund in order to minimize overall risk, and to provide investment returns to achieve the Fund's stated goals.

IV. DUTIES AND RESPONSIBILITIES

- A. Board of Trustees.** The University Board of Trustees has overall responsibility for Fund policy and approval of Investment Committee members. The Board of Trustees vote on items brought forth by the Investment Committee.
- B. Investment Committee.** The Investment Committee has strategic oversight responsibility for the investment program and operations of the Fund. The Committee shall work with the Senior Vice President for Business and Finance and the Treasurer to ensure the Fund is well managed, in accordance with this policy.

- C. Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the Fund's investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of the Treasurer to ensure compliance with established policies and procedures.
- D. Treasurer.** The Treasurer is responsible for managing the Fund's investment operations and reporting. The Treasurer shall review and recommend policies and procedures that are consistent with the investment objectives of the Fund. The Treasurer shall report to the Senior Vice President for Business and Finance and the Investment Committee.
- E. Investment Managers.** The University utilizes external investment managers to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage Fund assets. Investment managers operate under a formal contract that delineates responsibilities, risk parameters and performance expectations.
- F. Consultants.** The University may utilize the services of one or more investment consultants to assist the Treasurer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics.
- G. Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Fund.

V. DISTRIBUTION POLICY

Distributions from the fund will be made at the beginning of each fiscal year according to a formula approved by the Trustees as follows:

1. The distribution amount will be calculated on a five-year moving average of the market value of the portfolio.
2. The distribution rates are 4.5% for funds existing as of June 30, 2004, and 4% for all others.
3. A collar incorporating a maximum annual distribution increase of 3% and a maximum annual distribution decrease of 1% is effective beginning July 1, 2006.

VI. ASSET ALLOCATION AND GUIDELINES

- A. Time Horizon.** The Fund's investment horizon is long-term (10+ years), therefore interim performance fluctuations should be viewed with this perspective. Similarly, the underlying capital market assumptions of the University's asset allocation plan are based on this long-term perspective.

B. Risk Tolerance. The Board of Trustees, the Investment Committee, and staff recognize the challenge of achieving the Fund's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve long-term investment objectives.

C. Asset Allocation and Rebalancing. Asset allocation is the largest contributor to overall Fund return performance and risk characteristics. The Investment Committee and the Board of Trustees will periodically evaluate asset class strategies and opportunities, and establish a long term asset allocation plan. After a thorough study of the available asset class opportunities, return objectives and risk tolerance, the Board of Trustees and Investment Committee approved the following asset allocation:

Asset Class	Target	Benchmark
US Large Cap	15%	S&P 500
US Mid Cap	10%	Russell Mid Cap
US Small Cap	10%	Russell 2000
International Equity	25%	ACWI ex US
US Fixed Income	7%	Lehman Aggregate
High Yield	3%	Lehman US Corporate High Yield
International Fixed	3%	Citigroup WBGI ex US
Absolute Return	14%	90 Day T-Bill + 4%
Real Estate	8%	NCREIF Property Index
Private Equity	7%	Venture Economics
Natural Resources	3%	90 Day T-Bill + 5%
Cash	-5%	90 Day T-Bill

Market fluctuations, cash flows and liquidity issues will cause the actual asset allocation to diverge from the target allocation from time to time. The Treasurer will rebalance the portfolio to policy target weightings, periodically as needed.

D. Investment Manager Guidelines. The investment guidelines incorporated into each manager's contract documents the performance expectations and risk parameters of the manager's investment approach. The guidelines also specify the typical portfolio characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the Fund.

VII. INVESTMENT MONITORING PROCESS

The Fund's investment managers will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Treasurer and the Senior Vice President for Business and Finance will monitor the overall fund results and investment portfolios, but results will be evaluated on a long term basis. The following manager issues will be considered by the Treasurer: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or

potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

VIII. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets of the Fund for the exclusive purpose of enhancing the value of the Fund. The Treasurer has the authority to vote proxies in accordance with the Proxy Policy.

IX. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

All policies of the Fund are in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Treasurer will review the Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance, the Investment Committee, and the Board of Trustees.

X. EXCEPTIONS

Modifications and exceptions to this Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Policy as to the endowment portfolio may be waived if specified by the terms of a gift and approved by the Board of Trustees.

(APPENDIX XIX)

**Waivers of Competitive Bidding Requirements
July - September 2006**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Health Sys- Merchandise for Resale	\$2,273,500	2	\$0	0	\$0	0	\$2,273,500	2
Health Sys- Prof Hlth Care Serv	\$13,643,539	22	\$12,368,539	18	\$0	0	\$1,275,000	4
Health Sys- Admin Equip & Serv	\$11,400,831	40	\$9,367,309	32	\$160,000	1	\$1,873,522	7
Merchan. & Serv for Resale	\$100,000	1	\$0	0	\$0	0	\$100,000	1
Instruc & Research Equip and Services	\$8,097,969	66	\$4,760,368	35	\$429,884	3	\$2,907,717	28
Rent & Lease Pay made by Plan & RE	\$7,700,000	1	\$7,700,000	1	\$0	0	\$0	0
Admin Suprt Equip and Services	\$5,942,818	40	\$3,898,745	17	\$204,847	4	\$1,839,226	19
TOTAL	\$49,158,657	172	\$38,094,961	103	\$794,731	8	\$10,268,965	61



Marion Campus - Science and Art Building Feasibility Study

315-07-0136

Requesting Agency(s): MARION CAMPUS

Location(s): Morrill Hall, James Lewis

46,505 ASF/73,528 GSF Age: 1968

Description:

This project will study the feasibility of constructing a new building focusing on science and art.

Project Information:

The study will review potential sites; develop a space program; and explore sustainability options. The study will also include cost estimate, time lines and phasing options.

Issues:

How does this project advance the Academic Plan? This project will advance the Academic Plan by allowing the campus to explore options for providing improved teaching, research and office facilities and improving the science and art academic programs.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Marion	\$140,000.00					
Total:	\$140,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$140,000.00	11/03/2006		

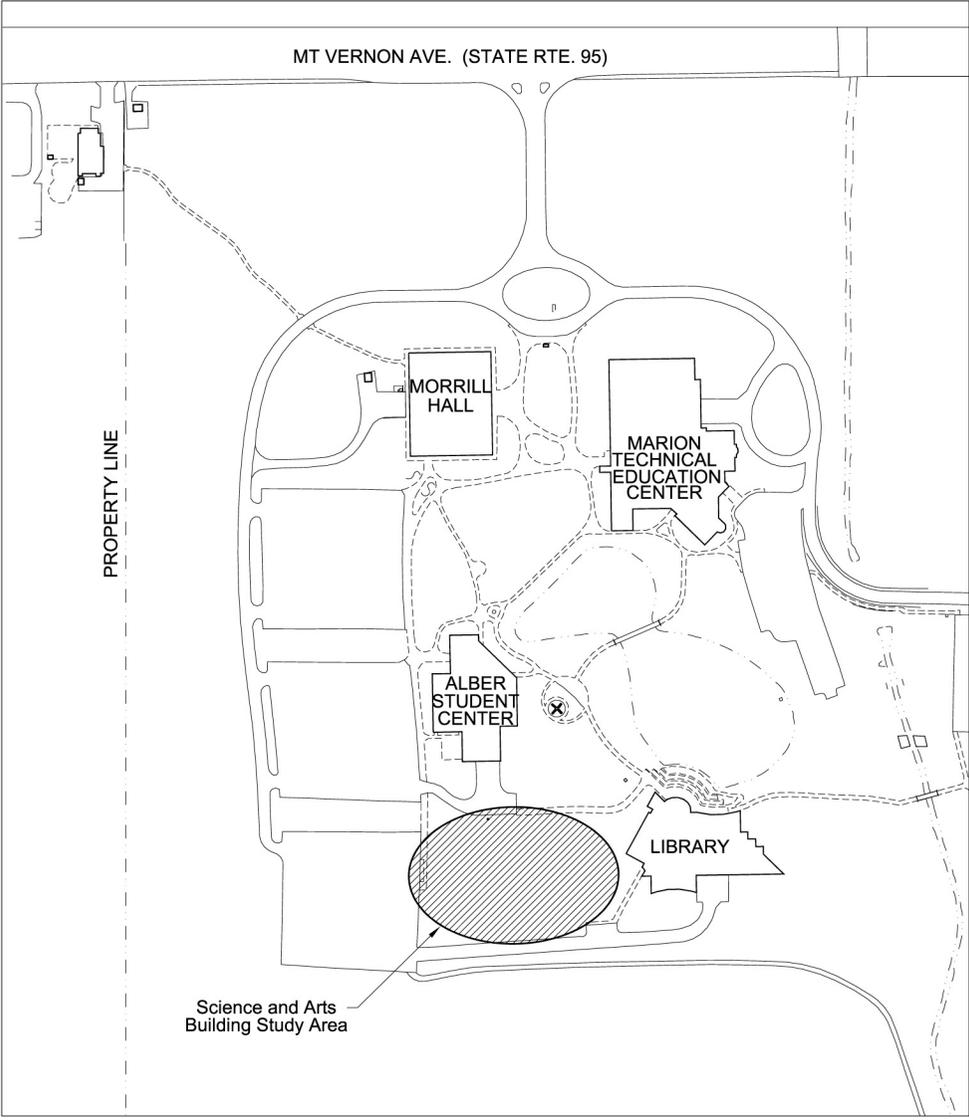
Project Team:

Project Manager: Corey Morris (morris.716@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

OSU Marion

- Marion Campus - Science and Art Building Feasibility Study



Office of Business and Finance / Board of Trustees Meeting

November 3, 2006





Morrill Tower - Fresh Express

315-07-0100

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Morrill Tower, Justin S.

199,325 ASF/324,504 GSF Age: 1967

Description:

This project will renovate the Morrill Tower dining area to the newly developed "Fresh Express" service concept. The focus of the menu will be on items that are prepared fresh such as "tossed to order" salads, a deli station and a "grilled to order" station.

Project Information:

Improvements include new interior and exterior signage; new lighting; new kitchen layout and equipment.

Issues:

How does this project advance the Academic Plan? This renovation supports the Academic Plan by enhancing the quality of residence hall life by providing a healthful alternative dining option.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$432,243.00					
Total:	\$432,243.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$432,243.00	11/03/2006		
CONSTRUCTION				
Construction Start		06/15/2007		
Completion		08/20/2007		

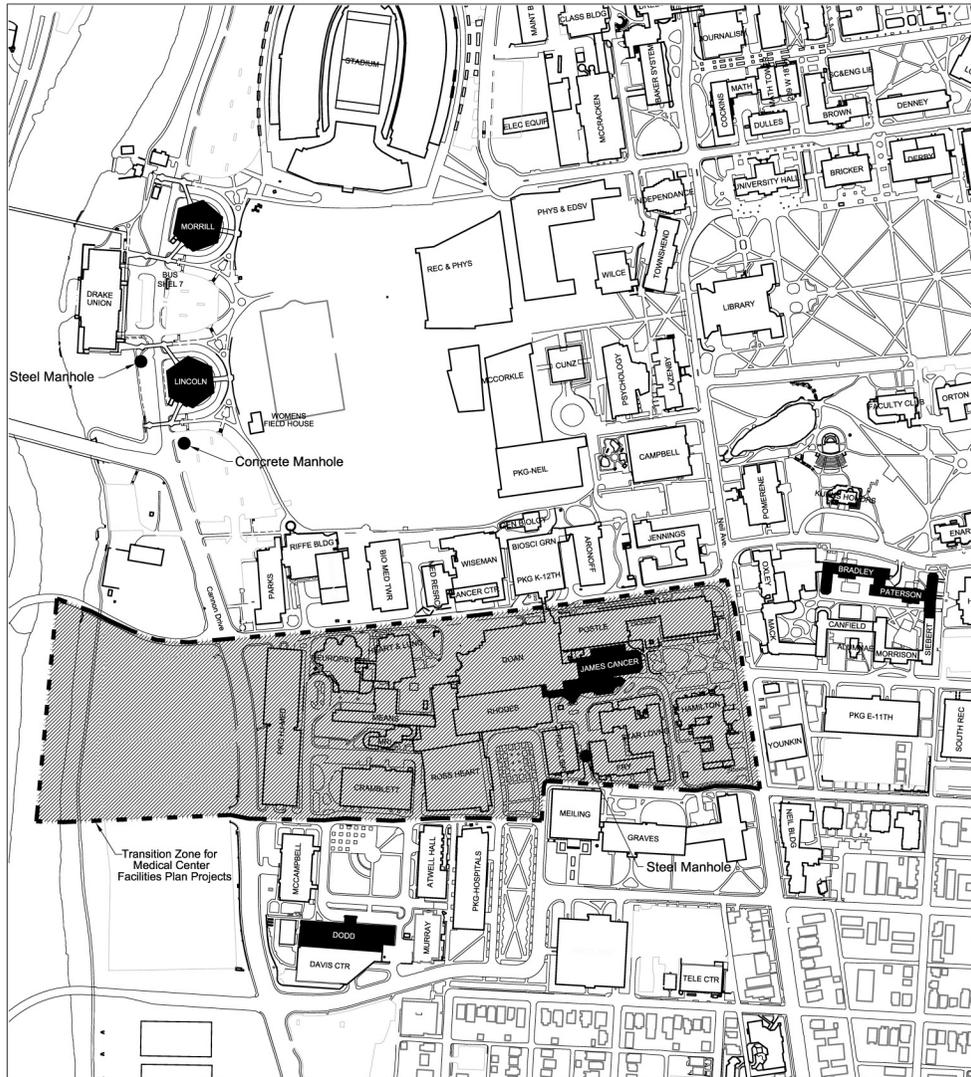
Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Core and Medical Campus Projects

- Bradley and Paterson Halls Restroom Renovation
- Dodd Hall - 3rd and 4th Floor Renovation
- James Cancer Hospital - Elevator Upgrades
- Lincoln Tower Concrete Manhole Demolition
- Morrill Tower - Fresh Express
- Steel Manhole Replacement



Office of Business and Finance / Board of Trustees Meeting

November 3, 2006





OSU Golf Course - Restroom Renovation

315-07-0126

Requesting Agency(s): ATHLETICS

Location(s): Various Locations, Columbus

ASF/0 GSF Age:

Description:

This project will demolish and replace four (4) existing restroom facilities and add one new restroom facility. The project will also provide a concession area and concessions for the golfers.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will provide restroom facilities for the golfing program.

Outstanding Funding Issues: None

Timing Issues: The construction cannot begin until the Autumn 2007 season has completed and must reopen for Spring 2008.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$2,083,000.00					
Total:	\$2,083,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,083,000.00	11/03/2006		
CONSTRUCTION				
Construction Start		10/01/2007		
Completion		04/01/2008		

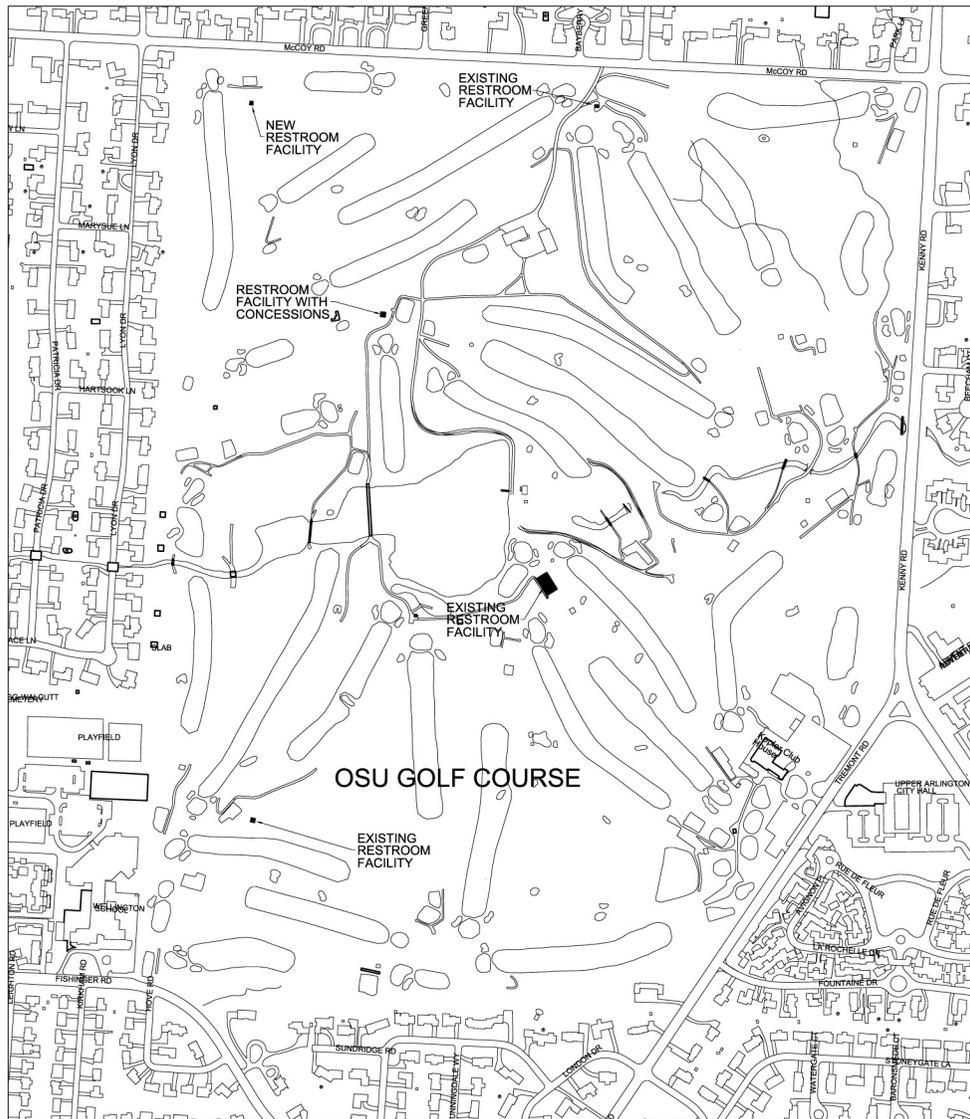
Project Team:

Project Manager: Gary Collier (collier.26@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

OSU Golf Course

- OSU Golf Course - Restroom Renovation



Office of Business and Finance / Board of Trustees Meeting

November 3, 2006





Dodd Hall - 3rd and 4th Floor Renovation

315-2006-918

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Dodd Hall, Verne A.

43,256 ASF/84,673 GSF Age: 1961

Description:

This project will complete inpatient room upgrades and installation of patient lifts in six rooms.

Project Information:

Project did not meet criteria for Board of Trustees approval at the time the A/E was selected.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$386,400.00					
Total:	\$386,400.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$386,400.00	11/03/2006		
CONSTRUCTION				
Construction Start		11/15/2006		
Completion		05/15/2007		

Project Team:

Project Manager: Abu Saleh (saleh.16@osu.edu)
 LUPTON RAUSCH ARCHITECTS INC - Design

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



James Cancer Hospital - Elevator Upgrade

315-2006-909

Requesting Agency(s): CANCER HOSPITAL & RESEARCH INSTITUTE

Location(s): James Cancer Hosp & Solove Res Inst

116,384 ASF/265,423 GSF Age: 1990

Description:

This project will consist of a major elevator modernization in the James Cancer Hospital. The project will include the modernization and upgrade of three patient and staff elevators, and the elevator equipment room.

Project Information:

The project budget increased during design for identified code changes and escalation in material cost.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Special attention to project safety and building function will be essential since this building will be fully operational during the elevator upgrades. Two elevator cars are required to be fully operational 24 hours per day, seven days per week for the duration of the project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-James Cancer Hospital	\$1,270,522.00					
Total:	\$1,270,522.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		12/02/2005		12/02/2005
DESIGN				
Arch/Engr Contract	\$667,400.00	06/09/2006		06/23/2006
Design Dev Document Approval		06/30/2006	09/29/2006	
Construction Document Approval		07/30/2006	10/30/2006	
BIDDING				
Bidding Approved BoT	\$1,270,522.00	11/03/2006		
CONSTRUCTION				
Construction Start		10/02/2006	01/12/2007	
Completion		10/02/2008	12/21/2008	

Project Team:

Project Manager: Jack Bargaheiser (bargaheiser.2@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

ES ARCHITECTURE AND DEVELOPMENT - Design



Lincoln Tower Concrete Manhole Demolition

315-2005-932

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/0 GSF Age:

Description:

This project will relocate the 10" steam line where it crosses Cannon Drive north of Herrick Drive, which will eliminate the existing concrete manhole and prevent steam discharges onto the sidewalk and roadway.

Project Information:

Issues:

How does this project advance the Academic Plan? The project will help improve the reliability of steam to meet campus needs.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$200,000.00					
Total:	\$200,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$200,000.00	09/23/2005		09/23/2005
DESIGN				
Schematic Design Approval		01/15/2006		03/23/2006
Design Dev Document Approval		01/15/2006		03/23/2006
Arch/Engr Contract		01/10/2005	08/17/2006	07/21/2006
Construction Document Approval		03/03/2006	10/05/2006	
BIDDING				
Bidding Approved BoT	\$200,000.00	04/07/2006	11/03/2006	
CONSTRUCTION				
Construction Start		08/15/2006	06/11/2007	
Completion		09/30/2006	08/30/2007	

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

KRAMER ENGINEERING - Design



Put-In-Bay Water and Sewer Line Extension

5062-PF6799

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Peach Point, South Bass Island

1,556 ASF/2,013 GSF Age: 1926

Description:

This project provides centralized water and sewer service to all facilities owned by OSU on the Peach Point of South Bass Island and on Gibraltar Island. It will connect these facilities to the Village of Put-in-Bay's water and sewer systems. The work will install approximately 3,000 feet each of water and sewer pipeline from the Village of Put-in-Bay's limit to Peach Point and approximately 1,000 feet each of water and sewer pipeline, in the bed of Lake Erie, from Peach Point to Gibraltar Island.

Project Information:

EPA has mandated that all water lines on the islands must connect to the Village water system.

Issues:

How does this project advance the Academic Plan? This project advances the Academic Plan by meeting the University mission of teaching and learning.

Outstanding Funding Issues: None

Timing Issues: Special permits may be required to protect the wildlife.

"Ripple effects" of the project: None

Special limitations/risks: The Village of Put-In-Bay and Ottawa County must approve all plans prior to start of construction. An easement from private property owners for a lift station must be obtained.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,500,000.00					
Total:	\$2,500,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,500,000.00	05/02/2003		05/02/2003
DESIGN				
Schematic Design Approval		08/01/2003	02/28/2006	03/02/2006
Design Dev Document Approval		10/01/2003	02/28/2006	03/02/2006
Construction Document Approval		12/01/2003	04/03/2006	04/03/2006
BIDDING				
Bidding Approved BoT	\$2,500,000.00	01/09/2004	11/03/2006	
Bid Opening		02/04/2004	12/05/2006	
CONSTRUCTION				
Award of Contracts		04/15/2004	02/05/2007	
Construction Start		04/15/2004	04/16/2007	
Completion		10/31/2004	07/16/2007	

Project Team:

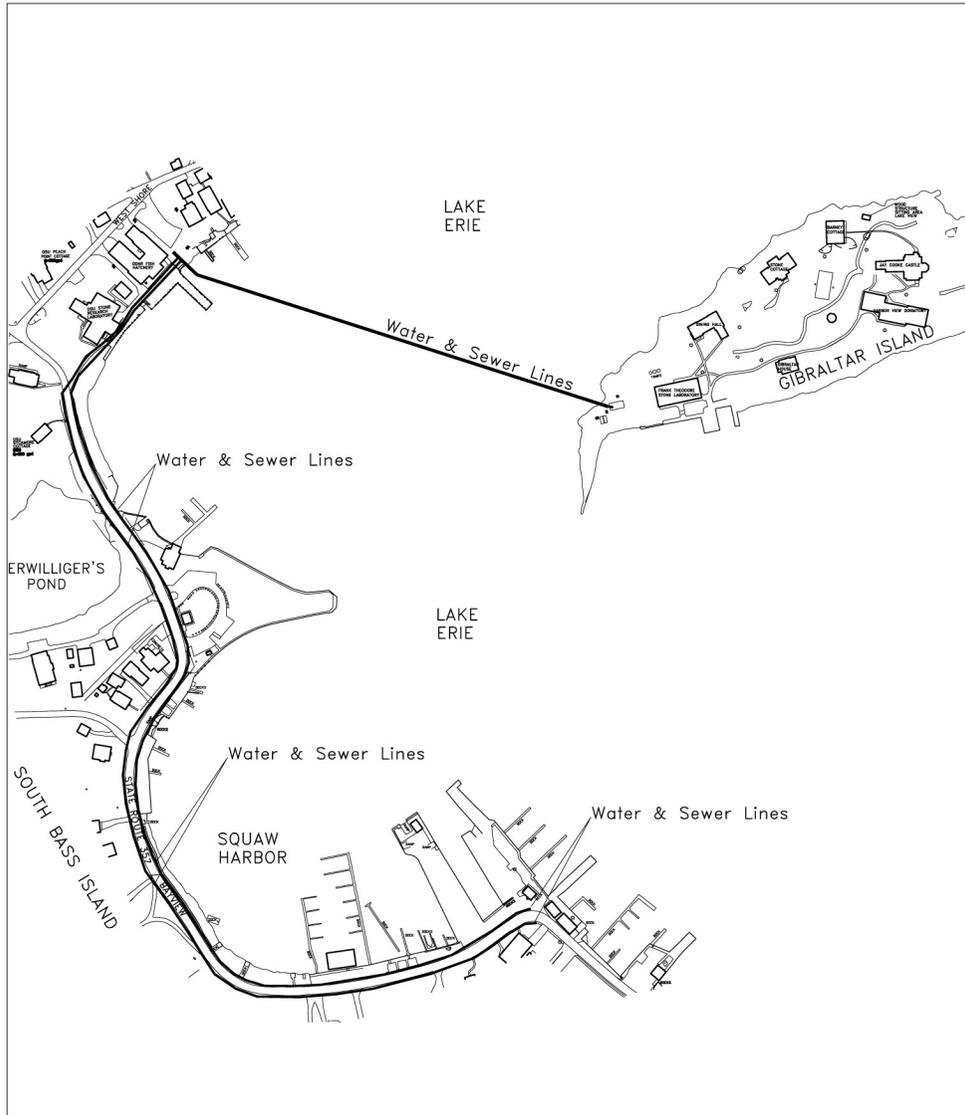
Project Manager: Bo Zhang (zhang.403@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

LOS ALAMOS TECHNICAL ASSOCIATES INC - Design
SHARP AND ASSOCIATES, INC - Design

Lake Erie Projects

- Put-In-Bay Water and Sewer Line Extension



Office of Business and Finance / Board of Trustees Meeting

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Steel Manhole Replacement

315-2005-936

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/0 GSF Age:

Description:

This project will replace two deteriorated steel manholes with new concrete manholes. One is located west of Lincoln Tower and the other is in the roadway between Fry Hall and Prior Health Sciences Library.

Project Information:

The project budget has increased due to the escalation cost of the manholes.

Issues:

How does this project advance the Academic Plan? The project will help to ensure a reliable supply of steam to meet campus needs.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic Renovation	\$0.00	\$50,000.00				
HB16 Columbus Basic Renovation	\$210,000.00					
Total:	\$210,000.00	\$260,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		09/23/2005		09/23/2005
DESIGN				
Schematic Design Approval		01/15/2006		03/15/2006
Design Dev Document Approval		01/15/2006		03/15/2006
Construction Document Approval		03/03/2006	10/05/2006	
BIDDING				
Bidding Approved BoT	\$260,000.00	04/07/2006	11/03/2006	
Bid Opening		05/15/2006	12/07/2006	
CONSTRUCTION				
Award of Contracts		09/30/2006	02/07/2007	
Construction Start		08/15/2006	06/11/2007	
Completion		09/30/2006	08/30/2007	

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

PRATER ENGINEERING ASSOCIATES - Design



Job Order Contract 2007

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

Description:

This project will competitively bid a firm fixed price indefinite quantity contract. The University has been utilizing the Job Order Contract method since January 1996.

Project Information:

Job Order Contract (JOC) is a firm, fixed price, competitively bid, indefinite quantity contract designed to accomplish multi-traded reconstruction, rehabilitation and minor new construction projects that face critical timelines in support of University business needs. Construction Services to be bid are two general, HVAC, electric and plumbing trades. Each contract award will be for a term of one year with options for three additional terms of one year each. Maximum amount of all contracts with option terms awarded is \$60,000,000.

Issues:

How does this project advance the Academic Plan? This project will allow the University to have increased responsiveness to time sensitive projects.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved by BoT	\$60,000,000.00	11/03/2006		

Project Team:

Project Manager: Steve Middleton
Gordian Group - Consultant

Project Coordinator: Curt Handschug



Bradley and Paterson Halls Restroom Renovations

315-2004-935

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Bradley Hall, Carolyn

40,639 ASF / 68,507 GSF Age: 1954

Location(s): Paterson Hall, Alma Wacker

38,513 ASF / 61,276 GSF Age: 1954

Description:

This project will renovate the corridor restrooms in Bradley and Paterson Halls. The work will include renovations to the plumbing, electrical, and HVAC systems, as well as cosmetic upgrades to the walls, floors and ceilings.

Project Information:

The project budget has increased further due to higher than anticipated material escalation.

This project addresses \$2.2M of deferred maintenance.

Issues:

How does this project advance the Academic Plan? This project advances the Academic Plan by providing improved facilities for students.

Outstanding Funding Issues: None

Timing Issues: Construction must be completed during summer break.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$1,200,000.00	\$0.00				
Univ. Bond Proceeds 2007 - SA	\$0.00	\$4,266,422.00				
Renovation and Renewal						
Total:	\$1,200,000.00	\$4,266,422.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,200,000.00	11/05/2004		11/05/2004
DESIGN				
Schematic Design Approval		08/01/2005		08/19/2005
Design Dev Document Approval		08/29/2005	09/23/2005	09/28/2005
Construction Document Approval		11/23/2005	11/15/2005	12/02/2005
BIDDING				
Bidding Approved BoT	\$3,158,961.00	12/02/2005		12/02/2005
Bidding Approved BoT (Budget Increase)	\$3,742,237.00	02/01/2006		02/01/2006
Bid Opening (Paterson Hall)		01/05/2006	03/17/2006	03/17/2006
Bidding Approved BoT (2nd Budget Increase)	\$4,266,422.00	11/03/2006		
Bid Opening (Bradley Hall)		12/21/2006		
CONSTRUCTION				
Construction Start (Paterson Hall)		06/13/2005	06/12/2006	06/12/2006
Award of Contracts (Bradley Hall)		02/21/2007		
Construction Start (Bradley Hall)		06/15/2007		
Completion (Bradley Hall)		09/08/2006	09/15/2007	

Project Team:

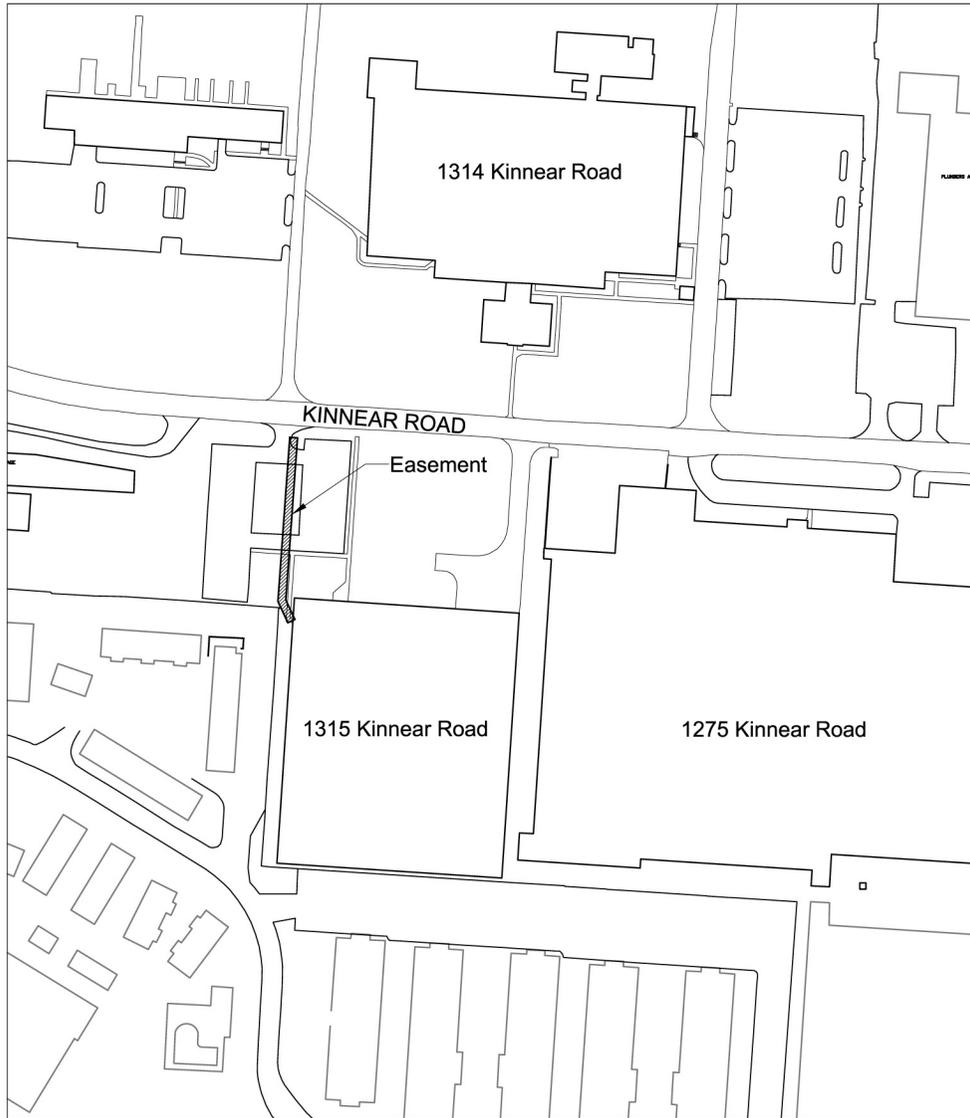
Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: LEEANNE CHANDLER (chandler.63@osu.edu)

- CAPITAL CITY ELECTRIC - Electric Construction
- CENTRAL INSULATION - Asbestos Abatement
- COLUMBUS ABATEMENT CO., INC. - Asbestos Abatement
- FOX MECHANICAL - Plumbing Construction
- GREATER COLUMBUS CONSTRUCTION INC - General Construction
- JA GUY INC. - HVAC Construction
- PINNACLE ENVIRONMENTAL CONSULTANT - Design
- RENOUVEAU DESIGN, INC. - Design

Easement Renewal - Columbus Southern Power Company, Kinnear Rd.

Utility line easement 10' wide by 240' long south of Kinnear Rd. to the 1315 Kinnear Road building



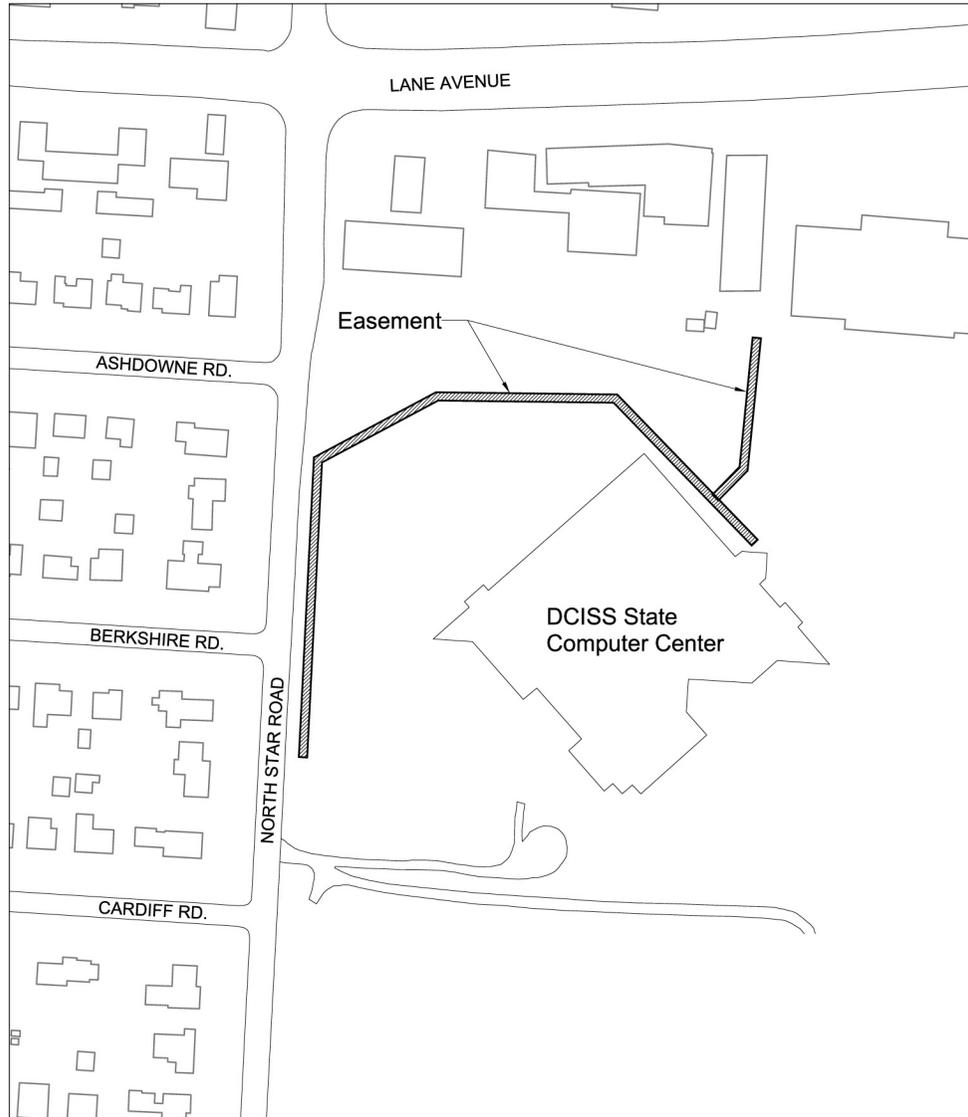
Office of Business and Finance / Board of Trustees Meeting

November 3, 2006



Easement Renewal - Columbus Southern Power Company, Northstar Rd.

Utility line easements 10' wide to the OSU, DCISS State Computer Center



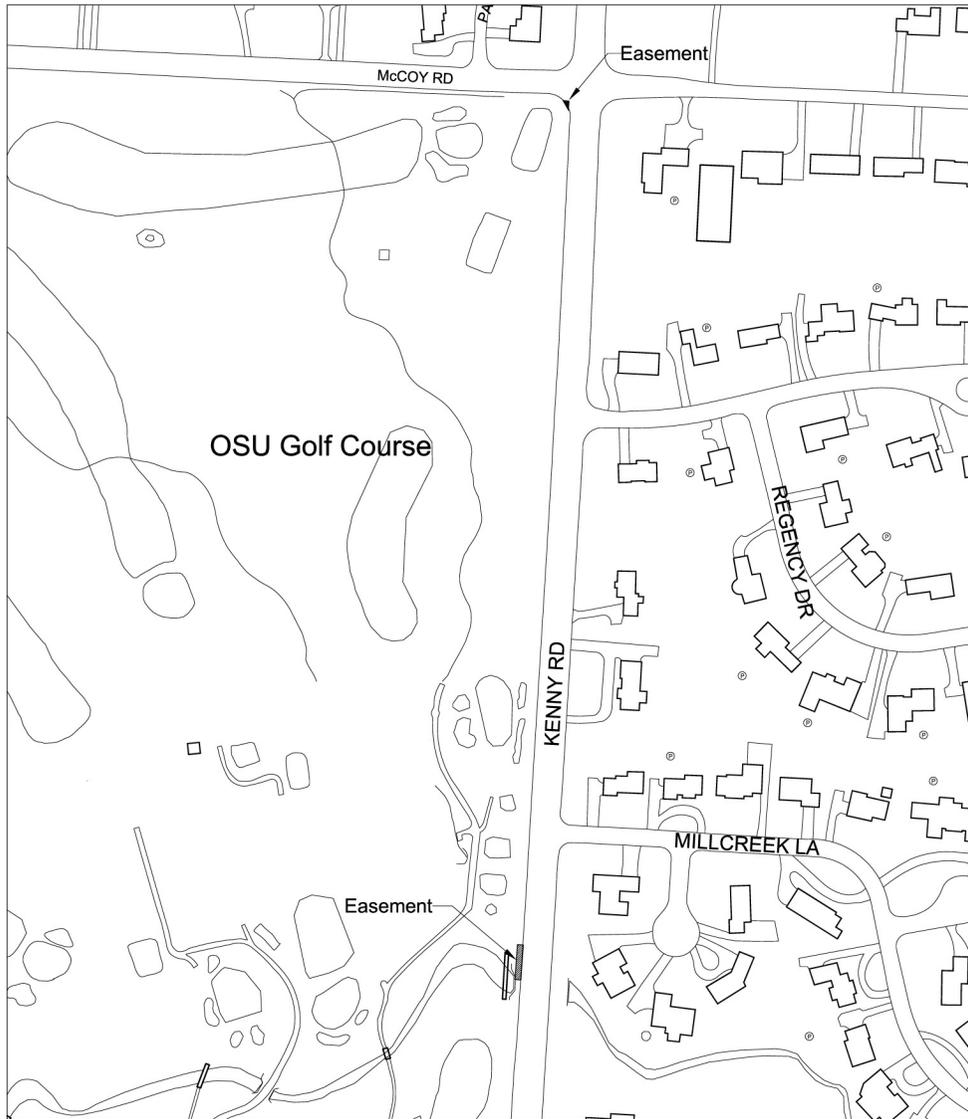
Office of Business and Finance / Board of Trustees Meeting

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Easement Renewal - The City of Upper Arlington, OSU Golf Course

Easements at the intersection of Kenny Rd. and McCoy Rd. and Kenny Rd. south of Millcreek Ln.



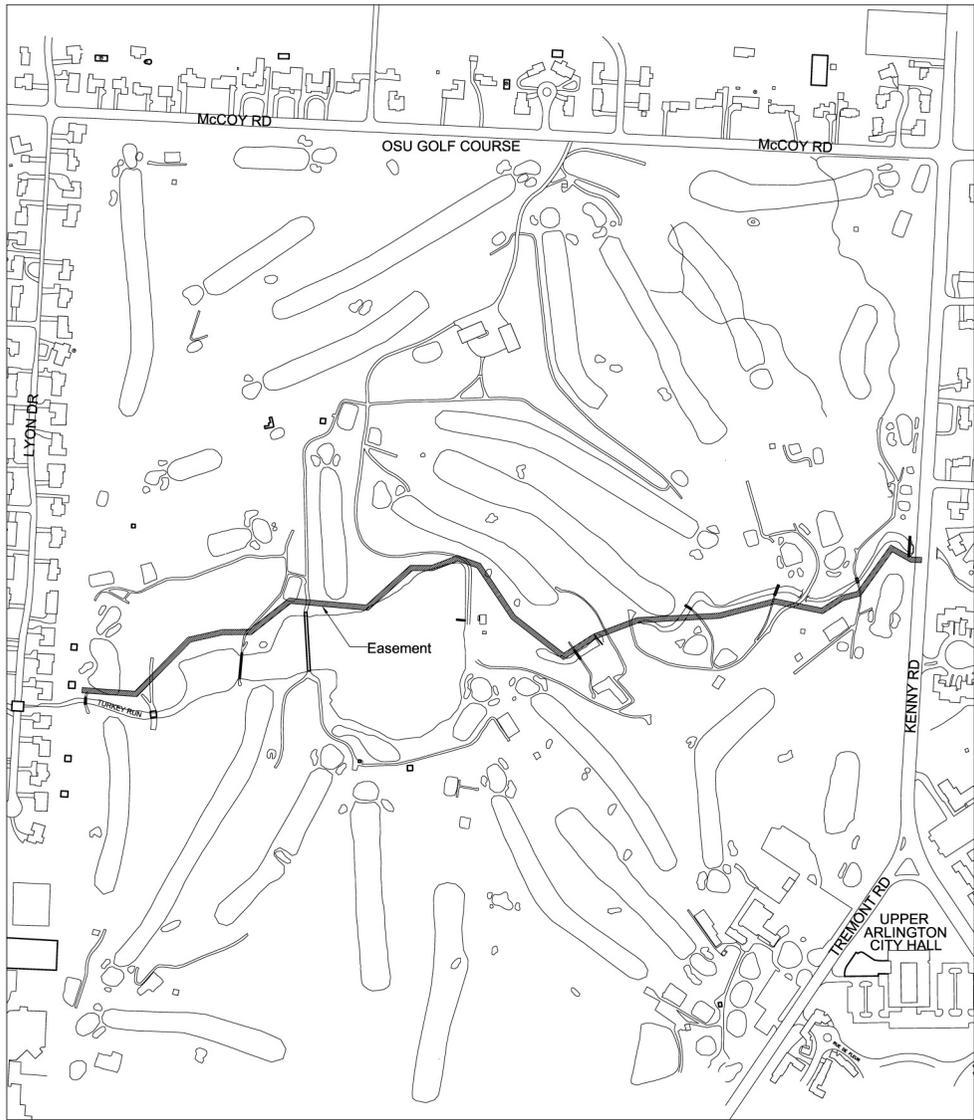
Office of Business and Finance / Board of Trustees Meeting

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Easement Renewal - The City of Upper Arlington, OSU Golf course

Utility line easement 20' wide across OSU Golf Course



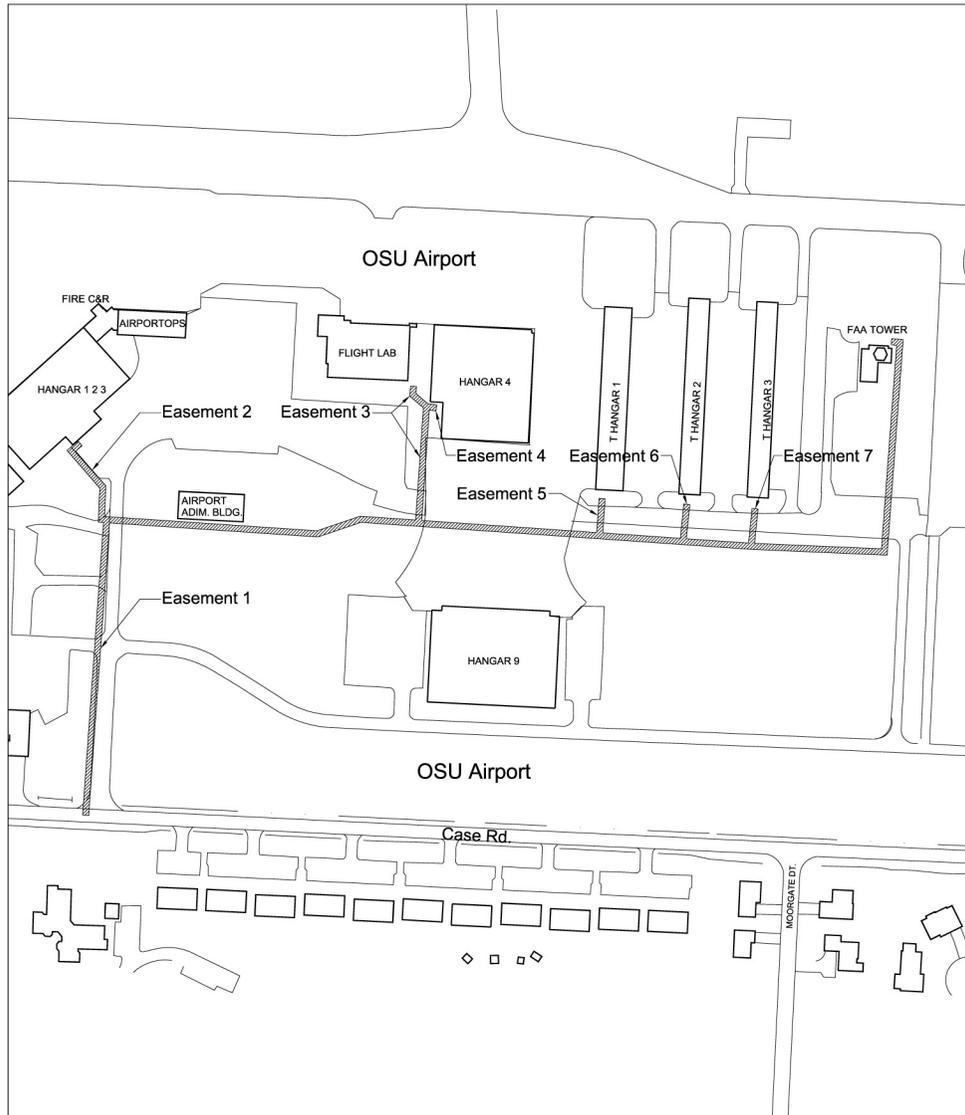
Office of Business and Finance / Board of Trustees Meeting

November 3, 2006



Easement Renewal - Ohio Bell Telephone Company, OSU Airport

Telephone line easement 10' wide by 2,735'.



Office of Business and Finance / Board of Trustees Meeting

November 3, 2006



The Ohio State University Board of Trustees
Fiscal Affairs Committee

November 3, 2006

Topic:

**MANAGEMENT OF FACILITIES IMPROVEMENT PROJECTS AND
REAL ESTATE TRANSACTIONS**

Context:

The management of capital projects has been identified as one of six core processes to be reviewed.

The attached resolution and accompanying materials are intended to update and document existing policies regarding oversight authority relating to capital projects. It is important to point out three changes that have been incorporated into the proposed policy. They are:

1. Projects of less than \$1 million would require one-time Board approval which would cover both design and construction. Currently these projects are brought to the Board as two separate approvals; once for design and once again for construction.
2. Guidelines for planning studies, leases, and real estate transactions are now included under the attached policy
3. Board approval would no longer be required for the replacements and/or renewals of existing previously approved easements.

The proposed changes will allow us to streamline processes and focus our energy and the Board's time on those issues of the greatest financial and strategic impact to the University.

Recommendation:

Adopt attached policy guidelines regarding the Board and the University review and approvals required for capital projects, planning studies, and real estate transactions.

Considerations:

In 2005, approximately 708 were projects in some phase of development within Facilities Operations and Development. Of these projects, 579 had a project budget of less than \$1 million.

These 579 projects were primarily repairs to building systems, roof replacements, minor classroom/lab renovations or other miscellaneous repairs or space upgrades.

Repair and renovation projects are often time sensitive, dependent on either the academic calendar or seasonal conditions. A four week delay to a project can result in a ¼% increase to the project costs.

Requested of the Fiscal Affairs Committee:

Approval of attached resolution

**POLICY FOR BOARD OF TRUSTEES' REVIEW AND APPROVAL
OF FACILITIES IMPROVEMENT PROJECTS, PLANNING STUDIES,
AND REAL ESTATE TRANSACTIONS**

Facilities Improvement Projects

For the purposes of this document, Facilities Improvement Projects are defined as any initiatives undertaken on behalf of the University that improve the physical environment in support of the academic mission. Projects covered under this policy would include, but may not be limited to activities that involve land acquisition, construction, reconstruction, renovation, demolition, landscaping, roads and grounds improvements/maintenance, building and systems repairs/replacements, client-specified projects, major emergency responses and any capital improvement project. This policy excludes items which would appropriately be directed through the procurement process and subject to the University's procurement policies and guidelines.

1. Any facilities improvement project estimated to cost at least \$200,000 but less than \$1 million shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.
2. For any project estimated to cost \$1 million or more, there shall be specific project authorization by the Board that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution. Such Board approval also shall be required for any project originally estimated at under \$200,000 that subsequently increases to over \$200,000.
3. Once a project of \$200,000 or more has been approved by the Board, the University shall not increase the project costs (including costs for design, construction, construction management, or other services) presented to the Board at the time of authorization without specific Board approval except as follows:
 - a. For projects under \$1 million, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget so long as the increased project budget does not exceed \$1 million, and funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.
 - b. For projects of \$1 million or more, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget cumulatively by no more than 10% or \$1 million, whichever is less, so long as funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.

4. The University shall report annually to the Board, at the February meeting, on all projects estimated to cost \$200,000 or more that were completed during the previous year. The report will include determination as to whether the project was on time and on budget.
5. The University shall report quarterly to the Board on the status of each major facilities improvement project of \$20 million or more and on any other facilities project as required by the Board. The report will include determination as to whether the project is on time and on budget.

Planning Studies and Project Siting

6. Any planning study (including any feasibility, technical, siting, or other planning study) estimated to cost \$150,000 or more shall require Board of Trustees authorization (either separately or as part of the facilities project recommendations). Any planning study originally estimated at less than \$150,000 that goes over that amount shall be submitted to the Board for authorization.
7. Any proposed changes to the approved University Master Plan, Regional Plans, District Plans, and Sub-District Plans shall be subject to review and approval by the President's Cabinet and Board of Trustees.
8. Requests for use of a site for any facilities project or any change in activity or program shall be subject to review and approval by the President's Cabinet and Board of Trustees if not in compliance with the approved University Master and District Plans, as determined by the Department of Facilities Operations and Development.

Real Estate Transactions

9. Any easement, other than an easement for street, roadway or highway purposes, to be granted to another party for use of University property for a term of not more than 25 years shall be subject to review and approval by the Board of Trustees.
10. Approval of replacements (renewal) easements for existing agreements that benefit the University and that were previously approved by the Board of Trustees as outlined in item #11, may be granted for a like term by the University through the written approval of the Senior Vice President for Business and Finance.
11. Any sale or purchase of real property, or acceptance of the gift of real property, shall be subject to the review and approval of the Board of Trustees.
12. The lease of real property by the University for any total term of ten years or more or with a total lease value greater than \$1 million shall be subject to review and approval by the Board of Trustees.

Interpretation and Intent

13. This policy is intended to provide flexibility for the University to undertake projects in an expeditious manner, while preserving the authority and ability of the Board of Trustees to review and approve major projects as the Board determines. This policy is not intended to limit Board review of any project or action as the Board determines appropriate. In interpreting this policy, the University shall provide for Board review in any case in which the provisions of this policy are unclear or subject to varying interpretation.

The Ohio State University Board of Trustees
Fiscal Affairs Committee

November 3, 2006

TOPIC:

**FY 2007 – FY 2012 ANNUAL CAPITAL REVIEW AND FY 2009
BOND ISSUE GUIDELINES**

CONTEXT:

At the September 22, 2006 Board meeting, the Annual Review of the FY 2007 – FY 2012 Capital Plan was presented to the Board for a first reading (attached). Based on the outcome of that review, it is being proposed the preliminary ceiling for the University's FY 2009 bond issuance be set at \$500 million.

HIGHLIGHTS:

- Summary of updated FY 2007 – FY 2012 capital projects (attached)
- To date, requests for FY 2009 bonds has exceeded \$500 million
- Approximately \$260 million in FY 2009 bonds has been allocated to Support the Medical Center Master Facility Plan

CONSIDERATIONS:

- Are the updated recommendations outlined in the attached FY 2007 – FY 2012 Capital Plan appropriate?
- Are the update recommendations consistent with the Academic Plan?
- Have all the debt commitments been identified and is the \$500 million targeted FY 2009 bond ceiling appropriate?
- What impact would increasing the bond ceiling have on the University's credit rating?
- Have the key emerging issues been identified?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Acceptance of the FY 2007 – FY 2012 Capital Plan Annual Review and approval of attached resolution regarding FY 2009 bond issuance.



Subject: FY 2007 – FY 2012 Capital Plan

Date: September 22, 2006

From: Barbara Snyder *Barbara*
William Shkurti *Bill*

To: Karen Holbrook

When the OSU Board of Trustees approved our FY 2007 – FY 2012 Capital Recommendations last Fall, we agreed to review and update them annually. The purpose of this memo is to summarize that review.

Our September 12, 2005 capital recommendations memo included the funding criteria for all projects (academic priority, physical need, financial feasibility, physical feasibility and other considerations). Our memo then laid out our priority recommendations for state capital funds and projects involving other funds (including University debt and affiliated entities). The final section addressed implications, including:

- Impact on the Academic Plan
- Impact on Deferred Maintenance
- Impact on Future State Funded Capital Requests
- Impact on Debt Capacity
- Impact on Students, Faculty and Staff
- Impact on Operating Costs
- Impact on Transportation and Parking
- Physical Feasibility
- Energy Conservation

For purposes of this review, we will focus on the following:

- The four projects identified as highest priority for state funds
- The three projects identified as highest priority for other funds
- Other projects meriting consideration
- Impact on deferred maintenance
- Impact on debt capacity
- Emerging issues

Recommendations for State Funds

The September 2005 recommendations included four projects for which state funds were requested for the FY 2007 – FY 2008 biennium. At that time we were working with a control number of \$58.5M. Subsequently, the Ohio Board of Regents (OBR) increased our planning control total to \$61.8M. The additional funding was requested for the Thompson Library Renovation project. The four projects from the September recommendation are:

Project	Amount BoT Approved in FY 2007-FY 2008 Capital Plan	Amount Requested of OBR for FY 2007-FY 2008	Total Project Cost
Thompson Library Renovation	\$47.5M	\$50.8M	\$102.8M
Brown Hall Renovation	3.5M	3.5M	50.0M
Hughes Hall Renovation	1.5M	1.5M	29.0M
Murray, Graves and Meiling Hall Renovations, Phase I	6.0M	6.0M	TBD
	\$58.5M	\$61.8M	

The state capital budget for FY 2007 – FY 2008 has not yet been approved. However, now that the TEL Initiative appears to be off the ballot, we do expect the capital bill to be approved in the legislative session after the November election. This will allow us to proceed with the Library renovation as planned, as well as the other high priority projects.

As part of the state's capital planning process, the Ohio Board of Regents asked us to tell them how we would allocate an additional \$27.5 million for deferred maintenance projects if the 2007-2008 capital bill includes the additional OBR-requested funding for these type projects. Our response to OBR was:

Project	Additional Amounts Requested for FY 2007-FY 2008
Thompson Library Renovation	\$8.70M
Lord Hall Demolition	.65M
Murray Hall Renovation	2.75M
Cunz Hall Interior Renovation	4.60M
Cunz Hall Exterior Upgrades and Elevator Replacement	3.60M
Brown Hall Renovation	7.20M
	\$27.50M

Recommendations Regarding Other Funds

Our September 2005 memo identified three high priority projects as significant commitments using non-state funds. These are

- Cancer Program Expansion Project
- Ohio Union Replacement
- Student Academic Services Building

The **Cancer Program Expansion** has been incorporated into the **Medical Center Master Facilities Plan**, which was approved by the OSU Board of Trustees on November 4, 2005. Projects already approved as part of Phase I of that plan include:

- Ross Heart Hospital – Two Floor Addition
- North Doan Hall – Non-Clinical Addition
- MRI Relocation
- Recreation Area Surface Parking
- Faculty Office Building
- West of Cannon Drive Parking Garage
- West of Cannon Drive Chiller Plant
- 9th Avenue Parking Garage Expansion

The following projects are expected to come forward for approval over the next 12 months:

- Renovation of Rhodes/Doan/James/Cramblett
- Means Hall Demolition
- Various Enabling Projects (infrastructure relocation)
- New Hospital (tower and diagnostic core)

The amount and sources of additional funding required to support infrastructure needs related to increased capacity and demand as a result of implementation of the Medical Center Facilities Master Plan are currently being identified.

As part of the planning process, the Medical Center will incorporate into the implementation time line a series of decision points or ‘circuit breakers’ to allow the project team to analyze progress and review financial status in order to assess future risks before proceeding to the next level of commitment. Each decision point will provide opportunity to minimize risks while maximizing benefits

In addition, a possible particle therapy facility for treatment of cancer has been proposed as a partnership with Med Center Partners. This is still under review.

The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute desire to lease a building containing approximately 102,000 square feet at a location off campus. This new facility would replace and expand the Comprehensive Breast Health Center located at State Route 161 and Sawmill Road and will offer the following services: chemotherapy, radiation oncology, imaging, physician exam rooms and Hope’s Boutique. This proposal is also under review at this time.

The **Ohio Union** was approved to move forward to construction at the Board of Trustees meeting on July 7, 2006.

The **Student Academic Services** building is still in the design stage and is expected to come to the Board for construction approval in Autumn 2007. Construction is projected to begin Spring 2008.

Other Projects Meriting Consideration

- Metro Schools

Though not mentioned in the September 2005 recommendations, Metro High School opened on time for the 101 member student body on August 28, 2006. This important joint collaboration between the University, Battelle and the Educational Council creates a new public high school that will serve as a hub of innovation for teaching, learning and research opportunities with an emphasis on science, math and technology. Phase 1 of the renovation to the facility was completed on schedule. Phase 2 of the facility renovation is scheduled to begin shortly.

- Legal Affairs Move to South Campus Gateway

Also not mentioned in the September 2005 recommendations is a project currently underway that will relocate the Office of Legal Affairs from various locations across campus to approximately 10,000 square feet of office space currently leased by the University in the South Campus Gateway complex. The project budget to fit out the space is anticipated to be \$1.1M. The project will be funded Centrally from funds already set aside for this purpose.

- Koffalt Lab Expansion/Renovation

A feasibility study is underway to evaluate current and future programmatic needs for the Department of Chemical and Biomolecular Engineering's Koffalt Laboratories and the ability of the existing facilities to fulfill long range goals and objectives. This study will also provide recommendations for a range of sites and alternatives for the development of new and/or renovated facilities. The final site selection, as well as the allocation of resources will be recommended in the 2009-2010 Capital Plan Process. Fund raising strategies are currently being explored, which include both State of Ohio and private donor sources.

- MBA Housing

The University entered into a land lease with a private developer for 4.5 acres of University land at the southeast corner of Lane Avenue and Kenny Road. Through this ground lease, the developer will construct, finance, and operate a 120 unit residential development which is expected to attract local area students. The developer submitted a proposal for construction of this project in response to an RFP issued by OSU. During the term of the lease, the developer will be solely responsible for ownership, operation, leasing, management and maintenance of the facility. No University funds are involved in this project. MBA students will be the developer's targeted market. The project complements the University Master Plan and is anticipated to be completed by August, 2007.

- Electro Science

The project would add an approximately 44,000 GSF addition to the ElectroScience Lab at 1320 Kinnear Road. The building would be occupied by College of Engineering researchers and private industry partners. This project is proposed as a collaborative effort between the ESL and their research partners, corporate sponsors, and spin-off companies. Estimated total project cost is \$6.2M with funding for construction divided between fund raising by

OSU College of Engineering (estimated at \$1.2M), and SciTech (\$5.0M). Once funding is secured, construction is tentatively scheduled to begin in 2008 and will take approximately 18 months to complete.

- Possible Airport Improvements

Approval of the University Airport Master Plan document has been placed on hold pending resolution of community issues. The University Airport is currently engaged in the following airport projects: roof replacement on three existing hangers, runway repaving; initiation of a Part 150 Noise Study, and installation of a new security fence along the perimeter.

- Joint Neighborhood Policing Center

The design phase of the City of Columbus/Ohio State University joint Neighborhood Policing Center continues to move forward. The planning team is working with various surrounding community groups and leaders to create a facility that will serve the University and our surrounding communities. The project is scheduled to break ground December 2006. The University has committed \$1.9M towards this project. Total project costs are currently estimated to be \$3.8M.

- Lazarus

The College of the Arts is in the process of submitting a space request for a 10 year lease of approximately 10,200 square feet in the historic downtown Lazarus building. The space will be used for exhibition, non-traditional performance and installation, as well as incubator space for arts entrepreneurship training. The City of Columbus is funding the renovation of the space.

- 1165 Kinnear Road (Columbus Wood Products)

The University entered into a long term lease of the 96,000 sq. ft. property effective February 2006. The University will use approximately 21,000 sq. ft. for University Surplus and Real Estate and Property Management is currently marketing another 57,000 sq. ft. to a local light manufacturing company. This will leave 17,000 sq. ft. of space that could be utilized by an OSU or Sci-Tech entity.

- Affiliated Entities

- SciTech

- see above for Electrical Engineering Research Lab

- 1275 Kinnear Road Complex – The project would build out a 135,000 GSF multi-tenant office, research facility, and parking for housing private small to medium size companies. The building shell at 1255/1275 Kinnear Road is completed and ready for build out. Future construction involves the build out of approximately 31,000 SF of shell space at 1255 Kinnear, and the reconfiguration and build out of

approximately 50,000 SF of warehouse and 6,200 SF of office at 1275 Kinnear, along with related parking improvements. Estimated total project cost is \$7.7M with funding provided by SciTech. Anticipated starting date for the project is January 2010 and the completion date is projected to be June 2011.

- Southwest Quadrant OSU Research Park Phase 1 – The project would build a 50,000 GSF multi-tenant office and research facility for housing private small to medium size companies. The building is planned as future speculative construction. Estimated total project cost at midpoint of construction in 2010 is \$5.9M, as provided by SciTech through bank financing. Estimated date of completion is June 2010.
- Campus Partners
 - Columbus Coated Fabrics – the option on this property expires in mid October and discussions continue regarding any future plans for this site.
 - Priorities continue to focus on the 15th and High and the residential redevelopment initiatives.
 - Long’s bookstore will be used as swing space for the University’s Library and Ohio Union projects.

Impact on Deferred Maintenance

A primary goal of the FY 2007 – FY 2012 Capital Plan is to address unmet deferred maintenance needs. The Ohio Union project alone will address approximately \$45M or almost 8% of the existing need. Other projects which will significantly reduce the current backlog include the demolition of Means Hall for the clinical expansion (\$26M), the Brown Hall renovation/replacement (\$14M), the Hughes Hall renovation (\$12M) and the Lord Hall demolition (\$12M). The total potential reduction in deferred maintenance for all projects listed in the 2007-2012 capital plan is \$130.2M, as shown on the chart below:

BLDG NAME	Potential reduction in Deferred Maintenance in 2005 dollars
LIBRARY	876,270
UNION	44,731,000
MEANS	25,747,000
BROWN HALL	14,307,000
HUGHES HALL	12,251,000
GRAVES HALL	727,200
MEILING HALL	1,666,779
KOFFOLT LABORATORIES	4,874,871
CUNZ HALL	1,411,975
LORD HALL	11,948,000
DOAN HALL ¹	3,684,280
RHODES ¹	9,705,372
TOTAL	\$131,930,747

¹ The level of renovation for Doan and Rhodes Halls will be determined as the design of the Medical Center Master Plan evolves. The figures in this chart assume a total building renovation for a less intense use.

Based on the continued aging of facilities, the total Deferred Maintenance backlog for the University will grow from a current total of almost \$600M to a total of \$1.24B in 2012. This represents an increase of \$611M.

A Master Plan for the University's infrastructure condition and future needs has been completed. The plan identified \$100M of deferred maintenance in aged infrastructure and a projected 2007-2012 need of \$200M. Deferred maintenance and renewal for infrastructure will be tracked separately from deferred maintenance for buildings. A funding source for the infrastructure requirements will be critical to ensuring the ongoing integrity and operation of OSU facilities.

A more detailed analysis of the infrastructure master plan findings, timing, and implications will be presented at the November Board meeting.

Impact on Debt Capacity

In order to preserve debt capacity for the highest priorities of the Academic Plan, the Board approved, in September 2005, our recommendation for a limit of no more than \$400M for the calendar year 2005 bond issue and \$450M for calendar year 2006.

We are pleased to report that the 2005 bond issue was only \$360M, allowing \$40M to be carried over as uncommitted capacity. We recommend this uncommitted capacity be used as follows:

- Ohio Union \$10M
- Student Academic Services Bldg. \$10M
- Medical Center \$10M
- Uncommitted Reserve \$10M

We now recommend a preliminary target of no more than \$500M be established for the calendar year 2009 bond issue, of which \$250M should be allocated to the Medical Center. More specific recommendations for this bond issue will be developed as part of the FY 2009 – FY 2014 capital plan, which will be presented to the Board of Trustees next summer.

Emerging Issues

- Infrastructure

The Infrastructure Master Plan has been completed and the following infrastructure was evaluated:

- Storm and sanitary sewers
- Domestic cold water
- Utility tunnels
- Chilled Water
- Steam and condensate return
- Heating hot water
- Natural gas
- Electric power
- Roadways

The plan identified immediate infrastructure deferred maintenance and renewal needs for 2007-2012 of over \$100M. An additional \$35M has been identified for infrastructure needs related to increased capacity needs due to University growth/demand, and \$65M+ for infrastructure needs related to the Medical Center Facilities Master Plan. Total need through 2012 is estimated at \$200M.

- 315 Corridor

The City of Columbus is presently engaged in development of a Research and Technology Master Plan in partnership with a number of institutions including Ohio State. The plan provides recommendations for two “nodes” that impact the Ohio State campus, Lane Avenue/Kenny Road and Kinnear Road.

- Operating Costs for Research Facilities

Operating costs for new research facilities (e.g., Biomedical Research Tower), as well as other specialized facilities (e.g., Larkins, Ohio Union) can be significantly higher than other buildings on campus. The University is evaluating options for covering these costs. One option currently being evaluated is a tiered POM structure based on building type. This is at a conceptual stage and will be presented to the Senate Fiscal Committee this Fall for review and consideration.

- Future State Support

- The University anticipates future biennial state capital funding to remain at current levels or possibly reduced slightly (approximately \$60M for the Columbus Campus and \$10M for the Regional Campuses, including ATI and OARDC for major capital projects; and \$17M for the Columbus Campus and \$3M for the Regional Campuses, including ATI and OARDC, for basic renovation projects).
- Recognizing the growing problem of block obsolescence and the trend of reduced or flat state capital funding, the Ohio Board of Regents has requested development of a statewide capital master plan for all public colleges and universities. The goal of the master plan is to address existing and future capital needs on Ohio’s public campuses. The Regents approved a supplemental capital request of \$10M to support development of this plan. The request is pending Office of Budget and Management and Legislative approval.
- In conjunction with the \$10M request, the Board has requested an additional \$140M in supplemental capital funds to address deferred maintenance at public colleges and universities. If these supplemental funds are approved, they will become available with the passage of the 2007-2008 Capital Bill, anticipated in late 2007.

- North Academic Core Urban Design/Siting Study

This study was undertaken to consider the capital plan priorities over the next three biennia in the context of optimizing the learning and research environments of the

colleges and programs in the North Academic Core. This is an area bounded by 17th Avenue to the South, High Street to the East, Woodruff to the North, and Tuttle Park to the West. Colleges have varied fund-raising capabilities. Achieving the capital plan priorities for an area such as the North Academic Core might ultimately be limited by the fund-raising capabilities of a college. This plan was undertaken to envision a long-term plan for the entire North Academic Core so that the fund-raising capabilities of the affected colleges might be leveraged to benefit all of the colleges over time but in a sequence that is aligned with our capital plan priorities. Should such a plan be adopted, the alumni and stakeholders of all of the colleges in the North Academic Core would be contributors to an institution-level capital plan. After consultation with the Secretary of the Board of Trustees and the Council of Deans, a method of introducing this concept to this Board of Trustees, to the Board of the Development Foundation, and to the Board of the Alumni Foundation will be developed so this approach might be considered for adoption as a strategy for the next university campaign.

Conclusions

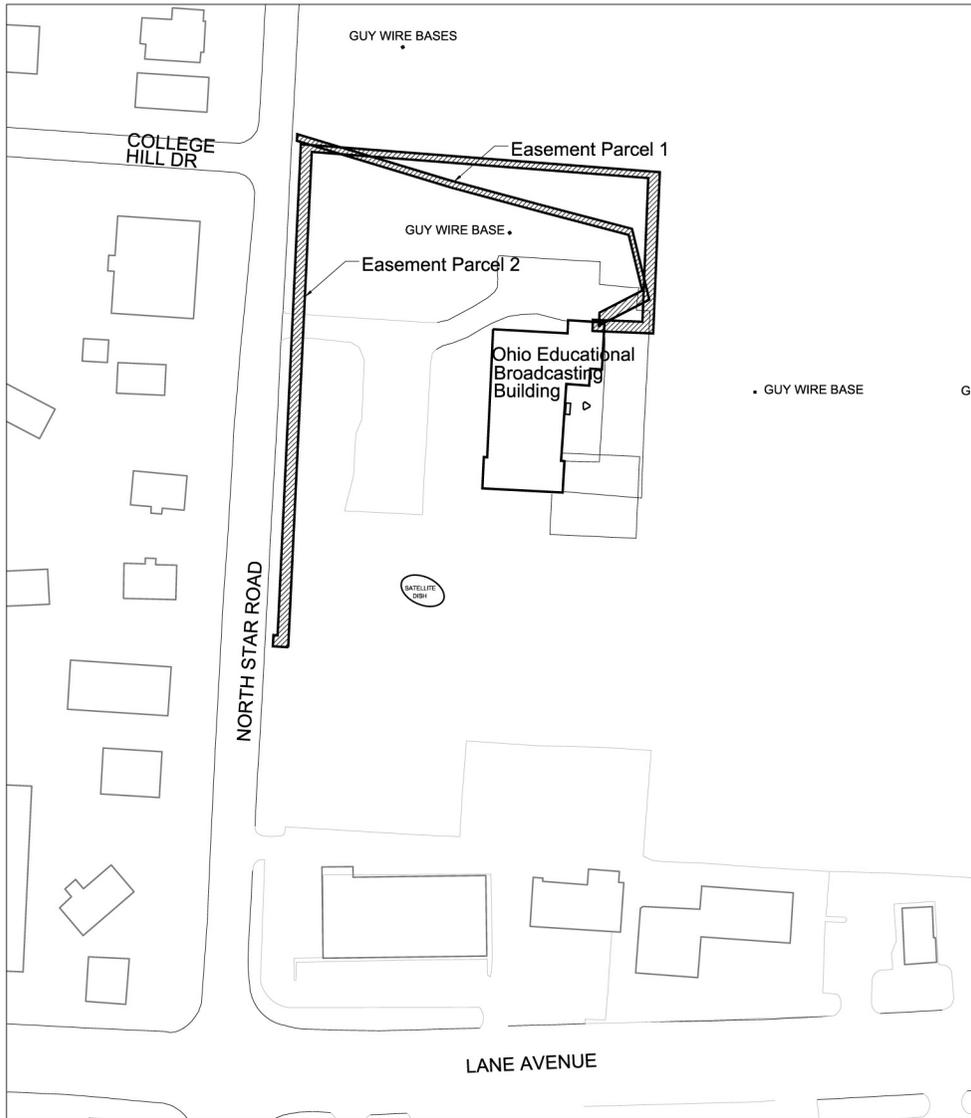
We feel we have made good progress in moving towards the capital goals established last September. The only action that requires Board approval at this point is to set the preliminary ceiling for the 2009 bond issue at \$500M.

We will provide an additional update on the State Capital Appropriation when it is approved and our preliminary recommendations for the FY 2009 – FY 2014 Capital Plan in July 2007.

If you would like any additional information, please let us know.

c: Melissa Bellini
Kathy Dillow
Mike Sherman

Easement for Time Warner Telecom, North Star RD., Columbus, Ohio



Office of Business and Finance / Board of Trustees Meeting

November 3, 2006



Easement for AT&T Ohio, McCoy Rd., Upper Arlington, Ohio

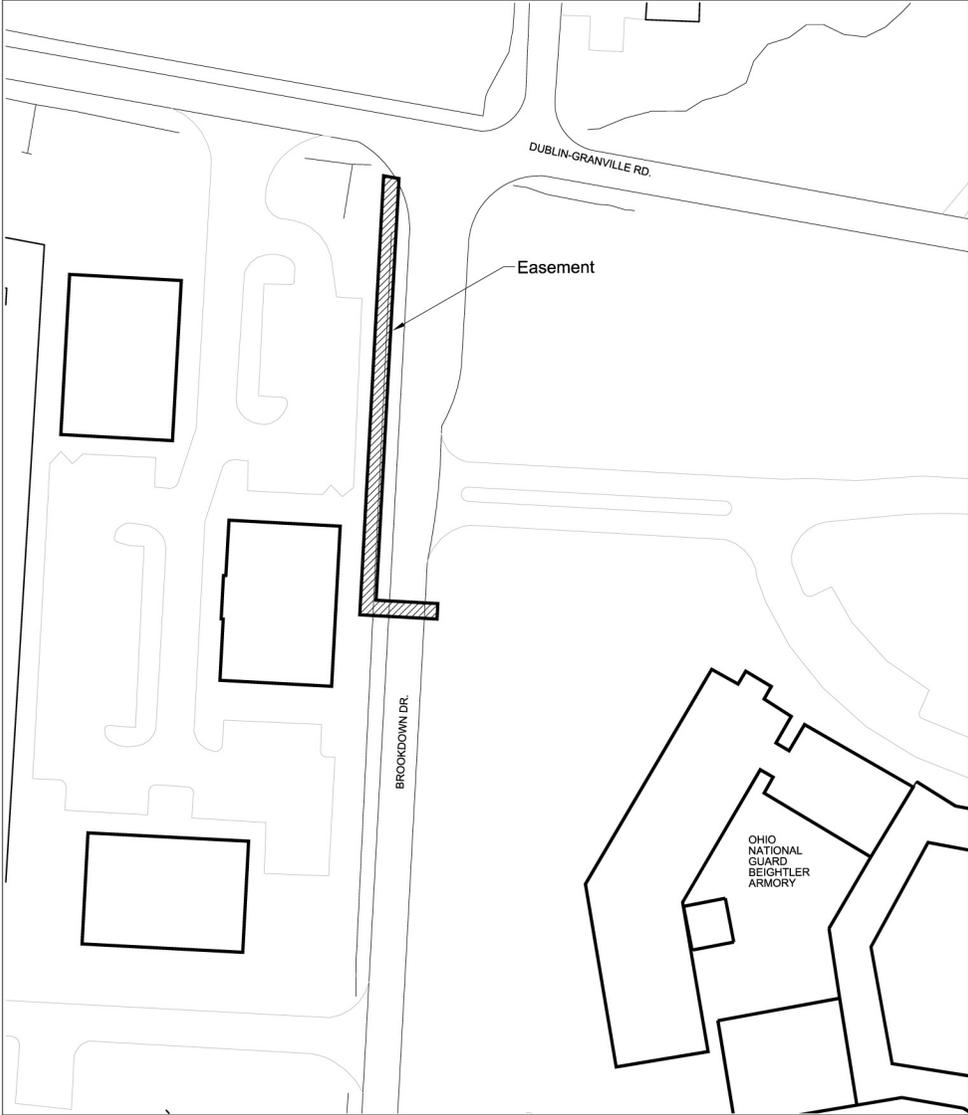


Office of Business and Finance / Board of Trustees Meeting

November 3, 2006



Easement for Time Warner Communications, Brookdown Dr., Columbus, Ohio



Office of Business and Finance / Board of Trustees Meeting

November 3, 2006



THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 8, 2006

The Board of Trustees met at its regular monthly meeting on Friday, December 8, 2006, at The Ohio State University Faculty Club, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 8, 2006 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on December 8, 2006, at 8:00 a.m. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

Judge Duncan:

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding employment and for the purpose of consulting with legal counsel regarding pending or imminent litigation.

Upon motion of Judge Duncan, seconded by Mr. McFerson, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Borrer, O'Dell, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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Judge Duncan reconvened the meeting at 10:45 am.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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DISCUSSION ON BOARD GOVERNANCE

Judge Duncan:

Welcome again. Professor Richard Chait, thank you for coming to Columbus. I understand you will be leading and facilitating a discussion on Board Governance.

Dr. Richard Chait: [PowerPoint presentation]

Thank you very much and good morning members of the Board of Trustees. As you know, I was invited to advise The Ohio State University on how to strengthen the quality of governance at the level of the Board of Trustees. In that process, a colleague and I had an opportunity to interview, one-on-one, each member of the Board without exception. Everyone was candid, constructive, and also remarkably self-aware and self-critical. What I would like to do first is just provide a backdrop or context of ways to think about good governance and then provide a summary of some of the impressions that we gathered from the conversations that we had with you.

In my view, the first proposition in governance is that trustees add and derive value from meaningful participation in consequential discussions and decisions. There is simply no substitute for meaningful work to focus on substance issues of strategic importance. The reason the state and the University has assembled a brain trust of trustees is not to handle no-brainer issues; it is to handle issues of significance. Good governance and trustee fulfillment are one in the same; the more value trustees add to the University, the more trustees are fulfilled by that service and the more

December 8, 2006 meeting, Board of Trustees

engaged. The most effective boards are those that harness the talents of the individuals on this Board, a collective effort that advances the mission of The Ohio State University.

Board engagement at the end of the day depends on three factors: the significance of the issues that the Board addresses, the opportunities for the Board to assert collective influence, and the probability that those efforts will produce results. Good governance is when the best thinking of management interacts with the best thinking of the Board to discern the challenges and problems in priorities that matter most for the long-term future of the University, and then to formulate an appropriate and responsive strategy in return.

There are four hallmarks of effective boards. The first is that the Board offers a strategic asset that provides comparative advantage and pursuit of mission. I am sure you think of the University's name, reputation, location, faculty, facilities, endowment, and finances all as assets. The Board has to be a strategic asset as well. We want a high rate of return on the involvement of trustees. Trustees are not mattress money. Trustees should provide a return to the University and a return on involvement. That return usually comes in some combination of five forms of capital. Not every Board member brings every form of capital, but across-the-board all of those forms of capital are presented. The five forms of capital are: 1) the intellectual capital that enables the organization to learn; 2) a reputational capital that enhances the University's status; 3) a political capital -- and I mean that in a non-partisan sense -- that enables the University to have power; 4) the social capital to smooth the dynamics of the work of the Board and the Board's work with the executive team and the University community; and 5) either directly or indirectly to help the University garner the financial capital that is necessary to provide the organizational resources.

The other two forms of hallmark characteristics are that the best boards model the values and behaviors the trustees want the university to exhibit. If this Board wants the University to be at the forefront of performance accountability, then the Board should be at the forefront of performance accountability. The same could be said about diligence, civility, diversity, technology, innovation, self-reflection, self-improvement, and selflessness. When these characteristics are manifested by the Board, the rest of the community takes signal. When these very characteristics are disregarded by the Board, the rest of the community sees unacceptable hypocrisy.

Finally, though the Board's principle and historical role has always been in a not-for-profit-sector, to be a diligent steward of tangible assets, and to provide expertise to the University. Ultimately, the most important role of the Board is to serve as a source of leadership -- not the leader.

Boards do this generally through seven best practices, which we will discuss at length on other occasions. The first best practice is focus. Boards and management must agree on what matters most, what are the main things that are most critical to the University's long-term future. Boards are responsible for intergenerational equity. To make sure that The Ohio State University offers students 10, 20, 30 years from now an education at least of comparable quality and cost as we do today. If boards think in the short-term only, that is not the ultimate work of a board. It is to identify the most important decisions that need to be made and have those decisions drive the board's agenda, rather than issues that might arise in a somewhat haphazard fashion.

December 8, 2006 meeting, Board of Trustees

The second best practice is to structure the Board, so that strategy drives structure rather than vice versa. Really effective boards organize around institutional priorities not around organizational charts. We adapt the structure of the Board to pursue the most important strategic priorities.

The third best practice is for boards to be engaged. They are engaged at their meetings because their meetings are thematic and strategic. They have the architecture that enables efficiencies to dispatch with relatively unimportant but necessary issues quickly -- expedite the routine -- and trade up the value-added chain. They should not become immersed in management information, but focus intensely on governance information.

The fourth best practice is that the better boards learn. They tap the expertise of trustees. Trustees have expertise on strategy, change, reputation, and finances in many different realms. We close the trustees' knowledge gaps and we learn and leverage from the lessons we have learned.

The fifth best practice is that boards deliberate. They are interactive, they optimize participation, they have collegial discussions where disagreements can occur agreeably. They invite and insist upon a plurality of perspectives, and they are apt to be as much engaged in sense making as they are in decision making. The sign of a good board is not the number of resolutions passed per minute.

The sixth best practice is that the board coheres. The board works together as a team. If there is ever a university that should have some familiarity with the success of teams, I would think it would be The Ohio State University or I could say the same for where I work. You create, express, and enforce strong group norms, you systematically develop and cultivate leadership within the board, you promote transparency, and you establish and empower a governance committee to promote the health and welfare of the board as a group.

The seventh best practice is that you account. That is you have statements of mutual expectations -- what you ask and expect of each other. It's a systematic review of the board's performance -- whether that is fast feedback at the conclusion of each meeting, a periodic self-study, an annual governance by objectives review, or a so-called 360-review of all board members or even an external audit -- you focus on what is strategically and legally indispensable work.

That is the backdrop, the gold standard, and target for which ambitious boards should aim.

I am now going to share with you just some of the major conclusions that I derived from the conversations that we had with you. I just want to underscore, again, that these are conclusions drawn from the conversations that we had and that is the primary source.

This is a Board in transition. It is in transition in terms of size, it has basically doubled in size. It is also a Board in transition in a sense that you are on the cusp of a change in executive leadership. It is your view that the time is ripe for those very reasons to focus on Board development.

This is an opportune moment in your judgment to aspire to do still better as a Board. It is also your judgment that you under-perform. Relative to the talents of this Board and the importance and the enormity of the tasks, this Board could still do better. You have a winning record, but not a championship team at the moment.

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Trustees are unquestionably dedicated, loyal, and committed individuals. In your judgment this dedication is not born in self-interest, but actually in disinterestedness -- that is the welfare of the University, not the welfare of the individual. Not surprisingly, because you have doubled in size, we have not yet developed a cohesive team. We have dedicated individuals, but not yet as orchestral as we might like.

There is an overwhelming, near unanimous view that we can intensify the strategic focus of the Board. That we can trade up the value-added chain of issues and spend more time on issues of truly monumental import and less time on otherwise seductive, but, ultimately, less important issues. The Board currently lacks a systematic self-evaluation, though we have made a start already to remedy that problem. Finally, there is a general agreement that the selection, the term, and the role of the chair needs review. These are your observations and conclusions. Lets unpack them just a little bit.

These are questions we asked you so they should be familiar to you. How do you know how well the Board is doing? The modal answer is, "We don't know." "There is not really a good set of measures other than the Board's broad University strategy," one trustee commented. Another said, "In terms of Board governance we have no measures." A third said, "It is hard to measure because we do not have specific goals." And a fourth said, "My sense is we don't know how well we are doing."

Five others said the way to judge the Board's performance is through the quality of decisions that you make and whether we reach consensus -- "The only way is if the Board can reach consensus." Still others had different views all together -- the Columbus rumor mill, a general feeling or ambience, and one even pays close attention to body language. So you all may want to sit erect and focused at the moment because at least one person is watching.

How well do you know how you are doing as a trustee rather than asking about individuals? Eight of you said, "Do I make a difference?" "Do I have an impact?" "Is it my own level of activism and influence?" "It is my contribution to the progress of the Board." "Am I self aware?" "Do I commit the time with a seriousness of purpose?" Seven do not know.

There were people who said, "There is a lot of innuendo and talk behind backs, but I don't know." "I suppose it is through osmosis, it is through side comments, I have never really thought about it." "It is difficult to tell." Another person said, "I have been on boards where we evaluate ourselves on a 360-type of evaluation, which helps individuals grow and it would help this Board collectively." Finally, one of you commented, "We don't have a thorough evaluation system where any feedback mechanism is in place where we could listen and learn. We have no guidance or scorecard like other boards I am on." So there is a bit of mystery about how well we do collectively and how well we do individually.

When is the Board particularly effective? I would invite you to let your eye glance down the first three lines: dedicated, loyal, passionate, well-meaning, and smart. What you will notice about these first twelve responses is that they are individual characteristics and traits and the question was "How do you know if the Board is effective?" The answer was organized around "traits" rather than activities, or discharge of roles or responsibilities, or quality of decisions. In other words, we are effective because we have good players not necessarily because we win games.

Absent from the list: quality of ideas, source of expertise, source of pertinent and even inconvenient questions, and the ability to assure accountability. It

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is mostly about traits. Although one person said, "We are effective when we stop rubber stamping, when we put the brakes on stuff, when we dig and push to get at the financial issues."

How was the Board particularly ineffective? Notice that none of this is about individual traits. I shouldn't say none, but very little of it is. The big problem appears to be -- and it is to be expected for a board that has just doubled in size -- that we do not yet have the collegiality, cohesion, and trust. Quoting several of you, "there is zero cohesion among this new Board." "Lack of collegiality is the missing element, the quality of consensus is lacking, and so is the lack of focus." "We lack a sense of priorities about where to spend our time and what fits with strategy and why." "We have no screening mechanisms to decide what is important in a complicated organization, we are not focused on the right things, and we are too operational." Many colleagues agreed with that issue or that observation. "We are poor at asking questions, we are ineffective at setting priorities, we deal with squeaky wheels and problems that take us off focus, we are not strategic or goal-minded...it is almost strategy du jour." So when it comes to ineffectiveness, it is not yet a team that has a collective eye fastened on the center of the bull's-eye that has been collectively constructed.

What is the most important question to address with the new president? The reason we posed that question to you was to see if we could help you discover where the center of that bull's-eye is. Eight of the people with whom we spoke offered basically the same answer: "How do we and the president, and senior administration work together to prioritize critical issues?" "What is the decision agenda, what are the main things, where are we headed, and what are our top priorities?" When we asked what is the key question, your comments included: "What are the top five priorities?" "What are the key trade-offs?" "Do we share the same priorities?" "Where are we going in the next twenty-five years?"

You can imagine if any one of those questions -- whether it was a one or twenty-five year horizon -- were the animating question that drove your Board meetings, how differently constructed they would have to be. Four of you said the most important question to address with the new president revolves around funding. "How do we assure we have the funding that would enable The Ohio State University to become one of the top ten public universities?" "How do we get all the money we need to do all that we want to do?" Other nominees were performance metrics of the Capital Campaign and the Medical Center. These are the questions you might want to address with the new president. Then the issue arises how would you know whether you have succeeded or, more importantly, how would you know the new president has succeeded?

We took a four-year time frame and said by this time in 2011 what would be the most compelling evidence that the new president had succeeded. Eight of you cited, "financial measures" particularly "financial strength," "diversity of resources and revenues," and "a substantially increased endowment." You were not modest -- the range of the Capital Campaign went from \$2 - \$3 billion.

Progress on various rankings -- and you each had different nominees for those rankings, but essentially it can all be distilled, I believe -- to be recognized unquestionably and unassailably, as "one of the top ten public universities in the country," "one of the top ten public universities in research funding," and "one of the top five public universities in endowment." So in a sense, if you were going to talk with presidential candidates and say, "here are our aspirations from which a to do list could be derived or a set of

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decisions can be extrapolated.” This is what you are asking the new president to help you achieve.

If you could change one thing that would make you more effective, what would it be? A significant plurality suggested that it is the focus on critical strategic issues and the good news is that is easily within your power to do. That doesn't require additional appropriations, legislative authorization or any other contingencies. That is an action that you can take single handedly.

Some quotes: “We need clarity and discipline on our agenda, my impression is that things get thrown out by individual Board members who see something that is bothering them, they bring it forward and it leads to a very inefficient Board discussion.” Another said, “We should insist on a monthly retreat until we know the top five priorities of the University and we stay focused on them.” That is the threat of having to be together on a monthly basis off-site, I suspect that is probably too steep of a price for anyone to pay; that is not a comment on this particular Board. Another person said, “The biggest problem is that we don't have much say about what comes before the Board, we need to help shape the agenda, and we need better ability to plan and set direction. Then we need to make sure, given the nature of the issue, that we leave time for dialogue and for discussion.” “We need a better atmosphere for better discussion,” commented one trustee. Another said, “Too much time in show and tell.” A third said, “We don't have enough healthy in-depth debate of the issues.” This is also a step you can take through relatively simple changes in the architecture of your Board meetings.

What changes should we make in respect to the Board chair? Twelve of the eighteen trustees favor that the chair serve for more than one year; seven of you explicitly proposed that the person be elected. In terms of serving more than one year people commented, “We need continuity.” Another said, “A one-year term weakens the chair and strengthens the chief executive in ways that are not healthy.” A third said, “What we are doing is a disaster, yearly rotation with no discussion.” With respect to the process, people asked for a “democratic process” where we “come together to select someone ... that we have a systematic succession plan so that we not find ourselves in a position each year where we ask how do we get this done. Perhaps we establish an executive committee both to manage the work of the Board and to provide a counter weight to the chair or a focal for the chair and the president.”

There were four people who were quite clear that a one-year term would be beneficial. In fact, two offered these comments: “despite some obvious defects, I would preserve the one-year term.” Another person said, “No one should serve two or three terms, it leads to dominating the Board.”

Looking at your sister institutions -- above the black line is your one absolute twin -- the University of Michigan. It is a system where people serve for one year and they cannot be reelected. Below the line are all the other public Big Ten's which allow the possibility for service beyond one year: at Wisconsin it is a one-year term, normally for two years; at Penn State a one-year term, typically for three years; at Illinois it is a one-year term with no limit -- and the current chair is in the sixth year; two years with no reelection possible at Michigan State and Indiana; and a two-year term with reelection possible at Purdue, Iowa, and Minnesota -- the last two are normally a one two-year term. You might note, for better or worse, the present chair of Purdue University has been in that office for ten years.

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I would like to close with some next steps. It seems to me that in the very short-term you need to think about review and as you define as appropriate, either revise or reaffirm how you select the chair, the term of the chair, and the role. I think that needs to be done sooner than later, both because it is an issue that has festered within the Board, and it is an issue that will be salient as you go forward with the presidential search.

Over the course of the first quarter of 2007, I would hope, through Board workshops, retreats, meetings, and task forces, we could accomplish what is below the second line. We need to achieve consensus on what are the main things, what issues will drive your agenda, and what decisions will be most important. Have an annual decision agenda and work plan, and allocate time in advance to preempt parts of your Board meetings to ensure that those issues are addressed first and everything else accommodated to those preemptively important issues -- those issues of paramount significance. To create a dashboard of performance metrics or critical performance indicators that will assure you that all is well, the vital life signs of the institution are healthy, and if not they should be investigated. If they are healthy, there is no need to delve into operational areas, whether that is budget, finance, admissions, research or any other part of the University as long as we have data to indicate that the University operates within established parameters.

In light of the transition of executive leadership, it would be useful to establish the criteria and process for a CEO evaluation that would be inclusive of all Board members and that would allow Board members to participate in the development of the criteria, the sources of evidence, and have some feedback on the tenor of the conclusions. It is useful to cohere to develop a team to have a statement of mutual expectations and many boards do. This is what we ask of each other, this is what we expect of one another, and this is the code of conduct by which we will live -- with respect to issues of confidentiality, communication, interactions with management, and interactions with the public at large -- and a general agreement on how we will behave.

We might consider the development and enactment of some type of Board assessment and there are numerous ways to do this. It can be done meeting to meeting, it can be done through self-evaluation, and it can be done by setting annual goals for the Board and measuring how well we do that. Certainly some consideration should be given to altering the meeting format to increase dialog within the Board, to allow more opportunity for discussion and less time for one-way communication. Finally, to reexamine the committee structure of the Board and see if it is an impediment to do the work that is necessary or, in fact, facilitates that.

This is a snapshot of one moment in time; a snapshot that was basically taken in October and November of 2006. The movie should look even better than the snapshot, because it is quite clear that this Board has the determination, the will, and the desire to be still more effective and a better partner to the president and the University. The dedication and loyalty is unmistakably clear to an outsider and now it is a question, Mr. Chairman, of how we proceed to reach those admirable and lofty objectives. Thank you.

Judge Duncan:

Thank you very much. Does anyone have any discussion on the items that Dr. Chait has related to us?

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Ms. Hendricks:

This last group of first quarter retreat items ... if any one of us had "a to do list" all the work that had to be done ... what we might go and do. A question that I would have is in terms of process, how to go about them? There are so many things, that my sense would be that if we all got into a room it would be a disaster. We would start down the list and there would be so many different views. Is this something you would tackle one at a time or divide up the groups to bring in a work product to have something to start with? Have you done this before and how do you do this? It is overwhelming. I think we would all agree that these are all things that need to be done.

Dr. Chait:

I can appreciate that. It surely seems to be overwhelming. You should be reassured to know that many boards have been able to tackle an agenda of that comparability within a three- to six-month period of time. It has both elements that you suggested. It has an element of collective discussion, where we gain the points of view that people have and an overall sense of priorities and values, and then have workgroups that develop work products. A lot of that can be accomplished off-site in small workgroups, some of that work can be done in advance of an off-site, and some of it can be done afterward. You do not start from scratch. There are templates of dashboards, there are templates of statements of mutual expectations, and there are templates of decision agendas. I don't want to say that it is plug-and-play; there are frameworks that are already available, so you don't have to invent the software.

Mr. McFerson:

Let me follow-up on that. So we continue dialoging however long this actually takes each month to get there?

Dr. Chait:

Yes. I am going to give you an answer that is probably very predictable from a faculty member in real life. One never really gets there, because there are always opportunities to do better. If you are asked, "How long does the booster rocket stage last?" Usually you can see discernable differences within three to six months, because, as I suggested to Ms. Hendricks, there is a lot of low hanging fruit. There are ways to create efficiencies in board meetings and free time for dialogue that do not take a rocket scientist, they just take a governance scientist and that is a much lower-level of intellectual order. You can see marked differences in a two- to three-year period of time. In other words, the difference I would say, Mr. McFerson, is that initially you can see change in the way in which we do business. Shortly after that, you can see the qualitative benefits of that and three years out no one can imagine that we ever did business the way we once did.

Mr. McFerson:

With regard to getting some of this out of the way or accomplished, do you organize some task forces of the Board? Do you have three or four Board members go off and come back with recommendations for the full Board to consider and deliberate, as opposed to having the entire Board do all of this together?

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Dr. Chait:

As I said before, there is a mix and optimal circumstances. In my view, certain ground work can be done in terms of the production of templates by people not on the Board, but people who are outsiders -- consultants. Then, ideally, the Board would meet in some off-site or retreat from 24-36 hours where -- both in work groups and plenary session -- a lot of the ground work that has been done can be processed. Also some of the issues that are not appropriate for an outsider to determine -- for example, substance and content of a decision agenda or the issues that matter most -- can be done through a combination of plenary activity and break out, but over a sustained and contained period of time.

Whether you call it an advance, a retreat, or an off-site, every member of the Board commits to be there from start to finish. You can accomplish a great deal over a 36-48-hour time frame. If you think about how much time you actually spend together as a Board over the course of a year, to spend two full days together is in the neighborhood of 25-30% of the total amount of time that you are together during the course of the year.

Mr. McFerson:

That makes a lot of sense to me. With some work done by consultants and outsiders rather quickly and then with a retreat or this 36- to 48-hour meeting, we could get well down this road in a few months as I understand you.

Dr. Chait:

Yes. Advance work, sweat equity, and follow-through. Again, I am sure there will be, and should be, different points of view expressed. The collective appetite of this Board is so palpable and discernable, and you have an extraordinary impetus to do this because you are about to launch a search for a president. The more earnest the Board's efforts, the better and deeper the quality of the pool will be.

Judge Duncan:

Do we have a consensus that there should be such a meeting in the first quarter of calendar 2007? Does anyone disagree with that? We will go about the challenge of getting schedules to accommodate such a meeting.

Dr. Chait:

You are welcome to meet in Boston in February.

Judge Duncan:

Not in February! Why don't we ask the committee that has been appointed to liaison with you, to do the preliminary work or make the preliminary assignments in order to prepare for the meeting, which we hope to schedule? Is that fair with everyone?

Ms. Shackelford:

As you do your work, it is very easy to go from the least controversial issues to the most controversial, rather than the reverse order. How do you approach that? If you are coming in to work with us, would you go to what you think is the highest priority, but could be the most difficult issue?

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Dr. Chait:

In terms of the Board's work?

Ms. Shackelford:

Pulling them together to work together.

Dr. Chait:

It is kind of you to ask. I do have a philosophical posture. It is not an immovable posture, but, I believe, nothing succeeds like success. First, we go after the low hanging fruit. It does not take a lot of work to develop and utilize a consent agenda, to develop a statement of mutual expectation that we all agree to, and to develop a dashboard for performance. If you thought about the other end of the spectrum, to change the entire committee structure of a board is a significant proposition and could lead to disagreement and there are issues in the middle. I think what we first want to do is get traction and let's have some small victories. Teams often gel best when they have some sense of momentum and we see that the changes are beneficial. I would tend to start where we can make the most progress the most quickly.

Dr. Cloyd:

Dr. Chait, in working with a number of public university boards, you started with the ideal and you provided our self-assessment and developed a list of actions. Did we miss anything important in the recommended actions and next steps? Are we missing anything that would be important to getting to that ideal state?

Dr. Chait:

No, because the list was generated by this group. I think not. I think you identified the most powerful levers to change the Board's behavior and improve its conduct. There may be a few issues that some of you did not raise -- and maybe because it is not problematic -- that have to do with the nature, the volume, and the content of the information on which you act. That is something that would really take examination. A scan of my eye suggests that, like many boards, you have these hernia-inducing notebooks that are very thick, and more and more boards are realizing that they don't need information, they need the meaning that is derived from information. That was one issue that was not mentioned. I am not in the position to say that it is not an issue, because it isn't a problem or, in fact, it was an oversight.

Judge Duncan:

Dr. Chait, one of the other challenges that this Board has is the oversight in governance of an extremely large medical center with five hospitals. I wonder if there is any different approach or other approach that we need to do in order to review our relationships and responsibilities regarding that. I am sure this isn't a problem exclusive to Ohio State.

Dr. Chait:

It is not exclusive to Ohio State. The two boards with which I have worked most intensely, and recently, both have medical schools. It takes a combination of attributes or elements. One is that there is a group on the board that invests as much time in the oversight of the medical center as the

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rest of the board does to the rest of the university. That is not a surprise, because, in a sense, if you look at revenue streams, it is all 50-50.

Second, some boards do have more medical expertise on the board. There are boards that have three or four people on the board whom themselves are physicians, executives in pharmaceuticals, or executives in the hospital and health care arena. That is different than institutions that do not. There is an understandable and proper overweighting of people with that expertise.

The third is that it requires some systematic effort to make sure that if there are egregious-knowledge gaps on the board -- that there are members of the board that simply don't understand the business model of academic medicine -- that those people be provided with the opportunity to close that gap. I guess I would say in the same way that someone's prior walk of life never led them to financial literacy, they need to have that opportunity in order to be a fully effective board member. There has to be some basic level of medical literacy. I don't mean that as a physician, I mean understanding the economics and dynamics of academic health centers.

Judge Duncan:

I understand from the rest of our Board members that that subject will be a part of our discussion at our conference, which is yet to be scheduled and, hopefully, we will get to that.

I think the other part of your presentation had to do with the selection of leadership. Right now our officers are: chair, vice chair, secretary, and treasurer. You have put up a number of examples. I wonder if the Board has any thoughts to a process we could go through that would lead us to finding a way by which we could come to some conclusions about the matter of the leadership. I would entertain any thoughts that members of this Board would have about that.

Ms. Hendricks:

You talk specifically about the chair. In talking with several other universities, my sense was that we should take a look at the whole leadership structure. I don't know how the rest of the Big Ten is, I only talked to Penn State and they use the vice chair as the next in line, so that if anything happens to the chair they have continuity.

Then the question is an executive committee -- who is on it? In many cases, it is the past chair, the chair, and the vice chair. As our Board gets larger, it seems to me that we need to look at those three things together -- chair, vice chair, and a governance or executive committee, and who those players are. I think they go together as the leadership and that should be thought through as we do this rather than, "let's just pick a chair." Without that structure under it, it is almost assumptive then the chair goes in and makes all the decisions. I think that goes together. That would be my thought, as we talk about the topic of leadership.

Dr. Chait:

It goes back to a part embedded in Ms. Shackelford's question. It is difficult to feel yourself a team, if you have no idea how the leaders of the team are chosen or no systematic approach that is not dependent upon individuals, personalities, and moments in time. I don't mean to analogize glibly, but if we all thought the President of the United States was selected by someone,

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but, we are not sure, every now and then it would be a chaotic set of circumstances.

Having some institutional succession plan, whatever the particulars, is probably the most important. Some succession plans naturally lead into the suggestion you made that there be an heir apparent, that there be a presumptive assumption that the person who is vice chair will be chair, and the person who is chair will be past chair. Often those three people, do make up part of an executive committee.

Executive committees are more common as boards grow larger and they have both pluses and minuses. Executive committees can become either intentionally or accidentally inner circles that are impenetrable by the rest of the board and can become preemptory. The very best executive committees actually enable and manage the work of the board, and guide the work of the board in ways that are very useful.

I carry no brief to determine exactly what you should do. The only comment that I would make -- and that is with an ear-to-ear smile -- is I couldn't help but notice that on that chart you were alone with the University of Michigan. That, in of itself, would probably be enough to frighten you into something else. You probably don't like being alone just with the Wolverines.

Mr. Brass:

Dick, actually I proposed this and it is related to a lot of things you had up there about effective boards. I know you said looking at committee structures is something that you would put off, but, in your experience, is it common practice these days to have a committee on trusteeship? It seems to me that a lot of those items fall into that category of the work of such a committee.

Dr. Chait:

That it is. Absolutely. It is not only more and more commonplace in a not-for-profit sector; now it is almost de rigueur in the private sector. Publicly-traded boards almost invariably have some governance committee.

If we are going to be a team, there has to be a committee whose charge is to cultivate the welfare of the group and make sure the group functions well. It also gives the committee the opportunity to maximize the contribution of the individual. In those rare instances where individuals under-perform -- or worse, are dysfunctional or counter-productive -- the governance committee is the group that is best situated to recon with that. It should never fall to the executive. It is difficult to assign that to just the chair of the board, because then it becomes a one-to-one conversation rather than a committee in a conversation with an individual to determine how that individual can be a more constructive member of the team.

Mr. Borrer:

Professor Chait, this is my fifth year on the Board, and one of the problems I've seen is the one-year chair and the ability of the one-year chair to, in effect, set their own agenda and work individually. It hasn't been particularly effective as we have seen. A fear is that if we go to a longer term or a term that allows even greater tenure and centralized even more power with a more disconnected Board, that we have just done the same thing but we have given it more legs. How do we prevent that from happening, so that we can have the inclusivity while we have better direction?

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Dr. Chait:

That is a wonderful question. We go back to one of the earlier comments I made. One of the most important and consequential decisions boards make are what questions we should ask and what problems should we pursue. In my judgment, the best boards are boards that suggest problems for management to ponder, rather than just ponder solutions to problems to management to service. If the Board does that collectively, in the best sense, it mitigates the power of a chair. Because the collective board with the executive say, "These are the five most important issues that we as a group plan to address and that is not subject to preemption by an individual." The use of an executive committee is another way to soften the potential effect.

I suspect when you choose a new chief executive that that individual will not be without opinion about what issues should come before the Board or take precedence. It is not the work or role of a chair -- and I say that disrespectful of who emerges -- to determine what is most important for a board to do. The role of the chair is to make sure that the board does the work that the board determines to be most important.

If the chair does act in a preemptive way, then I would resort to "shame on you." You simply should not let that happen. It is not about one person's agenda for this University. From the vantage point of a president, what you are looking for is consensus within the Board that these are the issues we want to devote time and attention to, and arguably the most authoritative and important minds in the University community to wrap around these issues. In the corporate sector could you imagine if you had not just a new chair each year, but each year the new chair changed the rules and said, "I know last year was market share, but this year it is going to be a return on equity," and then the next chair says, "You know corporate social responsibility is to be at the top of the agenda." That is a tough way to dance.

Judge Duncan:

It seems to me this whole notion of the selection of the officers is a delicate matter, which reasonable persons can come to differing conclusions.

Dr. Chait:

Absolutely, you saw a myriad of models. The University of Michigan and Ohio State have one model, and they are both excellent universities. Other institutions have chosen a different model.

Judge Duncan:

I must candidly state my view -- which is one man's view -- that we should have an elected chair and that chair should serve multi-years. I know that may not be the opinion that carries the day, but it does seem to me that it is important to the search that we resolve this issue in the short-term. What I would suggest is that we present this matter to the Chait Liaison Committee. I will meet with them and they will be charged with the responsibility of bringing back a recommendation at the next meeting regarding a process and substance of how we resolve the issue of leadership and when. Board members can react to that. If that works, we can do that; if not, let's hear some other ideas?

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Mr. Brass:

Judge, I would concur fully with you. When you think through the process over the next 120-days that we have to go through -- the partnership of the new CEO, whoever he or she may be, and that particular chairperson, whoever he or she may be -- it is going to be critical to the success over the next two or three years as we drive to new strategic developments. Dr. Chait, the question that I would have for you -- in light of that partnership and your earlier comments of let's "pick-off some of the low hanging fruit" on the recommendations -- is what would be those three or four items that we should stay exceptionally focused on over the next 120-days?

Dr. Chait:

There is one bucket of activity that is so easy to execute and those would be dashboards and consent agendas, and statements of mutual expectations.

Second, given the transitional moment in executive leadership, it is important that this issue about the chair be resolved. It will have a significant effect on the relative attractiveness of the position. I am sure you can appreciate when people come forward as candidates for the presidency of a large complex university, what they are trying to do in some fashion is minimize as many variables as possible. Who will be the chair, for how long, and who will be my first professional relationship is terribly important.

Third, it would be useful if we could manage an off-site meeting for the Board to have an approximation of the decision drivers, strategic issues, or strategic priorities that come to the top of the list. They may not remain that way after you have conversations with candidates and, ultimately, with the finalist whom you select, but to be able to say in our best collective judgment these are the four or five issues that are most likely to occupy the lion's share of this Board's time because they are the most significant issues. This also gives candidates some assurance that a single member of the Board will not be in a strong position to make a case that number six should be number one.

Finally, I would suggest that the Board demonstrate the willingness to be self-reflective. This is best demonstrated through an agreement on some process going forward that ensures systematic evaluation of the Board's performance and feedback, to and from the president, about that working relationship.

Mr. Fisher:

You have four critical line item focus points that you would recommend to us as a Board that we stay focused on for the next 120 days. Do you believe that all four of those are doable and deliverable within those 120-days?

Dr. Chait:

They are if this Board matches its rhetoric of urgency with action. It is not, if the Board disappears.

Mr. Shumate:

First of all, I would like to commend you on your report and thank you for your excellent presentation. As I think about developing into a very effective, high-performance Board, it is one thing to talk about structure and procedures as practices. Can you comment, based on your experience, about how a board develops a culture that leads to the success and high performance that we all want to achieve?

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Dr. Chait:

Mr. Shumate, it actually turns out -- and I say this both on the basis of experience and research, not only research that I have conducted but research that was just done in a very sophisticated way in large hospitals and health care systems -- that the most powerful, predictive variable of organizational success related to a board is the quality of the board's culture, not the nature of the board's architecture. It comes from: 1) an explicit recognition of what you just said; 2) a willingness to experiment and not think that all actions are for all times; and 3) a heightened consciousness on everyone's part to support that culture.

It means that you would be saying to your colleagues -- whether you are chairing a committee or chairing the board or you are just a member of the committee or the board -- we have not heard from X, or does anyone have a different opinion on that issue? Dr. Cloyd earlier asked if this Board had a blind spot on this issue? Is there a better way to think about this question? Is this problem the right problem?

What happens is boards develop what I would call a "robotic culture," because they enter into conversations at points when the issues are on the table. By that point, sophisticated managers have already, and rightly so, determined that this is the best way to proceed. It is in the formulation of the issues and the problems to be addressed.

What I said earlier, what should management ponder so that you develop a culture of inquiry? That culture of inquiry comes from having less parochialism and trying to understand how other institutions and organizations have approached some of these problems. It is about looking backward, as well as forward and trying to learn lessons from the past. Be retrospective or forensic, not just futuristic in thinking what did we learn from that experience? What did we learn from the last strategic plan? What did we learn from the last executive tenure? What did we learn from the last budget cycle? How can we bring those lessons forward? It is being quite self-conscious about the culture of the board and being attentive to whether people participate. People participate through inquiry rather than insertion. The board should ensure that the collective mind and the collective voice of the board is what drives the culture, and not the power of a single person or personality.

Mr. Wexner:

If I had a unique product and that product was very successful, I could have a successful enterprise and a really bad board; or I might even have a very terrific board, a bad chief executive, and a very good product would carry this success. I'm of two minds. I think it is a tough question but a fair one. If we look at Michigan and they elect a chair every year, you are looking at a very different institution that has had different chief executives and the board is elected by public vote in the state. So my view is, in spite of the board, the university has probably been successful. That is my opinion. I know Michigan alums, I have known Michigan presidents, and I have known Michigan trustees, and they think they have the stupidest system in the world and it gets in their way. But you would say that they produce great results, in spite of it.

What I am trying to demonstrate is our situation -- that governors appoint our Board, we don't perpetuate ourselves -- the term is nine years. We are where we are reputationally with chief executives, in terms of product, and these other categories. It would be helpful to me, if you would say -- and I am not looking for an immediate answer -- "I think that the ones you should look at are Penn State" or "don't look at Penn State, they were successful in

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spite of their system" or "you should really look at Cornell because they have 36 trustees, 18 are appointed and 18 are appointed by the board for skill sets."

I can't heal myself. This is your career and if you are constantly looking at this combination -- the institution, its CEO, and its board -- I could invent a wacky model. I think it would be helpful to me, because you spent time with us if you could say, "I think you should think about this or that." Maybe it is an "A or a B or maybe two A's and the B's look like this," just some fodder for us to play with. I think that would expedite my thinking.

Dr. Chait:

I think what we might consider is how to expand the inventory of options that are available that could grow in this culture, because there is a lot of tissue rejection in my experience of even terrific ideas that don't suite one culture or another culture. To export an entire model would be ill advised. To expose you to a number of elements that seem to work in certain environments and understand why, then you can see whether those practices can grow and be cultivated in the soil of The Ohio State University is the issue. It comes back to what Mr. Shumate said, the best boards are ones who have a distinctive culture and then they adapt their practices to that culture. At another time, I could explain what some of the variables are. But as you can imagine -- whether public or private, large or small, whether it is dominated by men or women, whether it is an affluent institution or not -- all of those issues matter immensely in determining what works in a particular organizational environment.

Mr. Wexner:

I just want to follow along. You have interviewed everyone here and spent time with this group, so you may not make a perfect tailor-made suit, but my hope is that you have some feeling for us and our institution.

Dr. Chait:

Absolutely.

Judge Duncan:

Very well, unless I hear something to the contrary, what we will do is ask the Chait Liaison Committee to consider and give us a status report and recommendation regarding the selection of officers at the next meeting. If anybody objects to this, now is the time to say so. On that Committee is Karen Hendricks, as chair, Wally O'Dell, Brian Hick, Les Wexner, John Ong, Teckie Shackelford, and Dimon McFerson.

Mr. Wexner:

One question on that, if work could be done sufficiently in time that would allow a two-day retreat before our February meeting, would you want to have any discussion of this at that retreat?

Judge Duncan:

It is a matter of scheduling and, sure, if we can do that, let's try it.

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Dr. Chait:

Thank you, Mr. Chairman and members of the Board. I just want to reiterate that I would not be able to report this information to you had you not provided such valuable input to the conversation.

Judge Duncan:

Thank you for your candid discussion and thank you, Board members, for your participation on this very important topic.

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Judge Duncan reconvened the meeting at 1:30 pm.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

Let me start out by giving you some good news about the University. Seventeen of our faculty have been elected as fellows of the American Association for the Advancement of Science. This makes Ohio State among the four most universities having faculty recognized for their expertise in science, and also making Ohio State one of the largest contingents of AAAS fellows in the nation.

Dr. Evelyn Freeman, dean and director of the Mansfield campus, recently received the Distinguished Service Award from the National Council of Teachers of English, a group devoted to improving the teaching and learning of English and language arts at all levels of education. The award is given every year to someone who has performed valuable professional service, both within the Council and outside, including scholarly or academic distinction at any level, distinguished use of language, and excellence in teaching. Evie, congratulations.

Dr. Donna Berlin, professor of Mathematics, Science, and Technology Education, received the 2006 Mallinson Distinguished Service Award from the School Science and Mathematics Association, a professional organization for college and K-12 grade level teachers and educators around the world. This award recognizes Dr. Berlin's skills in developing teachers and teacher educators for leadership roles and for her pursuit of excellence in science and math teaching, learning and leadership.

The Student Family Community Center at Buckeye Village recently won a design award from the American Institute of Architects. This is a 28,000-square-foot facility that opened last January, to provide childcare to 100 children and a community center that serves 400 student residents and their families. The building was designed by Acock Associates Architects and managed by Ruth Miller, project manager from Facilities Design and Construction.

Finally, I am delighted to note that Yoonhee Ha, our Student Trustee, has received yet another honor. She has been selected as a 2007 Marshall

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Scholar and is the first Ohio State student chosen for this prestigious scholarship since 1997. Yoonhee is also the only student to have ever received both the Marshall and the Truman Scholarships, which she received when she was a junior. In all, Yoonhee has received 26 merit scholarships, including the Walter Rudin Jr. Scholarship, presented by the Fisher College of Business, to the most outstanding junior.

Yoonhee is double majoring in microbiology and finance, with minors in Korean and political science. She intends to go to the University of London School of Hygiene and Tropical Medicine next fall to study public health.

Please join me in a round of applause for Yoonhee and for all of our faculty and award winners. I understand that Yoonhee would like to make some remarks and we would be delighted to hear from her.

Ms. Ha:

Thank you, President Holbrook. I think it is important for me to say that all I did was fill out the application and sit through the interviews. I had so many people that encouraged me -- everyone at the Collegium, all of my professors, and many of the administrators here today. They ran me through so many mock interviews, read over my application, and gave me lots of coaching advice and encouragement. I would have never made it through the process without them.

I think that it is also very important to say thank you to my parents who are here today. My parents are my biggest supporters and have been through every success and failure with me. They have always put their three children before anything else in their life, which they put on hold. Everyday that they see me and everyday that I talk to them on the phone, they tell me that they love me. They always help me to see the bigger picture and the important things in life. When I am up too late and I call them, they say "isn't it past your bedtime?" which happens a lot. I just want to say thank you so much to my parents. I love you and thank you very much.

President Holbrook:

Thank you, Yoonhee. We are very proud of you, not just for what you have accomplished, but for who you are as a person as well.

I want to remark about a wonderful experience I recently had. During International Education week, I was honored to be one of twelve presidents invited by the Secretary of Education Margaret Spellings, from the United States Department of Education, and her staff, as well as the Assistant Secretary for State of Educational Cultural Affairs Dina Powell, and her staff, to travel to Japan, Korea, and China, for the express purpose of promoting U.S. higher education overseas. Specifically, to invite more international students to study at our universities and to assure our colleagues in these three countries that we value the opportunities that they make available at their institutions to our students.

A group of presidents was selected from public/private research universities, private liberal arts colleges, and community colleges in order to represent the richness and the diversity of the educational opportunities that are available in our more than 4,000 universities in the United States. In Tokyo, Seoul, Kyoto, and Beijing, we met with ministers of education and other government officials, legislators, ambassadors, counsel generals, deputy chiefs of mission, American chambers of commerce, members who are business leaders in the community, university presidents, former Fulbright fellows, alumni of our institutions, students, and members of the press. We

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met in official offices, hotels, ambassador residences, embassy education centers, and universities to provide formal presentations to take part in receptions, press conferences, roundtable discussions with leaders, and, at times, web chats.

Programs for administrators, faculty, and students were held at Waseda University in Tokyo, a school that has 54,000 students; Samsung-dong University in Seoul, which has 22,000 students; Beijing Normal, which has 15,000 students plus 10,000 adult and continuing education on-line students; and Tsinghua University in Beijing. Dinner one evening was held at the Tsinghua Science Center, which was a spectacular experience. We think of research parks in this nation as nice areas and flat buildings, but this Center is right in the heart of Beijing. It is nothing but a series of unbelievable skyscrapers that are part of this research park with a central conference center.

Each one of us on the team was assigned a specific presentation. My role was to be the lead university speaker at Samsung-dong University in Seoul. I was to be one of two or three presidents to participate with the secretaries at press conferences in Tokyo and Beijing, and to take part in other roundtable discussions.

Samsung-dong University is a private university and was founded in 1398. It is now 20% owned and managed by the Samsung Corporation, and subsidized by the government and related organizations for only 25% of its budget. Again, it is not funded much by the government. Tuition and fees support 40% of the budget.

The university describes itself as transforming for the global age, combining Korea's confutations tradition with the latest trends in higher education. In 2005, the Ministry of Education designated Samsung-dong University as one of the most innovative in terms of education reform. Its goal is the search for truth and the establishment of social justice. As part of their 20/10 plan, they are now promoting international student and faculty exchange, and they have a new international student dormitory.

There were 58,847 Koreans who studied in the United States last year. Korea is the third country of origin of international students, behind India and China. The total number of international students in the United States last year was 564,700, and Korea ranks among the top five countries sending students to The Ohio State University.

We had an interesting background briefing for the Tokyo press conference. We learned that Japan has a 100% literacy rate, they have the second largest educational system in the developed world, and they have 124 daily newspapers with a circulation of over 70 million copies. This is a country slightly smaller than the state of California. The reporters all attending the press conference represented the six largest newspapers in Japan, and all of them had bureaus in our major U.S. cities.

One evening following a reception, the twelve presidents had the opportunity to meet with Secretary Spellings to talk about the Spellings Commission Report. I thought it would be useful to say that she was entirely open to our criticisms and comments, and very much interested in the things we care about in higher education that may not have come out in the Report.

In each country, we delivered several key messages: 1) the United States welcomes foreign students; 2) education is an important part of our bilateral relationship with the countries that we visited; 3) the United States is a

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premiere destination for educational opportunities; and 4) our universities welcome collaboration, partnerships, and exchanges with foreign universities. We also stressed that an international experience is essential in today's global environment and we must work together to prepare our students. We also emphasized that the total number of student and visa exchanges has reached an all-time high, up 15% over last year. Of the people who apply for visas to come to this country, 97% receive their visa within two days. That is something that is little known.

The biggest increases in the numbers of visas come from Korea, China, and India in that order. In 2004, the number of visas approved for students to come to The Ohio State University was 87% of those who applied and 13% were turned down. Last year and the year before, we were at 98% and 99%. Most of the students who want to come here have the opportunity to do so.

We also emphasized the number of funded programs for exchanges of international students through the Fulbright student, the Fulbright scholar, the Fulbright senior specialist, the Gilman students, the Gilman scholars, and the Fulbright Hayes. There are a number of mechanisms available, that people are not aware of that they probably should be, that will help students and scholars come to this country.

Foreign students also contribute \$14 billion annually to the economy of the United States. We also emphasize the problems that have yet to be resolved as we transfer students in both directions: 1) the transfer of credits from the United States' universities to home institutions -- it is still problematic in many countries; 2) the recognition of foreign universities as bona fide universities within certain countries, and bona fide from the standpoint that they receive a tax exemption to operate on foreign soil; and 3) the recognition that there are universities in this country that are not the big name universities. Everywhere we went students would ask how do they get into Stanford, Yale, and Harvard. Our response was, figure out what you want to do and find the right faculty and the universities that are going to make a difference for you and your careers, not simply the big name universities. Language proficiency is one of the biggest barriers of students going in both directions.

Let me conclude with just a few statistics about our own international programs. At the end of September, *Business First* published an article pointing out that there has been a major rebound in international student enrollment following 9/11. At Ohio State, we have 500 students from India and 3,200 more students from Turkey, China, Taiwan, Korea, and 70 other countries. We have 1,600 visiting scholars. In fact, we rank 9th in the nation in the number of international students coming to our University among public universities. The bulk of our students are in graduate programs and yet we have about 19.6% of our undergraduate students going abroad in international study programs and we are very proud of that.

We have more than 350 signed agreements between The Ohio State University and foreign institutions. Not all of those are functional, but at least we have signed agreements. We have more than 550 students majoring in international studies, more than two-thirds of our faculty either are or have been engaged in international research, we offer more than 30 languages with more than 600 language courses, and we are first in the nation in Chinese language programs.

We celebrated our success this year by having an International Scholar Expo. This was a first of its kind to recognize our international scholars and what they are doing on this campus, and the first ever reception to honor

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our Fulbright and Fulbright Hayes recipients. We have had 76 Fulbright Fellows study at Ohio State, and 45 Fulbright Scholars have either taught or conducted research, and there is a difference between fellows and scholars. Forty-one of our faculty have been Fulbright Scholars and this year we have two new Fulbright awards to allow: 1) Kirk Denton, from East Asian Languages and Literatures, to go to Tsinghua University; and 2) Richard Sayre, from Plant Cellular and Molecular Biology, to go to the University of Sao Paulo, Brazil, for a few weeks to lecture.

Let me just close with one of my favorite quotes that summarizes what I think of international education. This comes from The Institute of International Education and is one that they use on their annual report each year. I quote, "Peace and prosperity around the world depend on increasing the capacity of people to think and work on a global and intercultural basis. As technology opens borders, educational and professional exchange opens minds." Thank you very much.

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COMMITTEE REPORTS

Judge Duncan:

I would like to call for committee reports and will call on Mr. McFerson for the Medical Center Affairs Committee report.

Mr. McFerson:

Thank you, Mr. Chairman. Yesterday the Medical Center Affairs Committee met at 1:00 pm at the Longaberger Alumni House. First we began with a report from Dr. Sanfilippo with regard to people and programs. Those matters will be presented on the consent agenda today. We had a few renewals of chairs, approval of a center, and amendments to the *University Hospitals Board Bylaws* -- items #1, #2 and #5 on the consent agenda.

We heard a report from Mr. Pete Geier. He reported that particle therapy has been tabled and is no longer going to be pursued because of the inability to finance it outside the University and other priorities. We had some dialogue on that matter.

We had a presentation from the Chief Financial Officer of the Medical Center, John Stone, who discussed the revised Health System budget. We concluded with Eric Kunz, who gave us an update on the Master Space Plan and the issues surrounding that, as well as presenting routine capital projects that have been referred to the Fiscal Affairs Committee. These items will be discussed in just a few moments -- items #10 and #11 -- and are on the consent agenda.

We then went into Executive Session to discuss matters that need to be kept confidential under state statute. That concludes the report.

Judge Duncan:

Do we have any questions or discussion? If not, the Audit Committee report is next. Mr. Schottenstein, chair of the Audit Committee, was here earlier but had to leave, so I will give a brief report on that meeting. The Audit Committee met yesterday afternoon with all members present.

We had two important items of business. First, the Committee reviewed a financial audit presentation by Ms. Russell and representatives from our

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independent auditors, Deloitte and Touche. It is a well-documented display of the financial accounting posture of the University. Next, the Committee heard from the independent auditors regarding the Report of Audit for 2005-2006. Later the Committee passed the resolution accepting the audit and recommends passage of the resolution to this Board, which is on the consent agenda.

Although this is a brief report, the Committee met for more than two hours and was very interactive with a lot of questions and a lot of good discussion regarding our financial controls here at the University.

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COMMITTEES OF THE WHOLE

Judge Duncan:

I will now conduct the Investments, Fiscal Affairs, and Academic and Student Affairs Committees meetings as a committee of the whole. This is somewhat different, because of time and space problems and because we had Dr. Chait in talking with us this morning. So this is an atypical time allotment.

I will first begin with the Investments Committee and call upon Dr. Schroeder for the University Development Report.

INVESTMENTS COMMITTEE MEETING

Dr. James C. Schroeder:

Thank you, Mr. Chairman. I want to bring you up-to-date on the status of private gift support for the University. We are comparing July through October of the current year, with the July through October of 2005, which is in your notebook.

On the first page, you will see gift activity by Donor Type and highlights of that. We continue to show increases in donor counts with a 3% increase this month, compared to the same period last year. The largest dollar increase in this report is in the private foundations category, which reflects \$1.9 million actually received in August from the Kravinsky Foundation for the School of Public Health. Other significant net increases include: bequests from alumni is due primarily to a \$1.7 million unrestricted bequest from Peter and Pauline Chichilo; gifts from corporations are due to an overall gift activity at the \$50,000-level and above; and current giving from non-alumni is due to overall activity at the \$100,000 and above levels. The largest decrease is in our non-alumni bequest receipts, which are due to a decrease in activity at the \$100,000-plus level.

On the second page, you will see a summary of gifts and commitments. Our gift receipts increased by 13%, while overall activity decreased by 18% over the same period of time as last year. Last month, I reported we were up 6% in gift receipts and down 23% in overall activity. While our gift receipts continue to climb -- and Bill Shkurti always likes to hear that our cash is going up -- we also continue to close the gap on the acquisition of new pledges and new revocable deferred commitments. Last year during the same period of time, we were in the opposite position -- tracking 28% behind in gift receipts, but 13% ahead in total activity.

I would also like to share some information regarding progress toward our current FY 2007 goals. Our total private support goal for this current year is

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\$296 million. As you may recall, last year we had an actual total activity of \$284 million. We estimate that \$60 - \$65 million of that total will be in private industry grants, leaving approximately \$230 - \$235 million as our goal for private gift support. Activity through October puts us at 26% of goal, leaving about 74% of goal in the remaining eight months or of goal of averaging approximately \$28 million per month going forward. I would be happy to answer any questions.

Mr. McFerson:

We are 26% behind after four months. Is that cause for concern?

Dr. Schroeder:

The months of August and early September generally tend to be down months. We are optimistic that December will be a good month for us as it has been in the past, and then historically we have been fortunate enough to be able to track ahead of pace for the remaining six months of the fiscal year.

Judge Duncan:

Any other questions? If not, thank you very much, Dr. Schroeder. Next, I would like to call on Mr. Al Rodack for the monthly endowment report and information regarding Appointment and Reappointment of Investment Managers.

Mr. Alvin C. Rodack:

Thank you, Mr. Chairman. Under the Investments Committee tab, we have the Monthly Endowment Report Executive Summary and I would like to call your attention to the first page. This presentation is a little different than we have had before and we have separated this page out to better delineate the source of the endowment pool. You will see at the top we have a table for the gifted portion of the endowment and at the bottom we have a table for the operating portion of the endowment.

You can see that the gifted portion represents a little over \$1.4 billion and the operating total is a little over \$700 million for a total of \$2.132 billion. This is an increase of \$65 million from the end of September -- this is an October 31 report. This also reflects an increase of \$136 million since the beginning of our fiscal year, July 1.

Going to the second page is a characterization of where the assets are invested. We have a total of 56% in domestic equities, an allocation of 10% in international equities, alternatives come out to 14%, and fixed income about 20%. You can see from June to October, the allocation percentages have not changed very much. This will begin to change with the new investment allocation that was approved by this Board at the November meeting, and the start of that will be reflected in the resolution that I will talk about in a moment.

Finally, page three shows the performance of the endowment over the most recent time. The endowment had a very good month in October with a 3.4% return, which about doubled the return we received in the first three months of the year. So you can see for the fiscal year-to-date, the endowment fund was at a 6.5%, which, as we normally expect in a diverse fund endowment, would come in between the other indexes we are using. For the last 12-month period, the endowment is up about 16%. We do have some preliminary numbers for November and it looks like our estimate for

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the endowment was up about another 2.5%, based on the investment market.

The bottom table delineates the changes that I mentioned before, as far as the value of the endowment during October. We saw about \$3.6 million of additions to the endowment and a market value change of almost \$66 million, because of the good financial markets we had in October. You can see that year-to-date, we have had almost \$40 million of additions and \$117 million in market appreciation come to the endowment. I am not going to report on the remainder of this report, but I would take any questions at this point on this section.

Mr. McFerson:

I think you have answered this question before, but for the benefit of the full Board, you have broken down the categories as gifted and operating, and it is almost two-thirds to one-third. You indicated in the past, that this is the way that other universities do their tracking and our reporting is consistent with other universities as we benchmark performance?

Mr. Rodack:

Yes. Based on the question that was asked at the last meeting, we did a survey of public schools during this last month and found a mixed bag. We found quite a few universities that do include operating and we found several public universities that don't. Most of those who don't are prohibited by state law from doing it. We also found a few universities that don't put operating funds in here, but they put other funds in -- like gifted annuities and trust accounts -- which is something that Ohio State does not do. It was a bit of a mixed bag, but it was very common. In fact, many of the benchmark universities that we usually use as peers, in fact, do the same thing we do, as far as moving operating funds into their endowment fund.

Mr. Wexner:

If I remember the notion of the endowed funds -- the gifted funds from the operating funds -- I don't remember seeing that broken out that way before.

Mr. Rodack:

It was done in one big pie chart, as opposed to breaking it out this way. So we had one pie chart labeled, "University Endowment" and "Foundation Endowment," and one pie chart labeled, "Long-term Portfolio." We never used the word "gifted" and the word "operating" in the previous reports.

Mr. Wexner:

I haven't thought about it much, but I think we should report in the most conservative manner. This is something the Committee and staff should think about. I don't know what the standards are, but I would think about that.

Mr. Rodack:

Under Tab Two, we have a resolution before the Board -- Appointment and Reappointment of Investment Managers. The Office of the Treasurer is recommending to the Investments Committee and to the full Board, the hiring of nine new investment managers and the reallocation of monies between existing investment managers.

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Of the new managers, five of the managers are under the absolute return category, three are in the venture/ private equity category, and one is in the natural resources category. Behind the resolution is a one-page summary per manager for each of the recommended managers. The absolute return and the private equity managers were recommended by our consultant CliffWater. The Office of the Treasurer did additional due diligence including reviewing the investment manager agreements and interviewing each of the firms. The natural resource manager was identified by the Office of the Treasurer. CliffWater was then asked to complete additional due diligence of the manager and they have concurred with the recommendation.

These hires move the portfolio closer to the new asset allocation targets that were approved by the Board in November. The reallocation of the monies of existing investment managers is the beginning of the process to reach the new asset allocation targets as approved by the Board. With the exception of the private equity/venture category, we plan to have all the new asset allocation targets met over the next six months.

One thing I would point out in the resolution itself, we have identified the new managers in the resolution. The one other change is under the domestic fixed income category where, because we changed the benchmark as part of the investment policy change, we are recommending moving money from the State Street Government Credit Index, which was the old benchmark, into the State Street Aggregate Index, which is a new benchmark. I would be glad to entertain any questions on the resolution.

Judge Duncan:

I do believe that concludes the business. Thank you very much. We will now turn to the Fiscal Affairs agenda and call on Mr. Shkurti and colleagues.

FISCAL AFFAIRS COMMITTEE MEETING

Mr. William J. Shkurti:

Thank you, Mr. Chairman. I have with me today, Melissa Bellini and Paul Sherwood, from Facilities Operation and Development. This particular report on deferred maintenance is a follow-up to a discussion we had with the Fiscal Affairs Committee in September when reviewing the University's overall capital plan, and we had promised to come back with a more detailed report. In the interest of time, I have asked Melissa to give a summary of what is in her report. But the entire report is in the Board books and I am sure that Melissa and Paul would be glad to respond to any questions on the entire program. I will now turn the microphone over to Melissa.

Ms. Melissa A. Bellini: [PowerPoint presentation]

As Bill indicated, this is a briefing of the full presentation that we were intending to do for the Fiscal Affairs Committee. Before I get started, I want to highlight some special thanks to a couple of Board members. As you can imagine, deferred maintenance and deferred renewal are not the sexiest topics, but there are a couple of Board members who have been especially helpful in developing this program and reestablishing it. Mr. Wexner and Ms. Hendricks, thank you for your support.

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Today we are going to talk about what is the nature of the problem, what are we doing about it as a University, what are the remaining barriers that we face as we reestablish this program, and what are the next steps.

I am going to focus on the five-year scenario, since many of you have not seen this update on a regular basis. If you look at the first line, deferred maintenance has been reduced by \$23 million over the last five years. To put that into context, we have actually added 32 buildings to the University during that time, with an addition of over 4.9 million gross-square-footage – equivalent of 12 ½ BRT buildings. The deferred maintenance and renewal funding has remained consistent at \$19.5 million per year. Over the last five years, we have spent between \$36 - \$37 million. That has attributed to allowing us to reduce the deferred maintenance, but on a regular basis the facilities group can predict to spend \$19.5 million.

The deferred renewal has actually increased by \$193 million. This increase is caused by the increase in the number of buildings, the square footage, the complexity of the systems, and the renewal needs. What that means is that as systems age, or the routine maintenance is scheduled for those systems to be maintained, they are not adequately funded at this time so we continue to build that renewal backlog.

The next line is infrastructure and we are going to talk about it in a little more detail later on in the presentation. We have invested some money in infrastructure in the last five years, and have been able to reduce our deferred maintenance backlog by \$37 million. On average, given our facilities profile, if we were to only invest the \$19.5 million, we would be seeing an increase of \$69 million a year. You can see, we have made some strategic investments as a University and, while it has increased by \$100 million, it could have gone up by an additional \$245 million.

Mr. O'Dell:

What caused the deferred renewal to jump so much in 2006?

Ms. Bellini:

It is the addition of the buildings, the additional square footage, and the system requirements that it brought.

Mr. O'Dell

There was something dramatic this last year. It went from \$337 to \$462 million?

Ms. Bellini:

We did have a couple of significant buildings added to the inventory, including the BRT and RPAC, and there is actually a list of about twelve buildings that added to that backlog. As soon as they are put on line, there is an automatic system value that is added and a requirement for those systems to be maintained. We also had five buildings hit fifty years of age, which had an impact.

The good news, Ohio State is not alone. Block obsolescence has increased, the national backlog is estimated at \$36 billion, and the state-wide estimate is between \$3.9 - \$5 billion. Ohio State's share of that is estimated at \$772 million. None of those numbers include infrastructure, so those benchmarks are only on facilities alone. We have engaged a consultant, Sitelines, who is working with us to build an integrated facilities

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plan and they have benchmarked some of our peers. There is a slide in the full presentation that shows the size of those institutions and who we benchmark. On average, our peer backlog is \$60.75 per square foot, and Ohio State is currently at \$32.28 per square foot. So while we are not in the best situation in relation to deferred maintenance and renewal, we are about 47% lower than our peers.

Our last report to the Fiscal Affairs Committee was in March and since that time we have concluded the restructuring of our facilities group. We have integrated four project delivery groups into one and moved the deferred maintenance planning -- it was about a tenth of a person FTE and now it is a full program -- into our planning and real estate group, so it is now integrated with space, capital, and master planning for the University. The infrastructure master plan and a five-year recommendation on capital planning were completed, along with five years worth of infrastructure recommendations. And we began actively participating with the Board of Regents on the statewide capital plan.

What is not up there is that in the last two years we have reestablished our preventive maintenance plan. While it is not fully funded, we are increasing the amount of plan maintenance by reallocating resources and the number of hours committed to planned maintenance has increased from 5,000 to 48,000 a year.

The major projects in the 2007-2012 capital plan are listed on this slide. There are four of these projects on this list that are on the University's top twenty buildings with the largest amount of deferred maintenance -- Means, Brown, Lord and Hughes Halls. There is one additional building that will be moving into construction soon, which is the Ohio Union. While it is not on this list, it is funded by Student Affairs and that project will also address \$45 million in deferred maintenance.

I am going to let Paul Sherwood talk about the infrastructure master plan in a minute. Paul is our senior director over the project delivery group and was recently promoted into that position. He currently manages what used to be the equivalent of the University Architect's Office, the Engineer's Office, the Renovation and Construction Office, and the Landscape Architect's Office. We had four different groups doing project delivery on campus and we now only have one group under the direction of one person. This group is fully integrated and Paul is responsible for that as well. He was the project manager on the infrastructure master plan, which took four years, and he has been with the University for eighteen years.

Mr. Paul E. Sherwood:

Thank you. I appreciate the time this afternoon to brief you on this. As Melissa mentioned, we have shortened what we were going to talk through, but there is quite a bit of information in your packets. I am more than happy to talk about any of the specifics as we go through this.

What I wanted to give you is a brief overview. As Melissa mentioned, we did complete the master plan in October 2006, it was a four-year process, and an investment of about \$1.6 million to complete. A few of the major drivers for this included taking a comprehensive approach to the infrastructure and the development across the campus. It was not individual projects that we were tagging onto the infrastructure, but, more or less, a larger approach to that. This also took into account the overall best interest of the University and, again, was not project specific.

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We did include all stakeholders including the auxiliaries, so we did gain input from Athletics, Student Affairs, and others. Again, the impetus for this was integrated planning. We wanted to do this better and smarter for the University, so we can spend the money in a much more efficient manner and put the dollars where they need to be. As we move forward from this, some of the findings that we got in the report are being validated as we get closer to construction. We have engineering staff and we are literally pulling the best and brightest from our group. In the new structure of Facilities Operations and Development, this allows us to bring the right people into the room and make these decisions and recommendations to move forward.

The master plan itself was broken down into three distinct categories. Again, we established these to strategically recognize that we want to be able to track, monitor, and update these different projects. Those three categories specifically were: infrastructure, replacement, and renovation. Again this ties back into the deferred maintenance program, so that we could get a handle on capacity improvements. New development on campus was actually driving our need to add capacity to the campus in our utilities. Then the support of the Medical Center Master Plan implementation and making sure we had that covered.

The first five years breaks down into those three categories that I talked about. Right now the deferred maintenance and renewal issues are categorized at over \$100 million and include electrical distribution system improvements, roadways, as well as our tunnel system. Again, the second area was capacity needs for new construction that we see happening in the next five years. Again, we used an integrated approach with all of the facilities being proposed on the campus. That represents over \$35 million worth of improvements and includes: steam and condensate improvements, capacity increases, as well as supporting some of the west research and midwest development that we were looking at in terms of the capital plan.

Finally, the Medical Center infrastructure impact and making sure that we are fully coordinating that with our infrastructure planning across the campus so, again, the entire University is being served. This included the electrical capacity, chilled water, and steam. So overall, the infrastructure in the next five years totals over \$200 million that we are looking at.

Mr. Wexner:

How much has been spent the past five years on infrastructure?

Ms. Bellini:

I don't know if I have that number, Mr. Wexner.

Mr. Sherwood:

We can certainly get it for you.

Ms. Bellini:

Most of the projects are four years in length. The McCracken Boiler Project upgrade was about \$70 million, with a timeline of four years. Maybe \$50 million a year, for the last four years, is probably a good guess.

Mr. Sherwood:

The infrastructure master plan -- as we walked through it and developed it -- was always meant to be an evolving process. So, yes, we do have the final

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deliverables in a book form that tell us, "here is the initial recommendations," but the whole process was literally meant to evolve along with the campus master plan. As priorities change, and different parts of the campus might see some growth that was not originally anticipated, we have the opportunity to take those projects, shift them around, and make sure we are able to meet those goals in those different areas and support the Academic Plan accordingly.

Before we move on to the next slide, I just want to make sure there were no remaining questions specific to the infrastructure master plan.

Ms. Hendricks:

That is \$200 million that is needed in the next five years. Are there plans and proposals coming forward to address that, so we don't run out of electricity and water? Are you following along to make sure these things are going to happen?

Ms. Bellini:

Yes. The \$65 million that is identified for the Medical Center is included in their master plan budget. For facilities we have put forward in 2007 a request for \$17 million, and in 2009 we have a request in for around \$69 million, and the balance in 2012. That actually takes that through year six. We prioritize them based on deferred maintenance and capacity, and then whatever remains is on the backlist.

Ms. Hendricks:

Do you believe that the timing in that process will give us the capacity we need from an infrastructure standpoint to keep the lights on?

Ms. Bellini:

Yes and no. There is one project that we would be required to do the development on in the North Academic Corridor.

Mr. Sherwood:

We have chilled water and steam expansion that needs to move into the North Academic Corridor, slightly to accommodate some of that, so that is obviously a high priority. We are starting some of the more serious preplanning on that to try to stay ahead of the curve.

From a bigger picture perspective, one of the things we have been going through in the last couple of months -- as the capital plan has been developed -- is to make sure we have all of that timing right. For instance, we understand that the desire is for the Student Academic Services Building to come on-line on this date. We start backing off to make sure we have enough time to get the infrastructure there, so that they can open their doors on that date.

Ms. Bellini:

There may be some future development that is contingent, based on some infrastructure funding, so we have noted that in the plan that we have put forth to the Provost and Mr. Shkurti.

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Mr. Wexner:

It would help me personally to understand this, because I am so suspicious of the number and it is so big -- 32 million feet of buildings. You have all kinds of buildings and I can't get my mind around it. If I knew how many million feet of dormitories, how many feet of academic classrooms, and how many feet of research labs, buildings in feet, I could better test the maintenance. It is an area that I am interested in, but I don't know what I don't know. I don't know when you have 110,000-foot football stadium, how much per seat, per square foot, per whatever that kind of structure requires in maintenance a year to keep it to what standard? I don't know how much maintenance a biomedical research tower takes to keep it up to effective standards so you are in compliance with all the laws, but I don't know what dormitories are. So when you give it to me on average -- and I have pig tails, pig snouts, just all this stuff and it is so big -- what worries me is what I don't know because it is such a big number.

Ms. Bellini:

The way we have been looking at the deferred maintenance and the deferred renewal, we have been intentionally keeping that separate from the daily maintenance issue just so that we could get a handle on the overall picture. The industry average tells you to spend 3% of your total asset value on maintenance, and, currently, that would be about \$7.81 per square foot. We are funded at \$2.76 per square foot.

Mr. Wexner:

The industry averages -- again averaging football stadiums and dorms?

Ms. Bellini:

That is the University average.

Mr. Wexner:

I am saying to dig a little deeper. Look at the number of buildings' square feet and the industry average of maintenance by these categories would help me get my mind around it.

Ms. Bellini:

We actually have a report from Sitalines, so we would be happy to share that with you. Any other questions on infrastructure before we move forward?

Our first goal is controlling the rate of deferral. The consultant that we have utilized has targeted, based on our facility index today, that in order to stop the increase we would need \$107 million a year. That takes into consideration all of the University including the regional campuses and the auxiliaries.

Taking all of the funding sources into account, at the current funding rate -- assuming the last five years as a steady trend -- we will be adding deferred maintenance and renewal at \$69 million a year. If the funding levels and the building inventory remain the same -- which, of course, they are unlikely to do -- our year 2021 projection would be at \$2.4 billion. To reduce the deferral projected shortfalls -- meaning that we actually make an impact on the deferred maintenance -- we need an amount of \$197 million a year. Obviously, as the inventory of the facilities changes and the investments

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change, that needs to be updated annually, so that is based on 2006 information. We do have plans in place to demolish some of the buildings that are carrying a lot of the deferred maintenance, so next year's portfolio will be very important as we move forward.

As the buildings continue to age, it continues to be a challenge. Right now we have 81% of our space that is over twenty-five-years-old and academic expectations continue to rise. We are currently funded at a level that does not meet the academic expectations of the University, but we are working on that. Additional funding has been granted to maintenance over the last several years. As you know, escalation of the replacement and renewal costs continue to rise and we see that in our construction as well. Strained resources, regular maintenance operations are underfunded, staffing and work are thus misaligned, reduced state support also stresses the University, and debt limits are a challenge on how much the University itself can invest.

We are currently examining the annual stewardship and asset reinvestment need. Our plan is to recommend a plan utilizing the consultant resources we have, to align the project spending strategies with an acceptable rate of deferral for the short-term and long-term. The short-term recommendations will be completed in 2007 and the long-term not until 2008. The second step is forecasting the implications of the current investment trends and future funding strategies on the facilities and establishing an integrated facility plan, and looking at everything that we do, including space planning and better utilization of the space that we have. The third step is an out-of-the-box step, which is looking at non-conventional options. For example, demolishing buildings on the top twenty list, looking at consolidating space, and looking at other investment strategies.

From an operational standpoint, we are planning to move forward with existing projects and initiatives, including those with preventative maintenance, enhancing our maintenance plan program, and improving our energy services program and sustainability. We are working on integrating both the deferred maintenance and energy programs together, so as we are putting up new facilities we are doing it smarter. We are working with the Medical Center to reconcile their facility master plan with the infrastructure plan, making sure the University's best interests are met.

We are supporting the passage of the FY 2007-2008 capital appropriations bill and are currently interviewing a deferred maintenance manager, but that is just a piece. We also need to integrate the next steps into the FY 2009 through FY 2014 capital plan, including alternative resource strategies. There are some things in our capital recommendations that talk to business continuity and right now the University does not have funding to support this, so we will be talking to Mr. Shkurti about some other options. And we need to secure other additional outside expertise to assist us, where appropriate, including the integrated facilities plan.

Dr. Cloyd:

What assumptions have been included vis-à-vis quality, adequacy of dorm facility space, and then getting to this type of projection?

Ms. Bellini:

I am going to let Mr. Schwartz answer this question, because I am not responsible for the dorms on campus.

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Mr. William J. Schwartz:

They would have not included facilities; however, they would have included an upgrade on existing facilities such as adding air conditioning in the southwest dorms.

Dr. Cloyd:

I would like to make sure the group looks at this since we are looking out over this time period. Does our program include renewal upgrades that we are going to need to have the quality dorm space to fit with what we want to do in our overall program plan vis-à-vis the quality of students and the quality of the educational environment we want to provide them?

Ms. Bellini:

I would say that the numbers that you saw today probably don't fully cover that. These numbers are based on replacement value today, so by the time we make the investment in the other facilities the needs change. I asked that question of the consultant. "What percentage should we add to make sure that when we get to that point, we make the right investment?" The consultant said, "Potentially it could be 20-30%."

Mr. Brass:

Have we in the past, or do we currently, fund out depreciation on our books throughout the campus system?

Mr. Shkurti:

Mr. Brass, they do in the Medical Center, but we do not. We use the standard public accounting and we have not done that.

Mr. Brass:

We have not done that in the past either? We fund it as a budget item on an approval basis only.

Mr. Shkurti:

That is correct.

Mr. Hicks:

The Board of Regents made a significant request for some additional deferred maintenance money in this capital budget, which I don't believe got in there. Was there any additional pool of money in the capital budgets being considered right now for deferred maintenance?

Mr. Shkurti:

Mr. Hicks, we just received the capital budget and we are still analyzing it. It appears that we received between \$10 - \$20 million more in our share of the state-wide line item which deals with standard deferred maintenance. Apparently a portion of their request was funded and we are very appreciative of that.

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Mr. Hicks:

Does it appear that there is any additional money for the Board of Regents to do anything on a broad scale, because they had asked for some planning money and other things like that?

Mr. Shkurti:

That I don't know, but I can find out and separately send to the Fiscal Affairs Committee what the outcome of the capital budget was. I would say compared to previous years, this has been a very good budget.

Mr. Hicks:

OK, thanks.

Mr. Alvarez-Breckenridge:

As I look at the capital plan and some of the academic buildings that are likely needing to be replaced or significantly refurbished, I wonder if there has been any thought given to obstacles that might be arising in terms of classroom space or faculty/staff offices or TA offices that may have to be reallocated someplace else?

Ms. Bellini:

I am not sure that I fully understand your question. The capital recommendations that were submitted, were submitted based on academic priority through the Provost's office. I believe that the immediate needs that could be prioritized were done.

Mr. Alvarez-Breckenridge:

If there is going to be a significant reduction in classroom space for some of these academic units, would that be a challenge?

Ms. Bellini:

No. If the building is renovated, swing space will be provided and there should be no academic impact other than the move.

Mr. Brass:

In the Medical Center we fund appreciation, but the others we do not. Is that correct?

Mr. Shkurti:

That is correct.

Mr. Brass:

The numbers that we are talking about here -- the total value needed for maintenance -- is inclusive or exclusive of the Medical Center?

Mr. Shkurti:

The bigger numbers do.

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Ms. Bellini:

For the capital need, but not the ongoing daily maintenance need.

Mr. Brass:

OK, so there is a separation? Thank you.

Ms. Bellini:

Correct. Moving to the summary of the briefing, based on our current estimates, Ohio State faces a deferred maintenance or renewal backlog currently at \$1 billion. This does include all campuses, all funding sources, and supporting infrastructure. The problem is not unique to Ohio State. The University has moved to improve both day-to-day maintenance and deferred maintenance over the last three to five years. Obviously the buildings continue to age and with resource constraints, we need to think out-of-the-box and come up with some creative ways to address our needs in the future. If present trends do continue, the problem will double over the next fifteen years.

The next and most critical steps in aligning the needs and resources involves the 2008 operating budget and the Fiscal Year 2008-2012 capital planning process, as well as finishing our integrated facilities master plan which should be done by the end of 2007. Any other questions?

Ms. Hendricks:

It does look like the possibility for some creative thinking might be useful. I don't know whether that is wishful thinking or not, but is that a throw away or, in fact, are there some real ideas that are sort of out-of-the-box thinking that you might be bringing forward to attempt to address this enormous shortfall?

Ms. Bellini:

I think there are some real ideas that we need to delve into to see how open the University is to them. I had an initial meeting with our senior director of Real Estate and Mike Sherman, vice provost, who seemed very open to thinking out-of-the-box and working with the academic groups to come up with some solutions that, in the end, will benefit them. It is what we have to do in order to address these issues and support the academic mission, so they are real.

Ms. Hendricks:

I would highly encourage you to say, "OK, this is a big problem and we can keep our heads in the sand and in twenty years have twice the problem, but by bringing them forward, sometimes those are the best ideas." When you get behind the eight ball, some things that you might say, "I don't think we would ever do this," but the best minds bring them forward and say, "Let's look at what it would take." Maybe they wouldn't be good, but it would be well worth it to at least make a list and look at them.

Ms. Bellini:

We will do that and bring those back to the Fiscal Affairs Committee.

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Mr. Shkurti:

Mr. Chairman, for sometime the University has used available cash balances to loan out to other University units as a way of advancing the academic mission, while minimizing the use of long-term debt and other things that may affect the credit rating. Since 2003, the Board of Trustees, with our support, has approved a set of guidelines on how these lines of credit are developed and how they are paid back, and we report on it every December.

You have the report in front of you under Tab Two. I won't go through it other than to say we have a total -- in terms of lines of credit -- in internal loans of \$127 million that has remained relatively stable over the last year. No one is in default, because we collect from them automatically and I always tell them, "we know where to find you," so it is not a problem. This has been a good thing for the University, but the demand does continue to grow and there is a consideration listed there should we put a limit on the amount of exposure created by these lines of credit. They are growing big enough that we probably need to evaluate that and we will come back next year to the Board with some recommendations. By and large, this has been a good program and you have listed in front of you what all of the lines of credit are.

Mr. McFerson:

What is the process someone has to go through to receive cash to solve a problem?

Mr. Shkurti:

Mr. McFerson, normally a request will come from somewhere in the system and will float its way up to me. I will ask the appropriate people on my staff to analyze it and see if the needs are something that fits with our academic priority -- does the unit have a plan to pay it off and is the timeline for the credit appropriate. If it is, they will make a recommendation back to me. If it is an academic unit, I will consult with the provost or if it is a support unit, I will consult with the appropriate vice president because I want him or her to approve it. Then we will establish a written memorandum of understanding that will set forth the terms and execute that. I am the last sign-off on that, so we have a pretty formal process.

Mr. McFerson:

What percentage is approved and rejected?

Mr. Shkurti:

I would say eventually 90% of them are approved, but a lot of them get modified -- either shortened or have some work done on them -- because generally people know how the process works. They aren't going to come forward unless they have a sense of how to complete a proposal. Sometimes when you get an academic unit that uses it occasionally, they sometimes have trouble getting their arms around the problem if they haven't done it before. On the other hand, if you have a unit that uses them a lot -- the Medical Center or Student Affairs -- they are familiar with the process and the proposals are in pretty good shape when we get them.

Judge Duncan:

Do we use the same criteria when we lend money to Affiliated Entities?

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Mr. Shkurti:

Affiliated Entities are an interesting animal. On the one hand, we say they are part of us and on the other hand we don't. They get reviewed when I am aware of them and we generally try to keep track of them. Mr. Chairman, as you know from your reaction, figuring out exactly where Affiliated Entities fit in the big picture is something we are still working on.

Mr. Brass:

The cost of money you use on these internal notes, how do you set the internal cost of money?

Mr. Shkurti:

Mr. Brass, it depends on the nature of the loan. Normally they are short-term loans of 1-3 years and we will use our short-term interest rate. Our goal is not to make money off these, but not to lose money either. The change we made over the last couple of years -- because we have gotten into some longer lines of credit -- is we try to benchmark it against the rate of Treasury notes for the same period so that it pretty much follows that. That is generally our procedure.

Mr. Brass:

Have you had any problems with recovery?

Mr. Shkurti:

In general we have not. Again, it is because we automatically deduct and they are our own units and we know where to find them.

Ms. Bellini:

Moving to quarterly reports, if you go to the color chart in your books, I will walk through these quickly. As you know from the last meeting, the BRT is now open and people will start moving in on December 11, 2006. The project was delivered on time and on budget. We are doing a few shake down activities on the building to make it tenant ready, but it has been a very successful project.

The Jennings Hall renovation is a refurbishment project, which is currently in yellow. We have had some issues on this project. It was projected at a \$2.15 million deficit, but we believe that now the deficit is closer to \$1 million. We are progressively working with the contractors to bring that down and the building is scheduled to open summer 2007.

The Larkins Hall replacement is red from Phase I, but Phase II is on schedule and opening in January. Move-in will be in January, February, and March.

The McCracken Power Plant upgrade is on time and on budget. The most successful part about this project is that we had been replacing boilers at the same time as we have been maintaining a 99.9% reliability to services to the University. That is a major accomplishment.

The Medical Center Master Plan I will update separately. The North Doan Hall and the Ross Heart Hospital are both on time, on schedule, and on budget.

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Skipping down to Ohio 4-H, it is yellow because we had some start-up issues. However, the project is back on track and we are hoping next quarter that will be completely green. The construction to-date is going well and we are very happy with the contractors and the project itself.

The Ohio Union replacement is in design and currently on schedule and on budget.

The update on the Physical Sciences is the same since last quarter. The deficit projection on Physical Sciences has not changed. It is currently projected at about \$7 million, with 3.8% of that assumed recoverable. As you remember, that project had four contractors go bankrupt, as well as two water incidences.

Scott Lab opened on time and on budget.

The Library has gone out to bid for construction and the bids came in at 4% over. Scott Conlin, project manager, and Joe Branin have worked very diligently and have now awarded the construction contracts on budget.

Judge Duncan:

Has the problem in RPAC been addressed? Is that finished?

Mr. Sherwood:

You are speaking specifically about the tile situation? Yes. We had an independent study done and are pursuing that, and are now looking at the best way to schedule that work. We will continue to pursue that, again, to minimize impact to the building occupants to the extent that we can.

Judge Duncan:

Any questions about this?

Ms. Bellini:

The next item is a first reading for a long-term lease of property located at 880 W. Henderson Road. The property contains 5.2 acres, improved with buildings containing over 81,000-square-feet, and proposed to be used for the varsity men's and women's indoor tennis. The proposed rent is \$20,000 per month for a ten-year term, plus operating expenses. There are also two five-year term renewals and a purchase option at the end of the lease or a purchase option in year nine. There will be a predetermined purchase amount as part of the final lease documentation. There will also be an initial tenant improvement cost of \$2.9 million, which will be paid by the landlord but be billed to Athletics as a lump sum tenant improvement. Again, this will be brought back for your approval and final reading at the February meeting. Are there any questions regarding this lease?

The third item is for interim authorization. We are asking today that in the intervening period before the next regularly scheduled meeting of the Board, that the chair of the Fiscal Affairs Committee, in consultation with the Committee, shall have the authority, on behalf of the Board, to authorize design, construction management, and construction contracts, and to approve other related actions for the University capital projects. During this period, as approved by the president, the senior vice president for Business and Finance shall present any needed actions to authorize these contracts or any related actions to the chair as she may direct for review and approval. All approvals would need to be granted in writing and any interim

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authorizations given would be reported to the Board at the February meeting.

The next item is authorization to contract. We bring before you today a number of projects for your approval, specifically to enter into five design contracts, ten construction contracts, and two increases to construction contracts. The projects presented today will address over \$12 million in deferred maintenance. The two overtures, I will speak quickly to those.

The first one is for the Ambulatory Marrow Transplant unit, eleventh floor renovation. The reason for this increase is the initial design was to place this unit on the first floor and they have now moved this to the eleventh floor. The James decided they would gain additional patient beds and eliminate the disruption to the existing cancer clinics on the first floor. By moving it to the eleventh floor, it required additional design and will also require additional mechanical and electrical system upgrades.

The OARDC project has increased due to the escalation in material costs that is spread between copper, steel, fuel and cement.

Today we have one easement. As you remember last month, you approved that all easement renewals do not have to come to the Board and this month we have sixty-nine easement renewals. Today's easement is for a utility line for Columbus Southern Power. This is for a term of twenty-five years, which will provide electrical utility service to 960 Kinnear Road, which has been determined to be in the best interest of the University.

ACADEMIC AND STUDENT AFFAIRS COMMITTEE MEETING

Judge Duncan:

Let's turn to the agenda for the Academic and Student Affairs Committee. Provost Snyder, maybe you could lead the way for us.

Provost Barbara R. Snyder:

The first presentation today is going to be on Student Indebtedness and I am going to ask Vice President for Student Affairs Rich Hollingsworth, to set the stage for that.

PRESENTATION ON STUDENT INDEBTEDNESS

Mr. Richard A. Hollingsworth:

Good afternoon. Before I introduce our presenter today, I do want to thank the Board for its continuing interest in the quality of our residential facilities on campus. I think there has been a question at each of the last three or four Board meetings on the dorms. I want to assure you that we are working hard to update our strategic plan on housing, including addressing the question that Dr. Cloyd raised today. Not only what do we need to do to maintain these facilities, but what do we need to do to be sure that they remain as very attractive assets that will support the best and the brightest students at Ohio State.

Later today you are going to hear from Tally Hart about an exciting new program related to access to Ohio State and, of course, affordability and financial aid are certainly parts of the access equation. The other end of the spectrum are what are the expenses, and, particularly, what is the

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indebtedness that students incur while they are in school and how that impacts them when they leave school. Over the years, we have been aware of the impact and the level of indebtedness of many professional students. It is now at a point that this is a major issue for undergraduate students and it is getting lots of national attention.

Our Undergraduate Student Government has taken up this issue and I am pleased to have Ryan Fournier, president of the Undergraduate Student Government, talk about the student perspective on student indebtedness, and some of the financial support and management services that are available to students and a different way of thinking about that possibly.

Mr. Ryan Fournier: [PowerPoint presentation]

Thank you, Rich, for that introduction. Good afternoon to all of you and thank you for allowing me to come and speak today on this important topic. I would also like to thank Barbara Wharton, Tally Hart, Kate Seguin, and Connie Boehm for their help with this presentation. They are here to help answer any questions you may have afterwards.

I come to you today to talk about an important topic for all undergraduates and that is providing accessible financial planning resources for our students. This conversation came on my radar screen when the Undergraduate Student Government hosted a legislative dinner at the John Glenn Institute last year. The event was a huge success. We had key administrators attend including Dr. Holbrook and Senator Glenn, state representatives, and City Council members. We paired them up with students who were able to talk about their collegiate experience and the conversations that came out of this event were just amazing. As I was going around to the different tables and listening to the conversations, I noticed that the main focus was on student financial wellness and what our University is doing to help students with their financial planning.

I think it is understandable that this would be the main focus of conversation when the facts on saving up, paying for, and paying off the cost of higher education continues to become more of a burden on our students. I thought I would break it down into a 30-year period, and in just thirty years there is a whole new landscape for students to manage as far as their finances are concerned.

Like every student today, students in the 1970s were paying for tuition, room and board, fees that were assessed, taking out loans, and purchasing books. For students today, computers, cell phones, credit cards, new fees, and increased tuition are added to make a list that really can rack up the amount of debt.

According to the *College Board*, in that 30-year period the average annual tuition at public four-year colleges and universities rose 268%. Revolving debt, including credit card debt -- and this is only for students who do have credit cards, which is around 67% of students -- is coming in at almost \$6,000 per student on a national average. Students have to find other ways to pay for their collegiate experience and they are turning more and more to loans and credit cards, which is making the situation on campus worse. Unfortunately, the current resources provided by Ohio State are only used when financial situations snowball into unthinkable conditions. To just give you an example, as we speak, Ohio State students -- soon to be Ohio State alumni -- are coming into these offices reporting weekly that they have over \$20,000, \$30,000, and \$40,000 in credit card debt.

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Now one argument I heard at the legislative dinner from a public official was "I worked my way through college to pay it all off, so should you." After a little research on this statement, I found that while this was feasible for students thirty years ago this would be impossible for students today.

As you can see, in 1964 the minimum wage was \$1.25. There are two columns. There are student charges and those are the expenses students have to pay, and that was on the national average at that time period to attend that university. Mr. Wexner, I promise that we were conservative with that student budget. That is for food, living expenses, and things like that. In that period, students could work 19-hours a week and they could pay that off. When you drop down into 2002, the student budget increases to \$12,000 on a national average, not Ohio State. With the minimum wage at \$5.15, it would take students 50-hours a week to completely pay that off and that is working fifty-two weeks.

Ohio State is not on this list, because Ohio State is off the charts. When I went to the Office of Student Financial Aid and asked them what our average student budget looks like, they reported that the average student budget is \$21,000 a year. This would take students around 78-hours a week just to pay that off, if they wanted to work their way through college and pay it off. Obviously students are going to be graduating with debt.

To get information on how to manage that debt and take control of personal finances, our student body is going to many different areas of campus. Here is a map and I highlighted some of these areas. The Buck ID Office, located in Lincoln Tower, offers students the ability to deposit and spend money on a debit card. We also have the Center for Economic Success, located in Stillman Hall, which allows students and families to learn more about financial resources available to them. We have the College of Education and Human Ecology, located in Arps Hall, which offers formal courses on personal finance. We have the Student Wellness Center, located in RPAC, which offers one-on-one financial education and specialized programs.

We have a neat service on campus, an organization called the Scarlet and Gray Financial Group. This is a group of students who offer students peer-to-peer financial guidance and that is really unique to Ohio State. We have the Office of Student Financial Aid, located in Lincoln Tower, which helps students with loans and other financial matters related to their budget. Finally, we have the Younkin Success Center, which often gets students with financial questions who are then deferred to one of these other offices depending on what their problem is.

These programs are vital for students to learn how to manage their financial resources, but, as you can see from this map, they are not centralized which makes them very confusing to navigate and because of this they are under utilized. I believe we can enhance these resources by connecting them together in a central system to make them more effective for student use. That is why I am coming to you today, in my position as president of USG, to ask for your support to combine these various programs into the Center for Student Financial Life.

Ohio State is making strides in personal finance preparation for students with the current programs, but centralizing them will strengthen the resources we currently have on campus. This Center will take these services to the next step and revolutionize the way our University and students take part in their personal financial planning. It would unify the resources that already exist on campus and become a one-stop shop financial planning firm.

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The Center for Student Financial Life will also open up new opportunities for our students to take part in. The Center can be used as a research tool and engage students. It can create other positive outcomes, such as being a service-learning experience for students who want to get involved in financial planning all while offering them real world experiences. Most importantly, the Center will send a new message of taking proactive control with your personal finances to our student body. With combined resources, the Center can send out one unified message that encourages students to take action with their finances in the beginning, rather than when it has become unmanageable like we are seeing right now.

The Center for Student Financial Life will encourage students to take part in life long financial practices and that is why the Undergraduate Student Government would like to move forward with the idea with the approval of the Board of Trustees. I firmly believe that graduating more financially-aware students will create more financially-aware alumni, and that will make Ohio State a much stronger University in the future. Thank you.

Ms. Ha:

Are our students made aware of the resources? You said that at one of the resources the students are deferred to other areas, but other than that, how are students made aware?

Mr. Fournier:

These offices are given their own budgets, and then they are doing their own marketing and programming. They are doing it all on their own and they are offering different services. For example, if you want to talk about credit cards and that has snowballed for you and you cannot manage it, you go to the Younkin Center because you think that is the place, but it is not. They will defer you to Student Wellness, in RPAC, and that is where you are supposed to be going. They are all trying to do their own thing on this campus, when the general idea is just to promote financial wellness for students.

Ms. Ha:

Do you find that in most cases that these students are being referred to these areas only after they encounter these financial problems?

Mr. Fournier:

Yes. Actually most students don't know about these services that are offered on campus. These offices are spread out so thin they are trying to market themselves. So when you go to one of these offices, they will tell you about these other locations. It is almost like a surprise because it wasn't known that those services are here.

Mr. O'Dell:

Why are students borrowing against credit cards at very high interest rates when they could be borrowing against government loan programs?

Mr. Fournier:

I personally believe that some students coming to college -- and maybe Kate can comment on this, too -- don't have the knowledge of how to manage credit cards. They are coming right out of high school and have never been exposed to these different ways to manage finances. It is

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creating this problem that we are hearing about with students then having \$20,000, \$30,000, and \$40,000 in credit card debt. Kate, would you like to add to that?

Ms. Kathryn A. Seguin:

To add to that, this is something that is not taught in most high schools and parents haven't spoken to them about this. Quite frankly, the people that I see that are in the most trouble are the ones who have never understood how a credit card works. They don't understand that if you are not paying on time, all of a sudden what you have bought has gotten way more expensive. I don't think they understand this can become 30% more and it is not a limit you should spend up to. I think it is just a lack of education.

Dr. Cloyd:

Do you have the ability to put the five locations into one location?

Mr. Fournier:

Maybe not location, but the programs that are offered in them. For example, maybe we could combine the programs offered in RPAC with the programs offered in the Scarlet and Gray Financial Group, or even the one-on-one financial education that is located in RPAC with the courses offered by the College of Education and Human Ecology. This could all be done in one central location. We could combine those resources and market them in one unified message. The student body would know to go to this one location to get the help that they need with anything that involves their personal finances.

Mr. Hollingsworth:

I would add two things. One is that the other player in this is the First Year Experience program, which has made financial education part of its program. I think there are other pieces to this, in terms of how you deal with this multitude of diversified services. We need to think not only about consolidation in a physical location, but also in this day and age about virtual centers that really coordinate the marketing and the information sharing that may or may not require physical consolidation.

Dr. Cloyd:

With consolidation do you feel then that you will have in place what you need to provide that kind of service?

Mr. Fournier:

Yes. I feel that by combining them we can get that unified message out to the student body that is missing right now.

Mr. Alvarez-Breckenridge:

I am just curious, are credit card reps and companies allowed to be on campus or near campus? Do we have a partnership with a particular company?

Mr. Fournier:

I don't think we have a partnership, but maybe Rich can help me with this.

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Mr. Hollingsworth:

Yes, we do. A number of years ago, the Board approved us moving to an exclusive credit card agreement where one provider would be permitted on campus. We have no control over who sets up on the other side of High Street, but it is still possible for students to obtain multiple credit cards and many do for a T-shirt.

Mr. Alvarez-Breckenridge:

Do you think there is any correlation between this increase in credit card debt and the prevalence of the accessibility to get these credit cards through the reps on campus?

Mr. Hollingsworth:

I think the extreme marketing on credit cards to college students certainly accounts for people having access to that credit.

Mr. Borrer:

You presented a very understandable presentation today. Rich, maybe you should go back and make sure that we understand how we need to consolidate these programs and at a future meeting bring forward a plan for how this should operate so the Board can have a way to act. I am not even sure that it is necessary for the Board to act, if, under your authority, you can do the complete consolidation.

Mr. Hollingsworth:

We certainly will work with Ryan and USG on this. This was actually Ryan's brainstorm about a week ago after starting to look at this issue of what financial management education services are offered. We haven't had time to sit down and analyze this, but we certainly will pursue it and report back to the Committee.

Mr. Borrer:

If you could do that for our February meeting that would be great.

Mr. Fournier:

That would be great.

Mr. O'Dell:

Ryan, did you live in a dorm?

Mr. Fournier:

I did for two years, I now live off-campus.

Mr. O'Dell:

What is your view of our dorm situation these days, in terms of the standard of living and what we need to be doing there?

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Mr. Fournier:

They are very old facilities. Looking at those First Year Experience towers over on south campus, these are the buildings that we are advertising to perspective students. Each year, more and more students are saying that living conditions and the community environment is becoming a big factor on how they choose the school they are going to go to. I think these facilities do need to be focused on and improved.

Mr. O'Dell:

Would you say these facilities are woefully inadequate?

Mr. Fournier:

They are offering the services for the students such as the living/learning programs and what they need to survive in there. I think they are so out-of-date, that it is not as good as it can be compared to our benchmarks.

Mr. Hollingsworth:

One of the interesting dimensions is that we regularly survey student satisfaction. Once students are here and they experience the program, the satisfaction is very high and I can get those numbers for you. It is the perception for perspective students and then the overall comparison to other schools that are building new facilities and have much more modern amenities.

Ms. Shackelford:

This is a national problem that is getting worse and I don't see any foreseeable future of it getting better. It certainly feeds into the access and retention issue. I think the Board should offer you as much support as we can. I applaud you for taking the initiative to come to the Board with this because we need to focus and pay attention to this issue for students and the quality of their lives here.

Mr. Fournier:

Thank you.

Judge Duncan:

Thank you very much.

PRESENTATION ON SUPPORTING STUDENT ACADEMIC ACHIEVEMENT

Provost Snyder:

Martha Garland is going to be giving our next presentation on supporting student academic achievement.

Dr. Martha M. Garland:

Last month, it was my privilege to report to the Board on the characteristics of this year's incoming class. From your comments at the end of the meeting, I know you were gratified as much as I am about our successes in such areas as student preparation, retention, graduation rates, diversity,

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and access. As President Holbrook has said, "...today's Ohio State is a destination institution."

Once students have identified us as their destination, it is our solemn responsibility to take good care of them. We are doing that. At other times, I have reported to the Board on some of the initiatives that enrich this student experience, including our nationally hailed Honors and Scholars programs as well as new opportunities for research, study abroad, and student leadership. Enrichments like these all boil down to one thing, personalizing this big academic city. That starts with personalizing our recruitment messages and then continues with personalized programs that are tailored to students' individual interests, values, and needs. Not everything is appropriate for all students, but there is something appropriate for every student. Today, I want to tell you briefly about five of the personalized programs we have created.

The leaders of some of these programs are here with me today and at the end of the Board meeting, they would be willing to expand on my presentation or answer any questions that you might have about their programs.

Let me start by telling you how we are supporting the academic excellence of a group of students who have been very much in the news lately. Our win over Michigan three weeks ago focused national attention on Ohio State and following a certain repeat performance in Glendale come January, we can expect the coverage to be kicked up another notch. With that kind of visibility, it is essential that we help our athletes achieve their highest potential both on the field and in the classroom -- a goal we support in part through our Student Athletes Support Services -- SASSO -- and director David Graham is here today.

SASSO provides tutoring to supplement student-athlete classroom learning and provides the Fergus computer lab, which is designated for academic use by student-athletes only. Through the Champs Program, SASSO works to promote good decision making, health habits, and effective communication skills and leadership. SASSO also coordinates a variety of community programs with student-athletes volunteering in school tutoring, offering academic motivational speeches, and otherwise promoting academic achievement among area public school students.

A real gem for our minority students is the Office of Minority Affairs' program called Academic Advancement Services. Their director, Dr. Karen Alsbrooks, is ill today and regrets she is unable to be here, but program manager Yolonda Kelly is here. Academic Advancement uses tutoring programs to promote classroom success, emphasizing support for math, statistics, science, foreign language, and economics courses, as well as programs in social sciences and expository writing.

Their Minority Advising Program is designed to provide advising in an environment sensitive to the particular needs of African-American, Hispanic, Latino, Asian-American, Appalachian, and Native-American students, and ultimately enhanced retention and higher graduation rates within those groups. The OMA Bridge Program provides a pre-freshman, 3-week program focusing on helping students make a successful transition to college.

The Access Collaborative Program assists low income, white and minority single parent students. This program provides them with support services such as workshops on parenting skills and financial planning, employment, and housing assistance and childcare. Finally, the OMA Mentoring Program,

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sponsored by Academic Advanced Services, assists in preparing students for appropriate post-baccalaureate options, whether it be professional or graduate school or direct entry into the workforce.

Though SASSO and OMA's Academic Achievement Services are aimed at specific populations of students, the Walter E. Dennis Learning Center, in the Younkin Center, provides students of all backgrounds with strategies for college success. The director of the Dennis Center, Dr. Bruce Tuckman, is unable to be with us today, but Associate Director Brent Mosser is here.

The main focus of the Dennis Center is its course in learning and motivation strategies. This five-credit course, officially known as Educational Policy and Leadership 259, teaches students study skills, time management, and other habits that can make them more effective learners. Courses taught using a hybrid of Web-based instructional models have a textbook and an instructor, but it also employs a number of computer-based strategies. Students who take the course -- and we have statistics on this -- tend to get better grades and are more likely to stay in school. The Dennis Center also offers free one-on-one appointments with a learning specialist trained in learning and motivation strategies. The learning specialists facilitate workshops for the Ohio State community that focus on student academic concerns such as procrastination, test anxiety, and note taking.

Finally, with the benefit of a federal grant, the Dennis Center's study skills course is now being taught at Columbus State Community College and in a number of Columbus public high schools and middle schools. This initiative should help students who come to Ohio State from these backgrounds to be better prepared than they have been in the past.

We also provide a number of programs to assist those students who want to improve their skills in targeted areas. One of those is the Mathematics and Statistics Learning Center. The MSLC is today sponsoring a conference for the equivalent offices at the four regional campuses, so they are unable to have a representative with us today.

The Math Stats Learning Center provides free tutoring, online resources, and workshops in mathematics and statistics. Their tutor rooms are strategically placed in readily accessible locations around campus and provide support for nearly forty math and statistics courses. Workshops focus on equipping students with study skills and problem solving strategies, and the program works. The Math Ways Workshop, largely offered in residence halls, focuses specifically on Math 104 -- Basic College Mathematics -- and Math 148 -- Algebra and Trigonometry. Students who participate in this workshop typically drop out less frequently and score better grades in comparison to students who don't participate.

The final, and very much appreciated, service of the MSLC is an extensive series of review sessions. Again, these review sessions are often offered in the dorms before exams and midterms, and in all of the introductory math classes serving very large numbers of students in rooms scattered across the campus.

Any member of the Ohio State community who would like advice about this last unit that I am talking about -- the Center for the Study and Teaching of Writing -- Dr. Beverly Moss, the director, is here with us. This office provides free help with writing at any stage of the writing process for any member of the University community, from lab reports to research reports, from dissertations to resumes, from proposals to application materials. The Center provides online tutorials and face-to-face tutorials, which take place in Mendenhall Lab and the Younkin Success Center. The goal is not only to

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improve a specific piece of writing, but also to help writers improve their skills. This Center also oversees the undergraduate minor in professional writing, which includes placing students in writing internships, business industry, and non-profit organizations throughout the community.

As I reported to the Board last month, Ohio State students are more accomplished than ever and most of them are at the University because they would like to be better still. Some of them need a bit of extra support in math, statistics or writing, others want to learn better study habits, time and life management, motivation, and test taking strategies. The programs that I discussed today help students achieve these goals by providing them with free, accessible, personalized assistance outside the classroom.

During Michigan week, Gene Smith pointed out that Ohio State should take advantage of all the national attention to send a message about our University's excellence. Much of that excellence rests on the quality of the Ohio State academic experience. A large component of this quality is that we personalize the academic experience, tailoring opportunities for success so that students graduate convinced that they made the right decision when they chose this academic city as their college destination. Thank you.

Judge Duncan:

Dr. Garland, in this area of academic support services are we at or near the state-of-the-art as you look to benchmarks or do we have a way to go? What is the goal to get to a perfect world?

Dr. Garland:

It is a little hard to measure. What you do is you go to conferences and talk to other people and see if they have the things you have. I would say all of the programs that I mentioned today are comparable to what anybody has any place. Our Younkin Success Center is particularly a model, because we have athletes and other students all being served in the same environment. This is quite different from a lot of other places that have the athletes walled off into a different place. I think we should be proud of all of these things and of other services that we provide for students. As always, there is an opportunity to continue to improve.

Judge Duncan:

Good. Any further questions?

Ms. Hendricks:

How utilized are these programs? How well known are they? One way to look at it is of the percentage of students that you think have need, what percentage are coming forth to use them or is there any way to measure?

Dr. Garland:

All of these units have data on usage. I am sorry to say that I do not have command of that data myself. We do things that we think enhance the likelihood that people will use them.

For example, Math Ways is aimed at helping people with the very basic math courses. That support structure is offered in the freshman residence halls and the idea is to get students right from the beginning to think that they should be studying with help, with tutors, and with one another. I was at a meeting in the Union a week and a half ago, and it wasn't finals time,

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but the lowest level of that building was filled with people doing math reviews. It was just absolutely packed with students. The campus has so many students that you can pack a large building and it is still a small percentage of the students. I think the sense is that these things are available and people share information about them. The academic programs involved like writing courses, and math and stats make very clear to people that these are available to them. Certainly all of the athletes take advantage of SASSO.

Judge Duncan:

Thank you. Thanks to all of those colleagues to whom you recognized. This is an extremely important part of what we do here and it seems to be working well.

Provost Snyder:

Chairman Duncan, I would like to recommend the approval of the establishment of the Center for Microbial Interface Biology, the establishment of the Newark Earthworks Center, and the monthly personnel actions including Carlo M. Croce to The John W. Wolfe Chair in Human Cancer Genetics; Karin Musier-Forsyth, as the Ohio Eminent Scholar in Macromolecular Structure Determination; Jeffrey Parvin to The Louis Levy Professorship in Cancer; and Peter T. Ward to The Richard M. Ross Chair in Management.

Judge Duncan:

Thank you very much.

Mr. McFerson:

I have a question, Provost Snyder, on the term "center." As we heard in Ryan's report, there may be a Center for Student Financial Life. I know we have specific guidelines for calling anything "center," not only for your academic responsibilities, but also your responsibilities in the Medical Center, and making sure we are consistent. Is that term consistent with the rest of the University's definition of "center?"

Provost Snyder:

We have two ways to get a center approved. We have very involved procedures for academic centers, but we also have non-academic centers. In fact, this Board approved a couple of non-academic centers at the meeting last month. The Center for Student Financial Life would be a non-academic center and the procedure is much less involved.

Mr. McFerson:

So you are comfortable with the use of the term "center" for the Center for Student Financial Life?

Provost Snyder:

Yes.

Judge Duncan:

Thank you all very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have fourteen resolutions on the Consent Agenda today and we would like to conduct separate votes for #7 and #9. We are seeking your approval for:

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS

Resolution No. 2007-64

Synopsis: The amendments to the *University Hospitals Board Bylaws* are recommended for approval.

WHEREAS pursuant to bylaw 3335-103-01, The Ohio State University Board of Trustees has the authority to amend the *University Hospitals Board Bylaw*; and

WHEREAS the amendments to the *University Hospitals Board Bylaws* have been endorsed and ratified by the University Hospitals Board on November 16, 2006, as attached:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *University Hospitals Board Bylaws* be adopted as recommended by the University Hospitals Board.

(See Appendix XXV for background information, page 647.)

**ESTABLISHMENT OF THE CENTER FOR
MICROBIAL INTERFACE BIOLOGY**

Resolution No. 2007-65

Synopsis: Proposal to establish the Center for Microbial Interface Biology in the College of Medicine is proposed.

WHEREAS the goals of the Center are to promote and coordinate interdisciplinary research in the fields of infectious diseases and microbial pathogenesis; to develop training opportunities (both bench and classroom) for individuals with an interest in these fields; and to discover new diagnostic tools, therapies, and vaccines for infectious diseases; and

WHEREAS these goals cannot be achieved within existing units; and

WHEREAS the Center will serve as the focal point to organize the efforts of many individual investigators across campus and provide the organizational structure to attract highly qualified faculty to the University, and in so doing enhance the national and international reputation of the University; and

WHEREAS the proposal adheres to the *Guidelines for the Establishment and Review of Academic Centers*; and

WHEREAS the proposal was reviewed by the University Research Committee and the Council on Research and Graduate Studies, approved by the full Council on Academic Affairs, and approved by the University Senate at its November 9, 2006 meeting:

NOW THEREFORE

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BE IT RESOLVED, That the proposal to establish the Center for Microbial Interface Biology in the College of Medicine be hereby approved, effective immediately.

ESTABLISHMENT OF THE NEWARK EARTHWORKS CENTER

Resolution No. 2007-66

Synopsis: Establishment of the Newark Earthworks Center at The Ohio State University Newark Campus is proposed.

WHEREAS the Center will be the first at the University to focus on Native American histories from ancient to contemporary times; and

WHEREAS the Center will provide educators at all levels with needed resources and pedagogies, and will be involved in coordinating and publicizing research opportunities, activities and events relating to American Indian study; and

WHEREAS it is the first interdisciplinary Center to be based at a regional campus; will establish a unique identity for the OSU-Newark campus; will invigorate research, teaching, and service activities in this field of study at other regional campuses and the Columbus campus; and will link to other established interdisciplinary centers; and

WHEREAS the proposal adheres to the *Guidelines for the Establishment and Review of Academic Centers*; and

WHEREAS the proposal was reviewed by the University Research Committee and the Council on Research and Graduate Studies, approved by the full Council on Academic Affairs, and approved by the University Senate at its November 9, 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Newark Earthworks Center at The Ohio State University Newark Campus be hereby approved, effective immediately.

DEGREES AND CERTIFICATES – AUTUMN QUARTER COMMENCEMENT

Resolution No. 2007-67

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 10, 2006, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and

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schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2007-68

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 3, 2006 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on September 26, 2006 and November 30, 2006, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: CARLO M. CROCE
Title: Professor (The John W. Wolfe Chair in Human Cancer Genetics)
Center/Hospital: Comprehensive Cancer Hospital/The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: December 1, 2006 through June 30, 2010

Name: KARIN MUSIER-FORSYTH
Title: Professor (Ohio Eminent Scholar in Macromolecular Structure Determination)
College/Department: Mathematical and Physical Sciences/Chemistry
Effective: January 1, 2007
Present Position: Professor of Chemistry, University of Minnesota

Name: JEFFREY PARVIN
Title: Professor (The Louis Levy Professorship in Cancer)
College/Department: Medicine/Biomedical Informatics
Term: November 1, 2006 through June 30, 2010
Present Position: Associate Professor, Department of Pathology, Harvard Medical School and Research Pathologist, Brigham and Women's Hospital

Name: PETER T. WARD
Title: Professor (The Richard M. Ross Chair in Management)
College: Fisher College of Business
Term: November 1, 2006 through October 31, 2011

Reappointments

Name: RAYMOND A. NOE
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)
College: Fisher College of Business
Term: October 1, 2004 through September 30, 2009

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Name: ANTHONY B. SANDERS
Title: Professor (The John W. Galbreath Chair in Real Estate)
College: Fisher College of Business
Term: October 1, 2006 through September 30, 2011

Appointment of Chairpersons

MICHAEL T. BRADY, Pediatrics, effective December 1, 2006 through June 30, 2011

DAVID A. ZVARA, Anesthesiology, effective January 8, 2007 through June 30, 2011

Reappointment of Chairpersons

ROBERT A. FOX, Speech and Hearing Science, effective July 1, 2007 through June 30, 2011

MORTON E. O'KELLY, Geography, effective July 1, 2007 through June 30, 2011

Professional Improvement Leaves

DAWN ANDERSON-BUTCHER, Associate Professor, College of Social Work, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

SHARON B. SCHWEIKHART, Associate Professor, School of Public Health, effective Winter Quarter and Spring Quarter 2007.

LINN D. VAN WOERKOM, Associate Professor, Department of Physics, effective Winter Quarter and Spring Quarter 2007.

Professional Improvement Leaves—Change in Dates

PHILIP C. BROWN, Associate Professor, Department of History, change leave from Winter Quarter and Spring Quarter 2007, to Winter Quarter 2007.

DAVID M. FRANCIS, Associate Professor, Department of Horticulture and Crop Science, from January 1, 2007 through June 10, 2007, to March 1, 2007 through June 15, 2007.

Emeritus Titles

DANIEL J. CHRISTIE, Department of Psychology (Marion Campus), with the title Professor Emeritus, effective January 1, 2007.

JOEL M. WEAVER II, College of Dentistry, with the title Professor-Clinical Emeritus, effective January 1, 2007.

PAUL D. GOLDEN, Ohio State University Extension, with the title Associate Professor Emeritus, effective January 1, 2007.

DONALD P. LACY, Ohio State University Extension, with the title Associate Professor Emeritus, effective January 1, 2007.

RICKNE C. SCHEID, College of Dentistry, with the title Associate Professor Emeritus, effective January 1, 2007.

MARLIN F. TROIANO, College of Dentistry, with the title Clinical Associate Professor Emeritus, effective December 1, 2006.

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Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Karen M. Catignani, M.D., Associate Attending, Internal Medicine, General Medicine, 8/11/2006
Kathleen M. Dungan, M.D., Associate Attending, Internal Medicine, Endocrinology, 8/11/2006
Erik W. Evans, D.D.S., M.D., Associate Attending, Dental, 8/11/2006
Mary F. Feldman, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 8/11/2006
Jean E. LaPolla, L.M.T., Allied Health, Family Medicine, 8/11/2006
Renee L. Lewis, P.A., Allied Health, Surgery, Urological Surgery, 8/11/2006
Michael K. Racke, M.D., Associate Attending, Neurology, 8/11/2006
Leslie A. Andritsos, M.D., Attending, Internal Medicine, Hematology/Oncology, 10/13/2006
Michael J. Andritsos, M.D., Associate Attending, Anesthesiology, 10/13/2006
Ralph S. Augostini, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006
Sameer Bajaj, M.B.B.S., Community Assoc, Internal Medicine, General Medicine, 10/13/2006
Vinay Bangalore, M.B.B.S., Community Assoc, Internal Medicine, General Medicine, 10/13/2006
Samantha J. Barker, M.D., Associate Attending, Radiology, 11/13/2006
Udayan Y. Bhatt, M.D., Associate Attending, Internal Medicine, Nephrology, 10/13/2006
Shael Brachman, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006
Quinn Capers IV, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/13/2006
Kenneth O. Cayce IV, M.D., Associate Attending, Family Medicine, 10/13/2006
John B. Christoforidis, M.D., Associate Attending, Ophthalmology, 11/13/2006
Gretchen Cunningham, C.N.P., Allied Health, Surgery, Thoracic/Cardiovascular, 11/13/2006
Emile G. Daoud, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006
David N. Efries, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/13/2006
Ahmad Elsharydah, M.D., Associate Attending, Anesthesiology, 11/13/2006
Gholam R. Emami, C.R.N.A., Allied Health, Anesthesiology, 10/13/2006
Kyriakoyla Fisher, C.R.N.A., Allied Health, Anesthesiology, 10/13/2006
Ramiro Garzon, M.D., Attending, Internal Medicine, Hematology/Oncology, 10/13/2006
Richard H. Gilchrist, M.D., Associate Attending, Internal Medicine, Psychiatry, 10/13/2006
Hossam Guirgis, M.B.BCH, Associate Attending, Psychiatry, 10/13/2006
David L. Hall, D.D.S., Associate Attending, Dental, 11/13/2006
Nicole R. Hans, C.N.P., Allied Health, Neurology, 11/13/2006
David W. Hauswirth, M.D., Associate Attending, Internal Medicine, Immunology, 10/13/2006
Kathleen S. Hawker, M.D., Associate Attending, Neurology, 10/13/2006
Lisa M. Hoffman, C.N.S., Allied Health, Internal Medicine, Hematology/Oncology, 11/13/2006
Amy Hoisington-Stabile, M.D., Associate Attending, Psychiatry, 10/13/2006
John D. Hummel, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006
Jeffrey A. Jones, M.D., Attending, Internal Medicine, Hematology/Oncology, 10/13/2006
Steven J. Kalbfleisch, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006

December 8, 2006 meeting, Board of Trustees

Trisha A. Kall, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/13/2006
Ram C. Kalyanam, M.D., Associate Attending, Psychiatry, 10/13/2006
Susan M. Kirchner, C.R.N.A., Allied Health, Anesthesiology, 11/13/2006
Marino E. Leon, M.D., Associate Attending, Pathology, 11/13/2006
Beth W. Liston, M.D., Associate Attending, Internal Medicine, General Medicine, 10/13/2006
Joyce A. Marrs, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/13/2006
Ehud Mendel, M.D., Attending, Neurologic Surgery, 10/13/2006
Hans B. Miller, M.D., Associate Attending, Anesthesiology, 11/13/2006
Prashanth Mopala, M.B.B.S., Community Assoc, Internal Medicine, General Medicine, 10/13/2006
Erin E. Mowbray, M.D., Associate Attending, Internal Medicine, General Medicine, 11/13/2006
Khalil Murad, M.D., Community Assoc, Internal Medicine, General Medicine, 10/13/2006
Sushma Nagar, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 10/13/2006
S. Patrick Nana-Sinkam, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care, 10/13/2006
Anterpret S. Neki, M.B.B.S., Attending, Internal Medicine, Hematology/Oncology, 10/13/2006
Sara B. Peters, M.D., Associate Attending, Pathology, 11/13/2006
Frederick Racke, M.D., Ph.D., Associate Attending, Pathology, 10/13/2006
Sanjay Rajagopalan, M.B.B.S., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/13/2006
Christopher Rosile, C.R.N.A., Allied Health, Anesthesiology, 11/13/2006
Renee M. Schnug, C.N.P., Allied Health, Surgery, Thoracic/Cardiovascular, 11/13/2006
William E. Shiels II, D.O., Associate Attending, Internal Medicine, Radiology, 10/13/2006
Katherine E. Strafford, M.D., Associate Attending, Obstetrics/Gynecology, 10/13/2006
Martha Z. Szabo, M.D., Associate Attending, Anesthesiology, 10/13/2006
Christina E. Taddeo, M.D., Associate Attending, Physical Medicine, 10/13/2006
Kathryn M. Todd, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/13/2006
Cornel C. Van Gorp, M.D., Associate Attending, Orthopaedic Surgery, Orthopaedics, 10/13/2006
Raul Weiss, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006
Jonathan H. Wynbrandt, M.D., Associate Attending, Internal Medicine, General Medicine, 11/13/2006

Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Jeanette M. Abell, M.D., Community Associate, Internal Medicine, Hospitalist, 10/13/2006
Peggy J. Barnum, C.R.N.A., Allied Health, Anesthesiology, 10/13/2006
Lori Boedigheimer, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/13/2006
Rhonda S. Crockett, L.M.T., Allied Health, Family Medicine, 10/13/2006
Hollie B. Devine, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/13/2006
Charles Hardebeck, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/13/2006
Jeffrey Marable, M.D., Associate Attending, Obstetrics/Gynecology, 11/13/2006

December 8, 2006 meeting, Board of Trustees

Helen M. McCarthy, C.N.P., Allied Health, Anesthesiology, Pain Service,
10/13/2006
Sidney F. Miller, M.D., Associate Attending, Surgery, General Surgery,
10/13/2006
Eunice Oppenheim-Knudsen, Associate Attending, Family Medicine, 10/13/2006
Robert V. O'Toole, M.D., Associate Attending, Pathology, 10/13/2006
Joseph J. Pinzone, M.D., Associate Attending, Internal Medicine, Endocrinology
Metabolism,
10/13/2006
Raymond M. Pongonis, D.O., Associate Attending, Family Medicine, 10/13/2006
Bahadar Said, M.B.B.S., Community Associate, Internal Medicine, Hospitalist,
10/13/2006
Atom Sarkar, M.D., Ph.D., Associate Attending, Neurological Surgery,
10/13/2006
Elenora Sikic-Klisovic, M.D., Associate Attending, Psychiatry, 10/13/2006
James P. Thomas, M.D., Attending, Internal Medicine, Hematology/Oncology,
10/13/2006
Hailing Zhang, R.Ac., Allied Health, Family Medicine, 10/13/2006

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Abbas E. Abbas, M.D., Surgery, Cardiothoracic Surgery, Attending, 11/1/2006 -
10/31/2008
Jeanette M. Abell, M.D., Internal Medicine, Hospitalist, Community Assoc,
11/1/2006 – 10/31/2008
Scott K. Aberegg, M.D., Internal Medicine, Pulmonary, Associate Attending,
11/1/2006 - 10/31/2008
William T. Abraham, M.D., Internal Medicine, Cardiovascular Medicine, Associate
Attending, 11/1/2006 - 10/31/2008
Laura E. Adams, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health,
11/1/2006 -10/31/2008
Michael D. Adolph, M.D., Anesthesiology, Associate Attending, 11/13/2006 -
10/31/2008
Anil K. Agarwal, M.D., Internal Medicine, Nephrology, Associate Attending,
11/1/2006 -10/31/2008
Doreen M. Agnese, M.D., Internal Medicine, Genetics, Associate Attending,
11/1/2006 – 10/31/2008
Doreen M. Agnese, M.D., Surgery, Surgical Oncology, Attending, 11/1/2006 -
10/31/2008
Amit Agrawal, M.D., Otolaryngology, Attending, 11/1/2006 - 10/31/2008
Bruce V. Alden, C.R.N.A., Anesthesiology, Allied Health, 11/1/2006 - 10/31/2008
Michael J. Alexander, M.D., Family Medicine, Associate Attending, 11/1/2006 -
10/31/2008
Carl M. Allen, D.D.S., Dentistry, Associate Attending, 11/1/2006 - 10/31/2008
James N. Allen, Jr., M.D., Internal Medicine, Pulmonary, Associate Attending,
11/1/2006 – 10/31/2008
Naem A. Ali, M.D., Internal Medicine, Pulmonary, Associate Attending,
11/1/2006 - 10/31/2008
Mario Ammirati, M.D., Neurological Surgery, Associate Attending, 11/1/2006 -
10/31/2008
Carol L. Amore, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health,
11/1/2006 – 10/31/2008
Karl S. Amstutz, C.R.N.A., Anesthesiology, Allied Health, 11/1/2006 - 10/31/2008
Marjorie S. Anderson, C.N.S., Psychiatry, Allied Health, 11/1/2006 - 10/31/2008
Michelle A. Angelis, P.A., Internal Medicine, Hematology/Oncology, Allied Health,
11/1/2006 – 10/31/2008
Mark G. Angelos, M.D., Emergency Medicine, Associate Attending, 11/1/2006 -
10/31/2008

December 8, 2006 meeting, Board of Trustees

Daria G. Arbogast, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008

Fernando L. Arbona, M.D., Anesthesiology, Associate Attending, 11/1/2006 - 10/31/2008

Scott B. Armen, M.D., Surgery, General Surgery, Associate Attending, 11/1/2006 - 10/31/2008

Mark W. Arnold, M.D., Surgery, General Surgery, Associate Attending, 11/1/2006 - 10/31/2008

Cregg D. Ashcraft, M.D., Internal Medicine, General Medicine, Associate Attending, 11/1/2006 – 10/31/2008

Matthew D. Ashmun, M.D., Internal Medicine, Hospitalist, Associate Attending, 11/1/2006 – 10/31/2008

Glen F. Aukerman, M.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Onsy Ayad, M.D., Pediatrics, Pediatric Critical Care, Associate Attending, 11/1/2006 - 10/31/2008

Leona B. Ayers, M.D., Pathology, Associate Attending, 11/1/2006 - 10/31/2008

Karl T. Bachman, Ph.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Robert R. Bahnsen, M.D., Surgery, Urological Surgery, Attending, 11/1/2006 - 10/31/2008

Robert A. Baiocchi, Ph.D., M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008

Michael A. Baird, M.D., Internal Medicine, Digestive Disease, Associate Attending, 11/1/2006 – 10/31/2008

Sameer Bajaj, M.B.B.S., Internal Medicine, Hospitalist, Community Assoc, 11/1/2006 -10/31/2008

Peter B. Baker, M.D., Pathology, Associate Attending, 11/13/2006 - 10/31/2008

Ragavendra R. Baliga, M.B.B.S., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Katherine T. Balturshot, M.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Vinay G. Bangalore, M.B.B.S., Internal Medicine, Hospitalist, Community Assoc, 11/1/2006 – 10/31/2008

Gary E. Barnett, M.D., Pathology, Associate Attending, 11/1/2006 - 10/31/2008

Peggy J. Barnum, C.R.N.A., Anesthesiology, Allied Health, 11/1/2006 - 10/31/2008

Sanford H. Barsky, M.D., Pathology, Associate Attending, 11/1/2006 - 10/31/2008

Rolf F. Barth, M.D., Pathology, Associate Attending, 11/1/2006 - 10/31/2008

Deborah Bartholomew, M.D., OB/GYN, Associate Attending, 11/1/2006 - 10/31/2008

Dennis J. Bauman, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Mark A. Bechtel, M.D., Internal Medicine, Dermatology, Associate Attending, 11/1/2006 – 10/31/2008

William J. Becker, D.O., M.P.H., Pathology, Associate Attending, 11/1/2006 - 10/31/2008

Elaine Beed, M.D., Internal Medicine, Hematology/Oncology, Comm Onc Attn, 11/1/2006 – 10/31/2008

Tanios S. Bekaii-Saab, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008

David C. Bell, M.D., OB/GYN, Associate Attending, 11/1/2006 - 10/31/2008

Susan D. Bell, C.N.P., Neurological Surgery, Allied Health, 11/1/2006 - 10/31/2008

Costantino Benedetti, M.D., Anesthesiology, Attending, 11/1/2006 - 10/31/2008

Susan C. Benes, M.D., Ophthalmology, Associate Attending, 11/1/2006 - 10/31/2008

Adrienne L. Bennett, M.D., Internal Medicine, Hospitalist, Associate Attending, 11/1/2006 – 10/31/2008

December 8, 2006 meeting, Board of Trustees

Tammy Bennett, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008
William F. Bennett, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008
Cathy Benninger, C.N.P., Internal Medicine, Pulmonary, Allied Health, 11/1/2006 - 10/31/2008
Don M. Benson, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008
Ryo E. Benson, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008
Sergio D. Bergese, M.D., Anesthesiology, Associate Attending, 11/1/2006 - 10/31/2008
Gail E. Besner, M.D., Surgery, Pediatric Surgery, Associate Attending, 11/1/2006 - 10/31/2008
Thomas M. Best, M.D., Ph.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008
David Q. Beversdorf, M.D., Neurology, Associate Attending, 11/1/2006 - 10/31/2008
Nitin Y. Bhatt, M.D., Internal Medicine, Pulmonary, Associate Attending, 11/1/2006 - 10/31/2008
Brian P. Biernat, M.D., Internal Medicine, Dermatology, Associate Attending, 11/1/2006 - 10/31/2008
Philip F. Binkley, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008
Michael G. Bissell, M.D., Ph.D., Pathology, Associate Attending, 11/1/2006 - 10/31/2008
Alan J. Block, D.P.M., Orthopaedic Surgery, Associate Attending, 11/1/2006 - 10/31/2008
Clara D. Bloomfield, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008
P. Mark Bloomston, M.D., Surgery, Surgical Oncology, Attending, 11/1/2006 - 10/31/2008
Lisha M. Blue, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008
Kristie A. Blum, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008
William G. Blum, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008
Michael Blumenfeld, M.D., OB/GYN, Associate Attending, 11/1/2006 - 10/31/2008
Lori E. Boedigheimer, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008
Carl P. Boesel, M.D., Pathology, Associate Attending, 11/1/2006 - 10/31/2008
James R. Borchers, M.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008
Eric C. Bourekas, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008
James G. Bova, D.O., Radiology, Associate Attending, 11/1/2006 - 10/31/2008
Brian L. Bowyer, M.D., PM&R, Associate Attending, 11/1/2006 - 10/31/2008
Timothy D. Brennan, M.D., Internal Medicine, Hospitalist, Associate Attending, 11/1/2006 – 10/31/2008
Michelle L. Brooker, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008
Christopher G. Brown, M.D., Internal Medicine, Nephrology, Associate Attending, 11/1/2006 – 10/31/2008
Jennifer L. Brown, P.A., Orthopaedic Surgery, Allied Health, 11/1/2006 - 10/31/2008
Kristine K. Browning, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008
Donald K. Bryan, M.D., OB/GYN, Associate Attending, 11/1/2006 - 10/31/2008
Ginny L. Bumgardner, M.D., Ph.D., Surgery, Transplant, Associate Attending, 11/1/2006 – 10/31/2008

December 8, 2006 meeting, Board of Trustees

Michael A. Burgin, M.D., Internal Medicine, General Medicine, Associate Attending, 11/1/2006 – 10/31/2008

Alan Burnette, P.A., Surgery, Thoracic Surgery, Allied Health, 11/1/2006 - 5/31/2007

John A. Burns, M.D., Ophthalmology, Associate Attending, 11/1/2006 - 10/31/2008

Meleana J. Burt, C.N.P., Surgery, Cardiothoracic Surgery, Allied Health, 11/1/2006 - 10/31/2008

Charles A. Bush, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

John C. Byrd, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 - 10/31/2008

Kathleen E. Cadmus, C.N.S., C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 - 10/31/2008

Kenneth V. Cahill, M.D. Ophthalmology, Associate Attending, 11/1/2006 - 10/31/2008

James H. Caldwell, M.D., Internal Medicine, Digestive Disease, Associate Attending, 11/1/2006 – 10/31/2008

Patricia B. Caldwell, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Michael A. Caligiuri, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008

Donna A. Caniano, M.D., Surgery, Pediatric Surgery, Associate Attending, 11/1/2006 – 10/31/2008

Renee Caputo, M.D., OB/GYN, Associate Attending, 11/13/2006 - 10/31/2008

Louis P. Caragine, Jr., M.D., Neurological Surgery, Associate Attending, 11/13/2006 - 10/31/2008

John E. Carlson, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008

William E. Carson III, M.D., Surgery, Surgical Oncology, Attending, 11/1/2006 - 10/31/2008

Jennifer E. Carter, Ph.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Samuel Cataland, M.D., Internal Medicine, Endocrinology, Associate Attending, 11/1/2006 – 10/31/2008

Spero R. Cataland, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008

Kimberly A. Catania, C.N.S., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008

Jeffrey M. Caterino, M.D., Emergency Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Jeffrey M. Caterino, M.D., Internal Medicine, General Medicine, Associate Attending, 11/1/2006 – 10/31/2008

Karen M. Catignani, M.D., Internal Medicine, Hospitalist, Associate Attending, 11/1/2006 – 10/31/2008

Robert Cavaliere, M.D., Neurology, Attending, 11/1/2006 - 10/31/2008

Guillermo Chacon, D.D.S., Dentistry, Associate Attending, 11/1/2006 - 10/31/2008

Donald W. Chakeres, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008

Robert B. Chambers, D.O., Ophthalmology, Associate Attending, 11/1/2006 - 10/31/2008

Yiu-Chung Chan, M.D., Psychiatry, Associate Attending, 11/13/2006 - 10/31/2008

Amit K. Chatterjee, M.D., Internal Medicine, General Medicine, Associate Attending, 11/1/2006 – 10/31/2008

Ellen H. Chen, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Ennio A. Chiocca, M.D., Ph.D., Neurological Surgery, Associate Attending, 11/1/2006 – 10/31/2008

December 8, 2006 meeting, Board of Trustees

Anthimos J. Christoforidis, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008

Greg A. Christoforidis, M.D., Radiology, Associate Attending, 11/1/2006 - 10/31/2008

Albert C. Clairmont, M.D., PM&R, Associate Attending, 11/1/2006 - 10/31/2008

Johannah Clarke, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008

Daniel M. Clinchot, M.D., PM&R, Associate Attending, 11/1/2006 - 10/31/2008

Steven Clinton, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008

Rebecca Coffey, C.N.P., Surgery, General Surgery, Allied Health, 11/1/2006 - 10/31/2008

David E. Cohn, M.D., OB/GYN, Gynecological Oncology, Attending, 11/1/2006 - 10/31/2008

Sam C. Colachis, M.D., PM&R, Associate Attending, 11/1/2006 - 10/31/2008

David F. Colombo, M.D., OB/GYN, Associate Attending, 11/1/2006 - 10/31/2008

Maria Riza B. Conroy, M.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Charles H. Cook, M.D., Surgery, General Surgery, Associate Attending, 11/1/2006 - 10/31/2008

Stephen C. Cook, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Glen E. Cooke, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Edward A. Copelan, M.D., Internal Medicine, Hematology/Oncology, Attending, 11/1/2006 – 10/31/2008

Christopher M. Copeland, M.D., OB/GYN, Associate Attending, 11/1/2006 - 10/31/2008

Larry J. Copeland, M.D., OB/GYN, Gynecological Oncology, Attending, 11/1/2006 - 10/31/2008

Laurel J. Courtney, C.N.S., Internal Medicine, Hematology/Oncology, Allied Health, 11/1/2006 – 10/31/2008

Theresa L. Craig, C.R.N.A., Anesthesiology, Allied Health, 11/1/2006 - 10/31/2008

Robert S. Crane, M.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Juan A. Crestanello, M.D., Surgery, Cardiothoracic Surgery, Associate Attending, 11/1/2006 – 10/31/2008

Marc R. Criden, M.D., Ophthalmology, Associate Attending, 11/1/2006 - 10/31/2008

Holly R. Cronau, M.D., Family Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Rhonda Crockett, L.M.T., Family Medicine, Allied Health, 11/13/2006 - 10/31/2008

Elliott D. Crouser, M.D., Internal Medicine, Pulmonary, Associate Attending, 11/1/2006 – 10/31/2008

Julio C. Cruz, M.D., Pathology, Associate Attending, 11/13/2006 - 10/31/2008

Joseph K. Culver, C.R.N.A., Anesthesiology, Allied Health, 11/1/2006 - 10/31/2008

Camilla Curren, M.D., Internal Medicine, General Medicine, Associate Attending, 11/1/2006 – 10/31/2008

Ryan E. Dalton, M.D., Anesthesiology, Associate Attending, 11/1/2006 - 10/31/2008

James M. Dando, C.R.N.A., Anesthesiology, Allied Health, 11/1/2006 - 10/31/2008

Matthew E. Dangel, M.D., Ophthalmology, Associate Attending, 11/1/2006 - 10/31/2008

Curt J. Daniels, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 11/1/2006 - 10/31/2008

Marcella Dardani, D.O., Radiology, Associate Attending, 11/1/2006 - 10/31/2008

December 8, 2006 meeting, Board of Trustees

Mohan Das, M.B.B.S., Surgery, Vascular Surgery, Associate Attending,
11/1/2006 - 10/31/2008

Jason R. Davenport, M.D., Family Medicine, Associate Attending, 11/1/2006 -
10/31/2008

Frederick H. Davidorf, M.D., Ophthalmology, Associate Attending, 11/1/2006 -
10/31/2008

Elizabeth A. Davies, M.D., Surgery, Transplant, Associate Attending, 11/1/2006 -
10/31/2008

Steven M. Dean, D.O., Internal Medicine, Cardiovascular Medicine, Associate
Attending, 11/1/2006 - 10/31/2008

Ryan F. Deasy, M.D., Ophthalmology, Associate Attending, 11/1/2006 -
10/31/2008

Jonathan R. deHart, M.D., Pathology, Associate Attending, 11/1/2006 -
10/31/2008

Lawrence A. DeRenne, M.D., Pathology, Associate Attending, 11/1/2006 -
10/31/2008

Solomon Z. Derrow, M.D., Radiology, Associate Attending, 11/1/2006 -
10/31/2008

Steven M. Devine, M.D., Internal Medicine, Hematology/Oncology, Attending,
11/1/2006 – 10/31/2008

Hollie B. Devine, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health,
11/1/2006 – 10/31/2008

Kiran K. Devulapally, M.B.B.S., Internal Medicine, Hospitalist, Community Assoc,
11/1/2006 – 10/31/2008

Elizabeth A. Diakoff, M.D., Internal Medicine, Endocrinology, Associate
Attending, 11/1/2006 – 10/31/2008

Philip T. Diaz, M.D., Internal Medicine, Pulmonary, Associate Attending,
11/1/2006 - 10/31/2008

Michael R. Dick, M.D., Emergency Medicine, Associate Attending, 11/1/2006 -
10/31/2008

Jason J. Diehl, M.D., Family Medicine, Associate Attending, 11/1/2006 -
10/31/2008

Galina T. Dimitrova, M.D., Anesthesiology, Associate Attending, 11/1/2006 -
10/31/2008

Edward E. Dodson, M.D., Otolaryngology, Associate Attending, 11/1/2006 -
10/31/2008

Pamela A. Dull, M.D., Family Medicine, Associate Attending, 11/1/2006 -
10/31/2008

Kathleen M. Dungan, M.D., Internal Medicine, Endocrinology, Associate
Attending, 11/1/2006 – 10/31/2008

Celeste P. Durnwald, M.D., OB/GYN, Associate Attending, 11/1/2006 -
10/31/2008

Joseph P. Dusseau, M.D., Family Medicine, Associate Attending, 11/1/2006 -
10/31/2008

Denise D. Schimming, C.N.P, Surgery, Surgical Oncology, Allied Health,
11/1/2006 - 10/31/2008

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Abbas E. Abbas, M.D., Surgery, Moderate Sedation, Attending, 11/1/2006

Laura E. Adams, C.N.P., Internal Medicine, Prescriptive Authority, Chemo
Administration, Bone Marrow Aspiration & Biopsy, Intrathecal Chemo, and
Skin Punch Biopsy/Suturing, Allied Health, 11/1/2006

William T. Abraham, M.D., Internal Medicine, Moderate Sedation, Assoc
Attending, 11/1/2006

Amit Agrawal, M.D., Otolaryngology, Laser, Attending, 11/1/2006

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Carol L. Amore, C.N.P., Internal Medicine, Prescriptive Authority, Chemo Administration, Bone Marrow Aspiration & Biopsy, Intrathecal Chemo, Ommaya reservoir tap, Lumbar Puncture with IT Chemo, Allied Health, 11/1/2006

Mark G. Angelos, M.D., Emergency Medicine, Hyperbaric Oxygen Therapy, Assoc Attending, 11/1/2006

Daria G. Arbogast, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006

Mark W. Arnold, M.D., Surgery, Laser, Assoc Attending, 11/13/2006

Ralph S. Augostini, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

Robert Bahnon, M.D., Surgery, Laser, Attending, 11/13/2006

Michael A. Baird, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

Susan D. Bell, C.N.P., Neurological Surgery, Prescriptive Authority, Lumbar Puncture, and Discharge Instructions/Order Writing, Allied Health, 11/1/2006

Tammy Bennett, C.N.P., Internal Medicine, Prescriptive Authority, Chemo Administration, Intrathecal Chemo, Bone Marrow Aspiration & Biopsy, and Lumbar Puncture with IT Chemo, Allied Health, 11/1/2006

William F. Bennett, M.D., Radiology, Moderate Sedation, Assoc Attending, 11/1/2006

Cathy Benninger, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006

Don M. Benson, M.D., Internal Medicine, Moderate Sedation, Attending, 11/1/2006

P. Mark Bloomston, M.D., Surgery, Moderate and Deep Sedation, Attending, 11/1/2006

Lisha M. Blue, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006

Lori E. Boedigheimer, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006

Eric C. Bourekas, M.D., Radiology, Moderate Sedation, Assoc Attending, 11/1/2006

Shael Brachman, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 10/13/2006

Timothy D. Brennan, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

Michelle L. Brooker, C.N.P., Internal Medicine, Arterial Blood Gases, Chemo Administration, Bone Marrow Aspirations & Biopsies, Lumbar Puncture with IT Chemo, Intrathecal Chemo, Lumbar Puncture, and Chemo via Ommaya Reservoir, Allied Health, 11/1/2006

Kristine K. Browning, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006

Meleana J. Burt, C.N.P., Surgery, Prescriptive Authority and Discharge Instructions/Order Writing, Allied Health, 11/1/2006

Charles A. Bush, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

Kathleen Cadmus, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006

James H. Caldwell, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

John E. Carlson, M.D., Radiology, Moderate Sedation, Assoc Attending, 11/1/2006

Jeffrey M. Caterino, M.D., Emergency Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

Karen M. Catignani, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/13/2006

Guillermo Chacon, D.D.S., Dentistry, Laser, Assoc Attending, 11/1/2006

Donald W. Chakeres, M.D., Radiology, Moderate Sedation, Assoc Attending, 11/1/2006

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- Ellen H. Chen, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Greg A. Christoforidis, M.D., Radiology, Moderate Sedation, Assoc Attending, 11/1/2006
- Johannah Clarke, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/1/2006
- Rebecca Coffey, C.N.P., Surgery, Prescriptive Authority, Allied Health, 11/1/2006
- Stephen C. Cook, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Glen E. Cooke, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Juan A. Crestanello, M.D., Surgery, Moderate and Deep Sedation, Assoc Attending, 11/1/2006
- Curt J. Daniels, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Emile G. Daoud, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Mohan Das, M.D., Surgery, Diagnostic angiograms: Aortoiliac and brachiocephalic arteries, Infrainguinal arteries., Peripheral interventions: Aortoiliac and brachiocephalic arteries, Infrainguinal arteries., Assoc Attending, 11/13/2006
- Hollie B. Devine, C.N.P., Internal Medicine, Chemo Administration, Bone Marrow Aspiration & Biopsy, Allied Health, 11/1/2006
- Erik W. Evans, D.D.S., M.D., Dentistry, Laser, Assoc Attending, 11/13/2006
- Nicole Hans, C.N.P., Neurology, Prescriptive Authority, Allied Health, 11/13/2006
- Ayesha K. Hasan, M.D., Internal Medicine, Echocardiography, Assoc Attending, 10/13/2006
- Lisa Hoffman, C.N.S., Internal Medicine, Chemotherapy Administration, Skin Punch Biopsy/Suturing, Bone Marrow Aspiration & Biopsy, Allied Health, 11/13/2006
- John D. Hummel, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Steven J. Kalbfleisch, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006
- Trisha Kall, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 10/13/2006
- Simon S. Lo, M.B, Ch.B., Radiation Medicine, NOMOS radiosurgery, Attending, 10/13/2006
- Raymond D. Magorien, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 10/13/2006
- Joyce Marrs, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 11/13/2006
- Nina Mayr, M.D., Radiation Medicine, NOMOS radiosurgery, Attending, 10/13/2006
- Ernest L. Mazzaferri, Jr., M.D., Internal Medicine, Diagnostic angiograms: aortoiliac and brachiocephalic arteries, abdominal visceral (renal and mesentric) arteries, infrainguinal arteries. Peripheral interventions: aortoiliac and brachiocephalic arteries, abdominal visceral (renal and mesentric) arteries, infrainguinal arteries, Assoc Attending, 10/13/2006
- Susan Moffatt-Bruce, M.D., Ph.D., Surgery, Moderate and Deep Sedation, Assoc Attending, 10/13/2006
- Joseph Montebello, M.D., Radiation Medicine, NOMOS radiosurgery, Attending, 10/13/2006
- Herbert B. Newton, M.D., Neurology, Comprehensive Wound Care, Attending, 10/13/2006
- Sanjay Rajagopalan, M.B.B.S., Internal Medicine, Moderate Sedation, Assoc Attending, 11/13/2006
- Joel Rice, C.N.P., Internal Medicine, Bone marrow aspiration & biopsy, and Chemotherapy Administration, Allied Health, 10/13/2006

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Chittoor B. Sai-Sudhakar, M.D., Surgery, Moderate and Deep Sedation, Assoc Attending, 10/13/2006
Denise Schimming C.N.P., Surgery, Prescriptive Authority and Remove Drains, Allied Health, 11/1/2006
Renee Schnug, C.N.P., Surgery, Prescriptive Authority, Allied Health, 11/13/2006
John H. Sirak, M.D., Surgery, Moderate and Deep Sedation, Assoc Attending, 10/13/2006
Jean E. Starr, M.D., Surgery, Diagnostic angiograms: aortoiliac and brachiocephalic arteries, abdominal visceral (renal and mesentric) arteries, infrainguinal arteries & extracranial cerebral arteries. Peripheral interventions: aortoiliac and brachiocephalic arteries, abdominal visceral (renal and mesentric) arteries, infrainguinal arteries & extracranial cerebral arteries, Assoc Attending, 10/31/2006
Benjamin C. Sun, M.D., Surgery, Moderate and Deep Sedation, Assoc Attending, 10/13/2006
Kathryn M. Todd, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 10/13/2006
Patrick Vaccaro, M.D., Surgery, Diagnostic angiograms: aortoiliac and brachiocephalic arteries, infrainguinal arteries & extracranial cerebral arteries. Peripheral interventions: aortoiliac and brachiocephalic arteries, infrainguinal arteries, Assoc Attending, 10/13/2006
Raul Weiss, M.D., Internal Medicine, Moderate Sedation, Assoc Attending, 11/1/2006

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-69

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Gerald P. Brierley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 22, 2006, of Gerald P. Brierley, Chairperson and Professor Emeritus in the Department of Molecular and Cellular Biochemistry.

Professor Brierley earned B.S. and Ph.D. degrees in biochemistry from the University of Maryland. He served as an officer in the U.S. Air Force and retired as a reserve captain. He completed a post-doctoral fellowship at the University of Wisconsin's famed Enzyme Institute under the tutelage of Dr. David Green. He joined The Ohio State University in 1964 and served as chairperson of the department from 1980 until his retirement in 1995.

Throughout his career Professor Brierley maintained a high level of accomplishment in all three categories of the academic endeavor. As a teacher at the graduate level he offered an advanced course in bioenergetics. He directed and lectured in a course on integration of metabolism that was and remains one of the required courses in the campus-wide biochemistry graduate program. Fourteen students conducted their Ph.D. degree thesis research under his direction and 11 investigators worked with him as post-doctoral fellows.

Dr. Brierley began his research pursuing the mechanism of oxidative phosphorylation. His early work was the first American verification of Nobel Laureate Peter Mitchell's theory of oxidative phosphorylation. He produced over 240 research publications, book chapters, and review articles. He is best known for his research on ion transport reactions in mitochondria and the metabolism of

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isolated heart cells. His laboratory developed analytical methods and the importance of Ca^{2+} in mechanisms of cell injury. These efforts produced the first successful attempts to maintain cardiac myocytes in culture. The approaches developed remain as a core method in studying the biology of the heart. This led to the literature that now exists on cell death, cell injury, and the repair of injured cells in the heart.

Gerald Brierley was an active member of the University community and served on numerous school, college, and University committees. He was active in national and international professional societies. He served on National Institute of Health study sections as well as grant reviews for the American Heart Association and Veterans Administration. He was an editorial board member for the journals *Archives of Biochemistry and Biophysics*, the *Journal of Bioenergetics and Biomembranes*, and *Molecular and Cellular Biochemistry*.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Gerald P. Brierley its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Christie J. Geankoplis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 15, 2005, of Christie J. Geankoplis, Professor Emeritus in the Department of Chemical and Biomolecular Engineering (previously the Department of Chemical Engineering).

He was born June 18, 1921, in Minneapolis, and graduated from the University of Minnesota in 1943 with a Bachelor of Science degree in chemical engineering. He attended graduate school at the University of Pennsylvania, where he received a Master of Science degree in chemical engineering in 1946 and a Ph.D. degree in 1949.

From 1943-46, Professor Geankoplis was chief engineer for the Atlantic Richfield Corporation, where he was in charge of process research to produce aviation gasoline for the armed forces. He was a member of the chemical engineering faculty at The Ohio State University from 1949 until his retirement in 1985. As a senior faculty member in the Department of Chemical Engineering, Dr. Geankoplis had a great deal of influence on departmental policies and direction as well as on the curriculum. He also provided valuable guidance and advice to younger faculty members.

After his OSU retirement, Christie Geankoplis joined the faculty of the Department of Chemical Engineering and Materials Science at the University of Minnesota. He was also a consultant for 20 years for General Mills Chemicals and for Battelle Memorial Research Institute, Columbus, Ohio.

His research focused on transport processes in biochemical engineering and biochemical reactor engineering. He wrote the chemical engineering texts *Transport Processes and Separation Process Principles* and *Mass Transport Phenomena*, and published more than 50 research articles.

An outstanding athlete, Dr. Geankoplis was the Minnesota state high school singles tennis champion in 1939 and won the doubles title twice. He was the captain of the tennis team at the University of Minnesota in 1942 and 1943. He was awarded the Big Ten Western Conference Medal in 1943 for the outstanding scholar athlete at Minnesota, the first time ever for a young minor sport.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Christie J. Geankoplis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard I. Hang

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 2, 2006, of Richard I. Hang, Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Hang received his Bachelor of Science degree in chemical engineering in 1946 and his Master of Science degree in chemical engineering in 1952, both degrees from The Ohio State University. Dr. Hang was a professor of engineering graphics in the original Department of Engineering Graphics and taught in the department for over 35 years. Professor Charles Vierck (Department of Engineering Drawing), who took over the publication of the successful engineering graphics texts by Professor Thomas E. French, acknowledged the work of Professor Hang in preparing illustrations for the textbook and designing problems for the workbook. Professor Hang co-authored three workbooks with Professor Vierck: *Engineering Drawing Problems*, *Fundamental Engineering Drawing Problems*, and *Graphics Science Problems*.

The Department of Computer Science and Engineering (originally called CIS – Computer Information Science) was established in 1968. This was one of the earliest departments of computer science formed in academia. Because of its clear and growing importance, there was a large and rapidly increasing demand by students to study this new and exciting discipline. At the same time there was a dearth of qualified instructors available. Professor Hang volunteered to teach some of the beginning courses for the CIS Department, since he had developed several of the new computer applications for his work in engineering graphics. In 1969 Professor Hang was given a joint appointment with the CIS Department. He continued to teach in the department until his retirement in 1983.

Professor Hang also served in the U.S. Army Air Corps during World War II.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard I. Hang its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Yehiel Hayon

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 4, 2006, of Yehiel Hayon, Professor Emeritus in the Department of Near Eastern Languages and Cultures.

Professor Hayon received his B.A. degree with honors in Hebrew language and literature from Tel Aviv University, and received his M.A. and Ph.D. degrees in linguistics from the University of Texas in 1968 and 1969, respectively. He joined The Ohio State University faculty in 1969. In November 1973 he was appointed the first recipient to the designated Professorship of Hebrew in the College of Humanities. He served as the head of the Division of Hebrew Language and Literature at OSU from 1974-79 and was instrumental in creating the Department of Judaic and Near Eastern Languages and Literatures in 1979. In October 1981 he was appointed as director of the Melton Center for Jewish Studies.

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Professor Hayon was the author of two books. One of the first Hebrew texts geared to college teaching, the three-volume college series, *Modern Hebrew*, has been used in numerous colleges and universities around the country. His other book was *Relativization in Hebrew*. Dr. Hayon became internationally recognized in the area of Hebraica through his editorship of the *Hebrew Annual Review*, the first academic journal of Hebrew studies in the United States.

Professor Hayon had served on the executive board of the National Association of Professors of Hebrew, and was a member of the Linguistics Society of America and the Association of Jewish Studies.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Yehiel Hayon its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Betty J. Meyer

The Board of Trustees of the Ohio State University expresses its sorrow upon the death on October 25, 2006, of Betty J. Meyer, Professor Emeritus in the University Libraries.

Professor Meyer graduated with a Bachelor of Arts degree from Ball State College in 1940 and a Bachelor of Science in Library Science degree from Western Reserve University in 1945. She worked in the Grandview Heights Public Library following her college graduation, and joined The Ohio State University Libraries staff following the receipt of her library degree. She began her career at the OSU Libraries as a cataloger and moved into progressively more responsible positions until she was appointed assistant director for Technical Services in 1971, and retained that position until her retirement in 1983. Following the resignation of Hugh Atkinson as director of Libraries in 1976, she also served as acting director of Libraries until William Studer was appointed as director in 1977.

Professor Meyer was active in librarianship at local, regional, and national levels. Her national participation was primarily with the Resources and Technical Services Division (RTSD) of the American Library Association. She served on the RTSD Cataloging and Classification Section Policy and Research Committee and on the RTSD Board of Directors. Previously she had served as chairperson of both the RTSD Piercy Award Jury and the RTSD Resources Section Library Materials Price Index Committee. While serving as chairperson of the RTSD Council of Regional Groups, she also served as editorial advisor for Regional Groups for *Library Resources and Technical Services*, the professional journal of RTSD.

Professor Meyer was a central figure in the automation of library processes. She was a member of several of the early advisory groups that helped develop OCLC's shared cataloging system, which began in Ohio and subsequently spread to the rest of the country and then the world. She was also instrumental in the development of Ohio State's own catalog/circulation system, which took advantage of data generated via the OCLC system, and she adapted the Libraries' technical services organization and procedures to make best use of OCLC.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Betty J. Meyer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

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Joan L. Sharp

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 22, 2006, of Joan L. Sharp, Assistant Professor Emeritus in the School of Allied Medical Professions.

Professor Sharp received her B.S. degree from the University of Nebraska in 1952, and completed a dietetic internship at the University of Michigan in 1953. She then earned an M.S. degree at The Ohio State University in 1959.

She served as the director of Nutrition and Dietetics at The Ohio State University Medical Center and as assistant professor in Medical Dietetics in the School of Allied Medical Professions until she retired in 1988. She contributed immensely toward establishing the relationship between the academic setting of Medical Dietetics and the practice setting of the hospital, creating a learning environment for all students.

Throughout her years as director of Nutrition and Dietetics, she provided extensive service to the profession. She presided as president of the Ohio Dietetic Association from 1960-61 and of the American Dietetic Association from 1977-78.

On behalf of the University community, the Board of Trustees expresses to the friends and family of Professor Joan L. Sharp its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees.

Betty J. Thomas

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 15, 2006, of Betty J. Thomas, Associate Professor Emeritus in the College of Nursing.

Professor Thomas received a diploma in nursing from the Mt. Carmel School of Nursing in 1946, a Bachelor of Science in Education degree from The Ohio State University in 1950, and a Master's degree in psychiatric nursing from The Catholic University of America in 1958.

Professor Thomas began her work at Ohio State as a program director and instructor in the School of Nursing, now known as the College of Nursing, in 1958. She was promoted to assistant professor in 1961, associate professor in 1966, and served until her retirement in 1985. Her specialty area was psychiatric-mental health nursing.

During her tenure at OSU, Professor Thomas was the long-term program director of the National Institute of Mental Health project focusing on the integration of human relations and interpersonal relations skills throughout the curriculum. She taught senior level psychiatric-mental health courses, and received numerous teaching awards. Professor Thomas was an active member of the University community and served on numerous department, school, and University committees. Betty Thomas also created and taught a groundbreaking course in counseling and interpersonal relations for seminary students at the Pontifical College Josephinum.

She was a member of the American Nursing Association, the American Association of University Professors, and Sigma Theta Tau.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Betty J. Thomas its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon

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the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Eldridge A. Whitehurst

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 4, 2005, of Eldridge A. Whitehurst, Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Whitehurst received his Bachelor of Science degree in civil engineering from the Virginia Military Institute in 1947 and his Master of Science degree in civil engineering from Purdue University in 1950. His education had been put on hold from 1943-46 when he served in the U.S. Marine Corps. From 1947-50 he was employed by the Portland Cement Association in Chicago. He was primarily involved with developing equipment for measuring impulse velocities through concrete for testing concrete uniformity and durability, mostly for bridges and dams throughout the United States. Whitehurst was a research engineer at Purdue University from 1950-52.

Eldridge Whitehurst moved to the University of Tennessee in Knoxville in 1952, where he held positions as research engineer, professor of civil engineering, associate director of the engineering research station, and director of the Tennessee Highway Research Program. His specialty was concrete and pavement slipperiness. He did extensive work in accident reconstruction. He became a TSK (Technical Society of Knoxville) member and was a director in 1960 and 1962, vice president in 1963, and president in 1964. He also served as a member of the Technical Advisory Committee for the Urban Transportation Study for the Knoxville-Knox County Area and as a member of the Advisory Committee for the Tennessee State Traffic Control Devices Study.

Professor Whitehurst moved to The Ohio State University in 1970, where he held positions as professor of civil engineering, director of Transplex/OSU, and director of the Field Test and Evaluation Center for Eastern United States. He continued his studies in skid research and supervised the development of the Eastern Field Test Center and Reference Ski Measurement Systems. Professor Whitehurst retired in 1988.

Mr. Whitehurst was a licensed professional engineer in Virginia, Ohio, and Tennessee. He was a member of the American Road and Transportation Builders Association, the American Society for Testing and Materials Standards (ASTM), the American Concrete Institute, and the American Society of Engineering Education, and was a fellow of the American Society of Engineers. He was the recipient of the ASTM Award of Merit and the ASTM Tilton E. Shelburne Award.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Eldridge A. Whitehurst its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-70

Synopsis: The report on the receipt of gifts and the summary for October 2006 are presented for Board acceptance.

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WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Sarah Ross Soter Endowed Chair in Women's Cardiovascular Health at OSU Heart Center; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds, the revision of one (1) endowed chair, and the revision of three (3) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 2006 be approved.

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July – October 2006	July – October 2005	
Gift Receipts			<u>% Change</u>
Cash, Securities, GIK	\$29,018,940	\$24,827,695	17
Irrevocable Trusts & Anties	\$237,421**	\$669,152	(65)
Gifts from Bequests	<u>\$4,835,954</u>	<u>\$4,654,671</u>	
Total Gift Receipts	\$34,092,315	\$30,151,518	
Net Pledges Acquired	\$10,173,107	\$21,158,271	(52)
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$5,345,000	\$14,766,650	(64)
Trust Expectancies	<u>\$10,025,000</u>	<u>\$7,005,737</u>	43
Total Net Planned Gifts	<u>\$15,370,000</u>	<u>\$21,772,387</u>	(29)
Total	\$59,635,422	\$73,082,176	(18)

** Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
 July through October
 2006 Compared to 2005
GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2006</u>	<u>2005</u>	<u>%Change</u>	<u>2006</u>	<u>2005</u>	
Individuals:						
Alumni (Current Giving)	21,128	20,088	5	\$5,272,511	\$6,024,334	(12)
Alumni (Irrevocable Trusts & Annuities)	8	7	14	197,333*	83,550	136
Alumni (From Bequests)	<u>21</u>	<u>16</u>	31	<u>3,040,173</u>	<u>1,347,502</u>	126
Alumni Total	<u>21,157</u>	<u>20,111</u>	5	<u>\$8,510,017</u>	<u>\$7,455,386</u>	14
Non-Alumni (Current Giving)	14,212	14,131	1	\$5,345,397	\$4,115,801	30
Non-Alumni (Irrevocable Trusts & Annuities)	3	2	50	40,087*	585,602	(93)
Non-Alumni (From Bequests)	<u>15</u>	<u>18</u>	(17)	<u>1,795,781</u>	<u>3,307,169</u>	(46)
Non-Alumni Total	<u>14,230</u>	<u>14,151</u>	1	<u>\$7,181,265</u>	<u>\$8,008,572</u>	(10)
Individual Total	35,387	34,262	3	\$15,691,282	\$15,463,957	1
Corporations/Corp/Foundation	1,257	1,330	(5)	\$10,520,805	\$9,081,593	16
Private Foundations	203	184	10	\$6,164,144	\$4,028,068	53
Associations & Other Organizations	<u>510</u>	<u>513</u>	(1)	<u>\$1,716,084</u>	<u>\$1,577,900</u>	9
Total	<u>37,357</u>	<u>36,289</u>	3	<u>\$34,092,315</u>	<u>\$30,151,518</u>	13

*Per national reporting standards, alumni counts now include alumni spouse donors.

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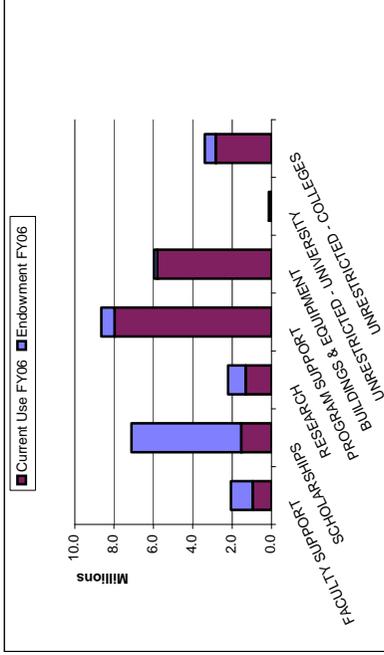
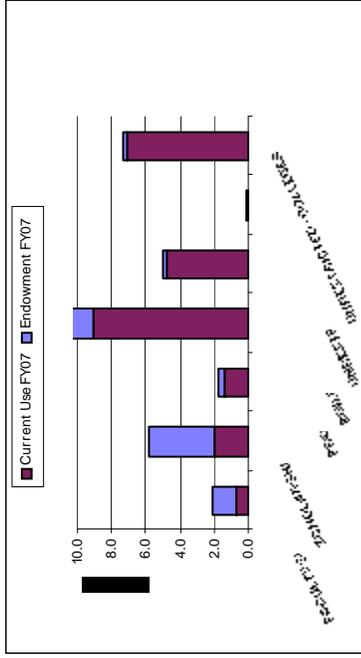
GIFT RECEIPTS BY PURPOSE

Dollars

July through October

	2006		2005		Total
	<u>Current Use</u>	<u>Endowment</u>	<u>Current Use</u>	<u>Endowment</u>	
%Change					
FACULTY SUPPORT	735,633	1,398,893	963,436	1,088,090	2,051,526
SCHOLARSHIPS	1,955,379	3,818,736	1,542,388	5,567,498	7,109,887
RESEARCH	1,340,050	454,032	1,317,756	886,553	2,204,309
PROGRAM SUPPORT	9,019,530	2,656,121	7,965,980	686,718	8,652,699
BUILDINGS & EQUIPMENT	4,732,211	301,480	5,795,843	161,463	5,957,305
UNRESTRICTED – UNIVERSITY	170,311	---	125,933	---	125,933
UNRESTRICTED – COLLEGES	7,104,701	166,170	2,839,498	540,400	3,379,898
Total	\$25,057,815	\$8,795,434	\$20,550,834	\$8,930,722	\$29,481,557

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



December 8, 2006 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name of Named Endowed Chair

From: William H. Havener, M.D. Chair in Ophthalmology Research
To: William H. Havener, M.D. Chair in Ophthalmology

Establishment of Named Endowed Fund

James R. Miller Scholarship Fund
(Used to provide merit-based scholarships for students from New Mexico; provided by gifts from the OSU Alumni Club of New Mexico and friends)

Change in Description of Named Endowed Fund

The John Arthur and Theodore H. Harley Family Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Establishment of Named Endowed Chair

The Sarah Ross Soter Endowed Chair in Women's Cardiovascular Health at OSU Heart Center \$2,022,670.41
(Used to provide a chair position in the Division of Cardiovascular Medicine in the College of Medicine; provided by gifts from Sarah Ross Soter)

Establishment of Named Endowed Funds

The Peter Paul Chichilo and Pauline Worster Chichilo Endowed Fund \$1,713,260.58
(Used by the University for general purposes at the discretion of the president and senior vice president for Business and Finance; provided by unrestricted gifts given in the names of Peter Paul and Pauline Worster Chichilo from Mr. Chichilo's estate)

Dr. Charles W. Fox Family Teaching Excellence Award Fund \$177,365.76
(Used to provide a teaching excellence award in the College of Veterinary Medicine; provided by a gift from Dr. Charles W. Fox)

The Barbara Lynn Fisher Bott Endowed Scholarship Fund \$50,000.00
in Medical Dietetics
(Used to support scholarships for undergraduate and graduate students enrolled in the Medical Dietetics Division of the School of Allied Medical Professions; provided by gifts from Kevin Neal Bott, family, and friends in memory of Barbara Lynn Fisher Bott)

Carl C. Tucker Scholarship Fund \$50,000.00
(Used to provide merit-based scholarships for students in the Moritz College of Law; provided by a gift from Robert C. Tucker in memory of Carl C. Tucker)

Dr. Gary W. Johnson Memorial Scholarship Fund \$37,050.00
(Used to fund one scholarship for a student enrolled in the College of Veterinary Medicine; provided by gifts from Steven G. Kashishian, friends and colleagues of Dr. Gary W. Johnson)

December 8, 2006 meeting, Board of Trustees

Alpha Zeta Omega Henry E. Agin Scholarship Fund \$25,000.00
(Used to provide a need-based scholarship for a full-time PharmD student in good standing from counties in northeast Ohio; provided by a gift from Alpha Zeta Omega Fraternity, Theta Chapter, in honor of Henry E. Agin)

The George H. Lohrman, M.D. Athletic Scholarship Fund \$25,000.00
(Used to supplement the scholarship costs of a student-athlete pursuing an undergraduate degree at OSU who is a member of the football team; provided by a gift from John D. Lohrman in memory of George H. Lohrman)

Change in Description of Named Endowed Fund

Governor James A. Rhodes Scholarship Endowment Fund

Change in Name of Named Endowed Fund

From: The Paula and Fred Brothers Endowment Fund for Breast Cancer Research

To: The Paula and Fred Brothers Endowment Fund for Breast Cancer Research in Memory of Genevieve Monti-Brothers

Total \$4,128,863.75

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name of Named Endowed Chair

William H. Havener, M.D. Chair in Ophthalmology

The William H. Havener, M.D., Chair in Ophthalmology Research Fund was established June 2, 1989 by the Board of Trustees of The Ohio State University with gifts from friends and colleagues in honor of William H. Havener, M.D. The description was revised on December 1, 1989. The funding level has been reached and the chair was established as the William H. Havener, M.D. Chair in Ophthalmology Research September 22, 2006. The name was revised December 8, 2006.

The annual distribution from this fund shall be used to provide support for a chair position to a faculty member in the Department of Ophthalmology who is an outstanding teacher of residents and medical students in clinical ophthalmology and who provides excellent patient care. The recipient will be recommended by the chairperson of the Department of Ophthalmology to the senior vice president for Health Sciences and the dean of the College of Medicine and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice present for Health Sciences and the dean of the College of Medicine. Any such alternate

December 8, 2006 meeting, Board of Trustees

distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Establishment of Named Endowed Fund

James R. Miller Scholarship Fund

The James R. Miller Scholarship Fund was established December 8, 2006, by the Board of Trustees of The Ohio State University with gifts in memory of James Richard Miller (B.S.Bus.Adm., 1938) from the OSU Alumni Club of New Mexico and friends.

The annual distribution from this fund shall provide merit-based scholarships for students from New Mexico. Scholarship recipients will be recruited, interviewed, ranked, and recommended by the Scholarship Committee of OSU Alumni Club of New Mexico and selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,517.00

Change in Description of Named Endowed Fund

The John Arthur and Theodore H. Harley Family Scholarship Fund

The John Arthur and Theodore H. Harley Family Scholarship Fund was established February 2, 1979, by the Board of Trustees of The Ohio State University with a gift from Theodore H. Harley (B.C.E., 1943) of Pittsburgh, Pennsylvania. The description was revised December 8, 2006.

Twenty percent (20%) of the annual distribution from this fund shall be reinvested in the endowment principal. The remaining eighty percent (80%) shall provide scholarships for graduates of Grove City, Ohio, public high schools who are pursuing a degree in materials science and engineering with preference to those who are specializing in ceramics. Scholarship recipients will be selected by the dean of the College of Engineering and the chairperson of the Department of Materials Sciences and Engineering in consultation with the Office of Student Financial Aid.

If no scholarship is awarded for five consecutive years based on the criteria above, scholarships may be awarded to graduates of Grove City, Ohio, public high schools who are enrolled in the College of Food, Agricultural, and Environmental Sciences. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

December 8, 2006 meeting, Board of Trustees

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Engineering and the chairperson of the Department of Materials Sciences and Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Sarah Ross Soter Endowed Chair in Women's Cardiovascular Health at OSU Heart Center

The Sarah Ross Soter Endowed Chair Fund in Women's Cardiovascular Health at OSU Heart Center was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sarah Ross Soter. The description was revised July 8, 2005. The funding level has been reached and the chair was established December 8, 2006.

The annual distribution shall provide a chair position in the Division of Cardiovascular Medicine in the College of Medicine in order to advance the medical science related to women's cardiovascular health. The position shall be held by a nationally eminent physician/researcher specializing in women's cardiovascular health as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine in consultation with the director of the Division of Cardiovascular Medicine and the donor. The activities of the endowed chair holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and the dean of the College of Medicine to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by senior vice president for Health Sciences, the dean of the College of Medicine, and the director of the Division of Cardiovascular Medicine. Any such alternate

December 8, 2006 meeting, Board of Trustees

distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$2,022,670.41

The Peter Paul Chichilo and Pauline Worster Chichilo Endowed Fund

The Peter Paul Chichilo and Pauline Worster Chichilo Endowed Fund was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with unrestricted gifts given in the names of Peter Paul (B.S., 1943; M.S., 1947) and Pauline Worster Chichilo from Mr. Chichilo's estate.

The annual distribution from this fund shall be used by the University for general purposes at the discretion of the president and the senior vice president for Business and Finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

Amount Establishing Endowment: \$1,713,260.58

Dr. Charles W. Fox Family Teaching Excellence Award Fund

The Dr. Charles W. Fox Family Teaching Excellence Award Fund was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Charles W. Fox (D.V.M., 1939).

The annual distribution from this fund shall provide a teaching excellence award in the College of Veterinary Medicine. The criteria will include superior ratings derived from course evaluation forms as well as prompt submission of student grades to the college office. The recipient shall be selected by a committee composed of previous awardees or distinguished teaching award winners from within the College as well as appropriate teaching excellence experts from outside the College but employed by The Ohio State University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use benefiting the teaching faculty of the College of Veterinary Medicine shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$177,365.76

December 8, 2006 meeting, Board of Trustees

The Barbara Lynn Fisher Bott Endowed Scholarship Fund in Medical Dietetics

The Barbara Lynn Fisher Bott Endowed Scholarship Fund in Medical Dietetics was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kevin Neal Bott (B.S., 1976; M.A., 1980; Ph.D., 1981) and family and friends in memory and honor of Barbara Lynn Fisher Bott (B.S., 1977; M.S., 1979).

The annual distribution of this fund shall be used to support scholarships for undergraduate and graduate students enrolled in the Medical Dietetics Division of the School of Allied Medical Professions. The selection of the recipients of the Barbara Bott Scholarships shall be made based on academic merit or financial need and at the recommendation of the director of the Division of Medical Dietetics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist, or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Allied Medical Professions and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Carl C. Tucker Scholarship Fund

The Carl C. Tucker Scholarship Fund at The Michael E. Moritz College of Law was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert C. Tucker (J.D., 1976) in memory of his father, Carl C. Tucker (B.A., 1932; J.D., 1934).

The annual distribution from this fund shall provide merit-based scholarships for students in the Moritz College of Law. Scholarship recipients will be selected by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

December 8, 2006 meeting, Board of Trustees

Dr. Gary W. Johnson Memorial Scholarship Fund

The Dr. Gary W. Johnson Memorial Scholarship Fund was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Steven G. Kashishian, friends, and colleagues to honor Dr. Gary W. Johnson (B.S., 1957; D.V.M., 1960).

The annual distribution from this fund shall be used to fund one (1) scholarship for a student enrolled in the College of Veterinary Medicine. The scholarship recipient shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$37,050.00

Alpha Zeta Omega Henry E. Agin Scholarship Fund

The Alpha Zeta Omega Henry E. Agin Scholarship Fund was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Alpha Zeta Omega Fraternity, Theta Chapter in honor of Henry E. Agin.

The annual distribution from this fund shall provide a need-based scholarship for a full-time PharmD student in good standing at The Ohio State University College of Pharmacy with a 3.0 or higher grade point average based on a 4.0 grading system and who comes from the Northeast Ohio counties (east to Pennsylvania, south to Mansfield, and west to Sandusky). Scholarship recipients will be selected by the dean of the College of Pharmacy and the assistant dean of Student Affairs in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy and the assistant dean of Student Affairs. Any such

December 8, 2006 meeting, Board of Trustees

alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The George H. Lohrman, M.D. Athletic Scholarship Fund

The George H. Lohrman, M.D. Athletic Scholarship Fund was established December 8, 2006, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John D. Lohrman (B.A., 1982) in memory of his father, George H. Lohrman, an associate professor in the College of Medicine from 1956-86.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a degree at The Ohio State University and is a member of the football team. Candidates must be from the State of Ohio and maintain a minimum grade point average (GPA) of 3.0. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to prove unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Description of Named Endowed Fund

Governor James A. Rhodes Scholarship Endowment Fund

The Governor James A. Rhodes Scholarship Endowment Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ohio Expositions Commission, and friends of 4-H Youth Development, of Ohio FFA, and of the late Governor James A. Rhodes. The description was revised December 8, 2006.

The annual distribution from this fund shall provide one or more scholarships to incoming freshmen or undergraduate students at The Ohio State University College of Food, Agricultural, and Environmental Sciences, or OSU-ATI in Wooster. Scholarship recipients will have a history of active participation in Junior Fair activities at the Ohio State Fair. Scholarship recipients shall be chosen by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences and a committee representing the Ohio Expositions Commission, and 4-H and FFA representatives. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name of Named Endowed Fund

The Paula and Fred Brothers Endowment Fund for Breast Cancer Research in Memory of Genevieve Monti-Brothers

The Gloria Brothers Endowed Scholarship Fund for Student Exchange between Ohio State and Université de Rennes 2, Rennes, France was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Fred Brothers in honor of his sister, Gloria, who studied in Rennes. The name and description were revised on February 1, 2006, to The Paula and Fred Brothers Endowment Fund for Breast Cancer Research, to reflect gifts from Paula Brothers, and to honor the memory of Fred's mother, Genevieve Monti-Brothers. The name was revised again December 8, 2006.

The annual distribution from this fund shall be used to support breast cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

December 8, 2006 meeting, Board of Trustees

**INTERIM AUTHORIZATION
TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT, AND
CONSTRUCTION CONTRACTS**

Resolution No. 2007-71

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the February 2007 Board of Trustees meeting is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on February 2, 2007; and

WHEREAS during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period before the next regularly scheduled meeting of the Board of Trustees on February 2, 2007, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design contracts and construction management contracts and enter into construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the February 2007 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the February 2, 2007 meeting.

**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS,
AND TO INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2007-72

APPROVAL TO ENTER INTO DESIGN CONTRACTS
DOAN HALL – PET/CT SCANNER INSTALLATION
NEWARK – HOPEWELL AND FOUNDERS HALLS RENOVATIONS
OLENTANGY TRAIL IMPROVEMENTS – PHASE I

RESIDENCE HALL ELEVATOR UPGRADES
SMITH LABORATORY REHABILITATION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

650 ACKERMAN ROAD – OSUMC BUILDING #4
BEVIS HALL – BIOMEDICAL ENGINEERING BASEMENT
LABORATORY SPACE
BEVIS HALL – BIOMEDICAL ENGINEERING LABORATORY RENOVATION
CENTRAL CLASSROOM BUILDING – CLASSROOM RENOVATIONS
CLINICAL SPACE REORGANIZATION – 10 WEST RHODES
INPATIENT ROOMS
INCREASE CAMPUS ELECTRIC CAPACITY PHASE I
(THIRD TRANSFORMER)
JOURNALISM BUILDING – MULTI-MEDIA CLASSROOM
OHIO UNION GARAGE RENOVATION AND EXPANSION
OLENTANGY TRAIL IMPROVEMENTS – PHASE I
RESIDENCE HALL ELEVATOR UPGRADES

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

AMBULATORY MARROW TRANSPLANT UNIT 11TH FLOOR RENOVATION
OARDC FEED MILL

Synopsis: Authorization to enter into design and construction contracts, and to increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

Doan Hall – PET/CT Scanner Installation (N/A)	\$1.91M	Hospitals operating funds
Newark – Hopewell and Founders Halls Renovations (05-06 capital request)	\$7.11M	State, Newark development, and COTC State funds
Olentangy Trail Improvements – Phase I (07-08 capital request)	\$0.42M	State funds
Residence Hall Elevator Upgrades (N/A)	\$1.90M	Student Affairs operating funds
Smith Laboratory Rehabilitation (05-06 capital request)	\$2.80M	State funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

650 Ackerman Road – OSUMC Building #4 (N/A)	\$3.16M	Hospitals operating funds
Bevis Hall – Biomedical Engineering Base. Laboratory Space (N/A)	\$0.68M	College operating funds
Bevis Hall – Biomedical Engineering Laboratory Renovation (05-06 capital req)	\$0.49M	State funds
Central Classroom Building – Classroom Renovations (05-06 capital request)	\$0.95M	State funds
Clinical Space Reorganization – 10 West Rhodes Inpatient Rooms (N/A)	\$0.32M	Hospitals operating funds
Increase Campus Electric Capacity Phase I (Third Transformer) (07-8 capital request)	\$6.00M	2007 bond proceeds
Journalism Building – Multi-Media Classroom (N/A)	\$0.49M	College operating funds

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Ohio Union Garage Renovation and (07-08 capital request)	\$20.90M	2007 bond proceeds and T&P operating funds
Olentangy Trail Improvements – Phase I (07-08 capital request)	\$0.42M	State funds
Residence Hall Elevator Upgrades (N/A)	\$1.90M	Student Affairs operating funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects:

Ambulatory Marrow Transplant Unit 11th Floor Renovation (N/A)	\$2.02M	Hospitals operating funds
OARDC Feed Mill (98-99 capital request)	\$6.61M	State and Grant funds

**Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts, and to increase construction contracts, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXVI for background information and maps, page 655.)

CONTRACTS -- AMENDMENT

Resolution No. 2007-73

EMPLOYMENT OF EXECUTIVE ARCHITECT, ENGINEERS, PROGRAMMING, DESIGN, DESIGN OVERSIGHT, AND CONSTRUCTION MANAGEMENT SERVICES

MEDICAL CENTER FACILITY MASTER PLAN – CLINICAL EXPANSION PROJECTS

Synopsis: Authorization to amend the resolution for contracts for executive architect, engineering, programming, design, design oversight and construction management services for the Medical Center Facility Master Plan – Clinical Expansion is requested.

WHEREAS the Medical Center Facility Master Plan is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quality academic medical centers nationwide; and

WHEREAS the Facility Master Plan proposes master plan projects envisioned to consist of the South Cannon Garage replacement, other parking facilities, Ross Heart Hospital Expansion, Digestive Health/North Doan Faculty Office Tower,

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MRI relocation, Diagnostic and Therapeutic Building, in-patient towers, ambulatory services, and various demolition, and renovation projects, site and civic infrastructure and faculty office projects, with an estimated project cost of \$780 million, with funding to be provided through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS to pursue this plan, the University desires to enter into contracts for programming, schematic design, design oversight, phasing, cost projections, scheduling and planning for further development of the clinical program, and the total costs is expected to be up to \$20 million, with funding to be provided through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS the University desires to select schematic design, design oversight programming, and construction management professionals now to provide all of these services at a level not to exceed \$20 million; and

WHEREAS the University will work to finalize the business, parking, and infrastructure plans for these Clinical Expansion projects before seeking Board of Trustees authorization to enter into individual project design and/or construction contracts that require additional infrastructure support; and

WHEREAS at its ~~June 2, 2006~~ November 4, 2005, meeting, the Board of Trustees authorized the University to begin the selection process for these professional services up to \$10 million, and that this amount has been utilized in planning to date:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to select qualified executive architectural, engineering, programming, design, design oversight, and construction management firms as necessary for these Medical Center Facility Master Plan – Clinical Expansion projects, provided that no more than approximately \$225 million in additional University debt capacity be used for these projects through FY 2007; and

BE IT FURTHER RESOLVED, That the University is authorized to spend up to \$20 million for these executive design and planning services and that any additional expenditure for these services shall require subsequent authorization from this Board; and

BE IT FURTHER RESOLVED, That design development and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization, provided that no authorization for construction contracts is to be submitted to the Board until a business plan is approved by the University.

EASEMENT

Resolution No. 2007-74

COLUMBUS SOUTHERN POWER COMPANY
960 KINNEAR ROAD
COLUMBUS, OHIO

December 8, 2006 meeting, Board of Trustees

Synopsis: Authorization to grant Columbus Southern Power Company an easement to provide electric utility service to The Ohio State University, Columbus, Ohio, is proposed.

WHEREAS Columbus Southern Power Company has requested a 133 square foot easement for a transformer pad and a 5-foot wide by 90-foot long easement for a utility line for a term of 25 years to provide electric utility service to 960 Kinnear Road; and

WHEREAS this easement will serve and benefit the Columbus campus and the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to prepare appropriate documents and grant an easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XXVII for map, page 675.)

ACCEPTANCE OF THE REPORT OF AUDIT FOR 2005-2006

Resolution No. 2007-75

Synopsis: The report of the audit of the financial statements for The Ohio State University for 2005-2006 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche in 2006 for an annual audit of the University for fiscal years 2005-2006 through 2009-10; and

WHEREAS the Deloitte & Touche audit of the University for 2005-2006, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, and certain constructive service comments have been discussed with the Audit Committee; and appropriate procedures and responses are being developed as a result of these comments:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 2005-2006, including the report on the audit of the University's financial statements and the summary of constructive service comments to management, be accepted.

Upon motion of Mr. Borrer, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Borrer, O'Dell, Shumate, Hicks, Fisher, and Shackelford.

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December 8, 2006 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2007-76

Synopsis: The report on research and other sponsored program contracts and grants and the summary for October 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 2006 be approved.

Upon motion of Ms. Hendricks, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution with nine affirmative votes, cast by Trustees Duncan, Hendricks, McFerson, Davidson, Borrer, O'Dell, Shumate, Fisher, and Shackelford, and two abstentions cast by Trustees Cloyd and Hicks.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2007-77

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

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	Market Value As of 10/31/06	Changes	Revised Allocation	% Alloc.	Target Alloc.
<u>Domestic Large Cap Equity</u>					
Fifth Third	\$42,576,970		\$42,576,970		
Huntington Value	\$41,191,107		\$41,191,107		
University Students	\$22,562,147		\$22,562,147		
Unallocated Equity	\$20,206,379	(20,206,379)	0		
State Street S&P 500 Index	<u>\$307,589,596</u>	<u>(45,000,000)</u>	<u>\$262,589,596</u>		
	\$434,126,199	(65,206,379)	\$368,919,820	17%	10%
<u>Domestic Mid Cap Equity</u>					
Meeder 100	\$110,312,640	(10,000,000)	\$100,312,640		
Meeder Enhanced	\$42,127,972		\$42,127,972		
Nicholas Applegate	\$57,110,334		\$57,110,334		
State Street Extended Index	<u>\$108,868,595</u>		<u>\$108,868,595</u>		
	\$318,419,541	(10,000,000)	\$308,419,541	14%	10%
<u>Domestic Small Cap Equity</u>					
Bernzott Capital Advisors	\$30,056,529		\$30,056,529		
Diamond Hill	\$10,343,236		\$10,343,236		
G.W. Capital, Inc.	\$12,481,338		\$12,481,338		
Hoover Investment Management	\$29,811,847		\$29,811,847		
Independence Investments	\$30,546,360		\$30,546,360		
Nicholas Applegate	\$88,914,106	(10,000,000)	\$78,914,106		
Opus Capital Management	\$28,905,230		\$28,905,230		
State Street Value Index	\$56,072,607	(10,000,000)	\$46,072,607		
State Street Russell 2000 Index	<u>\$158,883,582</u>	<u>(65,000,000)</u>	<u>\$93,883,582</u>		
	\$446,014,835	(85,000,000)	\$361,014,835	17%	10%
<u>International Equity</u>					
BlackRock	\$33,103,677	20,000,000	\$53,103,677		
Freedom Capital Management	\$32,292,900	20,000,000	\$52,292,900		
LSV Asset Management	\$32,065,669	20,000,000	\$52,065,669		
Newgate Capital Management	\$12,362,941	20,000,000	\$32,362,941		
State Street Index	<u>\$106,194,598</u>	<u>40,000,000</u>	<u>\$146,194,598</u>		
	\$216,019,785	120,000,000	\$336,019,785	16%	25%
<u>Domestic Fixed Income</u>					
Cypress Asset Management	\$24,545,728	20,000,000	\$44,545,728		
Hughes Capital Management	\$20,533,244	20,000,000	\$40,533,244		
Huntington Trust	\$41,944,548		\$41,944,548		
JP Morgan	\$21,575,321		\$21,575,321		
State Street Govt/Credit Index	\$163,395,205	(163,395,205)	\$0		
State Street Aggregate Index	0	\$73,395,205	\$73,395,205	Transfer	
	\$271,994,046	(50,000,000)	\$221,994,046	10%	7%
<u>High Yield Fixed Income</u>					
Commonfund High Yield	\$34,723,875	(10,000,000)	\$24,723,875		
Delaware Investments	\$31,026,608		\$31,026,608		
Lehman Brothers	<u>\$30,955,589</u>		<u>\$30,955,589</u>		
	\$96,706,072	(10,000,000)	\$86,706,072	4%	3%
<u>International Fixed Income</u>					
Brandywine Asset Management	\$20,534,875		\$20,534,875		
JP Morgan Asset Management	\$20,952,637		\$20,952,637		
State Street World Govt Ex-US Idx	<u>\$20,696,858</u>		<u>\$20,696,858</u>		
	\$62,184,370	0	\$62,184,370	3%	3%
<u>Real Estate</u>					
Campus Partners	\$20,000,000		\$20,000,000		
Don Scott Airport	\$23,389,000		\$23,389,000		
Miscellaneous	\$13,698,000		\$13,698,000		
State Street Wilshire REIT Index	<u>\$75,965,949</u>	<u>10,000,000</u>	<u>\$85,965,949</u>		
	\$133,052,949	\$10,000,000	\$143,052,949	7%	8%

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Absolute Return Funds

Angelo Gordon		\$30,000,000	\$30,000,000		new	
Commonfund Hedged Investors	\$95,082,716	(30,000,000)	\$65,082,716			
Farallon		\$30,000,000	\$30,000,000		new	
GMO		\$15,000,000	\$15,000,000		new	
Golden Tree		\$20,000,000	\$20,000,000		new	
Ramius Fund	\$37,707,712		\$37,707,712			
Wellington		<u>\$25,000,000</u>	<u>\$25,000,000</u>		new	
	\$132,790,428	\$90,000,000	\$222,790,428	10%		14%
	<u>Commit</u>	<u>Commit</u>	<u>Market Value</u>	<u>%</u>	<u>Target</u>	
	<u>10/31/06</u>	<u>12/8/06</u>	<u>10/31/06</u>	<u>Alloc</u>	<u>Alloc</u>	

Venture Capital/Private Equity

1999 Funds:

Commonfund Capital Partners 1999 (V/PE)	\$7,067,000	\$7,067,000	\$3,977,438			
Commonfund New Leaders(V/PE)	\$10,000,000	\$10,000,000	\$5,110,861			
Mesirow Partnership Fund I (V/PE)	\$10,000,000	\$10,000,000	\$5,951,623			

2000 Funds:

CID Seed Fund (V)	\$1,000,000	\$1,000,000	\$636,483			
EDF Ventures Seed Fund (V)	\$1,000,000	\$1,000,000	\$348,439			

2001 Funds:

Reservoir Venture Seed Fund I (V)	\$3,192,000	\$3,192,000	\$1,559,474			
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2005 Funds:

Commonfund International Partners V (V/PE)	\$10,000,000	\$10,000,000	\$1,449,886			
Commonfund Private Equity Partners VI (PE)	\$10,000,000	\$10,000,000	\$1,083,629			
Commonfund Venture Partners VII (V)	\$5,000,000	\$5,000,000	\$361,508			
Fort Washington Private Equity IV (V/PE)	\$5,000,000	\$5,000,000	\$2,213,344			
Mesirow Capital Partners IX (V/PE)	\$5,000,000	\$5,000,000	\$903,745			
Mesirow Partnership Fund III (V/PE)	\$5,000,000	\$5,000,000	\$693,640			

2006 Funds:

Coller International Partners V, LP (V/PE)	\$10,000,000	\$10,000,000				
Hellman & Friedman Capital Pts. VI (PE)		\$10,000,000			new	
Jordan Resolute Fund II (PE)		\$10,000,000			new	
M/C Venture Partners VI (V)	\$5,000,000	\$5,000,000	\$54,411			
Onex Partners II (PE)	\$5,000,000	\$5,000,000				
Providence VI (PE)		\$10,000,000			new	
Reservoir Venture Seed Fund II (V)	\$3,000,000	\$3,000,000				
Stonehenge Opportunity Fund II (PE)	<u>\$5,000,000</u>	<u>\$5,000,000</u>	<u>1,475,387</u>			
	\$73,192,000	\$103,192,000	\$25,819,868	1%		7%

Natural Resources

Commonfund Natural Resources VII (PE)		\$5,000,000			new	
Quantum Energy Partners IV, LP (V)	<u>\$10,000,000</u>	<u>\$10,000,000</u>				
	\$10,000,000	\$15,000,000		0	0%	3%

Upon motion of Mr. McFerson, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Trustees Duncan, Hendricks, McFerson, Borrer, O'Dell, Shumate, and Fisher, and five abstentions cast by Trustees Cloyd, Davidson, Wexner, Hicks, and Shackelford.

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(See Appendix XXVIII for background information, page 677.)

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WHO GETS IN, WHO GETS THROUGH: FROM ACCESS TO SUCCESS

Provost Barbara R. Snyder:

Thank you very much for this opportunity to report on what we are doing at Ohio State to make it financially accessible for every qualified student. As I said when I appeared before you in September, economic access is one of our key priorities this year in the Office of Academic Affairs. In her state of the University Address, President Holbrook identified accessibility as a defining characteristic of a great university, welcoming all academically talented students as a cornerstone of our land-grant mission, and a resolve of our Academic Plan.

Let me start today's conversation with a couple of updates. I am going to call the first one a piece of interim good news. On Wednesday, the Arts and Sciences' Faculty Senate voted to approve a Bachelor of Arts degree at 181 total credit hours, which will allow more of our students to graduate in four years. The Bachelor of Science degree vote will follow in January, as will votes in our other colleges that teach undergraduate students on the GEC revisions. I expect to be able to take the package to the University Senate in March and to this Board in April.

Another update is that we have the -- hot off the presses -- Academic Plan Update for 2006. We are very proud of it. It contains considerable evidence of Ohio State's increasing stature, including snapshots of some of our latest efforts to assure that lower income students do have access to an Ohio State education. This year we have earmarked \$71 million of our budget for financial aid. To begin our discussion for today on economic access, I want you to preview an ad that will be part of the National Ad Council campaign that will be launched next month.

[Video]

Provost Snyder:

Aimed at 8th-10th graders, the KnowHow2Go Campaign has been created by the same people who brought you the AFLAC duck. As you have heard, it informs students about the first and most important step in getting into college -- finding someone who can help. We have that person right here at Ohio State and she has joined us for today's discussion, Tally Hart, senior advisor for Economic Access. This is a position that we have created to ensure that we are doing everything we can to make sure students "KnowHow2Go" as the ad says, and that we are doing our best to make sure that it is financially possible for them to do so.

The KnowHow2Go Campaign is a response to a disturbing wake-up call about educational preparedness in our country. Research recently released by the World Economic Forum is the latest indication that the United States is losing ground in readying new leaders for the global economy. According to the Forum Survey of Education in 125 countries, the educational system in the United States now ranks a dismal 15th, just one notch ahead of Barbados and well after the educational systems of Finland, Singapore, and Iceland, which were the top three. When it comes to math and science education the news is worse still, the United States came in at 42nd. Last winter's commencement speaker, Shirley Ann Jackson, is not surprised. On

her website this former president of the American Association for the Advancement of Science and current president for Rensselaer Polytechnic Institute, alerts us to the widening gap between our nation's need for scientists and our production of them. Dr. Jackson says that our nation's technological strength depends entirely on its ability to attract, educate, and retain the best science and engineering workers. She then issues this clarion call, "our government, universities, and industries must act now to develop the intellectual capital of the future." Ohio State expects to be a leader in developing that intellectual capital.

In order to do so, we have to rewrite today's higher education scenario in which students with the highest ability and lowest income are less likely to go to college than students with the lowest ability and highest income. In this scenario, some of our most academically-able citizens are not being college educated. The first step in halting today's intellectual waste and turning it into tomorrow's intellectual capital is to open the University's doors even wider to academically-talented students irrespective of their financial need.

We are making some progress in welcoming a more economically diverse student body. Just last month, in fact, a report was issued by the Education Trust, which is the higher education equivalent to the Children's Defense Fund. In that report, Ohio State was cited for its work in closing the access gap for low income and minority students. This report gives us kudos for our aggressive recruitment of low-income students, noting that 26% of our student body qualified for Pell Grants, considered the backbone of federal financial aid for the very neediest of students. I am happy to say that ratio has risen from 23% in the 2004-2005 academic year, which was the snapshot year used recently by *The Chronicle of Higher Education* in reporting on the proportion of the nation's undergraduates receiving Pell Grants. According to the data that appeared in *The Chronicle's* May 16 issue, Ohio State ranked 9th among public institutions. Though our sister universities are working just as hard in this area as we are, I wouldn't be surprised to learn that we have risen on this list especially since only 2.5% points separates the institutions ranked from 3-10. The University of Cincinnati and UCLA top the list by quite a considerable margin.

However let me be clear, despite these hopeful signs, we are not satisfied with where we are as an institution and that is why we created the Office of Economic Access. Under Tally's direction, Ohio State will accelerate its efforts to educate students and their families about the financial resources available for low-income students who want to go to college. She is here to tell you about how her office is working to make that happen.

Ms. Natalia K. Hart:

Thank you for this opportunity to be here today and also to have the chance to introduce some of the talented people who are joining our small, but mighty office in this important objective.

Provost Snyder has set the stage perfectly. Education of all Ohioans is crucial to the sound economic future for our state, our nation, and especially for all of our children. It is the right thing to do, but it is also the smart thing to do. Ohio State has worked to optimize access and success. You know the great data of a 91.5% freshman to sophomore retention rate and a 71% graduation rate. That also applies to our lowest income students on campus, as well as our higher income students. Even those great successes are not enough for Ohio's future.

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According to estimates from the Lumina Foundation, if the United States is to regain the top position economically and internationally, Ohio alone needs 450,000 more college graduates on our base of 1.1 million. I am sure you find that as staggering as I do. Because Ohio has, by many standards, maximized college going among higher income families, the only resource that we have to capitalize on are students who fall into the lowest quartile of income throughout our state.

So what will the Office of Economic Access do to help solve the problem, not just for Ohio State but for the State of Ohio? First we will connect key players and work already underway. One of the biggest jobs we have is not replicating the many things that are already going on with faculty and other offices.

An example of our work is to combine with Extension, in both their urban and rural efforts, to deliver through our Extension Service Offices these key messages. I would like Deb Van Camp to recognize herself. She is a sterling example of a rural student like those we hope to reach in the future. She has been active in 4-H and FFA, is an Ohio State Land-Grant Scholar, and is on staff in our office as a student employee. She is coming up with her own ideas from a student perspective about how we can reach more students like her in Ohio's rural areas.

We are participating with the Office of Integrated Technologies. Connecting with rural Ohio, this project is our colleague's pilot delivery of technology to rural areas. They say they build the pipelines and we are building content to deliver through those pipelines so that more families have access to information about going on to college.

When I say "going on to college" I want to be clear it is not just coming to Columbus and Ohio State. We are working on the message of the importance of going on beyond high school whatever the right fit is for that student. We will showcase faculty and staff who are the first in their families to go to college. Our own students often feel that every faculty member in the classroom or staff member that they encounter is a person from multiple generations of college going. We know that is not true. We need to show them the models from our very own faculty and staff who were like them when they were in high school as a way to show it can be done and it has been done through Ohio State.

We know one of the ways that younger students want to learn about college is from college students. I am afraid they think that people like me were in college a long, long time ago; they want to hear from people who are here now. Research shows that they are the best voice to connect our students with those in grade schools and projects to determine how to make this effective model of linking students to younger students to encourage them to go onto college. We are going to provide a catalyst for academic research.

The Office of Economic Access will welcome interns such as Kristin Layous, who is a master's candidate in higher education policy and is doing a practicum with our office. We are supporting the social justice program at Honors and Scholars, which is an emerging program to work on access for low-income middle school students.

We are working with the College of Education and Human Ecology to assure that those who plan to teach leave Ohio State with a game plan to encourage college going among lowest income students. We are working with faculty and staff to develop tools that target young boys. We

discovered that they have a different learning pattern about this whole issue of access. Patty Cunningham, who is a Ph.D. candidate here at Ohio State, is working on an idea that we hope might be patented one day about a high-tech game that simulates the steps to go to college. We think it would be encouraging for both boys and girls, but especially encouraging for young men.

A third area that we are working on is to develop grants and pilot programs to serve as national models. This is going to be led by Laura Lembo Kraus, associate director of the office, who demonstrated her ability in program development as part of our wonderful First Year Experience series. We are working with Hilliard Schools tutoring students in our target audience on Saturdays as part of Adopt a School Program. We are also providing classes during those same sessions to their parents about the steps to go into college. With Laquore Meadows, a Ph.D. candidate, we are going to do that technologic connection between some of our honors students and students who are in area schools that are not served by wonderful groups like I Know I Can. So we are working very carefully to be sure that we don't overlap with existing solid programs in our state.

Finally, we are part of the University's strategic planning to assure that access can start not just at the Columbus campus, but from many points to achieve the right initial fit for students. Our efforts are aimed at low-income students going on to college and we will continue to work with Julia Benz, our wonderful new director of Financial Aid, and our colleges to assure that we are leveraging that substantial investment that Provost Snyder explained and college funds to support our needy students who do come to Columbus.

There is a poster in your packet that will be in high schools, along with the National Ad Council Campaign from the Lumina Foundation and ACE. It shows in the third pane the importance of the right fit. Our goal is to have any Ohioan start in the right place for them, but, hopefully, end up in the 'Shoe' at graduation, whether that path begins at a regional campus, a community college, or another undergraduate institution such as Central State. It is a big job, but we plan to do something great not just for Ohio State but for the State of Ohio.

I will turn it back over to Provost Snyder with thanks for her vision in leading us in this effort.

Provost Snyder:

Thank you, Tally. I think you can see why we believe Ohio State has an opportunity to set the standard for the nation in getting qualified low-income students into the college pipeline. Tally mentioned that we have given each of you a preview of the KnowHow2Go Campaign poster, because we want you to understand our serious commitment to achieving this goal. Clearly, our work is cut out for us. I want to close with a radio spot from the KnowHow2Go Campaign created especially for those students who really don't know how to go. For many of them, the only model for getting to college is waiting for the coach to call or ring the doorbell with an invitation.

[Radio Spot]

Provost Snyder:

With Tally's leadership and that of Julia Benz, director of Financial Aid, I fully expect to come back to you in the future and say that we have become

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the nation's leader in enabling financial access to higher education. We would be happy to respond to any questions.

Dr. Cloyd:

Thanks for that great presentation. The Education Trust Report that you referenced titled "Engines of Inequality," the Ohio State reference was the only thing in that whole report that was positive. You have outlined well what I think the problems are.

First, I would like to applaud the leadership at the University for not accepting that you either have high-quality students to raise your ranking or you provide access and a means to support the success of minority and low-income family students in getting a post-secondary education. I think it is just terrific that you have taken it on. As you noted, there are a lot of challenges here and it is encouraging, at least to me, to see the breadth of the programs. I think it is one of the highest priorities we have as a University and, therefore, as a Board in supporting you to get that leadership status.

I think one of the things that could be good is if we could achieve the goals' metrics. What would really be the right things for us to be monitoring, so you could tell us if we are not making the success that we should be as you evaluate the plethora of wonderful programs that you have underway.

The last thing that I would mention is that I really like the idea of the way you are building networks. I applaud the students that are getting involved in this. I agree with you that there will be no stronger group that we can bring in than for young people to help other young people understand what they need to do. I hope we are being as supportive as we can to the students that are helping us in this effort.

Provost Snyder:

Thank you, Dr. Cloyd. I would also like to say something about the Education Trust Report. It was a report on the flagship universities of the fifty states and how they are failing in their mission to provide access to higher education for minority students and students from the lowest income brackets. They graded every flagship institution -- there were no A's; 4 institutions got B's; and The Ohio State University got a C. Obviously, one measure of our success will be future reports of the Education Trust.

Another thing that we have already been working on is increasing the number of Pell Grant recipients that we have as a percentage of our incoming student class. Another metric measures the percentage of students from the lowest income brackets. We are working hard on those measures as well as making sure that when we bring those students here, we support them through the kinds of programs that Martha talked about.

Ms. Shackelford:

If students who have gained access and have financial need don't get the support when they get to campus, they are likely to leave. I think that goes back to the report earlier. I think you should have for all students a required course -- and it may be in the First Year Experience -- on how to manage their finances, and a place where they can go if they get in financial trouble that is central and accessible. I can tell you from personal experience with I Know I Can, we have increased the retention numbers a lot here by simply having a place where they could go. You have a college access network in

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Ohio that can help you with this if you get all their students together. I went twenty years ago and couldn't find my way into an office to get them to listen to the message of support once the students got here. It is just critical what you are doing and I know you will do it well.

Mr. Fisher:

I would like to broaden the base a little bit. Ms. Hart, is your program at work compatible with our policy on selective admissions?

Ms. Hart:

I believe it is, Mr. Fisher. That is why my closing thought was we have to think more broadly about where students begin and understand we really are encouraging students for whom the Columbus campus is the right fit and that means an ability to graduate and attend here. That is why efforts like our Land-Grant Opportunity Scholars that reaches, as a seed effort, a student in every county who has the highest need and highest ability. Part of the reason why that works is that our students don't do anything separate. They fill out their admissions application one time and their financial aid application one time. That means we are drawing in, and we believe we have evidence of it, more low-income students who don't get that scholarship, but find out what a phenomenal financial aid package we have once they do apply and are admitted.

It also means though that access has to be thought of differently. We are working very extensively under Provost Snyder's leadership with a model about better access through our regional campuses and through community colleges. That is why the picture of graduation at the 'Shoe' reflects a lot of different entrance points.

I happen to believe very firmly in our admission standards, because they do correlate with who graduates and who completes. It does cause our need to redouble our efforts to be sure that low-income students are well represented in that model. I am a proponent of it simply because a student from low-income who comes here, gets debt -- even at a small level -- and leaves is in worse condition, than if they hadn't gone to college at all. We are working interactively to be sure that we get the right students under our admissions' criteria, but also look for these other avenues of access because we also know they are formulas for success. Thank you.

Provost Snyder:

I would add that one of the most devastating failures of higher education is what I told you earlier -- that the highest income, lowest ability students go to college at a higher rate than the lowest income, highest ability students. There really is something terribly wrong with that. It's not just selective admissions that is causing that kind of failure. It really does have to do with our ability to draw the most talented students into higher education and make them realize that college is possible at a time in their lives when it is early enough for them to make the kinds of decisions that will allow them to be ready when they graduate from high school.

(See Appendix XXIX for background information, page 687.)

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December 8, 2006 meeting, Board of Trustees

Judge Duncan:

We have one item of new business and I would like to call on Dr. Allan Silverman, chair of the Faculty Council.

Dr. Allan J. Silverman:

Thank you, Mr. Chairman. On behalf of the faculty, I want to take a moment to honor one of our own, one of the great ones who put down the chalk for the last time.

I met David Frantz when I was an undergraduate student at Ohio State. I heard about him for the first time when I was an honors student on the twelfth floor of Taylor Tower. I was trying to figure out what courses to take and everybody said, "You have to take this course on Shakespeare from this assistant professor of English." I never got to take that course; I was a major in other areas.

I came back in 1985 as a faculty member and he was no longer an assistant professor of English. He has done many things in his career, but one thing he always did most consistently was teach one of the best classes at this University. I spent a lot of time looking through honors files, especially for some of the highest ability students -- Marshall, Rhodes, Melons -- and there was one constant, almost all of them had been through David Frantz's Shakespeare course. The faculty of the University seldom agrees about any one thing, but it is fair to say, if you asked, "Who is in the pantheon of teachers at this University?," there is absolutely no doubt that David Frantz belongs there.

Besides my personal respect and admiration, David, I brought what every great teacher gets at the end of their career -- an apple!

Dr. David O. Frantz:

Thank you.

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Thereupon the Board adjourned to meet Friday, February 2, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary

(APPENDIX XXV)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITAL
BOARD BYLAWS

AMENDMENTS APPROVED BY
THE UNIVERSITY HOSPITAL BOARD
ON NOVEMBER 16, 2006

The proposed amendments to the Bylaws of The Ohio State University Hospital Board provide for the following revisions:

- A. To conform the bylaws to decisions made by the Board of Trustees in terms of the structure of the Board.
- B. To reconstitute the Professional Affairs Committee
- C. To add the dean of the College of Medicine to the Board

UNIVERSITY HOSPITALS BOARD BYLAWS

Amended Bylaws

3335-93-01 University hospitals board.

The body responsible to the Ohio state university board of trustees for oversight of patient care services, financial performance, and the university hospitals' support of the Ohio state university health sciences academic programs, shall be known as the university hospitals board (herein called hospitals board).

(A) The hospitals board will be composed of two members of the Ohio state university board of trustees (trustee members), twelve citizens from the general public (citizen members), and the chairperson of the ~~integrated college central~~ faculty practice group ~~or other senior faculty physician leader~~, all appointed by the Ohio state university board of trustees in consultation with the president of the university.

(B) The president of the Ohio state university, the executive director, medical director and chief of the medical staff of university hospitals, senior vice president for health sciences, ~~and~~ dean of the college of medicine ~~and public health~~, and vice president for health services shall be ex-officio members with vote of the hospitals board.

(C) and (D) unchanged.

~~(E) In addition to the hospitals board members, the following, at the hospitals board's request, will participate in deliberations, will receive agenda and minutes, and from time to time will be invited to attend hospitals board meetings and other activities, and to submit agenda items:~~

~~Deans of health sciences colleges~~

~~(F)~~(E) Unchanged.

~~(G)~~(F) Unchanged.

3335-93-02 Powers and duties.

Members of the hospitals board shall be responsible to the university board of trustees for the oversight of patient care services in and financial performance of university hospitals and for ensuring that the hospitals' activities support the health sciences programs of the university. Although it is understood that the university board of trustees cannot delegate its ultimate authority over and responsibility for the hospitals--including determination of policy for the fiscal health of the university hospitals, its personnel policies, or the definition of the hospitals' mission--the hospitals board will be delegated the authority and responsibility set forth herein, consistent with Ohio law. The university hospitals board will be responsible for, subject to the authority and periodic review of the university board of trustees, the following:

(A) through (G) unchanged.

(H) Review and ~~approval of~~ recommend operating and capital budgets prior to their submission to the Ohio state university board of trustees by the university president.

(I) and (J) unchanged.

(K) ~~Approval~~ Recommending and monitoring strategic plans consistent with the strategic plan for the university medical center.

(L) Unchanged.

3335-93-04 Meetings and notice.

(A) Regular meetings. Regular meetings of the hospitals board may be held each month, or on a schedule established by the board, at times which shall be set and publicly announced ~~by the chairperson of the board~~ and/or at such other time or place as may be announced by the chairperson.

(B) through (D) unchanged.

3335-93-10 Responsibilities of executive director of university hospitals.

The executive director shall have such authority as may be conferred by the senior vice president for health sciences ~~and dean of the college of medicine and public health~~, the vice president for health services, and the hospitals board. The executive director shall be responsible for the operation of university hospitals and shall serve as the chief executive ~~and operating~~ officer. The executive director will coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs with the medical director.

3335-95-02 Chairperson.

The chairperson of the board shall appoint all committee members; shall preside at all meetings of the board; and shall be responsible for approving the agenda for board meetings; ~~and shall make an annual report to the university board of trustees and such other reports as the Ohio state university board of trustees may require.~~ The chairperson shall have such other and further duties and authority as may be prescribed elsewhere in these bylaws, or from time to time by the hospitals board.

3335-97-01 Committee designations.

The board shall establish ~~an executive committee, a strategic planning committee, an administrative/operations committee, a professional affairs/education/research committee, a finance and audit committee,~~ and such special purpose committees as may be necessary. The chairperson of the board shall appoint the board's representatives to the committees; the president of the university may designate any officer of the university to attend meetings of the committees as ex-officio members without vote. ~~The senior vice president for health sciences and dean of the college of medicine and public health and the medical director, may attend meetings as ex-officio members.~~ The hospitals executive director shall attend all meetings and act as secretary.

~~3335-97-02 Executive committee.~~

~~(A) Responsibilities. The executive committee shall:~~

- (1) ~~Transact business of the hospitals board between regular meetings of the board.~~
 - (2) ~~Coordinate the board's education and self-evaluation activities, and interaction with the Ohio state university board of trustees. The summary of the annual self-evaluation will be shared with the full hospitals board and communicated to the university trustees in accordance with rule 3335-93-03 of the Administrative Code.~~
 - (3) ~~Coordinate board activities and committee representation.~~
 - (4) ~~Ensure review of the hospitals board bylaws every other year, and forward the report/recommendations to the full hospitals board. Modifications will be forwarded to the university trustees for review and approval as appropriate and in accordance with rule 3335-103-01 of the Administrative Code.~~
 - (5) ~~Receive and act on reports from the medical staff administrative committee and/or the professional affairs/education/research committee regarding credentialing.~~
- (B) ~~Composition. The executive committee of the hospitals board shall consist of: the chairperson of the hospitals board, who will serve as chairperson of the committee; the vice chairperson of the hospitals board; the immediate past chairperson of the hospitals board; the president of the university; the chairpersons of all standing committees of the hospitals board; and the two trustee members of the hospitals board. The senior vice president for health sciences and dean of the college of medicine and public health, or other officer designated by the president of the university, and the medical director, the hospitals executive director, the chief of the medical staff, and the chief of staff elect, shall serve as ex-officio members.~~
- (C) ~~Meetings. The executive committee shall meet at the call of the chairperson and shall advise the hospitals board of its activities.~~

~~3335-97-03 Strategic planning committee.~~

- (A) ~~Responsibilities. The strategic planning committee shall be responsible for the following specific duties:~~
- (1) ~~Developing, implementing and monitoring the impact of strategic plan.~~
 - (2) ~~Recommending/evaluating new programs, program elimination, or program alteration.~~
 - (3) ~~Updating the combined strategic plan of university hospitals and college of medicine and public health with appropriate consideration of other health-related colleges and including monitoring external factors affecting all of the preceding.~~
 - (4) ~~Monitoring strategic plan integration to plans of the university.~~
 - (5) ~~Such other responsibilities as assigned by the chairperson of the hospitals board.~~

- (B) ~~Composition. The committee shall consist of four board members, appointed annually by the chairperson of the hospitals board, one of whom shall be appointed as chairperson of the committee; and the two members of the medical staff nominated by the medical staff.~~
- (C) ~~Meetings. The strategic planning committee shall meet at the call of the chairperson and shall advise the hospitals board of its activities.~~

3335-97-04 Administrative/operations committee.

- (A) ~~Responsibilities. The administrative/operations committee shall be responsible for the following specific duties:~~
 - (1) ~~Development and maintenance of three year financial plan with continuous monitoring of the plan.~~
 - (2) ~~Evaluating safety/security and disaster planning performance.~~
 - (3) ~~Evaluating information systems development.~~
 - (4) ~~Monitoring development programs.~~
 - (5) ~~Monitoring capital and facilities programs.~~
 - (6) ~~Monitoring operational goals and performance.~~
 - (7) ~~Reviewing internal and external audit functions.~~
 - (8) ~~Such other responsibilities as assigned by the chairperson of the hospitals board.~~

- (B) ~~Composition. The committee shall consist of four board members, appointed annually by the chairperson of the hospitals board, one of whom shall be appointed as chairperson of the committee; and two members of the medical staff nominated by the medical staff.~~

- (C) ~~Meetings. The administrative/operations committee shall meet at the call of the chairperson and shall advise the hospitals board of its activities.~~

~~3335-97-05~~ 3335-97-02 Professional affairs/education/research committee.

- (A) Responsibilities. The professional affairs/education/research committee shall be responsible for the following specific duties:
 - (1) ~~Monitoring~~ Overseeing all patient care activity in facilities deemed by the university trustees to be the administrative responsibility of university hospitals including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians office facilities.
 - (2) Monitoring quality assurance performance ~~under in~~ accordance with the standards set by the university medical center for all programs identified in paragraph (A)(1) of this rule.

- ~~(3) Monitoring medical and other educational activity and relationship to hospitals.~~
 - ~~(4) Monitoring research activity and relationship to hospitals.~~
 - ~~(5)~~
 - (3) Unchanged.
 - ~~(6)~~
 - (4) Reviewing ~~Monitoring the achievement of~~ accreditation and licensure agency requirements and response to such.
 - ~~(7)~~
 - (5) ~~Reviewing of~~ and recommending medical staff bylaws changes and changes to medical staff rules and regulations.
 - ~~(8) Reviewing human resources actions including management and professional development, compliance with EEO guidelines, wage and salary administration and productivity.~~
 - ~~(9)~~
 - (6) Such other responsibilities as assigned by the chairperson of the hospitals board.
- (B) Composition. The committee shall consist of ~~four~~ three board members, appointed annually by the chairperson of the hospitals board, one of whom shall be appointed as chairperson of the committee; and the chief medical director officer of the health system, and the chief of the medical staff ~~and the chief of staff-elect.~~
- (C) Meetings. The professional affairs/~~education/research~~ committee shall meet at the call of the chairperson and shall advise the hospitals board of its activities.

~~3335-07-06 Finance and audit committee.~~

- ~~(A) Responsibilities. The finance and audit committee shall be responsible for the following specific duties:~~
- ~~(1) Reviewing and recommending of the annual operating and capital budgets to the university hospitals board.~~
 - ~~(2) Receiving and reviewing the annual fiscal audit of the hospitals and maintaining relationships with outside auditors.~~
 - ~~(3) Making recommendations for the investment and management of resources.~~
 - ~~(4) Approving policies regarding fiscal planning.~~
- ~~(B) Composition. The committee shall include the vice president for health services, at least three other university hospitals board members, one of whom shall be appointed as the chairperson of the committee, a senior member of the medical staff, and such others as determined by the chairperson.~~
- ~~(C) Meetings. The finance and audit committee shall meet at the call of the chairperson and shall advise the hospitals board of its activities.~~

3335-99-01 Relationships of hospitals to health sciences, academic, and research programs.

The health sciences colleges of the university carry out a significant portion of their educational and research activity in university hospitals. Although the hospitals board has not been delegated specific responsibilities for academic programs, it shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the hospitals patient care programs. The senior vice president for health sciences ~~and dean of the college of medicine and public health~~ and vice president for health services shall be charged with maintaining an effective liaison between the health sciences colleges and the hospitals board to assure excellence in both academic and patient care programs.

3335-101-03 Medical staff organization.

The hospitals board shall approve and authorize the organization of the medical staff to discharge those duties and responsibilities assigned to it by the hospitals board and specifically to accomplish the following purposes, among others:

- (A) Unchanged.
- (B) To recommend to the professional affairs/~~education/research~~ committee of the hospitals board the appointment or reappointment of an applicant to the medical staff of the hospitals, the clinical privileges such applicant shall enjoy in the hospitals, and appropriate action that may be necessary in connection with any member of the medical staff.
- (C) and (D) unchanged.

3335-101-06 Medical staff administrative committee.

- (A) and (B) unchanged.
- (C) Meetings. The medical staff administrative committee shall meet monthly. Minutes of the meetings shall be provided to all members of the professional affairs/~~education/research~~ committee, the senior vice president for health sciences, ~~and the dean of the college of medicine and public health~~, the dean of the college of dentistry, and the deans of other professional colleges whose faculty have appointment on the medical and dental staffs.



Doan Hall - PET/CT Scanner Installation

315-07-0166

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

363,616 ASF/669,869 GSF Age: 1951

Description:

This project will renovate Room 236B for the installation of a Positron Emissions Tomography(PET) and Computed Tomography(CT) scanner.

Project Information:

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,906,500.00					
Total:	\$1,906,500.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,906,500.00	12/08/2006		
CONSTRUCTION				
Construction Start		07/02/2007		
Completion		11/16/2007		

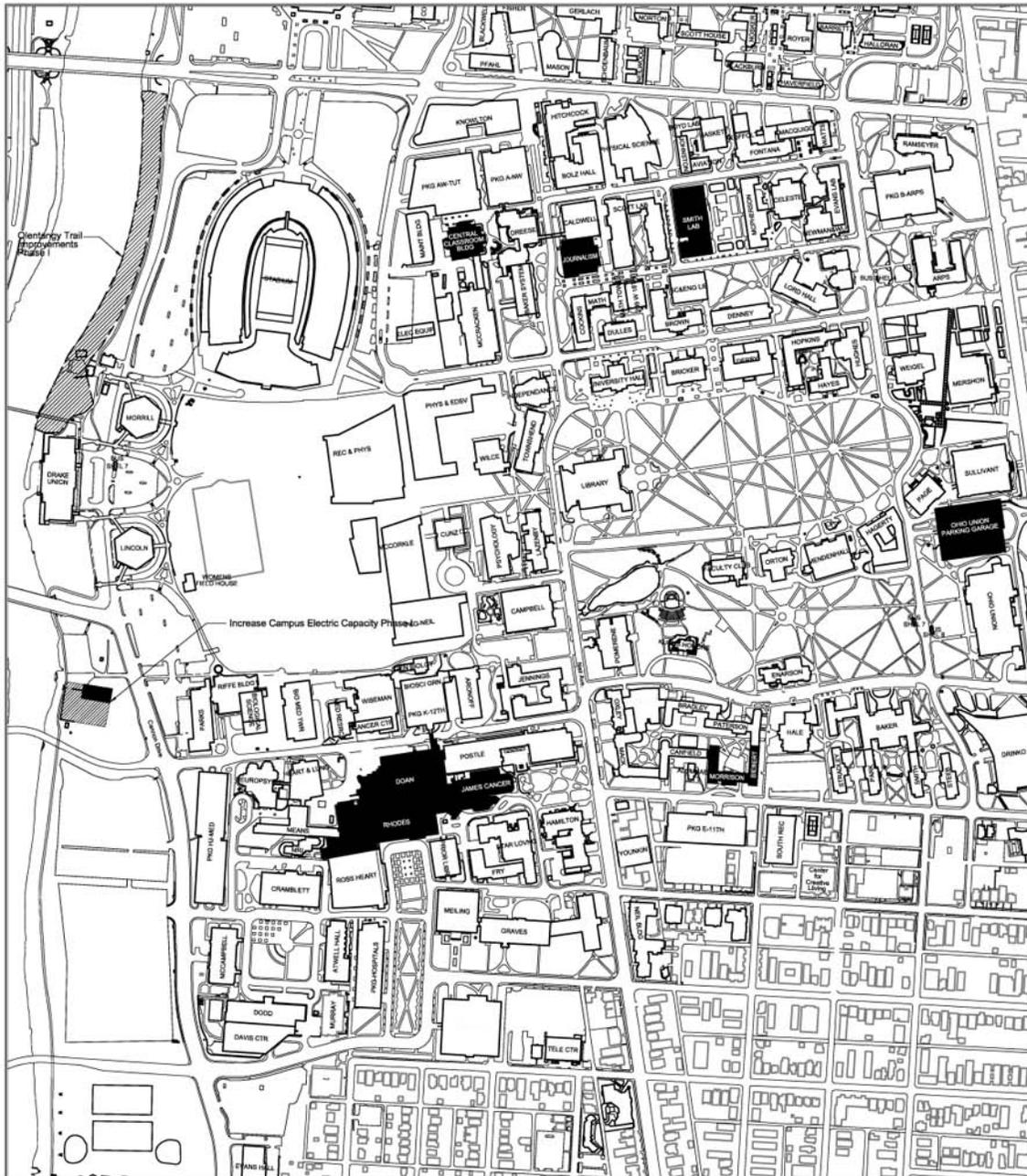
Project Team:

Project Manager: Abu Saleh (saleh.16@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

Core and Medical Campus Projects

- Ambulatory Marrow Transplant Unit 11th Floor Renovation
- Central Classroom Building - Classroom Renovations
- Clinical Space Reorganization -10 West Rhodes Inpatient Rooms
- Doan Hall - PET/CT Scanner Installation
- Increase Campus Electric Capacity Phase I (3rd Transformer)
- Journalism Building - Multi-Media Classroom
- Ohio Union Garage Renovation and Expansion
- Olentangy Trail Improvements - Phase I
- Residence Hall Elevator Upgrades
- Smith Laboratory Rehabilitation



Office of Business and Finance / Board of Trustees Meeting

December 8, 2006





Newark - Hopewell and Founders Halls Renovations

315-2005-961

Requesting Agency(s): NEWARK CAMPUS

Location(s): Founders Hall

61,054 ASF/90,255 GSF Age: 1968

Location(s): Hopewell Hall

56,556 ASF/84,288 GSF Age: 1976

Description:

This project will renovate various areas in Hopewell and Founders Halls to create classrooms, offices, and teaching/research labs.

Project Information:

Funding will be shared between OSU Newark and Central Ohio Technical College.

This project will address \$1.3M in deferred maintenance on Hopewell Hall and \$1.0M of deferred maintenance on Founders Hall.

Issues:

How does this project advance the Academic Plan? The additional spaces will allow the campus to broaden the learning opportunities for students, to better support research and to better serve the growing enrollment, while allowing for future growth.

Outstanding Funding Issues: A portion of the project funding is from future capital appropriations (2009-2010). OSU Newark and COTC will fund any delay or shortfall with operating funds.

Timing Issues: The current occupants of the affected spaces in Hopewell and Founders Halls will be relocating to the Newark Campus - Warner Library and Student Center. This project cannot start until the Warner Center project is complete, expected in Winter 2008.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Newark	\$300,000.00					
Future Capital Appropriations	\$5,902,254.00					
Central Ohio Technical College - State	\$354,765.00					
HB16 Line Item Appropriation	\$508,408.00					
Total:	\$7,065,427.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$7,065,427.00	12/08/2006		
CONSTRUCTION				
Construction Start		06/16/2008		
Completion		06/16/2009		

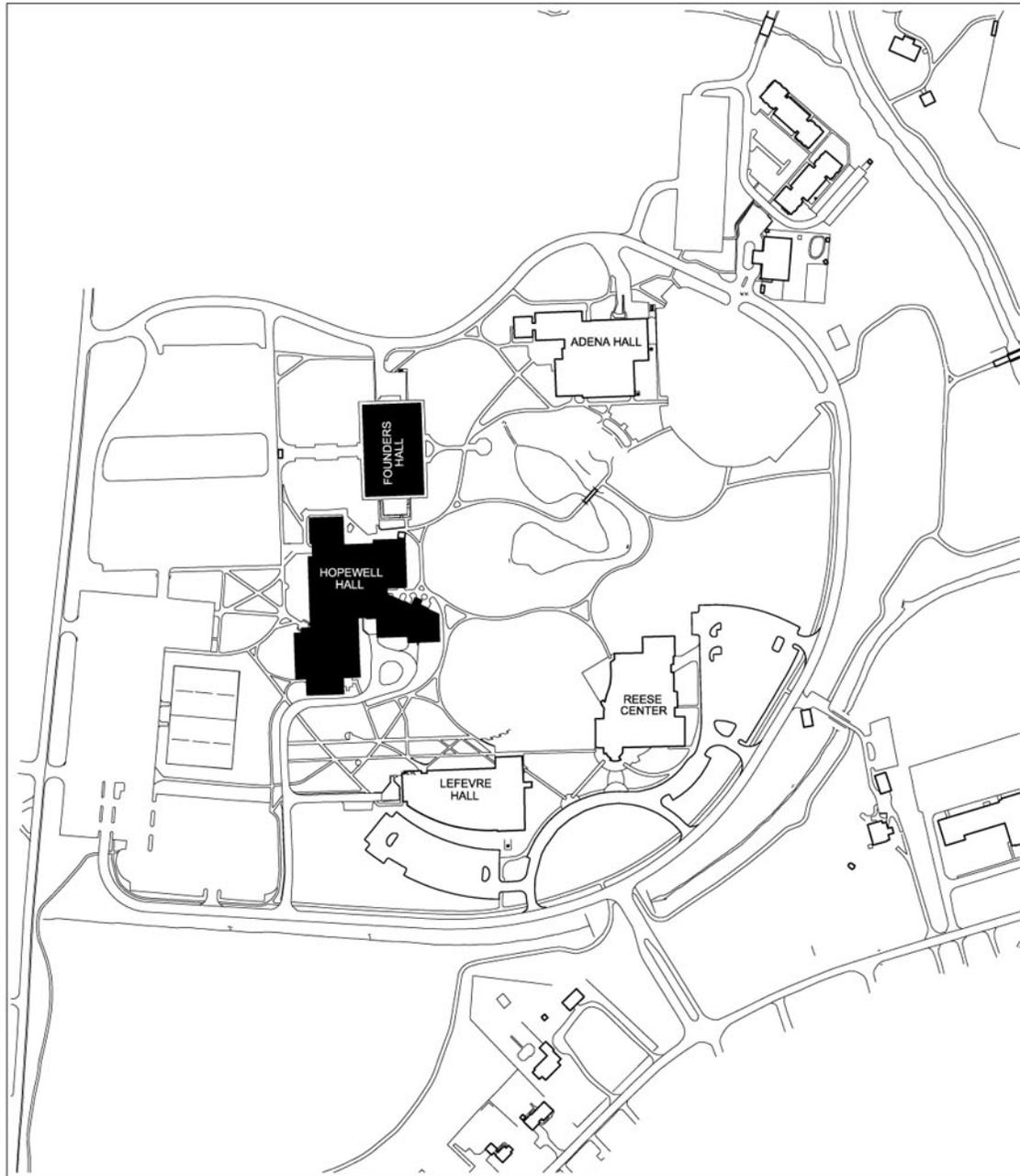
Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Newark Campus Projects

- Hopewell and Founders Halls Renovations



Office of Business and Finance / Board of Trustees Meeting

December 8, 2006





Olentangy Trail Improvements - Phase I

315-07-0165

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Mall, Plaza, Green-Col.

ASF/0 GSF Age:

Description:

This project will extend the bikeway from the Woody Hayes Bridge to the Drake Union at the river level and make connection with and improvements to the existing levee path.

Project Information:

The boundaries of the site are the Woody Hayes Bridge to the north, Drake Union to the south, Cannon Drive to the east and the Olentangy River to the west.

Issues:

How does this project advance the Academic Plan? This project will improve the learning environment by offering alternate transportation opportunities to and from campus.

Outstanding Funding Issues: A portion of the project funding is from future capital appropriations (2007-2008).

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Future Capital Appropriations	\$350,000.00					
Repair & Renovation Fiscal Yr 2007	\$70,000.00					
Total:	\$420,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$420,000.00	12/08/2006		
DESIGN				
Design Dev Document Approval		03/30/2007		
Construction Document Approval		05/30/2007		
BIDDING				
Bidding Approved BoT	\$420,000.00	12/08/2006		
CONSTRUCTION				
Construction Start		08/01/2007		
Completion		11/01/2007		

Project Team:

Project Manager: Gary Collier (collier.26@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Residence Hall Elevator Upgrades

315-07-0188

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Siebert Hall, Annie Ware Sabine

46,383 ASF/74,647 GSF Age: 1957

Location(s): Morrison Tower, Mary Franc

55,002 ASF/99,916 GSF Age: 1962

Description:

In both Morrison Tower and Siebert Hall, this project will provide upgrades to three building elevator system machines, controllers, fixtures, hoist-way equipment and cab interiors including code-compliant Fire Fighters' operation, fire recall, high-rise operations and ADA provisions.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will advance the Academic Plan by improving student facilities and ensuring an accessible environment.

Outstanding Funding Issues: The project proposes to use FY 2009 bonds, which will not be available until the construction phase. Student Affairs will cover the projects costs until bond funds are available.

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$1,900,000.00					
Total:	\$1,900,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,900,000.00	12/08/2006		
BIDDING				
Bidding Approved BoT	\$1,900,000.00	12/08/2006		
CONSTRUCTION				
Construction Start		06/01/2007		
Completion		08/01/2008		

Project Team:

Project Manager: Mark Stelzer

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Smith Laboratory Rehabilitation

315-2005-957

Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF
Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF
Location(s): Smith Laboratory, Alpheus

134, 125 ASF/219,438 GSF Age: 1950

Description:

This project will renovate portions of Smith Laboratory for the Anthropology Department. This project will also relocate and renovate some pool classrooms from the upper floors to the first and second floors.

Project Information:

A comprehensive building assessment will be completed prior to entering into the design phase.
 This project will begin to address the \$51.8M of deferred renewal on Smith Laboratory.

Issues:

How does this project advance the Academic Plan? This project will provide improved space for the Department of Anthropology and improve the classroom pool space within Smith Laboratory.

Outstanding Funding Issues: None

Timing Issues: The start of construction on this project will occur after the remaining Physics researchers are relocated to the new Physics Research Building.

"Ripple effects" of the project: Enables relocation of some of the current occupants in Lord Hall, an essential step towards the demolition of that facility.

Special limitations/risks: There are other partial renovation projects planned and occurring in Smith Laboratory that will overlap with the projected schedule of this project, each involving MEP issues and voice/data issues. This project will be designed to coordinate with the other projects to prevent gaps or overlap.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Line Item Appropriation	\$2,800,000.00					
Total:	\$2,800,000.00					

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,800,000.00	09/22/2006	12/08/2006	
CONSTRUCTION				
Construction Start		09/07/2007		
Completion		06/30/2008		

Project Team:

Project Manager: Margaret Murphy (murphy.641@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)



650 Ackerman Road - OSUMC Building #4

315-2003-904-6

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Ackerman Rd, 600-640,670,680 (Rear)

243,434 ASF/291,600 GSF Age: 1969

Description:

This project will convert existing space into new laboratories and associated office space for the Medical Center.

Project Information:

This project is included in the \$23,000,000 umbrella project for the 650 Ackerman Road Facility.

This project addresses a portion of the \$3.5M of deferred maintenance for the 650 Ackerman Road Facility.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$3,159,051.00					
Total:	\$3,159,051.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$23,000,000.00	02/07/2003		02/07/2003
DESIGN				
Arch/Engr Contract		10/21/2003		10/21/2003
Design Dev Document Approval		05/10/2005	08/23/2006	08/23/2006
Construction Document Approval		06/15/2005	11/20/2006	
BIDDING				
Bidding Approved BoT	\$3,159,051.00	12/08/2006		
CONSTRUCTION				
Award of Contracts		04/09/2007		
Construction Start		04/10/2007		
Completion		09/07/2007		

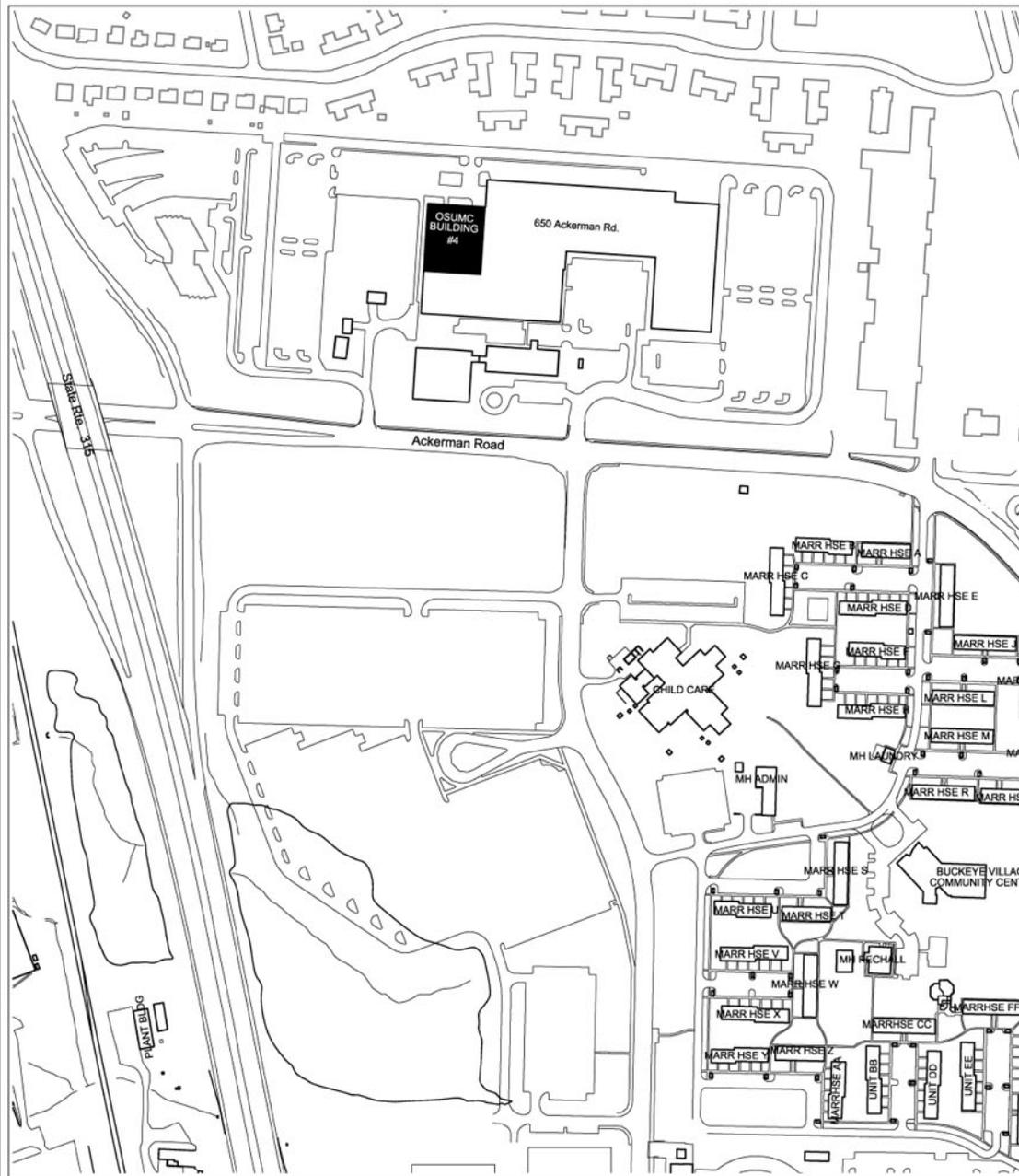
Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
 BAXTER HODELL DONNELLY & PRESTON - Design

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)

Midwest Campus Projects

- 650 Ackerman Road - OSUMC Building #4



Office of Business and Finance / Board of Trustees Meeting

December 8, 2006





Bevis Hall - Biomedical Engineering Basement Laboratory Space

5061-PF08286

Requesting Agency(s): BIOMEDICAL ENGINEERING

Location(s): Bevis Hall, Howard L.

46,417 ASF/80,178 GSF Age: 1969

Description:

This project will convert old classrooms and offices into wet and dry lab spaces for the College of Engineering.

Project Information:

The project budget increased due to added mechanical and bio-safety equipment, and laboratory casework.

This project will address a portion of the \$1.4M of deferred maintenance on Bevis Hall.

Issues:

How does this project advance the Academic Plan? This project will provide laboratory spaces for faculty and students for the College of Engineering.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Engineering	\$409,430.00	\$675,284.00				
Total:	\$409,430.00	\$675,284.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$409,340.00	02/04/2005		02/04/2005
DESIGN				
Design Dev Document Approval		08/28/2005	05/11/2006	05/11/2006
Construction Document Approval		11/25/2005	10/23/2006	
BIDDING				
Bidding Approved BoT	\$675,284.00	01/06/2006	12/08/2006	
Bid Opening		01/30/2006	01/01/2007	
CONSTRUCTION				
Construction Start		03/24/2006	02/28/2007	
Completion		07/24/2006	08/27/2007	

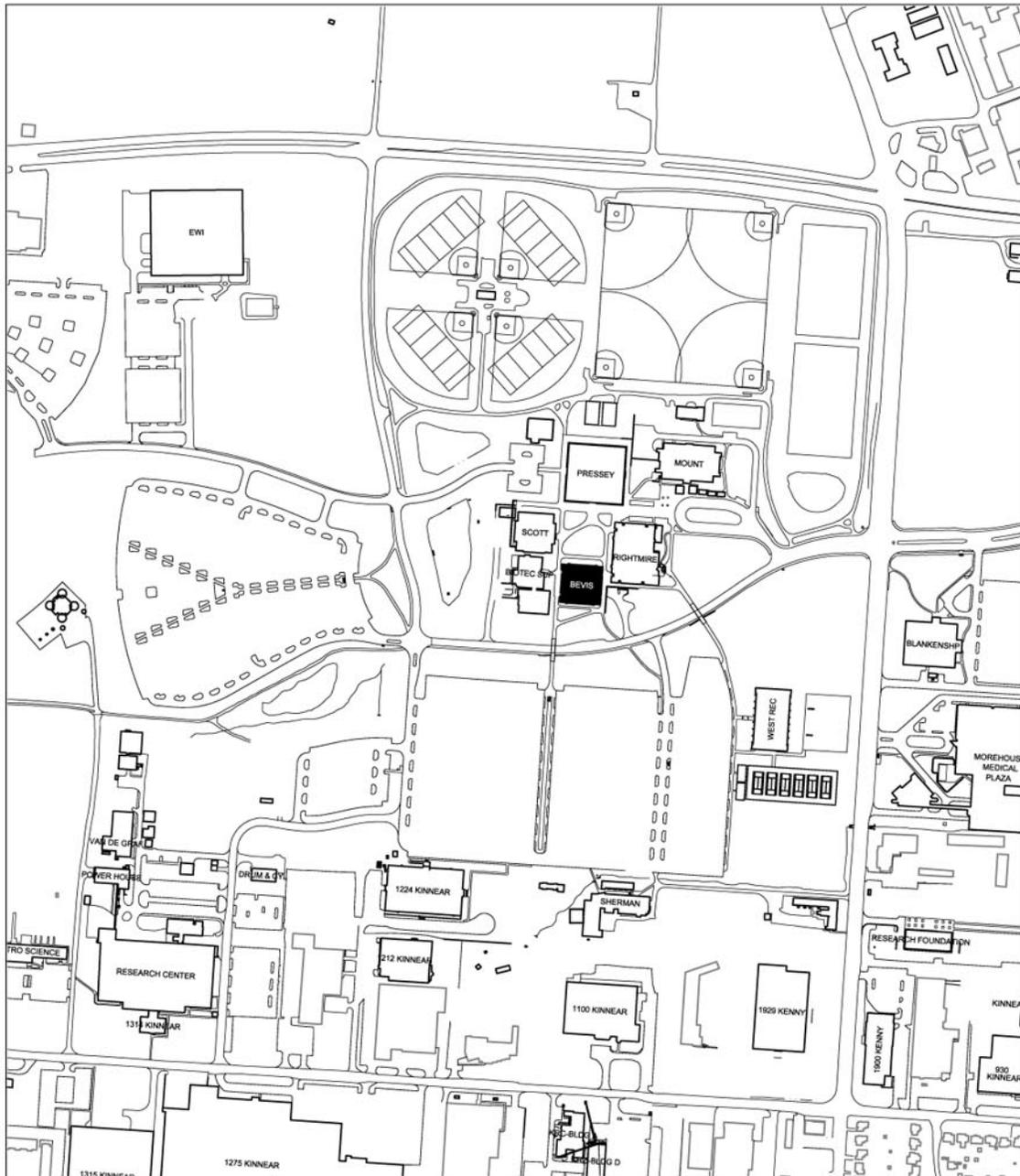
Project Team:

Project Manager: Charlie Conner (conner.26@osu.edu)
 ES ARCHITECTURE AND DEVELOPMENT - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

West Campus Projects

- Bevis Hall - Biomedical Engineering Basement Laboratory Space
- Bevis Hall - Biomedical Engineering Laboratory Renovation



Office of Business and Finance / Board of Trustees Meeting

December 8, 2006





Bevis Hall - Biomedical Engineering Laboratory Renovation

315-2005-943

Requesting Agency(s): BIOMEDICAL ENGINEERING

Location(s): Bevis Hall, Howard L.

46,417 ASF/80,178 GSF Age: 1969

Description:

This project will renovate the third floor of Bevis Hall to improve research space for the Biomedical Engineering Center.

Project Information:

This project will address a portion of the \$1.4M in deferred maintenance on Bevis Hall.

Issues:

How does this project advance the Academic Plan? This project will provide research and teaching labs for faculty and students for the Biomedical Engineering Center.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$486,012.00					
Total:	\$486,012.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$486,012.00	09/23/2005		09/23/2005
DESIGN				
Schematic Design Approval		04/01/2006	11/01/2006	
Design Dev Document Approval		04/01/2006	11/01/2006	
Construction Document Approval		05/01/2006	12/01/2006	
BIDDING				
Bidding Approved BoT	\$486,012.00	12/08/2006		
Bid Opening		08/22/2006	01/15/2007	
CONSTRUCTION				
Award of Contracts		10/22/2006	03/12/2007	
Construction Start		10/31/2006	03/15/2007	
Completion		09/15/2007	09/15/2007	

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
 ES ARCHITECTURE AND DEVELOPMENT - Design

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)



Central Classroom Building - Classroom Renovations

315-2005-949

Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF

Location(s): Central Classroom Building

54,610 ASF/89,008 GSF Age: 1949

Description:

This project will renovate the classrooms and corridors on the third floor of Central Classroom Building, including technology improvements.

Project Information:

This project will address \$1.2M in deferred maintenance.

Issues:

How does this project advance the Academic Plan? This renovation project supports the academic plan by enhancing the quality of the teaching and learning environment of our classroom pool space, and by providing faculty, staff, and students with the latest technology tools for leadership in teaching, research, and career development.

Outstanding Funding Issues: None

Timing Issues: The renovation of the facility will have to be coordinated with existing occupants. The project will have to be accomplished in several stages to maintain the acceptable number of available classrooms in the general classroom pool due to the high percentage of use during prime hours.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$948,610.00					
Total:	\$948,610.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$948,610.00	07/08/2005		07/08/2005
DESIGN				
Arch/Engr Contract		03/01/2006	04/05/2006	04/05/2006
BIDDING				
Bidding Approved BoT	\$948,610.00	09/22/2006	12/08/2006	
Bid Opening		10/25/2006	01/03/2007	
CONSTRUCTION				
Award of Contracts		01/02/2007	03/13/2007	
Construction Start		01/02/2007	03/13/2007	
Completion		08/15/2007	10/24/2007	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
MILLER / WATSON ARCHITECTS - Design

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Clinical Space Reorganization - 10 West Rhodes Inpatient Rooms

315-2001-911-30

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 ASF/480,976 GSF Age: 1979

Description:

This project will renovate ten rooms and upgrade the medical gases in seven of the rooms on the tenth floor of Rhodes Hall.

Project Information:

This project is included in the \$20,000,000 - \$25,000,000 umbrella project for the Clinical Space Reorganization project.

This project addresses a portion of the \$4.9M of deferred maintenance on Rhodes Hall.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$316,862.00					
Total:	\$316,862.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20 -25 million projects)		06/29/2001		06/29/2001
DESIGN				
Design Dev Document Approval		11/07/2006		
Construction Document Approval		12/12/2006		
BIDDING				
Bidding Approved BoT	\$316,862.00	12/08/2006		
CONSTRUCTION				
Construction Start		01/26/2007		
Completion		04/27/2007		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
 COLLINS GORDON BOSTWICK ARCHITECTS - Design

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



Increase Campus Electric Capacity Phase I (Third Transformer)

5062-PF07944

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Electric Substation, Buckeye

0 ASF/13,200 GSF Age: 1974

Description:

This project will add a third transformer at the OSU Electric Substation providing redundancy and the needed additional capacity for the increasing campus power needs due to new and future buildings.

Project Information:

Issues:

How does this project advance the Academic Plan? The addition of a third 84 Mega Volt-Amp transformer will give the University the additional capacity needed for current and future demands. Without this expansion, the University will not have the needed electrical capacity to service new and future academic and research buildings.

Outstanding Funding Issues: None

Timing Issues: This new transformer capacity must be available by spring 2008 as the University will have three new 2000-ton chillers in the McCracken Power Plant scheduled to come on line at that time to meet the growing cooling needs of the main campus.

"Ripple effects" of the project: None

Special limitations/risks: A possible one or two day outage at the substation will be required for transfer of power to the new equipment.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$0.00					
2007 Bond Issue	\$6,000,000.00					
Total:	\$6,000,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$6,000,000)		11/04/2005		11/04/2005
DESIGN				
Schematic Design Approval (Civil & Site Work)		01/04/2007	07/06/2006	07/06/2006
Arch/Engr Contract		03/31/2006	08/04/2006	08/10/2006
Schematic Design Approval (Electrical)		08/15/2006	08/31/2006	08/31/2006
Construction Document Approval (Civil and Site Work)		11/29/2006		
Construction Document Approval (Electrical)		02/15/2006	03/14/2007	
BIDDING				
Bidding Approved BoT	\$6,000,000.00	12/08/2006		
Bid Opening (Civil & Site Work)		01/05/2007		
Bid Opening (Electrical)		06/01/2006	06/29/2007	
CONSTRUCTION				
Construction Start (Civil and Site Work)		03/05/2007		
Construction Start (Electrical)		07/01/2006	07/27/2007	
Completion (Civil and Site Work)		10/01/2007		
Completion (Electrical)		04/15/2007	05/13/2008	

Project Team:

Project Manager: Bob Wajnryb (wajnryb.1@osu.edu)
GPD ASSOCIATES - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Journalism Building - Multi-Media Classroom

315-2006-901

Requesting Agency(s): SOCIAL & BEHAVIORAL SCIENCES ADMIN

Location(s): Journalism Building

47,019 ASF/85,792 GSF Age: 1974

Description:

This project will renovate an existing television studio into a 120-seat multi-media tiered classroom for the School of Communication, including mechanical, fire protection and electrical upgrades.

Project Information:

This project will address a portion of the \$1.7M of deferred maintenancel on the Journalism Building.

Issues:

How does this project advance the Academic Plan? This project will provide much needed lecture space and growth in the School, enhance the development of the teaching and learning environment and better serve the needs of the student body.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Social & Behav Sci	\$491,730.00					
Total:	\$491,730.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$491,730.00	02/01/2006		02/01/2006
DESIGN				
Arch/Engr Contract		04/01/2006	07/01/2006	06/27/2006
Design Dev Document Approval		10/20/2006		10/20/2006
Construction Document Approval		11/28/2006		
BIDDING				
Bidding Approved BoT	\$491,730.00	12/08/2006		
Bid Opening		02/01/2007		
CONSTRUCTION				
Construction Start		12/01/2006	04/02/2007	
Completion		03/31/2007	08/17/2007	

Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)
ANNETTE MILLER ARCHITECTS INC. - Design

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)



Ohio Union Garage Renovation and Expansion

315-2005-997

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage C (Union)

371,641 ASF/387,952 GSF Age: 1969

Description:

This project will demolish a portion of the parking garage and renovate the remaining spaces. Project also includes upgrades to the elevator, electrical and lighting systems. The project will add three bays to accommodate additional parking on campus.

Project Information:

The original scope would have provided 400 new spaces and renovated 1,064 spaces to last only 15 more years. The revised scope will renovate 664 spaces, demolish the portion of the garage built in 1986 (400 spaces) and replace it with a new 3-bay garage adjacent to the Ohio Union that will provide 840 new spaces (440 net new spaces) that will last 60+ years. The mitigation plan for displaced parking includes an early bid package for the renovation of the portion of the garage that will remain.

Issues:

How does this project advance the Academic Plan? Renovation and repairs to the Ohio Union Garage will improve its condition and function. The garage provides access to various academic interests in the surrounding area.

Outstanding Funding Issues: None

Timing Issues: The construction of this project will be coordinated with the Ohio Union Replacement project construction.

"Ripple effects" of the project: The garage will be out of service during construction, and therefore, parking will be displaced for this area of campus; a mitigation plan is in process. Part of the mitigation plan is to begin the renovation portion of the project prior to the demolition and new construction.

Special limitations/risks: Space for the garage expansion is limited by the Ohio Union Replacement project. An existing city sewer below the existing garage will be relocated.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$17,000,000.00	\$20,500,000.00				
Auxiliaries-Trans. & Parking	\$0.00	\$400,000.00				
Total:	\$17,000,000.00	\$20,900,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Capital Project Approved by BoT	\$17,000,000.00			09/23/2005
Arch/Engr Approved by BoT	\$17,000,000.00	11/04/2005		11/04/2005
Constr Mgr Approved by BoT	\$17,000,000.00	11/04/2005		11/04/2005
Arch/Engr Approved by BoT (Project Increase)	\$20,900,000.00	09/22/2006		09/22/2006
DESIGN				
Arch/Engr Contract		05/05/2006		05/05/2006
Schematic Design Approval		08/15/2006		08/15/2006
Design Dev Document Approval		10/30/2006		
Construction Document Approval		02/15/2007	12/30/2006	
BIDDING				
Bidding Approved BoT		03/04/2007	12/08/2006	
Bid Opening		04/25/2007	01/05/2007	
CONSTRUCTION				
Award of Contracts		06/25/2007	03/30/2007	
Construction Start		05/01/2007	04/01/2007	
Completion		05/01/2009	05/01/2009	

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)

MOODY NOLAN LTD INC - Design

SMOOT CONSTRUCTION COMPANY - Construction Management - No CBD

VENDOR TO BE DETERMINED - Design - No CBD



Ambulatory Marrow Transplant Unit 11th Floor Renovation

315-2005-990

Requesting Agency(s): CANCER HOSPITAL & RESEARCH INSTITUTE

Location(s): James Cancer Hosp & Solove Res Inst

116,384 ASF/265,423 GSF Age: 1990

Description:

This project will renovate the north side of the eleventh floor research area to accommodate bone marrow transplant outpatient rooms.

Project Information:

The project budget increased due to the change in location from the first to the eleventh floor and the additional cost of the upgrades needed to the mechanical and electrical systems for the revised location.

Issues:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: This renovation will not be initiated until space is renovated at the Morehouse Medical Plaza so that a portion of the clinical services currently provided on the first floor of the James Cancer Hospital can be relocated to that facility.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,432,560.00	\$2,022,786.00				
Total:	\$1,432,560.00	\$2,022,786.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,432,560.00	09/23/2005		09/23/2005
Arch/Engr Advertisement (Ohio Register #146)		10/03/2005		10/03/2005
DESIGN				
Arch/Engr Contract		02/28/2006		02/24/2006
Schematic Design Approval		04/12/2006		04/12/2006
Design Dev Document Approval		06/29/2006	10/31/2006	
Construction Document Approval		09/14/2006	12/31/2006	
BIDDING				
Bidding Approved BoT	\$2,022,786.00	12/08/2006		
CONSTRUCTION				
Construction Start		07/01/2007		
Completion		06/30/2008		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)

PERSPECTUS ARCHITECTURE LLC - Design



OARDC - Feed Mill Replacement

315-2003-078

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Feed Mill (OARDC)

ASF/8,000 GSF Age: 2007

Description:

This project provides a new feed mill with raw ingredient storage, grain drying equipment, feed processing equipment and processed feed storage. The new feed mill will be located on Selby Road in Wooster, Ohio.

Project Information:

This project will be a design/build project and be locally administered. Approval of this project delivery method was provided in House Bill 215 and the funds were re-appropriated in HB 530 on 6/30/06.

Project budget increased due to escalation of material cost (Cement, 15%; Copper, 87%; Steel, 13%; Fuel, 40%) for the new facility as well as the feed mill processing equipment.

Issues:

How does this project advance the Academic Plan? This project will advance the academic plan by providing improved research facilities and support.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB790 OARDC Suppl. Renov. HB748	\$0.00	\$50,000.00				
OARDC Suppl. Renov. OARDC	\$0.00					
Future Capital Appropriations	\$5,000,000.00	\$0.00				
HB748 OARDC Suppl. Renovation	\$0.00	\$250,000.00				
HB748 OARDC Suppl. Renov.						
HB850 Line Item Appropriation	\$0.00	\$5,500,000.00				
Grant-Wright Center of Innovation	\$0.00	\$806,034.50				
Total:	\$5,000,000.00	\$6,606,034.50				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$5,800,000.00	11/01/1998	02/05/1999	02/05/1999
Bidding Approved BoT (2nd Approval)	\$5,745,000.00	02/04/2005		02/04/2005
Bidding Approved BoT (Project Increase)	\$6,606,034.50	12/08/2006		
CONSTRUCTION				
Construction Start		01/03/2006	04/04/2007	
Completion		12/01/2006	03/12/2008	

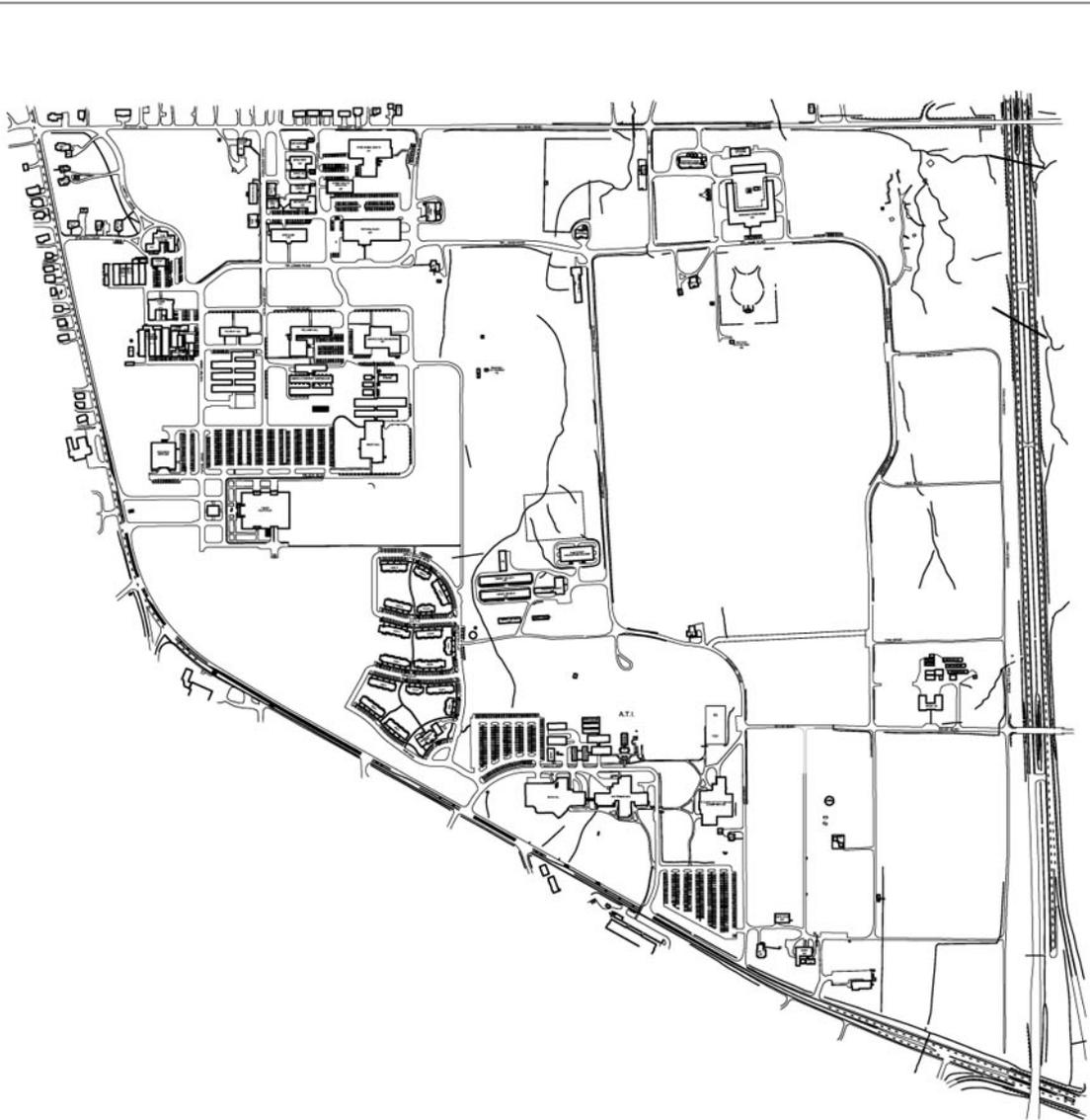
Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
WAGESTER AND LEASE INC - Consultant

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

OARDC - Projects

- OARDC - Feed Mill Replacement*



Note: Project Site is located approximately 1/2 mile east of central Wooster campus. →

Office of Business and Finance / Board of Trustees Meeting

December 8, 2006



Easement Columbus Southern Power Company at 960 Kinnear Road



Office of Business and Finance / Board of Trustees Meeting

December 8, 2006





MEMORANDUM

Date: November 28, 2006

From: Alvin C. Rodack, Associate Treasurer 

To: William J. Shkurti, Senior Vice President for Business and Finance

Subject: Appointment/Reappointment of Investment Managers

The Office of the Treasurer is recommending to the Investment Committee of the Board of Trustees, the hiring of nine new investment managers and the reallocation of monies between existing investment managers. Of the new manager's, five are in the 'Absolute Return' category, three are in the 'Venture/Private Equity' category and one is in 'Natural Resources'. Attached is one summary page per manager for each of the recommended Managers.

The Absolute Return and Private Equity managers were recommended by our consultant, Cliffwater LLC. The Office of the Treasurer did additional due diligence including reviewing the investment management agreements and interviewing each of the firms. The Natural Resources manager was identified by the Office of the Treasurer. Cliffwater LLC was asked to complete additional due diligence on the manager and they have concurred with the recommendation. The addition of the nine managers will provide much greater diversification to those segments of the portfolio. It also moves the portfolio closer to the new asset allocation targets.

The reallocation of monies to existing investment mangers is the beginning of the process to reach the new asset allocation targets as approved by the Board of Trustees at the November 2006 meeting. With the exception of the Private Equities/Venture category, we plan to have the new asset allocation targets met over the next six months. This will include the hiring to additional investment managers to be presented at future Board of Trustee meetings.

Please let me know if you have any questions.

cc: Pranab Bhattacharya
Timothy A. Michel
Maureen T. Sharkey

Hedge Fund Investment- Executive Summary

Firm:	Angelo, Gordon & Co.	Fund Name:	AG Super Fund
Category:	Multi-Strategy	Fund Assets :	\$2 Billion
Lock-Up Period:	One Year	Due Diligence:	Cliffwater/Staff

Organization & People: Based in New York, Angelo, Gordon & Co. (AG) was founded in 1988 by John Angelo and Michael Gordon. The firm also operates out of offices in London, Los Angeles, Hong Kong and Seoul. The firm is privately owned and currently has approximately \$10 billion in assets under management (AUM). The types of assets that AG manages include distressed debt, real estate, private equity, hedged strategies, leveraged loans and cash. Hedge fund products represent approximately \$3.5 billion of AUM. The multi-strategy AG Super Fund is currently a \$2 billion fund.

AG has 138 employees including 73 investment, 22 accounting and operations and nine client services professionals. Firm ownership is distributed amongst 35 senior employees and a limited number of outside investors. Ownership is offered broadly throughout the firm in investments, operations and client services. John Angelo and Michael Gordon are the Managing Directors of AG.

Investment Process & Strategy: The objective of the AG Superfund is an absolute return target of 10-15% annualized net of fees. The team strives for consistent performance with low-volatility. The investment process consists of researching and identifying situations, conducting fundamental analysis, reaching an investment committee consensus, sizing the position for the portfolio and continuous monitoring. The fund is managed opportunistically by investing across areas in which the firm possesses expertise.

Portfolio Construction & Diversification: The AG Superfund will be invested across nine strategies including distressed debt, merger arbitrage, real estate, private equity, long/short real estate securities, credit arbitrage, convertible arbitrage, power and energy and special situations. There are no set minimum or maximum allocations to each strategy. Instead, Michael Gordon works with each portfolio manager to identify opportunities and determine position sizes. The AG Superfund will limit investments in private and illiquid investments to 25% of the portfolio. These types of investments typically include private equity, real estate and some distressed opportunities. Traditionally, the AG portfolio has had a high concentration to distressed debt and risk arbitrage. Lastly, if AG management cannot find enough compelling opportunities, the fund will invest a high percentage in cash. The following is a breakdown of the strategy weights as of October 31, 2006:

Hedge Fund Strategy	Portfolio Weight
Distressed Debt	30%
Merger Arbitrage	26%
Private Equity	6%
Convertibles	6%
Credit Arbitrage	6%
Long/Short Real Estate Securities	5%
Real Estate (Private)	4%
Special Situations	4%
Long/Short Health Care	2%
Cash	11%

Performance: Since its inception in 1993 through September 2006, the AG Super Fund has generated an annualized net return of 14.35% with low volatility (4.24% standard deviation). Over the same period, the HFRI Fund Weighted Composite returned 12.62% with higher volatility (6.9% standard deviation). Additionally, through the past fourteen year period, the AG Super Fund has only had 14 negative performing months.

Fees & Liquidity: The AG Super Fund will charge a 1.5% management fee on net assets and a 20% incentive fee. Fund expenses are expected to be approximately 10 basis points. Redemptions may be made on an annual basis subject to a one year lock-up. Up to 25% of fund assets can be invested in side pockets. Side pockets are used for less liquid investments such as private equity and private real estate.

Conclusion: Angelo, Gordon & Co. is a high-quality hedge fund manager. The firm has an experienced investment team, solid long-term performance and is focused on preservation of capital and strong internal controls. *The AG Super Fund is recommended for a \$30 million investment.*

Fund Name:	CF Natural Resources VII (CNR VII)	Date:	December 2006
Fund Size:	\$500 Million	GP Commitment:	1%
Term of Fund:	12 Years	Investment Period:	Three Years
Strategy:	Natural Resources	Due Diligence:	Staff/Cliffwater

Organization & People: The Common Fund was founded in 1971 and is located in Wilton, CT. The Common Fund is one of the largest managers for endowments and foundations and currently manages over \$38 billion in assets. Commonfund Capital, Inc. (CCI) was established in 1988 as a subsidiary of the Common Fund. CCI represents over 500 institutional investors in the non-profit community. CCI has invested over \$7.4 billion in private equity for seventeen years through venture capital, leveraged buyout, international and natural resources fund-of-funds.

CCI has a staff of thirty-four professionals dedicated to the private equity, seventeen of which are dedicated to investment management. The senior management averages close to ten years of experience each at CCI and is led by Susan Carter. There has been no turnover of senior staff since inception of CCI.

Strategy & Investment Process: Commonfund Natural Resource Partners VII (CNR VII) will focus on making partnership investments in natural resource related industries across North America. CCI's strategy follows two fundamental principals that it feels will make it successful in private capital investing. The first principal is accessing top-tier managers; the second is diversification. CCI strives to increase allocations with follow-on funds sponsored by top-tier managers in order to continue to create selective fund-of-fund portfolios.

CCI investment process starts with screening potential investments from sources that include industry contacts, investors, consultants and existing managers. If a manager passes the initial screen, it is assessed for a strategic fit. Next, the potential investment is put through a due diligence process that focuses on the firm's management, investment process, performance and future potential. The legal and financial terms are then analyzed and negotiated prior to presentation to the investment committee. The investment committee is made up of five senior managers and must approve all investments. Lastly, once a commitment is made, the fund is monitored on a continuous basis.

Portfolio Construction & Diversification: CNR VII will invest in natural resource related industries including oil & gas, energy services, timber, power infrastructure, alternative energy and mining. CCI management will strive to invest over a three year period in order to obtain vintage year diversification. CNR VII will make between 10-15 partnership investments and no single commitment will be greater than 20% of the total fund size. Although CNR VII will strive to diversify across as many different industries as possible, oil & gas and energy services related partnerships will more than likely comprise over 50% of the portfolio. Lastly, CNR VII has three pre-specified investments that total \$68 million in commitments, providing some initial transparency.

Performance: CCI has invested six previous natural resource funds since 1989. The combined performance of these funds is 16% net IRR since inception of Fund I. Individually, Funds I and II ranked in the third quartile when compared to private equity funds of the same vintage year (Thomson Venture Economics Benchmark). However, these funds invested in a single manager and therefore are not representative of Commonfund's current diversified natural resources program. Funds III-V ranked in the second, first and first quartile respectively when compared to funds of the same vintage year. Fund VI is completing the investment period and it is too early to provide a meaningful performance comparison.

Conclusion: CCI has a deep and stable team of professionals dedicated to making and monitoring private equity investments. Through their series of diversified natural resource funds, CCI has proven an ability to deliver consistently strong returns throughout different investment environments. CNR VII will be a good fit for the natural resources portion of the OSU portfolio. The fund will have a high concentration to energy-related investments, but will also add diversification through investments in other natural resource related industries. *The Commonfund Natural Resource Partners VII (CNR VII) is recommended for a \$5 private equity commitment.*

Hedge Fund Investment Executive Summary

Firm:	Farallon Cap. Mngmt.	Fund Name:	Farallon Capital Institutional Partners, LP
Category:	Multi-Strategy	Fund Assets:	\$5.2 Billion
Lock-Up Period:	None	Due Diligence:	Cliffwater/Staff

Organization & People: Farallon Capital Management (Farallon) was founded in 1990 by Thomas Steyer and is based in San Francisco. The firm also operates offices in New York, Charlotte, London and Singapore. Farallon manages four multi-strategy hedge funds for a total of \$19.7 billion and separate account assets of \$1.3 billion. The four hedge funds follow the same investment strategy, but are managed with different tax or liquidity objectives. The Farallon Capital Institutional Partners, LP (FCIP) was created in January 1990.

Farallon and its affiliates have 135 employees, which consists of 73 investment professionals and 62 operations staff. Farallon is a private company owned by its 13 managing members. The managing members each average over ten years of experience at Farallon. Thomas Steyer is the firm's Senior Managing Member and Chief Investment Officer. Prior to founding Farallon, Mr. Steyer worked in Goldman Sachs risk arbitrage department and then launched the first hedge fund for Hellman & Friedman. Mr. Steyer continues to serve on the investment committee for Hellman & Friedman.

Investment Process & Strategy: FCIP will follow a fundamentally driven multi-strategy investment approach to invest across five core investment strategies: credit investments, real estate, restructurings and value, special situations and merger arbitrage. Farallon decentralizes its investment process by utilizing investment teams headed by senior portfolio managers to cover the core strategies.

The CIO allocates capital to each team and the portfolio managers are responsible for managing their respective strategic allocations. Portfolio managers and a group of analysts have the authority to invest in liquid positions. The position sizes are determined by bottom-up analysis. Illiquid investments require CIO approval. Analysts perform an initial risk analysis of each position by conducting a thorough fundamental analysis. The analysts then determine what net exposure should be taken within each industry. Positions are monitored and analyzed daily. Detailed exposure and profit and loss reports are produced and reviewed daily by the CIO and lead traders to monitor and manage risk. Lastly, company specific and currency risks are hedged on an opportunistic basis.

Portfolio Construction and Diversification: FCIP will invest in both public and private securities internationally. The fund will be diversified across 500-700 positions and will use a minimal amount of leverage. Investments are made opportunistically and the portfolio is not overly constrained. FCIP will invest up to 30% of the portfolio in illiquid investments, primarily private equity and real estate transactions. In addition, FCIP will invest a small portion of the portfolio strategically through affiliated sub-advisors. Below is a breakdown of the strategy weights as of September 30, 2006:

Strategy	Weight	Strategy	Weight
Value Investments	44%	Direct Investments	7.0%
Credit	19%	Sub-Advisors	3.0%
Merger Arbitrage	13%	Risk Arbitrage	0.5%
Real Estate Related	13%	Liquidations	0.5%

Performance: Since its inception in January 1990 through September 2006, FCIP has an annualized net return of 13.65% with a 3.17% standard deviation. During the same period, the HFRI Fund Weighted Composite Index returned 13.89% with a standard deviation of 6.74%. Although the fund has slightly underperformed the index, its Return/Risk ratio is substantially greater at 4.3 versus 2.1 for the HFRI Composite. Lastly, FCIP has limited periods of negative absolute performance, as the fund has not had any negative calendar year performance since inception. In fact, the worst calendar-year net return was 6.27% in 2002.

Fees & Liquidity: FCIP will charge a 1.5% management fee and 20% incentive fee. Administrative fees are expected to less than 5 basis points. Redemptions from the fund can only be made annually and the fund can invest up to 30% of the portfolio in side pockets. Side pockets are used for less liquid investments such as private equity and private real estate. There are no early withdrawal penalties or lock-up period associated with FCIP.

Conclusion: Farallon is a quality hedge fund manager that has produced consistently strong risk-adjusted performance over various investment cycles. The firm manages a fund of multiple strategies that focuses on diversification, preservation of capital and risk management. *The Farallon Capital Institutional Partners Fund, LP (FCIP) is recommended for a \$30 million hedge fund investment.*

Hedge Fund Investment- Executive Summary

Firm:	Grantham, Mayo, Van Otterloo & Co.	Fund Name:	GMO Emerging Country Debt, L.P.
Category:	Emerging Market Debt	Fund Assets:	\$1 Billion
Lock-Up Period:	Varies (See Below)	Due Diligence:	Cliffwater/Staff

Organization & People: GMO was founded in 1977 and is based in Boston. The firm manages approximately \$127 billion in assets (as of September, 2006) and has six offices in addition to Boston, strategically located globally. GMO is privately held with ownership distributed amongst 39 active partners and Richard Mayo, who retired in 2001. The founding partners each have more than 10% ownership in the firm. GMO has more than 300 employees worldwide, of which 81 are investment professionals. GMO manages global equity, fixed income, absolute return and asset allocation strategies for institutional clients.

GMO began managing fixed income strategies in 1993 after acquiring the fixed income group from Boston International Advisors (BIA). William Nemerever and Thomas Cooper oversee the fixed income group and have been with GMO for 13 years. Messrs. Nemerever and Cooper previously co-managed the global fixed income group at BIA. The GMO fixed income team consists of sixteen investment professionals that average approximately 14 years of industry experience and seven years tenure with GMO. The fixed income group is supported by GMO's overall firm operational, administrative and client services teams.

The Emerging Markets Debt, L.P. was launched in 1996 and has approximately \$1 billion in assets. The fund will have limited capacity to accept additional commitments. After the end of January 2007, the fund will not consider new funds for another year.

Investment Process and Strategy: The GMO Emerging Country Debt, L.P. (ECDLP) performance target will be to outperform the Citigroup One Year Treasury-Bill Index by 5-10% annually. The ECDLP strategy focuses on instrument rather than country selection. GMO believes that several emerging market debt issues are priced inefficiently and are undervalued. The GMO team will attempt to exploit these pricing inefficiencies by utilizing advanced quantitative techniques to analyze various forms of emerging market debt. Each position is evaluated by analyzing its effect on the total portfolio duration, currency composition, credit rating, interest rate and credit spread.

Portfolio Construction & Diversification: The ECDLP consists of a well-diversified portfolio which invests across multiple debt issues and countries. The ECDLP invests in several types of emerging market debt instruments including bonds, Paris and London Club bonds, Brady bonds, private placements and a variety of derivative contracts. There are no defined position limits, but a single debt issue will typically not exceed 3% of the total portfolio value. The fund will typically contain more than 100 positions.

The ECDLP is invested in approximately 40 countries worldwide which helps mitigate concentrated geographic, political and investment risk. Default risk is managed primarily by entering into credit default swaps. This type of transaction involves making a fixed payment in exchange for a specified payment upon a default of the underlying security during the swap period.

Performance: Since its inception in April of 2006 through September 2006, the ECDLP has generated an annualized net return of 15.3% with 16.6% standard deviation. During the same period, the HFRI Emerging Market Index produced a 12.4% return with a standard deviation of 14.8%. The return/risk ratio was .92 for ECDLP versus .84 for the index.

Fees & Liquidity: There will be three share classes of the ECDLP that offer different fee/lock-up structures:

Lock-Up Term	Management Fee	Incentive Fee
One Year	1.0% of Net Assets	20% of Profits
Two Year	0.9% of Net Assets	18% of Profits
Three Year	0.8% of Net Assets	16% of Profits

Administrative expenses are approximately 10 basis points and redemptions are accepted annually.

Conclusion: GMO is an experienced and stable debt manager that is disciplined, value oriented and research driven. The ECDLP will provide access to non-traditional global markets and higher expected and uncorrelated performance compared to other hedge fund strategies. *The GMO Emerging Country Debt, LP is recommended for a \$15 million investment.*

Firm:	GoldenTree Asset Management	Fund Name:	GoldenTree MultiStrategy Fund
Category:	Credit (Multi-Strategy)	Fund Assets:	\$411 Million
Lock-Up Period:	One-Year	Due Diligence:	Cliffwater/Staff

Organization & People: GoldenTree Asset Management (GoldenTree) was founded in 2000 and is based in New York with additional offices in London and Los Angeles. The firm manages approximately \$5.5 billion of absolute return strategies which invest in bank debt, high yield bonds, distressed debt, middle market loans, equities and real estate. GoldenTree manages an additional \$2.1 billion in structured products and long-only accounts. The GoldenTree MultiStrategy Fund (MultiStrategy Fund) was launched in August 2005 and currently has \$411 million in assets.

The four founding partners of GoldenTree are Steven Tannanbaum, Leon Wagner, Steve Shapiro and Tom Shandell. The firm is privately held with ownership dispersed amongst sixteen partners. GoldenTree has more than 100 employees, of which 44 are investment professionals.

Investment Process & Strategy: The objective of the MultiStrategy Fund is to allocate capital to 'best idea' investments across distinct investment strategies. The Fund will employ a bottom-up, value-oriented investment process to a broad set of assets and strategies. Relative value analysis is used to determine allocations to asset classes, strategies and positions, and to rebalance exposures. Short positions, hedges and leverage are used to both enhance performance and manage risk.

The selection of the types of securities, markets, sectors, and part of the capital structure depends on where the most attractive risk/reward tradeoffs exist. Portfolio managers are empowered to make investments with a position of no greater than 1% of fund assets. Investments that account for more than 1% of the total assets require approval by a senior manager. Portfolio managers and analysts meet weekly to ensure that every position complies with the investment process and is correctly weighted. GoldenTree management will adhere to a strict sell discipline for the MultiStrategy Fund. An investment will be sold when the price target is met, if fundamentals deteriorate, if a positions attractiveness is significantly diminished or to rebalance the portfolio.

Portfolio Construction & Diversification: The MultiStrategy Fund utilizes all of the absolute return strategy that GoldenTree manages and will make additional investments in real estate. The Fund is diversified across approximately 200 positions including public and private holdings. Non-US investments currently account for 25% of the portfolio. Approximately 70% of the MultiStrategy portfolio will invest in liquid assets, consisting of primarily bank debt and high yield bonds. The remaining 30% will be targeted at making investments in more illiquid assets such as middle market loans and real estate.

Performance: Since its inception in August 2005 through September 2006, the MultiStrategy Fund has generated a 12.29% annualized net return with a 2.7% standard deviation. During the same period, the HFRI High Yield Index returned 7.59% with a 1.5% standard deviation. The funds' higher volatility vs. the index resulted in a slightly lower return/risk ratio of 4.5 vs. 5.1 for the index. The MultiStrategy Fund has only had one month of negative performance over its fourteen month history. Due to the relatively short track record, it is difficult to draw meaningful performance comparisons for the MultiStrategy Fund.

Fees & Liquidity: The MultiStrategy Fund will charge a 2% management fee on net assets and a 20% performance incentive fee. The administrative fees will be capped at 20 basis points. Redemptions can be made semi-annually after a one year lock-up period. The fund will also impose an early withdrawal penalty of 5%.

Conclusion: GoldenTree has an experienced investment team, adheres to a disciplined investment approach and has been able to produce strong historical performance. The firm has proven capable of managing multiple absolute return strategies effectively while mitigating risk. *The GoldenTree MultiStrategy Fund is recommended for a \$20 million investment.*

Fund Name:	Hellman & Friedman VI (HF VI)	Date:	December 2006
Fund Size:	\$8 Billion	GP Commitment:	\$350 Million
Term of Fund:	10 Years	Investment Period:	Up to Six Years
Strategy:	Leveraged Buyout	Due Diligence:	Cliffwater/Staff

Organization & People: Hellman & Friedman (H&F) was founded in 1984 by Warren Hellman and Tully Friedman. H&F is based in San Francisco and has offices in London and New York. The firm has raised five previous institutional private equity buyout funds since 1987 with total commitments in excess of \$8.4 billion. Hellman & Friedman Capital Partners VI (HF VI) will seek \$8 billion in capital commitments.

HF VI will be managed by a team of 30 investment professionals composed of twelve managing directors, three directors, six principals and nine associates. The twelve managing directors' average tenure at H&F is eleven years. H&F has strategically grown its staff over the past few years in anticipation of growing its business and size of follow-on funds. The staff of investment professionals has grown from 15 in 2001 to the current level.

Strategy & Investment Process: HF VI will continue to follow a consistent and focused strategy that H&F has successfully executed throughout its history. HF VI will focus on the quality of its portfolio company investments, rather than quantity. HF VI will seek to invest in companies with strong franchises that have predictable revenue and earnings growth. HF VI will remain flexible in structuring deals by investing in both control and non-control positions.

H&F primarily utilizes its network of relationships and firm reputation to source proprietary opportunities. Over its history, H&F has sourced less than 10% of its deals in investment banking led auctions. This has helped H&F keep purchase prices at a reasonable level. Once an opportunity is identified, an extensive qualitative and quantitative analysis is performed on the company and its industry in order to quantify the potential investment's risk/reward tradeoff. The due diligence process is driven by the same 4-5 member team that will ultimately be responsible for negotiating, structuring and monitoring the transaction. H&F will have a seat on the Board of Directors of each portfolio company investment. Additionally, H&F team members participate in the company's strategic planning and budgeting process.

H&F has an investment committee consisting of five senior investment professionals. Unanimous approval of the investment committee is necessary for approval of an investment.

Portfolio Construction & Diversification: HF VI will invest across a variety of industries including media, financial services, professional services, vertical software and information services. Additional industries that fit H&F's investment philosophy are also considered. HF VI will focus on investment opportunities that require between \$200 and \$750 million in equity. HF VI will also have the ability to invest outside the United States. Non-US investments will be sourced primarily from Europe and Canada and can account for up to 40% of total committed capital.

Performance Track Record: Since 1987, H&F has raised five previous private equity funds focused on the leveraged buyout sector. These funds have generated a combined net IRR of 24.3% as of June 30, 2006. Fund I was a second quartile performer, while Funds II, III and IV ranked in the first quartile compared to funds of the same vintage year. Fund V was raised in 2004 and will be approximately 90% invested by the end of 2006. The funds were compared using Thomson Venture Economics and Cambridge vintage year benchmark statistics.

Conclusion: H&F has a deep, experienced team that has produced top-tier performance over different investment environments. H&F differentiates itself from its competitors by focusing on a limited number of high quality investments. As a result, H&F makes fewer investments than its peers and dedicates more professionals to the management and oversight of each investment. Lastly, H&F remains flexible in structuring investments (control & non-control) and has the ability to invest internationally.

HF VI will be included in the leveraged buyout portion of the Ohio State private equity portfolio. Leveraged buyouts will account for the largest segment of the portfolio with a target weight of 50%. A commitment of \$10 million is appropriate in managing vintage year and investment type diversification. *Hellman & Friedman VI (HF VI) is recommended for a \$10 million commitment.*

Fund Name:	Providence Equity Partners VI	Date:	December 2006
Fund Size:	\$8 Billion (\$12 Billion Cap)	GP Commitment:	\$250 Million
Term of Fund:	Ten Years	Investment Period:	Up To Five Years
Strategy:	Leveraged Buyout	Due Diligence:	Cliffwater/Staff

Organization & People: Providence Equity Partners (Providence) was founded in 1990 by Glenn Creamer, Jonathon Nelson and Paul Salem. The firm is based in Providence, RI and has additional offices in New York and London. Providence has raised six previous institutional private equity funds with commitments totaling close to \$9 billion. Providence Equity Partners VI (PEP VI) will target \$8 billion in capital commitments.

Providence has a team of 45 investment professionals including twenty in Providence, Nine in New York and sixteen in London. There are fifteen members of the senior investment team with an average tenure of nine years at Providence. There are 91 employees at Providence including operational, client services and legal professionals. Providence is the largest private equity firm specializing in media, communications and information services. Providence has plans to open an office in Hong Kong within the next twelve months.

Strategy & Investment Process: Providence will seek to maintain its position as the pre-eminent specialist private equity firm. The primary characteristics that distinguish Providence are its experience, industry-focused investment approach and its network of relationships. Providence will look to invest globally in companies with stable cash flow and strong management. Providence will pursue both control and non-control positions in leveraged buyouts, growth equity and recapitalization transactions. Providence will also co-invest with other private equity groups on an opportunistic basis.

The Providence team will identify potential investments on a proactive basis through its network of contacts and industry research. Each prospective deal will be scrutinized by a team of at least four individuals led by two managing directors. The investment team meets bi-weekly to discuss the current investment pipeline. Once a potential investment has passed through thorough due diligence, the team presents the deal to the investment committee. The investment committee is made up of six senior managers who must approve all fund investments. In addition to the ongoing monitoring conducted by each deal team, the investment committee also acts as the review committee. The review committee meets annually to assess the progress of each investment. During the meeting, the group reassesses the original investment proposal and discusses potential process improvements.

Portfolio Construction & Diversification: As mentioned, Providence will primarily invest in media, communications and information services companies. PEP VI will make transactions that require between \$150 million and \$800 million of equity. PEP VI will make investments on a global basis, primarily in North America, Europe and Asia. Investments outside of North America and Western Europe will be limited to no more than 25% of the portfolio. PEP VI will add further diversification by investing in 15-20 portfolio companies over a 4-5 year period.

Performance Track Record: Providence has raised six previous private equity funds since 1991, Providence Equity Partner Funds I-V and the Providence Growth Fund. The funds have produced a combined net return of 37.3%. Four of the previous funds ranked in the first quartile and one in the second quartile when compared to buyout funds of the same vintage year. PEP V was raised in 2005 and is nearing the end of its investment period. It is too early in the life of PEP V to provide meaningful investment comparisons.

Conclusion: Providence is a high quality private equity manager with an experienced team that has produced consistent top-tier performance globally. Providence has a specialized and flexible approach to investing. *Providence Equity Partners VI (PEP VI) is recommended for a \$10 million commitment.*

PEP VI will be included in the leveraged buyout portion of the private equity portfolio. Leveraged buyouts will account for the largest segment of the portfolio with a target weight of 50%.

Fund Name:	The Resolute Fund II (Jordan Company)	Date:	December 2006
Fund Size:	\$2.5 Billion Target	GP Commitment:	2%
Term of Fund:	10 Years	Investment Period:	Up to Six Years
Strategy:	Leveraged Buyout	Due Diligence:	Cliffwater/Staff

Organization & People: The Jordan Company (TJC) was founded in 1982 by Jay Jordan and David Zalaznick and is based in New York with an additional office in Chicago. From 1982-1986, the firm invested their own capital in leveraged buyouts and syndicated equity on a deal-by-deal basis to institutional investors. From 1987-2002, TJC continued making LBO investments via JZ Equity Partners, a UK investment company. JZ Equity Partners was established as the primary capital source for TJC for investments. TJC raised its first institutional private equity buyout fund in 2002, The Resolute Fund I. At this time, the strategy of JZ Equity Partners was redirected to making Mezzanine Debt investments. The Resolute Fund II (RF II) will seek to raise \$2.5 billion in commitments.

TJC will be led by Messrs. Jordan and Zalaznick. TJC has a team of 18 investment professions including six managing principals, three principals, three vice presidents, one senior associate and five associates. The six senior managers of the team have been working together as for more than sixteen years and have an average tenure of 21 years at TJC.

Strategy & Investment Process: RF II will pursue the same investment strategy deployed by TJC over the past three decades. TJC's approach is to acquire companies in partnership with management at reasonable valuations. TJC will then implement a hands-on operational strategy to generate performance. TJC executes its approach by maintaining and enhancing investment origination capabilities, focusing on middle-market investments, maintaining investment discipline, managing risk and creating value through operational expertise. RF II will target control investments in a diversified mix of established, well-managed and consistently profitable businesses.

TJC utilizes its extensive network of relationships that it has built over the past thirty years to source deal flow. The network has also provided opportunities for TJC to meet with portfolio company management prior to participating in a competitive bidding process. This has enabled TJC to complete investments at more reasonable values. Once opportunities are identified, TJC performs a quantitative and qualitative assessment. TJC also performs an operational analysis of the business to be acquired as well as an industry analysis. Teams of three or more investment professionals, led by a managing principal, are assigned to each potential investment. After an investment passes through due diligence, it is presented to the investment committee for approval. The investment committee must approve all investments.

Portfolio Construction & Diversification: RF II will invest in a wide variety of industries including business services, industrial products and services, consumer/retail, financial, telecom, healthcare and building products. The fund will seek to invest between \$50 and \$400 million of equity per transaction in middle-market companies. RF II will have the ability to make up to 25% of investments outside of the United States. The fund will not invest more than 20% in any single investment and no more than 40% of the total fund commitments will be invested in any twelve month period.

Performance Track Record: The investment track record for TJC dates back to 1987 with the inception of JZ Equity Partners. Prior to this, the principals made investments using their own capital. Since 1987, TJC has made 50 leveraged buyout investments. 32 of these investments have been realized. As of June 30, 2006 these investments have generated a 34.6% net IRR. The first institutional fund, Resolute Fund I (RF I), was raised in 2002 and has generated a net IRR of 11.7% through June 30, 2006. This would rank in the second quartile vs. funds of the same vintage as measured by Thomson Venture Economics. Of the ten investments in RF I, five were made in 2006. TJC's typical holding period is 3-7 years, so the fund is still in the early stages of its life.

Conclusion: The Jordan Company a very experienced and stable group of investment professionals who have produced outstanding performance investing in middle market private equity transactions. TJC follows a disciplined, thorough investment process and focuses on value creation through the team's operational expertise. *The Resolute Fund II (RFII) is recommended for a \$10 million investment.*

RF II will be included in the leveraged buyout portion of the private equity portfolio. Leveraged buyouts will account for the largest segment of the portfolio with a target weight of 50%.

Firm:	Wellington Management	Fund Name:	Archipelago Partners, LP
Category:	Long/Short (Multi-Strategy)	Fund Assets:	\$2.3 Billion
Lock-Up Period:	One Year	Due Diligence:	Cliffwater/Staff

Organization & People: Founded in 1928, Wellington Management (WM) is based in Boston and operates nine additional offices globally. WM functions as an independent, private partnership directed by three managing partners. The firm manages equity, fixed income, currency, commodity and multi-asset portfolios for institutional clients. As of September 2006, the firm had \$540 billion assets under management and 1500 employees. 430 of the employees are investment professionals and firm ownership is currently distributed amongst 95 partners.

Wellington Management began managing hedge funds in 1994 and the firm currently sponsors thirteen long/short portfolios with approximately \$12.3 billion in assets. The hedge fund products are managed and supported by a team of 32 individuals. The senior members of the hedge fund team average over fourteen years experience at WM. Archipelago Partners, LP (Archipelago) was established in 2001 and has approximately \$2.3 in assets. Archipelago seeks capital appreciation and diversification by investing in a group of the WM long/short hedge funds.

Investment Process & Strategy: WM employs a disciplined approach across the hedged equity portfolios based on fundamental company research. WM believes that its proprietary, independent research provides the foundation for successful portfolio management. Portfolio composition is driven by a bottom-up approach that focuses on individual security selection. Excess performance is expected to be generated through a combination of long and short positions. Each underlying long/short equity portfolio of Archipelago has a management team that is responsible for security selection as well as managing risk.

Risk management is a critical aspect of the overall strategy of Archipelago. A portion of the dedicated WM hedge fund team helps ensure that the Archipelago portfolio adheres to its diversification parameters, exposure and leverage limitations and all other compliance guidelines. The portfolios that comprise Archipelago operate under a defined set of guidelines that are monitored on a daily basis.

Portfolio Construction & Diversification: Archipelago will consist of a variety of underlying equity long/short hedge funds that are diversified throughout different industry sectors. Below is a breakdown of the Archipelago portfolio as of September 2006:

Multi-Sector Funds	Focus	Allocation
Quissett	Capital Appreciation	17.5%
J. Caird	Value	17.5%
Sector-Specific Funds		
Spindrift and Placer Creek	Energy/Global Natural Resources	15%
North River and Salthill	Healthcare/Biotechnology	15%
Hazelbrook	Technology	15%
Wolf Creek	Financial Services	15%
Terrebonne	Real Estate	5%

Allocation between the funds is static and the funds are rebalanced annually. Additional hedge funds may be considered periodically for inclusion in Archipelago.

Performance: Since its inception in April 2001 through September 2006, Archipelago has produced an annualized net return of 11.3% with a standard deviation of 7.4%. During the same period, the HFRI Equity Hedge Index returned 7.47% with a standard deviation of 6.24%. The overall risk/reward ratio of 1.53 for Archipelago was favorable compared to the benchmark ratio of 1.20.

Fees & Liquidity: Management fees for Archipelago will be 1.0% of assets with a 20% incentive fee. Administrative expenses amount to approximately 20 basis points. The fund will have quarterly liquidity after a one year lock-up period.

Conclusion: Archipelago provides the diversification, attractive risk/reward payoff and management oversight of a fund-of-funds product without the additional level of fees. The fund is managed by a high-quality organization with talented portfolio managers, outstanding research capabilities and a dedicated staff to support the hedge fund products. *Archipelago is recommended for a \$25 million investment.*



Who Gets In, Who Gets Through: From Access to Success



Economic Access

World Economic Forum Survey

- Educational system in the United States ranks 15th
- Finland, Singapore, and Iceland are the top three
- U.S. math and science education ranks 42nd

Students with the highest ability and lowest income are **less** likely to go to college than students with the lowest ability and highest income.

Pell Grants

- 26 percent of the Ohio State student body qualifies for Pell Grants
- Proportion of nation's undergraduates receiving Pell Grants has risen from 23 percent since 2004-2005

Public Institutions			
Rank	Institution	Undergrad Enrollment	Pell Grant Proportion
1	University of Cincinnati	19,128	39.4%
2	University of California at Los Angeles	24,946	37.2%
3	University of Washington	27,732	25.0%
4	University of Louisville	14,872	24.4%
5	University of Oklahoma at Norman	20,906	24.4%
6	University of Florida	33,694	23.9%
7	University of Arkansas at Fayetteville	13,817	23.7%
8	University of Alabama at Tuscaloosa	16,568	23.6%
9	Ohio State University	37,509	23.0%
10	University of Tennessee at Knoxville	19,640	22.6%



Office for Economic Access



Reason for the Office for Economic Access

- Human resources throughout Ohio must be optimized to be part of sound economic future for our state, our nation, and especially for our children
- Ohio State has worked to optimize college access and success
 - Cited in recent Education Trust report
 - Increased rate of enrollment and graduation of low income students
- Ohio needs 450,000 more college graduates (added to the current base of 1.1 million graduates) to achieve the level of highest economic performing countries

What the Office Will Do

Connect key players in a way that can be replicated

- Extension in both rural and urban focuses
 - Ideas from students such as our own student assistant, Deb Van Camp, herself a leader in FFA and an OSU Land Grant Scholar
- Faculty/ staff who were the first in their families to go to college with future students
- Our students with younger children – that’s who children want to hear from

- **Provide a catalyst for academic research**

- Internships for students in higher education programs
- Social Justice program at Honors and Scholars will have immersion program regarding access to higher education
- Programs will be offered to future teachers in our College of Education and Human Ecology

- **Pilot programs, some as the result of grant proposals led by Laura Kraus from her successful work in First Year Experience**
 - Program with Hilliard Schools tutoring on Saturdays bringing low-income middle school students and their parents to campus, part of Adopt-a-Schools to teach about education access
 - Honors students interact with young children through technology to respond to their questions about going to college

- **Assist in assuring success, reaching OSU graduation, with many starting points that are “right fits” noted in the poster**
 - Regional campuses
 - Community colleges
 - Central State project

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-SEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 1 and 2, 2007

The Board of Trustees met at its regular monthly meeting on Thursday, February 1, and Friday, February 2, 2007, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 1, and February 2, 2007 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on Thursday, February 1, 2007, at 5:30 pm. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, John Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, John C. Fisher, Robert H. Schottenstein, and Christopher Alvarez-Breckenridge.

Judge Duncan:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond recessing the Board meeting until tomorrow morning. The Board will reconvene tomorrow morning at 10:50 am.

I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding appointment and employment; for consulting with legal counsel regarding pending or imminent litigation; and for the purpose of discussing matters required to be kept confidential by State Statute. May I have a second?

Upon motion of Judge Duncan, seconded by Ms. Hendricks, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Ong, Borrer, O'Dell, Shumate, Fisher, and Schottenstein.

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Judge Duncan reconvened the meeting on Friday, February 2, 2007, at 11:30 am.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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Judge Duncan:

I would like to begin by welcoming Mr. Robert Boggs to our meeting. I know he was introduced earlier this morning at the Agricultural Affairs Committee meeting, but for the benefit of those who were not in attendance, Mr. Boggs has been appointed as the new director of the Ohio Department of Agriculture by Governor Strickland and as such, serves as the vice chair, ex officio, of our Agricultural Affairs Committee. Mr. Boggs is a longtime resident of Ashtabula County and has had an extensive career in public service. He served for a number of years as county commissioner of Ashtabula County and served as a member of the Ohio House of Representatives and then minority leader of the Ohio Senate. Please join me in welcoming Director Boggs.

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SEARCH COMMITTEE UPDATE

Judge Duncan:

I'd like to call on Alex Shumate for an update on our Presidential Search Committee's actions. Alex --

Mr. Shumate:

Thank you, Mr. Chairman. Mr. Chairman and fellow members of the Board of Trustees, the Search Committee has completed a very important step in the process of identifying candidates to be the next president of The Ohio State University. We have completed the development of a profile of the skills, traits, and characteristics desirable in Ohio State's next president and we are presenting to the Board today that profile for approval.

As all of you know, our twenty-four person Search Committee reflects both the tremendous scope and broad diversity that make the University such a great institution. The members of the Committee represent a wide variety of constituencies and bring to our discussion varied backgrounds and distinguished talents. Those many different voices were represented and heard during the workgroup meetings and the full Search Committee meetings in which we discussed, vetted and debated the qualities needed in Ohio State's next president. We also conducted a pair of public forums. This profile reflects the sum total of those activities and discussions, and outlines in clear terms the skills, traits, and characteristics necessary in the next president.

As the Search Committee moves to the next stage of the process, we will continue to generate input and feedback. As an example, we are working now with the Ohio Chamber of Commerce and the Columbus Chamber of Commerce to schedule a public forum for statewide business and civic leader input. We will share the details of that event with you as soon as they are completed.

Our next step in this process is to begin identifying candidates, using this profile as our guide. We will proceed ever mindful of Chairman Duncan's charge, "to conduct a thorough and efficient nationwide search that respects confidentiality and results in having a great leader in place as Ohio State's next president by Autumn Quarter 2007."

Judge Duncan:

Thank you. Is there any discussion of the presidential profile? I believe all of the members of the Board have received a copy of the presidential profile and I will entertain a motion for approval.

PRESIDENTIAL PROFILE

Resolution No. 2007-78

Synopsis: Adoption of the Presidential Profile is recommended.

WHEREAS the Board of Trustees' charge to the Search Committee included development of a profile of the qualities, skills and characteristics desired in the next President of the University; and

WHEREAS the Search Committee, in conjunction with the Board of Trustees, has sought and received input from various community and University constituencies in developing a profile statement; and

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WHEREAS the profile statement will be an important element in attracting the very best candidates to seek the Presidency of The Ohio State University; and

WHEREAS the Search Committee has recommended to the Board of Trustees the adoption of the Profile of the President of The Ohio State University, in the form accompanying this Resolution:

NOW THEREFORE

BE IT RESOLVED, That the Profile of the President of The Ohio State University dated February 2, 2007, be formally adopted as the embodiment of the essential qualities, skills and characteristics desired in the next President; and

BE IT FURTHER RESOLVED, That the Profile so adopted be widely distributed and utilized by the Search Committee in fulfilling its responsibility of ultimately recommending to the Board of Trustees one or more candidates for the Presidency of the University.

Upon motion of Dr. Cloyd, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

PROFILE OF THE PRESIDENT OF THE OHIO STATE UNIVERSITY

Ohio State takes great pride in being among the top public teaching and research land-grant institutions in the nation. For the past six years, we have operated successfully in support of a strategic academic plan that has taken clearly into account where we were in the year 2000 and where we are committed to being by 2010. We established a set of institutional goals and a matrix for evaluation that, over the course of implementing this plan, have made us confident, not only about our institutional distinctiveness as a world-class university, but also about the brilliance of the paths ahead with regard to: the outstanding academic preparation of undergraduate, graduate, and professional students; cutting-edge research; our remarkable capacity to help build an impressive future for the state of Ohio; and an equally remarkable capacity through teaching, research, and community engagement to provide truly distinctive leadership in addressing pressing issues and critical challenges for the state, the nation, and the world.

Personal Attributes

The Ohio State University requires a President with exceptional personal qualities. Distinctive among them are the following:

- **Clear and inspirational vision for higher education in the 21st century** – The President must be a scholar-administrator who can envision a university that serves its students, state, and nation, as well as the world community; who is actively committed to creating and sustaining a diverse community in which all members can thrive; who can eagerly, enthusiastically, and effectively communicate a compelling vision to a wide variety of publics; who can lead the institution in differentiating itself from its peers; and who is willing and able to confront the complex forces that inhibit change. Such a vision is, by necessity, well-grounded in the goals and aspirations of the university and also in an astute understanding of the contemporary complexities of top tier academic institutions within a national and global context.
- **Exemplary integrity, trustworthiness, and wisdom** – The President must inspire trust, respect, and credibility; embody and convey self-confidence and personal comfort with authority, responsibility, and

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leadership; and demonstrate a capacity to garner advocacy and support and to influence others to accomplish goals.

- **Breadth and depth of intellect and a distinctive record of innovation and scholarly achievement** – The President must understand research and scholarship from various points of view and have a personal record of scholarly achievement; demonstrate a capacity to think beyond just the articulation of problems to a strategic understanding of solutions; and demonstrate as well a dynamic understanding of the impact of strategic decision-making in the lives of those who will be affected by those decisions.
- **Superb interpersonal, communication, and leadership skills** – The President must value diversity with a demonstrated capacity to recognize talents, envision how a diverse community thrives, and envision how a broad range of strengths can be directed toward collective excellence. The President must be articulate, persuasive, diplomatic, and extraordinarily engaging as the key and most visible enthusiast of an exciting top ranking university. The President must also be:
 - a highly skilled communicator who is eager to solicit, listen to and respond to the perspectives and concerns of others and greatly energized to engage a broad range of individuals and groups in accomplishing university goals;
 - highly accomplished in setting and leading an ambitious fundraising agenda;
 - a consensus builder who is inclusive, fair, and decisive;
 - able to think creatively and innovatively yet decisively;
 - capable of working effectively and productively in various settings (academic, governmental, profit, non-profit) in establishing critical relationships;
 - capable of envisioning what needs to be done and why; accomplishing well-articulated goals; leading by example rather than fiat; and conveying both vision and operational processes with transparency to various internal and external constituencies; and
 - astute in the management of fiscal and business affairs and capable of managing dynamic change.
- **High level of energy** – The President must be endowed with great energy, enthusiasm, and an intensely positive attitude that will inspire others to work at similar levels of commitment.

Areas of Demonstrated Leadership

The Ohio State University requires a President who has a demonstrated record of experience and success in a number of areas, most notably in:

- Establishing and articulating for both internal and external audiences the mission and value of an academic research university, including experience in conveying a clear understanding of:
 - the mission of a comprehensive teaching and research university that is simultaneously a public land-grant institution;
 - the roles, responsibilities, and relationships of a metropolitan university that is intricately connected to its immediate community, the city, and the state;

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- the necessity of integrating highly innovative research vibrantly into highly successful teaching and outreach missions; and
 - the university (in its being a highly successful and highly visible public institution with national and international influence) as a key site of investment for the health and prosperity of the state.
- Generating substantial investment in the university from both private and public sectors and leading a world-class development effort.
 - Attracting and retaining highly talented people -- outstanding faculty and staff, as well as high achieving undergraduate, graduate and professional students.
 - Fostering intellectual vibrancy and excellence through diversity in all of its forms and manifestations.
 - Creating, leading, and sustaining an effective operational system, including building highly productive teams and leading strong partnerships in the successful accomplishment of goals.
 - Acknowledging the voices and viewpoints of students at all levels and setting a model for others in actively engaging students.
 - Working effectively with various internal and external constituencies.
 - Managing governance within an academic environment and creating transparent processes that are inclusive of university constituencies.
 - Leading and fostering innovation and engaging and aligning a large complex organization with a broad array of stakeholders in order to effect change.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

Today I would like to focus my remarks around a brainstorming session Governor Strickland convened early last week with the presidents of all of Ohio's two-year and four-year colleges and universities to talk about higher education. I think it is very encouraging when we have a new governor who is willing to commit five hours of his time to engage in discussions on higher education and to listen. He sent a very strong signal that higher education will have a prominent place on the issue agenda at the Statehouse and he values higher education in its role in stimulating the state's economy. It was also very notable that Speaker Jon Husted, House Minority Leader Joyce Beatty, and several other Senate leaders and members of the Board of Regents spent their time with us.

The sessions focused on three areas and you have probably seen the working papers that were presented: 1) access and student success; 2) workforce development; and 3) research and innovation. The conversations were very lively, and were held in open session and breakout groups, with reporting out at the end of discussion that engaged the Governor and his thinking as well.

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To improve access and student success, the Governor is encouraging Ohio's institutions to become more student-centered, to offer students, faculty, and staff the resources and support required for success. In each one of these issues the Governor presented two key goals for consideration. The key goals included increasing the number of Ohioans enrolled in the state's public and private colleges, and the number of students who graduate from those institutions.

The bright spotlight on this topic provides us, Ohio State, with opportunities to demonstrate the progress that we have already made in the past several years through a significantly enhanced undergraduate experience, through increased class availability, better scheduling and advising, expanded and renovated classrooms and residence halls space, as well as freshman seminars and increased research opportunities.

One of the most visible signs of progress, and you talked about it already this morning in the Fiscal Affairs Committee meeting, is that our applications are up 25% over the same time last year. The credentials of the incoming students, in terms of their ACT scores and their positions within their high school classes, are significantly improved and by far the best of any of our classes entering The Ohio State University to date.

Another indication of the positive atmosphere at Ohio State recently reported was the result of a survey that was conducted among junior faculty from a couple of dozen institutions. The survey body was a group called the Collaborative on Academic Careers in Higher Education. It is a body organized at Harvard University and the acronym for it is "COACHE." Last week in *The Chronicle of Higher Education*, the results were published and what it showed was that the junior faculty at Ohio State rated their University as exemplary on four out of seven dimensions of faculty work life, including tenure clarity, policy effectiveness, compensation, and work and family. Four other universities and one college ranked at the same level as Ohio State, but no other university scored higher than we did.

The second area that the Governor talked about was research and innovation as one of the keys to enhancing the future of this state. One of the goals was to double the amount of research funding that was obtained from federal and private sources over the next several years. Our committee realized that this was probably an unrealistic goal considering the constraint on the federal budget right now, earmarks are going away, and the fact that many universities are well ahead of us already and are not going to want to be preempted as Ohio State moves up to knock them out. We suggested they down size that goal to one that was a little more realistic, although we liked it as an aspirational goal. We also suggested that other measures be used to recognize what we do in research innovation besides simply counting the number of patents but to put other measures in place. I think it was a very robust discussion and, I believe, he will go back and revise some of the goals that were put in place with that.

Again, I would say Ohio State is certainly doing its role to help improve the research and innovation scene in this state. All of you have had the opportunity to look at today's *Columbus Dispatch* and see the wonderful data that we learned only a couple of days ago. In the National Science Foundation rankings of research expenditures, Ohio State has moved from fifteenth to twelfth. Among public universities, we have moved from position nine to position eight. These rankings are based on 2005 research expenditure numbers and we have continued to go up since then. I think we were at about \$609 million at that time and this year we recorded \$652 million in research funding. I am certainly optimistic that that will continue to

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grow and contribute enormously to the state of Ohio, as well as to the kinds of things we can do at The Ohio State University.

Finally, the last area of discussion was workforce development and training. It centered on the fact that workforce training should be tightly linked to the economic needs of the state, the regions, and the industry. The goal here was to increase the number of workers in high-demand fields such as health care, engineering, and information technology, to bridge the current shortages that exist. Again, I would say Ohio State with its stamina, initiatives, and where it is going will help foster those goals.

I think in the end, Ohio State will certainly do all it can to help the Governor make progress on the ambitious goals that he has laid out. We support them, they are very important, and they are ones where we can be major contributors. We also realize we have a unique responsibility to provide leadership and expertise in each of these areas with a bright spotlight now on higher education. We will continue to be challenged to reduce costs, improve services, and increase our performance in as many ways as possible, as we do every single year. We are certainly open to new ideas.

Thank you, Mr. Chairman.

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STUDENT RECOGNITION AWARD

Mr. Alvarez-Breckenridge:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of their achievements in his or her area of study, service to the University and/or community, and research achievements that have been a credit to the college and the University.

This month's recipient Laura Connell, from Springfield, Ohio, was nominated by Dean Bob Brueggemeier, from the College of Pharmacy. Laura is a fourth-year student, pursuing dual degrees in pharmaceutical sciences and biology. Today Laura is accompanied by Dean Bob Brueggemeier and Assistant Dean Ken Hale.

Laura's achievements prior to arriving at Ohio State were numerous and provided the basis for her remarkable accomplishments upon enrolling at OSU and the College of Pharmacy. After graduating from Catholic Central as the salutatorian of her senior class, she continued her academic success at the collegiate-level while balancing extensive extra-curricular activities, service, and research.

From day one at OSU, Laura has academically excelled in all of her coursework and is a candidate for graduation with both honors and distinction in pharmaceutical sciences this coming spring. While pursuing such rigorous coursework in both the classroom and the research lab, she has been able to maintain an excellent academic standing. This has been most evident with her recognition on the Dean's List six times and the Dean's Honor Roll for 2005-2006. Additionally, Laura has been recognized by the University with its University Scholarship, the College of Pharmacy's Undergraduate Research Scholarship, and the Biological Sciences' Sharp Memorial Scholarship.

In the current educational environment, an increasing number of students are seeking the benefits that can be garnered by studying away from main campus. Not surprisingly, Laura decided to take full advantage of this

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extracurricular learning initiative in Merced, California, last year. This experience involved reading Anne Fadiman's, *The Spirit Catches You and You Fall Down*, engaging in a discussion with the author, and visiting the Hmong health center in Merced. From this experience, Laura was able to benefit in several ways. First, she has developed a significant understanding of cultural competency issues in health care. Additionally, she was able to develop her public speaking skills by presenting her perspective from this project to the Pre-Pharmacy Club, the Midwest Asian-American Student Union Conference, the Pharmacy 400 Class, and the Helix Tri-Beta Induction Ceremony.

During her time at OSU, Laura has clearly learned that the educational forum regularly extends beyond the classroom. Beyond her study abroad experience, she has experienced this lesson by pursuing undergraduate research in the laboratory of Dr. Lane Wallace, from the Department of Pharmacology. In his lab, Laura has used a computational approach to studying the mechanism by which amphetamine alters the amount of dopamine in the brain.

While Laura's successes have been recognized by the faculty and staff in the College of Pharmacy, she is equally respected by her student peers. She has been heavily involved in the Pre-Pharmacy Club and was elected by the student membership as the vice president last year and is currently serving a term as the organization's president. Additionally, she has served as the membership chair of Helix Tri-Beta Biological Sciences Honorary, has worked as a Biological Sciences recruitment leader, an American Language program conversation partner, and State Science Day judge in addition to raising \$500 for the Healthy House in Merced, California.

In short, Laura is making great strides as a scholar, scientist, and leader within the College of Pharmacy. Additionally, she has done a remarkable job of balancing her academic obligations with her numerous co-curricular activities. She has truly made an indelible mark on her College of Pharmacy and the University at large. These accomplishments and experiences will undoubtedly serve her well when this fall she will be attending the Doctor of Pharmacy program at Ohio State in preparation to become a pharmacist.

Laura, on behalf of the Board of Trustees, I am very pleased to present this award to you today. Your achievements are truly remarkable and you are indeed an outstanding student. Congratulations and best of luck in your future endeavors!

Ms. Laura Connell:

I would first like to start off by saying a sincere thank you to the Board of Trustees for this award and I am extremely honored and grateful to receive it. I would also like to thank Dean Brueggemeier, from the College of Pharmacy, for nominating me and Assistant Dean Ken Hale for his continuous support. Even though my parents could not be here today, I would like to acknowledge them for the unconditional love and guidance that they have provided me over the past twenty-two years.

As I think about my past three and a half years at Ohio State, I realize I have gained an abundant amount of knowledge. However, it is worthwhile to note that the wisdom that I acquired did not come solely from textbooks, rather, my undergraduate education has been an assortment of lessons learned from professors, advisors, fellow students, coworkers, research, and involvement in school and extracurricular activities. The Ohio State University presents endless opportunities for learning on many different

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levels, which I will continue to explore for the next four years in Ohio State's doctorate of pharmacy program. As a pharmaceutical sciences and biology undergraduate student, I have been exposed to a variety of areas from the dynamics of dinosaurs to professional ethics. As a student researcher, I have strengthened my problem solving skills and contributed to understanding a mechanism that may underlie drug addiction. As an organization leader, I have acquired strategies to bring a group together. Most importantly, as an Ohio State student, I have witnessed true diversity and the need to embrace and appreciate cultural differences in my daily interactions.

My endeavors outside of the classroom have allowed me to explore and reflect upon what it means to serve and care for others in a culturally competent manner. In December 2006, I took part in an alternative winter break trip to Merced, California. A group of students and I spent time there with Hmong refugees, gained first-hand knowledge about the Hmong culture, and learned numerous approaches that a pharmacist, or anyone for that matter, can take to serve marginalized communities. One such strategy is simply to learn about the community's cultural backgrounds and beliefs. This knowledge enables you to view services through the eyes of someone else and then take action to foster an atmosphere that is responsive to that individual's needs. The trip inspired me to spread awareness about the Hmong population and the crucial need for cultural mediators not only in pharmacy, but in all healthcare settings. I share this experience through formal presentations as Christopher has mentioned.

Similarly as a pharmacist, I will seek to strengthen pharmaceutical care by promoting diversity and building cultural competency through interactions with other healthcare professionals and patients. If we all tried to learn about and accept each others differences, we can be excellent, cross-cultural communicators; however, if we learn about each others' differences and embrace those through our actions, our potential to better the lives of those around us become infinite.

Again, I would like to say thank you to the Board of Trustees for the Student Recognition Award. I am thankful for all of the opportunities that The Ohio State University has offered me and will strive to promote the lessons I have learned here throughout the rest of my life. Thank you.

Judge Duncan:

Thank you very much for all of the hard work you have put in to get the extreme high honors you mentioned. You bring honor to your University.

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FACULTY LEADERSHIP REPORT

Provost Barbara J. Snyder:

It is an honor to introduce our Senate leaders this year to make a presentation. I think the bulk of the presentation will be done by Dr. Allan Silverman, chair of Faculty Council, from the College of Humanities, Department of Philosophy. He will be assisted by Dr. Harald Vaessin, chair of the Senate Steering Committee and professor in the College of Biological Sciences, and who serves on the Presidential Search Committee; and Dr. Robert Perry, from the College of Mathematical and Physical Sciences, Department of Physics, who is chair-elect of Faculty Council and will be taking over for Allan this summer.

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Professor Allan J. Silverman:

On behalf of the faculty of Ohio State, I would like to thank Chairman Duncan and the Board for the opportunity to address what we see as major issues facing the University and the faculty, as well as to bring you up-to-date on the activities of the Faculty Council and the University Senate.

Before turning to specifics, permit us some general remarks. First and foremost, the top priority of the faculty is to help Ohio State become a world-class research university. The faculty at Ohio State has changed greatly over the last fifteen years, during which time the majority of us have been hired. Most of us produce nationally and internationally recognized research, as well as teach undergraduate and graduate students. Most of us have been trained at the top research universities in the United States. We believe that there is no way that Ohio State can become world-class without emulating the practices of these best institutions whether public or private. We are keenly aware that the statistics used to measure the academic quality of faculty, departments, colleges, and universities are all flawed, that perception usually lags reality. Nonetheless, we do have a fair sense of where we stand at Ohio State.

By and large we are a good research university, probably even a very good one. The Ohio State University today is a better academic institution than it was ten years ago. We are grateful that, especially over the last few years, salaries have improved, though we are not yet back to the competitive levels we enjoyed in the 1980s. We are fully cognizant and appreciate that the undergraduate population has steadily improved, most markedly this last year.

Yet it is fair to say that while we think Ohio State has made steady, if incremental, progress towards the goal of becoming world-class, we believe that right now Ohio State is at a crucial inflection point. We will either plateau and then inevitably decline or we will break through what one dean calls "the killing zone" -- where ambitions die -- to become an ever more self-sustaining, world-class research university. The faculty appreciates just how difficult and expensive it is to become and remain a world-class research institution.

Fortunately, we believe the confluence of events that have occurred over the last year, on balance, provide the opportunity to bring about dramatic changes that will accelerate our progress towards our goal. The growing awareness of the centrality of a great university for the economic well-being of the state, following a path where great universities have been the engines of economic development for other states, makes us cautiously optimistic that the new governor and legislature will stop cutting the state's contribution to universities. With luck, perhaps they will even take steps to provide additional resources, especially for needy students who are qualified to matriculate to Ohio State and other universities.

We believe the new Board structure will allow the fifteen of you to better serve the University, to devote more energy to strategic planning for Ohio State, and to promote greater interaction between the Board and the faculty of the University. In this regard, we want to express our thanks to Chairman Duncan and his predecessor, Dan Slane, for the new practice of quarterly meetings with faculty leadership and the provost. We look forward to continuing to meet with you.

Though we are understandably anxious about losing a president and a provost who have worked tirelessly and successfully for a better Ohio State, we look forward to new faces and new approaches to advancing the crucial

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initiatives that have been set in motion by President Holbrook and Provost Snyder. Let us now turn to those initiatives.

In the eyes of the faculty, the two initiatives most crucial to our future are competitive compensation and reform of the Graduate School and graduate programs at Ohio State. As some of you may know, I joined the Senate for the first time two-and-a-half years ago convinced that the most important step Ohio State could take to create a world-class research university was to focus on the faculty, fundamentally by increasing the number of faculty to achieve a student-to-faculty ratio roughly equal to that of our best peers.

The size of the faculty has three direct benefits: 1) a low student-to-faculty ratio resulting in better classroom and research experiences, which in turn allow the great universities to attract the best students; 2) large numbers of excellent graduate students; today's senior graduate student is tomorrow's professor and attracting the best is important to the undergraduate experience as well as to the research profile of the University; and 3) a synergistic increase in research, which in turn attracts additional outside dollars from private corporations and public agencies such as the National Institutes of Health, the National Science Foundation, or the National Endowment for the Humanities.

I still believe that we will have to continue to increase the size of our faculty, especially in key colleges such as engineering. Our engineering faculty numbers approximately 267; Illinois has well over 400; Michigan well over 300; and Purdue is adding 70 new faculty. If OSU hopes to achieve the goals of the Academic Plan and place ten or twenty departments in the top ten, additional regular tenure-track faculty will almost certainly be required. A quick glance at Harvard's expansion plans of growing their faculty of arts and sciences by almost 50%, or the strategic goals of the Universities of Texas or Virginia, reveals that the race for talent will be fierce. Let us not be misunderstood. It should go without saying that we will add faculty of the highest quality, not faculty just for the sake of numbers, with due attention given to strategic departments and changing enrollment patterns.

But ultimately as important as increasing the size of the faculty will be, the provost has persuaded us that the more immediate need is to improve the salaries of the faculty presently at Ohio State. Ohio State finds itself 38th among the AAU and, at best, at the mid-point in comparison to our benchmark peers. We will never become world-class if our salaries remain mediocre. The academic community is keenly aware of where universities stand with respect to salaries. With mediocre salaries, we will lose out on the race to hire the best and we will not be able to keep those whom we do hire. Reputational ranking by one's peers, which is a significant part of overall rankings, will not improve until and unless we continue to make progress on salaries. For instance, we can set goals for becoming 30th among the AAU, but it will take a commitment on the part of the deans, provost, president, and Board to make them a reality.

Here we believe that the provost has it right: we urge in the strongest possible way that the University administration declare as its principal aim annual raises of 1% over the benchmark average for at least the next five years. Again, let us not be misunderstood. We are not asking for across-the-board raises nor are we even recommending that each college achieve the same raise pool. We believe that it is up to the deans and chairs to award raises according to merit in research, teaching and service, and up to the provost to ensure that the overall raises meet the goal of 1% over benchmark average. On the other hand, we do think that special attention needs to be given to ensuring that high-quality faculty at Ohio State be compensated equitably. The equity problem is not unique to Ohio State, but

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unless it is solved our strongest programs will continue either to lose faculty or, almost as bad, suffer from deteriorating morale among its best and often most loyal faculty.

The second initiative is the reform of graduate education and graduate programs at Ohio State. These reforms are absolutely crucial if we are to become a world-class university. At the core of every great university are graduate programs of the highest quality, especially in the arts and sciences. Broadly speaking, the issues before us involve emphasizing the research environment for faculty and graduate students. This, we believe, may well pose a challenge for Ohio State, since it will be hard to explain why the undergraduate experience will improve if we emphasize faculty research and graduate education, and why the short-term costs to the state will result in long-term returns for all of its citizens. Attracting and educating the best and brightest graduate students cannot help but improve the educational opportunities for all of our students, including our undergraduates. Moreover, the research done by these students will, in the long run, provide jobs and opportunities for all Ohioans.

We endorse the view of the reports of Deans Freeman and Beck, and the position of the provost, that some weak programs will have to be defunded, and that the doctoral subsidies will have to be redistributed in a manner that enables both our better programs to flourish and the programs most strategic for the future of Ohio State to grow. We will have to find the nuts and bolts everyday resources that Harvard or Berkeley or Michigan, or now increasingly UCLA and Texas, provide for graduate education and research; competitive multi-year fellowship offers to recruit graduate students to OSU; reduced graduate tuitions upon passage of generals; ensuring that our graduate students teach no more here than they do at the best research institutions; more colloquia, conferences, and visitors, with all their attendant costs in room, board and honoraria; more money for start-up packages in the sciences and engineering; more money for research accounts in the arts, social sciences, and humanities; and competitive leave policies to pursue one's research. Whether or not the money currently directed towards graduate education is adequate to meet these needs remains to be seen.

The faculty looks forward to hearing Dean Osmer's preliminary assessment of how much is needed to address the ambitious goals of the University, as well as how much money is currently available to meet those same goals. I have a nickel bet with Barbara that the \$17 million in annual rate that the Office of Academic Affairs currently allocates will have to be increased. I hope I will owe her a nickel, but either way, we believe that there is nothing more critical to the future of Ohio State and the State of Ohio than improving the graduate programs at Ohio State.

Let us turn to the third major initiative of the Office of Academic Affairs -- economic access. The faculty at Ohio State believe in our bones that knowledge is power. That the pursuit of it is the key both to flourishing as a human being and, equally, flourishing of the community. We do not believe that Ohio State should be open to every student who wishes to matriculate. Realizing as we do that only students with high academic potential have the opportunity to flourish here and that failing others, as we have done in the past, is neither good for them or for us. We do believe that no student who is academically qualified to be admitted to Ohio State should be prevented from enrolling due to lack of resources.

While the vast majority of us believe that the state government, for prudential if not moral reasons, should provide the monies to these students, we are resigned to the reality that tuition hikes are needed if Ohio

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State is to achieve its goal of becoming a world-class university. However, we hope that through a collaborative effort between the administration and state and federal government, we can find a formula that asks those families that can afford to pay, to pay a tuition commensurate with the quality of education they receive, and allocate sufficient resources to those who cannot afford to pay to enable them to come to Ohio State. The quid pro quo that we the faculty can promise to all families is that for every step we take towards achieving our goal of becoming world-class, your child's education will be that much better, their degree will be that much more valuable, and the economic environment of the state will be that much more vibrant, so that the jobs for which they will be qualified will be available here in Ohio.

Competitive compensation, graduate education, and economic access are all priorities. In the light of the budgetary environment at the state and federal levels, we believe that the next administration will have to focus on these priorities. At present, we may very well not have the resources to accomplish all three. Currently, the Office of Academic Affairs spends \$71 million in annual rate for student financial aid and merit aid. To date, we do not know what percentage of that figure goes towards merit. Preliminary indications are that more than \$20 million is in the merit category, a figure much higher than that of our peers.

The difference between the average ACT of the entering class, approximately 26.5, and the required honors ACT of 29 is too small to justify the burgeoning numbers of freshman honors students and the attendant costs in faculty resources and the Office of Academic Affairs' dollars. The difference between a 27 and a 29 on an ACT is just as likely explained by when you went to bed the night before as it is by anything else.

As a parent of two Ohio State students, as someone who has devoted considerable time to the honors program at Ohio State, especially the Honors Collegium, and as a regular instructor in our largest Introduction to Philosophy course -- L101 -- I think it is absurd that 20-25% of the incoming class is labeled honors. The faculty calls upon the Office of Academic Affairs to implement next fall the recommendation of the External Review Committee of Honors, to begin to shrink the honors program at Ohio State to reach its target of no more than 10% of the student body. The Office of Academic Affairs' monies currently spent on merit should steadily, over a period of time, be diminished and reallocated to the three priorities we have described. Over the intermediate and long run, offering merit incentives to attend Ohio State will have the same result as Ford's incentives to car buyers to buy a Ford instead of a Honda or Toyota. Ohio State will attract the state's best students only if we are a much better academic institution. While huge outlays in merit money may have been needed as we made the transition to selective admissions, we should now emulate the practice of Michigan, Illinois, Wisconsin, Penn State, and Texas, whose honors programs are much smaller than ours, whose outlays are much less, and whose average ACT is much higher.

We believe that there are other opportunities throughout the University to redirect dollars toward our priorities. Over the last three years, faculty leadership has requested of the Offices of Academic Affairs, Human Resources, and Business and Finance, figures pertaining to head counts of faculty, staff and administration over a fifteen-year period, broken down by college and support units, and by source of funds, i.e., general or non-general funds. We have requested raise and salary figures for assistant and associate deans, and vice presidents, as well as faculty for that same time frame. We have tried to gather comparative data from peer institutions such as Wisconsin, Illinois, and Texas.

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Let me say first that every request of Associate Vice President Larry Lewellen, Senior Vice President Bill Shkurti, and Provost Snyder was met, and almost always in a timely manner. We sincerely thank you. We cannot say enough good things about transparency, and we especially laud the effort, beginning with the Office of Academic Affairs. Hopefully soon all the colleges and support units will make available their budgets whether on-line or through more traditional media, e.g., hard copy. Second, let me say that we have a long way to go in understanding all the numbers, a long way to go in properly coding the different administrative, staff, and faculty titles and salaries, and a long way to go in -- to use the phrase that the deans and Larry beat me over the head with -- "scrubbing the numbers," both to put them in the proper context within Ohio State and in comparison to our peers.

Let me give you one such set of numbers: between 1990 and 2005 the total dollars spent on faculty salaries from general and non-general funds, excluding the Medical Center, grew from \$191 million to \$302 million, a 57% increase. Staff salary expenses grew from \$232 million to \$462 million, or almost 100% increase. We have no idea what to make of this number or even if it is a valuable number to have, but it gives us something to start with. Why the disparity? How does Ohio State compare to other peer institutions? How much of staff growth is attributable to new mandates from the state or federal authorities? How much is the result of conscious choices? How much is due to the fact that we at Ohio State are much better at creating new initiatives than we are at reviewing what we have done and closing down failed initiatives or realigning old configurations of staff to meet new needs?

You have heard from my predecessors, as well as various speakers to the Presidential Search Committee, that Ohio State suffers from a stifling bureaucracy. We all -- faculty, administration, staff, and the Board -- are going to have to work collaboratively to shrink the bureaucracy where possible, to make transparent how we spend our money, to confront hard choices about our priorities, and to face the fact that we do not and will not have the money to do everything we wish.

Let us emphatically state that we are not exempting the faculty. As Bill Shkurti told me when I first joined the Senate, if you ask the faculty what they want, you'll get 17 answers beginning with free parking and ending with Harvard salaries. He is correct; you will get a lot of answers. Yet it is also true that in the past all too infrequently the faculty have been asked -- whether in departments, colleges or in University settings -- whether they would trade a secretary or a server for a graduate fellowship or additional research funds. If we are to wring cost-savings from the \$3 billion budget of Ohio State, we will need a collaborative effort. While not every cost-saving idea is a good one, we are convinced that real gains can be achieved if transparency becomes the norm, if all parties affected by decisions are made aware of the consequences of their choices, and if we work collaboratively in achieving our goals.

Finally, let us turn to what has happened in the University Senate over the past 18 months for we truly think that they are examples of what can be done through collaborative efforts. Working with Bill's office, we reached agreement on a fiscal fraud policy in June 2005. Working with Larry's office we created a new policy on consensual relations last year. Working with the Office of Academic Affairs and The Women's Place, we have created a new policy on flexible time for faculty. Likewise we have created a new leave policy, making our sabbaticals for the first time competitive with our peers. Through the back and forth of challenge and cooperation, we have made substantial progress on Your Plan for Health and improved salaries. Jointly

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with Bob McGrath and the Office of Research, a special ad hoc committee on the Social Science Institutional Review Board will report out next month new policies that are liable to be trendsetting for the entire country. After extensive conversations with Senior Vice President Sanfilippo, Deans Bornstein and Souba, and their colleagues in the Health Sciences, the faculty and deans will soon initiate an ad hoc committee to address the fundamental question of governance rights for clinical and research faculty.

The nature of the faculty member in the 21st century is changing, and it is our obligation as faculty to confront these changes. Along with the Office of Academic Affairs, and especially Vice Provost Matt Platz, we have created an ad hoc committee to address the use of clinical titles for reconsideration of tenure and promotion decisions to ensure that when recommended by the provost and the Faculty Hearing Committee, they are new, fair, and impartial. There will also be an ad hoc committee to study the sticky issue of tenure and promotion policies for faculty with interdisciplinary appointments.

This spring we will cooperate with the Office of Academic Affairs in the review of the Federation of the Arts and Sciences. Lastly, as promised five years ago, in cooperation with the Offices of Academic Affairs and Business and Finance, we shall soon name an ad hoc committee to qualitatively review the budget process and budget model adopted in 2002. I trust that every one of the individuals mentioned here will agree that these are all the product of compromise and a growing trust between faculty and the administration.

You will no doubt notice that we have made no mention of the 181 hours to a degree. I had hoped to be able to tell you that we will be ready to bring the proposal for 181 hours to this Board for approval next month. However, the proposed template for the Bachelor of Science general education requirements differ in at least two significant aspects from the Bachelor of Arts template, and this difference is proving to be controversial. We will continue to work with the provost to persuade our colleagues in the sciences that the GER are designed to prepare the student to be a well-rounded citizen in an increasingly globalized world; that while the skills are different, the B.S. degree is no more dependent on skill sets than any other degree; and, finally, that students freely choose their majors knowing that certain majors have less flexibility than others.

Again, I want to thank the Board for the opportunity to speak on behalf of the faculty. The times-they-are-a-changing. I am an optimist by nature, so I think change should be viewed as opportunity, not crisis. I think that Ohio State is better than it has ever been. Furthermore, I think that while we face a host of challenges, we are uniquely poised to take advantage of them like never before. Obviously, if we are to achieve our priorities and if we are to become a world-class research university accessible to the best undergraduates in Ohio regardless of their socio-economic status, it will take the combined efforts of the Board, the administration, the faculty, the governor, and the legislature. It will require a successful development campaign focused on undergraduate scholarships, graduate fellowships, and additional faculty and faculty resources. It will take hard decisions on the part of all of us at Ohio State to generate cost-savings and to redirect funds within the University. And it will take, God willing, the recognition of the leaders of the state government of Thomas Jefferson's fundamental insight into the nature of our American democracy that only a well-educated citizenry can make it work. We are happy to take questions.

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Dr. Cloyd:

Dr. Silverman, that is an excellent report. I find it very encouraging the position that the faculty have taken. The whole subject of cost savings and redirection is obviously a very important one and one the University is giving attention to and needs more attention given. Is there any specific process that the faculty feels is not in place today? You mentioned transparency, but is there something else we could be doing that would further engage the faculty and their help in this whole process of cost-savings and redirection?

Professor Silverman:

I think without a doubt transparency is the key, because it is a continuing process to try to figure out where the money is being spent. I can speak in two different ways about this, one is from the average colleague who has no involvement with the University Senate and who has never sat on a Senate Fiscal Committee or a Compensation and Benefits Committee. They can probably bring cost-savings out at a local-level if they know what the department is spending their money on. As I said, given a choice we can spend it here or we can spend it there or we are doing this with our money. If we have the transparency that the provost has begun to implement in OAA -- I hope it spreads to the colleges and support units -- I think we can get some cost-savings that way.

The other way is through the Senate with a shared governance process. We have been working very hard for the past year-and-a-half with all the vice presidents and the provost to try to figure out ways in which we can better organize the review processes of the various units of the University. This is a charge of the Central Services subcommittee of the Senate Fiscal Committee, which basically has two tasks: 1) to do yearly reviews of the units or subunits like the Offices of Research or Student Affairs; and 2) to do functional reviews across various units.

You heard Ms. Bellini speak earlier today about managing waste. If we can look at the different waste management contracts -- to the best of my knowledge, there may be four including the Medical Center's hazardous waste collection -- that is a faculty job and to be perfectly honest we haven't stepped up to the plate for a variety of reasons. We haven't been able to persuade our colleagues to take part in these reviews. That is the second and probably the best thing we can do is to get the faculty and others in the University -- I don't mean to exclude the fiscal officers, staff, etc. -- to take a good hard look and contribute their ideas. I think the various officers and vice presidents of this University do a great job. As comprehensive as Bill's knowledge is of the budget and this University, not even Bill can penetrate all the way down to the low levels at which dollars are spent. We need to look at all of that.

Dr. Cloyd:

Thank you. The obvious principle that is operative there, and that I find really powerful, is the sense of responsibility it creates for all of us associated with the University to make this not only a quality education, but a highly-affordable education.

Professor Harald E. Vaessin:

To add to Allan's point clearly transparency is a critical issue, but from the Senate side we also should mention that we are in the process of discussion of improving Senate structure to some degree. I don't want to go into detail now, but to some degree we have to worry about issues of how

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the Senate can actually exercise its function and how faculties on the Senate can exercise its functions. We need to deal with how we make sure that issues are passed on as Senators rotate off committees, and how we deal with issues that individuals chair committees, in general, for one year and then disappear, and the knowledge and momentum is lost. So we are also working from that angle to ensure that as a gubernatorial we make this a smooth process.

Mr. Borrer:

Thank you, you have made a great presentation and we certainly understand all of the needs that you have. As the chair of the Academic and Student Affairs Committee, one of the things that we have been working on with Provost Snyder is the reduction in the number of hours that are required for an undergraduate student education. In watching this process -- and I think that I can speak for my colleagues on the Committee -- we are very eager to see this number decrease. We would love to support you in a number of your initiatives, but in betterment of undergraduate student education I think there is compelling information that shows that the numbers can be decreased and affordability for our students and their ability to complete a four-year term is something that we all care about. I know that you are recommending this, but we would hope that as you started your discussion about the bureaucratic issues at Ohio State, that we could see progress and see this come to fruition.

Mr. Wexner:

I agree with both of my colleagues, and encourage and appreciate your candor. We are all in this together. We have discussed this in small groups of the Board, on the efficiency of how we spend and where we spend, and the efficiency or the lack of efficiency -- utility of the bureaucracy. Bureaucracy can be within a college or a department; there are many bureaucracies here. What I would leave you with is the way I look at it as a non-academic is there is about a 15% opportunity. I just believe that everywhere -- in my business and I would believe it about the University and in almost anything. I don't know that it is there, but I like numbers in that way.

I see it as cholesterol and our collective action is like Lipitor. If the Board, the faculty, and everyone are looking at this and saying that with the aggregate of a \$3 billion budget, perhaps there is \$3-\$5 million of inefficiencies spent or dollars saved -- and we are all looking at it from different perspectives -- I think our bad cholesterol level would go down. Unless there is an acceptance -- which is culturally very hard to accept -- that everybody could be more efficient and we all see it differently, we can't get to it. I know for myself as a trustee, I think that is incredibly important for the University because that 15% -- which, I believe, is there -- redirected or just everyone gets 15% more of the savings of the inefficiency, probably helps us immensely to get from where we are to where we want to be. I believe we may have many of the resources within our control now, but we just can't get the damn cholesterol level lowered.

Professor Silverman:

I don't think I would disagree with you, Mr. Wexner. You can go around and ask individual faculty about individual ideas where costs can be saved. I sit with the chief information officer on the Senate Fiscal Committee and she has ideas about how to save money. It is a little bit like herding cats when you try to go to my colleagues to say, "Would you give this up in order to get that?" I mention servers because servers are a big issue right now at Ohio

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State and everybody wants to have their own local control over their own computer network. It may not be cost effective or good for security purposes, but this is the kind of collaborative effort we will have to repeat through all of the pockets of the University to generate savings. That is why the trust is so important.

Mr. Wexner:

The more that we are on the same issue is no one is going to find the magic 15%, but all the faculty observations about inefficiencies somewhere in there, in all these different views bundled together and examined, is how we are collectively successful. In answering Dr. Cloyd's question, in kicking it around in the Senate and saying, "This perhaps is a big priority, I would leave it for you to decide"; and "How are we going to gather all of this information because it is going to be a bit here and a bit there?" Clearly access to the administration and to the Board is essential, and for faculty to come back to us and say we have some proposals, here are some little ones and here are some big ones that will help.

Let me share a story with you from my business experience. One day somebody said, "If we use 60-watt light bulbs where we use 75-watt bulbs, we could save a lot of money." I asked where that idea came from and they said it was some dumb, part-time salesperson, because you certainly couldn't do that. We did do it. When you have 4,000 stores and you change a bunch of light bulbs, you save hundreds and hundreds of thousands of dollars. So the filter was filtering out a really good idea. I am trying to demonstrate the complexity of us gathering information, because we only know what we know from central and strategic positions.

Professor Robert J. Perry

I have been involved in the Senate for too many years and over the period of the last ten years the quality has improved. This recognition of -- if you want to come up and ask for something, you have to first make sure you are using it correctly -- the discussions were not there necessarily. That has been happening to a much greater extent over the past ten years than it had before. There is more acceptance of that and perhaps a fair amount more of understanding.

Mr. Wexner:

I didn't mean to imply that; hopefully, your house is in order. If Athletics has ideas about the Chemistry Department that is great, and if Chemistry has ideas about the Law faculty that is great, too, but you have to examine your own house. There are several thousand things that will come together that can produce it. Obviously, we need more of everything.

Professor Perry:

I think it is part of the culture.

Mr. Alvarez-Breckenridge:

Dr. Silverman, I have a question regarding your second initiative with graduate education and how it ties into benefiting the state of Ohio as a whole. As a graduate student, a lot of my fellow students are not originally from Ohio, and I don't really know if they intend to stay in Ohio once they graduate. It seems like there is a trend to want to go back to your home state. My question is how can the Graduate School go about recruiting students who are originally from Ohio, went to some other institution out of

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state for their undergraduate education, but then catch them at the end and try to bring them back for graduate school where they would hopefully settle down and that would obviously benefit the state of Ohio?

Professor Silverman:

I am not quite sure how to approach that Christopher, other than to say that in my experience graduate students, especially in the Ph.D. degree granting areas, are going to make their decisions first and foremost on where the best programs are. They are looking to enter the professoriate and are going to calculate, on the basis of their knowledge, whether they are more likely to get a job by going to Ohio State or Michigan or Illinois or anywhere else.

I assume there will be some loyalty to coming home. One feels this at various times, but, by and large, if we can build better and more competitive graduate programs, we will be able to attract those students by the sheer nature of the academic discipline. That is how it happens. Sure, some people are going to say, "Do I want to live east or do I want to live west, do I want to be on a coast or not on a coast?" But, by and large, as our peers have proved all around the country, if you are going to do computer science, you are going to look real hard at the University of Illinois. You are not going to worry about whether it is in Urbana-Champaign, it's a top five program and that is where you are going to go if you get the right offer. That is the key.

Mr. Wexner:

I just wrote myself a note, but I thought I would share it with my colleagues. Again, I like the 15% cholesterol because I think everyone's blood pressure could go down 15%, their cholesterol could go down 15%, and their heart rate could be reduced by 15%, it is a benchmark of what I think is efficiency. If that 15% target -- this is out of my imagination, but I have proven it in my world that it is reality -- of a \$3 billion budget is close to \$500 million and you assume some level of inflation over a five-year period, let alone a ten-year period, you are looking at \$2.5 billion of inefficiency that could be converted into efficiencies. So maybe if your cholesterol goes down, you will live longer and healthier, and you save other kinds of costs.

What the Board should consider is it worth a taskforce of the right people -- faculty, students, and alumnus -- to begin to think about this \$2.5-\$8 billion, over a ten-year period, efficiency and examine it, because it is an annuity that keeps on benefiting us. I am really stimulated by your discussion of needs, which everybody has. I think your needs and the things that you are talking about are very legitimate. But when I think about something that is important there are not many things that we talk about as a Board that are in the magnitude of \$2.5-\$8 billion over a ten-year period. Not only is it found money, but like reducing your cholesterol you get much healthier. Reducing your cholesterol is a mandatory thing if you don't want to be ill.

Professor Silverman:

When I first did calculations about growing the faculty -- using 3,000 as the number of faculty and calculating 10% growth over whatever the right number of years is -- basically you need about \$45 million at an annual rate, \$150,000 a person with benefits. Then I was asked, "Where do you find \$45 million at an annual rate?" After talking with Bill and others, and thinking through these found efficiencies, it strikes me that over time, you would like to believe that we could find \$15 million -- and I leave aside the Medical Center, because the budgets with clinical I don't include in the

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numbers -- in annual rate. You add in what you might get at a development campaign and what maybe the state would contribute, and you would have these resources. But it will take, first and foremost, the cost-savings within the University. Again, I can't wrap my mind around how the Medical Center's budget works with what I have available. I am sure by the time the Senate Fiscal Committee takes its look at it, we will have some better ideas of where more efficiency can be found.

Mr. Schottenstein:

Dr. Silverman, I thought your remarks were excellent. They certainly resonated with me and I suspect everyone here. I would like to get a copy of your remarks.

Professor Silverman:

I will clean up the typos and put in the commas where I think they belong, and make sure that Maureen gets them.

Judge Duncan:

Any other questions? Thank you so much for such an interesting presentation and I look forward to our next quarterly luncheon.

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COMMITTEE REPORTS

Judge Duncan:

I would like to call for committee reports and will call on Mr. Schottenstein for the Audit Committee report.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit Committee met yesterday from noon until 3:00 pm, and the primary items for discussion were a review by Mr. Shkurti of the Mid-Year Financial Report, and the follow-up to the Deloitte management letter and the various responses to some of the items raised therein, nothing material. We also undertook a review of where we stand relative to hiring the company that we are going to use to undertake the operational audit. There were also other matters that were discussed in Executive Session.

Judge Duncan:

Thank you very much. Next I will make a brief report on the meeting of the Affiliated Entities Committee, which met yesterday afternoon. We were first presented with an update in the form of a chart that sets forth information concerning each of the affiliated entities. It is a very convenient tool for an enormous job of tracking the affiliated entities. You have seen it before, but it is updated quarterly and I will provide the chart quarterly to members of the Board.

More specifically, we heard a report concerning Campus Partners from Terry Foegler, and then he commented on his much newer assignment at SciTech. We also heard a report concerning Medical Center Partners from Pete Geier. We also heard from Athletic Director Gene Smith and Joe Bull regarding the reorganization of the Diamond Club, which is a baseball support group.

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We heard some very interesting information regarding an initiative to provide teacher education in Indonesia. That initiative is in the early exploratory stages, would be a federally-funded project, and we would be collaborating with the Universities of Indiana and Illinois in that endeavor.

We also heard a most gratifying and enlightening discussion regarding our operation at the Transportation Research Center in Marysville. This is an extremely successful operation, and I have for each of you a well displayed and documented pamphlet concerning the Center's activities. I think you will find this pamphlet extremely interesting.

There were no action items. I will get this information out to you in the short term.

Next I will call on Mr. McFerson for the Medical Center Affairs and Investments Committees reports.

Mr. McFerson:

The Medical Center Affairs Committee met this morning at 8:00 am and covered a number of items. First, Dr. Sanfilippo gave a quick report on some people issues, new hires, and a couple of program updates. We then had the quarterly financial report from Chief Financial Officer of the Medical Center, John Stone. The Medical Center is doing very well through the first six months of the year in virtually every category and is slightly ahead of budget. That is encouraging.

We then went through a variety of consent agenda items which are being proposed to this Board: 1) appointment/reappointments to the Harding Hospital Board; 2) to combine University Hospitals and University Hospitals East into a Single Provider; 3) amendments to the *Bylaws and Rules and Regulations of the Medical Staff* for University Hospitals East; 4) establishment of the College of Public Health; 5) the approval of a non-academic Center for Vascular Imaging; and 6) some personnel actions. All of those were approved to forward to this Board by the Medical Center Affairs Committee.

We then had another discussion about the alignment of the fiscal plan with the Master Space Plan.

In the Investments Committee meeting this morning, we heard our monthly report from Dr. Schroeder on University Development, which is off to a good start this year in most categories. We should all feel amazed that we have 69,000 different sources of contributors through the first six months of the year. The vast majority of which are individuals and they have combined in the aggregate individuals, corporations, private foundations, and so forth, \$73.7 million up from \$67.9 million at the same time last year.

Then we dispensed with the Monthly Endowment Report and instead talked about the Quarterly Endowment Report. As a result of time, those numbers are up from six months ago and three months ago. The market value now is \$2.1 billion comprised between two categories: 1) the gifted portion of \$1.64 billion; and 2) the operating portion of \$735 million. All of which is combined into one investment source which is distributed widely among a huge amount of diversification.

We had recommendations from Associate Treasurer Al Rodack on two additional appointments of investment managers. If you look at this in your Board books, you will see a listing of all the different investment advisors and it is now three pages long. We have really diversified the portfolio,

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which is to our advantage, as a result of the research that has been done and our consulting help.

Judge Duncan:

Do we have any discussion or questions?

Mr. Wexner:

Dimon, have we hired Cambridge Consultants yet to examine the portfolio strategies?

Mr. Rodack:

We are using the firm Cliffwater. We do utilize Cambridge's database and we hire them for a look at the staffing in the investment area.

Mr. Wexner:

I just want to put a fork in that one. I would like to know what university, besides Ohio State, does not use Cambridge Consultants? The last time I looked, which was five years ago, we were the only school that didn't use Cambridge Consultants in the Big Ten, the top ten research institutions, the top twenty endowments, and the top ten museums in the country.

I got stalled around on this one. They look at everyone's endowment, they get all of the comparative data, and they advise endowments on the performance of the people that they are using to manage their funds. It would be like if I said ten years ago, "We are going to use ballpoint pencils," and got waltzed around for ten years. I am just appalled.

I will Google it on the internet, but I will bet it hasn't changed. I really would advise the chief financial officer, the treasurer, and everybody that touches the endowment in the financial management of the University, it is a really cheap date. Everyone uses them, everyone. I haven't looked at it in five years, but for the previous decade everyone did and, I believe, you will find it is true today. It is really quite sad that we are the outlier and I would be delighted to be wrong and apologize.

Mr. William J. Shkurti:

We will follow-up and give a detailed report back to the Investments Committee and a copy to Mr. Wexner.

Judge Duncan:

Let me call on Mr. O'Dell for the Agricultural Affairs Committee report.

Mr. O'Dell:

Thank you, Mr. Chairman. The Agricultural Affairs Committee met this morning. As Chairman Duncan mentioned earlier, we welcomed Mr. Robert Boggs to the Committee as vice chair, ex-officio.

Additionally, we received the report from Drs. Bobby Moser and Steve Slack, director of OARDC, on our Plant and Animal Agro Security Research Project. This is a two-phase project, with Phase One underway. This is a biosafety level-three project for food animals and \$13 million of the \$21 million required is in hand and committed by state and federal funds. It is a very important project and moving along. Phase Two is a similar project for

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plants and that is further in the future. Mr. Chairman, that is the end of my report.

Judge Duncan:

Are there any questions or discussion? Thanks very much. I'll next call on Mr. Borrer.

Mr. Borrer:

Today we heard an update on our reaccreditation process from Vice Provost Randy Smith. As I have reported before, this process is completed every ten years and we will be finalizing this in April. We expect a positive outcome. One thing that I would like to make sure everybody understands is the thoroughness with which Vice Provost Smith has kept our Committee advised of this process. It has been very detailed, and, over the last three years since I have been on the Committee, I think they have done a very good job on reaccreditation.

We heard an update about the centralized Financial Services Office from USG president Ryan Fournier, which we had heard about during our previous Board meeting. He is working to finalize this in a series of meetings coming up in March.

Next we heard a report on student wellness from Connie Boehm. We have been thorough in our initiative to assess the wellness of our incoming students. Painting with a broad brush, we have a generally healthy incoming class -- students who face normal issues. One problem that has seemingly been more and more of an issue for our students is stress. The stress levels today for incoming students -- while we certainly remember it when we were in school -- seem to be more and more from both a financial and studying initiative, so we are watching that.

One of the things that the wellness group is doing is establishing a peer-to-peer contact group to work on wellness issues and are having initially very good results. In listening to the report today, I believe we are on the forefront of the initiative for our students to learn to live healthy lives. I am very happy with that process and I think the Committee is too.

Provost Snyder and our Committee are recommending to the Board the following resolutions: 1) the establishment of the College of Public Health; 2) the establishment of the Center for Family Research; 3) the approval for non-academic center status; and 4) routine personnel actions.

Chairman Duncan, that concludes my report.

Judge Duncan:

Are there any questions or comments? I will now call on Jo Ann Davidson for the Fiscal Affairs Committee report.

Mrs. Davidson:

Thank you, Mr. Chairman. The Fiscal Affairs Committee had a very full agenda this morning. We had five different reports and will bring four items forward for the consent agenda today.

Bill Shkurti reported on the Medical Center's Facility Plan Update and covered some of the items that were listed in President Holbrook's letter to Dr. Sanfilippo about questions that the Board continues to have about

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moving ahead with a plan. There is a full update in your notebooks if you haven't had a chance to read it.

Bill covered each of those items and indicated in his opinion where we stand today. There are still five issues that we need more information on: 1) there are still concerns as we look ahead towards the Fiscal Year 2009 bond issue; 2) the development target dollars we were talking about -- whether it is \$100 million or \$75 million; 3) the exemption for The James, which we are still waiting on some resolution and confirmation of where we think we are, but we think we are in very good shape; 4) a timeline; and 5) the break points, which is when the Board has the ability to make some decisions as we go down the road on that. So we will get some additional reports on those particular issues.

Bill also reported on the FY 2007 Mid-Year Financial Report, indicating that we are having a good year, and part of that is due to our enrollment being up and that has generated some additional resources. He mentioned that even though we are having a good year, there are things on the horizon that we need to be sensitive to: 1) the state budgeting situation; the budget will not be introduced until mid-March, so we don't have any idea where we might stand there; and 2) looking ahead to Fiscal Year 2008, we were reminded that OSU is in the middle of the installation of a Student Information System and that always carries some concerns with it.

Lee Walker reported on the wrap-up from the Fiscal Year 2006 budget to see where we were in our estimates in expenses and receipts. Fortunately those estimates this year came in higher on our receipts, because we actually had a huge increase in our investment income and we were lower on our expenditures. So we ended up in good shape on our estimates in coming out of Fiscal Year 2006.

We had an excellent report on Energy and Sustainability from Melissa Bellini and two members of her staff. This is one of the areas that we have looked at as a way of saving some dollars. We are receiving quarterly reports where we are concentrating our efforts to save some money and it ties in with our earlier discussion about where we go to look at some additional dollars. This is where they are doing a lot of innovative things such as: having energy audits of our buildings; locking in commodity prices ahead of time to save some money, which is serving us well this year, they have locked in about 52% pre-purchased energy for 2008; replacing some metering; and as we go into the construction of our new buildings they are looking at how we can have more energy conservation.

The combined efforts so far for FY 2006 and FY 2007 are a savings of almost \$5 million from these efforts. The concern that we still have is that our energy budget for this particular fiscal year is 21% higher than our energy budget for the last fiscal year, so we have that to look at as we move into our budgeting process very soon.

Ms. Bellini also gave us a report on the On Time and On Budget of all of our construction projects and, as you know, we have many of them going on. We are running an average of about 93% of our projects on time and on budget. We had some good discussion in the Committee about some other things that we should be looking at as it relates to that. Mr. Wexner had some good suggestions about how we need to always realize there is a certain amount of contingency built in. When we say we are on budget, we need to be looking at what that contingency percentage is and we also need to be looking a little bit more at the square foot cost of our buildings as they then are compared to other similar buildings being constructed on other campuses or in the general community.

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The four items that we are bringing to you for approval today are: 1) the approval to enter into design and construction contracts, and to increase the construction contract on one project; 2) the sale of real property on the Marion campus – we had the first reading last month -- and the sale price will be above the appraised value of the property; 3) entering into a long-term lease for the property located on West Henderson Road for the renovation of an indoor varsity tennis facility, with the option to purchase; and 4) some good adjustments to our FY 2007 and FY 2008 capital budget plans. We have received some additional money from the State of Ohio in the amount of \$8.9 million, and in accepting this additional money we would allocate that for the demolition of Lord Hall and for the renovation of Cunz Hall. Both of these buildings will take significant maintenance problems off of our hands and move in the direction that the Board has wanted to move to in reducing those obligations. Those are the four items -- #17 through #20 -- on the consent agenda and the Committee is recommending them for approval.

Thank you, Mr. Chairman.

Judge Duncan:

Are there any questions?

Mr. Wexner:

I wanted to annotate the remarks that I made at the Fiscal Affairs Committee, to just give everybody a tangible example. The New Albany community is building a performing arts center. The building has 600 seats, is fully equipped, it is all brick, and, to the best of my knowledge, it is beautiful. The bidding is done, it is under construction, and it came in about 5%, when bid, over budget. Except when done, it will be the least expensive auditorium -- between 500 – 1,000 seats -- to have been built in the United States in the last ten years.

I am talking about what things cost on a square-foot basis, who you benchmark against, and what do you get. I think this is a significant issue when we are talking about hundreds and hundreds of millions of dollars, this year, next year, a continuing flow. How we think as a Board about how we benchmark, what do we know about what things cost, and what quality are important. I am linking it to my cholesterol conversation.

This issue in looking at things in square footage is that benchmarking and knowing what you get is important. Because it could well be that I could tell you the story about the performing arts center in New Albany and you could say, "Yes, you built a plastic building that has no roof and no air conditioning, it isn't fully equipped, it isn't landscaped, it is not all in the cost of architecture and landscape planning and the plantings that come with it." I say, "This is all in the cost. The target was to design and build something that was super good." The benchmark was could New Albany be more efficient than anything built in the country. When you think that way, you approach things very differently. I was not on that committee, but I reviewed some of the work. It is just a tangible example because it is in central Ohio and concretizes the point.

Judge Duncan:

Any further discussion? Thank you.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have nineteen resolutions on the Consent Agenda today and we would like to conduct separate votes for #13 and #15. We are seeking your approval for:

AMENDMENTS TO THE *BYLAWS OF THE BOARD OF TRUSTEES*

Resolution No. 2007-79

Synopsis: Approval of the administrative amendments to the *Bylaws of the Board of Trustees* to reflect the delineation of responsibilities is recommended.

WHEREAS it is recommended that the position of executive vice president and provost be amended to reflect more accurately the relationship with the senior vice president for business and finance with respect to the university budget, and reflect the reporting line of the senior vice president for research as follows:

Amended Bylaw

3335-1-03 Administration of the university.

(A) through (E) unchanged.

(F) Executive vice president and provost. The major area of responsibility and authority of the executive vice president and provost shall be that of the instructional and faculty affairs of the university, and the chief operating officer of the university. Without limiting the generality of the foregoing, the executive vice president and provost shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: providing coordinated leadership for the development and evaluation of curricular patterns and teaching methods; the selection, promotion, professional development, tenure and salary of instructional staff; ~~chief architect of~~ in partnership with the senior vice president for business and finance, develop and administer the university budget; development and administration of human resources programs and services for faculty and staff; through the office for the coordination of minority affairs and in cooperation with the other existing agencies of the university, the development and maintenance of supplemental programs for the recruitment, orientation, counseling, tutoring, and financial assistance for minority students and the search for necessary funds to support these programs; through the constituent academic divisions, the appraisal of the effectiveness of academic counseling and devising the organization and procedures to improve its effectiveness; the development and administration of policies and operating procedures for enrollment services including admissions, registration, records, and scheduling; student financial aids and scholarships; the development of the services of the university libraries and other learning resources; ~~oversight of the office of the senior vice president for research and ensuring the coordination of research with instruction;~~ the development of instructional programs of the departments of air force aerospace studies, military science and naval science; the development of the four regional campuses; oversight of the office of the chief information officer and university systems; and as a deputy of the president of the university, the coordination of all matters administratively assigned to the other vice presidents of the university which relate to the academic program of the university.

Balance unchanged.

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NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, the proposed administrative amendment be hereby adopted, effective immediately.

REGIONAL CAMPUS BOARD APPOINTMENT

Resolution No. 2007-80

Synopsis: Approval of an appointment to the Marion Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" (nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to the Marion Regional Campus Board for the term as specified:

Appointment

Ronald J. Scharer, 1st term, February 8, 2007 – June 30, 2008

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of the Marion Regional Campus Board, effective February 8, 2007.

**APPOINTMENT/REAPPOINTMENTS TO THE
OSU HARDING HOSPITAL BOARD**

Resolution No. 2007-81

Synopsis: Approval of appointment/reappointments to the OSU Harding Hospital Board is proposed.

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of the OSU Harding Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the Vice President for Health Services, the Senior Vice President for Health Sciences, and the President of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed/reappointed as citizen members of the OSU Harding Hospital Board for the following terms:

Yvette McGee-Brown, effective February 1, 2007 through January 31, 2010
(1st term)

Richard Harding, effective May 1, 2006 through April 30, 2009 (2nd term)

Sul R. Thorward, effective May 1, 2006 through April 30, 2009 (2nd term)

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**COMBINING UNIVERSITY HOSPITALS AND UNIVERSITY
HOSPITALS EAST INTO A SINGLE PROVIDER**

Resolution No. 2007-82

Synopsis: Authorization to combine University Hospitals and University Hospitals East into a single provider is proposed.

WHEREAS the leadership of University Hospitals and University Hospitals East has developed a proposal to make the University Hospitals East part of University Hospitals ("Proposal"); and

WHEREAS under the Proposal, University Hospitals and University Hospitals East would become a single entity, with a single medical staff and a single provider number; and

WHEREAS the University Medical Center has determined that having University Hospitals East become a part of University Hospitals will result in efficiencies in providing care to patients, increased opportunities to support the Medical Center's academic mission and improved financial performance; and

WHEREAS the Boards of University Hospitals and University Hospitals East have endorsed and recommended the proposed merger of the two hospitals; and

WHEREAS the recommended amendments to the University Hospitals *Medical Staff Bylaws and Rules and Regulations* have been approved by its bylaws committee, medical staff administrative committee, and the medical staff; and

WHEREAS the Boards of University Hospitals and University Hospitals East have endorsed and recommended the attached amendments to the *Medical Staff Bylaws* of University Hospitals to enable this merger:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the merger of University Hospitals East into University Hospitals effective July 1, 2007; and

BE IT FURTHER RESOLVED, That the executive director of University Hospitals and the vice president of Health Services are hereby authorized to take all necessary administrative actions to implement this resolution; and

BE IT FURTHER RESOLVED, That the attached proposed amendments to the University Hospitals *Medical Staff Bylaws* be adopted as recommended by the University Hospitals Board; and

BE IT FURTHER RESOLVED, That the *Medical Staff Bylaws and Rules and Regulations* of University Hospital East are hereby rescinded effective July 1, 2007.

(See Appendix XXXI for background information, page 817.)

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS OF
THE MEDICAL STAFF OF THE OHIO STATE
UNIVERSITY HOSPITALS EAST**

Resolution No. 2007-83

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals East are recommended for approval.

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WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals East; and

WHEREAS these amendments were approved by the University Hospitals Board on January 25, 2007:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted.

(See Appendix XXXII for background information, page 831.)

ESTABLISHMENT OF THE COLLEGE OF PUBLIC HEALTH

Resolution No. 2007-84

Synopsis: Proposal to establish the College of Public Health is proposed.

WHEREAS the School of Public Health, established in 1995, is the only accredited school of public health in Ohio, and has the largest and most comprehensive public health offerings; and

WHEREAS the move to college status, accompanied by an aggressive growth strategy, will enhance recruitment of faculty, making it comparable in size and configuration to benchmark institutions; will help it enhance its research, teaching, and outreach contributions to the University and thus its visibility within and outside the University; and will help remove the ambiguity concerning the School's eligibility for continued accreditation; and

WHEREAS the multidisciplinary nature of public health can benefit the entire University, both in research and in educational programs; and its active dual or combined degree programs can help attract excellent students to both degrees; and

WHEREAS the proposal adheres to the *Guidelines for Determining College Status*, was reviewed and endorsed by the Faculty Council, the full Council on Academic Affairs, and approved by the University Senate at its January 11, 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the College of Public Health, be hereby approved, effective immediately.

ESTABLISHMENT OF THE CENTER FOR FAMILY RESEARCH

Resolution No. 2007-85

Synopsis: Proposal to establish the Center for Family Research is proposed.

WHEREAS the overall mission of the Center for Family Research is to conduct research for improving the lives of children and families; and

WHEREAS it will focus specifically on the context of the family; be interdisciplinary in nature; provide high quality undergraduate and graduate

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experiences; and serve as a catalyst for outreach and engagement strategies to strengthen individuals and families through research-based educational programming; and

WHEREAS linkages between the Center and other University-based initiatives will provide additional opportunities for University scholars from a wide variety of academic backgrounds to participate in an interdisciplinary examination of the family context of youth development and well-being; and

WHEREAS this proposal has the support of the dean of the College of Education and Human Ecology and the executive dean of the College of Food, Agricultural, and Environmental Sciences, and the proposed Center will be directed by one faculty member from each of these two colleges; and

WHEREAS the proposal adheres to the *Guidelines for the Establishment and Review of Academic Centers*, was reviewed and endorsed by the University Research Committee, the Council on Research and Graduate Studies, the full Council on Academic Affairs, and approved by the University Senate at its January 11, 2007 meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Center for Family Research, be hereby approved, effective immediately.

APPROVAL OF NON-ACADEMIC “CENTER” STATUS

Resolution No. 2007-86

Synopsis: Approval of non-academic “center” status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: “Use of “center” or “institute” in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs”; and

WHEREAS a request has been received from the College of Medicine for the use of this term for the “Center for Vascular Imaging” – an umbrella for the clinical activities that currently exist in the Departments of Internal Medicine, Surgery, and Radiology; and

WHEREAS subsequent use of the term “academic” center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs reviewed this formal request on January 17, 2007 and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term “center” for the “Center for Vascular Imaging” be approved, effective immediately.

HONORARY DEGREES

Resolution No. 2007-87

Synopsis: The awarding of honorary degrees is recommended for approval.

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WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

John M. Opitz	Doctor of Science
John Griggs Thompson	Doctor of Science

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Ellen Johnson-Sirleaf	Doctor of Public Administration
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NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2007-88

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 8, 2006 meeting of the Board, including the following Appointments, Appointments of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, be approved.

Appointments

Name:	DONNA MCCARTHY BECKETT
Title:	Professor (The Mildred E. Newton Professorship)
College:	Nursing
Term:	January 2, 2007 through June 30, 2010
Present Position:	Professor, School of Nursing, University of Wisconsin-Madison

Name:	ANAND DESAI
Title:	Interim Director
School:	John Glenn School of Public Affairs
Term:	January 1, 2007 through June 30, 2007

Name:	GRANT S. FRAZER
Title:	Director
Hospital:	Veterinary Teaching Hospital
Effective:	December 1, 2006
Concurrent Appointment:	Associate Professor, Department of Veterinary Preventive Medicine

Name:	THOMAS W. JOHNSON
Title:	Interim University Treasurer
Office:	Business and Finance
Term:	February 1, 2007 through September 30, 2007
Concurrent Appointment:	Executive in Residence, The John Glenn School of Public Affairs

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Name: DEBORAH S. LARSEN
Title: Associate Vice President
Office: Health Sciences
Effective: January 1, 2007
Concurrent Appointment: Director, School of Allied Medical Professions

Name: SUSAN E. METROS
Title: Interim Chief Information Officer
Office: Information Technology
Term: February 1, 2007 through December 31, 2007
Present Position: Deputy Chief Information Officer

Name: SANJAY RAJAGOPALAN
Title: Professor (The John W. Wolfe Professorship in Cardiovascular Research)
Institute: The Dorothy M. Davis Heart and Lung Research Institute
Term: October 1, 2006 through June 30, 2010

Name: ODED SHENKAR
Title: Professor (The Ford Motor Company Chair in Global Business Management)
College: Fisher College of Business
Term: May 1, 2004 through April 30, 2009

Name: MICHAEL M. VERES
Title: Interim Senior Deputy Chief Information Officer
Office: Information Technology
Term: February 1, 2007 through December 31, 2007
Present Position: Deputy Chief Information Officer

Name: MARY ELLEN WEWERS
Title: Acting Dean
College: Public Health
Term: March 17, 2007 through June 17, 2007

Name: CHARLES R. WISE
Title: Director and Professor
School: John Glenn School of Public Affairs
Term: August 1, 2007 through June 30, 2011

Appointment of Chairpersons

JILL M. BYSTYDZIENSKI, Women's Studies, effective September 1, 2006 through June 30, 2010

ROBERT LEE, Electrical and Computer Engineering, effective January 1, 2007 through December 31, 2010

Leaves of Absence Without Salary

LISA FLORMAN, Associate Professor, Department of History of Art, effective Autumn Quarter 2006, to accept the Agnes Gund and Daniel Shapiro Membership at the Institute for Advanced Study in Princeton, New Jersey.

LING HU, Assistant Professor, Department of Economics, effective January 1, 2007 through December 31, 2007, for personal reasons.

R. VALERIE K. LUCAS, Assistant Professor, Department of Theatre, effective Winter Quarter 2007, for personal reasons.

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DECLAN G. SMITHIES, Assistant Professor, Department of Philosophy, effective Autumn Quarter 2007, Winter Quarter, and Spring Quarter 2008, to serve as a Post-doctoral Fellow at The Australian National University.

Professional Improvement Leaves

ERICH GROTEWOLD, Professor, Department of Plant Cellular & Molecular Biology, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

EDWARD A. RIEDINGER, Professor, University Libraries, effective Spring Quarter 2007.

YUNZHI WANG, Professor, Department of Materials Science and Engineering, effective Spring Quarter and Autumn Quarter 2007, and Winter Quarter 2008.

Professional Improvement Leave—Cancellation

JEFF S. SHARP, Associate Professor, Department of Human and Community Resource Development, effective Winter Quarter and Spring Quarter 2007.

Emeritus Titles

RICHARD E. BOETTCHER, College of Social Work, with the title Professor Emeritus, effective February 1, 2007.

D. LYNN FORSTER, Department of Agricultural, Environmental, and Development Economics, with the title Professor Emeritus, effective April 1, 2007.

REINHARD A. GAHBAUER, Department of Radiation Medicine, with the title Professor Emeritus, effective February 1, 2007.

RICHARD A. SAMS, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective February 1, 2007.

PRABHAKAR H. PATHAK, Department of Electrical and Computer Engineering, with the Professor Emeritus, effective February 1, 2007.

F. MICHAEL BECK, College of Dentistry (Oral Biology), with the title Associate Professor Emeritus, effective February 1, 2007.

WILLIAM D. ELDRIDGE, College of Social Work, with the title Associate Professor Emeritus, effective February 1, 2007.

ELLIOT I. KLAYMAN, Department of Finance, with the title Associate Professor Emeritus, effective February 1, 2007.

SUSAN J. LOGAN, University Libraries, with the title Associate Professor Emeritus, effective February 1, 2007.

BRIAN M. POLLINS, Department of Political Science, with the title Associate Professor Emeritus, effective April 1, 2007.

ANELYA E. RUGALEVA, Department of Slavic and East European Languages and Literatures, with the title Associate Professor Emeritus, effective February 1, 2007.

DONALD J. SMELTZER, Department of Psychiatry, with the title Associate Professor Emeritus, effective February 1, 2007.

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MAURICE E. WATSON, School of Environment and Natural Resources, with the title Associate Professor Emeritus, effective February 1, 2007.

JOHN V. CHIDLEY, School of Allied Medical Professions, with the title Assistant Professor Emeritus, effective February 1, 2007.

ROBERT W. DOUGLASS, School of Environment and Natural Resources, with the title Assistant Professor Emeritus, effective February 1, 2007.

ROBERT D. KLINGENSMITH, JR., Department of Geography (Newark), with the title Assistant Professor Emeritus, effective February 1, 2007.

ERNEST F. OELKER, Ohio State University Extension, with the title Assistant Professor Emeritus, effective February 1, 2007.

DENNIS L. WEILNAU, Ohio State University Extension, with the title Assistant Professor Emeritus, effective February 1, 2007.

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-89

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Floyd Henderson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 6, 2006, of Floyd Henderson, Instructor Emeritus in the Ohio State University Extension.

Mr. Henderson was born April 23, 1906, in Cadiz, Ohio. He received his Bachelor of Science in Agriculture degree in 1928 from The Ohio State University.

Floyd began his Extension career in Ohio in March 1930 as the county agent-agriculture in Belmont County. In 1930 he transferred to Jackson County as the county agent-agriculture and, in 1946, became the county agent-agriculture in Noble County. He held this position until his retirement on August 31, 1965.

Floyd's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He administered many educational programs for Extension clientele. He conducted farm management programs for farmers who worked on or owned hill farms. He also was instrumental in planning and organizing the Guernsey/Noble County Feeder Calf Livestock Association and its annual sale. He was a member of the National Association of County Agricultural Agents.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Floyd Henderson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Beulah M. Hill

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 19, 2006, of Beulah M. Hill, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Hill was born January 22, 1921, in Mason County, Kentucky. She received her Bachelor of Science in Home Economics degree in 1943 from the University of Kentucky, and her Master of Science degree in agricultural education from The Ohio State University in 1976.

Beulah began her Extension career in Ohio in April 1963 as the county extension agent-home economics in Clinton County. In 1970, she became the area extension agent-home economics for the Washington Court House area, and in 1982 she transferred to Highland County as the county extension agent-home economics. She held this position until her retirement on October 31, 1986.

Professor Hill's contributions in providing Extension educational programs during her career proved that she was a truly dedicated teacher for Extension. She conducted many educational programs for Extension clientele including a pilot program for "Feeding Young Families" and helped develop the "Clothing Cupboard" in Clinton County for low-income families. She taught nutrition education classes to low-income families as well. She taught several workshops on food preservation, canning, microwave and meat cookery. Beulah was a member of the National Association of County Home Economics Agents and received the Distinguished Service Award in 1974. She was also a member of the Ohio County Extension Agent's Association.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Beulah M. Hill its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Walter E. Pillow

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 7, 2006, of Walter E. Pillow, Associate Professor Emeritus in the College of Social Work.

Professor Pillow was born on July 4, 1927, in Smith's Grove, Kentucky. He obtained a Bachelor's degree from Hampton Institute, majoring in sociology. Having completed a tour of duty in the U.S. Army during the fifties "Cold War" period, he went on to obtain a Master of Social Work degree from The Ohio State University in 1957. He served on the College of Social Work faculty from 1968 until his retirement in 1984.

Walter made his mark on the social work profession as a group work practitioner, working with disturbed children and their parents. Along the path to establishing himself in this community, he was employed for 10 years as a youth leader at Central Community House, as a program director at Columbus Children's Psychiatric Hospital, and as assistant to the director of Planned Parenthood of Columbus. He also served as a consultant on intervention strategies with the Ohio Youth Commission.

Professor Pillow's expertise in the child mental health field was recognized in the broad community, extending beyond the boundaries of his adopted city of Columbus. He served as a field instructor with students from other colleges and

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universities, including West Virginia University, Ohio Dominican University, and Capital University.

His teaching in social work at Ohio State included undergraduate practice courses and instructing graduate students, placed in correctional field agencies, as they learned to apply knowledge from the classroom to the real world of service delivery, specifically through group treatment of youth in the secure juvenile corrections setting of the Ohio Youth Commission.

Professor Pillow was particularly skillful at mentoring graduate students in his field setting and became an advisor and friend to many students with whom he came into contact. He was especially revered for encouraging those who were striving to improve their statuses. He is remembered by many of his former students as an approachable, warm, no-nonsense person who cared for his students and went out of his way to be helpful to them.

Walter served as college liaison to the United Negro College Fund and to the Ohio State Alumni Association. He maintained a consulting and volunteer service relationship with several social agencies including Boys Own Shelter Inc., the Board of North Central Mental Health, and the Franklin County Mental Health Board, as well as the Commission on Inter-Professional Education and Practice. He was also active with the Group Work section of his professional organization, the National Association of Social Workers.

Professor Pillow was a very approachable colleague who stressed the positives in people – all people. He loved life, good clothes, good food, good conversation, and a good laugh. He was a faithful member of the Shiloh Baptist Church in Columbus, and was skilled at the piano and as a singer with a rich, solo baritone voice. He was highly regarded as a faithful and generous member of his church organization, as an alumnus of Ohio State, and as a faculty member in the field of social work.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Walter E. Pillow its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-90

Synopsis: The report on the receipt of gifts and the summary for December 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Clayton C. Wagner Parkinson's Disease Chair in Neurology and The Walter H. Kidd Designated Professorship in the Knowlton School of Architecture; and

WHEREAS this report includes the establishment of forty (40) new named endowed funds, the revision of six (6) endowed funds, and the closure of one (1) endowed funds:

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NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 2006 be approved.

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July – December 2006	July – December 2005	
Gift Receipts		<u>% Change</u>	
Cash, Securities, GIK	\$66,189,619	\$59,737,725	11
Irrevocable Trusts & Anties	\$445,250**	\$849,913	(48)
Gifts from Bequests	<u>\$7,150,092</u>	<u>\$7,304,433</u>	(2)
Total Gift Receipts	\$73,784,961	\$67,892,071	9
Net Pledges Acquired	\$11,848,750	\$25,128,821	(53)
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$11,266,134	\$15,773,251	(29)
Trust Expectancies	<u>\$2,614,300</u>	<u>\$7,304,556</u>	73
Total Net Planned Gifts	<u>\$23,880,434</u>	<u>\$23,077,807</u>	3
Total	\$109,514,146	\$116,098,699	(6)

** Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
 July through December
 2006 Compared to 2005
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2006</u>	<u>2005</u>	<u>%Change</u>	<u>2006</u>	<u>2005</u>	<u>Change</u>
Individuals:						
Alumni (Current Giving)	41,482	40,329	3	\$18,335,296	\$20,022,759	(8)
Alumni (Irrevocable Trusts & Annuities)	15	9	67	385,879	151,577	155
Alumni (From Bequests)	<u>37</u>	<u>27</u>	37	<u>3,783,773</u>	<u>3,285,766</u>	15
Alumni Total	41,534	40,365	3	\$22,504,949	\$23,460,101	(4)
Non-Alumni (Current Giving)	23,949	23,028	4	\$11,997,676	\$9,759,851	23
Non-Alumni (Irrevocable Trusts & Annuities)	6	4	50	59,371	698,336	(91)
Non-Alumni (From Bequests)	<u>23</u>	<u>27</u>	(15)	<u>3,366,319</u>	<u>4,018,667</u>	(16)
Non-Alumni Total	23,978	23,059	4	\$15,423,366	\$14,476,854	7
Individual Total	65,512	63,424	3	\$37,928,315	\$37,936,955	0
Corporations/Corp/Foundation	2,444	2,641	(7)	\$17,355,637	\$16,188,970	7
Private Foundations	432	359	20	\$14,820,288	\$11,200,843	32
Associations & Other Organizations	908	921	(1)	\$3,680,722	\$2,565,304	43
Total	69,296	67,345	3	\$73,784,961	\$67,892,071	9

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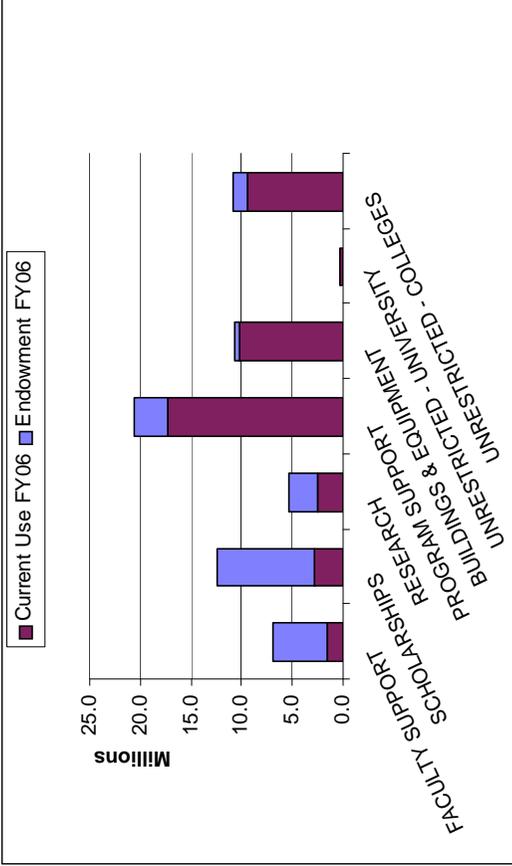
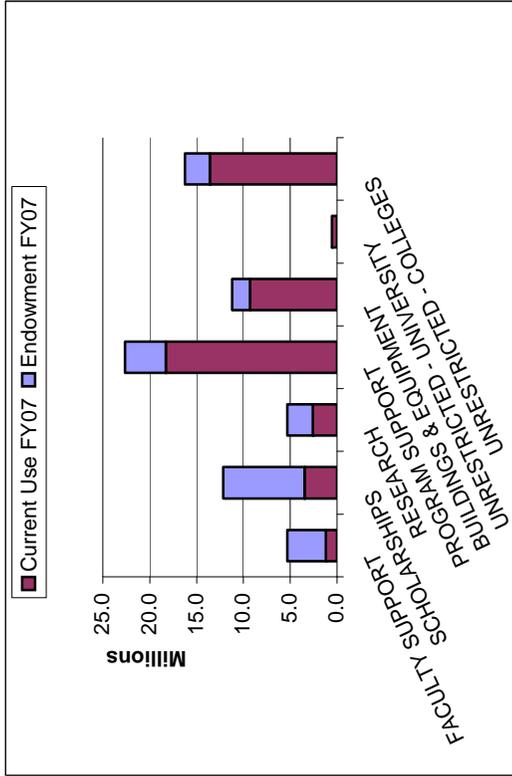
GIFT RECEIPTS BY PURPOSE

Dollars

July through December

	2006		2005		%Change
	<u>Current Use</u>	<u>Endowment</u>	<u>Current Use</u>	<u>Endowment</u>	<u>Total</u>
FACULTY SUPPORT	1,194,788	4,115,033	1,505,622	5,353,411	6,859,032
SCHOLARSHIPS	3,470,153	8,675,641	2,793,449	9,658,954	12,452,403
RESEARCH	2,596,417	2,726,899	2,570,029	2,780,749	5,350,778
PROGRAM SUPPORT	18,273,359	4,365,740	17,369,352	3,190,238	20,559,590
BUILDINGS & EQUIPMENT	9,313,520	1,892,179	10,287,020	450,266	10,737,286
UNRESTRICTED – UNIVERSITY	529,189	---	313,067	---	313,067
UN RESTRICTED – COLLEGES	13,601,473	2,656,349	9,390,199	1,397,945	10,788,145
Total	\$48,975,599	\$24,431,842	\$44,228,738	\$22,831,563	\$67,060,301

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



February 1, and February 2, 2007 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Designated Professorship

The Walter H. Kidd Designated Professorship in the Knowlton School of Architecture (Used to provide salary and research support for a professorship position at the Knowlton School of Architecture for a five-year period; provided from the annual distribution from The Walter H. Kidd Fund)	\$37,500 (per year for 5 years)
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Establishment of Named Endowed Funds

ATI Instructional Technology Endowment Fund (Used to enhance academic programs, courses, and initiatives making greater use of instructional technologies at Ohio State ATI; provided from a grant from the U.S. Department of Education)	\$50,000.00
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The Carl E. Pickering Memorial Endowed Scholarship Fund in Human and Community Resource Development (Used to provide a scholarship for an entering freshman student enrolled in agricultural education who demonstrates both academic achievement and financial need; provided by gifts from Dr. Ed R. Pickering)	\$50,000.00
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The Henry A. Wise II, M.D., Endowed Professorship Fund in Urology (Used to support a professorship position in the Department of Urology; provided by gifts from the University Urology Education and Research Foundation, Inc. and friends of the Department of Urology, with support from the College of Medicine given in honor of Henry A. Wise II, M.D.)	\$50,000.00
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The William L. Berry Scholarship Fund (Used to provide scholarship support to students in the Master of Business Administration (M.B.A.) degree program at the Fisher College of Business; provided by gifts from colleagues and friends of Professor William L. Berry) (grandfathered)	\$44,850.00
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The Ohio State University "Brutus Buckeye" Scholarship Fund (Used to provide a tuition scholarship award for the full time student(s) serving as "Brutus Buckeye"; provided by gifts from Colonel and Mrs. George R. Nelson, their family, and friends of The Ohio State University) (grandfathered)	\$28,625.00
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Change in Description of Named Endowed Funds

The Gordon Grigsby Poetry Fund
The Von Price Scholarship Endowment Fund

Closure of Named Endowed Fund

The Distinguished Faculty Scholar Chair Fund in Medicine and Public Health
(Principal being moved to existing endowed fund, the OSU Medical Alumni Society Merit Scholarship Endowment Fund)

February 1, and February 2, 2007 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Clayton C. Wagner Parkinson's Disease Chair in Neurology \$3,922,310.00
(Used to provide a chair position in the Madden/National Parkinson's Foundation Center of Excellence for Parkinson's Disease at OSU; provided by gifts from an anonymous donor)

Establishment of Named Endowed Funds

The Vernon L. Tharp Professorship Fund in Food Animal Medicine \$550,670.00
(Used to support a professorship in food animal medicine within the Department of Veterinary Clinical Sciences; provided by gifts given in memory of Dr. Vernon L. Tharp from his wife Grace Tharp, family, and friends, including Dr. Robert Dunton)

The Corbett Price Scholarship Fund \$549,500.00
(Used to provide graduate-level scholarships in the Fisher College of Business; provided by gifts from Corbett Price)

The Henry C. Gelbke Endowment Fund for the ATI Dairy Program \$165,000.00
(Used for special opportunities or activities involving the dairy program at ATI; provided by a gift from Herman R. Gelbke to honor his brother, Henry C. Gelbke)

The Tina and Byron Trott Endowed Scholarship Fund \$140,000.00
(Used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree at OSU; provided by gifts from Tina S. Trott and Byron D. Trott)

The Jo Ann S. Donohue Speech-Language Pathology Innovation Fund \$113,339.10
(Used to enhance advancement in the area of speech-language pathology clinical education, clinical supervision, and clinical service delivery in the Department of Speech and Hearing Science; provided by a gift from the estate of Dorothy Somerville)

The Somerville Family Endowed Scholarship Fund \$113,339.10
(Used to supplement tuition, room, and board for two students pursuing D.V.M. degrees in the College of Veterinary Medicine; provided by a gift from the estate of Dorothy Somerville)

The John B. and Jane T. McCoy Medical Research Fund \$100,000.00
(Used to support grants for research at the Medical Center, in the Tzagournis Medical Research Facility, or within the Medical Center's Research Corridor; provided by gifts made in honor of Dr. Manuel Tzagournis from John B. McCoy and Jane T. McCoy)

Grace Fern Heck Faust and Leo H. Faust Endowment Fund in the \$89,531.84
College of Education and Human Ecology
(Used to support the Historic Costume and Textile Collection of the College of Education and Human Ecology; provided by gifts from the estate of The Honorable Grace Fern Heck Faust)

Leo H. Faust and Grace Fern Heck Faust Endowment Fund at The \$89,531.83
Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
(Used for cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from the estate of The Honorable Grace Fern Heck Faust)

February 1, and February 2, 2007 meeting, Board of Trustees

Leo H. Faust and Grace Fern Heck Faust Endowment Fund in the Division of Cardiovascular Medicine (Used for research in the field of cardiovascular diseases; provided by gifts from the estate of The Honorable Grace Fern Heck Faust)	\$89,531.83
Leo H. Faust and Grace Fern Heck Faust Endowment Fund in the Department of Ophthalmology (Used for research into the causes, prevention, and cures of retinal diseases; provided by gifts from the estate of The Honorable Grace Fern Heck Faust)	\$89,531.83
The Robert and Susan Savage Endowment Fund in Industrial and Systems Engineering (Used to cultivate leadership skills in deserving undergraduate students in industrial and systems engineering; provided by gifts from Robert W. and Susan M. Savage)	\$50,160.00
The James A. and Mavis Fletcher Endowed Memorial Fund (Used to provide scholarships to first-year undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from Mavis Fletcher in memory of her husband, James A. Fletcher)	\$50,000.00
The George Family Scholarship Fund (Used to provide scholarship support to an incoming freshman who has graduated from Lebanon High School in Lebanon, Ohio; provided by gifts from John C. George and George Steel Incorporated)	\$50,000.00
The Shirley and Harold Schumaker Endowed Scholarship Fund (Used to provide a merit and need-based scholarship for an undergraduate student attending the Columbus campus; provided by gifts from Tina S. Trott and Byron D. Trott)	\$50,000.00
The Carole Hershey Walters Endowed Scholarship Fund (Used to provide scholarships in the College of Biological Sciences; provided by gifts from The Hershey Foundation in honor of Carole Hershey Walters)	\$50,000.00
The Robert and Nancy Dix Athletic Scholarship Fund (Used to supplement the grant-in-aid costs of an intercollegiate student-athlete who is a member of a varsity athletics team and pursuing an undergraduate degree at OSU; provided by a gift from Robert and Nancy Dix) (grandfathered)	\$49,439.00
John H. Kauffman Family Graduate Support Fund in American History (Used to provide support for American history graduate students who are conducting summer research projects for their dissertations; provided by gifts from John H. Kauffman) (grandfathered)	\$43,000.00
Stephen F. Vogel International Fellow Award Fund (Used to provide an annual award to a student in the Moritz College of Law for an international experience; provided by gifts from Stephen F. Vogel) (grandfathered)	\$40,000.00
The Lawrence and Julia Pollock Dean's Innovation Fund (Used to promote initiatives by the Fisher College of Business faculty and staff designed to increase the quality of teaching, research, and involvement with the business community; provided by gifts from Lawrence and Julia Pollock) (grandfathered)	\$34,781.00

February 1, and February 2, 2007 meeting, Board of Trustees

Todd Anthony Bell Endowment Fund (Used to support the Bell Center and other projects and entities at the University which may be established in his memory; provided by gifts from family, friends, and colleagues of Todd Anthony Bell) (grandfathered)	\$27,312.30
The Larry R. Langdon Scholarship Fund (Used to provide scholarship support to undergraduate students enrolled in the Fisher College of Business; provided by gifts from Larry R. Langdon) (grandfathered)	\$26,680.00
Mary Lou and John Habash Fund in History (Used to benefit the Archeological Teaching Museum in History; provided by gifts from Stephen Habash and Jean Marie Luczkowski) (grandfathered)	\$26,530.00
The Paul Ecke, Jr. Scholar Program Fund (Used to provide stipends for junior or senior undergraduate students who work directly with faculty in the Department of Horticulture and Crop Science in the ornamental and floriculture area; provided by gifts from Paul Ecke III and the late Paul Ecke, Jr.) (grandfathered)	\$26,040.00
The Susan Galloway Swavel Endowed Scholarship Fund (Used to provide scholarships to deserving students with a 3.0 or higher grade point average who are attending OSU at Marion; provided by gifts from the Joseph William Galloway family) (grandfathered)	\$26,000.00
The Brown County 4-H Endowment Fund (Used to provide a sound source of program funding for the 4-H youth and volunteers of the Brown County 4-H Youth Development Program; provided by gifts from friends of Brown County 4-H) (grandfathered)	\$25,039.00
The Richard and Elizabeth Goertemiller Dean's Innovation Fund (Used to support activities of the faculty, students, and staff in accordance with the strategic plan of the Fisher College of Business; provided by a gift from Richard H. and Elizabeth Waddle Goertemiller) (grandfathered)	\$25,000.00
The Homer W. Joehlin Memorial Scholarship Fund in Food, Agricultural, and Biological Engineering (Used to support undergraduate scholarship(s) for students pursuing a degree in the Department of Food, Agricultural, and Biological Engineering; provided by gifts from the children and grandchildren of Homer W. Joehlin) (grandfathered)	\$25,000.00
The Richard C. Richley M.D. Medical Research Fund (Used to support researchers at the Medical Center, mainly in the Tzagournis Medical Research Facility or in a facility within the Medical Center's Research Corridor; provided by gifts made in honor of Dr. Manuel Tzagournis from Richard C. Richley) (grandfathered)	\$25,000.00
The Hubert Conrad Schmidt and Virginia Grama Schmidt Graduate Student Fund for Pacific Coast Flora Study (Used to support a graduate landscape architecture student studying the native ecology and flora of the Pacific Coast; provided by gifts from Virginia Grama Schmidt) (grandfathered)	\$25,000.00

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The Allan L. Shumard Fund for The Ohio State University Marching Band (Used as deemed appropriate by the director of the OSU Marching Band; provided by a gift from the estate of Allan L. Shumard) (grandfathered)	\$25,000.00
The Allan L. Shumard Musical Instrument Fund (Used to support the purchase and maintenance of musical instruments in the OSU School of Music; provided by a gift from the estate of Allan L. Shumard) (grandfathered)	\$25,000.00
Rick Toracinta Graduate Scholarship Award Fund in Atmospheric Science (Used to provide annual scholarship awards to graduate students studying atmospheric science; provided by gifts from the Byrd Polar Research Center, Alma and James Chaney, and numerous others in memory of Dr. E. Richard Toracinta) (grandfathered)	\$25,000.00
Anthony and Fern Valentine Neurofibromatosis Fund (Used to support research and treatment of neurofibromatosis; provided by gifts in honor of Fern Valentine and in memory of her late husband, Anthony Valentine, with gifts from Fern Valentine) (grandfathered)	\$25,000.00
Chilin Yu Endowment Fund for the Chinese Studies Library Collection (Used to support the Chinese Studies Collection at University Libraries; provided by gifts from Chilin Yu) (grandfathered)	<u>\$25,000.00</u>
Total	\$7,073,246.83

Change in Description of Named Endowed Fund

The Henry C. Gelbke Endowed Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The Dairy Farmers of America, Inc., Don H. Schriver
Agriculture and Human Ecology Fund
To: The Dairy Farmers of America, Inc., Donald H. Schriver
Agriculture and Human Ecology Fund
From: The Dairy Farmers of America, Inc., Don H. Schriver
4-H Fund
To: The Dairy Farmers of America, Inc., Donald H. Schriver
4-H Fund
From: The Roberta Elliott Wantman Endowment Fund
To: The Roberta Elliott Wantman Endowment Fund in the
School of Earth Sciences

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Professorship

The Walter H. Kidd Designated Professorship in the
Knowlton School of Architecture

The Walter H. Kidd Designated Professorship in the Knowlton School of
Architecture was established February 2, 2007, by the Board of Trustees of The
Ohio State University with annual distribution from The (endowed) Walter H. Kidd
Fund, which was established with gifts from Walter H. Kidd. The annual

February 1, and February 2, 2007 meeting, Board of Trustees

distribution from The Walter H. Kidd Fund is used for the benefit of the College of Engineering for any purpose relating thereto as the dean of said College shall determine.

Mr. Walter H. Kidd was a graduate of the College of Engineering (Bachelor of Architectural Engineering, 1929) who had an accomplished professional career. He contributed much of his accumulated assets to The Ohio State University Development Fund for the advancement of the College of Engineering. His generosity is recognized and appreciated.

A sum of \$37,500 per year will be spent over a five-year period which will provide salary and research support for a professorship position at the Austin E. Knowlton School of Architecture. The dean of the College of Engineering, in consultation with the director of the Knowlton School of Architecture, shall recommend the candidate for the professorship to the executive vice president and provost. Appointment to the position shall be approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

\$37,500.00 per year for five years

Establishment of Named Endowed Funds

ATI Instructional Technology Endowment Fund

The ATI Instructional Technology Endowment Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University with a grant from the U.S. Department of Education.

The annual distribution from this fund shall be used to enhance academic programs, courses, and initiatives making greater use of instructional technologies at Ohio State ATI. Expenditures shall be approved by The Ohio State University Agricultural Technical Institute associate director – academic affairs.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by The Ohio State University Agricultural Technical Institute director and associate director – academic affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$50,000.00
Total Commitment:	\$250,000.00

February 1, and February 2, 2007 meeting, Board of Trustees

The Carl E. Pickering Memorial Endowed Scholarship Fund in Human and Community Resource Development

The Carl E. Pickering Memorial Endowed Scholarship Fund in Human and Community Resource Development was established February 2, 2007, by the Board of Trustees of The Ohio State University with gifts from Dr. Ed R. Pickering (B.S., 1956; M.S., 1958) in honor of his father, Carl E. Pickering (B.S., 1930).

The annual distribution from this fund shall provide a scholarship for an entering freshman student enrolled in agricultural education who demonstrates both academic achievement (based on high school scores) and financial need. The donor would prefer that the scholarship be awarded to the same student each year, repeatable for four years as long as the student maintains a 3.0 grade point average (G.P.A.). Scholarship recipients will be selected by the agricultural education undergraduate scholarship committee, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Henry A. Wise II, M.D., Endowed Professorship Fund in Urology

The Henry A. Wise II, M.D., Endowed Professorship Fund in Urology was established February 2, 2007, by the Board of Trustees of The Ohio State University with gifts from the University Urology Education and Research Foundation, Inc., and friends of the Department of Urology, with support from the College of Medicine; given in honor of Henry A. Wise II, M.D. (clinical professor emeritus, 2003; held positions of assistant professor, associate professor, division director, and clinical professor in Urology from 1972-2000) of Dublin, Ohio.

The annual distribution from this fund shall be reinvested in the endowment principal until the principal reaches the level of \$1,000,000. Upon reaching this level, it will be used for an endowed professorship position in the Department of Urology in support of a nationally recognized urologist faculty member undertaking clinical, educational, and research activities in the field of urology. If funding reaches the level of \$2,000,000, the professorship shall be converted to a chair position. Appointment shall be made as recommended by the chairperson of the Department of Urology and approved by the dean of the College of Medicine and the senior vice president for Health Sciences. The activities of the professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by

February 1, and February 2, 2007 meeting, Board of Trustees

the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Urology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The William L. Berry Scholarship Fund

The William L. Berry Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University with gifts from colleagues and friends of Professor William L. Berry to honor his professional achievements.

The annual distribution from this fund shall provide scholarship support to a student(s) in the Master of Business Administration (M.B.A.) degree program at The Max M. Fisher College of Business, with preference given to operations management majors. Scholarship recipients will be selected by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$44,850.00 (grandfathered)

The Ohio State University "Brutus Buckeye" Scholarship Fund

The Ohio State University "Brutus Buckeye" Scholarship Fund in the Department of Athletics was established February 2, 2007, by the Board of Trustees of The Ohio State University with gifts from Colonel and Mrs. George R. Nelson (B.S., 1971), their family, and friends of The Ohio State University.

The annual distribution from this fund shall be used at the discretion of The Ohio State University head coach for cheerleaders to provide a tuition scholarship award for the full-time student or students serving as "Brutus Buckeye," the athletic mascot of The Ohio State University. The decision to grant the award must include a thorough consideration of each candidate's academic standing and demonstrated potential for leadership. On the date the scholarship is awarded each candidate must be in sound academic standing and have achieved a sophomore class status as designated by the University. The director

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of Athletics must verify the qualification of any and all candidates in consultation with the Office of Student Financial Aid before the scholarship is awarded.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,625.00 (grandfathered)

Change in Description of Named Endowed Funds

The Gordon Grigsby Poetry Fund

The Gordon Grigsby Poetry Fund was established March 7, 1986, by the Board of Trustees of The Ohio State University with a gift from Paul Watkins (B.S., 1958) of Columbus, Ohio, in honor of Gordon K. Grigsby, Associate Professor of English (now Professor Emeritus) at The Ohio State University. The description was revised February 2, 2007.

The annual distribution from this fund shall be used to, but shall not be limited to, support the costs of events that are directly associated with honoraria readings by creative writers who visit campus. Appropriate expenditures shall be determined by the Department of English Creative Writing Program and approved the dean of the College of Humanities.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Humanities and the chairperson of the Department of English. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Von Price Scholarship Endowment Fund

The Von Price Scholarship Endowment Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University with gifts in memory of Von Price of Garrettsville, Ohio, from his family. The description was revised February 2, 2007.

The annual distribution from this fund shall be used to award one or more scholarships to students in the College of Food, Agricultural, and Environmental

February 1, and February 2, 2007 meeting, Board of Trustees

Sciences with a minimum grade point average of 2.5 who demonstrate merit and need and who are members of the current year's Intercollegiate Livestock Judging Team. Scholarship recipients shall be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or the dean's designee, in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Clayton C. Wagner Parkinson's Disease Chair in Neurology

The Clayton C. Wagner Parkinson's Disease Research Professorship was established December 3, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from an anonymous donor made in memory of Clayton C. Wagner. The Clayton C. Wagner Parkinson's Disease Clinical Research Professorship, The Clayton C. Wagner Parkinson's Disease Professorship in Neurotherapeutics, and The Clayton C. Wagner Parkinson's Disease Research Fund, established by estate gifts from the same anonymous donor, were merged with The Clayton C. Wagner Parkinson's Disease Research Professorship to create a named endowed chair position February 2, 2007.

The annual distribution from this fund shall be used for a chair position supporting a nationally or internationally recognized physician faculty member in the Madden/National Parkinson's Foundation Center of Excellence for Parkinson's Disease at The Ohio State University whose focus is to advance medical knowledge of Parkinson's Disease towards finding the cause, innovative treatment, and cure. The appointment shall be made at the recommendation of the chairperson of the Department of Neurology in consultation with the director of the Madden/NPF Center and as approved by the dean of the College of Medicine and by the senior vice president for Health Sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

As funding level permits, research activities of the chair holder shall also be supported to include research personnel, equipment, supplies, and other necessary expenses as allocated by the chairperson of the Department of Neurology.

February 1, and February 2, 2007 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Neurology and in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Creating Chair: \$3,922,310.00

Establishment of Named Endowed Funds

The Vernon L. Tharp Professorship Fund in Food Animal Medicine

The Vernon L. Tharp Professorship Fund in Food Animal Medicine was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts given in memory of Dr. Vernon L. Tharp (D.V.M., 1940) from his wife Grace Tharp, family, and friends, including Dr. Robert Dunton (D.V.M., 1955).

Dr. Tharp was passionate about his work in the field of food animal medicine. The creation of this professorship is an expression of Dr. Dunton's gratitude for the role Dr. Tharp played in his life as a great teacher, mentor, and friend.

Until the endowment reaches the required minimum funding level of \$750,000, the annual distribution will be reinvested into the principal. When fully funded, the annual distribution from this fund will be used to support a professorship in food animal medicine within the College of Veterinary Medicine's Department of Veterinary Clinical Sciences. The holder of the professorship will be recommended by the dean of the College of Veterinary Medicine and appointed by the Board of Trustees of The Ohio State University.

If in the future the endowment principal should reach the funding level required for a chair position, the endowment will be revised for this purpose.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Funding Endowment: \$550,670.00

February 1, and February 2, 2007 meeting, Board of Trustees

The Corbett Price Scholarship Fund

The Corbett Price Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Corbett Price (M.S., 1975).

Until the endowment principal reaches \$1,000,000 and until no children of Corbett Price are enrolled at The Max M. Fisher College of Business, the annual distribution shall be reinvested in the endowment principal. After the above requirements have been met, the annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the graduate level scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, incoming minority students who have been accepted for admissions at the University and are enrolled at the Fisher College of Business. Qualified candidates must demonstrate financial need, have a minimum undergraduate grade point average of 3.1 and good scores on their GMAT. The distribution will provide a full waiver of tuition, general/institutional fees, and a monthly housing allowance of approximately \$1,000. The scholarship is renewable for a second year as long as the recipient(s) maintains full-time student status and good academic standing. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. This scholarship fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$549,500.00
Total Commitment:	\$1,000,000.00

The Henry C. Gelbke Endowment Fund for the ATI Dairy Program

The Henry C. Gelbke Endowment Fund for the ATI (Agricultural Technical Institute) Dairy Program was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Herman R. Gelbke to honor his brother, Henry C. Gelbke.

The annual income shall be used for special opportunities or activities involving the dairy program at ATI. This will include purchase of new equipment, student activity support, and capital projects in consultation with the Agricultural and Engineering Technologies Division director and the appropriate faculty member(s).

In any given year that the endowment distribution is not fully expended, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the director of the Agricultural Technical Institute in consultation with the head of the dairy cattle production and management program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Agricultural Technical Institute in consultation with the head of the dairy cattle production and management program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$165,000.00

The Tina and Byron Trott Endowed Scholarship Fund

The Tina and Byron Trott Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Tina S. Trott (B.S., 1984) and Byron D. Trott, of Glencoe, Illinois.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree at The Ohio State University. Preference will be given to a student-athlete with a cumulative grade point average (G.P.A.) of 3.00 or higher. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$140,000.00

The Jo Ann S. Donohue Speech-Language Pathology Innovation Fund

The Jo Ann S. Donohue Speech-Language Pathology Innovation Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Dorothy Somerville of Wintersville, Ohio, in honor of her daughter, Jo Ann S. Donohue (B.S., 1971).

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The annual distribution from this fund shall be used by the Department of Speech and Hearing Science, in the College of Social and Behavioral Sciences, for endeavors that enhance advancement in the area of speech-language pathology clinical education, clinical supervision, and clinical service delivery as approved by the chairperson of the Department in consultation with the dean of the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social and Behavioral Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$113,339.10

The Somerville Family Endowed Scholarship Fund

The Somerville Family Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Dorothy Somerville of Wintersville, Ohio, in honor of her son, David Somerville (D.V.M., 1970).

The annual distribution from this fund shall be used to supplement tuition, room, and board for two (2) students enrolled at The Ohio State University College of Veterinary Medicine pursuing a D.V.M. degree. Recipients must be in good academic standing, with preference to students from Jefferson County, Ohio. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$113,339.10

The John B. and Jane T. McCoy Medical Research Fund

The John B. and Jane T. McCoy Medical Research Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in honor of Dr. Manuel Tzagournis

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(B.S., 1956; M.D. *cum laude*, 1960; M.S., 1967), former vice president for Health Sciences and dean of the College of Medicine, from John B. McCoy (D.B.A. honorary, 1993) and Jane T. McCoy of Columbus, Ohio.

The annual distribution from this fund, as with other similar funds under the Manuel Tzagournis M.D. Medical Research Endowment Trust, shall be used to support grants for research at the Medical Center, in the Tzagournis Medical Research Facility, or within the Medical Center's Research Corridor. The grants may be used for, but are not limited to, supplies, equipment, salaries for research personnel, and activities required for quality medical research and will be selected through an application process. Researchers may apply for the one-year funding grants through the vice dean for Research in the College of Medicine. Selection shall be made by the vice dean for Research in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

Grace Fern Heck Faust and Leo H. Faust Endowment Fund in the College of Education and Human Ecology

The Grace Fern Heck Faust and Leo H. Faust Endowment Fund in the College of Education and Human Ecology was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of The Honorable Grace Fern Heck Faust (B.A., 1928; J.D., 1930) of Urbana, Ohio.

The annual distribution from this fund shall used to support the Historic Costume and Textile Collection of the College of Education and Human Ecology including, but not limited to acquisition, preservation, restoration, and exhibition of articles in the collection, as well as to augment the salary of any employee working with the collection as the chairperson of the Department of Consumer Sciences and curator of the collection in their discretion shall decide.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology in consultation with the

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chairperson of the Department of Consumer Sciences and curator of the collection. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$89,531.84

Leo H. Faust and Grace Fern Heck Faust Endowment Fund
at The Arthur G. James Cancer Hospital and
Richard J. Solove Research Institute

The Leo H. Faust and Grace Fern Heck Faust Endowment Fund at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of The Honorable Grace Fern Heck Faust (B.A., 1928; J.D., 1930) of Urbana, Ohio.

The annual distribution from this fund shall be used for cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice present for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$89,531.83

Leo H. Faust and Grace Fern Heck Faust Endowment Fund
in the Division of Cardiovascular Medicine

The Leo H. Faust and Grace Fern Heck Faust Endowment Fund in the Division of Cardiovascular Medicine was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of The Honorable Grace Fern Heck Faust (B.A., 1928; J.D., 1930) of Urbana, Ohio.

The annual distribution from this fund shall be used for research in the field of cardiovascular diseases. Allocation of funds shall be approved by the director of the Division of Cardiovascular Medicine in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Division of Cardiovascular Medicine in consultation with the dean of the College of Medicine and with the senior vice present for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$89,531.83

Leo H. Faust and Grace Fern Heck Faust Endowment Fund
in the Department of Ophthalmology

The Leo H. Faust and Grace Fern Heck Faust Endowment Fund in the Department of Ophthalmology was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of The Honorable Grace Fern Heck Faust (B.A., 1928; J.D., 1930) of Urbana, Ohio.

The annual distribution from this fund shall be used for research into the causes, prevention, and cures of retinal diseases. If and when said diseases become readily curable, then the income shall be used for research in other fields of ophthalmology. Allocation of funds shall be approved by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and with the senior vice present for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$89,531.83

The Robert and Susan Savage Endowment Fund
in Industrial and Systems Engineering

The Robert and Susan Savage Endowment Fund in Industrial and Systems Engineering was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert W. (B.S.I.S.E., 1983) and Susan M. (B.S.Ed., 1983; Cert.Grad.Dent.Hyg., 1983) Savage of Coto de Caza, California.

The annual distribution from this fund shall be used to cultivate leadership skills in deserving undergraduate students in industrial and systems engineering. The

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chairperson of the Department of Industrial, Welding, and Systems Engineering, in discussion with the donors during their lifetime, will determine the best use of the income each year. Initiatives may be defined, but are not limited to, student academic projects, student travel to attend a conference, interdisciplinary work, or a business case study.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,160.00

The James A. and Mavis Fletcher Endowed Memorial Fund

The James A. and Mavis Fletcher Endowed Memorial Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mavis Fletcher (M.A., 1948) in memory of her husband, James A. Fletcher (B.S., 1949; M.S., 1952).

The annual distribution from this fund shall provide one scholarship, or as large a portion of a scholarship as possible. Qualified candidates must be first-year undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences with a minimum 2.85 grade point average (G.P.A.). First preference is for a student who graduated from Harding High School, Marion, Ohio. If there are no candidates from Harding High School, second preference shall be given to a student who intends to study environmental science at the School of Environment and Natural Resources regardless of which high school they attended. If no candidates meet either of these criteria, third preference shall be given to a student regardless of area of study.

The annual distribution may be used toward the cost of tuition and room and board. The scholarship shall be distributed equally over the three quarters of the academic school year and is renewable up to twelve quarters (or eight semesters should the University ever change its system) or until completion of a baccalaureate degree, whichever comes first.

This scholarship will be administered by the College of Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The George Family Scholarship Fund

The George Family Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John C. George (B.S., 1977) of Lebanon, Ohio, and George Steel Incorporated.

The annual distribution from this fund shall be used to provide scholarship support to an incoming freshman who has graduated from Lebanon High School in Lebanon, Ohio. Preference shall be given to students who plan to major in business at The Max M. Fisher College of Business. Selection of the recipient(s) shall be made by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Shirley and Harold Schumaker Endowed Scholarship Fund

The Shirley and Harold Schumaker Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Tina S. Trott (B.S., 1984) and Byron D. Trott, of Glencoe, Illinois.

The annual distribution from this fund shall be used to provide a merit and need-based scholarship for an undergraduate student attending the Columbus campus. First preference shall be given to students from Medina County, Ohio. Second preference shall be given to students from other counties in northeast Ohio. The recipients will have participated in community service or leadership activities in high school, and should have a 3.0 or higher grade point average (G.P.A.) with special emphasis given to select scholars who have overcome obstacles to succeed both academically and socially. Scholarships are renewable for a maximum of 12 quarters leading to an undergraduate degree, provided the student maintains a 3.0 or higher accumulative G.P.A. and continues to demonstrate financial need. The scholarship shall be administered

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as part of the Ruth and Jesse Owens Scholars Program at The Ohio State University and be awarded by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Carole Hershey Walters Endowed Scholarship Fund

The Carole Hershey Walters Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Hershey Foundation in honor of Carole Hershey Walters (B.S., 1959).

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admissions at the University and are enrolled in the College of Biological Sciences. Scholarships are renewable as long as the recipient(s) is still enrolled in the College of Biological Sciences and maintains a minimum grade point average of 3.0. Scholarship recipients will be selected by the dean of the College of Biological Sciences in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Biological Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00
Total Commitment: \$150,000.00

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The Robert and Nancy Dix Athletic Scholarship Fund

The Robert and Nancy Dix Athletic Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert and Nancy Dix of Hebron, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity athletics team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Endowment:	\$49,439.00 (grandfathered)
Total Commitment:	\$100,000.00

John H. Kauffman Family Graduate Support Fund in American History

The John H. Kauffman Family Graduate Support Fund in American History was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John H. Kauffman (B.A., 1960) of Atlanta, Georgia.

The annual distribution from this fund shall be used to provide support for American history graduate students who are conducting summer research projects for their dissertations. Award recipients will be selected by the chairperson of the Department of History.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by chairperson of the Department of History, in conjunction with the dean of the College of Humanities. Any such alternate distributions shall be made in a manner as

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nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Needed to Establish Endowment: \$43,000.00 (grandfathered)

Stephen F. Vogel International Fellow Award Fund

The Stephen F. Vogel International Fellow Award Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen F. Vogel (J.D., 1978).

The annual distribution from this fund shall provide an annual award to a student in The Michael E. Moritz College of Law for an international experience suggested by the student and approved by the College for academic credit toward a degree from the College. Award recipients will be selected by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$40,000.00 (grandfathered)
Total Commitment: \$110,000.00

The Lawrence and Julia Pollock Dean's Innovation Fund

The Lawrence and Julia Pollock Dean's Innovation Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lawrence (B.S.Bus.Adm., 1969) and Julia Pollock of Shaker Heights, Ohio.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in

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a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Needed to Establish Endowment: \$34,781.00 (grandfathered)

Todd Anthony Bell Endowment Fund

The Todd Anthony Bell Endowment Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family, friends, and colleagues in memory of Todd Anthony Bell (B.S.Ed., 1989).

Todd Bell was most widely known for his achievements in competitive sports. At Middletown High School he became a three-time football All-American and a three-time state champion in the long jump, breaking the records set by Jesse Owens. At The Ohio State University, he played under Coach Woody Hayes and was a four-year letterman, first and second team All-American, and first team UPI and API all-Big Ten player. Starting in 1981, he played for the Chicago Bears for seven seasons, then for the Philadelphia Eagles until a career-ending injury in 1990. In 1997 Bell returned to Ohio State where he worked in University College and in the Office of Minority Affairs until his death in 2005. Notably, he gave leadership to the Black Male Initiative and the African-American Male Resource Center. On September 23, 2005, the Board of Trustees approved the establishment of the Todd Anthony Bell National Resource Center on the African-American Male.

The annual distribution from this fund shall support the Bell Center and other projects and entities at the University which may be established in his memory. Expenditures from this account shall be approved by the vice provost for Minority Affairs/special assistant to the president for diversity.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice provost for Minority Affairs/special assistant to the president for diversity. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,312.30 (grandfathered)

The Larry R. Langdon Scholarship Fund

The Larry R. Langdon Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Larry R. Langdon (B.S., 1959; J.D., 1961) of Portola Valley, California.

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The annual distribution from this fund shall be used to provide scholarship support to an undergraduate student(s) enrolled in The Max M. Fisher College of Business. The recipient shall be selected based on academic merit. Selection of the recipient(s) shall be made by the director of the Undergraduate Programs Office in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$26,680.00 (grandfathered)

Mary Lou and John Habash Fund in History

The Mary Lou and John Habash Fund in History was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen Habash (B.A., 1974; J.D., 1978) and Jean Marie Luczkowski (J.D., 1978).

The annual distribution from this fund shall benefit the Archeological Teaching Museum in History and will include, but not be limited to, course development, support of graduate and undergraduate research projects, expansion of the Teaching Museum, acquisition of significant museum pieces, and preservation of the collection housed within the Teaching Museum. Expenditures will be approved by the curator of the Teaching Museum in consultation with the chairperson of the Department of History.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$26,530.00 (grandfathered)

The Paul Ecke, Jr. Scholar Program Fund

The Paul Ecke, Jr. Scholar Program Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paul Ecke III and the late Paul Ecke, Jr. (B.S., 1949).

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The annual distribution from this fund shall be used to provide stipends for junior or senior undergraduate students who work directly with faculty in the Department of Horticulture and Crop Science in the ornamental and floriculture area. The scholar program will consist of an annual competition, with students who have been awarded during their junior year re-applying during their senior year. The program will include a working experience in ornamentals and floriculture, including research and/or work in the Chadwick Arboretum and Learning Gardens.

Award recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,040.00 (grandfathered)

The Susan Galloway Swavel Endowed Scholarship Fund

The Susan Galloway Swavel Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Joseph William Galloway family of Marion, Ohio.

The annual distribution from this fund shall be used to provide scholarships to deserving students with a 3.0 or higher grade point average who are attending The Ohio State University at Marion. Preference shall be given to students ranked sophomore or higher who are pursuing studies in elementary education. Scholarship recipients will be selected by The Ohio State University Marion Campus Scholarship Committee in consultation with the dean and director of the Marion Campus and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean and director of The Ohio State University at Marion in consultation with the

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director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,000.00 (grandfathered)

The Brown County 4-H Endowment Fund

The Brown County 4-H Endowment Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Brown County 4-H.

The annual distribution from this fund shall be used to provide a sound source of program funding for the 4-H youth and volunteers of the Brown County 4-H Youth Development Program. This support may include, but is not limited to, the funding of trips and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material and services that will supplement 4-H programming or increase visibility and public support of 4-H in Brown County. The Brown County 4-H Committee and the professional in charge of the Brown County 4-H Program shall approve all expenditures from this fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Ohio State University Extension and a committee representing the Brown County 4-H donors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Needed to Establish Endowment: \$25,039.00 (grandfathered)

The Richard and Elizabeth Goertemiller Dean's Innovation Fund

The Richard and Elizabeth Goertemiller Dean's Innovation Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Richard H. (B.S.Bus.Adm., 1950) and Elizabeth Waddle (B.S.Bus.Adm., 1950) Goertemiller.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support the activities of the faculty, students, and staff in accordance with the strategic plan of the College.

In any given year that the endowment distribution is not fully expended, the unused portion will carry forward for the next year or will be reinvested at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Homer W. Joehlin Memorial Scholarship Fund
in Food, Agricultural, and Biological Engineering

The Homer W. Joehlin Memorial Scholarship Fund in Food, Agricultural, and Biological Engineering was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his children and grandchildren.

The annual distribution from this fund shall be used to support undergraduate scholarship(s) for students enrolled in the College of Engineering and pursuing a degree in the Department of Food, Agricultural, and Biological Engineering. Scholarship recipients will be graduates of Ohio schools and selection shall be based on financial need, ability, and demonstrated interest in food and agriculture with the intention of attracting and graduating outstanding students to and through the Department. The scholarship will be awarded to one student only until the annual income has exceeded a full academic year's tuition. Students will be selected by the chairperson of the Department of Food, Agricultural, and Biological Engineering or their designee in consultation with the scholarship committee of the Department and the Office of Student Financial Aid. The Office of Student Financial Aid is responsible for awarding the scholarship and will apprise the donor (or their designee) of the selection status.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

If in the future, if the need for this fund should cease to exist, it is the desire of the donor that the funds shall be transferred to another need within the Department of Food, Agricultural, and Biological Engineering, or its successor department, before transfer to any other University use.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Food, Agricultural, and Biological Engineering.

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Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Richard C. Richley M.D. Medical Research Fund

The Richard C. Richley M.D. Medical Research Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of Dr. Manuel Tzagournis (B.S., 1956; M.D. *cum laude*, 1960; M.S., 1967), former vice president for Health Sciences and dean of the College of Medicine, from Richard C. Richley, M.D. (B.S., 1966; M.D., 1970) of San Diego, California.

The annual distribution from this fund and other similar funds under the Manuel Tzagournis M.D. Medical Research Endowment Trust, shall be used to support researchers conducting research at the Medical Center, mainly in the Tzagournis Medical Research Facility or in a facility within the Medical Center's Research Corridor. Selection shall be made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the vice dean for Research in the College of Medicine. Selection shall be made by the vice dean for Research in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel, and activities required for quality medical research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Hubert Conrad Schmidt and Virginia Grama Schmidt
Graduate Student Fund for Pacific Coast Flora Study

The Hubert Conrad Schmidt and Virginia Grama Schmidt Graduate Student Fund for Pacific Coast Flora Study was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Virginia Grama Schmidt (B.A. in French *with Distinction*, 1936; M.A., 1937; B.S.Ed., 1938).

The annual distribution from this fund shall be used to support a graduate landscape architecture student studying the native ecology and flora of the Pacific Coast (Alaska, Washington, Oregon, California, Mexico, Central America, and South America). Scholarship recipients will be selected by the head of the Landscape Architecture Program in consultation with the director of the Austin E.

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Knowlton School of Architecture and the Office of Student Financial Aid. If not used for a scholarship, the fund may support the Chadwick Arboretum.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Austin E. Knowlton School of Architecture in consultation with the head of the Landscape Architecture Program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Allan L. Shumard Fund for The Ohio State University Marching Band

The Allan L. Shumard Fund for The Ohio State University Marching Band was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Allan L. Shumard (B.C.E., 1930).

The annual distribution from this fund shall be used by the director of The Ohio State University Marching Band for whatever he deems appropriate. Purchase decisions shall be made by the director of the School of Music in consultation with the music faculty.

In the event there are undistributed funds in any given year, the unused portion shall be added to the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Allan L. Shumard Musical Instrument Fund

The Allan L. Shumard Musical Instrument Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Allan L. Shumard (B.C.E., 1930).

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The annual distribution from this fund shall be used to support the purchase and maintenance of musical instruments in The Ohio State University School of Music. Purchase decisions shall be made by the director of the School of Music in consultation with the music faculty.

In the event there are undistributed funds in any given year, the unused portion shall be added to the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.000 (grandfathered)

Rick Toracinta Graduate Scholarship Award Fund in Atmospheric Science

The Rick Toracinta Graduate Scholarship Award Fund in Atmospheric Science was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Byrd Polar Research Center, Alma and James Chaney, and numerous others in memory of Dr. E. Richard (Rick) Toracinta.

Dr. Toracinta was a talented research scientist with the Polar Meteorology Group of the Byrd Polar Research Center at The Ohio State University. In addition to his polar work, Rick had a passion for severe weather and was a volunteer storm chaser on the Great Plains during many springs. This scholarship commemorates Rick's lasting interest in the atmosphere as well as his desire to be a teacher.

The annual distribution from this fund shall provide annual scholarship awards to graduate students studying atmospheric science with preference given to students specializing in severe weather (thunderstorms, tornadoes, and hurricanes), polar meteorology or polar climatology. Recipients will be selected based on academic performance, excellence as an instructor, and intention to continue graduate studies as determined by the director and administrative associate of the Polar Meteorology Group of the Byrd Polar Research Center in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Polar Meteorology Group of the Byrd Polar Research Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Anthony and Fern Valentine Neurofibromatosis Fund

The Anthony and Fern Valentine Neurofibromatosis Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, in honor of Fern Valentine and in memory of her late husband, Anthony Valentine, with gifts from Fern Valentine of Columbus, Ohio.

The annual distribution from this fund shall be used to support research and treatment of neurofibromatosis, including but not limited to research, personnel, supplies, equipment, travel, publication, conference, and other related activities in the Department of Neurology in the College of Medicine, as directed by the chairperson of the Department of Neurology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine in consultation with the chairperson of the Department of Neurology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Chilin Yu Endowment Fund for the Chinese Studies Library Collection

The Chilin Yu Endowment Fund for the Chinese Studies Library Collection was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Chilin Yu.

The annual distribution from this fund shall be used to support the Chinese Studies Collection at the University Libraries. Expenditures shall be approved by the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the University Libraries. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Fund

The Henry C. Gelbke Endowed Scholarship Fund

The Henry C. Gelbke Endowed Scholarship Fund was established June 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Herman R. Gelbke to honor his brother, Henry C. Gelbke. The description was revised on February 2, 2007, in consultation with the donor.

The annual distribution from this fund shall be used to support two or more Agricultural Technical Institute students studying dairy cattle production and management or dairy science. Qualified candidates must intend to pursue a career as a dairy farmer upon graduation. First preference shall be given to candidates from northeast Ohio. If there are no qualified candidates from northeast Ohio, the scholarships may be awarded to candidates from other areas of Ohio. If there are no qualified candidates available from the State of Ohio, the distribution may be carried over to the next selection period for additional scholarships or added to the principal of the fund.

Scholarships shall be awarded in consultation with the ATI Financial Aid Coordinator and appropriate faculty members at the Agricultural Technical Institute. A letter of notification naming the scholarship recipients shall be sent annually to the donor or the donor's designee and the Trumbull County Extension office.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Agricultural Technical Institute in consultation with the coordinator of the dairy cattle programs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

The Dairy Farmers of America, Inc., Donald H. Schriver Agriculture and Human Ecology Fund

The Milk Marketing Inc. Agriculture and Human Ecology Fund was established December 3, 1993, by the Board of Trustees of The Ohio State University with gifts from Milk Marketing Inc., Strongsville, Ohio. The name and description

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were revised to reflect the new name of the company July 10, 1998. The name and description were revised again September 22, 2006, to The Dairy Farmers of America, Inc., Don H. Schriver Agriculture and Human Ecology Fund. The name and description were revised February 2, 2007.

The annual distribution from this fund shall be used to support programs and scholarships within the College of Food, Agricultural, and Environmental Sciences and the College of Education and Human Ecology. Support shall include at least one scholarship in each of these areas: dairy science, agricultural economics, and ATI dairy in the College of Food, Agricultural, and Environmental Sciences and in either human nutrition or home economics education in the College of Education and Human Ecology. Support shall also include ATI and OARDC programs, LEAD, and other priority programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences and the CEO and/or executive vice president, Dairy Farmers of America, Inc., or their designee or its successor organization. Annual awards will be directed by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or their designee in consultation with the CEO and/or executive vice president, Dairy Farmers of America, Inc., or their designee or its successor organization. Scholarship and award recipients shall be selected annually by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or their designee, the dean, College of Human Ecology or their designee, the director, ATI or their designee, and the CEO and/or executive vice president, DFA, or their designee, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Dairy Farmers of America, Inc., Donald H. Schriver 4-H Fund

The Milk Marketing Inc. 4-H Fund was established December 3, 1993, by the Board of Trustees of The Ohio State University with gifts from Milk Marketing Inc., Strongsville, Ohio. The name and description were revised to reflect the new name of the company July 10, 1998. The name and description were revised again September 22, 2006, to The Dairy Farmers of America, Inc., Don H. Schriver 4-H Fund. The name and description were revised February 2, 2007.

The annual distribution from this fund shall be used to support programs within The Ohio State University Extension state 4-H program including, but not exclusively, the 4-H Dairy Award, 4-H Congress, National 4-H Center and programs, Dairy Conference, and annual needs. Annual distribution shall be directed by the state 4-H Leader, in conjunction with the Ohio 4-H Foundation Board of Trustees with final approval by the director of Ohio State University Extension or his/her designee in consultation with the CEO and/or executive vice

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president, Dairy Farmers of America, Inc., or its successor organization and/or designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Roberta Elliott Wantman Endowment Fund in the School of Earth Sciences

The Roberta Elliott Wantman Endowment Fund in the Department of Greek and Latin in the College of Humanities was established June 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Esther B. Elliott in honor of her daughter, Roberta Elliott Wantman (B.A. cum laude and with Distinction in Latin and Ancient History 1971; M.A. 1973). The name and description were revised May 7, 2004, to The Roberta Elliott Wantman Endowment Fund. The name and description were revised again on February 2, 2007.

The annual distribution from this fund shall be used to support the Ice Core Paleoclimate Research Group, directed by Lonnie Thompson and Ellen Mosley-Thompson. The fund will be administered by the School of Earth Sciences in consultation with Lonnie Thompson and Ellen Mosley-Thompson or their successors.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the donor, the dean of the College of Mathematical and Physical Sciences, and the director of the School of Earth Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

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WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2007-91

October - December 2006

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of October – December 2006; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 78 waivers of competitive bidding requirements for annual purchases totaling approximately \$11,655,707 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$17,498,859 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 2006, is hereby accepted.

(See Appendix XXXIII for background information, page 835.)

**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS,
AND TO INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2007-92

APPROVAL TO ENTER INTO DESIGN CONTRACTS

BAKER SYSTEMS – AIR CONDITIONING UNIT REPLACEMENT
LINCOLN TOWER – COOLING TOWER REPLACEMENT
MORRISON TOWER – FAN COIL UNIT REPLACEMENT
NEWARK CAMPUS – FOUNDERS HALL RESTROOMS RENOVATION
OARDC – POUNDEN HALL RENOVATION
OHIO STADIUM – FIELD REPLACEMENT
TUTTLE PARK GARAGE – RETAIL AIR CONDITIONING

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

BAKER SYSTEMS – AIR CONDITIONING UNIT REPLACEMENT
BIOLOGICAL SCIENCES BUILDING FUME HOOD REPAIRS
BIOLOGICAL SCIENCES BUILDING SUPPLY FAN REPLACEMENT

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KENNEDY COMMONS ROOF REPLACEMENT
LIMA CAMPUS – GALVIN HALL FIRST FLOOR CLASSROOM RENOVATION
NEWARK CAMPUS – FOUNDERS HALL RESTROOMS RENOVATION
OHIO STADIUM – FIELD REPLACEMENT
TUTTLE PARK GARAGE – RETAIL AIR CONDITIONING
WOMEN'S SOFTBALL STADIUM

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS
NEWARK CAMPUS – WARNER LIBRARY AND STUDENT CENTER

Synopsis: Authorization to enter into design and construction contracts, and to increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts, for the following projects:

Baker Systems – Air Conditioning Unit Replacement (N/A)	\$0.2M	Department operating funds
Lincoln Tower – Cooling Tower Replacement (09-10 capital request)	\$2.6M	Future bond proceeds
Morrison Tower – Fan Coil Unit Replacement (09-10 capital request)	\$1.8M	Future bond proceeds
Newark Campus – Founders Hall Restrooms Renovation (N/A)	\$0.4M	Campus operating funds
OARDC – Pouden Hall Renovation (N/A)	\$1.5M	Grant funds Campus operating funds
Ohio Stadium – Field Replacement (N/A)	\$1.0M	Athletics operating funds
Tuttle Park Garage – Retail Air Conditioning (N/A)	\$0.4M	Department operating funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Baker Systems – Air Conditioning Unit Replacement (N/A)	\$0.2M	Department operating funds
Biological Sciences Building Fume Hood Repairs (05-06 capital request)	\$1.5M	State funds
Biological Sciences Building Supply Fan Replacement (05-06 capital request)	\$0.8M	State funds
Kennedy Commons Roof Replacement (N/A)	\$1.6M	2007 bond proceeds
Lima Campus – Galvin Hall First Floor Classroom Renovation (05-06 capital request)	\$0.4M	State funds Campus operating funds
Newark Campus – Founders Hall Restrooms Renovation (N/A)	\$0.4M	Campus operating funds
Ohio Stadium – Field Replacement (N/A)	\$1.0M	Athletics operating funds
Tuttle Park Garage – Retail Air Conditioning (N/A)	\$0.4M	Department operating funds
Women's Softball Stadium	\$4.3M	Development funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects:

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Newark Campus – Warner Library and Student Center (05-06 capital request)	\$20.0M	State funds Development funds Campus operating funds 2007 bond proceeds
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*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts, and to increase construction contracts, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXIV for background information and maps, page 837.)

SALE OF REAL PROPERTY

Resolution No. 2007-93

1339 MT. VERNON AVENUE, MARION, OHIO

Synopsis: Authorization to sell University property located at 1339 Mt. Vernon Avenue, Marion, Ohio, is proposed.

WHEREAS this property has been declared surplus by the Ohio State Marion Campus, and has been unutilized since 2003 and adaptive uses have been determined to be cost prohibitive; and

WHEREAS this property has been appraised for \$340,000 and the University has entered into a purchase contract to sell the property for \$365,000 to Lu Chivington and Deb Cooper to be used as a real estate brokerage office; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to sell the property located at 1339 Mt. Vernon Avenue, Marion, Ohio, to a qualified purchaser upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXXV for background information and map, page 855.)

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LONG-TERM LEASE

Resolution No. 2007-94

**LEASED VARSITY TENNIS CENTER
880 WEST HENDERSON ROAD, COLUMBUS, OHIO**

Synopsis: Authorization for entering into a long-term lease, with an option to purchase, for a six-court indoor varsity tennis center located at 880 West Henderson Road, Columbus, Ohio, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a long-term lease of real property at 880 West Henderson Road, with a LLC entity to be created, made up of principals from Continental Development, Inc.; and

WHEREAS the property contains 5.2 acres improved with buildings containing 81,000 SF that will be used for varsity men's and women's indoor tennis practice and competitive meets facility, and equipment storage for the Athletics Department; and

WHEREAS this property is located within reasonable proximity of the Columbus Campus with convenient access by players and spectators and the Department of Athletics has determined that the lease of this property is in the best interest of the University; and

WHEREAS the funds for the lease will be provided from the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a long-term lease of the improved real property at 880 West Henderson Road for use by The Ohio State University and its varsity tennis programs and other Department of Athletics uses as determined by the Department, at a proposed rent of \$20,000 per month for the ten-year term, plus the property's operating expenses. Terms and conditions of the lease have been negotiated to be in the best interest of the University.

(See Appendix XXXVI for background information and map, page 857.)

FY 2007 AND FY 2008 STATE CAPITAL APPROPRIATIONS

Resolution No. 2007-95

Synopsis: Adoption of recommendations in response to recently enacted FY 2007 through FY 2008 State Capital appropriations bill is recommended.

WHEREAS in September 2005, the University presented and the Board adopted the FY 2007 through FY 2012 Capital plan which included the FY 2007 and FY 2008 State Capital recommendations; and

WHEREAS the recently enacted State Capital appropriations bill included \$8.9 million in supplemental funding for the Columbus Campus and \$846,000 for the regional campuses to be used for the purposes of campus capital renewal projects; and

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WHEREAS in assessing how to best use the supplemental funding, the University has undertaken a thorough and critical review of the options available and their impact on the goals of the Academic Plan; and

WHEREAS these recommendations have been reviewed through the University's governance structure; and

WHEREAS only those projects outlined in these recommendations will be eligible for funding for the FY 2007 and FY 2008 biennium:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed FY 2007 through FY 2008 State capital plan, and adopts the proposed recommendations for the supplemental allocations received as part of the FY 2007 and FY 2008 State allocation; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for University funds for any such project must be submitted individually by the University for approval by the Board of Trustees.

(See Appendix XXXVII for background information, page 859.)

Upon motion of Mrs. Davidson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Shackelford.

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REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2007-96

Synopsis: The report on research and other sponsored program contracts and grants and the summaries for November and December 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 2006 be approved.

Upon motion of Amb. Ong, seconded by Ms. Shackelford, the Board of Trustees adopted the foregoing resolution with nine affirmative votes, cast by Trustees Duncan, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Fisher, and Shackelford, and five abstentions cast by Trustees Hendricks, Cloyd, Shumate, Hicks, and Schottenstein.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2007-97

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	Market Value <u>As of 12/31/06</u>	<u>Changes</u>	Revised <u>Allocation</u>	% <u>Alloc.</u>	Target <u>Alloc.</u>
<u>Domestic Large Cap Equity</u>					
Fifth Third	\$44,420,317		\$44,420,317		
Huntington Value	\$42,563,221		\$42,563,221		
University Students	\$23,683,455		\$23,683,455		
State Street S&P 500 Index	<u>\$272,998,917</u>		<u>\$272,998,917</u>		
	\$383,665,910	0	\$383,665,910	17%	10%
<u>Domestic Mid Cap Equity</u>					
Meeder 100	\$105,877,729		\$105,877,729		
Meeder Enhanced	\$43,221,247		\$43,221,247		
Nicholas Applegate	\$59,471,678		\$59,471,678		
State Street Extended Index	<u>\$113,064,192</u>		<u>\$113,064,192</u>		
	\$321,634,846	0	\$321,634,846	15%	10%
<u>Domestic Small Cap Equity</u>					
Bernzott Capital Advisors	\$31,224,769		\$31,224,769		
Diamond Hill	\$10,614,553		\$10,614,553		
G.W. Capital, Inc.	\$13,114,231		\$13,114,231		
Hoover Investment Management	\$30,552,519		\$30,552,519		
Independence Investments	\$31,001,418		\$31,001,418		
Nicholas Applegate	\$82,714,644		\$82,714,644		
Opus Capital Management	\$29,483,818		\$29,483,818		
State Street Value Index	\$48,057,080		\$48,057,080		
State Street Russell 2000 Index	<u>\$98,052,269</u>		<u>\$98,052,269</u>		
	\$374,815,301	0	\$374,815,301	17%	10%
<u>International Equity</u>					
BlackRock	\$56,291,536		\$56,291,536		
Freedom Capital Management	\$56,001,363		\$56,001,363		
LSV Asset Management	\$54,505,954		\$54,505,954		
Newgate Capital Management	\$34,108,486		\$34,108,486		
State Street Index	<u>\$154,372,900</u>		<u>\$154,372,900</u>		
	\$355,280,239	0	\$355,280,239	16%	25%

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Domestic Fixed Income

Cypress Asset Management	\$44,235,485		\$44,235,485		
Hughes Capital Management	\$40,510,758		\$40,510,758		
Huntington Trust	\$42,128,932		\$42,128,932		
JP Morgan	\$21,692,754		\$21,692,754		
State Street Index	<u>\$104,238,409</u>	<u>(30,000,000)</u>	<u>\$74,238,409</u>		
	\$252,806,338	(30,000,000)	\$222,806,338	10%	7%

High Yield Fixed Income

Commonfund High Yield	\$35,727,002	(10,000,000)	\$25,727,002		
Delaware Investments	\$31,838,506		\$31,838,506		
Lehman Brothers	<u>\$31,758,154</u>		<u>\$31,758,154</u>		
	\$99,323,662	(10,000,000)	\$89,323,662	4%	3%

International Fixed Income

Brandywine Asset Management	\$20,562,998		\$20,562,998		
JP Morgan Asset Management	\$21,665,492		\$21,665,492		
State Street World Govt Ex-US Idx	<u>\$20,872,977</u>		<u>\$20,872,977</u>		
	\$63,101,467	0	\$63,101,467	3%	3%

Real Estate

Campus Partners	\$20,000,000		\$20,000,000		
Carlyle Realty Partners V	0	10,000,000	10,000,000	New	
Don Scott Airport	\$23,389,000		\$23,389,000		
Miscellaneous	\$13,698,000		\$13,698,000		
State Street Wilshire REIT Index	<u>\$87,939,341</u>		<u>\$87,939,341</u>		
	\$145,026,341	\$10,000,000	\$155,026,341	7%	8%

Absolute Return Funds

Angelo Gordon		\$30,000,000	\$30,000,000		
Commonfund Hedged Investors	\$98,594,098	(30,000,000)	\$68,594,098		
Farallon	\$30,000,000		\$30,000,000		
GMO		\$15,000,000	\$15,000,000		
Golden Tree		\$20,000,000	\$20,000,000		
Ramius Fund	\$38,702,117		\$38,702,117		
Wellington		<u>\$25,000,000</u>	<u>\$25,000,000</u>		
	\$167,296,215	\$60,000,000	\$227,296,215	10%	14%

	Commit	Commit	Market Value	% Target
	<u>12/31/06</u>	<u>2/2/07</u>	<u>12/31/06</u>	<u>Alloc Alloc</u>

Venture Capital/Private Equity

1999 Funds:

Commonfund Capital Partners 1999 (V/PE)	\$7,067,000	\$7,067,000	\$4,053,625
Commonfund New Leaders(V/PE)	\$10,000,000	\$10,000,000	\$4,790,050
Mesirow Partnership Fund I (V/PE)	\$10,000,000	\$10,000,000	\$6,137,040

2000 Funds:

CID Seed Fund (V)	\$1,000,000	\$1,000,000	\$630,410
EDF Ventures Seed Fund (V)	\$1,000,000	\$1,000,000	\$348,439

2001 Funds:

Reservoir Venture Partners Fund I (V)	\$3,192,000	\$3,192,000	\$1,719,074
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2005 Funds:

Commonfund International Partners V (V/PE)	\$10,000,000	\$10,000,000	\$1,755,474
Commonfund Private Equity Partners VI (PE)	\$10,000,000	\$10,000,000	\$1,602,707
Commonfund Venture Partners VII (V)	\$5,000,000	\$5,000,000	\$429,190
Fort Washington Private Equity IV (V/PE)	\$5,000,000	\$5,000,000	\$2,200,077
Mesirow Capital Partners IX (V/PE)	\$5,000,000	\$5,000,000	\$897,832
Mesirow Partnership Fund III (V/PE)	\$5,000,000	\$5,000,000	\$655,127

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2006 Funds:

Coller International Partners V, LP (V/PE)	\$10,000,000	\$10,000,000	\$500,000		
Hellman & Friedman Capital Pts. VI (PE)	\$10,000,000	\$10,000,000			
Jordan Resolute Fund II (PE)	\$10,000,000	\$10,000,000			
M/C Venture Partners VI (V)	\$5,000,000	\$5,000,000	\$244,515		
Onex Partners II (PE)	\$5,000,000	\$5,000,000	\$399,915		
Providence VI (PE)	\$10,000,000	\$10,000,000			
Reservoir Venture Partners Fund II (V)	\$3,000,000	\$3,000,000	\$210,000		
Stonehenge Opportunity Fund II (PE)	\$5,000,000	\$5,000,000	1,482,438		

2007 Funds:

Oaktree Principal Opport.

IV (PE)	<u>0</u>	<u>\$10,000,000</u>		new	
	\$130,259,000	\$140,259,000	\$28,055,913	1%	7%

Natural Resources

Commonfund Natural Resources VII (PE)	\$5,000,000	\$5,000,000			
Quantum Energy Partners IV, LP (V)	<u>\$10,000,000</u>	<u>\$10,000,000</u>			
	\$15,000,000	\$15,000,000	0	0%	3%

Upon motion of Mr. McFerson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with eight affirmative votes, cast by Trustees Duncan, Hendricks, McFerson, Ong, Borrer, O'Dell, Shumate, and Fisher, and six abstentions cast by Trustees Cloyd, Davidson, Wexner, Hicks, Schottenstein, and Shackelford.

(See Appendix XXXVIII for background information, page 863.)

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TRUSTEE GOVERNANCE BYLAW REVISIONS

Judge Duncan:

Members of the Board, I will now turn to the consideration of some issues regarding the election of the chair of this Board. With the increase in the number of trustees on the Board and for other good causes, it is obvious it is going to be necessary to elect a chair of our Board. I believe it was back in early December that I expressed the view that an election should take place as soon as practicable for the reason that it would be beneficial to our presidential search process and also helpful in the review, hopefully leading to the development of best practices in our governance procedures. Our bylaws currently do not provide for the election of officers and, as you all know, we have engaged the services of Dr. Richard Chait, a highly-regarded consultant, who is helping us with our review and reconsideration of governance policies and procedures, and bylaws.

There is a Committee in place to work in liaison with Dr. Chait and I have asked that Committee to deliberate and recommend procedures to address certain matters both procedurally and substantively. I will call on Karen Hendricks, the chair of the Chait Committee, for the results of her deliberations on a number of issues that are key to the process of electing a chair. I hope we can find a way to consider these items one at a time, so that we can all understand what we are doing.

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Ms. Hendricks:

Thank you, Mr. Chairman. The Chait Committee met several times over the last month as a result of your request. We deliberated on a wide range of issues associated with Board leadership including, of course, the Board chair election, Board committees, and executive committee and their responsibilities. We also deliberated on the characteristics of the chair that we would consider.

I want today to focus solely on what we are coming back to the Board to recommend with regards to the election of the chair. We are assuming with the majority acceptance of these principles today, that we could ask the secretary to modify the bylaws to reflect these. With regard first to the eligibility for the position of chair of the Board, we are recommending that all voting members of the Board shall be eligible for election. With regard to the term of office of the chair, we are recommending that the chair shall be elected annually by the full Board for a one-year term and may be reelected to office for a period of up to three years. With regard to voting, we recommend that the concurrence of the majority of all voting members of the Board shall be necessary to elect the chair of the Board. With regard to voting, we recommend that the vote shall be done by secret ballot, and, for the year 2007–08, we recommend that the election of the chair would take place at the March meeting of the Board, the chair-elect will take office as chair immediately following adjournment of the May meeting of the Board. That concludes my report.

Judge Duncan:

Why don't we take these ad seriatim and first take the issue concerning a recommendation of eligibility, and that is that all voting members of the Board shall be eligible for election to the office of chair. I open the floor to comment on this issue.

Mr. McFerson:

Let me start. Are you asking that we vote on each of these issues one at a time?

Judge Duncan:

Yes.

Mr. McFerson:

I would make a motion to the effect that all Board members are eligible to be elected.

Mr. Hicks:

Second.

Judge Duncan:

Any discussion regarding the motion? Mr. Wexner --

Mr. Wexner:

I think it is hard to know if you are eligible, if you don't know what the term is.

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Judge Duncan:

Would the Board prefer to deal with the term first or not? Do I sense that?

Ms. Hendricks:

I think we probably need to deal with them together then. That is, the eligibility and the term.

Judge Duncan:

In my mind they are different issues. We can't do them together. We are going to stick with our script. We are going to vote on eligibility first. Any discussion regarding eligibility? If not, I will entertain a motion to ...

Mr. McFerson:

I already made a motion.

Judge Duncan:

It has been moved and seconded that the eligibility recommendation be accepted which is as follows: all voting members of the Board shall be eligible for election to the office of chair.

Mr. Wexner:

Would the maker of the motion accept an amendment that you have to be eligible to fulfill the term?

Mr. McFerson:

Well, we haven't gotten to the issue of term. Your first point was a good one, Les, a couple of minutes ago, but the Chair wants us to vote on these individually.

Mr. Schottenstein:

I guess that I would share the view -- irrespective of the merits of any of these -- logically, without knowing what the term is I think it is somewhat out of sequence to attempt to vote on eligibility first.

Judge Duncan:

Any other discussions on this issue? All in favor of the motion, please say yes; opposed, no? Motion carries.

Next item is term of office of the chair: the Board shall elect a chair who shall serve for one year and be eligible for re-election to office for a period of up to three years. First, is there any discussion on that recommendation?

Mr. Hicks:

I think we need a motion on the table to accept that, Mr. Chairman. So moved.

Mrs. Davidson:

Second.

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Judge Duncan:

Any discussion on the motion?

Mr. Shumate:

Mr. Chairman, I would like to offer an amendment to the motion.

Judge Duncan:

What is your amendment?

Mr. Shumate:

My amendment would be that the term be for two years and that the amendment I would be offering would be to have the recommendation read as follows: "The Board shall elect a chair who shall serve for two years and be eligible for re-election to the office for a period of up to three years." Also, Mr. Chairman, as a part of this amendment, I would like to offer the concept of an annual review and evaluation. I do believe the term of two years would allow for greater continuity as well as predictability of the office of chair. I believe that we are now at a stage in our development as a Board that that continuity would be beneficial and would allow for a culture of the Board to have the kind of term of office that could work in collaboration, collectively and collegially, with the president to allow us to focus upon the strategies that we have talked about and to allow us to begin to focus on being an active resource that would be helpful on these strategic issues, goals, and objectives that are aspirational for the University. That is my offer of an amendment.

Mr. Wexner:

Alex, is your intention for the Board to review the chair or the Board to review the chair and the Board? Are you looking for 360-degree feedback of the whole Board to itself?

Mr. Shumate:

At this time, the amendment that I am offering is in regard to the election of the chair. I believe that is what we are talking about -- the election of the chair. As you know, we have been working with Dr. Chait to talk about various procedures along the lines of a nominating committee, etc., so that we could have a process that, I believe, would be thorough and a process that would be appropriate, but that the predictability of a two-year term is really what I am offering for our consideration.

Mr. Borrer:

Can I ask for a clarification? Are we voting today on how we are drafting the amendment to bring back to our March meeting or are we voting finally?

Judge Duncan:

What I would hope to have happen today, Mr. Borrer, is that we vote on this with the idea that the result of the vote would be incorporated into a resolution which would be confirmed by the Board at the next meeting.

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Mr. Borrer:

Okay, because the discussion that Alex is having -- about how a review would be determined -- would be very important to my support of a two-year term. What he is talking about, I think, is critical, so I want to get another bite of the apple, if you will, if this resolution amendment passes. Would that be --

Judge Duncan:

I am sure it is awkward, but it was my hope that we would be able to finalize something that could be transmitted into the bylaws word-for-word at the next meeting.

Mr. O'Dell:

Is it an appropriate time for me to make a comment regarding Mr. Shumate's motion? I think everybody on the Chait Committee felt that two years is preferable to one as a stand alone concept, but there are many other issues involved. When everything was taken into account, certainly the majority of the Chait Committee came to the conclusion while that is, in fact, a good thing, we didn't want to exclude anyone from having the opportunity to be chair for that reason alone. That is how we came to our conclusion.

Mr. Shumate:

I understand and I think that is why there is the confusion on the eligibility. Just to be clear, in the terms of my position, I believe that all members of the Board should be eligible at this point, but, in terms of the term of office, I am strongly recommending a two-year term. I do want to be clear that I do appreciate the hard work and effort of the Chait Committee and respect that work. I am asking that in light of time to reflect and time to think about the issues that we face as a Board going forward, that the clarity of a two-year term is important. That is why I am offering the amendment.

Mr. Wexner:

I support your amendment, Alex.

Judge Duncan:

There is a second. Let's continue the discussion, but we do have a second to the amendment.

Mrs. Davidson:

Alex, just clarify the second part of your amendment, because I think that is something that Doug is asking about.

Mr. Borrer:

Somebody circulated a draft here. I don't know who circulated it, but that was the next thing I was going to mention.

Dr. Frantz:

Do you want me to read it?

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Judge Duncan:

Does this encompass what you have in mind?

Mr. Shumate:

It encompasses a sense. I understand that the specific language of the amendment and the revision is important. I am offering the concept. I understand there are Board members who do desire to have an evaluation and review process in place. This offers the ability of the proposed Committee on Trusteeship, after consulting with the chair and members of the Board, to recommend to the Board whether or not an election is to be held that year. I am certainly comfortable with that process.

Mr. Hicks:

First, let me say that I think the sense that you are trying to get at with the amendment to the resolution on the table make sense in terms of continuity and predictability. I think that we all believe that some ongoing evaluation, not only for the chair but for the full Board, is going to be an important thing and that is something the Chait Committee talked a great deal about. I think that it is a pretty significant step for this Board to elect a chair differently than we have and I think it is an appropriate step. I, personally, think that it is highly likely that regardless of what the term of office is, so long as someone can continue to serve more than one term, the next chair will likely serve two years and maybe three. And I think that will probably set the pattern, practically speaking, for what this group will do. I think that would be appropriate as well.

Having said that, I do support the one-year term with the option for renewal two times for a couple of reasons. Number one, I think that it maintains our ability for continuity. By selecting a one-year chair with the ability to succeed him or herself two times, we have maintained our ability for continuity which, I think, is very important. Number two, I think that it ensures our maximum flexibility. This Board is changing, the University is changing, nobody can predict what the next Board chair's relationship with the yet unselected president is going to be, nobody can predict what goes on in our personal or professional lives, and so I think that ensuring maximum flexibility in this time is a pretty important factor for my consideration.

Finally, I think a one-year term with the ability to renew two times ensures the most accountability, not just accountability for the chair to the Board, but equally as important the accountability of the Board to the chair. I think it is important that we as a Board on a regular basis, on an annual basis, express our confidence in our chair -- publicly and to the University community -- that the individual is doing a good job, that they have the willingness to serve, that they are effective in their relationship with all of us, and effective in their relationship with the president and the rest of the community. I think because of where we are currently and some of the uncertainties that we have ahead of us from a challenge standpoint -- in terms of maintaining continuity, ensuring maximum flexibility, and really guaranteeing accountability -- a one-year term with the ability to succeed two times makes the most sense. That, in my opinion, is the sum of a lot of discussion the Chait Committee had. I think we looked at and talked about a lot of scenarios, we looked at the literature out there in terms of what other benchmark universities do, and I think at the end of the day the one-year term with the ability to succeed for two times probably gives us the best option right now. So that is what I would be supportive of.

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Dr. Cloyd:

I support the amendment that Alex has offered and I think there is a great value if we really bring clarity around the expectation of a two-year term for the individuals that would want to be considered to be chair. It is a very significant commitment of time that needs to be made to the University. While the terminology on one-year leaves it open, I am not sure it really clarifies the level of expectation that someone should have about, do they really want to serve? I mean they may want to, but can they adjust their own life so they can make that kind of commitment. For that reason, besides the ones that Alex mentioned, I would be very supportive of the two-year term. I also like the idea that there is this checkpoint and some kind of an evaluation to where the Board could be coming back and making sure that they would be happy with the person serving a longer term.

Mr. Schottenstein:

Thank you, Mr. Chairman. I agree with Dr. Cloyd's comments. This is a tough issue from the standpoint that it is one that I don't think anyone thinks is clearly one way or the other. All of the points made by Brian and others around the table have merit and can be argued. But in balance, I think that -- and you said it Wally -- on a stand alone basis -- and that is how I look at this -- the University is best served with the two-year term, with a check at the end of the first year. I like the idea of the Committee on Trusteeship taking ownership of that check, in consultation with the Board. For a lot of reasons, and not the least of which is Dr. Cloyd's comment about the commitment -- the true commitment to take this on -- and also the advantage and the clarity it gives in connection with our search process, I support the amendment. I do have a question. If the amendment is passed, I am not quite certain how you reconcile it with the first item that we voted on. I may be the only one that doesn't understand that, which is why I asked it before. Maybe we can deal with that afterwards. I do support the amendment and I do so advisedly, but, I believe, it is in the best interest of the University.

Ambassador Ong:

We are probably talking about a relatively subtle difference here, but I would like to associate myself with Brian's comments. I think the Chait Committee members had a number of meetings over a period of a month or more to think about this subject and to consider alternatives. The answer that we came up with is the one that is on the floor as presented by the chair of our Committee. I strongly feel that it would be the right way to go and it is consistent certainly with the practice of many and, if indeed my recollection is correct, most of our peer institutions, and I think it is very suitable to the circumstances. The likely result of this or the amendment may well be the same. In other words, a person elected for one-year is likely to be re-elected for a second year and perhaps re-elected for a third year, assuming that he or she continues to enjoy the confidence of the Board. I think that the Board in a fiduciary manner really needs to maintain the authority to formally review by the process of re-election the relationship between the Board and the sitting chair.

Mr. McFerson:

While everyone is offering comments, I will offer one, too. As one who sat on that Chait Committee, I believe the recommendation commentates the first matter we voted on, which is everyone is eligible to serve. I think it provides all of the flexibility to do what Alex has proposed in his

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amendment, so I intend to vote against the amendment and for the proposed Chait Committee recommendation.

Judge Duncan:

Anyone else, any further comment?

Mr. Hicks:

Offer the question, please?

Judge Duncan:

The question is to vote on the amendment. All of those in favor please say yes, and those opposed, no? A show of hands please, all of those in favor of the motion of the amendment, and now those opposed.

Mr. McFerson:

Have you voted?

Judge Duncan:

That's a question – whether or not I should vote or do I break ties? I'm not sure what the parliamentary procedure is.

Mr. Shumate:

What is the vote?

Dr. Frantz:

Seven for the amendment, six against, and the Chair did not vote.

Judge Duncan:

The motion carries. Next recommendation is --

Dr. Frantz:

The amendment essentially invalidates the motion itself, correct?

Mrs. Davidson:

We have amended the amendment and you now have to go back and vote for the initial motion, because you have amended the motion.

Dr. Frantz:

It has now been amended, so now we have to vote for the motion as amended.

Mr. Borrer:

I just want to make clear that we are voting on the wording that is here on this paper.

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Judge Duncan:

That is my understanding.

Mr. Shumate:

Correct.

Mr. Borrer:

With the Committee on Trusteeship?

Mr. Shumate:

Correct.

Mr. McFerson:

May I ask something of the former speaker of the House of Representatives, as a parliamentarian -- this is a first for me on a board to do something like this -- describe what it is that we are doing next.

Mrs. Davidson:

There was an amendment offered on the language that is before you in the Chait recommendation. There was a move to amend that. So we voted on that amendment, it passed, and now we have to go back and vote on the original motion as amended.

Dr. Frantz:

So you are essentially voting on the same matter you just voted on.

Ambassador Ong:

What was the vote to allow the amendment?

Dr. Frantz:

The vote was seven to six.

Ambassador Ong:

We have of course one trustee who is not here.

Mr. McFerson:

And one who didn't vote, the Chair.

Mr. Shumate:

Call the question, Mr. Chairman.

Judge Duncan:

Yes, we are now voting on the amended motion. All in favor....

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Mr. Hicks:

I am confused a little bit on what we are voting on substantively. I understand procedurally how we are doing this, but substantively. I think Mr. Borrer just asked this -- are we voting on the language that says that we will have the Committee on Trusteeship, after consultation with the chair, and conduct evaluations?

Judge Duncan:

As I understand it, that is your motion?

Mr. Shumate:

Yes.

Judge Duncan:

We all agree to that.

Ms. Hendricks:

What about eligibility?

Mrs. Davidson:

That is not on the table at this time, it already passed earlier.

Judge Duncan:

The question was called. All in favor show by raising your hands please, and all those opposed?

Dr. Frantz:

The motion passes eight to five.

Judge Duncan:

Motion carries. Let's move on to the next item which is the voting. The recommendation is: that voting for the chair shall be by the concurrence of a majority of all the voting members of the Board. That shall be necessary to elect the chair of the Board.

Mr. McFerson:

So moved.

Mr. Shumate:

Second.

Judge Duncan:

Discussion? If not, all in favor please say yes, those opposed?

The next item is that the vote shall be by secret ballot. Do I hear a motion?

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Dr. Cloyd:

So moved.

Ambassador Ong:

Second.

Judge Duncan:

Discussion first? All of those in favor please say yes. Those opposed?
Motion carries.

The last item reads as follows: The election of the chair for 2007-08 will take place at the March meeting of the Board. The chair-elect will take office as chair immediately following the adjournment of the May meeting of the Board.

Ambassador Ong:

So moved.

Mr. Shumate:

Second.

Judge Duncan:

Discussion on this motion? All in favor of the motion please say yes. Those opposed? Motion carries.

It is my fondest expectations now that we are done with this for today. Are there any further matters?

Mr. Wexner:

I didn't speak to this at any time during this discussion, so it is past the point. The trustees should know that about twelve years ago the same thing was discussed in consultation, I believe, with two or three Big Ten university presidents retired. We asked them about their judgment on the same issue we just voted on. And three years ago, the unanimous decision of the Board was that the term should be for three years and only three-year term members should be eligible. The reason it never happened was that the Board then could not find a leader who had three years of eligibility. It is kind of funny -- just in history -- what you are talking about is a twenty-year reflection on this issue. I am not arguing for the three years, I just think the discussion and the differences of opinion are very healthy. I have said that privately and I would say it publicly in this meeting, I think the Board being able to think and discuss out loud and to know what opinions are, is very healthy for the University. I am delighted to have the thinking.

Judge Duncan:

Finally, it should be noted that as chair I have appointed a six-person ad hoc Nominating Committee, which will now go on with this work and proceed with the process of nominating a candidate for chair. I hope I can speak

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briefly with the members of that committee to schedule something immediately after this meeting.

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Thereupon the Board adjourned to meet Friday, March 2, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary

**COMBINING UNIVERSITY HOSPITALS AND UNIVERSITY HOSPITALS EAST
INTO A SINGLE PROVIDER**

University Hospitals East was acquired by The Ohio State University Medical Center in April 1999. It has been operated as a separate hospital with its own medical staff, business functions, and Medicare and Medicaid provider numbers. The Medical Center leadership now wishes to merge University Hospitals East into University Hospitals effective the beginning of the next fiscal year, July 1, 2007. The result of the merger will be one hospital that operates as an integrated unit, delivering and billing for patient care as a single provider. The merger will create increased opportunities to support the Medical Center's academic mission, as well as operational and financial efficiencies between the two organizations around patient care and transfers, physician staffing, information system processes, and patient billing. Changes to the University Hospitals *Medical Staff Bylaws* have been proposed and approved by the Medical Staff that will allow the integration of East Medical Staff members into the University Hospitals Medical Staff. Other changes to integrate the business and information systems will be completed by July 1, 2007.

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY MEDICAL STAFF
ADMINISTRATIVE COMMITTEE (NOVEMBER 8, 2006 AND DECEMBER 20,
2006),
MEDICAL STAFF (NOVEMBER 30, 2006 and JANUARY 24, 2007)
AND THE UNIVERSITY HOSPITALS BOARD (JANUARY 25, 2007)

I. MEDICAL STAFF BYLAWS

- A. Created a Community Affiliate category of the Medical Staff. This category was created so that physicians and other practitioners from University Hospitals East who do not have faculty appointments can join the University Hospital Medical Staff as University Hospitals East merges into University Hospitals to become a single provider.
- B. Provided Community Affiliate medical staff representation on MSAC through a representative jointly elected by Courtesy Staff and Community Affiliate staff.
- C. Updated requirements for appointment to include criminal background checks, drug screening and HIPAA education.
- D. Updated divisions and departments to reflect changes that have occurred. Deleted Urologic Surgery as a division under Surgery and made it a Department. Deleted Allergy as a division under Internal Medicine and made it part of the Pulmonary Division. Deleted the Community Internal Medicine division from Internal Medicine.
- E. Added language indicating that Bylaw revisions are effective after being approved by the University Board of Trustees.
- F. Updated names of Committees.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Changed requirement for authenticating verbal orders to meet new regulations. Must now be authenticated within 48 hours.
- B. Correct several typographical errors.

Amended Medical Staff Bylaws

3335-43-02 Purpose.

The purpose of the medical staff of the Ohio state university hospitals shall be:

- (A) To strive to maintain quality standards of patient care for all patients admitted to the Ohio state university hospitals, consistent with an active teaching environment, realizing that the care and treatment of the individual patient is the medical responsibility of the member of the honorary, attending, ~~and~~ courtesy, and community affiliate medical staff to whose care the patient is admitted or transferred.

(B) through (D) unchanged.

3335-43-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the honorary, attending, ~~and~~ courtesy, and community affiliate medical staff to whose care the patient is admitted or transferred within the Ohio state university hospitals and to licensed health care professionals being granted clinical privileges under these bylaws.

(B) and (C) unchanged.

3335-43-04 Membership.

- (A) Qualifications.

(1) through (4) unchanged.

- (5) ~~An~~ Except as otherwise provided for herein, an applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by at least one of the American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of the Ohio state university hospitals, or as specifically provided in these bylaws.

(6) Unchanged.

- (B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative

committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university. The applicant shall produce a government-issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. In addition for community affiliate medical staff in order to optimize the clinical organization resource utilization and planning of the Ohio state university hospitals, the chief of the clinical department may require that the community affiliate medical staff member identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant, which shall be made a part of the application for appointment. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) and (D) unchanged.

(E) Procedure for appointment.

(1) and (2) unchanged.

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a) through (d) unchanged.

(e) Verification by primary source documentation of:

(i) Unchanged.

(ii) Faculty appointment (not required for community affiliate category);

(iii) through (v) unchanged.

(vi) Board certification or active candidacy for board certification (may not be required for community affiliate category).

(f) through (h) unchanged.

(i) Completion of criminal history check by Ohio state university medical center security department.

(j) Completion of Ohio state university medical center drug testing.

(k) Verification of completion of HIPAA education program.

(4) The chief of the applicable clinical department shall be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within thirty days of receipt of the complete application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of the Ohio state university hospitals.

(5) through (8) unchanged.

(F) Procedure for reappointment.

(1) At least ninety days prior to the end of the medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least forty-five days prior to the end of the medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified. A completed reappointment application form must contain:

(a) through (c) unchanged.

(d) Verification of primary source documentation of:

(i) Unchanged.

(ii) Faculty appointment (not required for community affiliate category);

(iii) Unchanged.

(iv) Unchanged.

(v) Board certification, re-certification, or continued active candidacy for certification (may not be required for community affiliate category).

(e) through (m) unchanged.

Balance unchanged.

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into ~~four~~ five categories: honorary medical staff; attending medical staff; courtesy medical staff; community affiliate medical staff; and limited staff.

(A) through (B) unchanged.

(C) Courtesy medical staff.

(1) Unchanged.

(2) Prerogatives:

The courtesy medical staff may:

(a) and (b) unchanged.

(c) Attend meetings as a member of the medical staff and the clinical department of which he or she is a member and any medical staff or the Ohio state university hospitals education programs. The courtesy medical staff member may vote for and be eligible to hold a position on the medical staff administrative committee reserved for the representative of the courtesy or community affiliate medical staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (D) of rule 3335-43-10 of the Administrative Code. Members of the courtesy medical staff may serve on non-elected medical staff committees as provided by these bylaws.

(3) Unchanged.

(D) Unchanged.

(E) Community affiliate medical staff.

(1) Qualifications: Community affiliate medical staff shall consist of those doctors of medicine, osteopathic medicine, dentists and practitioners of podiatry or psychology who:

(a) Do not qualify for an attending medical staff appointment;

(b) Are either current members of the Ohio state university hospitals east medical staff or community affiliate members seeking reappointment; and

(c) Satisfy the requirements and qualifications set forth in rule 3335-43-04 of the Administrative Code and are appointed to the community affiliate medical staff pursuant to these bylaws.

A community affiliate medical staff member shall meet and maintain the same standards for quality patient care applicable to all members of the medical staff. Community affiliate medical staff members shall be subject to these bylaws and the rules and regulations of the medical staff except as provided in this paragraph. The community affiliate medical staff member shall not be required to obtain appointment to the faculty of the Ohio

state university. The community affiliate medical staff member shall not be subject to the requirement for board certification within the community affiliate medical staff member's respective area of practice if that requirement was waived when he or she became a member of the Ohio state university east medical staff. Teaching and research accomplishments shall not be required in determining the qualifications of applicants to this category of the medical staff.

To optimize the clinical organization, resource utilization, and planning of the hospitals, the chief of the clinical department may require that the applicant for community affiliate medical staff membership to identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant which will be made a part of the application for appointment.

(2) Prerogatives:

A community affiliate medical staff member may:

- (a) Admit patients consistent with the limitations of bed and service allocations established by the medical director and approved by the medical staff administrative committee, and the university hospitals board. At times when inpatient beds or other resources are in short supply, patient admissions of community affiliate medical staff shall be subordinate to those of attending medical staff. If, in the judgment of the medical director, a balanced teaching program is jeopardized, following consultation with the chief of the clinical department, and with the concurrence of a majority of the medical staff administrative committee, the medical director may restrict admissions of members of the community affiliate medical staff. Patients admitted under the care of the community affiliate medical staff will not be required to participate in the educational mission of the Ohio state university hospitals. Ordinarily, no coverage by the limited medical staff will be afforded, with the exception of emergency medical services.
- (b) Exercise the clinical privileges granted, have access to all medical records, and be entitled to utilize the facilities of the Ohio state university hospitals incidental to the clinical privileges granted pursuant to these bylaws.
- (c) Attend teaching and educational conferences approved by the Ohio state university, attend medical staff social functions, and participate as providers in the Ohio state university or the Ohio state university hospitals affiliated health plans.

(3) Responsibilities:

Each member of the community affiliate medical staff shall:

- (a) Participate in the management of and represent the interests of the clinical department for which he or she is granted clinical privileges. The community affiliate medical staff member shall comply with all provisions of these bylaws and rules and regulations of the medical

staff, unless expressly exempted under this rule. The community affiliate medical staff member shall comply with all the Ohio state university hospitals' policies and accreditation standards, and shall be subject to the same quality evaluation, monitoring, and resource management requirements as other members of the medical staff.

- (b) Be responsible within the member's area of professional competence for the continuous care and supervision of each patient in the Ohio state university hospitals for whom the member is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Not be eligible to vote on medical staff policies, rules and regulations, or bylaws. The community affiliate medical staff member may vote for and be eligible to hold the position on the medical staff administrative committee reserved for the representative of the courtesy and community affiliate medical staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (D) of rule 3335-43-10 of the Administrative Code. Members of the community affiliate medical staff may serve on non-elected medical staff committees as provided by these bylaws.
- (d) Be subject to payment of medical staff dues or assessments as approved by the medical staff.

~~(E)(F)~~ Clinical privileges.

(1) through (9) unchanged.

(10) Disaster privileges.

Disaster privileges may be granted in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such privileges may be granted by the medical director or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy. The medical director may seek the recommendation of the chief of the clinical department. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the medical director.

(11) Unchanged.

3335-43-08 Organization of the medical staff.

(A) Each member of the attending medical, courtesy medical, community affiliate medical, limited, and honorary medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.

(B) Names of clinical departments and divisions.

(1) through (3) unchanged.

(4) Internal medicine. The following divisions are designated:

Allergy
Cardiovascular medicine
~~Community internal medicine~~
Dermatology
Endocrinology and metabolism
Digestive health
General medicine
Hematology and oncology
Hospital medicine
Human genetics
Infectious diseases
Nephrology
Pulmonary, allergy, critical care and sleep
medicine
Rheumatology – immunology

(5) through (16) unchanged.

(17) Surgery. The following divisions are designated:

General and gastrointestinal surgery
Pediatric surgery
Plastic surgery
Surgical oncology
Thoracic and cardiovascular surgery
Transplant
Trauma, critical care and burn
~~Urologic surgery~~
Vascular

(18) Urology.

~~(19)~~(18) Unchanged.

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) through (5) unchanged.

(6) Make medical staff committee appointments jointly with the medical director and chief of staff-elect in consultation with the executive director of the Ohio state university hospitals and with the approval of the ~~respective dean of the college of medicine and public health or dentistry and~~ university hospitals board, with the exception of the members of the medical staff administrative committee and nominating committee.

(7) Fill any vacancy which occurs in the position of courtesy or community affiliate medical staff representative to the medical staff administrative committee.

(8) and (9) unchanged.

(B) and (C) unchanged.

(D) Representative of the courtesy or community affiliate medical staff.

- (1) There shall be a member of the courtesy or community affiliate medical staff, elected solely by courtesy and community affiliate medical staff members, who shall serve on the medical staff administrative committee as provided by paragraph (D) of rule 3335-43-10 of the Administrative Code.
- (2) The courtesy or community affiliate medical staff member representative shall be selected from written or electronic nominations made by members of the courtesy and community affiliate medical staff. Nominees shall be submitted in writing or electronically to all members of the courtesy and community affiliate medical staff for voting no later than March first of the election year.
- (3) Unchanged.
- (4) Any vacancy shall be filled from among the membership of the courtesy and community affiliate medical staff by the chief of staff. The member so appointed shall serve until the next scheduled election, unless removed by a majority vote upon written ballot of the courtesy medical staff. Grounds for removal shall be the same as referenced in paragraph (F)(6) of this rule.
- (5) No other provisions of this rule shall apply to the courtesy medical staff representative. Members of the courtesy and the community affiliate medical staff shall not be eligible to vote for or hold other elected office in the medical staff organization.

(E) through (G) unchanged.

(H) Vacancies in office.

- (1) and (2) unchanged.
- (3) Vacancies in the at-large representatives and courtesy and the community affiliate medical staff positions shall be filled by appointment by the chief of staff.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) Unchanged.

(B) Medical staff committees.

- (1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, ~~and the nominating committee~~ and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical director ~~with consultation with the executive director of the Ohio state university hospitals.~~ Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for one year and may be renewed. The chief of staff, medical director, and the executive director of the

Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.

(2) Unchanged.

(C) Medical staff administrative committee:

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy or the community affiliate medical staff representative, the medical director, and the executive director of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The medical director shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) and (c) unchanged.

(2) through (4) unchanged.

(D) through (H) unchanged.

(I) Medical information ~~management~~ committee.

Balance unchanged.

(J) Leadership council for clinical value enhancement.

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and public health and the chairperson of the professional affairs education and research committee of the university hospitals board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

(1) Unchanged.

(2) Clinical resource ~~management~~ evaluation policy group.

(a) and (b) unchanged.

(3) Unchanged.

(4) ~~Practice~~ Clinical practice guidelines policy group.

(a) and (b) unchanged.

The bylaws committee shall review the bylaws and rules and regulations as need arises but not less than every two years. This committee shall recommend changes to the medical staff administrative committee.

These bylaws may be amended after notice is given at a meeting of the medical staff administrative committee, and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the Ohio state university hospitals board which and the board of trustees of the Ohio state university. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Significant changes to these bylaws shall be reported in writing to the medical staff and other individuals who have clinical privileges. Neither the medical staff, nor the Ohio state university hospitals board may unilaterally amend these medical staff bylaws. The medical staff bylaws, rules and regulations, and policies and the university hospitals board bylaws shall not conflict.

Amended Rules and Regulations

84-05 Privileges for giving orders.

(A) through (C) unchanged.

(D) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, member of the limited staff, or other licensed healthcare professional with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the medical director, the executive director of the hospitals, and each chief of the clinical service where they shall exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospitals, or by the customary medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the approved titles or categories of providers shall be maintained by the medical director. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be recorded and authenticated by the approved health care provider to whom it is given as "verbal order by," or "V. O. or T. O. by," recording the licensed healthcare practitioner's name and the time of the order. All telephone and verbal orders for D.E.A. schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within one day by the licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professional with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within ~~twenty one days of discharge or visit~~ forty-eight (48) hours by a licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professional with appropriate privileges.

Balance unchanged.

84-12 Medical information committee.

- (A) Unchanged.
- (B) Each member of the medical staff shall conform to the policies established by the medical information committee, including the following:
 - (1) through (3) unchanged.
 - (4) Discharges.
 - (a) through (f) unchanged.
 - (g) All medical records must be completed by the attending medical staff member or, when applicable, by the attending medical staff member's designee within twenty-one (21) days of discharge of the patient. Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and operative scheduling privileges suspended until all records are completed. A list of delinquent incomplete records, by attending medical staff members, shall be prepared and distributed by the medical information management department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee when applicable, to complete the record, and the record is not available, the record shall not be counted against the attending medical staff member.
 - (h) Records which are incomplete, more than twenty-one (21) days after discharge are defined as delinquent.
 - (5) through (11) unchanged.

(APPENDIX XXXII)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS EAST
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY MEDICAL STAFF
EXECUTIVE COMMITTEE (SEPTEMBER 18, 2006)
AND THE GENERAL MEDICAL STAFF (NOVEMBER 9, 2006) AND THE
UNIVERSITY HOSPITALS BOARD (JANUARY 25, 2007)

I. MEDICAL STAFF BYLAWS

- A. Added language permitting podiatrists to admit podiatric patients as permitted by state law.
- B. Clarified conditions under which Disaster Privileges may be granted.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Removed requirement that podiatrist be under medical doctor supervision when writing patient orders for podiatric patients.

Amended Medical Staff Bylaws of University Hospitals East

3335-45-06 Categories of the medical staff.

(A) through (C) unchanged.

(D) The active medical staff.

(1) Unchanged.

(2) Members of the active medical staff:

(a) Have full admitting privileges if they are practitioners of medicine or osteopathic medicine, or practitioners of dentistry who have been granted privileges as oral and maxillofacial surgeons, ~~or podiatrists.~~ Practitioners of dentistry who have not been granted privileges as oral and maxillofacial surgeons, may admit patients to the hospital if such patients are being admitted solely to receive care which a dentist may provide without medical assistance pursuant to the scope of his or her professional license. Practitioners of dentistry must, in all other circumstances, co-admit patients with a physician member of the medical staff. Members of the medical staff who only have privileges in the department of emergency services do not have admitting privileges. Psychologists shall not have admitting privileges. ~~Practitioners of podiatry must co-admit all patients with a member of the medical staff who is a doctor of medicine or a doctor of osteopathic medicine.~~

(b) through (i) unchanged.

(E) through (H) unchanged.

3335-45-07 Clinical privileges.

(A) and (B) unchanged.

(C) Podiatric privileges.

~~All patients admitted for podiatric care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of medicine or osteopathic medicine shall co-admit the patient and be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization, and shall determine the need of any proposed procedure on the total health status of the patient. The podiatrist shall be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record.~~

(1) Practitioners of podiatry may admit patients to the Ohio state university hospitals east if such patients are being admitted solely to receive care that a podiatrist may provide without medical assistance, pursuant to the scope of the professional license of the podiatrist. Practitioners of podiatry must, in all other circumstances co-admit patients with a member of the medical staff who is a doctor of medicine or osteopathic medicine. A member of the medical staff who is a doctor of medicine or osteopathy shall be responsible for any medical problems that the patient has while an inpatient of the Ohio state university hospitals east.

(2) A member of the medical staff who is a doctor of medicine or osteopathy;

(a) Shall be responsible for the medical history and physical and any medical problems that the patient has while an inpatient of the Ohio state university hospitals east; and

(b) Shall confirm the findings, conclusions and assessment of risk prior to high-risk diagnosis or therapeutic interventions defined by the medical staff.

(3) Practitioners of podiatry shall be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record.

(4) The podiatrist shall be responsible to the chief of the department of orthopaedics.

(D) through (J) unchanged.

(K) Disaster privileges.

Disaster privileges may be granted in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such privileges may be granted by the medical director or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy. The medical director may seek the recommendation of the chief of the clinical department. These privileges shall be limited in scope and shall terminate once the disaster subsides or at the discretion of the medical director.

(L) Unchanged.

Amended Rules and Regulations of The Ohio State University Hospitals East

86-05 Patient care orders.

(A) and (B) unchanged.

(C) Responsible medical practitioner.

The licensed physician, dentist, podiatrist (~~under medical doctor supervision~~), or psychologist (~~under medical doctor supervision~~) member of the medical staff responsible for the care and treatment of the patient is responsible for all orders for the patient.

Attending, courtesy, and honorary medical staff may designate members of the limited staff, or other licensed healthcare professional with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write or electronically enter orders, but in all cases these orders shall be authenticated by the physician, dentist, podiatrist, psychologist, or designated limited staff member who has the right to practice medicine, dentistry, psychology, or podiatry, and who is responsible for that patient's care. All non-verbal

orders must be authenticated by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written or electronically entered by “off-service” limited staff or consultant staff must be authenticated by the responsible practitioner or the practitioner’s designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g., the intensive care unit or post-anesthesia care unit.

(D) through (M) unchanged.

(APPENDIX XXXIII)

**Waivers of Competitive Bidding Requirements
October - December 2006**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Health Sys– Prof Hlth Care Serv	\$10,247,170	13	\$8,185,417	7	\$50,000	1	\$2,011,753	5
Health Sys– Admin Equip & Serv	\$7,251,689	33	\$6,483,351	26	\$60,000	1	\$708,338	6
Merchandise for Resale	\$150,000	1	\$150,000	1	\$0	0	\$0	0
Instruc & Research Equip and Services	\$4,280,941	36	\$2,494,615	27	\$288,000	1	\$1,498,326	8
Admin Suprt Equip and Services	\$7,224,766	41	\$5,917,563	25	\$757,355	10	\$549,848	6
TOTAL	\$29,154,566	124	\$23,230,946	86	\$1,155,355	13	\$4,768,265	25



Baker Systems - Air Conditioning Unit Replacement

315-07-0172

Requesting Agency(s): ENGINEERING COMPUTER SERVICES

Location(s): Baker Systems Engineering, David F.

69,887 ASF/115,361 GSF Age: 1968

Description:

This project will replace the air conditioning unit in room 480 to maintain the environmental conditions required for computer equipment. The project will also install a backup generator.

Project Information:

How does this project advance the Academic Plan? This project advances the academic plan by preventing loss of data.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Equipment Reserve - OIT	\$235,250.00					
Administration						
Total:	\$235,250.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$235,250.00	02/02/2007		
DESIGN				
Schematic Design Approval		04/15/2007		
Design Dev Document Approval		05/15/2007		
Construction Document Approval		06/15/2007		
BIDDING				
Bidding Approved BoT	\$235,250.00	02/02/2007		
Bid Opening		07/15/2007		
CONSTRUCTION				
Award of Contracts		07/31/2007		
Construction Start		08/15/2007		
Completion		10/01/2007		

Project Team:

Project Manager: Harold Cheyney (cheyney.1@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

Core and Medical Campus Projects

- Baker Systems - Air Conditioning Unit Replacement
- Biological Sciences Building Fume Hood Repairs
- Biological Sciences Building Supply Fan Replacement
- Kennedy Commons Roof Replacement
- Lincoln Tower Cooler Tower Replacement
- Morrison Tower Resident Room Fan Coil Unit Replacement
- Ohio Stadium - Field Replacement
- Tuttle Park Garage - Retail Air Conditioning



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Lincoln Tower - Cooling Tower Replacement

315-07-2024

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Lincoln Tower, Abraham

208,606 ASF/322,387 GSF Age: 1967

Description:

This project will replace the cooling tower, chiller and transformer in Lincoln Tower and replace the domestic hot water storage tanks at Lincoln and Morrill Towers.

Project Information:

How does this project advance the Academic Plan? This project advances the academic plan by improving the on-campus student living experience.

Outstanding Funding Issues: This project is funded with future University bond proceeds; Student Affairs has identified an interim funding source until bond proceeds become available.

Timing Issues: Equipment replacement will be scheduled during breaks; project must be completed prior to Fall quarter 2009.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$1,773,100 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,631,439.00					
Total:	\$2,631,439.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,631,439.00	02/02/2007		
CONSTRUCTION				
Construction Start		11/01/2007		
Completion		04/30/2008		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Morrison Tower - Fan Coil Unit Replacement

315-07-2030

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Morrison Tower, Mary Franc

55,002 ASF/99,916 GSF Age: 1962

Description:

This project will replace the fan coil units in the resident rooms and common areas in Morrison Tower.

Project Information:

Project includes some hazardous materials abatement.

How does this project advance the Academic Plan? This project advances the academic plan by improving the on-campus student living environment.

Outstanding Funding Issues: This project will be funded with future University bond proceeds; Student Affairs has identified an interim funding source until bond proceeds become available.

Timing Issues: This project must occur over the summer, when the dormitory is not in use, and must be completed by Fall quarter.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project addresses \$849,286 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,800,000.00					
Total:	\$1,800,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,800,000.00	02/02/2007		
CONSTRUCTION				
Construction Start		07/01/2007		
Completion		09/15/2007		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Newark Campus - Founders Hall Restrooms Renovation

315-07-2003

Requesting Agency(s): NEWARK CAMPUS

Location(s): Founders Hall

61,054 ASF/90,255 GSF Age: 1968

Description:

This project will renovate all of the restrooms, a total of 10, in Founders Hall. Improvements include compliance with ADA standards, new floor, wall and ceiling finishes, and new fixtures.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the campus facilities.

Outstanding Funding Issues: None

Timing Issues: Work must be completed during summer break to minimize the impact to the students, faculty and staff.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Newark	\$375,534.00					
Total:	\$375,534.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$375,534.00	02/02/2007		
BIDDING				
Bidding Approved BoT	\$375,534.00	02/02/2007		
CONSTRUCTION				
Construction Start		06/11/2007		
Completion		09/01/2007		

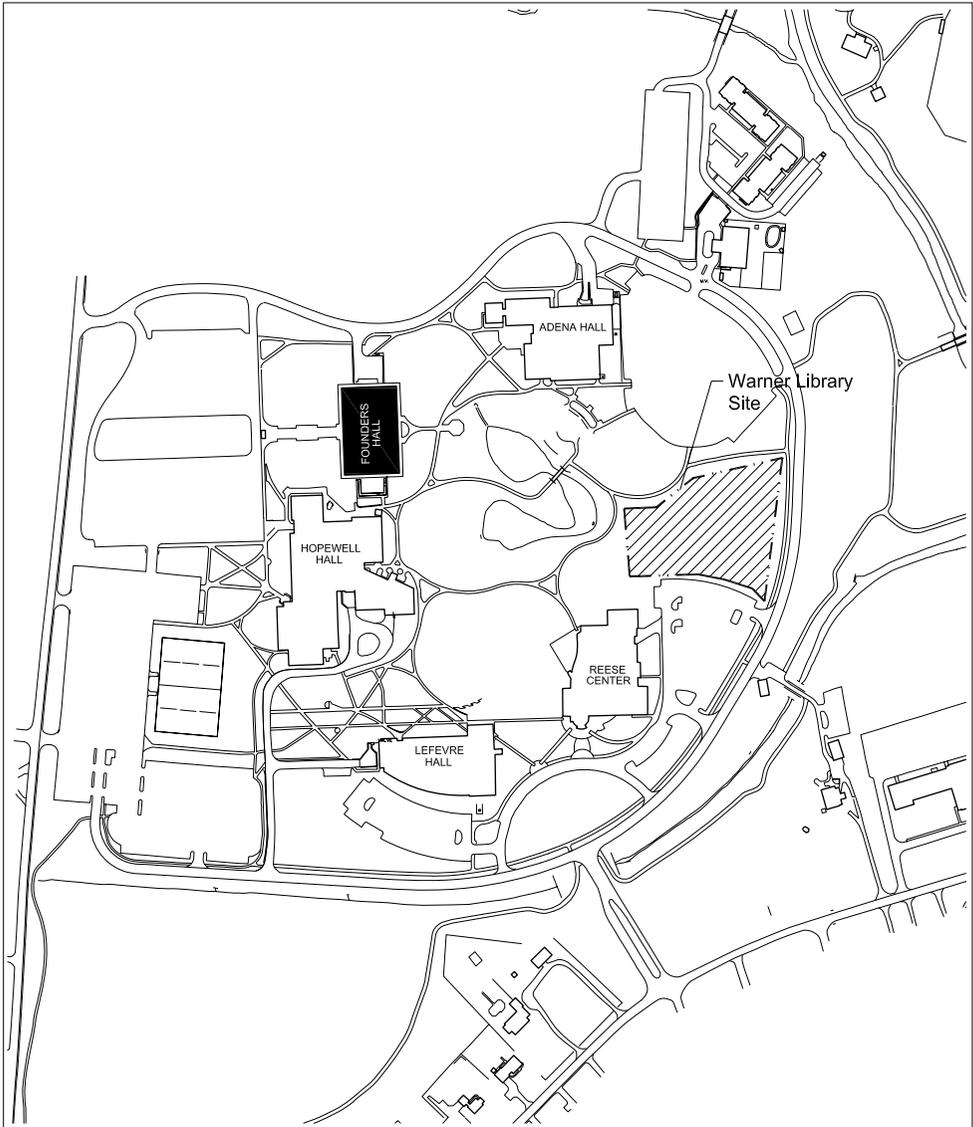
Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Newark Campus Projects

- Founders Halls Restroom Renovation
- Warner Library and Student Center



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OARDC - Pounden Hall Renovation

315-07-0194

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Pounden Hall

8,042 ASF/12,293 GSF Age: 1928

Description:

This project will renovate the existing building and will add a new entrance and lobby.

Project Information:

How does this project advance the Academic Plan? This project will advance the academic plan by improving the campus teaching and learning facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$1,027,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Grant-Economic Development	\$744,091.00					
Admin						
General Funds-OARDC	\$744,092.00					
Total:	\$1,488,183.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,488,183.00	02/02/2007		
DESIGN				
Schematic Design Approval		09/01/2007		
Design Dev Document Approval		11/20/2007		
Construction Document Approval		03/04/2008		
BIDDING				
Bid Opening		06/15/2008		
CONSTRUCTION				
Construction Start		07/28/2008		
Completion		07/29/2009		

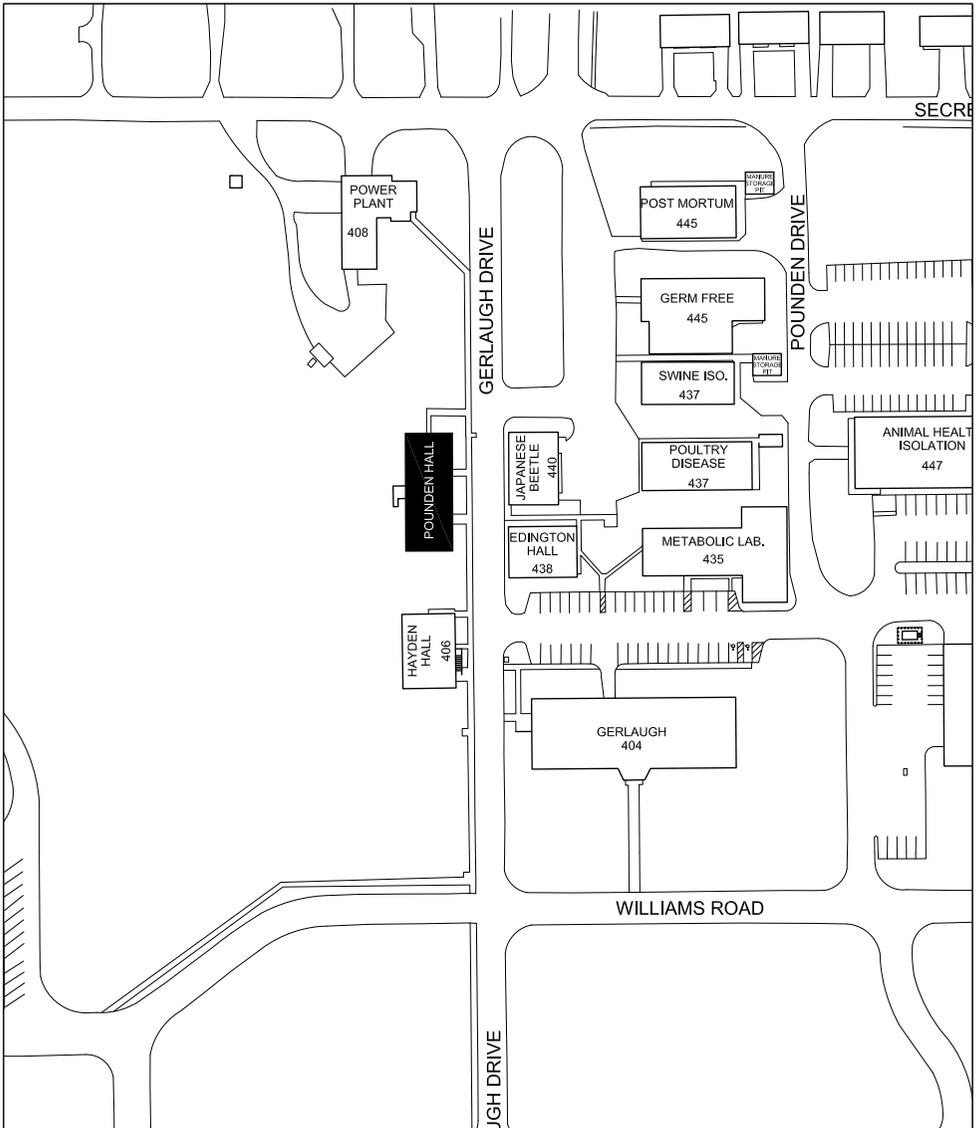
Project Team:

Project Manager: Chartie Conner (conner.26@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

OARDC - Projects

- OARDC - Pounded Hall Renovation



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Ohio Stadium - Field Replacement

315-07-2027

Requesting Agency(s): ATHLETICS

Location(s): Ohio Stadium

202,778 ASF/812,422 GSF Age: 1922

Description:

This project will replace the existing bluegrass field in Ohio Stadium with synthetic turf and include evaluation and upgrade of the underground drainage system.

Project Information:

How does this project advance the Academic Plan? The replacement of the turf will benefit the experience of current student athletes and aid in the recruiting process for future student athletes.

Outstanding Funding Issues: None

Timing Issues: The replacement of the field is to begin immediately following the spring football game and be complete prior to the Spring Commencement ceremony which falls on June 10, 2007 in the stadium.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$975,025.00					
Total:	\$975,025.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$974,997.00	02/02/2007		
BIDDING				
Bidding Approved BoT	\$974,997.00	02/02/2007		
CONSTRUCTION				
Construction Start		04/23/2007		
Completion		06/01/2007		

Project Team:

Project Manager: Ron Booth (booth.96@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Tuttle Park Garage - Retail Air Conditioning

315-07-0236

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage Aw (Tuttle Park Pl)

327,971 ASF/363,346 GSF Age: 1999

Description:

This project will provide a dedicated air conditioning system for the retail spaces located adjacent to the Tuttle Park Garage. In addition, power meters will be provided to accurately determine the energy usage of each retail space.

Project Information:

How does this project advance the Academic Plan? This project will advance the academic plan by improving campus facilities, improving the reliability of and service to retail operations, and will allow for proper metering of energy to the facility.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Trans. & Parking	\$385,387.00					
Total:	\$385,387.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$385,387.00	02/02/2007		
DESIGN				
Design Dev Document Approval		03/24/2007		
Construction Document Approval		05/13/2007		
BIDDING				
Bidding Approved BoT	\$385,387.00	02/02/2007		
Bid Opening		06/26/2007		
CONSTRUCTION				
Construction Start		09/04/2007		
Completion		01/02/2008		

Project Team:

Project Manager: Barry Mazik (mazik.6@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Biological Sciences Building Fume Hood Repairs

315-2005-921

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Biological Sciences Building

103,009 ASF/182,129 GSF Age: 1970

Description:

This project will repair and modify the existing fume hood exhaust and building HVAC systems. Modifications include repair and replacement of ductwork, equipment and controls to ensure safe fume hood operation and improved air distribution throughout the building.

Project Information:

How does this project advance the Academic Plan? This project will advance the Academic Plan by supporting the learning and research goals of the University and by providing a safe environment.

Outstanding Funding Issues: None

Timing Issues: This project will be coordinated with the Biological Sciences Building Supply Fan Replacement project (#315-2005-926) to ensure proper building ventilation supply and exhaust.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project along with the Biological Sciences Building Supply Fan Replacement will address \$1,867,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$1,500,000.00					
Total:	\$1,500,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,500,000.00	06/07/2005		06/07/2005
DESIGN				
Schematic Design Approval		03/23/2006	06/30/2006	07/21/2006
Arch/Engr Contract		08/18/2006	08/18/2006	08/01/2006
Design Dev Document Approval		06/26/2006	08/03/2006	09/14/2006
Construction Document Approval		10/19/2006	10/26/2006	12/05/2006
BIDDING				
Bidding Approved BoT	\$1,500,000.00	12/01/2006	02/02/2007	
Bid Opening		01/12/2007	03/14/2007	
CONSTRUCTION				
Construction Start		04/26/2007	05/03/2007	
Completion		09/19/2008	09/25/2008	

Project Team:

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)
 WE MONKS & CO - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Biological Sciences Building Supply Fan Replacement

315-2005-926

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Biological Sciences Building

103,009 ASF/182,129 GSF Age: 1970

Description:

This project will replace the two large supply fans and two booster fans to improve air distribution throughout the building.

Project Information:

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing appropriate environmental conditions for learning and research.

Outstanding Funding Issues: None

Timing Issues: This project will be coordinated with the Biological Sciences Building Fume Hood Repairs project (#315-2005-921) to ensure proper building ventilation supply and exhaust.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project along with the Biological Sciences Building Fume Hood Repairs will address \$1,867,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$840,000.00					
Total:	\$840,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$840,000.00	06/07/2005		06/07/2005
DESIGN				
Schematic Design Approval		03/23/2006	09/01/2006	08/11/2006
Design Dev Document Approval		06/26/2006	08/28/2006	09/11/2006
Arch/Engr Contract		03/31/2006	08/31/2006	09/28/2006
Construction Document Approval		10/19/2006	12/21/2006	12/05/2006
BIDDING				
Bidding Approved BoT	\$840,000.00	12/01/2006	02/02/2007	
Bid Opening		01/12/2007	03/14/2007	
CONSTRUCTION				
Construction Start		04/26/2007	05/15/2007	
Completion		09/19/2008	06/15/2008	

Project Team:

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

KRAMER ENGINEERING - Design



Kennedy Commons Roof Replacement

315-2005-1002

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Kennedy Commons, June L

24,034 ASF/37,233 GSF Age: 1939

Description:

This project will replace the existing slate, copper and built-up roof system with equivalent new roofing materials, approximately 28,000 square feet. It will also repair existing copings and counterflashing and provide for fall protection.

Project Information:

How does this project advance the Academic Plan? Replacement of the roof on this building will enhance the quality of Kennedy Commons to better serve faculty, staff and students.

Outstanding Funding Issues: None

Timing Issues: The condition of the existing roof has deteriorated substantially, therefore, planning and construction of the new roof needs to occur as soon as possible. Work must occur during the spring and summer months.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project addresses \$149,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,600,000.00					
Total:	\$1,600,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,600,000.00	12/02/2005		12/02/2005
Arch/Engr Advertisement		12/07/2005		12/07/2005
DESIGN				
Arch/Engr Contract		07/24/2006		07/21/2006
Schematic Design Approval		08/29/2006	11/22/2006	12/15/2006
Design Dev Document Approval		08/29/2006	11/22/2006	12/15/2006
Construction Document Approval		11/21/2006	02/16/2007	
BIDDING				
Bidding Approved BoT	\$1,600,000.00	12/01/2006	02/02/2007	
Bid Opening		01/08/2007	04/03/2007	
CONSTRUCTION				
Award of Contracts		03/09/2007	05/11/2007	
Construction Start		04/03/2007	06/11/2007	
Completion			11/13/2007	

Project Team:

Project Manager: Mark Stelzer

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

ES ARCHITECTURE AND DEVELOPMENT - Design



Lima Campus - Galvin Hall First Floor Classroom Renovation

315-2005-951

Requesting Agency(s): LIMA CAMPUS

Location(s): Galvin Hall

47,297 ASF/81,719 GSF Age: 1966

Description:

This project will update the first floor classroom in Galvin Hall on the Lima Campus. The renovation will include new furnishings, electrical upgrades, lighting upgrades, asbestos abatement, and installation of new audiovisual equipment.

Project Information:

The project budget has increased due to higher than anticipated hazardous materials costs, additional scope to comply with current building code requirements, and additional equipment costs.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing improved teaching and learning facilities for faculty and students.

Outstanding Funding Issues: None

Timing Issues: Construction must occur during Summer Quarter.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will begin to address the \$4,821,400 in deferred maintenance on Galvin Hall.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Lima	\$51,511.00	\$185,000.00				
HB16 Lima Basic Renovation	\$180,000.00					
Total:	\$231,511.00	\$365,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$231,511.00	02/01/2006		02/01/2006
Arch/Engr Advertisement		03/01/2006		03/01/2006
DESIGN				
Design Dev Document Approval				11/22/2006
Construction Document Approval				01/30/2007
BIDDING				
Bidding Approved BoT	\$361,904.00	02/02/2007		
CONSTRUCTION				
Construction Start		06/01/2007		06/11/2007
Completion		09/01/2007		

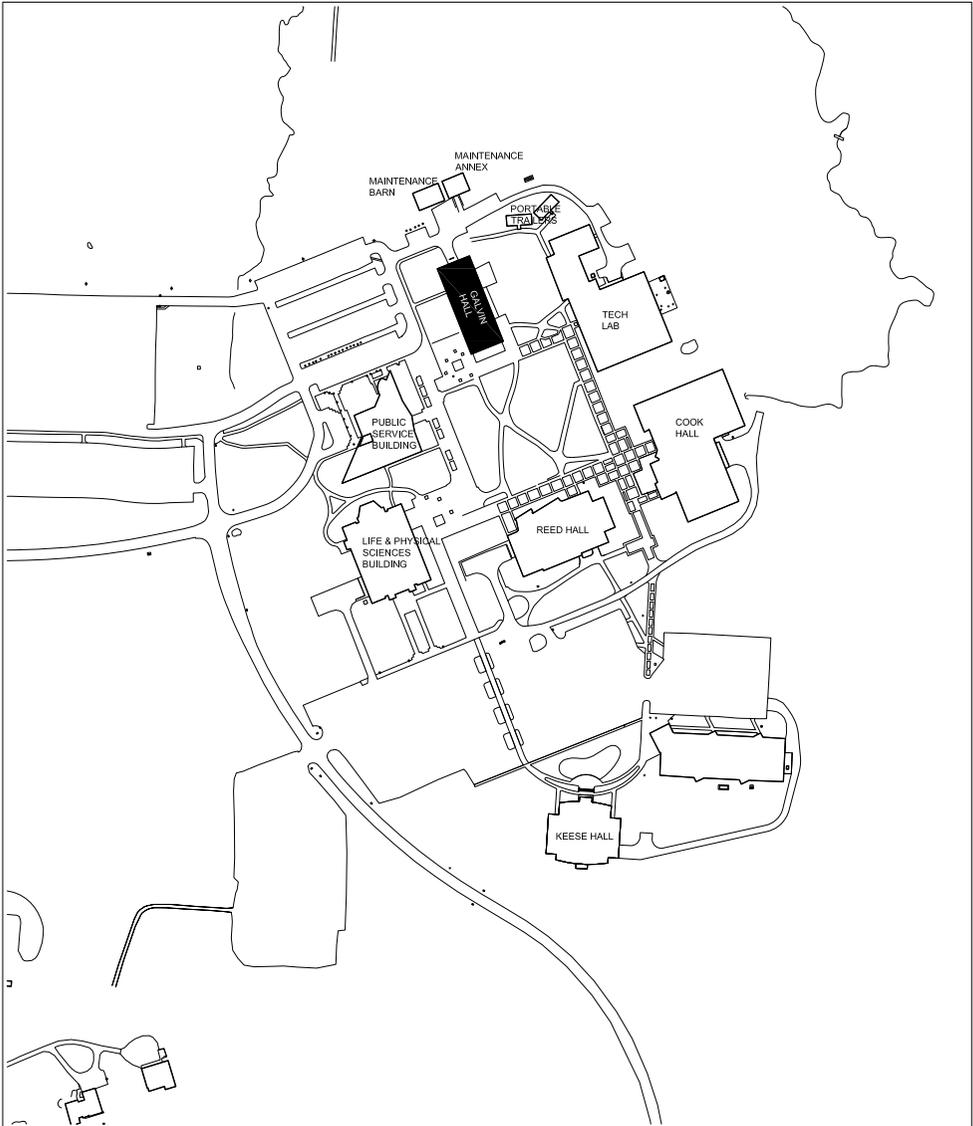
Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
ANNETTE MILLER ARCHITECTS INC. - Design

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Lima - Projects

- Galvin Hall First Floor Classroom Renovation



Office of Business and Finance / Board of Trustees Meeting

February 2, 2007





Women's Softball Stadium

315-2005-998

Requesting Agency(s): ATHLETICS

Location(s): See Project Information

ASF/0 GSF Age:

Description:

This project will construct a softball stadium for varsity women's athletics with seating for 1,500-2,000 spectators. Support spaces will include, but are not limited to, home and away locker rooms, home team lounge, umpire locker rooms, press box, public restrooms and concessions.

Project Information:

The project scope was increased during design to accommodate amenities that are necessary for a fully-functional facility but had not been identified in the feasibility study, including storage space; additional restroom areas; coaches support; and building support spaces.

How does this project advance the Academic Plan? The greatly improved facilities will benefit the experience of current student athletes and aid in the recruiting process for future student athletes. A new facility will also allow the University to comply with the NCAA Title IX program requirements.

Outstanding Funding Issues: None

Timing Issues: Construction must occur during the off-season, from mid-summer to early spring, and must be complete by the 2008 softball season, beginning in March 2008.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Athletics	\$2,517,673.00	\$4,313,202.40				
Total:	\$2,517,673.00	\$4,313,202.40				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,821,055.00	12/02/2005		12/02/2005
Arch/Engr Advertisement		12/20/2005		12/19/2005
DESIGN				
Arch/Engr Contract		05/15/2006	05/30/2006	06/23/2006
Design Dev Document Approval (SD/DD)		10/20/2006		10/20/2006
Construction Document Approval		12/18/2006		12/18/2006
BIDDING				
Bidding Approved BoT	\$4,313,202.40	02/02/2007		
Bid Opening		04/01/2007		
CONSTRUCTION				
Construction Start		06/15/2007		
Completion		03/15/2008		

Project Team:

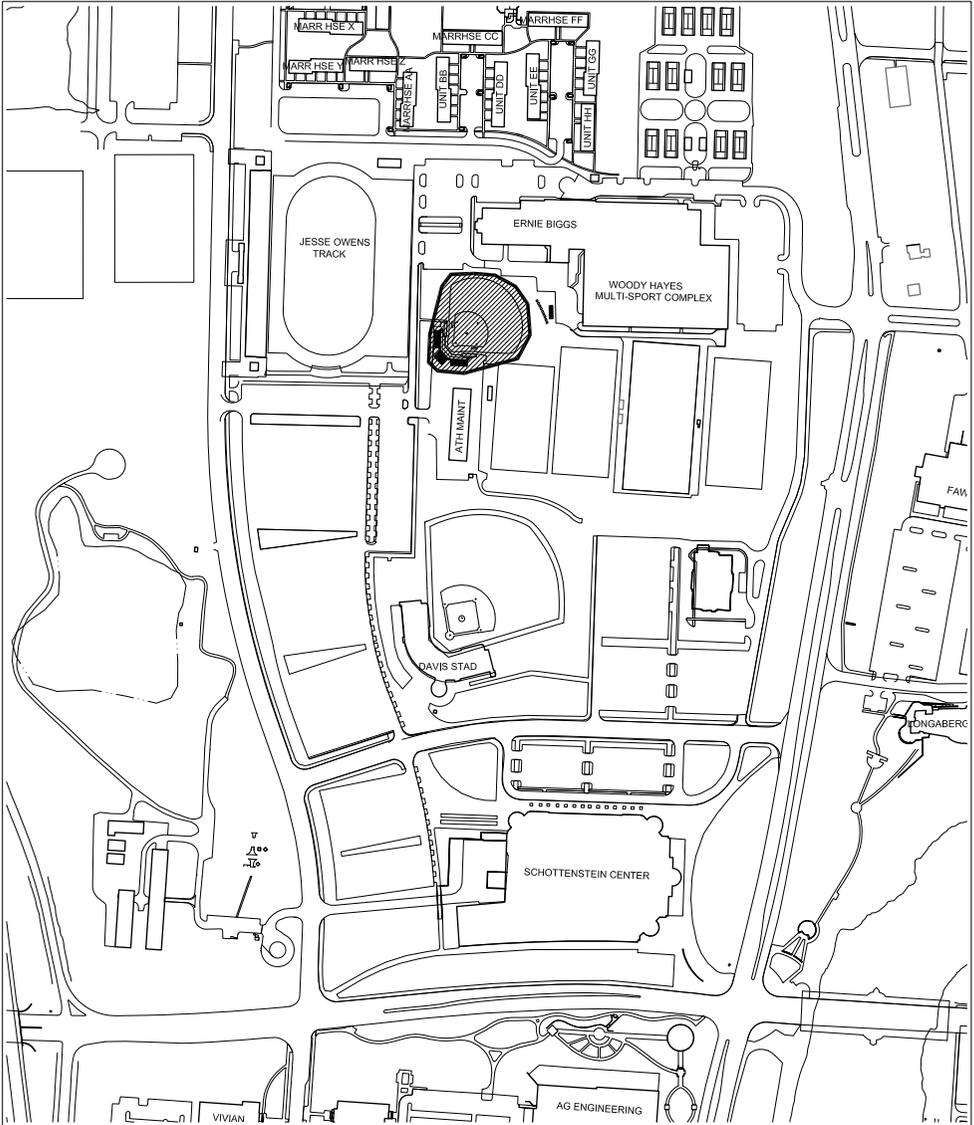
Project Manager: Thomas Heretta (heretta.1@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

GBBN ARCHITECTS - Design

Midwest Campus Projects

- Women's Softball Stadium



Office of Business and Finance / Board of Trustees Meeting

February 2, 2007





Newark Campus - Warner Library and Student Center

315-2004-930

Requesting Agency(s): NEWARK CAMPUS

Location(s): See Project Information

ASF/O GSF Age:

Description:

This project will construct a new library that will serve as the gateway to information services for the Newark Campus. The building will also house a student center that will serve as the hub of student life on the campus and meet the emerging need for student life resources.

Project Information:

At the time of bidding, the project was 12% over the budget as a result of increases in the construction industry and inflationary increases in construction costs. After undergoing value engineering the project increase is now 8.7% (\$1.6M). COTC and OSU Newark have committed the additional funds necessary to maintain the program scope.

How does this project advance the Academic Plan? This project will advance the academic plan by providing facilities for a variety of cultural, educational, social and recreational programs and the new library will improve the teaching and learning facilities.

Outstanding Funding Issues: None

Timing Issues: The construction schedule allows for relocation of the existing library during spring break or summer quarter 2008.

"Ripple effects" of the project: A series of renovation projects to existing space will be proposed following the relocation of functions to the Warner Library and Student Center.

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Newark	\$6,750,000.00	\$9,348,000.00				
General Funds-Newark	\$2,550,000.00	\$3,380,234.00				
Univ. Bond Proceeds	\$6,444,000.00	\$5,500,000.00				
Future Capital Appropriations	\$1,070,000.00	\$0.00				
Central Ohio Technical College - State	\$720,000.00	\$721,000.00				
HB16 Line Item Appropriation	\$0.00	\$1,070,766.00				
Total:	\$17,534,000.00	\$20,020,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$17,534,000.00	09/22/2004		09/22/2004
Arch/Engr Advertisement		10/01/2004		10/01/2004
DESIGN				
Arch/Engr Contract		03/31/2005	08/01/2005	07/27/2005
Schematic Design Approval		08/05/2005	12/21/2005	12/21/2005
Design Dev Document Approval		11/18/2005	04/17/2006	05/03/2006
Construction Document Approval		05/05/2006	06/15/2006	06/15/2006
BIDDING				
Bidding Approved BoT	\$18,419,766.00	05/05/2006	05/05/2006	05/05/2006
Bid Opening		08/29/2006	11/28/2006	11/28/2006
Bidding Approved BoT (Project Increase)	\$20,020,000.00	02/02/2007		
Bid Opening (Re Bid Package 2)		02/02/2007		
CONSTRUCTION				
Award of Contracts (Package # 2)		08/25/2006	04/02/2007	
Construction Start (Package # 2)		08/25/2006	04/03/2007	
Completion		03/03/2008	02/16/2008	

Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)
COLLABORATIVE INC., THE - Design

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

SALE OF REAL PROPERTY

1339 MT. VERNON AVENUE, MARION, OHIO

In 1992, The Ohio State University purchased a 1.1 acre parcel immediately adjacent to the northwest corner of the Marion campus for use as an Early Childhood Educational Center in support of a two-year pre-Kindergarten associate's degree program. After years of subsidizing the operations at the Center and upon review of campus priorities, Ohio State Marion determined that it could no longer afford to keep the center, closing it in mid-2003.

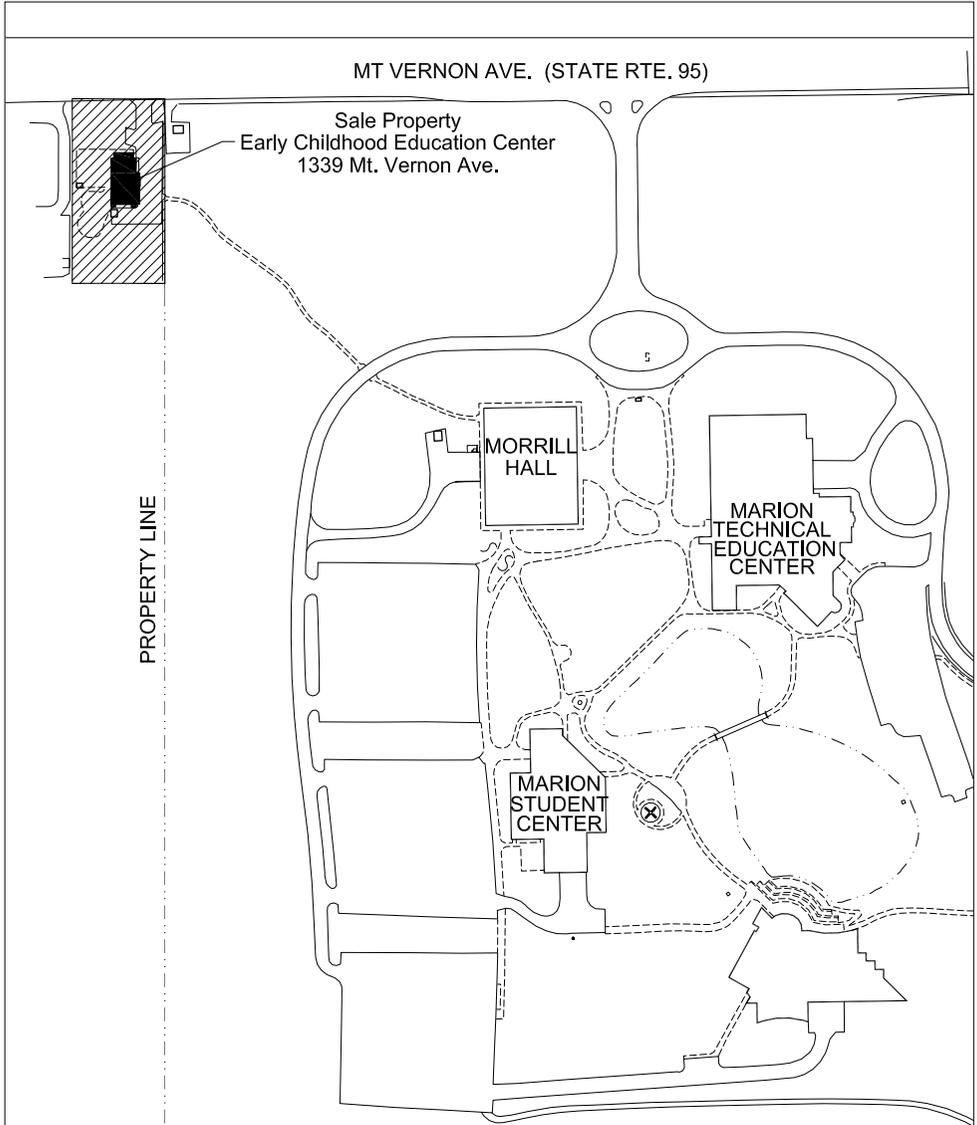
The building has been vacant and unutilized since that time. Various adaptive reuses have been explored but have all proven cost prohibitive. The building, originally built as a McDonald's restaurant in 1973, has mechanical systems nearing the end of their design life, is not constructed to University standards and contains nearly half of the square footage in a non-ADA accessible basement. The planned extension of State Route 529 on the western edge of the campus will physically separate this property from the rest of campus. The June 2005 appraisal of the property indicated a value of \$350,000.

Ohio State Marion has recommended that the property be determined surplus University property and be marketed for sale to the general public for the maximum price possible. This recommendation has been endorsed by the faculty and staff of Ohio State Marion and by The Ohio State University Marion Board of Trustees.

The University has entered into a purchase contract to sell the property to Lu Chivington and Deb Cooper, Buyers, for \$365,000 subject to Board of Trustees approval and legislation being passed by the Ohio General Assembly authorizing the transfer of the property. Ohio State Marion has approved the purchase price and the purchase contract and permission is being requested from the Board of Trustees for the Office of Business & Finance to complete this sale in the best interest of the University.

OSU Marion

Sale of Real Property 1339 Mt. Vernon Avenue Marion, Ohio



Office of Business and Finance / Board of Trustees Meeting

February 2, 2007



LONG-TERM LEASE

LEASED VARSITY TENNIS CENTER
880 WEST HENDERSON ROAD, COLUMBUS, OHIO 43214

Location and Description

The property is located in northwest Columbus at 880 West Henderson Road, west of Olentangy River Road, with access off of Knightsbridge Road. The proposal provides for an existing indoor soccer facility containing 57,000 SF, formerly used as a tennis building, and a second building containing 24,000 SF used for athletic equipment storage, situated on 5.2 acres, to be acquired by Continental Development, Inc. and converted back to a six-court tennis center with coaches offices, spectator areas, rest rooms, and locker rooms. This leased tennis center will satisfy a long-term requirement of the Department of Athletics to provide both the men's and women's varsity tennis programs with a suitable building and location for its indoor practice and competitive meets.

This proposed tennis facility is in lieu of a previously proposed project to construct an on-campus varsity tennis facility. Costs for construction of the on-campus facility have been estimated to be approximately \$11 million.

All costs, lease payments, and any other expenses related to the proposed off-campus property will be funded by the Department of Athletics using funds from reserves that have been set aside for a tennis project and future fundraising. All costs associated with this project will be the responsibility of the Department of Athletics until the time donor funds have been secured.

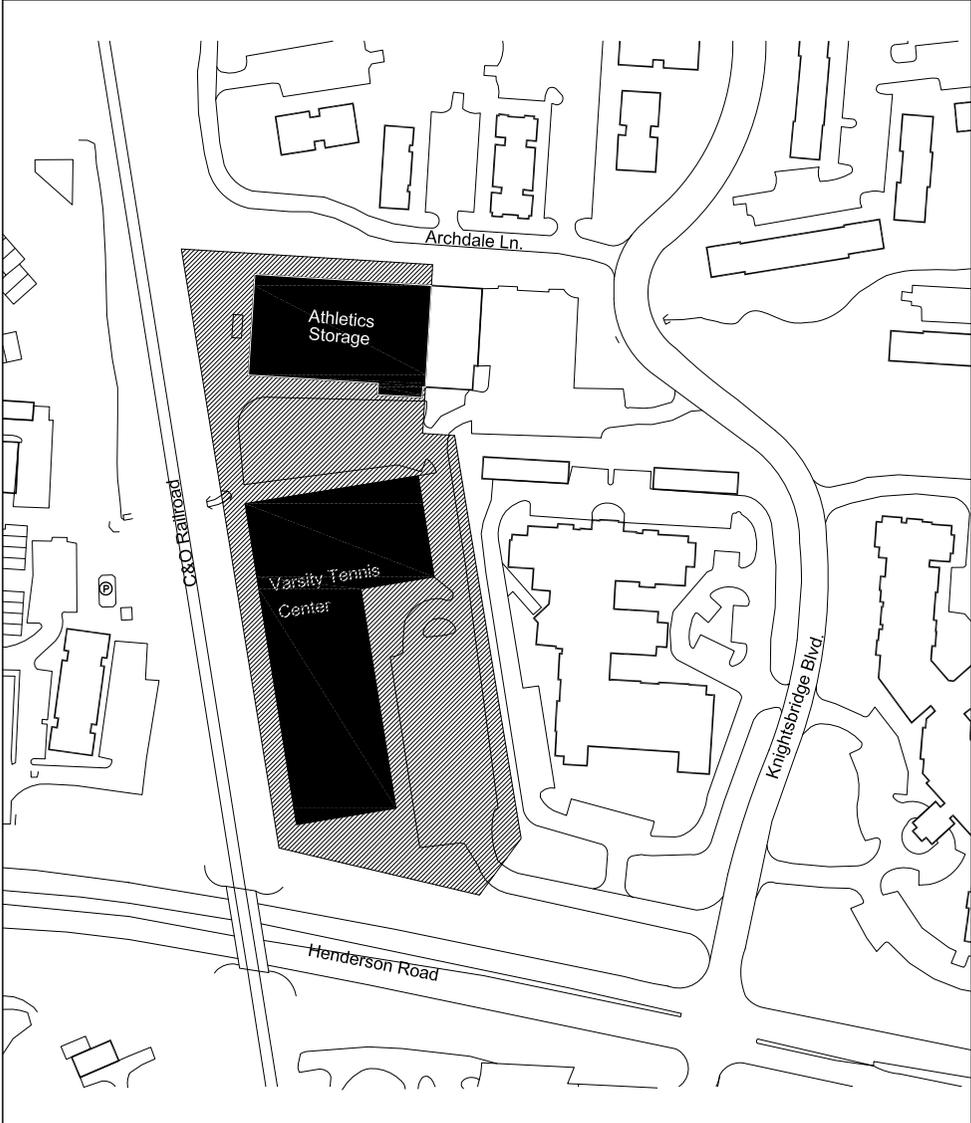
Terms of Lease

The lease term shall be for a period of ten years (10) years with two five-year renewal options and an option to purchase the property. A purchase of the property would require support of a purchase price by two appraisals, approval by the University, the Board of Trustees, and the State Controlling Board. No purchase action is being sought at this time.

Base Rent for the property will be \$20,000 per month during the 10-year term or \$240,000 annually (\$2.96/SF), plus operating expenses associated with the property estimated to be \$15,000 per month or approximately \$2.25/SF. Landlord's initial construction costs to complete alterations and convert the building to a tennis center are estimated to be \$2.9 million. The Department of Athletics will reimburse Continental Development, Inc. up to \$3 million for the approved alterations when completed using donated funds.

Varsity Tennis Center

Long Term Lease for Varsity Tennis Center 880 W. Henderson Road



Office of Business and Finance / Board of Trustees Meeting

February 2, 2007



**FISCAL AFFAIRS COMMITTEE
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

February 2, 2007

TOPIC: FY 2007 AND FY 2008 STATE CAPITAL APPROPRIATIONS

CONTEXT:

The state's Capital Appropriations Bill (HB 699) was signed by the governor in December 2006. The total allocation to the Columbus Campus is approximately \$93 million. In addition to our original request of \$83.3 million, the Columbus Campus received an additional \$759,000 for community projects and approximately \$8.9 million in supplemental funding (Attachment A). Regional campuses received a total of approximately \$15 million which included supplemental allocations totaling approximately \$1.6 million. (Attachment B)

The supplemental allocation is in response to the Regents request for Campus Capital Renewal funding. These additional funds are intended to address critical renovation and modernization needs at each campus.

RECOMMENDATIONS:

Recommend \$8.9 million in supplemental funding to be used as follows:

- \$1.34 million -- Lord Hall Demolition: 100+ year building. Demolition would address \$13.3 million in deferred maintenance.
- \$7.56 million -- Cunz Hall Renovation: Renovation will provide much needed office and lab space for the College of Public Health. Project addresses \$1.4 million in deferred maintenance.

CONSIDERATIONS:

- Are these priorities consistent with the Academic Plan and fiscal realities?
- What role should the ability to privately fund raise play?
- What are the implications for infrastructure?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of recommendations for supplemental funds.

Project Title	Funding Recommended by BoR	HB 699 as Approved	Variance = HB 699 - BoR Recommendation	Notes
OHIO STATE UNIVERSITY - COLUMBUS				
Instructional & Data Processing Equipment	\$4,287,811	\$4,287,811	\$0	
Basic Renovations	\$17,167,904	\$26,062,119	\$8,894,215	Supplemental request**
Main Library Rehabilitation/Expansion	\$50,841,261	\$50,841,261	\$0	
Brown Hall Renovation/Replacement	\$3,500,000	\$3,500,000	\$0	
Hughes Hall Renovation	\$1,500,000	\$1,500,000	\$0	
COMPH Academic Center	\$5,000,000	\$5,000,000	\$0	
Murray Hall Renovation	\$1,000,000	\$1,000,000	\$0	
Stone Laboratory Research Facility Improvements	\$0	\$500,000	\$500,000	Community project
OSU Extension Safety Improvements in Madison County	\$0	\$94,000	\$94,000	Community project
Camp Clifton Improvements	\$0	\$90,000	\$90,000	Community project
Delaware Speech & Hearing with OSU Medical College	\$0	\$75,000	\$75,000	Community project
Total OSU - Columbus	\$83,296,976	\$92,950,191	\$9,653,215	

** Columbus Campus Supplemental Request funding is planned to be used as follows:

Cunz Hall Renovation	\$7,560,000
Lord Hall Demolition	\$1,334,215
Total	\$8,894,215

Project Title	Funding Recommended by BoR	HB 699 as Approved	Variance = HB 699 - BoR Recommendation	Notes
OHIO STATE UNIVERSITY - LIMA				
Instructional & Data Processing Equipment	\$66,066	\$66,066	\$0	
Basic Renovations	\$240,711	\$365,417	\$124,706	Supplemental request
New Student Life Building	\$1,000,000	\$1,000,000	\$0	
Total OSU - Lima	\$1,306,777	\$1,431,483	\$124,706	
OHIO STATE UNIVERSITY - MANSFIELD				
Instructional & Data Processing Equipment	\$71,106	\$71,106	\$0	
Basic Renovations	\$273,272	\$414,847	\$141,575	Supplemental request
Total OSU - Mansfield	\$344,378	\$485,953	\$141,575	
OHIO STATE UNIVERSITY - MARION				
Instructional & Data Processing Equipment	\$67,280	\$67,280	\$0	
Basic Renovations	\$226,316	\$343,564	\$117,248	Supplemental request
Total OSU - Marion	\$293,596	\$410,844	\$117,248	
OHIO STATE UNIVERSITY - NEWARK				
Instructional & Data Processing Equipment	\$91,703	\$91,703	\$0	
Basic Renovations	\$241,931	\$367,268	\$125,337	Supplemental request
Founders Hall and Hopewell Hall Renovations	\$1,960,080	\$1,960,080	\$0	
Total OSU - Newark	\$2,293,714	\$2,419,051	\$125,337	
OHIO STATE UNIVERSITY - ATI				
Instructional & Data Processing Equipment	\$50,341	\$50,341	\$0	
Basic Renovations	\$497,089	\$754,617	\$257,528	Supplemental request
Total OSU - ATI	\$547,430	\$804,958	\$257,528	
OHIO STATE UNIVERSITY - OARDC (not allocated I&DP formula funds)				
Basic Renovations	\$1,667,732	\$2,531,738	\$864,006	Supplemental request
Agricultural and Biological Engineering Building Renovation	\$4,000,000	\$4,000,000	\$0	
Selby Hall Phytotron Facility Renovation	\$2,000,000	\$2,000,000	\$0	
Supplemental Renovations	\$829,170	\$829,170	\$0	
Total OSU - OARDC	\$8,496,902	\$9,360,908	\$864,006	



MEMORANDUM

Date: January 19, 2007
From: Alvin C. Rodack, Associate Treasurer 
To: William J. Shkurti, Senior Vice President for Business and Finance
Subject: Appointment/Reappointment of Investment Managers

The Office of the Treasurer is recommending to the Investment Committee of the Board of Trustees, the hiring of two new investment managers. One of the new managers is in the 'Venture/Private Equity' category and one is in 'Real Estate'. Attached is a summary for each of the recommended managers.

The managers were recommended by our consultant, Cliffwater LLC. The Office of the Treasurer did additional due diligence including reviewing the investment management agreements and interviewing each of the firms. The addition of the two managers will provide greater diversification to those segments of the portfolio. It also moves the portfolio closer to the new asset allocation targets.

Please let me know if you have any questions.

cc: Pranab Bhattacharya
Timothy A. Michel
Maureen T. Sharkey

Private Real Estate Investment Opportunity- Executive Summary

Fund Name:	Carlyle Realty Partners V	Date:	February, 2007
Fund Size:	\$2.75 billion	GP Commitment:	5%
Term of Fund:	10 Years	Investment Period:	Up to Four Years
Strategy:	Opportunistic Real Estate	Due Diligence:	Staff/Cliffwater

Organization & People: The Carlyle Group (Carlyle) was founded in 1987 and is based in Washington, DC. Carlyle has become one of the largest private equity firms in the world and manages over \$39 billion in capital commitments. In addition to real estate, Carlyle invests in buyouts, leveraged finance and venture capital on a global basis. Carlyle Realty Partners (Carlyle Realty) was established in 1993 to invest opportunistically in real estate. Carlyle Realty launched its first institutional fund in 1997 and has invested over \$2.5 billion across four private real estate funds.

Carlyle Realty has a staff of 52 professionals dedicated to managing real estate investments. There are fifteen senior investment managers that have an average tenure of over eight years at Carlyle. All of the senior managers have been involved in making investments in the previous four funds.

Strategy & Investment Process: The investment strategy for Carlyle Realty Partners V (Carlyle V) will first focus on analyzing property and market fundamentals in order to source well-located assets in large, undersupplied markets in North America. Carlyle V will focus on markets where management has identified forecasted vacancies that are trending downward and forecasted new construction that is unlikely to satisfy demand. Additionally, Carlyle analyzes the capital flows that influence asset pricing in order to identify inefficiently-priced assets. Once these opportunities are identified, Carlyle seeks to stabilize and/or redevelop the asset and sell it for a premium after a relatively short holding period.

Carlyle Realty uses a team approach to identify, complete, manage and sell its assets. Prospective investments are developed, analyzed and negotiated by the real estate professionals. Recommendations are then submitted to the investment committee which is comprised of five managing directors. The investment committee will evaluate all proposed investments, monitor performance and oversee the operations of Carlyle Realty. After completing analysis on the potential investments, the investment committee will make recommendations to the management committee. The management committee is comprised of the three founding partners of the Carlyle Group and the chairman of the investment committee. The management committee is responsible for making all final investment decisions for Carlyle V. These levels of oversight help ensure that the investments of the fund are thoroughly scrutinized.

Portfolio Construction & Diversification: Carlyle V will make real estate investments across various property types and geographical locations throughout North America. The fund will target primarily large metropolitan markets including New York, Boston, Chicago, Denver, San Francisco, Los Angeles and Washington, D.C. Carlyle V will have a six-sector property type focus including office, retail, hotel, multi-family, residential and senior living. Carlyle Realty will have a four year investment period in order to obtain maximum diversification through a disciplined process. Additional diversification and risk management will be obtained through the following fund management activities. 1) Investing in a number of small, control-oriented investments. Carlyle Realty has made approximately 150 investments in the previous four funds. 2) Restricting the size of a single investment to no more than 20% of the total fund equity. Fund III's largest investment was 7% and Fund IV's largest investment was approximately 8% of the total fund. 3) Managing leverage levels in a prudent manner. The majority of real estate opportunity funds will employ leverage in the 75-85% loan-to-value ratio. Carlyle's experience and future objective is to utilize leverage at a more conservative 55-65% loan-to-value ratio.

Performance: Carlyle Realty has invested four previous opportunistic real estate funds since 1997. The combined performance of those funds through June 30, 2006 is a net IRR of 19.3%. Over the same time period, the NCREIF Property Index produced an 11.8% net IRR. Additionally, Carlyle Realty has been successful in managing downside risk potential. Overall, net losses have been limited to 7% of the total realizations in Funds I-IV, which includes 80 investments.

It should be noted that the NCREIF Property Index returns do not take into account the use of leverage. Due to the use of leverage and active management, private real estate funds should be expected to outperform the index on a net of fees basis. Historically, the Carlyle Realty series of funds have been able to consistently achieve significant excess performance versus the NCREIF Index.

Private Real Estate Investment Opportunity- Executive Summary

Management Fees/Expenses: The management fee for Carlyle V will be 1.5% of total fund commitments during the investment period. After the investment period, the fee will be 1.5% of invested capital (funded commitments at cost less distributions). Carlyle Realty will receive 20% of the net profits (carried interest) after the investors receive 100% of their capital contributions plus a 9% net of fees return compounded annually (preferred return). Organizational expenses will be charged at the fund level, but will be capped at \$2.5 million for the life of the fund. The fees for Carlyle V are somewhat favorable compared to similar opportunistic funds offered by competing firms.

Conclusion: Carlyle Realty has established themselves as a premier real estate investor capable of producing strong performance across different market cycles. The team is deep, experienced and stable. Carlyle Realty manages risk appropriately, maintains a strong market presence and has a control-oriented investment approach. Carlyle V will provide additional diversification to the Ohio State University real estate portfolio. Carlyle V will consist of a portfolio of opportunistic, private market real estate investments. Currently, the OSU portfolio does not contain any such investments. Carlyle V will provide the opportunity to achieve higher expected returns with a measured level of risk. *Carlyle Realty Partners V is recommended for a \$10 million commitment.*

Private Equity Investment Opportunity- Executive Summary

Fund Name:	OCM Principal Opportunities Fund IV	Date:	February, 2007
Fund Size:	\$3.5 billion	GP Commitment:	2%
Term of Fund:	10 Years	Investment Period:	Five Years
Strategy:	Distressed Debt	Due Diligence:	Staff/Cliffwater

Organization & People: Oaktree Capital Management (OCM) was founded in 1995 and is based in Los Angeles with additional offices in New York, Stamford (CT), London, Tokyo, Singapore and Frankfurt. OCM was founded by seven principals from the Trust Company of the West (TCW). OCM currently manages over \$31 billion in assets. The firm specializes in managing debt investments including distressed, high yield, convertibles and mezzanine strategies. OCM manages distressed debt investments through two separate strategies, control-oriented and non-control oriented. Steve Kaplan and Ron Beck are co-head of the principal opportunities group, which makes control-oriented distressed debt investments. The firm is currently raising its fourth control-oriented distressed debt private equity fund, the OCM Principal Opportunities Fund IV (POF IV).

OCM employs approximately 315 people in the various offices mentioned above, 130 of which are investment and legal professionals. The principal opportunities group consists of 37 employees, including 29 investment professionals. The eight-member management team has an average tenure of over eight years at OCM.

Strategy & Investment Process: POF IV will make control-oriented investments primarily in equity and debt obligations in companies that are financially distressed, owned by individuals who are motivated sellers, in industries that are in transition or that lack the capital to respond to problems or opportunities. OCM believes that these types of opportunities will provide ample undervalued opportunities. In general, POF IV will invest only in situations where management believes that (a) the price of the company is supported by substantial asset value; (b) the cash-generating ability of the investment provides meaningful downside protection. OCM feels that the upside potential of these types of investments will rely on the successful implementation of two strategies: (a) restructuring the balance sheets to return the company to a sustainable level of profitability, (b) providing operational, strategic and financial advice.

Once a potential investment is identified, the investment process begins with a thorough analysis of the sector and opportunity including an initial legal review. The initial idea will be shared with analysts from other areas of the firm who may have insight into the sector, management team or competitors. If the initial analysis is positive, the deal team will enter into a confidentiality agreement, hold meetings with management and conduct quantitative, legal and accounting due diligence. The entire principal opportunities team meets weekly to review potential investments and address areas in need of additional due diligence. If the team reaches a consensus, it is presented to senior management. Every investment decision requires the approval of both Steve Kaplan and Ron Beck.

Portfolio Construction & Diversification: POF IV will target investments in distressed and undervalued companies with less than \$1.25 billion in debt on their balance sheet. POF IV will invest in approximately 20-30 companies diversified across industry sectors, investment periods and geographically. The primary industry sectors that the fund will target include media, energy, consumer, healthcare, transportation and manufacturing companies. Investments outside of North America are limited to 35% of the total fund's capital commitments. Additionally, no more than 30% of the fund may be invested in a single issuer.

Performance: OCM has invested three previous funds with the same strategy as POF IV since 1996. As of June 30, 2006, the combined performance of these funds was 11.7% net of fees. Performance for the most relevant benchmark, the Lehman High Yield Bond Index, produced a return of 7.1% over the same time period. Below is a breakdown of the performance of each individual fund through June 30, 2006:

Fund	Vintage Year	Net IRR	Quartile Rank (Thomson) ¹	Quartile Rank (Cambridge) ²	Lehman HY Index ³
POF I	1996	4.8%	Second	Third	5.4%
POF II	2001	19.3%	First	Second	10.7%
POF III	2004	26.7%	First	First	5.7%

1) Rank vs. buyout and mezzanine debt related funds in Thomson Venture Economics database for respective vintage year of fund.
 2) Rank vs. buyout, mezzanine debt and distressed debt in Cambridge associates database for respective vintage year of fund.
 3) Comparative return of Lehman High Yield Index for same time frame (Source- Cliffwater).

Private Equity Investment Opportunity- Executive Summary

Performance of the individual funds by vintage year was compared vs. two different private equity databases, Thomson Venture Economics and Cambridge Associates. There is no specific breakdown for distressed debt funds in either database. Therefore, the funds were compared vs. a combination of leveraged buyout and debt-related funds. Generally, leveraged buyout funds will have more volatility and higher return expectations than distressed debt partnerships. Overall, the POF funds compare favorably versus both benchmarks.

Management Fees/Expenses: The management fee for POF IV will be a combination of the following during the investment period: (a) 1.75% annually on total fund commitments up to \$2.5 billion; (b) 1.5% annually on commitments greater than \$2.5 billion. For example, if the total fund size of POF IV is \$3 billion, the management fee will equal 1.71%. After the investment period, the fee will be based on invested capital (funded commitments at cost less distributions). OCM will receive 20% of the net profits (carried interest) after limited partners receive 100% of their capital contributions plus an 8% net of fees return compounded annually (preferred return). Organizational expenses will be charged at the fund level, but will be capped at \$2.5 million for the life of the fund. The fees for POF IV are consistent with similar funds offered by competing firms.

Conclusion: OCM has a deep and seasoned team of investment professionals dedicated to managing distressed debt. The team has produced solid performance and proven an ability to preserve investors' capital through various investing environments. OCM has a consistent, team-oriented approach that focuses on achieving superior performance with a carefully managed level of risk. POF IV will be a good fit for the OSU private equity portfolio. The investment provides exposure to a less-traditional segment of the market, complements existing commitments in the portfolio and has lower correlation relative to venture capital and leveraged buyout investments. Additionally, distressed debt investments have the potential to hedge the leveraged buyout market. Lastly, POF IV will be included in the special situations portion of the private equity portfolio. Special situation investments consist of secondary, debt and opportunistic private equity strategies. *The OCM Principal Opportunities Fund IV is recommended for a \$10 million commitment.*

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 1 and 2, 2007

The Board of Trustees met at its regular monthly meeting on Thursday, March 1, and Friday, March 2, 2007, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on Thursday, March 1, 2007, at 6:20 pm. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, John Ong, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

Judge Duncan:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond recessing the Board meeting until tomorrow morning. I'll remind you that the Board will reconvene tomorrow morning at 10:15 am.

I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding compensation and employment, for consulting with legal counsel regarding pending or imminent litigation; and for the purpose of discussing matters required to be kept confidential by State Statute. May I have a second?

Upon motion of Judge Duncan, seconded by Mr. O'Dell, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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Judge Duncan reconvened the meeting on Friday, March 2, 2007, at 10:25 am.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, and Christopher Alvarez-Breckenridge.

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PRESIDENT'S REPORT

President Karen A. Holbrook: [Text version of presentation]

First I'd like to offer my congratulations to Alex Shumate, who on Wednesday was honored by the Chamber with the Columbus Award, its highest honor, for outstanding leadership. Alex has contributed his time and talent to so many other corporate, civic and professional boards, including the Glenn School, the Wexner Center, the Columbus Downtown Development Corporation, Capitol South, and the Columbus Partnership, to name just a few. We are fortunate that we now have him on our Board for the second time. We also have a few other Board members who have won this prestigious award – Les Wexner in the 1990s and Dimon McFerson in 2001-2002, as well as our chairman, Bob Duncan -- long ago.

I also would like to take a moment to introduce Tom Johnson, who is our interim treasurer. Tom also is executive in residence at the Glenn School and a former state budget director. Welcome, Tom.

Today I'd like to focus my remarks around new developments that are taking place nationally, in Ohio and in Columbus, to improve the way in

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which we educate our children, with particular emphasis on Science, Math, Engineering and Technology, the so-called STEM disciplines, to make our workforce more competitive globally.

At the national level, the New Commission on the Skills of the American Workforce -- a bipartisan panel that includes former Cabinet secretaries and governors, federal and state education officials, and business and civic leaders -- issued a report, "Tough Choices or Tough Times," in December. The report is updated from the Commission's 1990 study in which it alerted officials to the effects the emerging globalization trend would have on our workforce.

In this most recent report, the Commissioners warned that unless improvements are made in the nation's public schools and colleges by 2021, a large number of jobs would be lost to countries including India and China, where workers are better educated but paid much less than their U.S. counterparts. In fact, the report calls for a complete overhaul of the American educational system, saying that the changes in the American education system over the past three decades have required more money but have produced no significant results.

Let me quote the vice-chairman of the Commission, Marc Tucker: "Either we do a much better job of giving our young people the world-class skills and knowledge they need to compete in a swiftly integrating world economy, or we condemn them to working even longer hours for even lower pay."

Among other things, the report encourages a more systematic approach to bringing together the three integral components of a successful workforce system -- education, training, and economic development. That is the approach being taken in the state of Ohio.

As many of you know, in November 2005, the Ohio Board of Regents, the Ohio Department of Education, and the Governor's office created the Science and Mathematics Education Policy Advisory Council, known as SAMEPAC. I chaired the Council along with Julian Earls, retired director of the NASA Glenn Research Center in Cleveland. Our charge was to recommend changes in public policy and educational practices in the P-16 system that will give Ohio the skilled workforce with scientific and technical capabilities required for success in the 21st century economy. We reviewed the best and most current research and we listened to business decision-makers and educators throughout Ohio.

Last week, we issued our report. We chose to focus on a limited set of goal-based recommendations structured around five specific strategies that support economic growth, strengthen the state's system of mathematics and science education, build upon existing programs, and make high-level mathematics and science courses available to all Ohio students. The Council deliberately made only a few recommendations so that there would be less temptation to "cherry pick" among them. The recommendations point to five strategies for enhancing Ohio's success in the 21st century economy.

First, expand public awareness and understanding of the importance of mathematics and science to Ohioans' success in the 21st century workplace, and to the state's future economic prosperity through a multi-year, research-based public awareness campaign. Also, we believe we should identify, coordinate, and sustain community-based partnerships to improve math and science education.

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Second, the Council recommends increasing the number of students who take courses and master high-level math and science subjects, and then pursue STEM careers. Thus, we should offer early intervention programs and extra support in elementary and middle-school grades, particularly for low-income and minority students in urban and rural communities. We also should use technology such as online course delivery to expand access to upper-level and AP courses in high school math and science to small, rural school districts that lack financial or human resources to make such courses available in their school buildings.

Third, we should improve the quality of math and science education by recruiting, preparing, and retaining a larger number of high-quality teachers. We have to improve their pay and continuing education, while also creating incentives for our best teachers to stay in the profession and stay in Ohio.

The fourth strategy in the SAMEPAC report is about strengthening the links between post-secondary instructional and research programs and the business community to improve students' STEM career opportunities while matching education and training programs with workforce needs. One recommendation is to establish university-business advisory councils to develop and promote research goals and graduate programs, and provide internships and other nontraditional learning experiences for students and teachers in STEM-related disciplines.

And the fifth strategy is to build the state's capacity to drive improvement in math and science learning by creating the Institute for Mathematics and Science Education. This institute would analyze progress and assess educational needs and share results with policy makers and appropriate state agencies and stakeholders, as well as drive strategic improvements in P-12 STEM education across the state.

At Ohio State, where the STEM disciplines and related activities long have been one of our strong suits, they have taken on an enhanced role given the obvious role STEM plays in improving Ohio's economic prospects. That is why Provost Barbara Snyder is creating an ad hoc committee to develop and oversee a comprehensive plan for STEM education. We're calling it STEM-squared, to reflect the importance of medicine in this equation. The proposed committee would include several deans from STEM-squared disciplines, and a like number of faculty from those fields.

Essentially, the committee will identify and summarize strengths and weaknesses of our current STEM-squared activities, identify collaborations from across campus that could benefit from more resources, analyze our activities in K-16 science and education and improve them so we can be a leader in outreach for K-12 STEM teaching, and to identify new ways in which we can collaborate in areas that are in line with emerging state and federal priorities. The committee's deadlines will vary, with some initial reports due in six months and implementation and oversight of other reforms extending up to two years.

Of course, one of the most visible steps we have taken to improve STEM education, at least in Columbus, is by forming the Metro School with Battelle and the Education Council. By all accounts, the students are thriving in this new environment where their subjects are integrated in a way that helps them understand how they fit into their world.

For example, at the SAMEPAC event last week the students presented the results of their study of garbage or what they called "garbology." It was a three-week unit on waste and waste management that covered each of their subjects in some way. First, they studied waste and waste management in

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their engineering class, looking at its global impact. Then, they looked more locally at the issue, collecting and analyzing their own household trash to see what kinds of waste came from which parts of the city. They sorted it and categorized it and then predicted how big a landfill they would need if they all continued to generate waste at the same rate. And then they made recommendations to each other and to their families about how to reduce the waste they were producing.

That's only one example of the innovation that's taking place at Metro School on a daily basis. I encourage any of you to stop by the school and see for yourself the different kinds of activities that these students are participating in, and the different ways in which they are learning how to contribute to their world.

Mr. Chairman, that concludes my report for today.

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STUDENT RECOGNITION AWARD

Mr. Alvarez-Breckenridge:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of their achievement in his or her area of study, service to the University and/or community, and research achievements that have been a credit to the college and the University.

This month's recipient, Garrett Elliot from Coshocton, Ohio, was nominated by Dean Richard Freeman, from the College of Mathematical and Physical Sciences. Garrett is a fourth-year student, pursuing dual degrees in astronomy and physics. Today Garrett is accompanied by his advisor Dr. Don Terndrup and Senior Associate Dean for Mathematical and Physical Sciences, David Andereck.

Garrett's achievements prior to arriving at Ohio State were numerous and provided the basis for his remarkable accomplishments upon enrolling at OSU. After graduating from Coshocton High School as the salutatorian of his senior class, he has continued his academic success at the collegiate-level while pursuing extensive research opportunities both at Ohio State and throughout the country.

While taking classes that range from general relativity to stellar structure, Garrett has remarkably maintained a near perfect GPA. With a cumulative GPA of 3.989, Dr. Terndrup comments that "his overall academic performance places him at the top of about 30 majors...and is currently about even with our incoming graduate students." To put this praise in perspective, the astronomy graduate program only accepts approximately 10% of its applicants!

Clearly, Garrett has embraced the academic rigors of his curriculum with determination and dedication. Additionally, however, Garrett has embraced the challenges of research and discovered its many rewards. Garrett is currently doing research with Dr. David Tholen, from the Institute for Astronomy at the University of Hawaii. This work is studying the orbit's of Pluto's recently discovered small moons, Nix and Hydra. In this research project, Garrett was able to determine the likelihood of observing eclipses for these two stellar bodies. The findings from this work were presented in January 2007 at the American Astronomical Society meeting and in October 2006 at the American Astronomical Society Division for Planetary Sciences meeting.

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In addition to studying the moons of Pluto, Garrett also had the opportunity to work with Dr. Joseph Veverka on the Deep Impact NASA mission at the University of Cornell and the Jet Propulsions Laboratory in the summer of 2005. During this time, the Deep Impact spacecraft released an impactor to excavate a crater on comet Tempel 1. As a research assistant, Garrett was able to study the cratering effects of the impactor and assisted on Deep Impact data transfer.

In the midst of studying celestial bodies on a daily basis, Garrett has also been recognized on numerous occasions by his peers and the University. Garrett is currently serving as the president of Sigma Pi Sigma, the Physics Honor Society at OSU. Additionally, he has also been awarded the Physics Department's Smith Sophomore and Junior Awards. Lastly, considering his exceptional GPA and his place on the Dean's List during every quarter he has been at Ohio State, it is not surprising that Garrett has received Ohio State's Trustee Scholarship and the Minority Affairs Freshman Foundation Program Scholarship.

With these academic accomplishments and his ability to excel in the research arena, Garrett has placed himself in an excellent position to continue his studies in astronomy at the Graduate School-level where he would like to study planetary sciences. In particular, Garrett intends on specializing in the study of minor planets and small body solar system objects to better understand the inner dynamics of solar system formation. With this training, he would ultimately like to pursue these research interests while also participating in the decision making processes of scientific space missions.

Garrett, on behalf of the Board of Trustees, I am very pleased to present this award to you today. Your achievements are truly remarkable and you are indeed an outstanding student. Congratulations and best of luck in your future endeavors!

Mr. Garrett T. Elliott:

Hello and good morning to the members of the Board, Dr. Holbrook, and all others who are here today. I am certainly happy to be here and to be recognized by the Board. I would like to thank Christopher for the kind words of introduction. I am not much for talking about myself so I am happy he could.

I'm honored to be here representing the College of Mathematical and Physical Sciences and specifically the Department of Astronomy. My advisor, Dr. Donald Terndrup, is here today and I am glad he could make it.

I would like to first thank the University as a whole. It's through the work of people such as yourselves, the faculty, staff, and students that Ohio State has such a fine academic program and the respect and credibility among people all over the world. If my record shows anything, it's that an Ohio State education really means something.

As for the individuals that affect my life daily, I must thank my parents and the educators in my life before I arrived here. I thank my advisor, Dr. Terndrup, for always being on the look out and always supporting my research. And, most importantly, I have to thank my physics professor, Dr. Robert Perry. He has not only helped shape my education, but my overall perspective on everything even outside the realm of physics. I know many people feel the same, so I am glad to be able to state that publicly. I also thank the many others that helped and have taught me along the way,

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primarily my classmates. They are the driving force behind my education and it is from them that I have learned the most.

I now look forward to another year and this recognition only inspires me to work harder and take full advantage of my remaining time here. My final comment is that many people come and go from this University, and whether they “do something great” or not, the point is that you provide them with every opportunity to do something great, and for that I thank you.

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RESEARCH REPORT

Dr. Robert T. McGrath: [PowerPoint Presentation]

It's my pleasure to provide a status report on the research enterprise at Ohio State to you this morning.

In summary, research programs across the campus are growing, bringing additional national and international recognition, and greatly enriching the teaching and learning environment that we are able to provide to our students.

Over the past 10 years research at Ohio State has more than doubled, climbing to \$652 million in 2006. The vast majority of these expenditures come from competitively awarded grants and contracts that unquestionably would have gone to other institutions, primarily in other states, if not for the innovation and hard work of Ohio State's dedicated research educators. Consequently our large and growing research program not only greatly enriches the environment for learning, but also significantly enhances the economic vitality of Ohio.

This table, published by the federal government, shows institutional rankings based on 2005 research expenditures. Ohio State now ranks as the 12th largest research university in the nation, up from 18th in 2003 and 15th in the 2004 rankings. We now rank as the 8th largest public research university in the nation, climbing from 10th, to 9th, to 8th over the past three years. Along the way, OSU has surpassed such notable institutions as Cornell, MIT, UC-Davis, UC-Berkeley, and Minnesota.

It was great to pick up the Sunday newspaper on February 11 and find Ohio State's research accomplishments recognized and complimented by the senior editorial staff of *The Columbus Dispatch*. Similarly, the Cleveland *Plain Dealer* highlighted OSU's research. Each pointed out the large number of peripheral jobs supported by the economic engine that OSU research represents. The *Plain Dealer* also derived a measure of satisfaction in finding that Ohio State research ranked ahead of the University of Florida's. And, I'm pleased to serve as spokesperson for a research program of which our football and basketball teams can be proud.

It's helpful for our strategic planning to understand where our research dollars come from. This next slide shows that Ohio State has broadly based and well balanced sponsorship. At 27% of total, the National Institutes of Health sponsors the largest portion of our work. The 23.5% portion provided by the state of Ohio represents funding for our Agricultural Experiment Station, Board of Regents' Research Incentive funding used for Targeted Investments, and competitively awarded Third Frontier projects.

Over the past five years, OSU has been awarded 24 Third Frontier grants, with total state funding of \$118 million. The required matching dollars on

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these awards come from over 100 industrial and academic partners, whose collective contributions represent an additional \$200 million to these programs. Leveraging on Third Frontier partnerships in applied research, OSU now ranks 3rd in the nation in terms of hosting industry-sponsored research, moving up from 6th and surpassing the University of Washington, the University of Maryland, and MIT along the way.

This next pie chart breaks down our research activities by college clusters and by individual colleges. The professional college cluster is our largest, fueled by Engineering's 22% of total and Food, Agricultural and Environmental Sciences' 13% of total. The Health Sciences' cluster is nearly identical in size, with the College of Medicine's 33% of total making it the largest research college on campus. In the Arts and Sciences' cluster, the Colleges of Social and Behavioral Sciences, Mathematical and Physical Sciences, and Biological Sciences together contribute annually another \$100 million to our overall research program.

In addition to the overall and industry rankings already mentioned, I'm also proud of the top ten placements that OSU has achieved within select research subfields. OSU now ranks: 3rd in Materials Science and Engineering (no change); 9th in Social Sciences (5th in 2004); 9th in Computer Science (12th in 2004); 10th in Mathematical Sciences (12th in 2004); and 10th in overall Engineering (12th in 2004).

Importantly, too, with \$199 million in Medical Sciences' research expenditures in 2005, OSU now ranks 25th in the nation, up 22 places from 47th in 2004. This dramatic rise was driven by a one-year increase of over \$60 million in Medical Sciences research. The other portion of our gain resulted from more careful reporting and proper categorization of our research activities by the Research Foundation. For 2006, our Medical Sciences research has increased by another 12% to \$223 million. Consequently, I'm optimistic about being able to report next year on additional gains in the national ranking of our Medical Sciences.

On these next two slides, I simply wish to give an indication of the types of research planning and competing that goes on throughout our research intensive colleges. For example, over the past 47 years, NIH has continuously sponsored clinical research infrastructure at Ohio State, and at other institutions across the nation, through their General Clinical Research Center, GCRC, awards. To provide greater agility in safely and rapidly translating research innovations from the lab bench to bedside clinical practice, the NIH is now phasing out all GCRCs and establishing, instead, at select institutions Clinical and Translational Science Awards. As shown on the slide, these new CTS awards will provide significant infrastructure support for clinical and translational research. We perceive that, intentionally or not, NIH is establishing tiers of institutions, those that have CTS awards and those that do not.

Drs. Rebecca Jackson and William Malarkey, from the College of Medicine, and John Barnard, from Columbus Children's Hospital, have taken the lead on developing a comprehensive proposal that brings together the Colleges of Medicine, Public Health, Nursing, Dentistry, Pharmacy, Optometry, and Veterinary Medicine, along with Children's Hospital, to ensure that Ohio State and Columbus Children's are among the top tier institutions whose clinical research programs benefit from the significant and sustained support to be provided by these CTS awards.

I will only briefly mention the Targeted Investments in Excellence (TIE) program being led by the Office of Academic Affairs, with support from the Office of Research. The central administration is supporting the colleges to

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rapidly advance their highest priority initiatives in scholarship and research. We will continue to build upon the existing strengths and the exciting science residing within these outstanding programs. For example, to address the national and global challenges of providing clean and sustainable energy, the deans of Food, Agricultural and Environmental Sciences, Biological Sciences, Mathematical and Physical Sciences, and Engineering have asked the Office of Research to coordinate the formation of an Ohio State Institute for Energy and the Environment.

This will be one of a dozen or so research institutes housed within the Office of Research, with some of the others shown here in gray shaded boxes on the right-hand side of our organizational chart. For this newest OSU Research Institute, the deans and the faculty have agreed to build upon existing strengths by recruiting additional senior leadership and junior faculty to further enhance these important programs. In parallel, associate deans for research, Jeff Daniels, Greg Washington, and Steve Slack, from Mathematical and Physical Sciences, Engineering, and Food, Agricultural and Environmental Sciences respectively, are providing leadership on formation of important statewide partnerships with other Ohio academic institutions, as well as with industries and government laboratories such as American Electric Power, the Air Force Research Laboratory, NASA Glenn Research Center, Battelle, and state and federal agencies. Together, these experts are tackling such complex problems as clean burning of coal; liquid fuels from coal; biomass power generation; fuel cell, hydrogen, and ethanol transportation; solar power; and much more.

Administratively, the Office of Research also operates a number of support units that are absolutely essential for sustaining and expanding Ohio State's research programs. For example, the Ohio State Research Foundation is the contractual agent for all research proposals, grants and contracts. The Research Foundation processes and submits to sponsors between 3,000 - 4,000 proposals annually, and is presently administering about 8,200 individual active research grants and contracts.

As I believe you well know, the Office of Research is also responsible for ensuring compliance with federal guidelines and recommended best practices. To that end, the Office of Research operates the Institutional Animal Care and Use Committee (IACUC). This is a committee made up of faculty experts charged with review and approval of the nearly 1,000 detailed protocols for research activity involving animals. The Office of Research also operates the University Laboratory Animal Resources Office (ULAR), which supports the IACUC, and provides veterinary care and husbandry for Ohio State's 18,000 research animals.

Last week, OSU hosted a team of experts from the Association for the Assessment and Accreditation of Laboratory Animal Care (AAALAC). These experts spent five full days reviewing in great detail all aspects of our research animal care and use program. During the exit briefing, the AAALAC site visitors complimented OSU's institutional commitment, and the extensive programmatic improvements devised and implemented during this past year. As expected, the AAALAC experts offered many helpful suggestions for continued improvement, but I am very please to report that NO MANDATORY program improvements were identified. This preliminary feedback represents, then, the best possible outcome that any institution could hope for from an accreditation site visit. We will now await the formal and final assessment from AAALAC scheduled to be provided in July.

An even more important compliance-related responsibility within the Office of Research is the administration of the University's Human Subjects Research Protection Program. Ohio State has nearly 4,000 specific

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protocols for human subjects research active at any given time. Each protocol is meticulously scrutinized and managed by one of three different groups of experienced faculty who comprise our three Institutional Review Boards (IRBs) for cancer, biosciences, and social and behavioral sciences-related research.

In recent years, deaths within research programs at Johns Hopkins and at the University of Pennsylvania have understandably stimulated additional oversight of human subjects research, and motivated the formation of the Association for the Accreditation of Human Research Protection Programs (AAHRPP). Sponsored by the Association of American Medical Colleges, the AAU, NASULGC, the Consortium of Social Sciences, the Federation of American Societies for Experimental Biology, the National Health Council, and other prestigious professional organizations, accreditation from AAHRPP is fast becoming the gold standard for excellence in human subject research protections. With full support of the President's Cabinet and the Council of Deans, the Office of Research is taking the lead on procuring AAHRPP accreditation for OSU within the next three years. We are extremely fortunate to have Dr. Todd Guttman, M.D., J.D., and a national expert in research compliance, leading this effort for the University.

Another area of responsibility for the Office of Research is Technology Licensing and Commercialization. In prior years, this office had been in need of attention and leadership, but I'm delighted to report that Dr. Jean Schelhorn was recruited to serve as associate vice president for TLC about one year ago. Dr. Schelhorn brings to the University her extensive experience gained as one of the leaders in Technology Transfer at Battelle. Since joining OSU, Jean has been improving business practices, expeditiously managing resources, improving communications and coordination with the colleges, and developing a strategic plan for managing OSU's intellectual property. Within this realm, we seek to achieve a healthy balance between further stimulating industrially-sponsored research and increasing revenues derived from patenting and licensing of the intellectual property that our faculty researchers generate.

In the interest of time and questions, and with apologies to some of our most outstanding researchers, I'll reluctantly skip over the next couple of slides included in your handout, allowing you to read over them on your own. But I'll not skip over our students.

Whether it's teaching in an elementary school classroom, working in a biology laboratory, building robots to clean up simulated chemical spills, or exploring Bob Fosse's Legacy on the dance floor, research permeates the learning environment at Ohio State. Earlier this morning, the Academic and Student Affairs Committee heard from Dr. Allison Snow, director of the Office of Undergraduate Research. I think you'll agree that she is doing a fabulous job of coordinating the excellent undergraduate research programs that our faculty and colleges have developed over the years, and of helping to make a research experience available to any undergraduate student who wishes to have one.

I'll end as I began, by simply stating that Ohio State's research programs are infusing excitement into the learning environment all across the campus, stimulating and sustaining the Columbus and Ohio economies, and expanding the reputation of Ohio State across the nation and around the world.

Thank you for the opportunity to address the Board this morning. I'll be happy to answer any questions that you might have.

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[Questions and answers inaudible.]

(See Appendix XXXIX for background material, page 921.)

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COMMITTEE REPORTS

Judge Duncan:

I would like to call for committee reports and will call on Mr. McFerson for the Medical Center Affairs Committee and Investments Committee report.

Mr. McFerson:

Thank you, Mr. Chairman. The Medical Center Affairs Committee met yesterday from 2:30 until 5:00 pm. We had an update on people/programs from Dr. Sanfilippo and then had a January YTD Financial Report from Mr. John Stone. Mr. Pete Geier presented two items that will be on the consent agenda and are being proposed to this Board: 1) reappointments to the University Hospitals Board, the University Hospitals East Board, and the Richard M. Ross Heart Hospital Board; and 2) approval to enter into design and construction contracts, and a budget correction. Both of these items were approved to forward to this Board by the Medical Center Affairs Committee.

We then had the Fiscal Plan Alignment with Master Space Plan -- RFP Update from Mr. Shkurti, Mr. Geier, Mr. Stone, and Dr. Sanfilippo. There were also other matters that were discussed in Executive Session.

In the Investments Committee meeting this morning, we heard the Monthly Endowment report from Interim Treasurer Tom Johnson. He then presented a recommendation on the appointment of investment managers and reallocation of funds. We then had the monthly report from Dr. Schroeder on University Development. Both of these items were approved to forward to this Board by the Investments Committee.

Chairman Duncan, that concludes my reports.

Judge Duncan:

Let me call on Amb. Ong for the Academic and Student Affairs Committee report.

Amb. Ong:

In the Academic and Student Affairs Committee, we first heard an update on the Undergraduate Research Office from Professor Allison Snow, the director of the office and a professor in the Department of Evolution, Ecology, and Organismal Biology. Professor Snow said that studies indicate that undergraduate research opportunities are important for student retention and satisfaction. Providing such opportunities is a growing trend at our peer institutions.

The Undergraduate Research Office was created in 2006 to lead Ohio State's efforts in this area. The office helps students find faculty mentors, supports students in presenting their work, and promotes recognition of student research. Presently, about 20% of our students have an undergraduate research experience, though the numbers are higher in the STEM disciplines. The University provides more than \$800,000 to fund

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student research projects, and the office is actively seeking additional funding from other sources. Within the Big Ten, Ohio State is already a major player in undergraduate research. Our goal is to become a national leader within the next few years.

Tracy Stuck, director of the Ohio Union, and Robbie Beaulieu, representing student organizations, next gave an update on the Ohio Union replacement project. In December and January, offices in the Ohio Union moved to five different swing spaces on campus. Several events marked the closing of the old building, and some of the building's fixtures will benefit the student chapter of Habitat for Humanity. Moving the Union offices has not had a significant negative impact on student activities, though there has been a loss of free or affordable meeting spaces. The Union staff are helping student organizations deal with this problem. The Union replacement project is currently on time and on budget. Asbestos abatement is in progress, and demolition is scheduled to begin this summer.

Finally, Provost Snyder and our Committee are recommending the following resolutions to the Board: 1) the abolishment of the Center for Survey Research; 2) the naming of Irving Schottenstein Drive; 3) revisions to the financial conflicts of interest policy for faculty; 4) revisions to the faculty professional leave program; 5) amendments to the *Rules of the University Faculty*; and 6) routine personnel actions.

Chairman Duncan, that concludes my report.

Judge Duncan:

Are there any questions or comments? I will now call on Jo Ann Davidson for the Fiscal Affairs Committee report.

Mrs. Davidson:

Thank you, Mr. Chairman. The Fiscal Affairs Committee had a brief agenda this morning. We had one report and have five items for the consent agenda today.

First, Bill Shkurti and Melissa Bellini reported on the Quarterly Capital Projects – On Time/On Budget Scorecard. This report is in your Board books for your information and review.

The five items that we are bringing to you for approval today are: 1) the approval to enter into design and construction contracts, and a budget correction for the Women's Softball Stadium; 2) the sale of real property located on State Route 621, in Keene Township, Coshocton County – the Three Rivers Fire District would like to purchase the land to construct a building to house the township fire department, with net proceeds of the sale to benefit OARDC; 3) the sale of land and grant of a temporary construction license at the intersection of Defiance Drive and Ackerman Road, to the City of Columbus; 4) the purchase of real property located at 2404-2432 Kenny Road and 2410 Wood Avenue, Columbus, Ohio; and 5) the employment of consultants and completion of schematic design for the Medial Center Facilities Plan Clinical Expansion Projects. Those are the five items -- #14 through #18 -- on the consent agenda and the Committee is recommending them for your approval.

Thank you, Mr. Chairman.

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Judge Duncan:

Are there any questions? Thank you.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have eighteen resolutions on the Consent Agenda today and we would like to conduct separate votes for #3 and #13. We are seeking your approval for:

**UNIVERSITY HOSPITALS BOARD, UNIVERSITY HOSPITALS EAST BOARD
AND THE RICHARD M. ROSS HEART HOSPITAL BOARD
REAPPOINTMENTS**

Resolution No. 2007-98

Synopsis: Approval of reappointments to the University Hospitals Board, the University Hospitals East Board, and the Richard M. Ross Heart Hospital Board is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980; and

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of a University Hospitals East Board, and on October 3, 2003, approved the establishment of the Richard M. Ross Heart Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the university:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as citizen members to the respective boards effective as follows:

University Hospitals Board Reappointments

James B. Bachmann, 2nd term, April 1, 2007 – April 30, 2010
Edward H. Jennings, 2nd term, March 1, 2007 – March 31, 2010

University Hospitals East Board Reappointments

Joyce Estes, 3rd term, May 1, 2006 – April 30, 2009
Frederick Ransier III, 2nd term, May 1, 2006 – April 30, 2009
George A. Skestos, 2nd term, June 1, 2006 – May 31, 2009

Richard M. Ross Heart Hospital Board Reappointment

Sarah R. Soter, 2nd term, December 5, 2006 - December 31, 2009

ABOLISHMENT OF THE CENTER FOR SURVEY RESEARCH

Resolution No. 2007-99

Synopsis: Authorization to abolish the Center for Survey Research is proposed.

WHEREAS the Center for Survey Research was established in 1999, with a director report to the dean of the College of Social and Behavioral Sciences, and with most of its initial funding dedicated to a staff infrastructure for an income-earning unit, through which contract/grant monies for commissioned surveys could flow to support faculty research and graduate student training; and

WHEREAS with the loss of a major contract for surveys and as faculty took their grant-funded survey work elsewhere, the viability of the Center was not realized, and in 2004 the college returned to the Office of Academic Affairs most of the academic enrichment grant that had been the basis of the Center's initial funding; and

WHEREAS independent of center status, the College of Social and Behavioral Sciences' Center will continue to support the Graduate Interdisciplinary Specialization in Survey Research, now coordinated by the former director of the Center working with an inter-college faculty oversight committee; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and approved by the University Senate at its February 8, 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to abolish the Center for Survey Research be approved, effective immediately.

**REVISIONS TO THE FINANCIAL CONFLICTS OF
INTEREST POLICY FOR FACULTY**

Resolution No. 2007-100

Synopsis: Revisions to the Financial Conflicts of Interest Policy for Faculty are recommended to improve the process for appointment of members of the policy advisory committee.

WHEREAS the Board of Trustees adopted a Financial Conflict of Interest Policy for Faculty in 1998 (Resolution #99-4); and

WHEREAS there is a need to revise this policy to improve the consultation with the Faculty Council when appointing members to the policy advisory committee and to provide for the possibility of expanding the membership of that committee from time to time; and

WHEREAS the proposed revisions to the Financial Conflicts of Interest Policy for Faculty were approved by the University Senate at its February 8, 2007 meeting and are recommended by the President and the Executive Vice President and Provost:

NOW THEREFORE BE IT RESOLVED, That the Board of Trustees hereby adopts the attached revised Financial Conflicts of Interest Policy for Faculty, effective immediately.

(See Appendix XL for background information, page 931.)

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REVISIONS TO THE FACULTY PROFESSIONAL LEAVE PROGRAM

Resolution No. 2007-101

Synopsis: Revisions to the Faculty Professional Leave Program are recommended to improve the benefit offered by this program.

WHEREAS pursuant to Ohio Revised Code Section 3345.28, the Board of Trustees adopted a Faculty Professional Leave Program in 1978 (Resolution #78-21) to provide for continued professional development for University faculty members; and

WHEREAS there is a need to revise this program to increase the paid leave benefit from one quarter to two quarters and to provide for non-continuous leave; and

WHEREAS the proposed revisions to the Faculty Professional Leave Program are recommended by the President and the Executive Vice President and Provost:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached revised Faculty Professional Leave Program, effective Autumn Quarter 2007.

(See Appendix XLI for background information, page 933.)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2007-102

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on February 8, 2007:

Amended Rule

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

(A) through (C) unchanged.

(D) Exclusion of time from probationary periods.

- (1) An untenured regular tenure-track faculty member ~~may exclude~~ will have time excluded from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. ~~Requests to exclude time from the probationary period for this reason must be made within the year following the birth or adoption and prior to the beginning of the year in which the mandatory review for tenure must occur.~~ Department chairs or school directors will inform the office of academic affairs within

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~~one year of the birth of a child or the adoption of a child under age six of a probationary faculty member unless the exclusion of time is prohibited by paragraph (D)(3) of this rule. The probationary faculty member may choose to decline the one-year exclusion of time from the probationary period granted for the birth or adoption of a child under six years of age by so informing her/his TIU head, dean, and the office of academic affairs in writing before August 1 of the new mandatory review year following granting of the declination. The exclusion of time granted under this provision in no way limits the award of promotion and tenure prior to the mandatory review year (see paragraph (D)(2) of this rule). The maximum amount of time that can be excluded from the probationary period for the per birth of a child event or adoption of a child children under age six is one year. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure initiating unit for forwarding to the dean and to the office of academic affairs. Such requests will be approved unless they are prohibited by paragraphs (D)(3) or (D)(4) of this rule.~~

- (2) A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure initiating unit. Requests shall be reviewed by the tenure initiating unit promotion and tenure committee which shall advise the tenure initiating unit chair regarding their appropriateness. Such requests require approval by the tenure initiating unit chair, dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to ~~the beginning~~ October 1 of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments up to the time of the request will be considered in the review of the request.
- (3) Unchanged.
- (4) ~~The maximum amount of time that~~ Except in extraordinary circumstances a maximum of three years can be excluded from the probationary period for any reason or combination of reasons ~~is one year for an instructor, two years for assistant professor (including time spent as an instructor) and one year for an or associate professor except in extraordinary circumstances.~~ Exceptions require the approval of the tenure initiating unit chair, dean, and executive vice president and provost.
- (5) and (6) unchanged.

Balance unchanged.

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NOW THEREFORE BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2007-103

Synopsis: Approval of eight individuals to receive the University's Distinguished Service Award is proposed.

WHEREAS the President's Cabinet, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

Herbert B. Asher
Ted A. Beattie
James F. Patterson
Patricia Duke Robinson
Thomas E. Robinson
William Rodney Sharp
Judith Eppstein Tuckerman
Paul E. Young, Jr.

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

DEGREES AND CERTIFICATES – WINTER QUARTER COMMENCEMENT

Resolution No. 2007-104

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 18, 2007, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2007-105

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 2, 2007 meeting of the Board, including the following Appointment, Appointment of Directors, Reappointment, Leave of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, be approved.

Appointment

Name: JACK D. KASEY
Title: Associate Vice President and Chief Operating Officer
Office: Health Services and OSU Health System
Effective: March 12, 2007
Present Position: Managing Director, Navigant Consulting Inc.; Interim CEO of St. Mary's Hospital, Kankakee, IL

Appointment of Directors

REBECCA KANTOR-MARTIN, School of Teaching and Learning, effective January 1, 2007 through June 30, 2010

BRUCE A. KIMBALL, School of Educational Policy and Leadership, effective July 1, 2007 through June 30, 2011

DONNA L. PASTORE, School of Physical Activity and Educational Services, effective January 1, 2007 through June 30, 2010

Reappointment of Women's Head Basketball Coach

JAMES S. FOSTER, new 8 - year contract. Term of the contract: July 1, 2006 through June 30, 2014

Leave of Absence Without Salary

HELEN M. CHAMBERLIN, Associate Professor, Department of Molecular Genetics, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to pursue special training for professional development.

Professional Improvement Leaves

ULRICH W. HEINZ, Professor, Department of Physics, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

HOWARD J. MARCUM, Professor, Department of Mathematics (Newark), effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

OLLI H. TUOVINEN, Professor, Department of Microbiology, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

Professional Improvement Leaves—Change in Dates

CARL J. POLLARD, Professor, Department of Linguistics, change leave from Spring Quarter and Autumn Quarter 2007, and Winter Quarter 2008, to Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

KAZIMIERZ M. SLOMCZYNSKI, Professor, Department of Sociology, change leave from Winter Quarter, Spring Quarter, and Autumn Quarter 2007 to Winter Quarter and Spring Quarter 2007.

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Emeritus Titles

WEN S. CHERN, Department of Agricultural, Environmental, and Development Economics, with the title Professor Emeritus, effective April 1, 2007.

DAVID W. DICKINSON, Department of Industrial, Welding and Systems Engineering, with the title Professor Emeritus, effective March 1, 2007.

NEIL E. SMECK, School of Environment and Natural Resources, with the title Professor Emeritus, effective March 1, 2007.

NOELLE VAN PULIS, University Libraries, with the title Associate Professor Emeritus, effective April 1, 2007.

MARY JO V. ARNOLD, University Libraries, with the title Assistant Professor Emeritus, effective March 1, 2007.

BARBARA J. CLEMENTS, Ohio State University Extension, with the title Assistant Professor Emeritus, effective April 1, 2007.

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-106

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Neal J. Bailey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 24, 2006, of Neal J. Bailey, Clinical Associate Professor Emeritus in the College of Optometry.

Professor Bailey held both a B.S. degree and a Ph.D. degree, in physiological optics, from OSU. He created the first contact lens teaching facility at Indiana University before returning to private practice in Columbus, Ohio, in 1958, where he also served as a clinical associate professor in the College of Optometry at Ohio State until being granted emeritus status in 1992.

Dr. Bailey testified before the U.S. Senate subcommittee on contact lenses and cleaning solutions, and was frequently called upon to serve as an expert witness in connection with soft contact lenses.

With the help of his wife, Florence Evelyn (Hansen), he created a very successful practice in a three-story home at 15th and High Streets, on Fraternity Row at the entrance to Ohio State. He gave this building to the University in a charitable remainder trust when he officially retired for the last time in 1996.

Professor Bailey is remembered for his wonderful sense of humor that made him a popular lecturer as well as a writer. He authored more than 120 articles and chapters on contact lenses and practice management, and was one of the first clinical investigators of soft contact lenses, writing extensively on their manufacturers, and the economics of optometry, eye health, and the contact lens industry. Many in the field trusted him and sought his counsel and advice. In May 1976 he was invited to become the first editor of the *Contact Lens Forum* that became the top publication in the contact lens field. He later was the

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founding editor of *Contact Lens Spectrum* which subsequently absorbed the *Contact Lens Forum*. Today, the *Spectrum* continues to thrive.

Dr. Bailey brought distinction to his profession as demonstrated by his awards from every major professional organization in his field, including the Contact Lens Person of the Year Award by the American Optometric Association, the Max Shapero Memorial Lecture by the American Academy of Optometry, the Joseph Dallos Award from the Contact Lens Manufacturers Association, and the Kevin Tuohy Award from the Contact Lens Society. As recently as December 6, 2006, he received the Founders' Award from the American Academy of Optometry – Section on Cornea and Contact Lenses.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Neal J. Bailey its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles "Dan" McGrew

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 10, 2007, of Charles "Dan" McGrew, Professor Emeritus in the Ohio State University Extension.

Mr. McGrew was born April 21, 1905, in Kent, Ohio. He earned his Bachelor of Science in Agriculture degree in 1928 from The Ohio State University, and a Master of Science degree in agriculture from Cornell University in 1949.

Dan began his Extension career in Ohio in April 1929 as the County Agent-Agriculture in Paulding County. In 1931 he transferred to Trumbull County as the County Agent-Agriculture, and in 1946 became an Extension Specialist-Dairy Science. He held this position until his retirement on May 31, 1971.

Professor McGrew's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He was regarded as an outstanding educator both in Ohio and throughout the United States for his knowledge of dairy science production. He served as the chairman of many production, marketing, and various breeding committees for the American Dairy Science Association. He served as the chairman of the County Extension Agents' Association in Ohio, as well as the Extension Professors' Association for OSU.

Dan's publication and magazine articles were rated as some of the top articles for Extension during his career. In 1970 he received the National DeLaval Extension Award from the American Dairy Science Association. He continued to attend many Extension and OSU events each year after retirement.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles McGrew its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

**AGREEMENT BETWEEN THE OHIO STATE UNIVERSITY AND
THE OHIO STATE UNIVERSITY RESEARCH FOUNDATION**

Resolution No. 2007-107

Synopsis: Authorization for a continuing agreement with The Ohio State University Research Foundation for the acceptance and administration of research grants and contracts for the University is proposed.

WHEREAS in November 1936 The Ohio State University Research Foundation (OSURF) was established to promote the development, implementation, and coordination of sponsored research for The Ohio State University in furtherance of its educational mission; and

WHEREAS OSURF carries out this mission to the great benefit of the University; and

WHEREAS it has been the practice of OSURF to provide the Board of Trustees with a monthly report of research and other sponsored program grants and contracts entered into by OSURF during the previous month; and

WHEREAS the monthly report also contained a letter agreement which set forth the responsibilities of OSURF in accepting and administering these grants and contracts on the University's behalf; and

WHEREAS to streamline the reporting to the Board regarding OSURF's activities, there is a need for a continuing agreement between the University and OSURF to memorialize the conditions under which OSURF will apply for, accept, administer, and provide financial and compliance oversight services for sponsored program funding on behalf of the University; and

WHEREAS this agreement will include provisions that authorize and empower OSURF to:

- Submit proposals and accept agreements (grants, contracts, cooperative agreements and other instruments related to the conduct and administration of research and sponsored programs) on behalf of the University,
- Establish funded projects within the University's financial system in order to foster the timely and responsible conduct of sponsored programs,
- Procure and provide to the University materials, supplies, services and equipment necessary to conduct sponsored programs,
- Invoice sponsoring agencies and arrange for the reimbursement of the University for costs incurred and for work accomplished, pursuant to the terms of each sponsored project award, and submit all sponsor-required financial and administrative reports, and
- Provide review and oversight necessary for maintenance of federally approved systems and for ensuring compliance with sponsor and University requirements; and

WHEREAS as an entity affiliated with the University, OSURF submits periodic reports to the Board of Trustees Affiliated Entities Committee:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes the President and/or Senior Vice President for Business and Finance to enter into an agreement with The Ohio State University Research Foundation for administration of sponsored program grants and contracts on behalf of the University as outlined above; and

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BE IT FURTHER RESOLVED, That under the direction of the Senior Vice President for Research, OSURF shall make an annual report to the Board of Trustees on all activities undertaken by OSURF on the University's behalf; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Research shall include in the annual report on research to the Board of Trustees an update on activities undertaken by OSURF on the University's behalf; and

BE IT FURTHER RESOLVED, That monthly reports that would require action by the Board shall no longer be required from, nor submitted by, OSURF.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-108

Synopsis: The report on the receipt of gifts and the summary for January 2007 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Jacob E. Davis and Jacob E. Davis II Chair in Law and The Donald G. Jones, M.D. and Patsy P. Jones Designated Professorship in Obstetrics and Gynecology; and

WHEREAS this report includes the establishment of twenty (20) new named endowed funds and the revision of two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 2007 be approved.

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PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July – January 2006	July – January 2005	
Gift Receipts		<u>% Change</u>	
Cash, Securities, GIK	\$81,896,493	\$68,103,058	20
Irrevocable Trusts & Anties	\$2,047,126**	\$939,699	118
Gifts from Bequests	<u>\$8,298,095</u>	<u>\$8,253,097</u>	1
Total Gift Receipts	\$92,241,713	\$77,295,853	19
Net Pledges Acquired	\$16,355,113	\$25,095,003	(35)
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$11,741,134	\$17,093,751	(31)
Trust Expectancies	<u>\$8,058,110</u>	<u>\$7,617,556</u>	6
Total Net Planned Gifts	<u>\$19,799,245</u>	<u>\$24,711,307</u>	(20)
Total	\$128,396,071	\$127,102,164	1

** Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
July through January
2006-2007 Compared to 2005-2006
GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>	<u>2006-07</u>	<u>2005-06</u>	
Alumni (Current Giving)	47,611	44,053	8	\$25,370,670	\$22,684,499	12 ^A
Alumni (Irrevocable Trusts & Annuities)	20	15	33	1,987,755	213,206	832 ^B
Alumni (From Bequests)	<u>36</u>	<u>31</u>	16	<u>3,763,747</u>	<u>3,338,416</u>	13 ^C
Alumni Total	<u>47,667</u>	<u>44,099</u>	8	<u>\$31,122,172</u>	<u>\$26,236,120</u>	19
Non-Alumni (Current Giving)	29,230	25,419	15	\$13,822,719	\$11,467,405	21 ^D
Non-Alumni (Irrevocable Trusts & Annuities)	6	6	0	59,371	726,493	(92) ^E
Non-Alumni (From Beqts)	<u>26</u>	<u>30</u>	(13)	<u>4,543,347</u>	<u>4,914,681</u>	(8)
Non-Alumni Total	<u>29,262</u>	<u>25,455</u>	15	<u>\$18,416,437</u>	<u>\$17,108,579</u>	8
Individual Total	76,929	69,554	11	\$49,538,609	\$43,344,699	14
Corporations/Corp/Foundation	2,853	3,023	(6)	\$20,443,303	\$18,723,685	9 ^F
Private Foundations	475	401	18	\$18,040,164	\$12,198,229	48 ^G
Associations & Other Organizations	<u>1,034</u>	<u>1,048</u>	(1)	<u>\$4,219,637</u>	<u>\$3,029,240</u>	39 ^H
Grand Total	81,291	74,026	10	\$92,241,713	\$77,295,853	19

A Individual Alumni Current gifts are up 12% due to \$4.9 M from Joe and Elizabeth Engle for undergraduate scholarships

B Individual Alumni Irrevocable gifts are up 832% due to \$2.3 M (\$1.1M pres val) in Gift Annuities from Joe and Elizabeth Engle

C Individual Alumni bequest receipts are up 13% due to \$1.7 M bequest from Peter and Pauline Chichilo in Sep 2006 for an unrestricted endowment

D Individual Non-Alumni Current gifts are up 21% due to \$975 K gift in Oct 2006 for Soter Chair in Cardiovascular Medicine

E Individual Non-Alumni Irrevocable gifts are down 92% due to one \$1 M (\$500K pres val) irrevocable commitment in Aug 2005 from Emily Hathaway

F Corporate giving is up 9% due to \$1.2 M gift from the Lorillard Tobacco Company in Jan 2007 to the Heart and Lung Institute

G Private Foundation giving is up 48% due to:

- \$1.9 M gift from the Kravinsky Foundation in Aug 2006 to School of Public Health
- \$1.1 M gift from the Paul G Duke Foundation in Jan 2007 to the Thompson Library Renovation
- \$1 M gift from the Jay and Jeanie Schottenstein Foundation in Jan 2007 to cardiovascular science and
- \$1 M gift from the William and Dorothy Davis Foundation in Dec 2006 to the Heart and Lung Institute

H Associations and Other Organizations giving is up 39% due to \$590K gift from the Joe R. Engle Revocable Trust in Oct 2006 for freshmen scholarships and overall activity at \$100K+ level; 7 at this level in Jul 2006 - Jan 2007, compared with 4 in Jul 2005 - Jan 2006

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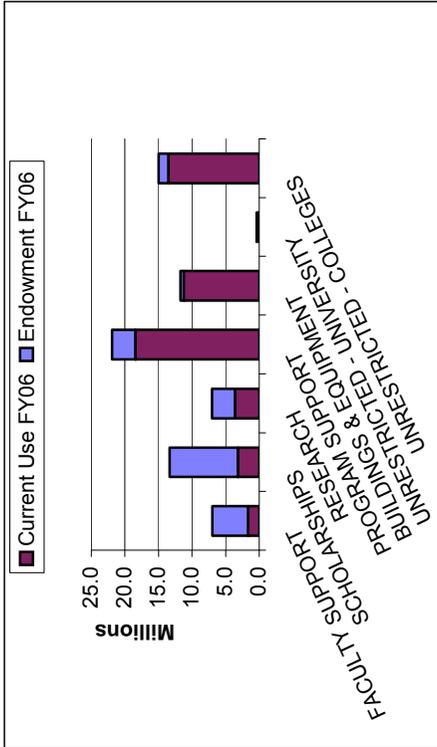
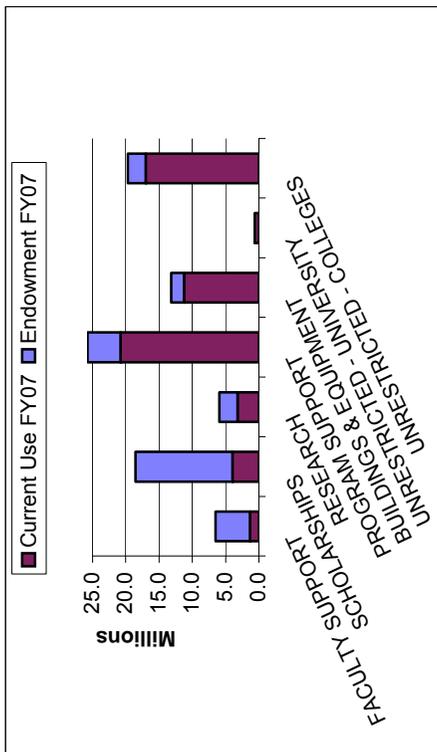
GIFT RECEIPTS BY PURPOSE

Dollars

July through January

	<u>FY 2006-2007</u>	<u>FY 2005-06</u>	<u>%Change</u>
	<u>Current Use</u>	<u>Endowment</u>	<u>Total</u>
FACULTY SUPPORT	1,327,339	5,166,510	6,493,850
SCHOLARSHIPS	3,998,619	14,526,590	18,525,208
RESEARCH	3,210,053	2,743,723	5,953,775
PROGRAM SUPPORT	20,775,205	4,996,196	25,771,402
BUILDINGS & EQUIPMENT	11,250,906	1,915,327	13,166,233
UNRESTRICTED - UNIVERSITY	603,962	---	603,962
UNRESTRICTED - COLLEGES	17,015,683	2,664,475	19,680,158
Total \$58,181,767	\$32,012,821	\$90,194,588*	\$52,066,718

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Endowed Chair

Jacob E. Davis and Jacob E. Davis II Chair in Law \$750,000.00
(Used to support the work of a distinguished scholar and teacher in The Michael E. Moritz College of Law; provided by gifts from Jacob E. Davis and Jacob E. Davis II) (grandfathered)

Establishment of Designated Professorship

The Donald G. Jones, M.D. and Patsy P. Jones Designated Professorship in Obstetrics and Gynecology \$40,000.00
(Used to support a distinguished professor within the Department of Obstetrics and Gynecology; provided by gifts from Donald G. Jones, M.D. and Patsy P. Jones) (per year for 4 years)

Establishment of Named Endowed Funds

Edward R. Grilly Endowed Fund in Chemistry and Physics \$230,000.00
(Used to support scholarships in the Departments of Chemistry and Physics; provided by gifts from Edward R. Grilly and his late wife, JuliaMarie Langham Grilly)

Carl J. Cron Internship Fund \$28,641.00
(Used to fund an internship for a student in the Department of Materials Science and Engineering; provided by gifts from Charles R. Morin) (grandfathered)

Change in Description of Named Endowed Fund

The Paul Ecke, Jr. Scholar Program Fund

Change in Name and Description of Named Endowed Fund

From: The Robert L. Folk Academic Excellence Scholarship Fund
To: The Robert L. Folk Academic Excellence Scholarship Fund in Medicine

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Helen Haden Scholarship Fund \$1,619,913.83
(Used to provide scholarship support for Moritz College of Law students; provided by estate gifts from Helen Haden)

The R & L Carriers Athletic Scholarship Fund \$150,000.00
(Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of the OSU varsity football team; provided by gifts from R & L Carriers of Wilmington, Ohio)

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The Jack E. and Mary C. Short Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of the OSU varsity football team; provided by gifts from Jack E. and Mary C. Short)	\$102,731.25
The Dennis S. Hoobler Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of the OSU football team; provided by a gift from an admiring friend)	\$100,000.00
The Bernard M. and Helen Schneider Scholarship Fund (Used to provide scholarships for students in the College of Medicine based on demonstrated leadership skills; provided by estate gifts from Dr. Bernard and Mrs. Helen Schneider)	\$80,000.00
Molecular Spectroscopy Symposium Endowed Fund (Used to support a symposium and lecture series that will advance knowledge and increase education on the topic of molecular spectroscopy; provided by a gift from the International Symposium on Molecular Spectroscopy)	\$75,000.00
The Danny and Elaine Stergiou Family Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of the OSU varsity men's hockey team; provided by a gift from Danny and Elaine Stergiou)	\$50,247.73
The Frederick and Patricia Lichtnesteiger Scholarship Endowment Fund (Used to provide scholarships for Columbus campus students pursuing any of the agricultural majors within the B.S. in Agriculture program or a B.S. in Food, Agricultural, and Biological Engineering; provided by gifts from Michael Lichtensteiger, David Lichtensteiger, Carol Lichtensteiger, Mary Lichtensteiger, Susan Lichtensteiger, Larry Lichtensteiger, Nancy Lichtensteiger, and Janet Lichtensteiger-Kelly)	\$50,000.00
The Lucas Family Scholarship Fund (Used to provide need-based scholarship support for students in the Moritz College of Law; provided by a gift from G. Robert Lucas and Roberta R. Lucas)	\$50,000.00
Alfred E. Stockum College of Medicine Scholarship Fund (Used to provide a scholarship in the College of Medicine for a first-year medical student based on academic merit or financial need; provided by gifts from Alfred Stockum and Mary Ann Stockum)	\$50,000.00
The United Insurance Service Athletic Scholarship Fund in Honor of Bill and Mary Felton (Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of an OSU varsity athletics team; provided by a gift from United Insurance Service of Tiffin, Ohio)	\$50,000.00
Will Eisner Endowment Fund for the Cartoon Research Library (Used to support a distinguished speakers program and research fellowships at the Cartoon Research Library; provided by gifts given in memory of Will Eisner from his wife Ann Eisner, family, and friends) (grandfathered)	\$28,588.00

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David Citino Memorial Fund (Used to support undergraduate and graduate scholarships for travel abroad experiences for students in the Department of English and the Creative Writing Program; provided by gifts given in memory of David Citino from his wife Mary H. Citino, family, and friends) (grandfathered)	\$27,562.68
The Respiratory Therapy Scholarship Fund (Used to support scholarships for undergraduate and graduate students enrolled in the Division of Respiratory Therapy of the School of Allied Medical Professions who are intent on pursuing a respiratory therapy career; provided by gifts from Robert Charles Hawk and many friends and supporters of the Division of Respiratory Therapy) (grandfathered)	\$26,024.00
Cleo and Ella Toombs Medical Scholarship Fund (Used to support medical education by providing merit-based scholarships to historically underrepresented groups in the medical profession; provided by gifts from Dr. Ella Louise Toombs) (grandfathered)	\$25,333.34
Edward E. Brady Endowed Scholarship Fund (Used to provide merit and need-based scholarships for full-time undergraduate or graduate students who were residents of Crawford County, Ohio, at the time they graduated from high school and who are majoring in engineering at the Columbus campus; provided by gifts from C. Randolph Strauch in memory of Edward E. Brady) (grandfathered)	\$25,000.00
The Elizabeth G. Rossetti Cheerleading Scholarship Fund (Used to supplement the tuition costs of a student who is a member of the varsity cheerleading team; provided by gifts from Elizabeth G. Rossetti) (grandfathered)	\$25,000.00
The Upraka-Laga-Schweitzer Fund in Czech Studies (Used to defray the cost of tuition or other program costs for an undergraduate or graduate student of Czech language and culture; provided by a gift from Sharon Marie Schweitzer) (grandfathered)	<u>\$25,000.00</u>
Total	\$3,609,041.83

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

Jacob E. Davis and Jacob E. Davis II Chair in Law

The Jacob E. Davis Professorship in Law Fund was established December 9, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jacob E. Davis II. The funding level was reached and the professorship was established October 1, 1999. The name and description were revised March 4, 2005, to the Jacob E. Davis and Jacob E. Davis II Professorship in Law. The funding required for a chair position was reached and the professorship was changed to a chair March 2, 2007.

The annual distribution from this fund shall be used to support the work of a distinguished scholar and teacher in The Michael E. Moritz College of Law, with appointment to the Jacob E. Davis and Jacob E. Davis II Chair in Law to be recommended to the executive vice president and provost by the dean of the Moritz College of Law, for approval by the Board of Trustees.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Chair: \$750,000.00 (grandfathered)

Establishment of Named Designated Professorship

The Donald G. Jones, M.D. and Patsy P. Jones Designated Professorship
in Obstetrics and Gynecology

The Donald G. Jones, M.D. and Patsy P. Jones Designated Professorship in Obstetrics and Gynecology was established March 2, 2007, by the Board of Trustees of The Ohio State University with annual gifts from Donald G. Jones, M.D. (Master of Medical Science, 1964) and Patsy P. Jones of Granville, Ohio.

This fund shall be used to support a distinguished professor within the Department of Obstetrics and Gynecology in the College of Medicine as recommended by the chairperson of the Department of Obstetrics and Gynecology in consultation with the dean of the College of Medicine. The designated professorship position shall be for a four-year period. The fund is renewable pending additional funding at the end of the four-year term. The activities of the designated professorship holder shall be reviewed by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University. Appointment to The Donald G. Jones, M.D. and Patsy P. Jones Designated Professorship in Obstetrics and Gynecology shall be recommended by the dean of the College of Medicine in consultation with the chairperson of the Department of Obstetrics and Gynecology and approved by the Board of Trustees.

Yearly Funding Amount: \$40,000.00
Total Commitment: \$160,000.00

Establishment of Named Endowed Funds

Edward R. Grilly Endowed Fund in Chemistry and Physics

The Edward R. Grilly Endowed Fund in Chemistry and Physics was established March 2, 2007, by the Board of Trustees of The Ohio State University with gifts from Edward R. Grilly (B.A., 1940; Ph.D., 1944) and his late wife, JuliaMarie Langham Grilly.

The annual distribution from this fund shall support a scholarship in the Department of Chemistry known as the Edward R. Grilly Graduate Scholarship in Chemistry and provide a scholarship in the Department of Physics known as the Edward R. Grilly Undergraduate Research Scholarship.

Seventy-five percent (75%) of the distribution will provide competitive scholarships for graduate students enrolled in the Department of Chemistry. The chairperson of the Department of Chemistry or his/her designee will determine the process for selecting the award recipients and will recommend recipients to

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the dean of the College of Mathematical and Physical Sciences who will make the final selection.

Twenty-five percent (25%) of the distribution will provide competitive scholarships for undergraduate students majoring in physics who participate in research supervised by members of the Physics Department faculty. The chairperson of the Department of Physics or his/her designee will determine the process for selecting the award recipients and will recommend recipients to the dean of the College of Mathematical and Physical Sciences who will make the final selection.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Mathematical and Physical Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$230,000.00

Carl J. Cron Internship Fund

The Carl J. Cron Internship Fund in the Department of Materials Science and Engineering was established March 2, 2007, by the Board of Trustees of The Ohio State University with gifts from Charles R. Morin, Jr. (B.C.E., 1972; M.S., 1972).

The annual distribution from this fund shall support the development of future scientists and engineers interested in the use of the latest technologies to study physical and mechanical properties of engineering materials, with emphasis on modern corrosion research and testing methods, by funding an internship for a student in the Department of Materials Science and Engineering. The Cron Internship will be awarded annually by the chairperson of the Department of Materials Science and Engineering to deserving students who will work with the Department's modern instrumentation equipment during summer quarter.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$28,641.00 (grandfathered)

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Change in Description of Named Endowed Fund

The Paul Ecke, Jr. Scholar Program Fund

The Paul Ecke, Jr. Scholar Program Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University, with gifts from Paul Ecke III and the late Paul Ecke, Jr. (B.S., 1949). The description was revised March 2, 2007.

The annual distribution from this fund shall be used to provide stipends for junior or senior undergraduate students who work directly with faculty in the Department of Horticulture and Crop Science in the ornamental and floriculture area. The scholar program will consist of an annual competition, with students who have been awarded during their junior year re-applying during their senior year. The program will include a working experience in ornamentals and floriculture, including research and/or work in the Chadwick Arboretum and Learning Gardens.

Award recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

The Robert L. Folk Academic Excellence Scholarship Fund in Medicine

The Robert L. Folk Academic Excellence Scholarship Fund was established March 2, 1990, by the Board of Trustees of The Ohio State University with gifts from various donors. The name and description were revised March 2, 2007.

The annual distribution from this fund shall be used to provide a scholarship to a medical student in the College of Medicine with an outstanding history of scholarship and achievement for excellence in his/her academic performance. The student may be at any level of medical study including an entering student. The award shall be based solely upon academic merit, although other considerations (such as College, University or community service or research efforts) may be considered when competing students have otherwise equal academic records. The selection shall be made by the recommendation of the dean of the College of Medicine in consultation with the associate deans for Student Affairs and for Medical Education, the president of the Medical Alumni Society, and with the College of Medicine Committee for Scholarship Awards and

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the Office of Student Financial Aid, and in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Helen Haden Scholarship Fund

The Helen Haden Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Helen Haden.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It was the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students who are American citizens, who have been accepted for admissions at the University, and who are enrolled in The Michael E. Moritz College of Law. Furthermore, it was the donor's intention that the distribution be used in the following order: University fees and tuition, books, educational expenses and, last, for room and board, living expenses, and like expenses. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Scholarship recipients shall be selected by the dean of the Moritz College of Law in consultation with the Moritz College's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,619,913.83

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The R & L Carriers Athletic Scholarship Fund

The R & L Carriers Athletic Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from R & L Carriers, of Wilmington, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree at The Ohio State University who is a member of the varsity football team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$150,000.00

The Jack E. and Mary C. Short Athletic Scholarship Fund

The Jack E. and Mary C. Short Athletic Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jack E. and Mary C. Short.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree at The Ohio State University who is a member of the varsity football team, as well as a graduate of an Ohio high school. Preference is given to a resident of the southwestern part of the State of Ohio. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director

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of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$102,731.25

The Dennis S. Hoobler Athletic Scholarship Fund

The Dennis S. Hoobler Athletic Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an admiring friend.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a degree at The Ohio State University and is a member of the football team. First preference will be given to a student-athlete from Carroll, Stark, or Tuscarawas Counties, Ohio. Second preference will be given to a student-athlete from the State of Ohio. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

The Bernard M. and Helen Schneider Scholarship Fund

The Bernard M. and Helen Schneider Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Dr. Bernard M. (B.A., 1936; M.A., 1936; M.D., 1940) and Mrs. Helen Schneider.

The annual distribution from this fund shall be used to provide scholarships for one or more students in the College of Medicine based on demonstrated leadership skills. Scholarships are renewable so long as the students continue demonstrating leadership skills and maintain good academic status. Scholarship recipients shall be selected by the dean of the College of Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so

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diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$80,000.00

Molecular Spectroscopy Symposium Endowed Fund

The Molecular Spectroscopy Symposium Endowed Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the International Symposium on Molecular Spectroscopy.

The annual distribution from this fund shall be used to support a symposium and lecture series that will advance knowledge and increase education on the topic of molecular spectroscopy. Expenditures from the fund shall be approved by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Molecular Spectroscopy Symposium.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Molecular Spectroscopy Symposium. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$75,000.00

The Danny and Elaine Stergiou Family Athletic Scholarship Fund

The Danny and Elaine Stergiou Family Athletic Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Danny (B.A., 1976) and Elaine (B.S., 1976) Stergiou of Dublin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's ice hockey team and is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$50,247.73
Total Commitment:	\$150,000.00

The Frederick and Patricia Lichtensteiger Scholarship Endowment Fund

The Frederick and Patricia Lichtensteiger Scholarship Endowment Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael Lichtensteiger (B.S., 1977; M.S., 1980; Ph.D., 1982), David Lichtensteiger (B.S., 1975), Carol Lichtensteiger (B.S., 1975; D.V.M., 1979), Mary Lichtensteiger, Susan Lichtensteiger (B.S., 1980), Larry Lichtensteiger (B.S., 1982), Nancy Lichtensteiger, and Janet Lichtensteiger-Kelly (B.A., 1985).

The annual distribution from this fund shall be used to provide scholarships for Columbus campus students pursuing any of the agricultural majors (agribusiness and applied economics, agricultural communication, agricultural systems management, agricultural education, animal sciences, or crop science) within the B.S. in Agriculture degree program or a B.S. in Food, Agricultural and Biological Engineering degree, with first preference for incoming students from Crestview High School of Convoy, Ohio; second preference for continuing students from Crestview High School of Convoy, Ohio; and third preference for continuing students from Van Wert County, Ohio. Scholarship recipients shall be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid. The College shall inform the Lichtensteiger family of the progress of selection of the candidates in a timely manner.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$50,000.00
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The Lucas Family Scholarship Fund

The Lucas Family Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from G. Robert Lucas (J.D., 1968) and Roberta R. Lucas (B.S., 1965) in memory of William B. Lucas.

The annual distribution from this fund shall be used to provide need-based scholarship support for students in The Michael E. Moritz College of Law at The Ohio State University. Scholarship recipients shall be selected by the assistant dean for Admissions and Financial Aid at the Moritz College of Law.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Alfred E. Stockum College of Medicine Scholarship Fund

The Alfred E. Stockum College of Medicine Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alfred Stockum (B.S., 1953; M.D., 1958) and Mary Ann Stockum of Columbus, Ohio.

The annual distribution from this fund shall provide a scholarship in the College of Medicine for a first-year medical student based on academic merit or financial need. Scholarship recipients shall be made by the recommendation of the dean of the College of Medicine in consultation with the senior vice president for Health Sciences; and with the College of Medicine Committee for Scholarship Awards and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine. Any such alternate distributions shall be made in a

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manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The United Insurance Service Athletic Scholarship Fund in Honor of Bill and Mary Felton

The United Insurance Service Athletic Scholarship Fund in Honor of Bill and Mary Felton was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from United Insurance Service of Tiffin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity athletics team and is pursuing an undergraduate degree at The Ohio State University. First preference will be given to a student-athlete from the Ohio cities of Sandusky, Fremont, Findlay, Tiffin, Bellevue, or Upper Sandusky, or from Monroe, Michigan. Second preference will be given to any student-athlete from the Northwest Ohio region. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Endowment: \$50,000.00
Total Commitment: \$150,000.00

Will Eisner Endowment Fund for the Cartoon Research Library

The Will Eisner Endowment Fund for the Cartoon Research Library was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in memory of Will Eisner from his wife Ann Eisner, family, and friends.

The annual distribution from this fund shall be used to support a distinguished speakers program and research fellowships at the Cartoon Research Library. Expenditures shall be approved by the curator of the Cartoon Research Library.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Libraries. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,588.00 (grandfathered)

David Citino Memorial Fund

The David Citino Memorial Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts given in memory of David Citino from his wife Mary H. Citino, family, and friends.

The annual distribution from this fund shall be used for, but not limited to, support of undergraduate and graduate scholarships and travel abroad experiences for students in the Department of English and the Creative Writing Program. Scholarship recipients will be selected by the dean of the College of Humanities in consultation with the chairperson of the Department of English and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,562.68 (grandfathered)

The Respiratory Therapy Scholarship Fund

The Respiratory Therapy Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert Charles Hawk (B.S., 1986) and friends and supporters of the Division of Respiratory Therapy.

The annual distribution from this fund shall be used to support scholarships for undergraduate and graduate students enrolled in the Division of Respiratory Therapy in the School of Allied Medical Professions who are intent on pursuing a respiratory therapy career. The selection of the recipients shall be made based on academic merit and achievement and at the recommendation of the director of the Division of Respiratory Therapy in consultation with the director of the School of Allied Medical Professions and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

March 1 and 2, 2007 meeting, Board of Trustees

assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Allied Medical Professions in consultation with the director of the Division of Respiratory Therapy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,024.00 (grandfathered)

Cleo and Ella Toombs Medical Scholarship Fund

The Cleo and Ella Toombs Medical Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ella Louise Toombs (M.D., 1981) of Washington, D.C.

The annual distribution shall be reinvested to principal until it reaches \$100,000; upon reaching this level, it will be used to support medical education at the University, consistent with the University's mission and admissions policy. It is the donor's desire that a merit-based scholarship be awarded annually to incoming students in furtherance of the diversity mission in support of College of Medicine efforts to increase the representation of students from groups historically underrepresented in the medical profession who have been accepted for admissions at the College of Medicine. The donor wishes to encourage the recipient to serve as a mentor to others who are considering a career in medicine.

Scholarship recipients will be selected by the associate dean for Admissions and Records in conjunction with the associate dean for Multicultural Affairs and the director of Financial Aid, College of Medicine, and in consultation with the dean of the College of Medicine and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine in consultation with the associate dean for Admissions and Records and in conjunction with the associate dean for Multicultural Affairs and the director of Financial Aid, College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,333.34 (grandfathered)

March 1 and 2, 2007 meeting, Board of Trustees

Edward E. Brady Endowed Scholarship Fund

The Edward E. Brady Endowed Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from C. Randolph Strauch (B.C.E., 1967) in memory of Edward E. Brady (B.C.E., 1970).

The annual distribution from this fund shall be used to provide one or more merit and need-based scholarships for full-time undergraduate or graduate students who were residents of Crawford County, Ohio, at the time they graduated from high school, who are majoring in engineering, and who are attending the Columbus campus. First preference shall be given to students majoring in structural or hydraulic engineering in civil engineering. Second preference shall be given to other civil engineering majors. Third preference shall be given to other engineering majors. Scholarship recipients should have demonstrated financial need and a 3.0 grade point average to qualify. Scholarships are renewable to a maximum of 15 quarters, provided the student maintains a 3.0 cumulative grade point average and continues to demonstrate financial need. Recipients will be selected by the dean of the College of Engineering and the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering and the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Elizabeth G. Rossetti Cheerleading Scholarship Fund

The Elizabeth G. Rossetti Cheerleading Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth G. Rossetti (B.S., 1985; M.A., 1987).

The annual distribution from this fund shall be used to supplement the tuition costs of a student who is a member of the varsity cheerleading team. Scholarship recipients will be selected by the Department of Athletics cheerleading coach in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

March 1 and 2, 2007 meeting, Board of Trustees

assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Upraka-Laga-Schweitzer Fund in Czech Studies

The Upraka-Laga-Schweitzer Fund in Czech Studies was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sharon Marie Schweitzer (B.A., 1984).

The annual distribution from this fund shall be used to defray the cost of tuition or other program costs for an undergraduate or graduate student of Czech language and culture at The Ohio State University. Preference will be given to students in a Czech study abroad program specifically in the Joza Upraka, Alphons Mucha, Dvorak, and Moravian regions of the Czech Republic. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS,
AND A BUDGET CORRECTION**

Resolution No. 2007-109

APPROVAL TO ENTER INTO DESIGN CONTRACTS

DOAN HALL SINGLE PHOTON EMISSION CT INSTALLATION
FISHER COLLEGE OF BUSINESS – SECURITY UPGRADES
LINCOLN TOWER RENOVATION
STATE OF OHIO COMPUTER CENTER – COMPUTER ROOM UPGRADES
ULAR – ANIMAL ENVIRONMENT MONITORING AND ALARM SYSTEM

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

AIRPORT REHABILITATION – SOUTH RUNWAY AND RAMP
DOAN HALL SINGLE PHOTON EMISSION CT INSTALLATION
OARDC – BRANCH FARM IMPROVEMENTS EORDC OFFICE/WORK SHOP
FACILITY
STATE OF OHIO COMPUTER CENTER – COMPUTER ROOM UPGRADES
ULAR – ANIMAL ENVIRONMENT MONITORING AND ALARM SYSTEM

BUDGET CORRECTION

WOMEN'S SOFTBALL STADIUM

Synopsis: Authorization to enter into contracts for design and construction contracts, and re-approval for the Women's Softball Stadium, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

Doan Hall Single Photon Emission CT Installation (N/A)	\$.49M	Operating funds – Hospitals
Fisher College of Business – Security Upgrades (N/A)	\$2.3M	Central University funds
Lincoln Tower Renovation (07-08 capital request)	\$40.0M	University bond proceeds
State of Ohio Computer Center – Computer Room Upgrades (N/A)	\$.40M - \$.50M	State funds
ULAR – Animal Environment Monitoring and Alarm System (N/A)	\$.64M	Development funds – Office of Research

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Airport Rehabilitation – South Runway and Ramp (05-06 capital request)	\$7.8M	Development funds - Engineering & FAA Grant funds
Doan Hall Single Photon Emission CT Installation	\$.49M	Operating funds – Hospitals
OARDC – Branch Farm Improvements EORDC Office/Work Shop Facility (N/A)	\$.81M	General funds - OARDC
State of Ohio Computer Center – Computer Room Upgrades (N/A)	\$.40M - \$.50M	State funds
ULAR – Animal Environment Monitoring and Alarm System (N/A)	\$.64M	Development funds – Office of Research

WHEREAS in accordance with the attached materials, the University desires to correct the total budget for the following project:

Women's Softball Stadium	\$5.1M	Development funds
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March 1 and 2, 2007 meeting, Board of Trustees

*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts for the projects listed above, and reapproval for the Women's Softball Stadium, in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLII for background information and maps, page 937.)

SALE OF REAL PROPERTY

Resolution No. 2007-110

3.44 ACRES, LOCATED ON STATE ROUTE 621
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER,
POMERENE FOREST FACILITY
COSHOCOTON COUNTY, OHIO

Synopsis: Authorization of the sale of 3.44 acres, located on State Route 621, in Keene Township, Coshocoton County, Ohio, is requested.

WHEREAS the State of Ohio for the benefit of The Ohio State University owns real estate known as Pomerene Forest, in Coshocoton County, Ohio; and

WHEREAS the Three Rivers Fire District has approached the University to purchase land at the south end of the Pomerene Forest Facility to construct a building to house the township fire department; and

WHEREAS the appraised value of this property is \$11,000.00 per acre or \$37,840.00, and the property will be sold for the appraised value; and

WHEREAS the appropriate offices of the University have determined that the real estate is not necessary to support the mission of the University and this sale is in the best interest of The Ohio State University; and

WHEREAS the Ohio State legislature has enacted legislation authorizing sale and preparation of a Governor's Deed for transfer of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance, through the Ohio Department of Administrative Services, be authorized to sell all of The Ohio State University's right, title and interest in this property in accordance with the laws of the State of Ohio, upon such terms and conditions as are deemed to be in the best interest of The Ohio State University, with the net proceeds being paid to The Ohio State University to benefit the Ohio Agricultural Research and Development Center (OARDC).

(See Appendix XLIII for background information and map, page 951.)

March 1 and 2, 2007 meeting, Board of Trustees

**SALE OF LAND AND GRANT OF TEMPORARY CONSTRUCTION LICENSE
TO THE CITY OF COLUMBUS**

Resolution No. 2007-111

INTERSECTION OF DEFIANCE DRIVE AND ACKERMAN ROAD
PARCEL 16WD, APPROXIMATELY 0.049 ACRES, COLUMBUS, OHIO

Synopsis: Authorization to sell vacant land containing 0.049 acres, more or less, and to grant a temporary construction license, at the intersection of Defiance Drive and Ackerman Road, to the City of Columbus, for the purpose of installing ADA ramps at the COTA bus stop is proposed.

WHEREAS The Ohio State University owns land along the south side of Ackerman Road at the intersection of Defiance Drive; and

WHEREAS the City of Columbus desires to purchase 0.049 acres, more or less, Parcel 16WD, and to have temporary access for construction purposes for the purposes of installing ADA ramps at the COTA bus stop; and

WHEREAS the City is performing this work under a Federally Funded Program that requires the City to own the property being improved and all work will be completed at the sole cost of the City to benefit the University, the University community, and the City; and

WHEREAS the appraised value of the property desired by the City is \$19,950.00 and the City has agreed to pay the University \$19,950.00 for the value of the University property needed for the project; and

WHEREAS the appropriate University offices have determined that the sale of property and the granting of a temporary construction license as requested by the City are in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to sell and grant a temporary construction license for the property described herein, giving temporary and permanent real property rights to the City of Columbus for the propose of installing ADA ramps at the COTA bus stop.

(See Appendix XLIV for background information and map, page 953.)

PURCHASE OF REAL PROPERTY

Resolution No. 2007-112

NINE (9) PARCELS
2404-2432 KENNY ROAD AND
2410 WOOD AVENUE
COLUMBUS, OHIO 43221

Synopsis: Authorization to purchase the property located at 2404-2432 Kenny Road and 2410 Wood Avenue, Columbus, Ohio 43221, is proposed.

WHEREAS this property has an appraised value range of approximately \$785,000.00 - \$800,000.00 and the owner, Merullo Realty Co., has entered into a real estate purchase contract to sell the property to the University for \$700,000.00; and

March 1 and 2, 2007 meeting, Board of Trustees

WHEREAS this property is located within the University's West Campus Acquisition Area and the appropriate University offices have determined that the purchase of this property would be in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to purchase nine parcels located at 2404-2432 Kenny Road and 2410 Wood Avenue and to acquire title of this property in the name of the State of Ohio for the use and benefit of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XLV for background information and map, page 955.)

**EMPLOYMENT OF CONSULTANTS AND COMPLETION OF
SCHEMATIC DESIGN**

Resolution No. 2007-113

MEDICAL CENTER FACILITIES PLAN CLINICAL EXPANSION PROJECTS

Synopsis: Authorization to contract for external consulting services to review the Medical Center (OSUMC) Facilities Plan to ensure that the project plans are aligned with the physical, programmatic, and financial goals of the Medical Center and those of the University is requested.

WHEREAS in November 2005, the Board of Trustees adopted the 2005 Medical Center Facilities Plan and Project Cancer Expansion Plan; and

WHEREAS in November 2006, the Board of Trustees authorized the University to contract for executive design, programming and construction management services for these projects; and

WHEREAS the Medical Center Facilities Plan Clinical Expansion, estimated to cost approximately \$780 million, is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide; and

WHEREAS to pursue this plan, the University desires to contract for consulting services to review the Medical Center Facilities Plan; and

WHEREAS the University will finalize the business, parking, and infrastructure plans for these Clinical Expansion projects before seeking Board of Trustees authorization to enter into individual project design and/or construction contracts; and

WHEREAS these actions are important to assure that the Medical Center will be able to continue to move forward in a way that is beneficial to the University, the community, and the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into consulting contracts, in accordance with regular University procedures, for review of the Medical Center Facilities Plan to ensure that the project plans are aligned with the physical, programmatic, and

March 1 and 2, 2007 meeting, Board of Trustees

financial goals of the Medical Center and the University, as approved by the Board of Trustees; and

BE IT FURTHER RESOLVED, That design and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization at the appropriate time.

(See Appendix XLVI for background information, page 957.)

Upon motion of Mr. McFerson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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NAMING OF DRIVE

Resolution No. 2007-114

Synopsis: The naming of the campus street which runs from Olentangy River Road west past the Woody Hayes Athletic Center to the Jesse Owens Memorial Stadium, as Irving Schottenstein Drive, is proposed.

WHEREAS The Ohio State University is renovating the Woody Hayes Athletic Center to serve hundreds of students who participate on numerous athletic teams and represent The Ohio State University in its intercollegiate competitions; and

WHEREAS the late Irving Schottenstein was a civic and business leader in Central Ohio, serving on numerous boards including the Columbus Jewish Federation, the Columbus Jewish Foundation, the Leo Yassenoff Jewish Community Center, Big Brothers/Big Sisters, and The Columbus Torah Academy; and

WHEREAS the Irving Schottenstein family has been avid Buckeye fans for decades and has contributed generously to the Woody Hayes Athletic Center renovation project; and

WHEREAS the late Irving Schottenstein had a deep commitment to philanthropic efforts in Central Ohio and with The Ohio State University, including serving as a member of the National Campaign Executive Committee of The Affirm Thy Friendship Campaign for The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That, in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that this campus street be named "Irving Schottenstein Drive."

Upon motion of Mr. Wexner, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by voice vote, with fourteen affirmative votes and one abstention cast by Trustee Schottenstein.

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March 1 and 2, 2007 meeting, Board of Trustees

**APPOINTMENT OF INVESTMENT MANAGERS AND
REALLOCATION OF FUNDS**

Resolution No. 2007-115

Synopsis: Approval of the Appointment of Investment Managers and reallocation of funds is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external Investment Managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment and Reappointment of Investment Managers on February 2, 2007:

NOW THEREFORE BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following changes shall be made:

	<u>Allocation as of 1/31/07</u>	<u>Changes</u>	<u>Revised Allocation</u>
<u>Domestic Large Cap Equity</u>			
State Street S&P 500 Index	\$277,137,891	(\$70,000,000)	\$207,137,891
<u>Domestic Mid Cap Equity</u>			
State Street Extended	\$116,643,629	(\$20,000,000)	\$96,643,629
Meeder 100	\$109,550,977	(\$10,000,000)	\$99,550,977
<u>Domestic Small Cap Equity</u>			
State Street Russell 2000	\$99,698,639	(\$20,000,000)	\$79,698,639
<u>International Equity</u>			
State Street Index	\$154,514,009	\$80,000,000	\$234,514,009
<u>Domestic Fixed Income</u>			
State Street Govt/Credit Indx	\$104,194,676	(30,000,000)	\$74,194,676
<u>Real Estate</u>			
BPG Properties		\$15,000,000	\$15,000,000
<u>Absolute Return Funds</u>			
Davidson Kempner		\$25,000,000	\$25,000,000
King Street		\$25,000,000	\$25,000,000
York		\$25,000,000	\$25,000,000
<u>Venture Capital/Private Equity</u>			
Ohio Tech Angels Fund II-coinvestment		\$500,000	\$500,000

March 1 and 2, 2007 meeting, Board of Trustees

Natural Resources

Goldman Sachs Energy Funds	\$10,000,000	\$10,000,000
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Upon motion of Dr. Cloyd, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Borrer, O'Dell, Hicks, Fisher, Schottenstein, Brass, and Shackelford, and two abstentions cast by Trustees Wexner and Shumate.

(See Appendix XLVII for background information, page 961.)

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Judge Duncan:

Last month the Board approved procedures for the election of the chair of the Board of Trustees and those changes are captured in resolution #19, which is before you for approval.

**PROCEDURES FOR ELECTION OF THE CHAIR
OF THE BOARD OF TRUSTEES**

Resolution No. 2007-116

Synopsis: Amendment of Board of Trustees Bylaw 3335-1-02 for the election of the Chair of the Board of Trustees to codify the determinations made by the Board at its February 2007 meeting is proposed.

WHEREAS Bylaw 3335-1-02 provides for the election, term of office, and qualifications of the Chair of the Board of Trustees; and

WHEREAS with changes in the structure and organization of the Board, there is a need to revise the procedures for the election of the Chair, and the Board took action to develop new procedures at the February 2, 2007 meeting, subject to codification of these procedures at the March 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That Bylaw 3335-1-02 is hereby amended as follows:

1. Each voting Trustee shall be eligible for election as Chair of the Board.
2. The Chair of the Board shall be elected for a two-year term and, subject to the review provided for below, may be eligible to serve a third year.
3. Before the end of the first year and of the second year of the term of the Chair, a proposed Board of Trustees Committee on Trusteeship shall conduct a review of the Chair, and after consultation with the members of the Board, shall recommend to the Board whether an election for Chair shall be held that year.
4. Election of the Chair shall require a majority vote of all Trustees then in office and eligible to vote.
5. Election for the Chair of the Board to serve during 2007-08 shall be conducted at the March 2007 Board of Trustees meeting, with the Chair-elect to serve in that capacity from the March meeting through the May meeting, and take office as Chair at close of the May 2007 meeting.

March 1 and 2, 2007 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That these changes are effective immediately and the Secretary of the Board of Trustees is hereby authorized and directed to incorporate these changes into the applicable sections of the Bylaws of the Board of Trustees.

Upon motion of Mr. Shumate, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

Judge Duncan:

At this time, I would like to read the Ad Hoc Nominating Committee's Report submitted by Karen Hendricks, chair of that Committee:

**REPORT AND RECOMMENDATION OF THE AD HOC
NOMINATING COMMITTEE**

As chair of the Ad Hoc Nominating Committee, I respectfully submit this report and recommendation on behalf of the members of the Committee. They are: Jo Ann Davidson, Brian Hicks, John Ong, Alex Shumate, and myself.

First, our process. Understanding that it is the charge of this Committee to gather information relevant to the profile of the chair, to identify a candidate or candidates for that position, and to make a recommendation to the Board that would assist it in making its selection at a meeting of the full Board, one of our first tasks was to review the Chait Governance Committee's recommendations for the attributes desirable in the next chair of OSU's Board of Trustees. The question posed to the Committee was "Are these the attributes necessary in the next chair of the Board of Trustees?" Those attributes are: collaborative, inclusive, consensus builder; objective, puts the University and Board before self; effective communicator; encourages open, candid, and productive dialogue among all Board members; advances good governance practices; willing to invest time necessary for performance of duties; and tireless advocate for the University.

After a thorough discussion, it was unanimously agreed by the members of the Ad Hoc Nominating Committee that these were indeed the attributes necessary in the next chair of the Board of Trustees, and that these attributes should guide all aspects of our work.

Next, as chair of the Ad Hoc Nominating Committee and with the support of the members of the Committee, I conducted conversations with members of the Board of Trustees. In these conversations, I sought their perspectives on Board leadership.

Finally, the Committee met to review the perspectives shared and to nominate a member of the Board to serve as its next chair.

As a result of those activities, understanding that all voting members of the Board would continue to be eligible for nomination from the floor, and based upon the attributes identified by the Chait Governance Committee and embraced by the members of the Committee, the Ad Hoc Nominating Committee unanimously places the name of Dr. G. Gilbert Cloyd in nomination as the next chair of the Board of Trustees of The Ohio State University.

March 1 and 2, 2007 meeting, Board of Trustees

It is the collective opinion of the Ad Hoc Nominating Committee that Dr. Cloyd both possesses all of the attributes desirable in the next chair, and, more importantly, has demonstrated each and every one of these qualities through his Board service to date. Dr. Cloyd has earned the confidence of the entire Board of Trustees and has demonstrated that he consistently places the interests of the University and the Board before his own.

This is a critical time for The Ohio State University. The University has before it some of the most significant opportunities ever presented in its history; it also faces significant challenges. Moreover, we are about to hire a new president, and the Board is continuing to implement a new governance process. He can serve as a neutral convener and unifier of Board members' thoughts, interests, and objectives. In sum, Dr. Cloyd possesses all of the attributes necessary to successfully lead the Board of Trustees in providing the administration with a sense of purpose and direction that reflects the interests of the varied stakeholders in the future of this great institution.

Mr. Wexner:

I would like to second the nomination and I would like to move that we unanimously support the work of the Committee and their recommendation.

Ms. Shackelford:

I would like to second that motion.

Judge Duncan:

I have a motion and a second to accept the Nominating Committee's recommendation of Dr. G. Gilbert Cloyd as the Board's next chairman. I would like to ask the Board members for a show of hands in accepting this recommendation.

It is unanimous. Dr. G. Gilbert Cloyd has been elected the next chairman of the Board, to take office immediately after the May 4, 2007, Board meeting. Congratulations, Dr. Cloyd.

Dr. Cloyd:

Thank you.

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Thereupon the Board adjourned to meet Friday, April 6, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary



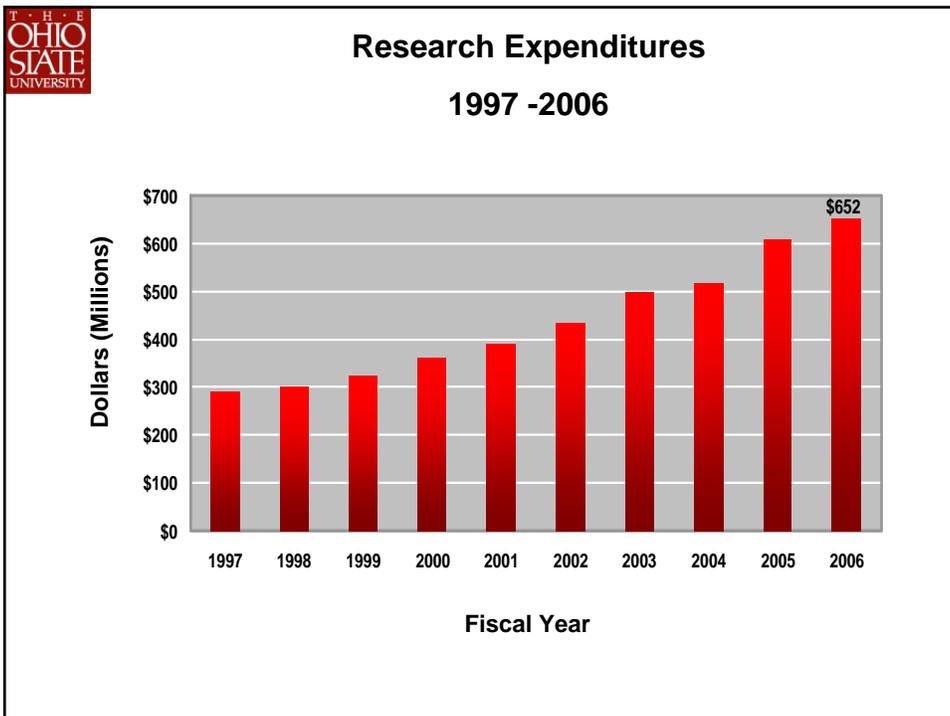
Research Update



Robert T. McGrath
Senior Vice President for Research

614-247-8356
mcgrath.66@osu.edu

OSU Board of Trustees Meeting - March 2, 2007





R&D Expenditures at U.S. Universities and Colleges

Source: Most recent (2005) federal government statistics on university research expenditures.

Institution	2005 Rank Public	2005 Public and Private	Research Dollar Totals (millions)
Johns Hopkins Univ.		1	1,444
Univ. of Michigan	1	2	809
Univ. of Wisconsin Madison	2	3	798
Univ. of California Los Angeles	3	4	786
Univ. of Calif. San Francisco	4	5	754
Univ. of California San Diego	5	6	721
Stanford Univ.		7	715
Univ. of Washington	6	8	708
Univ. of Pennsylvania		9	655
Duke Univ.		10	631
Penn. State U.	7	11	626
The Ohio State Univ.	8	12	609
Cornell Univ.		13	607
Mass. Institute of Technology		14	581
Univ. California Berkeley	9	15	555
Univ. of Minnesota	10	16	549
Univ. of California Davis	11	17	547
Columbia U in New York City		18	535
Washington Univ. St. Louis		19	532
Univ. of Florida	12	20	531



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The Columbus Dispatch

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 Benjamin J. Marrison, Editor
 Glenn Sheller, Editorial Page Editor



THE PLAIN DEALER

Who Chomps the funding?

It took less than a month for Ohio State University to enjoy a small amount of revenge against the school that crushed the Buckeyes' national football championship dreams. The University of Florida ruled the field on Jan. 8, but OSU is winning the battle of the bucks. The state's flagship public university this year continued its steady climb up the rankings for research spending. In fiscal 2005, the most recent year available, OSU ranked 12th among all institutions, public and private—a three notch leap over 2004 that put it ahead of places like Cornell University and the Massachusetts Institute of Technology. Not surprisingly, the University of Michigan ranked ahead of Ohio State in 2005. UM ranked second among all schools—and first among the publics. OSU was No. 8 among publics with Florida at No. 12. Even better for Ohio, OSU has more than doubled its research dollars since 1997 to \$609 million from \$289 million. That spending translates to thousands of jobs: OSU puts the number at nearly 20,000, while other economic models say the total could be as high as 31,000. College football fans may not be comforted, but if the research pace continues, Ohioans will see still more jobs and dollars.

Big ideas

OSU is assuming growing importance as research center

Ohio State University's status as a research institution is like a snowball rolling down a hill, growing and picking up speed: The more prominent and prestigious OSU becomes, by making big discoveries and helping companies to design useful products, the more funding it picks up to do even more research.

Last week, the National Science Foundation released its ranking of U.S. research universities, measured by the amount of money spent on research for the year, and OSU is ranked eighth among public institutions. In 2005, the university spent \$609 million on research. Among all universities, public and private, OSU is ranked 12th.

OSU's ability to do applied research. The latest ranking was based on 2005 numbers, but OSU had an even better 2006, when it spent \$652 million on research.

The university also announced last year that it would be dedicating \$110 million to major research projects to address fundamental concerns, including preventing cancer, finding sources of clean energy and maintaining enough fresh water to sustain life.

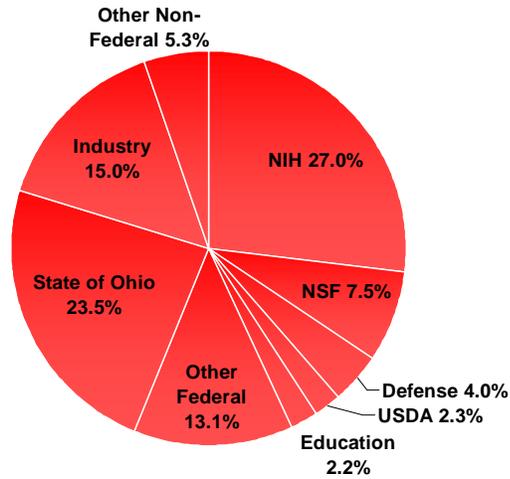
Around 4,000 research projects are taking place at OSU. Not only are graduate students helping out, but hundreds of undergraduate students in various fields are enriching their educations by participating.

They benefit by learning directly from the experts.

And of course, the very best professors and researchers want to be a part of an organization that supports



FY2006 Research Awards by Sponsor



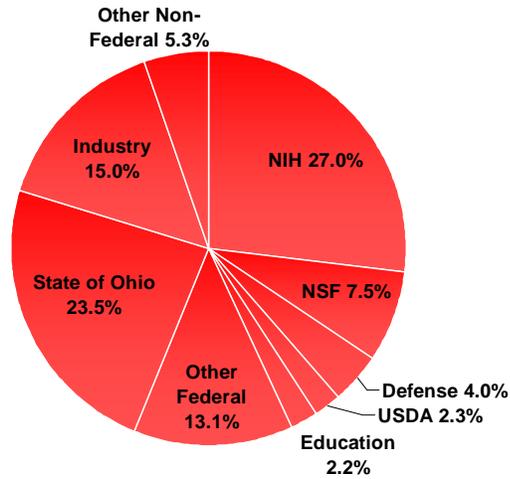
Third Frontier Awards to The Ohio State University

(2002 thru 2006)

<i>Number of OSU Awards</i>	<i>Institutional and Industrial Partners</i>	<i>Third Frontier Awards</i>	<i>Partner Matches</i>	<i>Total Investment</i>
24	~100	\$118 M	~\$200 M	~\$318 M



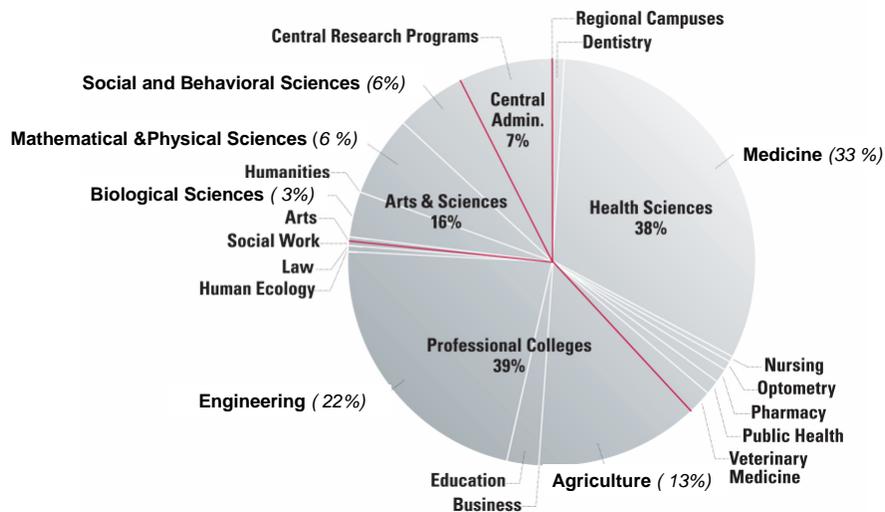
FY2006 Research Awards by Sponsor



Ohio State ranks third nationally in industry funded research



FY 2006 Research Awards by Unit





Notable Research Rankings for 2005

- 12th among all universities, public and private (15th in 2004)
- 8th among public institutions (9th in 2004);
- 3rd in industrially sponsored research (up from 6th);
- 3rd in materials science & engineering (no change);
- 9th in Social Sciences (5th in 2004);
- 9th in Computer Science (12th in 2004);
- 10th in Mathematical Sciences (12th in 2004);
- 10th in Engineering (12th in 2004);
- 25th in Medical Sciences (up from 47th in 2004)
 - \$199 million in '05 - an increase of \$91 million in one year;
 - \$61 million of this dramatic increase represents real growth;
 - \$30 million reflects more careful categorization and reporting of our activities.
 - For 2006, our Medical Sciences total is \$223M, an additional increase of 12%.



Exciting New Proposal Example: Center for Clinical and Translational Science

Leadership and Participants:

- Co-PIs: Rebecca Jackson MD, William Malarkey MD, John Barnard MD
- More than 60 clinical and basic research investigators will develop and apply new knowledge and techniques for patient care
- OSU faculty participants come from the Colleges of Medicine, Dentistry, Nursing, Optometry, Pharmacy, Veterinary Medicine and Public Health
- Columbus Children's Research Institute (CCRI) is a key partner and the CCTS award is equally essential to their continued success in clinical and translational science and research

Fiscal Parameters for this Proposed 5-year Award:

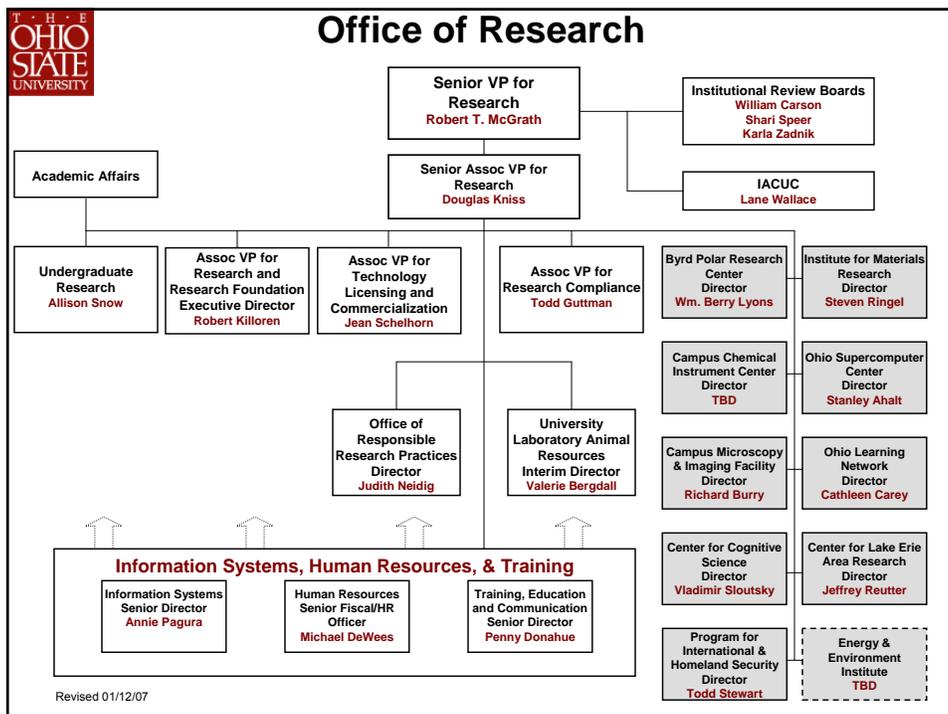
- \$52 million from NIH
- \$12.25 million in institutional matching contributions from:
 - ODOD Research & Development Cost Share Program
 - Ohio State - College of Medicine, President's, Provost's and Research Offices
 - Columbus Children's Hospital



Targeted Investments in Excellence (TIE)

The following programs will share \$110 million of University investment over the next five years.

- Climate, Water and Carbon
- Mathematical Biosciences Institute
- Public Health Preparedness Program
- Center for Cosmology and Astro-particle Physics
- Center for Clean Sustainable Energy
- Advanced Materials Institute
- Population and Health Initiative
- Translational Plant Sciences Initiative
- The Music Industry Program
- Micro-RNA Project





Center for Clean Sustainable Energy

- Professor L.S. Fan holds numerous patents for liquid fuels from coal and the related reduction of hydrocarbon emissions.
- Professor Umit Ozkan is known for her catalysis research on clean use of coal and hydrogen fuel technologies.



A pioneering bio-energy research facility is under construction on the Wooster campus. It will provide an important boost to converting food-processing and agricultural waste into clean, renewable energy.

The OSU Internationally recognized *Center for Automotive Research* opened Ohio's first hydrogen fueling station (one of 15 nationwide) enabling transportation demonstrations with prototype fuel cell powered vehicles.



Advanced Materials Initiative

- Professor Steve Ringel's high performance, light-weight Solar Cells operated flawlessly on the International Space Station.
- In Dec. 07, in partnership with the University of Toledo, the OSU Photovoltaic Program received \$6.8 M in Third Frontier Funding.

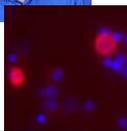


- Dr. Hamish Fraser partners with FEI and AFRL on development & utilization of the world's highest resolution, commercially-available scanning transmission electron microscope.
- With resolution of 0.06 nm, the instrument routinely provides images of individual atoms and molecules, enabling faster and more cost effective development of new materials.



Dr. Jeff Chalmers is using Magnetic Cell Separation Technology for Early Cancer Detection

- His team isolates breast cancer cells (red) from normal blood (blue)
- Start-up Partners: SHOT, Inc., IKOTech, and Columbus NanoWorks
- \$3.5 M from Third Frontier and \$3.5 M from industry





Technology Licensing and Commercialization



	FY2002	FY2003	FY2004	FY2005	FY2006
Licensing Revenue	\$828,000	\$579,000	\$630,000	\$696,000	\$947,000
License/Option Executed	15	19	30	34	28
Invention Disclosures	115	130	161	166	145
Patents Awarded	20	21	26	38	27
Patent Applications	33	35	52	42	41
Start-up Companies	8	4	6	2	5



Undergraduate Research



Robotics Competitions



Fulbright, Goldwater, NSF, OBOR, Udall and Beinecke Scholars



Denman Undergraduate Research Forum
(more than 300 students)

THE OHIO STATE UNIVERSITY
FINANCIAL CONFLICTS OF INTEREST POLICY
FOR FACULTY

I. PREAMBLE

Faculty at The Ohio State University accept an obligation to avoid financial conflicts of interest in carrying out their professional work. This policy is intended to assist faculty members, including administrators with faculty appointments, in avoiding these conflicts. The patterns of administration of tenure initiating units and colleges may include conflict of interest policies specific to their mission composition, and sources of funding.

II. STATE AND FEDERAL LAWS AND REGULATIONS

Federal regulations require the University to adopt a policy governing conflicts of interest in research. In addition, faculty members should be aware that they are also subject to various provisions of Ohio law governing ethics and conflicts of interest in public employment. For example, as a general rule, a university employee may not have an interest in a contract involving the university. In addition, an employee may not use his or her authority or influence to obtain a contract between the university and a family member or business associate of the employee. A university employee may not accept compensation for the performance of his or her university duties from any person or entity other than the university. Finally, the Ohio Ethics Law prohibits university employees from accepting anything of value that will exert a substantial and improper influence upon them with respect to their university duties. Additional information about the requirements of Ohio law may be obtained by consulting the Office of Legal Affairs.

III. POLICY ADVISORY COMMITTEE

In consultation with the Executive Committee of Faculty Council, the Provost shall appoint a Conflicts of Interest Policy Advisory Committee composed of a minimum of six members, two from colleges in the health sciences, two from colleges in the arts and sciences and two from professional colleges (Business; Education and Human Ecology; Engineering; Food, Agricultural and Environmental Sciences; ~~Human Ecology~~; Law; Social Work). This committee shall periodically review the operation of this policy and make recommendations for change as needed. In addition, the Provost shall consult with the committee regarding particularly difficult or complicated conflict of interest situations.

IV. DEFINITION

For purposes of this policy, a financial conflict of interest exists if financial interests or other opportunities for tangible personal benefit may exert a substantial and improper influence upon a faculty member or administrator's professional judgment in exercising any university duty or responsibility, including designing, conducting or reporting research.

V. POLICY

Faculty members, including administrators with faculty appointments, are expected to review their professional activities to determine if conflicts of interest may exist, and to avoid activities that entail or create a conflict of interest.

If a faculty member is engaged in externally funded research, performs consulting, or has other business interests that may create conflicts of interest, the faculty member shall report and manage the activity in a way that will avoid any conflict. The procedures for reporting and managing such activities shall be

promulgated by the Office of Academic Affairs in consultation with the Conflict of Interest Policy Advisory Committee. If the activity cannot be managed to avoid the conflict, the faculty member must refrain from participating in the activity. Examples of situations that might entail or create a conflict of interest are presented below. The examples are by no means exhaustive, and are provided only as samples of some commonly encountered situations.

- Having significant involvement and/or financial interest in an entity that does business with the University.
- Participation in research that is funded by an entity in which the faculty member or the faculty member's family is involved or hold a significant financial interest.
- Entering into consulting agreements that purport to transfer to a private entity intellectual property that belongs to the University. (See the University's Policy on Patents and Copyrights for further detail.)
- Use of one's professional expertise to provide services that compete with services provided by an academic entity within the University.

The University encourages faculty authorship of instructional materials and does not discourage the use of such materials in courses in the faculty member's department. However, every academic unit should establish a policy appropriate to its circumstances that ensures that instructional materials are selected on their academic merit and also ensures that there is no significant conflict of interest or appearance of conflict of interest in the selection of such materials.

This policy shall apply to ongoing and future activities, research grants, projects or programs but not to completed purchases, past transactions or past research grants. The latter are subject to applicable University policies in place at the time these activities were undertaken.

Failure to comply with this policy may result in the filing of a complaint against the faculty member under Faculty Rule 3335-5-04. If the conflict of interest involves a research project administered by the University, whether or not that administration is through the Ohio State University Research Foundation, any action legally required by the funding agency will also be taken.

IX. FACULTY DEVELOPMENT
Faculty Professional Leave
Updated 11/21/2006
[FPL Application Form rev. 8/5/05]

The Ohio State University Board of Trustees approved a Faculty Professional Leave Program for this institution on 9/9/77 (Resolution No. 78-21) based on Statute 3345.28 of the [Ohio Revised Code](#). The Board Resolution requires each college and tenure initiating unit (TIU) to establish formal criteria and procedures for reviewing the merits of proposals submitted from faculty in their units. It is essential that there be careful planning and rigorous peer review of FPL proposals and that the approved purpose for these leaves be strictly fulfilled.

Faculty Professional Leave proposals generally emphasize enhancement of research skills and knowledge. However, an FPL may be used for substantial investment in pedagogical or administrative skills and knowledge when these are judged to be mutually beneficial to the faculty member and his or her academic unit.

The FPL program was created to give faculty a period of uninterrupted time to invest in their professional development. Activities that entail little or no investment in new skills and knowledge are not appropriate for the program. In addition, faculty should restrict other employment activity during a leave to that which clearly enhances the purposes of the leave. (Also see COMPENSATION below.)

In evaluating FPL proposals, departments and colleges should place greatest weight on the merits of the proposal in light of the professional development of the faculty member and the advancement of the academic mission of the department and college. Although there are many advantages to spending the FPL at another university or in industry or at some other appropriate institution, such an appointment is not essential if the plan for the leave is meritorious in its own right.

TIMING

The Faculty Professional Leave (FPL) Program should be considered for any period of intensive study or research not to exceed one academic year.

- A multi-quarter FPL need not be for a continuous period and may bridge an off-duty quarter or semester.
- An SRA and an FPL may occur in contiguous on-duty quarters or semesters (including Spring-Autumn). An FPL will not be granted for less than one quarter

ELIGIBILITY

Statute 3345.28 of the [Ohio Revised Code](#) specifies that only tenured faculty with at least seven years of service as a regular faculty member at Ohio State are eligible for a Faculty Professional Leave at this institution. Years of service at another university and years served in auxiliary appointments cannot be credited toward the required years of service at Ohio State.

Definition of a "year of service" per Board Resolution No. 78-21: *"Academic year of teaching service" shall mean any academic year in which the full-time faculty member, while in such status, whether on nine months or eleven months appointments, had significant responsibilities to an instructional unit or units of the University.*

When a faculty member has taken one or more unpaid Leaves of Absence (LOA) in the course of a seven year period, the years of service will be calculated according to the following guidelines, applicable both to 9- and 12-month faculty. In calculating seven years of service:

An academic year counts as **one full year of service** if the faculty member was on **full-time duty at least two quarters or one semester** of that year.

Situations when a faculty member holds less than a full-time appointment will be resolved on a case by case basis by the Office of Academic Affairs.

A faculty member who takes an FPL, regardless of its duration (one or two semesters or one, two or three quarters), becomes eligible again only after completing an additional seven years of service at Ohio State after the last term of the FPL has been completed.

COMPENSATION

QUARTERS on leave Salary reduction

1 or 2 No reduction

3 or 4..... 1/3 over the year

SEMESTERS on leave Salary reduction

1 No reduction

2..... 1/3 over 2 semesters

The salary as calculated above represents *the total amount that may be earned from Ohio State general funds*. Thus departments and colleges may not rehire faculty during the period of their FPL leave to teach or to engage in other supplementally compensated activities.

The FPL application should describe any *non Ohio State* compensation that the faculty member will receive during the period of the FPL. Double compensation is illegal under Ohio law; thus faculty cannot be paid twice for the same work--once by the University and once by an external body. The Board of Trustees statute permits faculty on FPL for longer than one quarter to augment their leave stipend with funds from external sources such as research grants, provided that:

- The activity to be compensated supports the purposes of the FPL.
- The combined external support and reduced leave stipend *do not exceed the level of the regular annual salary*.

In the event that external support funds are available that produce a salary higher than the regular annual salary, the excess must be used to reimburse the University for its costs.

When a faculty member documents substantial increased living costs necessitated by the leave, an exception to this policy may be made with the approval of the appropriate dean and the provost.

Colleges may create, with the approval of the Office of Academic Affairs, competitive programs for replacing, from non general funds sources, some or all of the reduced salary associated with an FPL.

FACULTY OBLIGATIONS

As part of the application process, faculty are required to sign a three-part statement that:

- They understand and accept their obligation to return for a full year of service to the university following completion of the FPL.
- They understand that supplemental compensation, or other compensation from university general funds, is not permitted during an FPL.
- They are required to submit a written report (see below) of goals and accomplishments within 60 days of the date of their return to service.

[FPL Application PDF](#) or [FPL Application Word](#) [rev. 8/5/05]

FPL REPORT

The FPL Report form [FPL Report PDF](#) or [FPL Report Word](#) is NOT required so long as the requested information—a **brief summary of goals and accomplishments**—is submitted. Please send to the attention of Bobbie Houser by any of the following methods:

- CAMPUS MAIL—203 Bricker Hall, 190 North Oval Mall
- FAX—614-292-3658
- E-MAIL—Houser.73@osu.edu (report may be either in the body of the message or attached as a WORD document)

The report is ordinarily copied to the TIU head and college dean or regional campus dean if applicable; however, the TIU and college may ask for a more detailed report than the brief summary required by OAA.

APPROVALS NEEDED FOR FACULTY PROFESSIONAL LEAVE

COLUMBUS CAMPUS

- TIU head
- College dean
- Office of Academic Affairs
- Board of Trustees

REGIONAL CAMPUS

- Regional campus dean
- TIU head
- Office of Academic Affairs
- Board of Trustees

[FPL Application PDF](#) or [FPL Application Word](#) [rev. 8/5/05]

The college or regional campus sends to the Office of Academic Affairs (OAA):

1 ORIGINAL + 1 COPY of the complete application including all attachments, except Item 13 (*Curriculum Vitae*)--**SUBMIT ONLY 1 CV**.

Proposals should reach OAA **at least two (2) months prior to the start of the proposed leave**. Individual colleges and regional campuses may establish their own deadlines for reviewing FPL proposals.

The Office of Academic Affairs will approve FPL proposals that are consistent with the technical requirements of the program and that have been approved by the TIU head and college dean or regional campus dean. Once approved by OAA, leaves are recommended to the Board of Trustees for final approval. OAA

notifies the college dean or regional campus dean when Board approval has been granted.

Regional campus proposals are reviewed and approved first by the regional campus dean and then forwarded to the TIU head for approval. The proposal is then returned by the TIU to the regional campus, which is responsible for submitting the leave application to the Office of Academic Affairs. The college office in which the TIU is located is notified, but is not directly involved in the approval process.

CHANGES IN TIMING OR CANCELLATION

The State of Ohio annually monitors the timing and completion of Faculty Professional Leaves. FPLs are a matter of public record; therefore faculty members may not cancel or change the timing of a leave without submitting a written request for the change through the same levels of approval listed above.

- **No special form is required to change or cancel an FPL but the request must be made in writing.**
- The faculty member submits a written explanation to the TIU head or regional campus dean, which is directed to the Office of Academic Affairs after signatures of concurrence at the next level have been added.
- OAA submits the change or cancellation to the Board of Trustees for final approval as a matter of public record and notifies the college dean or regional campus dean when Board approval has been granted.
- Changes in timing may occur prior to the start of the leave or during the leave.



Doan Hall Single Photon Emission CT Installation

315-07-1501

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

363,616 ASF/669,869 GSF Age: 1951

Description:

This project will renovate two rooms in Doan Hall for the installation of a new Single Photon Emission Computed Tomography scanner.

Project Information:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-OSUMC Health Systems	\$484,680.00					
Total:	\$484,680.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$484,680.00	03/02/2007		
DESIGN				
Schematic Design Approval		04/01/2007		
Design Dev Document Approval		05/01/2007		
Construction Document Approval		06/01/2007		
BIDDING				
Bidding Approved BoT	\$484,680.00	03/02/2007		
CONSTRUCTION				
Construction Start		09/01/2007		
Completion		12/01/2007		

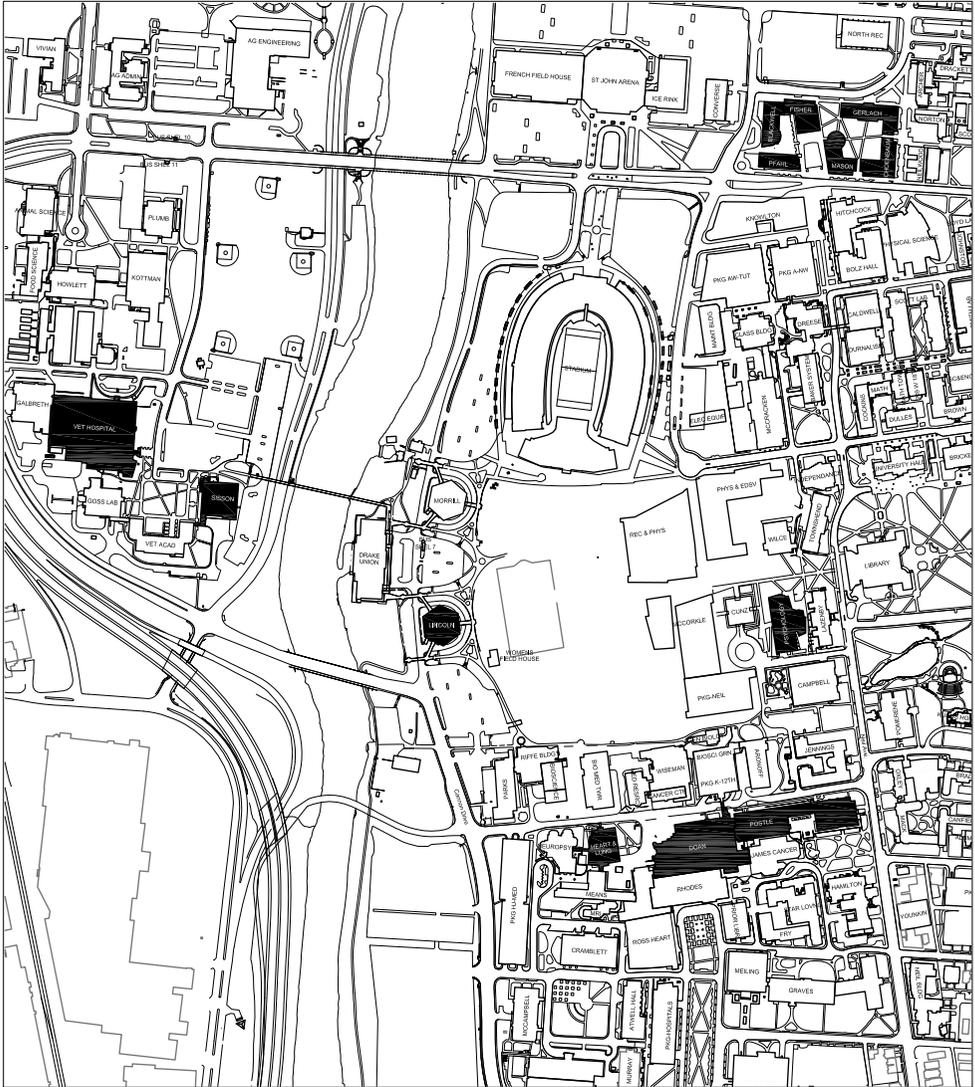
Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

Core, Medical and Midwest Campus Projects

- Doan Hall - Single Photon Emission CT Installation
- Fisher College Business - Security Upgrades
- Lincoln Tower Renovation
- ULAR - Animal Environment Monitoring and Alarm System



Office of Business and Finance / Board of Trustees Meeting

March 2, 2007





Fisher College of Business - Security Upgrades

9986-07205-094

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Fisher Hall, Max M	61,406 ASF/132,574 GSF	Age: 1998
Location(s): Gerlach Graduate Programs Bldg, J B	33,990 ASF/68,621 GSF	Age: 1998
Location(s): Schoenbaum Undergrad Program Bldg	30,130 ASF/62,754 GSF	Age: 1999
Location(s): Mason Hall, Raymond E	36,449 ASF/68,027 GSF	Age: 1999
Location(s): Pfahl Executive Educ Bldg, John K	23,364 ASF/58,054 GSF	Age: 1999
Location(s): Blackwell Inn At Fisher College	67,039 ASF/128,031 GSF	Age: 2002

Description:

Replace existing card access and alarm monitoring system in Blackwell, Pfahl, Fisher, Gerlach, Mason, and Schoenbaum.

Project Information:

How does this project advance the Academic Plan? The project improves the security and provides improved control of access to the Fisher College of Business buildings for students, faculty, and staff.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
2007 Central Funds - ACAMS & TCP/IP	\$200,000.00					
2008 Central Funds - ACAMS & TCP/IP	\$2,100,000.00					
Total:	\$2,300,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,300,000.00	03/02/2007		
CONSTRUCTION				
Construction Start		12/15/2007		
Completion		04/30/2009		

Project Team:

Project Manager: Walter Ingram

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Lincoln Tower Renovation

315-07-2025

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Lincoln Tower, Abraham

208,606 ASF/322,387 GSF Age: 1967

Description:

This project will renovate floors 1-15 into residence rooms and upgrade floors 16-24 to provide improved student living space.

Project Information:

This project may include renovations to the bridges.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional dormitory space and improving the on-campus student living space.

Outstanding Funding Issues: This project is funded with future University bond proceeds; Student Affairs will use their own auxilliary funds as an interim funding source until bond proceeds become available.

Timing Issues: Construction will begin after the Student Academic Services Building project (#315-2005-992-2) is complete and occupants have moved in, anticipated in September 2008. This facility must be complete by Fall quarter 2011.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$3,304,500 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$40,000,000.00					
Total:	\$40,000,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				12/20/2006
6540 Received by Facilities Design and Construction				01/09/2007
Arch/Engr Approved by BoT	\$40,000,000.00	02/02/2007	03/02/2007	
CONSTRUCTION				
Construction Start		09/01/2008		
Completion		08/01/2011		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



State of Ohio Computer Center - Computer Room Upgrades

315-07-2076

Requesting Agency(s): OHIO SUPERCOMPUTER CENTER

Location(s): State of Ohio Computer Center

ASF/7,000 GSF Age: 1994

Description:

This project will renovate the computer room on the 4th Floor to house the new IBM e1350 Cluster AMD Rack Computer System.

Project Information:

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing an improved computer system to meet the demands of faculty, students, and Ohio's top researchers.

Outstanding Funding Issues: None

Timing Issues: Renovation must be completed prior to the computer system being delivered and installed.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Ohio Supercomputer Center	\$500,000.00					
Line Item						
Total:	\$500,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$400,000.00 - \$500,000.00	03/02/2007		
BIDDING				
Bidding Approved BoT	\$400,000.00 - \$500,000.00	03/02/2007		
CONSTRUCTION				
Construction Start		05/01/2007		
Completion		08/30/2007		

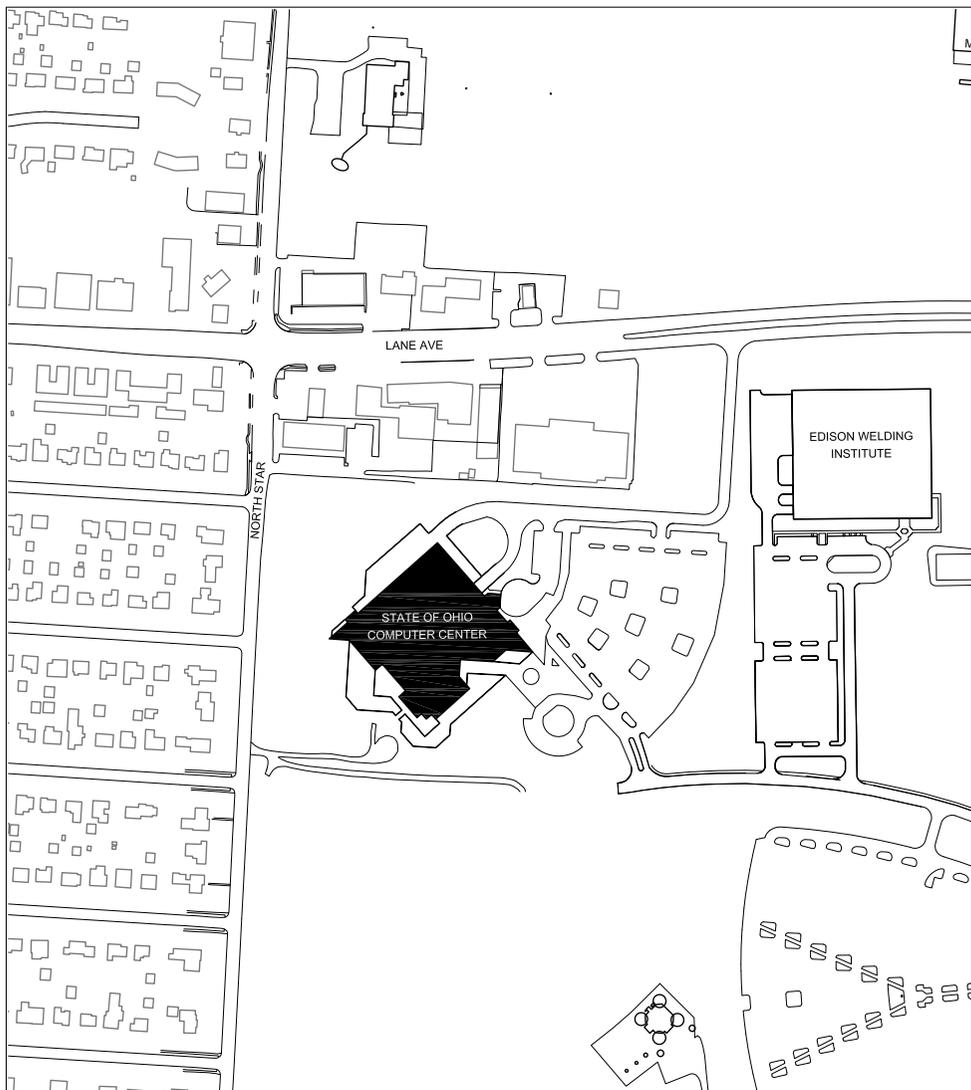
Project Team:

Project Manager: Cihangir Calis

Project Coordinator: Melissa Griffin

West Campus Projects

- State of Ohio Computer Center - Computer Room Upgrades





ULAR - Animal Environment Monitoring and Alarm System

315-07-1505

Requesting Agency(s): UNIVERSITY LABORATORY ANIMAL RESOURCES

Location(s): Postle Hall, Wendell D.	169,109 ASF/278,169 GSF Age: 1950
Location(s): Sisson Hall, Septimus	29,222 ASF/130,353 GSF Age: 1957
Location(s): Davis Heart & Lung Research Inst	75,632 ASF/133,856 GSF Age: 2000
Location(s): Veterinary Hospital	140,213 ASF/222,496 GSF Age: 1973
Location(s): Psychology Building	75,541 ASF/0 GSF Age: 2005

Description:

This project will provide monitoring of environmental conditions within multiple ULAR Facilities.

Project Information:

How does this project advance the Academic Plan? This project will provide a monitored research environment for faculty and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Research	\$640,000.00					
Total:	\$640,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$640,000.00	03/02/2007		
BIDDING				
Bidding Approved BoT	\$640,000.00	03/02/2007		
CONSTRUCTION				
Construction Start		02/15/2008		
Completion		11/01/2008		

Project Team:

Project Manager: Cihangir Calls

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Airport Rehabilitation - South Runway and Ramp

315-2002-931-1

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): Various Locations, Franklin County

ASF/O GSF Age:

Description:

This project includes the repair of the south runway, ramp and relocation and upgrade of the air guidance system.

Project Information:

Due to increased FAA funding the total funds available has increased from \$4,602,815 to \$7,759,331 which allows the project to cover additional rehabilitation work including the relocation and upgrade of the guidance system which will also meet FAA revised standards.

How does this project advance the Academic Plan? This project will enhance operational safety at the airport.

Outstanding Funding Issues: This project will be funded by a FAA grant and matching funds from College of Engineering. The project needs to have a bid result back by August 1, 2007 to meet FAA grant application deadline.

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$197,060.00	\$751,583.00				
Grant-Federal Aviation Association	\$4,405,755.00	\$7,007,748.00				
Total:	\$4,602,815.00	\$7,759,331.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$8,400,000.00	02/07/2003	02/07/2003	02/07/2003
Arch/Engr Approved by BoT (Project Budget Increase)	\$9,492,000.00	09/22/2006		09/22/2006
DESIGN				
Schematic Design Approval		03/31/2005	02/15/2007	
Design Dev Document Approval		03/31/2005	02/15/2007	
Construction Document Approval		05/09/2005	02/15/2007	
BIDDING				
Bidding Approved BoT	\$7,759,331.00	06/01/2005	03/02/2007	
CONSTRUCTION				
Construction Start		10/15/2007	04/15/2008	
Completion		06/30/2008	10/15/2009	

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

ZANDE AND ASSOCIATES - Design



OARDC - Branch Farm Improvements EORDC Office/Work Shop Facility

315-2002-933

Requesting Agency(s): OARDC-OUTLYING BRANCHES

Location(s): Residence 28-EORDC Unit 1	1,240 ASF/1,348 GSF Age: 1966
Location(s): Bull Barn-EORDC Unit 1	1,546 ASF/1,680 GSF Age: 1972
Location(s): Farm Shop-EORDC Unit 1	1,159 ASF/1,260 GSF Age: 1966
Location(s): Machinery Shed 1-EORDC Unit 1	994 ASF/1,080 GSF Age: 1966

Description:

This project will construct a new office/workshop building, renovate the Bull Barn and Farm Shop, and demolish the Residence 28 and Machine Shop. Work includes extension of all site utilities and roadway.

Project Information:

How does this project advance the Academic Plan? The Academic Plan is advanced by providing an expanded and enhanced animal research facility focusing on beef nutritional studies with a new facility. Also the project will replace existing unsafe and outdated support facilities with new.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project addresses \$423,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
OARDC	\$794,000.00	\$806,937.00				
Total:	\$794,000.00	\$806,937.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$794,000.00	12/05/2003		12/05/2003
DESIGN				
Arch/Engr Contract		05/15/2004	03/11/2005	03/11/2005
Schematic Design Approval			02/17/2006	02/17/2006
Design Dev Document Approval		03/30/2006	11/21/2006	11/21/2006
Construction Document Approval		06/30/2006	02/02/2007	
BIDDING				
Bidding Approved BoT	\$806,937.00	03/02/2007	03/02/2007	
Bid Opening		08/15/2006	03/20/2007	
CONSTRUCTION				
Award of Contracts		10/15/2006	05/18/2007	
Construction Start		10/30/2006	06/01/2007	
Completion		08/30/2007	04/04/2008	

Project Team:

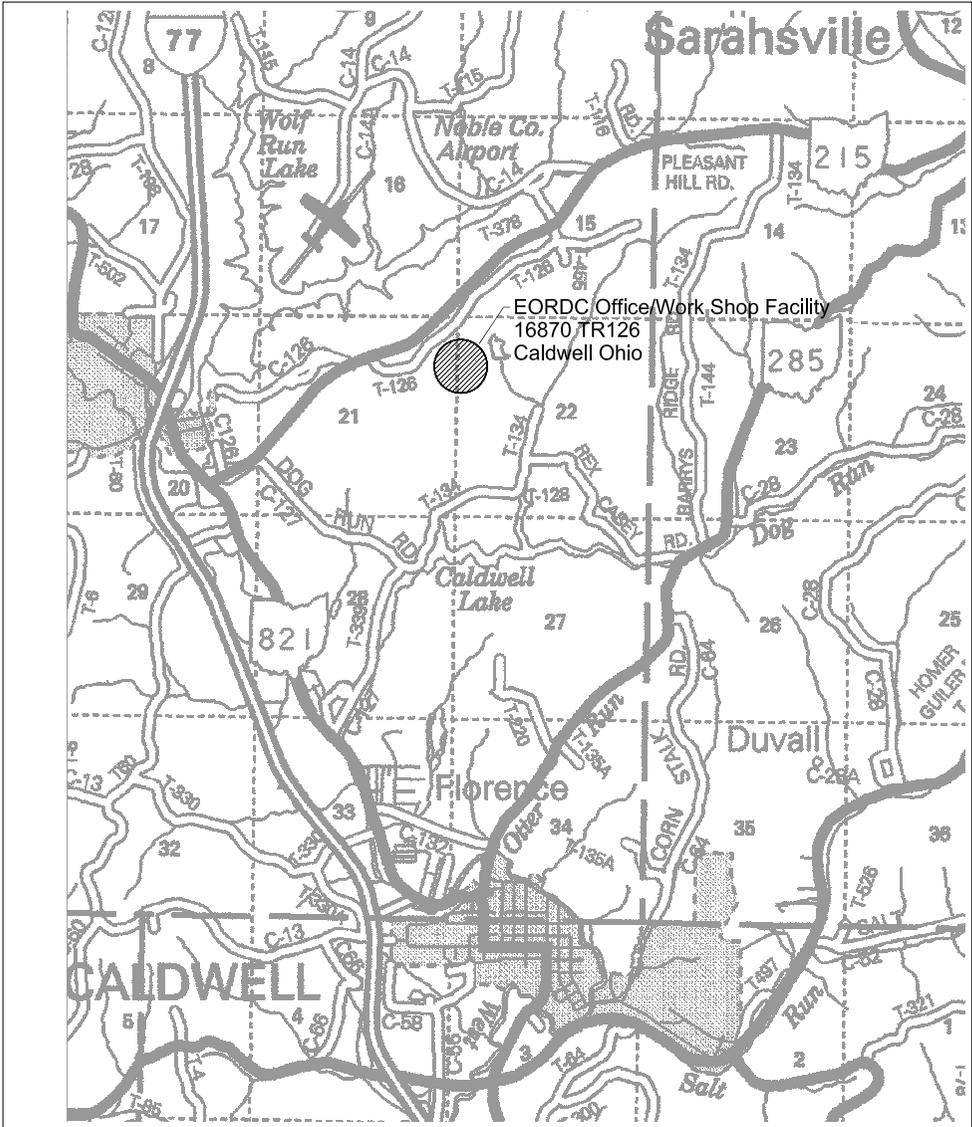
Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

STUBBS ADDIS AND ADAMS INC - Design

OARDC Campus

- Branch Farm Improvements EORDC Office/Work Shop Facility



Office of Business and Finance / Board of Trustees Meeting

March 2, 2007





Women's Softball Stadium

315-2005-998

Requesting Agency(s): ATHLETICS

Location(s): See Project Information

ASF/0 GSF Age:

Description:

This project will construct a softball stadium for varsity women's athletics with seating for 1,500-2,000 spectators. Support spaces will include, but are not limited to, home and away locker rooms, home team lounge, umpire locker rooms, press box, public restrooms and concessions.

Project Information:

The project scope was increased during design to accommodate amenities that are necessary for a fully-functional facility but had not been identified in the feasibility study, including storage space; additional restroom areas; coaches support; and building support spaces.

How does this project advance the Academic Plan? The greatly improved facilities will benefit the experience of current student athletes and aid in the recruiting process for future student athletes. A new facility will also allow the University to comply with the NCAA Title IX program requirements.

Outstanding Funding Issues: None

Timing Issues: Construction must occur during the off-season, from mid-summer to early spring, and must be complete by the 2008 softball season, beginning in March 2008.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Athletics	\$2,517,673.00	\$5,083,183.00				
Total:	\$2,517,673.00	\$5,083,183.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,821,055.00	12/02/2005		12/02/2005
Arch/Engr Advertisement		12/20/2005		12/19/2005
DESIGN				
Arch/Engr Contract		05/15/2006	05/30/2006	06/23/2006
Design Dev Document Approval (SD/DD)		10/20/2006		10/20/2006
Construction Document Approval		12/18/2006		12/18/2006
BIDDING				
Bidding Approved BoT	\$4,313,202.40	02/02/2007		02/02/2007
Bidding Approved BoT (Budget Correction)	\$5,083,183.00	03/02/2007		
Bid Opening		04/01/2007		
CONSTRUCTION				
Construction Start		06/15/2007		
Completion		03/15/2008		

Project Team:

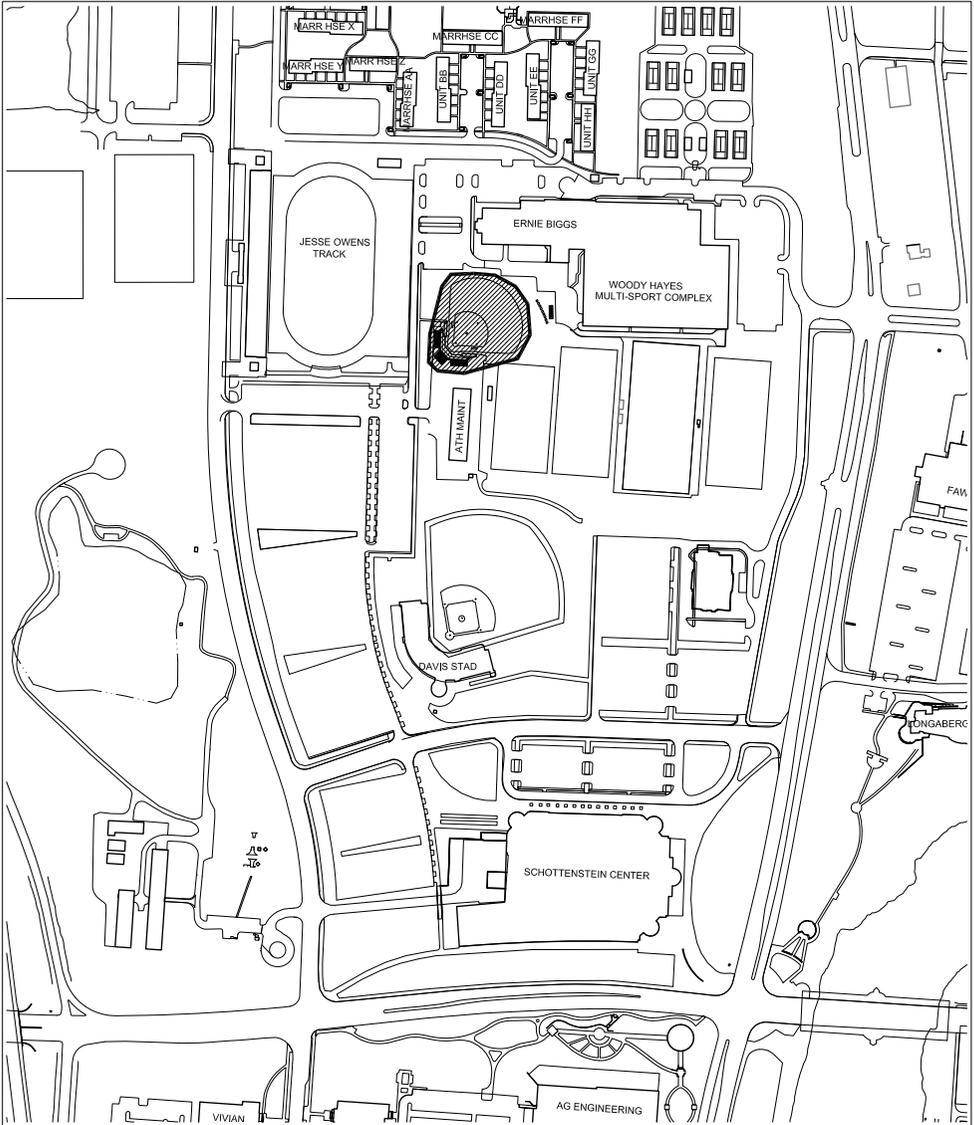
Project Manager: Thomas Heretta (heretta.1@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

GBBN ARCHITECTS - Design

Midwest Campus Projects

- Women's Softball Stadium



Office of Business and Finance / Board of Trustees Meeting

March 2, 2007



SALE OF REAL PROPERTY

3.44 ACRES, LOCATED ON STATE ROUTE 621
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER,
POMERENE FOREST FACILITY
COSHOCTON COUNTY, OHIO

Background

Location and Description

The property is located at the Ohio Agricultural Research and Development Center (OARDC), Pomerene Forest Facility, which consists of 97.36 acres and includes 3.44 acres, located on State Route 621, in Keene Township, Coshocton County, Ohio. This property is at the south end of the Pomerene Forest Facility. The property is not part of the active education and research activities of OARDC at the Pomerene Facility. The property is separated from the Pomerene Forest Facility by a significant tree line and ridge.

The Three Rivers Fire District approached the University to purchase 3.44 acres to construct a new and larger township fire house. The location of the property provides access to major thoroughfares and improves the response time of the township fire department. This will benefit the University and the surrounding community.

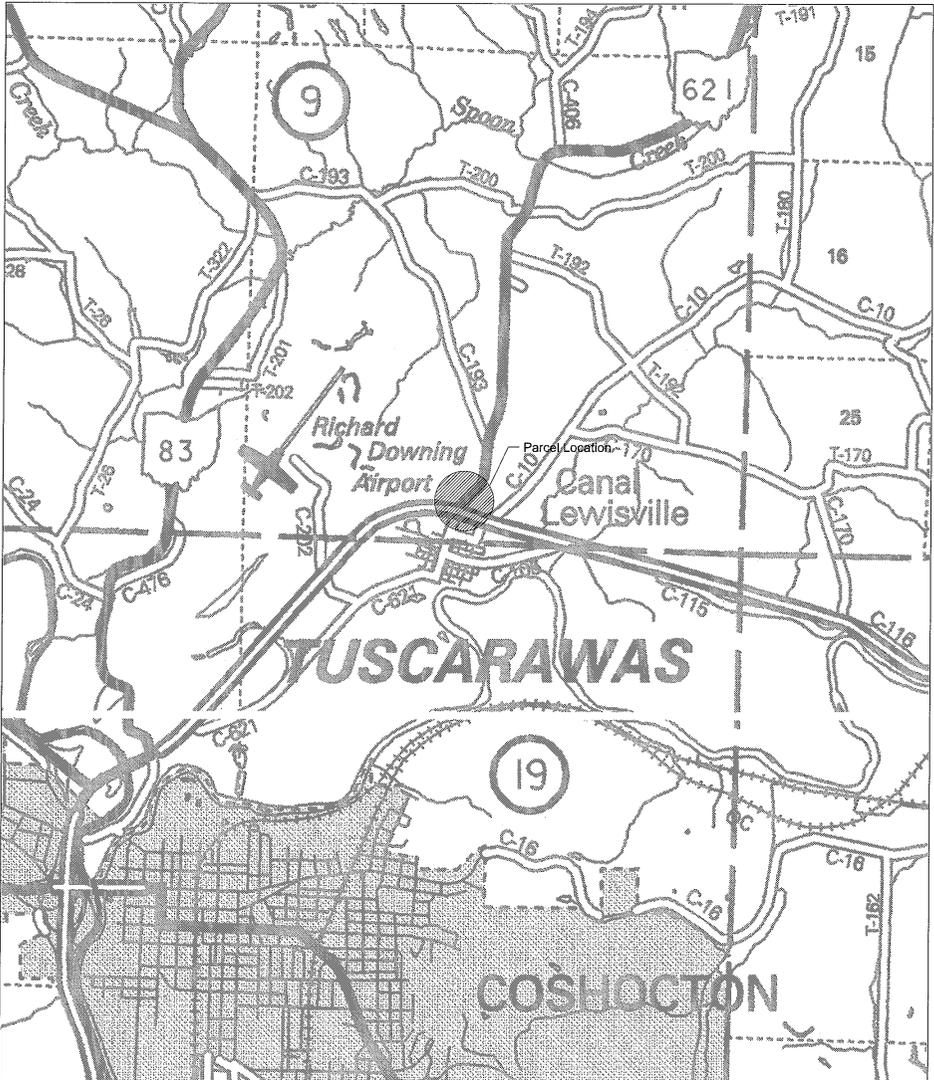
Legislation approving the sale and authorizing a Governor's Deed has been passed by the state legislature. Execution of the deed and completion of the sale remain conditioned upon Board approval.

Appraisals and Consideration

Charles G. Snyder conducted an appraisal and as of May 12, 2006 valued the property at \$11,000.00 per acre or \$37,840.00. The purchase price for the transfer of the property is \$37,840.00. OARDC will receive the proceeds of the sale. We have deemed this purchase in the best interest of the University.

Sale of Real Estate, 3.44 Acres Pomerene Forest, Coshocton, Ohio

- OARDC, Pomerene Forest, Coshocton, Ohio Sale of Real Estate, 3.44 Acres, at the Intersection of State Route 621 and State Route 36



Office of Business and Finance / Board of Trustees Meeting

March 2, 2007



**SALE OF LAND AND GRANT OF TEMPORARY CONSTRUCTION LICENSE
TO THE CITY OF COLUMBUS**

INTERSECTION OF DEFIANCE DRIVE AND ACKERMAN ROAD
PARCEL 16WD, APPROXIMATELY 0.049 ACRES, COLUMBUS, OHIO

Background

Location and Description

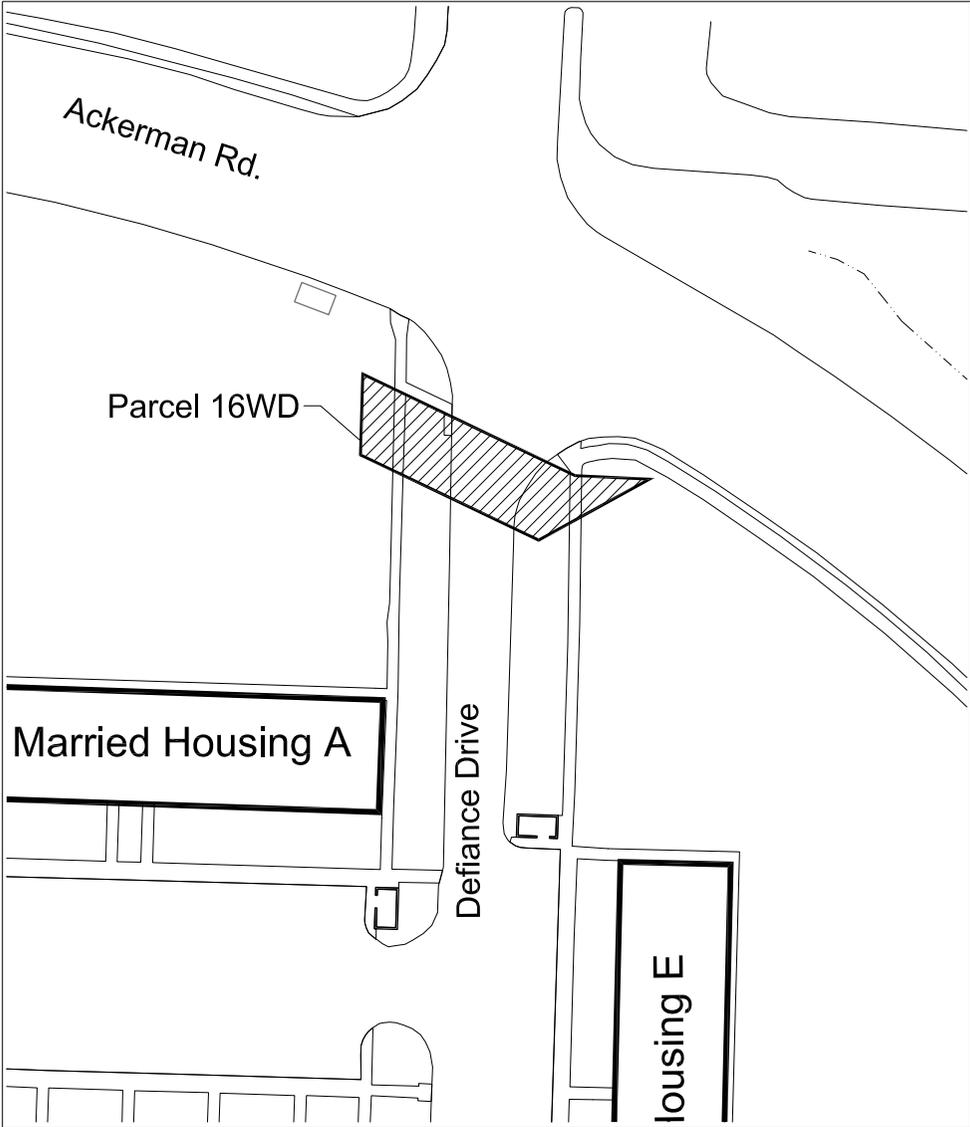
The City of Columbus intends to install ADA ramps at various COTA bus stop sites in Columbus. One of their targeted sites is at the intersection of Defiance Drive and along the south side of Ackerman Road. The University has been asked to sell approximately 0.049 acres, known as Parcel 16WD, for the permanent public right-of-way and to grant the City a temporary construction license to commence the proposed improvements. The City is required to acquire the property in order to qualify for Federally Funded Programs.

Appraisals and Consideration

The City will pay Fair Market Value (FMV) for any property acquired for this program. A limited scope appraisal was completed by Edwin N. Merrell indicating the value of the property being acquired to be \$19,950.00. The City will pay the University \$19,950.00 for the permanent right of way and the temporary construction license.

Sale Of Land And Grant Of Temporary Construction Licence To The City Of Columbus

- Sale of Land and Grant of Temporary Construction License to the City of Columbus, at the Intersection of Defiance Drive and Ackerman Road Parcel 16WD, Approximately 0.049 Acres, Columbus, Ohio



PURCHASE OF REAL PROPERTY

NINE (9) PARCELS
2404-2432 KENNY ROAD AND
2410 WOOD AVENUE
COLUMBUS, OHIO 43221

Background

Location and Description

The University is presented with the opportunity to purchase real estate located at 2404-2432 Kenny Road, and 2410 Wood Avenue, Columbus, Ohio 43221. The University exercised its option to purchase the property prior to the owner placing the property for sale to the general public. The properties are located on the east side of Kenny Road, north of Lane Avenue, adjacent to other properties owned by the University, and are located in the West Campus Acquisition Area.

The property being purchased contains eight (8) parcels having 360' of frontage on Kenny Road with an average depth of 135', containing 1.157 acres, improved with commercial buildings containing 9,560 SF, and one (1) parcel located at 2410 Wood Avenue, improved with a 2-story, three bedroom residential dwelling. The property has been appraised by two MAI appraisers, Ralph Berger & Associates and Arnold & Associates, with their appraisal reports indicating values between \$785,000.00 - \$800,000.00. The negotiated purchase price for the property is \$700,000.00. The property is owned by Merullo Realty Co., an Ohio corporation.

Use of the Property

It is the intention of the University to acquire the property and continue to operate the buildings as rental property while a thorough assessment of University needs can be completed. Eventually, the longer term plan would be to remove the structures to provide for new construction to meet the University needs.

Purchase of Real Property - Nine Parcels, 2404-2432 Kenny Road, Columbus

-  Parcels to be purchased
-  Existing OSU Parcels



Office of Business and Finance / Board of Trustees Meeting

February 2, 2007



**FISCAL AFFAIRS COMMITTEE
MARCH 2, 2007**

SUBJECT:

MEDICAL CENTER MASTER FACILITIES PLAN

CONTEXT:

The Medical Center Master Facilities Plan was approved in September 2005 with the understanding that the Administration would return for approval of individual projects.

In the context of overall University priorities and the Medical Center's Strategic Plan and Financial Plan, The Ohio State University Administration and Board of Trustees desire to engage consultants to review the OSU Medical Center (OSUMC) Master Facilities Plan. The proposed \$780 million OSUMC expansion is the largest construction project in the history of the University. In order to ensure that the project plans are aligned with the physical, programmatic, and financial goals of the OSUMC and those of the University, the University Administration and the Board of Trustees have decided to engage an external consultant or consultants to review and validate the overall project scope, assumptions, timeliness and deliverables. This additional review will provide the assurance that the OSUMC will be able to continue to move forward in a way that is beneficial to the University, the community, and the State of Ohio.

RECOMMENDATION:

It is recommended that a consultant or consultants be hired to review and validate key portions of the Medical Center Master Facilities Plan.

CONSIDERATIONS:

- What are the deliverables and the timeline of this review?
- What impact will the review have on the timeline and finances of the project?
- How will the Board be kept informed?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of resolution.

Office of Business and Finance
2/24/07



OFFICE OF THE PRESIDENT

Memorandum

To: Members of the Board of Trustees
From: Karen A. Holbrook, President 
Date: February 22, 2007
Subject: Medical Center Planning

During the past few years, the Medical Center has been involved in a robust strategic planning process designed to enhance its capacity to provide outstanding medical education, conduct world-class medical research, and offer patients the finest medical services as a top-tier medical center. A major element of this effort is the pursuit of a Master Space Plan in the context of the Medical Center's strategic programming and financial plan, and, ultimately, the University's plans and goals.

The proposed Medical Center building program is the largest capital project in the history of the University, and the decisions made now will have an impact for decades to come. Pursuant to discussions at Board committee meetings, it has become evident that it is in everyone's best interest to seek additional outside review of this initiative before taking the next critical steps. To this end, the Chairman of the Board of Trustees has formed a Medical Center Task Force composed of Alan Brass, Robert Duncan, Dimon McFerson, John Ong, William Shkurti, and Leslie Wexner. One of the first actions of the Task Force was to generate a Request for Proposals from consultants who will be charged with reviewing and evaluating the assumptions and planning already conducted by the Medical Center, the University, and community leaders as well as the external professionals who have assisted with this plan development. The review will also take into consideration the relationship of The Arthur G. James Hospital and Richard J. Solove Research Institute with The Ohio State Medical Center within the context of this overall planning. The goal is to provide essential, timely analysis so that the Medical Center will be able to continue to move forward in a way that best serves the University, the community, and the State of Ohio.

**RFP for Consultant to Review
Medical Center Master Facilities Plan**

CONSULTING ENGAGEMENT

GENERAL BACKGROUND

In the context of overall University priorities and the Medical Center's Strategic Plan and Financial Plan, The Ohio State University Administration and Board of Trustees desire to engage a consultant to review the OSU Medical Center (OSUMC) Master Facilities Plan. The proposed \$780 million Medical Center expansion is the largest construction project in the history of the University. In order to ensure that the project plans are aligned with the physical, programmatic, and financial goals of the Medical Center and those of the University, the University Administration and the Board of Trustees have decided to engage an external consultant or consultants to review and validate the overall project scope, assumptions, timelines and deliverables. This added step will provide the assurance that the Medical Center will be able to continue to move forward in a way that is beneficial to the University, the community, and the State of Ohio.

SCOPE

The scope of the project includes review of existing documentation and interviews with critical University and Medical Center personnel. For purposes of this request, "review and validate" means to examine existing plans and supporting materials to ensure they are complete, strategically consistent, and fiscally sound and are achievable within the timeframes indicated and that risks are appropriately identified and managed.

STRATEGIC CONTEXT

- Review and validate the OSUMC Strategic Plan in relationship to the University's plans and goals.
- Review and validate the planning and support for the six signature programs (cancer, critical care, heart, imaging, neuroscience, and transplant).

MEDICAL CENTER MASTER FACILITIES PLAN

- Review and validate the overall strategy and planning principles driving the Master Facilities Plan, including the relation to the six signature programs.
- Review and validate individual and total project budgets of Phase I, including comparisons with appropriate benchmarks.
- Review and validate individual and total project schedules for Phase I, including project sequencing for feasibility of scheduling, coordination and attainability based on a fully functioning Medical Center during construction.
- Review and validate risk management of all facility and financial contingencies, including loss of revenue projections if the project is not brought on line as proposed in the master plan schedule and opportunities for mid-course adjustments.
- Review and validate preliminary plans for Phase II.

FIVE-YEAR FINANCIAL PLAN

- Review and validate the five-year financial plan, including:
 - Revenue and cost assumptions
 - Targets for operating margin, cash on hand and debt coverage
 - How the OSUMC plan fits into the University's long range financial plan
- Review and validate the financial performance of the OSUMC compared to other public and private academic medical centers based on selected indicators (e.g., margin, liquidity, debt) and external financial ratings (e.g., Moody's S&P).
- Review and validate the management options related to the Master Facilities Plan and the five-year financial plan.

FINANCIAL RELATIONSHIP BETWEEN THE JAMES AND ALL OTHER COMPONENTS OF THE OSUMC

- Review and validate the funds flow between The James, the OSU CCC, the OSUMC, and the University.
- Review and validate the financial benefit of the Medicare exemption for The James and the rest of the OSUMC.
- Review and validate costs and benefits of the Master Facilities Plan (Phase I) to The James and the rest of the OSUMC, including James Care and the ambulatory care plans.

RELATED STUDIES

The consultant is also expected to coordinate their review with other ongoing reviews currently underway in other University entities such as Business and Finance and Legal Affairs.

DELIVERABLES

- A preliminary report is expected no later than 30 days after the start of this engagement.
- A final report is expected not later than 60 days after the start of this engagement.
- This review will be coordinated by the Senior Vice President for Business and Finance and the Chief Legal Counsel in consultation with the Board of Trustees, President of the University, the CEO of the Medical Center, and other interested stakeholders as appropriate.

QUALIFICATIONS

The proposed consultant(s) should include financial analysts, business analysts, and construction experts with industry experience. Experience with medical center developments of the type and size being implemented here is preferred. Resumes of each team member should be provided for consideration. The core team members should have an established record of previous work. Client references should be provided.

MEMORANDUM

Date: February 22, 2007
From: Thomas W. Johnson, Interim University Treasurer
To: William J. Shkurti, Senior Vice President for Business and Finance
Subject: Appointment of Investment Managers and Reallocation of Funds

The Office of the Treasurer is recommending to the Investment Committee of the Board of Trustees, the hiring of seven new investment managers and the reallocation of monies between existing investment managers. Of the new manager's, three are in the 'Absolute Return' category, one is in the 'Venture/Private Equity' category, one is in the 'Natural Resources' category and one is in 'Real Estate'. Also one manager has been selected to manage the futures portion of the Portable Alpha strategy. Attached are summary pages for each of the recommended managers.

The Absolute Return managers were recommended by our consultant, Cliffwater LLC. The Office of the Treasurer did additional due diligence including reviewing the investment management agreements and interviewing each of the firms. The Natural Resources and Real Estate managers were identified by the Office of the Treasurer. Cliffwater LLC was asked to complete additional due diligence on the manager and they have concurred with the recommendations. The Venture/Private Equity manager was identified by the University and the Office of the Treasurer did additional due diligence including reviewing the investment management agreements and interviewing the firm.

The addition of these seven managers will provide much greater diversification to those segments of the portfolio. It also moves the portfolio closer to the new asset allocation targets. The reallocation of monies to existing investment mangers is a continuation of the process to reach the new asset allocation targets as approved by the Board of Trustees at the November 2006 meeting. With the exception of the Private Equities/Venture category, we plan to have the new asset allocation targets met by May 2007.

Please let me know if you have any questions.

cc: Alvin C. Rodack
Pranab Bhattacharya
Timothy L. Michel

Private Real Estate Investment Opportunity- Executive Summary

Fund Name:	BPG Properties VIII	Date:	March, 2007
Fund Size:	\$800 Million	GP Commitment:	10%
Term of Fund:	8 Years	Investment Period:	Three Years
Strategy:	Value Added Real Estate	Due Diligence:	Staff/Cliffwater

Organization & People: Based in Philadelphia, BPG Properties (BPG) was established in 1980 to identify, develop and manage real estate investments for the Berwind Group. The Berwind Group is an investment management company that was founded in 1874 that currently sponsors seven companies in different industries. BPG operates independently and has evolved from a financial partner in the 1980's to a full service real estate operating company since the 1990's. BPG launched its first institutional value-added real estate fund in 1993 and has invested approximately \$1.5 billion of equity across seven such funds.

BPG has a staff of 115 real estate professionals with expertise in areas such as acquisitions, development, construction, renovation, finance, asset management, property management, financial controls and dispositions. This broad range of expertise allows BPG to remain independent and rely less on third party providers. BPG has a senior management team of twelve individuals with an average tenure of 18 years with the firm. Lastly, the investment committee is comprised of eight members of the senior management and must approve all investments.

Strategy & Investment Process: BPG's value-added approach to real estate investing includes three primary strategies: 1) *Repositioning*. BPG management will seek to create value through hands-on management in order to improve inefficiencies. Opportunities include changing management, upgrading physical appearance of assets, increasing occupancy, improving tenant mix and minimizing operating expenses. 2) *Development/Redevelopment*. Markets that have attractive real estate fundamentals will be selectively considered for new development. In contrast, BPG will seek under-performing assets in weak markets in need of redevelopment. 3) *Recapitalization*. BPG will target investments with restrictive or insufficient capital structures.

The BPG team utilizes its network of contacts and market research to source potential investments for Fund VIII. Once potential investments are identified, the transaction team conducts site visits, an analysis of the opportunity and proceeds with a letter of intent. A recommendation is made to the investment committee for preliminary approval. Once the initial approval is received, the transaction team proceeds with a more in-depth due diligence analysis, reviews the purchase & sale agreement and the loan application. The potential deal is then submitted to the investment committee for final approval. Upon final approval, the deal is negotiated and proceeds to the purchase and closing process. The BPG asset management team will manage and monitor the progress of the investment, execute the strategic investment plan and ultimately position the asset for a sale.

Portfolio Construction & Diversification: BPG VIII will make real estate investments across a diversified range of property types including office, multifamily, retail, industrial, hotels, residential and land. Investments for BPG VIII will also be spread across numerous markets in the U.S. Additionally, BPG VIII will primarily acquire assets through direct purchases and development acquisitions, but may also invest in mezzanine equity and co-development programs on a strategic basis.

BPG VIII will adhere to the following parameters to further diversify the portfolio and manage risk: 1) No more than 20% of total commitments will be invested in a single asset; 2) Hotel projects will not exceed 5% of total commitments; 3) Investments will only be made in the continental United States; 4) Overall leverage will not exceed 65% of the gross fair market value of the portfolio.

Performance: BPG has invested seven previous value-added real estate funds since 1993. The combined performance of those funds through September 30, 2006 is a net IRR of 14.7%. Over the same time period, the NCREIF Property Index produced a 10.8% return. Additionally, all of BPG's previous funds have produced performance in excess of 10%. The lowest performing fund is currently projected to produce a 12% net return.

Private Real Estate Investment Opportunity- Executive Summary

It should be noted that the NCREIF Property Index returns do not take into account the use of leverage. Due to the use of leverage and active management, private real estate funds should be expected to outperform the index on a net of fees basis. Historically, BPG's series of funds have been able to consistently achieve consistent excess performance versus the NCREIF Index. Value-added real estate investments typically use less leverage than opportunistic funds and have lower risk and return expectations.

Management Fees/Expenses: The management fee for BPG VIII will be 1.5% of total fund commitments during the investment period. After the investment period, the fee will be 1.5% of invested capital (funded commitments at cost less distributions). BPG will receive 20% of the net profits (carried interest) after the investors receive 100% of their capital contributions plus a 9% return compounded annually (preferred return). Organizational expenses will be charged at the fund level, but will be limited to \$500,000 for the life of the fund. Lastly, BPG VIII will provide a first loss guarantee. If upon liquidation of Fund VIII, the limited partners have not received distributions at least equal to capital contributions, BPG and its affiliates will bear the entire loss up to 5%.

Conclusion: BPG is a privately held real estate management firm with direct operational and development expertise. BPG's management team is stable and has experience through several market cycles. BPG has proven an ability to produce attractive and consistent performance through environments. Additionally, BPG and its affiliates will make a significant monetary commitment alongside its investors. BPG VIII will provide exposure to a value-added strategy within the Ohio State University real estate portfolio. ***BPG VIII is recommended for a \$15 million real estate commitment.***

Hedge Fund Investment Opportunity- Executive Summary

Firm:	Davidson Kempner Advisors	Fund Name:	Davidson Kempner Instit. Partners
Category:	Event Driven	Fund Assets:	\$2.5 Billion
Lock-Up Period:	None	Due Diligence:	Cliffwater/Staff

Organization & People: Davidson Kempner Advisors (DK) was founded in 1983 and is based in New York. The firm also operates an office in London. DK has approximately \$9.7 billion in assets under management consisting of event driven and distressed debt funds. The Davidson Kempner Institutional Partners Fund (DKIP) was formed in 1991 and has approximately \$2.5 billion in assets.

DK has 92 employees, including 45 investment professionals and 22 operations staff. DK is a private company owned by ten principals. The average tenure of the ten principals at DK is fifteen years. The investment team is organized by four primary strategies- merger arbitrage, distressed securities, convertible arbitrage and event driven equities. The groups are led by principals who are supported by research analysts and traders. DK has strategically added bench strength as assets under management have grown. Since 2002, the firm has hired fourteen analysts.

Investment Process & Strategy: DK engages primarily in event-driven investments which seek to exploit situations in which announced or anticipated events create pricing inefficiencies. DK follows a bottom-up investment process. Each position is evaluated based on its relative risk/reward versus short-term interest rates. The firm places a high priority on preservation of capital. DK prefers more conservative and predictable deals and is willing to accept lower expected performance. DKIP targets 10%-12% annual net of fees returns with 3%-4% expected volatility.

DKIP will target investments in securities that are experiencing financial distress or that are the subject of proposed changes in the corporate structure or control. Once these types of opportunities are uncovered, the DK team conducts a thorough analysis of the business and financial conditions of the relevant company and analyzes the processes surrounding the event. DK then attempts to determine how the anticipated outcome of the event may affect the company's trading price. Based on the analysis, DK seeks to purchase the securities at a discount to what they believe to be the asset's fair value. In periods where there is a lack of attractive opportunities, DK will hold larger cash positions rather than increase the risk profile of the portfolio.

Portfolio Construction and Diversification: DK's primary areas of expertise are merger arbitrage and distressed management. While these two areas will continue to be the primary focus, DKIP will also invest in other strategies such as event oriented equities, convertible arbitrage and healthcare. In merger arbitrage, the firm will typically invest in publicly announced deals. In distressed securities, DK will generally participate in senior positions of the capital structure. DKIP will allocate capital on an opportunistic basis to strategies offering the best risk/reward profile. As a result, allocation weights will change over time.

Additional mechanisms for diversification and risk control include: utilization of very limited amounts of leverage, maximum concentrated position per issuer limited to 25% of capital, construction of a well-diversified portfolio of at least 50 positions and a daily review of the profit and loss statements. Lastly, investments in illiquid securities will be limited to 5% of the fund's assets. Typically, if the firm invests in illiquid securities, it will be in the form of private placements or certain bank debt.

Performance: From March 1996 through January 2007, DKIP has produced an annualized net of fees return of 10.7% with a 2.8% standard deviation. During the same period, the HFRI Event-Driven Index returned 12.9% with a standard deviation of 6.5%. Although the fund has underperformed the index, the return/risk ratio for the period was substantially greater at 3.86 versus 2.0 for the Index. This is reflective of DK's conservative investment philosophy. Lastly, DKIP has had limited periods of negative absolute performance, as the fund has not had any negative calendar year performance for the past eleven years. During this same period, the firm endured only three down quarters.

Hedge Fund Investment Opportunity- Executive Summary

Fees & Liquidity: DKIP will charge a 1.5% management fee and 20% incentive fee. Additional investment-related fund expenses are expected to less than 10 basis points. Redemptions from the fund can be made on a quarterly basis upon 65 days' prior written notice. There are no early withdrawal penalties or lock-up period associated with DKIP.

Conclusion: Davidson Kempner is a patient, conservative hedge fund manager which has produced high risk-adjusted returns across various market cycles. The firm has a stable and experienced management team that focuses on preserving capital, opportunistic management of distressed situations and capitalizing on pricing inefficiencies. DKIP provides a strong complement to the other event driven hedge fund manager in the portfolio, York Capital Management. ***The Davidson Kempner Institutional Partners Fund (DKIP) is recommended for a \$25 million hedge fund investment.***

Hedge Fund Investment Opportunity- Executive Summary

Firm:	King Street Capital Management	Fund Name:	King Street Capital, LP
Category:	Distressed Debt	Fund Assets:	\$2.5 billion
Lock-Up Period:	Two Years	Due Diligence:	Cliffwater/Staff

Organization & People: King Street Capital Management (King Street) was founded in 1995 by O. Francis Biondi, Jr. and Brian Higgins. King Street is based in New York and has additional offices in London and Singapore. King Street manages two hedge funds, one onshore and one offshore, and has approximately \$7.2 billion in assets under management. The two funds follow the same investment strategy, but have different tax and liquidity objectives. The onshore vehicle, the King Street Capital Fund, LP (KSCF) was launched in April, 1995.

King Street has 77 employees, including 32 investment professionals and 45 operations and support staff. The two founding members share equally in the ownership of the firm and serve as the firm's managing principals as well as the portfolio managers. The firm is structured to support a research oriented process. The research analysts provide coverage on all major industries. The traders keep management updated on the markets, provide transaction execution and generate ideas. The firm has in-house legal expertise devoted to analyzing litigation-related events and bankruptcy situations. The COO and CFO manage the operations and risk management functions. Lastly, the technology team is devoted to improving existing systems and developing proprietary products.

Investment Process & Strategy: King Street's objective is to produce attractive risk-adjusted returns in all types of market environments by capitalizing on mispriced investment opportunities. King Street follows a fundamental and research-driven approach to investing. Downside risk assessment plays a key role in assessing investment decisions. The firm focuses on long/short credit and event-driven opportunities including distressed and out-of-favor situations, shorting of debt and deep value situations. King Street's goal is to generate equity-like returns on each investment by taking fixed income type risk.

King Street evaluates assets and companies, determines whether there is a long or short opportunity and attempts to implement the most favorable risk/reward tradeoff within the portfolio. All key investment decisions must be approved by the firm's two managing principals, Messrs. Biondi and Higgins. The managing principals work closely with the research analysts. The analysts perform research on potential opportunities, monitor their industries and existing investments and generate new investment ideas. The research analysts work closely with the traders who are organized by product area. Senior members of the trading and research teams have the ability to make certain investment decisions, subject to the oversight of the managing principals.

Portfolio Construction and Diversification: King Street invests across multiple strategies, industries, markets, instruments, companies and assets. KSCF will invest in a broad range of securities at any level of a company's capital structure and includes bank debt, corporate bonds, trade claims, equities, credit default swaps, options and other derivative investments. Position sizes typically start as less than 1% of net assets and grow as positive events unfold or through profit generation. King Street seeks to liquidate positions and realize profits as positions move toward their established price targets. King Street generally avoids the explicit use of leverage and will hold large cash positions when new opportunities are in short supply. King Street targets a 3 to 1 upside to downside ratio for investments and a 15% to 20% return expectation. KSCF will typically hold between 100-150 core positions and issuer concentration is limited to 20% of the total portfolio.

Performance: Since its inception in April 1995 through January 2007, the KSCF has an annualized net return of 15.4% with standard deviation of 4.3%. During the same period, the HFRI Distressed Securities Index returned 13.1% with a standard deviation of 5.3%. During the same period, the return/risk ratio was 3.6 for KSCF versus 2.5 for the index. King Street has outperformed the index over a long period of time while taking on less risk. KSCF has only had two down quarters and zero down calendar years since inception.

Hedge Fund Investment Opportunity- Executive Summary

Fees & Liquidity: KSCF will charge a 1.5% management fee and 20% incentive fee. Administrative fees are expected to be around 5 basis points. Redemptions from the fund can be made quarterly subject to a two year lock-up period. King Street can invest up to 15% of the portfolio in side pockets. Side pockets are used for less liquid investments that lack a readily accessible market value.

Conclusion: King Street is a disciplined hedge fund manager that has produced consistently strong risk-adjusted performance over various investment cycles. The firm has grown its assets under management at a reasonable pace and manages a portfolio of distressed debt in a conservative manner. King Street will provide a good complement to the existing hedge fund portfolio. ***The King Street Capital Fund, LP (KSCP) is recommended for a \$25 million hedge fund investment.***

Hedge Fund Investment Opportunity- Executive Summary

Firm:	York Capital Management	Fund Name:	York Institutional Partners, LP
Category:	Event-Driven	Fund Assets:	\$3.5 Billion
Lock-Up Period:	Two Years	Due Diligence:	Cliffwater/Staff

Organization & People: York Capital Management (York) was founded in 1991 by James Dinan. York is based in New York and has additional offices in London and Singapore. York has approximately \$9 billion in assets under management across five event-driven hedge fund products. The York Institutional Partners, LP (YIP) is a diversified event-driven fund with approximately \$3.5 billion in assets.

York has 54 employees including 30 investment professionals. James Dinan and Daniel Schwartz own approximately 90% of the firm. The remaining 10% ownership is shared amongst four senior managers. There are twelve senior investment professionals with an average tenure of eight years with the firm. There are 18 professionals dedicated to operations, legal and compliance management.

Investment Process & Strategy: York has a fundamental approach to investing in event-driven opportunities. York invests on an opportunistic basis, constructing portfolios bottom-up in response to market conditions. York's approach does not rely on the cycle of a particular sector, but rather on corporate change. York strives to implement an all-season investment strategy that is proactive and flexible.

York utilizes its network of contacts, news feeds, industry trends, credit event analysis, liquidity analysis and fundamental analysis to source events that have altered or will alter the company or sector being analyzed. York analyzes potential opportunities in the context of risk/reward, relative versus actual value and the probability of the occurrence of certain events. York will analyze whether or not the marketplace is appropriately discounting the effect of a corporate event. Ultimately, York's goal is to determine the appropriate entry and exit strategies to unlock value in the market.

Portfolio Construction and Diversification: YIP will primarily invest across four event driven strategies which include event equities, credit, value equities and risk arbitrage. York manages position sizes to allocate capital according to risk/reward profiles and liquidity objectives. Capital allocations are made on an opportunistic basis. From 2000 to 2006, York has gradually reduced its exposure to risk arbitrage and increased its exposure to event equities, credit-related opportunities and value equities. YIP will consist of a diversified portfolio of 80 to 100 positions. Individual positions will be limited to 2% of fund assets and YIP will utilize a minimal amount of leverage. YIP will make investments primarily in the United States, but will have the ability to invest internationally. Position limits and stop loss orders are used to mitigate downside risk.

Performance: Since January, 1999 through January, 2007, YIP has an annualized net return of 13.2% with a 7.1% standard deviation. During the same period, the HFRI Event-Driven Index returned 12.4% with a standard deviation of 5.9%. YIP's return/risk ratio for the period was 1.9 versus 2.1 for the HFRI Composite. The fund has outperformed the index with slightly higher volatility. YIP has only had one negative calendar year of performance since its inception in 1991.

Fees & Liquidity: YIP will charge a 1.5% management fee and 20% incentive fee. Additional investment-related fund expenses are expected to less than 10 basis points. Redemptions from the fund can be made on an annual basis subject to a two year lock-up period. Up to 20% of fund assets can be invested in side pockets, which contain illiquid investments such as certain debt investments and private placements.

Conclusion: York follows a multi-strategy, event driven process that has produced consistent and favorable risk-adjusted performance over various environments. York analyzes asset valuations closely, manages downside risk and follows a disciplined purchase and sale strategy. YIP will provide additional diversification and uncorrelated performance expectations to the existing hedge fund portfolio. ***The York Institutional Partners, LP is recommended for a \$25 million hedge fund investment.***

Private Equity Investment Opportunity- Executive Summary

Fund Name:	Ohio Tech Angel Fund II Co-Investment	Date:	March, 2007
Fund Size:	\$2.5 Million	GP Commitment:	0%
Term of Fund:	10 Years	Investment Period:	Seven Years
Strategy:	Pre-Seed & Seed Stage Venture Capital	Due Diligence:	Staff

Organization & People: Based in Columbus, OH, TechColumbus is a non-profit organization formed by a merger of the Business Technology Center and the Columbus Technology Council. The Columbus Technology Council was formed in 2002 with the goal of creating a unified umbrella to strive for growth of the Columbus technology sector. TechColumbus was formed to promote technology-based economic development in the central Ohio region. The Science & Technology Campus Corporation (SciTech) operates under the TechColumbus umbrella.

TechColumbus is forming the Ohio Tech Angels Fund II Co-Investment Fund (OTAF II-CIF). OTAF II-CIF will invest exclusively in investments made simultaneously by the Ohio TechAngel Fund II (OTAF II). The funds will invest side-by-side in pre-seed and seed stage technology companies. OTAF II is a \$2.5 million fund managed by John Huston and TechColumbus. John Huston retired from a career in banking in 2000, and has since been an active business angel, advisor and speaker. Mr. Huston has been an active member of the Ohio Venture Capital Authority since its inception in 2003 and serves as its vice chairman.

OTAF II-CIF will be managed by TechColumbus. The investment committee for OTAF II-CIF will consist of Will Indest from TechColumbus and Ernie Knight from Nationwide Mutual Capital. TechColumbus is in the process of hiring a Funds Manager and additional support staff. The accounting and bookkeeping functions will be outsourced.

Strategy & Investment Process: OTAF II-CIF will make co-investments alongside the primary fund, OTAF II, in pre-seed and seed stage companies located in Ohio. Pre-seed and seed stage investments involve financing an entrepreneur's idea. Typically, the entrepreneur has not developed a business plan or management team. Seed financing is used to help turn a concept into an actual product or service. OTAF II-CIF will focus on investing in the healthcare, information technology and advanced materials business sectors. The objective of OTAF II-CIF is to invest in several business leaders whose mission is to accelerate technology start-up business in Ohio (primarily in Central Ohio).

Deal flow is sourced on a reactive basis. Entrepreneurs approach OTAF management and market their ideas or concepts. The managing member will then evaluate the potential investment opportunities and make a decision on what should be considered by the investment screening committee (ISC). The ISC consists of the Manager (John Huston) and four fund investors. The four ISC investor members will serve on a rotational basis for a six-month term. John Huston will be the only permanent member of the screening committee. The ISC will select, by a majority vote, which investments will be presented at the next Member Meeting. The Member Meetings are open to all fund investors and are held approximately every two months. The investors at the Member Meetings vote on which company additional due diligence should be performed. A majority vote of the investors acts as a trigger for the Manager to form a due diligence team. The due diligence team is comprised of volunteers that are investors in the fund. The due diligence team will conduct a more in-depth analysis of the potential investment. If the due diligence team decides to move forward, a final recommendation is made at another Member Meeting. If there is a majority vote by the investors present at the Member Meeting, the investment is approved. The due diligence team then closes on the investment.

Portfolio Construction & Diversification: Investments in OTAF II-CIF will be made across different industries with the primary focus in information technology, healthcare and advanced materials. OTAF II-CIF will invest over a seven year period. OTAF II-CIF does not currently have any established diversification guidelines. Instead, fund management will invest opportunistically and attempt to invest the fund across several companies.

Private Equity Investment Opportunity- Executive Summary

Performance: One previous fund with a similar strategy is currently being managed by John Huston, SciTech and TechColumbus, OTAF I which was raised in 2004. OTAF I is a \$4.4 million fund which includes a \$1 million state of Ohio grant. The fund has made twelve investments. One has been written-off as a total loss and the others are held at cost. It is too early in the life of the fund to provide a meaningful performance comparison.

Management Fees/Expenses: Initially, the fund will not have a management fee. TechColumbus will bear fund operational expenses. TechColumbus will receive 10% of the net profits (carried interest) after investors receive 100% of their capital contributions plus a 10% compounded annual rate of return (preferred return). Organizational expenses will be charged to the fund. If TechColumbus ceases to be involved in sponsorship of the fund, the new Managing Member will have the ability, in its sole discretion to charge a 3% management fee.

Additional Key Risk Considerations: Seed stage and very early stage venture capital investments contain an increased level of risk in comparison to other private equity investments. The list below identifies some of the key risks associated with an investment in the OFAF II-CIF.

- 1) **Risk of early stage investments.** While early stage venture capital investments may have the potential for significant gains, these investments involve a high degree of business and financial risk and can result in significant loss. Funds containing these types of investments tend to have more investments that lose money than are successful.
- 2) **The fund will make investments in a very concentrated geographic region.** Due to the fact that investments will be limited to Ohio, there may not be as many high quality opportunities available to fund management. This may have a significant impact on the performance of OTAF II-CIF.
- 3) **The members of investment committee for the OTAF II-CIF, Will Indest and Ernie Knight, have not previously worked together.**
- 4) **Lack of performance track record.** The individuals responsible for management of OTAF II- CIF do not have prior experience managing a for-profit venture capital fund.
- 5) **The investment process is managed 'by committee'.** The investment process for the fund involves rotating membership and involves fund investors. This approach could lead to an inconsistent management of the fund and raise conflict of interest issues. Typically, the investment process is managed solely by fund management.
- 6) **The due diligence process is voluntary and consists of investors of the fund.** Typically, fund management has staff dedicated to perform due diligence. OTAF II-CIF will rely on investors in OTAF II to perform due diligence analysis. Investors in the fund may or may not have the appropriate expertise and/or sufficient time to dedicate to this analysis.
- 7) **Other responsibilities of management of OTAF II-CIF.** Management will have responsibilities, duties and commitments outside of OTAF II and OTAF II-CIF that may constrain the time available to manage the fund.

Conclusion: The OTAF II-CIF presents an opportunity to provide financial assistance and encourage the growth of technology-based economic development in Ohio. Ohio represents an underserved area of the venture capital community. However, as mentioned above, there is a significant amount of risk associated with a speculative type of investment such as OTAF II-CIF. ***The OTAF II Coinvestment Fund will be a \$500,000 commitment.***

Private Equity Investment Opportunity- Executive Summary

Fund Name:	GS Concentrated Energy Fund	Date:	March, 2007
Fund Size:	\$500 Million	GP Commitment:	5%
Term of Fund:	10 Years	Investment Period:	Two Years
Strategy:	Natural Resources	Due Diligence:	Staff/Cliffwater

Organization & People: Based in New York, Goldman Sachs was founded in 1869 and is one of the premier international investment banking organizations. Goldman Sachs Asset Management (GSAM) is a separate unit of the Goldman Sachs' investment management division. GSAM manages over \$496 billion in assets across a full range of equity, fixed income, private investment funds and separately managed accounts. The GSAM Private Equity Group (PEG) was established in 1996 to manage the private equity fund-of-funds program. The PEG currently manages approximately \$18 billion in committed assets across four fund programs- diversified, secondary, technology and distressed fund-of-funds. The PEG is currently raising a \$500 million focused energy-related private equity fund, the Goldman Sachs Concentrated Energy Fund (GSCEF).

The PEG has a staff of 80 including 28 investment professionals. The 28-member investment team consists of eighteen portfolio managers and ten analysts. The investment team has direct-investing, M&A, leveraged-finance and operational expertise. The PEG also has deep product management, portfolio analytics & reporting and legal teams. The staff is based in New York and has additional offices in London, Hong Kong, Tokyo and San Francisco.

Strategy & Investment Process: GSCEF will make partnership and direct investments in the energy sector. The fund will focus on the oil, gas, coal, power, energy infrastructure and energy services sub-sectors. The PEG will utilize the Goldman Sachs' network and resources to source and analyze potential investments efficiently. The group focuses on gaining and maintaining access to leading and emerging energy and power private equity managers.

PEG screens potential investments from sources that include industry contacts, investors, consultants and existing managers. If a manager passes the initial screen, it is assessed for a strategic fit within the portfolio. Next, portfolio managers and analysts conduct a comprehensive due diligence analysis. After a potential investment passes through the due diligence process, it must be approved by the investment committee. The PEG focuses on constructing portfolios that have above average performance expectations with reasonable downside protection. GSCEF will invest a significant portion of the fund in direct investments.

Portfolio Construction & Diversification: As mentioned above, GSCEF will invest across several energy-related sectors. The fund will be comprised of partnership and direct investments. At least 25% of GSCEF will be made up of direct investments. GSCEF provides a unique opportunity. The fund is almost fully committed which provides investors significant transparency of the underlying funds and direct investments in the portfolio. This is unusual for fund-of-funds products, which typically take up to three years to make commitments. Below is a list of the pre-specified investments for GSCEF:

Partnership Commitments	Commitment Amt.
Carlyle/Riverstone Global Energy and Power Fund III	\$90 million
Energy Capital Partners I	\$60 million
First Reserve XI	\$100 million
Quantum Energy Partners IV	\$100 million
Direct Investments	
Quantum Resources A1	\$100 million
NE Energy, Inc.	\$12 million
Niska Gas Storage	\$20 million
TOTAL PRE-DEFINED COMMITMENTS	\$482 million

Private Equity Investment Opportunity- Executive Summary

Performance: This is the first concentrated energy fund raised by the PEG, so there is no specific energy fund track record. However, since the fund is already substantially committed, the track record can be evaluated based on the underlying partnership commitments. The aggregate performance of the previous Carlyle/Riverstone funds is 66%. The aggregate performance of the five previous First Reserve funds dedicated to the energy sector is 33%. The aggregate performance of the three previous Quantum funds is 58%. The combined performance of the previous energy equity investments for the management team of Energy Capital Partners I is 55%. In summary, the pre-specified partnership investments for GSCEP have all produced top quartile performance on a consistent basis. The direct investment opportunities will be sourced from the four partnership investments listed.

Management Fees/Expenses: GSCEP will charge a 1% management fee for the first five years of the fund. Starting in year six, the management fee will be 75% of the previous year's fee. Additionally, a performance fee of 5% of fund investment profits and 15% of direct investment profits will be charged only after investors receive 100% of their capital contributions plus an 8% return compounded annually.

Conclusion: The Goldman Sachs PEG is experienced and stable and have proven an ability to construct high-quality private equity fund-of-funds. The GSCEF is pre-specified and is comprised of a blend of high quality, top-tier energy funds and direct investments. The GSCEF provides an opportunity to help mitigate the J-Curve effect, invest a portion of the natural resources portfolio more quickly and provides the potential for strong performance. ***The GS Concentrated Energy Fund is recommended for a \$10 million commitment.***

THE OHIO STATE UNIVERSITY
 ENDOWMENT FUND ASSET ALLOCATION
 Approved Allocation after 3-2-07 Resolution

		<u>Revised Allocation</u>	<u>% Allocation</u>	<u>Target Allocation</u>
Domestic Large Cap Equity		429,774,613	19%	15%
Domestic Mid Cap Equity		302,461,363	13%	10%
Domestic Small Cap Equity		353,934,793	16%	10%
International Equity		436,405,779	19%	25%
Domestic Fixed Income		224,436,579	10%	7%
High Yield Fixed Income		90,423,876	4%	3%
International Fixed Income		62,412,972	3%	3%
Real Estate	1	152,797,358	7%	8%
Absolute Return Funds		304,997,383	13%	14%
Venture Capital/Private Equity	1	29,238,216	1%	7%
Natural Resources	1	25,000	0%	3%

1 Represents market values, which do not include unfunded commitments.

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWENTY-NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 5 and 6, 2007

The Board of Trustees met at its regular monthly meeting on Thursday, April 5, and Friday, April 6, 2007, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 5 and 6, 2007 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on Thursday, April 5, 2007, at 2:00 pm. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, and Christopher Alvarez-Breckenridge.

Judge Duncan:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond recessing the Board meeting until tomorrow morning. I'll remind you that the Board will reconvene tomorrow morning at 10:45 am.

I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding employment and compensation. May I have a second?

Upon motion of Judge Duncan, seconded by Mr. Shumate, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Brass.

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Judge Duncan reconvened the meeting on Friday, April 6, 2007, at 10:45 am.

Present: Robert M. Duncan, Chairman, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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Judge Duncan:

On behalf of The Ohio State University, I'd like to welcome The Honorable Eric Fingerhut, the new Chancellor of the Ohio Board of Regents, to our Board meeting. Thank you so much for visiting our meeting and, hopefully, you will be willing to share some comments with us later.

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PRESENTATION AND LINKING TO SPHINX SENIOR HONORARY

Dr. David O. Frantz:

We have a resolution that I would like to read out loud and ask the Board to approve today. This is an expression of appreciation to Sphinx Senior Honorary.

EXPRESSION OF APPRECIATION TO SPHINX SENIOR HONORARY

Resolution No. 2007-117

WHEREAS the Sphinx Senior Honorary for men and women at The Ohio State University will be commemorating 100 years of recognizing and honoring student leaders with celebrations in May 2007; and

April 5 and 6, 2007 meeting, Board of Trustees

WHEREAS the Sphinx Senior Honorary was founded at The Ohio State University in 1907 and is the oldest honor society at the institution; and

WHEREAS being “linked” into Sphinx (selected for membership) is one of the highest honors that can be bestowed on a student at The Ohio State University and is limited to 24 students and select honorary members who uphold the highest ideals of scholarship, leadership, camaraderie, citizenship, and service at The Ohio State University; and

WHEREAS the Sphinx Senior Honorary has had a record of extraordinary impact upon the University, having been the first student organization to hold a meeting in the first student union in 1910 and the Ohio Union in 1951 (April 3, 1951), having started what is known today as the President’s Undergraduate Leadership Awards Banquet, having raised the funds to design and build Sphinx Plaza on the north side of the Main Library in 1982, and having created Sphinx Grove in 1995, a collection of 24 Scarlet Oaks planted on the west side of the Longaberger Alumni House, which was renamed the Dan L. Heinlen Sphinx Grove in 2004 in honor of tried link and long-time president and CEO of The Ohio State University Alumni Association; and

WHEREAS additionally, Sphinx alumni made the largest contribution of any organization to the Ohio Stadium Construction Fund in 1921; and

WHEREAS in celebration of its 100 years at The Ohio State University, Sphinx Senior Honorary and its alumni have committed to raising \$500,000 towards the construction of the new Ohio Union and the naming of a two-room suite suitable for executive meeting rooms and to establish an endowment in honor of Sphinx’s longstanding commitment to student leadership at The Ohio State University; and

WHEREAS in connection with this gift in 2010, Sphinx will once again be the first student organization to meet in the “new” Ohio Union – 100 years after being the first organization to meet in the first student union:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University offers its congratulations and sincere gratitude to Sphinx Senior Honorary and its many “Tried Links” as it celebrates its 100th year of leadership and service to the University.

Upon motion of Mr. McFerson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

A Sphinx Member:

Sphinx links President Karen Holbrook! Originally from Des Moines, Iowa, Dr. Karen A. Holbrook earned her B.S. and M.S. degrees in zoology at the University of Wisconsin - Madison, and a Ph.D. degree in biological structure from the University of Washington, School of Medicine.

Throughout her life, Dr. Holbrook has always been a trendsetter. As the 13th president of The Ohio State University and the first woman to serve in that position, she is a prominent academic leader and respected world-renowned scientist. She has helped shape Ohio State into one of the top ranked research and teaching public universities in America by making research a top priority and an important part of the undergraduate experience. She has increased our student retention and graduation rates, expanded students’ opportunities for international exchange, reinforced Ohio State’s commitment to diversity, and enhanced our campus facilities for students.

April 5 and 6, 2007 meeting, Board of Trustees

Dr. Holbrook has received wide recognition for her leadership in strengthening relationships with the Columbus community, better integrating the connection between academics and athletics, and changing the atmosphere surrounding fall football game days. President Holbrook also makes time to guest lecture in classes at Ohio State to both undergraduate and graduate students while maintaining an open door policy, working with individual students on issues such as the undergraduate research office or with student organizations, or giving her time to hear what students of the University are thinking. She has been honored repeatedly for her many contributions to the scientific world, as well as to academia.

After her retirement from The Ohio State University later this year, she plans to return to her home in Florida. President Karen A. Holbrook is an excellent example of the true meaning of scholarship and undying dedication, compassion, and service to The Ohio State University, making her an outstanding addition to the 101st class of Sphinx.

President Karen A. Holbrook:

Thank you so much. There is nothing that means more than to be honored by the students, because there is nothing that this University stands for more than what we do for our students. All I can say to all of you is thank you so very much. This is a true and deep honor for me. I do appreciate it. Thank your very much.

Judge Duncan:

On behalf of this Board, thanks to Sphinx for many years of service to this University. We are truly grateful and thanks for honoring Dr. Holbrook. What a wonderful thing to do.

Dr. Frantz:

They are not done yet.

A Sphinx Member:

Sphinx links Judge Robert M. Duncan!

Robert M. Duncan, a native from Urbana, Ohio, earned his Bachelor of Science in Education degree, a law degree, and an honorary Doctorate of Laws degree from The Ohio State University.

He became Ohio's youngest Supreme Court Justice in 1969 and the first person of color to serve on Ohio's highest Court. In 1971, he was appointed by President Nixon to the U.S. Court of Military Appeals, where he served as Chief Justice in 1974. As a federal judge of the U.S. District Court for the Southern District of Ohio, he wrote the landmark order ending segregation in Columbus Public Schools in 1979. His fairness, leadership, and accessibility to community groups set a national standard for peacefully accomplishing a major social change.

Judge Duncan has dedicated his life to serving Ohio, and the students, faculty, and staff of this University. His commitment to the love of Ohio State is unconditional. Whether it is through the Honorable Robert M. Duncan Scholarship of the Moritz College of Law or his role as the chair of the Board of Trustees, Judge Duncan has exemplified the true passion of serving this institution and maintaining its land-grant mission.

April 5 and 6, 2007 meeting, Board of Trustees

Despite his numerous awards, recognitions, and accomplishments, he is a man of humility, kindness, and grace. The Ohio State University has been privileged to have his service throughout his adult life. As a judge, an Ohio State alumnus, trustee, faculty, and staff member, who created an enduring legacy for service, The Honorable Judge Robert M. Duncan is truly a valuable addition to the 101st class of Sphinx.

Judge Duncan:

I am too old to get surprises like this. Thank you so very much.

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COMMITTEE APPOINTMENTS FOR 2007-2008

Resolution No. 2007-118

BE IT RESOLVED, That the appointments to committees and representatives to various Boards, to include the establishment of a Committee on Trusteeship, for 2007-2008 be approved:

Committee on Trusteeship:

Dimon R. McFerson, Chair
John D. Ong
Walden W. O'Dell
Alex Shumate
Robert H. Schottenstein
Chairperson of the Board, ex officio

Wexner Center Foundation Board:

ROBERT H. SCHOTTENSTEIN⁺ (2010)
LESLIE H. WEXNER

⁺President's Appointment

Upon motion of Ms. Hendricks, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

Today I am very pleased to announce that The Ohio State University has another undergraduate student who was elected as a National Truman Scholar this year. You know that Yoonhee Ha was the Truman Scholar last year and now Joshua Lotz has been named the Truman Scholar this year. You also may know that only 70 students nationally are awarded these scholarships, so it is a very prestigious scholarship. The award of \$30,000 is given to a student who has shown a commitment to public service and will use that money to go on to graduate school.

Joshua is a junior in the Honors Collegium program and is pursuing a combined B.S./M.A. in biochemistry and Chinese. I am not clear how the two fit together, but Joshua is. He is also the co-founder of the Global Health Initiative, which is a student group that builds awareness and opportunities for students who are interested in public health. He is currently conducting research on medicinal plants in the College of Pharmacy and is going to spend next year in China studying the chemical makeup of two Tibetan poppy species with the Chinese Academy of Sciences, which are very prestigious organizations in China. He has studied in China already where he opened a school in a rural Tibetan village and has managed a health clinic in the same area.

He plans to attend medical school and pursue medical anthropology and public health degrees. His goal is to be in public health and work with

April 5 and 6, 2007 meeting, Board of Trustees

indigenous populations both in the United States and abroad. We are delighted that we have another Truman Scholar at Ohio State.

A number of us had the privilege of listening to Ryan Fournier and Kate Christobek give their State of the University Address, which highlights accomplishments from the perspective of the Undergraduate Student Government. They went through the accomplishments that their administration has put in place and I thought I would cite a number of those for you, because they have done a wonderful job.

Student safety has been one of the areas of concern to our student leaders over the last five years and Ryan and Kate have done a great job. One of the first things that is very important is they have received \$958,000 from the City of Columbus to improve the lighting around campus. That is a major accomplishment. They helped purchase a new van for the Student Escort Service, and collaborated with the OSU Police Department, Columbus Police Department, and the University Area Commission to prepare for Michigan week activities; and partnered with the Sportsmanship Council Block "O" during beat Michigan week to also aid in planning and programming. They have teamed with the Columbus Police Department and the Columbus Fire Department on the University Student Government Safety Day that they hold in the autumn, and they have hosted the second Community Safety Summit with the Columbus Police Department and the University Area Commission to discuss safety on- and off-campus. A high priority for them.

USG also did something that I think is very innovative, which was creating the Center for Financial Wellness. This Center is being established to help students coordinate and understand what it means to be in debt, how to stay out of debt, and how to help themselves financially as they go through school. This Center will be a one-stop shop site.

USG worked on Ohio State Votes, a partnership activity with the John Glenn School of Public Affairs and the Ohio Union Activity Board. The partnership registered students in the campus precinct – a 76% increase in registration. They also hosted two important discussions and dinners: 1) a diversity dinner to talk about diversity issues on campus; and 2) a dinner was held at the John Glenn School for legislators, legislative aids, and City Council members to talk about what is important to students on campus.

They hosted an Association of Big Ten Students Conference and took it upon themselves to meet with Governor Strickland and Chancellor Fingerhut soon after both of them came on board. I really commend them for taking that initiative -- they have done a fine job. Kate is now running for president and Ryan is transitioning out.

I am also pleased to present to the trustees a copy of a publication called, "*Time and Change*" put together by the Office of University Relations. I hope you will take the opportunity to look through it and do some reminiscing of our University. It covers about 137 years of the past and looking at the way things were compared to the way things are today. Since any publication like this is going to be out-of-date the minute it is printed, I am going to give you some up-to-date statistics beyond what is in the publication. This is a lovely publication that gives you a broad sense of what this University is about; what kind of a well-rounded education we offer to our students; what kind of innovative environment they work in because of the research; what the economic impact is of a major research university like ours; and what our commitment is to diversity and to preparing our students to become global citizens. This publication emphasizes outreach and also features the regional campuses. The whole point of it is to give

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you a sense of pride, a sense of connection and tradition, and everything we do for the good of our students. I hope you will enjoy looking through it.

Curt, I want to congratulate you and your office in doing a fine job of putting this together for us.

In closing, I want to bring you up-to-date on the most recent *US News and World Report* graduate rankings. I am only going to give you numbers where some of our colleges and programs have improved since last year. Comparing 2007 with 2008 -- Business stayed the same and Education moved up from #24 to #17 -- a big jump. Within the College of Education and Human Ecology, five of our programs each moved up: vocational technical education, curriculum instruction, counseling, secondary teacher education, and administrative and supervision. Medicine has moved up one position -- but has been trekking upward for a longtime and moving very well -- from #32 to #31. Primary Care moved up from #38 to #33. Law moved up from #39 to #31 -- a big jump and it is about time. Law has been doing well for a longtime and this is the kind of jump we expected to see. We thought we would see it gradually, but I suspect it is going to continue growing in the right direction. Dispute Resolution has moved up within the Moritz College of Law. Biological Sciences moved up from #52 to #42 -- a big jump in one year. Chemistry moved from #27 to #28, Veterinary Medicine ranked #5, Nursing ranked #32, and Public Health ranked #12.

We have lots of good news in terms of students, faculty, and programs. Thank you, Mr. Chairman.

Judge Duncan:

Thank you. That is good news.

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STUDENT RECOGNITION AWARD

Mr. Alvarez-Breckenridge:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of their achievement in his or her area of study, service to the University and/or community, and research achievements that have been a credit to the college and the University.

This month's recipient, Charlene Chi, from Grove City, was nominated by Dean Paul Beck, from the College of Social and Behavioral Sciences. Charlene will be graduating with honors and distinction this spring in economics and political science. Today, Charlene is accompanied by Dean Beck and her father, Mr. David Chi.

The praise for Charlene comes from multiple sources ranging from Dean Beck who comments that she is a valuable contributor to the diversity of the campus community and has represented OSU and her college very effectively on numerous occasions, to her advisors who view her as one of the best undergraduates they have ever taught.

Charlene has been able to masterfully balance her academics as she maintains a 3.96 GPA, research, internships, and extracurricular activities. Scholastically, Charlene received a Morrill Full Scholarship, is a member of Phi Beta Kappa, and is an Undergraduate Fellow in the Mershon Center for International Security Studies. She has traveled to both Peru and Belize to conduct research on "Donors, NGOs, and the Poor" and has presented this

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research at the Denman Forum in addition to other venues across the country. Additionally, she has served as an intern both at the U.S. Embassy in Peru and at the American Council of Young Political Leaders in the District of Columbia. Her co-curricular activities have also been numerous, including: serving as president of Free the Planet, an Undergraduate Student Government Senator, an advisory committee member for the Undergraduate Research Office, and an Honors Ambassador.

With these academic accomplishments, an ability to excel in the research arena and a propensity for selfless leadership, Charlene has placed herself in an excellent position to continue her studies in graduate school. She ultimately hopes to be named as a Faculty Fellow at Columbia University, where she will be pursuing doctoral studies in Developmental Economics. In particular, she hopes to study the interface between sustainable development and environmental protection in developing countries.

Charlene, on behalf of the Board of Trustees, I am very pleased to present this award to you today. Your achievements are truly remarkable and you are indeed an outstanding student. Congratulations and best of luck in your future endeavors!

Ms. Charlene R. Chi:

Thanks for the very generous introduction, Christopher, and thank you for the nomination, Dean Beck.

I want to take this opportunity to say a bit about my experience at Ohio State. I do want to thank Ohio State for the freedom it has given me to create an undergraduate experience that was uniquely mine. It gave me the resources to take courses from art history to physics and to participate in organizations from environmental justice to student government. It has allowed me a lot of flexibility and freedom to design a path that was uniquely mine.

My experiences at The Ohio State University aren't limited to this physical campus in Columbus, Ohio. My ability to travel to Peru and Belize was thanks to financial and faculty support from the College of Social and Behavioral Sciences, Honors and Scholars, and the Department of Economics. Ohio State has given me a lot of support in pursuing opportunities outside of Ohio and the U.S.

When I look back at my four years, the people I have met here will be my most memorable experiences. I have had great fortune to befriend a lot of students who are not only smart and driven, but also caring and compassionate, and, my favorite, idealistic. Being around my friends has made me a deeper thinker and broadened my interests. I have had a good time.

There are two people I would especially like to recognize that are not here today, my advisors Professors Irfan Nooruddin from Political Science, and Joel Wainwright from Geography. They challenged me to be not only a better social scientist, but also challenged me as an individual and to be a better advocate; for that I am truly grateful. Mostly they gave me a deep appreciation for scholastic pursuits especially ones at great public universities such as this one. Thank you for having me.

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ACADEMIC PLAN AND FINANCIAL BENCHMARK REPORT 2007

Provost Barbara R. Snyder: [PowerPoint Presentation]

Good morning, it is great to be here this morning. This is an annual presentation to give you an honest assessment of our academic and financial strengths and weaknesses in areas where additional focus is needed and how we stack up against our benchmarks.

If you will take a look at the screen, you will see the list of our benchmark institutions. These were selected through a process in the creation of the Academic Plan. You can see that structure was one of the issues, as well as size. We will be looking at this again after NRC releases the results of the study of doctoral programs that will come out in 2008, to determine whether these remain the right set of benchmarks for us.

Our benchmarking process is to collect and exchange data with other institutions throughout the year. Annually we update the Academic Plan's Scorecard, which measures our progress on each of its six strategies. Colleges measure their own contributions to meeting their goals and we call these the College Academic Quality Indicators. There are a number of common academic indicators such as faculty honors and awards, and student satisfaction. Then each college has unique indicators such as the number of performances and exhibits in the College of the Arts, and the average salary accepted by MBA graduates for the College of Business. Recently, we have begun to measure the contribution of our academic support units in addition to measuring their contributions in meeting their goals in the Academic Plan, and we have started looking at their efficiency.

The first strategy in the Academic Plan is to build a world-class faculty. We have given you one small measure of that and it shows the tremendous improvement we have made in the number of National Academy members and the Institute of Medicine members. Nearly half of the Academy members have been hired or elected since we put the Academic Plan into place. You can see that we still have a long way to go, but our trajectory is much better than the benchmark average. We are making real progress.

This slide shows you where we are as of last year looking at faculty salary information. We lost some ground from last year when the difference was 0.5% from the benchmark average. Actually, you will hear from Larry Lewellen next month that we are even a little bit farther for 2007. We dropped another two-tenths of a percent and are 1.8% behind the benchmark.

Our second strategy is to develop programs that define us as a leading public land-grant university. One of the most important measures we have been using is our research productivity. You heard from Dr. McGrath earlier this year that we are now 8th among all public universities, 12th among all universities, and we have had a 41% increase since 2000, compared to a benchmark average increase of 30%. You can see we are not just increasing the absolute dollars, but, in fact, increasing at a faster rate than our peers. We don't have the 2006 information for our benchmarks yet, but we are very pleased that our research expenditures increased from \$609 million in 2005 to \$652 million in 2006.

In the *US News* "Best College Rankings," Ohio State moved up from 60th to 57th overall; 21st to 19th among publics; and our peer assessment improved from 44th to 41st overall. We continue to have a gap between our peer assessment ranking and our overall ranking, and I have talked a little bit before about this with you. The *US News* rankings are skewed toward the

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private universities, because so many of the factors are on resources. In fact the first public university does not show up on the rankings until #21, which is California-Berkley. The undergraduate business program held steady in the *US News* undergraduate rankings and engineering dropped from #27 to #30.

This slide shows the rankings for graduate and professional programs and is an area where we need to give further attention to. President Holbrook mentioned some of the good news. I am going to point out that we were second to last in the number of top 25 Arts and Sciences' Ph.D. programs and fourth from the bottom for the top 25 professional colleges. In the spirit of honesty, one other thing you should know is that we have more programs eligible to be ranked than some of the other institutions. This is an area we have to work harder in. You will hear from me and Graduate Dean Pat Osmer next month about the change in the funding formula for doctoral programs that we think will help us improve the quality of those programs.

The third strategy is to enhance the quality of the teaching and learning environment. One of the things we do is administer surveys to our faculty and students to measure their satisfaction with the educational experience and the quality of instruction for students. We do this survey every three years and we will be doing it again for undergraduate students this year. I look forward to sharing those new results with you. When we get these data, we provide it at the college-level to deans so each dean knows how his or her college is fairing. We are working on several fronts to assess student learning, which is a national push toward greater accountability. We are participating in the Collegiate Learning Assessment Pilot Study being partially funded by the Lumina Foundation. Our results in the first round indicate our students are performing above the level expected given their qualifications when they enter Ohio State.

This is a chart showing the size of our faculty and total enrollment. This is from the integrated post-secondary education data system. You can get a general sense of where we stand with regard to faculty numbers and total enrollment. I would point out the obvious contrast between The Ohio State University and the University of Michigan, that their faculty numbers are very close to ours, but their enrollment is significantly smaller.

Another measure of the size of our faculty is the student/faculty ratio, which comes from the *US News*. These two systems of counting are different, so you could not take the numbers I gave you in the last chart and come up with these ratios because they use a different definition of full-time faculty. I just want you to be aware of that. I am trying to give you a broad sense of where we stand with regard to faculty and student numbers.

This slide shows you the graduation and retention rates. We have been reporting on these every year, so you know we have been making tremendous progress. We do have some gaps in data; we couldn't get the UCLA cohort data so they are not included in the average. Assuming that we don't have any surprises from UCLA and their numbers don't change, we think this will be the first year that Ohio State's retention rate is actually higher than the benchmark average. This is amazing progress in a very short period of time.

This slide shows you our tuition, fees, and room and board. We are \$150 higher than the benchmark average. Our financial aid is calculated based on the total cost, which includes expenses beyond tuition, fees, and room and board such as books and travel.

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This slide shows where we stand with regard to the percentage of institutional financial aid as a percentage of gross tuition per FTE. Miami adopted a new fee schedule effective in the Fall 2004, which charges in-state and out-of-state students the same. This is a high rate of tuition, but guarantees all admitted Ohio residents at least \$11,000 in scholarships this year. Those scholarships make up the bulk of Miami's institutional grants, so it is very difficult to compare them to us in this regard. I should also point out that Central State is very small compared to Ohio State. It only has about 1,600 students, and enrollment and aid fluctuations affect their calculation as well.

The retention rates for our minority students have improved dramatically and are also seeing their graduation rates improving. We expect to be able to report to you in a few years that the graduation rate gap has closed as nicely as the retention rate gap has already done. Those students are in the pipeline now and we look at the graduation rate every single quarter, and I can tell you that the trajectory looks very good.

One of the measures we use in helping to build Ohio's future is technology licensing and commercialization, and these are the particular metrics that you see on the screen. Dr. McGrath recently hired a new leader for this office, Dr. Jean Schelhorn from Battelle. Under her leadership, they are working to rebuild staff and will be presenting along with Dr. McGrath sometime in the near future to give you a more detailed picture of technology licensing and commercialization as requested by Dr. Cloyd.

We don't have benchmark comparisons for 2006, but we do know that our revenue from income generating licenses was up 36% and we project that it will be up another 25% or 30% for 2007. Start-up companies fluctuate quite a bit from year to year, but our five-year trend matches the benchmark average.

I am going to now turn the presentation over to my colleague, Mr. Shkurti, and then we will be happy to take any questions.

Mr. William J. Shkurti:

Thank you, Barbara. Barbara mentioned the benchmark institutions and how they are structurally similar to us. The other point that bears emphasis is that these were picked about a decade ago as institutions -- by and large with one or two exceptions -- that had an academic reputation higher than Ohio State. They have been referred to on campus sometimes as peer institutions and that is not exactly right if you use that definition. The thought at the time was let's take a look at those public institutions that are structured similar to us, so that we are comparing apples to apples, and what is it that they are doing the same or differently or what is it that we are doing the same or differently compared to them that might give us some insight as to what we need to do to make ourselves better. As Barbara mentioned, we have made substantial progress in a number of academic indicators in the last ten years and what will be interesting is to see what we have done despite having a financial resource disadvantage. Sometimes that makes you work harder and smarter, and that has been our case.

Those benchmark institutions are shown on the slide. The one institution missing is Penn State and they are interesting because sometimes they act as a public institution and sometimes they don't. They are somewhat parsimonious in sharing financial data. We would love to have that data when we can, but we can't in all cases.

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The data sources we are using are the best available, but I want to mention that the convoluted nature of finances in higher education sometimes makes comparisons across institutions difficult. I think the comparisons we are doing are appropriate given the data, but as you refine and breakdown comparisons using that data sometimes you get some anomalies in the system and I will mention those if it is appropriate.

The first and probably most important comparison we look at is the current funds revenue per full-time equivalent student. Current funds revenue means that we look at fundamentally the academic core, which is education. It is called education in general revenue, so it takes out the Hospitals, Athletics, and other self-supported businesses that operate differently on different campuses. We try to make this an apple to apple comparison as best we can. You can see that our FTE current funds revenue is about \$36,000 per student, compared to a benchmark average of \$42,500 per student and we are 16% below the average. The interesting comparison is with our friends up north who have about \$53,000 per student. When Barbara showed you that they have a higher number of faculty per student that is, in part, because they can afford it. They have both higher tuition and higher state support than we do, but we are closing the gap on them.

I've mentioned before that sometimes we get funny numbers and you will see the University of Texas at Austin who have \$26,900 per student. I am suspicious of those numbers, because I know they are sitting on oil down there and it goes through an endowment that somehow isn't showing up on these numbers. We think the other comparisons are reasonably valid. It shows that we are in pretty tough company, but we are keeping up despite being at a financial disadvantage.

This next chart shows the same numbers you saw before, but over a historical period. Starting in 1995, this is our total revenue per student as a percentage of the benchmark average. Because we have shown the whole chart -- I don't believe in cutting off the bottom of the chart to exaggerate the differences -- it may look like it hasn't changed much, but, in fact, we have been becoming more and more competitive in generating resources in the last ten years. In 1995 we were at 76% of the benchmark average and now we are almost at 84%. Part of what we think happens is a virtuous cycle -- if you have money and you spend it wisely you become a better institution; and if you become a better institution it is easier to attract research grants, private giving, the best students, and that in turn generates more money. We are seeing that virtuous cycle begin to have an effect here. At the current rate it will take us another 15 years to reach the benchmark average, but I would also say that we have made tremendous progress academically over the last ten years while improving our finances marginally. We are doing some things right, but we still have a ways to go.

This next chart compares our current funds revenue in three major categories with the benchmark averages. It shows that our tuition and fees are higher on average per student than our benchmarks. It is primarily because our state support is lower on average per FTE and those two cancel each other out. The other interesting one is Gifts, Grants and Contracts, which includes a variety of things such as public giving, research grants, and various kinds of contracts. On a per student basis we have a substantial gap with the benchmarks. As our reputation improves and the investments we are making in research and development begin to pay off and continue to grow, we will probably have more of an opportunity to close the gap there than we do in tuition or state support. However, we have to work on all of those funding sources.

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This chart simply compares our full-time resident undergraduate tuition and fees with the benchmark schools. You can see we are a little higher than the benchmark average and that is primarily not because we are more expensive or we spend more, but because our state support per student is less.

This chart compares our resident undergraduate tuition with the other selective admissions institutions in Ohio and we are lower than all of the others, except for Kent State. That shows what a tremendous value we are for the taxpayers of Ohio and for our students.

This chart looks at the spending side and this is where we have some reporting issues because different institutions classify things differently. I think the broad conclusion you can draw from this chart is it has instructional spending on the far left, non-instructional in the middle, and total spending on the right. Even though we have more limited resources, we are putting them in the right place. Our first priority is the instruction of our students and you can see we are very close to the benchmark average. This means we are matching the top public institutions in the country in what we are spending per student for instruction or very close to matching. I would say the fluctuations in the data are such that a difference of 2% or 4% is not really a significant difference.

Looking at the non-instructional side -- although we have closed the gap some, we are not anywhere close to where these other institutions are. I know we have expressed that some of our buildings are run down and that is one of the reasons. We don't have the resources to put into our buildings as much as other institutions do. That means two things: 1) what resources we do have we have to spend extremely wisely, because we don't have any margin for error; and 2) as we generate additional resources, we also need to find a way to build-up the non-instructional support while still maintaining a strong investment on the instructional side. The implication is that we have less in resources per student, but we have made steady progress since the early 1990's both in our academic performance and in the resources per student. In order to continue to make progress, we will have to continue to manage our existing resources effectively. Although our state support is less than other places, it continues to be important and we need to expand and develop our revenue base.

The final point I would make is that this chart shows our peer assessment. In other words, our academic reputation is measured by a survey the *US News and World Report* does across the country with our annual tuition and fees. Miami, Ohio University, Cincinnati, Bowling Green, and Kent State are all great institutions -- and I wouldn't diminish them in any way -- but if you look at the value that Ohio taxpayers and students get for their dollar in relationship to the academic reputation that follows those students when they leave here, no one comes close to The Ohio State University.

That concludes our formal presentation. Barbara and I would be happy to answer any questions you might have.

Mr. Brass:

You mention that Michigan's state support was greater per student than Ohio. Do you have any data numbers? Do you know what that is by chance?

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Mr. Shkurti:

Mr. Brass, off the top of my head, no, I do not, but I would be glad to get that to you. Their bigger advantage is in tuition than it is in state support, but there is a gap of some amount that they get in state support that is higher than what we get.

Mr. Brass:

I was trying to link the two between Barbara's comment on what is happening to our faculty salaries per student and the adjustment that we are falling off a little bit against our available funding for this next year, which is going to be a tight budget. Those two are really of interest to me as we try to close that gap.

Mr. Shkurti:

The other thing I would mention is if you look at where we are losing in relationship to salary to where we are losing ground with other institutions -- although there are some exceptions in the Midwest -- by and large it is California and some of the other sunbelt states where the economy is growing more. They are able to support and invest in their institutions, which in turn gets invested in growing their economy more. That ties back to the conversation we had in the Fiscal Affairs Committee meeting where I think what the Governor is trying to do in Ohio -- which is getting our economy to grow -- is the long-term answer; the problem is we have to pay the bills in the short-term.

Mr. Brass:

That is correct. Thank you, Bill.

Provost Snyder:

Mr. Brass, let me point out one other thing. Recently Michigan has decided to separate the research institutions from the other institutions in terms of state support. It is very controversial. Some of you may have been following this in *The Chronicle*. We will ultimately see what happens with that, but they have put it out there that they are going to treat their three research universities in the state of Michigan differently than the rest of the public universities in the state.

Judge Duncan:

Are there any other questions or discussion?

Dr. Cloyd:

Provost Snyder, could I ask one follow-up question? Was that based on the value that they thought it would bring back to the Michigan economy in regards to selective investment?

Provost Snyder:

I think it is based on a number of factors including value, but also the reality of cost differential. It costs more to educate students in the context of a research environment and that is largely due to faculty and research costs.

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Ms. Hendricks:

This caused me to think back some years ago when the state capped tuition, we were seventh or eighth. If we would sign this Compact -- and let's assume everyone signs it -- I recall that Ohio State could never catch up, so there was a time period where the state allowed us to take an increment above the cap. Even if you look at these five selective admissions institutions, you wouldn't call them all research universities. We used to look at all ten institutions separately and then there are the research universities. From a support standpoint, we are sitting low and what we don't want to do is hurt our research university status. I think that kind of thinking could be helpful.

Mr. Shkurti:

Ms. Hendricks, that is a fair point and Chancellor Fingerhut may speak to that when he makes his presentation. There are really two parts to the Governor's plan: 1) there is this immediate hold on tuition as a way to get peoples' attention -- that it is not as expensive as you might think and encouraging more people to go to college; and 2) then the longer term strategy is how you grow the research institutions and the other institutions in relationship to their mission. What we don't want is to get frozen in the status quo and that has been an issue with the state in some previous years.

Mr. Brass:

Barbara, in the statistics that we heard last time from you and also in the report that our President just gave us, our student retention and graduation rates are going the right way. Can you give me a feel for the retention rate of our faculty?

Provost Snyder:

We have looked at that and, in fact, Larry Lewellen and I have reported on that, and we do well with retaining faculty. We have also looked not only at retention numbers -- because they don't look unusual -- but at trends, and also at the other institutions to which we lose faculty because all of those are important things to know. We lose about half of our faculty to other AAU institutions and the other half to non-AAU institutions. We have also looked at whether we lose them to institutions that have a higher average salary than Ohio State. Larry will be presenting on Compensation Benchmarks at the next Board meeting and I will suggest then that we have more specific information for you about faculty losses, but turnover is not terribly high. Sometimes it isn't the numbers, but who you are losing and if you are losing your very best people that is an issue.

Mr. Brass:

I would emphasize the same point and that is we want to make sure that our dollars aren't getting out of whack and that we are not losing the best faculty. If the first ones to leave are your better faculty, this is a cycle you do not want to get into.

Provost Snyder:

Because your better faculty have the most options. I have said this before to this Board and I do say this to all of the deans, "You know who your best people are and you need to watch the market." I do the same for the deans. I watch the market for other deans in the same discipline and I know when I

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need to make corrections. I make those corrections when I need to, as our deans do for their top faculty.

Mr. Brass:

Good point, thank you.

Amb. Ong:

I participated some years ago at a private university in a benchmarking effort to identify a peer group of research universities. Based on what I know about the institutions in Ohio, my guess is there are only two or three universities in this state that would, by those criteria, be research universities: Ohio State, Case Western Reserve and, maybe, the University of Cincinnati. None of the others would fit that definition. I can't help making that point with the new Chancellor sitting here in the room. Maybe we should think about differential treatment in this state.

Provost Snyder:

Last year we collaborated with Case Western Reserve and the University of Cincinnati to report on the impact collectively of our research to the state's economy and it was a very good report. I think the President discussed it in her remarks at a meeting not too long ago. We share that and agree with you that there is something special that research universities bring to the education of our students, as well as to the economy of our state.

Mr. Alvarez-Breckenridge:

Provost Snyder, I was looking at the academic reputation scorecard and it seems like that is the band of our existence every time we talk about this. I was wondering if you could comment on the undergraduates that are coming in that are improving our academic standing and, hopefully, will translate into academic reputation. Are they primarily coming from Ohio or has the trend been to increase more out-of-state students? I think that would correlate as well with the academic reputation for the University at a national-level if we were bringing in out-of-state students.

Provost Snyder:

Thanks to an investment from President Holbrook, we have targeted greater efforts in some areas toward out-of-state recruitment. Our out-of-state tuition is on the high end and that is an issue for us, because it does make us somewhat less competitive in terms of value and cost compared to some other institutions. In terms of the quality of the incoming student body, we are not done yet because they have until May 1 to tell us whether they are coming. I can tell you that things look very good for this coming fall and I think you will again be celebrating, for the 13th year in a row, the most academically-prepared class we have ever had.

Mr. Shumate:

Bill, you indicated that we first established our peer group about ten years ago. Are you suggesting that we should update or revise that group? Is it still relevant today?

Mr. Shkurti:

Mr. Shumate, it is a good thing you raised that question. Barbara and I have had that discussion about revisiting the list. We have had a lot of back

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and forth from faculty, in particular, about why Arizona is in there. At the time, they were a fast riser in research. There is some thought that we may want to revisit this, but it has been put on hold since we are going through a provost transition. I'm sure it will probably come up again. I am almost reluctant to bring this up, but the irony of this is amazing. One of the schools we have talked about perhaps adding to the list is known for the "Gatorchop" and I don't think right now would be a good time to raise the subject. Despite that, the University of Florida has a good academic reputation and that may be one of the schools we look at adding. I think the time has come to take a look at our peer group in the near future.

Judge Duncan:

This is a good way to end the discussion. Thanks very much. Your benchmarking reports are very helpful and we will hope to hear from you again regarding these numbers.

(See Appendix XLIX for background material, page 1073.)

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REMARKS FROM CHANCELLOR OF THE OHIO BOARD OF REGENTS

President Holbrook:

We are delighted to have the Honorable Eric Fingerhut, the new Chancellor of the Ohio Board of Regents, with us here today. Eric, we would like to publicly congratulate you on your new position. We certainly welcome you and are delighted you are here. We know your demonstrated talent and dedication will allow you to provide exemplary service and leadership to the state in this role. Thank you for taking your time to be with us today and we look forward to your remarks. Welcome.

Chancellor Eric D. Fingerhut:

Thank you, Judge Duncan, members of the Board, and President Holbrook. As I told President Holbrook privately, my only regret is that I won't have the chance to work with her in the years to come as I fulfill this role. As a member of the Ohio Senate, I had a chance quite often to talk to the President about Ohio State and the needs of higher education in Ohio. She has been a mentor and counselor to me, and I'm appreciative of that.

I am honored to be here and especially appreciate the opportunity to have listened to the information that you presented before. It confirms what I have thought about this Board, which is that you are willing to take the hard look at what is necessary to do in order to make this the greatest institution that it can be. So thank you for allowing me sit in today.

I am always a little nervous to give any grand thoughts after only three weeks on the job, so I hope you will take it for what it is worth. I do want you to know that I personally appreciate the role that The Ohio State University plays for our state and our system of higher education. I've had this perspective change throughout my life -- first as a young man growing up in Cleveland Heights and thinking about what college I might want to attend, then as a young state senator, who first took office back in 1991, then looking at it from the perspective of a new public official, and now as the Chancellor. I want to say that over time, my perception is that this is indeed a university that is on the rise. The standards are rising, the commitment to quality in excellence is rising, and I also perceive that the rise is growing in velocity, the speed is picking up. It is noticeable from the

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outside. Sometimes when you are sitting at the table you are sitting at, you see year to year, month to month, quarter to quarter reports, you may not understand that we see from the outside a dramatic change in this institution, and so thank you for the work you have done on that. In the spirit of Amb. Ong's honest comment, it doesn't mean that I don't expect to see the same and more in the future, but I do recognize what has gone on.

The Governor believes that higher education is the key to turning around Ohio, there is no question about it. What you have seen in the early days of this new administration is a number of initiatives and that they have tried to put higher education front and center in the public policy debate in the state of Ohio. One of those was that he took the very unusual step of intervening in the selection of the next chancellor of the Ohio Board of Regents, and it is well-known I was the suggestion of the Governor, not the traditional way that a chancellor would be selected. The fact that the Ohio Board of Regents not only honored, but partnered with the Governor to make his selection a reality, says volumes about the commitment that our civic and political leaderships have to higher education.

I think the reason that he wanted to intervene in that discussion was the belief that having a governor and a chancellor who are aligned on a vision and strategy for higher education is critical to moving this state forward. Many of you are familiar with the Commission on Higher Education and the Economy, which I was privileged to serve on as a member of the Ohio Senate. One of the findings of that Commission was that gubernatorial leadership is essential to moving higher education off the dime, so the Governor has asked me to play that role as his partner. I think that we will all see the benefits of having a chancellor who is part of the leadership team that is running the state of Ohio, instead of candidly being part of an independent system that can comment but isn't necessarily in the center of the decision-making on higher education.

When the Governor called me about this position he asked me -- and we have had many detailed conversations since -- to join him in creating a system of higher education for the state of Ohio that will truly make us competitive in the 21st century global economy. I think that it is important to spend a moment talking about what it is that we mean by that, because frankly the word "system" is a loaded word in higher education and certainly a loaded word in the state of Ohio. We don't mean the system of higher education has to look like what another state has; we are not planning to import the University of California, lock, stock and barrel or the University of Wisconsin system, lock, stock and barrel. We understand that a system of higher education builds on this state's greatest traditions and builds on the institutions that we have across the state. What we do mean is that for higher education to deliver what this state needs to be economically competitive no single institution can do it all. If we depend on each institution to try to do it all, we will surely fail as we have done to some extent in keeping up with the global competitiveness and the education-level of our state. Instead if we look at us as a system, then we believe collectively that each institution plays its essential role and we can make higher education the driver of our economic competitiveness in the global economy. To be even more concrete, we need to be clear about what the missions of each of our institutions are and how those missions relate to each other and, of course, to the important economic and public policy goals of the state of Ohio. I think if we are candid with ourselves, we haven't been as clear with our institutions and they with us about what each of their missions and roles are in our higher education system.

I know that money is on everyone's mind today. I attended the Fiscal Affairs Committee meeting this morning and heard Bill Shkurti's presentation and

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heard the comments. Once we are able to be clear about what we want each of our institutions to be, to do, and to contribute, I then believe, and the Governor then believes, that it is possible for us to design a funding system that affirms and supports those missions. To the comments that Provost Snyder and Amb. Ong made -- and I heard his comment to me loud and clear -- to the question of would we envision a different system of funding or a different calculation of funding based on differentiation of missions? The answer is that it is certainly a possibility, but it follows the clarification for all of us of what those missions are.

Now what does that mean for our view of The Ohio State University? I certainly speak for myself here -- the Governor and I have spoken about this and he would speak, I am sure, quite eloquently for himself -- but I want to be very clear that for my chancellorship, I believe, that a great state -- and Ohio is a great state and will continue to be a great state -- needs a flagship public research university. Indeed, if we want to be the best state, we need to have the best public flagship research university. It would be our goal to partner with you to see that the next time those benchmarks change it is because we are putting ourselves in increasingly competitive company with the goal of becoming the best public flagship research university in the nation and competitive with any research university public or private in the world. We understand that has value for the state of Ohio and its citizens that cannot possibly be captured in the best document that Curt Steiner can put together. It is simply a value, probably beyond numbers, but it would be at the core of the state's economic turnaround strategy.

Of course there are challenges to achieving that and you have talked about some of them this morning, resources being one of them. Let me mention two challenges that we can work on together as we move forward. Then I will stop and be happy to engage in any conversation or dialogue.

The first challenge is that we together have to do a better job of articulating the benefit of a flagship public research university to all of the citizens of the state of Ohio. It is no surprise that I report to you that there are still many thoughtful members of the legislature and other public officials in the state who view the resources that come to The Ohio State University as a zero sum game with resources that go to either other institutions or other parts of the state. In my opinion, the only way to overcome that is to explain carefully, clearly, and consistently why this is an institution of state-wide responsibility, state-wide scope, and state-wide benefit, and global in scope and competitiveness to the citizens of the state of Ohio. On every corner, wherever they live, whether they will ever attend or not attend here, they benefit from the impact of The Ohio State University.

The second challenge is that we have to do a better job of articulating the benefit of The Ohio State University to our other institutions in the state of Ohio. There are many things that this institution is able to do, whether it is from the terrific administrative support staff that you have -- that certainly exceeds in its capacity which most of our other four-year public institutions can't muster -- or from the research end or from the teaching end. There are many things that happen at this institution that can be shared with and can benefit the other institutions in the state of Ohio. Again, if we are going to be the flagship public research university for our state, then we also need to be clear about how we can assist the other institutions in their missions.

As I close, let me say one word about the Compact and that is to thank you truly for the constructive response that has come forward from your senior and professional leadership, as well as today from the Board of Trustees. The Governor understands and I understand that the parameters of the Compact that have been put on the table present a difficult challenge. This

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is not an easy thing to accomplish. It is painful and it requires shared sacrifice. Obviously, we believe that it is a necessary step in order to begin the process of public reinvestment in higher education. Therefore your very positive response coming from The Ohio State University, which provides a leadership role in higher education beyond just your own institution, has been an enormous benefit.

The Compact is meant to be a full document that embodies our collective vision for the future. So while it begins with financial parameters proposed by the Governor -- which will now be considered by the General Assembly, debated thoroughly, and, we hope, adopted ultimately in form substantially as to what was proposed -- it is simply the parameter in which we will collectively set our vision for the future. That is why it is called the "Compact." The Compact wasn't Governor Strickland's idea alone it also came from many others around the state, including the Board of Regents and the Commission on Higher Education and the Economy. We could say, "it is our way or the highway," but we would then get the kind of quality response that that approach would suggest. Instead we truly do want to, in the spirit of a compact, form a collaborative relationship that sets our visions, sets our goals, and understands the roles of this institution and the others for the future of the state of Ohio. Then we will put our shoulders to the grindstone to achieve it.

I thank you for the opportunity to share some thoughts as I begin the role as Chancellor of the Ohio Board of Regents. I am happy to discuss or listen to any issues, suggestions or comments you might have.

Judge Duncan:

Thank you.

Mr. O'Dell:

Welcome, Chancellor. I really appreciate the vision you laid out and your talk about articulating the benefits consistently and I think we all agree with that. What would be your preliminary thoughts on the right way to go about them?

Chancellor Fingerhut:

They would be very preliminary, Mr. O'Dell. I think that we have to recognize that communicating it just through the political process is probably not adequate. Ultimately what public officials know, and Speaker Davidson understands this well, comes from the public media. In the era of term limits where we are going to have constant turnover in the members of our legislature and people with little background and experience in this area, often we can't just focus on educating each newly-elected member. Therefore at a high level this is about a communication strategy that reaches the average citizen not just focused on opinion makers. Opinion makers will follow to some extent the understanding that the public has of the benefit of this institution to the state.

Dr. Cloud:

Chancellor Fingerhut, have you thought through the process that you want to follow for establishing clarity of mission of the different universities and how they will interrelate to make ultimate decisions that you are going to want to have from the state's standpoint, in terms, of how you want to invest?

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Chancellor Fingerhut:

Partially. Again to refer to the Compact, it is my hope and belief that by forming a Compact between the institutions of higher education and the state, that we will have the infrastructure within which to conduct these conversations. I want to acknowledge one of the things that is exciting about this particular moment in time in the state of Ohio. It is not that we have a new Governor who has put higher education at the center of his agenda and picked a new chancellor who will partner with him to do that, but through your association in the Inter-University Council you selected a new leader, former Lieutenant Governor Bruce Johnson. He is not only very able in terms of his thinking about public policy, but in his deep understanding of how the system works. In the last three weeks, Bruce and I have spent a lot of time together and that association will be very helpful in advancing this idea of a mission differentiation. He and I are aligned on that goal.

Further, we have legislative leaders who are deeply committed to this. Speaker Husted is a remarkable leader on the subject of higher education. In his opening remarks to the General Assembly this year, he spoke very clearly about higher education being at the top of his agenda. Since the budget is now in the House, I am spending more time there than in the Senate. Speaker Husted and I have had a number of conversations, including yesterday afternoon about these precise issues. It is not a secret that prior to my appointment as Chancellor I met privately and extensively with both the Speaker and the President of the Senate. Having served in the Senate, I have the relationship to have a candid conversation with the President of the Senate and he also shares this vision.

We have remarkable alignment at a high level in what we hope to achieve in higher education in Ohio. Now comes the hard work of getting it down to a specific plan with goals and accountability measures and benchmarks for us as a system as you have for your institution. I feel like we have the talent at the table and, of course, we look forward to adding your new President to that mix as we move forward.

Dr. Cloyd:

I have one follow-up question, Chancellor. Do you have a timeframe or a timeline by which you hope to establish this mission clarity and differentiation?

Chancellor Fingerhut:

Yes. I wouldn't say a firm timetable, but it certainly would be soon. I would say that we would want to be in a position whereby in the next biannual budget we could speak to the legislature in terms of funding against the mission. This would mean we would have to get to work very quickly.

Ms. Hendricks:

I assume this effort is focused on the public higher education system. Is there any interface with the private four-year colleges in the state?

Chancellor Fingerhut:

Yes, Ms. Hendricks. In my opening remarks to the House this week -- which was the first time I was able to speak publicly on the subject -- I did outline the role that we believe should be played by all of the sectors. For example, we believe that the state of Ohio desperately needs a two-year

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community college system that provides a world-class community college education to every citizen in the state of Ohio. There are parts of the state that benefit from that and there are parts that do not currently have that today. As you well know, that is the core of the workforce development pipeline. The four-year universities in a broad brush provide the innovative and leadership talents that are going to drive our state and, ultimately, make us a magnet for businesses, investment, and capital from the outside.

The private institutions in this state come in two categories. We have private research universities -- Case Western Reserve and the University of Dayton -- which are also a substantial magnet for research dollars. We all understand the role that great private research universities play in the economies of their state. I spent three wonderful years at Stanford in law school. I wasn't doing any of the research, but I certainly understand what Stanford has meant to northern California and to the economy of the area. We want to be partners with our private research universities and see them excel as much as they possibly can. I am very much looking forward to working with the new President of Case Western Reserve and with the University of Dayton.

Secondly, we have a remarkable network of private liberal arts colleges. Ohio is blessed with richness. These institutions do provide much of the talent and leadership which end up leading our businesses and public institutions across the state. We want to partner with them and support them through financial aid.

As you may know, the Governor has asked that we focus our aid on need-based financial aid with significant increases in the Ohio College Opportunity Grant Program, which will benefit this institution as well; it is one of the other financial areas. While we are looking at the Compact, we also need to understand that whether it is the research that the Governor is recommending -- with regard to research incentive and with respect to need-based financial aid -- it will also add to essentially the bottom line of this institution and will do the same for the private sector. Also, as we attack the needs of the state, whether it is in the area of stem education, entrepreneurship, or rebuilding an innovation economy in the area of healthcare -- where we are meeting the needs of our healthcare industry with professionals that can fill the open jobs -- we very much believe that the private institutions are part of the pipeline. We intend to partner with them, but we hope to structure that partnership in a way that it is mission-driven.

Judge Duncan:

Chancellor Fingerhut, thanks very much for visiting and sharing your thoughts with us today. We would hope as Chancellor this will be the first of many visits you will have to The Ohio State University.

Chancellor Fingerhut:

Thank you, Judge Duncan, I look forward to it.

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COMMITTEE REPORTS

Judge Duncan:

I would like to call for committee reports and will call on Mr. O'Dell for the Agricultural Affairs Committee report.

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Mr. O'Dell:

The Agricultural Affairs Committee met this morning and received a report on Carbon Management and Sequestration from Professor Rutan Lal. Carbon sequestration involves reducing atmospheric abundance of carbon dioxide and other greenhouse gases through natural processes of increasing carbon in the soil and trees, and using biomass to produce carbon-neutral ethanol. Increasing the soil carbon pool is essential to advancing global food security, especially in Africa and Asia, improving the environment, and restoring desert-defied lands and degraded ecosystems. It also provides another income stream for farmers through trading of carbon credits.

Led by Professor Lal, the Ohio State Carbon Management Center has developed national and international networks of researchers in Latin America, Central Asia, South Asia, and Africa. Iceland's President Grimsson visited Ohio State on April 1-2. A memorandum of understanding was signed by President Grimsson and President Holbrook, with their goal to make Iceland an emission-neutral country. Ohio State will work with Icelandic institutions to enhance terrestrial carbon sequestration and achieve this goal. These results will be validated in Africa and Asia. The climate water carbon project is very relevant to the proposed program. This project will be implemented in Iceland, Costa Rica, Ohio, and expanded to India and Asia. Terrestrial carbon sequestration is a win-win-win strategy.

Judge Duncan:

Any questions or discussion? I will now call on Dimon McFerson for the Medical Center Affairs Committee report.

Mr. McFerson:

Thank you, Mr. Chairman. The Medical Center Affairs Committee met this morning from 8:00 – 9:30 am. We first had a report from Dr. Sanfilippo on what we refer to as "people and program" updates. Perhaps the most exciting thing that came out of the report is an item on our consent agenda today that Dr. Tom Ryan will be voted on as our new director of The Ohio State University Heart Center. He formally held a similar position for eight years at Duke University Medical Center. This is a huge plus for us to attract someone from a top ten heart organization to the OSU Heart Center. We are very excited about this hire.

Next we had a report from John Stone on the February financials through the first eight months of the year. Things look very good. We are a little bit ahead of budget and we are pleased with that.

Pete Geier, CEO of the Health System, went through the consent agenda items that are being presented to the Board today for vote and it includes appointment or reappointments to the Self-Insurance Board, approval of non-academic center status for the Clinical Diabetes Research Center, and a couple of personnel appointments, including Dr. Ryan.

Bill Shkurti gave us an update on the Medical Center Facilities Plan with the consultants. That work is now underway and we expect to continue to follow that very closely. We had some good conversation to make sure that every constituency has an opportunity to have their issues addressed, so at the end of this fast 60-day period we have a solid understanding and buy-in from all sources.

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We then went into Executive Session for the purpose of discussing personnel matters regarding appointment and employment, and matters to be kept confidential by state statute.

Judge Duncan:

Any questions or discussion? Let me call on Amb. Ong for the Academic and Student Affairs Committee report.

Amb. Ong:

In the Academic and Student Affairs Committee meeting, we first had an update on Student-Athlete Support Services – SASSO -- from Director David Graham.

Mr. Graham explained that SASSO's role is to help our athletes achieve their highest potential as both athletes and students. Ohio State has nearly 1,000 student athletes majoring in more than 120 fields, with an average 3.0 GPA. About 30% of our student athletes are high-ability students whose grades reflect that ability; 65% are good, average students; and about 5% need help to perform their best.

SASSO supports our student athletes by working with various University offices and academic advisors. It also sponsors the CHAMPS program, which promotes good decision-making and communication skills, volunteerism, and personal development.

In 2005, in order to knit athletics and academics more tightly together, SASSO was moved from Athletics to become a part of the Office of Academic Affairs. SASSO continues to receive its financial support from Athletics, with Academic Affairs providing administrative support. The transition has been very smooth, which was evident from the presentation this morning. SASSO is presently developing a Student-Athlete Leadership Academy to promote leadership skills throughout a student-athlete's academic career. It is expected to launch in Autumn 2007. Vice Provost for Enrollment Services and Dean for Undergraduate Education Martha Garland and Athletics Director Gene Smith were on-hand during the presentation and participated in the questions and answers.

We next heard a progress report on our sorority and fraternity communities from Kurt Foriska, senior coordinator of Greek Life, and Jason Kalira, a member of Sigma Phi Epsilon fraternity and immediate past president of the Interfraternity Council.

Before 2001, OSU's Greek community was plagued by low grades, declining membership, and values that were not congruent with the organizations' standards or with the University's requirements. To address these issues, the University commissioned a Greek Life Task Force to provide recommendations for improvement. This group created a document called "Standards of Excellence" that presented minimum expectations in such areas as academic performance, fiscal responsibility, and recruitment and retention. Over the past six years, these standards have been implemented and the results have been quite significant. Total membership in fraternities and sororities has increased by a full 30% and grades have improved. In 2001, the all-Greek average was 2.9 GPA; it is now 3.1 GPA; and the all-undergraduate average is 3.0 GPA.

The entire Greek community has twice won the Outstanding Change Initiative Award given by the National Association of Fraternity Advisors. Recently students and alumni have approached the University to say that

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the original Standards of Excellence are now too low. The Ohio Union has formed nine committees to propose changes. The new standards are likely to include: higher GPA requirements, increased community service, increased focus on wellness, and increased attention to safe housing.

Finally, our Committee endorsed the following resolutions: 1) non-academic center status for the Clinical Diabetes Research Center; 2) amendments to the *Rules of the University Faculty*; and 3) routine personnel actions.

Chairman Duncan, that concludes my report.

Judge Duncan:

Are there any questions or comments? I will now call on Jo Ann Davidson for the Fiscal Affairs Committee report.

Mrs. Davidson:

Thank you, Mr. Chairman. Traditionally the April meeting of the Fiscal Affairs Committee begins with a discussion of what our fiscal year, which begins July 1, will look like as far as budget concerns and this always brings us around to the issue of what our tuition fee changes might be. You already heard a bit about the Compact from Chancellor Fingerhut, but the Compact basically offers state universities an opportunity to opt in or opt out. If OSU opts in there are certain restrictions, including a tuition freeze for Fiscal Year 2008 and a 3% tuition increase in Fiscal Year 2009. Also, we would receive a 5% increase in state funding the first fiscal year and a 2% increase the second fiscal year – this would be guaranteed. Mr. Shkurti gave us a diagram of what kind of an impact that would have on the University. He did clarify that -- because of the way the funding formula works through the Board of Regents -- rather than receive a 5% increase, the University would actually receive a 4.2% increase. This is because it is covered by enrollments and how those enrollments vary across the state. Looking at the perspective that we are at right now, if we opted into the Compact this would give us \$7 million for the first fiscal year and a \$7 million gap which we would need to fill.

There are also a lot of unpredictabilities. It is much easier to do this tuition and budget in an off-budget year. As you know, we have a new administration that has come out with this proposal and we are going to be watching carefully what happens in the legislature as we go through the process.

There are also some unanswered questions: How would this affect our fees? There are certainly some increased fees that are needed -- particularly the RPAC fee, which pays the debt service and operating cost of the recreation center. There was a commitment made to this Board that RPAC would be paid entirely through fees. Other questions to consider are about certain efficiency savings that are required as part of the Compact. What is that definition of efficiency savings and what portion of the budget does it apply to? What happens if the state gets into financial difficulties and the commitment for the state increase does not happen? What kind of a position does that put the University in? Also there are some concerns about the Tier 1 students that were granted a lower tuition for a period of time. We were intending to phase the Tier 1 fees out this fall, so how would these requirements affect that? So there are still a lot of unanswered questions.

The timetable would be for Mr. Shkurti to come back to the Committee with a proposal and other options if the Committee wants those in May, and no

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action by the Board until June. There was some discussion as to whether or not with the unpredictability of what is going to be the outcome here is there a way of delaying that decision until perhaps our July meeting. It does cause us some complications, but that is something at least that we could still keep on the table. We also had a very brief report on the consultant's contract and timetable for assessing the Medical Center Facilities Plan, with a final reporting date back to us at the end of May.

Melissa Bellini gave us a report on the Student Services Building, which is the new building to be constructed at the corner of Lane Avenue and Tuttle Park Place. It will be a gateway to campus from Lane Avenue and will include a Lane Avenue garage as part of that project, with construction beginning in January 2008. We still need to find a location for Student Services because of changes in other buildings that are being returned to residential status.

We have six resolutions coming out of the Committee for the consent agenda today. Two resolutions are coming from the cancelled Investments Committee meeting that the Fiscal Affairs Committee handled this morning: 1) the appointment of two new investment managers, which are part of our asset reallocation; and 2) the Development Report. Dr. Schroeder gave this report and it shows that we have a 16% increase in our gift receipts and a 4% increase in donors from this position that we were in last year, but an overall 1% decrease in our yield because of some differences in pledges and planned gifts.

We also have four other items being recommended for the consent agenda today. The first resolution would be authorizing eight design contracts, one increase in our design contract, and five construction projects. The second resolution is to permit the University to move ahead in the process of being declared their own local authority for handling construction of our projects. Right now we can do that if the projects are \$4 million or below; if they are above that amount we have to go through the Department of Administrative Services, which is a lot of paperwork and a delay in time. The legislature has permitted us to go through an application process to be our own administrators of these projects and that resolution will authorize our application to do that as a university.

The third resolution is for an increase in certain athletic ticket prices -- membership of the Golf Courses and a \$1 increase in football and basketball tickets. In responding to the question about where we stand among other Big Ten universities, we would in most instances be at the top of the list. There are some universities that charge a premium price particularly when they are playing Ohio State. In some instances, the premium price would be above the \$60 per ticket we charge and in one instance, it is a \$70 per ticket charge. We are virtually at the top of the Big Ten in ticket prices.

The last resolution is for the issuance of some commercial paper notes to hold us over until we do our bond issue, which is planned for later this fall. Those are the items coming from the Fiscal Affairs Committee meeting for your approval today.

Thank you, Mr. Chairman.

Judge Duncan:

Are there any questions or discussion? Thank you.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have twelve resolutions on the Consent Agenda today and we are seeking your approval for:

REGIONAL CAMPUS BOARD REAPPOINTMENTS

Resolution No. 2007-119

Synopsis: Approval of reappointments to The Ohio State University Mansfield Regional Campus Board are proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for reappointments to the OSU Mansfield Regional Campus Board for the terms specified:

Mansfield Board Reappointments

Shelley G. Fisher, July 1, 2007 – June 30, 2010, 3rd term
Timothy J. Lehman, July 1, 2007 – June 30, 2010, 3rd term
Kevin P. Nestor, July 1, 2007 – June 30, 2010, 3rd term
Randal L. Roberts (student), July 1, 2007 – June 30, 2008, 2nd term

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the OSU Mansfield Regional Campus Board.

APPOINTMENT/REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2007-120

Synopsis: Appointment/reappointments of members to the Self-Insurance Board are proposed.

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President:

NOW THEREFORE

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BE IT RESOLVED, That the following individuals be appointed/reappointed as members of the Self-Insurance Board effective May 1, 2007, for the term specified below:

R. Reed Fraley, term ending April 30, 2009 (reappointed)
Dimon R. McFerson,* term ending April 30, 2009 (reappointed)
Hagop Mekhjian, M.D., term ending April 30, 2009 (reappointed)
Wilburn Weddington, M.D., term ending April 30, 2009 (reappointed)
Thomas W. Johnson, term ending September 30, 2007 (appointed)

BE IT FURTHER RESOLVED, That these appointments entitle the members to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

*Appointed as chairman of the Self-Insurance Board

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2007-121

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of "center" or "institute" in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs"; and

WHEREAS a request has been received from the College of Medicine for the use of this term for the "Clinical Diabetes Research Center" to initiate, develop, and coordinate multidisciplinary clinical programs in diabetes; and

WHEREAS subsequent use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs reviewed this formal request on February 21, 2007 and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term "center" for the "Clinical Diabetes Research Center" be approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2007-122

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on March 8, 2007:

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Amended Rule

3335-5-48.18 Graduate associate compensation and benefits committee.

(A) Membership.

The graduate associate compensation and benefits committee shall consist of ~~seventeen~~ eleven voting members.

(1) ~~Nine~~ Six funded graduate students, at least ~~four~~ one of whom must be ~~members~~ a member of the council on research and graduate studies and one of whom must be a member of the university senate. Two shall have a term of service of two years, staggered so that one term expires at the end of each year. The remaining ~~seven~~ four shall have a term of service of one year.

(a) There shall be at least ~~two~~ one graduate teaching ~~associates~~ associate.

(b) There shall be at least ~~two~~ one graduate research ~~associates~~ associate.

(c) There shall be at least ~~two~~ one graduate administrative ~~associates~~ associate.

(d) Unchanged.

(2) ~~Four~~ Two faculty.

(a) ~~Two~~ One faculty ~~members~~ member from, and selected by, the council on research and graduate studies.

(b) ~~Two~~ One faculty ~~members~~ member, who is also a senator, selected by the executive committee of faculty council.

(3) Unchanged.

(4) One department, school, center or college-level staff member with extensive fiscal and budgetary experience and expertise, selected by the executive deans in consultation with the senior fiscal officers, non-voting.

(5) Unchanged.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

PERSONNEL ACTIONS

Resolution No. 2007-123

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 2, 2007 meeting of the Board, including the following Appointments, Reappointments of Chairperson/Director, Leaves of Absence Without Salary, Professional Improvement Leaves – Change in Dates, Promotion and Tenure, and Emeritus Titles, be approved; and

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BE IT FURTHER RESOLVED, That the Medical Staff Appointments approved on January 30, 2007, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: THOMAS RYAN, M.D.
Titles: Director and Professor (The John G. and Jeanne Bonnet McCoy Chair in The Ohio State University Heart Center)
Center/Department: OSU Heart Center/Internal Medicine
Term: July 1, 2007, through June 30, 2011
Present Position: Professor of Medicine, Director of the Duke Heart Center, and Vice Chief for Clinical Services, Division of Cardiology, Duke University Medical Center

Name: DANIEL D. SEDMAK, M.D.
Title: Executive Director
Center: Center for Personalized Health
Term: April 1, 2007 through March 31, 2011

Name: PETER M. SHANE
Title: Professor (Jacob E. Davis and Jacob E. Davis II Chair in Law)
College: Moritz College of Law
Term: April 1, 2007 through March 31, 2017

Reappointments of Chairperson/Director

MICHAEL V. KNOPP, Department of Radiology, effective July 1, 2006 through June 30, 2007

MELLASENAH Y. MORRIS, School of Music, effective July 1, 2007 through June 30, 2011

Leaves of Absence Without Salary

MICHEL P. TALAGRAND, Professor, Department of Mathematics, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to conduct research in Paris, France.

NEELI M. BENDAPUDI, Associate Professor, Department of Marketing, effective Spring Quarter and Autumn Quarter 2007, and Winter Quarter 2008, to join Huntington Bancshares Inc. as Chief Customer Officer.

JOSEPH H. HARITONIDIS, Associate Professor, Department of Aerospace Engineering, effective Autumn Quarter 2007, for personal reasons.

INDIRA L. CHATTERJI, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2007, to attend a special semester in Geometric Group Theory at the Mathematical Sciences Research Institute at Berkeley.

JENNIFER F. EISENHAEUER, Assistant Professor, Department of Art Education, effective February 12, 2007 through March 11, 2007, for personal reasons.

Professional Improvement Leaves—Change in Dates

ROBERT F. LAWSON, Professor, School of Educational Policy and Leadership, change leave from Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007, to Autumn Quarter 2006 and Winter Quarter 2007.

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ERDAL OZKAN, Professor, Department of Food, Agricultural, and Biological Engineering, change leave from Spring Quarter 2007 and Summer Quarter 2007, to Autumn Quarter 2007 and Winter Quarter 2008.

UMIT S. OZKAN, Professor, Department of Chemical and Biomolecular Engineering, change leave from Spring Quarter and Autumn Quarter 2007, to Autumn Quarter 2007 and Winter Quarter 2008.

YUNZHI WANG, Professor, Department of Materials Science and Engineering, change leave from Spring Quarter and Autumn Quarter 2007, and Winter Quarter 2008, to Spring Quarter and Autumn Quarter 2007.

Promotion and Tenure

COLLEGE OF MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Leone, Gustavo W., Molecular Virology, Immunology & Medical Genetics - effective 4/1/2007

[Prior approval postponed September 5, 2003, pending Permanent Residence status.]

Emeritus Titles

ROBERT W. DOUGLASS, School of Environment and Natural Resources, correct title from Assistant Professor Emeritus to Professor Emeritus, effective February 1, 2007.

MICHAEL A. PEREIRA, Department of Internal Medicine, with the title Professor Emeritus, effective April 1, 2007.

SARA L. STAATS, Department of Psychology (Newark Campus), with the title Professor Emeritus, effective July 1, 2007.

GERALD A. WINER, Department of Psychology, with the title Professor Emeritus, effective April 1, 2007.

ANGELO A. ALONZO, Department of Sociology, with the title Associate Professor Emeritus, effective April 1, 2007.

LOUIS S. FOURMAN, Ohio State University Extension, with the title Assistant Professor Emeritus, effective June 1, 2007.

Medical Staff – Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Alex J. Auseon, D.O., Associate Attending, Internal Medicine, Cardiovascular Medicine, 12/8/2006

Jill L. Barno, M.D., Community Associate, Internal Medicine, General Medicine, 12/8/2006

Karen R. Bishop, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 1/30/2007

Kristen B. Davis, PA, Allied Health, Orthopaedic Surgery, Orthopaedics, 12/8/2006

Michael S. Firstenberg, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 1/30/2007

Dareth N. Gilmore, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/8/2006

Carli N. Greenfield, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 1/30/2007

April 5 and 6, 2007 meeting, Board of Trustees

Richard J. Gumina, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 1/30/2007
Elizabeth A. Hingsbergen, M.D., Associate Attending, Radiology, 1/30/2007
Phuong C. Hoang, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/8/2006
Eric J. Hoover, C.R.N.A., Allied Health, Anesthesiology, 1/30/2007
Kathleen K. Kafka, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/8/2006
Frederick R. Long, M.D., Associate Attending, Radiology, 12/8/2006
Douglas D. Martin, M.D., Attending, Radiation Medicine, 12/8/2006
Lisa C. Martin, M.D., Associate Attending, Radiology, 1/30/2007
Anne T. McPherson, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 12/8/2006
James W. Murakami, M.D., Associate Attending, Radiology, 12/8/2006
Donna M. Owen, C.N.P., Allied Health, Surgery, Urological Surgery, 1/30/2007
Jason R. Patterson, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/8/2006
E. Steve Roach, M.D., Associate Attending, Neurology, 1/30/2007
William D. Roberts, M.D., Associate Attending, Anesthesiology, 1/30/2007
Karla M. Rusk, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 12/8/2006
Jerome E. Stasek, Jr., M.D., Associate Attending, Internal Medicine, Pulmonary, critical care, 12/8/2006
Yalaunda M. Thomas, M.D., Associate Attending, Surgery, General Surgery, 12/8/2006
Kathrynn S. Thompson, C.N.S., Allied Health, Psychiatry, 1/30/2007
Alexandru M. Vaida, M.D., Attending, Surgery, Thoracic/Cardiovascular, 12/8/2006
Michelle M. Wende, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 12/8/2006
Angela S. Wright, C.N.P., Allied Health, Surgery, General Surgery, 1/30/2007
David A. Zvara, M.D., Associate Attending, Anesthesiology, 1/4/2007

Medical Staff – Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Michelle A. Angelis, P.A., Allied Health, Internal Medicine, Hematology/Oncology, 1/30/2007
Don M. Benson, M.D., Attending, Internal Medicine, Hematology/Oncology, 1/30/2007
P. Mark Bloomston, M.D., Attending, Surgery, Surgical Oncology, 1/30/2007
Timothy D. Brennan, M.D., Associate Attending, Internal Medicine, General Medicine, 1/30/2007
Ryan F. Deasy, M.D., Associate Attending, Ophthalmology, 1/30/2007
Charles A. Elmaraghy, M.D., Associate Attending, Otolaryngology, 12/8/2006
Leroy W. Essig II, M.D., Associate Attending, Internal Medicine, Pulmonary, 1/30/2007
Matthew C. Exline, M.D., Associate Attending, Internal Medicine, Pulmonary, 1/30/2007
D. Reynell Harder Smith, D.O., Associate Attending, Ophthalmology, 1/30/2007
Ayesha K. Hasan, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 1/30/2007
Grace Hercl, D.O., Community Associate, Internal Medicine, General Medicine, 1/30/2007
Abraham Jacob, M.D., Associate Attending, Otolaryngology, 12/8/2006
Mark T. Kearns, M.D., Associate Attending, Internal Medicine, General Medicine, 1/30/2007
Christine E. Lawless, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 1/30/2007
Simon Lo, M.B., Ch.B., Attending, Radiation Medicine, 12/8/2006

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Scott A. Maffett, M.D., Associate Attending, Internal Medicine, General Medicine, 1/30/2007
Ernest L. Mazzaferrri, Jr., M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 1/30/2007
Jennifer A. Meddings, M.D., Associate Attending, Internal Medicine, General Medicine, 1/30/2007
Enzer Ozer, M.D., Attending, Otolaryngology, 12/8/2006
Jonathan P. Parsons, M.D., Associate Attending, Internal Medicine, Pulmonary, 1/30/2007
Min Pu, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 1/30/2007
Bahadar Said, M.B.B.S., Community Associate, Internal Medicine, General Medicine, 12/8/2006
John Stefaniuk, C.R.N.A., Allied Health, Anesthesiology, 1/30/2007
John P. Tzagournis, M.D., Associate Attending, Internal Medicine, Digestive Disease, 1/30/2007
L. Douglas VanFossen, D.O., Associate Attending, Anesthesiology, 1/30/2007
Aaron S. Wenger, M.D., Associate Attending, Internal Medicine, General Medicine, 1/30/2007

Medical Staff – Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Alex J. Auseon, D.O., Associate Attending, Internal Medicine, Moderate Sedation, 12/8/2006
Karen R. Bishop, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 1/30/2007
Michael S. Firstenberg, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 1/30/2007
Richard Gumina, M.D., Ph.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 1/30/2007
Donna M. Owen, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 1/30/2007
David B. Renton, M.D., Associate Attending, Surgery, Colonoscopy, 1/30/2007
Karla M. Rusk, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Writing, 12/8/2006
Annette L. Staub, C.N.P., Allied Health, Internal Medicine, Intrathecal Chemo Admin, 12/8/2006
Yalaunda M. Thomas, M.D., Associate Attending, Surgery, Moderate & Deep Sedation, 12/8/2006
Alexandru M. Vaida, M.D., Attending, Surgery, Moderate & Deep Sedation, 12/8/2006
Michelle Wende, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Writing, 12/8/2006
Jonathan H. Wynbrandt, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 1/30/2007

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-124

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

April 5 and 6, 2007 meeting, Board of Trustees

Walter L. Fishel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 13, 2006, of Walter L. Fishel, Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics.

Dr. Fishel held bachelor and master degrees from Purdue University and he earned a Ph.D. degree in agricultural economics from North Carolina State University in 1970. He was appointed to a faculty position at the University of Minnesota in 1969 and promoted to associate professor in 1972. He joined the USDA Science and Education Administration in 1973 and came to The Ohio State University as assistant director of the Ohio Agricultural Research and Development Center, Wooster, in 1977. In 1982, he came to the Columbus campus as a professor of agricultural economics, retiring in 1991.

Early in his career, Professor Fishel was an innovative researcher in stochastic dynamic systems modeling. His pioneering research and writing on costs, benefits, and resource allocation in agricultural research – for example, his edited book, *Resource Allocation in Agricultural Research* (University of Minnesota Press 1971) – is still cited by prominent researchers in the field many years after its initial publication. At the USDA Science and Education Administration and later at the Ohio Agricultural Research and Development Center, he made the transition from researcher studying agricultural research to research policy practitioner and eventually to research administration. During his years on the Columbus campus, he made substantial contributions to undergraduate teaching, including data analysis and programming methods and advising of undergraduate students.

Dr. Fishel was a U.S. Marine Corps veteran, serving from 1951-54 in the Korean War. He was active in his community and a prominent member of the First Christian Church in Bedford, serving as elder and on the board of trustees; was past district governor of the Indian Lions Club; was a member of the American Legion Gillen Post No. 33; was a Dunn Memorial Hospital Red Coat volunteer; and served as treasurer of the Dunn Foundation until 2005.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Walter L. Fishel its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Reed D. Taylor

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 17, 2006, of Reed D. Taylor, Associate Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics.

Dr. Taylor held a Bachelor of Arts degree in agronomy from Brigham Young University and a Master of Science degree in agricultural economics from Utah State University. He earned his Ph.D. degree in agricultural economics from The Pennsylvania State University in 1965. He served in the United States Air Force National Guard from 1957-66, earning the rank of technical sergeant. Dr. Taylor was on active duty in Germany during 1961-62. He served as an agricultural economist in the United States Department of Agriculture from 1966-67 and then served as manager of the New Enterprise Division of the Computer Technology Department of the Monsanto Company from 1967-71.

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Dr. Taylor came to The Ohio State University in 1971 and taught in the department for over 20 years, retiring in 1991. His teaching and scholarship interests focused on computer applications for managerial decision-making in food and fiber production, processing and distribution firms, and economic analyses of fruit and vegetable crops.

He was a pioneer in introducing managerial computer applications in management, marketing, and finance courses. Dr. Taylor was an enthusiastic and dedicated teacher and was very devoted to his students.

Professor Taylor served as a business consultant and entrepreneur, co-founding and serving as chair of the board of directors for a fruit juice processing firm. He served as coordinator of the Ohio Department of Education's farm business planning and analysis program.

Dr. Taylor was an active member of the University community and served on numerous department, college, and University committees, including Computer Assisted Instruction and Floriculture and Nurseries. He was very active in his church and served for over 30 years in scouting in a variety of roles.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Reed D. Taylor its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-125

Synopsis: The report on the receipt of gifts and the summary for February 2007 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of sixteen (16) new named endowed funds and the revision of eight (8) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 2007 be approved.

April 5 and 6, 2007 meeting, Board of Trustees

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July – February 2006	July – February 2005	<u>% Change</u>
Gift Receipts			
Cash, Securities, \$91,446,058 GIK		\$78,603,013	16
Irrevocable Trusts & Annuities	\$2,047,156**	\$939,699	118
Gifts from Bequests	<u>\$8,696,502</u>	<u>\$8,773,902</u>	(1)
Total Gift Receipts	\$102,189,716	\$88,316,614	16
Net Pledges Acquired	\$17,626,665	\$26,226,515	(33)
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$14,361,637	\$17,493,751	(18)
Trust Expectancies	<u>\$9,576,387</u>	<u>\$13,117,556</u>	(27)
Total Net Planned Gifts	<u>\$23,938,024</u>	<u>\$30,611,307</u>	(22)
Total	\$143,754,405	\$145,154,436	(1)

** Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
 July through February
 2006-2007 Compared to 2005-2006
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>
Individuals:						
Alumni (Current Giving)	50,309	48,573	4	\$27,471,144	\$27,241,981	1
Alumni (Irrevocable Trusts & Annuities)	20	15	33	1,987,755	213,206	832
Alumni (From Bequests)	<u>38</u>	<u>34</u>	12	<u>3,811,721</u>	<u>3,499,455</u>	9
Alumni Total	50,367	48,622	4	\$33,270,650	\$30,954,642	7
Non-Alumni (Current Giving)	30,698	29,210	5	\$16,779,621	\$12,700,429	32
Non-Alumni (Irrevocable Trusts & Annuities)	6	6	0	59,371	726,493	(92)
Non-Alumni (From Beqts)	<u>30</u>	<u>33</u>	(9)	<u>4,884,780</u>	<u>5,274,447</u>	(7)
Non-Alumni Total	30,734	29,249	5	\$21,723,773	\$18,701,369	16
Individual Total	81,101	77,871	4	\$54,994,422	\$49,656,011	11
Corporations/Corp/Foundation	3,167	3,360	(6)	\$22,519,777	\$21,410,314	5
Private Foundations	521	437	19	\$19,939,212	\$13,598,550	47
Associations & Other Organizations	<u>1,137</u>	<u>1,180</u>	(4)	<u>\$4,736,305</u>	<u>\$3,651,739</u>	30
Grand Total	85,926	82,848	4	\$102,189,716	88,316,614	16

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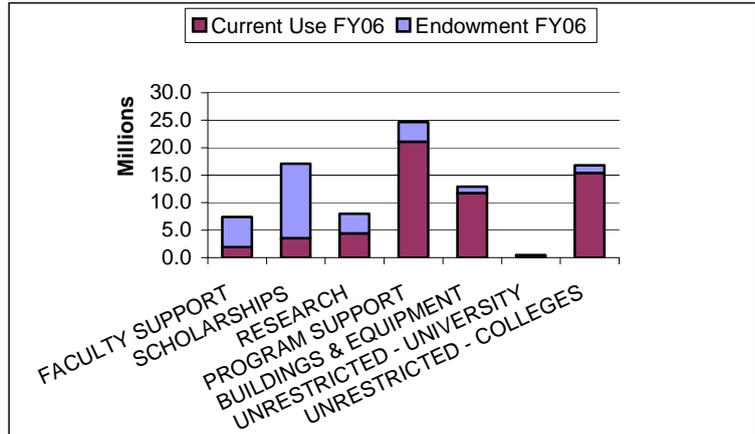
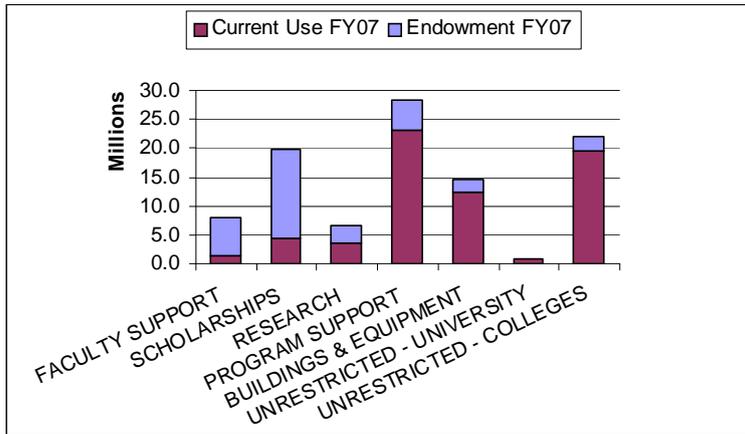
GIFT RECEIPTS BY PURPOSE

Dollars

July through February

	Current Use	FY 2006-2007 Endowment	Total	Current Use	FY 2005-06 Endowment	Total	%Change
FACULTY SUPPORT	1,422,420	6,515,937	7,938,357	1,898,084	5,501,675	7,399,759	7
SCHOLARSHIPS	4,384,880	15,537,431	19,922,311	3,522,140	13,548,201	17,070,340	17
RESEARCH	3,487,321	2,981,068	6,468,388	4,404,244	3,605,750	8,009,995	(19)
PROGRAM SUPPORT	23,037,276	5,318,755	28,356,031	21,099,625	3,550,275	24,649,900	15
BUILDINGS & EQUIPMENT	12,495,725	2,181,646	14,677,371	11,730,180	1,208,613	12,938,793	13
UNRESTRICTED – UNIVERSITY	692,948	---	692,948	490,265	---	490,265	41
UNRESTRICTED – COLLEGES	19,426,091	2,661,062	22,087,153	15,394,439	1,413,264	16,807,703	31
TOTAL	\$64,946,661	\$35,195,899	\$100,142,560*	\$58,538,977	\$28,827,778	\$87,366,755	15

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Edwin M. Cooperman Chair Fund at The Michael E. Moritz College of Law (Used to support a chair position at the Moritz College of Law; provided by gifts from Edwin M. Cooperman)	\$369,697.88
The Robert H. and Joe-Ann Schmahl Engineering Scholarship Fund (Used to provide scholarship support to undergraduate students enrolled in the College of Engineering; provided by a gift from Robert H. and Joe-Ann Schmahl) (grandfathered)	\$25,000.00
The Linda Thomas Memorial Fund (Used to provide scholarship support to female students who have had their education interrupted for at least two years and to purchase new books for the Education Library's permanent collection; provided by gifts from Fred B. Thomas, friends, and family) (grandfathered)	\$17,945.00

Change in Description of Named Endowed Funds

The Helen P. Alkire Scholarship Fund

The Dr. Dale A. Ray Memorial Fund

Change in Name and Description of Named Endowed Fund

From: Neal E. Vivian Research Award
To: Neal E. Vivian Scholarship Fund in Business and Marketing Education

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Jeffrey Postdoctoral Fellowship Fund in Academic Child and Adolescent Psychiatry (Used to provide support for board certified or board eligible child and adolescent psychiatrists to pursue activities relevant to advancing the quality of mental health services delivered to children and adolescents with mental disorders; provided by gifts from Robert H. and Anne K. Jeffrey)	\$1,000,334.75
Dr. William Lloyd Evans and Dr. Lloyd Roberts Evans Endowed Fund for Disease and Disability Research in The Ohio State University Medical Center (Used to support medical research on diseases and disabilities at the OSU Medical Center; provided by gifts from the estate of Beatrice L. Gibby)	\$390,000.00
Dr. William Lloyd Evans and Dr. Lloyd Roberts Evans Endowed Fund for Disease and Disability Research in the Department of Chemistry (Used to support the efforts of students and faculty in the Department of Chemistry in their research relating to the medical field of diseases and disabilities; provided by gifts from the estate of Beatrice L. Gibby)	\$390,000.00

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The Food, Agricultural, and Biological Engineering Professorship Fund \$154,817.49
(Used to support the work of a distinguished professor whose research, teaching, and public service is in food, agricultural, and biological engineering; provided by gifts from an anonymous donor)

The David C. McCarthy Engineering Teaching Award Fund \$100,000.00
(Used to recognize the contributions of College of Engineering faculty and staff to more innovative and more effective teaching and learning; provided by a gift from John Shepherd in honor of David McCarthy)

Susan J. Bonnell Endowment Fund \$84,676.00
(Used to provide program support for the Center for the Study and Teaching of Writing; provided by gifts from Susan J. Bonnell)

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund \$51,719.00
(Used to provide scholarships for undergraduate students with the highest academic ability and the highest financial need who are enrolled at the Columbus campus; provided by gifts from Colonel Bernard E. McDaniel and Mrs. Mary R. McDaniel)

The Mario Iglesias Endowed Fund \$50,000.00
(Used to provide annual awards to outstanding graduate assistants in the Department of Spanish and Portuguese; provided by gifts from Alicia R. Iglesias in memory of her husband Mario Iglesias)

The Peggy O'Brien Kratzer Memorial Scholarship Fund \$50,000.00
(Used to provide scholarships to first-year undergraduate students enrolled in the Mount Leadership Society program; provided by gifts from Victor Edwin Kratzer)

The Slowter Family Scholarship Fund \$50,000.00
(Used to provide renewable need-based scholarships for incoming first-year undergraduate students; provided by gifts from William J. Slowter, Kathy B. Slowter, Elizabeth S. Tunick, and Mary S. Nescott)

The Eldredge Family Scholarship Endowment Fund \$27,806.50
(Used to provide scholarship support for undergraduate or graduate level students who have graduated from Ashtabula High School or Lakeside High School, in Ashtabula, Ohio, who are enrolled in or majoring in Physical Therapy or Dental Hygiene programs; provided by gifts from Clifford Murray Eldredge and Janis Bloom Eldredge in memory of Clifford M. and Mary Jo Eldredge) (grandfathered)

Ben Martin Glass Fund \$25,406.00
(Used to support the glass area of the Department of Art; provided by gifts from V. Ben Martin, Jr.) (grandfathered)

The Roberta and Robert B. Buchanan Endowment Fund in Engineering \$25,000.00
(Used to provide unrestricted support for the College of Engineering; provided by gifts from Roberta and Robert B. Buchanan) (grandfathered)

Change in Description of Named Endowed Funds

Stanley D. Gottsegen Award Endowment Fund

The H. Gordon Hullfish Memorial Scholarship Fund

The Kent Distinguished Scholars Fund

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The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins
4-H Fund

Change in Name and Description of Named Endowed Fund

From:	The Richard Warman Bailey Graduate Fellowship Fund in Engineering	
To:	The Richard Warman and Joan Booth Bailey Graduate Fellowship Fund in Engineering	
Total		\$2,812,402.62

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Edwin M. Cooperman Chair Fund at The Michael E. Moritz College of Law

The Edwin M. Cooperman Chair Fund at The Michael E. Moritz College of Law was established April 6, 2007, by the Board of Trustees of The Ohio State University, with gifts from Edwin M. Cooperman (J.D., 1967).

Until the principal reaches \$750,000, the annual distribution shall be used for The Edwin M. Cooperman Designated Professorship in Law at The Michael E. Moritz College of Law. When the principal reaches \$750,000, the annual distribution shall be used for The Edwin M. Cooperman Endowed Professorship at The Michael E. Moritz College of Law. When the principal reaches \$1,500,000, the annual distribution shall be used for The Edwin M. Cooperman Endowed Chair at The Michael E. Moritz College of Law. The holder of this position will be recommended by the dean of the Moritz College of Law and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$369,697.88

The Robert H. and Joe-Ann Schmahl Engineering Scholarship Fund

The Robert H. and Joe-Ann Schmahl Engineering Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University, with a gift from Robert H. (B.E.E., 1961) and his wife, Joe-Ann Schmahl.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that partial scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, undergraduate students who are native-born United States citizens who have been accepted for admissions at the University and are enrolled in the College of Engineering, specifically in the Aeronautical, Electrical, Engineering Physics,

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Mechanical, or Welding Engineering programs at the Columbus campus. Qualified candidates must have significant financial need and have minimum grade point averages above those levels required to graduate. Candidates who are United States military veterans with honorable service or children of U.S. veterans killed or incapacitated while on military duty shall be given preference. In the event of a single award the recipient must be enrolled in the Department of Electrical and Computer Engineering. In the event of multiple awards, the first recipient must be enrolled in the Department of Electrical and Computer Engineering and additional award recipients must be selected from candidates who are enrolled in the Aeronautical, Engineering Physics, Mechanical or Welding Engineering programs.

Scholarship recipients will be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid. Recipients will be eligible for renewal as long as they remain enrolled in the same undergraduate program and maintain the minimum grade point average required for graduating with bachelor degrees. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by dean of the College of Engineering in consultation with the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Linda Thomas Memorial Fund

The Linda Thomas Memorial Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University with gifts from Fred B. Thomas (B.A., 1962; M.D., 1962), friends, and family.

One-half of the annual distribution from this fund shall be used at the discretion of the collection development librarian in the area of Education to purchase new books for the Education Library's permanent collection as approved by the dean of the College of Education and Human Ecology. The remaining one-half shall be used to support undergraduate and graduate scholarships in the College of Education and Human Ecology for students majoring in education.

The annual distribution from this fund directed towards scholarships shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, returning female students who have had their education interrupted for at least two years, and who have been accepted for admissions at the University. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the

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Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$17,945.00 (grandfathered)

Change in Description of Named Endowed Funds

The Helen P. Alkire Scholarship Fund

The Helen P. Alkire Scholarship Fund was established June 9, 1983, by the Board of Trustees of The Ohio State University with gifts from friends and alumni in honor of Helen P. Alkire, in recognition of her distinguished leadership and service to students in the College of the Arts, Department of Dance. The description was revised April 6, 2007.

The annual distribution from this fund shall be used to provide merit-based scholarships to talented undergraduates/graduates who are or will be majors in the Department of Dance. Scholarship recipients will be selected by the dean of the College of the Arts in consultation with the chairperson of the Department of Dance and the Office of Student Financial Aid. Distribution may also be used occasionally for student projects as determined by the chairperson of the Department of Dance in consultation with the dean of the College of the Arts.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of the Arts in consultation with the chairperson of the Department of Dance. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Dr. Dale A. Ray Memorial Fund

The Dr. Dale A. Ray Memorial Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University with gifts from Frank A. Ray (B.A., 1970; J.D., 1973), other family members, and friends in memory of Frank's

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father, Dr. Dale A. Ray. Additional family gifts were given on behalf of Dale's wife Merry Ann and his daughter Alice. The description was revised April 6, 2007.

The annual distribution from this fund shall be used to promote the investigation, synthesis, and dissemination of crop science to students, consumers, and professionals throughout the world. Annual selection of the emerging priorities or continuing needs in crop science shall be determined by the Ray Memorial Crop Science Committee, the chairperson of the Department of Horticulture and Crop Science, and faculty involved in research, teaching, and OSU Extension.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

Neal E. Vivian Scholarship Fund in Business and Marketing Education

The Neal E. Vivian Research Award in marketing and distributive education was established January 10, 1980, by the Board of Trustees of The Ohio State University, with gifts from friends to stimulate and recognize outstanding research in marketing and distributive education. The name and description were revised April 6, 2007.

Dr. Neal Vivian joined the faculty of The Ohio State University in 1966. He was a dedicated and highly respected national leader in the field of vocational distributive education. In 1977 he received the Distributive Education Professional Development Award from the American Vocational Association. As part of the award, a scholarship was established at The Ohio State University in Dr. Vivian's name for advanced study, research, and professional development. His students, who formed the Loyal Order of the Buck-Nuts, were the major contributors to the endowment. Dr. Vivian died in 1978.

The annual distribution from this fund shall be used to provide financial support to students who are studying career and technical education in workforce development and education in the College of Education and Human Ecology. Selection of the recipients shall be made by the dean of the College of Education and Human Ecology, in consultation with faculty in career and technical education and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Jeffrey Postdoctoral Fellowship Fund in Academic Child and Adolescent Psychiatry

The Jeffrey Postdoctoral Fellowship Fund in Academic Child and Adolescent Psychiatry was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Robert H. "Tad" and Anne K. "Nancy" Jeffrey of Bexley, Ohio.

The Jeffreys have a 40-year history of volunteer leadership in the greater Columbus area, including work with the mental health community, Columbus Children's Hospital, The Ohio State University (Robert is a member of the Arts and Sciences Advisory Committee) and the OSU Medical Center (Anne is chairperson of the OSU Harding Hospital Board and ex-officio member of the University Hospitals Board; Robert and Anne are co-chairs of the Power to Change Lives Campaign). Their dedication is further demonstrated by this fellowship, established to foster ongoing collaboration between the OSU Medical Center and Columbus Children's Hospital and to serve as the philanthropic cornerstone for a larger center for pediatric psychiatry devoted to the advancement of academic child and adolescent psychiatry across both institutions.

The Jeffrey Fellowship, housed in the Department of Psychiatry, will provide support for a board certified or board eligible child and adolescent psychiatrist(s) to pursue activities relevant to advancing the quality of mental health services delivered to children and adolescents with mental disorders. The Jeffrey Fellow(s) will be involved in such activities as mentored training and experience in the conduct of psychiatric research, the development of important educational materials, and the implementation of quality improvement practices relevant to the promotion of pediatric mental health. Mentoring and supervision for the Jeffrey Fellow(s) will be provided by an advisory group consisting of OSU and Children's Hospital representatives: dean of the OSU College of Medicine; chairperson of the OSU Department of Psychiatry; director of the OSU Division of Child and Adolescent Psychiatry who jointly serves as medical director of Behavioral Health Services at Children's Hospital; and both the CEO and the medical director of Children's Hospital.

The Jeffrey Fellow(s) may be a post-graduate physician(s) who has chosen to complete the fellowship on a full-time basis, or may be a faculty member(s) of promise who may receive part-time support to protect a portion of their time to pursue academic excellence. Aspiring applicants must demonstrate the potential for academic excellence/success and a passion for improving the quality of care for children and adolescents with mental disorders.

The fellowship will be granted on a yearly basis, may be renewable thereafter, and if funding level permits, may support more than one fellow and/or specific educational and research activities approved by the advisory group. The Jeffrey Fellow(s) will be selected by the director of the Division of Child and Adolescent

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Psychiatry with final approval by the chairperson of the Department of Psychiatry; and in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

In instances where highly qualified applicants are not found, funds will not be expended until appropriate applicants meeting the required qualifications are identified. In any given year that the endowment distribution is not fully expended, the unused portion may remain in the income fund or may be reinvested in the endowment principal as determined by the chairperson of the Department of Psychiatry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Division of Child and Adolescent Psychiatry and the chairperson of the Department of Psychiatry in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,000,334.75

Dr. William Lloyd Evans and Dr. Lloyd Roberts Evans Endowed Fund
for Disease and Disability Research in The Ohio State University Medical Center

The Dr. William Lloyd Evans and Dr. Lloyd Roberts Evans Endowed Fund for Disease and Disability Research in The Ohio State University Medical Center was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Beatrice L. Gibby in honor of Beatrice's uncle and her cousin; Dr. William Lloyd Evans, for whom Evans Laboratory of Chemistry is named, and Dr. Lloyd Roberts Evans, a former [associate] dean in The Ohio State University College of Medicine.

The annual distribution from this fund shall be used to support medical research on diseases and disabilities at The Ohio State University Medical Center. Research projects may be directed on prevention, treatment or rehabilitation, or toward the cure of a particular disease or disability; it may involve any medical discipline. Allocation of funds shall be recommended by the vice dean for Research in the College of Medicine and approved by the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences.

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Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$390,000.00

Dr. William Lloyd Evans and Dr. Lloyd Roberts Evans Endowed Fund
for Disease and Disability Research in the Department of Chemistry

The Dr. William Lloyd Evans and Dr. Lloyd Roberts Evans Endowed Fund for Disease and Disability Research in the Department of Chemistry was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Beatrice L. Gibby in honor of Beatrice's uncle and her cousin; Dr. William Lloyd Evans, for whom Evans Laboratory of Chemistry is named, and Dr. Lloyd Roberts Evans, a former [associate] dean in The Ohio State University College of Medicine.

The annual distribution from this fund shall be used to support the efforts of students and faculty in the Department of Chemistry in their research relating to the medical field of diseases and disabilities. Expenditures shall be approved by the chairperson of the Department of Chemistry in consultation with the dean of the College of Mathematical and Physical Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$390,000.00

The Food, Agricultural, and Biological Engineering Professorship Fund

The Food, Agricultural, and Biological Engineering Professorship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor.

Until the endowment principal reaches \$750,000, the annual distribution will be reinvested into the principal. When fully funded, the annual distribution from this fund shall be used to support the work of a distinguished professor whose research, teaching, and public service is in food, agricultural, and biological engineering. The intention of the professorship is to strengthen the Department of Food, Agricultural, and Biological Engineering for the future needs of Ohio agriculture. The holder of the professorship shall be recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Food, Agricultural, and Biological Engineering or their successors and appointed by the Board of Trustees of The Ohio State University.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this professorship should cease to exist, the donor requests that the principal and any unspent distribution should be moved to fund #663490 at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment:	\$154,817.49
Total Commitment:	\$750,000.00

The David C. McCarthy Engineering Teaching Award Fund

The David C. McCarthy Engineering Teaching Award Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John Shepherd (B.C.E., 1958; M.A., 1959) in honor of David McCarthy, senior director of Development in the College of Engineering.

The annual income will be used to recognize the contributions of College of Engineering faculty and staff to more innovative and more effective teaching and learning. Students, staff, and faculty will be invited to nominate individuals. The dean of the College of Engineering will select one or more award recipients each year. Awardees will be eligible for awards in future years.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$100,000.00
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Susan J. Bonnell Endowment Fund

The Susan J. Bonnell Endowment Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan J. Bonnell (B.A., 1970).

The annual distribution from this fund shall provide program support for the Center for the Study and Teaching of Writing as determined by the director of the Center in consultation with the dean of the College of Humanities.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$84,676.00

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Colonel Bernard E. McDaniel (B.A. Political Science, 1967) and Mrs. Mary R. McDaniel of Round Hill, Virginia.

The annual distribution from this fund shall provide a renewable scholarship for an incoming first-year undergraduate student with the highest academic ability (a combination of high school rank and national standardized test scores) and the highest financial need who is enrolled at the Columbus campus. Students must be enrolled on a full-time basis (considered by the University to be a minimum of 12 quarter hours per term or eight semesters in the event the University changes its system) and participate in the University's work-study program at a minimum of 12 hours a week. It is the donors' desire that the scholarship be awarded with special consideration given to first-generation college students. It is also the donors' preference that eligible students demonstrate strong leadership qualities, outstanding moral character, integrity, and public service.

Furthermore, students must have graduated from a Perry County, Ohio, public high school with preference given to students from Miller High School in Hemlock, Ohio, and Sheridan High School in Somerset, Ohio, in this order. Students must have been enrolled in the Perry County high school for at least two consecutive years prior to graduation.

If there are no qualified applicants from Perry County, Ohio, it is the donors' desire that the scholarship be given to qualified students who graduated from one of two high schools in the Columbus Public Schools of Franklin County, Ohio, in the following order of priority: Northland High School and East High School. Students must have been enrolled in that school for at least two consecutive years prior to graduation and meet the same requirements as specified above for Perry County, Ohio, applicants.

The Office of Student Financial Aid will administer this scholarship fund. Students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA), and must apply in time to meet application deadlines for any federal or state aid for which they are eligible before being considered for The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship. The scholarship shall be distributed equally over three quarters of the academic school year (or two semesters in the event the University changes its system) for expenses such as the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial

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aid awards. The scholarship is renewable up to 12 quarters (or eight semesters in the event the University changes its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need, participates in the work-study program at a minimum of 12 hours a week, and maintains a minimum of a 3.2 grade point average. Any unused annual distribution shall be reinvested to the endowment principal.

Upon the realization of an additional planned gift, the fund shall be renamed The Colonel Bernard E. and Mrs. Mary R. McDaniel Land Grant Opportunity Scholarship Fund and revised to provide additional Land Grant Opportunity Scholarships for Perry County, Ohio, and Franklin County, Ohio, students in accordance with the scholarship criteria listed above. The Colonel Bernard E. and Mrs. Mary R. McDaniel Land Grant Opportunity Scholarships will be in addition to the Land Grant Opportunity Scholarships provided by The Ohio State University to students of Perry County, Ohio, and Franklin County, Ohio.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The donors desire that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid in consultation with the donors or their designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$51,719.00

The Mario Iglesias Endowed Fund

The Mario Iglesias Endowed Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alicia R. Iglesias (M.A., 1970) in memory of her husband Mario Iglesias.

The annual distribution from this fund shall provide one or more annual awards to outstanding graduate assistants in the Department of Spanish and Portuguese to recognize their achievements in the study of the Spanish language and related areas, as well as their commitment to excellence in the teaching of Spanish. The awards will support students as they further their education and help defray the cost of pursuing a range of academic and scholarly opportunities including, but not limited to, tuition expenses, education materials and resources, and travel costs to conduct relevant courses of study, to pursue research, or to participate in professional conferences. The chairperson of the Department of Spanish and Portuguese in consultation with a select group of faculty will work together as a departmental committee to administer the awards.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Spanish and Portuguese in consultation with a select group of faculty working together as a departmental committee. The Department shall notify the donor or her designee of any such changes. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Peggy O'Brien Kratzer Memorial Scholarship Fund

The Peggy O'Brien Kratzer Memorial Scholarship Fund was established April 6, 2007, by the Board of Trustees in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Victor Edwin Kratzer (B.S.I.E., 1972).

The annual distribution from this fund shall be used to provide one need-based scholarship to a first-year undergraduate student enrolled in the Mount Leadership Society program to be used towards the cost of tuition, room and board, books, and educational expenses. It is the donor's desire that this scholarship support undergraduate students who are actively serving their communities. First preference shall be given to a resident of Brown County, Ohio. Second preference shall be given to a resident of Adams or Highland Counties, Ohio. Third preference shall be given to a resident of Greene County, Ohio. Fourth preference shall be given to a resident of Ohio.

This scholarship is for three quarters in the given academic year and is renewable for an additional three quarters (six quarter maximum). Ten percent of the income, as well as any unused distribution, should be invested to the endowment principal annually. Scholarship recipients shall be selected by the Office of Student Financial Aid in consultation with the Program Coordinator of the Mount Leadership Society.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Slowter Family Scholarship Fund

The Slowter Family Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. William J. Slowter (B.A. 1970 and M.P.A. 1977) and Mrs. Kathy B. Slowter of Minnetonka, Minnesota, Mrs. Elizabeth S. Tunick of New York City, New York and Mrs. Mary S. Nescott of Hamden, Connecticut.

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The annual distribution from this fund shall be used to provide a renewable need-based scholarship for one or more incoming first-year undergraduate students who are enrolled full-time at the Columbus campus. It is the donors' desire that qualified students must have graduated from a high school in the Columbus Public Schools of Franklin County, Ohio. Furthermore, it is the donors' desire that qualified students be considered in the following order of preference: graduates from East High School enrolled in the College of Engineering majoring in Chemical Engineering; graduates from any high school in the Columbus Public Schools enrolled in the College of Engineering majoring in Chemical Engineering; graduates from East High School enrolled in the College of Engineering; graduates from any high school in the Columbus Public Schools enrolled in the College of Engineering; graduates from East High School; and graduates from any high school in the Columbus Public Schools.

Qualified students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA) and must have graduated from high school with a minimum 3.0 grade point average. It is the donors' preference that the scholarship recipients be enrolled in the University Honors Program and have qualified for an Honors Merit Scholarship as designated by the University Honors Program.

The scholarship shall be distributed equally over three quarters of the academic school year (or two semesters in the event the University changes its system) for expenses such as the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial aid awards. The scholarship is renewable up to 12 quarters (or eight semesters in the event the University changes its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need, enrollment in the College of Engineering, and a minimum of a 3.0 grade point average. Any unused annual distribution shall be reinvested to the endowment principal. The Office of Student Financial Aid will administer this scholarship fund in consultation with the University Honors and Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid in consultation with the vice Provost for Enrollment Services and dean for Undergraduate Education, and the donors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Eldredge Family Scholarship Endowment Fund

The Eldredge Family Scholarship Endowment Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Clifford Murray Eldredge, (B.S. Physical Therapy, 1965; M.S. Allied Medical Professions, 1971), and Janis Bloom Eldredge, (Dental Hygiene, 1965; B.S.Ed., 1970), in memory of Clifford M. and Mary Jo Eldredge.

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The annual distribution from this fund shall provide scholarship support for one or more undergraduate or graduate-level students who have graduated from Ashtabula High School or Lakeside High School, in Ashtabula, Ohio, or their successors. Qualified candidates must be enrolled in or majoring in the Physical Therapy or Dental Hygiene programs. If no candidates meet the above criteria (or if these programs cease to exist), the scholarships may be awarded to candidates in any undergraduate or graduate-level health sciences program. The scholarships are intended for a new recipient each academic year. If there are no eligible new candidates, the scholarship may be renewed for a previous recipient up to a maximum of twelve quarters. This scholarship shall be administered by the Office of Student Financial Aid.

In years that the annual distribution is not awarded, or not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$27,806.50 (grandfathered)

Ben Martin Glass Fund

The Ben Martin Glass Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from V. Ben Martin, Jr. (B.S.Bus.Adm., 1956).

The annual distribution from this fund shall be used to support the Glass Area of the Department of Art as approved by the head of the Glass Area.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of the Arts in consultation with the head of the Glass Area in the Department of Art. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,406.00 (grandfathered)

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The Roberta and Robert B. Buchanan Endowment Fund in Engineering

The Roberta and Robert B. Buchanan Endowment Fund in Engineering was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Roberta and Robert B. Buchanan of Scottsdale, Arizona, in recognition of Dean W. A. "Bud" Baeslack III's commitment to diversity and to collaboration of traditional engineering disciplines with bioengineering.

The annual distribution from this fund shall provide unrestricted support for the College of Engineering to be used at the discretion of the dean. The dean will apprise the donors of the use of the fund annually.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

Stanley D. Gottsegen Award Endowment Fund

The Stanley D. Gottsegen Award Endowment Fund was established February 1, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Stanley D. Gottsegen (B.S.Bus.Adm., 1954) of Boca Raton, Florida. The description was revised April 6, 2007.

The annual distribution from this fund shall be used as an annual award to recognize an undergraduate junior or senior who is outstanding in campus-wide extracurricular activities in one of the following student organizations: Undergraduate Student Government, the Ohio Union Activities Board, the Greek Governing Councils, Greek Week, Makio, or the Ohio Staters, Inc. Award recipients shall be selected by the director of the Ohio Union in consultation with the Office of Student Financial Aid and a committee comprised of an Ohio Union staff member from each of the following areas: Leadership, Student Organizations, Student Activities, Fraternities and Sororities, and the Business Office.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

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by the Board of Trustees and Foundation Board as recommended by the director of the Ohio Union in consultation with the above committee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The H. Gordon Hullfish Memorial Scholarship Fund

The H. Gordon Hullfish Memorial Scholarship Fund was established November 6, 1998, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Lucile B. Hullfish and Joan Hullfish Bailey (B.S.Ed., 1953). The description was revised April 6, 2007.

Professor H. Gordon Hullfish (M.A., 1922; Ph.D., 1924) taught in the College of Education and Human Ecology from 1922 until his death in 1962. He was one of the first recipients of the Alumni Award for Distinguished Teaching and was an inaugural member of the College of Education Hall of Fame. He was a prolific author and editor, an outstanding teacher, and an educational leader.

The annual distribution from this fund shall provide assistance to doctoral candidates in the College of Education and Human Ecology whose major field of study is the philosophy of education.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Kent Distinguished Scholars Fund

The Kent Distinguished Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ralph Kent (B.S.Bus.Adm., 1937) and Betty Kent (w. 1939), Harbor Springs, Michigan, and Longboat Key, Florida. The description was revised September 2, 1998, and the name and description were further revised February 4, 2000. The description was revised again April 6, 2007.

The annual distribution from this fund shall be used to provide scholarships for up to two outstanding Master of Accounting students in The Max M. Fisher College of Business. The Kent scholarships will be administered by the Fisher College of Business in consultation with the Office of Student Financial Aid. The dean of the Fisher College of Business will have a continuing oversight responsibility role on the operation of the Kent scholarship program.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

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by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Dorothy Lewis, Freda and Roy Barnhart and
Mary and Frank Jenkins 4-H Fund

The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund was established December 1, 1995, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mary Lewis Jenkins in memory of her mother, Dorothy Helm Lewis; by Lester Barnhart (B.S.Agr., 1969); Lynda Jenkins Heyl (B.S.H.E., 1974; M.S. Human Ecology, 1978); Barry Lewis Jenkins; and Janet Jenkins Johnson (B.S.Ed., 1974; B.A. Humanities, 1976; M.A. Education, 1981), in honor of their parents. The description was revised April 6, 2007.

The annual distribution from this fund shall be equally divided to support these three areas of the Ohio 4-H Program. One third of the distribution shall support 4-H Volunteer Leader recognition in Clark County. Uses shall include, but not be limited to: recognition items, banquets, leader trips, plaques, or gifts. Expenditures shall be approved by the County Extension professional directly responsible for 4-H programming in Clark County. One third of the distribution shall support 4-H members enrolled in nutrition projects in Madison County. Uses shall include, but not be limited to: recognition items, student scholarships for nutrition programs at The Ohio State University, nutrition leader training, and trips to regional or state nutrition educational events. Expenditures shall be approved by the County Extension professional directly responsible for 4-H programming in Madison County. The final third of the distribution shall support Ohio 4-H members with disabilities. Uses shall include, but not be limited to: scholarships, special equipment, programs, member travel, and camp or conference fees. Expenditures shall be approved by the 4-H State Leader or their designee who is directly responsible for 4-H programming for youth with physical, learning, or emotional disabilities. A second preference for this portion is to be used to support a needy 4-H member(s).

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Ohio State University Extension. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Change of Name and Description of Named Endowed Fund

The Richard Warman and Joan Booth Bailey Graduate Fellowship Fund in Engineering

The Richard Warman Bailey Graduate Fellowship Fund in Engineering was established August 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joan Bailey in memory of her husband, Richard Warman Bailey, Research Scientist Emeritus, (B.S., 1959, major - Physics; Ph.D., 1973, major - Nuclear Engineering). Additional gifts were given by the Bailey family on behalf of Richard and Joan's sons, Richard W. Bailey II (B.S., 1987), Andrew H. Bailey (B.S.Bus.Adm., 1986), and Matthew A. Bailey (B.S.Bus.Adm., 2000). The name and description were revised April 6, 2007.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students who are United States citizens who have been accepted for admissions at the University.

Furthermore, the annual distribution shall support a fellowship in the College of Engineering for a graduate student(s). The award can be annual and renewable. Preference shall be given to a student(s) who received an undergraduate degree from The Ohio State University.

Selection shall be determined by the dean of the College of Engineering, in cooperation with the dean of the Graduate School. The fellowship will be awarded in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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**APPOINTMENT OF INVESTMENT MANAGERS AND
REALLOCATION OF FUNDS**

Resolution No. 2007-126

Synopsis: Approval of the Appointment of Investment Managers and reallocation of funds is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external Investment Managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment and Reappointment of Investment Managers on March 2, 2007:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following changes shall be made:

<u>Allocation as of 3/31/07</u>	<u>Changes</u>	<u>Revised Allocation</u>
<u>Real Estate</u>		
Praedium Fund VII	\$10,000,000	\$10,000,000
<u>Venture Capital/Private Equity</u>		
Sun Capital Partners V	\$15,000,000	\$15,000,000

(See Appendix L for background information, page 1089.)

**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS,
AND TO INCREASE DESIGN CONTRACTS**

Resolution No. 2007-127

APPROVAL TO ENTER INTO DESIGN CONTRACTS

CUNZ HALL RENOVATION
JONES GRADUATE TOWER RENOVATION
MOREHOUSE MEDICAL PLAZA – WRIGHT CENTER OF INNOVATION PART II
MURRAY HALL RENOVATION – PHASE I
NORTH CAMPUS CHILLED WATER EXTENSION
RIGHTMIRE HALL – CHILLER REPLACEMENT
STEAM AND CONDENSATE DISTRIBUTION SYSTEM UPGRADES – PHASE I
ULAR FACILITIES RENOVATION – WISEMAN AND SISSON HALLS

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

EVANS LABORATORY – FUME HOOD REPAIRS
GOSS LABORATORY ELEVATOR UPGRADES
LARKINS HALL – CONDENSATE PIPING REPLACEMENT

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OARDC – UTILITIES UPGRADE TO EAST CAMPUS AREA
RIGHTMIRE HALL – CHILLER REPLACEMENT

APPROVAL TO INCREASE DESIGN CONTRACTS
OARDC – LIFE SAFETY SYSTEM UPGRADES

Synopsis: Authorization to enter into design and construction contracts, and to increase design contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

Cunz Hall Renovation (07-08 capital request)	\$20.1M	State and development funds
Jones Graduate Tower Renovation (09-10 capital request)	\$6.0M	Future bond proceeds
Morehouse Medical Plaza – Wright Center of Innovation Part II (N/A)	\$3.1M	Grant funds
Murray Hall Renovation – Phase I (07-08 capital request)	\$1.0M	State funds
North Campus Chilled Water Extension (N/A)	\$7.5M	Future bond proceeds
Rightmire Hall – Chiller Replacement (N/A)	\$0.3M	FOD operating funds
Steam and Condensate Distribution System Upgrades -- Phase I	\$8.2M	Future bond proceeds
ULAR Facilities Renovation – Wiseman and Sisson Halls (05-06 capital request)	\$2.0M	State and development funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Evans Laboratory – Fume Hood Repairs (N/A)	\$1.5M	FOD operating funds
Goss Laboratory Elevator Upgrades (05-06 capital request)	\$0.02M	State funds
Larkins Hall – Condensate Piping Replacement (05-06 capital request)	\$0.2M	State funds
OARDC – Utilities Upgrade to East Campus Area (03-04 capital request)	\$0.3M	State funds
Rightmire Hall – Chiller Replacement (N/A)	\$0.3M	FOD operating funds

WHEREAS in accordance with the attached materials, the University desires to increase the design contracts for the following project:

OARDC – Life Safety System Upgrades (03-04 capital request)	\$1.2M	State funds
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*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

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NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts, and to increase design contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix LI for background information and maps, page 1093.)

**AUTHORIZATION TO APPROVE PARTICIPATION IN THE LOCAL
ADMINISTRATION COMPETENCY CERTIFICATION PROGRAM FOR
CAPITAL FACILITIES PROJECTS**

Resolution No. 2007-128

WHEREAS the 126th Ohio General Assembly enacted H.B. 16 which creates the Local Administration Competency Certification Program; and

WHEREAS the Local Administration Competency Certification Program allows institutions of higher education to administer state-funded capital facilities projects pursuant to section 3345.51 of the Revised Code without the supervision, control, or approval of the Ohio Department of Administrative Services; and

WHEREAS the University desires to participate in the Local Administration Competency Certification Program and administer its own capital facilities projects:

NOW THEREFORE

BE IT RESOLVED, That:

Section 1. The Board authorizes University officials to participate in the Local Administration Certification Program and directs University officials to take all necessary steps to accomplish that purpose; and

Section 2. Pursuant to the requirement set forth in R.C. 3345.51 (A)(3), the University states its intent to comply with section 153.13 of the Revised Code, policy and procedure guidelines for contract documents established pursuant to section 153.16 of the Revised Code, and all laws that govern the selection of consultants, preparation and approval of contract documents, receipt of bids, and award of contracts with respect to the applicable project; and

Section 3. Pursuant to the requirements set forth in R.C. 123.17 (D)(2), the University will select new employees to participate in the certification program as necessary to compensate for employee turnover; and

Section 4. Pursuant to the requirement set forth in R.C. 123.17 (D)(6), the University agrees to indemnify and hold harmless the State and the Ohio Department of Administrative Services for any claim of injury, loss, or damage that results from the University's administration of a capital facilities project pursuant to the Local Administration Certification Program; and

Section 5. Pursuant to the requirement set forth in R.C. 123.17 (D)(5), the University will conduct biennial audits of the University's administration of capital facilities projects in accordance with R.C. 3345.51 (C).

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(See Appendix LII for background information, page 1109.)

AUTHORIZATION TO APPROVE ATHLETIC TICKET PRICES AND FEE

Resolution No. 2007-129

Synopsis: Approval of Athletic ticket prices for Fiscal Year 2008 and golf course membership fees for Calendar Year 2007 at the recommended levels is requested.

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership fees; and

WHEREAS the Athletic Council has approved increases for football and men's basketball tickets, and for golf course membership fees shown on the attached table; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the President's Cabinet:

NOW THEREFORE

BE IT RESOLVED, That the recommended increases for football and men's basketball tickets for Fiscal Year 2008, and for golf course membership fees for Calendar Year 2007, be approved.

(See Appendix LIII for background information, page 1111.)

**AUTHORIZATION, ISSUANCE AND SALE OF GENERAL RECEIPTS
COMMERCIAL PAPER NOTES SERIES H OF THE OHIO STATE UNIVERSITY**

Resolution No. 2007-130

Synopsis: Providing for the authorization, issuance and sale of General Receipts Commercial Paper Notes, Series H (the "Series H Notes"), in a principal amount outstanding at any one time determined as provided herein, for the purpose of (i) financing or refinancing the Series H Project, as defined herein, (ii) currently refunding certain Outstanding Obligations (as defined in the Indenture (as hereinafter defined)), (iii) paying costs and expenses associated with the issuance of the Series H Notes, and (iv) authorizing a Series H Supplement to Amended and Restated Trust Indenture to secure the payment of Debt Service Charges (as defined in the Indenture) on the Series H Notes.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 21 of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates,

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rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on December 5, 1997, the Original Indenture and the Seventh Supplement to Trust Indenture, dated as of December 1, 1997 between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 1997 A in the original aggregate principal amount of \$79,540,000, of which \$35,340,000 in aggregate principal amount is presently issued and outstanding; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution") amended and restated the Original Indenture, as supplemented in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Indenture with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on November 5, 1999, the Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999, between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 1999 A in the original aggregate principal amount of \$83,585,000, of which \$8,350,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on November 5, 1999, the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999, between the University and the Trustee, of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B, in the original aggregate principal amount of \$108,000,000, of which \$52,600,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001, between the University and the Trustee, of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001, in the original aggregate principal amount of \$85,000,000, of

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which \$76,950,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and Series D Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, of The Ohio State University General Receipts Commercial Paper Notes, Series D, in the aggregate principal amount outstanding at any one time of up to \$175,000,000, all of which have been paid and are no longer outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002, between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2002 A, in the original aggregate principal amount of \$153,000,000, of which \$120,205,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on February 7, 2003, the Indenture and the Series 2003 A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003, between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2003 A, in the original aggregate principal amount of \$53,000,000, all of which have been retired and redeemed as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on May 30, 2003, the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003, between the University and the Trustee, of The Ohio State University General Receipts Commercial Paper Notes, Series E, in the aggregate principal amount outstanding at any one time of up to \$430,000,000, all of which have been paid and are no longer outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture, dated as of September 1, 2003, between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2003 B, in the original aggregate principal amount of \$233,780,000, of which \$171,090,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2003 C, in the original aggregate principal amount of \$121,295,000, of which \$113,355,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on December 3, 2004, the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004, between the University and the Trustee, of The Ohio State University General Receipts Commercial Paper

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Notes, Series F, in the aggregate principal amount outstanding at any one time of up to \$348,500,000, all of which have been paid and are no longer outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture, dated as of August 1, 2005, between the University and the Trustee of The Ohio State University General Receipts Bonds, Series 2005 A, in the original aggregate principal amount of \$279,050,000, of which \$267,125,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture, dated as of August 1, 2005, between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2005 B, in the original aggregate principal amount of \$129,990,000, of which \$129,990,000 in aggregate principal amount are presently issued and outstanding; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, a resolution adopted by the Board on July 8, 2005, the Indenture and the Series G Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2005, between the University and the Trustee, of The Ohio State University General Receipts Commercial Paper Notes, Series G (the "Series G Notes"), in the aggregate principal amount outstanding at any one time of up to \$107,000,000, of which \$68,000,000 in aggregate principal amount are currently issued and outstanding; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Commercial Paper Notes, Series H (the "Series H Notes") in the aggregate principal amount outstanding at any one time not to exceed \$107,000,000 for the purpose of paying, reimbursing or refinancing a portion of the costs of the Series H Project, currently refunding certain Outstanding Obligations, and paying costs and expenses associated with the issuance of the Series H Notes; and

WHEREAS the University desires to make provisions for the issuance of the Series H Notes and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Series H Supplement to Amended and Restated Trust Indenture (the "Series H Supplement") herein authorized:

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Indenture but used herein and not previously defined herein are defined as follows:

"Book Entry System" means a system under which (i) a physical Series H Note certificate in fully registered form is issued for each maturity of Series H Notes only to a Depository or its nominee as registered owner, with the Series H

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Notes held by and immobilized in the custody of the Depository; and (ii) a book entry record maintained by and the responsibility of the Depository and not maintained by or the responsibility of the University or the Trustee, is the record that identifies, and records the transfer of the interests of, the owners of book entry interests in such Series H Notes.

“Costs of Issuance Account” means the Costs of Issuance Account in the Note Program Fund created pursuant to Section 5 hereof.

“Dealer” or “Dealers” means Merrill Lynch, Pierce, Fenner & Smith Incorporated or any successor or assign permitted under the Dealer Agreement, and any other dealer or dealers for the Series H Notes which is appointed by the University and has entered into a Dealer Agreement.

“Dealer Agreement” or “Dealer Agreements” means respectively, the Dealer Agreement, by and between the University and Merrill Lynch, Pierce, Fenner & Smith Incorporated, and any and all modifications, alterations, amendments and supplements thereto, and such agreement and any other Dealer Agreement entered into by the University and a Dealer or Dealers with respect to the Series H Notes.

“Depository” means any securities depository that is a clearing agency under federal law operating and maintaining, with its participants or otherwise, a Book Entry System to record ownership of book entry interests in obligations, and includes and means initially as to the Series H Notes, The Depository Trust Company (a limited purpose trust company), New York, New York.

“Note Proceedings” means the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, any applicable Series Resolution, any applicable Supplemental Indenture and any other resolutions and agreements and amendments of and supplements to the foregoing, or any combination thereof, authorizing or providing for the terms and conditions applicable to, or providing for the security or sale of Notes, and the terms contained in such Notes.

“Note Program Fund” means the Note Program Fund held by the University and created in Section 5 hereof to be funded with the proceeds of the Series H Notes.

“Offering Memorandum” means, as to the Series H Notes, the Offering Memorandum relating to the original issuance of the Series H Notes, authorized pursuant to Section 3 hereof.

“Project Account” means the Project Account in the Note Program Fund created pursuant to Section 5 hereof.

“Series H Commercial Paper Resolution” or “this Resolution” as used herein means this Resolution, as the same may be amended from time to time.

“Series H Project” means the Series H Project as described on Attachment I to the Series H Supplement, which exhibit is incorporated by reference herein with the same force and effect as if fully set forth herein.

“Trustee” means The Huntington National Bank, and any successor Trustee as determined or designated under or pursuant to the Indenture.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which

succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in the 1999 General Bond Resolution, this Resolution, the Amended and Restated Trust Indenture and the Series H Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization. The Notes, to be designated and known as The Ohio State University General Receipts Commercial Paper Notes, Series H, shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, the 1999 General Bond Resolution, this Resolution, the Amended and Restated Trust Indenture and the Series H Supplement for the purposes of financing and refinancing a portion of the costs of the University Facilities comprising the Series H Project and expenses incidental to the issuance of the Series H Notes and currently refunding certain Outstanding Obligations. The Series H Notes shall be issued from time to time as provided in the Series H Supplement to finance and refinance the cost of the Series H Project and to currently refund certain Outstanding Obligations. Proceeds of the Series H Notes may also be used to pay maturing Series H Notes.

(b) Form and Numbering. The Series H Notes shall be issued only as fully registered Notes. The Series H Notes shall be numbered as determined by the Trustee.

(c) Denominations and Dates. The Notes shall be dated the date of their respective authentication and issuance; shall be issued in registered form, registered to bearer (subject to Section 2.06 of the Series H Supplement) unless otherwise designated by a Dealer; and shall be issued in denominations of \$100,000 and in integral multiples of \$1,000 in excess thereof.

(d) Principal Amount. The Series H Notes shall be issued in the principal amount specified in the Series H Supplement, which amount shall not exceed \$107,000,000.

(e) Delivery and Execution. The Treasurer or Interim Treasurer of the University (the "Treasurer") is hereby authorized to make the necessary arrangements with the Dealer to establish the date, location, procedures and conditions for the delivery of the Series H Notes to the Dealer and to take all steps as necessary to effect due execution, authentication and delivery of the Series H Notes to the Dealer or to the persons whom the Dealer directs under the terms of this Resolution. The Series H Notes shall be signed by the Treasurer in his official capacity (provided that such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest. The Series H Notes shall bear interest from their respective dates, payable at maturity, at a rate not to exceed 12% per annum

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(calculated on the basis of a year consisting of 365/366 days and actual number of days elapsed).

(g) Maturities. The Series H Notes (i) shall mature not more than 270 days after their respective dates, but in no event later than October 1, 2008, and (ii) shall mature on a Business Day. The stated interest rate, maturity date and other terms of each Note, so long as not inconsistent with the terms of the Series H Supplement, shall be as set forth in the Instructions delivered to the Trustee pursuant to Section 2.07 of the Series H Supplement.

(h) Redemption. The Series H Notes shall not be subject to redemption prior to their stated maturities.

(i) Appointment of Dealer. The Board hereby appoints Merrill Lynch, Pierce, Fenner & Smith Incorporated as the initial Dealer for the Series H Notes.

(j) Security. As provided in the Indenture, there is hereby pledged to the security of the Series H Notes, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.10 of the Amended and Restated Trust Indenture) and (ii) the moneys contained in the Special Funds (as defined in the Indenture). Anything else to the contrary in the Indenture, the 1999 General Bond Resolution, the Series H Supplement or this Resolution notwithstanding, the Series H Notes shall not have access to, any claim upon or be secured by, the Note Program Fund. This pledge of General Receipts shall be on parity with expenses, claims and payments relating to other Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all the General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University.

For the further security of the Series H Notes, and any other Obligations, the University hereby covenants with the noteholders and the Trustee that so long as any Series H Notes or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other moneys lawfully available therefor, to pay all costs and expenses required to be paid under the Note Proceedings, and (iii) together with other moneys lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(k) Payment, Places of Payment, and Paying Agents. The principal of and interest on the Series H Notes shall be paid in federal or other immediately available funds in such coin or currency of the United States of America as, at the respective times of payment, is legal tender for the payment of public and private debts. The principal of and interest on the Series H Notes shall be payable at the principal office of the Trustee on or before the close of business on any Business Day upon which such Series H Notes have become due and payable, provided that such Series H Notes are presented and surrendered on a timely basis. Upon presentation of such a Series H Note to the Trustee no later than 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment for such Series H Note shall be made by the Trustee in immediately available funds on such Business Day. If a Series H Note is presented for payment after 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment therefor shall be made by the Trustee on the next succeeding Business Day, without the accrual of additional interest thereon.

(l) Book Entry. Subject to the provisions of the immediately following paragraph, the Series H Notes shall be issued only to a Depository for holding in

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a Book Entry System in accordance with the provisions of Section 2.06 of the Series H Supplement. Those Series H Notes shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series H Notes shall be evidenced by a single certificate in the aggregate principal amount of the Series H Notes maturing on such maturity date.

If any Depository determines not to continue to act as a Depository for the Series H Notes for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series H Notes from the Depository, and authenticate and deliver the Series H Note certificates, in fully registered form, to the assigns of the Depository or its nominee (if such Note was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series H Notes) of the noteholders.

Section 3. Offering Memorandum. It is determined hereby that the manner of sale and the terms of the Series H Notes, as provided in this Resolution and the Series H Supplement, are consistent with all legal requirements and will carry out the public purposes of the Act.

The use and distribution of the Offering Memorandum relating to the Series H Notes is hereby approved and authorized. Such Offering Memorandum shall be in substantially the form of the offering memorandum for the Series G Notes, the form of which is hereby approved. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of any statements in the Offering Memorandum contained in Appendix B thereto.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series H Notes, including any accrued interest, shall be allocated, deposited and applied as follows:

(i) To the Bond Fund, accrued interest, if any, received on the sale of the Series H Notes; and

(ii) To the Note Program Fund, created pursuant to Section 5 of this Resolution, the entire remaining amount of the proceeds of the Series H Notes, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series H Notes.

Section 5. Note Program Fund. There is hereby created a fund to be maintained in the custody of the Treasurer and designated the "Note Program Fund." The Note Program Fund shall be funded from the proceeds of the sale of the Series H Notes. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the Series H Project, current refunding of certain Outstanding Obligations, and costs and expenses associated with the issuance of the Series H Notes. The Note Program Fund shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Note Program Fund, including all investment earnings thereon, pending disbursement from the Note Program Fund shall be

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invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University, as the same may be amended from time to time. The University may establish such accounts in the Note Program Fund as are necessary or desirable to carry out the requirements of the Series H Supplement.

The Treasurer shall maintain such books and records with respect to disbursements from the Note Program Fund so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Note Program Fund may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Bond Fund to be used to pay Debt Service Charges on the Series H Notes.

There shall be established in the Note Program Fund the following accounts:

(i) The Costs of Issuance Account, from which shall be paid the costs of issuance of the initial Series H Notes;

(ii) The Redemption Account, from which shall be disbursed such portion of the proceeds as shall be necessary to retire the outstanding General Receipts Commercial Paper Notes, Series G and a portion of the General Receipts Commercial Paper Notes, Series H, from time to time; and

(iii) The Project Account, from which shall be disbursed such portion of the proceeds of the Series H Notes necessary to pay costs of the Series H Project and paying costs and expenses associated with the issuance of the Series H Notes. The Treasurer shall designate in writing, either in the Series H Supplement or otherwise, the allocation of the proceeds of the Series H Notes to each of the foregoing accounts.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of Series H Project (each a "Component") to be paid from the Note Program Fund have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Note Program Fund with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Moneys remaining on deposit in the Note Program Fund after the completion of the Series H Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series H Notes will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series H Notes, so that the Series H Notes will not constitute "arbitrage bonds" under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series H Notes, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series H Notes setting forth the reasonable expectations of the University regarding the amount and use of those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series H Notes.

April 5 and 6, 2007 meeting, Board of Trustees

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series H Notes and will not take, or permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series H Notes; and the Chairman of the Board (the "Chairman") or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series H Notes.

Section 7. Series H Supplement and Other Documents. In order to better secure the payment of the Debt Service Charges as the same shall become due and payable, the Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute, acknowledge and deliver to the Trustee and the Dealer, in the name and on behalf of the University and pursuant to the Indenture, the Series H Supplement and the Dealer Agreement, respectively, each in substantially the form submitted to this Board, or to such officers on behalf of this Board and the University, and such documents are hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. The Series H Supplement shall also include the form of the Series H Notes (the "Form of Note"), attached thereto as Exhibit A. The execution of such documents by any of the officers shall conclusively evidence that the officers and the Board approve such changes and that such changes are not substantially adverse to the University.

Each of such officers is further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

Section 8. Authorization of Bond Insurance or Credit Support Instruments. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest or purchase price payments on the Series H Notes. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to execute and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Note Program Fund such amount as is required to pay the premium and expenses for such insurance policies and costs and expenses for such Credit Support Instruments.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

(See Appendix LIV for background information, page 1115.)

April 5 and 6, 2007 meeting, Board of Trustees

Upon motion of Mr. McFerson, seconded by Amb. Ong, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Brass.

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Judge Duncan:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond adjourning the Board meeting. For those who may not wish to stay until the Board adjourns the meeting, I remind you that the next meeting of the Board will take place on Friday, May 4, 2007.

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding employment and compensation, and to discuss matters required to be kept confidential by State Statute. May I have a second?

Upon motion of Judge Duncan, seconded by Dr. Cloyd, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Brass.

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Thereupon the Board adjourned to meet Friday, May 4, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary



Academic Plan Benchmark 2007

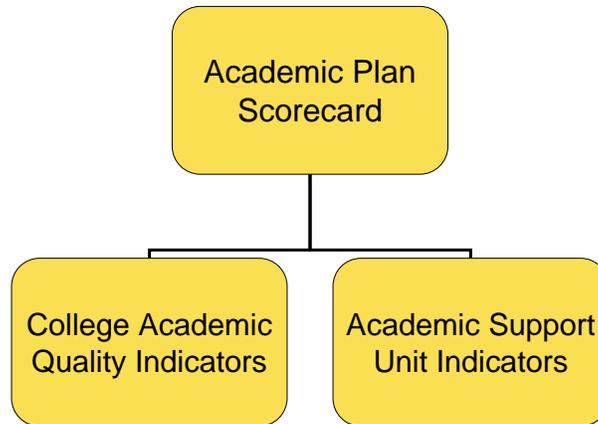
The Ohio State University
Board of Trustees
April 6, 2007



Selecting our Benchmark Institutions

	2007 Academic Reputation	AU06 Enrollment	Structure					
			Land Grant	MED	ENG	AGR	LAW	BUS
OSU	3.7	51,818	X	X	X	X	X	X
Arizona	3.6	36,805	X	X	X	X	X	X
UCLA	4.3	38,218	X	X	X		X	X
Illinois	4.0	41,342	X		X	X	X	X
Michigan	4.5	40,025		X	X		X	X
Minnesota	3.8	50,402	X	X	X	X	X	X
Penn State	3.8	42,914	X		X	X		X
Texas	4.1	49,738			X		X	X
Washington	3.9	39,524		X	X		X	X
Wisconsin	4.2	41,430	X	X	X	X	X	X

Benchmarking our Progress



Academic Plan Strategy 1: Build a World Class Faculty

	Ohio State		Benchmark Average	
	Since 2000	Current Total	Since 2000	Current Total
Institute of Medicine	2	3	6	15
National Academy of Engineering	4	10	6	20
National Academy of Sciences	4	9	6	25
Total	10	22	18	60

Nearly half of our National Academies members have been hired or elected since the inception of the Academic Plan.

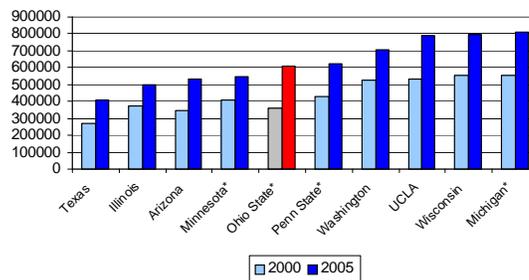
Build a World Class Faculty

	Ohio State	Benchmark Average	% Difference
2000	\$ 70,354	\$ 72,330	2.7%
2006	\$ 89,162	\$ 90,595	1.6%

From 2000 to 2006, Ohio State improved its faculty salaries in relationship to the benchmark average.

Academic Plan Strategy 2: Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University

**Total Research Expenditures
(in thousands)**



From 2000 to 2005, OSU moved from eighth to sixth place among the benchmarks with respect to total research expenditures.

*all campuses are included



Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University

2007 Best Colleges Rankings, Undergraduate

	Overall Ranking	Top 50 Publics	Peer Assessment	Undergraduate Business Programs	Undergraduate Engineering Programs
Ohio State	57	19	41	18	30
Michigan	24	2	12	3	6
UCLA	26	4	18	NR	19
Wisconsin	34	7	20	13	13
Illinois	41	10	28	13	4
Washington	42	11	31	23	19
Penn State	47	13	23	18	14
Texas	47	27	34	5	11
Minnesota	67	27	34	13	19
Arizona	98	46	45	18	48



Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University

2008 U.S. News Rankings: Graduate/Professional

	# of Arts & Sciences PhD programs among the Top 25	# of Professional College Programs/ Subdisciplines among the Top 25	# of Professional Colleges among the Top 25
OSU	3	23	6
Texas	13	29	8
UCLA	13	20	10
Wisc	13	24	8
Mich	12	30	10
ILL	9	25	5
Minn	8	23	10
Wash	7	22	8
PSU	5	23	1
Ariz	2	7	1



Academic Plan Strategy 3: Enhance the Quality of the Teaching and Learning Environment

	Ohio State	Comparison Average
Percentage of Faculty Satisfied Overall (2005)	79%	77%
Percentage of Seniors Satisfied with Quality of Educational Experience (2004)	80%	86%
Percentage of Seniors Satisfied with Quality of Instruction (2004)	81%	88%

A high percentage of faculty and students are satisfied with their experience at Ohio State, though OSU students are somewhat less satisfied than their peers at other major research institutions.*

*Comparison data are from major research universities for seniors and from four-year publics for faculty



Enhance the Quality of the Teaching and Learning Environment

	FT Faculty	Total Enrollment
Ohio State	2,552	50,504
Minnesota	2,356	51,175
Texas	1,830	49,696
Illinois	1,803	41,938
Wisconsin	1,967	40,793
Penn State	1,736	40,709
Michigan	2,431	39,993
Washington	1,707	39,251
Arizona	1,525	37,036
UCLA	1,670	35,625

Source: 2005 IPEDS Fall Staff; 2005 IPEDS Fall Enrollment



Enhance the Quality of the Teaching and Learning Environment

	Student-Faculty Ratio
Ohio State	13/1
Washington	11/1
Wisconsin	13/1
Illinois	14/1
Minnesota	15/1
Michigan	15/1
Penn State	17/1
Texas	18/1
UCLA	18/1
Arizona	19/1

Source: 2007 US News Best Colleges



Enhance and Better Serve the Student Body

Year	Retention		Graduation	
	2000	2006	2000	2006
Cohort	1999	2005	1994	2000
Ohio State	84	91.5	55	71.1
Benchmark Average	89.7	91.4	70.7	76.8
Gap	5.7	-0.1	15.7	5.7

Since 2000, OSU has retained a considerably higher percentage of freshmen to the following year, and has improved graduation rates markedly.

**Enhance and Better Serve the Student Body**

	Ohio State	Benchmark Average
Tuition and Fees	\$8,667	\$8,202
Room and Board	\$7,035	\$7,350
Avg Financial aid Package	\$10,149	\$11,639
Avg need-based scholarships or grants	\$6,525	\$6,975
Avg. self-help aid, such as work study or loans	\$5,207	\$5,366
Avg. need-based loan	\$4,539	\$4,961
Avg. merit award	\$4,209	\$4,187

Tuition and Fee Data (undergraduates) are for the 2006-07 academic year. Financial aid data refers to the average amount awarded to all undergraduates.

**Enhance and Better Serve the Student Body**

Institution	Gross Tuition per FTE	FY05 Institutional Grants as a Percent of Gross Tuition/FTE
Miami	\$ 20,267	57%
Ohio State	\$ 6,882	21%
Cincinnati	\$ 8,829	16%
Ohio University	\$ 7,132	16%
Toledo	\$ 7,467	15%
Youngstown State	\$ 5,884	15%
Bowling Green	\$ 8,100	14%
Cleveland State	\$ 6,656	13%
Akron	\$ 7,650	11%
Kent State	\$ 8,003	11%
Shawnee State	\$ 6,353	10%
Wright State	\$ 6,850	10%

Source: Ohio Board of Regents, Productivity Survey 2007, Ohio residents only, main campuses. Data for Central State are not available.

Academic Plan Strategy 4: Create a Diverse University Community

Year	Retention		Graduation	
	2000	2006	2000	2006
Cohort	1999	2005	1994	2000
African American	77	89.1	42	57
Hispanic	79	89.2	37	57.1

Retention rates for minority students have improved and are close to the overall rate of 91.5%. Graduation rates for minority students have improved, but do not yet approach the overall rate of 71.1%.

Academic Plan Strategy 5: Help Build Ohio's Future

	Ohio State			Benchmark Average		
	2003	2005	% Chg	2003	2005	% Chg
Invention Disclosures	130	166	28%	202	227.7	13%
Patents Awarded	21	38	81%	50	48.4	-3%
Licenses/Options Executed	19	34	79%	63	81.0	29%
Start Up Companies	4	2	-50%	4	4.0	0%
Revenue from Income Generating Licenses	0.579	0.696	20%	16.9	21.8	29%



Financial Benchmark 2007

The Ohio State University Board of Trustees

April 6, 2007



Context

A. Purpose

B. Key Definitions

- Current Funds
- Student FTE
- Benchmark Institutions

C. Data Sources

- IPEDS
- AAUDE
- Ohio Board of Regents

Key Definitions

- **Current Funds**
-- includes all income and expenditures to fund day to day operations, but excludes auxiliaries (e.g., hospitals) for comparability purposes.
- **Student FTE**
-- Full-time equivalent students (adjusts for part-time vs. full-time).
- **Benchmark Institutions**
-- includes the eight campuses that are highly ranked academically and comparable to OSU in mission, size, and configuration.
-- Penn State was excluded from current and historical analysis due to vast differences in reporting on IPEDS as compared to the other benchmark institutions as of FY02.

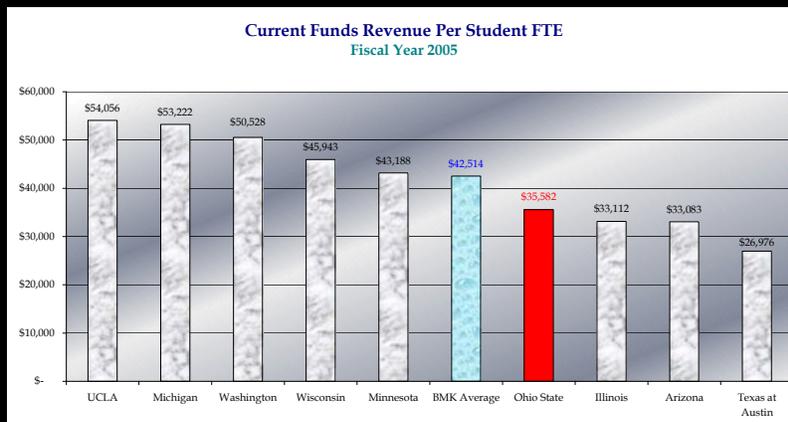
Benchmark Institutions of The Ohio State University



Data Sources

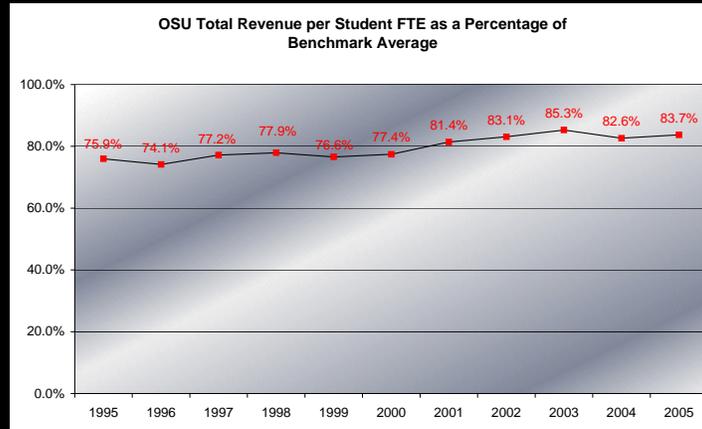
- IPEDS**
 -- Statistics of higher education institutions from the Integrated Post Secondary Education Data System (IPEDS) of the U.S. Department of Education.
- AAUDE**
 -- Statistics of participating institutions of the Association of American Universities Data Exchange (AAUDE).
- Ohio Board of Regents**
 -- Tuition and Fees Survey of Public Universities in the State of Ohio

Ohio State ranked 16.3% below the benchmark average in current funds revenue per student FTE (1.1% improvement over FY 2004)

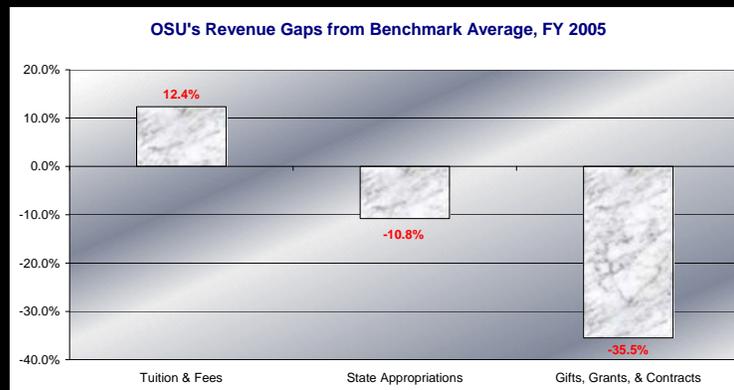




Ohio State has generally improved its financial standing in relationship to the benchmark schools since 1995

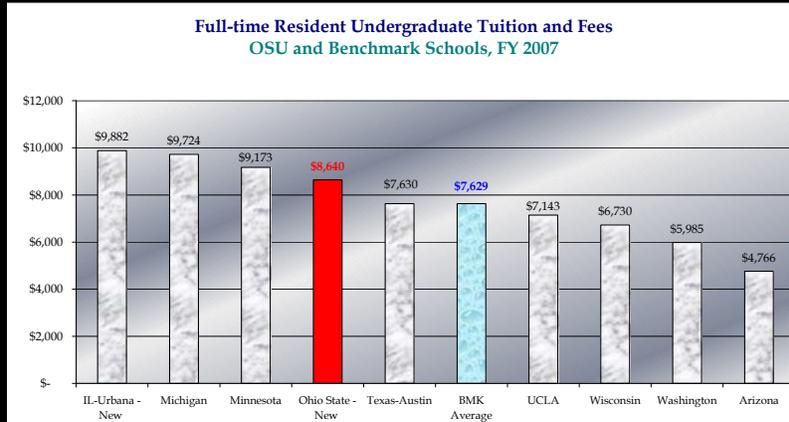


Ohio State trails benchmark institutions in major categories of current funds revenue per student FTE (except in tuition and fees)

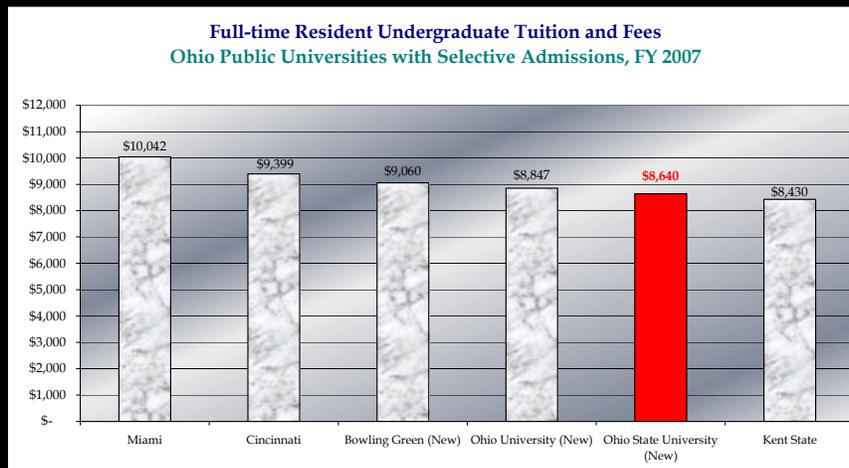




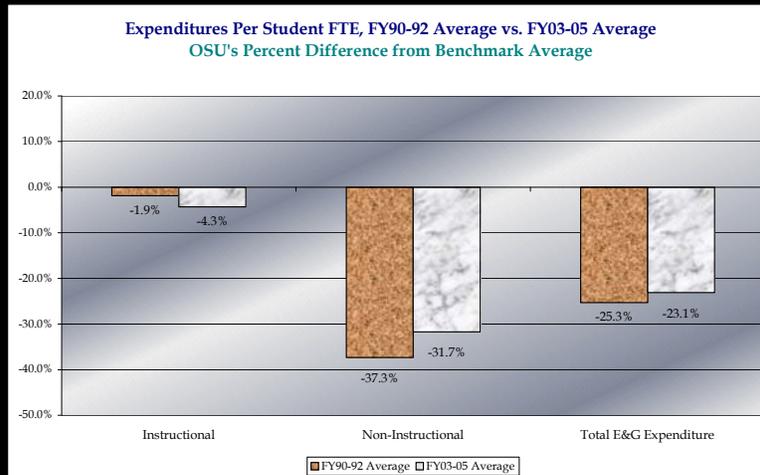
Because of reductions in state support and an increased reliance on tuition and fees, resident undergraduate tuition and fees at Ohio State are 9%* above the benchmark average (a 1% decrease over FY 2006)



However, Ohio State's resident undergraduate tuition and fees remain the second lowest among Ohio's public 4-year universities with selective admissions



While Instructional Expenditures have declined slightly, overall, Ohio State's relative position has improved since the early 1990s



Implications

- ✓ When compared to benchmark institutions, OSU has 16.3% less in resources per student
- ✓ OSU has made steady progress since the early 1990s in resources per student.
- ✓ In order to continue to make progress, OSU will need to continue to:
 - Manage its existing resources effectively
 - Assure continued state support
 - Expand and develop its revenue base



Ohio State is a tremendous value for students and Ohio taxpayers !

Peer Assessment Rank*	University	Annual Tuition & Fees
41	Ohio State	\$8,640
60	Miami	\$10,042
85	Ohio University	\$8,847
127	Cincinnati	\$9,399
164	Bowling Green	\$9,060
164	Kent State	\$8,430



Fund Name:	Praedium Fund VII	Date:	April, 2007
Fund Size:	\$800 Million	GP Commitment:	\$5 Million
Term of Fund:	8 Years	Investment Period:	Three Years
Strategy:	Opportunistic Real Estate	Due Diligence:	Cliffwater/Staff

Organization & People: In 1991, Russell Appel formed a team at Credit Suisse First Boston (CSFB) to make distressed real estate investments. After having early success, Mr. Appel and Floyd Lattin formed The Praedium Group (Praedium) in 1994 as an investment management affiliate of CSFB. Praedium separated from CSFB in 1999 and presently operates as an independent investment firm. In 2000, an affiliate of Cadim Inc. (Cadim) became a 50% owner of the Praedium Group. Cadim will invest 25% of the committed capital as a limited partner in Praedium Fund VII (Praedium VII). Cadim does not participate in the investment decision making process of Praedium.

Praedium has invested approximately \$2.2 billion in equity across six funds and is headquartered in New York. Praedium has a staff of 21 professionals. There are nine senior managers that have worked together for an average of nine years. In total, there are eleven individuals dedicated to the management of the real estate funds. The remaining team members include analytical, operational, legal and client communications personnel.

Strategy & Investment Process: Praedium VII will seek to take advantage of opportunities in highly-fragmented real estate markets which have consistent liquidity. Praedium will utilize a value-enhancement approach to improve the quality and stability of underperforming assets. Praedium targets control positions of mid-sized properties which typically require equity investments of between \$5 and \$50 million.

Praedium's investment process focuses on teamwork, communication, oversight and risk management. Prospective investments are initially evaluated based on the risk-reward tradeoff and capability of local market operating partners. Management will perform further analysis on property fundamentals, capital flows, cap rates and liquidity, quality of local partners and the physical/environmental condition of potential assets. Opportunities are then presented to the investment committee, consisting of the two founders of Praedium. The investment committee will evaluate the strategic fit of the opportunity as well as conduct a further review of the risk and reward tradeoff. Once unanimous approval is received from the investment committee, the asset can be acquired, subject to final due diligence. The asset management team will then execute the leasing and operating plans as well as make any necessary capital improvements. Praedium will continue to follow its strong sell discipline and consider a broad range of exit strategies.

Portfolio Construction & Diversification: Praedium VII will make investments across various property types and geographical locations throughout North America. Praedium VII will primarily focus on the multi-family and office sectors. However, selective investments may also be made in the industrial, retail and mixed use property types. Praedium primarily focuses on large metropolitan areas in New York, California, Texas, Florida, Arizona, Massachusetts and Illinois. Additional diversification and risk management of Praedium VII will be obtained through: 1) Investing in a number of control-oriented investments in the middle-market. 2) Limiting land and hospitality exposure. Praedium expects these types of investments to account for less than 5% of Fund VII total asset value. 3) Focusing on the United States. Canadian investments will be limited to 10% of assets; 4) Managing the use of leverage. Praedium expects to utilize leverage in the 55%-65% loan-to-value ratio range. 5) No more than 10% of the fund value will be invested in a single asset.

Performance: Praedium has invested six previous opportunistic real estate funds since 1991, including the group's experience at CSFB. The combined performance of those funds is an 18.4% net IRR. Over the same time period, the NCREIF Property Index produced a 10.2% net IRR. Praedium has also demonstrated a consistent ability to manage downside risk. Net losses across all funds have been limited to an average of approximately 8.5% of total realizations.

It should be noted that the NCREIF Property Index returns do not take into account the use of leverage. Due to the use of leverage and active management, private real estate funds should be expected to outperform the index on a net of fees basis. Praedium management has proven the ability to deliver excess performance versus the NCREIF index while maintaining a focus on limiting losses.

Private Real Estate Investment Opportunity- Executive Summary

Management Fees/Expenses: The management fee for Praedium VII will be 1.5% of total fund commitments during the investment period. After the investment period, the fee will be 1.5% of invested capital (funded commitments at cost less distributions). Praedium will receive 20% of the profits (carried interest) after the investors receive 100% of their capital contributions plus a 10% net of fees return compounded annually (preferred return). Organizational expenses will be charged at the fund level, but will be capped at \$1.5 million for the life of the fund. The fees for Praedium are comparable to opportunistic funds offered by competing firms.

Conclusion: Praedium has consistently applied its value-enhancement strategy to successfully manage a series of real estate funds through different investment environments. The Praedium management team has diverse experience, has established strong relationships with local operating partners and developed a strong sell discipline. Praedium VII will increase the private market exposure of the current Ohio State University real estate portfolio, which will add diversification. Praedium VII will also help increase the expected performance of the portfolio while maintaining a reasonable level of risk. *Praedium Fund VII is recommended for a \$10 million commitment.*

Private Equity Investment Opportunity- Executive Summary

Fund Name:	Sun Capital Partners V	Date:	April, 2007
Fund Size:	\$6 Billion	GP Commitment:	10%
Term of Fund:	10 Years	Investment Period:	Six Years
Strategy:	LBO- Distressed/Special Situations	Due Diligence:	Cliffwater/Staff

Organization & People: Sun Capital Partners (Sun Capital) was founded in 1995 by Marc Leder and Rodger Krouse. The firm is based in Boca Raton, FL and has offices in New York, Los Angeles, London and Tokyo. Sun Capital focuses on acquiring controlling interests in companies with strong franchise value, but with recent poor performance, operating challenges, inadequate management or in out-of-favor industries. Sun Capital has managed in excess of \$3.5 billion of committed capital through four previous private equity funds and a non-control oriented securities fund. The firm is currently forming its fifth control-oriented private equity fund, Sun Capital Partners V (Sun V).

Sun Capital has assembled a 116 person team comprised of transaction professionals, operating executives and support staff. The firm has a sixteen-member senior management team with an average tenure of approximately six years at Sun Capital. The founding partners, Messrs. Leder and Krause, oversee all investment and operational functions of the firm.

Strategy & Investment Process: Sun V will make control-oriented acquisitions of historically profitable companies, in relatively healthy industries that are currently experiencing difficulties. The targeted investments may be underperforming due to several factors including inadequate management teams, operational issues or the failure to realize the full potential of their business franchise. Sun Capital management seeks to purchase businesses at low valuations while they are under financial distress. Once purchased, Sun works to reduce costs, improve margins, accelerate sales growth, modify management information systems and improve control functions. Sun Capital strives to substantially improve profitability during the first two years of ownership and turn unprofitable companies profitable within one year.

The Sun Capital team utilizes its combination of operational and transaction management expertise to improve profitability in its portfolio companies. Sun Capital develops a restructuring and operating plan for each investment. The target company's strengths, weaknesses, competitive position and other relevant factors are analyzed prior to completing a transaction. Once a transaction is consummated, Sun Capital looks to improve or replace the management team. After a management team is stabilized, Sun looks to make significant changes to the portfolio company within the first three to six months. Sun Capital remains actively involved in its portfolio companies at all times. Weekly flash reports and monthly P&L reports are scrutinized by several senior managers. Additionally, weekly meetings are held to focus on operations, competition, new products and personnel. Sun Capital utilizes the portfolio company's cash flow, imbedded equity value and borrowing capacity to accelerate growth through new product and market opportunities. Lastly, once a company re-establishes a track record of sales growth and consistent profitability, Sun Capital principals consider appropriate exit opportunities.

Portfolio Construction & Diversification: Sun V is expected to invest in approximately 50-70 companies over a 4-6 year period. Sun Capital will have the ability to make investments that require equity capital in the range of \$1 million to \$250 million. The size of fund V will allow Sun Capital to complete a few large transactions while opportunistically taking advantage of smaller opportunities. Investments will have adequate industry diversification across the retail, manufacturing, automotive, distribution, business services and technology sectors. Sun V will make approximately 85% of its investments in North America, 10%-15% in Europe and 1%-2% in Japan.

Performance: Sun Capital has invested capital in four previous investment vehicles, three of which are structured as institutional limited partnerships. Since 1996, Sun has generated a net IRR of 66.3% on its investments. During the same time period, the Russell 3000 produced a 10% return. When compared individually to similar funds of the same vintage year, Sun II and III rank in the top quartile for performance. The databases used to compare the performance are Thomson Venture Economics and Cambridge Associates. If Sun I had been formed as a limited partnership, it would have ranked as a top quartile fund as well. It is too early in the life of Sun IV to provide a meaningful vintage year comparison. Due to the nature of acquiring underperforming companies, Sun Capital will incur more losses than a typical buyout fund. Since 1995, 20% of Sun Capital's investments were valued below cost. Therefore, Sun V performance may be subject to a higher level of volatility than experienced in a typical leveraged buyout investment.

Private Equity Investment Opportunity- Executive Summary

Management Fees/Expenses: The management fee for Sun V will be 2.0% of total fund commitments during the first five years. After year five, the fee will be 2.0% of invested capital (funded commitments at cost less distributions). Sun Capital will receive 25% of the profits (carried interest) after the investors receive 100% of their capital contributions plus a 10% net of fees return compounded annually (preferred return). Organizational expenses will be charged at the fund level, but will be capped at \$3.0 million for the life of the fund. The fees for Sun V are somewhat higher than similar funds offered by competing firms. However, the higher management fees are balanced by a higher preferred return to limited partners.

Conclusion: Sun Capital has developed a team that has a unique combination of operating and transaction management expertise that has produced high quality results. Sun Capital has proven an ability to generate outstanding performance by focusing on earnings growth, debt reduction and exit multiple expansion. The Sun Capital management team aligns interest by making a substantial monetary investment in the fund and by motivating employees with compensation incentives based on overall firm performance objectives. An investment in Sun V will provide additional exposure to a less-traditional segment of the market and will complement existing commitments in the Ohio State University portfolio. Sun V will be included in the special situations portion of the private equity portfolio. *Sun Capital Partners V is recommended for a \$15 million commitment.*



Requesting Agency(s): PUBLIC HEALTH, SCHOOL OF

Location(s): Cunz Hall Of Languages, Dieter

36,347 ASF/68,049 GSF Age: 1969

Description:

This project will renovate all floors of Cunz Hall to create offices and labs for the College of Public Health. The project will also include pool classrooms.

Project Information:

Renovations include interior upgrades for all floors; upgraded building systems; and a new roof.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing improved teaching and research facilities for the College of Public Health.

Outstanding Funding Issues: A portion of the funding (\$6.54M) is from 2009-2010 capital appropriations. If these appropriations are delayed or reduced the project will reduce scope and/or supplement a limited amount from other sources.

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: This project will address \$16.1M in deferred renewal.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Future Capital Appropriations	\$6,540,000.00					
HB699 Line Item Appropriation	\$7,560,000.00					
Development - College of Public Health	\$5,040,000.00					
HB699 Columbus Basic Renovation	\$1,000,000.00					
Total:	\$20,140,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$20,140,000.00	04/06/2007		
CONSTRUCTION				
Construction Start		07/01/2009		
Completion		08/15/2011		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Core and Medical Campus Projects

- Cunz Hall Renovation
- Evans Lab Fume Hood Repairs
- Jones Graduate Tower Renovation
- Larkins Hall - Condensate Piping Replacement
- Murray Hall Renovation
- North Campus Chilled Water Expansion
- Steam and Condensate Distribution System Upgrades - Phase I
- ULAR Facilities Renovation - Wiseman and Sisson Halls



**Requesting Agency(s):** STUDENT AFFAIRS, OFFICE OF**Location(s):** Jones Graduate Tower

78,898 ASF/159,759 GSF Age: 1969

Description:

This project will renovate Jones Graduate Tower - including resident rooms, public areas, and infrastructure.

Project Information:

Improvements include upgraded HVAC, lighting and finishes; new building roof; upgraded electrical; hazardous materials investigation and abatement.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the on-campus student living space.**Outstanding Funding Issues:** This project is funded with future University bond proceeds; Student Affairs will use their own auxiliary funds as an interim funding source until bond proceeds become available.**Timing Issues:** None**"Ripple effects" of the project:** None**Special limitations/risks:** None**Deferred Maintenance:** This project will address \$860,000 in deferred maintenance.**Deferred Renewal:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$6,000,000.00					
Total:	\$6,000,000.00					

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$6,000,000.00	04/06/2007		
CONSTRUCTION				
Construction Start		06/01/2008		
Completion		08/15/2009		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

**Requesting Agency(s):** College of Medicine**Location(s):** Morehouse Medical Plaza-Concourse

19,413 ASF/38,577 GSF Age: 1984

Description:

This project will provide site preparation and infrastructure to support the Wright Center of Innovation in Biomedical Imaging for research and patient care. The project scope will also include 1,650 gross square feet of shell space for future imaging modalities.

Project Information:

This project is part two of the Third Frontier Initiative of the State of Ohio.

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting the continued research, academic and clinical missions at The Ohio State University.

Outstanding Funding Issues: Phillips Medical Systems is a specified commercial collaborator of the grant who will be providing cost share for the project. The cost share amount is to be finalized prior to construction approval.

Timing Issues: Infrastructure scope needs to be completed by December 2007 to meet the milestones in the grant.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$700,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Ohio Department of Development - Third Frontier	\$3,100,000.00					
Total:	\$3,100,000.00					

Schedule:

PLANNING

Arch/Engr Approved by BoT

CONSTRUCTION

Construction Start

Completion

BoT Approved Amt.

\$3,100,000.00

Projected

04/06/2007

Revised

07/23/2007

02/29/2008

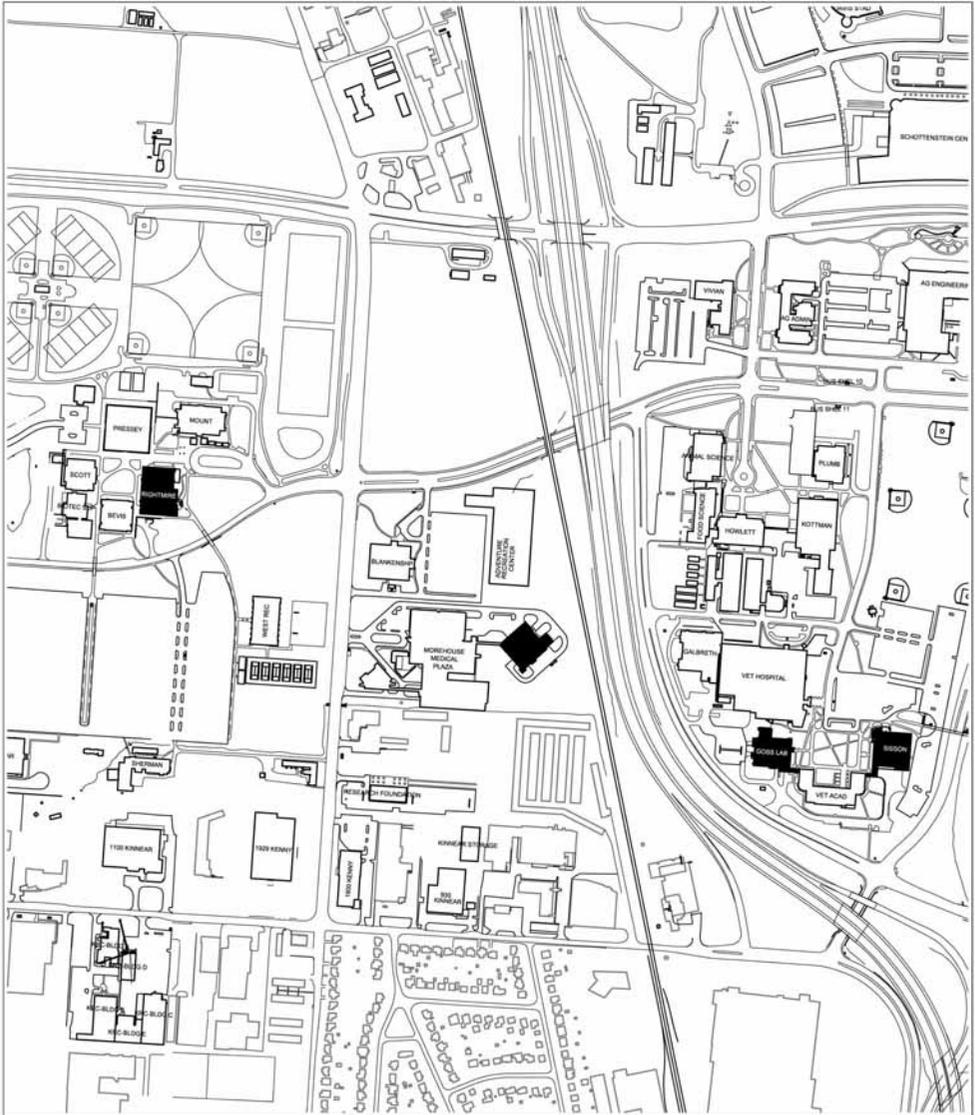
Actual**Project Team:**

Project Manager: Abu Saleh (saleh.16@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

West and Midwest Campus Projects

- Goss Laboratory Elevator Upgrades
- Morehouse Medical Plaza - Wright Center of Innovation Part II
- Rightmire Hall - Chiller Replacement
- ULAR Facilities Renovation - Wiseman and Sisson Halls





Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Murray Hall

ASF/78,857 GSF Age: 1971

Description:

This project will renovate the first and second floor of Murray Hall to create offices and labs for the Institute for Behavioral Medicine Research.

Project Information:

This project is phase one of a multi-phase renovation of Murray Hall. Renovations include an upgraded building system and interior upgrades.

How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing office and laboratory space for researchers, faculty and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$600,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB699 Line Item Appropriation	\$1,000,000.00					
Total:	\$1,000,000.00					

Schedule:

PLANNING

BoT Approved Amt.

Projected

Revised

Actual

Arch/Engr Approved by BoT

\$1,000,000.00

04/06/2007

CONSTRUCTION

Construction Start

04/15/2008

Completion

08/30/2008

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

**Requesting Agency(s):** FACILITIES OPERATIONS AND DEVELOPMENT**Location(s):** Various Locations, Columbus**ASF/0 GSF Age:****Description:**

This will provide chilled water system upgrades to the area at the north edge of campus near Lane Avenue. New distribution lines will provide chilled water for the Student Academic Services Building with additional capacity for other potential small loads in the area. As part of this project, some central plant upgrades will be done and a new section of utility tunnel will be constructed to support future expansion of other utilities in the area with minimal impact to the roads and walks.

Project Information:

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing reliable chilled water supply to the proposed Student Academic Services building.

Outstanding Funding Issues: None

Timing Issues: This project must move forward quickly to keep pace with the anticipated construction completion date for the proposed Student Academic Services building in order for adequate chilled water supply to be available.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
2007 Bond Issue	\$7,458,000.00					
Total:	\$7,458,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		04/06/2007		
CONSTRUCTION				
Construction Start		02/04/2008		
Completion		09/19/2008		

Project Team:

Project Manager: Tom Komlanc (komlanc.2@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Rightmire Hall, George W.

54,725 ASF/97,671 GSF Age: 1969

Description:

This project will replace the existing chiller with a new, energy efficient chiller which will provide chilled water for air conditioning and research support.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the quality of the teaching and learning environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$484,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Repair & Renovation Fiscal Yr 2007	\$258,892.00					
Total:	\$258,892.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$258,892.00	04/06/2007		
BIDDING				
Bidding Approved BoT	\$258,892.00	04/06/2007		
CONSTRUCTION				
Construction Start		06/01/2007		
Completion		08/01/2007		

Project Team:

Project Manager: Barry Mazik (mazik.6@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

ASF/0 GSF Age:

Description:

This project will provide steam system upgrades to deteriorated distribution lines. New distribution lines will provide steam and condensate return for the Student Academic Services Building. The project will also increase capacity and distribution to provide for campus expansion. Replacement steam lines will support the Medical Center Expansion, the Wexner Center and primarily distribution sections in the vicinity of the Oval.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by providing reliable steam supply to the proposed Student Academic Services building as well as improve the distribution and condensate return systems on the main campus.

Outstanding Funding Issues: None

Timing Issues: This project must move forward quickly to keep pace with the anticipated construction completion date for the proposed Student Academic Services building in order for adequate steam supply to be available.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$2,000,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
2007 Bond Issue	\$8,150,000.00					
Total:	\$8,150,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$8,150,000.00	04/06/2007		
CONSTRUCTION				
Construction Start		02/04/2008		
Completion		09/19/2008		

Project Team:

Project Manager: Tom Komlanc (komlanc.2@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

**Requesting Agency(s):** RESEARCH, OFFICE OF**Location(s):** Sisson Hall, Septimus

29,222 ASF / 130,353 GSF Age: 1957

Location(s): Wiseman Hall, Bruce K.

43,417 ASF / 81,693 GSF Age: 1960

Description:

This project will renovate existing animal facilities in Wiseman Hall. The project also may provide some minor improvements to the animal facilities in Sisson Hall.

Project Information:

The project will include removing some walls to create larger animal rooms; improved lighting and finishes in some areas; and seal all floors in Wiseman. Sisson improvements include new floor and additional electric power.

How does this project advance the Academic Plan? This project will improve facilities which support campus research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Research	\$1,000,000.00					
HB16 Columbus Basic Renovation	\$1,000,000.00					
Total:	\$2,000,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,000,000.00	04/06/2007		
CONSTRUCTION				
Construction Start		08/15/2008		
Completion		12/31/2009		

Project Team:

Project Manager: Charlie Conner (conner.26@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Evans Laboratory, William L.

64,355 ASF/116,676 GSF Age: 1960

Description:

This project will repair the fume hood exhaust system.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by providing a safe environment for researchers, faculty and staff.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$1,100,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Repair & Renovation Fiscal Yr 2003	\$1,500,000.00					
Total:	\$1,500,000.00					

Schedule:

PLANNING

Arch/Engr Approved by BoT

BoT Approved Amt. Projected Revised Actual
\$1,500,000.00 02/04/2005 02/04/2005 02/04/2005

DESIGN

Schematic Design Approval

12/13/2005 03/31/2006 03/31/2006

Design Dev Document Approval

02/26/2006 11/10/2006 11/10/2006

Construction Document Approval

05/12/2006 03/23/2007

BIDDING

Bidding Approved BoT

\$1,500,000.00 07/31/2006 04/06/2007

Bid Opening

09/11/2006 05/15/2007

CONSTRUCTION

Construction Start

12/23/2006 07/15/2007

Completion

03/23/2007 11/30/2007

Project Team:

Project Manager: Barry Mazik (mazik.6@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

PRATER ENGINEERING ASSOCIATES - Design

**Requesting Agency(s):** FACILITIES OPERATIONS AND DEVELOPMENT**Location(s):** Goss Laboratory, Leonard W.

38,940 ASF/67,996 GSF Age: 1962

Description:

This project will upgrade the passenger elevator to meet current codes, standards and usage.

Project Information:

The project budget increased due to escalation in material cost (steel 40% and copper 30%).

How does this project advance the Academic Plan? This project will provide required ADA access for physically challenged students and faculty to all classrooms and laboratories throughout the building.

Outstanding Funding Issues: None**Timing Issues:** None**"Ripple effects" of the project:** None**Special limitations/risks:** None**Deferred Maintenance:** This project will address \$138,000 of deferred maintenance.**Deferred Renewal:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$210,000.00	\$218,492.00				
Total:	\$210,000.00	\$218,492.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$210,000.00	07/08/2005		07/08/2005
DESIGN				
Schematic Design Approval		03/26/2006	04/17/2006	04/17/2006
Design Dev Document Approval		05/10/2006	08/08/2006	08/22/2006
Construction Document Approval		06/24/2006	04/30/2007	12/12/2006
BIDDING				
Bidding Approved BoT	\$218,492.00	09/22/2006	04/06/2007	
Bid Opening		11/03/2006	06/14/2007	
CONSTRUCTION				
Construction Start		02/15/2007	09/05/2007	
Completion		04/19/2007	12/03/2007	

Project Team:

Project Manager: Sam Alabi (alabi.1@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

ROBERT H FULLER AND ASSOCIATES - Design



Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/0 GSF Age:

Description:

This project will replace the steam and condensate line between RPAC (formerly Larkins Hall) and the Neil Avenue Parking Garage. This project includes asbestos abatement, removal of existing steel piping from the utility tunnel and approximately 670 lineal feet of new piping.

Project Information:

How does this project advance the Academic Plan? The project will provide increased reliability and maintenance access to the steam condensate line between RPAC and Neil Avenue Parking Garage.

Outstanding Funding Issues: None

Timing Issues: Construction work needs to occur during the summer cooling season.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$168,400 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$210,000.00					
Total:	\$210,000.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$210,000.00	07/07/2006		07/07/2006
BIDDING				
Bidding Approved BoT	\$210,000.00	04/06/2007		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		09/21/2007		

Project Team:

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

FOSDICK & HILMER INC - Design



Requesting Agency(s): OARDC-BUSINESS OFFICE

Location(s): Various Locations-OARDC

ASF/0 GSF Age:

Description:

This project will upgrade the existing domestic water system, sewer lines and natural gas supply along Williams Road.

Project Information:

Project budget increased due to the recent annexation of the OARDC campus into the city of Wooster which required additional scope to meet city sanitary requirements.

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing a safe environment for faculty, staff and students. This project also supports the OARDC Campus Master Plan.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$95,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC Supplemental Renov	\$150,000.00	\$150,000.00				
HB699 OARDC Basic Renovation	\$0.00	\$151,195.00				
Total:	\$150,000.00	\$301,195.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$150,000.00	06/02/2006		06/02/2006
BIDDING				
Bidding Approved BoT	\$301,195.00	04/06/2007		
CONSTRUCTION				
Construction Start		07/30/2007		
Completion		01/15/2008		

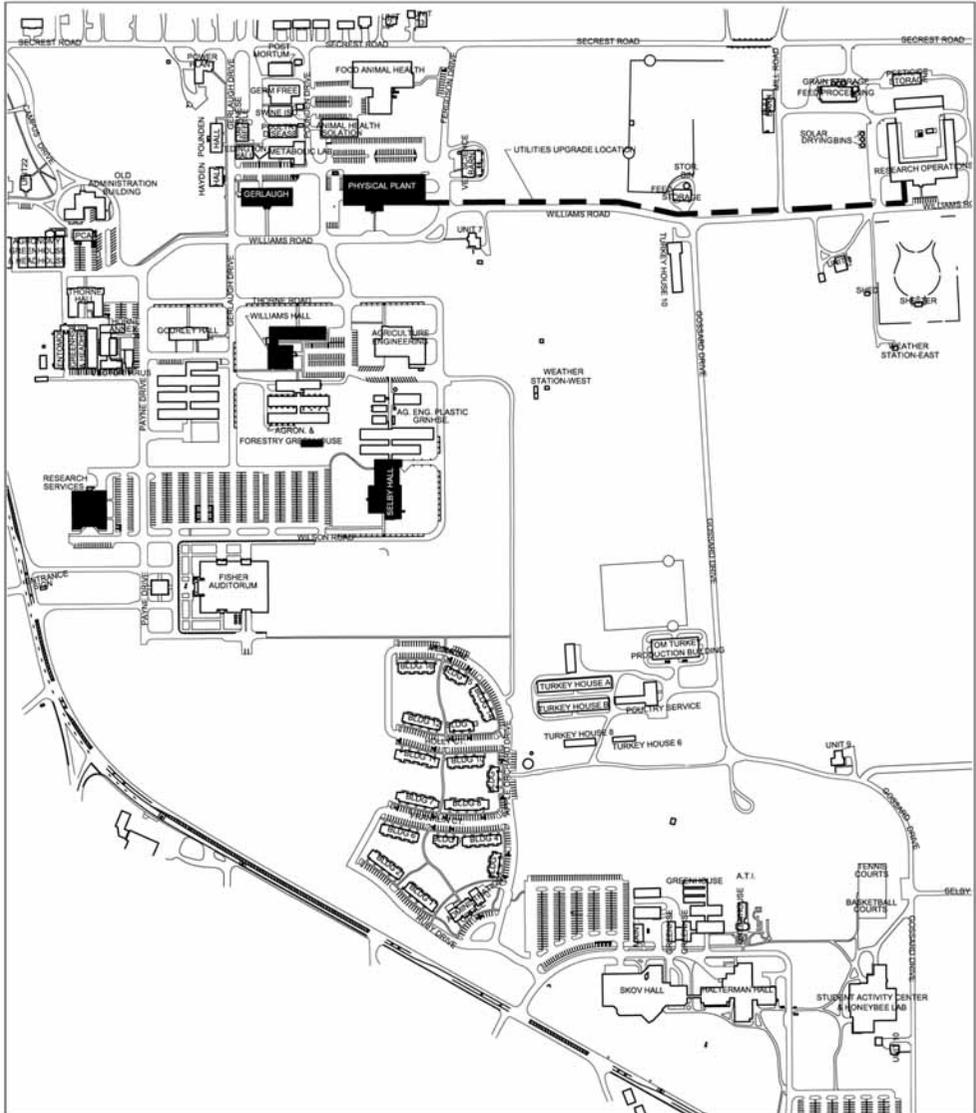
Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

OARDC Projects

- OARDC - Life Safety System Upgrades
- OARDC - Utilities Upgrade to East Campus Area





Requesting Agency(s): OARDC-BUSINESS OFFICE

Location(s): Research Services Building	19,872 ASF/31,935 GSF Age: 1987
Location(s): Gerlaugh Hall	28,157 ASF/47,119 GSF Age: 1966
Location(s): Physical Plant	29,379 ASF/33,163 GSF Age: 1955
Location(s): Selby Hall	43,773 ASF/70,292 GSF Age: 1972
Location(s): Williams Hall	32,287 ASF/52,582 GSF Age: 1957

Description:

This project will include the addition or renovation of the fire alarm systems, emergency lighting systems, chemical fume hoods, and emergency generator systems in the Research Services Building, Gerlaugh Hall, Physical Plant, Selby Hall and Williams Hall, as well as elevator upgrades in Gerlaugh Hall and Williams Hall on the OARDC campus.

Project Information:

The project budget has increased to include the Physical Plant building in the project scope.

How does this project advance the Academic Plan? The project will provide a safer physical environment for our research staff and their research, as well as improving and protecting the physical conditions of the University facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC Supplemental Renov	\$440,000.00	\$340,000.00				
HB16 OARDC Supplemental Renovation	\$530,000.00	\$630,000.00				
HB699 OARDC Basic Renovation	\$0.00	\$240,000.00				
Total:	\$970,000.00	\$1,210,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$970,000.00	12/02/2005		12/02/2005
Arch/Engr Approved by BoT (Project Budget Increase)	\$1,210,000.00	04/06/2007		
DESIGN				
Schematic Design Approval		08/06/2007		
Design Dev Document Approval		10/22/2007		
Construction Document Approval		12/03/2007		
BIDDING				
Bid Opening		01/21/2008		
CONSTRUCTION				
Construction Start		05/01/2007	03/03/2008	
Completion		02/01/2008	08/29/2008	

Project Team:

Project Manager: Charlie Conner (conner.26@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

WE MONKS & CO - Design

**The Ohio State University Board of Trustees
Fiscal Affairs Committee**

April 6, 2007

Topic:

Local Administration

Context:

The Local Administration Competency Certification Program allows institutions of higher education to administer state-funded capital facilities projects without the supervision, control, or approval of the Ohio Department of Administrative Services.

Summary:

Prior to 1998, supervision, control, and approval of capital facilities projects in excess of \$400,000 were under the exclusive jurisdiction of the Ohio Department of Administration (DAS). In 1998, the legislature provided statutory authority for DAS to authorize state universities locally to administer such projects on a case by case basis.

In September 2005, the legislature amended Revised Code Sections 123.17 and 3345.50 to authorize and require DAS to provide blanket local administration authority to state universities under the Local Administration Certification Program. A university that obtains Local Administration Certification has blanket authority to administer locally its capital facilities projects without seeking or obtaining authority from DAS on a project by project basis. Obtaining such certification will expedite and simplify the steps necessary to construct capital facilities projects.

The University is in the process of submitting an application for blanket local administration. DAS requires all applications be accompanied by an approved Board of Trustees resolution (attachment). We are requesting approval of attached resolution at this time.

Considerations:

- Certain policies have been established and commitments made on behalf of the University, mandated by the Ohio Revised Code Sections 123.17, 3345.50, 3345.51, 153.13, and 153.16 a.
- Is there any additional information the Committee would like?

Requested of the Fiscal Affairs Committee:

Approval of Resolution.

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
April 6, 2007**

TOPICS:

Proposed Athletic 2007-2008 Single Game Ticket Prices and Proposed Golf Fees for Calendar Year 2007

CONTEXT:

OSU's Athletics Department is fully self-supporting and does not receive a University subsidy. The Department is facing increases in operating costs for next fiscal year including utilities, financial aid, and travel.

A modest ticket price increase is necessary to meet these increased costs and remain financially stable. These proposed rates have been reviewed by the Athletic Council and the University.

RECOMMENDATIONS:

- Golf course membership rates increase at an overall 4.6% for Faculty/Staff, and 4.9% for Alumni/Buckeye Club members. Daily fees and all student fees are being held at the current rates with no increase. (Attachment A)
- Football tickets – an increase of \$1 per game. This is an increase of between 1.5% and 3.7%. (Attachment B)
- Men's basketball public and personal seat licenses will increase by \$1 per game. Faculty, staff, and student tickets will increase by \$0.50 per game. (Attachment B)
- Men's and women's soccer and gymnastics, women's basketball, men's ice hockey, baseball, wrestling, men's lacrosse, and women's volleyball will remain the same. (Attachment B)

CONSIDERATIONS:

Football Tickets:

- Students have the highest percentage increase, but remain at the target of approximately 50% of the public ticket cost (actual 47%).

Golf Course Fees:

- The daily fees for the Scarlet increased substantially last year to reflect the quality of the course after restoration. When comparing daily fees to the local market the current rates are comparable to local courses for the quality and amenities provided and at the high end of the competitive market for the area. As other courses continue to cut fees to attract play we feel that our fees need to remain steady for this coming year.
- A portion of the membership increase is a monthly minimum charge for the restaurant operations. The restaurant minimum is being implemented to encourage members to support that portion of the course operation and educate them on those services available.
- The Athletics Department and golf course management will be working on cultivating new memberships and stabilizing member levels at a sustainable number for the courses during the coming year. Memberships had declined from levels that were already below capacity caps due to the course interruption caused by the restoration.

REQUESTED OF FISCAL AFFAIRS:

Approval

**The Ohio State University
Department of Athletics
Proposed Golf Course Rates for FY 08**

Memberships		FY 07 Current	FY 08 Proposed	
<u>Student</u>	Total Annual Fee	\$550	\$550	0.0%
<u>Faculty / Staff</u>				
	Membership Fee	\$1,625	\$1,640	
	Food & Bev Minimum	\$0	\$60	
	Total Annual Fee	\$1,625	\$1,700	4.6%
	New Member Initiation Fee	\$800	\$800	
<u>Alumni / Buckeye Club</u>				
	Membership Fee	\$2,025	\$2,065	
	Food & Bev Minimum	\$0	\$60	
	Total Annual Fee	\$2,025	\$2,125	4.9%
	New Member Initiation Fee	\$1,000	\$1,000	

Beginning in FY 08, \$10 per month for the months of April through September will be assessed as a monthly minimum Food & Beverage charge.

Daily Fees		FY 07 Current	FY 08 Proposed	
Students	Gray	\$18	\$18	0.0%
	Scarlet	\$30	\$30	0.0%
Faculty Staff	Gray	\$32	\$32	0.0%
	Scarlet	\$56	\$56	0.0%
Affiliate	Gray	\$40	\$40	0.0%
	Scarlet	\$70	\$70	0.0%

**The Ohio State University
Department of Athletics
2006-2007 Single Game Ticket Prices**

		2006-07 Ohio State Single Game Ticket Prices	2007-08 Proposed Ohio State Single Game Ticket Prices
Football	Public Faculty/Staff Student	\$59.00 \$48.00 \$29.00	\$60.00 \$49.00 \$30.00
Men's Basketball	Personal Seat License Public Faculty/Staff Student	\$26.00 \$24.00, \$19.00, \$14.00 \$19.50 \$13.00	\$27.00 \$25.00, \$20.00, \$15.00 \$20.00 \$13.50
Women's Basketball	Public Student Group (10 or more)	\$11.00 \$ 6.00 \$ 4.00	\$11.00 \$ 6.00 \$ 4.00
Men's Ice Hockey	Public Student Group (10 or more)	\$11.00 \$ 6.00 \$ 4.00	\$11.00 \$ 6.00 \$ 4.00
Baseball	Public Student Group (10 or more)	\$10.00 (box seats) \$ 5.00 (gen. adm.) \$ 3.00 (gen. adm.) \$ 2.00	\$10.00 (box seats) \$ 5.00 (gen. adm.) \$ 3.00 (gen. adm.) \$ 2.00
Men's & Women's Soccer, Women's Volleyball, Wrestling, Men's & Women's Gymnastics, Men's Lacrosse			
	Public Student Group (10 or more)	\$ 5.00 \$ 3.00 \$ 2.00	\$ 5.00 \$ 3.00 \$ 2.00

**AUTHORIZATION, ISSUANCE AND SALE OF GENERAL RECEIPTS
COMMERCIAL PAPER NOTES SERIES H OF THE OHIO STATE UNIVERSITY**

This resolution authorizes the issuance and sale of General Receipts Commercial Paper Notes, Series H (the "Series H Notes") of the University in the aggregate principal amount at any time outstanding not to exceed \$107,000,000, pursuant to an Amended and Restated Trust Indenture dated as of December 1, 1999, as supplemented (the "Indenture"), and a Series H Supplement to Amended and Restated Trust Indenture. The proceeds from the sale of the Series H Notes will be used to currently refund \$68,000,000 in aggregate principal amount outstanding of General Receipts Commercial Paper Notes, Series G (the "Series G Notes"), to provide financing or refinancing for a portion of the costs of the Series H Project described below (which project is identical to the project for which the Series G Notes were issued), to pay maturing Series H Notes, and to pay costs and expenses associated with the issuance of the Series H Notes.

The Series H Notes shall bear interest at a rate not to exceed 12% per annum and shall mature no more than 270 days after their respective dates, but in no event later than October 1, 2008. The Series H Notes, together with all parity obligations, are secured by a pledge of the General Receipts of the University and all of the University's right, title and interest in the Debt Service Fund created by the Indenture and in certain other accounts permitted by, established under or identified in the Indenture or a Series Resolution thereunder. The Series H Notes are not debts or bonded indebtedness of the State of Ohio and are not general obligations of the State of Ohio or the University, and neither the full faith and credit of the State of Ohio nor the University are pledged to the payment of the Series H Notes.

The Series G Notes were issued in October 2005 and had an eighteen month term. This resolution will continue the current Commercial Paper program. It is anticipated the Series G Commercial Paper will be redeemed upon issuance of University bonds within the next twelve months.

The projects being funded by the Commercial Paper are:

1. Construction of the Biomedical Research Facility
2. Construction of the Ohio Union Replacement
3. Renovation of Archer House
4. Renovation of Fawcett Center
5. Renovation of Wilce Student Health Center
6. Off-Campus property acquisitions
7. Install, equip and improve enhancements to increase Campus electric capacity
8. Kinnear Road improvements
9. Replacement of McCracken Power Plant Boiler
10. Install, equip and improve enhancements to North Campus Hot Water Loop

EXHIBIT A

The Series H Project consists of, collectively:

1. Construction of the Biomedical Research Facility
2. Construction of the Ohio Union Replacement
3. Renovation of Archer House
4. Renovation of Fawcett Center
5. Renovation of Wilce Student Health Center
6. Off-Campus property acquisitions
7. Install, equip and improve enhancements to increase Campus electric capacity
8. Kinnear Road improvements
9. Replacement of McCracken Power Plant Boiler
10. Install, equip and improve enhancements to North Campus Hot Water Loop

Each of the foregoing (1) through (10), inclusive, constituting a "Component" within the meaning of Section 5 the Resolution to which this Exhibit is attached.

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTIETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 4, 2007

The Board of Trustees met at its regular monthly meeting on Friday, May 4, 2007, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

May 4, 2007 meeting, Board of Trustees

The Chairman, Judge Duncan, called the meeting of the Board of Trustees to order on Friday, May 4, 2007, at 9:45 am. He requested the Secretary to call the roll.

Present: Robert M. Duncan, Chairman, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Yoonhee P. Ha, and Christopher Alvarez-Breckenridge.

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Judge Duncan:

At this time, I would like to nominate the slate of Officers of the Board and unless there are any objections the slate of officers are as follows:

**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 2007-131

WHEREAS at its March 2, 2007 meeting, the Board elected Dr. G. Gilbert Cloyd to serve a two-year term as chairman of the Board; and

WHEREAS the remaining officers of the Board shall be elected at this meeting and all officers shall take office immediately following adjournment of this meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers be nominated for election:

Karen L. Hendricks, Vice Chair
David O. Frantz, Secretary
Thomas Johnson, Interim Treasurer

Upon motion of Amb. Ong, seconded by Dr. Cloyd, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Duncan, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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COMMITTEE APPOINTMENTS

Resolution No. 2007-132

BE IT RESOLVED, That the appointments to Committee and representatives to various Boards be approved as follows::

**Academic and Student Affairs
Committee:**

Douglas G. Borrer, Chair
John D. Ong, Vice Chair
Robert H. Schottenstein
G. Gilbert Cloyd
Thekla R. Shackelford
Alex Shumate
John C. Fisher
NEW STUDENT TRUSTEE

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Leslie H. Wexner
Brian K. Hicks
Walden W. O'Dell
Alan W. Brass
Christopher A. Alvarez-Breckenridge

May 4, 2007 meeting, Board of Trustees

Investments Committee:

Dimon R. McFerson, Chair
Walden W. O'Dell, Vice Chair
Jo Ann Davidson
Robert H. Schottenstein
John D. Ong
Ex Officio:
John Gerlach, Jr. (Found. Bd)
David A. Rismiller (Found. Bd)

Audit Committee:

Robert H. Schottenstein, Chair
Thekla R. Shackelford
G. Gilbert Cloyd
Alan W. Brass
James Gilmour (3/1/05 – 2/29/08)
James Bachmann (11/3/06–11/1/09)

Agricultural Affairs Committee:

Walden W. O'Dell, Chair
Robert Boggs, Vice Chair, Ex Officio
John D. Ong
John C. Fisher
NEW TRUSTEE
Christopher A. Alvarez-Breckenridge
NEW STUDENT TRUSTEE

Medical Center Affairs Committee:

Dimon R. McFerson, Chair
Brian K. Hicks, Vice Chair
Jo Ann Davidson
G. Gilbert Cloyd
Robert H. Schottenstein
Alan W. Brass
Ellen Hardymon
David Lauer
Donald Shackelford

Governance Committee:

G. GILBERT CLOYD, CHAIR
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Jo Ann Davidson

The Arthur G. James Cancer Hospital & Richard J. Solove Research Institute Board:

Karen L. Hendricks, Chair
Robert H. Schottenstein

University Hospitals Board:

Brian K. Hicks

Campus Partners Board:

Brian K. Hicks
Robert H. Schottenstein

Research Foundation Board of Directors:

G. Gilbert Cloyd

University Foundation Board Ex

Officio Class of Directors:

Karen L. Hendricks (2007)
Robert H. Schottenstein (2008)
Douglas G. Borrer (2009)

Affiliated Entities Committee:

Karen L. Hendricks (2008)
Dimon R. McFerson (2009)
John C. Fisher (2010)
VACANT

Science and Technology Campus Board:

VACANT

Regional Campus Trustee

Liaison:

Robert H. Schottenstein

University Managed Health Care System, Board of Directors

JOHN C. FISHER

Self-Insurance Trust Board:

Dimon R. McFerson

Richard M. Ross Heart Hospital:

THEKLA R. SHACKELFORD

Committee on Trusteeship

Dimon R. McFerson, Chair
John D. Ong
Walden W. O'Dell
Alex Shumate
Robert H. Schottenstein
Chairperson of the Board, ex officio

Wexner Center Foundation Board:

Robert H. Schottenstein+ (2010)
Leslie H. Wexner

+ President's Appointment

Upon motion of Dr. Cloyd, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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RECOGNITION OF YOONHEE P. HA

Judge Duncan:

Over the years, this Board has been well-served by its student trustees. That is certainly the case of Yoonhee Ha, who is attending her final meeting of the Board today.

Yoonhee Ha has had an impressive undergraduate experience. She has been selected as the 2007 Marshall Scholar and is the first Ohio State student chosen for this prestigious scholarship since 1997. Yoonhee is also the only OSU student to have ever received both the Marshall and Truman scholarships, which she received when she was a junior. In all, Yoonhee has received 26 merit scholarships.

Yoonhee is double majoring in microbiology and finance, with minors in Korean and political science. She intends to go to the University of London, London School of Hygiene and Tropical Medicine next fall to study public health.

Yoonhee, you have been an outstanding student trustee and a wonderful example of the committed students we have here at Ohio State. We thank you for your contributions and wish you every success in the future. We all share your parents' pride in you and will miss you very much.

Members of the Board, ladies and gentlemen, this truly is a superstar. In recognition of your outstanding service to the University, we would like to present you with this plaque.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

It is very difficult to know the right words to adequately and appropriately thank someone who has contributed so much to this University as Judge Duncan. Judge, the University has had the privilege of working with you not only for your nine years on the Board of Trustees, but also for much longer as you served the University directly as general counsel and as secretary to the Board, and through countless other ways focused on your own field of law and other interests across the campus. You have been an outstanding Board chairman this year. I would daresay that it has been an unusual and difficult year full of challenges and the need for dedicated Board involvement and steadfast leadership. The number of days that you've spent in Bricker Hall is testimony to the activities that are constantly before us in this complex University and a statement of the commitment you have made to our governance. You have spent countless hours at events off-campus as an advocate for and to support the success of the University and the increasingly positive future for our students, faculty, and staff.

As chairman of the Board, you have led with knowledge, insight, wisdom, respect, and compassion. I have watched you agonize over decisions not because it is difficult for a judge to make decisions, but because you fully understand and appreciate the impact of any decision on individuals and you think deeply and care greatly about that impact. It has been a personal pleasure for me to work with you over this past year.

I wish you the enjoyment of your morning coffee without picking up the paper to scan for the next issue that is going on at Ohio State that would

May 4, 2007 meeting, Board of Trustees

bring you to Bricker Hall for the day, and the opportunity to linger over pages of the *Dispatch* that have nothing to do with Ohio State. I know that even though there are other items on your daily agenda besides Ohio State, it will always be a first priority for you, and you will maintain your love and close association to your University throughout the future. Thank you for your wonderful years of service and your leadership to this great institution.

We received wonderful news yesterday that Bobby Moser has been invited to join the board of directors of the Kellogg Foundation. This is a great honor and it says a lot about you, Bobby. His appointment to the Kellogg Foundation Board will bring a great deal of prominence to the University. Congratulations, Bobby.

I also want to thank and congratulate Joe Alutto for accepting the interim position as executive vice president and provost. We know the transition between Barbara and Joe is going to be a very smooth one. Joe, I know your leadership with the University is welcomed and we are pleased you have agreed to accept this position.

A few pieces of good news about our undergraduates: 160 students were elected to Phi Beta Kappa, including 16 for a second time and 3 for the third time. Let me mention a few great examples of things that have happened directly to our undergraduate students. Once again, I have to start with Yoonhee since she has earned another honor. Yoonhee has been recognized as an Academic All-Star by *USA Today*. She is only one of 20 students from more than 600 nominees across the United States selected on the basis of grades, leadership, activities, and ways in which the student extends his/her intellectual talents beyond the classroom. Congratulations, Yoonhee, for yet another honor.

Theresa Yoon, a student in International Studies, won a critical language scholarship from the U.S. State Department and the Council of American Overseas Research Centers for summer study in Korea. She also earned an internship at the U.N. in New York, and another at the U.S. Embassy in Mexico. This shows how wide of an impact our students have across the world.

Corin Marron, a senior honors student majoring in FAES, has been named a Morris K. Udall Scholar. She traveled to South Africa last summer to learn about water needs in impoverished communities and is the co-leader of the South Africa Water Reuse Initiative, a team of students developing a natural water filtration and irrigation system.

Laura Tompkins, a senior political science major, traveled to Brazil last year to study political organization in shantytowns. Her senior thesis focused on the relationship between poverty and democracy. Laura is graduating next month and in March 2008, she will be heading back to Brazil on a Fulbright Scholarship.

A group of PharmD students, from the College of Pharmacy, was recently awarded the Excellence in Public Health Pharmacy Practice from the U.S. Public Health Service for their work with Operation Diabetes. They visited middle schools in central Ohio educating students about diabetes and the effects of excess sugar in the bloodstream.

Two students have been recognized as recipients of the 2007 Student Award for Excellence in Community Service. Aimee Gall, a fourth-year mechanical engineering student, is vice president of Engineers for Community Service. This is a group that works in Honduras at an orphanage for children with HIV/AIDS. Corrie Ziegler, a fourth-year

May 4, 2007 meeting, Board of Trustees

optometry and vision science major, has volunteered throughout her entire undergraduate career and has been vice president and president of Ohio State Volunteers for Optometric Services to Humanity, which brings optometry services to people in developing countries. Again, our students are absolutely everywhere.

Then in a tech-transfer activity, Sarah Herringshaw, from the Department of Food Science and Technology in FAES, helped develop the Roasted Caramel Apple Cream sauce that is part of a new signature hotcakes dish on the Bob Evans menu. She learned this when she was in an internship program with Total Ultimate Foods.

From our regional campuses we have graduating senior Kelli Cofer, from Mansfield, who won the Delta Sigma Pi Scholarship Key for a 4.0 GPA. While earning her B.S.B.A. degree in the Fisher College of Business, she also has become a world-ranked feather weight kick boxer. Then we have graduating senior Bob Smith, from Marion, who will earn his B.A. in psychology cum laude, 22 years after earning his associate's degree. Bob is 70-years-old. A couple of years ago, we announced a gentleman from Mansfield who was 98-years-old at the time he received his associate's degree.

Let me mention something about our reaccreditation and next month I will go into greater depth about it. We have just completed a three-year process to prepare for our 10-year institutional reaccreditation from the Higher Learning Commission of the North Central Association of Colleges and Schools. This is a process that was overseen by Academic Affairs and full credit needs to be given to Randy Smith. He did an outstanding job in pulling together, with the help of faculty fellow Stephanie Davidson and a coordinating committee, three years of work into one document. This document is absolutely an exceptional road map for this University, both looking back and looking forward in where we are.

What we have to do for reaccreditation is show evidence that we meet all of the standards in five different areas: 1) mission/integrity; 2) planning -- going forward; 3) student learning and effective teaching -- an area we had a little bit of a problem in last time, because they didn't know how well we were doing in actually assessing student learning; 4) acquisition, discovery, and application of knowledge on our success and research; and 5) engagement and service. We also had the opportunity to have an in-depth discussion on one topic -- graduate and professional education -- and we will hear more about that this morning from Dean Osmer.

We were site visited by a very fine ten-member committee that spent a lot of time on campus talking to many people across various units. They will report to us probably within the next few weeks. I have to say, having sat through and participated in many of these reviews, this was absolutely the finest one I have ever heard. We went through all five criteria without a single criticism and we will come out of it presumably with no follow-up activity. What this says is over the past ten years this University has been very focused on knowing where it wants to go and putting in place many different measures to get us to the right place. This is going to be very exciting when we get the final report back and I look forward to telling you about it.

I am going to close quickly by saying that I think this has been a very good year so far with the legislature. We are very optimistic about the future. We are very grateful to the Governor and Chancellor for putting higher education so high on the agenda and not deciding whether the state needs to improve on higher education, but actually on how to improve higher

May 4, 2007 meeting, Board of Trustees

education. From the Governor's plan we moved on to the House, and the Speaker has been very supportive with the new scholarship programs in STEM education and a new plan that Senior Vice President Shkurti will tell you more about. We have been working with the Senate and we have early signals that what they are going to come out with will be very encouraging. This is a turn around approach to higher education in our state. We are very grateful to the legislature and to all the people who have been involved in promoting higher education as something good for the state and critical in driving the economy in the future. We look forward to seeing that.

Finally, I'm pleased to see what came out of House Bill 2 regarding the governance of the Board of Regents and the Chancellor. I think many of you have heard the news, but I will summarize what change there has been. We now know the Chancellor will have a five-year term, with no term limits, and the Governor can remove the Chancellor without the advice and consent of the Senate.

Mrs. Davidson:

They modified that a bit in the Committee to require input from the Senate.

President Holbrook:

Good. The members of the Board of Regents will have six-year terms beginning in September, with members serving for two terms. The Board of Regents will meet quarterly and instead of conducting its business via the current rules it will adopt its own standards. The Chancellor will request the Board to have at least one public hearing on any program the Chancellor recommends for elimination before he makes that recommendation. The Board will offer its recommendation to the Chancellor, but he or she is not required to accept it before making a decision. The Chancellor will establish rules for advisory duties and responsibilities of the Board, and respond to requests for information about higher education from the members of the General Assembly.

I would also like to say that under the direction of Bruce Johnson, IUC has been a much stronger and responsive group. IUC is working together to follow Bruce's goals, focusing on: affordability, access, accountability, and alignment. I think things are all moving in the right direction downtown for higher education at every single level beginning with the Governor to the Chancellor to the House to the Senate. I look forward to this being a very positive biennium for the system and Bill Shkurti will have more comments for you at a later time. Thank you very much for your attention.

Dr. Cloyd:

I would like to make one comment. A copy of the Reaccreditation Self-Study Report – *Time and Change: A Decade of Progress at The Ohio State University* -- was distributed to all of the Board members. I would also like to acknowledge thanks to Vice Provost Randy Smith and Professor Stephanie Davidson for putting together such a wonderful report. It reflects well on the administration who have put together outstanding programs. It addresses the issues that were raised in the past period, but documents the outstanding progress that the University has made and the bright future we have. This is tremendous work. My compliments to them.

President Holbrook:

I agree, they did a great job and thank you for reading it.

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Dr. Cloyd:

It was a pleasure to read.

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DOCTORAL PROGRAMS: MAKING CHOICES, MAKING CHANGES

Provost Barbara R. Snyder:

Good morning. I want to start by saying congratulations and welcome to Joe Alutto who will be succeeding me. If he loves this job half as much as I have, he is going to have a lot of fun and you are going to have a great Provost.

I'm pleased to be able to speak to you this morning about graduate education. Of course, I have been here talking about graduate education many times over the last few years and we are coming to the culmination of literally three years of work on this topic. You are going to hear more about those plans in a minute from the new dean of the Graduate School, Pat Osmer.

I do want to start with a couple of updates on our other very important projects. Like graduate education, the undergraduate curriculum is a topic that I have been talking to you about for the last couple of years. We're now in the final phases of curricular revisions that will give our undergraduate students more choices and provide them with what we hope will be a more coherent general education experience. The revisions will also allow our students to complete their degrees in four years like their counterparts at Michigan, UCLA, and other benchmark institutions. Yesterday, the Faculty Council voted, with one abstention, to support the proposal to reduce the minimum number of credit hours required for graduation from 191 to 181. On May 10, the University Senate will act on the proposal. If the Senate approves that change, I will be back for the last time in June to brief the Board on our new undergraduate curriculum and with your approval the new requirements could begin for the students entering in Autumn 2007.

Let me also update you on our new Economic Access Initiative, which I spoke to you about a few months ago. In December I informed you that our goal is for Ohio State to become the nation's leader in enabling financial access to higher education.

Under the leadership of Tally Hart, Ohio State's Economic Access Initiative is well underway. It will encourage economically-needy high school students to go to college and to think about continuing their studies in graduate and professional school. One way we have decided to do that is to call upon our faculty members who are themselves first-generation scholars. I sent out an e-mail message a few months ago to all of our faculty members and the response was truly overwhelming. We heard from nearly 450 faculty members, including physicians, engineers, nurses, mathematicians, humanists, lawyers, pharmacists, social scientists, veterinarians, and architects. They shared their stories about the impediments they had along the way to college and some ideas of how we might make college possible for students in similar circumstances

These faculty members are patent holders, presidents of international societies, and researchers whose work defines and drives the course of scholarship in their disciplines. Among them are 6 deans, 15 current or former department chairs, 15 winners of the Distinguished University Teaching Award, 27 Distinguished University Scholars or Distinguished

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University Professors, and 2 Ohio Eminent Scholars. We brought them all together at a big meeting last month to talk about how to use the wonderful stories of struggle and success that they had shared with us. We asked them to serve our community as mentors for first-generation students and as resources to meet with donors as we think of raising dollars for scholarships. We hope that they will become an important part of the campaign that will cement our Economic Access Initiative. It is already bearing fruit, but I wanted to make sure that you knew that and you will be hearing more about it in the years to come.

In turning now to our discussion of graduate education, I'm reminded of a remark by one of our first-generation scholars, who said, "Success precedes work only in the dictionary." That's true of just about everything, including the reform of doctoral education. The plan that Pat Osmer will discuss with you is the result of many hours of work by many colleagues throughout the University.

You will probably remember that Pat's first charge was to implement the recommendations of two committees that had studied the state of graduate education at our University. One of the committees looked specifically at the structure and functions of the Graduate School and the other focused on the alignment of funding with quality in graduate education. The latter committee found that our traditional model for funding doctoral education, based on credit hours, has led to considerable variability in program and student quality. With that in mind, I charged a subcommittee of the University Senate Fiscal Committee to come up with new approaches for funding doctoral education. With the endorsement of the Fiscal Committee and the recommendation of the Council of Deans, I asked Dean Osmer to create an implementation plan for the University-wide funding model developed by the subcommittee. He has done so after discussions with the Council of Deans, the Council of Graduate Students, the Research and Graduate Council, department chairs, the graduate studies chairs, the Steering Committee, and Faculty Council.

I've asked him now to present the plan to the members of the Board and indicate how the model for investing resources will ensure that our doctoral programs are consistently excellent. Pat --

Dean Patrick S. Osmer: [PowerPoint Presentation]

Thank you very much, Barbara. I am very delighted to have this chance to address the Board and describe this implementation plan that she mentioned. I must say it has been an amazing learning curve and experience for me this year. As you are hearing this morning, you may know about the accelerating universe and it seems like my life has been accelerating, too.

This morning I would like to tell you about the essence of this program, which we have entitled, "Making Choices, Making Changes." How do we identify our top quality graduate programs? How are we going to reallocate resources?

I remind you that graduate study at Ohio State is a major enterprise. It not only involves some 10,000 graduate students and 3,000 professional students, but it also covers 92 doctoral programs and 115 masters' programs. A unique and special feature of Ohio State is that we span just about everything. We have the arts and sciences programs, the health sciences, and the professional disciplines. This offers us some competitive advantages particularly with interdisciplinary programs.

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As Barbara mentioned, today we want to concentrate on the doctoral programs. If there is one word that I want to associate in your mind with what we are doing it is "quality." As I have been saying in regard to doctoral programs, quality trumps virtually everything. As Barbara has been saying, this has been studied at length by the University for several years and it was highlighted in the reaccreditation process. During this year, I participated on a Senate Fiscal subcommittee, chaired by Cheena Srinivasa, which made a major effort in coming up with a plan on how we would carry this out. I am going to mention the highlights and then go through the details of the plan.

First, the colleges are the main academic units. That is important to remember, because we have such a breadth of activities and I cannot pretend to know all of the details of all their programs. I don't have any faculty or divisions under me, they are in the colleges as are the other resources. This is a tripartite effort: 1) a partnership with Academic Affairs -- which has the overall responsibility for academic programs and resources in the University led by the Provost; 2) the Graduate School, which looks at the overall quality of standards, goals, directions, and allocates some central resources such as fellowships and tuition authorizations; and 3) the colleges, where the bulk of the effort lies. The three groups must work together if we are going to advance the quality of our graduate programs.

How are we going to do this? In the report of the Senate Fiscal Subcommittee a series of dialogues have already been underway in other context with the colleges, the Graduate School, and OAA to identify the strongest programs and best candidates for enhanced funding, along with the need for disinvestment of weaker programs.

How are we going to carry this out? There are three parts: 1) the principles of this process, which have to be widely known across campus; 2) quality indicators we use to select the strongest programs; and 3) the criteria for the programs selected on how best to go ahead. These are the three key parts of this process.

Principles may be obvious but are important to be recognized. It has to be a fair process. It has to recognize that among our 92 doctoral programs there are tremendous differences from the life sciences, the physical sciences, professional schools, arts, and humanities. They have many things in common, but many differences and we have to recognize that. It has to be a rigorous program so that we can get the results we need. It has to be effective in selecting our highest quality programs and it has to be defensible when we are all done.

How are we going to identify the strongest programs? As I have been saying, there is not a formulated approach. Nonetheless, there are quality indicators that definitely inform us of what are our strongest programs. Through this dialogue process, I plan to derive with each college and each program appropriate indicators for that area of study or discipline involving some national comparisons, too. For example, things that are going to be important for most programs are the GRE scores -- the national entrance level scores -- as a measure of the quality and ability of incoming students. The Freeman Committee Part Two found that the most important indicator was placement of graduates. This is perhaps the best indicator of the success of our programs, and recognizing that the placement criteria and value differ from program to program. Where our students go and what they do is an important measure of our success. We have to consider the overall quality of the doctoral programs and the centrality of our mission for those will be factors on deciding where we go. Other factors which will be used in a more specialized way are things like how long it is taking students to get to their candidacy, how long to complete their degree, or how many

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students are being enrolled compared to how many are actually getting their Ph.D. There is no formulative approach, but if there are outlining values in this we want to look at those and they can be an indicator of the situation of a program. Throughout this process we want to be very aware of -- and it is an integral goal of our whole effort -- maintaining and strengthening diversity. As David Boley was saying this morning in the Academic and Student Affairs Committee, if you looked at the diversity of the people attending the luncheon at the Hayes Graduate Forum, you realized that is who we are and part of what we do. In the Graduate School we are very committed to that.

In my opinion just because a program is good does not mean we just throw money at it. It is very important for everyone to have thought through how we are going to succeed in this area. We are in a very competitive situation. There is nobody particularly wanting to get out of the way of the universities ranked higher than we are and making way for us. That is certainly my own experience. In the Department of Astronomy we thought very deeply about and concentrated on the criteria. So we need to look at the criteria in making these selections; for example, fields where there are newer emerging opportunities where we can excel.

When we have programs that are doing very well, how are they going to gain a distinctive edge relative to competing institutions? What can they do to be special? We have to be ahead of the curve. Again, we keep working to improve diversity. Departments have to think about and develop new approaches to attract high-quality students. We are now aiming for the top rank here in our University programs. It is a very competitive situation. You cannot just sit back and wait for students to apply to Ohio State because they heard it might be good. I can assure you the higher you go in the rankings the more competitive it gets. Departments have to think about how they are going to go out and be proactive in recruiting these high-quality students. Finally, for this to succeed the departments and colleges have to make an overall commitment. It has to be a fundamental part of their program. It is not just an afterthought or it will never, never get there. These are just some of the criteria that I wanted to bring to your attention as part of this process.

As I have said, I find this a very interesting management challenge and how we are going to do this across our 92 doctoral programs, because it spans such a wide range. I have come up with what I call an "adaptive feedback process," and there are a series of steps I am going to outline and then take you through a little more detail. It is initially based on a series of meetings between the Graduate School and each college, since the result ought to be at that college-level. Each college will need to identify its programs that it thinks are the strongest candidates for both enhancement and for disinvestment. Then having completed this series of reviews, the Graduate School will make a compilation of these results with its own advisory process to bring together, think about, and make initial recommendations to the Provost on what I think would be an appropriate balance of programs to support across the University. I envision then continuing dialogues among the Provost, the Graduate School dean, and the college deans -- who are the authorities responsible for the success, outcomes, and efforts in their units -- and then the final decision would be made by the Provost.

Since the Graduate School would compile what information it has centrally on the programs in each college, I would envision meeting with each dean initially to describe the proposed process we have in mind. We would then engage in a dialogue to learn about the special programs in the college that will inform us and eventually lead to agreement on how we would go through the assessment process for each college. In the case of the larger

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colleges where there are many departments, I will be happy to meet with the department and graduate chairs in that college to discuss the process and address any questions that may arise. We have to have people involved at the department and program-level in doing this. They are the ones who know the fields best that are going to be carrying out the program that will, in fact, be coming up with the ideas for going ahead, so they must be involved. They have to understand as well as possible what process and approach we are using. Then I would expect each college, led by its dean, to carryout its own process to select its own best programs for enhancement and any weak ones for disinvestment. As an incentive, we recommended in the Senate Fiscal Subcommittee Report that if a college comes forward and identifies and proposes programs for disinvestment, then it would get to keep those resources freed up and use and redirect them towards its stronger programs. If on the other hand it doesn't, and in the eventual centralized outcome we make decisions on disinvestment, then those funds that are freed up would be used in a central pool. Finally, when that is all done, I expect to meet with each college dean and receive the recommendations from that college as part of the input for the next step.

As they say, this will be a very interesting, challenging, and fun process, because this makes us think about what are we going to do to achieve a great university at the university-level? That involves taking results across all of the programs and bringing them together, in what is going to be the best way for Ohio State and its mission. This is not going to be easy, but a very important and interesting challenge. I would expect to use an advisory process including not only our distinguished faculty, but external distinguished people. To bring this together we will make these preliminary findings, discuss it with the Provost, have another round of interactions as needed with the college deans to get these recommendations together, and finally, the Provost has the overall responsibility for the final decisions about these programs and will announce the results. That is the process.

During these consultations this last month, I have become aware that it is very important that we actually now do it for a variety of reasons. One is that we need the outcomes. Uncertainty gets produced by people worrying about what will happen, so I want to be as aggressive and as ambitious as we can. We are actually going to start pulling together a process over the summer. Coincidentally, it happens that many program reviews for individual departments, as well as all college dialogues that Academic Affairs has been carrying out, will be completed by the end of Autumn Quarter 2007. I think we need to have the goal of carrying out this individual process for the graduate and doctoral programs on that same time scale, so that we can get those results in by the end of December. That allows Winter Quarter as a time to bring them all together, to be compiled, to be discussed, and we ought to have the goal of announcing the outcome by the end of Winter Quarter 2008.

Let me just remind you again of the importance of this. Graduate programs literally define the University. The difference between a college and a university is that universities offer graduate programs and degrees. They are absolutely essential to Ohio State's role as a flagship university. I was delighted to hear Chancellor Fingerhut call attention to the importance of Ohio State as a flagship university in Ohio. My core belief is that Ohio State has a vital role in the state's economic, cultural, and future going forward. We must have a strong university which will involve strong research, graduate, and undergraduate programs. Graduate programs are what establish one's national and international reputation, building on the great progress we made in undergraduate programs. This is an important area to focus on.

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Just to reiterate the obvious, graduate education is central to Ohio State and its mission. It produces the next generation of independent and original researchers and scholars. It is vitally involved in our undergraduate education through TA's and the interactions of the graduate and undergraduate students. It is a fundamental part of advancing our research programs at Ohio State. This process is vital to us going forward and achieving the next level of excellence that we all aspire. Thank you very much.

Provost Snyder:

We would be happy to take any questions you may have.

Mr. Borrer:

First of all I would like to congratulate Provost Snyder, the faculty, Professor Silverman, and President Holbrook on the recent faculty vote to reduce the number of hours to a more manageable level. This has been a two-and-a-half-year project and we would expect to have the overall faculty vote in favor of this coming up very soon. We are very excited about it. The Board should understand the amount of work and energy this took and the collaboration that it has taken among a number of groups to accomplish this has been truly outstanding.

The second part of this presentation today is another almost as ambitious project, if not more. I think it is critical and vital to our mission of our University. While we are having an administrative change with both President Holbrook and Provost Snyder moving on, I think it is incumbent upon us as a Board to help those coming in to replace them understand the need we have to make sure that we advance and that this continues to be a very high priority for the University. I do want to thank you for the job well-done and you will continue to have my personal support whenever you need it to help twist some arms. I hope everybody can realize the importance of this. Thank you.

Dr. Cloyd:

Dean Osmer, let me also lend my strong support for the tough work you have ahead with the faculty. As you think about the quality of the programs and how you will monitor quality of existing programs, do you have any thoughts on how you could use development funding that programs have been able to garner, either public or private, and even thinking of ways that you could normalize for different sizes and different tenures of program? It seems to me that one sign of a strong graduate program is its ability to get funding back, either through the research process or through graduates or other stakeholders who feel so strongly about the program that this brings funds back to the University.

Dean Osmer:

Those are very important measures. I didn't have time to mention the survey of the National Resources Council on Graduate Education that went on this fall. We have now collected an invaluable set of essential data on all these factors and those are important measures, too. I remind you that this is where you have to be careful and look at it on a discipline by discipline basis. For example, English is different from high energy physics. What is appropriate? I want to be sure we look at it discipline by discipline. We have indicators that matter compared to the outstanding institutions across the country in that area. Yes, we will certainly be looking at all of that and taking that into account.

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Also having enhanced financial support is going to be crucial. For example, we are not competitive on our fellowship stipends and we are going to have to make strategic investments in some of these programs. As part of this going forward, I envision a pilot program this next year to allow colleges to propose areas they think will give them a competitive edge -- be it in extra research support for their students or travel support or what it may be for their area. We have to figure out where we can make the best use of our resources and direct it that way so we can get that quality edge going.

Amb. Ong:

I think you understand that you have great support. Provost Snyder has had great support for this project from this Board from the beginning. I personally think it is of critical importance to the future of the University. I would just suggest -- while this cannot be completely an objective exercise there are subjective elements to it. You do have a good set of metrics or measurements -- and you need to be ruthlessly firm in applying those metrics and not allow yourself to be talked out of eliminating a program when the metrics look very bad -- but there are a lot of subjective arguments in the other direction. All of the work that has been done up to this point -- Barbara your timing is exquisite -- is nothing to what is going to happen between now and Winter Quarter 2008, because this is where the tough get going, so to speak. I would just urge you to straighten your spine.

Dean Osmer:

Thank you very much. I am very glad to hear the commitment of the Board, because it is going to be essential. It goes back to a word I deliberately chose in the beginning about this process -- it is going to have to be "defensible." I am not under any illusions that people are going to go down without a fight. I have had considerable experience in very competitive selection processes before coming here. It is my belief that by setting up the process this way we will build on success. I observed this from being involved in and actually leading the selection for the Hubble Space Telescope science proposals, which is a valuable oversubscribed resource. By building on that and involving what I call the major stakeholders -- the deans, the Provost, and me -- when we get to those decisions, it will be a good basis for it and we will appreciate you backing those up.

Mr. Wexner:

I am personally of the school that the few produce the many, and quality does matter and quantity doesn't. One thing I think might be helpful for us is if we understood in benchmark or comparable institutions like ours how many doctoral programs can be supported in the best practice institutions and which programs they are moving to or moving away from -- the adds and the minuses. I have no idea of relativity in the masters' programs, but we do know that we don't have endless resources, so how do we squeeze that down. I have to have some benchmark to understand what is possible and what is successful. Also, it would seem to me that when you begin looking at the quality of doctoral programs and masters' programs, then you could have a quality program that presumably produces one doctoral candidate a year, so you get into a paradox of quality and quantity. Would I understand that right? I would also think that the alignment of the doctoral programs with the masters' programs and the undergraduate programs is a part of an alignment. I am just guessing. This is a backward question -- you are really evaluating the colleges, the deans, and the lead professors all the way through the curriculum.

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Dean Osmer:

You made the point that I failed to. Another critical reason the colleges are the main units -- because I first thought we will just have a competition for the doctoral programs and I was quickly disabused of that for many reasons -- is that doctoral programs cannot be considered independent of all the other activities in departments and colleges. They affect research programs, undergraduate programs, and teaching -- it is all interlinked. The way we are set up in our current budget and business models is that the deans and the department chairs are the ones responsible for those. In my opinion, they have to look at their proposals for doctoral programs in the context of all their other programs and get those balances and trade-offs made correctly. I agree with you there. That is why they have to be involved in this and they have to make their eventual recommendations based on that.

Mr. Wexner:

What I am understanding or misunderstanding is that as you begin to evaluate these programs -- by colleges at the doctoral-level, master-level, and undergraduate-level, and you are looking at deans and professors that head centers or major departments -- what comes out of this is a reengineering of the University in a very profound way.

Dean Osmer:

It is a very exciting challenge. You are right and that gets into exactly what is the mission of Ohio State overall. From my arts and sciences background I can figure out much of what we might want at the doctoral-level, but this is a leading comprehensive public research university. As I said, it spans all of these fields, which are a unique asset and challenge for Ohio State. We are going to have to make some choices based on other parts of the mission and how to make that emphasis. For example, consider the masters' programs in the professional schools that play very important roles in this state and in a variety of other things. In some cases, there are doctoral programs very tied into them and in some cases there aren't. Overall, when it comes to the Provost and the Board, I believe, we are going to have to be thinking about that and that is what I call the fun part of it. What kind of university are we going to want coming out of all this? At the same time, we are not starting from scratch. We have to start from where we are, what our strengths are, and we have to be responsive in identifying where best to go in the future based on what we are and what we can do. This is a very interesting strategic planning exercise, but we can't know in the end what is going to be best until we have gone through the process, get the recommendations from the colleges, and put it all together, because there are so many dynamic things going on in different disciplines. We have to wait until we get this more together and then we will be in a better position to judge how to make that balance.

Mr. Wexner:

Joe Alutto would probably think this way because of his background, but if I looked at large scale teaching and research institutions and I found they were supporting 60 doctoral programs and we were supporting 92, I would go, "hmmmm, I wonder why?" In the ranking side -- and supporting what Amb. Ong said -- I think it is a very useful practice to either force rank in thirds or quartiles the work as you go, because if you don't have that force then you don't really have the argument. That is a very tough discipline because no one wants to be in the bottom third. The "C" students would really like to be "B-" students. I think when it comes down to the end, it is

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going to be one of those major decisions that the Board will support or disagree with academically.

Dean Osmer:

Yes.

Mr. Schottenstein:

This is a great discussion, but this may be a slightly more specific question. In terms of measuring quality -- which is very difficult and there are a lot of different metrics you are going to be looking at -- you touched on a number of them in your presentation. To what extent do you take into account national reputation? In other words, not that we fall on the sword when it comes to our rankings, but often in these meetings and in other situations we look at how we are ranked by this organization or that. I don't even know whether national rankings exist for some of these programs. In the absence of that, to what extent are we able to monitor and quantify what the reputation is of a particular doctoral program and how does that factor into measuring quality as one of the criteria?

Dean Osmer:

That is a very important criterion. It is something that has been missing or a bit deficient for graduate programs. The National Research Council has probably carried out the broadest and the most highly regarded study. It has been over a decade since the last study was done, but last fall all of the data was collected for the next one. The goal and interest of graduate deans at CIC institutions, as well as AAU institutions, is that the national research universities -- even in advance of those results coming out -- share data that has been collected so we can make inter-comparisons. That is coming together and would be an important part of this process, and we will definitely make use of it. I really hope to get out of it the quantitative data by our peer and benchmark institutions by field, so that we can make the appropriately detailed comparison. In the end, reputational rankings are important, but we often say perception lags reality as you make developments. It is a part, but it should not be the dominate part or only part. What will be very valuable to me is if we can get the other data from our sister institutions, then we can compare discipline by discipline. I think that is a crucial factor. Coming back to your question, we will also be able to assess numbers and general directions.

Mr. Brass:

I also applaud the effort, this is a Herculean process. I have an old statement that says just because it is complex doesn't mean that you shouldn't do it. There is nothing more complex than what you are undertaking. The more complex, the more the criteria need to be understood prospectively. I would encourage you to make sure that those who are going to be participating -- both giving and evaluating information -- understand the criteria before the evaluation begins and the more specific you can be the easier the job will be for us to support. I would encourage us to spend some time understanding the criteria of evaluations and what order you are going to weight that, so we don't have it moving on us -- going back to Amb. Ong's comments -- as we go through the process. I do support the process and we are remaking the mission of the University through this process. There is no doubt about it.

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Dean Osmer:

As you have noticed, I have now been sharing the criteria with the colleges. I appreciate the wisdom of Barbara in making sure I have talked as broadly as I can to the constituent groups on campus. I think you have a copy of the document I circulated. As I said, that is why once I meet with the deans regarding their college-level programs and we have agreed on those criterion, I want the people in that college to know what they are. I agree and we will do it as well as we can.

Mr. Brass:

I would encourage you to make sure that the weight factors are well understood and just because you have three criterions doesn't mean they get weighted equally. Everyone needs to know how you are going to weigh them.

Provost Snyder:

Let me add one thing that has actually been a surprising part of this process that I think responds to your concern about this being transparent and people really understanding. We have been talking about this for more than two years on campus. In fact, we talk about it so frequently that when it finally came down to enveloping the document that would be the basis for the process going forward, we got an amazingly small amount of push back. I said to Pat, "I suppose it could be that they are so sick of hearing this that they are telling us if we don't say anything, will you shut up about doctoral education?" I think it is because we have done a good job of laying the groundwork and making sure that people do understand. That does not mean, and I have been honest with him, that it will be easy. No one thinks they are in the bottom third and nobody thinks that their program should get cut. However, it does mean that we have gotten very good agreement about our need to do this. We cannot continue doing what we have been doing and distributing funds the way we have been doing it. What you get is what we have, which is a large number of doctoral programs of widely varying quality. If we want to have excellence across-the-board in our doctoral programs, we have to change the way we are doing business. People do get that. Even though it will still be hard and it will still require the Board's support, we have done a good job of laying that groundwork and talking about this to many groups over a long period of time. They do fundamentally understand our need to go forward with this and that will make it at least a little bit easier. You are right about my timing, but Pat and Joe have the hard job.

Mr. Alvarez-Breckenridge:

Dean Osmer, I had a question regarding the examination of the different graduate programs and one of the metrics being graduate placement. With Ohio State being the flagship institution in the state is there any consideration given to graduate placement in positions in the state of Ohio?

Dean Osmer:

It is really discipline by discipline. I would say that it does matter that we measure the placement against what are the norms in that area and in general at the doctoral-level it is national and international. To me it is what would be the appropriate quality indicator in that area.

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Judge Duncan:

Any other questions or discussion? Thank you so very much for such an interesting and provocative presentation. Good luck.

(See Appendix LV for background material, page 1179.)

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COMMITTEE REPORTS

Judge Duncan:

I would like to call for committee reports. First, I would like to report to you that the Affiliated Entities Committee met yesterday afternoon. There were no action items. Probably the most significant part of the meeting was a status graph regarding our entities, which I will mail to you along with some other information about the meeting. I will do that in the short term.

Next, I will call on Mr. McFerson for the Medical Center Affairs Committee report.

Mr. McFerson:

Thank you, Mr. Chairman. You have at your places a brochure entitled, "Point of Pride" about the Medical Center and is used by Fred, Pete, and Chip to conduct town meetings. These town meetings are underway, again, at the Medical Center for the third year. Thousands will attend and get a chance to talk about the issues of key importance going on in the Medical Center. The highlight is the opportunity for attendees to have a Q&A with the leadership. Great feedback is always received and this is a good way to keep open communication.

Yesterday, we heard from Dr. Sanfilippo that 3,800 jobs have been created in the Medical Center over the past six years. That is a huge increase and sometimes inside large organizations -- and we have seen this happen in the private sector -- the jobs that get created go unnoticed, but that is a lot of new employment at the University.

Dr. Souba gave a report on various recruitments that are underway. Mr. Geier reported on three consent agenda items, which you will be asked to vote on: 1) the reappointments to the OSU Harding Hospital Board and a bylaw waiver -- because those two appointees are beyond the term that the bylaws require, but they are solid members and we have asked them to stay on for another term; 2) the approval of non-academic center status for the Women's Health Center and the Heart Center; and 3) entering into the design and construction contracts for a couple of projects.

Mr. Shkurti reported on the progress of the Master Space Plan Consultants project. A preliminary report should be received in 7-10 days, with a final report due probably after our June Board meeting. I am not sure it is going to make it before the June Board meeting, but it should be shortly after that. That process is on target and underway, and Bill is doing a fine job in shepherding that.

John Stone, CFO for the Medical Center, reported on the nine-month financials and I'm pleased to report we are having a very good year. The budget is a little better in all categories. The operating cash was a little behind budget through nine months, but it is a timing difference more than

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anything else. He is very confident by year-end we will certainly meet budget.

We also had a conversation on the Standard & Poor's bond rating for the Medical Center. I think you have all heard about that, since it has been written up as well. We received an AA- for the University overall, which is a very good rating. I just have to read one paragraph to you out of the report from the S&P, which is an external validation of the Medical Center. "The AA- rating on the OSU health system reflects its position as an important component of OSU with strong operating performance and cash flow, solid business position as an academic medical center, and a highly competitive Columbus, Ohio market, and a solid management team. Off-setting factors for the credit include a weak balance sheet at OSU Health, although this is mitigated by the large OSU balance sheet on a balanced comprehensive master facility plan that calls for almost \$800 million in capital to be expended over the next 4-5 years." That was one of the issues that we all wanted to get an answer to and that has now been received and, I think, it is a good answer.

We heard a report from Dr. Schuller and Keith Todd, who heads the development operations at the Medical Center, on the "Power to Change Lives Campaign," which is a \$500 million campaign. From July 2001 to March 2007, \$321 million has been raised in various categories. We have \$179 million remaining to be raised until the end of the campaign in December 2010. More importantly, that is 40% of the time and only 36% of the goal. I think that report was well received.

I asked Judge Duncan if I could give a report on the Self-Insurance programs at the University. We don't talk about this very often, but we meet three or four times a year and we held a meeting earlier this week. As you recall, the OSUP -- where we brought together all of the physician plans -- required a new approach to insurance instead of the 15 – 16 separate stand alone insurance plans that were operating under the physician plans. Some of those plans were on a claim-made basis, which means they are only buying coverage from year-to-year. That is cheaper coverage, but that doesn't cover the longtime tail of liabilities. We had a lot of different programs out there, but when we organized all of the physician plans into one cohesive organization, OSUP, it meant that we had to take a whole new look at the way the University provides insurance. Also, there was a very tight insurance market going on and the availability of insurance was not there. The Self-Insurance Program was restructured and a separate committee -- with a majority of outside citizen members -- was put in place and the fund was walled off, we now call it Fund I. That was for the Hospitals only; as I said the doctors have their own coverage. Fund I is in a run-off mode. The assets today are \$14.5 million and their reserve is at \$7.7 million, with a surplus of \$6.8 million, and we think that is very conservatively stated.

Fund II was the new plan put into place after the organization of OSUP, so that would be from July 1, 2003 going forward. This is a full-insurance basis occurrence coverage and it covers both the doctors and the Hospitals. From that short period of time, July 2003 to today, we have assets of \$70 million and reserves of \$57.5 million, with surplus of \$12.5 million in Fund II.

Then we have an excess coverage company -- Oval -- which we need to think of as a little insurance operation. The assets now total about \$100 million, the reserves total about \$80 million, and we have a surplus of \$20 million in Oval. We purchase coverage in the open market place, as well as self-insure.

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We had an independent actual report at our meeting this week from Milliman and it was a very strong actuary report. As you know, actuaries are very conservative by nature and there is no exception to that approach for Milliman. This little operation has managed very conservatively. Our experience has been outstanding and significantly better than expected, so despite the fact that exposures and inflation is up, the premiums for this coming year will be down 15.6%. That is a \$1.9 million savings spread across the OSUP plan. I think the doctors will be happy with that and because of the great experience with that, we are very comfortable that that can be supported on an ongoing basis.

Mr. Chairman, to summarize, we have \$100 million in assets, \$80 million in reserves, and a \$20 million surplus, and this little operation is running smoothly.

Judge Duncan:

Thank you very much. Any questions or discussion? Let me call on Mr. Schottenstein for the Audit Committee report.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit Committee met yesterday at 3:30 pm. The primary topic of discussion involved cybersecurity and the recent data breach that occurred within the last month. We had a very extensive discussion on this concerning the fact that rigorous and appropriate steps were taken by the University to protect the 14,000 or so individuals – many of whom were faculty or former faculty members and a number of students. The Committee was quite impressed with the efforts taken to protect these people from being further damaged. At this point, there is no indication that anyone has been. That is the good news, but this is a work-in-progress.

A considerable amount of the discussion also related to the Audit Committee's desire, together with the University's desire, to fully understand how it happened and what can be done to prevent it from happening again, a very comprehensive assessment of best practices, and a comprehensive assessment and understanding of how we managed the crisis after we found out about it. Much of that is underway. The outside firm of Cybertrust was engaged by the University and has been on the job for a number of weeks now, which is a good thing and has been very helpful to us. Between now and, hopefully, the next Audit Committee meeting, it is the desire of the Committee to receive a summary answering some of the questions that I just mentioned in a clear understandable form. This is a complex matter. The Committee was very firm, as are all of those associated with this within the University, to treat this matter in the most diligent and rigorous way in which we can.

In addition to that there were no action items, but we had a brief discussion on the operational audit commenced by PricewaterhouseCoopers, which Mr. Shkurti will be discussing momentarily. We also had a brief update from Mr. Shkurti on an audit that is underway assessing and addressing the manner in which we count gifts from a development standpoint.

Beyond that there were no other items. If there are any questions, I would be happy to try to answer them.

Judge Duncan:

Any questions or discussion? Let me call on Doug Borrer for the Academic and Student Affairs Committee report.

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Mr. Borrer:

Thank you, Chairman Duncan. We started today with an update on campus security from Vice President Hollingsworth and Vern Baisden. First we had a discussion about the emergency response and mobilization that is currently planned and in place at Ohio State. Next we discussed the prevention and involvement of the various groups to alert ourselves of potential problems and people that might act out. It is very clear that we have a very comprehensive plan. They gave us very detailed information about both of the different areas that they are dealing with and have used, and will continue to use recent events like the one at Virginia Tech or the Amish situation in Pennsylvania to further modify and always improve their response to activities. A couple of things of note that happened in the recent tragedy was the number of students using cell phones, which lead up to the cell phone and email systems crashing. Many of the people involved directly in the situation made phone calls not to the police, but to friends, family, and media. The police were actually lacking in understanding what was going on. I think an educational effort will be made to make sure there are things that everybody can learn going forward. We also expect them to come back to our Committee at a later point to review with us more advanced plans for campus security.

Next we heard from Dean Osmer about the Hayes Graduate Research Forum. It is in its 21st year and proving to be very successful. All of the research projects are real world and relevant. This year the Forum represented 45 programs in 10 academic areas and we had 262 applicants to be judged, up from five years ago when we had 75 applicants. We had 114 abstracts that were actually picked to be presented and 97 presenters. Today, we heard from two winners of the award that were quite fascinating from differing backgrounds: 1) a young Ph.D. candidate who talked about black matter, which was very interesting; and 2) a young lady who is a Ph.D. candidate in art history. Clearly when you listen to our students as we always do, their love and compassion for Ohio State and their dedication to their own studies is always amazing.

Then we heard from the Council of Graduate Students about life in the Graduate School. We heard from two Ph.D. candidates who have very different backgrounds. They presented a very fascinating example of how graduate students live in the Ohio State environment, how they blend their lives of having jobs and families, how they pursue their studies, and how they reach out and participate in extra curricular activities while they are doing all of those things. It is amazing to be exposed to this group.

Finally, we approved the following resolutions to be forwarded for the consent agenda: 1) the establishment of the Center for the Study of Religion; 2) the approval of non-academic center status for the Heart Center and the Center for Women's Health; 3) the renaming of the undergraduate and graduate degree programs in the Department of Human and Community Resource Development; 4) the naming of landmarks and a building on the Marion campus; 5) the naming of internal spaces; and 6) routine personnel actions. That concludes my report.

Judge Duncan:

Are there any questions or discussion? I will now call on Speaker Davidson for the Fiscal Affairs Committee report.

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Mrs. Davidson:

Thank you, Mr. Chairman. The Fiscal Affairs Committee meeting had three reports and two items to send to you for the consent agenda. The first report was our traditional Third Quarter Financial Report, which we try to catch up to where we stand as it relates to our budget. It was mostly good news on that report. Enrollments are up and, obviously, that is generating some additional revenue. When you combine all programs for spring quarter our total enrollment is up 1.9%, generating \$10 million more than we expected in our estimated budget numbers. Before we get too excited about how we use that extra money, Senior Vice President Shkurti pointed out that there are additional costs -- additional students on campus and additional costs for teaching those students -- but it may give us a little bit of a cushion as we move into Fiscal Year 2008. As Chairman McFerson has already mentioned the financial report of the Medical Center is very good and that has a lot of impact upon our bottom line.

The second report we received was a continuation of our discussion on tuition. You will remember that at our last meeting, we had a report of what the Governor recommended in the budget. We are now in the second stage of the budget, because the House approved the budget earlier this week with a unanimous vote -- this doesn't happen very often in Ohio politics. We are very fortunate, because much of the focus of this budget has been towards higher education. This began with the Governor's recommendations on the Compact -- and the Chancellor shared this with us last month -- which has now been sent to the House for consideration. The House changed some of the elements of the Compact and are recommending that we be permitted to approve a 3% tuition increase in Fiscal Year 2008 and freeze tuition in Fiscal Year 2009. In exchange, we would receive a 2% increase in state aid in 2008 and a 10% increase in 2009. In the House version it should make us about the same as we were in the introduced version for Fiscal Year 2008, but in Fiscal Year 2009 it would make a major difference in the state-level of funding for the University -- more than doubling that. Consequently, we are looking at permitting our enrollment offices to put on our website a tentative recommendation on tuition, which would be based upon whether or not we continue to have this same level of funding that would be included in the House version of the budget. The Senate is expected to vote on their version of the budget sometime in mid-June, so we are going to be working on this tentative number for a period of time. Our enrollment office needs to be able to give the students that are thinking about enrolling an idea of what tuition would be. If we hold in the situation we are in right now with the House version of the budget -- if it stays there or is increased -- we would have the lowest tuition increase at Ohio State -- at the 3% level -- that we have had in 20 years. If it stays where it is for the two years of the budget, we would have the lowest increase we have had in a combination of two years since the mid-1960s. I think that is good news for us in higher education.

I would point out a number of things: the tuition freeze does not include our out-of-state students; it does not include our graduate and professional students; and it does not include a freeze in our other fees that are related to the courses or other fees for housing and parking. As far as our regional campuses are concerned, there is not a recommendation there because they are taking this back to their advisory boards so there will be a recommendation in June as it relates to that. We are not asking for any action from the Board at this particular meeting. We will wait to see -- and keep our fingers crossed -- if the good news continues for higher education. I think it is a real understanding of what we have been promoting at Ohio State, which is really the role that we play in the economic well-being and future of the state of Ohio.

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Our third report was the Talent Report – which used to be called, “Compensation Benchmarks Report” -- to let us know where we stand with our numbers for employees and compensation. You should have a copy of this report in your Board books, and I would encourage you to take a look at it and keep it as a reference as we go through this discussion. Our overall employee increase was 18% for the 10 years ending in 2005. Most of that was coming from employees who were not on our general funds budgets, but other budgets such as research. The faculty numbers have stayed just about the same.

We have improved competitively in our compensation packages over the last few years, except the last two years we have not. We are going downhill a little bit. As far as faculty salaries are concerned, we are about 1.8% below our benchmark institutions. Competition continues to heat up for good faculty and this causes us some concern in trying to remain competitive. The overall average is a 4.1% increase in compensation in the fiscal year we are currently in and we are struggling to be able to keep that up and keep competitive. In our other colleges, there has been some significant faculty turnover particularly at the assistant professor level. As you know, we are doing much better with our graduate associates. We addressed that last year with extended health care benefits, which we did not do before and are ranked 4th among 13 universities. On our other compensation, we are ranked 7th among 10 of our benchmark institutions. It is something that we need to continue to be very cautious and careful about.

The two items on the consent agenda today are: 1) authorization of design and construction contracts and one increase in a contract that is very important, because it deals with a Put-in-Bay situation where we have to do some extension of water sewer lines; and 2) the Development Report, given by Jim Schroeder, for the month shows an increase in gifts of 7% with some downturn in our pledges, but ending with a 1% plus. So we are doing very well in our development area. Thank you, Mr. Chairman.

Judge Duncan:

Are there any questions or discussion? Thank you.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have ten resolutions on the Consent Agenda today and we are seeking your approval for:

REAPPOINTMENTS TO THE OSU HARDING HOSPITAL BOARD AND BYLAW WAIVER

Resolution No. 2007-133

Synopsis: Authorization to waive *University Hospitals Board Bylaw* 3335-104-01 and approval of reappointments to the OSU Harding Hospital Board are proposed.

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of the OSU Harding Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the Vice President for

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Health Services, the Senior Vice President for Health Sciences, and the President of the University:

NOW THEREFORE

BE IT RESOLVED, That *University Hospitals Board Bylaw* 3335-104-01 be waived to allow the reappointment of Anne K. Jeffrey and Peter Frenzer, as citizen members of the OSU Harding Hospital Board, for a fourth term, effective June 1, 2007 through May 31, 2010.

ESTABLISHMENT OF THE CENTER FOR THE STUDY OF RELIGION

Resolution No. 2007-134

Synopsis: Proposal to establish the Center for the Study of Religion is proposed.

WHEREAS the establishment of the Center for the Study of Religion will encourage and support scholarly research in religion by faculty members and graduate students across the University, and particularly within the College of Humanities; and

WHEREAS the emphasis will be on the dynamic aspects of religious systems and the importance of studying them within carefully nuanced understandings of the larger social and cultural contexts in which they exist; and the major research foci, unified by methodology and approach, would make this center distinctive among centers within the country; and

WHEREAS the Center has the strong support of the Dean of the College of Humanities and the proposal adheres to the *Guidelines for the Establishment and Review of Academic Centers*, was reviewed and endorsed by the Council on Academic Affairs, and approved by the University Senate at its April 12, 2007 meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Center for the Study of Religion be hereby approved, effective immediately.

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2007-135

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs; and

WHEREAS a request has been received from the College of Medicine for the use of this term for the "Heart Center" and for the "Center for Women's Health" to facilitate the organizational integration of established clinical and related programs; and

WHEREAS subsequent use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

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WHEREAS the Council on Academic Affairs reviewed this formal request on April 18, 2007 and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term 'center' for the "Heart Center" and for the "Center for Women's Health" be approved, effective immediately.

RENAMING THE UNDERGRADUATE AND GRADUATE DEGREE PROGRAMS IN THE DEPARTMENT OF HUMAN AND COMMUNITY RESOURCE DEVELOPMENT

Resolution No. 2007-136

Synopsis: Renaming the Undergraduate and Graduate Degree Programs in the Department of Human and Community Resource Development is proposed.

WHEREAS as part of its Six Year Action Plan, faculty in the Department of Human and Community Resource Development decided to merge the agricultural education and extension education programs within the Department; and

WHEREAS merging the two programs will create a common core of required courses at each degree level, and improve the visibility of extension education, an important component of the current agricultural education program; and

WHEREAS the proposal has the support of the College of Food, Agricultural, and Environmental Sciences, and the concurrence from the College of Education and Human Ecology; and the graduate program name change was reviewed and approved by the Council on Research and Graduate Studies, the Council on Academic Affairs, and by the University Senate at its April 12, 2007 meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to rename the undergraduate bachelor of science degree program from Agricultural Education to Agricultural and Extension Education, be approved effective immediately, and its graduate degree programs (M.Ed., M.S., and Ph.D.) from Human and Community Resource Development to Agricultural and Extension Education be approved and that the programs be effective upon the approval of the Board of Regents.

NAMING OF LANDMARKS AND BUILDING ON THE MARION CAMPUS

Resolution No. 2007-137

Synopsis: The naming of two landmarks and a building at The Ohio State University – Marion Campus is proposed.

WHEREAS The Ohio State University will celebrate 50 years of offering classes in Marion, Ohio, on May 19, 2007; and

WHEREAS as former employees of The Ohio State University at Marion, Eugene Maynard, Theodore B. Myers, and Larry Yoder demonstrated their commitment to the University's goals and mission, and through their generous gifts of their time and talent to Ohio State at Marion, they positively touched the lives of so many students, faculty, staff and the community; and

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WHEREAS as part of the 50th Anniversary celebration it seems fitting to honor their long-standing contributions by naming the new Student Services building, located at 1465 Mt. Vernon Avenue, on the Marion Campus, as "Eugene Maynard Hall" in honor of the first Dean and Director of the campus; naming the forest preserve the "Theodore B. Myers Oak Savanna" in honor of the campus' first Associate Director and Professor of Zoology; and naming the Marion Campus Prairie the "Larry Yoder Marion Campus Prairie" in honor of his vision and efforts in creating a quiet reserve for campus beauty and personal reflection:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of bylaw 3335-1-08 of the Administrative Code, The Ohio State University Board of Trustees hereby approve the namings outlined above, effective immediately.

NAMING OF INTERNAL SPACES

Resolution No. 2007-138

Synopsis: The naming of the following internal spaces within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Cabinet, it has been proposed that the donors to these internal spaces be recognized for their generosity:

Project: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

- Anita and Michael Goldberg/Rite Rug Company Mammography Waiting Area

Project: Scott Laboratory

- Dr. Michael and Anna Chen Family Conference Room (Room E100, 1st Floor)
- Robert O. Webster Machine Shop (Room W299, 2nd Floor)
- Rex and Helen Ritchie Fluid Power Laboratory (Room W268, 2nd Floor)
- Hoover Elevated Walkway (3rd Floor)
- Gleason Research Laboratories (Rooms W061, W066, W068, W070, W097, Basement and Rooms W179 and W180, 1st Floor)

Project: Recreation & Physical Activity Center

- The Tim and Jayn Corral Cardio Canyon (Room B31, Level 1)

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the above naming of internal spaces shall be approved effective immediately.

PERSONNEL ACTIONS

Resolution No. 2007-139

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 6, 2007 meeting of the Board, including the following Appointments, Reappointment of Principal Administrative Officials, Leave of Absence Without Salary, Professional Improvement Leaves, Tenure -- Relinquished, and Emeritus Titles, be approved.

Appointments

Name: JOSEPH A. ALUTTO
Title: Interim Executive Vice President and Provost
Office: Academic Affairs
Effective: July 1, 2007
Present Position: Dean, Fisher College of Business, and Professor (The John W. Berry, Sr. Chair in Business)

Name: STEPHEN L. MANGUM
Title: Acting Dean
College: Fisher College of Business
Term: July 1, 2007, through June 30, 2008
Present Position: Senior Associate Dean for Academic Programs, Fisher College of Business, and Professor, Department of Management and Human Resources

Reappointment of Principal Administrative Officials

KAREN A. BELL, Dean, College of the Arts, effective July 1, 2007 through June 30, 2012, pursuant to bylaw 3335-1-03 (S) of the Administrative Code.

JOAN M. HERBERS, Dean, College of Biological Sciences, effective July 1, 2007 through June 30, 2012, pursuant to bylaw 3335-1-03 (S) of the Administrative Code.

Leave of Absence Without Salary – Continuation

ALAMIN MAZRUI, Professor, Department of African American and African Studies, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to accept a Visiting Professorship in the Department of Africana Studies, Rutgers University, New Jersey.

Professional Improvement Leaves

MAUREEN AHERN, Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2008.

PAUL R. BERGER, Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

ALBERT T. CONLISK, JR., Professor, Department of Mechanical Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

STEPHEN R. COSSLETT, Professor, Department of Economics, effective Winter Quarter and Spring Quarter 2008.

FRANK T. COULSON, Professor, Department of Greek and Latin, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

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DAVID A. CRESSY, Professor, Department of History, effective Winter Quarter and Spring Quarter 2008.

ROBERT C. DAVIS, Professor, Department of History, effective Winter Quarter 2008.

LUCIA F. DUNN, Professor, Department of Economics, effective Winter Quarter and Spring Quarter 2008.

ALEXANDER DYNIN, Professor, Department of Mathematics, effective Autumn Quarter 2007 and Winter Quarter 2008.

DANIEL M. FARRELL, Professor, Department of Philosophy, effective Autumn Quarter 2007 and Winter Quarter 2008.

CARTER V. FINDLEY, Professor, Department of History, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

EDWARD B. FOLEY, Professor (The Robert M. Duncan/Jones Day Designated Professorship in Law), Moritz College of Law, effective Autumn Semester 2007.

DONALD R. HAURIN, Professor, Department of Economics, effective Autumn Quarter 2007 and Winter Quarter 2008.

NEIL G. JACOBS, Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

GARY P. KENNEDY, Professor, Department of Mathematics (Mansfield Campus), effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

JOHN N. KING, Professor, Department of English, effective Autumn Quarter 2007 and Winter Quarter 2008.

ROBERT KRAUT, Professor, Department of Philosophy, effective Autumn Quarter 2007 and Winter Quarter 2008.

DEBRA A. MODDELMOG, Professor, Department of English, effective Autumn Quarter 2007 and Winter Quarter 2008.

HAYRANI A. OZ, Professor, Department of Aerospace Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

JAMES P. PHELAN, Professor, Department of English, effective Autumn Quarter 2007 and Spring Quarter 2008.

PATRICK ROBLIN, Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2007 and Spring Quarter 2008.

RAJIV SHIVPURI, Professor, Department of Industrial, Welding and Systems Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

ALLAN J. SILVERMAN, Professor, Department of Philosophy, effective Winter Quarter and Spring Quarter 2008.

DALE K. VAN KLEY, Professor, Department of History, effective Autumn Quarter 2007 and Winter Quarter 2008.

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KATHRYN A. CORL, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 2007 and Winter Quarter 2008.

JAMES W. DAVIS, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

KIRK A. DENTON, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2007 and Winter Quarter 2008.

JOANNE E. DEGROAT, Associate Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2007 and Winter Quarter 2008.

HESHAM M. EL GAMAL, Associate Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

JARED B. GARDNER, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2008.

DOROTA A. GREJNER-BRZEZINSKA, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Winter Quarter and Spring Quarter 2008.

STEVEN F. HUEFNER, Associate Professor, Moritz College of Law, effective Autumn Semester 2007.

SHAHRUKH A. IRANI, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

DONALD R. LARSON, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 2007 and Winter Quarter 2008.

BLAINE W. LILLY, Associate Professor, Departments of Industrial, Welding & Systems Engineering and Mechanical Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

YUAN LOU, Associate Professor, Department of Mathematics, effective Autumn Quarter 2007 and Winter Quarter 2008.

SRINIVASAN PARTHASARATHY, Associate Professor, Department of Computer Science and Engineering, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2008.

LAURA PODALSKY, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2008.

ELIZABETH M. RENKER, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2008.

CRAIGE ROBERTS, Associate Professor, Department of Linguistics, effective Autumn Quarter 2007 and Winter Quarter 2008.

WILLIAM J. TYLER, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

WYNNE Y. WONG, Associate Professor, Department of French and Italian, effective Winter Quarter and Spring Quarter 2008.

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Tenure -- Relinquished

COLLEGE OF PHARMACY

JAMES T. DALTON, Professor, tenure relinquished due to reduction in faculty status, effective March 1, 2007.

Emeritus Titles

MAIA P. MERTZ, School of Teaching and Learning, with the title Professor Emeritus, effective May 1, 2007.

JOHN M. PARSON, Department of Chemistry, with the title Professor Emeritus, effective July 1, 2007.

THOMAS M. YORK, Department of Aviation, with the title Professor Emeritus, effective July 1, 2007.

ROBERT S. BILLINGS, Department of Psychology, with the title Associate Professor Emeritus, effective July 1, 2007.

RAPHAEL T. GEORGE, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective September 1, 2007.

JOSEPH J. KOWALSKI, Department of Veterinary Clinical Sciences, with the title Associate Professor Emeritus, effective May 1, 2007.

ARNON E. REICHERS, Department of Management and Human Resources, with the title Associate Professor Emeritus, effective July 1, 2007.

RESOLUTIONS IN MEMORIAM

Resolution No. 2007-140

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Simon P. Dinitz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 3, 2007, of Simon P. Dinitz, Professor Emeritus in the Department of Sociology.

Sy Dinitz earned his master and doctorate degrees at the University of Wisconsin. In 1951 he was offered a faculty position in the Department of Sociology at The Ohio State University, where he taught for 40 years, retiring as professor emeritus in 1991. He was also a visiting professor at numerous universities and taught and did research in Israel on numerous occasions. During his illustrious career he authored and co-authored 16 books on sociology, criminology, criminal justice, and mental health and published over 120 professional journal articles and book chapters.

Professor Dinitz was exemplary in all he did and received many awards including the American Psychiatric Association's Hofheimer Prize for Research, the American Society of Criminology's Sutherland Award, and the Academy of Criminal Justice Sciences' Bruce Smith Award. At Ohio State he was the first person to receive all three of Ohio State's top awards: the Distinguished

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Teaching Award (1970), the Distinguished Research Award (1979), and the Distinguished Service Award (1996). In 1981, he was honored to be chosen as the first OSU faculty member to deliver an OSU Commencement address. On a national level he served as president of the American Society of Criminology and of the North Central Sociological Association, and as editor-in-chief of Criminologica, the official journal of the American Society of Criminology. Featured in the *Chicago Tribune* as one of the Big Ten's "Ten Most Exciting Teachers," Sy was electrifying in the classroom and also served as advisor to 39 doctoral students.

Professor Sy Dinitz used his expertise to serve the state of Ohio and the nation, as well. He served on five blue-ribbon committees on corrections, chairing the Governor's Task Force on Prison Overcrowding from 1984-86 and the Governor's Task Force that investigated the April 1993 Lucasville riot. He also served as consultant to the United Nations Social Defense Research Institute on Crime Prevention and Treatment of Offenders. He served on the boards of Alvis House, Buckeye Boys' Ranch, Jewish Family Services, and OSU Hillel. Sy was a member of Congregation Tifereth Israel for over 40 years and frequently gave public lectures at Tifereth Israel, Temple Israel, and the Jewish Community Center.

Simon Dinitz was a true scholar, but a man who always put family first. He took great joy in the achievements of his children and grandchildren, and shared 46 years with his wife Mildred. He will be remembered by his family, friends, and colleagues not only for his scholarship but also for his sharp wit, keen sense of humor, kindness, and generosity.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Simon P. Dinitz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert V. Esmond

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 29, 2007, of Robert V. Esmond, Director Emeritus in the Office of University Development – Research.

Dr. Esmond held a bachelor's degree in journalism from the University of Illinois, a master's degree in journalism from the University of Wisconsin, and a Ph.D. degree in education with a journalism minor from Indiana University. He served in various capacities at Northern Illinois University before coming to Ohio State. Dr. Esmond served The Ohio State University for more than 30 years. He held various positions in the Offices of University Relations, Public Affairs, and University Development. His various assignments and the excellence of his work demonstrate to his flexibility, professionalism, and important contributions to the University.

Robert Esmond began his career at Ohio State as assistant director of University Relations in 1960. He was named executive assistant to the vice president for University Development in 1969, and later assumed a similar role as executive assistant to the vice president of Public Affairs in 1974. In 1982, Dr. Esmond served as executive assistant to the vice president for University Communications and Development. As a result of the rapid growth in the development office in the mid 1980's coupled with Dr. Esmond's proven success at the University, he assumed the role of director of Research. He was the key coordinator in the organization of The Ohio State University Foundation in 1985. Upon his retirement, Dr. Esmond received the title of Director Emeritus of

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Development-Research, in honor of his long and meritorious service to Ohio State.

Dr. Esmond was an active member of the Centennial Development Campaign, in addition to various other campaigns. Much of his work was special projects assigned by the vice presidents he served. He was an involved member of the Council for Advancement and Support of Education, and coordinated many events and served on many committees for the organization. Outside of Ohio State, Dr. Esmond served as a member of the U.S. Navy, and was a member of the First Community Church Board of Deacons.

On behalf of the University committee, the Board of Trustees expresses to the family of Dr. Robert V. Esmond its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul H. Gipp

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 12, 2007, of Paul H. Gipp, Assistant Professor Emeritus in the Ohio State University Extension.

Mr. Gipp was born April 22, 1921 in Canfield, Ohio. He received his Bachelor of Science in Agriculture degree in 1951 and his Master of Science degree in 1959 in agricultural education, both from The Ohio State University.

Paul began his Extension career in Ohio in October 1967 as the County Agent-Agriculture in Columbiana County. He held this position until his retirement in May 1985.

Professor Gipp's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He worked with many local committees and agencies to strengthen Extension programs in rural development and farm business analysis programs. He also participated in the statewide workshops for animal health and kept abreast of current subject matter in the agriculture field. He was a member of the National Association for County Agriculture Agents and, in 1977 he received the Public Information Award. He was also awarded the District Achievement Award for the Canfield Area twice during his career.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Paul H. Gipp its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul Gottwald

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 12, 2007, of Paul Gottwald, Associate Professor Emeritus in the Department of Germanic Languages and Literatures.

Professor Gottwald held a B.A. degree from Hope College and M.A. and Ph.D. degrees from The Ohio State University. He taught for five years at the University of Connecticut before joining the faculty of The Ohio State University in 1955. Professor Gottwald was a professor of German in the Department of Germanic Languages and Literatures for 34 years. After his retirement in 1984 he continued teaching on a part-time basis for another five years. His teaching and scholarship interests focused on beginning, intermediate, and advanced

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language instruction and assessment. Professor Gottwald was a dedicated, highly successful, and very popular teacher.

Professor Gottwald co-edited various textbooks and developed supplemental classroom materials for existing textbooks. He is also known for a number of book translations into English and German. In 1965, he published *Instructor's Supplement (with tape recordings) to German for Beginners*, and in 1971 he edited Hans Fallada, *Damals bei uns daheim*. In 1970, he published two translations with Ungar: Max Lüthi's *Once Upon a Time ... On the Nature of Fairy Tales*, and Wolfgang Seiferth's *Synagoge and Church in the Middle Ages*. Other translations include Hans Bänziger's *Heimat und Fremde* (1960) and Hubert Jannach's *German for Reading Knowledge* (1963).

Paul Gottwald was an active member of the University community and served on numerous committees. He was also engaged in the profession at large as a member of the Modern Language Association and of the Association of Teachers of German. At the departmental level he was for many years in charge of placement and proficiency testing at both the undergraduate and graduate levels.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Paul Gottwald its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Gerald D. Stanley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 4, 2007, of Gerald D. Stanley, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Stanley was born December 20, 1926 in Princeton, Missouri. He received his Bachelor of Science in Agriculture degree in 1951 in animal science from The Ohio State University and his master of science degree in 1966 in animal science from Purdue University.

Jerry began his Extension career in Ohio in August 1961 as the County Agent-4-H in Stark County. In 1967 he became the County Extension Agent-Agriculture in Williams County and held this position until his retirement in May 1987.

Professor Stanley's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He worked with many local committees and agencies to strengthen Extension programs in beef, swine, and dairy in Williams County. He also participated in the statewide workshops for animal health and kept abreast of current subject matter in the agriculture field. He was a member of the National Association for County Agriculture Agents and, in 1980, received the Public Information Award and in 1982 was awarded their Distinguished Service Award.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Gerald D. Stanley its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-141

Synopsis: The report on the receipt of gifts and the summary for March 2007 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eighteen (18) new named endowed funds and the revision of four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 2007 be approved.

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July – March 2006	July – March 2005	<u>% Change</u>
Gift Receipts			
Cash, Securities, GIK	\$93,297,042	\$86,791,371	7
Gifts-in-Kind	\$4,589,222	\$4,866,700	(6)
Irrevocable Trusts & Annuities	\$2,088,067*	\$986,994	112
Gifts from Bequests	<u>\$9,537,223</u>	<u>\$9,380,694</u>	2
Total Gift Receipts	\$109,511,553	\$102,025,759	7
Net Pledges Acquired	\$18,546,857	\$23,231,447	(20)
Net Revocable Planned Gifts Acquired			
Bequest Expect	\$20,503,341	\$18,425,179	11
Trust Expectancies	<u>\$10,439,094</u>	<u>\$14,270,056</u>	(27)
Total Net Planned Gifts	<u>\$30,942,435</u>	<u>\$32,695,235</u>	(5)
Total	\$159,000,845	\$157,952,441	1

* Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
July through March
2006-2007 Compared to 2005-2006
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>
Individuals:						
Alumni (Current Giving)	54,833	53,115	3	\$29,443,028	\$28,797,048	2
Alumni (Irrevocable Trusts & Annuities)	22	17	29	2,028,695*	260,502	679 ^A
Alumni (From Bequests)	<u>47</u>	<u>39</u>	21	<u>4,612,442</u>	<u>4,040,336</u>	14 ^B
Alumni Total	54,902	53,171	3	\$36,084,166	\$33,097,886	9
Non-Alumni (Current Giving)	33,851	33,389	1	\$17,877,660	\$19,433,588	(8) ^C
Non-Alumni (Irrevocable Trusts & Annuities)	6	6	0	59,371*	726,493	(92) ^D
Non-Alumni (From Bequests)	<u>31</u>	<u>33</u>	(6)	<u>4,924,780</u>	<u>5,340,358</u>	(8)
Non-Alumni Total	33,888	33,428	1	\$22,861,811	\$25,500,438	(10)
Individual Total	88,790	86,599	3	\$58,945,977	\$58,598,325	1
Corporations/Corp/Foundation	3,462	3,652	(5)	\$24,612,444	\$23,112,535	6
Private Foundations	563	485	16	\$20,764,994	\$16,159,026	29 ^E
Associations & Other Organizations	<u>1,281</u>	<u>1,380</u>	(7)	<u>\$5,188,138</u>	<u>\$4,155,873</u>	25 ^F
Grand Total	94,096	92,116	2	\$109,511,553	102,025,759	7

* Per national reporting standards irrevocable trusts are counted at present value.

- A Individual Alumni Irrevocable gifts are up 679% due to \$2.3M (\$1.1M present value) in gift annuities from Joe and Elizabeth Engle
- B Individual Alumni bequest receipts are up 14% due to a \$1.7M bequest from Peter and Pauline Chichilo in September 2006 for an unrestricted endowment
- C Individual Non-Alumni Current gifts are down 8% due to a gift-in-kind of original magazine collection from Eldon Dedini to the Libraries (valued at \$5M) in March 2006
- D Individual Non-Alumni Irrevocable gifts are down 92% due to one \$1M (\$500K present value) irrevocable commitment in August 2005 from Emily Hathaway
- E Private Foundations giving is up 29% due to a \$1.9M gift from the Kravinsky Foundation in August 2006 to the College of Public Health, a \$1.1M gift from the Paul G. Duke Foundation in January 2007 to the Thompson Library Renovation, a 1M gift from the Jay and Jeanie Schottenstein Foundation in January 2007 to Cardiovascular Science, and a \$1M gift from the William and Dorothy Davis Foundation in December 2006 to the Heart and Lung Institute
- F Associations and Other Organizations giving is up 25% due to a \$590K gift from the Joe R. Engle Revocable Trust in October 2006 for freshmen scholarships, and to overall activity at the \$100K+ level (eight at this level in July 2006 - March 2007 compared with four in July 2005 - March 2006)

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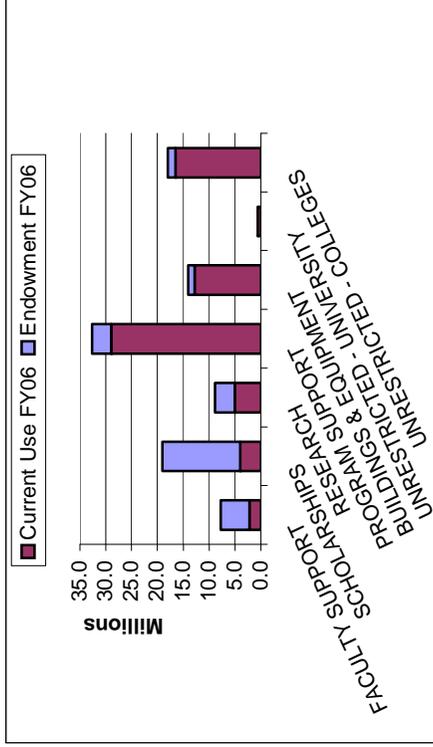
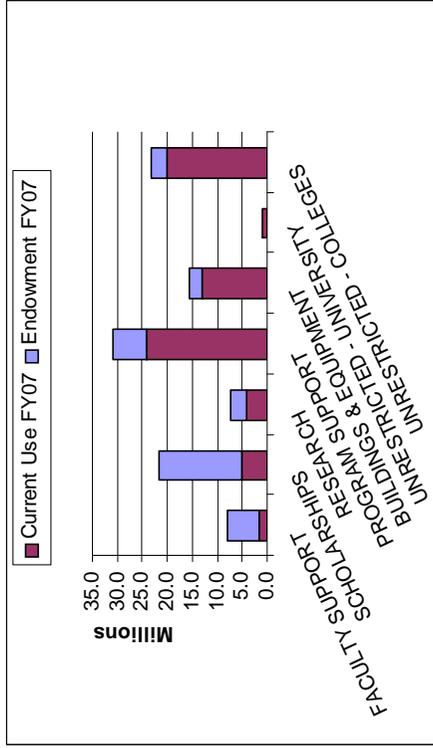
GIFT RECEIPTS BY PURPOSE

Dollars

July through March

	FY 2006-2007		FY 2005-06		
	<u>Current Use</u>	<u>Endowment</u>	<u>Current Use</u>	<u>Endowment</u>	<u>%Change</u>
FACULTY SUPPORT	1,527,931	6,549,521	2,198,454	5,571,910	4
SCHOLARSHIPS	5,131,527	16,489,748	4,016,683	15,043,148	13
RESEARCH	4,185,705	3,101,142	5,079,057	3,811,501	(18)
PROGRAM SUPPORT	24,201,989	6,712,066	28,953,844	3,734,052	(5)
BUILDINGS & EQUIPMENT	13,002,610	2,496,238	12,821,254	1,205,531	10
UNRESTRICTED - UNIVERSITY	868,790	---	644,282	---	35
UNRESTRICTED - COLLEGES	20,179,894	2,976,323	16,520,202	1,462,876	29
TOTAL	\$69,098,447	\$38,325,039	\$70,233,776	\$30,829,018	6

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Endowed Funds

The Ohio State University at Newark Scholarship Fund (Used to provide annual scholarship support for students who are enrolled or intend to enroll at OSU Newark; provided by funds transferred under the direction of the Newark Advisory Board and the dean/director of the Newark campus)	\$1,000,000.00
The Aidan W., Daniel P., and Angela M. Lindner Memorial Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of the men's lacrosse team; provided by gifts from friends and family of Daniel R. Lindner in loving memory of Mr. Lindner's wife Angela, sons Daniel P. and Aidan W., and mother-in-law Dorothy Meller)	\$50,000.00
The Dr. Kurt L. Loening Endowment Fund in Chemical Nomenclature and Chemical Information (Used to support activities in the Department of Chemistry in chemical nomenclature, chemical information, or related topics; provided by gifts in memory of Dr. Kurt L. Loening from Dr. Helen Ginsberg and former colleagues and friends) (grandfathered)	\$25,000.00

Change in Description of Named Endowed Fund

The Townshend ATZ Endowment Fund

Change in Name and Description of Named Endowed Funds

From:	Thomas A. and John E. Hamrick Memorial Scholarship Fund for Pickaway County
To:	Dorothy R., Thomas A., and John E. Hamrick Memorial Scholarship Fund for Pickaway County
From:	The Jane Shanely Phi Upsilon Omicron Fellowship Fund
To:	The Jane Shanely Phi Upsilon Omicron Graduate Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Battelle Center for Mathematics and Science Education Policy Endowed Support Fund (Used to support activities associated with or related to the Battelle Center for Mathematics and Science Education Policy at the John Glenn School of Public Affairs; provided by gifts from Battelle Memorial Institute)	\$2,000,000.00
The Cropper Family Graduate Scholarship Fund (Used to provide scholarship support to graduate students enrolled at the Fisher College of Business; provided by gifts from Mary Jo Stolle Cropper, Robert Cropper, Spence Cropper, and Amy Cropper Settlemeyre)	\$250,000.00

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The Wirtanen Family Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate intercollegiate student-athlete who is a member of the varsity football team; provided by a gift from Donald and Gail Wirtanen)	\$150,000.00
The Dr. Milton W. Firestone Endowed Scholarship Fund (Used to support one scholarship for a student at the College of Veterinary Medicine interested in pursuing a career in veterinary medicine; provided by a gift from the estate of Dr. Milton W. Firestone)	\$100,000.00
The Walt Rudin Sr. Football Manager Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of the head senior football manager who is pursuing an undergraduate degree at OSU; provided by a gift from Walt Rudin Jr.)	\$51,064.84
OSU Extension Southeast Region Endowment Fund (Used for creative extension programming and the professional development of all extension employees in the 29 counties of the Appalachia and Hamilton County; provided by gifts from the OSU Extension Southeast Office)	\$50,820.63
The Jay S. Worly and Kathy T. Worly Endowment Fund for Breast Cancer Research (Used for breast cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at OSU; provided by gifts from Jay Steven Worly and Kathy Tolkan Worly)	\$50,786.00
The Jay S. Worly and Kathy T. Worly Endowment Fund for Lung Cancer Research (Used for lung cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at OSU; provided by gifts from Jay Steven Worly and Kathy Tolkan Worly)	\$50,261.00
The Dr. Peter Anthony Volpe Medical Student Scholarship Fund (Used to provide a scholarship for a medical student in the College of Medicine; provided by a gift from Peter Anthony Volpe, M.D. in memory of his father, Dr. Peter Anthony Volpe)	\$50,000.00
Monroe County 4-H Endowment Fund (Used to provide program funding for the 4-H youth and volunteers of the Monroe County 4-H Youth Development Program; provided by gifts from friends of Monroe County 4-H) (grandfathered)	\$31,045.00
David H. and Susan E. Bailey Endowment Fund for College of Engineering Student Development (Used for College of Engineering student development outside the classroom; provided by gifts from David H. and Susan E. Bailey) (grandfathered)	\$29,700.00
The OSU Alumni Club of Charlotte Scholarship Endowment Fund (Used to provide scholarships for students from Charlotte, North Carolina; provided by gifts from the OSU Alumni Club of Charlotte) (grandfathered)	\$25,050.00
The Barton Endowment Scholarship Fund (Used to provide scholarships for students enrolled in the College of Education and Human Ecology; provided by gifts from Kathleen Barton Conway and her father Cornelius J. Barton) (grandfathered)	\$25,000.00

May 4, 2007 meeting, Board of Trustees

The Knox-Gingrich Endowed Scholarship Fund \$25,000.00
(Used to provide scholarship support for one outstanding student enrolled in the College of Veterinary Medicine interested in pursuing a career in dairy medicine; provided by gifts from Dr. John Knox and Dr. Karl F. Gingrich) (grandfathered)

The John Boyd and Pauline Drysdale Mitchell Memorial Fund \$25,000.00
(Used to provide one academic merit and need-based undergraduate scholarship to a student who is in the top 60% of their high school graduating class; provided by gifts from John Boyd Mitchell) (grandfathered)

Change in Description of Named Endowed Fund

The Medical Class of 1957 Endowment Fund

Total \$3,988,727.47

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Ohio State University at Newark Scholarship Fund

The Ohio State University at Newark Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University with funds transferred under the direction of the dean/director of The Ohio State University at Newark.

The annual distribution from this fund shall be used to provide annual scholarship support for students who are enrolled or intend to enroll at Ohio State Newark. Scholarships for incoming and returning students will be based on need and merit. Scholarship recipients will be selected by the director of Financial Aid in consultation with the OSU Newark dean/director and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean/director of Ohio State Newark. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent as good conscience and need dictate.

Amount Establishing Endowment: \$1,000,000.00

The Aidan W., Daniel P., and Angela M. Lindner Memorial
Athletic Scholarship Fund

The Aidan W., Daniel P., and Angela M. Lindner Memorial Athletic Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University with gifts from friends and family of Daniel R. Lindner (B.S., 1990) of Naperville, Illinois, in loving memory of Mr. Lindner's wife Angela, sons Daniel P. and Aidan W., and mother-in-law Dorothy Meller of Swanton, Ohio.

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The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree at The Ohio State University who is a member of the men's lacrosse team. Preference will be given to a student-athlete who demonstrates the qualities of integrity and leadership. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Dr. Kurt L. Loening Endowment Fund in Chemical Nomenclature and Chemical Information

The Dr. Kurt L. Loening Endowment Fund in Chemical Nomenclature and Chemical Information was established May 4, 2007, by the Board of Trustees of The Ohio State University, with gifts in memory of Dr. Kurt L. Loening (B.S., 1944; Ph.D., 1951) from Dr. Helen Ginsberg (Ph.D., 1947), the Department of Chemistry, and former colleagues and friends.

Dr. Kurt L. Loening was an expert and leader in chemical nomenclature. After he received his undergraduate and Ph.D. degrees from The Ohio State University, Dr. Loening served as a staff member at Chemical Abstracts Service (CAS) from 1951-90 before returning to Ohio State as a senior research associate in the Department of Chemistry. During his career Dr. Loening shared his knowledge and enthusiasm for chemical nomenclature and chemical information via lectures and publications including articles in journals, entries in encyclopedias, and chapters in books.

Per one of Dr. Loening's final requests, the annual distribution from this fund shall be used to support activities in the Department of Chemistry in chemical nomenclature, chemical information, or related topics. Expenditures from this fund shall be approved by the chairperson of the Department of Chemistry in consultation with the dean of the College of Mathematical and Physical Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of

May 4, 2007 meeting, Board of Trustees

Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Fund

The Townshend ATZ Endowment Fund

The Townshend AZ Endowment Fund was established on March 4, 1994, by the Board of Trustees of The Ohio State University with gifts from alumni, friends, and current members of the Townshend Chapter of Alpha Zeta Fraternity, and in memory of Mark Sommers, by his friends and family. The description was revised and the name was changed to The Townshend ATZ Endowment Fund, on March 5, 1999. The description was revised again on May 7, 1999, and was further revised May 4, 2007.

The annual distribution shall be used for scholarships or other appropriate educational, professional, and personal enrichment experiences for students enrolled at The Ohio State University who are active members or engaged in the new member education program of Alpha Tau Zeta Fraternity, Townshend Chapter, and have a minimum 2.85 cumulative grade point average. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee in consultation with The Ohio State University Office of Student Financial Aid and the president of the ATZ Townshend Alumni Association Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

Dorothy R., Thomas A., and John E. Hamrick Memorial Scholarship Fund for Pickaway County

The Thomas A. and John E. Hamrick Memorial Scholarship Fund for Pickaway County was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts from George H. Hamrick (B.S., 1951; M.S., 1959, chair of the Pickaway County Office of the Ohio State University Extension from 1957-84) and his wife, Dorothy R. Hamrick (B.S.Ed., 1947), in memory of their sons. The description was revised on July 9, 1993, and the name and description were revised on October 4, 2002. Per George Hamrick's request, the name and description were further revised May 4, 2007, to honor the memory of his wife who passed away in 2006.

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The annual distribution from this fund shall be used to provide one or more scholarships for undergraduate or graduate students enrolled in any degree program on the Columbus campus in the College of Education and Human Ecology. The award shall alternate between education and human ecology majors – one year awarded to a student majoring in human ecology and the following year awarded to a student majoring in education who is working towards teacher certification in elementary or secondary education. Criteria for selection shall include outstanding scholastic achievement and leadership potential demonstrated through extracurricular activities. First preference is for students beyond their first year of studies with financial need who are from Pickaway County, Ohio. Second preference is for students from Gallia or Ross Counties of Ohio. The Office of Student Financial Aid will select scholarship recipients in consultation with the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Jane Shanely Phi Upsilon Omicron Graduate Scholarship Fund

The Jane Shanely Phi Upsilon Omicron Fellowship Fund was established May 5, 1983, by the Board of Trustees of The Ohio State University with gifts from the Gamma Alumni Chapter of Phi Upsilon Omicron, an honor society of home economics, in memory of Jane Shanely (B.S., 1972) of Columbus, Ohio. The name and description were revised May 4, 2007.

The annual distribution from this fund shall be used to support studies of a student(s) enrolled in graduate programs of the Department of Human Development and Family Science, the Department of Consumer Sciences, the Department of Human Nutrition, or the Family and Consumer Sciences Program in the College of Education and Human Ecology. Qualified candidates must have maintained a minimum 3.0 grade point average (GPA) and must be a Phi Upsilon Omicron alumnus. Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in cooperation with the Phi Upsilon Omicron Alumni Scholarship chairperson and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

REPORT ON UNIVERSITY DEVELOPMENT

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Battelle Center for Mathematics and Science Education Policy
Endowed Support Fund

The Battelle Center for Mathematics and Science Education Policy Endowed Support Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Battelle Memorial Institute.

The annual distribution from this fund shall be used to support activities associated with or related to the Battelle Center for Mathematics and Science Education Policy at the John Glenn School of Public Affairs. Expenditures shall be recommended by the director of the Battelle Center for Mathematics and Science Education Policy and approved by the director of the John Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$2,000,000.00

The Cropper Family Graduate Scholarship Fund

The Cropper Family Graduate Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mary Jo Stolle Cropper (B.S.Ed., 1963), Robert Cropper, Spence Cropper, and Amy Cropper Settlemyre.

The annual distribution from this fund shall provide scholarship support to a graduate student(s) enrolled at The Max M. Fisher College of Business. Selection of the recipient(s) shall be made by the Graduate Programs Office at the Fisher College of Business in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$250,000.00

The Wirtanen Family Athletic Scholarship Fund

The Wirtanen Family Athletic Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Donald (B.S.Bus.Ad., 1977) and Gail (B.S.Bus.Ad., 1976) Wirtanen of Weatherford, Texas.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team and pursuing an undergraduate degree at The Ohio State University. First preference will be given to a student-athlete from the state of Texas. Next preference will be given to a student athlete from the greater Cleveland or Dayton, Ohio, areas. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Endowment: \$150,000.00

The Dr. Milton W. Firestone Endowed Scholarship Fund

The Dr. Milton W. Firestone Endowed Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an unrestricted estate gift from Dr. Milton W. Firestone (D.V.M., 1938).

The annual distribution from this fund shall be used to support one (1) scholarship for a student at the College of Veterinary Medicine interested in pursuing a career in veterinary medicine. First preference shall be given to a student who attended high school in the Bronx, New York. If a student from the Bronx is not enrolled or eligible then another student may be selected. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs and the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

The Walt Rudin Sr. Football Manager Scholarship Fund

The Walt Rudin Sr. Football Manager Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Walt Rudin Jr. (B.S., 1977), of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of the head senior football manager who is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Endowment: \$51,064.84
Total Commitment: \$100,000.00

OSU Extension Southeast Region Endowment Fund

The OSU Extension Southeast Region Endowment Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Extension Southeast Office.

The annual distribution from this fund shall be used for creative extension programming and the professional development of all extension employees in the 29 counties of the Appalachia and Hamilton County. Expenditures shall be approved by the regional director and the director of OSU Extension.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the regional director and the director of OSU Extension. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,820.63

The Jay S. Worly and Kathy T. Worly Endowment Fund
for Breast Cancer Research

The Jay S. Worly and Kathy T. Worly Endowment Fund for Breast Cancer Research was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Jay Steven Worly and Kathy Tolkan Worly of Columbus, Ohio.

The annual distribution from this fund shall be used for breast cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences. Funds may be used for research personnel, supplies, equipment, publications, conferences, and other activities required for quality medical research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,786.00

The Jay S. Worly and Kathy T. Worly Endowment Fund
for Lung Cancer Research

The Jay S. Worly and Kathy T. Worly Endowment Fund for Lung Cancer Research was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Jay Steven Worly and Kathy Tolkan Worly of Columbus, Ohio.

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The annual distribution from this fund shall be used for lung cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences. Funds may be used for research personnel, supplies, equipment, publications, conferences, and other activities required for quality medical research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,261.00

The Dr. Peter Anthony Volpe Medical Student Scholarship Fund

The Dr. Peter Anthony Volpe Medical Student Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Peter Anthony Volpe (B.A., 1958; M.D., 1961) in memory of his father, Dr. Peter Anthony Volpe (B.A., 1929; M.D., 1931).

The annual distribution from this fund shall provide a scholarship for a medical student in the College of Medicine. The selection of the recipient shall be based on financial need and academic merit, and shall be made at the recommendation of the director of Student Financial Aid in collaboration with the College of Medicine Scholarship Committee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

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Monroe County 4-H Endowment Fund

The Monroe County 4-H Endowment Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Monroe County 4-H.

The annual distribution from this fund shall be used to provide a sound source of program funding for the 4-H youth and volunteers of the Monroe County 4-H Youth Development Program. This support may include, but is not limited to, the funding of trips, awards, and scholarships for 4-H members, volunteer leaders, and friends of 4-H; sponsoring seminars and programs; and for purchasing material and services that will supplement 4-H programming or increase visibility and public support of 4-H in Monroe County. The Monroe County 4-H Committee and the professional in charge of the Monroe County 4-H Program shall approve all expenditures from this fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the professional in charge of the Monroe County 4-H Program in consultation with the Monroe County 4-H Committee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$31,045.00 (grandfathered)

David H. and Susan E. Bailey Endowment Fund for
College of Engineering Student Development

The David H. and Susan E. Bailey Endowment Fund for College of Engineering Student Development was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David H. (B.S., 1973) and Susan E. Bailey of Stevensville, Michigan.

The annual distribution from this fund shall be used for College of Engineering student development outside the classroom. The dean of the College of Engineering will determine the best use of the distribution each year. Initiatives may include, but are not limited to: 1) cross-discipline activities within the College and with other majors in other colleges in order to understand better each other's professional responsibilities in preparation for "real world" employment; 2) support for external experts who will lecture on "breaking" technologies, on "real world" experiences, etc.; 3) student travel to professional conferences; and 4) help for student extra-curricular development organizations, such as the Association of Computing Machinery chapter, who wish to host an outside speaker series, etc.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$29,700.00 (grandfathered)

The OSU Alumni Club of Charlotte Scholarship Endowment Fund

The OSU Alumni Club of Charlotte Scholarship Endowment Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of Charlotte, North Carolina.

The annual distribution from this fund shall provide scholarships for students from the Charlotte, North Carolina, area. Scholarship recipients will be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,050.00 (grandfathered)

The Barton Endowment Scholarship Fund

The Barton Endowment Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Kathleen Barton Conway (M.A. Education, 1989) of Shelton, Connecticut, and her father, Mr. Cornelius J. Barton of Redding, Connecticut, to express their passion for the teaching profession.

The annual distribution from this fund shall provide an initial need-based scholarship for an existing undergraduate student with a 2.0 to 3.3 grade point average (GPA) enrolled part-time or full-time in the College of Education and Human Ecology at the Columbus main campus of The Ohio State University. It is the donors' preference that the recipient's major be focused on early and middle childhood education.

The scholarship shall be used for the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial aid awards. The award shall be distributed equally over the three quarters of the academic school year and is renewable up to twelve quarters (or eight semesters in the event the University changes its system) or until completion of a baccalaureate degree as

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long as the recipient maintains financial need and at the minimum a 2.0 GPA. The recipient must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA).

This scholarship fund will be administered by the Office of Student Financial Aid in consultation with the College of Education and Human Ecology. Any unused distribution should be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology and the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate. It is the donors' desire that, if they are alive, they are to be consulted regarding the new designation as recommended by the University.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Knox-Gingrich Endowed Scholarship Fund

The Knox-Gingrich Endowed Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. John Knox and Dr. Karl F. Gingrich.

The annual distribution from this fund shall provide scholarship support for one outstanding student enrolled in the College of Veterinary Medicine who is interested in pursuing a career in dairy medicine. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs and the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

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The John Boyd and Pauline Drysdale Mitchell Memorial Fund

The John Boyd and Pauline Drysdale Mitchell Memorial Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John Boyd Mitchell of Columbus, Ohio.

The annual distribution from this fund shall provide one academic merit and need-based undergraduate scholarship to a student who is in the top 60% of their high school graduating class. At such time that the remaining principal in Dr. Mitchell's charitable remainder trust is added to this fund it shall then provide two scholarships annually. It is the donor's desire that the scholarships be awarded with first preference to students who are residents of Alabama, Arkansas, Georgia, Kentucky, Louisiana, Mississippi, or West Virginia. Additionally, it is the donor's desire that the students be in good standing with the University and not have committed violations resulting in disciplinary proceedings.

The annual distribution may be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses. The scholarship shall be distributed equally over the three quarters of the academic school year. The scholarship is renewable up to fifteen quarters or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need and academic eligibility requirements. This scholarship fund will be administered by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)
Total Commitment: \$50,000.00

Change in Description of Named Endowed Fund

The Medical Class of 1957 Endowment Fund

The Medical Class of 1957 Scholarship Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the medical alumni of the Class of 1957 of the College of Medicine. The name and description were revised October 6, 2000, and the description was further revised May 4, 2007.

The annual distribution from this fund shall be used to provide a stipend to defray medical education expenses for one medical student enrolled in the College of

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Medicine. Preference shall be given to a second-year student who graduated from an Ohio high school. The recipient shall be determined each year through an anonymous and random selection process identified and administered by the associate dean for Student Affairs of the College of Medicine, and upon consultation when applicable with the College's Committee for Scholarship Awards and with the Office of Student Financial Aid, and in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any unused distribution should be returned to the principal at the end of each fiscal year.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS,
AND TO INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2007-142

APPROVAL TO ENTER INTO DESIGN CONTRACTS

CANFIELD HALL – BATHROOM RENOVATIONS
OHIO STADIUM – PRESS BOX RENOVATION
ROSS HEART HOSPITAL – FIRST FLOOR OUTPATIENT SURGERY

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

AERONAUTICAL AND ASTRONAUTICAL RESEARCH LAB ROOF
REPLACEMENT
AIRPORT HANGARS 1, 2 AND 3 ROOF REPLACEMENT
OHIO STADIUM – PRESS BOX RENOVATION
ROSS HEART HOSPITAL – FIRST FLOOR OUTPATIENT SURGERY
STILLMAN HALL THIRD FLOOR RENOVATION
UNIVERSITY HOSPITALS EAST – ENDOSCOPY AND DIGESTIVE
HEALTH RENOVATION

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

PUT-IN-BAY WATER AND SEWER LINE EXTENSION

Synopsis: Authorization to enter into design and construction contracts, and to increase a construction contract, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

Canfield Hall – Bathroom Renovations (N/A)	\$1.4M	Future Bond Proceeds
Ohio Stadium – Press Box Renovation (N/A)	\$1.0M	Athletics
Ross Heart Hospital – First Floor Outpatient Surgery (N/A)	\$0.3M	OSUMC Health Systems

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Aeronautical and Astronautical Research Lab Roof Replacement (05-06 capital request)	\$0.8M	State funds
Airport Hangars 1, 2 and 3 Roof Replacement (05-06 capital request)	\$0.6M	State funds
Ohio Stadium – Press Box Renovation (N/A)	\$1.0M	Athletics
Ross Heart Hospital – First Floor Outpatient Surgery (N/A)	\$0.3M	OSUMC Health Systems
Stillman Hall Third Floor Renovation (N/A)	\$0.4M	Departmental Funds
University Hospitals East – Endoscopy and Digestive Health Renovation (N/A)	\$1.5M	OSUMC Health Systems

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following project:

Put-in-Bay Water and Sewer Line Extension (03-04 capital request)	\$3.5M	2007 bond proceeds
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*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts and to increase a construction contract for the projects listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix LVI for background information and maps, page 1187.)

Upon motion of Mr. Brass, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Duncan, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

PRICEWATERHOUSECOOPERS CONSULTANTS

Mr. William J. Shkurti:

At the direction of the Audit Committee of the Board of Trustees, the University has hired PricewaterhouseCoopers, through a competitive process, to assess the University's decision-making, compliance, control, and reporting structures as they relate to the financial operations of the University as reported to the Board of Trustees. In your Board books is a summary of the scope of the contract, timetable, and the principals involved. With us today from PricewaterhouseCoopers is Mark Match, who is the principal, and he is accompanied by Michael Barone and Barbara Walsh. I will turn it over to them and they will go over the scope of the contract and give you a chance to interact with them about what they will be doing.

Mr. Mark Match:

Thank you. We are very pleased to be here and present to the Board. We met with representatives of the Audit Committee, Mr. Brass and Mr. Schottenstein, to go over our proposed scope and you will find that in Attachment B. One key element of the project is to review the strategic context and Barbara is going to review that. We picked five specific projects and the purpose is to go through the process that was followed by the University in conducting those projects. The second key element is to look at operational and fiscal controls, and Michael Barone is going to handle that element of the project. We picked specific policies in conjunction with Leslie Flesh and Bill, and we will start that piece of the project this coming Monday. We are going to start the strategic piece of the project in three weeks, the third week in May, and when we are done with that we are going to go through and look at the reporting phase. Those two will feed into the reporting phase. The focus of that is what type of information you as a Board or you as Committee members are receiving on those particular elements. Finally, as has been discussed in other facets, we are going to benchmark you against your peer institutions on not only what you do and what do we see other institutions doing, but where you have similar institutions that you want to be compared against. Then we will come back

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to Mr. Brass and Mr. Schottenstein to help us select those particular institutions before we start the actual benchmarking phase of the exercise.

As written in the contract, there will be a 90-day interim report on our progress and a 180-day final report. We believe we can live within those time frames. Even though we are getting a slight delayed start on one phase of it, it shouldn't impact the overall delivery timeframe. When we went over the particular scoping of the project, I think that we had a good dialogue between your Audit Committee representatives and ourselves. I think we have a good understanding of what we think their expectations are. We agreed to get back to them on a regular basis throughout the course of our project to give them our current results, as well as if there are open questions or input that they wish to have. We can do that in an interactive basis throughout the course of the project as opposed to getting done and then reporting our results. Do you have any particular things you would like to add as Committee members?

Mr. Schottenstein:

No, I don't think so. Why don't you go ahead with your report and we will see what kind of questions we get from the group.

Mr. Match:

Again, we are going to start specifically on Monday. Barbara, do you want to take just a few minutes to go through the strategic piece?

Ms. Barbara Walsh:

Thank you, Mark. Our understanding of the project is that the institution is interested in looking at the context in which strategy is implemented and the decision-making processes that are used for implementing strategic initiatives compared to other similar peer institutions or aspirational peers. Five examples of recent strategic initiatives were selected: the Medical Center Partners, the creation of that organization; Campus Partners; the construction of the Biomedical Research Tower; the creation of the School of Public Health; and the merger of the Colleges of Education and Human Ecology. The reason we selected these projects was to get a broad spectrum of different types of things -- the creation of an affiliate, a real estate venture, a construction project, the creation of a new academic entity, and a change, because change is a different process from the creation of a new thing. Those were the example projects that we have selected. Our intent is to develop an understanding of the processes that were used at the institution to make decisions around those projects, to speak with all of the critical people around the institution who are involved in making those decisions, confirm that we have a good understanding of how the process progressed, and then to compare that with similar projects at benchmark institutions.

Mr. Match:

Then on the operational side, Mr. Barone.

Mr. Michael Barone:

The scope of this portion of our engagement will be to evaluate the organization, development, and dissemination of financial policies and procedures across the University. The context for this is the culture of the institution being a decentralized managed institution, as most are. In the

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context of that, "Is the extent to which policies and procedures find their way out to the units where they are actually executed and the degree to which monitoring over policies and procedure exists to help ensure that they are followed?" This is not deep drilled out in terms of comprehensive testing of compliance of those policies, but we are fundamentally looking at the organization, dissemination, understanding, execution, and appearance at the department-level. The department-level means schools and departments, including a selected affiliate such as the Medical Center and the Research Foundation to the extent that these are University-wide policies that extend to those units.

As Mark mentioned, there will be a benchmarking element to this of comparing to peer institutions. As mentioned, our portion of this component will begin on Monday. A certain initial set of policies that have been selected are: procurement, travel and expenses, restricted funds and gifts, accounting -- to the extent that it extends out to journal voucher processing, not necessarily an accounting activity, but it would be centrally processed -- and an element of the student billing process. The *Code of Student Conduct* comes into play here, because it sets a standard by which one would expect policies and procedures to adhere to. This set will be further refined in the initial days next week when we get more familiar with the details of your inventory of policies and procedures, but that is the initial selection.

Mr. Wexner:

When I think about it from a business context, you could have independent business units that are part of a corporation, but very diversified. When you get to accounting, you could require standard charts of accounts for all of the business units even though they were independent. Does that apply in an academic institution?

Mr. Barone:

Absolutely, it does. It depends on how the accounting structure has evolved over time, so it can be the case of an affiliated entity. For example, it may have its own chart of accounts and it may have a different underlying financial system in the University. I am not familiar enough yet to know the details of that, but that is something we are going to inquire about.

Mr. Wexner:

Then out of that, I presume, comes the recommendation that you should have standardized charts of accounts or not have standardized charts of accounts?

Mr. Barone:

Yes, I think it would depend on the circumstance.

Mr. Match:

That is obviously one of the things we will look at. What is your policy when you enter into a new arrangement, you create a new affiliate, do you go through and set up that requirement or is that not an existing policy? Those will be the types of things we look at as actually a part of both projects.

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Mr. Wexner:

In parallel to that, the deans are independent but they all report through to the Provost. The chief financial officers of the various colleges are independent, do they report to the deans or do they report to the chief financial officer of the University?

Mr. Match:

That is good question. Bill, we will have to answer that question.

Mr. Wexner:

Or should they?

Mr. Match:

That is a popular question.

Mr. Shkurti:

They report to the deans.

Mr. Match:

They currently report to the deans and that is one of things we will look at when we do our review. We will then compare that to both. We will look at outside institutions that are both academic and business, and then draw the parallels that you are trying to draw, which is if that is a good situation.

Mr. Wexner:

I can draw the parallel to the business, but I don't know if it is applicable in academic institutions.

Mr. Match:

It is one of the things that we want to go over with both Mr. Brass and Mr. Schottenstein, "Who do you want to be benchmarked against?" Obviously, if you simply limit that to academic institutions you may come up with one answer and if you include businesses or other institutions for comparison purposes it may lead you to a different decision. That is why we have a specific checkpoint with them to make certain before we begin our benchmarking that we are trying to achieve your objectives.

Mr. Wexner:

Years ago the University didn't benchmark. Then the question was, "Who do we benchmark against?" So the first benchmarking was against the Big Ten, and that is not irrelevant, then you can benchmark against institutions like yourselves, and then you can benchmark against admired institutions. You will get three very different answers and they are all relevant in their own way.

Mr. Barone:

What could be relevant in this case is that if we went back ten years ago, in my observation a rare institution, if any, had that kind of dual reporting structure you asked about. Today, there are some that do, maybe more

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than a handful. They have evolved toward that. It is not common, but there are more today. There are influences that bear upon that which we could talk about, but there are some and they exist in very large research intensive institutions that have academic medical centers. Some of them may not be public. So it is where that may exist that may be useful to incorporate a perspective for you within the industries.

Mr. Wexner:

My guess is that size, speed, and IT allows you to think differently. If Ohio State was smaller, it could think one way and if we didn't have IT or shared services that we could use, we would think differently. Then just the financial scope scaled the speed of the world makes my molecules move different.

Mr. Match:

Which is why, again, it is extremely important that we pick benchmark or peer institutions that you as a collective group are very comfortable with, because who we pick is going to drive the results.

Mr. Wexner:

In my own point of view if you ask me who we should be like, I don't know. I would be influenced by, "Here is the best practice in your opinion and here is someone who is really winning." The peer group might all be doing better, but somebody might be leaping ahead who is outside of any of those brackets.

Mr. Match:

We will probably use that logic different ways for each of the projects, but because of the specific projects we selected for strategic review we clearly will want to go to an institution that has had a similar project to pick from. We are going to use our knowledge to attempt to steer why we would select that particular institution.

Mr. Brass:

If you look at Attachment B, that attachment has been worked, reworked, and then worked again. In the strategic sector there are four main thrusts and in the fiscal operation there are five main thrusts. At the bottom are who do we benchmark against once we make sure the thrusts are adequately identified and what group. I agree, we may end up with benchmarks in those two sectors that may be different, but the most important thing for the Board to understand is that Bobby and I tried to work through how we get our arms around such a complex issue. What we are trying to figure out is how we strategically move something through this organization in a decentralized -- some elements require centralized -- process, especially when you deal with audits. Fiscal audits are easier than compliance audits and compliance audits are what get institutions like this in trouble.

The second part is the operating compliance. How do we make sure we have the right policies in place, how is a policy established, how is a policy monitored, and how do we make sure there is adherence to that policy in an organization as big as this one? I think we have approached it very well. Pricewaterhouse has done a wonderful job working with us to try to get our arms around this at least as it relates to the methodology.

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Bobby and I said, "How do we start this thing in such a big way?" We are comfortable moving up, but we want to make sure the Board understands before we push the go button what it is that we are doing. What are the four big items under strategy that we are going to be looking at and what are the five big items under fiscal that we are going to be looking at, and then how are we going to approach the benchmarking for this University? This may change some of the way we operate the company and that is what the intent is.

Mr. Schottenstein:

Just to add on to that, while the Audit Committee is managing this, this process is owned by the Board. I think it would be very important for all of us to take a careful read of Attachments B, C, and D. If you have any questions, comments or input, provide them to us so that we can make sure they are funneled back to Mark and his team. I think they have done an excellent job of verbalizing something that we actually had a little bit of difficulty in describing when we asked them to do this. They have actually come back to us with a fairly clear set of items that they are going to assess, but I would recommend everyone taking the time to look at this.

Just to follow-up on what Alan said, I think that as we move through this process we are probably going to want to make certain that the scope of it either includes, or that it is widened to include what we refer to as compliance. In other words, it is one thing to understand the auditing practices and procedures of the University, but are we in compliance? It transcends almost every part of the University. How is compliance reported up and how do we assess the strength of the manner in which we constantly review and monitor whether we are in compliance of a certain particular license or standard or government regulation?

Mr. Brass:

The timing of this is very important as we have a leadership change. We want to make sure our new Provost and President have the proper mechanisms, that these programs can be supported at their office, and communication is there, and that we are establishing new affiliates, new programs, new policies, and new strategies in a way that the Board is comfortable. This is going to be an interesting undertaking and it is on a short time-frame. We are going to try to bring back a 90-day report and then the final report. It should be very interesting. We welcome your input. As Bobby mentioned, please read over those three attachments and if you have any other thoughts please let us know.

Mrs. Davidson:

Mark, we try to benchmark ourselves all of the time with everything that we are doing here at the University and sometimes we find that the information we need for good benchmarking is not available, it is not relevant, and it is not timely. I am a little bit curious how you go about being sure that the benchmark institutions or entities you've identified will give us the appropriate information in which to benchmark against?

Mr. Match:

That is a great question. In our proposal -- and I don't think the details about which institutions we have selected are in your materials and we can get that to you -- we have actually identified contacts already at each of the potential benchmark institutions that we will work through. Part of the

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advantage we have is higher education is one of our major industries as a firm, so we already have contacts at most of these organizations. We may be their external auditor or we may be doing a similar type project with these people, so for all of the institutions that we were asked to include we have already identified a key contact to go through to get to that information. As you point out, sometimes getting to the right person to get to the information is the key. We think we have already covered that for the institutions we have selected. As Mr. Wexner pointed out, we may offer a few others, because we know personally we have done work there. Perhaps they were not included in the initial list, but because we have a contact, we know we can get the information, and we think it may be relevant to what we are attempting to present back to you, we will go to that institution as well.

Mr. Wexner:

Jo Ann, my experience, in business and on other boards, is you really get the best benchmarking when you go to outsiders. If someone asked me to benchmark my height against other people, I would pick short people. So when you are asking someone to evaluate themselves against outside institutions or organizations, everyone sees themselves unique so it is very hard to find the benchmark and then it is almost always very hard to get the information. My experience is that when you go to third parties and say this is what we are trying to benchmark, they will argue the internal subject and you get much better clarity and much better information.

Judge Duncan:

Thank you very much.

(See Appendix LVII for background information, page 1199.)

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President Holbrook:

Bob, before we ask for your closing remarks, on behalf of all of us, I have the privilege of presenting to you a small token and memento to you for your service on the Board and as chairman. This is something that will help you at home as you call order to your household.

Judge Duncan:

Thank you. I am in my final minutes as chair of this Board and I am not in a good emotional state to address my true feelings about leaving this Board. I hope you will bear with me for just a few minutes.

I am so grateful to Senator George Voinovich who, while Governor of this great state, took a chance and appointed me to The Ohio State University Board of Trustees -- one of the most significant honors I have ever had in all of my life. I came to the University as a freshman in 1945, so I have been a part of the University community for almost 62 years. The last 15 of those years I have had some sort of official capacity with the University. In that period of time, I have come to know and enjoy the friendship of some incredible people: members of this administration, staff, and faculty members, many of whom are with us today. I can't tell you how much you have enriched my life and increased my perspective in the range of thinking.

Serving on this Board is such a unique perspective. As Doug Borrer mentioned, this morning we listened to a graduate student engaged in

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research and for the first time in my life I heard about a physical theoretic phenomenon called, "dark mass." I also heard a doctoral candidate talk about some incredibly interesting aspects of Italian art history. It is that sort of information that is such an enriching side to being a member of this Board.

As time goes by, I am going to hunt people down and thank them personally for what each one has meant to me and many are in the room today. With the exception of Bill Shkurti, who is somehow a blindly consument Cleveland Indian fan, who is constantly giving me grief about exercising my constitutional rights to be a New York Yankee fan, I may make good. I may get over that.

The often repeated public relations tag line of this University is "Do Something Great." As I think about the University today, this is a great university which has become substantially greater under the leadership of Dr. Karen Holbrook. In a word, she has "done something great." I certainly appreciate Karen, and her leadership and friendship.

I spoke to the Board last night and I don't want to repeat myself. I share with you your great love for this institution and, hopefully, I will continue to find ways to help out. After today if you see me wandering around the campus, it is not dementia, I just love this place.

Finally, my thanks to my dear friend and distinguished faculty member, Dr. David Frantz, who has helped me in so many ways and has been a great addition to my life. What do I say about Maureen and Lucy, who have been the very best and dear friends for the last 15 years? I will still probably be calling you on a daily basis. And certainly thanks to the other members of the Board Office; we couldn't have a finer support staff than these folks. It has been a pleasure.

Now I am certainly delighted and pleased to pass the gavel to my dear friend and fellow trustee Gilbert Cloyd. I wish you every success in the world, my friend. This is a great Board and you don't need me to tell you this is the greatest university in the whole world. Good luck!

Dr. Cloyd:

Judge Duncan, from all of your colleagues here on the Board, I want to express our deepest thanks. Thanks for all of the leadership and the service you have brought. You are one of those rare individuals that always makes service a verb. There are not many people who do that, but you do.

We have benefited from your wisdom, tireless dedication, and passion for this University to take it to even greater levels. We thank you for that. While we are going to miss you on a regular basis within the Board meetings, I know myself and others were very pleased last night to understand you do still want to stay around this University. You can expect us to continue grabbing you for counsel. We are also very happy that the University is going to continue to benefit from the outstanding service you have provided over the years. Thank you very much.

Judge Duncan:

Thank you, Gil. I really appreciate that.

My last official act is to announce and remind everyone that the next meeting of the Board will take place on Friday, June 1, 2007.

May 4, 2007 meeting, Board of Trustees

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding employment and compensation, and to discuss matters required to be kept confidential by State Statute. May I have a second?

Upon motion of Judge Duncan, seconded by Dr. Cloyd, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Duncan, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Shackelford.

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Thereupon the Board adjourned to meet Friday, June 1, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Robert M. Duncan
Chairman

David O. Frantz
Secretary



Presentation to Board of Trustees, May 4, 2007



Making Choices, Making Changes

May 4, 2007

Making Choices, Making Changes

- Choices – How do we identify the top-quality graduate programs?
- Changes – How do we re-allocate resources?

Introduction

- Graduate study at Ohio State:
 - 10,000 graduate students; 3,000 professional students
 - 92 doctoral programs, 115 Masters' programs
 - The programs span the arts & sciences, health sciences, and professional disciplines

Highlights of Senate Fiscal Subcommittee Report (K. Srinivasan, Chair)

- Involve the colleges as the main academic units
- A tripartite effort: OAA, Graduate School, Colleges
- Use a series of dialogues to identify the strongest programs and best candidates for enhanced funding, along with candidates for disinvestment

How Are We Going to do This?

- Essential to have a well-defined, well-known process
- Key principles
 - Fair
 - Recognizes the differences among our 92 doctoral programs
 - Rigorous
 - Effective in selecting our highest quality programs
 - Defensible

How Do We Identify the Strongest Programs?

- Quality indicators
 - GRE scores
 - Placement of graduates
 - Overall program quality and centrality
 - Time to candidacy and time to degree completion
 - Ratio of number of students enrolled to number completing Ph.D.
 - Diversity

How Do We Select Programs for Enhancement?

- Criteria for re-allocation
 - Emerging opportunities where Ohio State can excel
 - Ways that a program can gain a distinctive edge relative to competing institutions
 - Improve diversity
 - New approaches to attracting high-quality students
 - Commitment of department and college

An Adaptive Feedback Process

- Steps in Assessment Process
 - Structured series of meetings with Graduate School and each college, resulting in identification of programs for enhancement and for disinvestment
 - Compilation of results by Graduate School
 - Graduate School makes recommendations to Provost
 - Dialogues with Provost, Graduate Dean, College Deans
 - Final decision by Provost

Initial Assessment Process for Each College

1. Graduate School Dean meets with College Dean
 - Presents and shares information compiled by Graduate School
 - Describes proposed process for assessing graduate programs in the college
 - Engages in dialogue with Dean about college programs, and the two agree on next steps for college assessment

Initial Assessment Process for Each College

2. As appropriate, Graduate Dean and College Dean meet with Department and Graduate Program Chairs
 - Discuss initial data
 - Describe proposed process for the college
 - Address any questions that arise

Initial Assessment Process for Each College

3. College Dean carries out internal process, selects candidate programs for enhancement and for disinvestment
4. Graduate Dean and College Dean meet to discuss recommendations of College Dean

Compile All Dialogues and Develop Recommendation to Provost

1. Graduate School compiles and assesses the results of the 17 dialogues
2. Graduate School presents preliminary findings to and initiates discussions with Provost
3. Graduate School makes its recommendations to Provost
4. Provost, Graduate Dean, College Deans meet as needed to discuss recommendations

Decision by Provost

- Provost makes final decisions about programs for enhancement and for disinvestment
- Provost announces the results

Timeline

- Aim to complete individual college dialogues by end of December, 2007
- Compilation, iterations during Winter Quarter, 2008
- Announce outcome by end of Winter Quarter, 2008

Summary

- Graduate programs
 - define a university
 - are essential to Ohio State's role as a flagship university
 - establish Ohio State's national and international reputation

Graduate Education is Central to Ohio State

- Graduate education
 - Produces the next generation of independent researchers and scholars
 - Supports undergraduate education
 - Advances research programs at Ohio State



Canfield Hall - Bathroom Renovations

315-07-2181

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Canfield Hall, James H.

36,012 ASF/61,020 GSF Age: 1940

Description:

This project will renovate the restrooms in Canfield Hall, creating private bathrooms for residents. This project will also upgrade the original electrical distribution gear and branch panels to support the renovation.

Project Information:

The project will reconfigure the existing bathrooms into six private bathrooms per floor. The project will determine the location and quantity of necessary ADA accommodations.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the quality of student facilities.

Outstanding Funding Issues: This project is funded with future University bond proceeds; Student Affairs has identified an interim funding source until bond proceeds become available.

Timing Issues: This project must be completed during a summer quarter and completed and ready for student occupancy in the fall.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$750,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,430,767.00					
Total:	\$1,430,767.00					
Schedule:		BoT Approved Amt.	Projected	Revised	Actual	
PLANNING						
Arch/Engr Approved by BoT		\$1,430,767.00	05/04/2007			
DESIGN						
Schematic Design Approval			09/01/2007			
Design Dev Document Approval			10/01/2007			
Construction Document Approval			11/01/2007			
CONSTRUCTION						
Construction Start			06/10/2008			
Completion			08/15/2008			

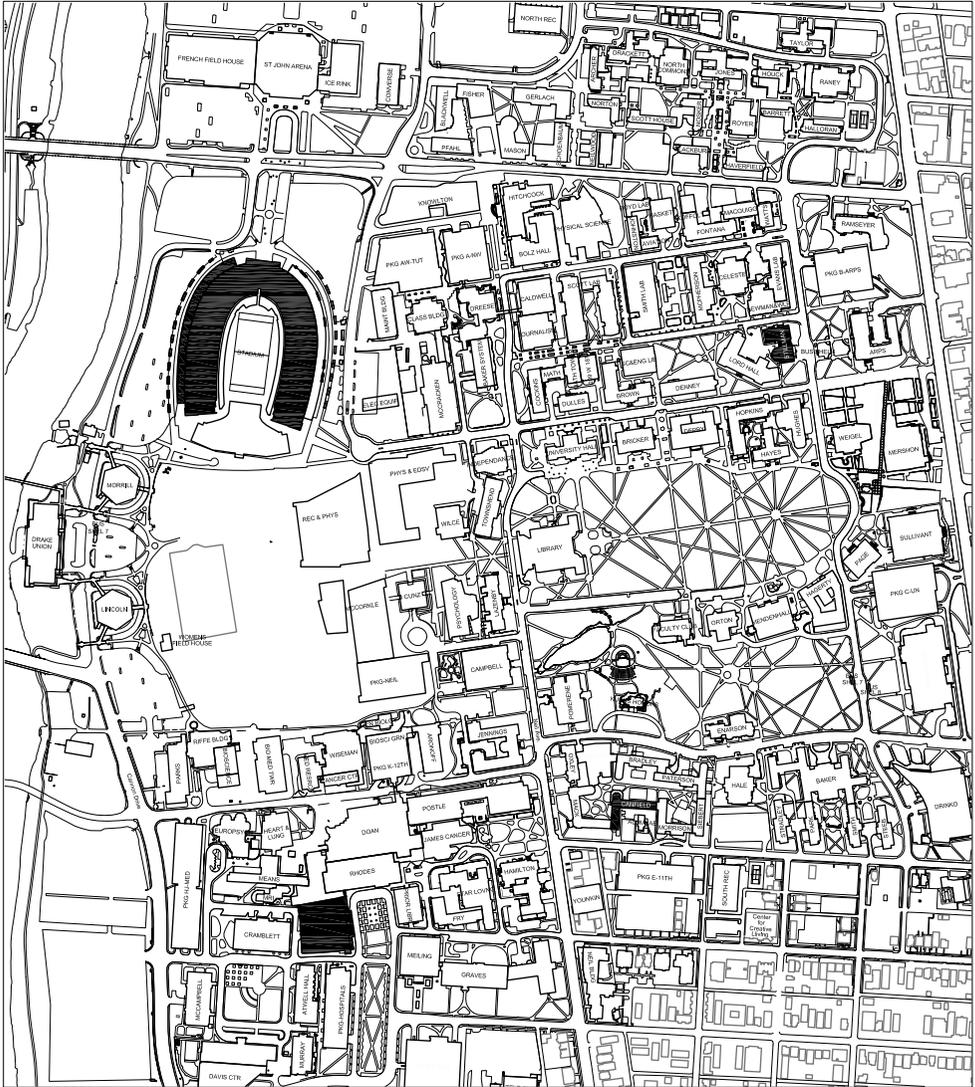
Project Team:

Project Manager: Pat Purtee (purtee.12@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Core and Medical Campus Projects

- Canfield Hall - Bathroom Renovations
- Ohio Stadium - Press Box Renovation
- Ross Heart Hospital - First Floor Outpatient Surgery
- Stillman Hall Third Floor Renovation



Office of Business and Finance / Board of Trustees Meeting

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Ohio Stadium - Press Box Renovation

315-07-2120

Requesting Agency(s): ATHLETICS

Location(s): Ohio Stadium

202,778 ASF/812,422 GSF Age: 1922

Description:

This project will demo five small suites and create two large suites at the north end of the existing press box to provide additional seating.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing the stadium facilities to better serve faculty, staff and alumni.

Outstanding Funding Issues: None

Timing Issues: This project must be complete prior to August 15, 2008 in order to utilize the new facility for the 2008 football season.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$970,750.00					
Total:	\$970,750.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$970,750.00	05/04/2007		
BIDDING				
Bidding Approved BoT	\$970,750.00	05/04/2007		
CONSTRUCTION				
Construction Start		04/15/2008		
Completion		08/20/2008		

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Ross Heart Hospital - First Floor Outpatient Surgery

315-07-2063

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Ross Heart Hospital, Richard M

106,654 ASF/0 GSF Age:

Description:

This project will renovate space to provide a pre-operative and post-operative suite to accommodate outpatient surgeries.

Project Information:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$180,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-OSUMC Health Systems	\$280,740.00					
Total:	\$280,740.00					

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$280,740.00	05/04/2007		
BIDDING				
Bidding Approved BoT	\$280,740.00	05/04/2007		
CONSTRUCTION				
Construction Start		09/01/2007		
Completion		12/01/2007		

Project Team:

Project Manager: Abu Saleh (saleh.16@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



Stillman Hall Third Floor Renovation

315-2006-922

Requesting Agency(s): SOCIAL WORK

Location(s): Stillman Hall, Charles C.

33,063 ASF / 67,287 GSF Age: 1937

Description:

This project will renovate 3,700 sq ft of faculty and staff offices on the third floor of Stillman Hall for the College of Social Work. The faculty offices in this area support student appointments, recruiting and development opportunities.

Project Information:

The renovation will include abatement of hazardous materials; installation of new walls, acoustical ceiling, lighting, window treatments and flooring; painting; update of electrical and data/communication systems; and reconfiguration of a reception area.

How does this project advance the Academic Plan? This project will help to better serve and support the student body and to improve the work environment.

Outstanding Funding Issues: None

Timing Issues: This project will be completed over the summer months in order to minimize impact to the students and their families.

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$200,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Social Work	\$165,000.00	\$237,228.00				
General Funds-Academic Affairs	\$165,000.00					
Total:	\$330,000.00	\$402,228.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$330,000.00	07/07/2006		07/07/2006
Arch/Engr Advertisement (Columbus Dispatch)		07/28/2006		07/28/2006
DESIGN				
Arch/Engr Contract		10/30/2006	01/15/2007	03/09/2007
Schematic Design Approval		04/27/2007		
Design Dev Document Approval		04/27/2007		
Construction Document Approval		04/27/2007		
BIDDING				
Bidding Approved BoT	\$402,228.00	05/04/2007		05/04/2007
CONSTRUCTION				
Construction Start		06/11/2007		
Completion		10/01/2007		

Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

MILLER / WATSON ARCHITECTS - Design



Aeronautical and Astronautical Research Lab Roof Replacement

315-2005-929

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Aero & Astronautical Research Lab

37,799 ASF/44,221 GSF Age: 1966

Description:

This project will replace existing roofing system and install fall protection.

Project Information:

The conceptual budget has been adjusted to extend the flashing height of lower roof to meet manufacturer warranty requirements. This will require the replacement of the siding adjacent to the lower roof which was not part of the original project scope.

How does this project advance the Academic Plan? This project will advance the Academic Plan by enhancing the quality of the teaching and learning environment for faculty, staff and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$556,536 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$710,000.00	\$780,367.00				
Total:	\$710,000.00	\$780,367.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$710,000.00	06/07/2005	07/08/2005	07/08/2005
DESIGN				
Arch/Engr Contract		05/31/2006		05/31/2006
Schematic Design Approval		12/08/2005	03/23/2007	02/22/2007
Design Dev Document Approval		02/06/2006	03/23/2007	02/22/2007
Construction Document Approval		04/22/2006	06/15/2007	
BIDDING				
Bidding Approved BoT	\$780,367.00	05/04/2007		
Bid Opening		07/14/2006	09/15/2007	
CONSTRUCTION				
Construction Start		10/26/2006	01/31/2008	
Completion		03/15/2007	05/30/2008	

Project Team:

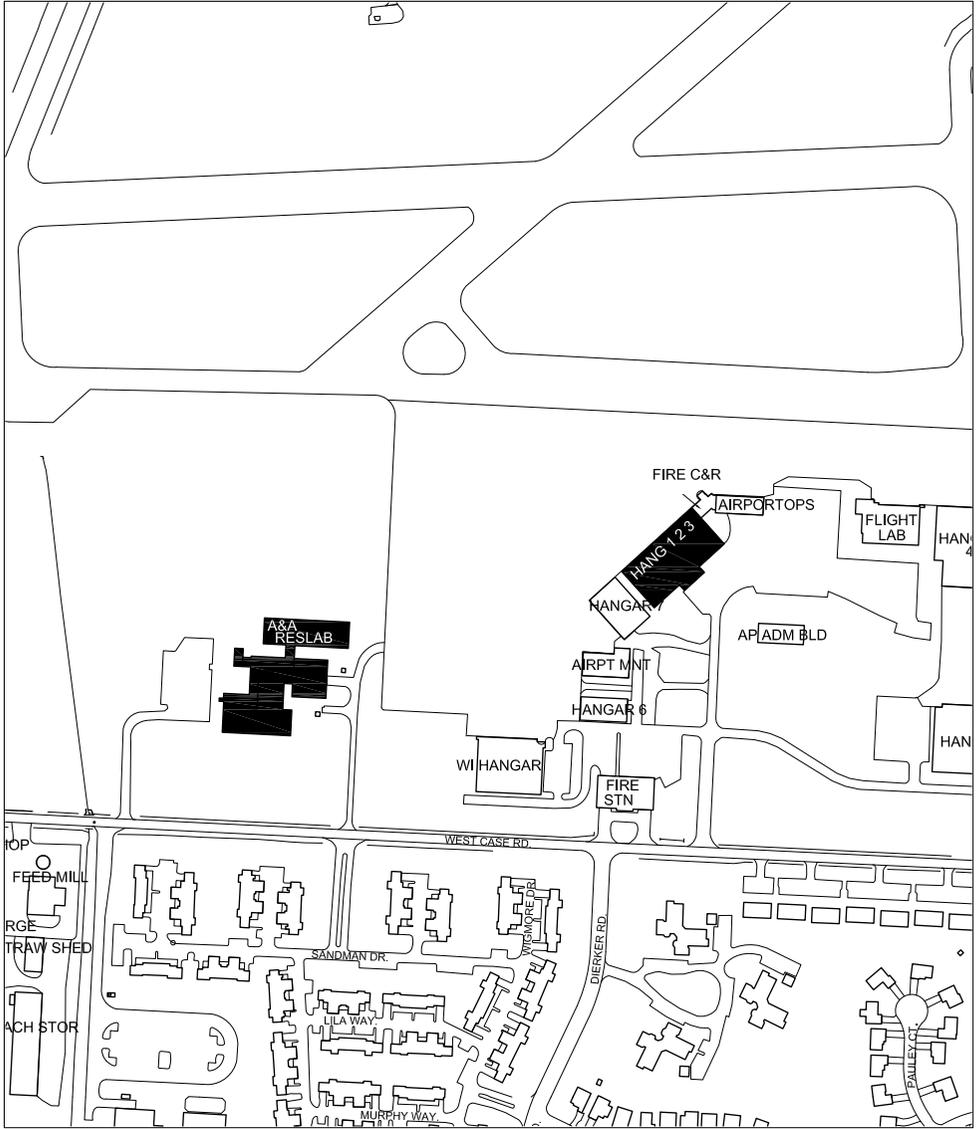
Project Manager: Harold Cheyney (cheyney.1@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

SHREMSHOCK ARCHITECTS - Design

OSU Airport Projects

- Aeronautical and Astronautical Research Lab Roof Replacement
- Airport Hangars 1, 2 and 3 Roof Replacement



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May 4, 2007





Airport Hangars 1, 2 and 3 Roof Replacement

315-2005-940

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Hangar 1, 2, & 3

26,929 ASF/29,461 GSF Age: 1943

Description:

This project will replace the existing roof and lightning protection and install fall protection.

Project Information:

The conceptual budget has been adjusted due to escalation in material cost - oriented strand board (OSB) increased 44% since the original estimate was prepared.

How does this project advance the Academic Plan? This project will advance the Academic Plan by enhancing the quality of the teaching and learning environment for faculty, staff and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$353,532 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$510,000.00	\$592,000.00				
Total:	\$510,000.00	\$592,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$510,000.00	07/08/2005		07/08/2005
DESIGN				
Schematic Design Approval		04/10/2006	06/01/2006	10/30/2006
Design Dev Document Approval		06/09/2006	01/31/2007	10/30/2006
Construction Document Approval		08/23/2006	04/16/2007	
BIDDING				
Bidding Approved BoT	\$592,000.00	05/04/2007		
Bid Opening		12/15/2006	08/08/2007	
CONSTRUCTION				
Construction Start		03/29/2007	11/21/2007	
Completion		07/12/2007	03/05/2008	

Project Team:

Project Manager: Harold Cheyney (cheyney.1@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

ES ARCHITECTURE AND DEVELOPMENT - Design



University Hospitals East - Endoscopy and Digestive Health Renovation

315-2005-1001

Requesting Agency(s): UNIVERSITY HOSPITALS EAST

Location(s): University Hospitals East

252,650 ASF/465,711 GSF Age: 1966

Description:

This project will renovate approximately 10,000 square feet on the north side of University Hospitals East Emergency Room. The renovation of this area will create three endoscopy suites, one procedure room, a scope processing area, a pre-procedure and post-procedure area, and support areas.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional training opportunities for Residents and also by enhancing the patient care offered to faculty, staff and the surrounding community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project addresses approximately \$230,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-OSUMC Health Systems	\$1,364,000.00	\$1,493,596.00				
Total:	\$1,364,000.00	\$1,493,596.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,364,000.00	12/02/2005		12/02/2005
DESIGN				
Schematic Design Approval		01/31/2006	05/25/2006	05/25/2006
Design Dev Document Approval		03/15/2006	07/10/2006	08/10/2006
Construction Document Approval		04/14/2006	10/12/2006	12/05/2006
BIDDING				
Bidding Approved BoT	\$1,493,596.00	05/04/2007		
CONSTRUCTION				
Construction Start		12/01/2006	10/01/2007	
Completion		04/30/2007	01/31/2008	

Project Team:

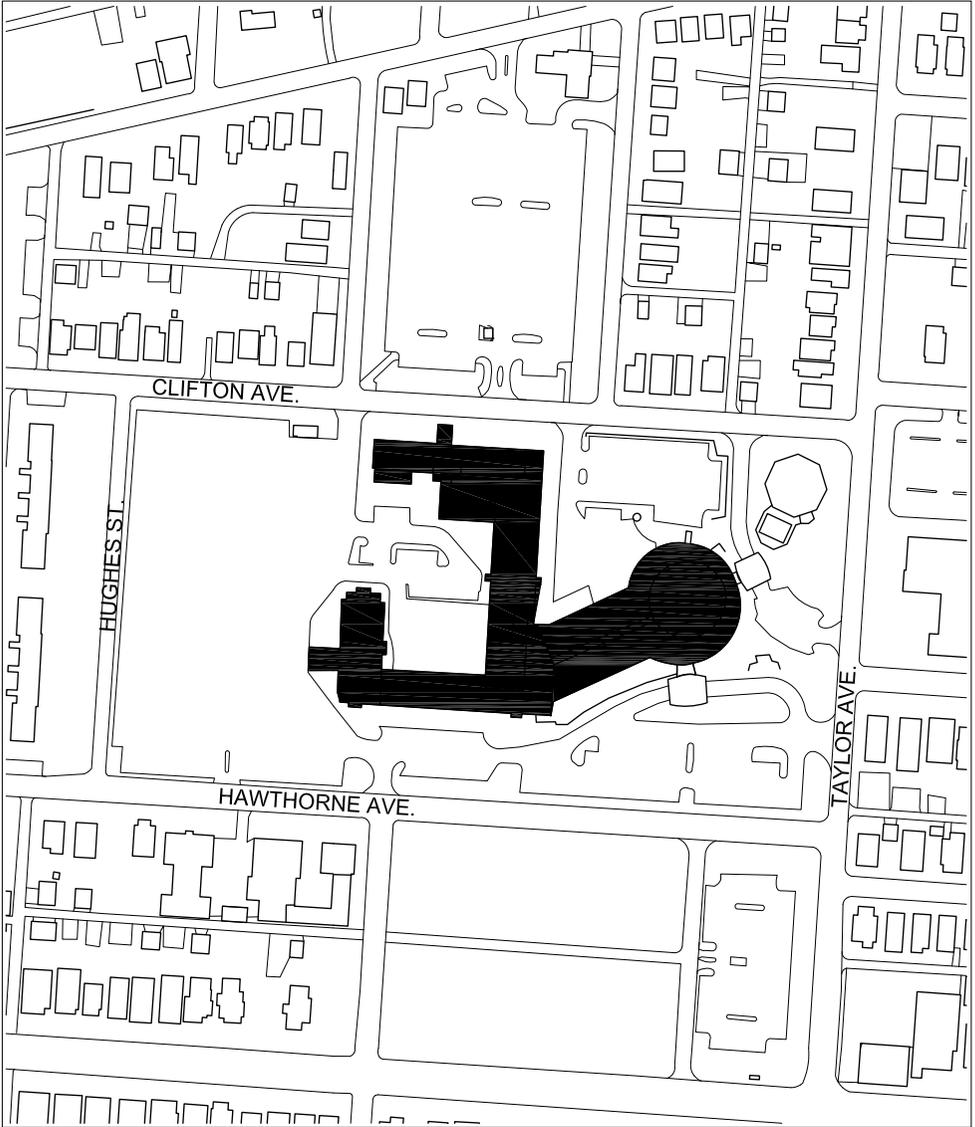
Project Manager: Lance Timmons (timmons.19@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

CBLLH DESIGN INC - Design

University Hospital East Projects

- Endoscopy and Digestive Health Renovation



Office of Business and Finance / Board of Trustees Meeting

May 4, 2007





Put-In-Bay Water and Sewer Line Extension

5062-PF6799

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Peach Point, South Bass Island

1,556 ASF/2,013 GSF Age: 1926

Description:

This project provides centralized water and sewer service to all facilities owned by OSU on the Peach Point of South Bass Island and on Gibraltar Island. It will connect these facilities to the Village of Put-in-Bay's water and sewer systems. The work will install approximately 3,000 feet each of water and sewer pipeline from the Village of Put-in-Bay's limit to Peach Point and approximately 1,000 feet each of water and sewer pipeline, in the bed of Lake Erie, from Peach Point to Gibraltar Island.

Project Information:

As a health and safety requirement, the EPA has mandated that all water lines on the islands must connect to the Village water system.

The project was originally budgeted with completion planned for 2004. The project has experienced delays in coordinating and securing the approvals of the various agencies - including the Village, County, ODOT, and Army Corp of Engineers. Major delays include acquiring a "Right of Way" permit from ODOT and Village changes to the scope and plan. As a result, the cost of materials and labor has escalated and the project budget has increased by \$1M.

How does this project advance the Academic Plan? This project advances the Academic Plan by meeting the University mission of teaching and learning.

Outstanding Funding Issues: The project is seeking partial reimbursement of the \$1M escalation from ODNR.

Timing Issues: Special permits may be required to protect the wildlife.

"Ripple effects" of the project: None

Special limitations/risks: The Village of Put-In-Bay and Ottawa County must approve all plans prior to start of construction.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,500,000.00	\$3,500,000.00				
Total:	\$2,500,000.00	\$3,500,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,500,000.00	05/02/2003		05/02/2003
DESIGN				
Schematic Design Approval		08/01/2003	02/28/2006	03/02/2006
Design Dev Document Approval		10/01/2003	02/28/2006	03/02/2006
Construction Document Approval		12/01/2003	04/03/2006	04/03/2006
BIDDING				
Bidding Approved BoT	\$2,500,000.00	01/09/2004	11/03/2006	11/03/2006
Bidding Approved BoT (Project Increase)	\$3,500,000.00	05/04/2007		
Bid Opening		02/04/2004	05/31/2007	
CONSTRUCTION				
Award of Contracts		04/15/2004	07/31/2007	
Construction Start		04/15/2004	08/13/2007	
Completion		10/31/2004	12/15/2007	

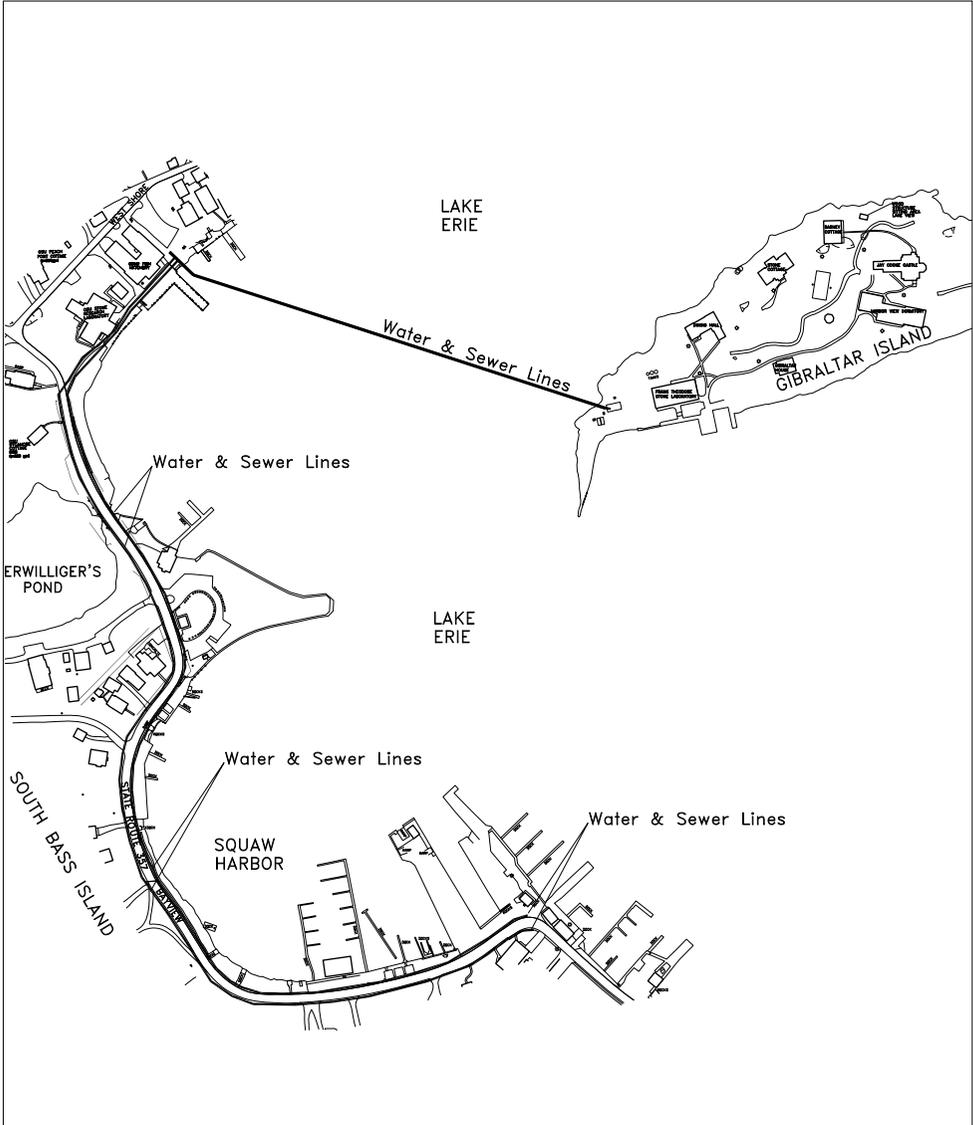
Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)
 LOS ALAMOS TECHNICAL ASSOCIATES INC - Design
 SHARP AND ASSOCIATES, INC - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

Lake Erie Projects

- Put-In-Bay Water and Sewer Line Extension



Office of Business and Finance / Board of Trustees Meeting

May 4, 2007



**The Ohio State University
Board of Trustees
May 4, 2007**

TOPIC:

Audit Committee Consulting Engagement

BACKGROUND:

At the direction of the Audit Committee of the Board of Trustees, the University has hired PricewaterhouseCoopers ("PwC") to assess the University's decision-making, compliance, control and reporting structures as they relate to the financial operations of the University reported to the Board of Trustees.

SUMMARY:

The scope of the contract is as follows:

- Strategic Context and Decision-Making
- Operating Compliance and Operational Controls
- Reporting

The timetable is for a preliminary report in 90 days and a complete report in 180 days.

Attached are the following:

- Description of the selection process (Attachment A)
- Description of the project scope (Attachment B)
- Description of the principals (Attachment C)
- Summary of the approach (Attachment D)

CONSIDERATIONS:

- When does the clock start?
- Who will be interviewed and when?
- Are affiliated entities included?
- How will this be coordinated with other consultants and audits?
- How will the Board be kept informed?
- How will the results be shared with the rest of the University?
- What happens next?

REQUESTED OF THE BOARD OF TRUSTEES:

For information and discussion.

**Summary Sheet
Audit Committee Process Review Consultants
Consultant Selection Process**

Bid Process:

- RFP Issued – November 28, 2006
- Pre-bid conference call – December 13, 2006
- Bids Due – January 16, 2007

Internal Review Committee:

- Leslie Flesch, Assistant Vice President, Business and Finance
- Jim Woods, Senior Fiscal Officer, College of Optometry
- Marie Meade, Senior Fiscal Officer, College of Engineering
- Kevin Patton, Director of Internal Audit
- Greta Russell, University Controller

Number of Bids Received: Seven

Successful Bidder: PricewaterhouseCoopers
Principal: Mark Match
Columbus, Ohio

Cost: \$680,953 - \$795,953 including expenses
Funded through central funds as part of FY08 Budget Process

Timeline: Interim Report 90 days
Final Report 180 days

Summary Sheet
Audit Committee Process Review Consultants
Project Scope

The Audit Committee of the Board of Trustees for The Ohio State University and the Senior Vice President for Business and Finance of The Ohio State University desire to engage a consultant to assess University-wide decision-making, compliance, control and reporting structures as they relate to the financial and other operations of the University.

A. Strategic Context and Decision-Making

1. Assess the process by which key issues are identified and decided at the senior levels of the University.
2. Assess how accountability is operationalized and defined within the University.
3. Assess the impact of a decentralized organizational structure on the decision-making process.
4. Assess the process of how affiliates are established, monitored and managed within the University.

B. Operating Compliance and Operational Controls

1. Assess the adequacy of fiscal and other controls from both a centralized and decentralized perspective, taking into account the strategic context described above.
2. Assess the adequacy of current policies and procedures including consistency, accessibility, and overall documentation of processes.
3. Assess the process by which controls are managed and monitored from both a centralized and decentralized perspective.
4. Assess the process by which policies are created, communicated, managed, and monitored to ensure consistent language and interpretation of policy meaning throughout the University.
5. Assess the adequacy of training pertaining to controls and policies at all levels relative to their roles.

C. Reporting

1. Assess the accuracy and completeness of management reports to senior management and the Board of Trustees in relation to the strategic context and operational context described above.
2. Assess the environment and process by which follow-up action is taken on the reports described above.

D. Benchmarks

Identify appropriate benchmark institutions and provide comparisons of best practices where appropriate.

Summary Sheet
Audit Committee Process Review Consultants
PricewaterhouseCoopers Project Principals

Mark Match – Principal, Columbus, OH

Mark will work closely with the team as the local partner responsible for coordinating the work of the team across the University, quality assurance of the final work product and will be available to lead meetings should out-of-town subject matter leaders be required to attend meetings via phone.

Michael Barone – Managing Director, Boston, MA

Michael will serve as technical lead for the assessment of operational and financial controls. Mike is Managing Director in PwCs Internal Audit Services practice primarily serving the higher education and other nonprofit industries. He has over 25 years of auditing and financial management experience. Prior to joining PwC in 1998, Mike was Director of Internal Audit at Harvard University for twelve years. He also served as Harvard's Director of Financial Services for sponsored research administration and was an assistant controller at Rensselaer Polytechnic Institute.

Barbara Walsh – Managing Director, Atlanta, GA

Barbara is Managing Director and practice leader in the Health Sciences practice, specializing in Academic Medical Centers. She has over 28 years of experience in the university research and academic environments, with deep experience in university leadership processes and university strategy. She will serve as technical lead for the strategic and reporting elements of the project and will co-lead the benchmarking work with Michael Barone.

T.R. Kane – Director, Cleveland, OH

T.R. will serve as the local day-to-day project leader. He will manage the daily execution of the engagement, ensure resourcing requirements are met, and coordinate other project management activities. T.R. has over 10 years experience in operational and systems risk management. He has been actively involved in assisting clients throughout the United States, Canada, and Europe in developing, maintaining and assessing their overall risk compliance.

Summary Sheet
Audit Committee Process Review Consultants
Project Approach

STRATEGIC CONTEXT AND DECISION-MAKING

Evaluation of processes for implementation of strategy through executive decision-making

- Review existing relevant documentation and governing bylaws for senior leadership and the Trustees (Board policy manuals, minutes, etc.)
- Develop an understanding of and clearly document reporting relationships and the stated expectations, accountability structures and evaluation mechanisms
- Process map recent examples of major decisions made at the University to document how the issue proceeded through organizational levels to implementation
- Interview representatives of leadership and their support staffs
- Utilize survey instruments to map types of decisions against organizational levels in the University

OPERATING COMPLIANCE AND OPERATIONAL CONTROLS

Evaluation of processes for implementation of control and compliance structures to support fiscal accountability

- Interview numerous individuals throughout the University including central senior management, functional leaders, and administrators within the colleges and relevant affiliated entities
- Apply high level perspective of an internal control framework such as COSO as well as the PwC Internal Control Maturity Framework
- Develop an inventory of existing policies and procedures and compare the inventory to a list of key functions and business processes that support University financial operations
- Examine existing operations at the decentralized units as well as the central data reports that serve to monitor trends and identify outliers relative to policy and defined benchmarks
- Assess available training programs and review attendance at such programs, including extent to which training is mandatory or voluntary

REPORTING

Assessment of management reports provided to senior University leadership and the OSU Board of Trustees, as well as the environment and processes by which follow-up action is taken

- Analysis of Trustee and senior leadership report packages including documentation of content, process and frequency of financial reporting (such as P&Ls, Financial Status reports, Construction and Building Projects) and their relation to the specific strategic objectives of the University
- Evaluate content, frequency and utility of reports in relation to the strategic and operational content from the strategic and operational review components
- Assess the environment and process by which follow-up action is taken on the reports described above.

BENCHMARKS

Analyze OSU process and policy information in comparison to relevant industry leading policy and procedures from a select group of peers; define similarities and differences. (Benchmarks include Indiana University, Univ. of Michigan, Univ. of Wisconsin, UCLA, Penn State Univ., Univ. of Iowa, Univ. of Minnesota, Purdue Univ.)

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTY-FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 31 and June 1, 2007

The Board of Trustees met at its regular monthly meeting on Thursday, May 31, and Friday, June 1, 2007, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

May 31 and June 1, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Thursday, May 31, 2007, at 6:00 pm. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Algenon L. Marbley, and Christopher Alvarez-Breckenridge.

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Dr. Cloyd:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond recessing the Board meeting until tomorrow morning. I'll remind you that the Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding employment and compensation and to consult with legal counsel regarding pending or imminent litigation. May I have a second?

Upon motion of Dr. Cloyd, seconded by Amb. Ong, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Shackelford, and Marbley.

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Dr. Cloyd reconvened the meeting on Friday, June 1, 2007, at 9:00 am.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

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INTRODUCTION OF NEW TRUSTEES

Dr. Cloyd:

I would like to take a moment to welcome our two new trustees who were appointed yesterday by Governor Strickland.

Debra Van Camp is our new student trustee who will serve a two-year term. Deb, from Lancaster, Ohio, is one of our land-grant scholars and an honors undergraduate student in Food Science and Technology, with a minor in Agricultural Business and Applied Economics. Welcome, Deb, it is great to have you with us.

Judge Algenon Marbley, of Columbus, was appointed to the U.S. District Court for the Southern District of Ohio, Eastern Division, in 1997. He was a partner with the law firm Vorys, Sater, Seymour and Pease, and received his undergraduate degree from the University of North Carolina and his J.D. degree from Northwestern University. He succeeds Robert Duncan on the Board for a nine-year term expiring May 13, 2016.

May 31 and June 1, 2007 meeting, Board of Trustees

We are honored to have you join our Board, Judge. Judge Marbley and Deb, welcome.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I, too, want to welcome our two new Board members. The Governor made excellent choices and they will be terrific additions. Both of you are going to have a wonderful time being on this Board.

Since this is my last Board meeting, and the last time I will be with this group as a whole, I thought that I would take the opportunity to say thank you. Thank you to everyone on the Board and thank you to my colleagues around the room for the opportunity to have served this great University for five years.

When I came, we started out looking at the Academic Plan and where we were going. I am going to conclude my tenure here by looking back, again, at the Academic Plan and reminding people of where we started out and the things that have happened since I've been here. The Academic Plan still serves us very well and has been a great guide during these five years and will continue to be so until it gets refreshed. I think it is very important that it does get refreshed, because there are some things that are probably missing and some things that need to be updated no matter what year it is.

Building a world-class faculty was the first goal and we have a world-class faculty. At virtually every meeting we indicate some wonderful award that our faculty members have received. I can't tell you how thrilled I was to learn that Lonnie Thompson has received the National Medal of Science. What a phenomenal award for Lonnie to receive and what a phenomenal award for any faculty member in a university to receive. This is top recognition of excellence that is just beyond comparison. That is an example of what our faculty are doing at this University and we are extremely fortunate to have one of the top ranked faculties in the nation.

The second goal was to build academic programs that define Ohio State as the leading public land-grant university, with the idea that we would build programmatic strengths and new fields that capture our opportunities with many multi-disciplinary programs. I think that has been done rather dramatically as well with many new programs that have been put together, because this is what students want and this is the way to prepare students for the future. Not just simply in one discipline, but as disciplines intersect and cross those are constantly going on in virtually every department where colleges get together and the boundaries and the silos are broken down and these are the way we solve the problems in the world. This is a university that has done that extremely well.

The third goal is to enhance the quality of teaching and learning environment. All one has to do is look back over the last five or ten years and see what kind of a campus this has become with the teaching facilities and learning environments for our students that are also extraordinary. From Hagerty Hall -- where students can connect in real time with their colleagues around the world -- to the Fisher College of Business, which is a campus in itself and one of the finest in the nation for students in business. Virtually any single facility around the campus that has been put in place is one that is serving our students in an exemplary manner.

May 31 and June 1, 2007 meeting, Board of Trustees

The fourth goal is to enhance and better serve the student body and we do that all of the time and we have done it with selective admissions. When you look at the quality of students coming in, it shows what we have done to bring in better students is something that is making a difference simply because we are getting far better students. We have invested in scholarship dollars. Our new student trustee is a wonderful example of someone that has come in because of an innovative solution to help bring in students who are extremely well-qualified academically and may need some financial support. The Land-Grant Scholarship Program has brought in – now the third class will be coming in this fall – exemplary students. All you have to do is look at the 181-credit hours, the opportunities that we have put in front of students in research and international study abroad, and a whole array of things that every college has done to better serve our student body.

The fifth goal was to create a diverse university community and this is always on our agenda. Whether we look at racial diversity, gender diversity, or other forms of diversity, this is something that The Ohio State University has taken and continues to take very seriously in everything that we do. We look at all of our goals through the lens of diversity and the kinds of people that we bring together on this campus whether it is faculty, students, or staff.

The final goal was to help build Ohio's future. I have always said that if we live up to goals one through five, then we are meeting the standards for goal six – build Ohio's future. Our goal is to make Ohio State distinctive as a land-grant university and do very important things in outreach and engagement, and research and technology transfer. If we look back on what we have done in research it has been an extraordinary time -- going from \$426 million to \$652 million in externally-sponsored research. Not just for faculty, that research money translates into opportunities for students. For those of you who attended the Academic and Student Affairs Committee meeting this morning, we heard from three students who talked about their Denman Research projects. Those are three out of over 300 projects that were presented, and every one of them is an exceptional piece of work.

In helping build Ohio's future, I would like to see that we help build the nation's future and the global future. This University has an opportunity to prepare students who are global citizens of the world and we do it in so many ways. Our international task force that has been put together is now documenting that very well and codifying the things that we can do as an institution to become even stronger in terms of preparing students for the global environment and to connecting all over the world.

I just came back from Turkey last night where Ohio State has connections with Yeditepe University in Istanbul and Atatürk University in Erzurum. The difference that it makes to them and to us, and to have these kinds of relationships all over the world is simply phenomenal. The last university we visited was started by the University of Nebraska as a land-grant university and we celebrated 50 years of their history and our relationship with that university.

The kinds of outreach programs globally are extraordinary in this University and make such a difference for our students in thinking about other people and thinking about peace. There is nothing like the connection between education and peace. The more of these relationships that we have through our University and the more that our students connect, the better off we are. I think the Academic Plan has served us very well. I thank you all and I am very proud to have been sitting in my position for five years. Thank you very much.

May 31 and June 1, 2007 meeting, Board of Trustees

Dr. Cloyd:

Thank you, President Holbrook. I think that is an excellent summary of what this University is all about, the wonderful contribution that it is making today, and the real advances that have occurred over the last five years. Congratulations and thank you.

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STUDENT RECOGNITION AWARD

Mr. Alvarez-Breckenridge:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of their achievement in his or her area of study, service to the University and/or community, and research achievements that have been a credit to the college and the University.

This month's recipient, Brian Fangman, from Vandalia, Ohio, was nominated by Dean Carole Anderson from the College of Dentistry. Brian is a fourth-year student who will be graduating this month from the College of Dentistry. Today Brian is accompanied by Dean Carole Anderson, Associate Dean Cheryl DeVore, Dr. Henry Fischbach, Dr. Peter Larsen, and his wife, Lillian.

Prior to enrolling into dental school, Brian spent his undergraduate years at Ohio State while receiving a B.S. degree in biology with an emphasis in anatomy. During his undergraduate years, Brian had the opportunity to study abroad in Mexico. While studying there, he became fluent in Spanish and this ultimately influenced his desire to reach out to the Hispanic population.

As a dental student, Brian has upheld a strong academic performance and scored in the top percentile of the National Board Examination. Most commendable, however, come from the words of Dean Anderson as she describes Brian as "an excellent student in a demanding professional curriculum [while] still finding time to be of assistance to others....He possesses personal qualities such as curiosity, an intense desire to learn, compassion, and a strong work ethic that has and will continue to serve him very well in his personal and professional life."

Along the lines of reaching out to others, Brian participated on a Dental Mission with Health Professionals Serving Humanity. This trip took Brian to Honduras. Additionally, Brian has served as the president of the OSU student chapter of The Hispanic Dental Association, as well as the president and director of La Clinica Latina Dental Clinic. These accomplishments have not been overlooked as Brian has been awarded with several awards, including the American Dental Education Association/Listerine Preventive Dentistry Scholarship, the Basch Memorial Scholarship Award, and the Arden D. Hegvedt Student Research Scholarship. This later scholarship is awarded to a student who displays outstanding achievement and ability in communication and patient management skills.

With these academic and service accomplishments, Brian has placed himself in a position to excel as an oral and maxillofacial surgeon after participating in a four-year training program at Nassau University Medical Center in Long Island, New York.

Brian, on behalf of the Board of Trustees, I am very pleased to present this award to you today. Your achievements are truly remarkable and you are

May 31 and June 1, 2007 meeting, Board of Trustees

indeed an outstanding student. Congratulations and best of luck in your future endeavors!

Mr. Brian J. Fangman:

Christopher, thank you for your kind words. I have had the privilege to work here as a student employee since September 1998, and I can tell you that this is one of the highlights of my education. I really appreciate your consideration of the nomination for this award.

Dean Anderson, thank you very much for the nomination. It is definitely something very special. I appreciate it. Thanks to my wife, Lilly, who has been a constant support, I am very fortunate to have her in my life.

Early in my studies, I began to realize how privileged I was to pursue a career in dentistry. The privilege I speak of is not material in nature, but the benefit you receive from someone else's time and talent. With that said, I feel that I have been privileged all of my life from the nurturing of my parents to the experiences of my college and dental school faculty. I have always been aware and appreciative of the time and experiences others have shared with me for I know that is what has allowed me to become who I am today. Experience, whether professional or personal, shapes us into who we are. They allow us to set goals, learn from your mistakes, and find out what is important to you. There is only one thing, you cannot obtain these life experiences without selfless people willing to mentor and share their own experiences. I have invited three such people here today.

Dean DeVore, your door has always been open and you are very easy to approach. You always have students' best interests at heart and we really appreciate you. Dr. Fischbach, you have helped me develop as a clinician and a leader through your support with the La Clinica Latina Dental Clinic and Hispanic Dental Association. I have learned a lot from your dedication. And Dr. Larsen, the knowledge and experiences that you have shared with me in the classroom and during the trip to Honduras, have truly inspired me more than you can imagine. I appreciate your mentorship and look forward to the next four years in oral surgery. I am sure I will be giving you a call with a few questions. The time that I have shared with each of you is irreplaceable and you have made a great impact on me professionally and personally. Thank you, again, for sharing your time to be with me today. It means the world to me.

To all of you, thank you very much, I really appreciate it.

Dr. Cloyd:

Brian, again, congratulations and all the very best in the future. You have made wonderful contributions to-date and you bring to life what President Holbrook just outlined in the start of her address when she described what this great University is all about – its diversity, its global scope, its service, and great academic qualities. Thank you.

Mr. Fangman:

These faculty create such a foundation for people to build off of and none of this would be possible, and I wouldn't be here today, if it wasn't for them. This is as much their award as it is mine. Thank you very much.

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MEDICAL CENTER REVIEWS

Mr. William J. Shkurti:

Chris and I agreed that I will lead off and talk about the Medical Center Facilities Master Plan and then he will follow-up and talk about the governance review of The James Cancer Hospital and Comprehensive Cancer Center. I want to stress that this is a preliminary report and that there is still a lot of work to be done, but we thought it would be useful for the whole Board to be briefed on where we are because of the importance of this project.

The Medical Center Facilities Master Plan is a \$780 million capital project, which makes it the largest in the history of the University. Therefore it is important that the project be done in a timely way, but also carefully planned and executed. The Board initiated a process at the beginning of the year to review the Medical Center Facilities Master Plan. The first step of that process was to create a special Task Force that included: Mr. Brass, Judge Duncan, Mr. McFerson, Amb. Ong, and Mr. Wexner. The second step was to hire consultants who were experts in this area to advise the University and the Task Force. After a competitive process, two consultants were picked: 1) Deloitte and Touche, who most of you are familiar with; and 2) Hammes Company. Although Hammes doesn't do a lot of work in Central Ohio, they are a company that specializes in second opinions on medical facility construction and those second opinions are done very often in the private sector.

Four components were highlighted for the consultants to review: 1) the Medical Center Strategic Plan, with Deloitte leading that effort; 2) the five-year financial plan for the Medical Center, with Deloitte also leading that effort; 3) the Medical Center Facilities Master Plan itself, with Hammes leading that effort; and 4) the financial relationships between The James and The Ohio State University Medical Center, with Hammes also leading that effort. Although different consulting teams led each effort, we stressed with them -- and they worked very hard to make sure that happened -- that these efforts were to be coordinated, because one affects the other.

At the time the consultants were hired, we asked them to provide us with a preliminary report in 30 days and a final report in 60 days, because there was a concern about having this done in a timely way. The official clock started on April 6, so we are running about a month behind. We felt it was more important to take the time to do this correctly, than it was to rush through to meet an artificial deadline.

The report I will be relaying to you today also reflects the outcome of several discussions and meetings that the Task Force has had, including the most recent discussion on May 16 with the consultants. What I will talk about are three things: 1) the review of the preliminary conclusions that the consultants have relayed to us; 2) discuss the implications of the Master Plan for the University; and 3) recommend what should happen next. I would like to point out that there is a summary of all of this material in your Board books, but some things have changed since you received the material last week because of this dynamic situation.

Let me first turn to the preliminary conclusions. I think that the external consultants have spent considerable time reading the various documents supporting the plans and interviewing stakeholders in order to be able to comment on these issues. Deloitte has identified five risk areas that they feel merit further review: 1) strategic and organizational; 2) market and competitive; 3) financial; 4) service and quality; and 5) execution. In the

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interest of time I will not go through all of these, but if there are any questions I will be happy to elaborate on the specifics.

The Hammes Company identified four specific risk areas that they want to do additional work on: 1) an extension on the proposed schedule due to existing and potential delays; 2) lack of consensus on the current Medical Center Facilities Master Plan among major stakeholders and its subsequent phases; 3) the adequacy of allowances for unknown items in the current project budget; and 4) the funds flow between the OSUMC and The James, which in the opinion of Hammes -- and I would agree -- currently provides benefits to both the Medical Center and The James from the shared service arrangement and access to patient care and ancillary services. Hammes pointed out that a risk exists should there be increased separation between The James and the Medical Center, and if it is not done properly it could lead to greater costs for both entities and that is something we don't want.

Deloitte and Hammes both have observed that there is agreement among the key stakeholders -- both within the Medical Center and the University -- that we want the academic Medical Center to become a top-tier medical center and we want the Comprehensive Cancer Center to be a top ten comprehensive cancer center. However, there is not alignment as to the relative priority of these goals and how these relate to the Medical Center Facilities Master Plan and I will elaborate on that.

First, the consultants concluded that the lack of alignment among some of the stakeholders is the most significant risk to going forward at this time. Accordingly, they suggest that the Medical Center Facilities Master Plan needs refinement in order to proceed effectively with the project. One of the things that the Deloitte people pointed out to us -- and they have done a lot of consulting in this area -- is it is not unusual to have this degree of differing views in terms of relative priorities within medical specialties, because people who support these believe in what they are doing and those are the kind of people that you want to recruit. What is unusual would be to go forward with a project of this size without having that worked out so that everybody understands what the relative priorities are within that overall goal. One of the things that they are recommending is that we take a little more time to do that and I will talk more about that in a minute.

The second thing is that among the other analyses they are doing, the consultants are obtaining information on other top tier academic medical centers and top ten comprehensive cancer centers to determine if other models can serve as a guide to develop alternative facility options. So we are going to take a look at who else is successful and what the pattern is there.

We also want to point out that -- even though they are recommending and we are concurring -- there be a delay in moving forward. When you do delay a project of this size, it does inevitably increase the cost due to inflation. If you do something later it is going to cost more in today's dollars than if the project was done today, but that has to be balanced against other considerations. Another risk that is posed by a significant delay is the ability to generate enthusiasm, support, and commitment from potential donors, so they are also aware of that.

The other challenge that we have is that there is a finite amount of debt the University can incur and still retain its current bond rating. Most of this construction will have to be done by issuing debt. The borrowing capacity for the Medical Center and the University is not sufficient to fund everything everyone wants to do in regards to this plan in the next 4-5 years; therefore, some prioritization is in order. Again, that is not unusual.

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The new organizational structure that is being prepared, so that The James can retain its PPS exempt status, may add another level of complexity. This will place an even higher level of importance on achieving alignment for the Medical Center Facilities Master Plan between all of the stakeholders in this process.

At the recommendation of the Board's Task Force – and this came out of the May 16 meeting -- a timeline is being developed by the consultants, in consultation with Chris and I, for key decisions that need to be made over the next few months. This timeline will also provide the key action steps for OSU to manage the risk for the largest capital expansion decision the University has made in its history. The implications of all of this are as follows: first it is important to emphasize that the current Health System physical plant is at capacity and in need of modernization, and that is not subject to dispute. Successful implementation of a well thought-out Medical Center Facilities Master Plan will generate programmatic, quality of care, competitive, and financial benefits for the Medical Center and the University. So doing this project right has tremendous benefits for everyone involved.

Although a great deal of good work has been done, a number of significant issues still need to be resolved before proceeding. Foremost among these is the lack of alignment among major stakeholders regarding priorities within the Medical Center Strategic Plan. Again, this is not unusual in projects of this nature. To meet best practice we need to get these resolved before proceeding to the next step. This is something that both of the consultants, as well as Chris and I, agree on completely. The most important thing we can do next is develop a framework and timeline for resolution of these issues. In fact, Chris and I have already asked the consultants to start working on this.

Another point is that the outcome of the Cancer Program governance review that Chris is heading up needs to be integrated into this process, because that will affect this and this will affect that. It is important that they are coordinated. And, finally, it is highly unlikely that all of these issues can be resolved by the next Board meeting on July 13.

The next question is what should we do? I am recommending four things that need to happen between now and the next Board meeting. The first recommendation is to finalize the decision framework and timeline that I referred to, so that by the time the Board meets again we will have a very specific plan for you on how and when these issues can be resolved.

The second recommendation is that we need to make significant progress regarding the Consultants' reports, since they aren't completed yet, and also the governance recommendations that Chris is working on, because they aren't completed yet. So we want to take the time to do those correctly, but they need to be done in a timely way.

The third recommendation is that what we need to be prepared to do at the next Board meeting is provide you with more specifics on how we propose to align expectations and resources regarding the Strategic Plan priorities. In other words, Job 1 will be alignment -- and I am using the word "alignment" deliberately. "Alignment" to me means everyone will not necessarily be in agreement. There are deeply held opinions for sincere reasons and there are differences and we shouldn't pretend that there are not differences. What we need to be able to do -- as any good organization does -- is take those differences, work through those to the degree we can, and agree on a course to move forward that everybody supports whether they are in complete agreement or not. All successful organizations do that.

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If we can't do that, we won't be successful and all we will have is a collection of individuals. I think it bears emphasizing that we will not have a first-rate medical center unless we have a first-rate cancer program and we will not have a first-rate cancer program unless we have a first-rate medical center. The two need each other and benefit from each other in terms of the relationship.

The fourth recommendation is to determine how to make the best use of the period between the July 13 and September 21 Board meetings. Traditionally, the summer is the period when things slow down and we need to make sure that the heat of summer does not become an invitation to take the summer off. Instead, we need to use those summer months constructively, so by the time fall comes we have a clear direction of where this project needs to go.

In summary, I have tried to give you a sense of the background behind the project, what the preliminary conclusions of the consultants are, what the implications are for the project and the University, and what we recommend as next steps. I will now turn to Chris and let him brief you on the governance process, and then we will be glad to answer any questions.

Mr. Christopher M. Culley:

Thanks, Bill. You will recall about a month-and-a-half ago, it was decided that as a part of the Master Space Plan we needed to pay special attention to the governance and operational model in place at the Medical Center so that we could ensure that going forward -- as we implemented the Master Space Plan -- we could assure continued compliance with federal regulations that require a certain degree of separation of the Cancer Program from the rest of the Health System. To do that the incoming and outgoing chairs of the Board assigned a working group which included: Dr. Fred Sanfilippo, Dr. David Schuller, Dr. Michael Caligiuri, Dr. Chip Souba, Mr. Dennis Smith, Mr. Pete Geier, and me. Joining us midway through the process was Dr. Chris Ellison and we have also been aided by Mr. John Stone and Mr. Julian Bell.

The Committee was given the charge to review the governance structure at the Medical Center with four guiding principles in mind: 1) to position the OSU James Cancer Hospital and Solove Research Institute to become a top ten NCI-designated comprehensive cancer center; 2) to maintain the excellence and growth of the Medical Center both in programs, personnel, and facilities through a sound strategic investment plan; 3) to maintain the federal PPS exemption; and 4) to enhance interdisciplinary synergies among the University Medical Center, The James, and The Ohio State University. Given that there were legal issues and continue to be legal issues intertwined in this task, I was asked to chair the working group.

Over the past several weeks, this group has met frequently. I think that everyone has been candid and fully engaged. It has not always been an exercise in total alignment, but everyone has been fully engaged in the process and have worked in good faith and with open minds. The Committee is nearing the end of its work. Within the next week to ten days, the group will be releasing a report on its model to internal and external constituencies. The model clarifies the roles and responsibilities of The James and the other hospitals in the Health Care System, the Medical Center, and the University, and the relationship of all of those entities. I will be relating some of the legal issues regarding this in Executive Session after our presentation.

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The model that we have come up with, and which needs some additional tweaking over the next seven to ten days, is one that all of the members of the working group support and feel is a workable model. I think that it meets all of the objectives given to us in the four guiding principles and believe that it complies with the PPS regulations at the federal-level. We have been consulting with an outside law firm that specializes in this area and have also been in consultation with CMS, the federal regulatory agency. We will continue to consult with CMS until we have closure on this issue, so we can be confident going forward that we have tied this issue down.

At the same time we are wrapping this work up, we will be integrating this work into the larger Master Space Planning Review. I think that at some point, these two processes will be moving in parallel tracks. Once we agree on this governance model, it will take a lot of detailed planning going forward into the future and may result in some changes to bylaws on all of the boards, including perhaps this Board.

That is my status report on where we are with the governance working group. We will now open the floor for any questions.

Dr. Cloyd:

Are there any questions for Bill or Chris?

Ms. Hendricks:

Bill, you listed all of these areas that the consultants were going to look at. Do you feel that they are going to be able to complete this work in the 60-day timeline that they have proposed? It seems like a lot of work.

Mr. Shkurti:

Ms. Hendricks, the literal interpretation of the 60-day timeline would be if they started on April 6 they would be done by June 6. I do not anticipate them meeting that timeline. I suspect them coming very close to substantial completion by the time of the next Board meeting. I want to use the word "substantial completion," but if we have some loose ends that aren't done I don't want to force a deadline. They are working intensively to get these things done and there is a lot of work that has been done already.

Mr. McFerson:

One of our objectives in this study was to benchmark the work that had been done with regard to other institutions to see if our budget was appropriate. Do you have any indication as to what that benchmark work has indicated? Is it looking okay? Do we have some challenges there? Can you be a little more specific?

Mr. Shkurti:

Sure. Remember we are talking about two budgets -- the operating budget for the Medical Center and the capital budget for the construction process.

On the operating budget for the Medical Center and the Health System, in particular, Deloitte has taken the lead in that. They found in some cases we are okay and in some cases we have challenges. The best examples would be if you look at -- and part of this was discussed in the Medical Center Affairs Committee meeting yesterday -- the traditional measures of financial health of a medical center, which would be the operating margin, cash on-

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hand, and debt service coverage. What Deloitte has found -- and it is very consistent with what Standard & Poor's found in the bond review that they did of the Health System -- is that we have a very good operating margin compared to other academic medical centers and we have very good debt service coverage, although that will change as we issue more debt. Where we aren't quite as strong as the others might be is in the cash area. Although we are improving on that, the Medical Center is benefiting from the fact that the University is in a fairly good cash position. I would say that two out of three is pretty good, but before you embark on a major expansion of this size we need to nail down the appropriate level of cash reserves that are useful to have.

The other thing that the Deloitte people told me is that they felt that the growth assumptions that are built-in for the next five years in the five-year financial plan were not out of line, but were on the aggressive end. They want to do some additional work to make sure that it was aggressive good rather than too aggressive. One of the things that they are concerned about is that they know the market that we face and that the Medical Center faces involves third-party payers, some of whom are governmental entities that can be somewhat arbitrary on what they decide to pay. On the private side you have the third-party payers, such as the health maintenance organizations and large insurers, who are under a lot of competitive pressure. So they wanted to do some additional testing to see how that affects the five-year financial plan.

The third thing that they wanted to look at in a little more detail was what we may call the "perfect storm" scenario and I know that the Medical Center has already done some stress testing on its assumptions. So instead of growth at a certain percent -- if reimbursement only grows two-thirds of that, what is the impact of that? Deloitte wants to look at what if you have two or three things that go south at the same time. If you remember when the Health System ran into financial trouble back in the early part of this decade, there were a number of things that happened: the federal government changed the Medicare reimbursement as a result of the Balanced Budget Act and the stock market collapsed. It was more than one thing. So they want to test multiple stresses.

On the capital budget, what the Hammes people have told me is that it appears from their initial look -- and they are still digging into it a little deeper -- that the capital cost estimates look fairly reasonable for the timeline that they were predicated on at the time. That timeline is now not going to be met, so that has to be figured in. They also felt that the overall fees that were built into the project for the architects and construction managers seemed reasonable for projects of this size and complexity.

They were concerned with a couple of areas -- they thought the timeline for the two medical towers, which is the core of the project, was a bit aggressive. Again, that needs some more work -- how much aggressive is too aggressive, because time is money in this case. They were also a little concerned about the contingencies. They thought the contingencies on balance seemed to be appropriate, but they were a little concerned about the impact of multiple primes. If they haven't worked in Ohio before, multiple primes probably would strike them as a bit strange, because it is not the norm throughout the country. So they want to make sure that the reserves take that into account. What both Deloitte and Hammes told me is that they thought that there had been a lot of good work done on this project, but that there were still some open issues that needed some additional work.

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The other one that Hammes mentioned was that they thought there was some good preliminary work done on the infrastructure, but that there was still some details up in the air that needed to be nailed down. The other thing that Hammes and Deloitte both mentioned was that they thought the planning for Phase I had been very thorough, but that Phase II was up in the air. We need to have a better idea before going further into Phase I exactly what Phase II would mean and what's in and what's out.

Mr. Schottenstein:

Did any part of their report go to how we are going to manage this once it starts? In other words, I recognize that most of what they have looked into had to do with the many items that you have articulated. Once we are ready to start -- whatever this ultimately looks like -- how should we manage it, who is in charge, and who ensures that there is proper oversight within the University on what will inevitably be the largest project in our history? Have they in any way begun to weigh in on issues related to that?

Mr. Shkurti:

Mr. Schottenstein, the short answer to your question is yes; that is one of the things they are charged with looking at. Their first priority is on alignment and getting that taken care of, but further on down the road they will make sure we can execute this. Both Deloitte and Hammes are looking at that and making sure that we execute it in the best practice.

Mr. Wexner:

Bill, one of the things that I heard was that in looking at the cost they didn't look at the market in relationship to competitive projects. They weren't aware of the fact that Children's Hospital is going forward with a \$1 billion project that is funded in exactly the same timeframe. There will be two of the largest construction projects ever undertaken in a specific area happening in Central Ohio at exactly the same time. I raised that to the Hammes guy and that was like a big, "Oh," because they didn't know about it. My guess is that when you have a billion dollar hospital project going on at the same time as another billion dollar hospital project, it doesn't get any cheaper.

Mr. Shkurti:

Mr. Wexner, that is a very appropriate observation. We have since followed up to try and work through that impact. I can tell you from my own experience of when we were renovating the Stadium at the same time that Easton was under construction. Although Columbus is a big place there are strains put on the market when there is a lot of construction going on. We need to take that into account and make sure that is factored in as we move forward.

Dr. Cloyd:

Any other questions? Bill and Chris, thank you very much. That was an excellent summary report and we will look forward to being further updated at the next Board meeting. Thank you.

(See Appendix LVIII for background information, page 1269.)

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Dr. Cloyd:

At this time I will move that the Board recess into Executive Session for the purposes of considering personnel matters regarding compensation, to consult with legal counsel regarding pending or imminent litigation, and for the purpose of discussing matters required to be kept confidential by State Statute. May I have a second?

Upon motion of Dr. Cloyd, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Shackelford, and Marbley.

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Dr. Cloyd reconvened the meeting on Friday, May 1, 2007, at 11:20 am.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Thekla R. Shackelford, Algenon L. Marbley, and Christopher Alvarez-Breckenridge.

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**THE REMODELED UNDERGRADUATE CURRICULUM:
GETTING ON WITH WHAT WE'RE GOOD AT**

Provost Barbara R. Snyder:

Good morning. I'm pleased -- in fact, I'm delighted -- to appear before the Board this morning.

Nearly 100 years ago, W.H. Auden authored a line that motivational speakers have been commandeering ever since. "You owe it to us all," he wrote, "to get on with what you're good at." The Ohio State University is good, of course, at many, many things. That's especially true of the education we provide our undergraduates. Indeed, in recent years, Ohio State has become a real destination for talented undergraduate students. Just consider that 22,172 hopeful high school seniors applied for admission to this fall's entering class. That's nearly 20% more than last year and, I believe, that is a record.

Today, Vice Provost Randy Smith and I are here to let you know that yet another undergraduate milestone has been reached. Members of the Board, it is a pleasure to tell you that on May 10 the University Senate approved, with only one negative vote, the reduction from 191 to 181 in the number of hours required for earning a basic bachelor's degree at Ohio State. This change will enable us -- as never before -- to get on with what we're good at.

You know from many of my previous reports that the Senate's action was the culmination of three years of hard work. In 2004 we launched a major study of the undergraduate curriculum under the leadership of Distinguished Humanities Professor Brian McHale from the Department of English. In the wake of that study, Professor McHale and the Committee on the University-Wide Review of Undergraduate Education developed a series of recommendations for reforming undergraduate education at Ohio State. After the report was presented in late 2005, the Committee's recommendations were refined in discussions with the University community and with governance bodies, including the Arts and Sciences'

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Faculty Senate and the Council on Academic Affairs. Of the recommended changes, the proposal to move from 191 to 181 credit hours for graduation was the most controversial, even though Ohio State's 191-hour requirement was top-heavy in comparison to our peers. The Arts and Sciences' Faculty Senate approved the change, and, now, the University Senate has added its imprimatur by likewise approving the reduction to 181 hours.

As I reported to you last September, moving from 191 to 181 hours is important for several reasons: 1) it will reduce the financial resources that our undergraduate students and their families have to muster for an undergraduate degree; 2) it will help students advance more quickly into their chosen career paths; and 3) it will mean that our students will be able to graduate in four years like students at Michigan, UCLA, and some of our other benchmark institutions. This change will position Ohio State more competitively among the nation's top public research universities.

Randy Smith is one of those most responsible for this important outcome. He has been intensely involved in the reform of the undergraduate curriculum, beginning with his ex officio membership on the McHale Committee. And it was because of his masterful administrative skills and his resolve in moving this through the appropriate groups that the administrative process went so smoothly, steadily, and collegially, if not rapidly.

Many, many others were instrumental in the process. With the Board's indulgence, I would like to take a moment to recognize the efforts of some people who were really important including the Arts and Sciences' Faculty Senate; the Arts and Sciences' Committee on Curriculum and Instruction; and the Council on Academic Affairs and its chair Brian Winer. I'd also like to thank Vice Provost and Dean for Undergraduate Education Martha Garland, the deans of our colleges that teach undergraduate students, our faculty leaders, particularly Faculty Council Chair Allan Silverman, and, of course, the members of the Undergraduate Student Government who gave us their feedback and strong support. Special thanks and acknowledgement go to Executive Dean for Arts and Sciences Jacqueline Royster, who couldn't be with us today, and Associate Executive Dean Ed Adelson, who is here today. As a result of their advice, their spirit of cooperation, and their desire to do what was right for Ohio State, we have made what may be the most significant change to undergraduate education in the last 20 years. Thanks to them, we're better equipped than ever to get on with what we're good at.

With the Board's approval today, the new credit hour requirements begin with the class coming in Autumn 2007. Here to give you a few more of the details is Vice Provost Randy Smith.

Dr. W. Randy Smith:

Thank you and good morning. Let me just take a few minutes to elaborate on a small set of specifics associated with this proposal. For undergraduates at Ohio State, the curriculum has three main pieces: 1) a general education curriculum component; 2) a major component; and 3) a set of electives. What is actually in those parts varies somewhat by college, so for the basic B.A. and B.S. degrees there are specific requirements and for the tagged degrees – for example, degrees in business or engineering – they may be somewhat different.

Professor McHale's Committee formally addressed the need to reduce the number of credit hours to graduation and focused specifically on the GEC – General Education Curriculum – component to it. At no point was the

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Committee questioning the goals of the current general education curriculum or advising for any broad structural changes to it. It did suggest that it was time to think about reducing some of the hours in it and in doing so letting students have more choices or personal decisions about the kinds of courses that they were taking in some of the categories.

With that behind us, over the last year-and-a-half -- with the tremendous help of the many people whose names were just mentioned -- we started to discuss this process in the Colleges of the Arts and Sciences where 90% of the courses in the GEC are located and where the colleges have the largest number, approximately half, of undergraduate students. It has been a year of incredible discussion in that body. Professor Adelson deserves tremendous credit for his leadership through that process.

What the Arts and Sciences decided to do in the end was to reduce from 191 hours to 181 hours and to do so through five hours being drawn from the general education curriculum -- known as the bread areas -- and five hours from somewhere else, most notably in the electives. As Arts and Sciences worked on that, an important part of the process was that the other eight colleges at Ohio State that have undergraduate programs were watching and participating and contributing in what Arts and Sciences was thinking. Brian Weiner, from the Council on Academic Affairs, and I worked closely with them as that process was playing out.

As a result of that, in the last few months these other colleges themselves have come forward with templates or proposals for their programs and they have reduced five hours in the GEC and, if possible, five hours from their major or their electives. All of those templates went through the system just recently. On May 4, the University Senate's Council on Academic Affairs -- the body that brings proposals to you -- approved it and then, as Barbara mentioned, on May 10 the Senate approved it. We really are very grateful to Allan Silverman, Harald Vaessin, Rob Perry, and Chris Zacher and the Senate leadership for everything they did to help us in the last stages of that process.

Given all of that, we could talk about process and we can talk about the new mechanical structure, but some other things were achieved in the last couple of months and I will mention four of them. I think it is the best discussion of our general education curriculum that we have had in well over a decade at the University or maybe longer. I was involved, as David Frantz and Ed Adelson were involved, in the development of the GEC in 1988. We are now realizing that this is the best discussion we have had since that establishment occurred.

Second, we have really worked hard to keep an alignment among the colleges. If the general education isn't dramatically different between and among the colleges within the University and if students were to transfer among colleges, that could be an issue.

Two other things that are not on the agenda, but I think you should know about is that we are going to pilot a new "Freshmen Cluster." That is where students could take a small set of courses in their freshman year, and these would be general education courses integrated with one another in some way and may have a topical orientation. This is new for us and we are going to tie that in with the Arts and Sciences and have it move forward.

Probably above all, we are about to establish a new University-wide advisory committee for the general education curriculum. Historically it has been rooted in the Colleges of the Arts and Sciences understandably, but now we are adding faculty and students from other parts of the University to

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be looking at the University on a continuous basis. Not waiting for a report of this nature to emerge every five or six years, but to actually be watching it all of the time.

The next steps are that if it is approved today, implementation will take effective with the freshman class of Autumn 2007. Vice Provost Martha Garland and I are now beginning work with our advising staff across the University to ensure that the nature of these changes is known to the staff and that students can be advised appropriately.

As a long-term member of the faculty and with the administration for a few years, and someone whose own children have gone through the University, I think that what has happened is something that is very important for what our students want and expect. I think that we went about it in a way that our faculty deserve. Thank you.

Dr. Cloyd:

Thanks, Barbara and Randy. This is really an important milestone and thanks to everyone that has been involved in all of the work to get this done. It is tremendous. Let me open it up to the Board for any questions or comments.

Mr. McFerson:

As one who has been around here awhile, I would just say thank you. This was a long, arduous process, but you are to be congratulated for thinking of our students and also making sure that everybody was given an opportunity to air their views on it. It is an important step. Thank you.

Ms. Hendricks:

Does this mean that for every undergraduate curriculum there is no more than 181 hours to graduate?

Provost Snyder:

No. It does mean that for the basic bachelor's degree – the B.A. and B.S. – no more than 181 hours will be required to graduate. There are already majors above 191 hours and those have come down ten hours, one way or another -- they took five hours out of the GEC and then five hours someplace else. They were never at 191 hours and will not be at 181 hours either, but they will be reduced.

Dr. Smith:

That is really an important step in this. As the Arts and Sciences said, "We will bring all of our degree programs down from 191 hours to 181 hours" and other colleges – Engineering, FAES, and Business – said, "We will take them from wherever we are and come down ten hours as well." That doesn't mean that all of them will be at 181 hours.

Provost Snyder:

There are many degree programs outside the Arts and Sciences that are at 181 hours now, too.

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Amb. Ong:

We see in our Student Recognition Awards every meeting, examples of hyperactive undergraduates. I assume that these hyperactive undergraduates will remain able to take more than 181 hours. In other words, this is a requirement not a ceiling?

Provost Snyder:

Many of our students take more than the required minimum number of credit hours. Of course they are welcome to continue to do that and we know that many of them will still choose to do that for various reasons.

Mr. McFerson:

Practically speaking, let's say you have a senior student and now this is approved. Is it effective immediately, so that students can look at their hours and perhaps graduate a quarter sooner?

Provost Snyder:

No. We are starting it with the students who come in as freshmen this Fall. Essentially we look at it as making an agreement with our students, we tell them when they come in, "Here are the requirements with which you must comply to graduate." We don't change those while they are here. The students who are already here have a different understanding and they are well into their programs. This will begin with the new students.

Dr. Cloyd:

Again, Barbara and Randy, thank you and thanks to all of your colleagues for this great work.

Provost Snyder:

Thank you for your support.

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COMMITTEE REPORTS

Dr. Cloyd:

I would like to call for committee reports and will begin with the Medical Center Affairs Committee report by Mr. McFerson.

Mr. McFerson:

Thank you. The Medical Center Affairs Committee met yesterday afternoon. Dr. Sanfilippo started with an update on where we are with regard to staffing levels and particular programs, and then where we are with various recruitments -- in certain areas these things often take many, many months to bring to a conclusion -- and any appointments that are going to appear on the consent agenda. The one that you will be asked to vote on today is the appointment of Elizabeth Seely, executive director of University Hospitals East. She has been on staff here for approximately 20 years and is uniquely qualified for this assignment and we are delighted to have her.

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Mr. Pete Geier presented additional consent agenda items for your approval. The first is to enter into design and construction contracts, and to enter into a joint use agreement. These are matters of rather routine nature that are in the annual capital budget approved each year. None of these are major projects, but are rather minor things that need to be accomplished from time to time to meet deferred maintenance issues or structuring changes in regard to where programs are located.

Then we spent the bulk of our time hearing the year-to-date financial report through ten months. It is going very well and we are essentially on budget. Then we had a lengthy discussion with a lot of questions on the operating plan for Fiscal Year 2008. This was previously vetted in The James Board and the University Hospitals Board meetings, and we now had a chance for the Medical Center Affairs Committee to review it. We then passed it on to the Fiscal Affairs Committee for their consideration this morning. To summarize, we have two consent agenda items #7 and #10 that have been recommended to the full Board from the Medical Center Affairs Committee.

We then went into Executive Session to discuss matters that can be discussed in this session, and then we adjourned the meeting.

Dr. Cloyd:

Thank you, Mr. McFerson. Any questions? We will now have the Investments Committee Report.

Mr. McFerson:

The Investments Committee met yesterday and we first heard the Proctor Report from Tom Johnson, Interim Treasurer. Allen Proctor is a noted consultant who has done some wonderful work for us. He was retained last October to formulate recommendations and actions to improve the organization and operation of the University's Treasurer's Office. As part of that consulting agreement, he has provided eight memos to the Office for eight different areas of responsibility. As a Committee, we agreed to monitor those rather closely over the months or perhaps over the year ahead with regard to those recommendations and changes that were recommended by him. We are very pleased to have that report.

We then looked at the Endowment Quarterly Report as of March 31, 2007, compared to nine months ago -- the end of the last fiscal year. The gift endowment dollars are now \$1.513 billion versus \$1.345 billion; that is up \$68 million or a 12.5% increase. The operating pool of funds -- the University's cash from all sources -- is up \$97 million or 13.2% in the aggregate. We also looked at a new format for reporting this data that is in the process of being developed. We will probably continue to see some changes in that, but it is showing the information in a much more meaningful way than it has in the past. All of this information is now being benchmarked versus appropriate standards that have been established and it is helpful for us to see how we stack up against the Big Ten and our other comparable universities. We are making progress, but we have some work to do.

With regard to the Investment Managers Report, it is interesting to note that we have 82 separate investment managers. This is significant progress compared to where we were a number of years ago, when we did not have that many investment managers, that many different styles, and that much diversification of the portfolio. The Proctor Report and Cliffwater, another consultant that we have used, have made some significant recommendations to us. We are moving dramatically into the diversification

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of this portfolio, which will help us improve our results vis-à-vis the other universities that we benchmark against. Today you will see on the consent agenda some recommendations with regard to additional investment managers and the reallocation of funds from one area into another of the portfolio.

Then we heard the Development Report from Dr. Schroeder. Comparing nine months -- Fiscal Year 2007 to last year -- we are up slightly over that same period a year ago. Gift receipts are \$116 million versus \$113 million; net pledges are \$20 million versus \$28 million; and the bequests expectancies of \$33 million versus \$35 million. The Development Report is also on the consent agenda for Board approval.

That concludes the Investments Committee report.

Dr. Cloyd:

Thank you, Dimon. Any questions? Next is the Audit Committee report from Mr. Schottenstein.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit Committee met yesterday afternoon and there were five items on the agenda. First we reviewed, as we do annually, the Internal Audit Work Plan for the coming year and also the work plan for the external auditors.

We then received a very detailed and thorough report from Provost Snyder dealing with the security breach which occurred with the intrusion into our computerized records. The Audit Committee was very pleased with what has transpired since the hacking occurred. At this time, all of the internal recommendations from our own internal workgroup are being implemented in what appears to be a very effective way. The outside consultant, Cybertrust, was brought in to help us understand what happened and is also charged with recommending what can be done to prevent this from happening again. Cybertrust's work is proceeding in an orderly fashion.

We next received a report -- which began recently at the request of the Audit Committee, and also Mr. Shkurti and this Board -- on an assessment into our enterprise risk management. A committee has been formed which will be assessing various aspects of the University system and understanding the risk associated with each. The operational audit -- which we heard about at the last Board meeting being undertaken by PricewaterhouseCoopers -- will have some impact on this study of enterprise risk management as they look at the way in which decisions are made and look at the various operational controls we have. There is some overlap, but we are very happy that this project is underway.

Finally, we heard two reports from Mr. Shkurti. The first was the Proctor Report, which Mr. McFerson just referred to. Related to that is the idea that as the Proctor Report comes forward with recommendations on policies, practices, and procedures that need to be implemented in the Treasurer's Office, we will, from the internal audit standpoint, be testing those and hearing about those from time to time. Then he reviewed with us the follow-up to some of the principle recommendations from the Deloitte Management Letter. In all matters we are making progress.

That concludes my report.

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Mr. Wexner:

Bob, I don't know whether you know, but the Board should know, that Dean Alutto has recruited two companies that have made their IT leads: 1) Nationwide; and 2) another company that is recruiting chief IT officers from major organizations, to be the consulting group that oversees the IT function. So that when you are looking at the IT audit, you should be aware of that. I think that is a very good practice.

Mr. McFerson:

That is an advisory group?

Mr. Wexner:

Yes. You can think about that in other functions.

Dr. Cloyd:

Thank you. We will now hear the Fiscal Affairs Committee report by Ms. Hendricks.

Ms. Hendricks:

The Fiscal Affairs Committee met this morning. We first heard a report from Melissa Bellini on the Quarterly Capital Projects and then a first reading on a long-term lease. The Department of Athletics has proposed a long-term, 40-year lease, with a 40-year renewal, with the City of Columbus of a Crew Boathouse facility for the women's crewing team at Briggs Reservoir on the Scioto River, with the rent not to exceed \$3.3 million.

The Committee is also recommending for Board approval items #10 through #15 on the consent agenda. The first resolution is the authorization to enter into five construction contracts, four design contracts, and one joint use agreement, and these are all outlined in your Board books. The second resolution is the approval of four easements. The third resolution is for a long-term ground lease renewal with the Creative Living Housing Corporation for housing disabled students on West 10th Avenue. This will be a 25-year lease, with a 25-year renewal. By taking on this amount, it will allow them to do some improvements to the facilities that are needed.

The fourth resolution is the receipt of a gift of real property given to ATI. The property is Hawk's Nest Golf Course, an 18-hole course, near ATI in Wooster. This is an outright gift, a change from previous discussions, valued at \$4.1 million, with an additional \$500,000 of building and equipment to go with it. This provides a learning opportunity for ATI students, with 50 different courses and approximately 40% of students having access to the golf course for hands-on laboratory and clinical experience. For example, students taking classes in landscape horticulture, turf science, and ground management will be able to have access to this golf course since it is very close to ATI. There are no restrictions on the use of this property as a golf course, so in the case that ATI sees that the learning lab that it creates does not justify running a golf course, they can make the changes as they see necessary. We agreed that this would be monitored closely, so we are ensured that the balance of the benefits versus possible risks would be dealt with.

We looked at the 2008 Funds Budget and are awaiting decisions from the Ohio Legislature to act with regard to tuition. Therefore we would not be looking at tuition today, but expect a recommendation by the July Board

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meeting. However, we did discuss mandatory user fees and these are fees from units that are designed to be self-supporting such as student health insurance, recreation fees, and COTA bus passes. We also looked at non-mandatory fees such as residence halls, parking, and football and basketball tickets -- things that are optional depending on the student.

We also discussed fees related to the OSU Health System -- we are looking at weighted averaging increases of 7.6% in prices and contractually-agreed rate increases. In addition, we looked at the supplemental instructional fees that apply to students for technology areas or field practicum or clinicals or other undergraduate requirements. We also noted that there were new supplemental instruction fees in two colleges: the College of Engineering and the College of Social Work. We will be voting on the mandatory and non-mandatory fees today.

We authorized the administration to make expenditures in Fiscal Year 2008 until the Fiscal Year 2008 operating budget is finalized and this is consistent with the level of resources that we have approved for Fiscal Year 2007. We expect to adopt the general funds budget for Fiscal Year 2008 at the July Board meeting and the current funds budget for Fiscal Year 2008 at the September Board meeting. This is also very consistent with what we have done in the past.

That concludes my report.

Dr. Cloyd:

Thank you, Karen. Any questions or comments? We will now have the report from the Academic and Student Affairs Committee. Mr. Borrer --

Mr. Borrer:

Thank you, Mr. Chairman. First we started yesterday afternoon with a tour of student housing with Vice President Hollingsworth and his staff. We got a complete look at the current student housing inventory. We called this trip, "The Good, the Bad, and the Ugly," and we got to see some new and very nice dorms, some remodeled dorms, and some others. I don't know whether Rich planned it this way or not, but it was the hottest day of the year so far and we are now aware of how many dorms are not air conditioned. All joking aside, they have a very complete plan on expenditures and renovations, and are looking forward to completing that. We are hoping that we can find ways to financially and potentially accelerate that.

This morning in the Academic and Student Affairs Committee meeting we heard from Vice Provost Martha Garland and Associate Provost Linda Harlow on the Denman Undergraduate Research Forum. As always, this was a great presentation.

The Denman Undergraduate Research Forum was established in 1996 and this year over 350 students participated in the forum, which was held at the French Field House. Each student does a research project, which is judged by over 200 faculty, corporate and industry judges. It was an amazing day, with 44 winners this year. As always, we heard presentations today from three students and each one was diverse, varied, and very detailed. When you get done listening to these students, you find it hard to believe that they are indeed still undergraduates.

Finally we heard a follow-up report on the creation of a Center for Financial Life and Research, from USG president Kate Christobek, Jonathan Fox,

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associate professor in the Department of Consumer Sciences, and Kate Seguin, coordinator of Financial Wellness. They are working together to try to get increasing help for students to manage their finances while going through school. This is an ongoing effort and one that will be reported back to the Board going forward.

Finally, we have four items for the consent agenda: 1) a reduction in the number of credit hours required for graduation. This has been a major issue that our Committee has worked on the last four years and I am honored and pleased to have been on the Committee during this time and that we got that done. President Holbrook, you deserve a lot of credit along with Provost Snyder and I am glad that got done while you are both still here; 2) the naming of a building; 3) amendments to the *Rules of the University Faculty*; and 4) routine personnel actions.

That concludes my report, Mr. Chairman.

Dr. Cloyd:

Thank you, Doug. Any questions or comments?

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FAREWELL TO BARBARA SNYDER

Dr. Cloyd:

As you all know, this is Barbara Snyder's last Board meeting with us and she has provided extraordinary leadership to Ohio State University for a number of years. She first served as a professor in the Moritz College of Law -- and to her credit she continues to be a professor and that is one of the signs of a great academician -- before moving on to associate dean for Academic Affairs. After leaving the Moritz College of Law, she moved into central administration in 2001, where she was appointed vice provost for Academic Policy and Faculty Resources. She served for seven months as interim vice president for University Relations before being named interim executive vice president and provost in 2003, and then permanently named to that position in 2004.

Barbara, you are known for your unbelievable energy. It is not only constant physical motion, but it is constant intellectual motion and that is where this University has benefited so greatly. You really do take a pioneering spirit to academics, constantly improving and stretching our approaches to education. You take on tough challenges that many people would shy away from and you have an excellent collaborative way to move things to completion. The presentation we just heard on the GEC is a good example of that. You have put in place an excellent program that Dean Osmer outlined at the last Board meeting on how we will approach and enhance our graduate education, and the conception and implementation of the Targeted Investments in Excellence. I could go on and on. Great universities require great faculty and great faculty require great leadership by their academic officer, and we have certainly been blessed with that here at Ohio State.

As you move on to the northern lands to assume the presidency of Case Western Reserve University, you leave here with heartfelt thanks from everyone on this Board. You have touched many lives here and you will touch many more. As an Ohioan, I am simply glad you are going to stay in the state of Ohio. Congratulations and thank you.

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Provost Barbara R. Snyder:

Thank you, Mr. Chairman. I would just like to say what a privilege it has been to serve Ohio State for the last 19 years and to say a special thank you to President Holbrook who believed in me and gave me this amazing opportunity. Thank you very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have fifteen resolutions on the Consent Agenda today and would like to hold separate votes for #5 – Honorary Degrees – and #11 – Easements. We are seeking your approval for:

REGIONAL CAMPUS BOARDS APPOINTMENT/REAPPOINTMENTS

Resolution No. 2007-143

Synopsis: Approval of appointment/reappointments to The Ohio State University Regional Campus Boards is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named persons have been nominated and selected for appointment/reappointments to the following Regional Campus Boards for the terms as specified:

Lima Board Reappointments

Ronald E. Hadley, 3rd term, July 1, 2007 – June 30, 2010
Grace Schulte, 3rd term, July 1, 2007 – June 30, 2010

Marion Board Appointment/Reappointments

Stephen D. Keen, 1st term, September 13, 2007 – June 30, 2009
Douglas W. Brown, 3rd term, July 1, 2007 – June 30, 2010
Janet P. Pry, 3rd term, July 1, 2007 – June 30, 2010

Newark Board Reappointments

Robert Coffman, 3rd term, July 1, 2007 – June 30, 2010
Richard L. Gummer, 3rd term, July 1, 2007 – June 30, 2010
Robert H. McGaughy, 3rd term, July 1, 2007 – June 30, 2010
Joshua L. Maccombs (student), 2nd term, July 1, 2007 – June 30, 2008

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards for the terms specified.

REDUCTION IN CREDIT HOURS FOR GRADUATION

Resolution No. 2007-144

Synopsis: Recommendation to reduce the minimum number of credit hours required for graduation from 191 to 181 hours, with no more than 5 credit hours being removed from a college's general education curriculum, is proposed.

WHEREAS in October 2005, the University-wide Committee for the Review of Undergraduate Education recommended a reduction in the minimum number of credit hours required for graduation from 191 to 180 hours, to align the University with many of its peers nationally; and

WHEREAS subsequently, the University community, from the department/school, to college, to institutional levels, has engaged in a detailed discussion of this and related proposals; and

WHEREAS at its meeting on February 28, 2007, the Faculty Senate of the Colleges of the Arts and Sciences, in response to recommendations from its Committee on Curriculum and Instruction, approved a proposal to reduce the minimum number of credit hours for the Bachelor of Arts and the Bachelor of Science degrees from 191 to 181 hours; and

WHEREAS that change was achieved through a 5-hour reduction in the "breadth" categories (natural sciences, social sciences, arts and humanities) of the general education curriculum, combined with a 5-hour reduction in electives of the major programs; and

WHEREAS the Council on Academic Affairs requested that all other colleges with undergraduate tagged degrees review their curricula and if possible propose a commensurate 10-hour reduction in credit hours to graduate, with no more than 5 hours from the general education curriculum; and

WHEREAS at its meetings, the Council on Academic Affairs reviewed the proposals from the Colleges of the Arts and Sciences and the other colleges with undergraduate tagged degrees; and

WHEREAS the proposal to reduce the minimum number of credit hours required for graduation from 191 to 181 hours, with no more than 5 credit hours being removed from a college's general education curriculum was endorsed by the Faculty Council, the University Senate Steering Committee, the Council on Academic Affairs and the University Senate at its May 10, 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal as stated above be approved effective immediately.

NAMING OF BUILDING

Resolution No. 2007-145

Synopsis: The naming of the Early Childhood Development Center at Weinland Park, located at 175 East Seventh Avenue, as The Schoenbaum Family Center, is proposed.

WHEREAS The Ohio State University is building this early childhood center to serve as a teacher training facility, research center, and early childhood center to benefit the children of Weinland Park; and

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WHEREAS Betty Schoenbaum is president and trustee of the Schoenbaum Family Foundation Inc., which grants funds to numerous charitable and civic organizations with major support at The Ohio State University, including a \$2.5 million lead gift for the early childhood center; and

WHEREAS Betty Schoenbaum is a strong supporter of community and educational causes worldwide, serving on the boards of the Sarasota-Manatee Jewish Federation, the Jewish Community Foundation, the American Jewish Committee, the Florida West Coast Symphony, and the Women's Resource Center; and

WHEREAS she is honorary chair of the Women's Initiative of the United Way of Sarasota County and a member of The Critical Difference for Women Program National Network; and

WHEREAS Betty Schoenbaum has a deep commitment to philanthropic efforts in education and with The Ohio State University, including currently serving on The Ohio State University Foundation Board and past service as a member of the National Campaign Executive Committee of the OSU's Affirm Thy Friendship Campaign; and

WHEREAS Betty Schoenbaum also received Ohio State's prestigious Everett D. Reese Medal in 2002, an honorary doctoral degree in business from Ohio State in 2001, and an honorary doctorate in humanities in 1999 from the University of Charleston (West Virginia):

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees hereby approves that the early childhood center at Weinland Park be named "The Schoenbaum Family Center," effective immediately

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2007-146

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on May 10, 2007:

Amended Rules

3335-7-02 Titles.

The term "regular clinical track faculty" ~~will exist solely~~ exists for the purpose of recording this type of appointment in the university's employment system data base.

~~Individual~~ If individual colleges, schools, and departments with regular clinical track faculty ~~may wish to provide them~~ clinical faculty with faculty-rank titles, ~~that are then whatever title is used must be~~ distinct from tenure-track titles ~~and are~~

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~~descriptive of the functions regular clinical track faculty perform in that college (see paragraph (A) of rule 3335-5-19 of the Administrative Code).~~ Examples include, but are not limited to, professor of clinical (name of college, school, or department) and associate professor of professional practice. (B/T 7/12/2002, B/T 6/4/2004)

3335-7-04 Proposals and approval process.

- (A) Proposals to establish or amend a regular clinical faculty track in a college or school reporting directly to Office of Academic Affairs (OAA) must be submitted to the provost by the dean of the college or director of the school reporting directly to OAA. Proposals must include a clear rationale for establishing a regular clinical faculty track and address how the terms and conditions of the appointments will be consistent with the rules set forth in Chapter 3335-7 of the Administrative Code, what titles will be given to regular clinical track faculty, and what department and college governance rights will be extended to regular clinical track faculty. Regular clinical track faculty may not participate in the promotion and tenure reviews of tenure-track faculty. In addition, proposals must include the following components:

(1) through (3) unchanged.

- (B) ~~College proposals~~ With the exception of changes to existing titles, proposals from a college or school reporting directly to OAA to establish or amend a regular clinical faculty track must be approved by a majority of the tenure-track faculty of the college or school reporting directly to OAA proposing to have a regular clinical faculty track, by the dean of the college or director of the school reporting directly to OAA, by the executive vice president and provost, by the university senate, and by the board of trustees. The executive vice president and provost will transmit all proposals to the council on academic affairs, which will review proposals and make a recommendation to the university senate. Title changes must be consistent with rule 3335-7-02 of the Administrative Code, but need only be approved by a majority of the regular tenure track faculty and dean of the college or director of the school reporting directly to OAA proposing the amendment.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

DEGREES AND CERTIFICATES – SPRING QUARTER COMMENCEMENT

Resolution No. 2007-147

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

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BE IT RESOLVED, That the degrees and certificates be conferred on June 10, 2007, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2007-148

WHEREAS, a public notice and hearing is required per Ohio Revised Code section 3307.353 regarding retirement and rehire actions contemplated for specified leadership positions; and

WHEREAS David O. Frantz, Secretary to the Board of Trustees, has announced his intention to enter retirement status and therefore initiate retirement benefits from State Teachers Retirement System, and subsequently return to his university position as a returning retiree:

NOW THEREFORE

BE IT RESOLVED, That a public hearing is hereby scheduled for anyone who wishes to comment on this employment action, to occur on Friday, July 6, 2007, at 10:00 a.m., in Room 200 Bricker Hall. A University official will preside over the hearing; and

BE IT FURTHER RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 4, 2007 meeting of the Board, including the following Appointments, Concurrent Appointment, Reappointment, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, be approved.

Appointments

Name: GERALD S. FRANKEL
Title: Professor (The Det Norske Veritas (DNV) Designated Chair in Materials Science and Engineering)
Department: Materials Science and Engineering
Effective: July 1, 2007 through June 30, 2010

Name: AVNER FRIEDMAN
Title: Distinguished University Professor
Department: Mathematics
Effective: June 1, 2007

Name: N. GEOFFREY PARKER
Title: Distinguished University Professor
Department: History
Effective: June 1, 2007
Concurrent Title: The Andreas Dorpalen Designated Professorship in European History

Name: ELIZABETH O. SEELY
Title: Executive Director
Hospital/Institute: Ohio State University Hospitals East
Effective: May 1, 2007

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Concurrent Appointment

Name: WILLIAM A. BAESLACK III
Title: Interim Executive Dean for the Professional Colleges
Term: July 1, 2007 through June 30, 2008
Concurrent Title: Dean, College of Engineering

Reappointment

Name: JAY L. ZWEIER
Title: Director
Department: Davis Heart and Lung Research Institute
Effective: July 1, 2007 through June 30, 2008

Leave of Absence Without Salary

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2007, to work as artistic director of Bebe Miller Co.

CHADWICK ALLEN, Associate Professor, Department of English, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to accept a Visiting Professorship in the Department of English, University of Oregon, Eugene, Oregon.

TIEN-HSIEN CHANG, Associate Professor, Department of Molecular Genetics, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to accept the position as Research Vice Director at Cheng Technology Corporation, Taiwan.

GREGOR G. HOMAN, Assistant Professor, Ohio State University Extension, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to accept a Visiting Professorship at Wright State University, Lake Campus, Celina, Ohio.

Professional Improvement Leaves

NOEL A. CRESSIE, Professor, Department of Statistics, effective Autumn Quarter 2007 and Winter Quarter 2008.

BORIS S. MITYAGIN, Professor, Department of Mathematics, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

ELENA G. IRWIN, Associate Professor, Department of Agricultural, Environmental and Development Economics, effective Autumn Quarter 2007 and Winter Quarter 2008.

BRIAN E. ROE, Associate Professor, Department of Agricultural, Environmental and Development Economics, effective Autumn Quarter 2007 and Winter Quarter 2008.

MATTHEW R. SALTZMAN, Associate Professor, School of Earth Sciences, effective Autumn Quarter 2007 and Winter Quarter 2008.

SANDRA J. TANENBAUM, Associate Professor, College of Public Health, effective Autumn Quarter 2007 and Winter Quarter 2008.

SHARON C. WEST, Associate Professor, School of Communication, effective Winter Quarter and Spring Quarter 2008.

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Professional Improvement Leaves — Change in Dates

NEIL G. JACOBS, Professor, Department of Germanic Languages and Literatures, change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to Winter Quarter and Spring Quarter 2008.

CATHY A. RAKOWSKI, Associate Professor, Department of Human and Community Resource Development change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to Winter Quarter and Spring Quarter 2008.

CHRISTOPHER A. REED, Associate Professor, Department of History, change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to Winter Quarter and Spring Quarter 2008.

Emeritus Titles

WILLIAM L. BERRY, Department of Management Sciences, with the title Professor Emeritus, effective July 1, 2007.

JOSEPH F. DASTA, College of Pharmacy, with the title Professor Emeritus, effective July 1, 2007.

BURK A. DEHORITY, Department of Animal Sciences, with the title Professor Emeritus, effective June 1, 2007.

LEE A. HEBERT, Department of Internal Medicine (Nephrology), with the title Professor Emeritus, effective July 1, 2007.

KEITH M. KILTY, College of Social Work, with the title Professor Emeritus, effective July 1, 2007.

MELVIN L. MOESCHBERGER, College of Public Health, with the title Professor Emeritus, effective October 1, 2007.

JUDITH E. WELKER, Ohio State University Extension, with the title Assistant Professor Emeritus, effective June 1, 2007.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2007-149

Synopsis: The University Development Report for April 2007 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Det Norske Veritas (DNV) Designated Chair in Materials Science and Engineering; and

WHEREAS this report includes the establishment of seventeen (17) new named endowed funds and the revision of two (2) endowed funds:

NOW THEREFORE

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BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 2007 be approved.

PRIVATE SUPPORT – TOTAL FUND RAISING ACTIVITY

	July 2006 – April 2007	July 2005 – April 2006	<u>% Change</u>
Gift Receipts			
Cash, Securities, GIK	\$99,247,378	\$97,171,928	2
Gifts-in-Kind	\$4,754,327	\$4,866,700	(2)
Irrevocable Trusts & Annuities	\$2,148,339*	\$1,077,388	99
Gifts from Bequests	<u>\$10,046,691</u>	<u>\$9,678,707</u>	4
Total Gift Receipts	\$116,196,736	\$112,794,723	3
Net Pledges Acquired	\$19,441,715	\$28,366,220	(31)
Net Revocable Planned Gifts Acquired			
Bequest Expect	\$21,624,341	\$20,223,179	7
Trust Expectancies	<u>\$11,453,595</u>	<u>\$14,962,556</u>	(23)
Total Net Planned Gifts	<u>\$33,077,936</u>	<u>\$35,185,735</u>	(6)
Total	\$168,716,387	\$176,346,678	(4)

* Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
July through April
2006-2007 Compared to 2005-2006
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>	<u>2006-07</u>	<u>2005-06</u>	<u>%Change</u>
Individuals:						
Alumni (Current Giving)	58,847	56,791	4	\$30,989,633	\$30,950,021	0
Alumni (Irrevocable Trusts & Annuities)	24	18	33	2,087,155*	333,419	526 ^A
Alumni (From Bequests)	<u>50</u>	<u>41</u>	<u>22</u>	<u>4,985,905</u>	<u>4,269,764</u>	<u>17^B</u>
Alumni Total	58,921	56,850	4	\$38,062,693	\$35,553,205	7
Non-Alumni (Current Giving)	37,139	36,621	1	\$18,957,407	\$22,297,028	(15) ^C
Non-Alumni (Irrevocable Trusts & Annuities)	7	8	(13)	61,184*	743,969	(92) ^D
Non-Alumni (From Bequests)	<u>33</u>	<u>34</u>	<u>(3)</u>	<u>5,060,786</u>	<u>5,408,943</u>	<u>(6)</u>
Non-Alumni Total	37,179	36,663	1	\$24,079,377	\$28,449,939	(15)
Individual Total	96,100	93,513	3	\$62,142,070	\$64,003,144	(3)
Corporations/Corp/Foundation	3,725	3,942	(6)	\$26,542,803	\$26,740,355	(1)
Private Foundations	593	521	14	\$21,482,810	\$17,319,605	24 ^E
Associations & Other Organizations	<u>1,412</u>	<u>1,482</u>	<u>(5)</u>	<u>\$6,029,052</u>	<u>\$4,731,619</u>	<u>27^F</u>
Grand Total	101,830	99,458	2	\$116,196,736	112,794,723	3

* Per national reporting standards irrevocable trusts are counted at present value.

- A Individual Alumni Irrevocable gifts are up 526% due to \$2.3M (\$1.1M present value) in gift annuities from Joe and Elizabeth Engle
- B Individual Alumni bequest receipts are up 17% due to a \$1.7M bequest from Peter and Pauline Chichilo in September 2006 for an unrestricted endowment
- C Individual Non-Alumni Current gifts are down 15% due to a gift-in-kind of original magazine collection from Eldon Dedini to the Libraries (valued at \$5M) in March 2006
- D Individual Non-Alumni Irrevocable gifts are down 92% due to one \$1M (\$500K present value) irrevocable commitment in August 2005 from Emily Hathaway
- E Private Foundations giving is up 24% due to a \$1.9M gift from the Kravinsky Foundation in August 2006 to the College of Public Health, a \$1.1M gift from the Paul G. Duke Foundation in January 2007 to the Thompson Library Renovation, a 1M gift from the Jay and Jeanie Schottenstein Foundation in January 2007 to Cardiovascular Science, and a \$1M gift from the William and Dorothy Davis Foundation in December 2006 to the Heart and Lung Institute
- F Associations and Other Organizations giving is up 27% due to a \$590K gift from the Joe R. Engle Revocable Trust in October 2006 for freshmen scholarships, and to overall activity at the \$100K+ level (eight at this level in July 2006 - March 2007 compared with four in July 2005 - March 2006)

May 31 and June 1, 2007 meeting, Board of Trustees

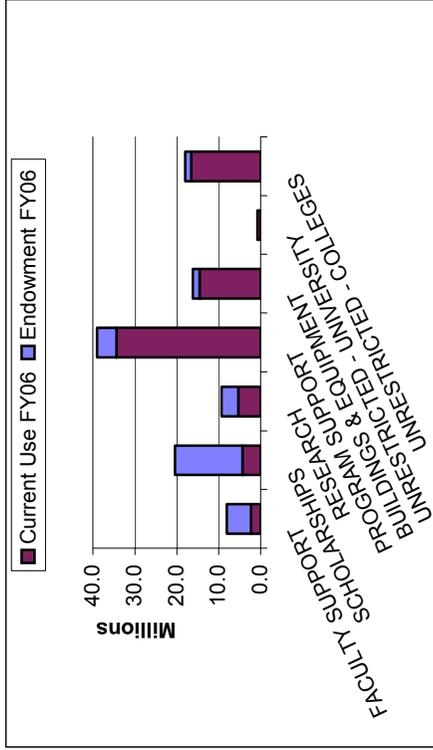
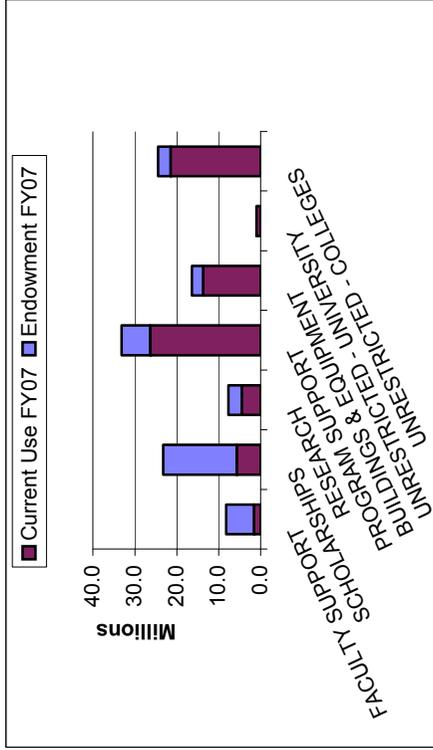
GIFT RECEIPTS BY PURPOSE

Dollars

July through April

	FY 2006-2007		FY 2005-06			
	<u>Current Use</u>	<u>Endowment</u>	<u>Current Use</u>	<u>Endowment</u>	<u>%Change</u>	
FACULTY SUPPORT	1,582,237	6,615,783	2,308,542	5,742,214	8,050,756	2
SCHOLARSHIPS	5,668,899	17,588,833	4,341,598	16,039,618	20,381,217	14
RESEARCH	4,446,736	3,189,818	5,341,707	3,994,401	9,336,108	(18)
PROGRAM SUPPORT	26,333,794	6,837,337	34,359,933	4,667,491	39,027,423	(15)
BUILDINGS & EQUIPMENT	13,738,886	2,655,623	14,577,266	1,582,171	16,159,437	1
UNRESTRICTED - UNIVERSITY	957,530	---	761,037	---	761,037	26
UNRESTRICTED - COLLEGES	21,445,928	2,987,005	16,551,289	1,449,825	18,001,114	36
TOTAL	\$74,174,010	\$39,874,399	\$78,241,372	\$33,475,720	\$111,717,092	2

*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



May 31 and June 1, 2007 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Endowed Funds

The William H. Davis, Dorothy M. Davis, and William C. Davis Foundation Research Endowment Fund in Cardiovascular and Pulmonary Medicine \$1,500,000.00
(Used to support faculty members in the fields of cardiovascular or pulmonary medicine within the Davis Heart and Lung Research Institute; provided by discretionary funds from DHLRI, the College of Medicine, and the Office of Health Sciences)

The College of Food, Agricultural, and Environmental Sciences Study Abroad Fund \$45,320.00
(Used to support undergraduate students participating in the College of Food, Agricultural, and Environmental Sciences-approved study abroad programs; provided by gifts from the Southard Foundation and family and friends of the college in honor of Dorothy Southard) (grandfathered)

Change in Description of Named Endowed Fund

The Gwen H. Kagey Endowed Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Designated Chair

The Det Norske Veritas (DNV) Designated Chair in Materials Science and Engineering \$120,000.00
(per yr for 3 yrs)
(Used to support studies in the area of corrosion on topics of interest and importance to DNV; provided by a gift from DNV Research and Innovation)

Establishment of Named Endowed Funds

The D.A. Dickey Scholarship in Engineering Fund \$252,418.96
(Used to provide merit scholarships to deserving undergraduates in the College of Engineering; provided by the residual of a unitrust from Ms. Jean E. Dickey)

James Homer Robinson Jr. Endowment Fund \$81,102.65
(Used by the University for general purposes; provided by unrestricted gifts from the estate of Ruth "Virginia" Robinson in memory of her son, James Homer Robinson Jr.)

The American Council of the Blind of Ohio Scholarship Fund \$50,100.00
(Used to provide scholarships for existing undergraduate or graduate students with preference for those studying to be educators for children who are visually impaired; provided by gifts from The American Council of the Blind of Columbus, Ohio)

The 86/61 Athletic Scholarship Fund \$50,000.00
(Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity football team; provided by gifts from Gary J. Marcinick and Richard M. Nash)

May 31 and June 1, 2007 meeting, Board of Trustees

The Heffner Scholarship Fund in Medicine (Used to provide scholarships to medical students based on financial need with preference given to students who have served in leadership roles that called upon their abilities to lead an organization in innovative ways; provided by gifts from The Heffner Fund of Columbus, Ohio)	\$50,000.00
Thomas J. Byers Memorial Scholarship Fund (Used to provide scholarship support for students in the Department of Molecular Genetics; provided by gifts from family, friends, and colleagues in memory of Dr. Thomas Jones Byers) (grandfathered)	\$27,940.00
David L. Kahler Power Equipment Endowed Scholarship Fund (Used to provide scholarships for undergraduates in the Department of Food, Agricultural and Biological Engineering and undergraduates in the power equipment technology program at the Agricultural Technical Institute; provided by gifts from David L. and Linda Kahler, members of their family, and others) (grandfathered)	\$27,623.00
Catherine Elizabeth Woods Dance Scholarship Fund (Used to provide scholarship support to an outstanding undergraduate or graduate student enrolled in the College of the Arts, Department of Dance, majoring in dance; provided by gifts in Catherine's memory from friends and family) (grandfathered)	\$27,535.00
James D. Brown Endowed Fund in Athletics (Used to provide unrestricted support for the golf program; provided by gifts from an anonymous donor) (grandfathered)	\$25,214.81
Lynda J. Heyl and Lester Barnhart Fund for Excellence (Used to provide financial aid to worthy full-time students on the Columbus campus without regard to financial need who are residents of Madison County, Ohio, but who may have attended a high school outside Madison County; provided by gifts from Lynda J. Heyl and Lester E. Barnhart) (grandfathered)	\$25,054.08
The Ronald Hodges MD and Paula Kimpton Hodges Scholarship Fund in Medicine (Used to provide scholarships to medical students based on academic merit and/or financial need; provided by gifts from Dr. Ronald Hodges and Paula Kimpton Hodges) (grandfathered)	\$25,000.00
The Junk Family Endowed Scholarship Fund (Used to provide scholarship support for one outstanding student in the College of Veterinary Medicine with preference given to a student from Fayette County, Ohio; provided by gifts from Dr. Gary Junk) (grandfathered)	\$25,000.00
The David and Ellen Stafman Scholarship Fund (Used to provide need-based scholarship support to undergraduate students in the Fisher College of Business with preference given to out-of-state students; provided by gifts from David and Ellen Stafman) (grandfathered)	\$25,000.00
The William S. Stinson Jr. Scholarship Endowment Fund (Used to support scholarships for undergraduate and/or graduate students enrolled in the Department of Food Science and Technology; provided by gifts from Dr. William S. Stinson Jr.) (grandfathered)	\$25,000.00

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The Ralph C. Tyler Memorial Engineering Scholarship Fund (Used to provide scholarships with particular attention to, but not limited to African-American students majoring in engineering, with additional preference being given to civil engineering majors and graduates of Cleveland, Ohio, area high schools; provided by gifts in his memory from family, friends, and employees of the Ralph Tyler Companies of Cleveland, Ohio) (grandfathered)	\$25,000.00
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Change in Name and Description of Named Endowed Fund

From: The Ohio Agricultural Research and Development Center Innovation Fund	
To: The Forest and Karen Muir OARDC Innovation Fund	
Total	\$2,407,308.50

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The William H. Davis, Dorothy M. Davis, and William C. Davis Foundation
Research Endowment Fund in Cardiovascular and Pulmonary Medicine

The William H. Davis, Dorothy M. Davis, and William C. Davis Foundation Research Endowment Fund in Cardiovascular and Pulmonary Medicine at The Dorothy M. Davis Heart and Lung Research Institute (DHLRI) was established June 1, 2007, by the Board of Trustees of The Ohio State University, with discretionary funds from the DHLRI, the College of Medicine, and the Office of Health Sciences.

The annual distribution from this fund shall provide annual support for faculty members in the fields of cardiovascular or pulmonary medicine within The Dorothy M. Davis Heart and Lung Research Institute at The Ohio State University. The number of annual awards distributed and the selection of the recipients will be recommended by the director of the DHLRI in consultation with the director's executive cabinet, and approval of the dean of the College of Medicine and of the senior vice president for Health Sciences. The activities of the recipients will be reviewed no less than annually by the director of DHLRI and the director's executive cabinet to determine compliance with the intent of the endowment.

Research activities to be supported shall include salary, research personnel, equipment, supplies, and other necessary expenses of an active researcher. Each recipient will decide how to utilize this support with the approval of the director of The Dorothy M. Davis Heart and Lung Research Institute.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine in consultation with the director of The Dorothy M. Davis Heart and Lung Research Institute. Any such alternate distributions shall be made in a

May 31 and June 1, 2007 meeting, Board of Trustees

manner as nearly aligned with the original intent as good conscience and need dictate.

Amount Establishing Endowment: \$1,500,000.00

The College of Food, Agricultural, and Environmental Sciences Study Abroad Fund

The College of Food, Agricultural, and Environmental Sciences Study Abroad Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University with gifts from the Southard Foundation and family and friends of the College in honor of Dorothy Southard.

The annual distribution from this fund shall be used to support the College of Food, Agricultural, and Environmental Sciences (FAES) undergraduate students participating in FAES-approved study abroad programs. Uses shall include, but not be exclusively for: transportation, books, fees, and tuition. The use of the fund shall be directed by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$45,320.00 (grandfathered)

Change in Description of Named Endowed Fund

The Gwen H. Kagey Endowed Scholarship Fund

The Gwen H. Kagey Endowed Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University with gifts from the estate of Gwen H. Kagey (B.A. Theater, 1975). Gwen was a faculty member in the Department of Dance and was a frequent visitor to the College of Humanities office. The description was revised June 1, 2007.

The annual distribution from this fund shall be used to provide support for undergraduate or graduate-level students in the Department of African-American and African Studies to attend conferences, workshops, study abroad programs, and other activities as approved by the dean of the College of Humanities in consultation with the chairperson of the Department of African-American and African Studies.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Humanities in conjunction with the chairperson of the Department of African-American and African Studies. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Designated Chair

The Det Norske Veritas (DNV) Designated Chair in Materials Science and Engineering

The Det Norske Veritas (DNV) Designated Chair in Materials Science and Engineering was established June 1, 2007, by the Board of Trustees of The Ohio State University with funds from a gift to The Ohio State University Foundation from DNV Research and Innovation. The generosity of DNV Research and Innovation is recognized and appreciated.

Funds from the gift will support studies by the designated chair in the area of corrosion on topics of interest and importance to DNV.

Appointment for a three-year term will be recommended by the dean of the College of Engineering to the executive vice president and provost, and the Board of Trustees for their final approval. The chair holder may be reappointed to another term following favorable assessment of the holder's academic and research performance, and accomplishments, during an appointment, and subject to the availability of funding.

Yearly Funding Amount:	\$120,000.00
Total Commitment:	\$360,000.00

The D.A. Dickey Scholarship in Engineering Fund

The D.A. Dickey Scholarship in Engineering Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with the residual of a unitrust from Ms. Jean E. Dickey (B.S., 1944) in memory of her late father, D.A. Dickey (B.E.E., 1916).

The annual distribution from this fund shall be used by the dean of the College of Engineering to provide merit scholarships to deserving undergraduates in the College. Students selected as D.A. Dickey Scholars will be eligible for renewal pending a review of their academic progress. The dean will be responsible for administering these scholarships in cooperation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$252,418.96

James Homer Robinson Jr. Endowment Fund

The James Homer Robinson Jr. Endowment Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with unrestricted gifts from the estate of Ruth "Virginia" Robinson in memory of her son, James Homer Robinson Jr.

The annual distribution from this fund shall be used by the University for general purposes at the discretion of the president and the senior vice president for Business and Finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the president and by the senior vice president of Business and Finance of the Ohio State University Foundation. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$81,102.65

The American Council of the Blind of Ohio Scholarship Fund

The American Council of the Blind of Ohio Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the American Council of the Blind of Ohio (ACB-Ohio) of Columbus, Ohio.

The annual distribution from this fund shall provide scholarships for existing undergraduate or graduate students who have a minimum 3.0 grade point average. It is the donor's desire that qualified students demonstrate their enrollment in an academic major or program through which they are studying to be educators for children who are visually impaired. If such an applicant does not exist in a current academic year then it is the donor's desire that visually impaired students may become eligible for this scholarship. It is the donor's

May 31 and June 1, 2007 meeting, Board of Trustees

preference that qualified students be residents of Ohio. Qualified students may be enrolled as full-time or part-time students and at either the main campus or a regional campus.

The scholarship shall be distributed equally over three quarters of the academic school year for expenses such as the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial aid awards. It is the donor's desire that the scholarships be awarded in the minimum amount of \$2,000 each. Renewability is contingent on the recipients' reapplication to be considered in a competitive and annual selection process.

The Office of Student Financial Aid will administer this scholarship fund in consultation with the College of Education and Human Ecology, the Office of Disability Services, and the ACB-Ohio. Any unused annual distribution shall be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The donor desires that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid in consultation with the donor. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,100.00

The 86/61 Athletic Scholarship Fund

The 86/61 Athletic Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gary J. Marcinick (B.S.Bus.Adm., 1986) and Richard M. Nash.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as

May 31 and June 1, 2007 meeting, Board of Trustees

nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$50,000.00
Total Commitment:	\$100,000.00

The Heffner Scholarship Fund in Medicine

The Heffner Scholarship Fund in Medicine was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from The Heffner Fund of Columbus, Ohio.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students in the College of Medicine based on financial need, with preference given to students who have served in leadership roles that called upon their abilities to lead an organization in innovative ways, propelling the organization to excellence. The selection shall be made by the recommendation of the dean of the College of Medicine in consultation with the senior vice president for Health Sciences and with the College of Medicine Committee for Scholarship Awards and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$50,000.00
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Thomas J. Byers Memorial Scholarship Fund

The Thomas J. Byers Memorial Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and colleagues in memory of Dr. Thomas Jones Byers. This is a fitting tribute to the memory of Professor Byers, who was renowned for his concern for students and his tireless efforts on their behalf.

The annual distribution from this fund shall provide scholarship support for students in the Department of Molecular Genetics in the College of Biological Sciences. Scholarship recipients shall be selected by the dean of the College of Biological Sciences in consultation with the chairperson of the Department of Molecular Genetics and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

May 31 and June 1, 2007 meeting, Board of Trustees

assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Biological Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,940.00 (grandfathered)

David L. Kahler Power Equipment Endowed Scholarship Fund

The David L. Kahler Power Equipment Endowed Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David L. (B.S., 1969) and Linda Kahler, members of their family, and others.

The annual distribution from this fund shall be divided equally between scholarships in the Department of Food, Agricultural, and Biological Engineering and the Agricultural Technical Institute (ATI). Scholarships in the Department of Food, Agricultural, and Biological Engineering shall be awarded to undergraduates with the first priority for students interested in a career in power equipment. Recipients will be selected by the chairperson of the Department of Food, Agricultural, and Biological Engineering, the Undergraduate Scholarship Committee, and the Office of Student Financial Aid. Scholarships at ATI shall be awarded to students in the power equipment technology program, specifically for incoming freshmen as an enticement for them to enroll at ATI. Recipients will be selected by the director of the Agricultural Technical Institute, the scholarship committee, and the coordinator of Financial Aid at ATI in consultation with the Office of Student Financial Aid.

Should scholarships in the areas designated above not be needed, the donor prefers that the distribution be used for programs in the Department of Food, Agricultural, and Biological Engineering or other programs at ATI as designated by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or his/her successor in consultation with the chairperson of the Department of Food, Agricultural, and Biological Engineering as well as the director of the Agricultural Technical Institute in Wooster.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation

May 31 and June 1, 2007 meeting, Board of Trustees

Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,623.00 (grandfathered)

Catherine Elizabeth Woods Dance Scholarship Fund

The Catherine Elizabeth Woods Dance Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in Catherine's memory from friends and family.

Catherine grew up surrounded by music and dance became her life's passion. By age three she was studying dance; her dedication to dance and her talent grew through the years. Catherine dreamed of becoming a professional dancer; after graduating from high school, she moved to New York City to pursue her dream. In New York, she continued her diligent study of dance, took vocal lessons, trained faithfully, and attended auditions relentlessly. Her family wishes to honor her memory and continue her dedication to dance by establishing this endowment to assist others in their pursuit of dance careers.

The annual distribution from this fund shall be used to provide scholarship support to an outstanding undergraduate or graduate student enrolled in the College of the Arts, Department of Dance, majoring in dance with aspirations of becoming a professional dancer. Scholarship recipients shall be selected by the chairperson of the Department of Dance in consultation with the dean of the College of the Arts and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,535.00 (grandfathered)

James D. Brown Endowed Fund in Athletics

The James D. Brown Endowed Fund in Athletics was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor. In the future, other donors who wish to support the golf program may give to this fund.

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The annual distribution from this fund shall be for unrestricted use by the varsity golf coaches in the Department of Athletics with approval from the director of Athletics or his/her designee.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$25,214.81 (grandfathered)
Total Commitment:	\$50,000.00

Lynda J. Heyl and Lester Barnhart Fund for Excellence

The Lynda J. Heyl and Lester Barnhart Fund for Excellence was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lynda J. Heyl and Lester E. Barnhart.

The annual distribution shall be added to the principal until the fund's market value reaches \$50,000, after which 80% of the annual distribution shall be used to provide financial aid to one or more worthy full-time students on the Columbus campus without regard to financial need who are residents of Madison County, Ohio, but who may have attended a high school outside Madison County. Candidates must demonstrate exemplary commitment to leadership and service to the campus community while attending The Ohio State University; the award is renewable for recipients who meet this criteria. Recipients shall be selected by the Office of Student Financial Aid.

Twenty percent (20%) of the annual distribution shall be returned to the principal annually. In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$25,054.08 (grandfathered)
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The Ronald Hodges MD and Paula Kimpton Hodges Scholarship Fund in Medicine

The Ronald Hodges MD and Paula Kimpton Hodges Scholarship Fund in Medicine was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Ronald Hodges (B.S., 1968; M.D., 1972) and Paula Kimpton Hodges, R.N., M.S.N., F.N.P., of Danville, Virginia.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students in the College of Medicine based on academic merit and/or financial need. The selection shall be made by the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine in consultation with the College of Medicine Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Junk Family Endowed Scholarship Fund

The Junk Family Endowed Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Gary Junk (B.S.Agr., 1970; D.V.M., 1975) of Washington Courthouse, Ohio.

The annual distribution from this fund shall provide scholarship support for one outstanding student in the College of Veterinary Medicine, with first preference going to a student from Fayette County, Ohio. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid and the associate dean for Student Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of

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the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The David and Ellen Stafman Scholarship Fund

The David and Ellen Stafman Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David (B.S.Bus.Adm., 1979) and Ellen Stafman of Deerfield, Illinois.

The annual distribution from this fund shall provide need-based scholarship support to an undergraduate student(s) in The Max M. Fisher College of Business with preference given to out-of-state students. Selection of the recipient(s) shall be made by the director of the Undergraduate Programs Office in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The William S. Stinson Jr. Scholarship Endowment Fund

The William S. Stinson Jr. Scholarship Endowment Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. William S. Stinson Jr. (B.S., 1961; M.S., Horticulture 1964; Ph.D., 1966) of Lakeland, Florida.

The annual distribution from this fund shall be used to support scholarships for undergraduate and/or graduate students enrolled in the Department of Food Science and Technology in the College of Food, Agricultural, and Environmental Sciences. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Ralph C. Tyler Memorial Engineering Scholarship Fund

The Ralph C. Tyler Memorial Engineering Scholarship Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation in memory of Ralph C. Tyler, P.E., P.S. (B.C.E., 1948), with gifts from family, friends, and the employees of the Ralph Tyler Companies of Cleveland, Ohio.

The annual distribution from this fund shall be used to support educational diversity at the University consistent with the University's mission and admissions policy. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to African-American students who have been accepted for admissions at the University and are majoring in engineering. Additional preference will be given to civil engineering majors and graduates of Cleveland, Ohio, area high schools. Renewal will depend upon suitable progress towards a bachelor of science degree in an engineering field. The award recipients shall be chosen by the dean of the College of Engineering in consultation with College's Minority Engineering Office and the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name and Description of Named Endowed Fund

The Forest and Karen Muir OARDC Innovation Fund

The Ohio Agricultural Research and Development Center Innovation Fund was established March 1, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Forest (Ph.D., 1967) and Karen Muir of Wooster, Ohio. The name and description were revised June 1, 2007.

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The annual distribution from this fund shall be used by the director of the Ohio Agricultural Research and Development Center to enhance and foster innovative concepts and visions that impact and advance excellence in agriculture. Unused distribution shall be reinvested in the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Ohio Agricultural Research and Development Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

**APPOINTMENT OF INVESTMENT MANAGERS AND
REALLOCATION OF FUNDS**

Resolution No. 2007-150

Synopsis: Approval of the Appointment of Investment Managers and reallocation of funds is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external Investment Managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers on April 6, 2007:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following changes shall be made:

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	<u>Allocation as of 4/30/07</u>	<u>Changes</u>	<u>Revised Allocation</u>
<u>Domestic Large Cap Equity</u>			
State Street S&P 500 Index	\$213,841,409	(\$95,000,000)	\$118,841,409
<u>Domestic Mid Cap Equity</u>			
Meeder 100	\$104,586,473	(\$15,000,000)	\$89,586,473
Meeder Enhanced	\$46,858,382	(\$5,000,000)	\$41,858,382
State Street Extended Index	\$100,053,000	(\$60,000,000)	\$40,053,000
<u>Domestic Small Cap Equity</u>			
Nicholas Applegate Small Cap	\$91,110,185	(\$25,000,000)	\$66,110,185
State Street Russell 2000 Index	\$81,416,381	(\$70,000,000)	\$11,416,381
State Street Russell 2000 Value Index	\$49,278,997	(\$49,278,997)	0
<u>International Equity</u>			
State Street International Alpha Select	0	\$110,000,000	\$110,000,000
<u>Domestic Fixed Income</u>			
State Street Govt/Credit Index	\$76,244,414	(\$76,244,414)	0
State Street Aggregate Index	0	\$10,000,000	\$10,000,000
<u>High Yield Fixed Income</u>			
Commonfund High Yield	\$27,014,943	(\$20,000,000)	\$7,014,943
<u>International Fixed Income</u>			
State Street World Ex-US Index	\$21,347,725	\$5,000,000	\$26,347,725
<u>Real Estate</u>			
State Street REIT Index	\$91,148,468	\$33,000,000	\$124,148,468
<u>Absolute Return Funds</u>			
Commonfund Hedged Investors	\$73,238,461	(\$40,000,000)	\$33,238,461
Sirios	0	\$15,000,000	\$15,000,000
Och Ziff	0	\$30,000,000	\$30,000,000
<u>State Street Global Index-Placeholder</u>	0	\$30,000,000	\$30,000,000
<u>Venture Capital/Private Equity</u>			
JMI Equity Fund VI	0	\$10,000,000	\$10,000,000
Kelso VIII	0	\$10,000,000	\$10,000,000
<u>State Street Global Index-Placeholder</u>	0	\$125,000,000	\$125,000,000
<u>Natural Resources</u>			
State Street Global Index-Placeholder	0	\$70,000,000	\$70,000,000

(See Appendix LIX for background information, page 1279.)

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**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION
CONTRACTS AND TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2007-151

APPROVAL TO ENTER INTO DESIGN CONTRACTS
JOURNALISM BUILDING AND DERBY HALL - RENOVATION
POSTLE HALL – DEAN'S OFFICE RENOVATION
RHODES HALL – 10TH AND 11TH FLOOR EPILEPSY MONITORING UNIT
UNIVERSITY HOSPITALS – EMERGENCY DEPARTMENT EXPANSION

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APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

LIMA CAMPUS – AGRICULTURAL BUILDING ADDITION
MORRILL TOWER – FRESH EXPRESS
POSTLE HALL – DEAN'S OFFICE RENOVATION
SMITH LABORATORY – THIRD FLOOR RENOVATION PHASE I
RHODES HALL – 10TH AND 11TH FLOOR EPILEPSY MONITORING UNIT

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

MADISON COUNTY AGRICULTURAL SOCIETY

Synopsis: Authorization to enter into design and construction contracts and to enter into a joint use agreement as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

Journalism Building and Derby Hall – Renovation (N/A)	\$1.5M	College General Funds
Postle Hall – Dean's Office Renovation (N/A)	\$0.3M	Dentistry Operating and Development Funds
Rhodes Hall – 10 th and 11 th Floor Epilepsy Monitoring Unit (N/A)	\$0.7M	OSUMC Health Systems
University Hospitals – Emergency Department Expansion (05-06 Capital Request)	\$1.9M	OSUMC Health Systems

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Lima Campus – Agriculture Building Addition (05-06 Capital Request)	\$1.3M	College General Funds
Morrill Tower – Fresh Express (05-06 Capital Request)	\$0.5M	Student Affairs Operating Funds
Postle Hall – Dean's Office Renovation (N/A)	\$0.3M	Dentistry Operating and Development Funds
Rhodes Hall – 10 th and 11 th Floor Epilepsy Monitoring Unit (N/A)	\$0.7M	OSUMC Health Systems
Smith Laboratory - Third Floor Renovation Phase I (N/A)	\$0.5M	Wright Center Grant

WHEREAS in accordance with the rules of the Ohio Board of Regents, the University desires to enter into a joint use with the Madison County Agricultural Society for the following project:

OSU Extension Safety Improvements in Madison County	\$0.09M	Capital Appropriation: CAP-745
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**Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts and to enter into a joint use agreement for the projects listed above in accordance with

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established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix LX for background information and maps, page 1291.)

LONG-TERM LEASE RENEWAL

Resolution No. 2007-152

CREATIVE LIVING FACILITY
150 WEST 10TH AVENUE
COLUMBUS, OHIO

Synopsis: Authorization is requested for granting a renewal option to a long-term ground lease to Creative Living Housing Corporation, at 150 West 10th Avenue, Columbus, Ohio.

WHEREAS Creative Living Housing Corporation requests that the Board of Trustees of The Ohio State University grant an additional renewal term of 25 years to the lease of real property currently in place between the parties; and

WHEREAS Creative Living Housing Corporation has exercised its existing right to renew the lease and requests an additional renewal term of 25 years; and

WHEREAS the leased premises is used by Creative Living Housing Corporation to provide housing for students with physical disabilities; and

WHEREAS this long-term lease will be for a 25-year renewal term, at an annual rent of \$1.00 per year, and the lease of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a long-term ground lease with Creative Living Housing Corporation for the real property, as improved, at 150 West 10th Avenue, Columbus, Ohio, upon such additional terms and conditions as shall be in the best interest of the University.

(See Appendix LXI for background information and map, page 1303.)

GIFT OF REAL PROPERTY - ATI

Resolution No. 2007-153

HAWK'S NEST GOLF COURSE
2800 EAST PLEASANT HOME ROAD, CRESTON, OHIO

Synopsis: Authorization to accept a gift of improved real property, parcel number 07-00180.000, located at 2800 East Pleasant Home Road, Creston, Ohio, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to accept a gift of improved real property located at 2800 East Pleasant Home Road, Creston, Ohio, and owned by Earl and Betty Hawkins; and

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WHEREAS the appropriate University offices have determined that accepting the gift of this property is in the best interest of the University; and

WHEREAS funding for the maintenance and operation of this property will be provided by The Ohio State University Agricultural Technical Institute (ATI), Wooster:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, in the name of the State of Ohio for the use of The Ohio State University, to accept the gift of improved real property located at 2800 East Pleasant Home Road, Creston, Ohio, from Earl and Betty Hawkins, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix LXII for background information, page 1305.)

COLUMBUS CAMPUS FISCAL YEAR 2008 USER CHARGES

Resolution No. 2007-154

Synopsis: Approval of the Columbus Campus Fiscal Year 2008 User Charges, is proposed.

WHEREAS the Fiscal Year 2008 increase in user charges for self-supporting units on the Columbus Campus including the Recreation fee, Student Health Insurance fee, and the room and board charge, as described on the accompanying text and tables, have been reviewed and recommended following appropriate consultation within the University; and

WHEREAS the University Health System has recommended a 7.6% weighted average increase in charges for services provided through the system in Fiscal Year 08; and

WHEREAS the Columbus Campus Supplemental Instructional Fees have been reviewed and presented for a first reading; and

WHEREAS Tuition, Subsidy and Supplemental Instructional Fee recommendations are not yet complete and will be forthcoming following the passage of the State Biennial Budget:

NOW THEREFORE

BE IT RESOLVED, That Fiscal Year 08, non-instructional user fees for the Columbus Campus and charges for the Health System services, as described in the accompanying text and tables, be approved.

(See Appendix LXIII for background information, page 1313.)

INTERIM BUDGET FOR FISCAL YEAR 2008

Resolution No. 2007-155

Synopsis: Authorization to make expenditures in Fiscal Year 2008 is proposed.

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WHEREAS the University has not yet finalized its operating budget for Fiscal Year 2008; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for Fiscal Year 2008 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2007, pending the adoption of the General Funds Budget for Fiscal Year 2008 at the July Board of Trustees meeting and the Current Funds Budget for FY 2008 at the September Board of Trustees meeting.

Upon motion of Amb. Ong, seconded by Ms. Shackelford, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Shackelford, and Marbley.

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EASEMENTS

Resolution No. 2007-156

COLUMBUS SOUTHERN POWER COMPANY, AT&T OHIO, TIME
WARNER TELECOM OF OHIO, L.L.C. -- RESIDENCES AT LANE AND KENNY
LENNOX RETAIL LLC – 1570 OLENTANGY RIVER ROAD
EMBARQ CORPORATION – OSU, LIMA
AMERICAN ELECTRIC POWER – WOOSTER, OH
BOARD OF COUNTY COMMISSIONERS OF WAYNE COUNTY, OHIO –
WOOSTER, OH

Synopsis: Authorization to grant various easements is proposed.

WHEREAS the following companies have requested easements for the residences at Lane Avenue and Kenny Road:

Columbus Southern Power Company has requested a 10 foot wide by approximately 497 foot long easement area to run electric power lines into and through the project, for a term of 25 years;

AT&T Ohio has requested a 10 foot wide by approximately 497 foot long easement area to run telephone lines into and through the project, for a term of 25 years;

Time Warner Telecom of Ohio, LLC has requested a 10 foot wide by approximately 497 foot long easement area to run cable television lines into and through the project, for a term of 25 years; and

WHEREAS the following company has requested an easement for the commercial shopping center Lennox Station at 1570 Olentangy River Road, Columbus, Ohio:

Lennox Retail LLC has requested a 4,878.72 square feet, or 0.112 acre easement, for a term of 25 years, beginning July 15, 2007, for use in the parking lot supporting.

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The easement area requested is not adjacent to the Columbus Campus and is located west of State Route 315 and north of the Intersection of Olentangy River Road and King Avenue and the property is surplus to the University with no established University use in the University Master Plan.

Lennox Retail LLC needs the 0.112 acre parcel for use in the parking lot of its commercial development and will pay consideration in the amount of \$106,722 for the easement; and

WHEREAS Embarq Corporation has requested a 15 foot wide by 3,061.3 foot long easement area on the west side of Reservoir Rd. and the south side of Thayer Rd., for a term of 25 years; and

WHEREAS the following companies have requested easements for the Ohio Agricultural Research and Development Center:

American Electric Power Company has requested an easement 30 foot wide by 825 foot along Oil City Road and connecting to the Krauss Dairy Center, for a term of 25 years;

Wayne County Commissioners have requested an easement on 0.005 acres along Prairie Lane Road, for a term, beginning upon execution of the easement and continuing until completion of all required improvements, approximately 6 months after first entry on the property; and

WHEREAS these easements will serve and benefit the development projects and the appropriate University offices have determined that the grant of these easements are in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant the above easements upon such terms and conditions as are in the best interest of the University.

Upon motion of Mr. Brass, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes cast by Trustees Cloyd, Hendricks, McFerson, Ong, Borror, Wexner, O'Dell, Shumate, Fisher, Schottenstein, Brass, Shackelford, and Marbley, and one abstention cast by Trustee Hicks.

(See Appendix LXIV for maps, page 1319.)

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HONORARY DEGREES

Resolution No. 2007-157

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

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Karen A. Holbrook

Doctor of Education

and

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

William J. Clinton

Doctor of Public Service

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

Upon motion of Mr. McFerson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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DISTINGUISHED UNIVERSITY PROFESSORS PRESENTATION

Provost Barbara R. Snyder:

For the Board's approval, I have the great pleasure of recommending the designation of the title *Distinguished University Professor* for two of Ohio State's finest scholars. This honorific, permanent title is the University's highest honor for a senior faculty member and, since its inception in 1987, has been awarded to only 36 faculty members, including today's recipients. The selection process includes nominations by Ohio State faculty colleagues, with a screening process by the dean of the nominee's college, with support letters from scholars in the global community, and final recommendations by our own distinguished faculty.

This year's selection committee members were: Kevin R. Cox, Distinguished University Professor, from the Department of Geography, and he was the convener; Clara Bloomfield, Distinguished University Professor, in the Division of Hematology and Oncology, Department of Internal Medicine; Richard Dick, the Ohio Eminent Scholar in Soil Ecology, from the School of Environment and Natural Resources; Hamish L. Fraser, the Ohio Eminent Scholar in High Temperature Structural Materials, from the Department of Materials Science and Engineering; and Karin Musier-Forsyth, the Ohio Eminent Scholar in Macromolecular Structure, from the Department of Chemistry.

The Office of Academic Affairs provides an annual award of \$10,000 for three years to each of the Distinguished University Professors, and they automatically become members of the President's and Provost's Advisory Committee, which we call the PPAC. Both Karen and I have enjoyed meeting with this group and receiving wise and valued counsel from the distinguished scholars who attend those meetings.

I'm going to tell you a little bit about each of our honorees, and then we'll see a short video. I would ask the Chairman of the Board and President Holbrook to join the honorees and their colleagues for pictures while I introduce them.

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Professor Avner Friedman, Distinguished Professor of Mathematical and Physical Sciences, is joined by Dean Rick Freeman, from the College of Mathematical and Physical Sciences, Professor David Goss, chairperson of the Department of Mathematics, and Associate Executive Dean Edward Adelson from the Colleges of the Arts and Sciences. Professor Friedman is the director of the Mathematical Biosciences Institute here at Ohio State.

One of his nominators wrote that “he has taken a leading role in identifying new mathematical challenges arising from problems in biosciences.” A portion of his work includes research on tumor growth and other issues related to cancer and immunology. As a scholar from the University of Auckland in New Zealand wrote, “[a]lmost single-handedly Avner came up with the idea [of the Mathematical Biosciences Institute], put a group together to help with various aspects of the proposal, negotiated with OSU and [the National Science Foundation], and was successful at forming the most significant institute in mathematical biosciences in the world.”

Professor Friedman is a member of the National Academy of Sciences, a distinction held by only nine Ohio State faculty members; as well as the American Academy of Arts and Sciences, an honor held by ten faculty and one Trustee, Mr. Wexner. Professor Friedman was also awarded the prestigious Sloan and Guggenheim Fellowships and has written more than 400 research articles and 20 books.

I would next like to introduce Professor Geoffrey Parker, the Andreas Dorpalen Designated Professor in European History, who is joined today by Dean John Roberts, from the College of Humanities, Professor Peter Hahn, chairperson of the Department of History, and Associate Executive Dean Edward Adelson from the Colleges of the Arts and Sciences.

As his nominator wrote, “[Professor] Parker boasts a record of publications second to none -- 33 books, 11 review articles, 88 other articles and book chapters, and over 170 book reviews in three distinct fields: European History, Military History, and World History.” One nominator wrote that he “is unquestionably one of the outstanding historians of his generation.” And another wrote, “Professor Parker is one of the greatest and most productive historians of our age, and simply towers over all his contemporaries in the field of early-modern European and world history.” And yet another wrote that he is “the best historian of Spain alive today.”

He is also considered “a stellar teacher.” Last year, he won the University’s highest honor for teaching excellence, the Alumni Award for Distinguished Teaching. He has also received two knighthoods from the Spanish government -- one from the King of Spain and the other from the Spanish Prime Minister. It is an interesting thing that is probably not true of any other faculty member at The Ohio State University.

[Video presentation]

Provost Snyder:

Thank you, Dr. Cloyd and Dr. Holbrook, for presenting the medallions and plaques. I will start with Dean Rick Freeman and ask him to say a few words about Avner Friedman.

Dean Richard R. Freeman:

Thank you, Provost Snyder. Ladies and gentlemen of the Board, it is always a pleasure to be in front of you for reasons that are as important to

May 31 and June 1, 2007 meeting, Board of Trustees

Ohio State University and to the College of Mathematics and Physical Sciences as this is. As you have seen, Avner Friedman is rather remarkable. Former chairperson and now NSF director, Peter March, was on the video and summed it up very nicely -- Avner is a man who is "one in a million."

One of our big difficulties has grown out of Avner's success. Avner not only started MBI here and won the only Math and Biological Institute funded by the National Science Foundation anywhere in the country, he was successful this last year in beating a remarkable come from behind renewal of the Math and Biological Institute. It has been renewed for three years. The National Science Foundation started out by telling us that they were considering doing away with these institutes, but because of Avner's leadership and ability to get out in front and gather the necessary people and support, we now have it again for three years.

The problem that he has presented to us is that the National Science Foundation -- in looking at Avner and not realizing that years on one's resume mean nothing when you have the energy of Avner Friedman -- has told us that they want us to work over the next three years and find someone to be able to take Avner's place as director at the end of the three years, at which point we will be considered for a five-year renewal. I emphasize that this is so unique -- and President Holbrook has spoken to this many times -- that this is an institute which carries with it so much prestige and is so much now associated with Ohio State that we really can't afford to lose it. I am presented with an interesting problem. The problem is that I am chairman of the search committee to find a replacement for Avner. With Avner's help, we have identified international scientists to be on this search committee and each of them has told me this will be an impossible job. So we are faced with both the good and the bad. Avner has brought this wonderful institute to us, he has made it successful and has led a renewal, which is an outstanding accomplishment for Ohio State. It exists because of Avner and now we have to find his replacement.

Professor Avner Friedman:

I would like to thank the Board of Trustees, the President, and the Provost for this honor. I would like to thank my dean, my immediate boss, for all his nice comments. I'd like to take this opportunity to tell you about myself and since some people have already told you a little about me, I will speak more about my vision as a mathematician.

Some people like to divide mathematics into pure and applied. This is not uncommon with other disciplines, as well: Theoretical Physics and Applied Physics, and Theoretical Computer Sciences and Applied Computer Sciences. I believe that setting up such fences within a discipline or even among disciplines is not very healthy. My wife, who is here today, received her Ph.D. degree in Mathematics Education from the University of Chicago, once showed me a quote from the University of Chicago educator John Dewey. I never had a chance to meet him, because he belongs to several generations ago, but in 1900 in a book about Chicago society he had a very interesting quote:

"We do not have a series of stratified earths, one which is mathematical, another physical, another historical, etc. We should not be able to live long in any one taken by itself. We live in a world where all sides are bound together. All studies grow out of relations in the one great common world."

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I began my career in what one may call “pure mathematics,” but over the years I became interested in applications of mathematics in science and technology. When I took the position as director of the Institute of Mathematics and its Application at the University of Minnesota, I then started to initiate interdisciplinary programs in mathematics and material sciences, mathematical imaging, multimedia, mathematical geophysics, and so on, and initiated research with industry. We had post-doctoral students who worked with industry and they were mathematicians.

During those years it gradually became clear to me that biology was the future frontier of mathematics. For example, if you look at physics and look at one drop of water, you understand water in a glass or in the ocean – water is water no matter where it is – but it is not the same in biology. One error in 3 billion nucleic acids may have detrimental effects on the life of a person. This shows you that biology is a concern of what happens at the molecular level than the individual molecules. There is so much data that has been accumulated at the molecular level by biologists that there is a need to gain knowledge out of all of this data. This is where mathematics and statistics are coming in, by trying to model this experiment based on data that can allow progress in the biological sciences.

When NSF called for new proposals for mathematical institutes in 2000, it was immediately clear to me that there was a need to propose such an institute devoted to the biosciences, so I contacted OSU. Why OSU? The Mathematics Department had just won a “strategic investment award” in an internal OSU competition -- very much like Provost Snyder did with the TIE money, but on a smaller scale. The person that was instrumental in this was Peter March, whom you saw on the video. This was already something that provided some new positions in mathematical biology and computational mathematics, both important ingredients. The Math and Statistics Departments had several people already in this interdisciplinary field and the University administration was very supportive. All of these ingredients made OSU a place to come to. When I came here, I was surprised to find that the Medical School was embarking on a very ambitious path to bring excellent, first-rate people from the east coast, Harvard Medical School, Philadelphia, and Thomas Jefferson to OSU to work with them.

The Mathematical Biosciences Institute (MBI) has 600 – 700 visitors a year, runs annual programs on themes – this year’s is System Physiology, next year it is Bioengineering, and then Developmental Biology. We have 15 post-docs who work with mentors from mathematics/statistics and the biosciences. We have now started a curriculum development in mathematical biology for both undergraduate and graduate students. And this is only the beginning!

We have a workshop that started this morning, so this is my second speech today. My first speech was welcoming the attendees to the workshop -- “Over the Fence: Mathematicians and Biologists Talk About Bridging the Curricular Divide.” It is a very exciting topic and very exciting for colleges and university professors to become teams -- for math and biologists to talk about their experiences.

Again, I would like to thank you for this honor which I view as a vote of confidence in our mission. Thank you.

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Provost Snyder:

Thank you, Professor Friedman. Now let me turn to Professor Parker and first to his dean, John Roberts, to say a few words about him and then we will hear from Professor Parker himself.

Dean John W. Roberts:

Thank you and good morning. I am very pleased to have this opportunity to say a few words about Geoffrey Parker. While I can only imagine the personal satisfaction that being named Distinguished University Professor brings to Geoffrey and his family, I can say that his colleagues in the College of Humanities view this recognition as a source of pride for all of us. We believe strongly that it is a fitting way to recognize the accomplishments of one of our most talented scholars and teachers for achievements that will astound and impress. Of all the adjectives that one could use to describe Geoffrey Parker's career, none seems more appropriate than "distinguished." He is at the height of an illustrious career that shows no signs of abating.

He came to Ohio State after having established himself as a major scholar in his field at some of the finest institutions of higher learning in the world, including Cambridge and Yale Universities. After such an auspicious beginning of his career, we can only consider ourselves fortunate that he chose to join our Department of History where his presence has only served to enhance the excellence associated with historical study at Ohio State.

As one of his peer recommender's notes, "Geoffrey is a distinguished scholar who is generally considered to be one of the very top historians of his generation and one of a select group which has completely transformed the field of early modern European Studies." He has deservedly earned this distinction through the sheer volume and consistently high quality of his scholarly publications, which have in turn established him as one of the world's leading authorities in the broad field of European history. In addition, due to the breadth of his work, Geoffrey's equally well-known to historians who work in other historical fields on both sides of the Atlantic, especially those in the areas of military history, political history, history of religion, world history, and now environmental history.

I would conclude by saying that, to his colleagues in the college and his department, Geoffrey's greatest claim to the title of Distinguished Professor is the fact that he is a wonderful colleague who consistently demonstrates an incredible willingness to contribute to this community and its students. Whether he is teaching the introductory sequence in Western Civilization or a graduate seminar, serving on a departmental search committee or University task force, or advising an undergraduate honors thesis or one of his many doctoral dissertation students, Geoffrey approaches these tasks with enthusiasm, a sense of purpose, and a commitment to excellence that characterizes a Distinguished University Professor.

On behalf of myself and all of his colleagues in the College of Humanities, I want to express our sincere appreciation to the Board of Trustees for recognizing the many contributions of Geoffrey Parker to his students, his profession, and The Ohio State University. Thank you.

Professor N. Geoffrey Parker:

Let me begin by thanking Dean Roberts, Birgitte Sølund, who hired me, David Cressy, my friend for thirty years who wrote the nomination, and Kate

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Epstein, who realized as I did that the only way to succeed in academic life is to go from Yale to OSU. I would like to thank all of them for that inspiring, but, obviously, unrealistic praise. My parents died 20 years ago and I still miss them every day, but especially today. If they heard all of those kind words, my father would have been proud and my mother would have believed them. President Holbrook, you probably have heard that line so many times since we first met when Dick Sisson and I came to ask your support for a series of eight lectures here at OSU to commemorate Ohio's Bicentennial in 2003. You graciously agreed, and so the lecturers came, two of them introduced by you. All eight talks and your introductions can still be seen and heard on the Bicentennial website.

One month ago, on May Day, you and Provost Snyder arrived in the middle of one of our History Department meetings and announced that you wanted to see me again today. It was a moment of pleasure and surprise that I shall never forget. But of course, it did not surprise everyone in the room. Chris Burton and Gail Summerhill knew, because they know everything. Our department simply could not function without them and the rest of our wonderful administrative staff who I would like to recognize now: Joby Abernathy, Jim Bach, Steve Fink, Maria Mazon, Jan Thompson, and Rich Uglund. I wanted them all to be here, but how could we have dealt otherwise if they had all been here with our 60 brilliant, but sometimes fragile faculty, our 200 inspired, but occasionally insecure graduate students, and our 17,000 dedicated, but – what was your word Amb. Ong -- hyperactive undergraduates. Of course you knew and Jackie knew, because they saw the letter of nomination drafted by David Cressy and signed by my chair, Peter Hahn – so they all knew. Perhaps some of my other colleagues and friends here knew: Rick Herrmann, my boss at Mershon; Elizabeth and Steve my fellow Espanistous; Alice, Birgitte, Cynthia, Martha, and Joe Lynch from History; my fellow military historians Mark Grimsley, Jenni Siegel, and Dr. G. -- as Joe Guilmartin is known to all our grad students, usually with affection; and my History graduate students whom we are all so very proud, maybe they knew. They are here, of course, for Ohio's legendary dessert – Crème Brule. But me? I didn't know, because I spend most of my time living in the 17th century, as Dean Roberts said.

Is ignorance always such a disadvantage? Ignorance may not always be bliss, but it can be fruitful. This paradox was very well expressed by the Polish poet and Nobel laureate Wislawa Szymborska: "Whatever inspiration is, it's born from a continuous 'I don't know'." She continued:

"If Isaac Newton had never said to himself, 'I don't know,' the apples in his little orchard might have dropped to the ground like hailstones; and at best he would have stooped to pick them up and gobble them with gusto..."

Please note, I was born exactly three centuries after Isaac Newton, on the same day of the year, Christmas Day, and in a town only a few miles from his little orchard. I attended the same university as he did, but alas in Nottingham we pick up the apples and we eat them and we don't think anything more.

To move back to Wislawa Szymborska, she said:

"[Had] Marie Curie never said to herself 'I don't know,' she probably would have ended up teaching chemistry at some private high school for young ladies from good families... But she kept on saying 'I don't know,' and these words led her not once but twice to [a Nobel Prize]."

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Now at least in this historians are just like poets, mathematicians and research chemists -- we, too, struggle to create something that will have a life of its own, independent of us. That creation will involve what we know as well as what we don't know, what we infer as well as what we discover. But creation, members of the Board of Trustees, is impatient.

Another distinguished Polish scholar, Czesław Miłosz, wrote a poem entitled *Preparation*:

"Still one more year of preparation!
Tomorrow at the latest I'll start working on a great book
In which my century will appear as it really was,
The sun will rise over the righteous and the wicked...

And that will be the subject, with addenda. Thus: armies
Running across frozen plains, shouting a curse
In a many voiced chorus; the barrel of a tank
Growing immense at the corner of a street; the ride at dusk
Into a camp with watchtowers and barbed wire.

No, I won't write it tomorrow. Maybe in five or ten years...
I haven't learned yet to speak as I should, calmly.
With not-quite truth...
[About] the not-quite guiltless
And the not-quite degraded."

But we don't have "five or ten years" to start the process of creation; even "tomorrow" may be too late, for tomorrow some of the things we don't know may become unknowable or we, the would-be creators, may be taken away on our own "ride at dusk." Our time to create, our time to achieve, is limited -- whether we are poets, mathematicians, research chemists, or historians. This is why I am so grateful to all of you senior officers and Trustees of this great University, gathered here today, for spending so much of your time preparing for our future. You are preparing OSU for what it can be in five or ten years from now. You are establishing the long-range goals and developing the strategies to reach them -- an enormous enterprise! I sometimes feel that you don't receive enough recognition from faculty for your vision, your time, and your commitment. And so, on behalf of my colleagues and myself, I would like thank you for all that you do to make it possible for us to advance our scholarship while we teach our students.

I'm excited right now at the prospect of joining the President's and Provost's Advisory Committee -- PPAC I have now learned. It will be a privilege to join you in seeking to identify what we "don't know" and in finding the best answers so that OSU can continue to excel. This involves not only pursuing new challenges and achievements, but also consolidating the goals already attained; or, as my colleagues in military history say, "we need to bite and hold."

Thus we already have Ohio's finest undergraduates, but how can we improve our teaching so that they will both learn more and earn more? We already have brilliant graduate students, but how can we make their lives more secure as they study? And we already have world-class faculty, how can we best retain them? Above all, now that we are on track to achieve the 20/10 goals set out so brilliantly in the Academic Plan, what about 30/15? What about 40/20?

I don't know how we will get there, but I will try and find out by working alongside my new colleagues on the PPAC and I shall also work alongside

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them on that quest tomorrow as well as in "one more year," and in "five or ten years." Because as you have shown President Holbrook, Provost Snyder, and members of the Board of Trustees, "preparation" is the key. Joining with you in the pursuit of the goals you have defined is my personal Academic Plan here at The Ohio State University.

Thank you, again, for conferring on me this single honor today.

Dr. Cloyd:

Professor Friedman and Professor Parker, congratulations and thank you for those wonderful comments. Would any of the other Board members have any questions or comments? Again, congratulations, this is an honor, but an honor that is certainly very well deserved as has been reflected by your deans, the video, and the students, and we are very fortunate to have academicians like you here at The Ohio State University.

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Dr. Cloyd:

As we move to the close of this meeting President Holbrook, this is the last time we are going to have the benefit as a Board of Trustees sitting around the same table with you. You talked in your opening comments about how the University has been well served over the last five years by our Academic Plan and that is very true. But an institution of this size and complexity only moves forward through great leadership and we have certainly been very blessed with that in your tenure. In fact, last week Professor Frantz and I were looking at measures of academic and research progress, and everything is heading to the north east when we look at Ohio State in your tenure. That is wonderful. It is wonderful for all of the people who leave here, and certainly for the legacy that you leave to this institution.

People could probably talk for a long time about what kind of leadership qualities are required for leading an institution of this size, the complexity of a land-grant institution, and the academic, research, and service orientation. It does require someone that is tireless, dedicated, and someone that has great curiosity and a passion for science, knowledge, and for all of the people around them – and you have all of that. But one of the things that I think that you have that is very, very special is the heart and the passion for students, faculty, teaching, and helping people better prepare themselves for their lives as they go forward.

Most of us are going to have an opportunity to group with you again at commencement and celebrate your well earned and well deserved honorary Doctorate of Education degree. As we get ready to close this meeting, I wanted all of the Board to thank you for your tireless leadership and for all you have done for this great University. Thank you.

President Holbrook:

Thank you.

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Dr. Cloyd:

In a moment I am going to take a roll call vote to go into Executive Session and that vote will conclude all formal Board action for this day.

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I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding employment and compensation, to consult with legal counsel regarding pending or imminent litigation, and to discuss matters required to be kept confidential by State Statute. May I have a second?

Upon motion of Dr. Cloyd, seconded by Mr. McFerson, the Board adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Shackelford, and Marbley.

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Thereupon the Board adjourned to meet Friday, July 13, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

**The Ohio State University Board of Trustees
June 1, 2007**

TOPIC:

Medical Center Master Facilities Plan

CONTEXT:

This is a summary of the preliminary reports from the consultants' reviews of the Medical Center Master Facilities Plan and the May 16 discussion of the Medical Center Master Facilities Plan Task Force.

SUMMARY:

Attached are three documents:

1. A cover memo to Dr. Holbrook summarizing the outcome of the May 16 meeting of the Task Force.
2. A summary of the preliminary report from Deloitte.
3. A summary of the preliminary report from Hammes.

CONSIDERATIONS:

- How should the full Board be engaged?
- What additional information is desired?
- What happens next?

REQUESTED OF THE BOARD OF TRUSTEES:

For discussion and advice. No vote required.



Subject: Medical Center Master Facilities Plan Review

Date: May 23, 2007

From: William Shkurti ^{WTS}

To: Karen Holbrook

The purpose of this memo is to update you on the May 16 meeting of the Medical Center Master Facilities Plan Task Force. The Task Force heard updates from both Deloitte and Hammes, summaries of which are attached.

After extensive discussion, the Task Force agreed on the following:

1. This is the largest resource decision (time, people, money) in the University's history; therefore, it needs to be approached thoughtfully with accurate, complete and timely information.
2. The consultants will prepare a comprehensive timeline and decision tree in order to help map out a methodology for moving the Medical Center Master Facilities Plan forward. This plan will help insure that all interrelated decisions and processes are integrated. This includes aligning the governance and program review with the Master Facilities Plan consultants' reviews.
3. A session needs to be scheduled to brief the entire Board of Trustees on the issues described above. I have discussed this with the Board Office and the session will be conducted at the June 1 Board of Trustees meeting.

If you would like any additional information, please feel free to contact me.

Attachments

c: Gil Cloyd
Chris Culley
David Frantz
Fred Sanfilippo

30-Day Status Report
The Ohio State University

May 11, 2007



Deloitte

Project Status

Data Provided:

- Read approximately 95% of all provided documentation

Interviews Conducted:

- Interviews have been conducted with many Senior Medical Center Leaders, four of the Health System Leaders, the six Signature Program Physician Leaders and six of the University Senior Administration Leaders

Strategy / Data / Assumption Testing:

- Assumptions for growth in primary, secondary and tertiary markets are being compared to historical performance as an indicator of future performance and to other comparable organizations
- Additional testing on assumptions for growth related to the signature programs is underway
- In the process of reading and commenting on assumptions for payor rate increases, payor mix, expenses and capital structure
- Reviewing characteristics of top AMCs and CCCs for strategic context
- Tracking the linkage between the six signature plans and the Master Facility Plan (MFP)

A significant amount of work has been completed on areas within the RFP

Five major areas of risk were identified and serve as the focus for reading and commenting on the strategic plan

Risk Areas

Preliminary Observations

☑ Strategic and Organizational

☑ Market and Competitive

☑ Financial risk

☑ Service and Quality

☑ Execution

- While there was significant inclusion in the Medical Center strategic planning process and agreement on many of the elements in the plan, **consensus** among the major stakeholders on the Master Facility Plan (MFP) can be strengthened through further refinement of the plan. Time should be spent on refining the plan and building consensus in order to proceed effectively.
- Volume **growth** and payor mix are being evaluated in light of **competition**, level of market penetration and other factors that may affect the plan. Past performance by the Medical Center is another important consideration.
- Increases in **reimbursement** rates and the **cost and capital structures** are being compared to comparable organizations and the Medical Center's historical performance to determine the financial impact on the organization's ability to meet its financial targets.
- The impact to **service and quality** posed by the MFP components for Cancer and Neurosciences is being studied further. Comparisons to "best practice" AMCs and CCCs are underway.
- A well planned and structured approach to **implement** the MFP is a key element for success. At this time, it is more important to improve **consensus** among the major stakeholders on the overall plan in order to successfully execute the strategy.



Presentation to:

The Ohio State University Medical
Center Facilities Task Force

Preliminary Report
Facility Plan Review

May 11, 2007

The Hammes Company

Project Status

- Areas of Responsibility
 - Medical Center Master Facilities Plan
 - Financial Relationship Between the James and All Other Components of the OSUMC
- Documents Reviews
- Interviews
 - 18 individual interviews with senior leadership in the OSUMC
 - Three sets of group interviews with architects, engineers and FOD personnel
 - Additional interviews planned during the next phase

Initial Areas of Focus

- Site and Facility solution
- Proposed Schedule
- Projected Cost
- Pros and Cons of Consolidating Cancer Program in Phase I
- Funds Flow
- Impact of James PPS Exemption and CCC Designation.

Areas of Further Analysis

- Additional interviews with leadership, including physician leaders of six signature programs
- Further review/analysis of space program, throughput and bed need calculations to ensure future facility needs reasonable
- Integration with Deloitte Consulting review of strategic plan and the degree to which the MFP conforms to the strategic plan
- Analysis regarding implementation risks associated with the project
- Identification of phasing issues and alternatives
- Additional analysis regarding value of PPS exemption and CCC status, and the impact of the loss of one or both
- Greater understanding of the expense allocations and the Medicare Cost Reports utilized in determining James' cost reimbursements from CMS
- Determination of relative benefit received by the James and other portions of the Health System from the mutual relationship

SUPPLEMENTAL MANAGER LISTING

	Market Value as of 4/30/07	Changes	Revised Allocation	% Allocation	Target Allocation
<u>Domestic Large Cap Equity</u>					
Fifth Third	46,690,946		46,690,946		
Huntington Value	45,001,159		45,001,159		
University Students	25,105,929		25,105,929		
State Street S&P 500 Index	213,841,409	(95,000,000)	118,841,409		
	<u>330,639,443</u>	<u>(95,000,000)</u>	<u>235,639,443</u>	10%	10%
<u>Domestic Mid Cap Equity</u>					
Meeder 100	104,586,473	(15,000,000)	89,586,473		
Meeder Enhanced	46,858,382	(5,000,000)	41,858,382		
Nicholas Applegate	65,309,103		65,309,103		
State Street Extended Index	100,053,000	(60,000,000)	40,053,000		
	<u>316,806,958</u>	<u>(80,000,000)</u>	<u>236,806,958</u>	10%	10%
<u>Domestic Small Cap Equity</u>					
Bernzott Capital Advisors	31,401,937		31,401,937		
Diamond Hill	10,924,078		10,924,078		
G.W. Capital, Inc.	14,232,322		14,232,322		
Hoover Investment Management	33,161,398		33,161,398		
Independence Investments	32,276,755		32,276,755		
Nicholas Applegate	91,110,185	(25,000,000)	66,110,185		
Opus Capital Management	31,885,642		31,885,642		
State Street Value Index	49,278,997	(49,278,997)	0		
State Street Russell 2000 Index	81,416,381	(70,000,000)	11,416,381		
	<u>375,687,695</u>	<u>(144,278,997)</u>	<u>231,408,698</u>	10%	10%
<u>International Equity</u>					
BlackRock	62,739,109		62,739,109		
LSV Asset Management	59,959,128		59,959,128		
Newgate Capital Management	35,954,110		35,954,110		
Voyageur	61,158,805		61,158,805		
State Street International Alpha	251,478,177		251,478,177		
State Street International Alpha Select	0	110,000,000	110,000,000		
	<u>471,289,329</u>	<u>110,000,000</u>	<u>581,289,329</u>	25%	25%
<u>Domestic Fixed Income</u>					
Cypress Asset Management	45,257,029		45,257,029		
Hughes Capital Management	41,295,295		41,295,295		
Huntington Trust	43,082,588		43,082,588		
JPMorgan	22,123,713		22,123,713		
State Street Aggregate Index	0	10,000,000	10,000,000		
State Street Govt/Credit Index	76,244,414	(76,244,414)	0		
	<u>228,003,039</u>	<u>(66,244,414)</u>	<u>161,758,625</u>	7%	7%
<u>High Yield Fixed Income</u>					
Commonfund High Yield	27,014,943	(20,000,000)	7,014,943		
Delaware Investments	33,184,010		33,184,010		
Lehman Brothers	33,157,924		33,157,924		
	<u>93,356,877</u>	<u>(20,000,000)</u>	<u>73,356,877</u>	3%	3%
<u>International Fixed Income</u>					
Brandywine Asset Management	21,029,575		21,029,575		
JPMorgan Asset Management	22,773,550		22,773,550		
State Street World Govt Ex-US Index	21,347,725	5,000,000	26,347,725		
	<u>65,150,850</u>	<u>5,000,000</u>	<u>70,150,850</u>	3%	3%

SUPPLEMENTAL MANAGER LISTING, continued

		<u>Commitment</u> <u>as of 4/30/07</u>	<u>Commitment</u> <u>as of 6/1/07</u>	<u>Market Value</u> <u>as of 4/30/07</u>	<u>%</u> <u>Allocation</u>	<u>Target</u> <u>Allocation</u>
<u>Venture Capital/Private Equity</u>						
1999 Funds:						
Commonfund Capital Partners 1999	(V/PE)	7,067,000	7,067,000	4,083,400		
Commonfund New Leaders	(V/PE)	10,000,000	10,000,000	5,232,332		
Mesirow Partnership Fund I	(V/PE)	10,000,000	10,000,000	5,137,040		
2000 Funds:						
CID Seed Fund	(V)	1,000,000	1,000,000	445,062		
EDF Ventures Seed Fund	(V)	1,000,000	1,000,000	376,657		
2001 Funds:						
Reservoir Venture Partners Fund I	(V)	3,192,000	3,192,000	1,660,148		
2005 Funds:						
Commonfund International Partners V	(V/PE)	10,000,000	10,000,000	2,399,867		
Commonfund Private Equity Partners VI	(PE)	10,000,000	10,000,000	2,071,233		
Commonfund Venture Partners VII	(V)	5,000,000	5,000,000	640,520		
Fort Washington Private Equity IV	(V/PE)	5,000,000	5,000,000	2,961,845		
Mesirow Capital Partners IX	(V/PE)	5,000,000	5,000,000	1,499,553		
Mesirow Partnership Fund III	(V/PE)	5,000,000	5,000,000	855,127		
2006 Funds:						
Coller International Partners V, LP	(V/PE)	10,000,000	10,000,000	430,278		
Hellman & Friedman Capital Pts. VI	(PE)	10,000,000	10,000,000	-		
Jordan Resolute Fund II	(PE)	10,000,000	10,000,000	950,284		
M/C Venture Partners VI	(V)	5,000,000	5,000,000	328,430		
Onex Partners II	(PE)	5,000,000	5,000,000	2,047,880		
Providence VI	(PE)	10,000,000	10,000,000	991,801		
Reservoir Venture Partners Fund II	(V)	3,000,000	3,000,000	316,939		
Stonehenge Opportunity Fund II	(PE)	5,000,000	5,000,000	1,463,862		
2007 Funds:						
Oaktree Principal Opportunities IV	(PE)	10,000,000	10,000,000	1,985,337		
Ohio Tech Angels	(V)	500,000	500,000	-		
Sun Capital Partners V	(PE)	15,000,000	15,000,000	-		
JMI Equity Fund VI	(V)	0	10,000,000	-	new	
Kelso VIII	(PE)	0	10,000,000	-	new	
Subtotal without placeholder		155,759,000	175,759,000	35,877,595	2%	7%
Placeholder-State Street Global Index		0	125,000,000	125,000,000		
Total with placeholder				160,877,595	7%	7%
<u>Natural Resources</u>						
Commonfund Natural Resources VII		5,000,000	5,000,000	145,000		
Goldman Sachs Energy Fund		10,000,000	10,000,000	-		
Quantum Energy Partners IV, LP		10,000,000	10,000,000	723,860		
Subtotal without placeholder		25,000,000	25,000,000	868,860	0%	3%
Placeholder-State Street Global Index		0	70,000,000	70,000,000		
Total with placeholder				70,868,860	3%	3%
<u>Real Estate-Partnership Funds</u>						
BPG Properties		15,000,000	15,000,000	0		
Carlyle Realty Partners V		10,000,000	10,000,000	101,943		
Praedium Fund VII		10,000,000	10,000,000	0		
		111,148,468	156,148,468	101,943		

SUPPLEMENTAL MANAGER LISTING, continued

	<u>Market Value</u> as of 4/30/07	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>		
<u>Real Estate-Other</u>					
Campus Partners	20,000,000	0	20,000,000		
Don Scott Airport	23,389,000	0	23,389,000		
Miscellaneous	13,698,000	0	13,698,000		
State Street Wilshire REIT Index	91,148,468	33,000,000	124,148,468		
	<u>148,235,468</u>	<u>33,000,000</u>	<u>181,235,468</u>		
 Total Real Estate			181,337,411	8%	8%
 <u>Absolute Return Funds</u>					
Angelo Gordon (in placeholder until funded)	0	30,000,000	30,000,000		
Commonfund Hedged Investors	73,238,461	(40,000,000)	33,238,461		
Davidson Kempner	25,414,861		25,414,861		
Farallon	31,575,097		31,575,097		
GMO	15,487,492		15,487,492		
Golden Tree	20,764,120		20,764,120		
King Street	25,457,500		25,457,500		
Och Ziff	0	30,000,000	30,000,000		new
Ramius Fund	41,493,400		41,493,400		
Sirios	0	15,000,000	15,000,000		new
Wellington	25,950,928		25,950,928		
York	26,380,582		26,380,582		
	<u>285,762,441</u>	<u>35,000,000</u>	<u>320,762,441</u>	14%	14%

Hedge Fund Investment Opportunity- Executive Summary

Firm:	Sirios Capital Management	Fund Name:	Sirios Capital Partners
Category:	Equity Long/Short	Fund Assets:	\$2.4 billion
Lock-Up Period:	Various	Due Diligence:	Cliffwater/Staff

Organization & People: Sirios Capital Management (Sirios) was founded in 1999 by John Brennan and Christian Felipe. In June 2002, Mr. Felipe retired from the firm for personal reasons. John Brennan owns 100% of the firm. Sirios is based in Boston and has approximately \$2.7 billion in assets under management. The Sirios Capital Partners Long/Short product (SCP) is the firm's flagship fund and is currently offered through onshore and offshore vehicles. The flagship fund was started in 1999. In addition to SCP, Sirios manages a European long/short fund and two concentrated long-only funds.

Sirios has 24 employees, including fourteen investment professionals and ten individuals dedicated to operations, legal and investor relations. John Brennan owns the firm and acts as the lead portfolio manager. Investment decisions are made by Mr. Brennan. Primary support is provided by nine analysts who cover specific sectors. A small portion of fund assets are 'carved-out' and managed directly by the sector leads. The carve-out assets represent approximately 15% of total firm assets. Shares of the incentive fee and bonuses are awarded to individuals primarily based on the impact of their idea generation and investment decision making abilities.

Investment Strategy & Process: SCP's focus is on generating strong absolute performance while producing a relatively low level of volatility through all investment cycles. SCP follows a fundamental, research-driven process to selecting stocks. On the long side, SCP will seek to purchase attractively-valued growth stocks of medium to large companies. When shorting stocks, SCP will look for companies with deteriorating fundamentals and balance sheets. SCP will focus primarily on investing in North America, but will also seek opportunities overseas.

Sirios utilizes a bottom-up, research-intensive investment process to identify opportunities on both the long and short portions of the portfolio. When considering potential investments, Sirios' sector analysts will perform an analysis of a company's financial statements, management team, competitive advantage and future growth plans. Additionally, Sirios interviews portfolio company management, their competitors and other industry experts. When evaluating a company's growth potential, Sirios focuses on new product development, capital spending programs, potential acquisitions, cost reduction and restructuring programs. Another important element of Sirios' analysis is determining whether or not a company's management team incentives are aligned with investors. Once a sector leader has drawn a conclusion on a potential investment, they review their analysis with the lead portfolio manager, Mr. Brennan. Mr. Brennan makes all final investment and allocation decisions.

Portfolio Construction and Diversification: Sirios constructs portfolios opportunistically, on a security by security basis. SCP will focus on making investments primarily in the consumer, energy, financials, healthcare and tech/telecom sectors. SCP will have a net long bias, with an average net exposure of 50%+. For example, at the end of December 2006, the fund's exposure was 110% long and 52% short for a net exposure of 58%. The long side of the portfolio will consist of 40-60 positions, with an average weighting of 1%-2%. If Sirios management has strong conviction in an investment, a long position can take up to a 10% position. The short side of the portfolio will contain 50-75 positions, with an average weighting of 0.5%-1%. Individual short positions are limited to 2% of the portfolio market value. The maximum exposure to a single sector is 35%. Options may be used, but on a limited basis as a hedging tool. SCP expects to invest approximately 0%-25% of the portfolio in international (non-US listed) securities.

Performance: Since its inception in July 1999 through March 2007, SCP has produced an annualized net return of 12.3% with standard deviation of 6.7%. During the same period, the HFRI Equity Hedge Index returned 10.1% with a standard deviation of 8.8%. During the same period, the return/risk ratio was 1.8 for SCP versus 1.2 for the index. SCP has produced excess returns with less volatility compared to its benchmark. Additionally, SCP has not had any negative performing calendar years since inception.

Hedge Fund Investment Opportunity- Executive Summary

Fees & Liquidity: SCP will charge a 1% annual management fee and 20% incentive fee. Administrative fees are expected to be less than 5 basis points. Redemptions from the fund can be made annually subject to a one year lock-up period. SCP will not utilize side pockets for any investments.

Conclusion: Sirios research-driven process has delivered consistently strong risk-adjusted performance since inception. SCP has limited volatility and remained disciplined in times when the market has experienced an increased level of price fluctuation. SCP will provide a good compliment to the existing long/short hedge fund investment, Archipelago. *Sirios Capital Partners is recommended for a \$15 million hedge fund investment.*

Private Equity Investment Opportunity- Executive Summary

Fund Name:	JMI Equity Fund VI	Date:	June, 2007
Target Fund Size:	\$500 Million	GP Commitment:	1%
Term of Fund:	10 Years	Investment Period:	Six Years
Strategy:	Venture Capital	Due Diligence:	Cliffwater/Staff

Organization & People: JMI Equity (JMI) was founded in 1992 by Charles Noell and Harry Gruner. The firm is based in Baltimore and operates out of an additional office in San Diego. JMI primarily focuses on investing in software and business services companies. JMI will diversify investments across various stages, from early-stage to multi-billion dollar enterprises. JMI has managed approximately \$660 million in assets, made 81 investments and produced realized returns on 31 companies through past funds. JMI is currently forming JMI Equity Fund VI.

JMI has twenty-two employees consisting of fifteen investment professionals and seven individuals dedicated to operations. JMI has six partners who have an average tenure of eleven years at the firm. Six of the fifteen investment professionals work in the San Diego office, giving JMI a strategic presence on the West coast. The remaining investment team and all of the operations personnel operate out of the headquarters in Baltimore.

Investment Strategy & Process: JMI VI will focus on making investments in the software and business services industries in various stages of the investment lifecycle. JMI seeks to invest in opportunities in which they can actively build growing and profitable companies in order to generate attractive capital gains. Investments will generally be structured as venture financing, recapitalizations and leveraged buyouts. JMI believes that its investment model is driven by its experienced investment team, research process, proactive deal generation, network of relationships and reputation in the industry.

JMI researches segments of the software and services industry in order to identify attractive investment opportunities. Potential investments must have defensible intellectual property, a strong management team and relatively low capital expenses. JMI utilizes a team-based due diligence process. The team varies in size depending on the complexity of the opportunity. Each team is responsible for leading the evaluation of a prospective investment. Each due diligence team conducts customer interviews and site-visits, competitive analysis, market review and technical evaluations. The due diligence team is also responsible for forming a detailed operating plan for the potential investment. JMI's partners challenge the assumptions of each investment thesis before reaching a final conclusion. Decisions on additional rounds of financing also require a due diligence process with a recommendation presented to the partners. All investment decisions require unanimous approval by the partners.

Portfolio Construction & Diversification: JMI VI is expected to make investments in approximately 20-30 software and business services companies in North America. JMI will seek to invest \$5-\$30 million in each investment, diversified across different stages of the investment cycle. Roughly 50%-60% of the fund will consist of expansion-stage and 20% early-stage investments. The remaining fund investments will consist of late-stage or leveraged-buyout (LBO) transactions. For LBO investments, JMI will partner with one or more private equity firms. More specifically, JMI has a strong historical relationship co-investing alongside Hellman & Friedman.

Performance: Since 1992, JMI has generated a net return of 42% on its investments. During the same period, the NASDAQ index returned 8.8%. JMI's historical performance includes initial funds (Funds I & II) that consisted of capital from one source. The remaining funds (Funds III, IV and V) include capital from a diversified group of institutional investors. On a relative basis, when compared individually to similar funds of the same vintage year, JMI's initial funds and Fund V rank in the first quartile, while Funds III and IV rank in the second quartile for performance. The databases used to compare the performance are Thomson Venture Economics and Cambridge Associates. Lastly, 19% of JMI's total investments have generated a loss for limited partners. This percentage translates into approximately 9% of the value that the firm has generated. JMI's loss ratio compares favorably to other venture capital firms with similar industry focus which indicates a lower level of risk versus their peers. Investing in venture capital does not come without risk and one should expect that some investments will lose money. JMI has delivered enough winners to offset the losses and produce strong returns.

Management Fees/Expenses: The management fee for JMI VI will be 2.0% of total fund commitments during the first five years. After year five, the fee will be reduced by 10% per year. JMI will receive 20% of the profits (carried interest) and limited partners will receive 80%. Organizational expenses will be charged at the fund level,

Private Equity Investment Opportunity- Executive Summary

but will be capped at \$750,000 for the life of the fund. The fees for JMI VI are consistent with the management fees of similar venture capital funds.

Conclusion: JMI has an experienced management team that has produced strong results over various environments. JMI's ability to invest across different stages of the investment lifecycle provides a diversified product and helps dampen the volatility of performance. JMI VI will provide broader diversification to the existing venture capital commitments in the OSU private equity portfolio. The existing OSU venture capital commitments consist primarily of seed and early stage funds with a higher risk profile. ***JMI VI is recommended for a \$10 million commitment.***

Private Equity Investment Opportunity- Executive Summary

Fund Name:	Kelso Investment Associates VIII	Date:	June, 2007
Fund Size:	\$5 Billion	GP Commitment:	At least 5%
Term of Fund:	10 Years	Investment Period:	Six Years
Strategy:	Leveraged Buyout	Due Diligence:	Cliffwater/Staff

Organization & People: Kelso & Company (Kelso) was formed in 1971 and is based in New York. Through most of the 1970's, Kelso acted as an advisory firm, assisting companies with structuring transactions that included Employee Stock Ownership Plans (ESOPs). Kelso is recognized as the firm responsible for the creation and development of ESOPs. Kelso formed its first investment partnership in 1980 and began investing in private equity transactions. Kelso commenced investing with its current, control-oriented strategy in 1984 with the launch of its second fund. Kelso makes private equity investments in middle market buyout companies and has managed close to \$5 billion of committed capital through seven previous funds. The group is currently raising its eighth buyout fund, Kelso Investment Associates VIII (Kelso VIII).

Kelso has 24 employees, including fifteen investment professionals. The firm has nine managing principals with an average tenure of approximately eighteen years at Kelso. All investment professionals participate in the firm's investment committee meetings. Additionally, all employees of Kelso invest in the funds and share in the carried interest. In addition to the commitment of 5% by Kelso (the General Partner), the principals and other employees of the firm may invest up to an additional 20% of the fund in portfolio company investments. This will help further align the interests of Kelso with its investors. Lastly, Kelso utilizes three outside directors that advise the firm on developing overall strategy and assist with portfolio company management. The directors have worked with Kelso for approximately fourteen years.

Investment Strategy & Process: Kelso VIII will focus on making control-oriented investments consisting of growing to relatively mature middle-market companies in a broad range of industries. Kelso will seek to invest in companies led by strong management teams. Kelso will structure investments to closely align portfolio company management's interests with those of investors. Kelso will add value post-investment by working with company management to plan and implement strategic and operational improvements that will increase equity value. Kelso assists management teams in growing their businesses through capital expenditures, acquisitions and expansions. Kelso stresses a long-term investment philosophy. The average holding period for realized investments has been approximately 66 months.

For each potential acquisition, Kelso assigns a deal team consisting of at least three investment professionals, which always includes a principal of the firm. Once a potential investment is identified, the deal team conducts an in-depth analysis of the company's operations, management, finances and industry. Additionally, the deal team will conduct a thorough review of the company's operating and financial business plan. This analysis helps formulate a financial and economic assessment. Kelso evaluates management's capabilities, integrity, character, commitment and depth prior to every investment. Kelso's investment professionals meet on a regular basis to discuss potential investments. Final investment decisions are decided by a majority vote of the investment committee, which is comprised of the principals of Kelso. Once an investment is made, Kelso's investment professionals are actively involved in reviewing operating and capital budgets, assessing new opportunities, designing and overseeing compensation incentive plans and hiring key employees. Lastly, exit opportunities are evaluated throughout the life of an investment. When determining the timing of a full or partial exit, Kelso evaluates the company's strategic progress, growth prospects, business environment and overall economic conditions.

Portfolio Construction & Diversification: Kelso VIII will seek to invest in a variety of industries, but with an emphasis on manufacturing and service businesses. Each transaction will require between \$50 million to \$600 million of equity. Kelso anticipates completing an average of 4-6 transactions per year and will have the ability to make investments in the first six years of the fund. It is anticipated that the fund will consist of 20-30 companies. Kelso VIII will not invest more than 20% of total commitments in any one company and will avoid start-ups. Additionally, Kelso VIII will not invest more than 20% of total commitments outside of North America.

Performance: Since 1984, Kelso has generated aggregate net performance of 24% through December 2006 across six funds that have followed the same investment strategy. During the same time period, the Russell 3000 index generated a 17% return. When compared on an individual basis to funds in the same vintage year, all of the previous Kelso funds rank in the first or second quartile. The databases used to compare the performance are

Private Equity Investment Opportunity- Executive Summary

Thomson Venture Economics and Cambridge Associates. Four of the previous funds rank in the first quartile and two in the second quartile when compared versus Thomson. When compared against the Cambridge database, three funds rank in the first quartile and three in the second quartile.

Management Fees/Expenses: The management fee for Kelso VIII will be 1.5% of total fund commitments during the first six years. After year six, the fee will be 1.0% of invested capital. Kelso will receive 20% of the profits (carried interest) after the investors receive 100% of their capital contributions plus an 8% net of fees return compounded annually (preferred return). Organizational expenses will be charged at the fund level, but will be capped at 0.1% of aggregate commitments. The fees for Kelso VIII are comparable to similar funds offered by competing firms.

Conclusion: Kelso is a well-established private equity investment firm with a seasoned senior investment team that has generated strong, consistent performance throughout various economic environments. Kelso follows a disciplined investment process and the firm's employees make a significant monetary commitment to each partnership. An investment in Kelso VIII will provide additional exposure and balance to the middle-market, leveraged buyout portion of the private equity portfolio. *Kelso Investment Associates VIII is recommended for a \$10 million commitment.*

Hedge Fund Investment Opportunity- Executive Summary

Firm:	Och-Ziff Capital Management	Fund Name:	Och-Ziff Master Fund, Ltd.
Category:	Multi-Strategy	Product Assets:	\$15.6 Billion
Lock-Up Period:	Two Years	Due Diligence:	Cliffwater/Staff

Organization & People: Och-Ziff Capital Management (Och-Ziff) was founded in 1994 by Daniel Och and the Ziff family. Och-Ziff is based in New York and has additional offices in London, Tokyo, Hong Kong and Bangalore. Och-Ziff currently manages five hedge fund products globally with over \$23 billion in assets under management. The flagship multi-strategy vehicles account for \$15.6 billion of the assets. New investors are able to access the Och-Ziff Master Fund (OZMF) product through two feeder funds (one onshore and one offshore). The master fund and feeder funds have the same investment objectives and structure.

Och-Ziff has 267 employees, including 114 investment professionals and 83 individuals dedicated to operations. Ownership is spread amongst 44 members of the firm. The equity sharing plan has been expanding over the past several years as Daniel Och has reduced his ownership to less than 50%. Och-Ziff's investment teams are organized by strategy and led by a senior portfolio manager. The teams are broken down into coverage of U.S. equities, European equities, Asian equities, distressed credit, convertible arbitrage, special situations and real estate. Analysts in the U.S. and Europe cover specific sectors, while the analysts in Asia cover specific geographic areas.

Investment Strategy & Process: The objective of the OZ Master Fund is to achieve positive absolute returns that are uncorrelated with the equity market indices. Och-Ziff seeks to accomplish this objective through investing in several different investment strategies on a global basis. Och-Ziff follows a bottom-up, research driven process that is supported by a combination of qualitative and quantitative analysis. Capital preservation is a core component of Och-Ziff's strategy. The OZ Master Fund will have an event-driven bias that emphasizes selection of the most attractive risk/reward opportunities available.

Daniel Och oversees the investment process and is responsible for setting the allocation of the portfolio. Capital is allocated on an opportunistic basis across strategies and geographic regions. Each investment is compared to other potential uses of capital. The individual strategy teams are responsible for sourcing, analyzing and recommending potential investments in their respective areas. Och-Ziff utilizes a dedicated relationship manager to interact with financial intermediaries, sell side analysts and other data providers and then distributes information to the firm's research analysts. Securities are recommended after an extensive fundamental analysis. Compensation is based on total firm performance to help ensure that capital is deployed to the most attractive opportunities on an ongoing basis.

Portfolio Construction and Diversification: The OZMF makes investments across five underlying strategies in North America, Europe and Asia. The five strategies are merger arbitrage, equity restructuring, convertible/capital structure arbitrage, distressed credit and private market investments. Capital is allocated opportunistically across strategies and geographies. If opportunities are scarce, the OZ Master Fund will hold a larger cash position. Och-Ziff utilizes a conservative amount of leverage limited to arbitrage opportunities. As a result the total fund leverage ratio is around 1.25 to 1.

Below is a breakdown of the approximate portfolio allocation* as of April 1, 2007:

Strategy	U.S.	Europe	Asia	Total
Merger Arbitrage	5	7	2	14
L/S Equity Restructuring	31	19	10	60
Convertible Arbitrage	7	1	2	10
Distressed Credit	2	2	0	4
Special/Private Investments	5	3	4	12
Cash	0	0	0	0
TOTAL	50%	32%	18%	100%

*Please note that the allocation decisions are made on an opportunistic basis and will change over time. There are no pre-established limits or targets.

Hedge Fund Investment Opportunity- Executive Summary

Performance: Since its inception in April 1994 through March 2007, the OZMF has produced an annualized net return of 17.0% with standard deviation of 5.0%. During the same period, the HFRI Fund Weighted Composite Index returned 11.9% with a standard deviation of 6.8%. The resulting return/risk ratio was 3.4 for OZMF compared to 1.7 for the index. The OZMF has provided high excess returns compared to the benchmark with significantly less variability in returns. OZMF has only experienced one negative performing calendar year since inception. The 2002 calendar year return was -1.58%.

Fees & Liquidity: OZMF will charge a 2% annual management fee and 20% incentive fee. Administrative fees are expected to be less than 10 basis points. Redemptions from the fund can be made annually subject to a two year lock-up period. Och-Ziff can invest up to 20% of the portfolio in side pockets. Side pockets are used for less liquid investments that lack a readily accessible market value.

Conclusion: Och-Ziff is a high quality and disciplined multi-strategy hedge fund manager that has delivered strong results over a long period of time. Management of the fund has been consistent and the team has grown to match the growth in assets under management. OZMF will provide a strategic addition to the existing multi-strategy hedge fund exposure in the existing portfolio. *The Och-Ziff Master Fund Ltd. is recommended for a \$30 million investment.*



Journalism Building and Derby Hall - Renovation

315-07-0220

Requesting Agency(s): SOCIAL AND BEHAVIORAL SCIENCES ADMIN
Requesting Agency(s): JOURNALISM & COMMUNICATION, SCHOOL OF
Location(s): Derby Hall, Samuel C.
Location(s): Journalism Building

66,130 ASF/115,263 GSF Age: 1906
47,019 ASF/85,792 GSF Age: 1974

Description:

This project will renovate selected offices, classrooms, study and research spaces in the Journalism Building and Derby Hall for the School of Communications.

Project Information:

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing state-of-the-art academic experiences for undergraduate students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$61,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
General Funds-Social & Behav Sci	\$1,491,444.00
Total:	\$1,491,444.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,491,444.00	06/01/2007		
CONSTRUCTION				
Construction Start		07/06/2008		
Completion		12/01/2008		

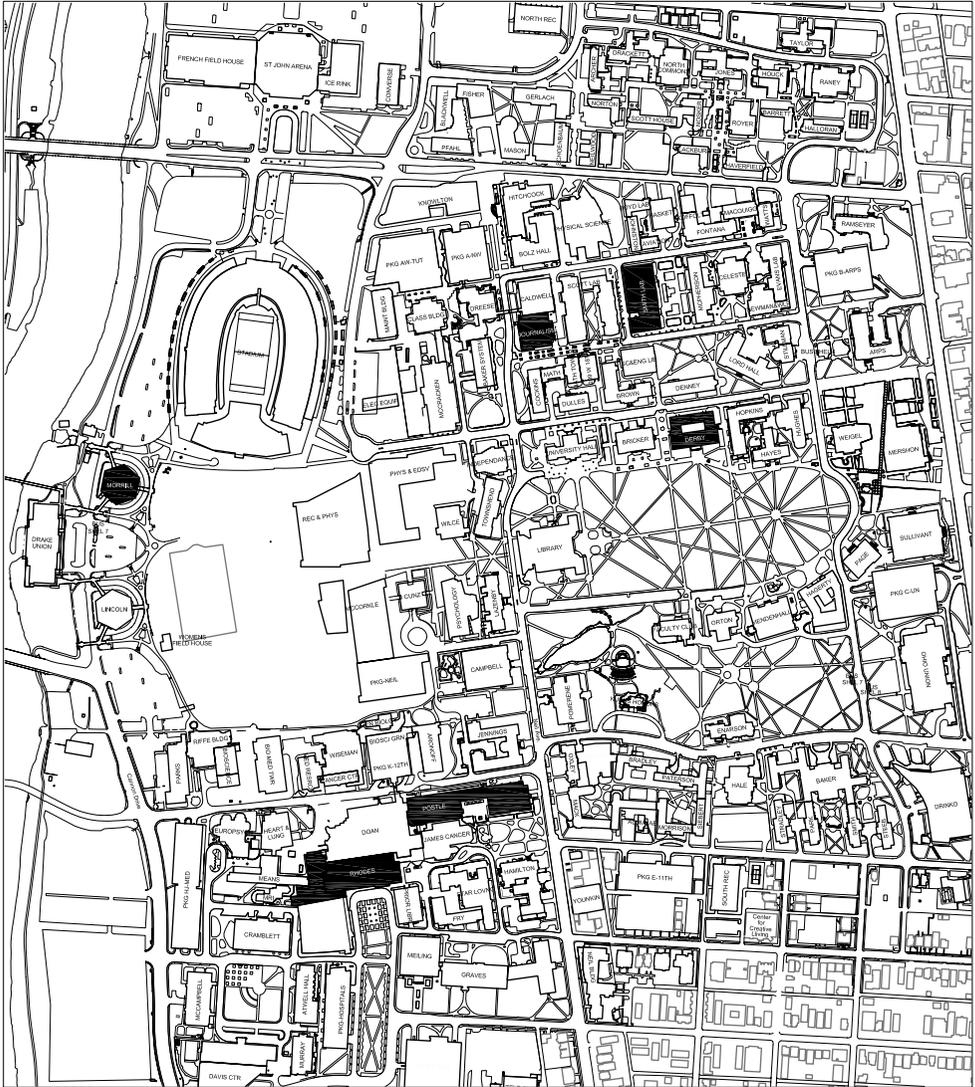
Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)

Core and Medical Campus Projects

- Journalism Building and Derby Hall - Renovation
- Morrill Tower - Fresh Express
- Postle Hall - Dean's Office Renovation
- Rhodes Hall - 10th and 11th Floor Epilepsy Monitoring Unit
- Smith Laboratory - Third Floor Renovation Phase I
- University Hospitals - Emergency Department



Office of Business and Finance / Board of Trustees Meeting

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Postle Hall - Dean's Office Renovation

315-07-2210

Requesting Agency(s): DENTISTRY ADMINISTRATION

Location(s): Postle Hall, Wendell D.

169,109 ASF/278,169 GSF Age: 1950

Description:

This project will renovate the Dean's suite which includes office, reception area, and conference rooms.

Project Information:

The project scope includes new exterior windows, ceilings, lighting and flooring.

How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing the environmental conditions for University employees.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$140,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Development-Dentistry	\$159,000.00
General Funds-Dentistry	\$159,000.00
Total:	\$318,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$318,000.00	06/01/2007		
BIDDING				
Bidding Approved BoT	\$318,000.00	06/01/2007		
CONSTRUCTION				
Construction Start		03/17/2008		
Completion		04/21/2008		

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



Rhodes Hall - 10th and 11th Floor Epilepsy Monitoring Unit

315-07-2104

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 ASF/480,976 GSF Age: 1979

Description:

This project will upgrade eight patient rooms and renovate administrative area to provide an Epilepsy Monitoring Unit.

Project Information:

This project is being submitted for approval to enter into design contracts and construction contracts.

How does this project advance the Academic Plan? This project will advance the Academic Plan by supporting the clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$430,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
Auxiliaries-OSUMC Health Systems	\$652,697.00
Total:	\$652,697.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$652,697.00	06/01/2007		
BIDDING				
Bidding Approved BoT	\$652,697.00	06/01/2007		
CONSTRUCTION				
Construction Start		04/01/2008		
Completion		09/30/2008		

Project Team:

Project Manager: Abu Saleh (saleh.16@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)



University Hospitals - Emergency Department Expansion

315-2006-916

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 ASF/480,976 GSF Age: 1979

Description:

This project will renovate space to provide a Critical Decision Unit and relocate the Patient Transportation Services and Facilities Shop.

Project Information:

This project is the result of the first phase of implementation of a feasibility study completed in December 2005. The study was commissioned to ensure that any expansion of the Emergency Department capacity occur in a manner consistent with the longer range growth identified in the Medical Center Facilities Master Plan - South Campus Implementation project.

How does this project advance the Academic Plan? This project will advance the Academic Plan by expanding the Emergency Department to facilitate and utilize new technology, enabling the Ohio State University Medical Center's Emergency Department to remain a Level One Trauma Center. This project will also increase the department's ability to meet the needs of the local community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$1,200,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
Auxiliaries-OSUMC Health Systems	\$1,871,819.00
Total:	\$1,871,819.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,871,819.00	06/01/2007		
CONSTRUCTION				
Construction Start		02/21/2008		
Completion		06/20/2008		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)

Project Coordinator: Curt Handschug (handschug.1@osu.edu)



Lima Campus - Agricultural Building Addition

315-2006-910

Requesting Agency(s): LIMA CAMPUS

Location(s): Lima Agriculture Building

8,789 ASF/11,450 GSF Age: 1999

Description:

This project will provide an addition to the Agricultural Services Building on the Lima Campus, which will accommodate the consolidation of the regional Cooperative Extension Services staff. The project scope includes office space, reception area, conference rooms, work areas, restroom facilities, and a demonstration area, as well as technology upgrades.

Project Information:

How does this project advance the Academic Plan? The expansion will provide space for the consolidation of Extension Services staff and enhance the quality of the faculty and staff work environment through the upgrade of technology.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
General Funds-Lima	\$1,319,749.00
Total:	\$1,319,749.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,303,942.00	04/07/2006		04/07/2006
Arch/Engr Advertisement (Columbus Dispatch)		06/07/2006		06/07/2006
DESIGN				
Arch/Engr Contract		07/10/2007	01/17/2007	
Schematic Design Approval		03/27/2007		03/27/2007
Design Dev Document Approval		03/27/2007		03/27/2007
Construction Document Approval		05/21/2007		
BIDDING				
Bidding Approved BoT	\$1,319,749.00	06/01/2007		
Bid Opening		07/11/2007		
CONSTRUCTION				
Construction Start		01/04/2008	09/14/2007	
Completion		09/21/2008	04/14/2008	

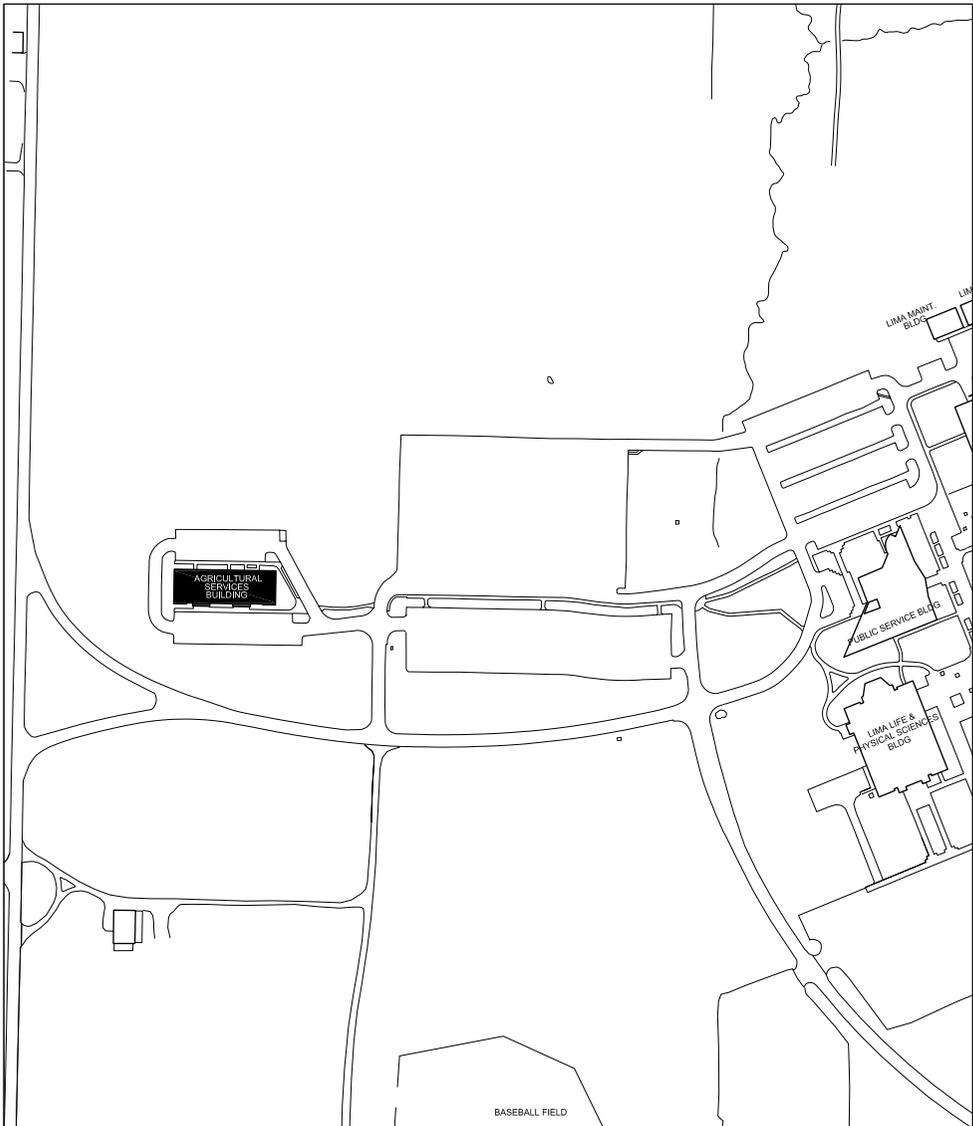
Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
MILLER / WATSON ARCHITECTS - Design

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Lima Campus

- Agricultural Building Addition



Office of Business and Finance / Board of Trustees Meeting

June 1, 2007





Morrill Tower - Fresh Express

315-07-0100

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Morrill Tower, Justin S.

199,325 ASF/324,504 GSF Age: 1967

Description:

This project will renovate the Morrill Tower food service area, replacing the previous food service functions to the newly-developed "Fresh Express" service concept. The focus of the menu will be on items that are prepared fresh such as "tossed to order" salads, a deli station and a "grilled to order" station.

Project Information:

Improvements include new interior and exterior signage; new lighting; new kitchen layout and equipment. The construction budget reflects electrical, lighting and plumbing work required to adapt the space. There was also a considerable amount of wall tile could not be saved and reused, as originally anticipated.

How does this project advance the Academic Plan? This renovation supports the Academic Plan by enhancing the quality of residence hall life by providing a healthful alternative dining option.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$9,750 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Auxiliaries-Student Affairs SA Fund	\$527,973.00
Total:	\$527,973.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$432,243.00	11/03/2006		11/03/2006
DESIGN				
Arch/Engr Contract		03/09/2007		03/19/2007
BIDDING				
Bidding Approved BoT	\$527,973.00	06/01/2007		
CONSTRUCTION				
Construction Start		06/15/2007		
Completion		08/20/2007		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
GIESEKE ROSENTHAL ARCHITECTURE - Design

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Smith Laboratory - Third Floor Renovation Phase I

315-2006-911

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): Smith Laboratory, Alpheus

134,125 ASF/219,438 GSF Age: 1950

Description:

This project will renovate space on the third floor of Smith Laboratory for the College of Engineering. The project will provide lab and office facilities for research associated with the Wright Center for Innovation - Center for Multifunctional Polymer Nanomaterials and Devices.

Project Information:

Phase II of this project still needs to be developed. The conceptual budget for this phase reflects more construction complexity that was discovered during design. The building HVAC system does not support the design requirements, resulting additional construction work (new penetrations and duct work).

How does this project advance the Academic Plan? Renovation of third floor space in Smith Laboratory will provide space to support new research grants within the College of Engineering.

Outstanding Funding Issues: None

Timing Issues: None identified at this time.

"Ripple effects" of the project: Construction schedule for this project will be coordinated with Physics researchers relocation to the new Physical Sciences Research Building.

Special limitations/risks: None

Deferred Maintenance: This project will address \$46,250 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Grant-Wright Center of Innovation WCI-CMPND	\$455,166.00
Total:	\$455,166.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$370,441.00	04/07/2006		04/07/2006
DESIGN				
Arch/Engr Contract		06/19/2006	03/30/2007	04/04/2007
Schematic Design Approval		05/23/2007		
Design Dev Document Approval		05/23/2007		
Construction Document Approval		05/31/2007		
BIDDING				
Bidding Approved BoT	\$455,166.00	06/01/2007		
CONSTRUCTION				
Construction Start		09/04/2006	06/27/2007	
Completion		02/28/2007	08/17/2007	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

CAMP DRESSER & MCKEE, INC. - Design

PRATER ENGINEERING ASSOCIATES - Design



OSU Extension Safety Improvements in Madison County (Pass-Thru)

315-07-1553

Requesting Agency(s): AGRICULTURAL ADMINISTRATION

Location(s): See Project Information

ASF/0 GSF Age:

Description:

This project will provide funds for various improvements at the Madison County fairgrounds. Project includes improvements to electrical systems; paving roads; upgrading lighting; installing a public address system; roof repairs; water line replacements; and structural improvements to key buildings.

Project Information:

This project will provide benefit to the Madison County 4-H program.

How does this project advance the Academic Plan? This project advances the academic plan by improving program facilities which support the teaching and research missions of the University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

HB699 Line Item Appropriation **Amount**
\$94,000.00

Total: \$94,000.00

Schedule:

CONSTRUCTION

Construction Start

Completion

BoT Approved Amt. Projected Revised Actual

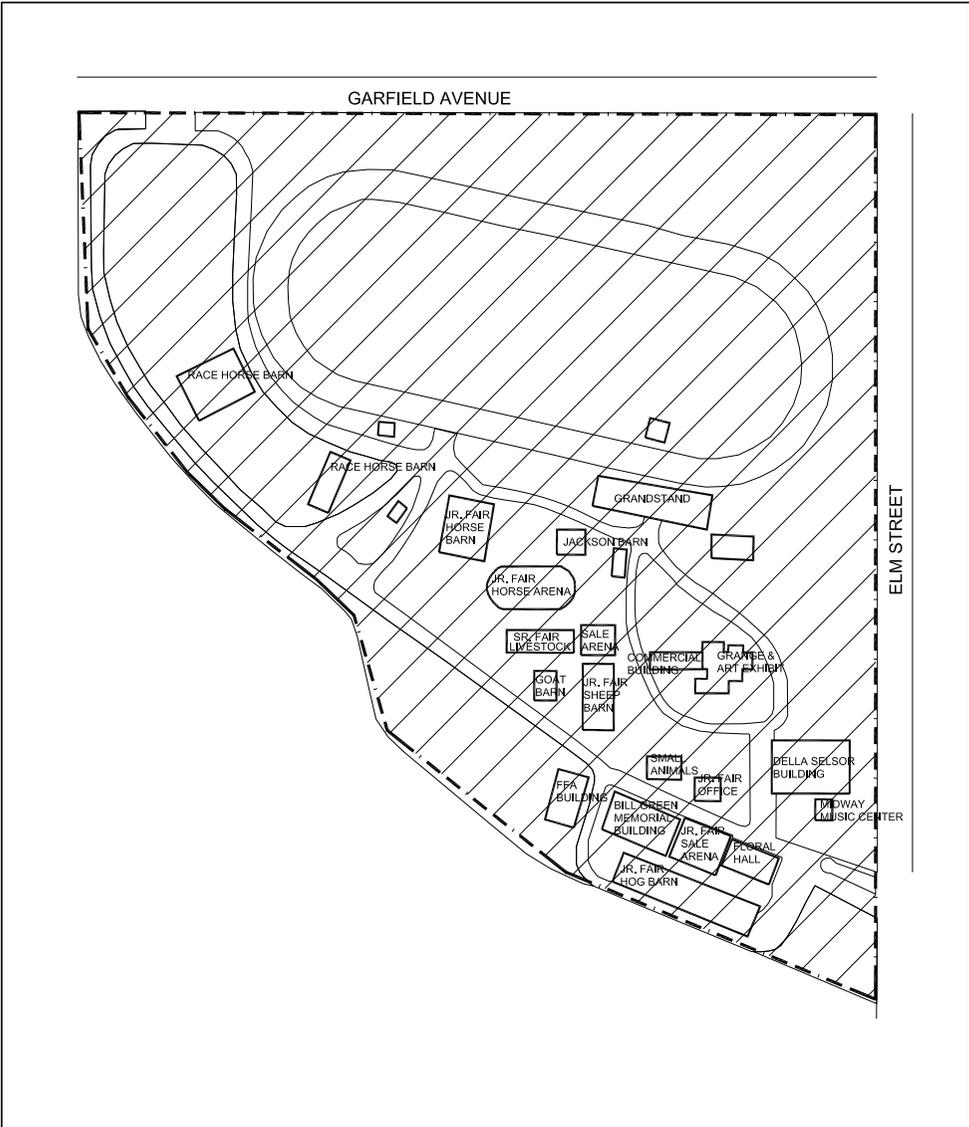
07/01/2007

09/01/2007

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)



Office of Business and Finance / Board of Trustees Meeting

June 1, 2007



LONG-TERM LEASE RENEWAL

CREATIVE LIVING FACILITY
150 WEST 10TH AVENUE
COLUMBUS, OHIO

Location and Description

Creative Living Housing Corporation is a non-profit organization offering assisted housing to students with physical disabilities. One of the properties operated by Creative Living Housing Corporation is leased from the University and located at 150 West 10th Avenue, Columbus, Ohio.

Creative Living Housing Corporation has 5 years remaining on a lease for 25 years. There is a 25-year renewal option under the current lease. Creative Living Housing Corporation is interested in refinancing the HUD held mortgage secured by the lease to obtain a lower interest rate. HUD will refinance the mortgage if Creative Living Housing Corporation can obtain a lease for a minimum term of 50 years. HUD will accept a 25-year term with a 25-year renewal option as compliance with the requirement. Creative Living Housing Corporation has given notice that it will exercise its renewal option under the current lease. Creative Living Housing Corporation requests that the University grant an additional renewal option of 25 years.

The refinancing of the mortgage to a lower interest rate will generate funds so Creative Living Housing Corporation can make needed improvements to the building on the site.

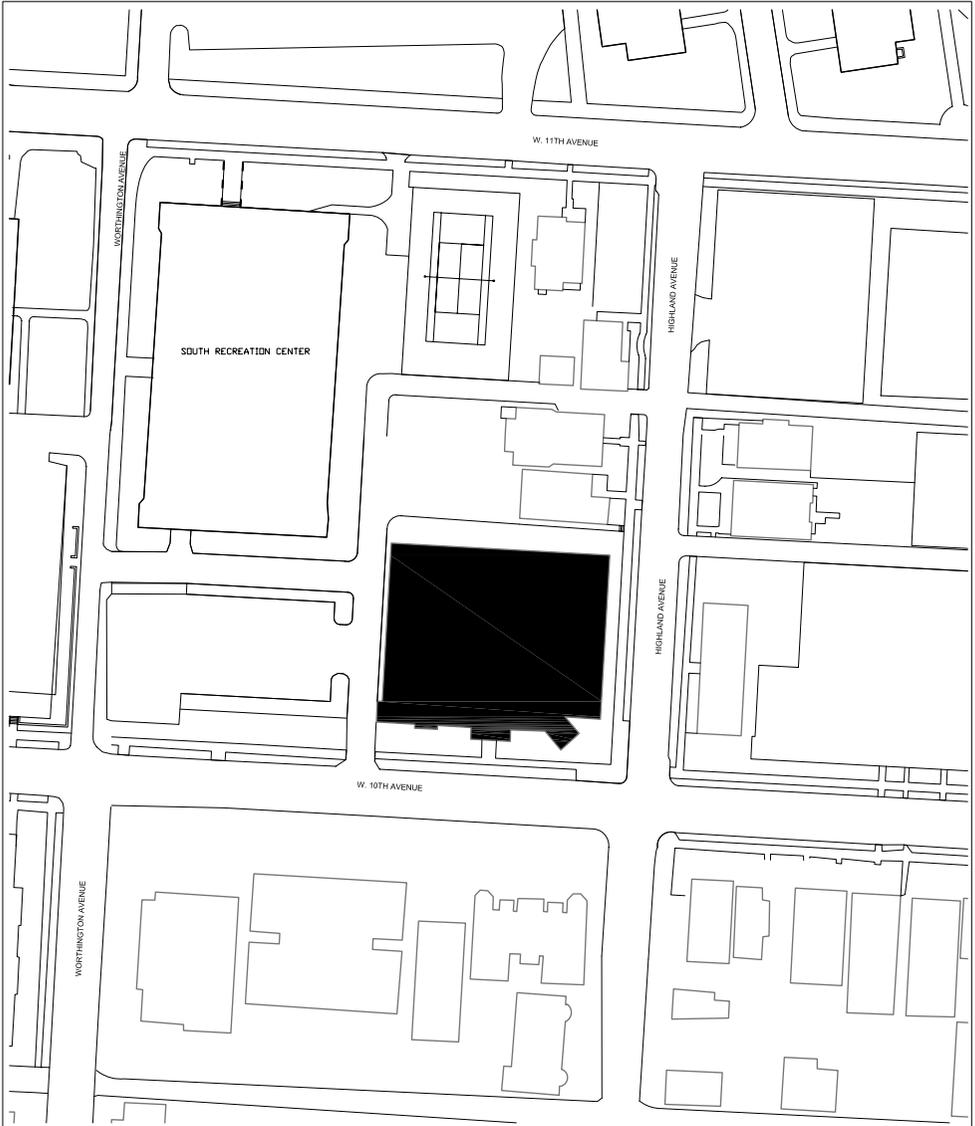
Terms of Lease

The lease term shall be for a renewal option of 25 years.

Rent for the property will be \$1.00 annually.

Long Term Lease Renewal Option

- Long Term Lease - Creative Living Facility, 150 West 10th Avenue, Columbus, Ohio



**The Ohio State University Board of Trustees
Fiscal Affairs Committee
June 1, 2007**

TOPIC:

Gift of Property – Hawk’s Nest Golf Course – Second Reading

CONTEXT:

The University has been presented with the opportunity to obtain by gift, 193.52 acres of land located in Creston, Ohio approximately 11 miles north of the OSU ATI Wooster Campus. The gift of land includes the Hawks Nest Golf Club which is an 18-hole public golf course located on this site. The gift includes the land, buildings and equipment associated with the golf course. The fair market value of this property is approximately \$4,100,000 in “as is” condition with an additional \$500,000 of golf course equipment.

Hawks Nest Golf Course was built in 1993 and is currently rated a 4.5 out of 5 star golf course according to Golf Digest placing it among North America’s 201 best public-access courses. Hawks Nest is well known in Northeast Ohio as a premier golf course and attracts avid golfers from Cleveland and surrounding areas.

RECOMMENDATION:

This proposal differs from the initial proposal brought before the Board at May 4, 2007 Board of Trustees meeting in the following specific ways:

1. This is an outright gift with no requirement for additional payment
2. There are no restrictions on selling all or part of the property
3. Academic goals have been clearly articulated (Attachment A)
4. The business plan is being independently validated (Attachment B)
5. A back up strategy has been developed along with an appropriate trigger and reporting mechanism (Attachments C and D)

ATI would like to accept this gift and the College of Food, Agricultural and Environmental Sciences supports this proposal. ATI believes the property supports their academic mission by serving as a learning laboratory for several of their key instructional programs. ATI also welcomes the opportunity to operate the golf course and believes it can at least break even. However, in the event this is not the case and the golf course experiences losses, a proposal is included to set aside a reserve to cover possible operating losses and to implement an exit strategy if needed.

CONSIDERATIONS:

- Have the concerns raised by the Fiscal Affairs Committee at the May 4, 2007 meeting been addressed?
- Is accepting the transfer in the best interest of the University?
- How would acceptance of the property support the Academic Plan?
- What are the risks in accepting/not accepting the property?
- Have the risks associated with operating a golf course been mitigated?
- How well is ATI doing on its deficit reduction?
- Have the other options for use/funding of this property been identified?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of attached resolution

Academic Mission:

The applied nature of ATI's fifteen agricultural, horticultural, environmental and business programs makes this facility a highly valued learning laboratory. ATI's faculty and undergraduate and graduate students along with research scientists from OARDC can utilize the land and its resources for scientific research. There are over 50 course offerings at ATI that would incorporate the use of this land as a part of the course curriculum.

The preliminary environmental site assessment noted that the property has three ponds and a stream and wetland characteristics were observed. If indeed, the site is deemed to include a wetland, this will create an additional and welcome opportunity for many College faculty and students. The College, including ATI & OARDC, has more than 15 faculty members who focus on environmental sciences, many of them specifically on wetlands. The College offers several interdisciplinary programs that would benefit from the opportunity to use wetlands for courses and research. However, this assessment was not a wetlands determination report; such an assessment is the sole authority of the U.S. Army Corps of Engineers and may need to be completed.

ATI feels it could very easily achieve an enrollment increase of 10 to 15 students per year through the recruitment potential of Hawks Nest.. This could amount to \$100,000 to \$150,000 in additional revenue per year.

Examples of ATI Programs that would benefit:

- Professional Golf Management
A pending college curriculum for aspiring PGA Professionals will provide students the opportunity to acquire the knowledge and skills necessary for success in the golf industry. Students not accepted at the Columbus Campus due to the selective admissions process, would have the opportunity to enroll initially at ATI and then transfer to the Columbus Campus to complete their degrees.
- Turf Grass Management
This program involves the science and business of using turf grass. All turf grass students complete two courses in golf course management.. Students can use the site as a land laboratory to gain experience in turf grass maintenance and design and construction of golf courses.
- Sports/Commercial Turf Equipment
Program involves the maintenance, applications, trouble-shooting, repair and rebuilding of commercial mowers, reel equipment, and other types of outdoor power equipment.
- Horticultural Science
This program includes the study of landscape horticulture, crop science, turf science and grounds management. Students can utilize the vast landscape to study woody and herbaceous plant materials, plant disease, and design and construct landscape including features as terraces, flowerbeds, fences and walkways. Arboriculture students can use the course as a primary site for tree-care and pruning.
- Environmental Resources Management
This program involves finding solutions to critical issues of air pollution, water quality, soil erosion, and waste management. Technical courses include the study of environmental resources, regulated waste management, and other business applications.
- Agricultural Commerce/Business Management:
Students study business and agriculture. Technical courses include accounting, personnel management, advertising and promotion, HR management and small business management.

Proforma Assumptions:

The attached proforma reflects three scenarios related to the financial projections associated with the operations of the golf course. These proformas have been independently reviewed and approved by the office of Resource Planning and OSU Athletics. We have also asked an outside golf course management firm to review these proformas. That review is expected to be completed by the June 2007 Board of Trustees meeting. These three scenarios are based on the following assumptions:

Likely Scenario Assumptions

- Use worst historical revenue generating year (2006) as base with 4% increase in revenue per year
- 2007 Personnel expenses based on FY 2007 OSU pay grades
- All years based on January-December calendar year
- Annual \$76,000 lease to own equipment paid off in July 2006
- Renewal & Maintenance expense = 2% of estimated original cost
- Capitalized equipment increased \$20,000 per year
- 2006 Taxes estimated based on 2005 data
- University Overhead 3.4% of (revenue minus cost of sales)
- House rental estimated at \$750 per month
- Includes contingency
- FY2007 Building & Grounds/Maintenance includes: chemicals, \$46,275, Fertilizer, \$11,895, Misc, \$17,830

Less Optimistic Scenario Assumptions

- Use worst historical revenue generating year (2006) as base with 0% increase in revenue per year
- 2007 Personnel expenses based on FY 2007 OSU pay grades
- All years based on January-December calendar year
- Annual \$76,000 lease to own equipment paid off in July 2006
- Renewal & Maintenance expense = 2% of estimated original cost
- Capitalized equipment increased \$20,000 per year
- 2006 Taxes estimated based on 2005 data
- University Overhead 3.4% of (revenue minus cost of sales)
- House rental estimated at \$750 per month
- Includes contingency
- FY2007 Building & Grounds/Maintenance includes: chemicals, \$46,275, Fertilizer, \$11,895, Misc, \$17,830

More Optimistic Scenario Assumptions

- Use worst historical revenue generating year (2006) as base with 5.5% increase in revenue per year
- 2007 Personnel expenses based on FY 2007 OSU pay grades
- All years based on January-December calendar year
- Annual \$76,000 lease to own equipment paid off in July 2006
- Renewal & Maintenance expense = 2% of estimated original cost
- Capitalized equipment increased \$20,000 per year
- 2006 Taxes estimated based on 2005 data
- University Overhead 3.4% of (revenue minus cost of sales)
- House rental estimated at \$750 per month
- Includes contingency
- FY2007 Building & Grounds/Maintenance includes: chemicals, \$46,275, Fertilizer, \$11,895, Misc, \$17,830

**Hawks Nest Financial Projections
FY2005 to FY2010**

	2005 Actual (Hawks Nest)	2006 Actual (Hawks Nest)	2007 Proposed (OSU)	2008 Proposed (OSU)	2009 Proposed (OSU)	2010 Proposed (OSU)
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Likely Scenario

Total Revenue	\$866,904	\$781,740	\$817,510	\$854,890	\$889,086	\$924,649
Expense						
Compensation	\$267,637	\$217,110	\$344,875	\$362,761	\$381,773	\$401,994
Supplies & Services	\$601,145	\$482,738	\$373,528	\$397,073	\$413,708	\$431,094
Equipment	\$0	\$0	\$27,000	\$30,500	\$34,000	\$36,500
Contingency	\$0	\$0	\$20,438	\$20,438	\$20,438	\$20,438
Total Expense	\$868,782	\$699,848	\$765,841	\$810,772	\$849,918	\$890,027
Annual Net Revenue	(\$1,878)	\$81,892	\$51,669	\$44,118	\$39,167	\$34,623
Carryforward Cash	n/a	n/a	\$51,669	\$95,787	\$134,954	\$169,577

Less Optimistic Scenario

Total Revenue	\$866,904	\$781,740	\$781,740	\$781,740	\$781,740	\$781,740
Expense						
Compensation	\$267,637	\$217,110	\$344,875	\$362,761	\$381,773	\$401,994
Supplies & Services	\$601,145	\$482,738	\$360,925	\$392,361	\$418,392	\$446,375
Equipment	\$0	\$0	\$37,000	\$42,000	\$47,075	\$51,229
Contingency	\$0	\$0	\$19,544	\$19,544	\$19,544	\$19,544
Total Expense	\$868,782	\$699,848	\$762,343	\$816,666	\$866,783	\$919,142
Annual Net Revenue	(\$1,878)	\$81,892	\$19,397	(\$34,926)	(\$85,043)	(\$137,402)
Carryforward Cash	n/a	n/a	\$19,397	(\$15,529)	(\$100,573)	(\$237,974)

More Optimistic Scenario

Total Revenue	\$866,904	\$781,740	\$830,736	\$882,756	\$931,308	\$982,530
Expense						
Compensation	\$267,637	\$217,110	\$344,875	\$362,761	\$381,773	\$401,994
Supplies & Services	\$601,145	\$482,738	\$372,673	\$393,934	\$408,127	\$422,945
Equipment	\$0	\$0	\$27,000	\$30,500	\$34,000	\$36,500
Contingency	\$0	\$0	\$20,768	\$22,069	\$23,283	\$24,563
Total Expense	\$868,782	\$699,848	\$765,316	\$809,264	\$847,182	\$886,002
Annual Net Revenue	(\$1,878)	\$81,892	\$65,420	\$73,492	\$84,126	\$96,527
Carryforward Cash	n/a	n/a	\$65,420	\$138,912	\$223,038	\$319,565

Projection Percentages Used

Revenue %	1.04
Salary %	1.04
Benefits %	1.1
Supplies	1.04
Overhead	3.40%
Utilities Only	1.07
Contingency	2.5% of FY07 Revenue

Revenue %	1.00
Salary %	1.04
Benefits %	1.1
Supplies	1.07
Overhead	3.40%
Utilities only	1.10
Contingency	2.5% of Revenue

Revenue %	1.055
Salary %	1.04
Benefits %	1.1
Supplies	1.03
Overhead	3.40%
Utilities Only	1.05
Contingency	2.5% of Revenue

Hawks Nest Historical Summary

Rounds of Golf - Historical and Projected

	Actual Revenue, Expense, and Rounds/Hawks Nest										Likely Scenario - OSU					
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010				
Revenue	\$1,160,566	\$1,127,018	\$1,071,824	\$970,572	\$922,062	\$931,508	\$866,904	\$781,740	\$817,510	\$854,890	\$889,086	\$924,649				
Expense	\$908,193	\$946,637	\$986,417	\$998,431	\$888,436	\$877,148	\$868,783	\$699,848	\$765,841	\$810,772	\$849,918	\$890,027				
Net Activity	\$252,373	\$180,382	\$85,406	(\$27,859)	\$33,626	\$54,360	(\$1,879)	\$81,892	\$51,669	\$44,118	\$39,167	\$34,623				
Total Paid Rounds	37,485	35,368	32,631	28,205	27,459	27,502	24,869	22,155								
Total 18 Rounds	30,865	29,091	26,748	23,600	22,852	22,611	20,245	17,895	23,041	23,963	24,921	25,918				
Rev/Round	\$30.96	\$31.87	\$32.85	\$34.41	\$33.58	\$33.87	\$34.86	\$35.29	\$35.48	\$35.68	\$35.68	\$35.68				

Revenue/Rounds % Used	
1.055	Optimistic
1.04	Likely
1.00	Worse

	Less Optimistic Scenario - OSU			
	2007	2008	2009	2010
Revenue	\$781,740	\$781,740	\$781,740	\$781,740
Expense Net	\$762,343	\$816,666	\$866,783	\$919,142
Activity	\$19,397	(\$34,926)	(\$85,043)	(\$137,402)
Total Paid Rounds				
Total 18 Rounds	22,155	22,155	22,155	22,155
Rev/Round	\$35.29	\$35.29	\$35.29	\$35.29

	More Optimistic Scenario - OSU			
	2007	2008	2009	2010
Revenue	\$830,736	\$882,756	\$931,308	\$982,530
Expense Net	\$765,316	\$809,264	\$847,182	\$886,002
Activity	\$65,420	\$73,492	\$84,126	\$96,527
Total Paid Rounds	23,374	24,659	26,015	27,446
Total 18 Rounds				
Rev/Round	\$35.54	\$35.80	\$35.80	\$35.80

Funding Alternatives to Help Support Golf Course Operations

Generate a \$500,000 to \$1,000,000 endowment to support operations – ATI has a great external and alumni support base especially in the turf grass industry. Many of these alums are in lucrative careers in the golf industry. ATI also has a relatively new development officer who is rapidly building the donor base. He is actively identifying leadership level gifts and is in the midst of discussions with a number of potential donors. He has already sensed a great deal of enthusiasm among potential donors.

- Sell portions of the land for residential development; establish endowment - potential exists to sell a few parcels of property on the north edge of Hawks Nest. This area has “utilities” installed already and could be sold for an estimated \$35,000-\$40,000 per parcel with an estimated 8 parcels available for development. Proceeds could be endowed to support future operations.
- Target alumni for membership/donations – ATI has approximately 5,600 alums and the University has identified approximately 46,000 alumni who live in northeastern Ohio. An aggressive fund raising initiative would be conducted to solicit funds in support of the golf course.
- Support has already been committed by Baker Vehicle Systems of Macedonia, Ohio to provide gift-in-kind usage of equipment during the year for ATI students; they are willing to expand their donation for use at Hawks Nest and will provide specific equipment as needed for classes. Similar arrangements are also under discussion with Century Equipment (Toro) and Xenia Power Equipment (John Deere).
- Rent out the house at ~ \$750.00 per month, or ~\$9,000 per year.



Business and Finance

108 Bricker Hall
190 North Oval Mall
Columbus, OH 43210-1362

Phone (614) 292-7970
Fax (614) 292-2820

Subject: ATI/Hawk's Nest
Date: May 21 2007
From: Bill Shkurti *WJS*
To: Bob Moser

The purpose of this memo is to follow-up our discussions at President's Cabinet regarding managing the financial risks associated with the proposed gift of Hawk's Nest Golf Course to ATI. By structuring this proposal as an outright gift with the ability to sell all or part of the land, we have reduced the financial risks considerably.

Nonetheless, the less optimistic scenario shows a potential cumulative loss of \$238,000 over the next four years. Consequently, we discussed having ATI set aside a reserve of \$250,000 for this purpose. This reserve will be held in a separate interest bearing restricted account for use only with the joint approval of the Vice President for Agricultural Administration and the Senior Vice President for Business and Finance. If the reserve is depleted, the Vice President Agricultural Administration will direct ATI to sell a portion of the property and take whatever steps are necessary to return to a break even status. Should the golf course meet or exceed projections, the reserve will be returned to ATI at the end of four years.

The Vice President for Agricultural Administration will report quarterly to the Executive Vice President and Provost and the Senior Vice President for Business and Finance on the financial status of the golf course. This information will be included in the quarterly financial report to the Board of Trustees.

If this is consistent with your understanding, let me know so we can include this in the Board materials.

cc: Joe Alutto
Kathy Dillow
David Frantz
Karen Holbrook
Melissa Krygier
Steve Nameth
Jim Schroeder
Mike Sherman
Barbara Snyder
Lee Walker

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE
JUNE 1, 2007**

TOPIC:

FY 2008 BUDGET

CONTEXT:

This is the third of four discussions about the FY 2008 Current Funds Budget

SUMMARY:

Because the state budget is still unfolding, only two actions are recommended for vote at this meeting:

- Approval of user charges for self-supporting auxiliaries, including the health system
- Approval of an interim budget for the period between 6/30/07-7/13/07

The remaining actions necessary to implement the FY 2008 Current Funds Budget will be presented at the July 13th meeting.

CONSIDERATIONS:

- What will be presented at the July 13th meeting?
- What are the risks of operating on an interim budget for two weeks?
- What will we tell current and prospective students about possible tuition rates for Fall 2007?
- What will we tell our faculty and staff regarding possible reallocations for FY 2008?
- What are our goals in the Senate?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of the attached resolutions regarding user fees for self-supporting auxiliaries and an interim budget.

Discussion and advice regarding remaining current funds budget issues.

FY 2008 Budget Update

- I. Prior Board Actions
- II. Action Requested at This Meeting
- III. User Charges
- IV. Health System Budget and Charges
- V. Supplemental Instructional Fees
- VI. Items of Concern for the Senate
- VII. What Happens Next

I. Actions Taken at Previous Meetings

- A. April 6 –
 - 1. Implications of Governor's recommendations
 - 2. Financial benchmarks
- B. May 4 –
 - 1. Implications of House budget
 - 2. Preliminary recommendations for graduate and professional fees
 - 3. Human resources benchmarks

II. Actions Requested at This Meeting

- A. Approve user fees for self-supporting auxiliary operations, including the Health System
- B. Approve interim budget to allow the University to operate between June 30 and the July 13, 2007 Board of Trustees meeting
- C. First reading only for supplemental instructional fees that do not affect all students

III. Designated User Fees

- A. Fees and Charges listed below are required to provide activities and services which are self-supporting and receive no state support or tuition dollars.

Fees and Charges

(All figures are for an academic year of three quarters)

Mandatory for All Students	Current Amount	Dollar Increase	Percent Increase
Recreation Fee ¹	\$234	\$9	3.8%
Health Insurance ²	\$1,365	\$69	5.0%
COTA Bus Pass	\$27	0	0.0%

Non-Mandatory			
Room & Board ³	\$7,236	\$345	4.7%
Parking ⁴	\$72	\$3.60	5.0
Football Tickets ⁵	\$116	\$4	3.5
Basketball Tickets ⁶	\$11	\$.50	4.5

IV. The Ohio State University Health System Fiscal Year 2008 Budget and Fee Increases

The Ohio State University Health System budget for Fiscal Year 2008 is built on the strategic and financial plans of the organization. It provides a significant increase in Total Operating Revenues that will exceed \$1.5 billion, an increase of \$151.3 million or 11.1% compared to the FY 2007 forecast. Of the \$151.3 million growth in total revenues, approximately \$16.5 million is generated through the weighted average 7.6% price increase and \$134.8 million is generated through contractually agreed rate increases, additional volume and new programs. As a result, the FY 2008 budget provides a positive gain from operations of \$102.7 million compared to a FY 2007 forecast of \$97.7 million. The Health System is budgeting Earnings before Interest, Depreciation and Amortization (EBIDA) of \$171.3 million compared to the FY 2007 forecasted EBIDA of \$161 million.

Key Statistics and Activities:

	<u>2008 Budget</u>	<u>2007 Forecasted</u>	<u>%Change</u>
Admissions	58,562	56,584	3.5%
Patient Days	337,625	328,719	2.7%
Length of Stay	5.77	5.81	(.7)%
Average Daily Census	925	901	2.5%
ED Visits	106,602	101,740	4.8%
Outpatient Visits	921,864	881,108	3.8%
Surgery Cases	31,049	30,785	.9%
FTE 's	8,469.7	8,018.5	5.6%
Weighted Price Increase for UH, UHE, OSU James, and OSU/Harding			7.6%
Weighted Average Salary Increase			4.45%

¹ This is a flat fee for four credit hours and above.

² Based on "Single Student Comprehensive Rate".

³ Weighted average room rates and basic meal plan. Individual rates may vary.

⁴ Rate is for West Campus.

⁵ Student football package is 4 games.

⁶ Per game – price varies between \$9.50-13.50 depending on location

In summary, The Ohio State University Health System budget for FY 2008 continues to reflect the expected growth in volume and improvement in margins consistent with the strategic and financial plans. The FY 2008 budget also meets the financial targets set in the long range financial plan by growing cash on hand by approximately four days, having an EBIDA margin of 11.4 % and debt service coverage of 8.1. The areas of sensitivity in the budget are; volume changes, payor mix shifts and service mix. With that said reaching the financial targets should be attainable.

V. First reading for supplemental instructional fees that apply to some students (no vote requested):

Technology Fees	FY07 Rate	Dollar Increase	Percent Increase
College of Arts (Undergraduate & Graduate)	\$53	\$3	6%
College of Business (Undergraduate)	\$112	\$15	13%
College of Business (Graduate)	\$159	\$15	9%
College of Engineering (Undergraduate)	\$110	\$0	0%
College of Engineering (Graduate)	\$120	\$0	0%
College of Nursing (Undergraduate & Graduate)	\$50	\$3	6%
MAPS in CSE (Undergraduate)	\$73	\$0	0%
Dept of Engineering Physics (Undergraduate)	\$73	\$0	0%
School of Music (Undergraduate)	\$50	\$0	0%
School of Public Policy & Mgt (Graduate)	\$120	\$0	0%

Undergraduate Program Fee			
College of Biological Sciences	\$60	\$0	0%
College of Business	\$150	\$50	33%
College of Engineering	\$0	\$50	New
College of Nursing	\$50	\$0	0%
School of Allied Medical Professions	\$50	\$0	0%
School of Music	\$150	\$9	6%

Field Practicum Fee			
College of Social Work	\$0	\$50	New

Clinical Fees			
Optometry Clinic Usage Fee	\$340	\$0	0%
Dental Hygiene EFDA Fee (Continuing Students)	\$128	\$0	0%
Nursing Clinical Fee	\$250	\$0	0%

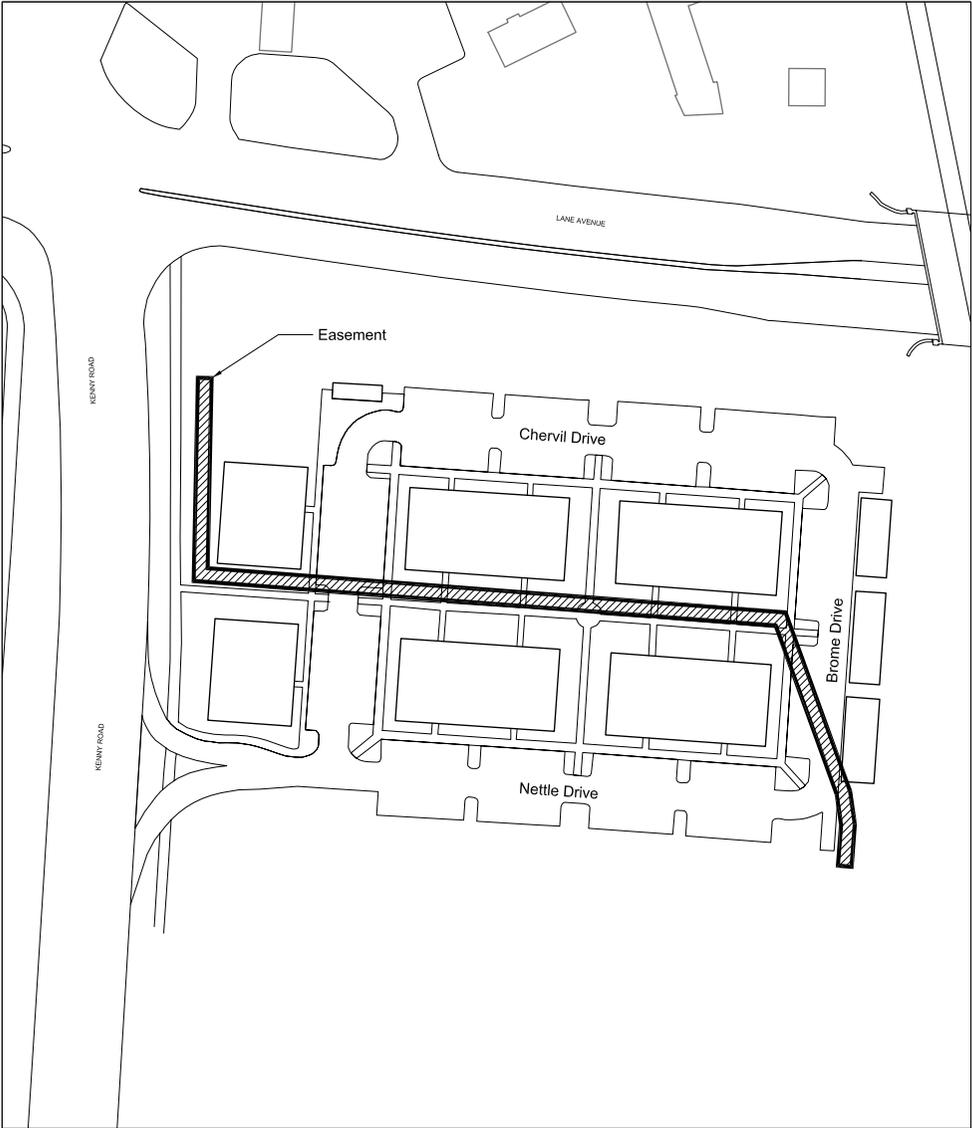
VI. Items of Concern for the Senate

- A. Maintain net funding levels at least as favorable as the House version.
- B. Clarify funding and language issues regarding innovation incentive.
- C. Address what happens to tuition if state support is not forthcoming as promised.
- D. Clarify efficiency requirements so that colleges and universities that have already made progress in this area are not penalized.

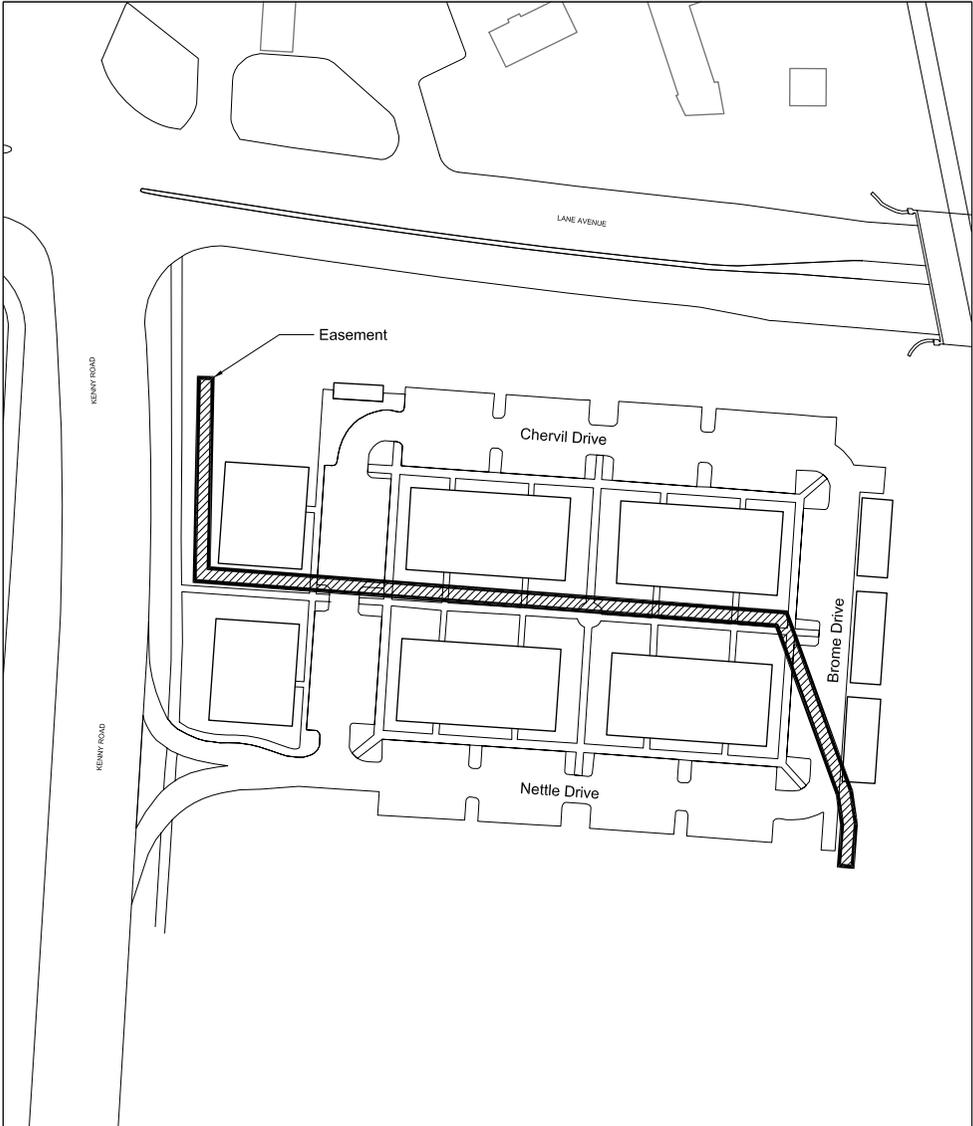
VII. What Happens Next

- A. Recommendations for tuition and instructional fee increases and the FY 2008 Operating Budget (including revenue and expense detail) will be presented for approval at the July 13, 2007 Board of Trustees meeting, along with instructional and general fees for regional campuses.
- B. The Current Funds Budget book will be presented at the September Board meeting.
- C. All fee increases will be effective Fall Quarter 2007, unless otherwise indicated.
- D. Pay raises for most faculty and staff will be effective October 1, 2007.

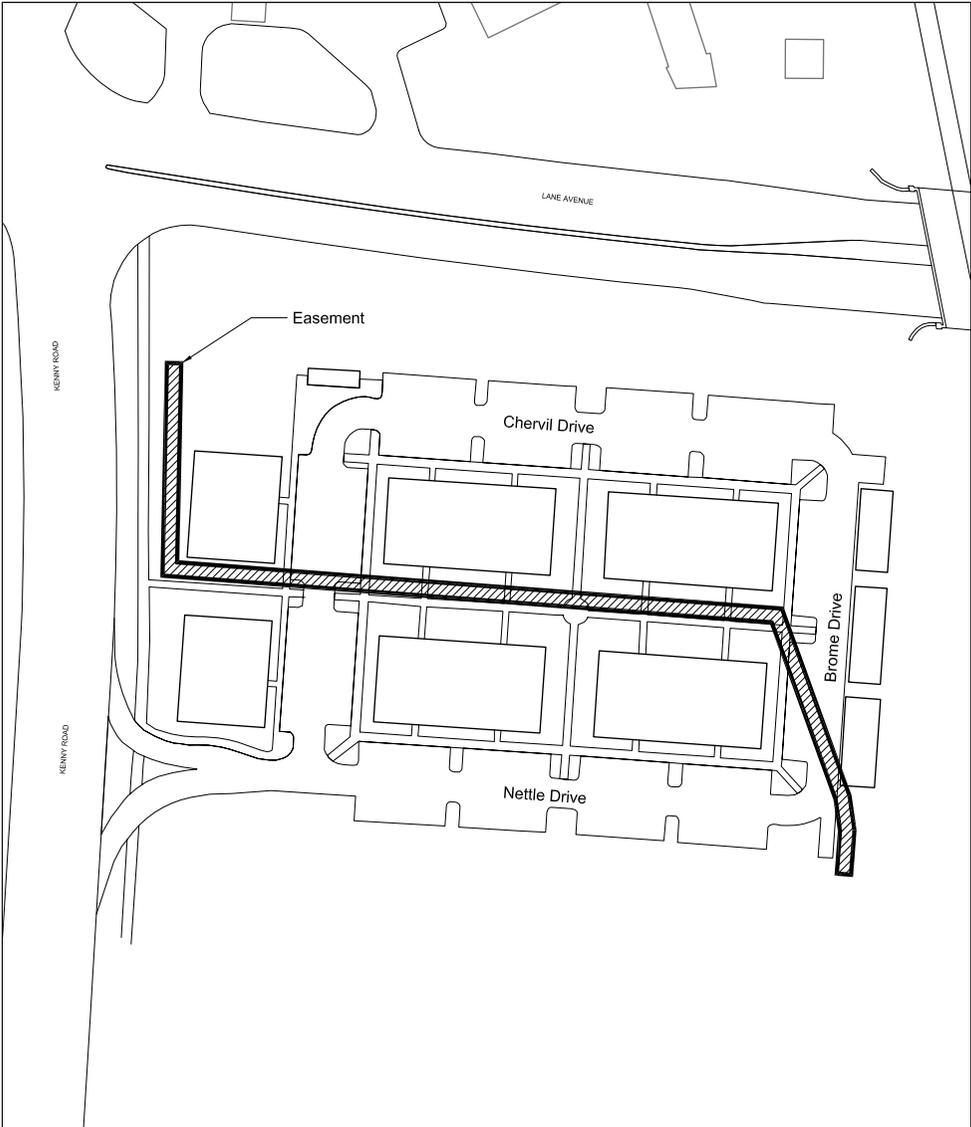
Easement Columbus Southern Power Company at Lane Kenny Residences



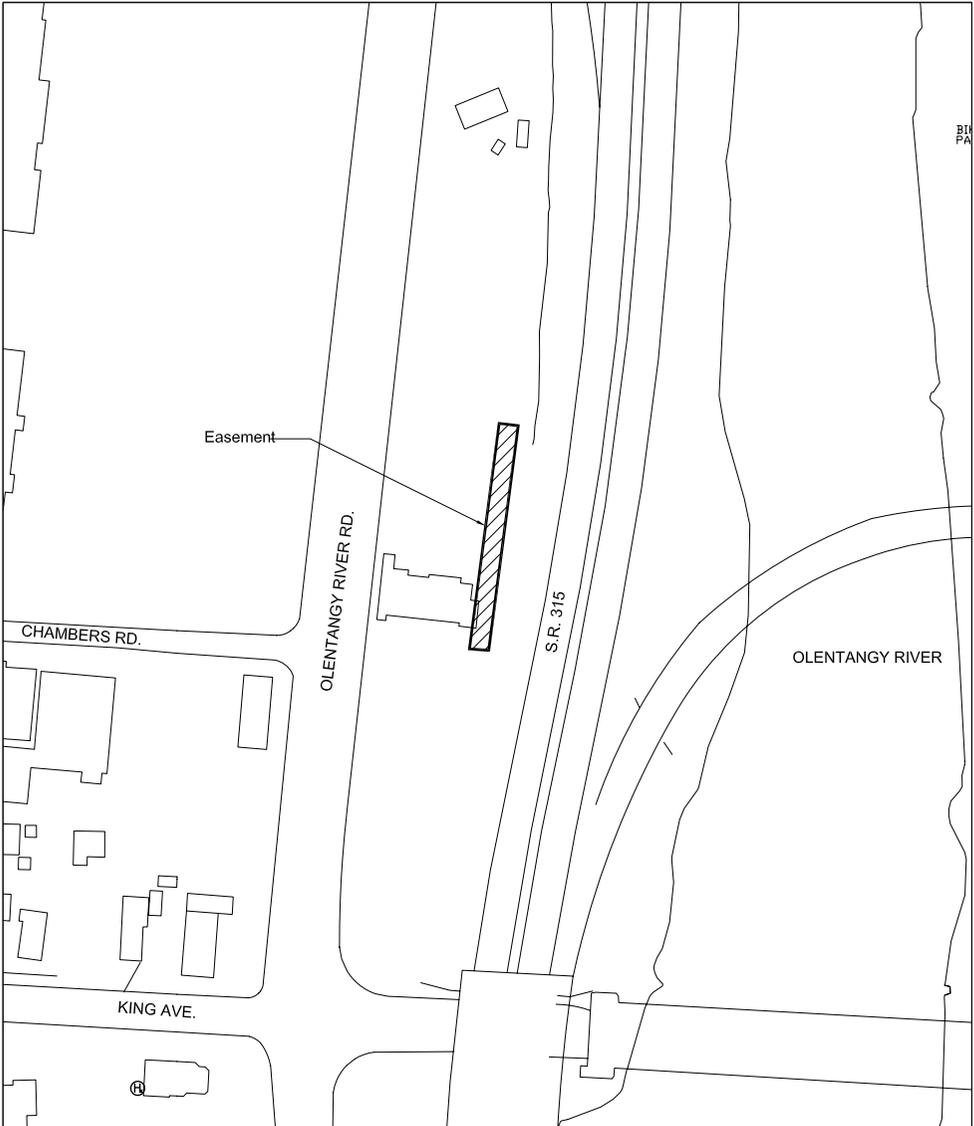
Easement AT&T Ohio at Lane Kenny Residences



Easement Time Warner Telecom at Lane Kenny Residences



Easement Lennox Retail LLC, 1570 Olentangy River Road, Columbus Ohio



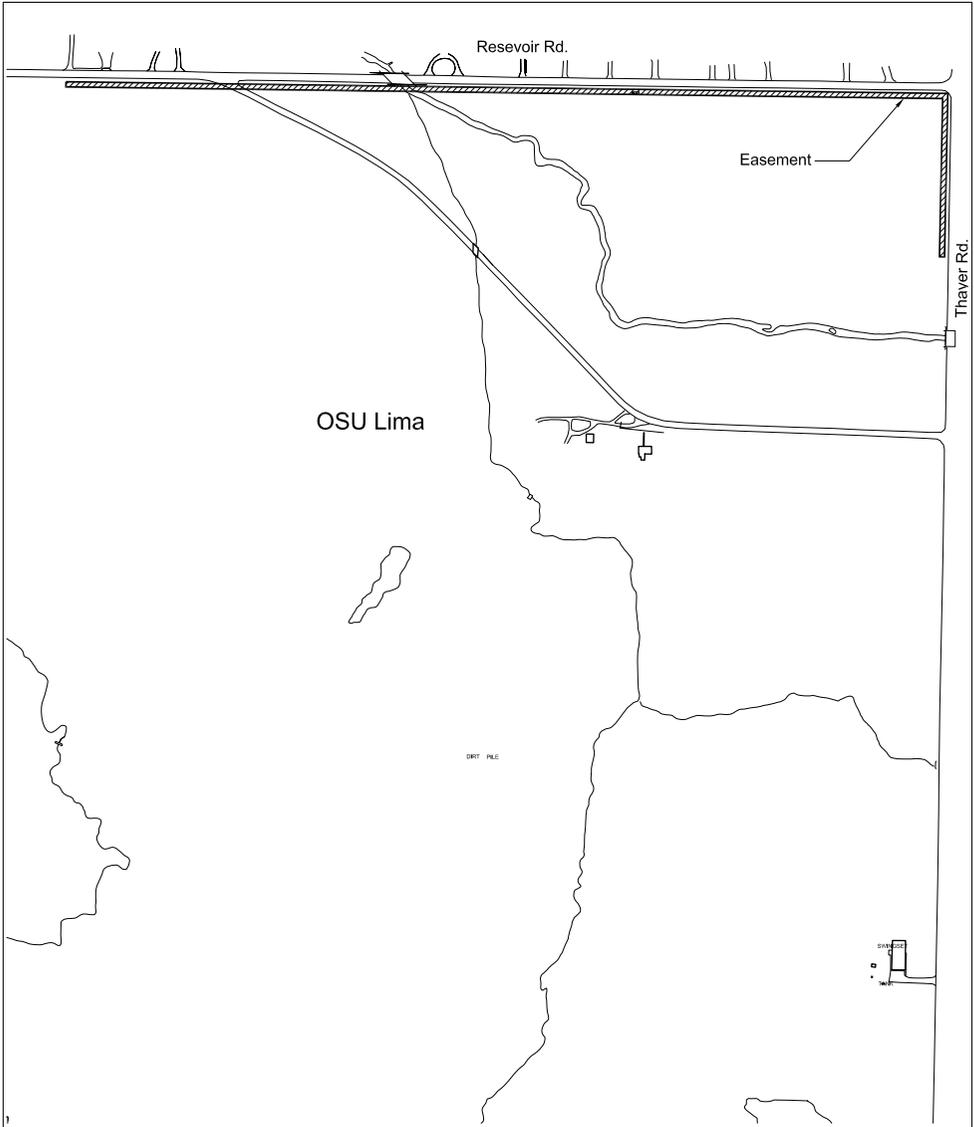
Office of Business and Finance / Board of Trustees Meeting

June 1, 2007



Easement Embarq Corporation, Lima Campus

- Embarq Corporation Easement 15' along Reservoir and Thayer Roads



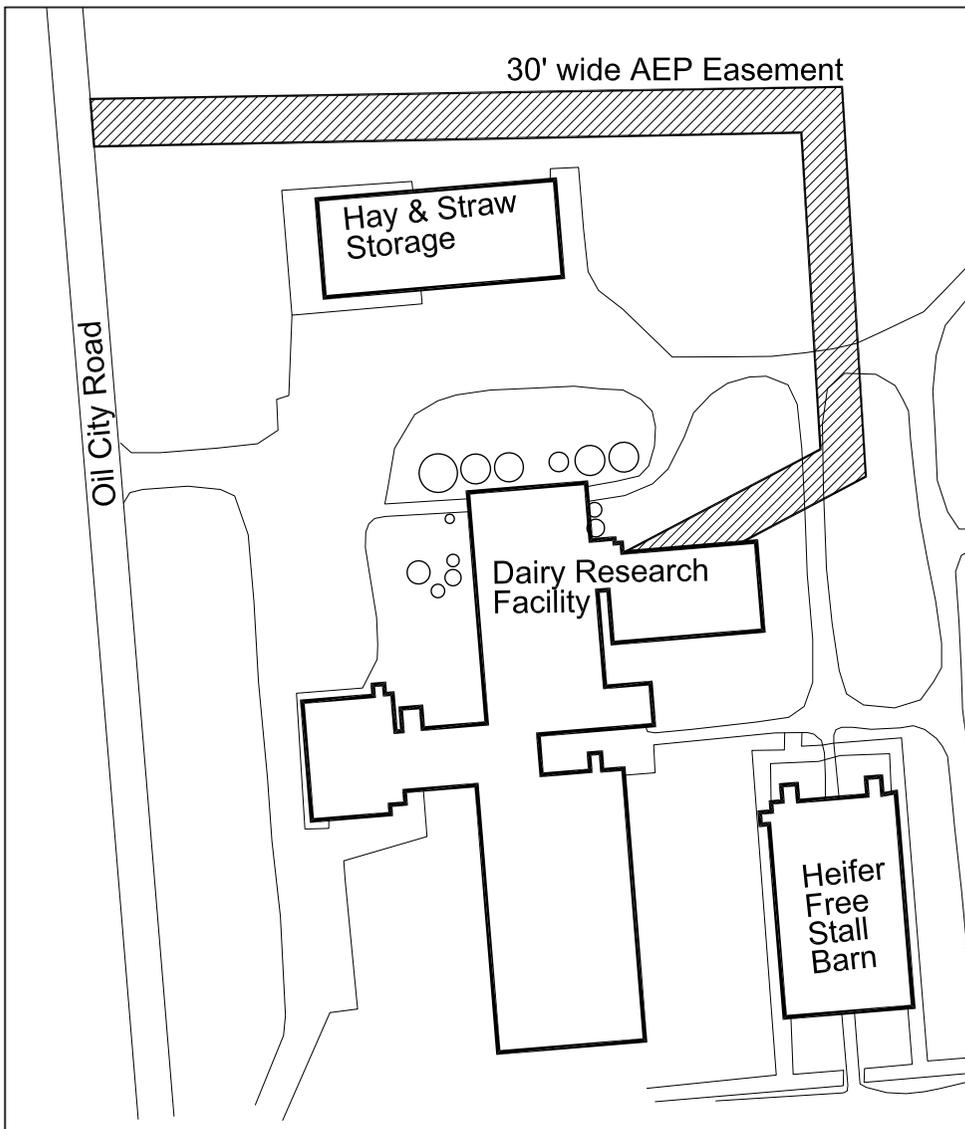
Office of Business and Finance / Board of Trustees Meeting

June 1, 2007



Easement American Electric Power Company, OARDC

- American Electric Power Company Easement 30' wide by 825' along Oil City Road and connecting to the Krauss Dairy Center



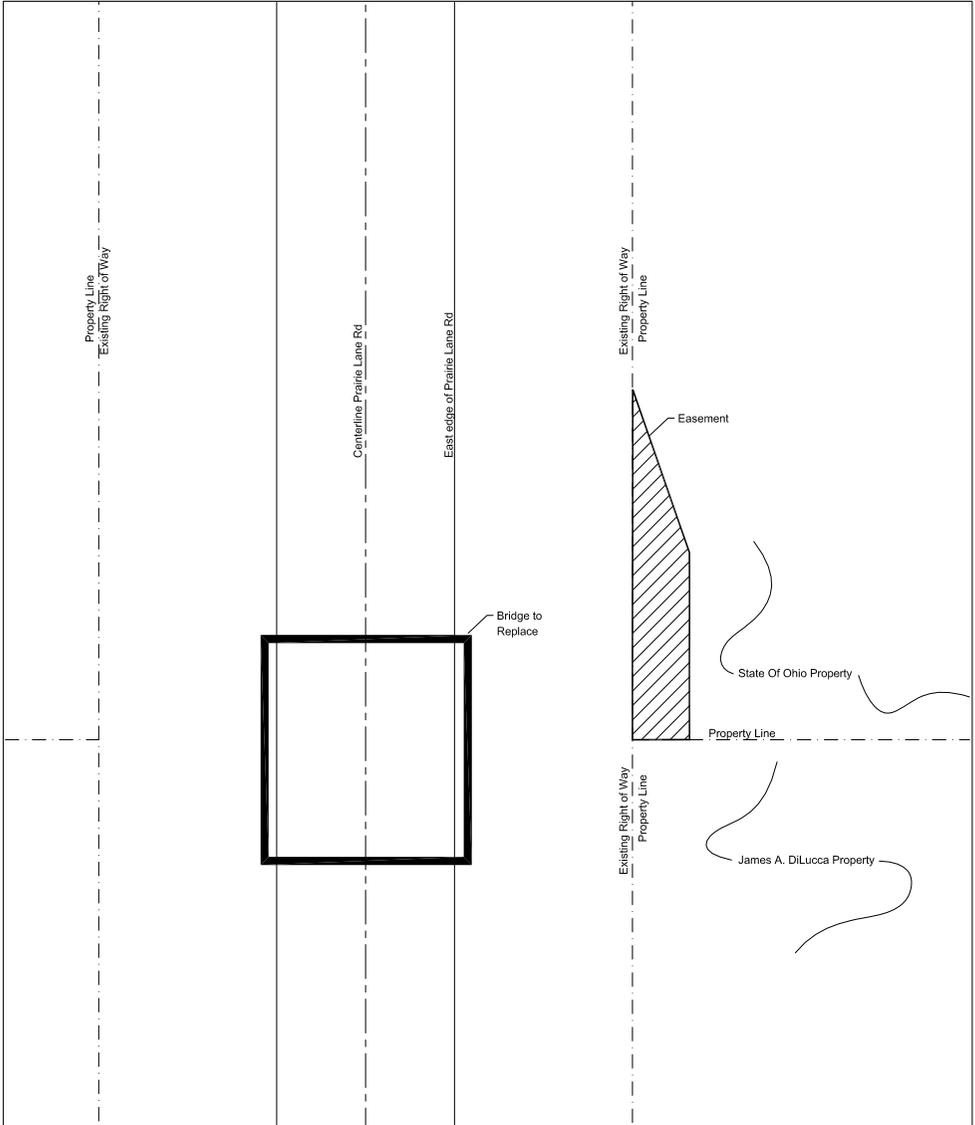
Office of Business and Finance / Board of Trustees Meeting

June 1, 2007



Easement - Construction Easement Wayne County Commissioners, Wooster

- Easement to Wayne County Commissioners of 0.005 acres along Prairie Lane Road



Office of Business and Finance / Board of Trustees Meeting

June 1, 2007



THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTY-SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 15, 2007

Pursuant to paragraph (B) of bylaw 3335-1-01 of the Administrative Code of The Ohio State University, the Board met upon the call of the Chairman, G. Gilbert Cloyd, in a special meeting on Friday, June 15, 2007, at 1:00 p.m., at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

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June 15, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called a special meeting of the Board of Trustees to order on Friday, June 15, 2007, at 1:00 pm. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Jo Ann Davidson, John D. Ong, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

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Dr. Cloyd:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond adjourning the meeting.

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding employment. There will be no official actions taken during or following this Executive Session. May I have a second?

Upon motion of Dr. Cloyd, seconded by Amb. Ong, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, and Schottenstein.

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Thereupon the Board adjourned to meet Friday, July 13, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTY-THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 22, 2007

Pursuant to paragraph (B) of bylaw 3335-1-01 of the Administrative Code of The Ohio State University, the Board met upon the call of the Chairman, G. Gilbert Cloyd, in a special meeting on Friday, June 22, 2007, at 3:05 p.m., at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

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June 22, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called a special meeting of the Board of Trustees to order on Friday, June 22, 2007, at 3:05 pm. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Thekla R. Shackelford, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

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Dr. Cloyd:

In a moment we will be taking a roll call vote to go into Executive Session. I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding appointment and employment. May I have a second?

Upon motion of Dr. Cloyd, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Borrer, O'Dell, Shumate, Hicks, Schottenstein, Shackelford, and Marbley.

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Dr. Cloyd reconvened the meeting on Friday, June 22, 2007, at 5:05 pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Thekla R. Shackelford, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

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REPORT ON THE PRESIDENTIAL SEARCH COMMITTEE AND APPOINTMENT OF INTERIM PRESIDENT

Dr. Cloyd:

Mr. Shumate, I would like to turn to you for your report.

Mr. Shumate:

Thank you, Mr. Chairman. As you know, the presidential search committee continues to pursue the charge we were given by our former chair, Judge Duncan, and that is to conduct a thorough and nationwide search with the ultimate goal of recommending the best possible candidates to this Board of Trustees so that a new president can be in place by the start of Autumn Quarter 2007. From the beginning, we have asked everyone involved with the process, both inside and outside the University community, to exercise the discretion and understanding necessary to ensure a successful search process. We appreciate the fact that everyone involved, including the members of the media, have been respectful of our need to maintain confidentiality throughout this process; it remains critical to our success moving forward.

Meanwhile to ensure flexibility in the search process and clarity in the leadership of the University, I propose that effective July 1, 2007, and until such time as the Board names a new president, that Joseph A. Alutto, the

June 22, 2007 meeting, Board of Trustees

interim executive vice president and provost be named interim president of the University, and I so move, Mr. Chairman.

Dr. Cloyd:

Thank you, Mr. Shumate. Do we have any discussion?

Mr. McFerson:

I will second that motion.

Mr. Schottenstein:

Mr. Chairman, I whole heartedly support the motion. I think that Dean Alutto has done an extraordinary job in leading the Fisher College of Business for many years. It is truly one of our many jewels and he has helped make it that way. I think that he has demonstrated strong leadership not only in the Fisher College but also in various aspects in this University. I know that we will be well served by having Dean Alutto serve as interim president of Ohio State. As I said, I whole heartedly support the motion.

Mr. O'Dell:

He is a highly recognized and respected leader in this state and community, and has done a great job in the Business School and the University. I strongly support this motion.

Ms. Hendricks:

One thing that I know from having my experience more on the technical side, is that Dean Alutto is an executive dean. I know that Bud Baeslack, dean of Engineering, has the highest regard for him. So he really has been able to have influence -- more broadly than in the Business School -- and that will be helpful to put him in this position.

Mr. McFerson:

I think that we are fortunate, as a University, to have someone of his stature ready to step up and help us at this time. He is a proven leader who has been around here a long time and has achieved high marks for the Fisher College. I think it is a terrific recommendation and I am thrilled to be able to second the motion.

Dr. Cloyd:

Thank you. Any other comments? Mr. Secretary, please call the roll.

Upon motion of Mr. Shumate, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Wexner, O'Dell, Shumate, Hicks, Schottenstein, Shackelford, and Marbley.

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Dr. Cloyd:

Mr. Shumate, let me, again, compliment you on both the quality and tenacity as leading our search committee. I think you are doing great work and it is really appreciated by all of us. It is very difficult to do it while maintaining the confidentiality of people. I think you are doing a great job of getting the

June 22, 2007 meeting, Board of Trustees

broad input that we need, while also respecting the privacy of others. So from the whole Board, thank you and we do look to successful completion of the search by Autumn Quarter 2007.

To Dean Alutto, congratulations. Before we adjourn, Joe, I'm sorry that you weren't in here for the discussion. Just to capture in summary, the University is really very fortunate to have a leader of your stature that can step forward July 1 as our interim president. We are very, very confident that under your service, you are going to keep the University moving forward and up, the way we want. Thank you very much for agreeing to do this.

Dean Joseph A. Alutto:

Thank you very much and thank you very much for the honor. I have a passion for this University and my task will be to keep us on target and moving towards our goals and agenda for action. That is why we are here and that is how we spend our time and energy. Thank you very much.

Dr. Cloyd:

Thank you, Joe. The meeting is adjourned.

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Thereupon the Board adjourned to meet Friday, July 13, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTY-FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 12 and 13, 2007

The Board of Trustees met at its regular monthly meeting on Thursday, July 12, and Friday, July 13, 2007, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meetings were approved.

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July 13, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Thursday, July 12, 2007, at 3:35pm. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

Dr. Cloyd:

At this time, I will entertain a motion to recess into Executive Session to consider a personnel matter regarding employment and appointment.

Upon motion of Mr. Shumate, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Marbley.

Dr. Cloyd reconvened the meeting at 4:30pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

ELECTION OF PRESIDENT

Resolution No. 2008-37

Dr. Cloyd:

Before we start, I would like to acknowledge and thank Chancellor Eric D. Fingerhut for joining us here today. It is great to have you here, sir. I would also like to acknowledge that Speaker Jon Husted was here earlier, and we have some other members of the General Assembly here today, and I want to thank them for their participation.

Over the years The Ohio State University has been blessed with many great and visionary leaders, men and women who have inspired us to define and articulate the mission of this great University. Men and women who have developed meaningful goals and then recruited the talent, built the consensus, created the climate, and helped us acquire the resources to achieve them. Men and women who have encouraged us to raise our aspirations and then guided us as we have worked to close the gap between those aspirations and our actual performance.

Each of these leaders has contributed to Ohio State's standing as the nation's largest public land-grant university, as the state's best public university, and importantly as a leader in defining how society can have high-quality postsecondary education for all of its citizens while preparing them for success in a knowledge-driven, global economy. Each has left his or her indelible mark on the University, on its outstanding academic programs, on its talented faculty, on its world-class researchers and research facilities, and on the great learning experiences that prepare our students to become tomorrow's leaders of business and industry, entrepreneurs, writers and artists, inventors, political decision makers, and contributing citizens.

July 13, 2007 meeting, Board of Trustees

This reality explains why the Board of Trustees approached the search for a new president as both a challenge and an opportunity. It has been a challenge because our next president will have the responsibility to lead Ohio State in very uncertain times; to accelerate the University's climb up the academic ladder while fulfilling our promise to provide broad access to excellent education; to attract the best and brightest students and faculty to this University; to make the difficult, strategic choices that will allow Ohio State to make better use of its resources; and to capitalize on the new confidence shown by Ohio's leaders in higher education as the engine of economic growth and prosperity for this state

But it also has been a great opportunity for us because Ohio State's 14th president will guide us as we improve Ohioans' access to excellent postsecondary learning experiences, as we prepare them for the global and diverse world in which they are going to have to live and work, as we build our capacity to conduct life-changing basic and applied research, and as we search for ways to do all of this more productively and efficiently.

This blending of challenge and opportunity is reflected in the profile of the next president that guided our search. We set out to find a leader with a clear and inspirational vision for higher education in the 21st century; exemplary integrity, trustworthiness and wisdom; breadth and depth of intellect and a distinguished record of innovation and scholarly achievement; and superb interpersonal, communication and leadership skills.

It has been daunting, yet an inspiring task led by my fellow Board member, Alex Shumate. And today, I am pleased to report that we have completed our search and that the Board is ready to consider the recommendation of the Presidential Search Committee. Mr. Shumate.

Mr. Shumate:

Thank you, Mr. Chairman. The charge to the members of the Presidential Search Committee was to look for a proven leader; someone with experience leading a large, complex institution; and an innovative and effective implementer. We were asked to search for a bold leader, someone with imagination, perception and creativity, skilled at working with all elements of the University, and with external constituencies upon whom we depend and whom we have an obligation to serve. We were directed to identify a leader who could build on our traditions, harness the University's strengths, address its weaknesses, respond to emerging needs, seize new opportunities, and inspire us. Mr. Chairman, I believe that we have met the Board's expectations.

I do want to take a moment to acknowledge the dedicated work of our Search Committee members. They gave freely of their time and their talent, and they always put the interest of this great University first. I want to also thank our search firm, Heidrick & Struggles, and, more specifically, Bonnie Gwin for her informed and wise guidance and counsel. And to my colleagues on this Board, thank you for setting a high bar and for your determined efforts to ensure that our expectations were met by our performance.

Through our search, we believe that we have found the leader we are looking for. So this afternoon, we are recommending that the Board of Trustees formally extend an offer to Gordon Gee, currently the chancellor at Vanderbilt University, to serve as the 14th president of The Ohio State University.

Many of us know Gordon Gee from his 7 years as president here at Ohio State. Under his previous leadership the University expanded and strengthened its academic offerings, launched new research initiatives, and began the development of its Science and Technology Campus. We also expanded efforts to rebuild our aging infrastructure

July 13, 2007 meeting, Board of Trustees

and conducted an unprecedented capital campaign that raised \$1.23 billion, driven by an understanding that there can be no great creation without a dream.

Gordon Gee led Ohio State with a clear understanding that this University, as Ohio's intellectual and economic engine, must stay true to its mission to educate a broad cross-section of Ohio's citizens, even as it expands its research capacity. In everything he did, Gordon Gee also reflected the Buckeye Spirit. That sense of pride felt by more than 400,000 graduates living and working around the world, that connection that all of us feel when University researchers announce another scientific discovery, when a new company commercializes a technology developed at Ohio State, or when 104,000 fans celebrate another victory at Ohio Stadium.

During the past 10 months, we have conducted a thorough, open-minded national search. We have consulted with scores of education leaders from across the country some of whom could have been candidates for this position. Throughout our search, we were guided by several criteria. We looked for someone with comprehensive experience at a public university, an educator with excellent academic credentials. We looked primarily for a sitting president, a strategic, visionary leader, a tough minded decision maker, a skilled collaborator with external constituencies, and someone who has worked with an academic medical center.

On all of these criteria, Gordon Gee met and he exceeded our expectations. All of us know, just as Chancellor Gee knows, that Ohio State today is not the same university that he led in the 1990s. During the past decade, Ohio State has experienced significant academic progress and its reputation has been enhanced. Ohio State's stature as a center for academic research has been strengthened and the University's annual budget, which was \$1.7 billion a decade ago, is \$3.7 billion today.

But let me also be clear, Gordon Gee is not the same president that led this institution a decade ago. As we talked with Gordon, and as the Board of Trustees explored its options, we discovered that Chancellor Gee is a more seasoned and mature leader, and an incredibly successful university president. He is committed to the power of public higher education and he continues to prove that he is the consummate fundraiser. He is a team leader who knows the importance of empowering people to achieve and who believes in shared governance and shared responsibilities. He is a passionate advocate for universities that are genuine, student-centered learning communities. And he is an unequalled champion, on and off the campus, for higher education and for the opportunities it creates for the students and communities we serve.

Mr. Chairman, we believe that Gordon Gee is one of the most experienced and highly skilled university presidents in the nation. He is the best person for our job and for the challenges and opportunities that lie ahead for Ohio's flagship public university.

Therefore, on behalf of my colleagues on the selection committee who have worked with great dedication to get us to this point and who have earned our sincerest appreciation for the work they have done, I move that the Board of Trustees extend an offer to E. Gordon Gee to become the 14th president of The Ohio State University.

Dr. Cloyd:

Thank you. Do we have a second?

Ms. Hendricks:

Chairman Cloyd, I would like to second the nomination. I was on the Search Committee, along with Alex, and we considered a broad range of people for this job. When we came down to looking at the candidates and the skill sets that they had, I think that we went back and said, "This is the man for Ohio State and for now."

July 13, 2007 meeting, Board of Trustees

We know Gordon brings the strengths that we all experienced some years ago, but as Alex said he has grown and brings now private institution experience as well as a lot of public experience to Ohio State. I think we feel that we will grow as a university also.

Dr. Cloyd:

Thank you, Karen. Any other discussion?

Mr. Borrer:

Thank you, Chairman Cloyd. As a member of the Search Committee, I was on the subcommittee that wrote the "Presidential Profile." Upon reviewing that document and going through the criteria and all the different candidates that we considered, there is no question that Chancellor Gee fits that bill excellently.

One of the issues that we did raise was: "Can you come home again?" "How do you come back to a place that you have been previously?" "How will that be perceived by the public?" As we talked with Gordon, and throughout this process, we realized that his enthusiasm, leadership, vision, and goals for this University far outweighed any baggage that he may have had with him. It became very apparent to me, as a member of this Committee, that he was the person for the job. I very strongly support his candidacy.

Mrs. Davidson:

First, I would like to thank our good Search Committee chairman, Alex, for his patience through this process and his great leadership. It was really a unique experience, because the Search Committee itself was balanced and represented by all the aspects of this University. In our initial conversations as we came together - because we all come at it from different perspective - it was clear that everybody felt that we are in a unique position right now in the history of the University, in which we need people with unique qualifications.

I had an opportunity to work with Gordon in a different setting when I was a member of the legislature. We are very fortunate right now from both the administration and the legislature to have the strongest support we've had in a long time for higher education, but it also brings with it expectations for what we do here. As we all know, we are poised to move up the ladder not only as a flagship university in Ohio, but as one of the national leaders in public education.

I think that Dr. Gee brings together those qualities that this University needs at this particular time in its history to move us up that ladder and to address those legitimate expectations, quite frankly, that are very important for the economy of the state of Ohio, too.

I am fully supportive of the motion.

Mr. Hicks:

I did not have the luxury of serving on the Search Committee, but first of all let me commend everybody that did serve. I felt as a trustee, who is not on the Search Committee, that I was fully informed throughout the entire process and I think we had a lot of deliberations about the scope and the breadth of the search that was done. Again, I want to commend Alex and commend the Committee members. People took an awful lot of their time and their effort to serve on the Search Committee. We certainly commend them for their thoroughness, patience, and persistence that has led us here.

July 13, 2007 meeting, Board of Trustees

Everybody around the table, obviously working on the Search Committee, really loves this University otherwise you wouldn't have devoted this amount time. The University has changed all of us. For some of us, it has opened the door to a pathway of opportunity that we never thought possible. As we look at where we are at today, as Ohio State, we are at a critical defining point in the life of this University. I think it is not just about the past, although certainly we are going to build on the traditions of the past, but it is about the future. The Search Committee, as they went about their work and created the profile that Doug spoke so eloquently to, really did a fabulous job in finding an individual who is uniquely qualified in all of the country who fits the test of what we laid out that we wanted.

I couldn't be more excited for this to happen. I think it is going to be a great thing for the University, it is a great thing for the state of Ohio, and I would echo Speaker Davidson's comments. I look forward to serving with Dr. Gee in the future.

Dr. Cloyd:

Thank you, Mr. Hicks. You know you are making a very important point. I think the Search Committee and the breadth of the various stakeholders of Ohio that they engaged in the process of establishing the profile that Mr. Borrer outlined, led to a sense of clarity of what we wanted that we would not have achieved absent that kind of input. That is an excellent point.

Ambassador Ong:

Alex, in your remarks you pointed out that Ohio State University is not the same in 2007 as it was when Dr. Gee left here in 1997 and that he is not the same person who left here in 1997. The University has grown and developed and so has he. Can I assume that the Search Committee, which, like Brian, I was not a member of, gave him a good overview of where we are and a lot of the very exciting things that, as we all know, lie in the immediate future for this University? Is he aware of that and of the implications of the Academic Plan and so on?

Mr. Shumate:

Thank you, Ambassador Ong. He absolutely is aware of this great University. As he will speak to later I am sure. He has stayed in touch with the University and is well aware of the fact that, for example, our research dollars have substantially increased and the programs that we have for our undergraduate research programs are distinguishing this University. Also, Dr. Gee is very much aware of the quality of our student body and the increases in the performance of our students, not just when they enter, but also when they leave Ohio State.

He is aware of the challenges that we have particularly in the area of making sure that as we strive for the kind of excellence that we, as a Board, believe is important for this University, that we also have that balance of access and affordability. That is a unique balance that we are going to have to make sure we pay special attention to. I spent a number of hours talking with Dr. Gee about these issues. There is a need for that kind of leadership and not just in the state of Ohio. As we talked with various leaders throughout the country, there is a need for a national public university like Ohio State with its research focus, its teaching focus, as well as its community focus, to become the national spokesperson for public higher education to make sure that this balance between equity, access, and affordability is maintained and strengthened as we go forward. Dr. Gee is very much aware of these issues and other issues. I believe that as we look afresh at our Academic Plan - and we believe it is time to take a fresh look at that - that he has the kind of experience to help us in a strategic planning process that engages all of the interested parties and stakeholders of the University in saying, "What do we need to do now to move to the next level of excellence."

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Mr. McFerson:

Like Brian I was not on the Search Committee this time, but I was last time and I know how much work is involved. Alex, super, super job to you and your colleagues, and Dr. Cloyd, for all of the time you had to spend on this, too.

I knew Gordon quite well when he was here last time. I was working downtown and we interacted a lot. The man knows how to get things done. As I have been sitting here thinking about this, he has spent more than half of his professional life as a sitting president of several universities - public and private. To think that someone of his stature, probably acknowledged as if not the best in the country, right near the top as university presidents - would want to come to The Ohio State University, is a real feather in our cap. I think we should be pretty darn excited about that he would want to come back to Ohio State. He doesn't have to do this. He is probably very happy and comfortable down in Tennessee, but coming back here means that he sees the great potential that has been put in place the last ten years or so under the leadership of Dr. Kirwan and Dr. Holbrook, and the great progress in the Medical Center. This is a totally different University than it was and he is a totally different person, and now he wants to take it to the next level that you so beautifully articulated, Alex. I think that is fantastic.

I look at Dr. Alutto and Dr. Moser, he hired you guys, and he hired some others. Now you get a chance to work for him again. It may be a little different, but I can't tell you how excited I am for this opportunity and what a real blessing it is going to be for The Ohio State University. I am excited to cast my vote "yes."

Mr. Schottenstein:

I share that excitement, Chairman Cloyd. In fact, I am so excited I will probably stumble over my words. I think this is one of the most important and exciting, great days in the history of this great University.

First I would like to thank you, Chairman Cloyd, for your work in this process. Your remarks earlier, I think, really captured the essence of what this is about. We all take our work very seriously and there is no greater responsibility that we as trustees have than what we are about to do and that is to select the individual who is going to lead this University.

Alex, you did an exemplary job in leading the search process, assisted capably by Bonnie Gwin, from Heidrick & Struggles, who did an outstanding job for us. Participating in that process was an extraordinary experience for me, and it was literally like a tutorial on higher education. It was a process and it is important for everyone to understand that. We met with an extraordinary number of very accomplished and talented people. One of our trustees, who couldn't be with us here today, also served on the Search Committee and he deserves special recognition for his efforts in this process and that is Les Wexner.

We are very fortunate. Dimon, you made the point that I was having trouble verbalizing and that is we have a great love for Ohio State University in our hearts. I think what is so special about today is not only will we be hiring an extraordinary leader with extraordinary skills, great acumen, and a great communicator, but who has a place in his heart with a love for Ohio State that we do. The combination of all of that to me gives us momentum and puts us at a place where this is an extraordinary time to be here. We are lucky, and this is great for the University, great for the state of Ohio, and this is a day for all Buckeyes to feel that we are going somewhere.

I wholeheartedly support this motion.

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Mr. O'Dell:

I also want to thank Alex and the whole Search Committee for a tremendous job. It thrills me to have Chancellor Gee returning to the state of Ohio and it is indeed a great day for The Ohio State University and for this great state.

Mr. Alvarez-Breckenridge:

First of all I would like to thank, Chairman Cloyd, Alex, and all of the members of the Search Committee who did an excellent job and were very diligent in the tasks that they had in front of them.

Secondly from a student perspective I just want to say how thoroughly excited I am to have the opportunity to work with Chancellor Gee and to get to know him. As a member of the Ohio State community for quite a long time, I have heard great stories about the Chancellor. As a student, people would always make comparisons to the Chancellor and I am really excited to have the opportunity to actually see these comparisons come to light.

As someone who was not on the Search Committee, I was wondering if somebody who had the interaction with Chancellor Gee could comment about his fundraising skills in terms of the new capital campaign that we are going to be undertaking. Does he have any type of ideology of what he is going to bring to the table in terms of money for buildings, or scholarships, or things along those lines?

Mr. Schottenstein:

Without equal.

Mr. Shumate:

It is a great question, too, Christopher, because I think we know as a Board we are going to be engaged in a very aggressive and ambitious capital campaign. The focus is going to be on support for excellence, supporting our faculty with chairs, grants, and also access, scholarships for our students. My anticipation is, and I know we are still involved in the planning process, that this is going to be a campaign where we really focus on the academic core aspects of the University, focusing on excellence and access.

Judge Marbley:

Mr. Chairman, I have a slightly different perspective. I am not the youngest but the newest member of the Board and I am going to have the longest to serve with President Gee. I think all of you have put me in a very good position, but I want to make a couple of observations. One is that I see Coach Tressel in the room and I think that the next time he writes a book he should chronicle Alex's great comeback. I think that we have forgotten about the fact that we were losing in the fourth quarter and Mr. Shumate and Dr. Cloyd made a significant comeback when we resurrected this victory and brought the Chancellor here, subject to our vote.

The second thing that I think is quite important for us to consider is that we have looked at some of the finest sitting presidents and provosts in the country. I think, what we have determined is that we have the first among equals and that is quite important. As Dimon said, I think that is a great testament to Gordon's sense of vision and purpose, but also to this University. I don't believe that we sell the University short by saying this is a great institution and anybody should be happy to come to this institution and lead the state's flagship university. We have a great leader at a great university, and seven or eight years from now, when everyone's memory has faded, I might even take credit for having brought him back!

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Mr. Fisher:

I am also very excited, but the practicality of this is when can he start and how long can I expect him to stay?

Dr. Cloyd:

Mr. Fisher, we will talk about some of the specific terms in a moment. What I've learned with some of the conversations I've had with Chancellor Gee, if this Board elects him, is that he would probably start sometime in the fall. He wants to make sure, and I think it is a credit to his character, he works the right transition plan with Vanderbilt. I'm not going to pin down an exact date in the fall, but more will be forthcoming. Let me just say that his intention is that he intends to be here for a long period of time.

Ms. Van Camp:

Like the Judge, I am a new addition to this Board and I would like to thank everyone for welcoming me in at this exciting time. As Mr. Schottenstein told me when I joined the Board, I was joining at an exciting time.

I bring a student perspective to this Board and one of the chief concerns that I had in the search process was how well the new president would connect with students and help us to ensure that the student voice is represented. Although I have never met Gordon Gee, everything that I have heard from people on the Search Committee, and even deans that I talked to in the school, is that he is very personable and has a good reputation of connecting with students. I'm excited to welcome him back as a Buckeye.

Dr. Cloyd:

Thank you, Debra. Any other discussion?

The members of the Board have before them a nomination to elect E. Gordon Gee as President of The Ohio State University, and know that this is a responsibility of the Board, pursuant to section 3335.09 of the Revised Code.

The terms, which have been incorporated into a term sheet, are that the initial term of office shall be for a period of seven (7) years, with an annual salary set at \$775,000, with an appropriate benefits package. With the approval of this motion, the chair will negotiate a final agreement in conjunction with our counsel to formalize the relationship between the University and Dr. Gee.

Upon motion of Mr. Shumate, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Marbley.

Dr. Cloyd:

Ladies and gentlemen, if you will please keep your seats for a few minutes, I'm going to see if I can find our new president.

Ladies and gentlemen, it is my very distinct pleasure to introduce the 14th President of The Ohio State University - E. Gordon Gee.

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[APPLAUSE]

President Elect Gee:

Thank you. Gosh, the last time a got a standing ovation is when I told the people at Brown I was leaving! I am so honored to be here. Thank you, Mr. Chairman, I appreciate your leadership.

Yesterday I wrote to the Vanderbilt community and its board and I said the following, "I am not leaving Vanderbilt. Rather I am following my heart and returning to a place that I consider home." I thank all of you for letting me come home. In *Luke 15* in the *New Testament* is the story of the Prodigal Son, well I am that son. I left, I experienced the world, I made my way in a different life and a different time, but this place, this father, this magnificent institution never forgot me and has now forgiven me and welcomed me home. So how true today is that great refrain, which I so dearly love: *Time and change will surely show, how firm thy friendship O-H-I-O*. I am honored, I want you to know.

I do have some people to acknowledge. I want to start with acknowledging the people of Ohio. They have built a great university called The Ohio State University. I appreciated what the Judge had to say, I came here because I recognize - and, of course, I have been president to half of the universities in this country - that this is a remarkable institution. It is not just a great institution, it is a remarkable institution and I think that we should celebrate that and we should celebrate with all 11 million Ohioans. This is my opportunity, but this is their day.

I want to thank our chairman. He and I didn't know each other, we had this kabuki dance that we went through, but he is a wonderful person. One of the great pleasures of my life is going to be an opportunity to work with him as it is with the rest of this Board.

Alex Shumate was the chairman of the Board when I took my sabbatical and left for Brown. I can remember walking to John Wolfe's office then walking across the street and telling Alex. I am amazed that you would actually even recruit me back, Alex. What a blessing he has always been to me.

To our Board of Trustees, some of whom I know very well, all of whom I will know very well over time, I heard what you had to say and I appreciate those words. May they be true and may I make them true. I will work very hard to make that happen. I even have a Vanderbilt father here and I will make sure that you pay a very high tuition at Vanderbilt.

I met with the Search Committee today and it was a different process. This Search Committee showed a lot of trust in this process and for that I am grateful.

Citizen recruiters, and there are a number of them here, but there is no greater captain of that citizen recruiting group than one Jack Kessler. Give him a round applause, he deserves that.

To my colleagues, some of who look slightly older, but none of whom are worn out and who are doing wonderful things for this institution. Joe, I really appreciate the leadership that you are providing. Let me just say, I am the president-elect of the institution, Joe is the president of the University. He is doing a great job and make certain that you continue to support him as we go through this transition. I am honored to have an opportunity to work with him, as I am with the other vice presidents.

Bobby, you haven't changed a bit. I can't wait to get out on the road with you again. Eighty-eight counties! I can remember when I came here, by the way, that I made this great announcement about the fact that I was going to visit every county, every year

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and then I turned to Alex and I said, "How many counties are there?" And he said, "88." I came from Colorado where there were 20 counties.

I am grateful for the friends that I have here and for the senior leadership, faculty, staff, and students of Ohio State whom I meet in wonderful and strange places whether it be London or Beijing. I was in a hotel in Beijing, China, and I hear this big shout, "O-H." That's Ohio State, that's its spirit, our alumni and friends.

I particularly want to acknowledge my predecessors; it has been 10 years. Brit Kirwan is a great friend of mine and remains a great friend of mine. Brit Kirwan did a wonderful job at this institution and I hope that we continue to acknowledge that great work. He certainly takes great pride in his achievements, as does Karen Holbrook. I did not know Karen as well, but I got to know her and admire her, and I know that she has done remarkable things. In this time and in this effort, it is important for us to know that. So I appreciate that and I want to make certain that we do acknowledge them.

I want to acknowledge the folks at Vanderbilt. It is a wonderful university. They embraced me and I spent seven years at that institution. I hope that they hear me today; I love and admire the people of that institution. As I said, I am not leaving Vanderbilt; I am coming to Ohio State. Martha Ingram, chairman of the Vanderbilt Board, is an angel and has been my angel for all of that time. She has also given Vanderbilt University \$550 million, which is the largest single donation from any individual in this country. I want you to know that I hope to eclipse that at Ohio State.

To the Board of Trustees, my senior colleagues, faculty, staff, and students at Vanderbilt, it has been a love affair for me, but I am home. I am grateful for that and I want to acknowledge them.

I want to now acknowledge two people who are so central to my life. First, I want to introduce my daughter, Rebekah. Rebekah was 14 years old and she did not want to move from Colorado. I still remember this that I had to give her a root canal on the day that we came to Ohio State, literally we gave her a root canal to tone her down a little bit, but she came and she fell in love with this place. Rebekah Gee today whenever she signs where she is from she says, "I'm from Ohio." That is who she is.

Rebekah has gone on to do wonderful things. Rebekah went to Columbia University, Cornell Medical School, and Harvard to do her residency, and Rebekah met her wonderful husband there, and she is now a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania Medical School. She is making a tour of the Ivy League. Dr. Allan Moore, who is her husband, is a graduate of the University of Virginia, the Vanderbilt University Medical School, one of the two of them has a great degree, and the two of them met at the Massachusetts General Hospital at Harvard University, and is now a fellow in endocrinology there. They are fabulous young people and they are the future of this country. I am proud that I am her father and his father-in-law, they are great young people, and you are going to love them as much as I do. I am glad they are here to celebrate with me.

So the question is why am I here? Well I want you to know what I said before, I am returning to be part of one of the most exciting academic environments in American higher education. This, ladies and gentlemen, is Ohio State's time! Since 1990 this University has moved from good to excellence, thanks to the good work and great leadership from the deans, vice presidents, and the presidents themselves. I believe, due to wise decisions and a thoughtful Academic Plan, that this University is now poised, and Joe, you and I will talk a lot about this, to move from excellence to eminence. Judge Marbley, that is where I think we are. We are now poised to move from excellence to eminence. And that is an aspiration that very few institutions in this country can ever have and we are there. I am glad that I can be part of that.

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This is the most comprehensive, complex university in this country and, therefore, we should be a beacon on the hill for all of higher education. We have the opportunity to set a standard for excellence, to set a standard for leadership, and to set a standard for direction. There are very few universities in this country that can and we will do it right here.

I also want you to know that I am returning as a different, more mature, and more thoughtful academic leader. This is a much different university than I left in 1997 and I am a much different person. This is not *Back to the Future* and this is not *Halloween II*, and I do not intend on being the Grover Cleveland of university presidents. I have had the opportunity to lead and learn from two of the most highly respected and academically distinguished universities in this country, Brown and Vanderbilt. As a result, and I hope you will see this in me, I have developed clarity of purpose and an ability to understand, identify, sustain, and create excellence. Hold me to that standard. Expect that of me. Make certain that I say what I am and what I will do, and that is the maturing process. I want you to understand that even though it is a great joy for me to be here and it is a great honor, this is a different place and I am a different person. I hope that those two will come together again in a wonderful event.

When the state legislature passed unanimously, Madam Speaker, it didn't happen in our time - a state budget and in that budget they said, "We are going to support higher education. This is our number one priority." Why not? This should be; it is about time. This was also a great recruiting opportunity for me, I can assure you. The people of this state are demanding leadership from their university and I believe we now have the tools and ability, financially and politically, to make that happen.

The Governor, whom I know, is doing a terrific job and I just want to acknowledge him. The Speaker of the House and Senate President, I do not know them as well, but I will get to know them I can assure you. They showed unprecedented commitment and leadership and we should be grateful to them. Chancellor Fingerhut, I knew him in his senatorial days. I have followed him closely and have had an opportunity to speak with him at great length about the future of higher education. He is a magnificent voice for quality and excellence and a person who will make a difference to this University and will make a difference to this state.

I want to say this; this is a different kind of Board than I worked with. This is a reorganized, revitalized, and reconfigured Board, and I think a perfectly logical way to now run a university. I am delighted that I can be here to be a part of that. This Board reorganization is important.

I clearly believe that a confluence of common sense and common will is occurring, recognizing that one cannot have a vital and progressive state without the leadership of a great university, it is impossible. But at the same time, this University must recognize that we have an essential and an incredibly significant stake in the future of this state. We are wed. We are The Ohio State University. A great state and a great university can make a difference, but only if we work together.

This leads me to perhaps the most compelling reason I am here. I can now sleep at night. I have spent ten years not in the wilderness, because I love those institutions, but I woke up every morning and I said, "Why am I here?" A private institution has a particular role to play, but 80% of the students in this country are educated in our public universities. They are the front door to the American dream, they represent what life is about, and they represent what this nation is about, and I have returned to the great opportunity that exists. I believe in every fiber of my being in the land-grant mission of this public university. Ohio State is unique. There are very few institutions in this country that are both a land-grant institution and the state's leading institution. What an opportunity for me and what an opportunity for us. I am going to be able to sleep at night, because I will never ask again the questions, "Why do I exist?" and "Why am I doing what I'm doing?"

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Of course there are many challenges, but the fundamental challenges, I believe, center around people and ideas. You would probably expect me to say money or a variety of other things - that will come. Open your wallets, I'm here! No wallet is safe in this state! That will come, we will make that happen. The fundamental challenges center around people and ideas. We must capture the hearts and minds of the people of Ohio to believe in the fiber that they have in their being that this University will make a difference in their lives and then we must do so. At the same time, we must convince the people of this wonderful University, this great magnificent institution, the faculty, the staff, and the students, that this University is not a job, but a calling and a responsibility. It is a remarkable opportunity that each and every one of us has at this time and in this institution in ways that very few people do. We must create a climate of dignity and respect for each other. We must not be futuristic with each other, we must celebrate our differences, and we must, through those celebrations, make certain that in celebrating that we understand the value of this great University.

We must engage and win the battle for talent. It is all about talent. We don't make cars, Joe, and we don't make widgets, it is all about talent. The most talented faculty teaching the most talented students. We will win that, I am predatory. We will win that, but it will require a lot of hard work. That is what it is about. It is about bright, wonderful faculty engaged in their libraries and in their laboratories, about the world that they are engaged in, and then it is about engaging those wonderful bright students. We will win that battle for talent.

The corollary is that we must win the battle for ideas. You can't run an empty vessel. You can't be a great university unless we are not a place of great ideas and those ideas are found in our laboratories. This institution has marched in a truly distinguished way, it has made a dash for distinction by creating an environment in which research is actually celebrated and in which gifted opportunity for people to make a real difference in terms of what their research does in the lives of people around the world. We are a magnificent research university, but we also recognize and encourage a whole level of creativity that very few institutions can and will do. I think that is Ohio State.

We must not think of our size. We are the largest university in the country. I know I used to talk about the fact that this was an aircraft carrier and I moved to a speed boat. Let me just tell you something, speed boats can be dangerous. We must not think of size as an impediment, but as an opportunity. Size is not an impediment at this institution. We are the most massive intellectual platform in America gathered on one campus, but we will only be that if we can think, act, and operationalize ourselves as one university. We can't be 18 colleges connected by a heating plant and we can't be a series of departments connected by telephone lines. We have to actively, and you are going to hear this theme from me a lot, be one university. If we are this massive institution and we can think with agility and act with simplicity, even in our complexity, we are going to be enormously successful. And no one else is doing that in this country. We will and we can. I am so bound up in that notion. I am thrilled that we have that opportunity.

We must remember that we are about creating ideas and we must be equally passionate about passing along those ideas. If we create ideas, if we have this great research mechanism, and we have it narrowly defined in those laboratories or in those libraries, then we have done ourselves very little good and maybe even some harm. So we must pass along those ideas and we must be a student-centered university. Teaching and learning is our mission and we must make that happen. So, those whom we teach and those who teach and learn here must also reflect the diversity, racially, economically, socially, and culturally, that allows difference to flourish. That allows us to celebrate those differences in ways that will truly make us better.

Mr. Chairman, members of the Board, ladies and gentlemen, here on this mid-summer evening as we celebrate a great university, these are just a few of my thoughts. I had many today, but I wanted to limit my time. This is the one thing that I want to say to

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each of you, I believe, absolutely, this is the University of the American Dream. I can remember still one time when I conducted commencement, I just happened to ask, there were all of these people gathered and they were having a great time, "Would all of those who are first generation students stand up?" Over half of those students stood up. This is the American Dream. I am a product of that; I grew up in a very small town, Vernal, Utah. Without a great public university, I would not be here today. This is the American Dream, the front door to the future. Today I stand before you because you have fulfilled my dream. I thank you very much.

I am open for any questions that any of you may have. Oh, Carol, I love you. Thank you for waking me up so early in the mornings, otherwise I would have slept in and had a good time. Yes, Ma'am.

Ms. Carol Luper: [ABC-6 and FOX-28 Reporter]

Dr. Gee, knowing you, you are going to do everything first; but when you hit the ground running here at The Ohio State University, what is your first priority?

President Elect Gee:

My first priority is - and I don't want to sound so simple - that we have a President here and he and I are going to caucus on Saturday and we are going to devise a transition plan and then we are going to start executing that. I have to build some of my own team, I have to figure out the structure of the institution, and I have to think about how we operationalize some of the things that we talked about right now, but that will be my first priority. Obviously sometime I will have to move here, Carol, but I will make that happen.

Ms. Luper:

The second question just to follow-up, since you have been here a couple of times, what have you seen on campus that has changed the most?

President Elect Gee:

Someone had asked me the same question today at the Search Committee meeting, "What is it about the University that is different from when you were here in 1997?" I think a couple of things, first of all, the quality of students is extraordinary at the undergraduate level. I operationalized the selective admissions process. Right before I came here, Ohio State was an open admissions institution. So when I came we raised the admissions standards and we did a variety of other things, but it was a long operational issue. This is now an institution that is enormously competitive and we are now in that very difficult position of having to, because access, affordability, and quality are all parts of the mission of the University, convince the mothers and fathers of sons and daughters in Ohio that it is a great honor to have been rejected from Ohio State. We need to figure that.

Second, is the massive investment in faculty, which has resulted in this incredible research engine which we now see. We have to invest and continue to do the best in that and we have to make certain that we now are a three-legged stool in which all three legs are long - that is undergraduate, graduate, and professional education. I think that many of our faculty would agree that we have to invest more heavily in graduate students and we have to bring them up to the quality of the rest of our efforts, but we are in a great position right now.

Any other questions? Boy, I intimidated everyone!

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Speaker: [Associated Press Reporter]

Dr. Gee, could you explain to us what changed from a couple of weeks ago when you denied that you were a candidate for the job and said you were going to stay at Vanderbilt and now here you are today? Was it a question of money? Was it a question of benefits? What changed in these few days?

President Elect Gee:

As you know, I was, until a few minutes ago, the most highly-paid university president in the country and life has come back into balance. I am no longer that and I no longer make as much money as a football coach. I feel much more sanguine about that.

The issue for me was a very simple one, it is as simple as it is complex. I turned down the job, because I felt that I had a duty and responsibility at Vanderbilt but also that I was not prepared to take this position because I just did not really know enough. Since that time, the tenacity of some of the people in this room, in terms of their recruiting, gave me an opportunity to really understand the institution a bit more. This is sort of spiritual for me. I came here last Sunday on my own and my assistant couldn't believe that I knew how to buy an airplane ticket, but I did. I came on my own, I came and visited the campus, I walked the place, and what I said at the beginning is what I felt then, I was home. I knew I needed to come and I made the decision right then. It was my moment. It was nothing about Vanderbilt, it was nothing about money or issues, or any problems of push and pull, it was simply that my heart told me what to do and that is what I did.

Speaker:

Dr. Gee, if you could just explain a little more of what you just said about having left and then coming back last weekend, walking around campus, and what you saw that you said, "By golly this is different" and also what stirred up some old ghosts for you?

President Elect Gee:

Let me just talk about my daughter for a second, because she was very much instrumental in this. She was a great advocate for me to return, by the way. When we came, she was 14 and her mother, my dear wife, Elizabeth, died here. We were embraced as no two people could be embraced by a university community and by people of the state at a time in which we needed that. She and I became fast friends, we are as close as two people can possibly be today, and all of that just stirred up in me. It was that moment for me and that is just the way that I feel.

I think sometimes people who run these massive universities and so forth you expect them say, "Well, if there was a little bit more research here and if there is a little bit more student productivity there, and the buildings are a little bit bigger, and so forth." This was a pure and simple spiritual decision for me and it was the right decision.

Speaker:

Did you see the south campus area?

President Elect Gee:

I certainly did see the south campus area and I thank you very much for noting that. When I came here, Jack Kessler, who was the chairman of the Search Committee, would always drive me in off Olentangy River Road and the first time I came I drove myself and thought, "Oh, oh, someone has given me a false impression of this place, because I need a Humvee." Now it is a magnificent addition.

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I take great pride in having established Campus Partners, but now we are truly a partnership with the community. What we had done was sucked the oxygen out of the community, we had not given back, and we had allowed these shot-gun places to grow up in which our students weren't living in the best conditions, and we have changed that culturally. It is wonderful to see what is happening and the connection now between Ohio State and downtown and we are creating a great corridor. There has been so much that has changed and so much positive. I saw that, too.

Mr. Patrick Bell: [WBNS-TV Reporter]

You mentioned that you were coming home, should the students and the other members of this University read that this is in fact the last stop in your illustrious career?

President Elect Gee:

I hold the world's record for the number of universities that I have been at the helm of. I probably have said three times, "This is it." This one really is it. In fact, I'll tell you what, everyone hold out a big sign that reads, "THIS IS IT!" and I will sign it. The reason this is it, is the way that I made the decision. I made the decision based upon a very jealous moment, which is what is right for me and I hope it is also right for the University. So, this is it.

Ms. Lindsey Seaver: [WBNS-TV Reporter]

Rarely do you ever get to revisit a chapter of your career and say that you want to do it better. What would you want to do better this time around?

President Elect Gee:

I think a couple of things that I just said and let me mention them again. When I was here the last time I was 46-years of age and coming to The Ohio State University is an overwhelming proposition, and I had been a university president for ten years and it nearly overwhelmed me. So I did a lot of on the job learning and I will do that now, but I am prepared for that and I am prepared to, in a more mature way, deal with the immediate issues of the institution. I think lightening the learning curve and really increasing the intensity of what I believe is a sturdy academic profile and a sturdy Academic Plan is what I would do differently. It took me a long time to get moving the last time I was here.

Speaker: [*Call & Post* Reporter]

You mentioned that when you came the first time that you established selective admissions from an open admissions policy. One of the issues, of course, that has changed since the last time you were here has been the Supreme Court's rulings in a couple of cases reflecting diversity, especially in the Michigan cases. This tension between excellence and diversity, how do you see the changes affecting the way you operate now or the way this University operates in terms of promoting diversity now?

President Elect Gee:

Gosh, you haven't changed at all. That was the question you asked me the last time I was here.

I want to be on the record about this; I think this is a false economy. There is no tension between excellence and diversity. In fact, I submit to you that excellence and diversity are absolute partners. We live in a global world and there are so many different languages being spoken, and we need to have an opportunity for people who look, think, and act differently to be part of this University family. If we don't, then we

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are diminished. One of the challenges we face is that 85% of our students are Ohioans. How do we get a different cultural take? We can only do that by diversifying racially, socially, culturally, and economically to make certain that everyone of us are enabled and empowered to ask different kinds of questions and to be challenged by those. I just want to be clear about that. I think that if one thinks about a university that way, then it is not about making choices, it is about having an opportunity to make that difference and that is exactly what we are going to do.

Speaker: [OSU Student]

Dr. Gee, first I want to apologize for my attire because I came straight from the University, - actually I'm a senior here, and I was really excited to read about the press conference. Again, I want to apologize for my appearance, I'm not trying to have any impropriety here.

We have heard so much leading up to this about your ability to connect with students and to bring the faculty and students together. From my perception and students whom I have spoken with over my years here at the University, there has been a growing rift between those two bodies. I am interested in how you plan to address that practically going forth from here?

President Elect Gee:

I love students. You will be tired of seeing me after a while. There shouldn't be a rift and there is sometimes this natural notion that the administrators sit here and the student sit there, and even a rift between the administration and the faculty. I simply don't accept that. I believe we are all colleagues. Personally, one of the things that I love to do, even though I am 63 years of age now, is go to student parties. You invite me and I will be over to your place. That will scare you! In fact, I'm expecting the invite. Tell me your name and I will be over there. The point is that we can make a very large university very small by the actions that we take. I can assure you that President Alutto and I are going to take every possible action to make certain that this institution connects very precisely with the students. That is what we are about, that is what I love, and it is a great opportunity for me to come back and have 60,000 of you to be my friends. You will be and I will make that happen.

Ladies and gentlemen, thank you so much for letting me be here today.

Dr. Cloyd:

Thank you, President-elect Gee. Thank you, ladies and gentlemen, for being here today for this historic moment. In a moment we will recess this meeting and reconvene at 8:00 am tomorrow. I would also like to announce that President-elect Gee will be here for a while yet and will be having additional meetings with members of the press in the Mount Leadership Room. He then will be having a social dinner later this evening with his family and members of the Board of Trustees.

The Board is now recessed.

Dr. Cloyd reconvened the meeting on Friday, July 13, 2007, at 8:05am.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

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Dr. Cloyd:

In a moment we will be taking a roll call vote to go into Executive Session. I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding appointment and employment, for consulting with legal counsel regarding pending or imminent litigation, and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Marbley.

Dr. Cloyd reconvened the meeting at 10:10am.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Algenon L. Marbley, Christopher Alvarez-Breckenridge, and Debra J. Van Camp.

PERSONNEL ACTION

Resolution No. 2008-20

Dr. Cloyd:

In accordance with the recommendations of the College of Medicine Investigation Committee, the Faculty Hearing Committee, Executive Vice President and Provost Barbara Snyder and President Karen Holbrook, I move that the tenured faculty appointment of Dr. Miles E. Drake be terminated effective July 13, 2007.

Upon motion of Dr. Cloyd, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing motion by eleven affirmative votes, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, Shumate, Hicks, Fisher, Schottenstein, and Marbley, and one abstention cast by Trustee O'Dell.

APPROVAL PROCESSES FOR LARGE DOLLAR CONTRACTS AND WAIVERS REPORT

Mr. Shkurti:

The reason this report is before you at this particular time is that the Board Office requested, on behalf of some of the Board members, that since we have a lot of new people on the Board that we update you on the approval process for large dollar contract awards and waivers of competitive bidding. I think that the single document that would be the most helpful to you is the one that is on the last page of the handout, which is in essence a chart. This chart tracks purchase order approval, which is a fancy way for saying, "contracts, bids, and services."

I think where I will start is as a public entity - even though we are not a state agency - we are covered by state law. The presumption is that the best way to acquire goods and services is through a competitive bidding process and we do that. The question is then how much review - and that is related to the size of the purchase obviously - and then what happens when there are cases where it is inappropriate, difficult, or impractical to bid something out, and that is when we ask for a waiver of competitive

bidding. I think the sense is that the Board's interest on this is not micromanaging the process, but making sure that the process is fair, that bidders have an appropriate opportunity to bid on contracts, that we are doing it efficiently, and that it is appropriate, but timely. The important distinction to draw is between a regular competitive bid and a waiver.

At the top of that chart you will see what is called, "Standard Purchase Orders." It starts at a relatively low level; between \$1,000-\$5,000. A delegated buyer could go buy something like pencils or paper within the University contract or within a procedure and there are two layers of approval. If the contract is \$1 million or more, then it would be a competitive bid. You will see that even after it is competitively bid there are seven layers of approval and the last layer is yours truly - me. Each one of these approvers looks at it for something a little different, but we want to make sure that the process is done appropriately.

The other process that we have added to this - this is not state law, but a process that both the administration and the Board felt was appropriate, is that if it is a bid contract of over \$1 million, I then notify the designated Board person, which in this case is the chair of the Fiscal Affairs Committee, Mrs. Davidson, and I will send her an e-mail summary of what the contract is, why it is bid, and what has been awarded. This is not to ask her to approve it, because it has been competitively bid, but is for notification so she knows that if she has questions, and she often does, then I will respond back to her. That is a way of making sure that the process stays appropriate from start to finish and also that the Board knows about big contracts. I think that has worked relatively well and is a big part of this.

The second group of contracts would be things that are exceptions to the competitive bidding process. Why would we not competitively bid something? There could be a couple of reasons, but probably the single biggest one is "sole source." For example, this is a particular piece of medical equipment. This company is the only people who make it and it is the only way to treat patients in the most effective way. So a waiver of competitive bidding will be requested on the basis of sole source. Every now and then there may be something that is an emergency, where timing is an issue, and we don't have the time to go through the whole process. If it is a legitimate emergency of that type, we might also ask for a waiver of competitive bidding.

You will see the process differs somewhat based on the dollar range, but it is a lot more extensive than if it is competitively bid and this is to make sure that the waiver isn't being abused in any way. If you go to a waiver that is \$500,000 or more, you will see 14 levels of review, so it gets reviewed very carefully. The other thing that happens if it is \$500,000 or more, the chair of the Fiscal Affairs Committee, again, Mrs. Davidson, is notified in advance. What I will send her is a summary e-mail my staff prepares saying, "Here is what we are proposing to have as a waiver of competitive bidding, here is the reason why we are doing it, and here are the steps that we have taken to make sure that it is appropriate," so she is comfortable in advance before we award it.

The interesting thing is that once we established this process a couple of years ago - because this is a big diverse place and it is rare people will deliberately do something fraudulent, one would hope, and, I think, that has been the case, what happens is that a lot of the units get in a hurry to get things done for the right reasons. Sometimes on a waiver of competitive bidding, we want to make sure that they are not cutting corners nor that they are using the waiver of competitive bidding as a way of short-circuiting the process when, in fact, the process could be followed. The volume of these waivers has been relatively small, but they are gone through carefully. They are then also presented to the Board on a quarterly basis, so that you are familiar with what the waivers are at least by dollar amount. We are now starting to add a list of who all the vendors are, so that the Board can be competent that the process is working the way it is supposed to.

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The other thing that I think bears emphasis is that because this is a big place and this is a complicated process, there is always the opportunity for improvement. We are looking at some ways we can improve this process and also protect the Board on issues, because a lot of you have relationships in your business and don't want to be involved in something that involves a contractor or relationship that you have that is getting approved by the University. Now if it goes through the normal competitive bid process that is not an issue, and we do this a lot when you have to vote on the acceptance of contracts, because Board members will recuse or absence themselves from that vote.

I think that we have a very good process for doing the public's business and maintaining a good process. We are looking at ways to improve this and we may have some recommendations in September. The purpose of this particular briefing was simply to bring this to your attention, let you know this review is going on, and give you the opportunity to ask any questions. Although Purchasing reports to me, so I have an understanding of how it works, I will feel free to call on my colleagues if the questions get a little too detailed. Mr. Chairman, I am at the Board's disposal at this point.

Mr. Schottenstein:

I have three questions: 1) Does this apply even if the item being acquired is within budget; 2) I notice at the top it says, "Medical Center and Research Foundation not included," I wondered how they fit into this? It seems to be a very rationale process; and 3) Is this process, in any way, to be reviewed as part of the overall PricewaterhouseCoopers operational audit, which is now underway?

Mr. Shkurti:

The answer to your first question is yes it does. Mr. Schottenstein, let me answer your last question next, because that is the simplest one. This is included in that broad category of financial controls in the PricewaterhouseCoopers audit without going down into great detail, but they are looking at how it all fits in. Regarding your second question, which is certainly an appropriate one, I think that it is fair to say that the Medical Center and Research Foundation operate under the same general principles because they are covered by state law as well. There are two quirks, if you will, that apply.

In the case of the Medical Center, they are part of the University and we have delegated to them some ability to run their own purchasing operation within University guidelines. What is a little different about them, say compared to an academic department, is that they're really in a business, if you will, of healthcare where there is a great deal of participation in purchasing consortiums and so forth. A lot of their products, services or equipment are purchased through consortiums they belong to and they go through their own competitive bid process. When I send the e-mail to Mrs. Davidson, because the Hospitals stuff is covered as well, I mention whether or not it is something that has been purchased through the consortium agreement. So they are a little different in that way, so their process is not identical to this. That is why they are not on here, but it is the same thing in function.

With the Research Foundation it is similar, but not identical. The reason is the Research Foundation is technically a separate legal entity. They are an affiliated organization. They operate under a separate board, although they are ultimately accountable to the University and use the same general process that we have here and the same general guidelines. I know Bob McGrath is here and if there is anything that I'm mischaracterizing in that...

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Dr. McGrath:

I would just mention A-21 is the federal guidelines that the Research Foundation is required to follow as well.

Mr. Shkurti:

Which are a little more strict in fact. As true of anything with the University, there is never a simple answer - we never do anything simple - but the same general principles that I have laid out here are followed both by the Hospitals and the Research Foundation. In fact, if there are contracts that reach the numbers I talked about that are at the threshold for notification to the chair of the Fiscal Affairs Committee, the Research Foundation and the Medical Center would be involved as well.

Mr. Fisher:

The review protocol within each of the areas is that set by you or the central purchasing manager? Is that protocol determined within that agency or does that come from you?

Mr. Shkurti:

Mr. Fisher, I think the best way to describe it is that whatever power I have is delegated from the Board to the President who delegates it to me and then I delegate it to Purchasing. They fill in the details, but I approve the general policies that they adopt.

Judge Marbley:

When you look at the waiver provisions, does each level have the same criteria by which they review the request to waive the competitive bid process or does each level make its own criteria? How does the criteria differ from level to level?

Mr. Shkurti:

Judge Marbley, if you say from level to level do you mean the dollar amount?

Judge Marbley:

Actually, I mean from delegated requisition initiator to waiver request initiator as you go through the process. Are the criteria the same for evaluating each request?

Mr. Shkurti:

Yes. The way that I would describe it is that the general criteria is set at the University-level, and then articulated by me down to Purchasing, and then Purchasing sets general standards. Within those general standards we give the units some room for discretion, because each unit is a little different. For example, what the College of Biological Sciences might buy is very different from what the Athletics Department might buy, but they all have to follow the same general processes as laid out in these terms.

Judge Marbley:

But in determining whether they can waive the competitive bid process, do they use that same criteria?

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Mr. Shkurti:

The waiver of competitive bid is really defined in state law and then applied by us, so the same reasons for being able to gain a waiver has to be consistent throughout the University by everyone.

Mr. McFerson:

To waive purchase orders, on the last part of this page it looks like there is a whole process to follow just to decide if this is going to be waived. Then you see the thick double lines and then once that decision is made, the same people will then have to go through the process of approving the purchase order itself. Is that the way I read that? In the 14 steps, there is some duplication of offices looking at it twice. As I understand this, it looks like the first all the way up to that double line you have to decide if we are going to waive it. Then once that occurs, then you look at it a second time as it comes by to decide if the purchase order itself is okay.

Mr. Shkurti:

Mr. McFerson, that is fair in a sense. If you look at the bottom it says, "Path is for Waiver Approval" and "Path is for Subsequent Purchase Order Approval." So before you can send the purchase order through, you need to know you can waive it. It looks more cumbersome than it is and we try to parallel process to a degree, but the logic of the system is correct. Before you send a purchase order through on a waiver of competitive bidding, you need to have some sense that the higher ups are going to say, "Yes, this makes sense."

Mr. McFerson:

I think I understand it that way; you just described exactly what happens. So you have to decide first if you are going to waive the competitive bid.

Mr. Shkurti:

That is correct. If we say to someone, "No, you are out in left field on this, you send it through a competitive bid," then we don't want them sending us a purchase order to be approved as a waiver.

Dr. Cloyd:

Any other questions? Bill, do we have any guidelines for the importance of prior experience with the service provider in order to be eligible to have a waiver of a competitive bid?

Mr. Shkurti:

Dr. Cloyd, that is an excellent question. When the individual units are involved in setting the specifications for the bid that is a legitimate specification to set depending, again, on what it is for. For example, if you are looking to hire architects you want someone who has some experience in building the kind of facilities that you are looking at. On the other hand, if you are buying pencils and you are putting a contract out for that, you may not necessarily need the same level of professional qualifications, but you need some assurance that these people have made pencils and they have done it competently. So those qualifications to meet the requirements of the bid are very much part of the process, but, as you might imagine, vary quite a bit depending on what it is your bidding out.

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Dr. Cloyd:

Any other questions for Mr. Shkurti? Thank you very much, Bill. That has been very helpful.

BRIEFING - LEASE AT LAZARUS BUILDING

Mr. Shkurti:

We are providing a briefing on a lease for the College of the Arts at the old Lazarus Building located at 50 West Town Street in Columbus. The College of the Arts is renovating and leasing 10,000 square feet, along the Town Street portion of the building, for a facility that will include exhibition space, non-traditional performance, and installation space for faculty and staff. The space will support the Urban Arts Space Mission and allow students to experience all aspects of professional presentation and program operations for the space. It will also support the University's mission to support the revitalization of the central business district and education based on community outreach. The College itself is strongly supportive of this and I would be remiss if I didn't acknowledge Karen Bell, dean of the College of the Arts, who is very supportive of this.

We have gone through the appropriate due diligence, so it is a nine-year lease with four five-year options to renew. The College will contribute a total \$230,000 towards tenant improvements and the remaining cost of nearly \$1.3 million will be funded by the landlord, which is the Columbus Downtown Development Corporation. The rent will be approximately \$75,000 annually through the term of the lease, which will be paid by the College, and the College has identified the sources for that. The lease has gone through the appropriate process and it has been determined that this is in the best interest of the College of the Arts and the University, and is strongly supported by the University. A vote is not required, but we thought this was significant enough that the Board be informed.

Dr. Cloyd:

Questions by Board members? Moving forward, when will you be in?

Dean Bell:

We hope to have the opening in January 2008.

Dr. Cloyd:

Great. We will look forward to it. Thank you very much.

President Alutto:

This is just a wonderful example of an initiative taken by a college to work at the multiple missions of the University both to improve the quality of the academic experience, but to reach out to this community and reinforce the notion that we are part of a vibrant community. I want to thank Dean Bell for that.

Dr. Cloyd:

Thank you; great point.

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FY 2009 - FY 2014 CAPITAL PLAN RECOMMENDATIONS

Mr. Shkurti: [PowerPoint Presentation]

Mike Sherman, the vice provost who deals with a lot of the facilities issues, will be joining me for this presentation. What we will be giving you is a briefing on the FY 2009 - FY 2014 Capital Plan. This is something that we normally present to the Board every two years. We normally do it in the Fiscal Affairs Committee meeting, but because we have so many new Board members, we thought it would be useful to do this at the full meeting. The interesting thing is that this was a process that actually started when President Gee was here the first time, because both the administration and the Board wanted to make sure that they knew where all of these projects were coming from and we wanted to have a comprehensive capital process.

What we will cover is a bit of the context, the recommendations regarding state funds, other sources of funding - which are becoming increasingly important - the implications, and the next steps. What I would stress is that what is in these slides is in essence a summary of a 20-page tome that is in your Board books. I won't go over this all in detail, but you are welcome to read it at your leisure because it will fill in the details. Ohio State is probably one of the most systematic about laying out why these decisions are made and we think that is appropriate.

The things that I would stress about the capital plan first is that because this place is so big, we think it is extremely important we have in one place a comprehensive review that encompasses all the major projects over \$1.5 million from all sources, including affiliated entities and I will talk more about that later. We do this over a six-year time horizon, although sometimes a little longer, with the emphasis on the next two years - 2009 and 2010. The plan is updated annually and reported to the Board. This is a first reading only, so, we won't be asking you to vote today, but rather to give you a sense of what is in there, and then we will come back in September and ask for a vote. In addition, even though the Board has the power to approve a lot of these projects, the state funded projects will require additional approval by the state. They will go through their own process, which will be their own 2009 and 2010 state capital bill.

Finally, if this process works the way it is supposed to, any individual projects that come forward for approval by the Board to either hire architects or begin construction should be able to be referenced back in these documents. Which answers the question, "Where do these projects come from?"

Now let me talk about the strategic context. One of the wonderful things about working in higher education is that the aspirations are great, so the needs are always greater than the funding available. This will give you a sense, in at least one way, that the process we went through where we invite the deans, vice presidents, and affiliated entities to submit requests has been completed. What we have is a total request for \$873 million in state funds and \$1.5 billion in bond capacity for the University, which is on the left-hand side of the slide. On the right-hand side of the slide, you can see how much we have available which is somewhat less. When I teach the public budgeting course, I teach my students that the whole structure of public budgeting is to reconcile limited resources with unlimited needs. I wouldn't say our needs are unlimited, but they are great. So the question is how do you reconcile this, because we only have about a quarter of the amount that people have asked for, although those requests go over multiple years.

That takes me to the next point and this is prioritization. You figure out, "Okay what is it that we are going to emphasize; what is most important that we do that supports the Academic Plan if we can't do everything?" With state funds what we are stressing is - and you will see this in the recommendations, the renovation or replacement of core academic buildings. As you know, we have a deferred maintenance problem. The wonderful thing about state funds is that although there are not enough of them, they

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are unrestricted in terms of the use of capital. Although the state can be a pain in the behind sometimes, we know they are going to be there and we know they are going to pay off. That is the first part of it, these core academic buildings - again, we will have some examples for you shortly.

The next issue is, "Okay, what about the University's bond capacity?" which is substantially more than what the state gives us. "How do we use that?" The three areas you will see that are being emphasized in these recommendations are: 1) the Medical Center, particularly on the patient care side, because that is a need we have and also a funding source in terms of what insurance companies and patients pay back; 2) student housing, which is extremely important to our academic mission; a lot of that housing was built in the late '50s and early '60s and now needs renovation or replacement and the demand is greater than the supply; and 3) utilities infrastructure; if we don't have the heat, water, and electricity then we can't move forward. Those are the three priorities and you will see how that plays out as we go through the recommendations.

One of the things we use is a set of criteria then to try to whittle out what it is we're going to fund and what it is we're not. We look at: 1) the academic priority as related to the Academic Plan; 2) the physical need, and that is another way of saying, "Is that building in good shape or is it relatively rundown?", and all other things being equal, you want to repair your rundown buildings before the ones that are in good shape; 3) financial feasibility - can we pay for it; and 4) physical feasibility and this is overlooked sometimes, but it is really important that if we are going to replace or renovate a building that we have somewhere to put it and that we have somewhere to put people if we are moving them out to get it done. A place that is as big and as crowded as this can sometimes be a bit of a chess game, but it is extremely important. Those are the evaluation criteria and are explained in more detail in the memo that I referred to earlier.

This slide shows the process that we use and it starts almost a year early. Our process for this round started in September 2006, we are now in the July 2007 phase, which is the recommendations by the President to the Board of Trustees and the first reading, and then we will come back in September for the vote. I think that is fairly self-explanatory. It is a long and tedious process, but it is an important one in order to vet this and make sure everything fits together.

What I will do now is turn over the microphone to my colleague, Mike Sherman, who will talk about the recommendations for state funds.

Dr. Sherman: [PowerPoint Presentation]

Thank you, Bill. Our previous capital recommendations for academic purposes were positioned over three biennia. At this point in time, we are proposing to take a longer term view through 2020 and in particular for the North Academic Core in consideration of academic priorities, deferred maintenance, and infrastructure support. So a comprehensive view for a longer period of time.

In the meantime, and for our immediate recommendations, we are recommending that there be \$8.7 million allocated to the Oxley Thompson Library project and this will finish the state capital allocation to this project of \$72.4 million. As you know, the project is underway and this provides the final allocation. The Library has transitioned to Ackerman Road and alternate studying and learning spaces have been arranged in other buildings and other libraries on campus.

We are recommending \$6 million for the College of Medicine. This is our most research intensive and research successful college. This is their priority for renovations related to Meiling and Graves Halls that will provide improved academic advising facilities and teaching and learning facilities.

We are also recommending from this allocation \$6.6 million for a project related to the College of Public Health in Cunz Hall that is a \$20 million total project. As you know, the College of Public Health is a new college and is an institutional priority. The College of Public Health had previously been located in Starling-Loving Hall, but that building is now slated for use by the Medical Center and the College of Medicine. We will be using a combination of capital funds, basic renovation funds, college set aside funds, and development funds to secure this total project cost. It will meet the instructional needs both for teaching and learning, as well as wet laboratory needs for this college. And importantly, given that it is Cunz Hall, we have included in the cost estimate a cladding system that will make this building at least as esthetically pleasing as Recreation and Physical Activity Center (RPAC) and the new Psychology Building.

If I could move to the longer-term approach, in particular, related to the North Academic Core, I would like to point out that the approach that we have previously taken can be considered as more incremental, shorter term period of time of view, and college and programs specific. It has produced from short-term views and short-term visions, and is mostly from the perspective of, "What can we do with buildings we currently have with renovation or residings around those buildings?" To some extent it produces a competition for donors. The new approach we are pursuing is the more strategic approach, longer term, collaborative, and holistic. It has the potential for pooling multiple resources and it provides more optimized solutions, because it can take into consideration the priorities for multiple colleges in a district perspective and it can follow more optimally the Master Plan.

As you can see in this slide, the North Academic Core that is bounded by Woodruff Avenue, 17th Avenue, College Road, and Tuttle Park Place is presented through this long-term holistic approach. It is linked to the Master Plan and provides interactive learning spaces; it considers core green spaces; it considers distinctive edges; it provides an urban nature; it creates a community urban interface along the High Street corridor; it provides notions of campus gateways; it produces enhanced sitings; and it provides optimized building heights and setbacks. So what you have here is basically a conceptual perspective of the North Academic Core, taking a view of our academic priorities through 2020, with the potential siting opportunities that exist taking a more comprehensive approach.

It is important to note that in this capital recommendation we are including the reconciliation of deferred maintenance for infrastructure, as well as the infrastructure needs for increased capacity that might exist in this core. In the near term, we will reconcile \$27.5 million in deferred maintenance. The longer-term view will provide a reconciliation of \$61 million in deferred maintenance. It is important to note that while this is only 6% of the institutional deferred maintenance, this is nearly 50% of the deferred maintenance in the North Academic Core.

An approach that is more comprehensive, more holistic, and a longer-term view provides the opportunity for: flexible framework, multidisciplinary interactions, discipline-based adjacencies and districts, distinctive edges, and a more pedestrian-friendly environment. Believe it or not, it has the potential to add up to one million square feet without increasing the concept of density.

In this slide, we basically represented the notion of a performing arts district, an education/humanities district, a sciences district, and classroom pool and teaching and learning opportunities. This next slide shows a potential long-term view of the siting opportunities in this district, which is a conceptual perspective, that could provide teaching, learning, research, and outreach and engagement success in the areas of the arts, the social sciences and humanities, the mathematical, physical, and engineering sciences, and the education professionals. It is important to know that the colleges in the North Academic Core have contact with 60% of the students through student-credit hours of instruction and have 26% of the assigned square feet, and it represents \$300 million in general funds budgets. Our objective is to meet these

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priorities across time for the English and the writing programs, the music performance and teaching programs, chemical engineering programs, chemistry programs, education programs, and classroom pools.

We are proposing to explore this concept further, having cost estimates for the North Academic Core priorities to be \$487 million through 2020. We are requesting an allocation of \$242 million in capital funds through 2020. The balance, \$245 million - we propose to be secured through a unique and slightly different approach to capital projects. We could potentially take the University centric approach in the next development campaign and we could also rely on college funds. For example, setting a goal for the University in the North Academic Core area for the development campaign would then determine what the colleges' obligations would be to this capital proposal. It is important to note that on the basis of \$70 million in planning per biennium from the state capital appropriations and this allocation of funds, it leaves \$245 million available through 2020 for other academic priorities campus-wide.

Basically what we are asking you today for is endorsement of the North Academic Core planning and funding concepts. We know we need to undertake a funding feasibility study and further interact with the deans of the affected colleges to secure, in a sense, their absolute support for an approach like this that is over such a long period of time.

Mr. Shkurti:

We wanted to make you aware - and these are discussed more in the memo - that there are also some additional worthy projects waiting in the wings in future biennia which would include: the North Academic Core; Postle Hall Renovation / Replacement; the Veterinary Hospital Renovation/New Construction; Pomerene Hall Renovation; and the FAES Information and Technology Center. These are projects that we have identified as having a need, but we don't have enough money to do them all at the same time. Also, there are some other physical planning and other things that need to be done, but you will probably be seeing those projects in the future in terms of recommendations for state funds.

What I will turn to next are recommendations regarding other funds. Other funds, although not exclusive - are primarily University-backed bonds that would then be paid back by user fees or some other sources of income. As I mentioned earlier, the three highest priorities are: the Medical Center, Student Affairs, and infrastructure. Then we have a variety of other important projects as well, which I will highlight briefly.

First let me talk about the Medical Center. What we will be requesting in September is bonding authority of \$680 million from FY 2007 to FY 2012. One thing I should highlight is that the capital plan is designed to cover from FY 2009 to FY 2014, but we don't have all of the bond detail worked out yet. So I thought it would be helpful in this first reading to give you FY 2007 through FY 2012 because we are about to issue the bond for FY 2007 and this will give you a perspective and then we can update it. As you know, the Medical Center Master Facilities Plan is under review, which will affect that, and there will be more information on all of that in September. This is obviously an important project, but we need to make sure it all fits together.

The next area of priority is in Student Affairs. I think it is important to remember that at the Board's strong support, student-related facilities have been a high priority for a long time. We are now replacing the Union and we have replaced Larkins Hall, but we still have to pay for those. It is still important that that be worked into our calculation.

In addition, what we are seeing now in the Student Affairs area is that the next area that needs attention is student housing. This slide shows a list of what the major projects are including: upgrading the air conditioning and bathrooms on the south campus; the expansion of the Hall Complex; reworking Lincoln and Jones Towers; and

also some renovations for housing and food service. Once these recommendations are funded and worked through that would add a total of 1,196 beds to the system and upgrade another 886 beds, so we think this is another major commitment. We have also recommended in the memo that you have that a special workgroup be put together that includes representatives from Student Affairs, Business and Finance, Academic Affairs, and Campus Partners to take a look at other options that might exist for graduate and professional housing that may be on or near campus and may involve private developers or other funding sources so we can augment in that way as well. This represents a major commitment to improving our student housing stock and we think that is extremely important.

The third area we are looking at a great deal of bonding authority for is facilities infrastructure. This slide will give you a sense of what the largest projects are and they are listed in order. On the purpose side it talks about whether it is increasing capacity, which is what a new electrical substation would do, or dealing with the deferred maintenance issue, which is what the high voltage switch would do. To many normal people these seem boring and mundane, but for those of us that are involved with facilities, these are exciting because if you don't have electricity, chilled water, and heat you have no building. It is extremely important that these be thought through very carefully and put in place, so we can do the renovations and expansions that are necessary for the Academic Plan.

The other projects also which are important involve: Athletics; Transportation and Parking; Regional Campuses; affiliated entities, including Campus Partners; a couple of projects from individual colleges; and a couple of other projects like upgrading Blankenship Hall. We hope to accommodate as many of these projects as we can. One thing I would stress is even though we create an affiliated entity and we put it off as a part of the University, but not really part, in the eyes of the rating agencies, that debt counts as University debt no matter what anyone else says. We have had some confusion about that in the past. We take a holistic look at how the affiliated entities fit in and we want to make sure that their goals that support the University fit in with our overall debt capacity and our overall ability to issue debt. So when you get final recommendations back in September, they will take that into account.

The memo lists the implications of these various recommendations, which we think are important. I won't go through all of those, they are in the document. The two things I would highlight, because there have been questions on the Board's mind, appropriately, is that we are putting a very high priority on dealing with our deferred maintenance issues. We have an aging physical plant and although expansion is important, it is important to take care of what we have first and these recommendations reflect that.

The fourth item is debt capacity; that is how much we can issue and maintain our AA credit rating. We are very cognizant of that and appreciate the Board's support in keeping that credit rating maintained and the recommendations that you will get back will be consistent with that.

As Mike mentioned, in the next steps we will be consulting with the deans and other stakeholders on the details of the North Academic Core Plan. I think it is safe to say that the deans were excited about the North Academic Core Plan conceptually, but their question is, as mine would be, "What's it going to cost me and what am I going to get out of it?" That is one of the things that we need to talk about with them and make sure that they are in alignment with us. As I mentioned, we also need to align the Medical Center Master Facilities Plan so the project can go forward and I will talk more about that next.

We need to explore those supplemental options I talked about for student housing, particularly for graduate and professional students. We hopefully will have some preliminary recommendations for you when we meet in September.

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This next item is extremely important - reconciling our fund raising expectations, which have now risen dramatically since yesterday, with planning for the next campaign. Part of the issue there is how much do we want to spend, campaign effort resources, on fund raising for buildings and how much do we want to spend on endowed chairs and scholarships, all of which are worthy goals. We just need to reconcile and make sure that the whole University is on the same page. When we talk about reconciliation, the next thing is to reconcile our unlimited funding demands with our available debt capacity so we protect the bond rating but move forward. As I mentioned, we would hope to return to you on September 21 to request approval of the capital plan.

In summary, I hope you have a sense of: what our criteria and process is for making these recommendations; how the recommendations are in alignment with the Academic Plan; why our highest priorities are the four items mentioned - North Academic Core, Medical Center Patient Care Facilities, Student Housing, Utilities infrastructure; the implications for the future, including deferred maintenance and debt capacity, again those are addressed in more detail in the memo; what are the next steps, which include those issues that I highlighted in the previous slide; and then coming back to you in September to ask for approval.

At this point, Mike and I will be glad to answer any questions you might have.

Mr. O'Dell:

This is a fascinating piece of work. I was thinking about the student housing conversations we have been having and am wondering that within this proposal if there is a specific date by which all the dorms are air conditioned, and all of the quads, sleeping arrangements, and gang showers are eliminated?

Mr. Shkurti:

Mr. O'Dell, let me turn to Rich Hollingsworth and I will let him answer that question.

Mr. Hollingsworth:

The current plan is the continuation of a previous strategic plan that doesn't have most of that happening until somewhere around 2014. Part of what this task group will work on over the next month is going forward with a new and more strategic approach, which will look at things more holistic and look at creative alternatives. The goal is to figure out how can we accelerate that to get it done in the shortest period of time as possible.

Mr. O'Dell:

I think that is a pretty urgent matter. I am sure you all heard what Ohio University has recently announced, which is a very comprehensive plan, dramatic investment and increases in rental rates to pay for it. It appears that we are a little bit behind and we may be getting further behind if we don't really move forward.

Mr. Shukurti:

Mr. O'Dell, that point is well taken. What we are trying to balance is the need to move forward quickly in that area, but we need to move quickly in the medical area because that is a very competitive environment, and the need to put the infrastructure in place to support all of that. I hope that by the time we come back in September we have a sense for you of how all of that fits and that we have made the maximum use of our resources to accomplish those goals.

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Mr. Hicks:

Just to follow-up on that point on the residents - and I applaud you for putting together a group to look at alternative financing and alternative arrangements. You said specifically "for graduate and professional housing." Will that group look at undergraduate student housing at all in the sense of could you do a similar thing for undergraduates as we are doing for the MBA housing, that would then free-up some debt limitation issues that we are obviously confined with?

Mr. Shukurti:

Mr. Hicks, everything is on the table but there are some differences between undergraduate and graduate housing. Rich, do you want to elaborate on that?

Mr. Hollingsworth:

Yes. I think that will certainly be on the table, particularly for upper-division undergraduate students. In Student Affairs, we believe, our core mission is to help first year students and some portion of the sophomore class. I think, absolutely, the notion of private sector development can be a tremendous addition to this. Student Affairs in some ways has been sinking over the years and has been in a silo and has not really thought holistically about what are all of the pieces. For example, the Gateway Project provides additional housing for the law students. We haven't talked with them in recent history about what are the other alternatives there. But private development like the MBA project had positive implications for upper-division undergraduate student housing as well. From my perspective, all of that is on the table at this point.

Mr. Hicks:

Good, great to hear.

Ms. Hendricks:

We just recently met with the regional campuses and you have listed there Regional Campuses renovations and additions. In checking, my understanding is that they get their own source of capital, or are they a part of our bonding?

Mr. Shukurti:

Ms. Hendricks, the answer to both questions is yes. They get their own source of state capital dollars via a formula that we pass on dollar for dollar to them. Just like for the Columbus Campus, the state money is not enough to do everything that needs to be done, so we have made available to them the ability to issue University-backed bonds. As you might imagine with all the demands on University-backed bonds, there is not unlimited amount.

Mr. Hendricks:

Okay. Thank you.

Mr. Schottenstein:

That was a great presentation. When I reread this memo, it will make a little bit more sense to me and I appreciate that. I have one point and one question. The point is to reinforce what Brian Hicks just said about the importance of pursuing, analyzing, and assessing the viability given the limited resources of privatizing some of the housing options, both for graduates and undergraduates without compromising the student experience. I am a big advocate in at least seeing to it that we really give due diligence to assessing that.

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This will probably underscore your first point, Bill, about changes in the Board. Listening to this very large, potentially dramatic plan for the North Academic Core, I'm sitting here thinking, "Where does that fit into an assessment of a Master Plan or a Master Space Study of the entire campus and all of its needs and why the north campus versus the total campus?" The horse may well be out of the barn, because of prior discussions that occurred before some of us came here. If they did so be it, but it is a little confusing. It appears to be a little bit of a one off, not a small one off, but a gigantic and frankly a very exciting project. The question rather is not about the value of it, but where it fits in contextually.

Mr. Shukurti:

Mr. Schottenstein, allow me to let Mike elaborate on it because he has been involved in the whole planning process. We do have a Master Plan for the whole University that we update periodically. This came out of that original process, but, I think, there are also some nuances that probably Mike is a little more familiar with than I am.

Dr. Sherman:

Basically, the concept follows the priorities from the last capital bill and looks at academic priorities through 2020 for the colleges in that district. The critical first step is going to be what the first project is. Since this goes across so many years, we have realized that there are space issues in terms of how effectively are we using our spaces; do we need as much as we have; and because there is a potential to add one million square feet in this district and reduce density, that gives opportunities to look at the need for entire buildings that, perhaps, represent large deferred maintenance costs. That is one opportunity from the space balance side of things.

The Space and Facilities Committee and Facilities Operations and Development have basically wrestled with that same question this year. Given the perspective you are asking about, and we are looking at funding internally a master space plan that would look at space within the academic campus. We can do that at the same time as we plan for the long-term North Academic Core

Mr. Shukurti:

The other thing I would say is that one of the things the Fiscal Affairs Committee, which is where capital normally goes and Committee members can jump in if they feel I have mischaracterized or misunderstood them, have said to us over the last two or three years is, "You guys have too narrow of a planning horizon, you need to think out longer term and more broadly." This is an attempt at least to start that dialogue. Now this may morph into other discussions, but we thought that we were at the point now that this deserved at least some initial conversations with the Board. You can give us some guidance, especially after you think about it and read the whole document, as to what the next steps might be. There is nothing that is sacred that says it has to be done in this particular way, at this particular time, but I think we do need to start looking out even beyond the six-year horizon as we look to where we want to be.

Ambassador Ong:

Bill, I was trying to visualize this and think about what I know about that area - the north campus. It seems to me to get as many square feet as you are talking about, you are going to have to build some fairly high buildings. Is that an accurate perception?

Dr. Sherman:

Basically the plan has been looked at from the perspective of the Master Plan, which is four stories maximum and if it goes above four stories, setbacks. The perspective is consistent with the Master Plan.

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Ambassador Ong:

They will just be four story buildings?

Dr. Sherman:

No. If they go higher than four stories, they would be setback from the perspective of the density issue. None of the buildings are necessarily determined at this point in time to be of a particular height. This is really what a massing concept might be to gain efficiencies, effectiveness and to achieve the objectives of the Master Plan.

Mr. Shkurti:

I would add two things to what Mike has said. Because we haven't defined the specifics, one of the guidelines that the Board might want to think about is do we limit to four stories or do we limit to four stories with a setback up to six or not? That is one legitimate issue.

Ambassador Ong:

Presumably you want to retain some green space in that area, and not cover the whole thing with concrete.

Mr. Shkurti:

If you walk through that area you will see Lord Hall is at an odd angle and because those buildings were all done individually we aren't making effective use of the ground space. The thinking is with some careful planning you can get more density there, have more green space, have it look better, and have it be more functional. That is going to require a great deal of forethought.

Dr. Sherman:

The conceptual framework does provide more green space exactly from this perspective.

Mr. Alvarez-Breckenridge:

Mr. Shkurti, looking into the future and thinking about the dorm renovations and trying to connect these two things together, the reduction in credit hours to 181, I know there is still work being done on the implications of that, but I talked to you at one point and you thought maybe we would have to increase enrollment possibly to compensate for that. With possibly larger incoming freshman classes that would need to be placed in the dorms, and if we are closing some of the dorms for renovations, how would that be reconciled?

Mr. Shkurti:

Mr. Alvarez-Breckenridge, in using the term "reconcile" you have hit on the key elements of what has to go on in this plan. We have multiple goals and we have to make sure that they work. That is why Rich mentioned, in an answer to Mr. Hicks' or Mr. Schottenstein's question, what we may do is look for ways near or off campus to have upperclassmen, graduate, and professional students live, so we free up more of the on-campus residence hall spaces for new freshmen. That is one way to deal with it and the other way is to provide other options.

One of the things we also have to take into account with the reduction in credit hours is students will graduate sooner. That will reduce the number on one side, but to make up for that we are going to have to increase the freshman class, although we have

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done some of that already and we are accommodating them. There are a number of different variables that we have to work through to make sure that we don't shoot ourselves in the foot in the end by not taking that into account. That is why the implication's section of the memo is important and this is one of the implications in terms of how we are making other decisions.

A couple of years ago we were having a real uptake in research coming in to the University, so we wanted to make sure that we had enough research facilities. Since then, some of that has flattened off, predictably the federally-funded research. You find that in almost every case where you have a five or six-year lead time in buildings. But the trends don't always go the way you think they are and so how do you build that flexibility into it as well. It is a fair question and we don't have the perfect answer for you yet, but by the time we come back in September we ought to at least be able to give you a feeling that we thought those through and have a method for dealing with it.

Mr. Alvarez-Breckenridge:

Thank you.

Dr. Cloyd:

I have two comments before we move to the next report. I think this was very, very helpful. I want to commend what your team has been doing not only looking longer range, but to start to get some integrated multi-college involvement in the plans. I think that is a terrific approach. I don't know exactly where we are going to come out, but it just feels, directionally, like the right thing to do.

I think it would be important when we come back in September to go even a little bit deeper on the deferred maintenance part. I don't know what else you can do in the modeling context, but it will be very important that we come out of this plan with a sense of "we are going to be just fine," "we are very happy with where we are and where we will be with whatever kind of benchmarks we have." "However you want to do the modeling on the probabilities about what would be new construction and the age of our current facilities where they come down," it would be good in this time period to work that one with some depth. We want to come out with a plan that we all feel very satisfied with.

Mr. Shkurti:

Okay; we will do that.

Dr. Cloyd:

Good. Thank you very much.

(See Appendix I for background material, page 97.)

UPDATE ON MEDICAL CENTER FACILITIES PLAN AND GOVERNANCE

Mr. William J. Shkurti:

This is a follow-up to the June 1 presentation that Chris and I made on this topic, which is "Where do we go next with the Medical Center Master Facilities Plan?" What I will be able to summarize for you is what has been done with the consultants, which has, in fact, been very helpful. Although we still have a long way go, I think that over the last month there has been progress made and I will highlight where that is.

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At the Board's request, first and foremost we did develop a decision tree and timeline. You have attached to the document a representation of it --Exhibit 1: Timeline of Key Decisions - that Deloitte and Hammes helped us put together. The main point is that they have identified a five-step process. Step 1 is New Organization Design in month 1, which I would call June. This is where I think we've already made a great deal of success and I will elaborate on that. Months 2 to 3, which are steps 2 and 3 - Fact Base for Revising the Master Facilities Plan and the Critical Attributes - we will be working on over the summer. We hope to get into step 4, which is the Proposed New Master Facilities Plan, I say get into, not resolve, and to be back with an update on where we are on that by the September meeting. I think we are meeting that requirement.

I mentioned that an administrative structure has been established, at least in my opinion, and let me explain why that is the case. You also have attached a memorandum that Dr. Cloyd sent to the Medical Center leadership on June 20 that lays out how this project should move forward and what I would call the administrative structure. It answers a lot of the questions that were in Deloitte and Hammes Phase 1. He has asked me, with Chris' help, to take the lead in moving the process forward to the next phase, which would be the timeline that we have talked about. And then he has also asked Pete Geier, Dave Schuller, and Chip Souba, from the Medical Center, to join us in a small workgroup that moves this forward. That workgroup has already met once and we have had, I think, agreement on the process we want to use to move forward. I think it was very encouraging. Everybody is committed to making this project move forward, because it is extremely important to the Medical Center and the University. I don't want to imply that there aren't some differences in perspective regarding priorities, and that is what we will be working on over the summer and hope to have some progress there. The group is up and working, we have a timeline set out, and we will continue to move forward.

The two things I would also like to highlight from Dr. Cloyd's memo: 1) objective #3, "Define an approach to maximize private philanthropic support..." is something we all agreed upon and we expect Dr. Gee will be a big help to us in moving that forward. And 2) objective #6, "Ensure that hospitals within the health system, including The James, are managed and governed consistent with an approved five-year financial plan. This includes collaboration and sharing of services to minimize duplication and unnecessary expense." As you know, Chris has been working on a revised governance structure for The James that is necessary to maintain the PPS exemption. We certainly want to do that and at the same time we want to be able to take advantage of the synergies of all of the different activities that go on in the Medical Center, so that the whole is greater than the sum of its part. I feel good about where we are on that.

One of the questions you may wonder is - because I get this from reporters a lot - "When are the final reports from Deloitte and Hammes going to be available?" They are actually working on editing the final versions. This has been a little more complex and a little longer than anybody realized, but we expect those reports to be finalized before the September Board meeting. When they are finalized, we will send information out to the Board, probably a summary, and make available to whoever wants it the full reports which will be quite substantial. We hope to be able to treat those as public documents, which they will be, but we need to be sure everybody has seen them and they are ready to go. I think you will be able to have the opportunity to review those reports before the September Board meeting. So when we go to next steps, you will have some sense of what that is.

The final point is that the next progress report will be made to the full Board in September and we hope - I am cautiously optimistic - that we will have good progress to report to you so that this important project can move forward.

Mr. Culley, is there anything you would like to add?

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Mr. Culley:

Not to that report. I guess I could give an update on the CMS issue. We did get a response from CMS and they have asked for additional information, so that is being provided to them right now. The information they requested was more in the nature of historical records to support the representations, I believe, that we made in our letter to them. It looks like a natural response on their part and we are expediting our response back to them so that we can hopefully get a resolution from CMS as soon as possible.

Dr. Cloyd:

Great. Questions from the Board? Thank you. Let me just note, Bill and Chris and all of the folks that have been working on this, as we've said a number of times this is by far the largest and most complex project the University has ever undertaken. I think the deep, thoughtful, and very difficult work that you and your colleagues are doing right now to get us to a really sound plan that we can execute is the right thing to do. The execution ultimately is also going to be a huge challenge in its own regard. We really need to make sure that we are all aligned at the start on what we are going to do and where we will have decision points and milestones. I know that is difficult trench work and I complement and thank all of you who have been doing it. Thank you.

(See Appendix II for background material, page 132.)

CONSENT AGENDA

President Alutto:

We currently have 19 resolutions on the Consent Agenda today and would like to hold a separate vote for #14 - Waivers of Competitive Bidding Requirements. We are seeking your approval for:

AMENDED COMMITTEE APPOINTMENT

Resolution No. 2008-1

BE IT RESOLVED, That the appointment to the Academic and Student Affairs Committee be approved as follows:

Academic and Student Affairs Committee:

Douglas G. Borrer, Chair
John D. Ong, Vice Chair
Robert H. Schottenstein
G. Gilbert Cloyd
Thekla R. Shackelford
Alex Shumate
John C. Fisher
ALGENON L. MARBLEY
Debra J. Van Camp

REGIONAL CAMPUS BOARDS APPOINTMENTS

Resolution No. 2008-2

Synopsis: Approval of appointments to The Ohio State University Regional Campus Boards is proposed.

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WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named individuals have been nominated and selected for appointments to the following Regional Campus Boards for the terms specified:

Lima Board

Jered M. Slusher (student), July 1, 2007 - June 30, 2008

Mansfield Board

Chriss Harris, 1st term, July 1, 2007 - June 30, 2010
Sara M. Fisher (student), July 1, 2007 - June 30, 2008

Marion Board

M. Brad Reynolds, 1st term, July 1, 2007 - June 30, 2010
Michal M. Shirley (student), July 1, 2007 - June 30, 2008

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards for the terms specified.

HOSPITALS BOARDS APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2008-3

Synopsis: Recommending approval of appointments/reappointments to the University Hospitals Board, the University Hospitals East Board, OSU Harding Hospital Board and the Richard M. Ross Heart Hospital Board.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed/reappointed as follows:

University Hospitals Board

David P. Lauer (reappointment) - Chair, effective July 1, 2007, through June 30, 2008
Nancy Petro (appointment) - Vice Chair, effective July 1, 2007, through May 31, 2008

University Hospitals East Board

George A. Skestos (appointment) - Chair, effective July 1, 2007, through June 30, 2008

OSU Harding Hospital Board

Anne K. Jeffrey (appointment) - Chair, effective July 1, 2007, through June 30, 2008
Peter F. Frenzer, (appointment) - Vice Chair, effective July 1, 2007, through June 30, 2008

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Richard M. Ross Heart Hospital Board

John B. Gerlach Jr., (reappointment) - Chair, effective September 1, 2007, through August 31, 2008

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND *RULES AND REGULATIONS OF THE MEDICAL STAFF* OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Resolution No. 2008-4

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to bylaw 3335-109-02 of the *James Cancer Hospital Board Bylaws*, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on January 30, 2007 and April 3, 2007.

NOW THEREFORE

BE IT RESOLVED, That the following amendments be hereby adopted.

Amended Bylaws

3335-111-04 Membership.

(A) through (D) unchanged.

(E) Procedure for appointment.

(1) and (2) unchanged.

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the applicant signs the application and the information is verified. A completed application must contain:

(a) through (l) unchanged.

(m) Completion of criminal history check by the Ohio state university medical center security department.

(n) Completion of the Ohio state university medical center drug testing.

(o) Verification of completion of HIPAA education program.

(4) through (14) unchanged.

(F) Procedure for reappointment.

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(1) and (2) unchanged.

(3) An application for reappointment is complete when all the information requested has been submitted and/or verified. A completed reappointment application must contain:

(a) through (n) unchanged.

(o) Attending physicians only: submit information summarizing clinical research activities with each application.

(4) through (11) unchanged.

(G) Unchanged.

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, community associate, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff.

(A) through (H) unchanged.

(I) Clinical privileges.

(1) through (9) unchanged.

(10) Disaster privileges:

~~Disaster privileges may be granted by the medical director or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such privileges may be granted by the medical director or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff. The director of medical affairs may seek the recommendation of the chief of the clinical department or the section chief. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the director of medical affairs.~~

(11) Telemedicine:

Telemedicine involves the use of electronic communication or other communication technologies to provide or support clinical care at a distance. Diagnosis and treatment of a patient may now be performed via telemedicine link.

(a) Unchanged.

(b) ~~Generally, a member of the medical staff will be entitled to the same clinical privileges via telemedicine for which he has been granted privileges.~~ The credentials committee, the chief of the clinical service, the director of medical affairs or the medical staff administrative committee shall have the prerogative of requiring documentation or making a determination of the

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appropriateness of the exercise of a particular specialty/subspecialty via telemedicine.

Amended Rules

05 ORDER WRITING PRIVILEGES.

(A) and (B) unchanged.

(C) Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, member of the limited medical staff, or other licensed healthcare professionals with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the director of medical affairs, the director of the CHRI, and each chief of the clinical service where they will exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospital, or by the customary medical staff credentialing process when the provider is not an employee of the hospital. Lists of the approved titles or categories of providers shall be maintained by the director of medical affairs. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be written and signed by approved health care provider to whom it is dictated or given as "verbal order by _____," or "V.O. or T.O. by _____," giving the licensed healthcare practitioner's name and the time of the order, followed by the approved health care provider's signature and date, and read back in its entirety to the ordering physician, dentist, psychologist, podiatrist, designated limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. All telephone and verbal orders for DEA schedule II controlled substances must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, or designated limited staff member or other licensed healthcare professionals with appropriate clinical privileges. All other verbal and telephone and verbal orders for patient seclusion and patient restraint must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, designated limited staff member or other licensed healthcare professionals with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within twenty-one (21) days of discharge or ambulatory visit forty-eight (48) hours by signature by a licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professionals with appropriate clinical privileges.

(D) through (L) unchanged.

APPROVAL OF NON-ACADEMIC "CENTER" AND "INSTITUTE" STATUS

Resolution No. 2008-5

Synopsis: Approval of non-academic "center" and "institute" status is proposed.

WHEREAS faculty Rule 3335-3-36 (A) specifies that: Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs; and

WHEREAS requests have been received from the College of Medicine, College of Public Health, and the Office of Research for use of these terms as follows:

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College of Medicine
Center on Advanced Radiation Technology and Therapy
Radiosurgery Center for Brain and Spine
OSU Sports Medicine Center

College of Medicine and College of Public Health
Center for Global Health

Office of Research
Institute for Energy and the Environment

WHEREAS subsequent use of the term “academic” center/institute will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review for each of these units.

WHEREAS the Council on Academic Affairs reviewed these requests at its meetings on May 30, 2007 and June 20, 2007 and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the “Center on Advanced Radiation Technology and Therapy”; the “Radiosurgery Center for Brain and Spine”; the “OSU Sports Medicine Center”; the “Center for Global Health” and the “Institute for Energy and the Environment” are hereby approved, effective immediately.

**NAMING OF THE KEN SWIGART HUMAN
MOTION TRANSLATIONAL LABORATORY**

Resolution No. 2008-6

Synopsis: Recommendation to name the Motion Analysis/Biomechanics lab in Dodd Hall (Rooms 1054, 1060, and 1060A) on the Medical Center campus that provides a space for patients in the early stages of neuromuscular disease to receive analysis, treatment, and diagnosis.

WHEREAS Dodd Hall rehabilitation is a world-renowned facility for diagnosing and treating patients suffering from neuromuscular and degenerative diseases; and

WHEREAS Ty Bryant’s son Christopher was a patient at Dodd Hall after suffering from a spinal cord injury, and “graduated” from treatment as a high-level quadriplegic in 1997 but passed away in 2005; and

WHEREAS Ty Bryant’s friend, Ken Swigart, began struggling with his own health problems and was diagnosed with ALS after two years of testing and delays; and

WHEREAS Ty Bryant and Ken Swigart have established a company whose devices are designed to make life easier for those with stroke and spinal cord injury; and Ty Bryant’s contributions to Dodd Hall will be utilized to upgrade technology and purchase additional state-of-the-art equipment that will provide for a digital system for the early discovery of ALS:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned lab in Dodd Hall be named the “Ken Swigart Human Motion Translational Laboratory.”

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**NAMING OF THE HELEN DEACON SWANK
VOICE TEACHING AND RESEARCH LABORATORY**

Resolution No. 2008-7

Synopsis: Recommending the naming of a new research laboratory and teaching facility that will support the undergraduate and graduate Voice Pedagogy programs.

WHEREAS The Ohio State University School of Music is creating a voice pedagogy and research laboratory; and

WHEREAS Helen Deacon Swank received both a Bachelor of Music Education degree ('53) and Master of Arts degree ('66) degree from The Ohio State University, and taught on the faculty of The Ohio State University School of Music from 1967-1991 and provided leadership for the Vocal Performance Area from 1980 until her retirement; and

WHEREAS Helen Deacon Swank created The Ohio State University School of Music's nationally recognized graduate program in voice pedagogy, one of the first in the country, and is a widely-recognized voice teacher whose many outstanding students populate colleges, universities and concert stages throughout the country; and

WHEREAS she and her husband C. William Swank have been long-time friends and supporters of The Ohio State University:

NOW THEREFORE

BE IT RESOVLED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that this new research laboratory located, in Mershon Auditorium, Room 304A, be named the "Helen Deacon Swank Voice Teaching and Research Laboratory."

NAMING OF INTERNAL SPACES

Resolution No. 2008-8

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Planning Cabinet, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: Scott Laboratory, 201 West 19th Avenue

- Richard and Shirley Spencer Student Team Room, room N148
- William E. Fillmore Classroom, room N048
- David and Anna Ashley Conference Room, room N435
- Michael A. Chaszeyka Non-Equilibrium Thermodynamics Laboratory, rooms W477, W478
- Kurt M. Marshek Faculty Office, room E502
- William Lowrie Conference Room, room W190

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- Charles and Lillian Heisler Student Resource Room, room N151
- Emerson Climate Technologies/Copeland Classroom, room E203
- Max W. Holzer Faculty Lounge, room E539
- Norma and Richard Hoover Gear and Mechanisms Display, room E439
- Evelyn and Gary Kinzel Reception Space, room N250
- Judy and Bruce Lavash Computing Classroom, room E205
- Frederick Meyers Student Organization Room, room N252
- Anthony Luscher Student Team Room, room N156
- W. Scott Schaefer Classroom, room E103
- William Mack Watkins and Elizabeth Ann Trinkler Watkins Classroom, room E241
- Randy and Tracy Edwards Conference Room, room E339
- W. Norman Shade Conference Room, room N353
- Cindy and Dan Kimmert Computing Classroom, room E225
- John and Suzanne Smucker Faculty Conference Room, room E525

Project: Recreation & Physical Activity Center, 337 West 17th Avenue

- Marty Bailey Scuba Room, room C98

Project: Eugene Maynard Hall, 1465 Mt. Vernon Ave., Marion, OH

- Mark and Debbie, Andrew and Christopher Cramer Advising Suite, room 100

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2008-9

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on May 31, 2007:

Amended Rules

3335-5-47 Organizing committees of the senate.

- (A) Unchanged.
- (B) Membership.
 - (1) and (2) unchanged.
 - (3) Terms of service.
 - (a) Faculty members shall serve two-year terms and shall ~~not be eligible for immediate reelection until one full year has elapsed unless they have served less than two-thirds of a full term~~ are eligible for immediate reelection or reappointment to a second term. Following that they are ineligible for reelection or reappointment until one full year has elapsed. Faculty members may not serve as chair of an individual committee for more than three successive years.
 - (b) through (d) unchanged.

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(C) Unchanged.

3335-5-48 Standing and special committees of the senate.

(A) Unchanged.

(B) Membership.

(1) and (2) unchanged.

(3) Terms of service.

(a) Faculty members shall serve three-year terms and are eligible for immediate reappointment to a second term. Following that they are ineligible for reappointment until one full year has elapsed. Faculty members may not serve as chair of an individual committee for more than three successive years.

(b) Unless otherwise specified by the rules, student members shall serve one-year terms and be eligible for; ~~voting faculty and appointed administrative members shall serve three-year terms and shall be ineligible for immediate reelection or reappointment until one full year has elapsed unless they have served less than two-thirds of a full term reappointment.~~

(c) Appointed administration members shall serve two-year terms and shall not be eligible for immediate reappointment until one full year has elapsed unless they have served less than two-thirds of a full term.

(d) Multiyear terms shall be staggered so that approximately equal proportions of the number of members retire from the committee each year.

(C) Unchanged.

Rescinded Rule

~~3335-5-48.14 Research committee.~~

~~(A) Membership.~~

~~The research committee shall consist of twenty-six members.~~

~~(1) Sixteen faculty.~~

~~(a) Ten regular tenure-track faculty to be determined by the established procedures of the research and graduate council. These faculty must be members of the research and graduate council and represent the ten areas of the graduate school. The term of service is four years.~~

~~(b) Six regular tenure-track faculty selected by the faculty council. Of these six, one must serve on a regional campus and no more than one may be from any individual college. The term of service is four years.~~

~~(2) One research scientist, or comparable staff member engaged in research, appointed by the senior vice president for research and ratified by the steering committee. The term of service is one year and the member may be reappointed for a maximum of three years.~~

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- ~~(3) One postdoctoral scholar appointed by the dean of the graduate school and ratified by the steering committee. The term of service is one year and the member may be reappointed for a maximum of three years.~~
- ~~(4) Five students.
 - ~~(a) Three graduate students.~~
 - ~~(b) One professional student.~~
 - ~~(c) One undergraduate student.~~~~
- ~~(5) Three administrators, non-voting.
 - ~~(a) The senior vice president for research.~~
 - ~~(b) The dean of the graduate school.~~
 - ~~(c) The executive director of the Ohio state university research foundation.~~~~

~~(B) — Duties and responsibilities:~~

- ~~(1) Encourage and stimulate scholarly research and creative activity and foster a close relationship between education and scholarly research.~~
- ~~(2) Review current policies, initiate recommendations for change, and review proposed changes in practices and policies governing the conduct of research and scholarly activity including, but not limited to, policies required by the federal government, internal policies related to grants and contracts administration, policies related to the allocation of internal funds to research activities, and policies related to academic centers that are engaged in research. Recommendations will be forwarded to appropriate persons, offices, and/or bodies.~~
- ~~(3) Serve as an advisory committee to the senior vice president for research.~~
- ~~(4) Make recommendations to the research and graduate council about establishing, affiliating, or abolishing academic centers and other comparable organizations that are engaged in research and make recommendations for determining the membership or authorities of their boards or governing bodies.~~

~~(C) — Organization:~~

- ~~(1) The committee shall serve as the research committee of the university senate and the research and graduate council and shall report to both bodies. Recommendations requiring formal action will be submitted to the university senate and/or the research and graduate council, as appropriate.~~
- ~~(2) The chair shall be elected each year by the committee from among its faculty members. The chair will be an ex-officio member of the research and graduate council if not already a member, and shall serve on the executive committee of the research and graduate council.~~
- ~~(3) As a standing committee of the research and graduate council, this committee is also governed by the provisions of rules 3335-5-35 and 3335-5-36 of the Administrative Code.~~
- ~~(4) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code~~

New Rule

3335-5-48.14 University research committee.

(A) Membership.

The university research committee shall consist of 16 voting and 3 non-voting members.

- (1) Twelve regular faculty members drawn from no less than eight colleges. Faculty with joint appointments across colleges may be chosen to represent either college. The term of service is three years.
 - (a) Eight regular faculty members appointed by the executive committee of faculty council, at least three of whom are members of the senate and at least one of whom is a distinguished university professor or Ohio eminent scholar.
 - (b) Four regular faculty members appointed by the president.
- (2) One research scientist, or comparable staff member engaged in research, appointed by the senior vice president for research. The term of service is three years.
- (3) Three students appointed by the respective governing bodies to one-year terms.
 - (a) Two graduate students.
 - (b) One undergraduate student.
- (4) Ex officio members, non-voting (or their designees).
 - (a) The senior vice-president for research.
 - (b) The dean of the graduate school.
- (5) The senate fiscal committee chair, or her or his designee, nonvoting.

(B) Duties and responsibilities.

- (1) Encourage and stimulate scholarly research and creative activity and foster a close relationship between education and scholarly research.
- (2) Advise the senior vice president for research.
- (3) Review, on a continuing basis, the policies and practices governing the conduct of research and scholarly activity.
- (4) Coordinate with the governing bodies of the graduate school and with the office of undergraduate research.
- (5) Make recommendations concerning the establishment, affiliation or abolition of centers or comparable organizations that are primarily engaged in research.
- (6) Collaborate in reviews of the budget of the office of research undertaken by the senate fiscal committee.

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(C) Organization.

(1) The committee shall annually elect a chair from its regular faculty membership in the spring quarter preceding the academic year of service for no more than three consecutive one-year terms.

(2) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 2008-10

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 26, 2007, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix VIII for background information, page 196)

PERSONNEL ACTIONS

Resolution No. 2008-11

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 1, 2007 meeting of the Board, including the following Appointments/Reappointments, Appointment / Reappointments of Chairpersons/Director, Amendment of Contract for Director of Athletics, Leaves of Absence Without Salary, Leave of Absence Without Salary - Continuation, Professional Improvement Leaves, Professional Improvement Leaves - Change in Dates, Emeritus Titles, Emeritus Title - change in date, and salary rolls with promotion and tenure, as detailed in the University Budget, be approved; and

BE IT FURTHER RESOLVED, That following a public hearing on July 6, 2007, David O. Frantz is being rehired to his previous administrative position, Secretary of the Board, as a returning retiree effective August 2, 2007.

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Appointments

Name: DAVID J. HART
Title: Professor (The M.S. Newman Professorship)
Department: Chemistry
Effective: October 1, 2007 through September 30, 2014

Name: SUSAN V. OLESIK
Title: Professor (Dow Professorship in Chemistry)
College: Mathematical and Physical Sciences
Effective: October 1, 2007 through September 30, 2014

Name: DORU M. STEFANESCU
Title: Senior Research Scientist (The Ashland Designated Research Professorship)
Department: Materials Science and Engineering
Effective: July 1, 2007 through June 30, 2010

Reappointments

Name: JAY D. IAMS
Title: Professor (The Frederick P. Zuspan, M.D. Chair in Obstetrics and Gynecology)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: CARL V. LEIER
Title: Professor (The James W. Overstreet Chair in Cardiology)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: W. JERRY MYSIW
Title: Associate Professor (The Bert C. Wiley, M.D., Chair in Physical Medicine and Rehabilitation)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: THOMAS L. SPORLEDER
Title: Professor (The Farm Income Enhancement Endowed Chair in Agricultural Policy, Trade and Marketing)
College: Food, Agricultural, and Environmental Sciences
Effective: July 1, 2007 through June 30, 2012

Name: PHILIP F. BINKLEY
Title: Professor (The James Hay and Ruth Jansson Wilson Professorship in Cardiology)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: JACK A. BOULANT
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: SAMSON T. JACOB
Title: Professor (The William C. and Joan E. Davis Cancer Research Professorship)
Center/Hospital: Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Effective: July 1, 2007 through June 30, 2011

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Name: MICHAEL F. PARA
Title: Professor (Frank E. and Mary W. Pomerene Professorship in the Prevention and Treatment of Infectious Diseases)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: WILLIAM S. PEASE
Title: Professor (The Dr. Ernest W. Johnson Professorship)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: WILLIAM L. SMEAD
Title: Associate Professor (The Luther M. Keith Professorship in Surgery)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Appointment of Chairperson

MICHAEL J. BOEHM, Department of Plant Pathology, effective July 1, 2007 through June 30, 2011.

Reappointments of Chairperson/Director

JAMES E. KINDER, Department of Animal Sciences, effective July 1, 2007 through June 30, 2011.

STEVEN A. SLACK, OARDC, effective July 1, 2007 through June 30, 2011.

Amendment of Contract for Director of Athletics

EUGENE D. SMITH, contract amended, effective July 1, 2007 through June 30, 2012.

Leave of Absence Without Salary

JAMES J. BRUDNEY, Newton D. Baker/Baker and Hostetler Chair in Law and Professor, effective Spring Semester 2008, to be a visiting professor at Harvard Law School.

SHARON L. DAVIES, Professor, College of Law, effective Spring Semester 2008, to work on book project.

IVO HERZOG, Associate Professor, Department of Mathematics (Lima), effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to accept a position as a Visiting Faculty Member, Department of Mathematics, Yonsei University, South Korea.

KENNETH E. RINALDO, Associate Professor, Department of Art, effective Autumn Quarter 2007, to accept the Jill Kraus Visiting Professorship, School of Art, Carnegie Mellon University.

MARC S. SPINDELMAN, Associate Professor, College of Law, effective Autumn Semester 2007 and Spring Semester 2008, to accept a Visiting Professorship, College of Law, University of Michigan.

LEILA HEIL, Assistant Professor, School of Music, effective Autumn Quarter 2007, to accept an administrative opportunity at Cherry Creek High School, Denver, Colorado.

R. VALERIE KANEKO LUCAS, Assistant Professor, Department of Theatre, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, for personal reasons.

IRENE MASING-DELIC, Professor, Department of Slavic and East European Languages and Literatures, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to continue a Visiting Adjunct Professorship, Department of Slavic Languages, University of North Carolina at Chapel Hill.

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Professional Improvement Leaves

GREGORY R. BAKER, Professor, Department of Mathematics, effective Autumn Quarter 2007 and Winter Quarter 2008.

JEFFREY J. DANIELS, Professor, School of Earth Sciences, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

RICHARD J. FURNSTAHL, Professor, Department of Physics, effective Autumn Quarter 2007 and Winter Quarter 2008.

NICHOLAS G. HALL, Professor, Department of Management Services, effective Winter Quarter and Spring Quarter 2008.

NEAL H. HOOKER, Associate Professor, Department of Agricultural, Environmental, and Development Economics, effective Winter Quarter and Spring Quarter 2008.

JAY F. MARTIN, Associate Professor, Department of Food, Agricultural, and Biological Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

EMILY M. RODGERS, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2008.

LESLIE D. STOEL, Associate Professor, Department of Consumer Sciences, effective Autumn Quarter 2007 and Winter Quarter 2008.

Professional Improvement Leaves -- Change in Dates

PAUL R. BERGER, Professor, Department of Electrical and Computer Engineering, change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to Winter Quarter and Spring Quarter 2008.

HESHAM M. EL GAMAL, Associate Professor, Department of Electrical and Computer Engineering, change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to Autumn Quarter 2007 and Winter Quarter 2008.

Emeritus Titles

REINHART F. BUTTER, Department of Industrial, Interior and Visual Communication Design, with the title Professor Emeritus, effective July 1, 2007.

DAVID O. FRANTZ, Department of English, with the title Professor Emeritus, effective August 1, 2007.

JERRY R. LADMAN, Department of Agricultural, Environmental, and Development Economics, with the title Professor Emeritus, effective July 1, 2007.

WILLIAM E. LOADMAN, School of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 2007.

WILLIAM B. MALARKEY, Department of Internal Medicine (Endocrinology), with the title Professor Emeritus, effective July 1, 2007.

L. ALAYNE PARSON, Department of Mathematics, with the title Professor Emeritus, effective September 1, 2007.

VALAYAMGHAT RAGHAVAN, Department of Plant Cellular and Molecular Biology, with the title Professor Emeritus, effective July 1, 2007.

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STEPHEN M. REED, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective July 1, 2007.

DUANE W. ROLLER, Department of Greek and Latin (Lima), with the title Professor Emeritus, effective July 1, 2007.

JOSEPH R. TEBBEN, Department of Greek and Latin (Newark), with the title Professor Emeritus, effective July 1, 2007.

NICHOLAS J. TETERIS, Department of Obstetrics and Gynecology, with the title Professor Emeritus, effective July 1, 2007.

ALLAN J. YATES, Department of Pathology, with the title Professor Emeritus, effective September 1, 2007.

ELEANOR S. BLOCK, University Libraries, with the title Associate Professor Emeritus, effective September 1, 2007.

JOEL G. LUCAS, Department of Pathology, with the title Professor - Clinical Emeritus, effective July 1, 2007.

SEDIGHEH KEYHANI-ROFAGHA, Department of Pathology, with the title Professor - Clinical Emeritus, effective July 1, 2007.

DAVID L. CLARK, Department of Biomedical Informatics, with the title Associate Professor Emeritus, effective July 1, 2007.

LINDA K. MULLIGAN, Department of Sociology (Marion), with the title Associate Professor Emeritus, effective August 1, 2007.

BARRY M. FRIEDMAN, Department of Internal Medicine, with the title Assistant Professor Emeritus, effective October 1, 2007.

DAVID W. KRAMER, Department of Evolution, Ecology and Organismal Biology (Mansfield), with the title Assistant Professor Emeritus, effective July 1, 2007.

Emeritus Title - change in date

RAPHAEL T. GEORGE, Department of Consumer Sciences, with the title Associate Professor Emeritus, change effective date of September 1, 2007, to January 1, 2008.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Bales, Melanie, Dance, effective October 1, 2007

Eliot, Karen, Dance, effective October 1, 2007

Harvey, Rebecca, Art, effective October 1, 2007

PROMOTION TO PROFESSOR WITH TENURE

Petry, Susan Van Pelt, Dance, effective July 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Emoff, Ron, School of Music, Newark, effective October 1, 2007

Leasure, Timothy Lee, School of Music, effective October 1, 2007

Youngs, Amy Michelle, Art, effective October 1, 2007

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TENURE [at rank of Associate Professor]

Price, Alan, Industrial, Interior and Visual Communication Design, effective October 1, 2007

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Wenzel, John, Entomology, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Suo, Zucal, Biochemistry Admin, effective October 1, 2007

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Klein, Howard, FCOB Mgmt & Human Resources, effective October 1, 2007

COLLEGE OF DENTISTRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Huja, Sarandeep Singh, effective October 1, 2007

Schricker, Scott Raymond, effective October 1, 2007

COLLEGE OF DENTISTRY

REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Kalmar, John Richard, effective October 1, 2007 & October 1, 2008

REAPPOINTMENT

Iannucci, Joen M, effective October 1, 2008

Sharples II, Dale Stanley, effective October 1, 2008

Villarroel, Soraya C, effective October 1, 2008

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Dillard, Cynthia, School of Teaching & Learning, effective October 1, 2007

Medeiros, Lydia, Human Nutrition, effective October 1, 2007

Petosa, Richard, School of Physical Activity & Educational Services, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bomser, Joshua A, Human Nutrition, effective October 1, 2007

Hawley, Joshua D, School of Physical Activity & Educational Services, effective October 1, 2007

Hirvela, Alan, School of Teaching & Learning, effective October 1, 2007

Voithofer, Richard J., School of Educational Policy & Leadership, effective October 1, 2007

Zirkle, Christopher J, School of Physical Activity & Educational Services, effective October 1, 2007

TENURE [at rank of Associate Professor]

Danforth, Scot, School of Teaching & Learning, effective October 1, 2007

Katz, Laurie J, School of Teaching & Learning, effective October 1, 2007

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COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Agrawal, Gagan, Computer Science & Engineering, effective October 1, 2007
Cadwell, Michael, Knowlton School of Architecture, effective October 1, 2007
Parent, Richard, Computer Science & Engineering, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cowley, Jennifer Evans, Knowlton School of Architecture, effective October 1, 2007
Dapino, Marcelo J, Mechanical Engineering, effective October 1, 2007
Ferhatosmanoglu, Hakan, Computer Science & Engineering, effective October 1, 2007
Foster, Diane L, Civil, Environmental Engineering & Geodetic Science, effective October 1, 2007
Hansford, Derek J, Biomedical Engineering, effective October 1, 2007
Kusaka, Isamu, Chemical & Biomolecular Engineering, effective October 1, 2007
Li, Ju, Materials Sciences & Engineering, effective October 1, 2007
Lu, Wu, Electrical & Computer Engineering., effective October 1, 2007
Xuan, Dong, Computer Science & Engineering, effective October 1, 2007

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Boehm, Michael, Plant Pathology, effective October 1, 2007
Cardina, John, Horticulture & Crop Science, effective October 1, 2007
Moore, Richard, Human & Community Resource Development, effective October 1, 2007
Roe, Brian, Agricultural, Environmental & Development Economics, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR HAS TENURE

La Barge, Gregory, OSUE County Operations, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Davis, Gregory Alan, OSUE County Operations, effective October 1, 2007
Goebel, Patrick Charles, School of Environment & Natural Resources, effective October 1, 2007
Graham, Gary William, OSUE County Operations, effective October 1, 2007
Roberts, Matthew Christopher, Agricultural, Environmental & Development Economics, effective October 1, 2007
Wang, Hua, Food Science & Technology, effective October 1, 2007
Wu, Steven Yu-Ping, Agricultural, Environmental & Development Economics, effective October 1, 2007

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Conn, Steven, History, effective October 1, 2007
Cornell, Saul, History, effective October 1, 2007
D'Arms, Edward Justin, Philosophy, effective October 1, 2007
Jones, Lindsay, Comparative Studies, effective October 1, 2007
Kaldellis, Anthony, Greek & Latin, effective October 1, 2007
Roberts, Craige, Linguistics, effective October 1, 2007
Urban, Hugh, Comparative Studies, effective October 1, 2007
Winstead, Karen, English, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alexander, Leslie M., History, effective October 1, 2007
Anagnostu, Georgios, Greek & Latin, effective October 1, 2007
Anderson, Gregor, History, effective October 1, 2007
Fukumori, Naomi, East Asian Languages & Literatures, effective October 1, 2007

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Genova, James, History, effective October 1, 2007

Hashamova, Yana, Slavic & East European Languages & Literatures, effective October 1, 2007

Heller, Sarah-Grace, French & Italian, effective October 1, 2007

Judd, Robin E., History, effective October 1, 2007

Korang, Kwaku, African-American and African Studies, effective October 1, 2007

Siegel, Jennifer, History, effective October 1, 2007

JOHN GLENN SCHOOL OF PUBLIC AFFAIRS

PROMOTION TO PROFESSOR

Desai, Anand, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Brown, Trevor Laurence, John Glenn School of Public Affairs, effective October 1, 2007

MICHAEL E. MORITZ COLLEGE OF LAW

PROMOTION TO PROFESSOR

Fairman, Christopher, effective August 16, 2007

Johnson, Creola, effective August 16, 2007

MICHAEL E. MORITZ COLLEGE OF LAW (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Simmons, Ric Lee, effective August 16, 2007

Tokaji, Daniel P., effective August 16, 2007

COLLEGE OF LAW REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Lloyd, Angela, effective August 16, 2007

LIBRARIES

PROMOTION TO PROFESSOR

Greenberg, Gerald, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Fields, Anne Marsh, effective October 1, 2007

Murphy, Sarah A., effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR HAS TENURE

Meredith, Meri, effective October 1, 2007

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Coe, James, Chemistry, effective October 1, 2007

Kohler, Bern, Chemistry, effective October 1, 2007

Loper, Kenneth, Mathematics, Newark, effective October 1, 2007

Parquette, Jonathan, Chemistry, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Beacom, John, Physics, effective October 1, 2007

Chmutov, Sergei V, Mathematics, Mansfield, effective October 1, 2007

Craigmile, Peter F, Statistics, effective October 1, 2007

Lang, Jan, Mathematics, Marion, effective October 1, 2007

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Zhong, Dongping, Physics, effective October 1, 2007

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Chang, Long-Sheng, Pediatrics, effective October 1, 2007

Clinton, Steven, Internal Medicine, effective October 1, 2007

Ringel, Matthew, Internal Medicine, effective October 1, 2007

Roberts, Cynthia, Ophthalmology, effective October 1, 2007

Shapiro, Charles, Internal Medicine, effective October 1, 2007

Villalona, Miguel, Internal Medicine, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bates, Carlton, Pediatrics, effective October 1, 2007

Bell, Charles E, SBS-Molecular & Cellular Biochemistry, effective October 1, 2007

Bohn, Laura M, SBS-Pharmacology, effective October 1, 2007

Catalyurek, Umit V., SBS-Biomedical Informatics, effective October 1, 2007

Cook, Charles, Surgery, effective October 1, 2007

Davuluri, Ramana, SBS-Molecular Virology, Immunology & Medical Genetics, effective October 1, 2007

El-Hodiri, Heithem, Pediatrics, effective October 1, 2007

Fischer, Andrew, Neuroscience, effective October 1, 2007

Govindasamy, Ilangovan, Internal Medicine, effective October 1, 2007

Guttridge, Denis Christian, SBS-Molecular Virology, Immunology & Medical Genetics, effective October 1, 2007

Knutson, Doug, Family Medicine, effective October 1, 2007

Lee, Beth Suzanne, SBS-Physiology & Cell Biology, effective October 1, 2007

Lin, Thomas, Internal Medicine, effective October 1, 2007

Muscarella, Peter, Surgery, effective October 1, 2007

Oberyszyn, Tatiana Maria, Pathology, effective October 1, 2007

Shah, Manisha, Internal Medicine, effective October 1, 2007

Sif, Said, SBS-Molecular & Cellular Biochemistry, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Raman, Subha, Internal Medicine, effective October 1, 2007

TENURE [at rank of Associate Professor]

Bourekas, Eric, Radiology, effective October 1, 2007

Gu, Howard Haogang, SBS-Pharmacology, effective October 1, 2007

Povoski, Stephen P., Surgery, effective October 1, 2007

COLLEGE OF MEDICINE

REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Feltes, Timothy, Pediatrics, effective October 1, 2007

Murden, Robert, Internal Medicine, effective October 1, 2007

Termuhlen, Amanda, Pediatrics, effective October 1, 2007

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Groner, Jonathan Ira, Surgery, effective October 1, 2007 & October 1, 2008

Haas, Garrie Joseph, Internal Medicine, effective October 1, 2007 & October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Bahner, David, Emergency Medicine, effective October 1, 2007

Daniels, Curt, Internal Medicine, effective October 1, 2007

Kegelmeyer, Deborah, SAMP-School Allied Med Professions, effective October 1, 2007

Lary, John, Internal Medicine, effective October 1, 2007

McGregor, John, Neurological Surgery, effective October 1, 2007

July 13, 2007 meeting, Board of Trustees

Pope-Harman, Amy, Internal Medicine, effective October 1, 2007

Ranalli, Mark, Pediatrics, effective October 1, 2007

Yeager, Kenneth, Psychiatry, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Jones, Grant Lloyd, Orthopaedics, effective October 1, 2007 & October 1, 2008

Shell, Richard Davis, Pediatrics, effective October 1, 2007 & October 1, 2008

Shellhaas, Cynthia S, Obstetrics & Gynecology, effective October 1, 2007 & October 1, 2008

REAPPOINTMENT

Allen Jr, James Norman, Internal Medicine, effective October 1, 2008

Arbona, Fernando Luis, Anesthesiology, effective October 1, 2008

Arnold, Mark William, Surgery, effective October 1, 2008

Barson, William Joseph, Pediatrics, effective October 1, 2008

Bartholomew, Deborah A, Obstetrics & Gynecology, effective October 1, 2008

Bergese, Sergio Daniel, Anesthesiology, effective October 1, 2008

Bhatt, Nitin Yogendra, Internal Medicine, effective October 1, 2008

Colombo, David, Obstetrics & Gynecology, effective October 1, 2008

Crandall, Wallace V, Pediatrics, effective October 1, 2008

Cunningham, Dennis J, Pediatrics, effective October 1, 2008

Dalton, Ryan E, Anesthesiology, effective October 1, 2008

De los Reyes, Emily Caoili, Pediatrics, effective October 1, 2008

Dimitrova, Galina T, Anesthesiology, effective October 1, 2008

Elkhammas, Elmahdi A, Surgery, effective October 1, 2008

Evers, Michael Francis, Anesthesiology, effective October 1, 2008

Gutmann, Rebecca M, Anesthesiology, effective October 1, 2008

Hachwa, Bachar, Anesthesiology, effective October 1, 2008

Haddad, Nabil Jamil, Internal Medicine, effective October 1, 2008

Hart, David T., Internal Medicine, effective October 1, 2008

Highley, James M., Anesthesiology, effective October 1, 2008

Hoffman, Timothy M, Pediatrics, effective October 1, 2008

Hoffmann, Stephen Paul, Internal Medicine, effective October 1, 2008

Jadcherla, Sudarshan R, Pediatrics, effective October 1, 2008

Johanson, Michael George, Anesthesiology, effective October 1, 2008

Kaeding, Christopher Carl, Orthopaedics, effective October 1, 2008

Kaitz, Ellen S., Physical Medicine and Rehabilitation, effective October 1, 2008

Kenney, Brian David, Surgery, effective October 1, 2008

Khabiri, Babak, Anesthesiology, effective October 1, 2008

Khandelwal, Sorabh, Emergency Medicine, effective October 1, 2008

Khayat, Rami N., Internal Medicine, effective October 1, 2008

Koletar, Susan Lynn, Internal Medicine, effective October 1, 2008

Kover, Alan, Anesthesiology, effective October 1, 2008

Kreger, Cynthia Gail, Internal Medicine, effective October 1, 2008

Leder, Mary R, Pediatrics, effective October 1, 2008

Li, Lin, Anesthesiology, effective October 1, 2008

Madden, Jeffrey D., Physical Medicine and Rehabilitation, effective October 1, 2008

Mani, Matharbootham, Anesthesiology, effective October 1, 2008

Mastronarde, John G, Internal Medicine, effective October 1, 2008

McCafferty, Mary Jude, Psychiatry, effective October 1, 2008

Miller, Michelle A., Physical Medicine and Rehabilitation, effective October 1, 2008

Moore, James Layne, Neurology, effective October 1, 2008

Norris, Donald L., Emergency Medicine, effective October 1, 2008

Nuss, Kathryn E, Pediatrics, effective October 1, 2008

Nwomeh, Benedict C., Surgery, effective October 1, 2008

Olencki, Thomas E, Internal Medicine, effective October 1, 2008

Pariser, Stephen Fellman, Psychiatry, effective October 1, 2008

Rikabi, Ali, Radiology, effective October 1, 2008

Rogers, Barbara Maher, Anesthesiology, effective October 1, 2008

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Rogoski, John S, Anesthesiology, effective October 1, 2008
Rosado de Christenson, Melissa L., Radiology, effective October 1, 2008
Saveanu, Radu V, Psychiatry, effective October 1, 2008
Sayat, Jason G, Obstetrics & Gynecology, effective October 1, 2008
Schaffir, Jonathan A, Obstetrics & Gynecology, effective October 1, 2008
Scharre, Douglas William, Neurology, effective October 1, 2008
Schlanger, Richard E, Surgery, effective October 1, 2008
Scribano, Philip Vincent, Pediatrics, effective October 1, 2008
Severyn, Steven A, Anesthesiology, effective October 1, 2008
Shao, Yanfu, Anesthesiology, effective October 1, 2008
Sheikh, Shahid I, Pediatrics, effective October 1, 2008
Shen, Rulong Z, Pathology, effective October 1, 2008
Speas, Gaylynn Jane, Anesthesiology, effective October 1, 2008
Spetie, Lacroamioara, Psychiatry, effective October 1, 2008
Swan, Joseph Fowler, Anesthesiology, effective October 1, 2008
Traetow, Wayne Daniel, Anesthesiology, effective October 1, 2008
Turner, Katja Regina, Anesthesiology, effective October 1, 2008
Werner, Lisa Marie, Psychiatry, effective October 1, 2008
Wexler, Randell, Family Medicine, effective October 1, 2008
Yablok, David Owen, Anesthesiology, effective October 1, 2008
Young, James L, Psychiatry, effective October 1, 2008

COLLEGE OF NURSING

PROMOTION TO PROFESSOR

Salsberry, Pamela, effective October 1, 2007

COLLEGE OF NURSING
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Daley, Linda Susan, effective October 1, 2007 & October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Bauldoff, Gerene, effective October 1, 2007

REAPPOINTMENT

Barker, Elizabeth Russell, effective October 1, 2008

COLLEGE OF PHARMACY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hoyt, Kari R, effective October 1, 2007
Kvaratskhelia, Mamuka, effective October 1, 2007
Tjarks, Werner, effective October 1, 2007
Werbovetz, Karl Andrew, effective October 1, 2007

COLLEGE OF PHARMACY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Casper, Kristin Anne, effective October 1, 2007 & October 1, 2008

COLLEGE OF PUBLIC HEALTH

REAPPOINTMENT

Crawford, John Mac, effective October 1, 2008

July 13, 2007 meeting, Board of Trustees

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

deJong, Robert, Economics, effective October 1, 2007
Morelli, Massimo, Economics, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Eastin, Matthew, School of Communication, effective October 1, 2007
Hayes, Andrew Frederick, School of Communication, effective October 1, 2007
King, Wayne Michael, Speech & Hearing, effective October 1, 2007
Knobloch-Westerwick, Silvia, School of Communication, effective October 1, 2007
Lecavalier, Luc, Psychology, effective October 1, 2007
Mansfield, Becky, Geography, effective October 1, 2007
McSweeney, Kendra, Geography, effective October 1, 2007
Tylka, Tracy Lynn, Psychology, Marion, effective October 1, 2007

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mjelde-Mossey, Lee Ann, effective October 1, 2007
Raiz, Lisa, effective October 1, 2007

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Saville, William, Veterinary Preventive Medicine, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kowaleski, Michael, Veterinary Clinical Sciences, effective October 1, 2007
LeJeune, Jeffrey T., Veterinary Preventive Medicine, effective October 1, 2007
Niewiesk, Stefan, Veterinary Biosciences, effective October 1, 2007

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Bateman, Shane William, Veterinary Clinical Sciences, effective October 1, 2007 &
October 1, 2008

PROMOTION TO PROFESSOR-CLINICAL

Bergall, Valerie, Veterinary Preventive Medicine, effective October 1, 2007

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Meiring, Richard W, Veterinary Preventive Medicine, effective October 1, 2007 & October
1, 2008

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-12

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

July 13, 2007 meeting, Board of Trustees

Richard H. Armitage

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 26, 2007, of Richard H. Armitage, Vice President Emeritus in the Office of Student Affairs.

A native of Ravenna, Ohio, Dr. Armitage received the Bachelor of Arts degree from Oberlin College in 1939, and was awarded the Master of Arts and Doctor of Philosophy degrees by Ohio State in 1940 and 1945, respectively. He joined the Ohio State staff in 1941 as an assistant instructor and rose to the rank of professor in the Department of Romance Languages. He served as acting assistant dean of the College of Arts and Sciences in 1955 and 1956. In 1957, he assumed the duties of assistant dean of the Graduate School. He became associate dean in 1960 and was promoted to dean in 1963, serving until 1970, when he briefly left Ohio State to become provost at the University of Missouri-Kansas City. He returned to Ohio State in 1971 to become the University's first ombudsman. In 1973, he was named vice president for Student Affairs, a position he held until 1978, when he retired from Ohio State and took a position at the University of California-San Diego.

A specialist in Spanish and Latin American Studies, Dr. Armitage co-authored a widely used textbook, "Beginning Spanish, A Cultural Approach," published in 1953 and revised in 1963 and 1971. Even though most of his 39-year career at Ohio State was spent in administrative positions, he frequently taught lower-level Spanish courses, both because he enjoyed teaching and because he felt it helped him understand students better. He was active in University governance and service, chairing the Michigan-Ohio regional selection committee for Woodrow Wilson Fellowships and the Ohio State committee on Fulbright Awards. He served on the board of directors of The Ohio State University Research Foundation and was very active in the Faculty Club. He was the first elected faculty member of the Athletic Council, on which he served from 1958 - 70. Dr. Armitage was a key figure in the faculty decision to decline the 1961 Rose Bowl invitation, arguing that the game extended the season too long, overemphasized the role of athletics, and was a financial hardship to the University.

In all of his roles, Dr. Armitage was a passionate advocate for quality and for students. As ombudsman, he recommended that 180 credit hours be the normal amount for a bachelor's degree, that the problem of closed courses be more effectively addressed, and that policies be clarified to regulate smoking in classrooms and dogs on campus. As graduate dean, he was instrumental in the building of Jones Graduate Tower and he revised many of the procedures and policies of the Graduate School to include greater faculty involvement and to address student concerns. As vice president for Student Affairs, he oversaw the expansion of women's athletics, the establishment of the first Black Cultural Center, and the beginnings of career counseling.

Dr. Armitage was the first recipient of the Nemzer Award of The Ohio State University chapter of the American Association of University Professors and the first recipient of the Administrator of the Year Award given by the Council of Graduate Students. He was presented with the Distinguished Service Award at the Autumn 1990 commencement.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Richard H. Armitage its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William J. Holloway

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 12, 2006, of William J. Holloway, first vice provost of the Office of Minority

July 13, 2007 meeting, Board of Trustees

Affairs and Professor Emeritus in the School of Physical Activity and Educational Services.

Dr. William Jimmerson Holloway, a native of Smithfield, Virginia, studied at the Isle of Wight County Training School in Smithfield and at Huntington High School, and earned degrees from Hampton Institute (B.A., 1940), the University of Michigan (M.A., 1946), and the University of Illinois (Ed.D., 1961), and was a fellow in Far Eastern Studies at Harvard University (1950).

Dr. Holloway served as an administrator in many schools, including Union School (Hampton, Virginia, 1946-47), Savannah State College (1947-55), Ligon High School (Durham, North Carolina, 1959-61), and the Virginia State School for the Deaf and Blind (Hampton, Virginia, 1961-65), where he developed a curriculum that led to this school's first accreditation, and where he fought to gain approval of the admission of the school's first white student.

Dr. Holloway served with distinction in the United States Office of Education, in the Department of Health, Education, and Welfare, under President Lyndon Johnson (1965-70), where he labored to ensure the orderly desegregation of public schools in 35 states, and to resolve educational problems of Native Americans in North Carolina and Oklahoma.

The Ohio State University, following campus disturbances during the turbulent period of the late 1960s and 1970, invited Dr. Holloway to create its Office of Minority Affairs, where from 1970 - 78 he led the University's efforts to recruit, provide financial assistance to, and organize supportive services for African Americans, Appalachian Whites, Hispanic Americans, Asian Americans and Native Americans. His tenure was always being characterized by his high sense of personal integrity, his wise judgment on issues of equity, and his gracious leadership style.

Soon after he left his senior administrative post, the Nigerian state of Bauchi requested Ohio State's assistance in training secondary school teachers. Dr. Holloway accepted this challenge and served as director of the Nigerian Education Program at Ohio State until his retirement in 1982.

Throughout his life he was an effective and beloved teacher at virtually every level of educational attainment. He was a scholar and an author of many articles and books, as well as a member of the Board of Editors of the *Negro Educational Review* from 1972 - 99 and as editor-in-chief from 1995 - 99.

Dr. Holloway was the recipient of many distinguished awards and certificates of recognition from local, statewide, national and international organizations.

On behalf of the University community, the Board of Trustees expresses to the family of Professor William J. Holloway its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

James A. Kreider

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 8, 2007, of James A. Kreider, Professor Emeritus in the College of Dentistry.

Professor Kreider, a native of Newark, Ohio, enrolled in The Ohio State University College of Liberal Arts in 1928 and graduated from OSU's College of Dentistry in 1935. He was a member of Pi Kappa Alpha Fraternity, Psi Omega Dental Fraternity, and Omicron Kappa Upsilon National Dental Honor Society.

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Dr. Kreider practiced in Newark until 1942, when he voluntarily enlisted in the U.S. Army as a dental surgeon. During World War II, he served in the North Africa, Southern France, and European theaters and attained the rank of major. In December 1945, he joined the faculty of The Ohio State University College of Dentistry at the rank of instructor in Prosthetic Dentistry.

He was a demanding clinical teacher and clinician whose dedication to students and patients was exceptional. He was a proponent of organized dentistry and was a member of the American Dental Association and its components: the Ohio Dental Association and the Columbus Dental Society. He was a life member of The Ohio State University Alumni Association.

He retired in 1979 and, in 2001, he provided a narrative of his dental student days that was included in the College of Dentistry's book, "A Century of Dental Education & A Decade More."

On behalf of the University community, the Board of Trustees expresses to the family of Dr. James A. Kreider its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edwin L. "Ted" Mitchell

The Board of Trustees of The Ohio State University and the OSU-Marion Board of Trustees expresses its sorrow upon the death on June 5, 2007, of Edwin L. "Ted" Mitchell. Mr. Mitchell was a Marion attorney, an active community leader, and a founder and long-time friend and supporter of Ohio State Marion.

Mr. Mitchell was born in Ironton, Ohio, on September 22, 1912. He received his bachelor's degree from The Ohio State University in 1934 and his law degree in 1937, the same year he was admitted to the Ohio Bar. While a student at Ohio State, he worked as an assistant law librarian. He began practicing law in Marion in 1948 and was elected to the Marion City School Board in 1952 and 1956.

In 1957, Mr. Mitchell was prominent among community leaders encouraging The Ohio State University to establish an off-campus operation in Marion and developing community support for this successful effort. He was one of the original "OSU Marion Committee of Sixteen" responsible for awarding community-provided scholarships to the first students of Ohio State Marion and for providing a community voice for the newly established program in Marion.

As general chairman of the Marion Area College Foundation, Mr. Mitchell led the community campaign in the mid-1960s that raised \$400,000 to purchase the 180-acre campus now home to Ohio State Marion. His efforts were so successful and the community so generous that an additional \$227,000 was raised, providing funds to establish scholarships that continue to benefit students at Ohio State Marion. For many years, he served on the Citizens Council at Ohio State Marion and in 1994 he was appointed trustee emeritus of the Ohio State Marion Board. In a recent interview, he stated, "Of all the things I've done in my life, there is nothing I'm more proud of than OSU Marion." Fittingly, he was honored with an OSU Distinguished Service Award in 1978.

Always a Buckeye, Mr. Mitchell was a member of the Ohio State Alumni Association and a past chairman of the Ohio State Alumni Advisory Board. He received the OSU Alumni Centennial Award in 1970. He also was a member of the University President's and Buckeye Clubs, and was part of the Woody Hayes Frontliner Club, reflecting his love of Ohio State football.

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Mr. Mitchell's community service included membership on local and state bar associations. He was president of the Marion County Bar Association. He was a member of the Workman's Compensation and Unemployment Compensation Committees of the Ohio State Bar Association, twice serving as chairman of the Council and honored with life membership on the Council in 1974. He received the Distinguished Service Award from the Ohio State Bar Association in 1966.

On behalf of the University community, the Board of Trustees of The Ohio State University and the OSU-Marion Board of Trustees expresses to the family of Edwin L. "Ted" Mitchell their deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Boards' heartfelt sympathy.

Roy F. Reeves

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 5, 2007, of Roy F. Reeves, Professor Emeritus in the Department of Mathematics.

Dr. Reeves received his B.S. degree in Electrical Engineering from the University of Colorado and his Ph.D. degree from Iowa State University in 1951. His dissertation in applied mathematics was titled *Force Fields in which Centers of Gravity can be Defined*. He joined The Ohio State University mathematics faculty in 1951. He was the founder and director of what became the Instruction and Research Computer Center and is now the Office of Information Technology. He was named a full professor in 1965 and held the title director of Academic Computing. After his retirement from Ohio State in 1981, he held the John A. Patton Chair in Computer Sciences at Otterbein College in Westerville.

Professor Reeves was an early pioneer in the mathematics of scientific computing. In addition to carrying out his own technical research, he was a consultant to numerous organizations including Battelle Memorial Institute, the National Bureau of Standards, and the National Science Foundation. As director of Academic Computing he created an organization that served undergraduates, graduate students, faculty, and staff. He carefully balanced the needs of classroom teaching, technical research in computation, and the rigorous mathematical foundations of computation in mathematics, statistics, engineering, and the sciences.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Roy F. Reeves its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-13

Synopsis: The University Development Report for May 2007 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

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WHEREAS this report includes the establishment of The Henry A. Wise II, M.D. Endowed Professorship in Urology, The Ashland Designated Research Professorship in Materials Science and Engineering, and The Dr. Charles Saltzer Professorship in Mathematics; and

WHEREAS this report includes the establishment of twenty-four (24) new named endowed funds, the revision of one (1) endowed chair, and the revision of four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 2007 be approved.

PRIVATE SUPPORT - TOTAL FUND RAISING ACTIVITY

	<u>July 2006 - May 2007</u>	<u>July 2005 - May 2006</u>	<u>% Change</u>
Gift Receipts			
Cash, Securities, GK	\$112,580,346	\$105,675,962	7
Gifts-in-Kind	\$5,107,033	\$10,687,864	(52)
Irrevocable Trusts & Annuities	\$2,205,075*	\$1,077,388	105
Gifts from Bequests	<u>\$10,273,169</u>	<u>\$11,129,924</u>	(8)
Total Gift Receipts	\$130,165,624	\$128,571,138	1
Net Pledges Acquired	\$20,071,019	\$25,253,254	(21)
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$29,933,616	\$23,166,179	29
Trust Expectancies	<u>\$11,522,089</u>	<u>\$14,052,556</u>	(18)
Total Net Planned Gifts	<u>\$41,455,705</u>	<u>\$37,218,735</u>	11
Total	\$191,692,349	\$191,043,127	0

*Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
July through May
2006-2007 Compared to 2005-2006
GIFT RECEIPTS BY DONOR TYPE

Donors Dollars

2006-07 2005-06 % Chng 2006-07 2005-06 % Chng

Individuals:

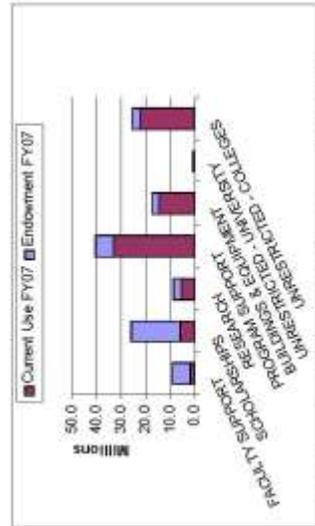
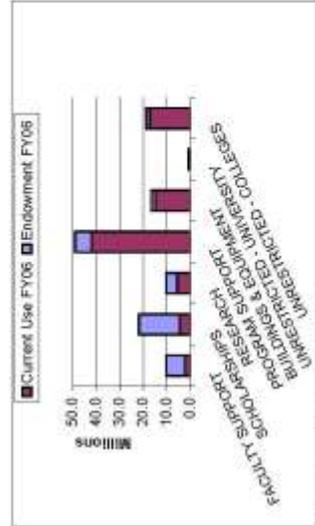
Alumni (Current Giving)	63,160	61,557	3	\$34,423,840	\$33,892,390	2
Alumni (Irrevocable Trusts & Annuities)	25	18	39	2,093,447*	333,419	528 ^A
Alumni (From Bequests)	<u>55</u>	<u>46</u>	20	<u>5,175,491</u>	<u>4,509,959</u>	15 ^B
Alumni Total	63,240	61,621	3	\$41,692,779	\$38,735,768	8
Non-Alumni (Current Giving)	42,755	41,384	3	\$22,884,851	\$24,636,867	(7)
Non-Alumni (Irrevocable Trusts & Annuities)	7	8	(13)	111,628*	743,969	(85) ^C
Non-Alumni (From Bequests)	<u>33</u>	<u>37</u>	(11)	<u>5,097,678</u>	<u>6,619,965</u>	(23) ^D
Non-Alumni Total	42,795	41,429	3	\$28,094,157	\$32,000,800	(12)
Individual Total	106,035	103,050	3	\$69,786,936	\$70,736,569	(1)
Corporations/Corp/Foundation	4,204	4,324	(3)	\$30,654,843	\$33,960,160	(10)
Private Foundations	629	554	14	\$23,387,717	\$18,136,656	29 ^E
Associations & Other Organizations	<u>1,545</u>	<u>1,654</u>	(7)	<u>\$6,336,129</u>	<u>\$5,737,753</u>	10
Grand Total	112,413	109,582	3	\$130,165,624	\$128,571,138	1

* Per national reporting standards irrevocable trusts are counted at present value.

- A Individual Alumni Irrevocable gifts are up 528% due to \$2.3M (\$1.1M pres val) in gift annuities from Joe and Elizabeth Engle
- B Individual Alumni bequest receipts are up 15% due to \$1.7M bequest from Peter and Pauline Chichilo in September 2006 for an unrestricted endowment
- C Individual Non-Alumni Irrevocable gifts are down 85% due to one \$1M (\$500K pres val) irrevocable commitment in August 2005 from Emily Hathaway
- D Individual Non-Alumni bequest receipts are down 23% due to overall gift activity in FY06 compared to FY07
- E Private Foundation giving is up 29% due to:
- \$1.9M gift from the Kravinsky Foundation in August 2006 to College of Public Health,
 - \$1.1M gift from the Paul G. Duke Foundation in January 2007 to the Thompson Library Renovation,
 - \$1M gift from the Jay and Jeanie Schottenstein Foundation in January 2007 to Cardiovascular Science,
 - \$1M gift from the William and Dorothy Davis Foundation in December 2006 to the Davis Heart and Lung Institute, and
 - \$1.2M gifts from Leukemia Clinical Research Foundation (\$700K) and Barnett Charitable Foundation (\$500K)

GIFT RECEIPTS BY PURPOSE

	Fiscal Year 2006-2007			Fiscal Year 2005-2006			Total	% Change
	Current Use	Endowment	Total	Current Use	Endowment	Total		
	Dollars July through May							
FACULTY SUPPORT	1,732,485	7,325,369	9,057,854	2,366,278	7,976,856	10,343,133	(12)	
SCHOLARSHIPS	6,009,811	19,731,359	25,740,970	4,623,110	17,196,111	21,819,221	18	
RESEARCH	5,578,475	3,227,960	8,806,435	5,616,323	4,649,472	10,265,795	(14)	
PROGRAM SUPPORT	33,150,965	7,469,151	40,620,146	41,842,231	7,054,170	48,896,401	(17)	
BUILDINGS & EQUIPMENT	14,649,524	2,668,158	17,317,682	14,924,068	1,618,036	16,542,134	5	
UNRESTRICTED - UNIVERSITY	1,062,539	---	1,062,539	848,624	---	849,624	25	
UN RESTRICTED - COLLEGES	22,309,771	3,045,122	25,354,893*	17,307,907	1,469,550	18,777,458	35	
TOTAL	\$84,493,389	\$43,467,150	\$127,960,549	\$87,529,569	\$39,664,195	\$127,493,765	0	



*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report

July 13, 2007 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total Gifts

Change in Name and Description of Named Endowed Chair

From: The Wayne Woodrow Hayes Chair in National Securities Studies
To: The Wayne Woodrow Hayes Chair in National Security Studies

Establishment of Named Endowed Professorship

The Henry A. Wise II, M.D., Endowed Professorship in Urology \$1,000,000.00
(Used to support a nationally recognized urologist faculty member undertaking clinical, educational, and research activities in the field of urology; provided by gifts from the University Urology Education and Research Foundation and friends of the Department of Urology in honor of Henry A. Wise II, M.D.)

Establishment of Named Designated Professorship

The Ashland Designated Research Professorship in Materials Science and Engineering \$200,614.64
(Used to support a research professor within the Department of Materials Science and Engineering in the College of Engineering for a three-year period; provided by annual gifts from Ashland Inc.)

Establishment of Named Endowed Funds

Carter G. Phillips Colloquium Series on American Political Institutions Fund \$50,000.00
(Used to pay the expenses of speakers who visit the Department of Political Science to present colloquium lectures on American political institutions; provided by gifts from Carter G. Phillips)

Lawrence Shaefer Endowed Scholarship Fund \$29,700.00
(Used to provide scholarships to third-year optometry students who demonstrate outstanding clinical skills; provided by gifts from numerous donors in memory of Dr. Lawrence B. Shaefer) (grandfathered)

OARDC Organic Food and Farming Education and Research (OFFER) Program Fund \$26,000.00
(Used to support the certified organic research and education activities of the interdisciplinary Organic Food and Farming Education and Research (OFFER) Program; provided by funds from the College of Food, Agricultural, and Environmental Sciences and the Ohio Agricultural Research and Development Center) (grandfathered)

Change in Description of Named Endowed Fund

The Jack D. Sparks Endowed Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The Lois and Brian P. Donahue Endowment Fund
To: The Brian P. Donahue Endowment Fund

July 13, 2007 meeting, Board of Trustees

Establishment of Named Endowed Professorship

The Dr. Charles Saltzer Professorship in Mathematics \$1,507,536.51
(Used to provide support to secure a professorship for a distinguished visiting faculty member or a new faculty member who will elevate the research in the Department of Mathematics; provided by gifts from the estate of Dr. and Mrs. Charles Saltzer)

Establishment of Named Endowed Funds

The Robert E. and Anna L. Holderman Family Athletic Scholarship Fund \$500,000.00
(Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity men's basketball team; provided by gifts from Anna L. Holderman, Robin V. Holderman, Kris Holderman Hurd, and Adam R. Holderman)

The Karen A. Holbrook Fund \$150,225.00
(Used to support research at the undergraduate level through the Undergraduate Research Office and/or study abroad scholarships through the Office of International Affairs; provided by gifts from Dr. Karen A. Holbrook, colleagues, friends, and family)

The Hagop S. Mekhjian, M.D. Medical Ethics and Professionalism Lectureship Fund \$61,500.00
(Used to provide support for outstanding instruction, scholarship, and professional development activities addressing medical ethics and medical professionalism for medical students, residents, and practicing physicians; provided by gifts from Dr. and Mrs. Mekhjian and multiple friends made in honor of Hagop Mekhjian, M.D.)

The Huntington Archives Endowment Fund \$51,635.59
(Used to support the activities of The Huntington Archives; provided by gifts from an anonymous donor)

Ronald D. and Jane Hess Harris Fund for Education Excellence \$50,897.37
(Used to pay construction costs or interest on construction bonds issued for a new building(s) for the Department of Chemical and Biomolecular Engineering; provided by gifts from Ronald D. Harris and Jane Hess Harris)

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund \$50,047.53
(Used to support undergraduate scholarships for third- or fourth-year international students who are preparing to attend medical school; provided by gifts from Dr. Sungkyu Christopher Lee, Mrs. Geraldine Lee, and Mr. Bryan Christopher Lee)

The Edward C. "Danny" Danford Strategic Initiatives Fund \$50,000.00
(Used by the dean of the Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plans of the College; provided by a gift from Edward C. "Danny" Danford)

The Major Robert C. White Endowed Scholarship Fund \$50,000.00
(Used to provide scholarships to undergraduate students with preference given to junior, senior, or fifth-year senior cadets who intend to make a career in the United States Air Force; provided by gifts from Eugene M. and Marjorie L. White in memory of Eugene's brother, Major Robert C. White)

July 13, 2007 meeting, Board of Trustees

The OSU Naval ROTC Alumni Society Award Fund (Used to support awards and programming for the Ohio State Naval Reserve Officer Training Corps (OSU ROTC); provided by gifts from members and friends of The Ohio State University Naval Reserve Officer Training Corps Alumni Society) (grandfathered)	\$29,667.00
Daniel and Lisa Wampler Vice President's Excellence Fund (Used to support programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from Daniel and Lisa Wampler) (grandfathered)	\$29,487.00
The Sharron L. Kisner CIDP Research Fund (Used to advance medical knowledge in the field of chronic inflammatory demyelinating polyneuropathy in the Department of Neurology; provided by gifts from her son Karl Jeffrey Kisner, family, and friends) (grandfathered)	\$28,650.00
Rosalie S. and Edward O. Elliott II Scholarship Fund (Used to provide need-based scholarships for full-time undergraduate students who are graduates of Ridgemont High School in Hardin County, Ohio, or its successor who live in the Ridgemont High School district; provided by gifts from Rosalie S. Elliott and Edward O. Elliott II) (grandfathered)	\$27,580.00
Mark A. and Debbie Cramer Endowment Fund (Used to provide unrestricted support for The Ohio State University at Marion; provided by gifts from Mark A. and Deborah Cramer)	\$27,209.20
The Class of 1960 Medical Education Scholarship Fund (Used to provide scholarships to medical students in the College of Medicine based on academic merit and/or financial need; provided by gifts from alumni of the 1960 medical class of the College of Medicine) (grandfathered)	\$26,237.14
The G. Jane Leiby and Marie Myers Memorial Scholarship Fund (Used to support one need-based scholarship for a first-generation undergraduate student; provided by gifts from Dr. Jane M. Leiby) (grandfathered)	\$25,958.13
Wilson Weait Bassoon Studio Award Fund (Used to provide an award for students enrolled in the School of Music majoring in bassoon; provided by gifts from friends, family, and colleagues in honor of George Wilson and Christopher Weait) (grandfathered)	\$25,112.00
The Charles Foley Scholarship Fund (Used to provide need-based scholarships to first-year students who graduated from Central Catholic High School with a minimum GPA of 3.0; provided by a gift from Charles R. Foley) (grandfathered)	\$25,024.00
Marjorie Simmons Clemmer Dean's Fund (Used to support creative, forward-thinking programs in all areas of human ecology in the College of Education and Human Ecology; provided by gifts from Marjorie Simmons Clemmer) (grandfathered)	\$25,000.00

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The Hall Family Scholarship Fund in the College of Biological Sciences (Used to assist undergraduate students enrolled in the College of Biological Sciences with preference given to students with an interest in the environment and education; provided by gifts from Dr. Richard W. Hall and Janet C. Hall) (grandfathered)	\$25,000.00
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The Selma and Edward Levy Endowed Scholarship Fund (Used to provide yearly financial aid to one D.V.M. student with preference given to a student from New Jersey with an interest in small animal medicine; provided by gifts from Gary S. Levy) (grandfathered)	\$25,000.00
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The George and Betty Richards Endowed Fund in the College of Pharmacy (Used to provide unrestricted support for the College of Pharmacy; provided by gifts from George and Betty Richards)	\$25,000.00
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Change in Description of Named Endowed Fund

The George Booth Family Athletic Scholarship Fund

Change in Name of Named Endowed Fund

From: Alfred E. Stockum College of Medicine Scholarship Fund
To: The Dr. Alfred and Mary Ann Stockum Medical Student Scholarship Fund

Total	\$4,123,081.11
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Change in Name and Description of Named Endowed Chair

The Wayne Woodrow Hayes Chair in National Security Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts from the family and friends of Woody Hayes. The name was changed to The Wayne Woodrow Hayes Chair Fund in National Securities Studies and the description was revised July 11, 1997. The name was changed again to The Wayne Woodrow Hayes Chair Fund in National Security Studies and the description was revised October 3, 1997. The funding level of \$1,250,000 was reached, the chair was established, and the name was changed to The Wayne Woodrow Hayes Chair in National Securities Studies July 7, 2000. The name and description were again revised July 13, 2007.

In keeping with the provisions of the original endowed fund, the annual distribution from this fund shall be used to support The Wayne Woodrow Hayes Chair in National Security Studies in the Mershon Center in the College of Social and Behavioral Sciences. Appointment to the Hayes Chair will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Social and Behavioral Sciences in consultation with the director of the Mershon Center. Any such alternate distributions

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shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Establishment of Named Endowed Professorship

The Henry A. Wise II, M.D., Endowed Professorship in Urology

The Henry A. Wise II, M.D., Endowed Professorship Fund in Urology was established February 2, 2007, by the Board of Trustees of The Ohio State University with gifts from the University Urology Education and Research Foundation, Inc., and friends of the Department of Urology, with support from the College of Medicine; given in honor of Henry A. Wise II, M.D. (clinical professor emeritus, 2003; held positions of assistant professor, associate professor, division director, and clinical professor in Urology from 1972-2000) of Dublin, Ohio. The funding level has been reached and the professorship was established July 13, 2007.

The annual distribution from this fund shall support an endowed professorship position in the Department of Urology in support of a nationally recognized urologist faculty member undertaking clinical, educational, and research activities in the field of urology. If funding reaches the level of \$2,000,000, the professorship shall be converted to a chair position. Appointment shall be made as recommended by the chairperson of the Department of Urology and approved by the dean of the College of Medicine and by the senior vice president for Health Sciences. The activities of the professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Urology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Professorship: \$1,000,000.00

Establishment of Named Designated Professorship

The Ashland Designated Research Professorship in Materials Science and Engineering

The Ashland Designated Research Professorship in Materials Science and Engineering was established July 13, 2007, by the Board of Trustees of The Ohio State University with annual gifts from Ashland Inc.

As recommended by the chairperson of the Department of Materials Science and Engineering in consultation with the dean of the College of Engineering, this fund shall be used to support a research professor within the Department of Materials Science and Engineering in the College of Engineering. The designated research professorship position shall be for a three-year period. The fund is renewable pending additional funding at the end of the initial term. The activities of the designated research professorship holder shall be reviewed by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

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Appointment to The Ashland Designated Research Professorship in Materials Science and Engineering shall be recommended by the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering and approved by the Board of Trustees.

Amount Funding Professorship: \$200,614.64

Establishment of Named Endowed Funds

Carter G. Phillips Colloquium Series on American Political Institutions Fund

The Carter G. Phillips Colloquium Series on American Political Institutions Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University with gifts from Carter G. Phillips (B.A., 1973).

The annual distribution from this fund shall be used at the discretion of the chairperson of the Department of Political Science in the College of Social and Behavioral Sciences to pay the expenses of speakers who visit the Department to present colloquium lectures on American political institutions, including the courts and their relationships to other governmental institutions.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Political Science. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Lawrence Shaefer Endowed Scholarship Fund

The Lawrence Shaefer Endowed Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University with gifts from numerous donors in memory of Dr. Lawrence B. Shaefer (B.S., 1979; O.D., 1982).

The annual distribution from this fund shall provide a scholarship(s) to a third-year optometry student(s) who demonstrates outstanding clinical skills. Scholarship recipients will be selected by the dean of the College of Optometry in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Optometry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Amount Establishing Endowment: \$29,700.00 (grandfathered)

**OARDC Organic Food and Farming Education
and Research (OFFER) Program Fund**

The OARDC (Ohio Agricultural Research and Development Center) Organic Food and Farming Education and Research (OFFER) Program Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University with funds from the College of Food, Agricultural, and Environmental Sciences and the Ohio Agricultural Research and Development Center.

Farming has been a passion of the Hirzel family for several generations. The Hirzel Canning Company and Farms is a family-owned and operated business which was founded in 1923 by the late Carl R. Hirzel. The late John E. Hirzel transitioned 600 acres of Hirzel Farms to certified organic production, making Hirzel Farms the largest organic vegetable operation in Ohio. In memory of Rosalie Hirzel, John Hirzel, and John's father-in-law, Robert Slovak, this endowed fund shall support education and research in the field of organic food and farming to benefit future generations.

The annual distribution from this fund shall be used to support the certified organic research and education activities of the interdisciplinary Organic Food and Farming Education and Research (OFFER) Program at various locations in Ohio, including OARDC Wooster and the John Hirzel Sustainable Agriculture Research and Education Site in Bowling Green as approved by the administrative coordinator of the OFFER program. The OFFER program is in the College of Food, Agricultural, and Environmental Sciences and the Ohio Agricultural Research and Development Center.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the administrative coordinator of the OFFER program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,000.00 (grandfathered)

Change in Description of Named Endowed Fund

The Jack D. Sparks Endowed Scholarship Fund

The Jack D. Sparks Endowed Scholarship Fund was established May 30, 2003, by the Board of Trustees of The Ohio State University with a gift from The Jack D. and Fredda S. Sparks Foundation. The description was revised July 7, 2006, and was revised again July 13, 2007.

The annual distribution from this fund shall be used to provide scholarship support for two "John Glenn Fellows" participating in the Washington Academic Internship Program of the John Glenn School of Public Affairs. It is the desire of the donor that the scholarships shall be awarded with preference to, but not limited to, students interested in public service. The scholarships shall be awarded by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the John Glenn School of Public Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

The Brian P. Donahue Endowment Fund

The Lois and Brian P. Donahue Endowment Fund was established June 6, 1975, by the Board of Trustees of The Ohio State University with gifts from Brian P. Donahue (B.S., 1959) of Columbus, Ohio. The name and description were revised July 13, 2007.

The annual distribution from this fund shall be used by the College of Medicine in support of research in the areas of cystic fibrosis and chronic pulmonary diseases. Requests for expenditure of funds will be initiated and approved by the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the appropriate administrative official of the University who is then directly responsible for medical education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Establishment of Named Endowed Professorship

The Dr. Charles Saltzer Professorship in Mathematics

The Dr. Charles Saltzer Professorship in Mathematics was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Charles Saltzer and Florence Saltzer of Columbus, Ohio.

Dr. Charles Saltzer, former professor in the Department of Mathematics and in the Department of Computer and Information Science at The Ohio State University, was a specialist in analysis and applied mathematics. He actively promoted cooperation between the Departments of Mathematics and Computer and Information Science. In addition to his contributions to research in applied mathematics, Professor Saltzer was an extremely kind and versatile teacher on both the undergraduate and the graduate level. Although he demanded strong performance, he was devoted to his students and worked to ensure that they learned both theory and applications. After his retirement from OSU, Dr. Saltzer continued to teach one course per year in the Department of Mathematics. During the summer of 2001 he was teaching a basic course in ordinary differential equations, and he wrote the final examination for that course just a few days before his

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death. Professor Saltzer remained an active mathematician and an inspired teacher to the very end.

The annual distribution from this fund shall provide support to secure a professorship for a distinguished visiting faculty member or a new faculty member who will elevate the research in the Department of Mathematics. Appointment to the professorship shall be made as recommended by the chairperson of the Department of Mathematics and approved by the dean of the College of Mathematical and Physical Sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Mathematics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,507,536.51

Establishment of Named Endowed Funds

The Robert E. and Anna L. Holderman Family Athletic Scholarship Fund

The Robert E. and Anna L. Holderman Family Athletic Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Anna L. Holderman, Robin V. Holderman, Kris Holderman Hurd, and Adam R. Holderman of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a degree at The Ohio State University and is a member of the varsity men's basketball team. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics after consultation with the donors or their designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$500,000.00

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The Karen A. Holbrook Fund

The Karen A. Holbrook Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Karen A. Holbrook, as well as gifts from colleagues, friends, and family in honor of Dr. Holbrook's distinguished career as the 13th president of The Ohio State University.

The annual distribution from this fund shall support research at the undergraduate level through the Undergraduate Research Office and/or study abroad scholarships through the Office of International Affairs at the discretion of the executive vice president and provost. The director of the Undergraduate Research Office and the director of study abroad in the Office of International Affairs in consultation with the Office of Student Financial Aid will make recommendations for their areas respectively.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the executive vice president and provost. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$150,225.00

The Hagop S. Mekhjian, M.D. Medical Ethics and Professionalism Lectureship Fund

The Hagop S. Mekhjian, M.D. Medical Ethics and Professionalism Lectureship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. and Mrs. Mekhjian and multiple friends made in honor of Hagop Mekhjian, M.D. (medical director, OSU Health System since 1984) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide support for outstanding instruction, scholarship, and professional development activities addressing medical ethics and medical professionalism for medical students, residents, and practicing physicians. The lectureship will focus on developing the knowledge base and skills to provide humane, compassionate care in today's complex social and medico-legal environment. Allocation of funds shall be recommended by the medical director and approved by the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the medical director of the OSU Health System and approved by the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Amount Establishing Endowment: \$61,500.00

The Huntington Archives Endowment Fund

The Huntington Archives Endowment Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor.

The annual distribution from this fund shall be used to support the activities of The Huntington Archives at The Ohio State University as determined by the director of Special Collections/Art Archives curator in consultation with the dean of the College of the Arts.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$51,635.59

Ronald D. and Jane Hess Harris Fund for Educational Excellence

The Ronald D. and Jane Hess Harris Fund for Educational Excellence was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ronald D. Harris (B.Ch.E., 1961; M.S., 1961) and Jane Hess Harris (B.A., 1960).

The primary purpose of this fund is to help provide excellent educational facilities for the Department of Chemical and Biomolecular Engineering of The Ohio State University, or to otherwise provide scholarships for students of that department. The annual distribution from this fund shall be used to pay construction costs or interest on construction bonds issued for a new building(s) for the Department of Chemical and Biomolecular Engineering. Until such construction begins, the distribution shall be used for scholarship support for deserving chemical engineering students. Once construction costs are paid off, the distribution will once again be used for scholarship support. Scholarship recipients will be chosen by the chairperson of the Department of Chemical and Biomolecular Engineering in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the chemical engineering degree programs cease at the University, the endowment principal will be transferred to the Department of Art and the distribution will be used primarily for the payment of construction costs and secondarily for scholarships. If, in the future, neither of these departments exist, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of

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Engineering and by the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,897.37

The Sungkyu Christopher Lee, M.S. Family Scholarship Fund

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund was established July 13, 2007, by the Board of Trustees in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sungkyu Christopher Lee, Mrs. Geraldine Lee, and Mr. Bryan Christopher Lee of Columbus, Ohio.

The annual distribution from this fund shall be used to support one or more undergraduate scholarships for third or fourth year international students who are preparing to attend medical school. By University definition, the undergraduate preparation for medicine should include a base of core science courses that include the following: biology, general chemistry with laboratory, organic chemistry with laboratory, physics with laboratory, and biochemistry. In addition, a clinical or research internship or work experience is strongly recommended.

The donors prefer to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that the scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, undergraduates who are enrolled full-time at the University with a minimum 3.0 grade point average (G.P.A.), in the following order: first preference is to South Korean undergraduate students, second preference is to undergraduate students of South Korean descent, and third preference is to undergraduate students who are from the continent of Asia or are of Asian descent.

The fund may be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to nine quarters as long as the recipient maintains a minimum of a 3.0 G.P.A.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. This scholarship fund will be administered by the Office of Student Financial Aid. Any unused annual distribution shall be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid in consultation with the vice provost for Enrollment Services and dean for Undergraduate Education and the donors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,047.53

The Edward C. "Danny" Danford Strategic Initiatives Fund

The Edward C. "Danny" Danford Strategic Initiatives Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Edward C. "Danny" Danford (B.S.Bus.Ad., 1934).

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The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plans of the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Major Robert C. White Endowed Scholarship Fund

The Major Robert C. White Endowed Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Eugene M. (B.S.Bus.Adm., 1954) and Marjorie L. (B.S., 1958) White in memory of Eugene's brother, Major Robert C. White (B.S., 1947).

This scholarship is in memory of Major Robert C. White, a native of Risingsun, Ohio, and a pilot during World War II. Later, after recall to service, he served in public information at the Pentagon and bases throughout the world. While in Korea he was in charge of the "Mutuality Program" whereby the Air Force assisted South Koreans in a variety of ways. This was a forerunner of the Peace Corps. He was a spokesman at Cape Kennedy during the early space flights and finished his career in 1966 establishing the Cape Kennedy Space Museum. Major White was a graduate of The Ohio State University and would have been honored to have assisted future graduates of the University's Air Force ROTC program.

The annual distribution from this fund shall provide one (1) scholarship to an undergraduate student with preference being given to junior, senior, or fifth-year senior cadets who intend to make a career in the United States Air Force. Scholarship recipients will be selected by the Detachment Commander of the Air Force Reserve Officer Training Corps at The Ohio State University in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

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The OSU Naval ROTC Alumni Society Award Fund

The OSU Naval ROTC Alumni Society Award Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members and friends of The Ohio State University Naval Reserve Officer Training Corps Alumni Society.

The annual distribution from this fund shall support awards and programming for The Ohio State University Naval Reserve Officer Training Corps (OSU NROTC). The fund shall be used to provide annual awards to selected midshipmen. The Commanding Officer of the OSU NROTC and the Board of Governors of the OSU NROTC Alumni Society shall annually determine the number and the amount of the awards. To the extent funds are available after presenting the annual awards, the fund may be used to support the programmatic needs of the OSU NROTC Unit.

The fund will be administered by the Commanding Officer of the OSU NROTC in consultation with the Board of Governors of the OSU NROTC Alumni Society and disbursed through the Office of Student Financial Aid. Funds not distributed in any year shall be available for distribution in successive years.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Commanding Officer of the OSU NROTC Unit and the Board of Governors of the OSU NROTC Alumni Society. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$29,667.00 (grandfathered)

Daniel and Lisa Wampler Vice President's Excellence Fund

The Daniel and Lisa Wampler Vice President's Excellence Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Daniel (B.S.FoodTech., 1980; Ph.D., 1983) and Lisa (B.S.Ed., 1982) Wampler.

The annual distribution from this fund shall be used to support programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences. Uses of the fund shall include, but not be limited to, support of a positive, creative work environment for students, faculty, and staff; outreach to our external audiences; encouragement and promotion of student organizations; scholarships; and professional development. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$29,487.00 (grandfathered)

The Sharron L. Kisner CIDP Research Fund

The Sharron L. Kisner CIDP Research Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in her honor from son, Karl Jeffrey Kisner (B.S.Agr., 1990) of Durham, North Carolina, and from family and friends.

The annual distribution from this fund shall be used to advance medical knowledge in the field of chronic inflammatory demyelinating polyneuropathy (CIDP) in the Department of Neurology. Funds may be used for personnel, supplies, equipment, publications, conferences, and other activities required for quality medical research. Allocation of funds shall be approved by the chairperson of the Department of Neurology, the senior vice president for Health Sciences, and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Neurology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,650.00 (grandfathered)

Rosalie S. and Edward O. Elliott II Scholarship Fund

The Rosalie S. and Edward O. Elliott II Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rosalie S. (B.S., 1967) and Edward O. Elliott II.

The annual distribution from this fund shall provide scholarships for graduates of Ridgmont High School of Hardin County, Ohio. Candidates shall be interviewed by The Hardin County Alumni Club and recommended to the Office of Student Financial Aid. Scholarship recipients will be selected by the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,580.00 (grandfathered)

Mark A. and Debbie Cramer Endowment Fund

The Mark A. and Debbie Cramer Endowment Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark A. and Debbie Cramer.

The annual distribution from this fund shall provide unrestricted support for The Ohio State University at Marion to be used at the discretion of the dean and director of The Ohio State University at Marion, who will apprise the donors of the use of the fund annually.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean and director of The Ohio State University at Marion. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,209.20

The Class of 1960 Medical Education Scholarship Fund

The Class of 1960 Medical Education Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni of the 1960 medical class of the College of Medicine.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students in the College of Medicine based on academic merit and/or financial need. The selection shall be made by the recommendation of the dean of the College of Medicine in consultation with the senior vice president for Health Sciences and with the College of Medicine Committee for Scholarship Awards and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation

Board as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,737.14 (grandfathered)

The G. Jane Leiby and Marie Myers Memorial Scholarship Fund

The G. Jane Leiby and Marie Myers Memorial Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jane M. Leiby (M.D., 1979) of Ostrander, Ohio.

The annual distribution from this fund shall be used to support one need-based scholarship for a first-generation undergraduate student. The annual distribution may be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters as long as the recipient maintains financial need.

Each year, any unused distribution should be reinvested to the principal. The fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate provost for Honors and Scholars. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,958.13 (grandfathered)

Wilson Weait Bassoon Studio Award Fund

The Wilson Weait Bassoon Studio Award Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues in honor of George Wilson and Christopher Weait, retired School of Music bassoon professors.

The annual distribution from this fund shall provide an award for students enrolled in the School of Music majoring in bassoon. Recipients shall be selected by bassoon faculty in consultation with the director of the School of Music and the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Music in consultation with the dean of the College of the Arts. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,112.00 (grandfathered)

The Charles Foley Scholarship Fund

The Charles Foley Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Charles R. Foley (B.S., 1968; M.B.A., 1971), of Columbus, Ohio.

The annual distribution from this fund shall provide one or more need-based scholarships to a first-year full-time student who graduated from Central Catholic High School (Springfield, Ohio) with a minimum of a 3.0 grade point average. It is the donor's desire that scholarships be given to students who do not qualify for Pell Grants with preference given to students who have applied for a student loan.

Furthermore, it is the donor's desire that, if in a given year there are no qualified students who have graduated from Central Catholic High School (Springfield, Ohio), then graduates of the following may be considered in the following order of preference: Grand Rapids Catholic Central High School (Grand Rapids, Michigan); any high school in Clark County, Ohio; or any high school in Kent County, Michigan.

Each scholarship shall be awarded at a minimum of \$500. The scholarship shall be distributed equally among the quarters enrolled during the academic school year for expenses such as the cost of tuition, room and board, books and supplies, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters as long as the recipient maintains financial need and a minimum 3.0 G.P.A. Each year, unused distribution should be reinvested in the endowment principal. The fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice provost and dean of the Office of Enrollment Services and Undergraduate Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,024.00 (grandfathered)

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Marjorie Simmons Clemmer Dean's Fund

The Marjorie Simmons Clemmer Dean's Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marjorie Simmons Clemmer (B.S., 1948; M.S., 1955) of Lancaster, California.

The annual distribution from this fund shall be used to support creative, forward-thinking programs in all areas of human ecology in the College of Education and Human Ecology. Uses shall be approved by the dean in consultation with the College's Executive Committee and shall include but not be limited to: research, teaching, and service projects; recruitment, alumni, and development programming; professional development; emergency needs of faculty, staff, and students; and emerging program priorities based on societal issues.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Hall Family Scholarship Fund in the College of Biological Sciences

The Hall Family Scholarship Fund in the College of Biological Sciences was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Richard W. Hall and Janet C. Hall of Columbus, Ohio. The annual distribution from this fund shall be used to assist undergraduate students enrolled in the College of Biological Sciences with preference given to students with an interest in the environment and education. Recipients will be selected by the dean of the College of Biological Sciences in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Biological Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Selma and Edward Levy Endowed Scholarship Fund

The Selma and Edward Levy Endowed Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts

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from Gary S. Levy (D.V.M., 1981) in honor of his parents Selma (B.S., 1933) and Edward Levy.

The annual distribution from this fund shall provide financial aid yearly to one (1) D.V.M. student with preference given to a student from New Jersey with an interest in small animal medicine. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The George and Betty Richards Endowed Fund in the College of Pharmacy

The George and Betty Richards Endowed Fund in the College of Pharmacy was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George and Betty Richards.

The annual distribution from this fund shall provide unrestricted support for The Ohio State University College of Pharmacy to be used at the discretion of the dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Description of Named Endowed Fund

The George Booth Family Athletic Scholarship Fund

The George Booth Family Athletic Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George H. Booth Jr., of Perrysburg, Ohio. The description was revised July 13, 2007.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity baseball team. The recipient will be

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selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name of Named Endowed Fund

The Dr. Alfred and Mary Ann Stockum Medical Student Scholarship Fund

The Alfred E. Stockum College of Medicine Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alfred Stockum (B.S., 1953; M.D., 1958) and Mary Ann Stockum of Columbus, Ohio. The name was revised July 13, 2007.

The annual distribution from this fund shall provide a scholarship in the College of Medicine for a first-year medical student based on academic merit or financial need. Scholarship recipients shall be made by the recommendation of the dean of the College of Medicine in consultation with the senior vice president for Health Sciences and with the College of Medicine Committee for Scholarship Awards and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS, TO INCREASE CONSTRUCTION CONTRACTS, AND TO ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2008-14

**APPROVAL TO ENTER INTO DESIGN CONTRACTS
ATHLETICS DEPARTMENT FACILITIES MASTER PLAN
ATI - HALTERMAN HALL IMPROVEMENTS
BROWN HALL DEMOLITION
CAMPBELL HALL - THIRD FLOOR WEST HVAC IMPROVEMENTS**

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CAMPBELL HALL ELEVATOR UPGRADES
DODD HALL - 3RD AND 4TH FLOOR RENOVATION
DRINKO HALL WINDOW/MASONRY RENOVATIONS
HIGH VOLTAGE SWITCH AND CABLE REPLACEMENT
LIMA - GALVIN HALL ROOF/GALVIN AND REED EXT DOOR REPL
LORD HALL DEMOLITION
MCCRACKEN POWER PLANT SEWER UPGRADE
MCCRACKEN WATER TREATMENT UPGRADE
MEDICAL CAMPUS ELECTRICAL UPGRADES
MURRAY HALL - ROOF REPLACEMENT
OARDC - SELBY HALL PHYTOTRON FACILITY RENOVATION
POWER PLANT - SECURITY UPGRADES
TZAGOURNIS MEDICAL RESEARCH FACILITY CURTAIN WALL REPAIRS
UNIVERSITY HOSPITALS EAST - MRI INSTALLATION
UNIVERSITY HOSPITALS EAST - OPERATING ROOMS RENOVATION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

ATI - HALTERMAN HALL IMPROVEMENTS
BROWN HALL DEMOLITION
CAMPBELL HALL ELEVATOR UPGRADES
DODD HALL - 3RD AND 4TH FLOOR RENOVATION
LIMA - GALVIN HALL ROOF/GALVIN AND REED EXT DOOR REPL
LINCOLN TOWER COOLING TOWER REPLACEMENT
LORD HALL DEMOLITION
MCCRACKEN POWER PLANT SEWER UPGRADE
MCCRACKEN WATER TREATMENT UPGRADE
MEDICAL CAMPUS ELECTRICAL UPGRADES
MURRAY HALL - ROOF REPLACEMENT
OHIO STADIUM - SOUTH STANDS STAIR REPAIR
POMERENE HALL - ROOF REPLACEMENT PHASE II
POWER PLANT - SECURITY UPGRADES
UNIVERSITY HOSPITALS EAST - OPERATING ROOMS RENOVATION

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

MOREHOUSE MEDICAL PLAZA - SURFACE PARKING EXPANSION PROJECT

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

DELAWARE COUNTY SPEECH & HEARING WITH OSU MEDICAL COLLEGE

Synopsis: Authorization to enter into design and construction contracts, to increase construction contracts and to enter into a joint use agreement, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for the following projects:

Athletics Department Facilities Master Plan (N/A)	\$0.5M	Auxiliary funds
ATI - Halterman Hall Improvements (07-08 Basic Renovation request)	\$0.3M	State funds
Brown Hall Demolition (07-08 capital request)	\$1.0M	State funds
Campbell Hall - Third Floor West HVAC Improvements	\$0.4M (N/A)	College general funds
Campbell Hall Elevator Upgrades (07-08 Basic Renovation request)	\$0.3M	State funds
Dodd Hall - 3 rd and 4 th Floor Renovation (N/A)	\$0.5M	OSUMC Health Systems

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Drinko Hall Window/Masonry Renovations (07-08 Basic Renovation request)	\$0.6M	State funds
High Voltage Switch and Cable Replacement (05-06 capital request)	\$15.0M	2007 bond proceeds
Lima - Galvin Hall Roof/Galvin and Reed Ext Door Repl (07-08 Basic Renovation request)	\$0.3M	State funds
Lord Hall Demolition (07-08 capital request)	\$1.2M	State funds
McCracken Power Plant Sewer Upgrade (07-08 Basic Renovation request)	\$0.3M	State funds
McCracken Water Treatment Upgrade (07-08 Basic Renovation request)	\$0.7M	State funds
Medical Campus Electrical Upgrades (07-08 Basic Renovation request)	\$0.4M	State funds
Murray Hall - Roof Replacement (N/A)	\$0.5M	OSUMC Health Systems
OARDC - Selby Hall Phytotron Facility Renovation (07-08 capital request)	\$2.0M	State funds
Power Plant - Security Upgrades (N/A)	\$0.3M	Central Funds
Tzagournis Medical Research Facility Curtain Wall Repairs (N/A)	\$1.0M	OSUMC Health Systems
University Hospitals East - MRI Installation (N/A)	\$2.7M	OSUMC Health Systems
University Hospitals East - Operating Rooms Renovation (N/A)	\$0.8M	OSUMC Health Systems

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

ATI - Halterman Hall Improvements (07-08 Basic Renovation request)	\$0.3M	State funds
Brown Hall Demolition (07-08 capital request)	\$1.0M	State funds
Campbell Hall Elevator Upgrades (07-08 Basic Renovation request)	\$0.3M	State funds
Dodd Hall - 3 rd and 4 th Floor Renovation (N/A)	\$0.5M	OSUMC Health Systems
Lima - Galvin Hall Roof/Galvin and Reed Ext Door Repl (07-08 Basic Renovation request)	\$0.3M	State funds
Lincoln Tower - Cooling Tower Replacement (09-10 capital request)	\$2.6M	Future bond proceeds
Lord Hall Demolition (07-08 capital request)	\$1.2M	State funds
McCracken Power Plant Sewer Upgrade (07-08 Basic Renovation request)	\$0.3M	State funds
McCracken Water Treatment Upgrade (07-08 Basic Renovation request)	\$0.7M	State funds
Medical Campus Electrical Upgrades (07-08 Basic Renovation request)	\$0.4M	State funds
Murray Hall - Roof Replacement (N/A)	\$0.5M	OSUMC Health Systems
Ohio Stadium - South Stands Stair Repair (N/A)	\$0.4M	Auxiliary funds
Pomerene Hall - Roof Replacement Phase II (05-06 capital request)	\$0.3M	State funds
Power Plant - Security Upgrades (N/A)	\$0.3M	Central Funds

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University Hospitals East - Operating Rooms \$0.8M OSUMC Health Systems
Renovation (N/A)

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following project:

Morehouse Medical Plaza - Surface Parking \$3.7M OSUMC Health Systems
Expansion Project (07-08 Capital Request)

WHEREAS in accordance with the rules of the Ohio Board of Regents, the University desires to enter into a joint use agreement with the Delaware Speech and Hearing Center, Inc. for the following project:

Delaware County Speech & Hearing with \$0.08M State appropriations
OSU Medical College (CAP-747)

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts, to increase construction contracts and to enter into a joint use agreement, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix III for background information, page 136.)

**INTERIM AUTHORIZATION TO ENTER INTO DESIGN,
CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS**

Resolution No. 2008-15

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the September Board of Trustees meeting is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on September 21, 2007; and

WHEREAS during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period before the next regularly scheduled meeting of the Board of Trustees on September 21, 2007, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to

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authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design contracts and construction management contracts and enter into construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the September 2007 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the September 2007 meeting.

EASEMENT

Resolution No. 2008-16

OHIO POWER COMPANY ELECTRICAL SERVICE AGRICULTURAL TECHNICAL INSTITUTE, WOOSTER, OHIO

Synopsis: Authorization to grant an easement to Ohio Power Company for improvements, facilities, and equipment related to providing electrical service for the Agricultural Technical Institute Water Well Service is proposed.

WHEREAS Ohio Power Company has requested an easement, 10 foot wide by 347.4 foot long, for a term of 25 years to construct, operate and maintain underground facilities and equipment for an electrical utility distribution line running from South Apple Creek Road to the Agricultural Technical Institute well; and

WHEREAS this easement will serve and benefit the Agricultural Technical Institute Campus and the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to prepare appropriate documents and grant an easement to Ohio Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix IV for background information, page 166.)

LONG-TERM LEASE

Resolution No. 2008-17

VARSITY CREW FACILITY INDIAN VILLAGE ROAD COLUMBUS, OHIO

July 13, 2007 meeting, Board of Trustees

Synopsis: Authorization is requested for a long-term lease with the City of Columbus of a crew boathouse facility located at the Griggs Reservoir on the Scioto River, Columbus, Ohio.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a long-term lease of real property; and

WHEREAS the leased premises will be a boathouse facility used for varsity women's crew activities; and

WHEREAS this property is located within reasonable proximity of the Columbus Campus with convenient access by rowers and the Department of Athletics has determined that the Lease of this property is in the best interest of the University; and

WHEREAS the funds for the lease will be provided from the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a long-term lease of the improved real property at the Griggs Reservoir on the Scioto River for use by The Ohio State University and its varsity crew program and other Department of Athletics uses, for a 40-year term, with a 40-year renewal term, rent not to exceed \$3.3 million, and under such additional terms and conditions as shall be in the best interest of the University.

(See Appendix V for background information, page 167.)

**APPROVAL OF FISCAL YEAR 2008 TUITION AND SUPPLEMENTAL
INSTRUCTIONAL, IN-HOUSE DESIGN AND PROJECT MANAGEMENT FEES,
AND FISCAL YEAR 2008 OPERATING BUDGETS FOR ALL CAMPUSES**

Resolution No. 2008-18

Synopsis: Approval of the instructional, general and non-resident fees, and supplemental instructional fees for selected programs at the Columbus, Regional and ATI Campuses for FY 2008 are proposed effective Autumn Quarter 2007. Further, approval of the proposed Columbus, Regional and ATI Campuses' Operating Budgets for Fiscal Year 2008 and approval of the proposed fees for in-house design and project management are proposed, effective July 13, 2007.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS State support levels have been determined and undergraduate instructional and general fees at all campuses are subject to a 0% tuition cap in the state budget; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee increases for undergraduate, graduate and professional programs, and selective supplemental instructional fees; and

WHEREAS effective Autumn Quarter 2007, undergraduate Tier-One tuition (applying to students admitted before Summer 2002) will as planned be included in the Tier-Two tuition level and Tier-One will be eliminated; and

WHEREAS Instructional, general, non-resident fees and supplemental instructional fee increases for selected programs for the Columbus, Regional and ATI Campuses for FY 2008 and in-house design and project management fees have been proposed; and

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WHEREAS other sources of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS the assessment on the Endowment to support Development has been phased down from 1.33% to 1.1% in FY 2007 and is proposed to be phased down in FY 2008 to 1.075% and an additional .025% in FY 2009, 2010, and 2011 to a permanent support level of 1%; and

WHEREAS expenditures, including compensation, have been estimated for FY 2008; and

WHEREAS the FY 2008 budget includes for the second year one-time funds for Campus Partners including: 1) \$650,000 for support of Campus Partners operations to carry out its initiatives, subject to the provisions of the 1997 memorandum of understanding, as amended from time to time, and 2) \$600,000 to address timing issues related to the renting of Gateway commercial/retail spaces; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus, Regional and ATI budgets, and the Interim President now recommends approval of these FY 2008 Operating Budgets with a final Total University Current Funds Budget to be submitted at the September meeting of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for undergraduate students in Tier-Two and Tier-Three enrolled at the Columbus Campus and all undergraduates enrolled at the Regional and ATI Campuses will not increase; and

BE IT FURTHER RESOLVED, That effective Autumn Quarter 2007, Tier-One tuition (applying to students admitted before Summer 2002) will be included in the Tier-Two tuition level and Tier-One will be eliminated; and

BE IT FURTHER RESOLVED, That supplemental instructional fees described in the attached supporting material will be implemented; and

BE IT FURTHER RESOLVED, That instructional and general fees for most graduate students will increase 5.7% and that the instructional fees for the professional colleges and selected graduate programs will increase between 6% and 13%; and

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs will increase by 6% except for the Law nonresident surcharge which will increase by 2%; and

BE IT FURTHER RESOLVED, That all of these fee rates shall be effective Autumn Quarter 2007; and

BE IT FURTHER RESOLVED, That the in-house design and project management fees shall be effective for projects commencing after July 13, 2007; and

BE IT FURTHER RESOLVED, That the Endowment assessment level to support Development be reduced to 1.075% effective FY 2008 and continue to be reduced by .025% in FY 2009, 2010 and 2011 to a permanent level of 1%; and

BE IT FURTHER RESOLVED, That the Operating Budget for the Columbus, ATI, Lima, Mansfield, Newark, and Marion Campuses for Fiscal Year 2008, as described in the accompanying text and tables, be approved effective July 13, 2007, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board.

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(See Appendix VI for background information, page 169.)

Upon motion of Mr. Shumate, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, and Marbley.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (JANUARY - MARCH 2007
Resolution No. 2008-19

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of January - March 2007 and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 72 waivers of competitive bidding requirements for annual purchases totaling approximately \$11,970,723 as shown on the enclosed exhibit:

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 39 waivers of competitive bidding requirements for annual purchases totaling approximately \$11,972,564 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 2007, is hereby accepted.

Upon motion of Mrs. Davidson, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolution with nine affirmative votes cast by Trustees Hendricks, McFerson, Davidson, Ong, Borrer, O'Dell, Hicks, Fisher, and Marbley, and three abstentions cast by Trustees Cloyd, Shumate, and Schottenstein.

(See Appendix VII for background information, page 191.)

INTERIM PRESIDENT'S REPORT

President Alutto:

It certainly has been a pleasure for me to be with you at my first Board of Trustees meeting in my interim capacity, especially under such unique and absolutely delightful circumstances. I am personally very pleased with the announcement that Gordon Gee

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will be joining us as President. In 1991 - Gordon might not remember this, he hired me as a dean and he did it in the midst of a rain storm at a Bowl game in Memphis, Tennessee, when we were losing. From my perspective that bodes extremely well for us as we continue to add outstanding faculty, staff and student talent in the years ahead, because Gordon can recruit anyone. It is the sense of passion, vision, and absolute total commitment that makes me look forward to working with Gordon again in the years ahead.

Let me say that while serving in a dual interim capacity certainly has had its challenges; it has also been made easier by the support of the outstanding leadership team that Karen Holbrook and Barbara Snyder were able to assemble. The vice presidents and vice provosts have truly stepped up to the plate during this transition period and I have been grateful for that support, as well as the support of all trustees. The sense of common mission and mutual commitment that I have experienced gives me great confidence for the future of a wonderful University.

I have certainly been helped by the involvement of dedicated faculty and staff throughout this period. And a few of our new faculty and staff leaders are with us today and I would like to acknowledge them: Professor Rick Herrmann, chair of the Senate Steering Committee, director of the Merston Center, and professor of Political Science; Professor Robert Perry, chair of the Faculty Council and professor of Physics; and Mr. David Kos, chair of USAC and director, Environmental Compliance, Office of Environmental Health and Safety. They are truly representative of the faculty and staff who care for this institution and are truly dedicated to it.

My role as Interim President, as I see it, is to ensure that this great University does not lose any momentum in aggressively pursuing the Academic Plan that has guided us so well for a number of years. Continuity in execution will set the stage for any new focus that reflects our own changing environment. As embodied in the plan, the core issue for us is to achieve greater levels of excellence and prominence for all of our academic programs. That must be the dynamic that drives all our decisions and new initiatives.

In keeping with this, in the immediate future I hope to focus energies in at least two areas. The first is an effort to provide access to excellence for all that we are creating at Ohio State. Access is certainly part of our land-grant mission and we have made considerable strides in providing financial access for students of ability. As one example, the Land Grant Opportunity Scholarship Program, established in 2005, has opened Ohio State to many high-achieving students who might never have been able to attend this institution without full-ride scholarships. Of course, there could be no more stellar example of this commitment to access than our own present student trustee and Land Grant Scholar, Debra Van Camp.

Consistent with this, Ohio State was also singled out in an Education Trust report entitled "Engines of Inequality" for creating an Office of Economic Access, headed by Tally Hart, to seek ways of ensuring that every qualified student can achieve a college education here at Ohio State. But access to mediocrity has very little value. We need to provide faculty, staff and programs of excellence that attract and welcome the very best high quality students with the education that they and Ohio both need and deserve.

We also need to continue our efforts to help create portals of excellence in the pre-college education system, as we are doing in partnership with Battelle and the Educational Council at the highly regarded Metro School. Also in partnership with Columbus Public Schools at the Schoenbaum Family Center, the early childhood development center in Weinland Park.

That excellence must also extend to our international focus. Here at Ohio State we already have a global reach by virtue of our size, an alumni base that is distributed on

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every continent, the number of international students and faculty found on campus, our study abroad programs, and the many international partnerships that are found in our colleges, the Medical Center, and professional schools.

As some examples of these activities, Ohio State has a special relationship with the Punjab Agricultural University in India and the College of Food, Agricultural and Environmental Sciences also has programs in Tanzania, Bangladesh, Ecuador, Jamaica, the Philippines, and Uganda, as well as collaboration with the University of Sao Paulo in Brazil that goes back more than 40 years.

In the Fisher College of Business, the Center for International Business Education and Research supports the development of international teaching, research and outreach. The Center and College have sent students on research and study projects to over eleven different countries over the past few years and annually welcomes students from 20-30 different countries into college programs. Most recently that commitment to global understanding was evidenced in a project for the government of Ethiopia that focused on identifying national strategies for developing international markets for products previously only developed and distributed on a local basis.

University area studies programs and honors programs provide opportunities for specialized international experiences and knowledge creation for both faculty and students. Such programs exist throughout the Arts and Sciences and most colleges on campus, which is indicative of Ohio State's reach and its global involvement. But we have tended to pursue those efforts in a piece meal fashion, taking advantage of our decentralized academic and administrative structure. We now have to build on and integrate these efforts, in part taking advantage of the worldwide network of our alumni to establish a very clear international visibility for this great institution. Such an effort will serve to enrich the intellectual lives of our students and faculty while also strengthening the economy and quality of life for citizens of the state.

I am delighted to note that the recently passed state budget for higher education is important in setting the stage for Ohio State's future in accomplishing the goals of the Academic Plan and for truly providing student and faculty access to excellence. It heralds a new commitment on the part of the state of Ohio to support excellence in higher education and through tuition freezes, it also provides access to that set of outstanding resources. Our expectations for this commitment, and the accountability that goes with it, are high. And it is only appropriate to acknowledge the courage and commitment of the Governor and Legislature as they have embarked on this investment strategy for the future of Ohio.

As we transition to new University leadership, please know that The Ohio State University is in a very strong place, with a growing reputation for greatness, rising standards in all that we do, and increased recognition that we serve a unique role as a flagship public university.

Thank you, Mr. Chairman.

Dr. Cloyd:

Thank you, Dr. Alutto, that is a very stimulating report.

PRESIDENT-ELECT'S REPORT

Dr. Cloyd:

Dr. Gee, I would like to offer you the opportunity to provide some comments.

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President Elect Gee:

First of all, I agree with everything Dr. Alutto said save for the kind words that he said about me; we will put those on ice for the moment, Joe. Indeed, one of the great prides of my time at Ohio State was the opportunity to recruit Joe. It was in a rain storm, we were losing to Air Force, and it was one of the most miserable days of my life. Then Joe said, "Yes," right in the middle of that and it buoyed me up.

I would say that today has been extraordinary for me, Mr. Chairman, because it has been a day filled with enthusiasm and inspiration for me. I was inspired by the opportunity to meet with my faculty colleagues this morning, early; and they were there, they were very enthusiastic about this University, and obviously that enthusiasm is something that I take great energy from. I had an opportunity to meet with the University Staff Advisory Committee (USAC) and they too feel valued and appreciated, and must because we need to make sure that we have a great partnership with all of the elements of this institution. The inspiration came also from meeting with students. I walked over to the Market Place and the students were there and they greeted me with great respect and great warmth. I take that as an opportunity for me to energize myself. So the inspiration of the University exists and I find myself very engaged in that.

This is a public comment, but we had a wonderful time last evening. Rebecca, my fabulous daughter, came home last evening and said, "Dad, you are so fortunate to work with these people." She reads people well and I want to second that, I feel very fortunate to work with all of you.

The Chairman and I were on our workout facilities at 5:30 am this morning and I am overwhelmed by the fact that I am going to have to keep up with you now. I look forward to that and look forward to the opportunity to work with you, and each and every one of you. So just understand that.

I also want to reiterate the inspiration that I get from being again in public higher education. What I said yesterday, I meant. I slept very well last night, because I knew what I was going to do today and I knew why I'm doing it. I am very grateful for that. This is an inspirational time for me, because of the inspiration and opportunity I take from this University. Public higher education has a special place, doesn't it, Joe? And I heard what you said, I think it was so beautifully stated but it also is what we are about and I do appreciate that.

Then I am impressed, again, because of the quick tour that I took, about the changing nature of this institution. Seeing that magnificent new library rising up, and what they have accomplished in terms of the intellectual resources of this institution is something that is extraordinary. What I said yesterday is even more true today in my mind, that this is a much different institution than I had the opportunity to lead in the 1990s, and I am grateful to those who made it so. Now I know that I must be a different president and I pledge to you that I will.

I want to thank the legislature for their support of higher education, I want to thank the Governor for his enthusiasm, and I want to thank the Governor for appointing a great Chancellor. I feel very good about where we are right now. We have opportunity, we have progress in the making, and we also have an opportunity to make our case in a positive environment. I believe this, if given the opportunity to make the case for Ohio State to the people of Ohio, we will succeed. We are already succeeding. There is no question about that. We just need to be given that opportunity.

Finally, I want to say to everyone, I am not quite certain about when I will be here full-time, probably close to October 1. I want everyone around this table to understand and everyone at this University to understand, that there is an outstanding President leading The Ohio State University and his name is Joe Alutto. I am his quiet, silent,

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learning partner, but please do not in any way misunderstand that he is the President of the University. I am not. It is going to be a great pleasure to work with him through this transition, but we are very well led and fortunately so. I appreciate the opportunity to be here today.

Mr. Chairman, thank you.

Dr. Cloyd:

Thank you very much, Dr. Gee. The description that Dr. Alutto and Dr. Gee have provided about our mission and opportunities, and the sense of stimulation and excitement they provide are wonderful. I won't provide any commentary on that, because it would sadly pale to what both of you've said. But for this Board, what I can say - and I think it is part of our responsibility - is the sense of confidence that we have that we will deliver on that exciting mission and vision that you described. This University is truly blessed to have two leaders now of your stature here. Both of you, thank you very much for that dedication.

Thereupon the Board adjourned to meet Friday, September 21, 2007, at The Ohio State University, Fawcett Center, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX I)



The Ohio State University

Board of Trustees

July 13, 2007

FY 2009 – FY 2014 Capital Plan

(First Reading)



**Bill Shkurti, Senior Vice President for
Business and Finance**

Mike Sherman, Vice Provost



What We'll Cover

- Context
- State Funds
- Other Sources
- Implications
- Next Steps





FY 2009 – FY 2014 Capital Plan

- Comprehensive: Encompasses all projects over \$1.5M from all sources, including affiliated entities.
- Six year time horizon with emphasis on next two years.
- Plan updated annually.
- First reading only. Vote will be requested in September.
- State funded projects require additional approval by the state for inclusion in FY 2009-FY2010 Capital Bill.
- Any individual projects that come forward for approval to hire architects or begin construction should be referenced in these documents.



Strategic Context I

Great Needs/Limited Resources

Funding Source	Amount Requested	Amount Available in FY 2009 & FY 2010
State Funds	\$873M	± \$70M
Bond Capacity	\$1,500M	± \$500M



STRATEGIC CONTEXT II

Areas of Emphasis

State Funds – Renovation of core academic buildings

Bond Capacity – Medical Center/Patient Care

Student Housing

Utilities Infrastructure



EVALUATION CRITERIA

Academic Priority

Physical Need

Financial Feasibility

Physical Feasibility



PROCESS

Sept. 06	Requests from Colleges
April 07	Hearings
May 07	Consultations
May 07	Recommendations by Provost and Senior VP for Business and Finance
June 07	Review by President's Cabinet
July 07	Recommendations by President to Board of Trustees
July 07	First Reading
Sept. 07	Vote for Approval
Jan. 08	State Approval (where required)
July 08	New Biennial Capital Bill in effect



RECOMMENDATIONS FOR STATE FUNDS



GENERAL RECOMMENDATIONS

- Oxley Thompson Library - \$8.7 m
- College of Medicine - \$6 m
- College of Public Health - \$6.6 m
(Cunz Hall)
- North Academic Core



INTEGRATING PHYSICAL AND CAPITAL PLANNING

The Current Approach

- Incremental
- College-centric
- Competition for Donors
- Short-term Vision
- Inefficient Solutions



A New Approach

- Strategic
- Holistic
- Pooled Resources
- Long-term Vision
- Optimized Solutions



MASTER-PLAN CENTERED URBAN DESIGN CONCEPT

Three discreet but linked open spaces form the “north green”

Iconic interaction buildings mark both ends of the “north green”

Neil Ave and College Rd upgraded as major north-south promenades

New buildings reinforce district edges on High St and Woodruff Ave

Ground floor programming and amenities activate open spaces for collaborative engagement

Strong university presence on High Street for community interactions

Increase by 1 million sq ft if needed and strategic



FUNCTIONAL CONCEPT

Flexible functional framework

Multi-disciplinary interaction

Discipline-based adjacencies and districts

Maximize district capacity



ARTS

SCIENCES +
LABORATORIES



Humanities, Social & Behavioral
Sciences, Education

PARKING +
SUPPORT



POTENTIAL LONG-TERM OPPORTUNITIES



FUNDING SUPPORT PROPOSAL

- Explore the concept further
 - Preliminary allocation \$242 million state capital funds through 2020 towards North Academic Core
 - Fund-raising and/or college set aside of \$245 million through 2020 towards North Academic Core



PROPOSED NEXT STEPS

- Consult with the deans of the North Academic Core colleges to affirm the nature of their support of this approach
 - Consider the results of a fund-raising feasibility study
 - Plan further the critical steps of implementing such an approach



WAITING IN THE WINGS

North Academic Core (Continued)
Postle Hall Renovation/Replacement
Veterinary Hospital Renovation/New Construction
Pomerene Hall Renovation
FAES Information and Technology Center



RECOMMENDATIONS REGARDING OTHER FUNDS

OSU Medical Center

Student Affairs

Infrastructure

All Other



OSU MEDICAL CENTER

Request Bond Authority of \$680M for FY 2007 –
FY 2012

Master Facilities Plan Under Review

More Information Will Be Provided in September





STUDENT AFFAIRS

Total Requests \$344M FY 2007 – FY 2012

Ohio Union \$112M

Larkins Replacement \$ 44M



STUDENT AFFAIRS – CONT.

Major Student Housing Related Requests

South Campus AC/Bathrooms (I&II) \$39M

Housing and Food Service Renovations \$51M

Expansion of Hall Complex (I&II) \$28M

Lincoln Tower \$39M

Jones Tower \$6M

Total Beds Added 1196

Total Beds Renovated/Upgraded 886



FACILITIES INFRASTRUCTURE

\$284M investment FY 2007 – FY 2012

Largest Projects

	Amount	Purpose
New Substation	\$52M	Inc. Cap.
East Chilled Water	\$49M	Inc. Cap.
High Voltage Switch	\$28M	Def. Mnt.
Midwest Campus Infrastructure	\$18M	Inc. Cap.
McCracken Boiler	\$16M	Def. Mnt.



OTHER

Total Six-Year Requests FY 2007 – FY 2012

Athletics	\$88M
Transportation and Parking	\$81M
Regional Campuses	\$42M
Affiliated Entities	\$44M +
Individual Colleges	\$21M
All Other	\$11M



IMPLICATIONS

Academic Plan
Deferred Maintenance
Long-Term Requests
Debt Capacity
Impact on Student, Faculty and Staff
Operating Costs
Transportation and Parking
Physical Feasibility
Energy Conservation/Sustainability



NEXT STEPS

- Consult with deans and other stakeholders on details of North Academic Core Plan.
- Align Medical Center Master Facilities Plan so the project can go forward.
- Explore supplemental options for student housing.
- Reconcile fund raising expectations with planning for the next campaign.
- Reconcile fund demands with available debt capacity.
- Return to the Board on September 21 to request approval.



CONCLUSIONS

- Criteria and process is transparent
- Recommendations are in alignment with the Academic Plan
- Highest priorities going forward are:
 - North Academic Core
 - Medical Center Patient Care Facilities
 - Student Housing
 - Utilities infrastructure
- Implications for the future, including deferred maintenance and debt capacity are addressed
- Next steps have been defined

**The Ohio State University
Board of Trustees
July 13, 2007**

TOPIC:

FY 2009 - FY 2014 Capital Plan (First Reading)

BACKGROUND:

This memorandum represents the preliminary recommendations for the FY 2009 - FY 2014 Capital Plan. It includes all projects from all funding sources, including affiliated entities. This is a first reading only. It will return for final recommendations at the September 21 Board Meeting.

SUMMARY:

Highest priorities for \$70 million in state capital funds in FY 2009-2010 are:

- Thompson Library Renovation
- Academic Core - North (Phase 1 of 7)
- Cunz Hall Renovation
- College of Medicine Renovations

Highest priorities for the \$500 million in non-state funds for FY 2009 - FY 2010 are:

- Ohio Union Replacement
- Medical Center Expansion
- Utilities Infrastructure
- Student Housing

CONSIDERATIONS:

- Are the recommendations consistent with the Academic Plan?
- Are the recommendations and implications clear and complete?
- Is the Academic Core - North plan clearly spelled out? Are the affected colleges on board?
- Are deferred maintenance needs being appropriately addressed?
- How are these recommendations being reconciled with the review of the Medical Center Master Facilities Plan?
- Are student housing needs being addressed?
- How do affiliated entities fit in?
- How do these recommendations reconcile with our private fund raising goals?
- What will not be built if these recommendations are approved?
- How is the University's credit rating protected?
- Who else is being consulted?

REQUESTED OF BOARD OF TRUSTEES:

First reading only. Discussion and advice.

Subject: FY 2009-2014 Capital Plan

Date: June 28, 2007

From: William Shkurti, Senior Vice President for
Business and Finance

Mike Sherman, Vice Provost

To: Joe Alutto, Interim President

This memorandum represents our preliminary recommendations regarding prioritization and funding of capital projects for the period FY2009 - FY2014. We recommend this memorandum be circulated campus-wide for comment prior to submission for a first reading at the July Board of Trustees meeting.

We have divided this memorandum into five parts. Part I describes the process and criteria used to make our decisions. Part II discusses our recommendations for State funded projects. Part III discusses projects that do not include State capital funds. The implications of our recommendations are discussed in Part IV. Part V is the appendix, which includes supplemental materials.

I. PROCESS AND PROJECT CRITERIA

An intensive information gathering and review process began over a year ago with a Request for Submission memo sent to all Deans and Vice Presidents on April 14, 2006. In the end, there were 19 major project requests for State capital funds, totaling approximately \$873 million; 67 requests for 2007 and 2009 bonds totaling approximately \$905 million. An additional \$660 million dollars in future funding has already been requested for consideration during the 2011 bond approval process. With the advice of the Space Facilities Committee and the appropriate Vice Presidents, projects were selected for additional review for possible inclusion in the FY2009 - FY2010 State capital biennial request or for University bonds. Information hearings with units requesting project funding were held during February, March, April and May 2007.

Predicting what will be available in State funds has become more and more difficult. The chart below shows the amount of State funds allocated to the University's Columbus Campus, and regional campuses, ATI, and OARDC for major capital projects over the last five biennia.

Biennium	OSU Columbus (millions)	OSU Regional/ATI/OARDC (millions)
1999-2000	\$78	\$10
2001-2002	\$72	\$6
2003-2004	\$70	\$10
2005-2006	\$57	\$7
2007-2008	\$71	\$11

State support has declined over this period while needs due to block obsolescence have increased. At this point it is difficult to predict what the State will allocate for FY2009 - FY2010. We are using a planning figure of \$70 million for the Columbus Campus, while presenting a mechanism for alternative funding scenarios.

To rank projects for inclusion in our final request, each project was evaluated based on its relationship to the Academic Plan, physical need, financial feasibility, and physical feasibility. The financial and physical feasibility components were included because, based on the other requirements alone, our priority projects would greatly exceed our expected appropriations. In addition, the impact of facilities on operating costs was incorporated into our discussions and the capital guidelines clearly stated that central funds would not, as a rule, pay operating costs for additional space (Attachment A). These recommendations are based on assumptions about program needs. If those needs change, the University reserves the right, after consultation with the parties involved, to reduce the project or reassign that space.

In making these recommendations to you, we, along with representatives from the Offices of Academic Affairs, Business and Finance, Research, Health Services, Student Affairs, Development, and representatives of the Senate Fiscal Committee and the Senate Committee on the Physical Environment, have evaluated the information submitted by the units with respect to established criteria. The following criteria do not provide a mathematical solution to a very complex set of issues; but are intended to guide our judgments:

Academic Priority

- Relation to University mission and the Academic Plan
- Program excellence
- Student demand
- Research productivity
- Opportunities for interdisciplinary collaboration

Physical Need

- Condition of existing space
- Unmet health and safety requirements

Financial Feasibility

- Likelihood of State support
- Cost sharing by requesting unit
- Net impact on operating costs

Physical Feasibility and Other Considerations

- Previous commitments
- Physical feasibility, including timing or staging issues
- Impact on parking
- Impact on other needs

A critical element in the planning process is the Academic Plan. Alignment of the objectives of the project with the goals of the Academic Plan was an overriding factor in the Space Facilities Committee's recommendations. As always, the number of worthy projects exceeds the funds available. The Academic Plan provides an additional context by which to establish academic priorities. The six major strategies identified in the Academic Plan are:

- 1) Build a world-class faculty
- 2) Develop academic programs that define Ohio State as the nation's leading public land-grant university
- 3) Improve the quality of the teaching and learning environment
- 4) Enhance and better serve the student body
- 5) Create a more diverse University community
- 6) Help build Ohio's future

Several of these strategies call for a supportive physical environment. The growing number of existing buildings requiring renovation or replacement is a threat to achieving our goals. So, in response to the Academic Plan, we are reserving scarce state dollars to support renovation or replacement of academic buildings, particularly where a deferred maintenance problem is involved. In addition, we are recommending an entirely new

approach to planning and funding core academic facilities. This is discussed in greater detail in the section titled "Academic Core - North."

II. RECOMMENDATIONS REGARDING STATE CAPITAL FUNDS

Our recommendations for State capital funds are divided into three groups. Group One consists of projects identified as high priority for funds in the FY2009 - FY2010 biennium. Group Two is projects identified as high priority for FY2011 - FY2012 and beyond. Group Three consists of projects not recommended for State capital funds at this time and that likely warrant further study and development.

A. Group One: Recommendations for State Capital Funds in FY2009 - FY2010 Biennium

The projects listed in Group One have the highest priority in the Academic Plan as well as high physical need and financial feasibility. For purposes of these recommendations we are planning on a base state appropriation of \$70 million, although we recognize this number could change. The four priority projects are Thompson Library Renovation, Academic Core - North, Graves and Meiling Hall Renovations Phase II, and Cunz Hall renovations.

1. Thompson Library Renovation

The Thompson Library Renovation is one of only two capital construction projects specifically mentioned in the Academic Plan. The Thompson Library is in many ways the intellectual heart of the campus. It is the single most visible academic building. Although it is in better shape than some academic buildings on campus, it has not had a major renovation in over 30 years. The building's systems and its ability to respond to the academic needs of the institution are rapidly deteriorating and inadequate.

Consequently, this \$108.5 million project was identified as the number one priority in the FY2005 - FY2006 capital process. A total of \$71.7 million in state funds was requested over six biennia with the FY 2009-2010 allocation of \$8.7 million completing the state funded portion of the project. The remainder of the project will be funded as follows: approximately \$25 million will be secured by private fund raising, \$5 million has been pledged from Athletics, roughly \$6 million will be provided by bonds, and University Libraries has committed \$762,500 of its own funds to complete the renovation.

Construction is expected to be completed in the Summer 2009. This project will not add any net square footage to the Library's inventory, since space located elsewhere in the Library inventory is being released back to the University to offset any additional square footage in the Library project. The project is not expected to create additional parking demands. However, having both the Library and the Ohio Union closed for construction at the same time has meant the University has had to identify additional space for administrative offices, book stacks, meeting rooms and student study space. This has been achieved by using 650 Ackerman and other locations. Costs for this temporary space have been funded in the project budgets.

2. Academic Core - North

Traditionally, the University has budgeted capital projects individually, which makes it easier to establish financial and design accountability. However, this runs the risk of missing opportunities for synergies and efficiencies from a more comprehensive university-level approach.

Last biennium, the University leadership empowered the Space and Facilities Committee to work with the affected deans to develop a long-term plan for the Academic Core - North (AC-N). The AC-N study has provided a long-term vision for the areas within and adjacencies bounded by Tuttle Park on the West, Woodruff on the North, High Street

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on the East, and 17th Avenue on the South. The colleges with facilities in this area account for 66% of all credit hours taught and 26% of academic space.

The long-term view, including the concurrent funding of infrastructure for the district, supports the Master Plan objectives of pedestrian friendly, social and learning engagement spaces, identifiable edges and thorough-fares, and more effective use of space over the long term. The plan identifies a tentative capacity for an additional one million square feet of space by more strategic building siting and effective use of structural heights and eliminates up to \$61 million in current deferred maintenance issues. This is an 8% reduction in the University's current total building deferred maintenance.

The total budget for the proposed AC-N projects is estimated to be about \$487 million. This amount is based on conceptual project costs that have been inflated to align with the projected project costs at midpoint of construction based on proposed project timelines. The Space and Facilities Committee recommends \$242 million in state capital funds be set aside over seven biennia (2007-2008 through 2019-2020) to fund about 50% of the projected costs for the AC-N projects. An additional \$245 million will need to be secured through an integrated development initiative, or funded from reallocations of funds by the respective colleges. A fund raising feasibility study has been funded via the Space and Facilities Committee to assess the fund-raising viability of this approach to long-term capital planning. It is anticipated that an additional \$111 million for infrastructure in the AC-N area will be funded from University bond proceeds assuring that essential steam, water, sewer, technology and other basic services can be provided.

We recommend about \$49 million in each of the next two biennia and \$35 million in the subsequent biennia through the 2019-2020 biennium be set aside to fund projects in the AC-N. This recommendation allows work to proceed on projects in the AC-N while reserving about \$35 million per biennium for other academic projects in each of the future biennia through FY 2020.

Funding will be used to support projects in the AC-N North Core that replace inefficient buildings and provide for flexible, functional space that encourage multi-disciplinary interactions and that are in alignment with the University Master Plan. These projects will support the disciplines in English, Chemical Engineering, and Music in the Colleges of Humanities, Engineering, and the Arts. Subsequent projects will possibly involve the disciplines of Chemistry, Education and Economics for the Colleges of Mathematical and Physical Sciences, Education and Human Ecology, and Social and Behavioral Sciences.

The funding sources for the college shares will come from internal capital allocations, fund-raising and other internally generated funds. Multi-year targets will be established after consultation with the affected deans and will reflect a combination of benefits received and ability to pay. Exact allocation of the State capital funding to specific projects will be determined as more detailed planning of the AC-N progresses.

Planning on a six biennia horizon across many colleges requires a major shift in culture and thinking, but the benefits of a successful initiative of this nature are enormous particularly accompanied by an infrastructure solution for the entire district. Integrating the allocation of state capital funds with college funds and with funds derived from a collaborative development initiative for an institutional approach to capital development also represents a major shift in funding capital projects. While the proposed overall approach and funding models are different, the priority projects within the AC-N plan still reflect priorities from the previous capital recommendations and reflect institution-level academic priorities over the next seven biennia.

We anticipate the Space and Facilities Committee will consider how other districts may benefit from such a long-term and comprehensive vision.

3. Cunz Hall Renovation

The newly created College of Public Health has significant and legitimate space needs. Renovation of Cunz Hall reconciles nearly all of the college's wet-lab needs in the near term. \$6.5 million from the FY 2009 - FY 2010 capital funds is recommended to help fully fund the roughly \$20 million Cunz Hall renovation project including re-cladding the exterior of the building to be more aesthetically compatible with the surrounding structures (RPAC, Psychology and the new Library). The remaining funds should be fund-raised by the college or reallocated from existing college resources.

4. College of Medicine Renovations (Phase II)

The College of Medicine is one of the fastest growing areas of research in the University. Lack of suitable space is a major impediment to future growth. Murray Hall has returned to the University at a truly strategic time in the growth of the academic Medical Center. Murray Hall will likely become the transitional home for the Institute for Behavioral Medicine Research.

The Medical Center Master Facilities Plan process has also identified the renovations to Graves Hall and parts of Meiling Hall as cost effective ways of adding, consolidating and upgrading student service spaces in addition to addressing a potential deferred maintenance problem. These renovations may include an annex to Graves Hall, which will house much needed large and small auditorium-style classrooms.

\$5 million was provided in the FY2007 - FY2008 State capital budget for the Graves and Meiling projects and \$1 million for Murray Hall. An additional \$6 million is recommended for Graves and Meiling in FY2009 - FY2010.

The acquisition of Murray Hall adds space to the University's inventory, but the Graves and Meiling renovations should not. The Murray project may have some impact on parking, but that will need to be determined as part of a feasibility study.

The impact of these projects on state capital requests for future biennia is shown below.

Project	Total Cost	State Capital Funds		
		Prior to FY 2009	2009-2010	2011-2012
Library Renovation	\$108.5M	\$63.0M	\$8.7M	NA
Academic Core - North	\$487.0M	\$5.0M	\$48.7M	\$48.7M
Cunz Hall Renovation	\$20.2M	\$8.6M	\$6.6M	NA
College of Medicine Renovations	TBD	\$6.0M	\$6.0M	TBD
Totals	\$615.7M +	\$82.6M	70.0M	48.7M +

B. Group Two: Recommendations for State Capital Funds in Future Biennia

5. Academic Core - North

Based on the preliminary plan recommended by the Space and Facilities Committee, completion of the Brown Hall Replacement, swing space for Arps, and swing/replacement space for Johnston/Boyd/Aviation would begin first, followed by completion of Koffolt Replacement. Next in line would be a new Chemistry Building, a Music/Theater Complex, and the Arps Hall Replacement. The project order will be more fully specified in the next capital projects cycle. It is estimated this will require a commitment of \$48.7 million in state funds from the next two biennia and \$35 million in state funds from each of the next four biennia after that.

6. Postle Hall Renovation/Replacement

Postle Hall, which serves as the home for the College of Dentistry, is more than 50 years old and no longer meets the academic needs of the college. Two years ago, the college proposed a \$270 million project that included \$100 million in state funds.

This was rejected as being financially unfeasible. The college was instructed to develop a scaled down project that is more consistent with what future funding is likely to be. That work is now in process and will be evaluated as part of the FY 2011 - FY 2012 capital process.

7. College of Veterinary Medicine

Veterinary Medicine is one of the top ranked programs in the country and is highly productive in teaching, research and public service. The current small animal hospital was built in 1973 and is overcrowded and no longer meets the academic and clinical needs of the program.

The college has proposed a combination of renovation and new construction for 2014 totaling approximately \$70 million to come from a variety of sources. We recommend the next two years be used to assess financial and physical feasibility of various approaches to improving this facility.

8. Pomerene Hall

Pomerene Hall occupies a unique physical and psychological place in the culture and history of Ohio State University. The predominant user (PAES) has moved out of Pomerene Hall into the new RPAC facility. Consequently, we authorized the Space and Facilities Committee to conduct a feasibility study on possible future uses of the building.

That study has been completed. Three broad adaptive uses have been identified. These are:

- Student Use
- Instruction and Instructional Support
- Academic Conference Space

Cost estimates for renovation total between \$25M and \$35M.

To ensure best possible uses for this valuable space, the Provost invited units interested in utilizing the space to submit a statement of intent. Several units have expressed interest (Medicine, Dentistry, Student Affairs, Public Health, Outreach and Engagement, OAA groups, Classroom Pool, Linguistics, and International Affairs). All units that submit a timely, formal request will be evaluated. A major criterion will be ability to help support the capital costs to appropriately use the building for strategic use. Recommendations will be forthcoming as part of the FY 2011 - FY 2012 capital process.

9. Food, Agricultural and Environmental Sciences

The College of FAES has a disproportionate share of the oldest buildings on campus. More than one-third of its assigned GSF is more than 45 years old. In our recommendations two years ago, we recommended the college generate \$3.5 million for planning a \$60-\$70 million integrated teaching and research facility in the FY2011 - FY2012 biennium, as well as generate additional resources in future biennia.

At its capital hearing, the college asked for additional time to develop a phased plan anchored by a new academic information and technology center to enhance teaching, research and student services. We recommend this request be accepted and that the college return with a more detailed proposal for the FY2013 - FY2014 biennium. We will

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work with them in the meantime to assist them with this analysis that can be supported by funds currently on hand for such analyses.

C. Group Three: Projects Not Recommended for State Funds

In addition to the projects recommended above, we considered 10 additional projects as listed below.

Requesting Unit	Project Description	FY2009-10 Request (millions)	Total Project Request (millions)
Arts and Sciences	Consolidated Space	TBD	TBD
Biological Sciences	Building Addition	TBD	TBD
FAES	New Integrated Teaching and Research Building	TBD	TBD
Law	Drinko Hall	22-33 million	57-69 million
Medicine	COM Academic Center	TBD	TBD
Pharmacy	Parks Hall	TBD	TBD
Social and Behavioral Science	New Department of Economics Space	TBD	TBD
Social Work	Stillman	3.4 million	3.5 million
Research	New Interdisciplinary Research Building	10 million	100 million
Wexner Center	Mershon Auditorium Renovation	TBD	TBD

While not all unfunded projects are of equal merit or feasibility, it is clear the need for state support is much greater than what is likely to be available by a substantial amount. One strategy to address this is to use other funding sources where it might be appropriate. In that regard, we have specific recommendations regarding three projects in particular, Stillman Hall renovation, Drinko Hall renovation/expansion, and the Academic Medical Center project.

11. College of Social Work

Stillman Hall 2nd Floor Renovation, Windows and HVAC replacement is a \$3.5 million project. This would complete the renovation of Stillman Hall and should be considered for possible funding through the Basic Renovation process including deferred maintenance funds.

12. College of Law

Drinko Hall Renovation/Expansion: the Basic Renovation project for Drinko Hall (window/masonry renovations) is recommended to proceed. The more comprehensive Drinko project is not recommended for funding in this biennium, but should be revisited once a more comprehensive funding plan is completed. The college has committed to fund-raising a significant portion of this major project. The availability of college-raised funds will be an important consideration in the future.

13. College of Medicine

The College of Medicine requested funding for a 51,000 ASF Academic Medical Center, citing space shortages and the need to reconfigure facilities to meet changed teaching requirements. The college did not present cost estimates or a financing plan. Consequently, we recommend the next two years be used to develop a funding plan that includes a significant component of private fund-raising for such a facility.

The College of Medicine also submitted a request to renovate Murray Hall to house the Institute for Behavioral Medical Research. This program is one of the University's most successful interdisciplinary research efforts. The feasibility study completed in April 2006 estimated the costs of the renovations to Murray Hall for the purposes of the

Institute for Behavioral Medical Research to be between \$21.8 and \$27.3 million in 2010 dollars. The Office of Health Sciences is expected to contribute some funds to this project, but the amount is unknown at this time. This project and associated funding will need to be coordinated with the Murray, Graves and Meiling Hall renovations mentioned in section II, item #4 of this document. We recommend the next year be used to develop a funding plan that includes a significant component of private fund-raising for this facility.

III. RECOMMENDATIONS REGARDING OTHER FUNDS

As the amount of available state funds fails to keep the pace with demand, the University needs to continue to identify other funding sources for its capital needs. However, in doing so we need to be mindful of practical limits on the University's debt capacity, fund-raising priorities, and other factors that bear on these decisions. Therefore, we have organized this section into two parts: A) significant commitments involving non-state appropriated funds; and B) additional projects involving non-state appropriated funds. Non-State appropriated funds include bonds, user fees, development monies and other resources from requesting units.

A. Significant University Commitments Involving Non-State Funds

In the FY2007 - FY2008 recommendations, we highlighted three projects involving non-state funds: The Medical Center Master Facilities Plan, the Ohio Union replacement, and the new Student Services Center.

The Medical Center Master Facilities Plan is still under review and will be addressed separately. The Ohio Union replacement project was approved for construction in July 2006 and is expected to be completed by February 2010. This building will be LEED certified. Funding sources include a mandatory student fee. The Student Services Center was approved for design in September 2005. Construction is expected to begin by June 2008 and will be completed by August 2009. This building will also be LEED certified. This project is being financed by University resources.

The most significant new project from non-state funds is a major investment in infrastructure (electricity, water and roadways) to address significant deferred maintenance and capacity needs. This commitment is based on a comprehensive review over a four-year period. The outcome of that review was presented to the Board of Trustees Fiscal Affairs Committee in December 2006.

The recommendations in this plan represent an investment in infrastructure of over \$100 million to address deferred maintenance and renewal (including electrical distribution, roadways and tunnels), as well as \$35 million for additional capacity. These projects will be financed with University bonds and will be paid back with user fees. This investment will benefit the University for years to come. A more complete description is included in the section under Facilities Operations and Development.

The second major area of investment is renovation and expansion of student housing. This is described in the section on Student Affairs.

B. Additional Projects Involving Non-State Funds

This section lists projects proposed by colleges, support units and affiliated entities to be funded by sources other than State funds. In many cases, University backed bonds are requested. In order to make most strategic use of our available debt capacity, we have asked units to plan on a six-year horizon. The projects listed here reflect the units' plans for that time period. However, being included here does not guarantee a project will receive bonds or other University credit. That issue is addressed in Section IV.

1. OSU Medical Center

As of this writing, the \$780 million Medical Center Master Facilities Plan is still under review. Those projects previously approved and requiring 2007 bonds are listed below. For planning purposes we will use the 2009, 2011 and 2013 bond allocations totals previously allocated to the Medical Center for the \$780 million Facility Master Plan projects. This section will be updated at a later time, once the Medical Center Master Facilities Plan review is completed.

Project	2007-2008	2009-2010	2011 - 2012
Biomedical Research Tower	42,350,000		
Doan Digestive Disease	26,200,000		
Ross Addition	32,500,000		
MRI Relocation	7,000,000		
Project Programming	3,500,000		
Means/Garage Demo	4,900,000		
Parking Deck		29,200,000	
Tower 1		60,667,000	75,432,000
D&T		70,430,000	87,570,000
Faculty Offices		18,900,000	
Infrastructure	1,000,000	17,500,000	40,000,000
Ambulatory			27,500,000
Remediation & Modernization		46,380,000	76,420,000
Total Medical Center Requests	117,450,000	243,077,000	306,922,000

2. Student Affairs

Now that the Recreation Center is complete and the Ohio Union replacement project is under construction, the highest priority for the Office of Student Affairs is to upgrade and expand student housing. The largest projects will be the conversion of Lincoln Tower floors 1-15 back to residence halls (\$38 million), expansion of the Hall Student Housing Complex (\$41 million), and South Campus AC/Bathroom modernization (Phase I) (\$32 million). The request also includes significant renewal and replacement. Funding sources include University bonds to be repaid by housing fees, as well as Student Affairs capital reserves set aside for this purpose.

We also recommend an internal work group be formed to make sure the University is leveraging all its potential housing resources in the best way. The work group should include representatives from Academic Affairs, Business and Finance, Campus Partners, Legal Affairs, and Student Affairs. The goal is to have a preliminary report completed by the time the capital recommendations are presented in September.

Project	Requested Amounts (in millions)			
	2007 Bonds	2009 Bonds	2011 Bonds	Future Bonds
Archer House Conversion - 100 beds	5,300,000			
Jones Tower		6,000,000		
Lincoln Tower 1-15 Conversion - Renovated 960 Kinnear	1,000,000			
Lincoln Tower 1-15 Conversion to Residence Hall - 576 beds		11,000,000	27,000,000	
New Housing Construction - Expansion of Hall Housing Complex Phase I (160 beds)		1,200,000	13,900,000	
New Housing Construction - Expansion of Hall Housing Complex Phase II (250 beds)		700,000	12,000,000	13,000,000
South Campus AC/Bathrooms: Phase I		7,000,000	25,000,000	

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South Campus AC/Bathrooms: Phase II			7,000,000	27,000,000
Food Service Master Plan	2,500,000	450,000	3,600,000	
Housing and Food Services Renovations	16,000,000	14,000,000	14,000,000	
Off Campus Residential Properties		1,500,000	1,500,000	
Fawcett Center Renovation	8,600,000			
Larkins Hall Replacement Project	43,470,000			
Wilce Health Center Renovations		3,300,000		
Wilce Health Center Renovations Phase IV		2,000,000	3,900,000	
Ohio Union Replacement Project - Central Funds	10,000,000			
Ohio Union Replacement Project - Student Affairs	10,000,000	87,000,000	5,000,000	
Oxley Conversion to Housing				9,000,000
North Area Housing Renovation				1,000,000
Total Student Affairs	\$96,870,000	\$134,150,000	\$112,900,000	\$50,000,000

3. Facilities Operations and Development

As mentioned previously, the highest priorities for Facilities Operations and Development are projects to restore and expand the University's essential infrastructure. These are listed below and reflect whether the project addresses deferred maintenance (DM) or increased capacity (IC), or both.

Project	Goal	Amount Requested (in millions)		
		2007 Bonds	2009 Bonds	2011 Bonds
Boiler Replacement/McCracken	DM	16,000,000		
East Chilled Water Plant	IC	4,000,000		
North Hot Water Loop	IC	2,500,000		
Increase Campus Electrical Capacity Phase I	IC	6,000,000		
High Voltage Air Break Switch Replacement	DM	15,000,000		13,280,000
Kinnear Corridor Improvements	DM	5,000,000		
12 th Avenue/Neil Corridor Improvements	DM	2,000,000		
South Dorm Sewer Separation	DM	625,000		
Student Academic Services Building Chilled Water Extension (ACN-17)	IC	7,458,000		
Capacity Coordination with Medical Center - Identified Projects	IC	2,545,000		
Boiler Replacement	DM and IC	1,130,000	5,100,000	5,049,000
Central Power Plant Water Treatment	DM and IC	1,430,000	12,859,000	
Drainage Improvements (ACN-1)	DM	1,900,000		
Domestic Cold Water System Improvements - Oval Area (ACN-2)	DM	1,669,000		
Steam and Condensate Distribution System Upgrades Phase I (ACN-2)	IC	8,150,000		
Put-In-Bay Water & Sewer Line Extension	Utility need	1,000,000		
Steam and Condensate Distribution System Upgrades Phase 2 (ACN-6)	IC		6,370,000	
John Herrick Drive Rebuild Phase 1 and Phase 2(ACN-9)	DM		2,858,000	4,568,000

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Tunnel Durability Evaluation Project (ACN-3)	DM		1,000,000	
Woodruff Avenue and Tuttle Park Place Rebuilds (ACN-10) (ACN-11)	DM		3,303,000	
Water & Natural Gas Distribution Capacity Upgrade (SCW-1 and MA-2)	IC		1,671,000	
Woody Hayes Drive & Fyffe Rd. Rebuilds (ACN-12) (ACN-14)	DM		483,000	4,344,000
Campus Electric Capacity, Phase 2 (New Substation) (SCW-4)	IC		8,000,000	43,132,000
East Chilled Water Plant (ACN-5) (Phase 1 only)	DM		2,000,000	47,146,000
Hagerty Drive Rebuild (Oval Phase C) (ACN-13)	DM			4,107,000
Defiance Drive Rebuild (OP-1)	DM			1,207,000
Capacity Coordination with Medical Center - Opportunity Projects	IC			5,000,000
South Campus Sewer Separation and Site Improvements (SCE-1)	DM			2,331,000
North Campus Sewer Separation and Site Improvements	DM			4,182,000
Selected Tunnel Replacement Projects (ACN-4)	DM			5,479,000
Infrastructure Improvements, West & Midwest Campus Expansion Phase I	IC			18,012,000
17th Avenue Rebuild (ACN-8)	DM			3,860,000
18th and 19th Avenue Rebuilds (ACN-7)	DM			1,998,000
Total FOD Requests		\$76,407,000	\$43,644,000	\$163,695,000

4. Athletics

The highest priority for the Department of Athletics is an office complex and sports medicine center. Athletics feels this can be achieved through private fund-raising. Other priorities are listed below.

Project	Estimated Project Costs		
	2009-2010	2011-2012	2013-2014
New Athletics Complex		15,000,000	15,000,000
Sports Medicine Center		15,000,000	15,000,000
Stickney Tennis Courts Renovation	3,000,000		
Indoor Track and Multi Purpose Sports Facility	15,000,000	15,000,000	
Basketball Auxiliary Gym Addition & Offices	20,000,000		
Field Hockey Stadium & Football Practice Turf replacement & Relocation	5,000,000		
Total Athletics Requests	43,000,000	45,000,000	30,000,000

Athletics currently accounts for 21% of the University's outstanding debt, but less than 3% of the University's annual operating revenue. Therefore, to preserve access to capital funds for other units, it is recommended that only those projects that can be funded with cash, early retirement of existing debt, or short-term (5 years or less) lines of credit, be approved for funding design and construction.

5. Transportation and Parking

Transportation and Parking's projects are listed below in priority order. Funding will come primarily from bonds paid for with parking user fees. The biggest unknown at this point is additional parking for the Medical Center, which will be addressed as part of the planning for the Medical Center Master Facilities Plan.

Project	Request Amount (in millions)		
	2007 Bond Request	2009 Bond Request	2011 Bond Request
9 th Avenue Garage Restoration	2,500,000		
Surface Parking Lot Renovations	1,500,000	1,500,000	
New 9 th Avenue Garage East	21,700,000		
Ohio Union Garage Restoration & Expansion		21,500,000	
Lane Avenue Garage	14,000,000	14,000,000	
Arps Garage Restoration			4,000,000
Total T & P Requests	\$39,700,000	\$37,000,000	\$4,000,000

6. Regional Campuses, ATI and OARDC

The University's regional campuses, OARDC, and ATI have identified the following projects as high priority over the next six years:

Campus	Project	Estimated Total Project Cost	Requested Amounts (in millions)		
			2007-2008 Bonds	2009-2010 Bonds	2011-2012 Bonds
Lima	Student Life Building		7,000,000		
Newark	Warner Library		5,500,000		
Mansfield	Ovalwood Renovations		7,000,000		
Lima	New Maintenance Facility	2,400,000		2,000,000	
Mansfield	Recreation and Student Life Center Expansion (\$8M Bonds; \$5M Local)	13,000,000		6,000,000	
Mansfield	Schuttera Service Center				3,200,000
Marion	New Science and Art Building (\$5M Bonds; various other sources for remaining \$10M)	15,000,000			5,000,000
Newark	Founders Hall and Hopewell Hall Renovations (\$1M; various other sources for remaining \$6.3M)	7,300,000		1,000,000	
OARDC	Selby Hall BSL-2 Greenhouse Replacements			5,500,000	
OARDC	New Entomology Building	21M-28M			
OARDC	BioHio Concept (Job Ready Site Grant to City of Wooster for Total Project Cost)	3,373,600			
OARDC	Pounden Hall Renovation (EDA Grant and Local OARDC funds)	744,091			
ATI	Horticulture Operations Building (Project Budget is \$8.5M: \$1.26 State; various other sources for remaining	8,500,000			

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	Total Regional Requests		19,500,000	14,500,000	8,200,000
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The projects are to be funded with a combination of State capital funds, cash reserves, and University bonds. We recommend these projects proceed within the bond capacity limits identified in Section IV Part D.

All four regional campuses expressed a desire to provide additional housing at some point in the next six years. Two campuses (Newark and Mansfield) have such housing. The Lima and Marion Campuses have requested housing as well.

Unfortunately, the University does not have the debt capacity for these as University built and operated facilities and to meet the other capital needs of the regional campuses. Therefore, we recommend both Lima and Marion be directed to explore options with private developers who could provide student housing in close proximity to those campuses, as long as this can be done without adversely affecting the University's debt capacity. Proposals for housing on any of the regional campuses will need to be linked to each regional campuses' strategic plan, once endorsed from an academic priority perspective.

7. Projects from Individual Colleges

We have pending requests from the colleges listed below. These requests are currently in the process of being evaluated for further consideration.

College	Project	Amount Requested (in millions)	
Engineering	New Airport T-Hangers	4,000,000	2007 or 2009 Bonds
University Libraries	Book Depository	5,000,000	Future Bond cycle
University Libraries	Cartoon Research	12,000,000	Fundraising

8. Affiliated Entities

In the 1990s, the University created a number of affiliated entities to undertake strategic initiatives. Two of these, Campus Partners and SciTech, made use of University-backed credit during their start-up phase. Since then, the rating agencies now include University-backed credit to affiliated entities as counting against the University's debt capacity.

Since both Campus Partners and SciTech are now viable, we recommended two years ago that their capital needs be financed by their own equity, thus preserving the University's debt capacity for other priorities in the Academic Plan.

We have discussed this concept with the leadership of both Campus Partners and SciTech. They are supportive of the recommendation, provided that in the case of SciTech, the existing University \$10 million line of credit be maintained as a revolving line of credit and that in the case of Campus Partners, the goals of the five-year business plan are met.

We think these conditions are reasonable. Therefore, we are showing Campus Partners and SciTech capital plans for information only, rather than as requests for additional University-backed credit or State capital funds.

Entity	Projects	Estimated Cost (in millions)		
		2009-2010	2011-2012	2013-2014
Campus Partners	TBD	15,000,000	15,000,000	TBD
	CCF Site Development	TBD	TBD	TBD
	Total Campus Partners	\$15,000,000 +	\$15,000,000 +	TBD

SciTech	New Electrical Engineering Research Lab	6,200,000		
	1275 Kinnear Road Complex Build Out	1,600,000		
	SW Quadrant OSU Research Park - Ph I	6,100,000		
	Total SciTech	\$13,900,000		

Note: amounts listed above are estimated project costs, funding sources will need to be identified.

9. Other Projects

In addition to the projects discussed above, there are a number of capital projects that do not fit into the categories listed above. These are:

- University District Neighborhood Safety Center - this project was announced by President Holbrook and Mayor Coleman in October 2004. It is a city project, but the University has committed to pay half of the construction cost and rent for University use of the building for University Public Safety and Community Crime Patrol. The original total project cost was estimated at between \$3.5 and \$4.0 million. Our share of \$1.75-2.0 million will come from central University cash reserves set aside for this purpose.

The estimated cost has increased to \$4.6 million as a result of delays and design changes required by the University Area Review Board. The University has agreed to commit up to \$2.3 million, but to cap its commitment at that amount. Funding has already been set aside in the operating budget for this purpose.

- The renovation and expansion of Blankenship Hall is designed to address space and infrastructure needs for four critical public safety functions:
 - Meet increased demand for computer and communications network space and infrastructure.
 - Provide better security and control for key operations.
 - Upgrade radio communications, including interoperability and redundancy.
 - Enhance emergency response capability.

The recommended proposal provides for approximately \$7 million in project costs for the renovation in FY 2007 dollars, and \$12 million for communications equipment and upgrades.

The \$7 million in project costs will come from University bonds. The \$12 million for the communications equipment will come from General Funds, user fees and other sources.

- Real Estate and Property Management has prepared a prioritized list of improvements and possible acquisitions. These requests are currently under review, but should be funded by internal lines of credit to be paid back by rental income rather than bonds.

IV. IMPLICATIONS

In this section, we address the implications of these recommendations in nine specific areas: the Academic Plan; deferred maintenance; future capital requests; debt capacity; students, faculty and staff; future operating costs; transportation and parking; physical feasibility and energy conservation.

A. Impact on Academic Plan

These recommendations are strongly aligned with the Academic Plan. Funding of the Library Renovation completes a high priority specifically identified in the Plan. The Academic Core - North provides a unique opportunity to improve the quality of the teaching and learning environment for several core disciplines that house world-class faculty and leading academic programs. This approach represents a potential model that might be applied to other areas of campus.

The Ohio Union project, and the new Student Services Building, along with upgrades to Residence Halls, are key components to enhance and better serve the student body.

B. Impact on Deferred Maintenance

Funding of these recommendations will address many of the University's lingering deferred maintenance problems. Brown Hall, Hughes Hall, Koffolt, Cunz and Lord Halls are among the worst deferred maintenance problems. Addressing these will remove at least \$67 million in deferred maintenance.

In addition, addressing renovations of the Thompson Library and Graves Hall, and the replacement of the Ohio Union proactively keeps these key facilities from becoming deferred maintenance problems in the future.

The recommendations proposed as part of FY 2009-FY2014 Capital Plan will address 9 buildings ranked in the top 30 with the largest deferred maintenance problems on the Columbus campus (Attachment C). And will begin to evaluate options for another 4 buildings on this list in future years.

C. Impact of Future State Funded Capital Requests

With State funds declining and becoming more uncertain, multiyear planning becomes more important. In general, we have to phase large projects over three biennia, one for planning and two for construction. Although this is not ideal, this provides greater flexibility in use of State funds. The table below shows how the recommendations in this memo would play out over the next three biennia. For planning purposes, a control total of approximately \$70 million is projected for each future biennium.

Project	Total Funding (millions)		State Funding (millions)			
	State	Other	Previous	FY09-10	FY11-12	FY13-14
Library Renovation	\$71.7	\$36.8	\$63.0	\$8.7		
Academic Core-North (see above)	\$243.8	\$242.9	\$5.0	\$48.7	\$48.7	\$35.0
Health Sciences Renovations	TBD	TBD	\$6.0	\$6.0	TBD	TBD
Cunz Hall Renovation	\$15.2	\$5.0	\$8.6	\$6.6		
Totals	\$330.7	\$284.7	\$82.6	\$70.0	\$48.7	\$35.0

D. Impact on Debt Capacity

In order to preserve debt capacity for the highest priorities of the Academic Plan, the University Board of Trustees approved guidelines on the use of bonds and other credit instruments on March 4, 2005. These recommendations are consistent with those guidelines and envision a bond issue of no more than \$450 million in calendar year 2007 and no more than \$500 million in calendar year 2009. The current recommended target

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for FY 2011 would be \$500 million. How this would be allocated among the various groups of users is illustrated in Attachment B.

E. Impact on Students, Faculty, and Staff

A large number of students, faculty, and staff regularly use the buildings recommended here for replacement or renovation. They will benefit when the projects are done, but will be inconvenienced while they are under construction.

The single largest challenge will be the inconvenience caused by the Library renovation and Ohio Union replacement projects, both of which will be under construction at the same time. Temporary sites have been provided for both functions with appropriate transportation. This transition for the Library project seems to be proceeding smoothly. Additional planning and the ability to quickly respond to emerging issues will need to be done to minimize inconvenience and confusion in both cases.

Temporary student study and social space while both projects are unavailable during construction will be provided at several locations across campus. These temporary measures to minimize adverse impact of this needed construction were reviewed with the Board's Fiscal Affairs Committee at their June 2005 meeting.

F. Impact on Operating Costs

In the University's budget system, the benefiting units are responsible for operating costs of additional space assigned to them. The table below summarizes the approximate net change in ASF for major projects approved for the coming biennium. "Cost Increase" column are projections at the POM rate. Not all these buildings are POM facilities, but using POM rates provides an estimate for increased operational costs.

Unit	Project	Net Change in ASF	Cost Increase (or Decrease)
OAA	Library Renovation	-11,500	(\$155,940)
English ASC/Humanities	Brown Hall Renovation	4,600	\$62,376
Medicine	Graves & Meiling Hall Renovations	TBD	TBD
Music ASC/Arts	Hughes Hall Renovation and/or new construction	TBD	TBD
Engineering	Koffolt Laboratory Renovation	TBD	TBD
Health Science	Murray Hall Renovation	43,000	\$583,080
Health Science	Clinical Expansion Phase I	TBD	TBD
Student Affairs	Ohio Union Replacement	23,000	\$311,880
Various	Student Academic Services Building	-12,200	(\$165,422)

G. Impact on Transportation and Parking

Meeting additional space needs without exacerbating parking and accessibility continues to be an enormous challenge. Vehicular and foot traffic congestion will undoubtedly occur as a result of building construction and road improvements, but it is a temporary obstacle.

Most projects that are renovations or replacements will not increase long-term parking demand. The Medical Center Expansion project will create additional demand on a part of the campus where congestion is high and parking is short supply, but the project will replace any parking that is removed and will add additional parking to accommodate additional needs.

July 13, 2007 meeting, Board of Trustees

The Student Services building will eliminate approximately 500 surface parking spaces, but these will be replaced by the proposed Lane Avenue Garage. The new garage will increase parking availability in the north campus area, shifting demand from west campus to Lane Avenue and increasing the amount of vehicular traffic in this area.

The Ohio Union project will increase parking demand on the east side of campus, but this can be mitigated by the expansion of the Ohio Union Garage

H. Physical Feasibility

Many of the proposed projects are tied to existing projects and will require careful planning when it comes to timing and space coordination. The availability of Smith Lab for swing space will facilitate demolition of Lord Hall. The new Student Services building will have to be completed before Lincoln can be converted to additional housing. There will be swing-space issues associated with the Academic Core-North plan but these will be resolved once the sequence of steps for this district are more fully resolved.

I. Energy Conservation/Sustainability

The recent rise in the cost of energy is expected to be a long-term trend; consequently, strengthened emphasis on energy conservation makes sense from both a financial and environmental protection standpoint. New design standards for campus planning and development were approved by the President's Cabinet on January 24, 2007 and will be incorporated into all new building and renovation projects. Three projects have already been designated to be LEEDS certified: the 4-H building, the Ohio Union and the new Student Services Building.

We hope this information is helpful to you in evaluating our capital recommendations. With your approval, we will circulate these recommendations across campus for input prior to bringing them to the Board for a first reading at the July Board of Trustees Meeting.

c: President's Cabinet
 Council of Deans
 Senate Committee on the Physical Environment
 Senate Fiscal Committee
 Space Facilities Committee
 Melissa Bellini
 Kathy Dillow
 Tom Johnson
 Mike Sherman
 Lee Walker

PART V: Appendix

Supplemental Materials

- A. Funding Principles**
- B. Proposed Allocations for FY 2009 and FY 2011 bond issues**
- C. Top 30 Building on the Columbus Campus ranked by Deferred Maintenance Needs**

Attachment A

**2009-2010 Capital Budget
Funding Principles**

With stable enrollment, limited funding and a substantial amount of deferred maintenance, the priority for use of central funds (including State funds) will be to enhance or improve existing space and reduce operating costs. Therefore, as a general rule:

1. Central funds will not be used to increase academic or administrative space assigned to a unit unless:
 - Paid for by the benefiting unit, or
 - Reallocated from elsewhere.
2. Central funds will not be committed to additional operating costs.
3. Capital and operating costs for additional research space should come from increased cost recoveries.
4. Any additional space for non-general fund units should be funded by that unit and meet the space service needs of the University.
5. Fund raising is an important consideration but fundraising does not guarantee matching funds independent of the criteria listed above. Fundraising is particularly encouraged for upgrades and renovations that do not require additional central support.
6. Use of University bonds and other credit instruments may be requested where a repayment mechanism can be identified. However, availability of this funding source is extremely limited and must be specifically approved as part of the project review approval process.
7. The ability to document and track proposed benefits of the project as to the Academic Plan will be an important consideration in choosing among competing projects.

NOTE: This list is preliminary; projects and amounts for FY 2009 and FY 2011 have not yet been approved

<u>Proposed Project</u>	<u>FY2007</u>	<u>FY2009</u>	<u>FY2011</u>
FOD			
Boiler Replacement/McCracken	\$16,000,000		
East Chilled Water Plant	\$4,000,000		\$0
North Hot Water Loop	\$2,500,000		
Increase Campus Electric Capacity Phase I	\$6,000,000		
High Voltage Air Break Switch Replacement	\$15,000,000		\$13,280,000
Kinnear Corridor Improvements	\$5,000,000		
12th Avenue/Neil Corridor Improv	\$2,000,000		
South Dorm Sewer Separation	\$625,000		
SAS Chilled Water Extension	\$7,458,000		
Capacity Coordination with Med Center	\$2,545,000		
Boiler 8 Replacement	\$1,130,000	\$5,100,000	\$5,049,000
Central Power Plant Water Treatment	\$1,430,000	\$12,859,000	
Drainage Improvements ACN 1	\$1,900,000		
Domestic Cold Water System Improvements	\$1,669,000		
Steam and Condensate Distro System Upgrade phase 1	\$8,150,000		
Put in Bay Water & Sewer Line Extension	\$1,000,000		
Steam and Condensate Distro System Upgrade phase 2		\$6,370,000	
John Hendrick Drive Rebuild (phase 1 & 2)		\$2,858,000	\$4,568,000
Tunnel Durability Evaluation (ACN)		\$1,000,000	
Woodruff and Tuttle Park Place Rebuilds		\$3,303,000	
Water and Natural Gas Distro Upgrades		\$1,671,000	
Woody Hayes Drive and Fyffe Rebuilds		\$483,000	\$4,344,000
Campus Electric Capacity Phase 2 New substation		\$8,000,000	\$43,132,000
East Chilled Water Plant		\$2,000,000	\$47,146,000
Haggerty Drive Rebuild			\$4,107,000
Defiance Drive Rebuild			\$1,207,000
Capacity Coordination with Med Center			\$5,000,000
Selected Tunnel Replacements			\$5,479,000
Infrastructure Improvements for West and MidWest Campus Phase 1			\$18,012,000
17th Avenue Rebuild			\$3,860,000
18th and 19th Avenue Rebuild			\$1,998,000
South Campus Sewer Separation			\$2,331,000
North Campus Sewer Separation			\$4,182,000
FOD Total	\$76,407,000	\$43,644,000	\$163,695,000
Student Affairs			
Larkins Hall	\$43,470,000		
Wilco Health Center Renovations Phase 3		\$3,300,000	
Housing & Food Service Renov	\$16,000,000	\$14,000,000	\$14,000,000
Fawcett Tower Rehab to residence	\$8,800,000		
Off Campus Properties		\$1,500,000	\$1,500,000
Ohio Union	\$20,000,000	\$87,000,000	\$5,000,000
Food Service Master Plan	\$2,500,000	\$450,000	\$3,600,000
Lincoln Tower 1-15	\$1,000,000	\$11,000,000	\$27,000,000
Archer Conversion	\$5,300,000		
Jones Tower 460 beds		\$6,000,000	
New Housing Construction Phase I		\$1,200,000	\$13,900,000
New Housing Construction Phase II		\$700,000	\$12,000,000
South High Rise Bathrooms/Air Phase I		\$7,000,000	\$25,000,000
South High Rise Bathrooms/Air Phase II			\$7,000,000
Wilco Center Phase 4		\$2,000,000	\$3,900,000
Student Affairs Total	\$98,870,000	\$134,150,000	\$112,900,000

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NOTE: This list is preliminary; projects and amounts for FY 2009 and FY 2011 have not yet been approved

<u>Proposed Project</u>	<u>FY2007</u>	<u>FY2009</u>	<u>FY2011</u>
Other			
Student Services Building	\$14,000,000	\$16,000,000	
Blankenship Renovation		\$7,000,000	
Airport Hangars			\$8,500,000
Other Total	\$14,000,000	\$25,000,000	\$8,500,000
T&P			
Lane Avenue Garage	\$14,000,000	\$14,000,000	
9th Avenue Garage Rehab	\$2,500,000		
Ohio Union Parking Garage Rehab and Expansion		\$21,500,000	
Arps Rehabilitation			\$4,000,000
9th Avenue Garage Addition	\$21,700,000		
Surface Lots	\$1,500,000		
Surface Lots		\$1,500,000	
T&P Total	\$39,700,000	\$37,000,000	\$4,000,000
Medical Center			
Biomedical Research Facility	\$42,350,000		
Doan Digestive Disease	\$26,200,000		
Ross addition	\$32,500,000		
Parking Deck		\$29,200,000	
Project Programming	\$3,500,000		
MRI Relocation	\$7,000,000		
Means/Garage Demo	\$4,900,000		
Tower 1		\$60,867,000	\$75,432,000
D&T		\$70,430,000	\$87,570,000
Faculty Offices		\$18,900,000	
Infrastructure	\$1,000,000	\$17,500,000	\$40,000,000
Remediation and Modernization		\$46,380,000	\$78,420,000
Ambulatory			\$27,500,000
Medical Center Total	\$117,450,000	\$243,077,000	\$306,922,000
Regionals			
Mansfield Campus Recreation		\$6,000,000	
Mansfield Schullera Service Center			\$3,200,000
Marion Sciences/Art building			\$5,000,000
Lima student Life Building	\$7,000,000		
Lima Maintenance Building		\$2,000,000	
Newark Founders Hall		\$1,000,000	
OARDC BSL 2		\$5,500,000	
Newark Warner Library	\$5,500,000		
Mansfield Ovalwood Renovations	\$7,000,000		
Regionals Total	\$19,500,000	\$14,500,000	\$8,200,000
Total Requested	\$363,927,000	\$497,371,000	\$604,217,000

- 2007 bond allocation was approved for \$450 million. Above requests were approved as part of the FY 2007 - FY 2008 capital process.
- 2009 bond allocation was approved for \$500 million. Amounts above are requested, not approved amounts. Final recommendations for 2007 bonds will be made at the September 2007 Board of Trustees Meeting
- 2011 bond allocation is targeted at \$500 million. Amounts above are requested, not approved amounts. Final recommendations for 2007 bonds will be made at the September 2007 Board of Trustees Meeting

Top 30 Columbus Campus Buildings
Ranked By Deferred maintenance Needs

DM		Renewal & Deferred Maintenance	AGE	YEAR BUILT	YEAR REN		Building Maintenance Funded by:
impact RANK	BLDG NAME	2006	2006	BUILT	REN	STATUS	Funded by:
1	SMITH LABORATORY	\$51,845,000	56	1950		Renovation in Progress	General Funds
2	ST. JOHN ARENA	\$48,690,000	50	1956			General Funds
3	OHIO UNION	\$46,968,000	55	1951		Demo 2007	Auxiliary
4	BAKER(E&W)	\$41,547,000	66	1940			Auxiliary
5	UHOSP EAST	\$33,817,812	40	1966			OSUMC
6	MEANS	\$27,034,000	55	1951		Demo +/- 2009	OSUMC
7	RESEARCH CENTER	\$21,537,000	57	1949			General Funds
8	AGRICULTURAL ADMIN. BLDG	\$20,362,000	60	1956			General Funds
9	BROWN HALL	\$15,022,000	85	1903	1921	Renov/Repl funded 07 CB	General Funds
10	POMERENE HALL	\$14,183,000	84	1922		Feasibility study comp.	General Funds
11	BRADLEY	\$13,848,000	52	1954			Auxiliary
12	HUGHES HALL	\$12,864,000	57	1949		Renov funded 07 CB	General Funds
13	LORD HALL	\$12,545,000	100	1906		09 bond request for Demo	General Funds
14	COCKINS HALL	\$12,110,000	76	1930			General Funds
15	CONVERSE HALL	\$11,835,000	65	1941			General Funds
16	CANFIELD	\$11,601,000	66	1940			Auxiliary
17	PATERSON	\$11,000,000	52	1954			Auxiliary
18	VIVIAN HALL	\$10,509,000	55	1951			General funds
19	FRENCH FIELD HOUSE	\$10,013,000	50	1956			General Funds
20	PLUMB HALL	\$9,343,000	81	1925			General funds
21	KENNEDY	\$7,756,000	56	1939	1950		Auxiliary
22	CAMPBELL HALL	\$5,746,167	44	1916	1962		General funds
23	EVANS LAB	\$5,596,234	46	1960		Feas. Study in progress	General funds
24	TAYLOR	\$5,593,707	40	1966			Auxiliary
25	WISEMAN HALL	\$5,559,346	46	1980			General funds
26	LINCOLN TOWER	\$5,226,389	39	1967		Renovations in planning?	Auxiliary
27	HOPKINS HALL	\$4,891,338	44	1959			General funds
28	RHODES	\$4,930,004	27	1978		MEP Renovations planned	OSUMC
29	KOFFOLT LABORATORIES	\$4,844,451	46	1960		Funding request for 09 CB	General funds
30	GALVIN (Lima Campus)	\$4,821,443	40	1966			General funds
		\$491,738,892					

July 13, 2007 meeting, Board of Trustees

(APPENDIX II)

***The Ohio State University
Board of Trustees
July 13, 2007***

TOPIC:

Medical Center Master Facilities Plan Update

CONTEXT:

This is a follow-up to the June 1, 2007 Briefing on this topic.

SUMMARY:

The work by the consultants has been very helpful. Over the last month, progress has been made in the following:

- A decision tree and timeline has been established (attached).
- An administrative structure has been established (attached).
- The reports from Deloitte and Hammes are expected to be finalized before the September Board meeting.
- The next progress report will be made to the Board in September.

CONSIDERATIONS:

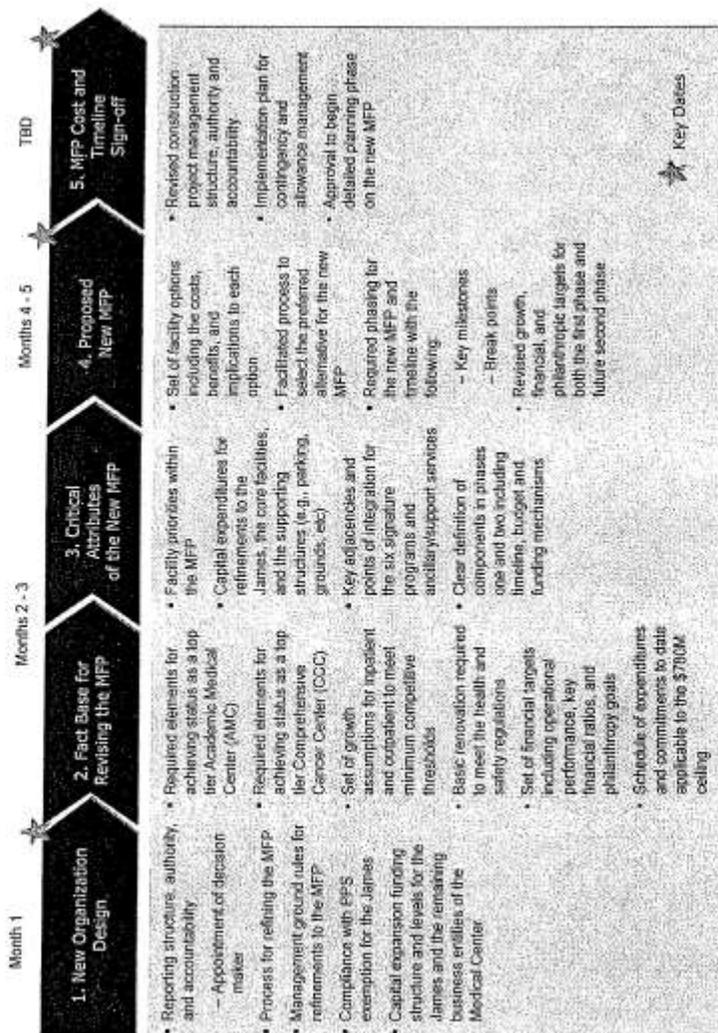
- What additional information would the Board like to have?
- What can we expect in September?
- What effect will proposed changes in the James/CCC governance structure have?

REQUESTED OF BOARD OF TRUSTEES:

For information and discussion. No vote required.

DRAFT

Exhibit 1: Timeline of Key Decisions





Board of Trustees

210 Bricker Hall
190 North Oval Mall
Columbus, OH 43210-1321

Phone (614) 292-6359
Fax (614) 292-5903

Subject: Medical Center Master Facilities Plan
Date: June 20, 2007
From: Gil Cloyd *ggcloyd*
To: Medical Center Leadership

Now that the internal work group led by Chris Culley is completing its charge to articulate a governance and operational model for the James and the Medical Center, we need to complete our review of remaining issues involving the Master Facilities Plan. Since this involves facility and financial issues, I have asked Bill Shkurti to take the lead in moving this process to the next phase. This includes making sure this project moves forward as a University project with appropriate support, oversight, accountability and reporting. I expect Bill and his staff to work with you and your staff to make sure programmatic needs are met, but ultimate accountability for financial and facilities decisions rests with Bill as the senior University official involved.

I have asked Chris Culley, Pete Geier, Dave Schuller and Chip Souba to form a small work group under Bill's leadership, to assist in this process. I have also asked the following members of the Board of Trustees to join me in providing advice and support to Bill in this effort: Alan Brass, Jo Ann Davidson, Karen Hendricks, Dimon McPerson, John Ong and Les Wexner.

The working group will be guided in its work by these primary objectives:

1. Move forward with the Medical Center Master Facilities Plan in a manner consistent with the objectives laid out in the April 18, 2007 letter from Bob Duncan and me to the Medical Center Leadership and utilized by the Governance working group:
 - To position the OSU James Cancer Hospital and Solove Research Center to become a top ten NCI-designed Comprehensive Cancer Center;
 - To maintain the excellence and growth of the OSU Medical Center to achieve top twenty status among academic medical centers in the nation in programs, personnel and facilities, through a sound strategic investment plan;
 - To maintain the federal PPS exemption; and
 - To enhance inter-disciplinary synergies among the OSU Medical Center, the James/Solove, and Ohio State broadly.
2. Develop a framework and timeline for resolution of all issues identified by the consultants and other stakeholders as described in Bill's June 1, 2007 presentation to the Trustees. This includes ensuring that the Medical Center and the James leadership and

July 13, 2007 meeting, Board of Trustees

all relevant groups work with the consultants to achieve strategic alignment with appropriate cost options identified.

3. Define an approach to maximize private philanthropic support which incentivizes leadership to gain substantive private contributions (or an equivalent) in addition to other funding sources.
4. Establish clarity and line of sight reporting responsibility to the Senior VP for Business and Finance for all financial and facilities-related decisions applicable to the expansion. This includes defining an ongoing project management process that ensures proper tracking, milestone evaluations, and adherence to best practices, high quality and effectiveness.
5. Ensure that the credit rating and financial viability of the University, the Medical Center, the James and the Health System are maintained.
6. Ensure that hospitals within the health system, including the James, are managed and governed consistent with an approved five-year financial plan. This includes collaboration and sharing of services to minimize duplication and unnecessary expense.

I have authorized Bill to hire whatever consulting assistance and staff support he needs and, where appropriate, to charge this to the project, including the hiring of a senior, experienced overall Project Leader who reports to the Senior Vice President for Business and Finance.

I have asked Bill to present a follow-up report to the full Board at the July 13 meeting.

The University remains committed to a timely and thorough analysis and consideration of this total proposed project and, ultimately, the implementation of a master plan that will position the James, the Medical Center and all of its component programs for continued excellence and leadership in the years ahead.

Cc: Karen Holbrook, President
Christopher Culley, Vice President for Legal Affairs and General Counsel
William Shkurti, Senior Vice President for Business and Finance
Members of the Board of Trustees
Members of The Arthur G. James Cancer Hospital and Richard J. Solove Research
Institute Board
Members of The Ohio State University Hospitals Board
Members of The Arthur G. James Cancer Hospital and Richard J. Solove Research
Institute Foundation Board

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(APPENDIX III)



Athletic Department Facilities Master Plan

315-07-2152

Requesting Agency(s): ATHLETICS

Location(s): Various Locations, Columbus

ASF/O GSF Age:

Description:

This project will hire an associate architect or consultant to assist in the development of an athletic department facilities master plan. The facilities master plan will address sports programming, building analysis and recommendations for improvement or replacement of facilities. The plan will assist decision-making for the next 30 years.

Project Information:

The study area includes up to approximately 360 acres (including the golf course), 77 million gross square feet of existing athletic department space, and 36 varsity sports.

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting the mission of the Department of Athletics to provide student athletes with exceptional education and athletic opportunities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Source of Funds:	Amount:
Auxiliary Athletics	\$500,000.00
Total:	\$500,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng approved by BoT	\$500,000.00	07/13/2007		
Feasibility Study Start		09/01/2007		
Feasibility Study Completion		12/31/2008		

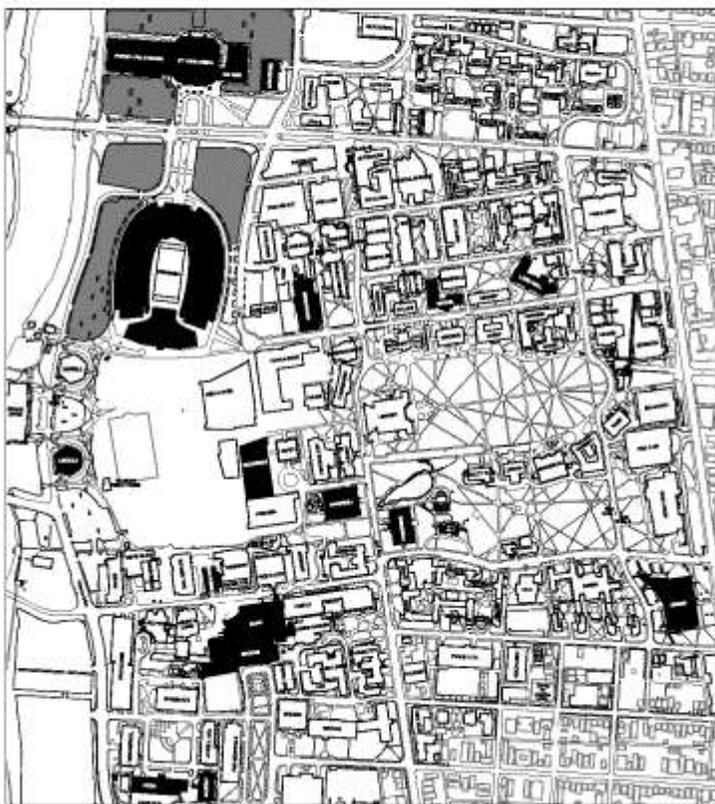
Project Team:

Project Manager: Kim Moss (kmo.58@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

Core and Medical Campus Projects

- ASHRAE Facilities Master Plan
- Brown Hall Demolition
- Campbell Hall - Third Floor West HVAC Improvements
- Campbell Hall Elevator Upgrades
- Dodd Hall - 3rd and 4th Floor Renovation
- Drinko Hall Window/Masonry Renovations
- High Voltage Switch and Cable Replacement (campus)
- Lincoln Tower Cooling Tower Replacement
- Lord Hall Demolition
- McCracken Power Plant Sewer Upgrade
- McCracken Water Treatment Upgrade
- Medical Campus Electrical Upgrades
- Murray Hall - Roof Replacement
- Ohio Stadium - South Stands Stair Repair
- Pomerene Hall - Roof Replacement
- Power Plant - Security Upgrades
- Tzouris Medical Research Facility Curtain Wall Repairs



Office of Business and Finance / Board of Trustees Meeting

July 13, 2007




ATI - Halterman Hall Improvements
 315-07-1570

Requesting Agency(s): ATI-ACADEMIC SUPPORT

Location(s): Halterman Hall, Jerry J.

37,009 ASF/55,325 GSF Age: 1973

Description:

This project will upgrade classrooms and laboratories to include replacement of cabinets, counter tops, hoods, laboratory equipment and safety equipment, as well as an upgrade of the entryway to include lighting.

Project Information:
How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment at The Ohio State University.

Outstanding Pending Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
HS699 ATI Basic Reservation	\$311,867.00
Total:	\$311,867.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$311,867.00	07/13/2007		
DESIGN				
Schematic Design Approval		10/30/2007		
Design Dev Document Approval		10/30/2007		
Construction Document Approval		12/15/2007		
BIDDING				
Bidding Approved by BoT	\$311,867.00	07/13/2007		
CONSTRUCTION				
Construction Start		06/01/2008		
Completion		12/30/2008		

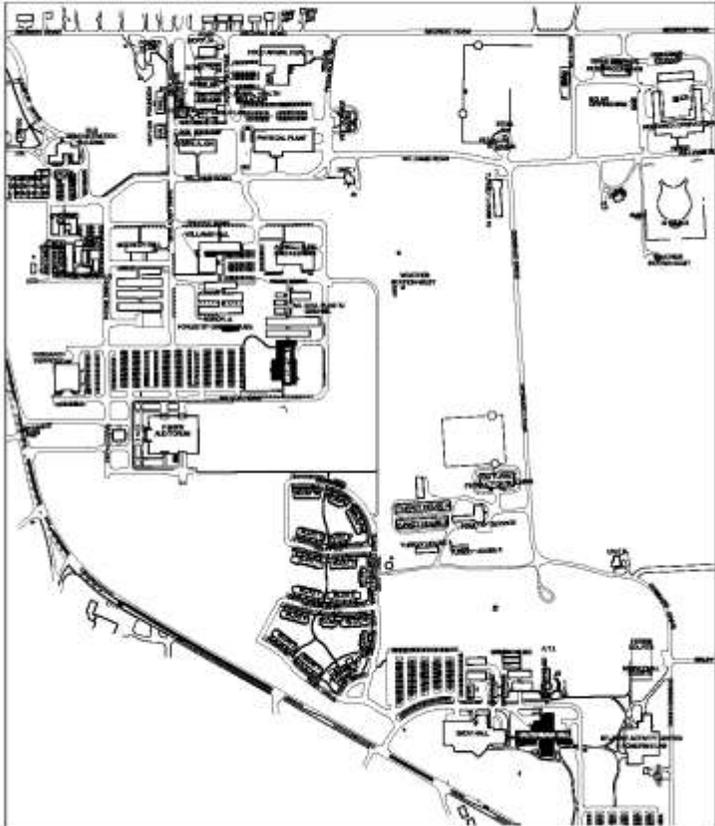
Project Team:

Project Manager: Margiey Trohman (trohman.2@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

OARDC / ATI Projects

- ATI - Heileman Hall Improvements
- OARDC - Seby Hall Phytotron Facility Renovation



Office of Business and Finance / Board of Trustees Meeting

July 13, 2007




Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Brown Hall, Christopher N.

43, 803 ASF/69,894 GSF Age: 1903
Description:

This project will demolish Brown Hall. The current occupants of Brown Hall will be relocated to Smith Laboratory, Ponderosa Hall or Townsend Hall prior to demolition.

Project Information:

This project will be coordinated with the Lord Hall Demolition project.

How does this project advance the Academic Plan? This project advances the Academic Plan by reducing operations expenses and improving campus safety.

Outstanding/Pending Issues: None

Timing Issues: This project will be coordinated with the Lord Hall Demolition project for improved management of the demolition projects.

"Ripple effects" of the project: None

Special Irritations/Risks: None

Deferred Maintenance: None

Deferred Renewal: This project will address \$15,022,600 in deferred renewal.

Source of Funds:	Amount:
HB/99 Line Item Appropriation	\$1,000,000.00
Total:	\$1,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,000,000.00	07/13/2007		
BIDDING				
Bidding Approved BoT	\$1,000,000.00	07/13/2007		
CONSTRUCTION				
Construction Start		07/01/2008		
Completion		10/31/2008		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leslene Chandler (chandler.63@osu.edu)



Campbell Hall - Third Floor West HVAC Improvements

315-07-2021

Requesting Agency(s): HUMAN NUTRITION & FOOD MANAGEMENT

Location(s): Campbell Hall, Elizabeth

68,736 ASF/115,204 GSF Age: 1916

Description:

This project will provide an assessment of the HVAC systems for the building and will provide improvements to the HVAC in labs on the west side of the third floor and also in some offices on the west side of the second floor.

Project Information:

Improvements include ductwork, controls and some replacement work.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the quality of the teaching and learning environment.

Outstanding/Pending Issues: None

Timing Issues: Project must be completed during the spring and summer months.

"Ripple effects" of the project: None

Special Irritations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Source of Funds:	Amount
General Funds-Human Ecology	\$402,600.00
Repar & Renovation Focal Yr 2008	\$40,000.00
Total:	\$442,600.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$445,400.00	07/13/2007		
DESIGN				
Schematic Design Approval		05/08/2008		
Design Eer Document Approval		07/22/2008		
Construction Document Approval		10/05/2008		
CONSTRUCTION				
Construction Start		05/19/2009		
Completion		08/17/2009		

Project Team:

Project Manager: Scott Coxson (coxson.1@osu.edu)

Project Coordinator: Larissa Chandler (lchandler.43@osu.edu)


Campbell Hall Elevator Upgrades
 315-07-1527

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Campbell Hall, Elizabeth

68,736 ASF/115,204 GSF Age: 1916

Description:

This project will modernize one of the elevators in Campbell Hall.

Project Information:
How does this project advance the Academic Plan? This project advances the Academic Plan by addressing safety and access issues.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: The building will have another operating elevator during this project.

Special Irritations/Risks: None

Deferred Maintenance: This project will address \$200,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

19699 Columbus Basic Renovations

Amount

\$329,906.00

Total:

\$329,906.00

Schedule:
PLANNING

Arch/Engr Approved by BoT

\$329,906.00 07/13/2007

DESIGN

Schematic Design Approval

05/23/2008

Design Dev Document Approval

08/06/2008

Construction Document Approval

10/25/2008

BIDDING

Bidding Approved by T

\$329,906.00 07/13/2007

B4 Opening

02/04/2009

CONSTRUCTION

Construction Start

05/19/2009

Completion

08/13/2009

Project Team:

Project Manager: Scott Coxson (coxson.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.6@osu.edu)


Dodd Hall - 3rd and 4th Floor Renovation
 315-07-2302

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Dodd Hall, Verne A.

43,256 ASF/84,673 GSF Age: 1961

Description:

This project will renovate the third and fourth floor Nurse and Physician waiting areas, and In-patient rooms in Dodd Hall.

Project Information:
How does this project advance the Academic Plan? This project advances the Academic Plan by supporting clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple-effects" of the project: None

Special Circumstances: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Auditors-OSUHC Health Systems

Amount:

\$500,000.00

Total:

\$500,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$500,000.00	07/13/2007		
DESIGN				
Schematic Design Approval		12/21/2006		
Design Dev Document Approval		02/06/2008		
Construction Document Approval		04/25/2008		
BIDDING				
Bidding Approved by T	\$500,000.00	07/13/2007		
Bid Opening		06/02/2008		
CONSTRUCTION				
Construction Start		08/02/2008		
Completion		12/14/2008		

Project Team:

Project Manager: John Rapp (jrappp.8@osu.edu)

Project Coordinator: Curt Handislag (handislag.1@osu.edu)



Drinko Hall Window/Masonry Renovations

315-07-1585

Requesting Agency(s): LAW, MICHAEL E. MORITZ COLLEGE OF

Location(s): Drinko Hall, John Deaver (Law Bldg)

144,673 ASF/220,112 GSF Age: 1956

Description:

This project will replace all windows and window frames on the east and south facades of Drinko Hall. The project will also provide some masonry repairs, including sealing and crack-filling.

Project Information:

This project will improve insulation for classrooms, conference rooms and offices, resulting in reduced energy costs.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities.

Outstanding Pending Issues: None

Timing Issues: Project construction will be phased, with classroom window replacements complete by fall semester 2008, and the remaining windows complete by December.

"Ripple effects" of the project: None

Special Circumstances/Risks: None

Deferred Maintenance: This project will address \$36,125 in deferred maintenance on the masonry.

Deferred Renewal: None

Source of Funds:

186/99 Columbus State Revitalize

Amount:

\$608,218.00

Total:

\$608,218.00

Schedule:**PLANNING**

Arch/Eng approved by BoT

BoT Approved Amt.**Projected****Revised****Actual**

\$608,218.00

07/13/2007

CONSTRUCTION

Construction Start

05/15/2008

Completion

12/31/2008

Project Team:

Project Manager: Brian Snyder

Project Coordinator: Leanne Chandler (lchandler.43@osu.edu)



High Voltage Switch and Cable Replacement

315-07-1598

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF/O GSF Age:

Description:

This project will replace existing primary switches with outdoor pad-mounted SF6 switches. This project will also include high voltage electrical cable replacements. The cable upgrades will provide for future growth in demand for the north campus area.

Project Information:

The switches and cabling, originally installed over 30 years ago, have exceeded their life expectancy. They are failing and are dangerous to operate.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities, thereby enhancing the teaching and learning environment.

Outstanding/Pending Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Incentives/Risks: None

Deferred Maintenance: This project will begin to address the approximately \$17.7M in deferred maintenance.

Deferred Renewal: None

Source of Funds:

Source of Funds	Amount
Univ. Bond Proceeds	\$15,000,000.00
Total:	\$15,000,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng approved by BoT	\$15,000,000.00	07/13/2007		
CONSTRUCTION				
Construction Start		10/01/2008		
Completion		10/01/2010		

Project Team:

Project Manager: Tom Kondanc (tkondanc.3@osu.edu)

Project Coordinator: James Hall (jhall@foe.osu.edu)



Lima - Galvin Hall Roof/Galvin and Reed Ext Door Repl
315-07-1600

Requesting Agency(s): LIMA CAMPUS

Location(s): Galvin Hall

47,297 ASF/81,719 GSF Age: 1966

Location(s): Reed Student Activities Bldg

22,508 ASF/29,595 GSF Age: 1968

Description:

This project will replace the existing roofing membrane, flashing and counter flashing at Galvin Hall. The project will also remove existing exterior doors and frame assemblies at Galvin and Reed Halls and install new doors, frames, automatic door assemblies and panic hardware.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment.

Outstanding Pending Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Irritations/Risks: None

Deferred Maintenance: This project will address \$163,480 in deferred maintenance on the roof of Galvin Hall and \$52,260 in deferred maintenance on the doors of Galvin Hall.

Deferred Renewal: None

Source of Funds:	Amount
General Funds Limit	\$1,181.00
HB699 Lima Basic Restoration	\$242,917.00
Total:	\$244,108.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$244,108.00	07/13/2007		
BIDDING				
Bidding Approved by T	\$244,108.00	07/13/2007		
CONSTRUCTION				
Construction Start		03/17/2008		
Completion		07/02/2008		

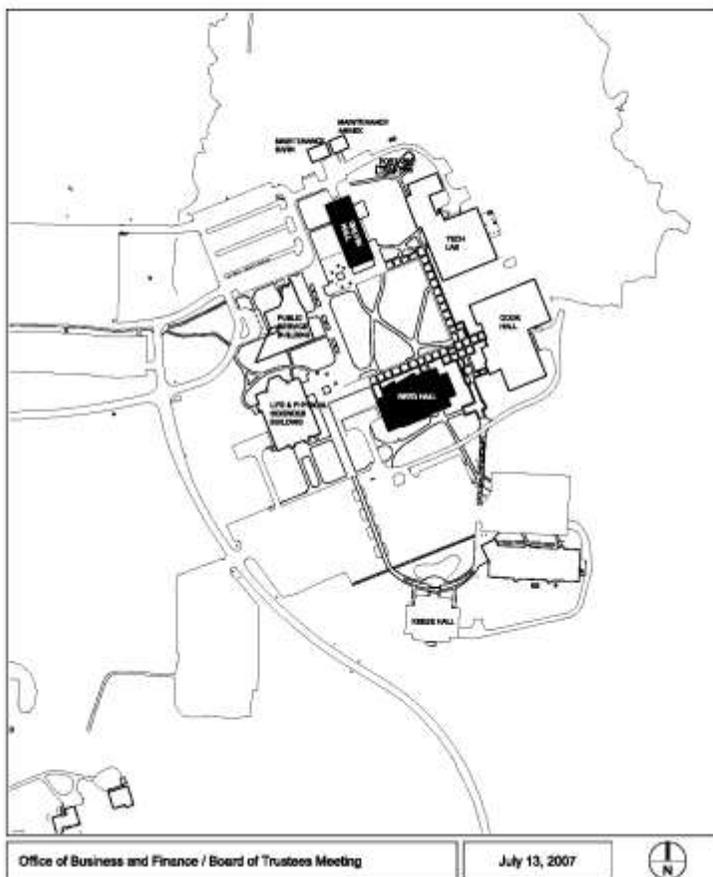
Project Team:

Project Manager: Nitola Sevis (sevis.2@osu.edu)

Project Coordinator: Letecia Chandler (chandler.63@osu.edu)

Lima - Projects

- Lima Campus - Galvin Hall Roof/Galvin & Reed Exterior Door Replacements





Lincoln Tower - Cooling Tower Replacement

315-07-2024

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Lincoln Tower, Abraham

206_606 ASF/322.367 GSF Age: 1967

Description:

This project will replace the cooling tower, chiller and transformer in Lincoln Tower and replace the domestic hot water storage tanks at Lincoln and Morris Towers.

Project Information:

How does this project advance the Academic Plan? This project advances the academic plan by improving the on-campus student living experience.

Outstanding Funding Issues: This project is funded with future University bond proceeds; Student Affairs has identified an interim funding source until bond proceeds become available.

Timing Issues: Equipment replacement will be scheduled during breaks.

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: This project will address \$1,773,100 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$2,631,499.00
Total:	\$2,631,499.00

Schedule:	BuT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by SoT	\$2,631,499.00	02/02/2007		02/02/2007
Arch/Eng Advertisement (Columbus Dispatch)				03/06/2007
DESIGN				
Arch/Eng Contract		05/04/2007	06/15/2007	
BIDDING				
Bidding Approved SoT	\$2,631,499.00	07/13/2007		
Bid Opening		09/04/2007		
CONSTRUCTION				
Construction Start		11/01/2007		
Completion		04/30/2008		

Project Team:

Project Manager: Mark Stebler (stebler.2@osu.edu)
KRAMER ENGINEERING - Design

Project Coordinator: Lesawie Chandler (chandler.6@osu.edu)


Lord Hall Demolition
 315-07-1539

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Lord Hall, Nathaniel Wright

39,836 ASF/65,177 GSF Age: 1906

Description:

This project will demolish Lord Hall.

Project Information:

The use of the site is to be determined but demolition of the facility at this time will allow operational and energy dollars to be redirected to functional facilities. The remaining building occupants will be relocated to Smith Laboratory. The project will be coordinated with the Brown Hall Demolition project.

How does this project advance the Academic Plan? This project advances the Academic Plan by reducing operations expenses and improving campus safety.

Outstanding Funding Issues: None

Timing Issues: This project will be coordinated with the Brown Hall Demolition project for improved management of the demolition projects.

"Ripple effects" of the project: None

Special Circumstances/Notes: None

Deferred Maintenance: None

Deferred Renewal: This project will address \$12,345,000 in deferred renewal.

Source of Funds:	Amount
NSA/99 Columbus Basic Reservation	\$1,244,215.00
Total:	\$1,244,215.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,244,215.00	07/13/2007		
BIDDING				
Bidding Approved BoT	\$1,244,215.00	07/13/2007		
CONSTRUCTION				
Construction Start		07/01/2008		
Completion		10/31/2008		

Project Team:

Project Manager: Scott Gonion (sgonion.1@osu.edu)

Project Coordinator: Lesmie Chandler (lchandler.1@osu.edu)



McCracken Power Plant Sewer Upgrade

315-07-1531

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McCracken Power Plant, William C

29,764 ASF/607,910 GSF Age: 1918

Description:

This project will repair, relocate and upgrade the sewer pipe in the McCracken Power Plant.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities, thereby improving the teaching and learning environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: This project will address \$240,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount:
HB699 Columbus Bond Reserves	\$240,219.00
Total:	\$240,219.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$242,219.00	07/13/2007		
BIDDING				
Bidding Approved by BoT	\$242,219.00	07/13/2007		
CONSTRUCTION				
Construction Start		02/01/2009		
Completion		06/01/2009		

Project Team:

Project Manager: Tom Koniak (tkoniac.2@osu.edu)

Project Coordinator: James Hill (jhill@ol.fos.osu.edu)



McCracken Water Treatment Upgrade

315-07-1534

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McCracken Power Plant, William C

29,764 ASF/607,910 GSF Age: 1918

Description:

This project will upgrade the pumps, control valves and softening and pebbling equipment to extend the life of the water treatment system.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities, thereby improving the teaching and learning environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances/Risks: None

Deferred Maintenance:

Deferred Renewal:

Source of Funds:	Amount:
REG04 Columbus Bank Reserves	\$661,106.00
Total:	\$661,106.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$661,106.00	07/13/2007		
BIDDING				
Bidding Approved by BoT	\$661,106.00	07/13/2007		
CONSTRUCTION				
Construction Start		08/01/2008		
Completion		02/01/2009		

Project Team:

Project Manager: Tom Koniak (tkoniac.2@osu.edu)

Project Coordinator: James Hill (jhill@foe.osu.edu)



Murray Hall - Roof Replacement

315-67-2264

Requesting Agency(ies): UNIVERSITY HOSPITALS

Location(s): Murray Hall

ASP/78,857 GSF Age: 1971

Description:

This project will replace the roofing system including tapered insulation, coping and flashing.

Project Information:

How does this project enhance the academic plan? This project enhances the Academic Plan by enhancing the learning, teaching and research environment at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Triple A" Status of the project: None

Special Interests/Notes: None

Deferred Release(s): This project will address \$30,000 of deferred maintenance.

Deferred Release: None

Source of Funds:	Amount
Auxiliary Student Health System	\$475,347.00
Total:	\$475,347.00

Schedule:	BoT Approved Amt:	Projected	Revised	Actual
PLANNING				
Architect Approved by BoT	\$475,347.00	07/13/2007		
DESIGN				
Submittal Design Approval		01/09/2008		
Design Cost Document Approval		02/03/2008		
Construction Document Approval		09/04/2008		
CONSTRUCTION				
BoT approved BoT	\$475,347.00	07/13/2007		
End Spaving		06/04/2008		
CONSTRUCTION				
Construction Start		08/08/2008		
Completion		11/06/2008		

Project Team:

Project Manager: John Papp (papp.4@osu.edu)

Project Coordinator: Curt Wandschug (wandschug.9@osu.edu)



OARDC - Selby Hall Phytotron Facility Renovation

315-07-1571

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Selby Hall

43,773 ASF/ 70,292 GSF Age: 1972

Description:

This project will renovate the 8,300 GSF phytotron space in Selby Hall, replace existing growth chambers and related equipment with modern units.

Project Information:

The renovation will include the installation of new BSL-2/3 containment growth chambers, installation of dew chambers and mist benches with temperature and light control. Modification and expansion of the current soil preparation room into existing space in the building will also occur.

How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing the teaching, research and learning environment for students, faculty and staff at The Ohio State University.

Outstanding Pending Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Initiations/Risks: None

Deferred Maintenance: This project will address \$34,380 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
HB999 OARDC Use Item Appropriation	\$2,000,000.00
Total:	\$2,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,000,000.00	07/13/2007		
DESIGN				
Schematic Design Approval		12/30/2007		
Design Dev. Requirement Approval		12/30/2007		
Construction Document Approval		02/15/2008		
CONSTRUCTION				
Construction Start		06/15/2008		
Completion		12/30/2008		

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)

Project Coordinator: Karen Gagey (kagey.1@osu.edu)



Power Plant - Security Upgrades

9986-07205-011

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McCracken Power Plant, William C

29,764 ASF/607,910 GSF Age: 1918

Description:

This project will install perimeter and interior Security/Access Control and evacuation alarms to the McCracken Power Plant.

Project Information:

How does this project advance the Academic Plan? This project will advance the Academic Plan by improving the security and controlling access to the McCracken Power Plant for students, faculty and staff.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Amount

2007 Central Funds - ACAMS & TOP/IP

\$290,900.00

2004 Central Funds - ACAMS & PFMET

\$11,000.00

Total:

\$300,000.00

Schedule:

BoT Approved Amt. Projected Revised Actual

PLANNING

Arch/Engr Approved by BoT

\$300,000.00 07/13/2007

DESIGN

Construction Document Approval

04/16/2007

04/16/2007

BIDDING

Bidding Approved by C

\$300,000.00 07/13/2007

CONSTRUCTION

Construction Start

10/05/2007

Completion

03/23/2008

Project Team:Project Manager: Walter Ingram
SECURITY TECH & DESIGN SERV - Design

Project Coordinator: Melissa Griffiths (griffm.33@osu.edu)



Tzagournis Medical Research Facility Curtain Wall Repairs

315-07-1623

Requesting Agency(s): UNIVERSITY HOSPITALS

Requesting Agency(s): RESEARCH, OFFICE OF

Location(s): Tzagournis Medical Research Facility

44,890 ASF/78,705 GSF Age: 1994

Description:

This project consists of repairs to the curtain wall at the Tzagournis Medical Research Facility. The project will include general exterior building envelope repairs, including clearing of existing limestone panels, application of sealant, repair of joints and replacement of broken panels; vertical framing and joints; replacing sealant, canopy capping, insulation and broken glass. Work will also include the removal and restoration of the spandrel glass.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting the clinical, teaching and research missions at the University.

Outstanding Funding Issues: None

Tiering Issues: None

"Ripple effects" of the project: None

Special Incentives/Risks: Corroded leads in the exterior building enclosure will cause additional damage to the building curtain wall system until repairs are made. An additional risk is the loss of centralized quality research space on campus.

Deferred Maintenance: This project will address approximately \$279,500 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount:
General Funds Research	\$1,000,000.00
Total:	\$1,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engg approved by BoT	\$1,000,000.00	07/13/2007		
CONSTRUCTION				
Construction Start		04/06/2008		
FF&E Program Review		10/30/2008		

Project Team:

Project Manager: Jack Bargheer (bargheer.2@osu.edu)

Project Coordinator: Curt Handwich (handwich.1@osu.edu)



University Hospitals East - MRI Installation

315-07-2308

Requesting Agency(s): UNIVERSITY HOSPITALS EAST

Location(s): University Hospitals East

252,650 ASF/465,711 GSF Age: 1966

Description:

This project will renovate existing space in the radiology department for the installation of a new MRI unit and support space.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Considerations: A structural engineering analysis will be performed prior to initiating this project to verify that the existing structure can support the new equipment.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Auxiliary-OSUMC Health Systems	\$2,700,000.00
Total:	\$2,700,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,700,000.00	07/13/2007		
DESIGN				
Schematic Design Approval		01/23/2008		
Design Dev Document Approval		03/02/2008		
Construction Document Approval		05/02/2008		
BIDDING				
Bid Opening		06/02/2008		
CONSTRUCTION				
Construction Start		08/02/2008		
Completion		01/29/2009		
FF&E				
FF&E Installation		02/12/2009		
CLOSE OUT				
Moving		02/16/2009		

Project Team:

Project Manager: Jack Bargabeter (bargabeter.2@osu.edu)

Project Coordinator: Curt Handuschag (handuschag.9@osu.edu)



University Hospitals East - Operating Rooms Renovation

315-07-2309

Requesting Agency(s): UNIVERSITY HOSPITALS EAST

Location(s): University Hospitals East

252,650 ASF/465,711 GSF Age: 1966

Description:

This project will renovate ten operating rooms in the North Wing of University Hospitals East.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Bipole effects" of the project: None

Special Circumstances/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Auxiliary-OSUHC Health Systems

Amount:

\$750,000.00

Total:

\$750,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by Facilities Design and Construction Arch/Eng approved by BoT	\$750,000.00	07/13/2007		06/18/2007
DESIGN				
Schematic Design Approval		01/06/2008		
Design Dev Document Approval		02/07/2008		
Construction Document Approval		05/26/2008		
BIDDING				
Bidding Approved by T	\$750,000.00	07/13/2007		
Bid Opening		05/05/2008		
CONSTRUCTION				
Construction Start		07/05/2008		
Completion		12/02/2008		
FF&E				
FF&E Installation		12/16/2008		
CLOSE-OUT				
Moving		12/22/2008		

Project Team:

Project Manager: Jack Bergheiser (jbergheiser.2@osu.edu)

Project Coordinator: Curt Handisckag (chandsckag.1@osu.edu)

University Hospital East Projects

- University Hospitals East - MRI Installation
- University Hospitals East - Operating Rooms Renovation





Requesting Agency(s): ATHLETICS

Location(s): Ohio Stadium

202,778 ASF/812,422 GSF Age: 1922

Description:

The stairs in the south stands of Ohio Stadium are in a state of disrepair. This project will sand-blast to bare metal, prime and paint the stairs.

Project Information:

How does this project advance the Academic Plan? Repairing the stairs in the south stands of the Ohio Stadium will address an athletic facility maintenance issue.

Outstanding Funding Issues: None

Timing Issues: The project will complete prior to the start of the 2007 football season.

"Triple-effects" of the project: None

Special Circumstances/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount:
Auxiliary-Athletics	\$400,000.00
Total:	\$400,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
DESIGN				
Construction Document Approval		04/01/2006	04/01/2007	04/01/2007
BIDDING				
Bidding Approved byT	\$400,000.00	07/13/2007		
CONSTRUCTION				
Construction Start		07/01/2006	10/24/2007	
Completion		06/31/2006	12/31/2007	

Project Team:

Project Manager: Gary Collier (collier.2@osu.edu)

Project Coordinator: Curt Handschag (handschag.1@osu.edu)


Pomerene Hall - Roof Replacement Phase II
 315-2005-930

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Pomerene Hall, Frank E.

-45,497 ASF/72,134 GSF Age: 1922

Description:

This project will replace the lower roofs over the north terrace, kitchen, locker rooms and natatorium.

Project Information:
How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing the quality of the teaching and learning environment at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: This project will address \$245,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
HB16 Columbus Basic Renovation	\$245,000.00
Total:	\$245,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$245,000.00	09/23/2005		09/23/2005
DESIGN				
Schematic Design Approval		06/25/2006	03/01/2007	02/20/2007
Design Dev Document Approval		08/09/2006	04/16/2007	04/16/2007
Construction Document Approval		10/04/2006	06/14/2007	04/12/2007
BIDDING				
Bidding Approved byT	\$245,000.00	12/06/2006	07/13/2007	
Bid Opening		01/19/2007	09/25/2007	
CONSTRUCTION				
Construction Start		05/03/2007	01/07/2008	
Completion		08/31/2007	05/06/2008	

Project Team:

 Project Manager: Harold Cheyney (cheyney.1@osu.edu)
 SCHORR ARCHITECTS INC - Design

Project Coordinator: Karen Sagley (sagley.1@osu.edu)



Morehouse Medical Plaza - Surface Parking Expansion Project

315-2004-905-2

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/0 GSF Age:

Description:

This project will provide the Martha Morehouse Medical Plaza with an increase in surface parking, lighting, and drainage to meet the growing demands of the complex. Adjacent land to the immediate south of the plaza will become part of a staff parking area to meet the desired vehicle count. Once complete, the overall lot capacity will total 940 vehicles, an increase of approximately 514 spaces.

Project Information:

Project budget increased to tie the primary power to the Morehouse Medical Plaza to the University power supply. It is necessary to add this scope to avoid bearing up the new parking lot after construction.

This project is part of the 513th Outpatient Services - 2050 Kenry Road project previously approved on March 5, 2004 by the Board of Trustees.

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing the needed infrastructure to support the growth of medical outpatient clinics and specialties at one location where complex treatment options and research can be developed.

Outstanding Funding Issues: None

Tiering Issues: None

"Ripple effects" of the project: None

Special Incentives/Grants: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Source of Funds:	Amount
Auxiliary-OSUHC Health Systems	\$1,640,500.00
Univ. Bond Proceeds	\$2,000,000.00
Total:	\$3,640,500.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr approved by BoT (Comprehensive project)	\$13,000,000.00	03/05/2004		03/05/2004
Arch/Engr Advertisement		04/01/2004		04/01/2004
DESIGN				
Arch/Engr Contract		10/20/2004		10/13/2004
Schematic Design Approval		11/13/2004	01/15/2005	12/22/2004
Design Dev. Document Approval		01/20/2005	02/30/2005	02/20/2005
Construction Document Approval		05/01/2006	06/15/2006	06/15/2006
BIDDING				
Bidding Approved BoT	\$3,279,477.00	06/02/2006		06/02/2006
BoT Opening		05/10/2007		05/19/2007
Bidding Approved BoT (Project Increase)	\$3,640,500.00	07/13/2007		
CONSTRUCTION				
Award of Contracts		07/06/2007		
Construction Start		01/05/2008	07/16/2007	
Completion		12/16/2008	01/27/2008	

Project Team:

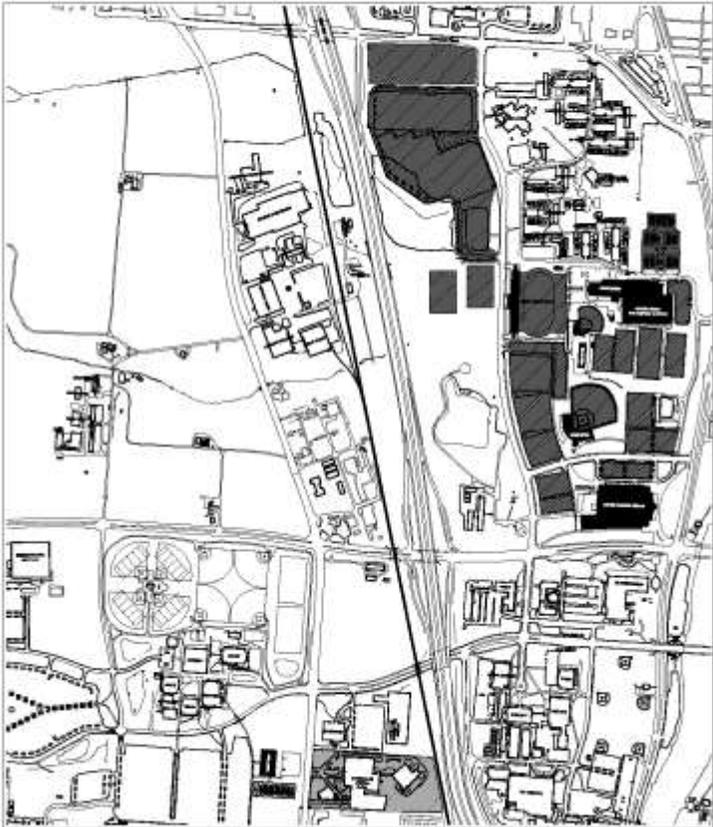
Project Manager: Paul Lenz (lenz.3@osu.edu)

Project Coordinator: Carl Handrick (handrick.1@osu.edu)

CHAMPLIN HAUPPT, INC. - Design
 DYWIDOFF COMPANY OF OHIO - Electric Construction
 STRAWSER PAVING - General Construction

West and Midwest Campus Projects

- **ADRIUS FACILITY Master Plan**
- **Morehouse Medical Plaza - Surface Parking Expansion Project**



Office of Business and Finance / Board of Trustees Meeting

July 13, 2007





Delaware Speech & Hearing with OSU Medical College (Pass-Thru)

315-07-1556

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF/O GSF Age:

Description:

This project will provide funds for use in constructing and renovating the Delaware Speech and Hearing Center's facilities in Delaware, Ohio.

Project Information:

This is a pass-thru capital project. A Joint Use Agreement has been prepared between The Ohio State University and the Delaware Speech and Hearing Center. This appropriation will provide increased access to speech, audiology and related services for Delaware County and will provide increased opportunities for clinical education placement for OSU medical students.

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting the teaching and research interests of the University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
106-99 Line Item Appropriation	\$75,000.00

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Total:	\$75,000.00
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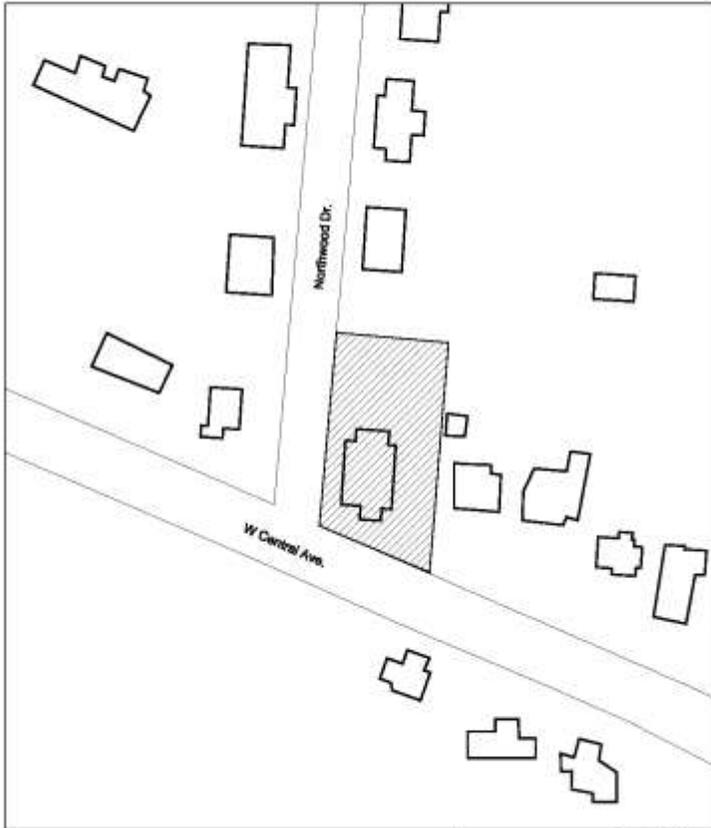
Project Team:

Project Manager: Bobb Cooney

Project Coordinator: Leanne Chandler (chandler.63@osu.edu)

494 W Central Ave., Delaware, Ohio 43015

- Joint use agreement with Delaware Speech and Hearing Center, Inc.



Office of Business and Finance / Board of Trustees Meeting

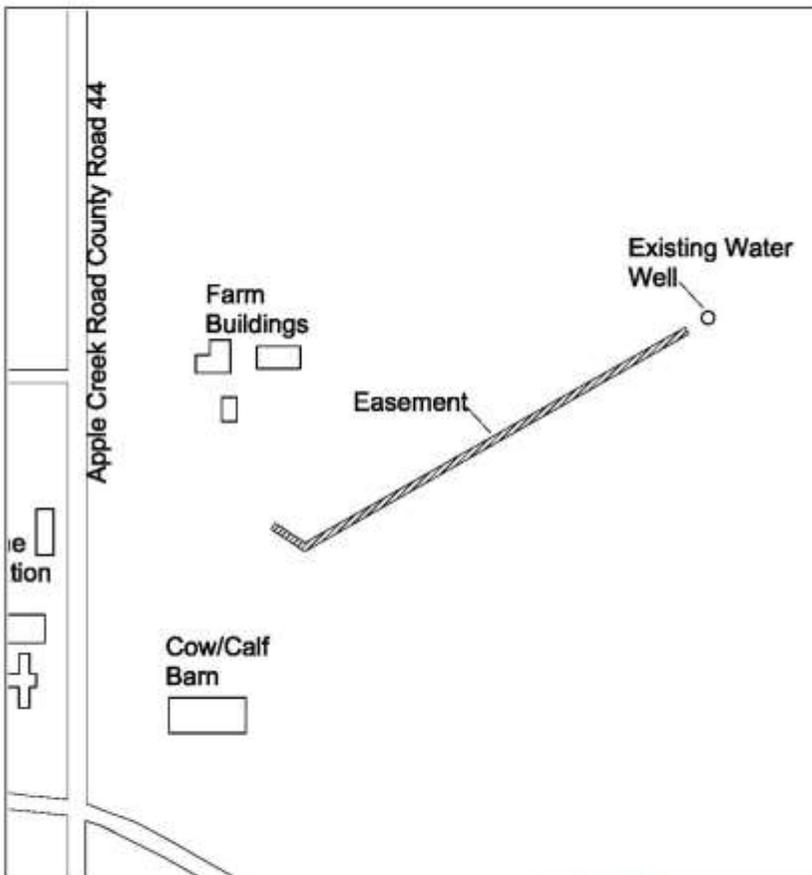
July 13, 2007



(APPENDIX IV)

Easement - Ohio Power Company at ATI, Wooster, Ohio

- Easement 10' x 347.4' to Ohio Power for electrical utility distribution line.



 Easement
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Office of Business and Finance / Board of Trustees Meeting

July 7, 2006



(APPENDIX V)

LONG-TERM LEASE

Varsity Crew Facility
Indian Village Road
Columbus, Ohio

Background

Location and Description

The Department of Athletics proposes to lease a boathouse from the City of Columbus, Ohio. The City of Columbus will construct a boathouse and the cost of construction of the boathouse will be the rent paid by the University.

The property is located along the Griggs Reservoir on the Scioto River in a portion of Durenceau Park located at the southerly end of Indian Village Road in Columbus, Ohio. The proposal provides for construction of a boathouse facility by the City, portions of which will be leased by the University. The leased premises will consist of three (3) bays, two (2) meeting rooms, and one (1) office in the permanent boathouse to be constructed upon real property at Griggs Reservoir on the Scioto River together with the right to use in common with the City, the lobbies, kitchen, training rooms, men's and women's locker rooms, common corridors, hallways, public restrooms, and other common areas located within the boathouse, and the dock facilities to be located on the real property accessing the Scioto River.

All costs, lease payments, and any other expenses related to the proposed off-campus property will be funded by the Department of Athletics using funds from reserves that have been set aside for a boathouse project and future fundraising. All costs associated with this project will be the responsibility of the Department of Athletics until the time donor funds have been secured.

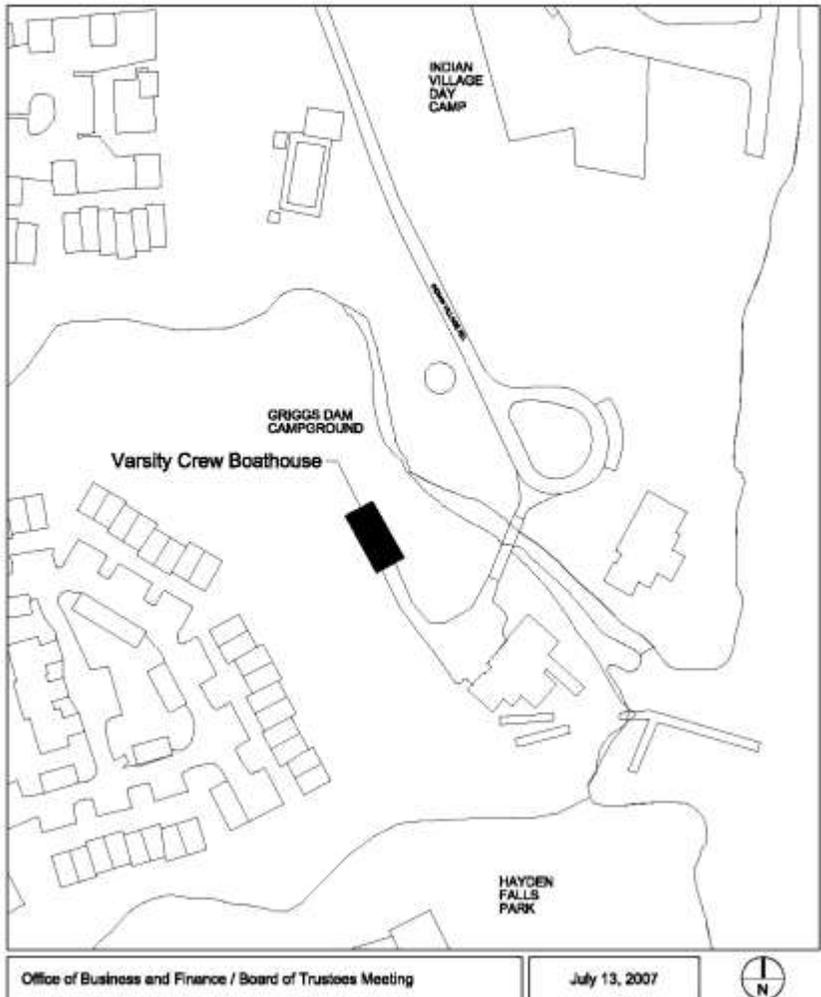
Terms of Lease

The lease term shall be for 40 years, with one 40-year renewal option.

Rent for the property will be the actual costs of construction of the boathouse facility, not to exceed \$3.3 million. The mechanics of payment of rent and additional terms remain to be negotiated and such additional terms and conditions as shall be in the best interest of the University.

Long Term Lease

- Leased Varsity Crew Facility, Indian Village Road, Columbus, Ohio



Office of Business and Finance / Board of Trustees Meeting

July 13, 2007



July 13, 2007 meeting, Board of Trustees

(APPENDIX VI)

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
July 13, 2007**

Topic:

FY 2008 Operating Budget Recommendations

Context:

This is the second to last step in approval of the FY 2008 Operating Budget. The final step (Budget Detail) will occur at the September meeting.

Recommendations:

The recommendations are subdivided into five parts:

- Strategic Priorities (pp. 3-4)
- Tuition and Fees (pp. 5-11)
- General Fund Budgets Recommendations (pp. 12-19)
- All Fund Budget Recommendations (pp. 20-24)
- Financial Stewardship (pp. 25-28)

Considerations:

- How does this budget support the Academic Plan?
- How did the leadership transition affect this budget?
- What does the state budget bill portend for FY 2009?
- What happens next?

Requested of Fiscal Affairs Committee:

Approval

July 13, 2007 meeting, Board of Trustees

FY 2008 Operating Budget Recommendations

- I. Prior Board Actions
- II Strategic Overview
- III. Tuition and Fees
- IV. Columbus General Funds Budget Recommendations
- V. Regional Campuses
- VI. All Funds Budget Recommendations
- VII. Financial Stewardship
- VIII. Conclusions
- IX. Appendices

July 13, 2007 meeting, Board of Trustees

I. Prior Board Actions

A. April 6, 2007

- Implications of the Governor's proposal were discussed.
- Presented Financial Benchmark report

B. May 4, 2007

- The BOT was presented with the first set of scenarios available for the FY 2008 year.
- Included an analysis and comparison of the Governor's budget bill proposal and the House of Representatives passed version of the budget bill.
- The presentation was information only in May and was viewed as a starting point for the discussion of funding availability for the year. No Board action was required.

C. June 1, 2007

- The BOT approved the used charges for self -supporting auxiliaries and approved an interim budget for the period of July 1 - 13, 2007, inclusively.
- The first reading for the supplemental instructional fees that do not impact all students was presented.

II. Strategic Overview

The FY 2008 budget is structured to support key University-wide initiatives, consistent with the Academic Plan:

- Competitive Compensation
- Reform of the Undergraduate Curriculum
- Quality Graduate Programs
- 2008 Enrollment Plan
- Enterprise -Wide Systems
- Safety and Security
- Compliance Activities

Funding for these initiatives is described below:

- Competitive Compensation - will be funded from college and support unit operating budgets. Most units are able to fund a raise pool at a minimum of 3.5% for faculty, staff and student employees without a reallocation. Further discussions are on-going regarding reallocations required to reach a more competitive increase. The Provost will selectively support high quality academic units that lag behind their benchmark faculty salary levels.
- Reform of the Undergraduate Curriculum - The University has approved the implementation of the reduced credit hours proposal for graduation to start August 2007 and work continues on addressing the financial implications of reduced credit hours to graduate.
- Quality Graduate Programs - The University has approved the changes for supporting quality graduate programs as proposed by the Senate Fiscal Committee. An assessment on all doctoral granting colleges will be implemented, with the funding being utilized to support the Innovation Incentive funded activities and to fund quality graduate programs not included in the Innovation Incentive program. The targeting of funds to quality programs will allow the university to support these programs and to begin an assessment of other doctoral programs for potential

July 13, 2007 meeting, Board of Trustees

changes and eliminations. This review will be conducted by the Graduate School and the impacted colleges.

- D. 2008 Enrollment Plan - The final year of funding will be used to complete the Enrollment Plan activities. One million, three hundred thousand dollars is being set aside for financial aid to support recruiting of highly qualified undergraduates. In FY 2007, this program was funded through the student services assessment. In FY 2008, this program will be funded centrally by the revenue generated from the higher than anticipated student enrollment and retention that occurred in FY 2007. The goal of this program is to continue to raise academic qualifications of the incoming freshman class to targeted levels. The success of this initiative is reflected in continually improving qualifications of incoming students.
- E. Enterprise-Wide Systems - The major initiative in this area is the Student Information System. Nine million dollars is allocated to fund Phase II of V of this \$50 million project.
- F. Safety and Security - The budget directs a significant level of resources toward safety and security issues, both for the physical safety of the students, faculty and staff of the university and for the security of the information systems. These initiatives include fire safety (\$292,000), building security (\$1.3 million), and Cyber Security activities (\$1.1 million)
- G. Compliance Activities - Compliance issues are also a priority FY 2008. These activities include the audit consultant as requested by the Board (\$800,000) and EPA compliance funding (\$180,000). In addition, the request for funding for meeting Human Subject federal requirements is included (\$250,000).

III. Tuition and Fees

- A. Columbus Campus resident undergraduate
 - B. Regional Campuses
 - C. Tuition for Other Students
 - D. Historical Resident Undergraduate Tuition
 - E. Comparison of OSU and Other Ohio Public Universities
 - F. Comparison with Benchmark Universities
 - G. User Fees
- A. Columbus Campus resident undergraduate instructional and general fees will not increase Fall Quarter 2007, per Amended Substitute House Bill (ASHB) 119.
- For Tier-Three students (students admitted Summer 2003 and after), this means full-time instructional and general fees will remain at \$8,406 for a three-quarter academic year.
 - For Tier-Two students (students admitted between Summer 2002 and Spring 2003), full-time instructional and general fees will remain at \$8,298.
 - Effective Fall 2007, Tier-One students (students admitted before Summer 2002) are now included in the Tier-Two level and Tier-One will be eliminated.
 - When the increased RPAC fee is included, the Autumn Quarter 2007 fees for Tier-Three full-time students will be \$8,676, an increase of \$9 or 0.1% over Autumn Quarter 2006.
 - Savings to a typical student resulting for the 0% increase in instructional and general fees compared to a 6% increase would be \$1,541 over two years.

July 13, 2007 meeting, Board of Trustees

Aggregate savings to all undergraduate students over the same period would be \$55.4 million.

B. Regional Campuses will not increase undergraduate instructional and general fees Fall Quarter 2007, per ASHB 119. The non-resident undergraduate and graduate instructional fees will increase 6% for FY 08.

C. Tuition for Other Students

- Resident graduate instructional fees for the Columbus Campus are recommended to increase 6% for a full-time student. Including the general fee and the increase in the RPAC Fee, graduate fees will increase 5.7%.
- Non-resident graduate and undergraduate fees for the Columbus Campus are recommended to increase 6% for a full-time student.

D. Historical Resident Undergraduate Tuition

The 0% tuition growth in FY 2008 will be the first time since 1987 that resident undergraduate tuition has not increased. It is the lowest two-year tuition increase since 1965/1966.

Year	Resident Undergraduate Tuition	Percent Change
1960	\$270	0.00%
1961	\$300	11.10%
1962	\$300	0.00%
1963	\$330	10.00%
1964	\$375	13.60%
1965	\$375	0.00%
1966	\$375	0.00%
1967	\$450	20.00%
1968	\$480	6.70%
1969	\$510	6.30%
1970	\$600	17.60%
1971	\$630	5.00%
1972	\$720	14.30%
1973	\$750	4.20%
1974	\$750	0.00%
1975	\$780	4.00%
1976	\$810	3.80%
1977	\$830	2.50%
1978	\$915	10.20%
1979	\$975	6.60%
1980	\$1,005	3.10%
1981	\$1,140	13.40%
1982	\$1,330	16.70%
1983	\$1,458	9.6%
1984	\$1,557	6.80%
1985	\$1,641	5.40%
1986	\$1,704	3.80%
1987	\$1,704	0.00%
1988	\$1,890	10.90%

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1989	\$2,040	7.90%
1990	\$2,190	7.40%
1991	\$2,343	7.00%
1992	\$2,568	9.60%
1993	\$2,799	9.00%
1994	\$2,940	5.00%
1995	\$3,087	5.00%
1996	\$3,273	6.00%
1997	\$3,468	6.00%
1998	\$3,687	6.30%
1999	\$3,906	5.90%
2000	\$4,137	5.90%
2001	\$4,383	5.90%
2002	\$4,788	9.20%
2003	\$5,691	18.90%
2004	\$6,651	16.90%
2005	\$7,542	13.40%
2006	\$8,082	7.20%
2007	\$8,667	7.20%
2008	\$8,676	0.10%
2009	\$8,676	0.00%

E. Comparison of OSU and Other Ohio Public Universities

Tuition at OSU will still be lower than most other Ohio public universities with competitive admissions.

University	Fall 2007 Full-time Resident Undergraduate Tuition & Fees (New Students)	Difference with Ohio State Tuition (per student)
Miami	\$10,042	\$1,375
Cincinnati	\$9,399	\$732
Average	\$9,156	\$489
Bowling Green	\$9,060	\$393
Ohio University	\$8,847	\$180
Ohio State	\$8,667¹	
Kent State	\$8,430	-\$237

¹OSU figure does not include the RPAC increase of \$9.

Our resource difference: \$489 X 30,000 FTE = \$14.7 million

Source: Ohio Board of Regents, Fall Survey of Student Charges For Academic Year 2006-2007

F. Comparison with Benchmark Universities

The 0% increase in tuition at OSU will put us far below the percentage increases of our benchmark institutions. In dollars, our tuition will be just above the average tuition costs of our benchmarks.

July 13, 2007 meeting, Board of Trustees

Proposed Tuition Increases at Benchmark Universities - Fall 2007

Institution	% Increase	FY 2008	Status
Penn State ¹	5.6%	\$12,851	Proposed
Michigan ²	TBD	TBD	Proposed
Illinois	8.6%	\$10,730	Final
Minnesota ³	4.6%	\$9,598	Proposed
Ohio State⁴	0.1%	\$8,676	Final
UCLA ⁵	8.0%	\$7,713	Final
Texas - Austin	0.5%	\$7,670	Final
Wisconsin ⁶	TBD	TBD	TBD
Washington - Seattle	6.4%	\$6,367	Final
Arizona	5.9%	\$5,048	Final
Benchmark Average ⁷	5.7%	\$8,568	

Source: Resource Planning review of institutional web sites and newspaper articles. Proposed Estimates are subject to change until final approval.

¹ Final tuition rates for 2007-2008 are in the process of being determined by the state legislature. Information in the chart is from the Office of Student Aid: *Estimated Penn State 2007-08 First-Year Undergraduate Costs*, based on the budget Penn State anticipated submitting to the General Assembly of the Commonwealth of Pennsylvania. Final tuition and fees will be determined by the Board of Trustees in July, 2007, following approval of the University's state appropriation by the Commonwealth.

²For the University of Michigan-Ann Arbor, the final tuition rates for 2007-08 are in the process of being determined by the state legislature. Per campus representative, the % increase is expected to be less than 10%.

³According to the June 7, 2007, *University of Minnesota, President's Recommended Operating Budget Plan 2007-08*. Includes university and student service fees. Per the University of Minnesota's website, their Board of Regents has just approved a tiered tuition increase. For families with income at or below \$150,000, the tuition increase will be 2.4%. For families with income greater than \$150,000, the tuition increase will be 4.8%. Final rates based on this change are not available at this time.

⁴OSU tuition and fees for students entering after Spring Quarter 2003. Includes the \$27 COTA Fee and the \$243 Mandatory Recreation Fee (this fee is outside the state fee cap).

⁵For the University of California-Los Angeles, figure includes the \$675 Mandatory Medical Insurance Fee, which many students get waived by showing they have other coverage. The university has traditionally included in its costs as reported on national surveys.

⁶For the University of Wisconsin-Madison, the final tuition rates for 2007-08 are in the process of being determined by the state legislature.

⁷Benchmark Average exclude OSU figure.

G. User Fees

- 1) Supplemental Instructional Fees - In June, the first reading for Supplemental Fees was presented. We are seeking Board approval for these fees contained in Appendix A.
- 2) In-House Project Management Fees - These recommendations include increases in the In-House Project Management Fee for capital projects as described below. These increases are necessary to support sufficient staffing to properly oversee multiple contractors and meet state and university requirements. The increased fees apply to new projects only and will be re-evaluated at the end of two years. We are seeking Board Approval for these fees.

	OSU Historical Fees	OSU Proposed Fees
In-House Design Fee	7%	7%
In-House Project Management Fee		
Up to \$100K	4%	6%
\$100,001-\$200,000	3%	3%
\$200,001-\$1M	2%	**
\$1M-\$4M	1%	2%
\$4M-\$5M	1%	2%
\$5M-\$10M	1%	2%
\$10M-\$20M	1%	2%
\$20M+	1%	2%
State Funds	1.5%	1.5%
Studies	1%	1-3%

** Fee would be 3% for under \$500,000 and 2% for over \$500,000

- 3) Differential Fees: In June, the first reading for the differential fees was presented. We are seeking Board approval for these fees contained in Appendix B. The fees range from a 6% to 13% increase for specific students.
- 4) In June, the Board passed a resolution approving the University Health Systems 7.6% weighted average increase in charges at the June 1, 2007 meeting.
- 5) Designated User Fees - The Fees and Charges listed below are required to provide activities and services which are self-supporting and receive no state support or tuition dollars and were approved by the Board at the June 1, 2007 meeting:

Fees and Charges

(All figures are for an academic year of three quarters)

Mandatory for All Students	Current Amount	Dollar Increase	Percent Increase
Recreation Fee ¹	\$234	\$9	3.8%
Health Insurance ²	\$1,365	\$69	5.0%
COTA Bus Pass	\$27	0	0.0%

Non-Mandatory	Current Amount	Dollar Increase	Percent Increase
Room & Board ³	\$7,236	\$345	4.7%
Parking ⁴	\$72	\$3.60	5.0
Football Tickets ⁵	\$116	\$4	3.5
Basketball Tickets ⁶	\$11	\$.50	4.5

IV. Columbus Campus General Fund Budget Recommendations

- A. FY 2008 Budget Assumptions
- B. FY 2008 Sources and Uses
- C. Additional Budget Highlights
- D. Increased Support by Area of Focus

¹ This is a flat fee for four credit hours and above.

² Based on "Single Student Comprehensive Rate".

³ Weighted average room rates and basic meal plan. Individual rates may vary.

⁴ Rate is for West Campus.

⁵ Student football package is 4 games.

⁶ Per game – price varies between \$9.50-13.50 depending on location

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**A. FY 2008 General Fund Budget Assumptions
Columbus Campus**

Total Revenue Increase	=	+ 4.3%
Enrollments		+ 0.3%
Tuition Package		
Undergraduate Resident ⁷		+ 0.1%
All Other		+ 6.0%
State Support		+ 4.8%
All Other		+ 5.2%

Total Expenditures Increase	=	+ 4.2%
Salary Pool		Minimum of 3.5%
Benefits		+9.6%
Utility Costs		
Student Financial Aid (Undergraduate)		+ 4.3%

Planned Central Reserves

Operating Margin, Utility & Enrollment Reserve	\$10.1M
Rainy Day Fund	

**B. General Funds Sources and Uses Summary FY 2008 - Columbus Campus,
Continuing Funds**

FY 2008 General Funds Operating Budget

Columbus Campus

FY 2007 Current Budget Compared to FY 2008 Original Operating Budget

(Dollars in Millions)

<u>Headcount Enrollments</u>	2006-07	2007-08	Change
	<u>Actual</u>	<u>Projected</u>	
UG Resident	108,809	109,386	0.5%
UG Non-Resident	13,414	13,338	-0.6%
Grad Resident	21,319	21,180	-0.7%
Grad Non-Resident	15,258	15,349	0.6%
Professional	10,089	10,140	0.5%
	168,889	169,393	0.3%

<u>Sources and Uses</u>	2006-07	2007-08
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⁷ Undergraduate Resident Fee includes the \$9 annual increase in the Mandatory Recreation Fee (this fee is outside the state fee cap).

⁸ Currently, the Rainy Day Fund is \$12.5 million.

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	<u>Current</u>	<u>Original</u>	<u>Change</u>
Sources			
State (1)	\$ 327.7	\$ 343.4	4.8%
Fees - UG Resident (2,4)	\$ 301.8	\$ 306.8	1.7%
Fees - All Other (3,4)	\$ 320.0	\$ 338.4	5.7%
Research Cost Recoveries	\$ 72.0	\$ 72.2	0.4%
Other Cost Recoveries (5)	\$ 58.9	\$ 64.9	10.2%
Interest Income/Other	\$ 13.1	\$ 14.4	9.9%
Total Sources	\$ 1,093.5	\$ 1,140.1	4.3%
Uses			
Departmental (6)	\$ 838.0	\$ 856.4	2.2%
Financial Aid			
Undergraduate	\$ 69.0	\$ 71.9	4.3%
Graduate	\$ 70.2	\$ 73.9	5.3%
Facilities (7)	\$ 84.8	\$ 93.9	10.8%
Strategic Investment (8)			<u>37.5%</u>
Total Uses			4.2%

Sources less Uses

(1) Based on Conference Committee Budget. Subsidy at 102% plus \$9.3M, includes Success Challenge does not include Research Challenge which is now treated as a restricted line item.

(2) FY 08 fees assume 0% base increase for UG Resident. The \$5M increase results from phasing out Tier 1 and projected UG Resident enrollment increase. (Fee Tier 1: full-time continuing undergraduates first enrolled prior to Summer 2002, phased out effective Autumn 2007. Any remaining students moved to Fee Tier 2).

(3) FY 08 fees assume 6% increase for UG Non-Resident, Graduate & Professional, and includes \$2.48M in differential fee income.

(4) Does not include \$10.1M in FY 07 undistributed fees to be distributed in FY 08.

(5) Includes Earnings and Regional Campus Overhead and Cost Containment.

(6) Assumes a minimum salary increase pool for faculty and staff of 3.5% and benefit cost increase of 9.6%.

(7) Reflects 9.9% increase in net utility bills.

(8) Was originally budgeted at \$38.2M in FY 07. \$7.1M has been transferred to fund strategic investments in college departmental budgets. This category includes the Provost's and President's Strategic Investments funds and University Reserves.

C. Additional Budget Highlights

1. This budget includes \$9 million in one-time funds and \$1 million in continuing funds to support Phase II of V of Targeted Investments in Excellence. The total commitment is \$50 million over the next five years.
2. Due to a growing interest in high quality public education, the entering freshman class is expected to be 6,150. This is factored into the enrollment

and revenue estimates. In addition, increased retention rates have been taken into account.

3. To ensure a robust University Development effort, this budget recommends a revised model for funding Development. The model was developed in conjunction with the Council of Deans, Office of Academic Affairs, the Office of University Development and the Office of Business and Finance. The model assumes a FY 08 endowment payout in support of development of 1.075% or about \$13 million. The payout is recommended to be reduced by .025% in FY's 09, 10 and 11 to reach a recommended permanent endowment support of development level of 1%. The colleges and support units will increase their support of development by \$1.8 million and an estimated \$1.6 million in interest earned on unspent endowment distributions and current use gifts. These recommendations in combination with the 180-day hold on current-use gifts and the revenue from the first six months of new endowments distribution, both already in place, along with the revenue from existing unrestricted gift money and endowments set aside for the support of development, will reduce the FY 08 continuing general fund support of development to \$2.4 million while providing a stable funding base for our current level of development efforts.
4. Included in the FY 2008 is the carryover of approximately \$10 million in additional revenue received in FY 2007 due to higher than anticipated enrollment and retention rates. Please note that it is not anticipated that this level of carryover will continue for FY 2009. It is projected that the percentage increase in revenue in FY 09 will be slightly less than the percentage increase for this year.
5. In FY 2007 and 2008, the university invested in STEM related research at the college level through its contribution to the TIE. In FY 2008, the investment of one-time central funds in STEM will continue at the department level. For instance, a \$460K investment will be made in the Research Experience to Enhance Learning (REEL) Program. REEL's goals are: 1) to transform the current 1st and 2nd year Chemistry courses into research-intensive, 2) to increase the retention and graduation rates in STEM fields; and, 3) to generate new knowledge in the chemical sciences through multi-site faculty-student collaborative research projects that pool their results in a common data base. The REEL program will dramatically enhance the education of undergraduates who take chemistry, either as a major or as a prerequisite for medicine, biology or engineering.
6. OSU Facilities and Administrative Recovery Rate on most federal research grants has been approved at 50.0% effective July 1, 2006 through June 30, 2009. By FY 2009 this will generate an additional \$1 million in cost recoveries annually. However, even with this higher recovery rate, there is only a slight increase in recoveries projected for FY 08 as a result of the federal government's flat funding of research.
7. The status of the items highlighted as Items of Concern for the Senate is as follows:
 - (a) Maintain net funding levels at least as favorable as the House version - Done
 - (b) Clarify funding and language issues regarding Innovation Incentives - Vetoed
 - (c) Address what happens to tuition if state support is not forthcoming - Not Addressed

(d) Clarify efficiency incentive requirements - Done

D. General Funds Increased Support by Area of Focus

Central discretionary funds of \$4.8 million in continuing funds and \$32.4 million in one-time funds are recommended to seed University-wide initiatives that cross college boundaries and strengthen core support services. This chart does not include over \$5.3 million which will be reallocated from current uses to fund priority initiatives.

New Continuing Funds	
Services to Students	\$1,632,000
Research Support	1,350,000
All Other ¹	713,000
Safety and Security	534,000
Library Support	500,000
Facilities Support	52,000
Compliance	0
Total	\$4,781,500
One-Time Funds (cash support)	
Research Support	\$16,400,000
Services to Students	9,288,000
Safety and Security	2,600,000
Facilities Support	1,290,000
Compliance	1,016,000
Academic Programs	1,010,000
Outreach and Engagement	500,000
All Other ¹	480,000
Library Support	250,000
Total	\$32,834,000

¹ The All Other category contains funding for President's Operating (continuing funds), E-Procurement (continuing and one-time funds), Financial Archiving (continuing funds) and the Women's Place (continuing funds).

V. Regional Campuses

Recommended resident undergraduate tuition levels for the regional campuses are consistent with the legislatively mandated 0% tuition freeze.

Budgeted Revenue and Allocations

<u>Lima</u>	FY 2007	FY 2008	% Change ⁹
Resources			
General Funds	\$ 11,949	\$ 12,970	8.5%
Earnings Funds	\$ 475	\$ 475	0.0%
Restricted Funds	\$ 1,735	\$ 1,702	-1.9%
Total Resources	\$ 14,159	\$ 15,147	7.0%

Expenditures

General Funds	\$ 11,947	\$ 12,965	8.5%
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⁹ Changes reflect variance between FY 2007 and FY 2008 budgets as well as the differences between FY 2007 budgets and FY 2007 actuals. FY 2007 budget to actual will be reconciled after year end.

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Earnings	\$	395	\$	395	0.0%
Restricted	\$	1,735	\$	1,702	-1.9%
Total Expenditures	\$	14,077	\$	15,062	7.0%

<u>Mansfield</u>		FY 2007		FY 2008	% Change ¹
Resources					
General Funds	\$	13,654	\$	15,748	15.3%
Earnings Funds	\$	523	\$	313	-40.2%
Restricted Funds	\$	2,237	\$	2,037	-8.9%
Total Resources	\$	16,414	\$	18,098	10.3%

Expenditures					
General Funds	\$	13,393	\$	15,567	16.2%
Earnings	\$	725	\$	469	-35.3%
Restricted	\$	2,237	\$	2,037	-8.9%
Total Expenditures	\$	16,355	\$	18,073	10.5%

<u>Marion</u>		FY 2007		FY 2008	% Change ¹
Resources					
General Funds	\$	13,703	\$	14,582	8.8%
Earnings Funds	\$	54	\$	54	0.0%
Restricted Funds	\$	3,332	\$	3,256	-2.3%
Total Resources	\$	17,089	\$	17,892	6.6%

Expenditures					
General Funds	\$	13,642	\$	14,553	8.7%
Earnings	\$	88	\$	79	-10.2%
Restricted	\$	3,332	\$	3,256	-2.3%
Total Expenditures	\$	17,062	\$	17,888	6.5%

<u>Newark</u>		FY 2007		FY 2008	% Change ¹
Resources					
General Funds	\$	19,025	\$	20,616	8.4%

¹ Changes reflect variance between FY 2007 and FY 2008 budgets as well as the difference between FY 2007 budget and FY 2007 actuals. FY 2007 budget to actual will be reconciled after year end.

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Auxiliaries ¹³	261	278.5	6.7%
OSUP	242	254	5.0%
All Other ¹⁴	90	92.7	3.0%
	\$1,944	\$2,135	9.8%
Restricted			
Appropriations ¹⁵	\$57	\$71	24.6%
Gifts & Grants	589	610	3.6%
Endowments ¹⁶	19	19	0.0%
	\$665	\$700	5.3%
Grand Total	\$3,703	\$3,975	7.3%

B. Summary Of Budget Recommendations For Health System, Major Auxiliaries and Development (FY 2008)

**Includes All Funds (General, Restricted, and Auxiliary)¹⁷
(in millions)**

Unit	FY 2007 Resources ¹⁸	FY 2008 Resources ¹⁹	Percent Change	FY 2008 Expenditures/ Transfers	Net Income
Health System	\$1,351	\$1,510	11.7%	\$1,407	\$103
Student Affairs - Housing	56.1	57.4	2.3%	57.0	0.4
Student Affairs - Other	80.4	84.0	4.5%	82.5	1.5
Intercollegiate Athletics	98.0	109.9	12.0%	109.9	0
Transportation and Parking	26.0	27.6	6.1%	27.1	0.5
University Airport ²⁰	7.9	8.1	2.6%	7.6	0.5
Development Operating	21.8	23.0	5.2%	23.0	0

¹³ Auxiliaries include Athletics, Transportation and Parking, Student Affairs.

¹⁴ Includes conference fees and departmental earnings.

¹⁵ The significant increase is due to the inclusion of the appropriation for the Research Incentive at the request of the BOR. Research Incentive funds were formerly accounted for as part of the General Funds.

¹⁶ Does not include all endowment income.

¹⁷ Totals may not reconcile with other tables due to adjustments for inter- and intra-fund transfers.

¹⁸ FY 2007 resources represent 10 month actual & 2month projection.

¹⁹ Planned budget.

²⁰ Airport revenue may not be diverted for non-airport purposes by federal law.

C. Consolidated Statement of Operations

**The Ohio State University Health System
for the Years Ending June 30, 2007 and 2008
(in thousands)**

	FY 2007 Forecast	FY 2008 Budget	Budget % Var.
REVENUE			
Net Patient Revenue	\$1,273,207	\$1,428,128	12.1%
Medical Education Revenue - Indirect	\$19,608	19,226	-1.9
Resident Income	14,858	20,203	35.9
Related Operations	539	550	2.1
Reference Lab Operations	12,762	12,439	-2.6
Other Revenue	<u>30,440</u>	<u>29,118</u>	<u>-4.4</u>
Total Operating Revenue	\$1,351,414	\$1,509,665	11.7%
EXPENSE			
Salaries	\$477,697	\$534,477	11.9
Benefits	135,403	154,205	13.9
Hospital Physician Fees	17,443	19,070	9.3
Physician/Faculty Services	4,162	4,027	-3.3
Supplies	177,928	204,045	14.7
Cost of Drugs	86,080	95,394	10.8
Services	149,218	163,656	9.6
Resident Salaries and Benefits	33,123	37,733	13.9
Med Staff & Academic Faculty Support	-	-	-
Depreciation	53,622	59,405	10.8
Interest	9,708	10,596	9.1
Provision for Bad Debt	80,616	92,208	14.3
University Overhead	<u>28,718</u>	<u>32,176</u>	<u>12.0</u>
Total Expense	\$1,253,718	\$1,406,995	12.2%
Gain (Loss) from Operations	\$97,696	\$102,670	5.1%
Operating Margin	7.2%	6.8%	
NON-OPERATING GAIN (LOSS)			
Income from Investments	\$9,239	\$9,504	2.9
Gain/Loss on Sale of Assets	(1,481)	0	-100.0
Excess of Revenue over Expense	\$105,455	\$112,174	6.4%
Total Margin	7.8%	7.4%	

D. Consolidated Statement of Changes in Net Assets

The Health System projects continued growth in FY 2008. Total Operating Revenue is expected to grow 11.7%, while total expenses grow 12.2%. Total Margin is projected to be 7.4%, or an excess of \$112.2 million in revenues over expenses.

FY 2008 year-end Net Assets are budgeted to be \$45.4M greater than FY 2007 forecasted, with the FY 2008 budget reflecting a year-end Net Asset value of \$509.8M.

**The Ohio State University Health System
Years Ending June 30, 2007 and 2008
(in thousands)**

	FY 2007 Forecast	FY 2008 Budget	Budget % Var.
Net Assets Beginning of Period	\$421,903	\$464,350	10.1%
Excess of Revenue over Expenditures	105,455	112,174	6.4%
Less Total Medical Center Investments	(63,009)	(66,754)	5.9%
Contributions for Property Acquisitions	0	0	-100.0%
Increase (Decrease) in Net Assets	\$42,447	\$45,420	
Net Assets End of Period	\$464,350	\$509,770	9.8%

VII. Resource Allocations Should Advance Effective Financial Stewardship

- A. Compliance with State and Federal Mandates
- B. New Cost Savings Initiatives
- C. Financial Goals

A. FY 08 Additional Funds Allocated to Assure Compliance with State and Federal Mandates, Columbus Campus

	Continuing	One-Time
Safety Engineer	\$80,000	\$0
Human Subjects	\$250,000	\$0
Disability Services	\$13,000	\$25,000
Audit Committee Consultant	\$0	\$800,000
EPA Compliance	\$0	\$180,000
Federal Contract Compliance Audit	\$0	\$36,000
Total	\$343,000	\$1,041,000

B. New Cost Savings Initiatives

This budget request includes funding for three continuing cost reduction initiatives summarized below:

Transition to Work (OHR) - This plan is modeled after successful efforts elsewhere that demonstrate savings to employers in Worker's Compensation costs and significant benefits to employees by returning employees with temporary medical or psychological restrictions to work sooner. This requests funds year 2 of 3 of this initiative. The investment of \$241,000 is expected to save between \$1.5 - \$2.8 million annually.

Energy Projects (FOD) - The rising cost of energy has made it cost effective to enhance conservation efforts and explore alternative energy sources across campus. This request

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includes \$250,000 in one-time funds to enable the Energy Services and Sustainability group to provide leadership and coordination and approval of project proposals targeted at reducing energy costs. This is the second year that funding has been provided to address energy conservation.

E-Procurement (Business and Finance) - This request includes funding for the continued implementation of the E-Procurement System in order to reduce costs for the purchase of goods and services and to improve the internal controls surrounding the procurement processes. This will allow for an improved bidding and negotiation position with vendors, streamlined central purchasing processes to focus on strategic purchasing and contract management. Included is \$285,000 in continuing funds and \$480,000 in one-time funds.

Before funds are released, the sponsoring unit will be expected to complete a detailed work plan that includes deliverables and measures of success. Outcomes will be reported to the University community and the Board of Trustees at the September meeting.

C. Financial Goals For FY 2008

The table below outlines the financial goals and targets that were originally approved by the Board in 1997. The Office of Business and Finance is currently reviewing the financial targets and will be presenting a recommendation for revised targets to the Board in September.

	FY 2007	FY 2008	Long-Term Target
Operating Margin ²¹	0.46%	0.88%	0.5 - 1.0%
Rainy Day Fund	\$12.5M	TBD	\$25M
Other Reserves	Varies	Varies	Varies
Operating Cash	60 days	70 days +	30 days+
All Funds Debt Service as a % of Total	2.13%	3.31%	Less than 5.0%
Bond Rating	AA	AA	AA
Future Commitments of Continuing Funds	\$11.9M	\$9.4 M	No more than 1% ²²

VIII. Conclusions

- A. Chronology - What Happens Next
- B. Financial Issues for FY 2008
- C. Summary

A. What Happens Next

September

- Current Funds Budget Books
- Expense Reduction Update
- Capital Plan Approval
- New Financial Goals Recommendations

November

- Year-End Financial Review
- First Quarter Budget Report/Risk Assessment

²¹ Includes budgeted operating margin, utility and enrollment reserves.

²² One percent of the FY 08 Revenue is \$11.4 million.

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December

Energy Management and Sustainability Report

February

Mid-Year Review
Budget vs. Actual

B. Financial Issues for FY 2008

1. Engaging with state officials to develop a long-term, sustainable academic and financial partnership
2. Implementing the reduction of undergraduate credit hours needed to graduate from 191 to 181 and development of a plan to address financial implications
3. Implementing the doctoral funding assessment to support high quality graduate programs
4. Continued development of an enterprise-wide risk management structure.
5. Approval of the Next Capital Plan for the University and the development of the North Academic Corridor as a new approach to capital planning for OSU
6. Review investment performance of all assets
7. Implementation and tracking of key cost reduction initiatives
8. Continue to strengthen internal controls through the implementation of E-Procurement and Human Resources controls
9. Continue to monitor financial performance of affiliated entities
10. Oversight of SIS installation
11. Completion of five-year financial plan
12. Review of Budget Allocation Model to determine consistency with academic goals
13. Continue to identify funding sources to address deferred maintenance issues
14. Evaluation of sources, uses and cost allocation processes regarding support of research
15. Monitoring FY 2008-FY 2009 state revenue trends/planning for FY 2009

C. Summary

1. This budget supports the priorities of the Academic Plan/Leadership Agenda.
2. Revenue assumptions are reasonable and in compliance with state law.
3. Best news financially for resident undergraduate students in 40 years, but depends on the state meeting its commitments regarding funding support.

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4. Expenses are fully funded and within available revenues.
5. Financial Stewardship is strengthened.
6. Next steps and strategic issues for the next budget cycle have been identified.

IX. Appendices

- A. Supplemental Instructional Fees
- B. Differential Fees

Appendix A
Supplemental Instructional Fees

Technology Fees	FY07 Rate	Dollar Increase	Percent Increase
College of Arts (Undergraduate & Graduate)	\$53	\$3	6%
College of Business (Undergraduate)	\$112	\$15	13%
College of Business (Graduate)	\$159	\$15	9%
College of Engineering (Undergraduate)	\$110	\$0	0%
College of Engineering (Graduate)	\$120	\$0	0%
College of Nursing (Undergraduate & Graduate)	\$50	\$3	6%
MAPS in CSE (Undergraduate)	\$73	\$0	0%
Dept of Engineering Physics (Undergraduate)	\$73	\$0	0%
School of Music (Undergraduate)	\$50	\$0	0%
School of Public Policy & Mgt (Graduate)	\$120	\$0	0%

Undergraduate Program Fee	FY07 Rate	Dollar Increase	Percent Increase
College of Biological Sciences	\$60	\$0	0%
College of Business	\$150	\$50	33%
College of Engineering	\$0	\$50	New
College of Nursing	\$50	\$0	0%
School of Allied Medical Professions	\$50	\$0	0%
School of Music	\$150	\$9	6%

Field Practicum Fee	FY07 Rate	Dollar Increase	Percent Increase
College of Social Work	\$0	\$50	New

Clinical Fees	FY07 Rate	Dollar Increase	Percent Increase
Optometry Clinic Usage Fee	\$340	\$0	0%
Dental Hygiene EFDA Fee (Continuing Students)	\$128	\$0	0%
Nursing Clinical Fee	\$250	\$0	0%

Appendix B
 Differential fee increases for other students range from
 6.0% - 13.3%, effective Fall Quarter 2007

College	FY 2007 Instructional Fees/Qtr	Proposed FY 2008 Increases ²³			
		Resident Instructional Fee		Non-Resident Surcharge/Qtr	
Business		% Chg	\$ Chg	% Chg	\$ Chg
EMBA	11,652	13.3%	1,550	N/A	N/A
MAcc	6,831	7.5%	512	6.0%	267
MBA	6,106	9.0%	550	6.0%	267
MBA (Part-time)	6,094	7.5%	457	6.0%	267
MBLE	6,106	9.0%	550	6.0%	267
MLHR	3,031	6.0%	182	6.0%	267
Dentistry	7,334	9.0%	660	6.0%	548
Law (semester)	8,434	10.0%	843	2.0%	141
Medicine	8,203	7.9%	644	6.0%	272
Occupational Therapy	3,122	6.0%	187	6.0%	267
Physical Therapy	3,195	6.0%	192	6.0%	267
College of Public Health					
MPH/PEP	3,090	6.0%	185	6.0%	267
MHA	3,487	6.0%	209	6.0%	267
Optometry	5,091	9.0%	458	6.0%	548
Pharmacy	4,231	9.0%	381	6.0%	284
SBS					
AuD	3,028	6.0%	182	6.0%	267
MSLP	3,028	6.0%	182	6.0%	267
MSW ²⁴	2,918	11.0%	321	6.0%	267
Vet Medicine	6,315	9.0%	568	6.0%	567

²³ Non-resident students pay both resident and non-resident fees as well as general fee, student activity fee and recreation fee not shown on this table.

²⁴ This is the first year of a differential fee for the Master of Social Work.

(APPENDIX VII)

Waivers of Competitive Bidding Requirements
January - March 2007

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>				
Health Systems - Professional Health Care Services	\$3,328,000	7	\$3,178,000	6	\$0	0	\$150,000	1
Health Systems - Administrative Equipment and Services	\$8,644,564	32	\$7,769,908	28	\$0	0	\$874,656	4
Merchandise for Resale	\$1,454,411	10	\$1,454,411	10	\$0	0	\$0	0
Instructional and Research Equipment and Services	\$3,028,533	28	\$2,021,992	12	\$128,400	1	\$878,141	15
Administrative Support Equipment and Services	\$7,487,779	34	\$1,859,471	15	\$391,404	6	\$5,236,814	13
TOTAL	\$23,943,287	111	\$16,283,782	71	\$519,804	7	\$7,139,611	33

Office of Business and Finance

Report on Waivers of Competitive Bidding - January - March 2007

Vendor	Category	Unit	Purchasing Group	Description of Goods or Services	Amount
Alvance Cardiovascular, Inc.	Self Source	Cancer Hospital and Research	OSL/MC	Ventilator assist devices for Circulation Technology	\$1,000,000
Accountings	Economic	Controller, Office of	UNIV	Temporary data entry services	\$70,000
Accreditation Council for Grad Med Ed	Self Source	University Hospitals	OSL/MC	Medical educational accreditation services, Graduate Medical Education	\$144,500
Ace Building Maintenance	Economic	Facilities Operations and Development	UNIV	Temporary custodial services for Inova Health Sciences	\$60,268
Aer I Videotape Productions, Inc.	Economic	Student Affairs, Office of	UNIV	Production of student orientation video	\$74,164
Advanced Informatics	Economic	Medicine, College of	UNIV	Software maintenance for curriculum	\$34,660
Alpha Imaging, Inc.	Economic	Nuclear Medicine, College of	UNIV	Diagnostic workstation	\$26,360
American Red Cross	Self Source	University Hospitals	OSL/MC	Imaging software for Radiology - Stereotaxic location	\$67,350
Applied Biosystems	Self Source	Medicine, College of	UNIV	Board for extensive research	\$30,000
Applied Biosystems	Economic	Behavioral Medicine Research, Institute of	UNIV	Laboratory equipment for behavioral medicine research	\$20,000
Applied Biosystems	Self Source	Food, Agr. & Environ. Sci. College of	UNIV	PNA gene typing systems	\$49,000
AT Systems Grant Labs	Economic	Transporter, Office of	UNIV	Armored car services	\$28,928
Audison Bakery	Emergency	Student Affairs, Office of	UNIV	Food service products	\$55,000
Baxter Healthcare Corporation	Self Source	University Hospitals	OSL/MC	Antibiotics, Pharmacy	\$500,000
Bechtel Brnooh	Self Source	Academic Affairs, Office of	UNIV	Instructional services for Study Abroad Program	\$130,000
Bechtel Coulter Inc	Self Source	University Hospitals East	OSL/MC	Evacuation of rental reagent agreement for the Clinical Laboratory	\$107,256
Bechtel Coulter Inc	Self Source	University Hospitals	OSL/MC	Material use agreement for DSI-969 analyzers for the Special Pathogens Laboratory	\$1,760,053
Bechtel Coulter Inc	Self Source	University Hospitals	OSL/MC	Extension of material use agreement for UN30 pro analyzers for the Critical Care Lab	\$948,264
Berkman Capital Advisors	Emergency	Treasurer, Office of	UNIV	Investment management advisor fees	\$100,847
Biotronics Great Lakes, LLC	Self Source	University Hospitals	OSL/MC	Technician Services for EEG Lab	\$80,000
Blackboard Inc.	Self Source	Facilities Operations and Development	UNIV	Door hardware for the Forensic Center	\$26,532
BlackRock Capital Mgmt	Economic	Transporter, Office of	UNIV	Investment management advisor fees	\$181,037
Blue Ribbon Meat	Emergency	Admission, Department of	UNIV	Food items for golf course restaurant	\$45,000
Bluewin Global Investment, LLC	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$57,472
Brady's Biotech Corp	Economic	Medicine, College of	UNIV	MRI machines for Urology Heart and Lung	\$60,010
Caliper Life Sciences, Inc.	Self Source	Food, Agr. & Environ. Sci. College of	UNIV	In vivo imaging system for DABAC	\$129,660
Capital City Jit Center, Inc.	Emergency	Athletics, Department of	UNIV	Air charter services for football recruiting	\$150,000
Champion Products, Inc.	Self Source	Athletics, Department of	UNIV	Clothing for resale	\$75,000
Chironix LLC	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$208,331
Chico-Grambo-BCT, Inc.	Self Source	Cancer Hospital and Research	OSL/MC	Exposable tubing for medical procedures, Anesthesia Department	\$325,000
Colfax LED Partnership	Self Source	Student Affairs, Office of	UNIV	Non-competit. Armo - executive suits license for 2007-2008	\$129,488
Columbia State Community College	Self Source	Cornette Services	OSL/MC	Tuition, lab and college fees for Educational Development and Resources	\$415,000
Comrad Power LLC	Emergency	Facilities Operations and Development	UNIV	CGS - substitution electrical work	\$76,801
Dan Scott & Associates	Self Source	Veterinary Medicine, College of	UNIV	Video microscopy system	\$32,140
Department of Surgery	Self Source	University Hospitals	OSL/MC	Medical Practitioner Services, Clinical Director	\$905,000
Dynare Inc	Self Source	University Hospitals	OSL/MC	HPV DNA test assays, Cytology/Cosmetology	\$55,472
Dodgers Management Co.	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$74,239
Parsons Scottsdale Princess	Self Source	Board of Trustees, Office of	UNIV	Fuels (boof) expenses, including accommodations, for official party	\$36,830
PEI Company	Self Source	Math and Phys. Sciences, College of	UNIV	Lab equipment, Trad heart, Nardah	\$1,707,032

Office of Business and Finance, Purchasing Department
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Report on Waivers of Competitive Bidding - January - March 2007

Vendor	Category	Unit	Purchasing Group	Description of Goods or Services	Amount
Field Tuff	Economic	Facilities Operations and Development	UNIV	Football field turf replacement	\$934,178
Fifth Third Bank	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$118,189
Fifth Third Bank	Economic	Treasurer, Office of	UNIV	Debt restructuring fees	\$54,481
Five Star Temporary Services	Economic	Student Affairs, Office of	UNIV	Temporary outside services for Ewaldt Center	\$60,000
Fiveston Capital Management	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$157,709
GIBBA Architects	Economic	Facilities Operations and Development	UNIV	Feasibility study for collection displays at the Woodruff Center	\$60,000
GE Healthcare Bio-Sciences Corp	Sole Source	Math and Phys. Sciences, College of	UNIV	Laboratory equipment for Department of Chemistry	\$162,117
General Dator, Inc	Sole Source	Corporate Services	OSL/MC	Software hardware for desktop alert notification training, Telecommunications	\$40,295
Genova Scientific	Emergency	Medicine, College of	UNIV	Replacement of in-lab animal housing for Department of Neuroscience	\$128,430
Larkin Takeda	Sole Source	Research, Office of	UNIV	Parts and maintenance for volumetric thermal washer	\$30,000
Harbath Clarke Kelloggs	Sole Source	University Hospitals	OSL/MC	Hardware/software for cardiac software, PAC'S Support	\$32,403
Harris & Associates Inc	Economic	Controller, Office of	UNIV	Consulting services for investable equipment records for Accounting	\$75,000
Holloway Stevedore	Sole Source	Athletics, Department of	UNIV	Shipping for resels	\$75,000
Hoover Investment Mgmt L.L.C.	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$124,531
Hopson Worldwide	Sole Source	University Hospitals	UNIV	Prog. Protocol for use in intensive care units, Pharmacy	\$80,000
Hospital Med Physicians of Franklin County	Economic	University Hospital East	OSL/MC	Physician Services for Veterans Disability Testing Center	\$150,000
Hyatt Regency	Economic	Medicine, College of	UNIV	Learning services for SMA summit for the Department of Neurology	\$73,542
Hyattwire Solutions	Economic	Resource Management Systems	UNIV	Renewal of maintenance agreement for financial reporting software	\$116,106
Independence Investment L.L.C.	Emergency	Treasurer, Office of	UNIV	Investment management advisor fees	\$135,720
Inogenetics	Sole Source	University Hospitals	UNIV	Genetic printers for SSG typing, Urology Typing Laboratory	\$120,098
Inogen Medical	Sole Source	University Hospitals	OSL/MC	Medical equipment maintenance for Clinical Engineering	\$60,703
Inotagon Corporation	Sole Source	University Hospitals	OSL/MC	Equipment requests for Tissue Typing Laboratory	\$424,852
John Hrusovsky	Emergency	Academic Affairs, Office of	UNIV	Consultant services for OIT systems upgrade	\$38,000
JP Morgan Securities	Economic	Treasurer, Office of	UNIV	Debt restructuring fees	\$80,311
JP Morgan Securities	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$113,133
K2 Licensing & Promotions Inc	Sole Source	Athletics, Department of	UNIV	Advertising opportunities for resels	\$38,000
Kid's Me Sportswear	Sole Source	Athletics, Department of	UNIV	Clothing for resels	\$21,561
Kuh Williams Company, Inc	Emergency	Facilities Operations and Development	UNIV	Linkline Hall demolition process and restoration	\$31,000
Lane Avenue Office Building LLC	Sole Source	Facilities Operations and Development	UNIV	Lease expenses for Lane Ave. Development offices	\$147,000
Landmark Impressions	Sole Source	Student Affairs, Office of	UNIV	Special food purchases for University Causery	\$75,000
Lexip Microsystems	Economic	Medicine, College of	UNIV	Laboratory supplies for Pathology	\$50,000
LSV Asset Management	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$147,664
Maroon Leasing Corporation	Economic	Food, Agr. & Environ. Sci. College of	UNIV	Office space rental for OSU Extension Center at Lima	\$56,840
MDI Training/Edvis	Sole Source	University Hospitals	OSL/MC	Equipment for Endoscopy-Gastroenterology	\$46,050
Midwest College of Wisconsin	Sole Source	Comprehensive Cancer Center	UNIV	Research subcontract for study of prostate cancer	\$100,000
MicroBic Navigation	Sole Source	University Hospitals	OSL/MC	Pain pump kits, Pharmacy	\$80,000
Mooser Financial	Economic	Treasurer, Office of	UNIV	Investment management advisor fees	\$119,000
Morgan Leff	Sole Source	Athletics, Department of	UNIV	Advertising opportunities for resels	\$45,000
Wills James Productions	Sole Source	Corporate Services	OSL/MC	Video production/airmail for training materials, Communications and Marketing	\$16,000
Moody's Investment Services	Economic	Treasurer, Office of	UNIV	Debt maintenance fees	\$30,472

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Vendor	Category	Unit	Purchasing Group	Description of Goods or Services	Amount
Michigan StarLine	Economic	Treasurer, Office of	UNIV	Fuel maintenance fees	\$39,866
National Public Broadcasting	Scale Source	Fisher College of Business	UNIV	Advertisement services for Executive MBA Program	\$71,400
National Public Radio	Scale Source	University Relations, Office of	UNIV	WGSR AM programming	\$130,799
National Yellow Pages	Economic	Corporate Services	OSUMC	Yellow and white page advertising for Communications and Marketing	\$466,000
Nationwide America	Scale Source	Athletics, Department of	UNIV	Equipment and services for NCAA Men's Basketball Tournament	\$56,280
Nationwide Mutual Insurance Company	Emergency	Athletics, Department of	UNIV	Italy towels for OSU Multigun Football Game	\$31,641
Sevange Capital Mgmt LLC	Economic	Treasurer, Office of	UNIV	Investment management adviser fees	\$77,453
Veritas Capital	Economic	Treasurer, Office of	UNIV	Investment management adviser fees	\$462,207
Vista Team Sports	Scale Source	Athletics, Department of	UNIV	Clubbing for resale	\$1,000,000
W.C. Wood Machinery Company, Inc.	Economic	Engineering, College of	UNIV	Steel bed plates for the Center of Automotive Research	\$27,050
Ohio Physicians Inc (OSPI)	Scale Source	University Hospitals	OSUMC	Physician Billing Services, Network Billing	\$1,200,000
Ohio Physicians Inc (OSPI)	Scale Source	University Hospitals	OSUMC	Physician Billing Services, Sports Medicine - Ortho	\$300,000
Omni Capital Management	Economic	Treasurer, Office of	UNIV	Investment management adviser fees	\$115,603
OSU Internal Medicine, LLC	Scale Source	Specialty Care Network	OSUMC	Professional Medical Services, specialty billing for Electrophysiology	\$500,000
OTI Sports Industries, Inc.	Scale Source	Athletics, Department of	UNIV	Clothing for resale	\$49,050
OTN Pharmaceuticals	Scale Source	Cancer Hospital and Research	OSUMC	Drug, CRT/AB, Pharmacy	\$200,000
Parling Sciences, Inc.	Economic	Student Affairs, Office of	UNIV	Valid parking services [Bespoke]	\$730,000
Prizma Management LLC	Scale Source	Medicine, College of	UNIV	Off-campus space rental for the Department of Otolaryngology	\$91,000
Radios Medical Imaging Corp-WV	Scale Source	Specialty Care Network	OSUMC	X-ray digital processor for Podiatry - Bethel Road	\$48,560
Regional Oncology	Scale Source	Cancer Hospital and Research	OSUMC	Physician Services, Medical Director, for James' are East	\$143,000
Richard P. Clair	Scale Source	General University - Governance	UNIV	Consulting services for Board development project	\$250,000
Roche Diagnostics	Scale Source	University Hospitals	OSUMC	Proprietary reagents for existing instrumentation, Special Functions Laboratory	\$89,469
Sacrisales Mariani at McDowell Allen	Scale Source	Board of Trustees, Office of	UNIV	Fiesta Book expenses, including accommodations, for official party	\$175,000
Schedule Bunting & Insurance Inc.	Emergency	Facilities Operations and Development	UNIV	Consulting services related to HVAC system - Design/Construct/Lease Project	\$48,250
Scientific Acrylic Solutions	Scale Source	Corporate Services	OSUMC	Preventative maintenance and support services for Business Systems	\$480,000
Scientific Imaging Technologies, Inc.	Economic	Engineering, College of	UNIV	Low-voltage lights for University Airport	\$69,267
Sevens Printing Technologies, Inc.	Scale Source	Fuel/Bus Operations and Development	UNIV	Print alarm system upgrade at Archer Hoop	\$31,976
Sevens	Scale Source	Corporate Services	OSUMC	Database conversion and consulting services for CRM/HR-Business Systems	\$78,000
Sevens Medical Solutions	Scale Source	University Hospitals	OSUMC	Monthly usage fees for Scheduling.com, Rehabilitation Services, Camera Center	\$80,400
Sigmara Control Systems LLC	Scale Source	Business Operations	UNIV	Printing of parking keywords for Transportation and Parking Services	\$222,316
Silver Knight Ltd	Scale Source	Athletics, Department of	UNIV	Advertising opportunities for resale	\$49,490
Sirona USA	Scale Source	Dentistry, College of	UNIV	Dental CAD/CAM system for Oral Biology	\$37,993
Standard Operators LLC	Economic	Academic Affairs, Office of	UNIV	Training for 2007 Leadership Collaborative Conference for Undergrad Admissions	\$86,000
Standard Pavers	Economic	Treasurer, Office of	UNIV	Fuel maintenance fees	\$73,000
Standard Signs	Economic	Treasurer, Office of	UNIV	Low-cost signs for University Airport	\$77,963
State St Bank & Trust Co. (Coast Mill)	Economic	Engineering, College of	UNIV	Investment management adviser fees	\$221,310
State St Bank & Trust Co. (Chapelton)	Economic	Treasurer, Office of	UNIV	Investment management adviser fees	\$90,087
Stata	Scale Source	University Hospitals	OSUMC	Reference scope processor for Gastroenterology procedures	\$287,977
Stetson	Economic	Social and Behavioral Sciences, College of	UNIV	Telephone interviewing services for Center Human Resources Research	\$130,000

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Vendor	Category	Unit	Purchasing Group	Description of Goods or Services	Amount
Surgant Availability Services	Economic	Corporate Services	OSL/MC	Disaster recovery services, Data Security	\$356,096
Terra Recon Inc.	Sole Source	University Hospitals	OSL/MC	3-Dimensional reconstruction software for PACS Support	\$231,000
The Advisory Board	Economic	Corporate Services	OSL/MC	Leadership training for OSU/MC - personnel, Educational Development & Resourcing	\$10,000
Twins Enterprises, Inc.	Sole Source	Adidas, Department of Athletics, Department of	UNIV	Clubsuit for resale	\$55,000
University Blunk & Eng	Sole Source	Adidas, Department of Athletics, Department of	UNIV	Advertisements opportunities for resale	\$55,000
University of Cincinnati	Economic	Research, Office of	UNIV	2006-2007 Webhosting services for Ohio Learning Network	\$56,032
Vanum Medical Systems	Sole Source	Cancer Hospital and Research	OSL/MC	Endose workwear support agreement for Radiation Oncology	\$94,479
Waterpik Industries/Logix	Economic	Dentistry, College of	UNIV	Dental equipment (Apriplaster)	\$7,806
WPNB - TV	Sole Source	Student Affairs, Office of	UNIV	Television advertising for Schottenstein Center	\$50,000
WCMH - TV	Sole Source	Student Affairs, Office of	UNIV	Television advertising for Schottenstein Center	\$50,000
Witek	Sole Source	University Hospitals	OSL/MC	Proctitor DT Acquisition system for EEO Department	\$95,486
					\$2,943,287

APPENDIX VIII

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 26, 2007

COMMENCEMENT ADDRESS

Michael F. Curtin

Michael F. Curtin is vice chair and chief operating officer of The Dispatch Printing Company and associate publisher of *The Columbus Dispatch*.

A native of Columbus, Mr. Curtin is a graduate of The Ohio State University School of Journalism, now the School of Communication. He began his career with *The Dispatch* in 1973 as a general assignment reporter. For 18 years—most of his reporting career—he specialized in the coverage of state and local government and politics. His beats included Columbus City Hall, Franklin County government, the Ohio General Assembly, and local and state political campaigns.

In 1985, Mr. Curtin became the newspaper's chief political writer and director of the Dispatch Poll. In October 1994, he was named executive managing editor. He was promoted to editor in

December 1995 and associate publisher in July 1998.

Mr. Curtin was named president in January 1999, COO in January 2002, and vice chair in January 2005. Dispatch Printing is the umbrella company for the newspaper, WBNS10-TV, 97.1 FM and 1460 AM radio stations, *This Week* newspapers, On-Target Marketing/The Bag, and WTHR-TV in Indianapolis.

He is the author of *The Ohio Politics Almanac*, 1st and 2nd editions, published by Kent State University Press.

Mr. Curtin currently serves on the boards of the Greater Columbus Chamber of Commerce, Mt. Carmel Health System, YMCA of Central Ohio, the Columbus Metropolitan Library Foundation, and the Catholic Foundation of the Columbus Diocese.

RECIPIENTS OF HONORS

David J. Gross

Doctor of Science

Nobel laureate David J. Gross is the Frederick W. Gluck Professor of Theoretical Physics and director of the Kavli Institute for Theoretical Physics at the University of California-Santa Barbara.

A native of Washington, D.C., he received his bachelor's and master's degrees from the Hebrew University of Jerusalem and his doctorate in physics from the University of California-Berkeley, followed by a fellowship at Harvard. He began his teaching career at Princeton University in 1969 and was named professor of physics in 1977, then Eugene Higgins Professor of Physics in 1986 and Thomas Jones Professor of Mathematical Physics in 1995. He joined the faculty of the University of California-Santa Barbara in 1997, where he remains today.

In 1973, Professor Gross, working with his graduate student, Frank Wilczek, at Princeton, discovered asymptotic freedom, which holds that the closer quarks are to each other, the less the strong interaction, or color charge, is between them, and they behave almost as free particles. Asymptotic freedom, independently discovered by David Politzer, was important for the development of quantum chromodynamics. Along with Wilczek and Politzer, Professor Gross was awarded the 2004 Nobel Prize in Physics.

He has made seminal contributions to the theory of superstrings, taking a critical role in the explosive development of string theory in the 1980s, bringing gravity into the quantum framework. With collaborators, he originated the "heterotic string theory," the prime candidate for a unified theory on all the forces of nature. He continues to do

research in this field at the Kavli Institute, the world center of string theory.

In addition to the Nobel Prize, Professor Gross has received numerous awards for his work, including the J.J. Sakurai Prize of the National Academy of Science, a MacArthur Foundation Fellowship, the Dirac Medal, Stockholm University's Oscar Klein Medal, the Harvey Prize of the Technion, the European Physical Society Prize in Elementary Particle Physics, and the Grande Médaille D'Or of the French Academy of Science.

He is a fellow of the American Physical Society, the American Academy of Arts and Sciences, the American Association for the Advancement of Sciences, and the Indian Academy of Science, and a member of the National Academy of Science and the American Philosophical Society.

Orlando L. Taylor

Doctor of Higher Education

Orlando L. Taylor is vice provost for research, dean of the Graduate School, and professor of communications at Howard University in Washington, D.C.

Dr. Taylor holds a bachelor's degree from Hampton University, a master's degree from Indiana University, and a doctorate from the University of Michigan. He joined Howard University's faculty in 1973 as a graduate professor and department chair in Communication Arts and Sciences/Communication Sciences and Disorders. He has since served as Howard's School of Communications' dean from 1985 to 1993, as executive assistant to the president in 1994, and as interim vice president for academic affairs from 1994 to 1995. He became dean of the Graduate School in 1993 and vice provost for research in 2005.

As dean, he has played a significant role in assuring Howard's continued national leadership in graduate education. Howard

produces more African American Ph.D. recipients than any other research university in the nation, and Dr. Taylor has been a vigorous advocate and spokesperson on topics and issues relating to access and equity in higher education.

He has raised several million dollars in research, training, and program development grants from federal and private sources during his tenure at Howard. Currently, he serves as principal investigator on major grants from the National Science Foundation to increase the production of minority Ph.D. recipients in science, technology, mathematics, and engineering (STEM) and in the social, behavioral, and economic sciences as well as from the U.S. Department of Education to develop collaborative academic and research programs between universities in Brazil and in four European Union countries with those in the United States.

Dr. Taylor is currently or has served previously as a member of numerous national boards, including the board of directors of the Council of Graduate Schools, for which he served as board chair in 2001. He is also a past president of the Northeastern Association of Graduate Schools, the National Communication Association, and the Council of Social Science Associations. He is a former member of the Advisory Committee of the Directorate for Education and Human Resources of the National Science Foundation and of an advisory council at the National Institutes of Health. He is a current member of the board of trustees of the University Corporation for Atmospheric Research and the Oak Ridge Associated Universities and chairs the National Advisory Board for the Center for the Integration of Research, Teaching, and Learning, a major NSF-funded center at the University of Wisconsin.

RECIPIENTS OF HONORS

Ted A. Beattie

Distinguished Service Award

Ted A. Beattie has been president and chief executive officer of Chicago's John G. Shedd Aquarium since 1994. Shedd is the highest-attended aquarium of its kind in the nation with more than two million visitors each year.

Born in Salem, Ohio, Mr. Beattie earned his bachelor's degree in journalism and his master's degree in public relations at The Ohio State University. He started his zoo and aquarium career as the Cincinnati Zoo's first marketing and development director in 1981, followed by positions as associate director of Chicago's Brookfield Zoo, executive director of the Knoxville Zoological Gardens, and director and CEO of the Fort Worth Zoological Park.

At the Shedd Aquarium, he is responsible for the overall management of the aquarium and its operating divisions, including programs, research, development, finance, and operations. Under his leadership, the aquarium has deepened its

commitment to education while embarking on one of its largest-ever expansion projects—a new wing that houses the \$45 million Wild Reef, featuring one of the largest and most diverse shark exhibits in North America.

Appointed by President George W. Bush to the 16-member U.S. Commission on Ocean Policy, he has helped craft reform recommendations on a range of issues, from stewardship of marine resources and pollution prevention to enhancing marine science, commerce, and transportation. On a national level, Mr. Beattie has been an active member of the American Zoo and Aquarium Association, having served as president of the 6,000-member professional organization.

Mr. Beattie's ties to his alma mater have remained strong. As a past chair of the Alumni Association Board of Directors, he guided the association through the early stages of an organizational transition. He

served on the Provost's External Advisory Board on Teaching and the advisory board for the School of Communication. In 2002, Mr. Beattie played an integral role in establishing a strategic communications program within the School of Communication. In addition, he serves on the Chicago Major Gifts Committee.

As a member of the "Affirm Thy Friendship Campaign" National Major Gift Committee, Mr. Beattie played a leading role in strengthening partnerships among Chicago-area alumni and friends of Ohio State, opening the Shedd Aquarium on occasion for campaign events.

He is the recipient of The Ohio State University's School of Communication's Distinguished Alumni Award and the American Zoo Association's Merlin Perkins Award for Lifetime Achievement and Professional Excellence, and he was named Chicago's Chief Executive Officer of the Year in 2006.

Judith E. Tuckerman

Distinguished Service Award

Judith E. Tuckerman is a leader in the Columbus philanthropic community and a longtime supporter of The Ohio State University.

A 1964 graduate of Ohio State with a bachelor of science in education, Mrs. Tuckerman has played a leading role in strengthening her university, in particular the Wexner Center for the Arts and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. She has served on the Wexner Center Donor Circles Council since its 1990 inception, acting as chair since 1992, and her efforts have resulted in a more than 400% increase in membership and more than \$5 million in gifts through the Donor Circles program alone.

She continues to be an invaluable member of the Wexner Center's annual Anniversary Gala planning committee, and she and her family have established the

Tuckerman Family Endowment for Children's Programs, which sustains and enhances the center's ongoing educational programs.

Mrs. Tuckerman has served as a trustee for the James Foundation Board since 2002, actively assisting in volunteer recruitment and fund-raising strategies. Her advocacy and support were instrumental in launching the James Fund for Life, the first effort by the community to support the James on an annual basis. She and her husband, Stew, have co-chaired the hospital's very successful annual Celebration for Life fund-raising event since its inception. The Tuckermans have also created the Tuckerman Family Breast Cancer Research Endowment to support and advance breast cancer research at the James, and, in 2002, they served as honorary chairs of Stefanie's Champions, benefiting the Stefanie Spielman Fund for

Breast Cancer Research. Together they chair the James Cancer Hospital campaign, and they have agreed to co-chair the upcoming Ohio State University Medical Center's "Power to Change Lives" campaign.

Equally dedicated to the greater Columbus community, Mrs. Tuckerman has given her time and expertise to the YWCA, Race for the Cure, the Columbus Montessori Education Center, the Columbus Jewish Federation, the Columbus Coalition Against Family Violence, and the American Cancer Society, among others.

She is the recipient of Ohio State's Gerlach Award for her volunteer service and was named one of the YWCA's Women of Achievement in 2003 and Outstanding Volunteer Fundraiser by the Central Ohio chapter of the Association of Fundraising Professionals in 2004.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Young-Mi Lee, Columbus
B.Mus., M.Ed. (Seoul National University)

Music

Dr. Jan Radzynski

Doctor of Philosophy

Joshua Randall Adams,

Columbus
B.S. (Middle Tennessee State University)

M.A.

Sociology

Dr. Vincent John Roscigno

Sarah Joy Adams,

Columbus
B.A. (Honors) (Case Western Reserve University)

M.A.

English

Dr. Christopher A. Jones

Rizwan Ahmad, Sialkot,

Pakistan
B.S. (University of Engineering and Technology, Lahore)

M.S.

Electrical and Computer Engineering

Dr. Bradley D. Clymer

Gi-Choul Ahn, Chonju,

South Korea
B.S., M.S. (Chonbuk National University) M.S.

Civil Engineering

Dr. Carolyn G. Crane

Esra Akin, Columbus

B.A. (Bogazici Universitesi)

M.A. (Yildiz Teknik

Universitesi)

History of Art

Dr. Howard G. Crane

Hanouf Mohammad Al-

Humaidi, Washington, DC

B.S. (Kuwait University)

M.S. (Texas A & M University)

Civil Engineering

Dr. Fabian C. Hadipriono

Ibrahim Abdullah Al-Zkeri,

Washington, DC

B.S. (King Saud University,

Riyadh)

M.S. (Ohio University)

M.S.

Mechanical Engineering

Dr. Taylan Altan

Patricia Matos Amaral, New

York, NY

Licenciatura, Master's

(Universidade de

Coimbra, Portugal)

Spanish and Portuguese

Dr. Scott Alan Schwenter

Priya Ananth, New Delhi,

India

B.S. (Honors), Diploma

(University of Delhi)

M.A. (Jawaharlal Nehru

University)

East Asian Languages and

Literatures

Dr. Mari Noda

Michelle Elizabeth

Anderson, Matteson, IL

B.A. (Northwestern

University)

M.A.

Psychology

Dr. Linda B. Myers

Shihomi Ara, Fukuoka,

Japan

B.A. (Aoyama Gakuin

University)

M.A. (Kobe University, Japan)

M.A.

Agricultural, Environmental

and Development

Economics

Dr. Timothy C. Haab

Joseph Isaac Arar, Dublin

B.S.Ch.E., M.S.

Environmental Science

Dr. Douglas D. Southgate

Paula Andrea Arriagada,

Columbus

B.A. (Kenyon College)

M.A. (Stockholm University)

M.A.

Sociology

Dr. Lauren J. Krivo

Daniel Francis

Aruscavage, Pittston, PA

B.S. (University of Scranton)

M.S. (Bloomsburg University

of Pennsylvania)

Food Science and Nutrition

Dr. Kenneth Lee

Dr. Jeffrey T. LeJeune

Lauren Kathleen Ayr, North

Branford, CT

B.S. (Honors) (Providence

College)

M.A.

Psychology

Dr. Keith O. Yeates

Christie Deanne Batson,

Bryan, TX

B.A. (University of Texas at

Austin)

M.A.

Sociology

Dr. Zhenchao Qian

Derek Paul Bergeron, White

Castle, LA

B.A. (Honors) (Texas A & M

University)

M.A.

Psychology

Dr. Don M. Dell

Tracy K. Betsinger, Gahanna

B.A. (University of North

Dakota)

B.S. (University of Wisconsin-

La Crosse)

M.A. (University of Tennessee

at Knoxville)

Anthropology

Dr. Clark S. Larsen

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B.S. (G. B. Pant University of

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Master's Postgrad. Dipl.

(Manaraja SayajiRao

University of Baroda)

Master's (University of

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Human Ecology

Dr. Gong-Soog Hong

Dr. Catherine P. Montalto

Sai Prakash Bhatawadekar,

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B.A. (University of Pune, India)

M.A.

Germanic Languages and

Literatures

Dr. Nina A. Berman

Dr. Thomas P. Kasulis

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M.A.

Psychology

Dr. Michael W. Vasey

Commencement Convocation, August 26, 2007

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B.S. (Universiteit van
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Plant Pathology
Dr. Sophien Kamoun

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M.Ed.
Education
Dr. Anita Woolfolk Hoy
Dr. Robert R. Hite

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B.S.Agr., M.S.
Agricultural Education
Dr. Jamie M. Cano

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Diploma (Ulyanovsk State
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M.A. (European University at
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Dr. Trevor L. Brown

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Dr. Pamela S. Highlen

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M.Public Hlth.
Communication
Dr. Anthony J. Roberto

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Dr. Antoinette C. Miranda

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Dr. Jiayuh Lin

Xueyu Cheng, Fushun,
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M.A.
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Dr. Patricia B. Reagan

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B.S. (Nanjing University)
Environmental Science
Dr. Parwinder S. Grewal

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Master's (Tsinghua University)
*Electrical and Computer
Engineering*
Dr. Longya Xu

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M.A. (George Washington
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Dr. Margaret J. Wyszomirski

Gun-ae Choi, Kwan-Ak-Gu,
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B.S. (University of Missouri)
M.S. (Florida International
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Human Ecology
Dr. H. G. Parsa

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B.S.M.E. (Keimyung
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M.S.Mech.Eng. (University of
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Dr. Dave F. Farson

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Dr. Chia-Hsiang Menq

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Dr. Alan R. Hirvela

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Dr. Kenneth Lee

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Dr. Timothy M. Frye
Dr. Jack R. Wright

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Dr. Randall E. Harris

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Commencement Convocation, August 26, 2007

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Master's (University of
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Dr. Lora Gingerich Dobos

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Dr. Charles C. Capen
Dr. Sissy M. Jhiang

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B.S.Ed. (University of Cyprus)
M.A.
Education
Dr. Gwen Cartledge

Anthony Joseph Kuhlman, Jr., Westerville
B.Mus. (Ball State University)
B.S. (Otterbein College)
M.S.
Physics
Dr. Ulrich W. Heinz

John Norbert Kuhn, Celina
B.S. (University of Dayton)
Chemical Engineering
Dr. Umit S. Ozkan

Yuka Kurihara, Numazu, Japan
B.A. (Nihon University)
M.A. (Shizuoka University)
M.A. (University of British Columbia)
Education
Dr. Keiko K. Samimy

Mamie Mariama Kutame, Chicago, IL
B.S.Soc.Work, M.S.W.
(Howard University)
Social Work
Dr. Virginia E. Richardson

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Dr. Hesham M. El-Gamal

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M.S.
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Dr. Lei Bao

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B.A. (Nanjing University)
M.A. (Peking University)
History of Art
Dr. John C. Huntington

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B.S., M.S. (Wuhan University)
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Dr. Philip Schniter

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Dr. Joshua A. Bomser

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Licenciatura (Faculdade de Economia da Universidade do Porto)
Master's (Universidade do Minho)
Business Administration
Dr. G. Andrew Karolyi
Dr. Anil K. Makhija

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Dr. Robert L. Kaufman
Dr. Kazimierz M. Slomczynski

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Dr. Anil K. Makhija

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Bachiller, Licenciado (Universidad de Costa Rica, San José)
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Commencement Convocation, August 26, 2007

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Dr. Seymour Kleinman
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Dr. Patricia A. Lather

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Commencement Convocation, August 26, 2007

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Economics
Dr. Patricia B. Reagan

Mamta Hari Om Singh,
Gurgaon, India
B.S. (Honors), M.S. (University
of Delhi)
Environmental Science
Dr. Parwinder S. Grewal

Jessica Leigh Sparks,
Punxsutawney, PA
B.S. (University of Notre
Dame)
M.S.
Biomedical Engineering
Dr. Alan S. Litsky

Arun Sridhar, Chennai, India
B.S. (Birla Institute of
Technology and Science)
M.S.
Biophysics
Dr. Cynthia Ann Carnes

Commencement Convocation, August 26, 2007

Yogesh Kumar Srivastava, Lucknow, India
M.S. (Indian Institute of Technology, Kanpur)
Physics
Dr. Samir D. Mathur

Jian Sun, Jiangsu, P.R.C.
B.Engr., M.S. (Tsinghua University)
Computer Science and Engineering
Dr. Tamal Dey

Makoto Suzuki, Shiznoka, Japan
B.A., M.A. (Kyoto University)
Philosophy
Dr. Edward J. D'Arms

Griff Mathew Tester, Doylestown
B.A. (University of Akron)
M.A.
Sociology
Dr. Vincent John Roscigno

Tiffany Lynn Thomson, Boardman
B.Mus. (Cedarville College)
M.A.
Communication
Dr. William P. Eveland

Guilian Tian, Zalantun, P.R.C.
B.S., M.S. (Dalian University of Technology)
M.S.
Ohio State Biochemistry Program
Dr. Chien-Liang Glenn Lin

Daoqin Tong, Yangzhong, P.R.C.
B.Engr. (Shanghai University of Science and Technology)
M.S., M.Appl.Stat.
Geography
Dr. Alan Todd Murray

Daniel B. Tope, Salina, KS
B.A. (University of Kansas, Lawrence)
M.S. (Texas A & M University)
Sociology
Dr. David Jacobs

Tamara Laura Townsend, Solon
B.A. (Wheaton College)
M.A.
Spanish and Portuguese
Dr. Stephen J. Summerhill

Stoney Alexander Trent, Yukon, OK
B.S. (University of Notre Dame)
M.S.
Industrial and Systems Engineering
Dr. David D. Woods

Jui-min Tsai, Taipei, Taiwan, R.O.C.
B.A. (Tamkang University)
M.A.
Education
Dr. Keiko K. Samimy

Gail L. Ukockis, Columbus
B.A., M.A. (Colorado State University)
M.S.W.
Social Work
Dr. Shantha Balaswamy

Jason Eugene VanHorn, Columbus
B.A. (Indiana University Bloomington)
M.S. (Texas A & M University)
Geography
Dr. Mei-Po Kwan

Pooja Varshneya, Alfred, NY
B.S. (Cornell University)
Chemistry
Dr. David J. Hart

Luis Gilberto Velazquez-Vargas, Columbus
B.S. (Universidad Autónoma de San Luis Potosí, Mexico)
Chemical Engineering
Dr. Liang-Shih Fan

Martha Leslie Wade, Chamblee, GA
B.A. (Honors) (Emory University)
M.A.
Psychology
Dr. Marilyn B. Brewer

Dustin Alan Walcher, Columbus
B.A. (University of California - Los Angeles)
M.A.
History
Dr. Peter L. Hahn

Dawn Simmons Walts, Long Beach, CA
B.A. (Mercyhurst College)
M.A. (San Francisco State University)
English
Dr. Lisa Kiser

Xun Wang, San Ramon, CA
B.Engr., Master's (East China Normal University)
M.S.
Computer Science and Engineering
Dr. Dong Xuan

Courtney Anne Weikle-Mills, Cross Lanes, WV
B.A. (Indiana University Bloomington)
M.A.
English
Dr. Jared B. Gardner III

Jennifer Alice Wilcox, Canton
B.A., M.A.
Psychology
Dr. Nancy E. Betz

Jiejun Wu, Beijing, P.R.C.
B.Med. (Hebei Medical University)
M.S. (Capital Medical University)
Molecular Genetics
Dr. Tim Hui-Ming Huang
Dr. Christoph Plass

Xu Xing, Shengxian, P.R.C.
B.S. (Peking University)
M.Appl.Stat.
Ohio State Biochemistry Program
Dr. Charles E. Bell

Hua Xu, Suzhou, P.R.C.
B.S., M.S. (Nanjing University)
Chemistry
Dr. Michael Alan Freitas

Rong Xu, Hengyang, P.R.C.
B.Engr., Master's (Zhejiang University)
Electrical and Computer Engineering
Dr. Ümit Özgüner

Yudan Yi, Zhongshan, P.R.C.
B.Engr. (Wuhan Technical University of Surveying and Mapping)
M.S. (Tongji University)
M.S.
Geodetic Science and Surveying
Dr. Dorota Brzezinska

Jaiyul Yoo, Seoul, South Korea
B.S. (Seoul National University)
Astronomy
Dr. David H. Weinberg

SeungRan Yoo, Columbus
B.S.Agr. (Korea University,
Seoul)
M.S.
Food Science and Nutrition
Dr. David B. Min
Dr. Melvin A. Pascall

Wi Sung Yoo, New York, NY
B.S. (Dong-a University)
M.S. (Texas A & M University)
Civil Engineering
Dr. Fabian C. Hadipriono

Bin Yu, Columbus
B.A., B.S. (Wuhan University)
M.A.
Economics
Dr. Lung-Fei Lee

Matthew Maurice Yung,
Glenrock, WY
B.S. (University of Notre
Dame)
Chemical Engineering
Dr. Umit S. Ozkan

Ying Zhang, Columbus
B.Med. (Shandong University)
Master's (Peking University
Health Science Campus)
Neuroscience
Dr. Wolfgang Sadee

Zhen Zhang, Columbus
B.Engr. (Shanghai Jiao Tong
University)
Master's (Tsinghua University)
M.S.Mech.Eng. (Vanderbilt
University)
*Electrical and Computer
Engineering*
Dr. Andrea Serrani

Tianshu Zhu, Shaanxi, P.R.C.
Bachelor's, Master's
(Northwest University, Xian)
M.A.
History of Art
Dr. John C. Huntington

Doctor of Audiology

Clint Daniel Keifer, Homer,
MI
B.A. (Western Michigan
University)
Speech and Hearing Science

Doctor of Physical Therapy

Hunny Ronee Adams, New
Albany
B.A. (University of Arizona)
Allied Medical Professions

Julie Elizabeth Alecusan,
Canton
B.S.Ed.
Allied Medical Professions

Amber Danielle Biniker,
Perrysburg
B.A. (Siena Heights College)
Allied Medical Professions

Matthew Thomas Ebner,
Medina
B.S.Agr.
Allied Medical Professions

Laura Susan Hall,
Beavercreek
B.S.
Allied Medical Professions

Elaine Kathleen Johnston,
Mount Vernon
B.S. (Ohio University)
Allied Medical Professions

Tressa A. Judge, Highlands
Ranch, CO
B.S. (Xavier University)
Allied Medical Professions

Stephanie Virginia Likavec,
Orwell
B.S.Ed.
Allied Medical Professions

Erin Marie Mahan, Bedford
Heights
B.A. (Miami University, Oxford
Campus)
Allied Medical Professions

Angela Marie McClain,
Muskegon, MI
B.S.
Allied Medical Professions

Martin Louis Minrovic, Akron
B.S.Ed.
Allied Medical Professions

Lindsey Ann Musser,
Miamisburg
B.S.
Allied Medical Professions

Cortney Ann Myer, Akron
B.S.
Allied Medical Professions

Andrew Ryan Naylor,
Chagrin Falls
B.S. (Miami University, Oxford
Campus)
Allied Medical Professions

Meghna H. Patel, Columbus
B.S.Al.Hth.Prof.
Allied Medical Professions

Crystal Lyn Seamon, Parma
B.S.Al.Hth.Prof.
Allied Medical Professions

Erin L. Slates, Millersburg
B.S.Ed.
Allied Medical Professions

Timothy V. Varughese,
Mount Vernon
B.S. (Mount Vernon Nazarene
University)
Allied Medical Professions

Master of Accounting

George Arthur Address III,
Mansfield
B.A. (Wittenberg University)
*Accounting and Management
Information Systems*

Lin Cheng, Toronto, ON,
Canada
Bachelor's (York University)
*Accounting and Management
Information Systems*

Marc Llewellyn Dreyer, Port
Elizabeth, South Africa
B.S.Bus.Adm.
*Accounting and Management
Information Systems*

Hyunchul Kim, Seoul, South
Korea
B.S.Bus.Adm.
*Accounting and Management
Information Systems*

Jaime Lynn Nale, Zanesville
B.S. (West Virginia Wesleyan
College)
*Accounting and Management
Information Systems*

Master of Applied Statistics

Sheenu Cherian, Columbus
B.Engr. (University of Kerala,
India)
Statistics

Commencement Convocation, August 26, 2007

Yuwen Dai, Columbus, IN
B.S. (University of Science
and Technology of China)
M.S.
Statistics

Joon Ku Im, Seoul, South
Korea
B.S. (Seoul National
University)
M.S.
Statistics

Chan Kook Kim, Masan,
South Korea
B.S., M.C.P. (Seoul National
University)
Statistics

Na Li, Nanchang, P.R.C.
B.S. (Zhongshan University)
Master's (Chinese Academy of
Sciences)
Statistics

Honglu Liu, Qingyuan, P.R.C.
B.S., M.S. (Nanjing University)
Statistics

Sha Liu, Chongqing, P.R.C.
B.S., Master's (University of
Science and Technology of
China)
Statistics

Sung-Hoon Park, Seoul,
South Korea
B.S., M.S. (Seoul National
University)
M.S.
Statistics

Liyue Tong, Shijiazhuang,
P.R.C.
B.S. (China Pharmaceutical
University)
M.S.
Statistics

Wei Xiong, Columbus
B.S., M.S. (Wuhan University)
M.S.
Statistics

Master of Architecture

Abul Quasem Md. Abdullah,
Dhaka, Bangladesh
B.Arch. (Bangladesh
University of Engineering
and Technology)
Architecture

Scott Thomas Dobbe,
Kearney, NE
B.Arch. (University of
Nebraska at Lincoln)
Architecture

Amy L. Hood, Swanton
B.S.Arch.
Architecture

Ekta Subhash Idnany,
Mumbai, India
Arch.(Prof.), M.A. (University
of Mumbai)
Architecture

Deepa Suriya Prakash,
Chennai, India
B.Arch. (Bharathidasan
University)
Architecture

Master of Arts

Janelle Lori Adams,
Jonestown, PA
B.A. (Davis and Elkins
College)
Education

Stephen Michael Adams,
Palm Harbor, FL
B.S. (Florida State University)
Economics

Kathleen Lehane Albanese,
Marysville
B.A. (Baldwin-Wallace
College)
*Public Policy and
Management*

**Amanda Suzanne
Alexander**, Silver Lake, IN
B.S. (Indiana University
Bloomington)
Arts Policy and Administration

Megan C. Altier, Wooster
B.A. (Wittenberg University)
Education

Jessica Hope Andruss,
Martinsburg, WV
B.A.(Honors) (Kenyon
College)
M.A. (University of California,
Santa Barbara)
*Near Eastern Languages and
Cultures*

Doreen R. Appel, Gahanna
B.A. (Capital University)
Art Education

Jeremy Edward Baker,
Leechburg, PA
B.A. (Westminster College)
Sociology

Andrew E. Barrow, Grove
City
B.S.Design
*Industrial, Interior and Visual
Communication Design*

**Robyn Michelle Barton-
Secret**, Columbus
B.A. (Ohio Dominican
University)
Education

Stacy Lynn Baugh,
Columbus
B.A. (Capital University)
Education

Angela Lynne Beeler, Upper
Sandusky
B.A. (College of Wooster)
Speech and Hearing Science

Amanda Margaret Behn,
Delaware
B.A.
Speech and Hearing Science

Andrea Macioce Bertolo,
Pataskala
B.A., B.Art Ed.
Art Education

Jessica Lynn Beshore,
Harrisburg, PA
B.A. (Franklin and Marshall
College)
Dance

Philip Douglas Birnie,
Worthington
B.S.
Geography

Dana Yvetta Blount, Fort
Worth, TX
B.A. (Tuskegee University)
*African-American and African
Studies*

Dina Marie Boccuzzi, Parma
B.A. (Mount Vernon Nazarene
University)
Education

Dudley Baldwin Bonsal II,
Columbus
B.A. (Tufts University)
Geography

Commencement Convocation, August 26, 2007

Davina Lee Butler, Butler, PA
B.A. (Slippery Rock University
of Pennsylvania)
*African-American and African
Studies*

Erin B. Campbell, Westerville
B.Ed. (Miami University,
Oxford Campus)
Education

Jonathan Bruce Campbell,
Columbus
B.S.Ed. (Miami University,
Oxford Campus)
Education

Rachel Elizabeth Champ,
Warren
B.Mus.Ed. (Kent State
University)
Music

Mark Andrew Chapman,
Athens
B.S.Ed. (Ohio University)
Education

Andrea Nicole Cheney, Lima
B.A. (Miami University, Oxford
Campus)
*Germanic Languages and
Literatures*

Matthew Thomas Chudnow,
Tolland, CT
B.A. (Connecticut College)
*East Asian Languages and
Literatures*

Angela D. Church, Albany,
KY
B.S. (Campbellsville College)
Education

Katherine Elizabeth Clary,
Loveland
B.Art Ed.
Art Education

Catherine Anne Cloran,
Wilmington
B.A., B.S. (University of
Cincinnati)
Education

Lara Meghan Clute,
Plattsburgh, NY
B.A. (Hobart William Smith
Colleges)
*East Asian Languages and
Literatures*

Jason Ronald Coleman,
Rootstown
B.S. (Case Western Reserve
University)
Education

Sheri Irene Cook, Westerville
B.S.Bus.Adm. (Mount Vernon
Nazarene University)
M.B.A. (Franklin University)
Education

Melissa Digges Corcoran,
Chillicothe
B.A.(Honors) (Ohio Wesleyan
University)
Speech and Hearing Science

Hatice Coza, Ankara, Turkey
B.A. (Bogaziçi Üniversitesi)
*Near Eastern Languages and
Cultures*

Timothy Robert Crabtree,
Columbus
B.A. (Capital University)
Education

Janis Rose Cramer, Battle
Creek, MI
B.Art Ed. (Bowling Green
State University)
Art Education

Martha Joy Crook,
Summerdale, AL
B.A. (New College of
California)
Education

Jennifer Lynn D'Angelo,
Worthington
B.A. (Ohio University)
Speech and Hearing Science

Katherine Margaret Darwent,
Indianapolis, IN
A.B. (Washington University)
Psychology

Gwen Ann Davis, Westerville
B.F.A., B.Art Ed.
Art Education

Sarah J. Davis, Columbus
B.A. (Otterbein College)
Speech and Hearing Science

Robert Charles Day II,
Waverly
B.A. (Shawnee State
University)
Education

Roxann Rae Dayton, Wasilla,
AK
B.A. (Saint Cloud State
University)
Art Education

John Christopher Dean,
Carroll
B.A. (Capital University)
Education

Jennifer Lynn Dicker,
Cincinnati
B.S. (Miami University, Oxford
Campus)
Speech and Hearing Science

Andrea R. Downs,
Westerville
B.Art Ed.
Art Education

Kelly Susan Dreibelbis,
Millersburg, PA
B.S.Ed. (Slippery Rock
University of Pennsylvania)
Education

Lee Anne DuMond, Tiffin
B.S.Ed. (Ohio University)
Education

Sarah Lynn Dziak-Swanton,
Marblehead
B.Ed. (University of Toledo)
Education

Amanda Leigh Eakins, Grove
City
B.S.Ed.
Education

Susan Creagh Elder,
Nashville, TN
B.A. (University of the South)
Art Education

Laura Anne Evans, Livonia,
MI
B.A. (Hope College)
Education

Zheng Fang, Changsha,
P.R.C.
B.S. (Fudan University)
Economics

Jack J. Fette, Westerville
B.S.Ed. (Ashland University)
Education

Meredith S. Ford, Urbana
B.A. (Wilmington College)
Education

Michael Aaron Freedman,
Cleveland
B.A.
Linguistics

Eveily Leia Freeman,
Sheboygan, WI
B.S.(Honors), B.A.(Honors)
(Bemidji State University)
Geography

Commencement Convocation, August 26, 2007

Gail Maria Garee,
Worthington
B.A. (Otterbein College)
Education

Mweru Gatimu, Westerville
B.A. (Kenyatta University,
Kenya)
M.A. (University of Central
Oklahoma)
*African-American and African
Studies*

Brian Alan Geniusz, Lewis
Center
B.S.
Education

Laura Leigh Gilbert,
Worthington
B.A. (University of Illinois at
Chicago)
Education

Manisha Goel, New Delhi,
India
B.A. (Honors), M.A. (University
of Delhi)
M.A. (University of British
Columbia)
Economics

Adelia Elizabeth Gregory,
Columbus
B.A.
History of Art

Andreas Grieger,
Kuehlungsborn, Germany
Zwischenprüfung (Freie
Universität, Berlin)
History

Erin Kay Griffin, Youngstown
B.S. (Ohio University)
Speech and Hearing Science

Julie Harris, Beardstown, IL
B.S. (University of Illinois,
Urbana-Champaign)
Education

Kristin Marie Hatcher, Piqua
B.A.
Speech and Hearing Science

Ryan Sterling Heflin, Dayton
B.S.Ed.
Education

Amy O'Handley Heil,
Columbus
B.A.
Speech and Hearing Science

Keonna Aronda Hendrick,
Baltimore, MD
B.A. (Wake Forest University)
Arts Policy and Administration

Laura Jean Hetrick, Lindsey
B.S. (Honors) (Bowling Green
State University)
Art Education

Paul David Hoeffler, Fairview
Park
B.S.
Geography

Carl Roy Hopple, Columbus
B.F.A., B.S.Ed.
Education

Melissa Jo Hronkin, Mass
City, MI
B.F.A. (University of Alaska
Anchorage)
M.F.A. (Minneapolis College of
Art and Design)
Art Education

Ya-Ting Hsu, Taichung,
Taiwan, R.O.C.
B.S. (National Yang-Ming
Medical College)
Education

Junliang Huang, Fuzhou,
P.R.C.
B.A., M.A. (East China Normal
University)
*East Asian Languages and
Literatures*

Eric David Hughes,
Columbus
B.Art Ed.
Art Education

Cynthia Lynn Hummel,
Worthington
B.S.Ed. (Bowling Green State
University)
Education

Jessica McKenzie Hunt,
Cincinnati
B.S. (University of Dayton)
M.Ed. (Xavier University)
Speech and Hearing Science

Eui Su Hwang, Seoul, South
Korea
B.A., M.P.A. (Seoul National
University)
*Public Policy and
Management*

Allison Leigh Hyde, Silver
Creek, GA
B.S.Ed. (University of Georgia)
Speech and Hearing Science

Yuko Imura, Tokyo, Japan
B.A. (University of British
Columbia)
M.A. (University of Toronto)
Economics

Yuhei Inoue, Yamaguchi,
Japan
B.A. (University of Tsukuba)
Education

Mohamed Salad Isse,
Columbus
B.A. (Somali National
University, Mogadishu)
Education

Zheng Jiang, Jimo, P.R.C.
B.S., Master's (Peking
University)
Economics

Calvin Thomas Johns,
Temperance, MI
B.A. (Honors) (Indiana
Wesleyan University)
M.A. (Saint John's College)
Comparative Studies

Melanie Lynn Jones,
Columbus
B.A.
Education

Susan K. Kalbrunner,
Olmsted Falls
B.Art Ed.
Art Education

Yon-Soo Kang, Suwon, South
Korea
B.A. (Hankuk Aviation
University)
Education

Jennifer Lynn Kaperak,
Mentor
B.A.
Speech and Hearing Science

Bradley Cameron Keen,
Harrisburg, PA
B.A. (Shippensburg University
of Pennsylvania)
Sociology

Kristi L. Keller, Columbus
B.A. (Capital University)
Education

John Christopher Kern,
Munster, IN
B.A. (Grinnell College)
*East Asian Languages and
Literatures*

Commencement Convocation, August 26, 2007

- Leah Rose Ketcheson**, Ann Arbor, MI
B.S. (University of Michigan, Ann Arbor)
Education
- Jamie Edward King**, Circleville
B.Ed. (Wright State University)
Education
- Philicia Lillian King**, Columbus
B.A. (Ripon College)
Education
- Cathy Sue Kint**, Circleville
B.S.E.E. (Ohio University)
Education
- Nicole Renee Kinzeler**, Centerville
B.A. (Wittenberg University)
Psychology
- William Michael Kirby**, Grove City
Bachelor's (Ohio University)
Education
- Benjamin Charles Knaebel**, Pittsburgh, PA
B.A. (Duquesne University)
Education
- Julia Rae Koons**, Stow
B.Ed. (University of Akron)
Art Education
- Nehal Naren Kothari**, Mumbai, India
Bachelor's (Topiwala National Medical College)
Speech and Hearing Science
- Ferrial Hussein Lanton**, Cincinnati
B.A. (Kenyon College)
History of Art
- Lara Nicole Ledvina**, Dublin
B.Mus. (Miami University, Oxford Campus)
Music
- Ka-Young Lee**, South Korea
B.Mus. (Ewha Woman's University)
Music
- Chi-Wei Lin**, Kaohsiung, Taiwan, R.O.C.
B.S.Soc.Work (National Taiwan University)
Education
- Abby Lauren Linsted**, Louisville
B.A. (Edinboro University of Pennsylvania)
Speech and Hearing Science
- Stephen David Luft**, Columbus
B.A. (Brigham Young University)
East Asian Languages and Literatures
- Natalie Marie Lussier**, Battle Creek, MI
B.S. (Michigan State University)
Education
- Angela Cartwright Lynskey**, Columbus
B.A. (Mount Vernon Nazarene University)
Education
- Karen Elizabeth MacGregor**, Williamstown, ON, Canada
B.A.(Honors) (Queen's University at Kingston)
Psychology
- Sarah Ann Macris**, Canton
Bachelor's (Baldwin-Wallace College)
Speech and Hearing Science
- Melody Lee Mann**, Palmer, AK
B.S. (Western Montana College - University of Montana)
Art Education
- Laura Marie Martelli**, Delaware
B.Art Ed.
Art Education
- Amy Kathleen Maxwell**, Zanesville
B.S.Ed. (University of Dayton)
Education
- Autumn Rene McCormick**, Lewis Center
B.A., B.A. (University of Cincinnati)
Education
- Jessica Lanette McHenry**, South Webster
B.S., A.B. (Ohio University)
Slavic and East European Languages and Literatures
- Cheryl Ann McLaughlin**, Mount Vernon
B.A. (University of Dayton)
Sociology
- M. Eileen Mehl**, Powell
B.S.Ed. (Bowling Green State University)
Education
- Bryan Arlin Miller**, Winthrop, MN
B.S. (Saint Cloud State University)
Education
- Reylissa Dawn Miranti**, Palatine, IL
B.S. (Florida Institute of Technology)
Psychology
- Kevin Patrick Mitrising**, Ames, IA
B.A.(Honors) (University of Iowa)
Art Education
- Kari Lynn Mohs**, Libertyville, IL
B.A. (Luther College)
Education
- Sarah Letitia Moore**, Medina
B.S. (Ohio University)
Education
- Patricia Barker Neilson**, Columbus
B.Mus.Ed. (University of Idaho)
Education
- Kara Lynn Neimeister**, Hilliard
B.S.Ed.
Education
- Theresa L. Nelson**, Wapakoneta
B.A. (Augsburg College)
Art Education
- Dung Anh Nguyen**, Hanoi, Vietnam
B.A. (Ohio Wesleyan University)
Economics
- Sarah Jeanne Nicholson**, Radnor
B.A. (College of Wooster)
Speech and Hearing Science
- Courtney Agnes Obee**, Akron
B.A.(Honors) (John Carroll University)
History of Art

Commencement Convocation, August 26, 2007

Jennifer Mosier Oddi,
Columbus
B.S.Biology (Xavier University)
Education

Joseph Andrew Orser,
Columbus
B.A. (University of Virginia)
M.Ed. (University of Florida)
History

Marie Miquela Osborn,
Tucson, AZ
B.A. (University of Arizona)
Psychology

Katherine Shawn Paschal,
Ponca City, OK
B.A. (California State
University - Fullerton)
Arts Policy and Administration

Emily Jean Passias, Dublin
B.A.
Sociology

Cori Lynn Pohlman,
Perrysburg
B.S. (Ohio University)
Education

Aaron William Popp, Cedar
Falls, IA
B.A. (University of Northern
Iowa)
Economics

Jeffrey Lawrence Poulton,
Columbus
B.S.Ed. (Ohio University)
Education

Melody Anne Presley,
Cookeville, TN
B.A. (Tennessee
Technological University)
Art Education

Anne MacRae Price, St.
Augustine, FL
B.A.(Honors) (Florida State
University)
Sociology

**Amanda Katherine
Rederstorff**, Delaware
B.Mus.Ed. (Otterbein College)
Music

Steven Reeves, Orange, NJ
B.Mus. (Central State
University)
Music

Adrian Karlof Reynolds,
Gainesville, FL
B.A. (Florida International
University)
Education

Christopher Patrick Riley,
Aiken, SC
B.A., B.A.
Geography

Rhonda Evelyn Robb,
Columbus
B.A., B.A.
Women's Studies

Staci Gerjunna Rouse,
Columbus
B.S.Ed., M.Ed.
Education

Alisha Marie Sadeski, Canal
Winchester
B.A.
Education

Andreas Michael Schick,
Vestal, NY
B.S. (State University of New
York at Binghamton)
Economics

Kristen Lea Schmitt,
Columbus
B.A. (Capital University)
Education

Meghan Leah Schultz, Dublin
B.A. (University of Akron)
Education

Jennifer Marie Schwab,
Ironton
B.S.Ed., B.A. (Ohio Dominican
University)
Education

Samantha Eve Sefton,
Beverly Hills, MI
B.A.(Honors) (University of
Michigan, Ann Arbor)
Speech and Hearing Science

Lindsay Renee Sessor,
Delaware
B.A. (Capital University)
Education

Maria Ann Shorten,
Cincinnati
B.Art Ed.
Art Education

David Spencer Smith,
Columbus
B.A.
Education

Molton Smith III, Raleigh, NC
B.A. (North Carolina Central
University)
Art Education

Patsy Ann Snyder, Lancaster
B.S.Ed. (Ohio University)
Education

Brian Scott Sprang, Dundee
B.A. (Otterbein College)
*Journalism and
Communication*

Andrea Wayman Steele,
Nashville, TN
B.A. (David Lipscomb
University)
Art Education

Katherine Lynn Stenner,
Mars, PA
B.A. (Grove City College)
Education

Douglas Nathaniel Stewart,
Elmira, NY
B.A.(Honors) (State University
of New York at Geneseo)
History

Yasushi Sugayama, Tokyo,
Japan
Bachelor's (Hitotsubashi
University)
Economics

Maureen Elizabeth Sullivan,
Canton
B.Ed. (Ohio University)
Education

Eric Joseph Sztul, Mayfield
Heights
B.S.Ed. (Bowling Green State
University)
Education

Shuhei Takahashi, Chiba,
Japan
B.A. (Kyoto University)
M.A. (University of Tokyo)
Economics

Tamon Takamura, Dublin
Bachelor's, Master's
(Hitotsubashi University)
M.Philosophy (University of
Oxford)
Economics

Kerria Measkhan Tan,
Chatsworth, CA
B.A. (University of California,
San Diego)
Economics

Commencement Convocation, August 26, 2007

Annie Rose Thielen, Grove
City
B.S.Ed. (Ohio University)
Education

Janelle Marie Thompson,
Delaware
B.A. (Ohio Wesleyan
University)
Education

Calvert Hunter Tooley,
Sherman, TX
B.A. (Rhodes College)
History

Greta Rachel Valenti,
Columbus
B.A.(Honors) (Georgetown
University)
Psychology

Benjamin Calvert Wagner,
Columbiana
B.A. (Denison University)
Psychology

Martha Cathryn Walker,
Gallipolis
B.A.
Speech and Hearing Science

Zheng Wang, Columbus
B.Engr. (Beijing Technology
and Business University)
M.A. (Jinan University)
Education

Janet A. Wantage, Galloway
B.S. (Reinhardt College)
Education

Holly Christine Weiss,
McArthur
B.A.
Speech and Hearing Science

Lara M. White, Glassboro, NJ
B.S. (University of Maryland)
Education

Vincent DeWayne Willis,
Jacksonville, AR
B.A. (Morehouse College)
*African-American and African
Studies*

Jennifer A. Wittich, Powell
B.S. (University of Dayton)
Education

Jia Yang, Kunming, P.R.C.
B.A. (Peking University)
M.A. (Tsinghua University)
*East Asian Languages and
Literatures*

Xuefeng Yang, Gainesville,
FL
Bachelor's, M.A. (Zhongshan
University)
Sociology

Michael Robert Zampini,
Poland
B.A.
Education

Fang Zhang, Shenzhen,
P.R.C.
B.A. (Zhejiang University)
Economics

Yuanjie Zhang, Westerville
Bachelor's (Sichuan
University)
Economics

Haihui Zhu, Hefei, P.R.C.
B.A. (University of Science
and Technology, Hefei)
M.Appl.Stat.
Education

**Master of Business
Administration**

Catalin Anghelina, Columbus
M.S. (Institutul Politehnic din
Bucuresti)
Diploma (Universitatea din
Bucuresti)
M.A., Ph.D.
Business Administration

**Megan Elizabeth
Cavanaugh**, Granville
A.B., Bachelor's (Washington
University)
M.Arch.
Business Administration

Ho Yin Chan, Hong Kong,
P.R.C.
B.S.Bus.Adm.
Business Administration

James Nathan Dunbar,
Pittsburgh, PA
B.A. (Cedarville College)
Business Administration

Amy Elliott, Roswell, GA
B.A. (Virginia Polytechnic
Institute and State
University)
M.A. (Michigan State
University)
Business Administration

Jayne Anne Knoop, Hilliard
B.S. (West Virginia University)
Business Administration

Ann-Marie Lance, Wadsworth
B.S. (Bowling Green State
University)
Business Administration

Shengde Liu, Jiangxi, P.R.C.
B.A. (Guangzhou Institute of
Foreign Languages)
M.A., M.A. (Ohio University)
Business Administration

Xujun Lu, Dayton
B.A. (Peking University)
M.S.
Business Administration

Lupe Ines Mejia, Columbus
Bachelor's (Universidad
Nacional Mayor de San
Marcos)
Business Administration

Hana A. Naas-Dregia,
Westerville
B.A. (Webster University)
Business Administration

Daryl E. Neville, Westerville
B.S.Bus.Adm.
Business Administration

Emily Agyeiwa Okyere,
Accra
B.S. (University of Ghana,
Legon)
Business Administration

Twyla Tionsgon Pohar, New
York, NY
B.A. (Rutgers University New
Brunswick)
M.S. (New Jersey Institute of
Technology)
Business Administration

Rica Purnamawati Rahardjo,
Jakarta, Indonesia
B.S.Bus.Adm.
Business Administration

Marc D. Reitter, Dublin
B.S. (Arizona State University)
Business Administration

Emily Elizabeth Rhodes,
Columbus
B.A. (Indiana University
Bloomington)
Business Administration

Christopher Lynn Roscoe,
Columbus
B.S. (Ohio Northern
University)
Business Administration

Commencement Convocation, August 26, 2007

Sarah Jean Schoonover,
Findlay
B.S. (Ohio Northern
University)
Business Administration

Rebecca Adkins Sommer,
Blacklick
B.S.Bus.Adm.
Business Administration

Craig Jason Stein, Montréal,
QC, Canada
B.F.A. (California Institute of
the Arts)
Business Administration

Casey M. Weinstein,
Albuquerque, NM
B.S. (United States Air Force
Academy)
Business Administration

Gregory Paul Willis,
Westerville
B.S.Bus.Adm.
Business Administration

Yaqiu Zhao, Dublin
B.S., M.S. (Nankai University,
Tianjin)
Ph.D. (North Dakota State
University)
Business Administration

Master of City and Regional Planning

Radhika Mathur, Gurgaon,
India
B.Arch. (Punjab University)
City and Regional Planning

Alton J. Willis, New Orleans,
LA
B.A. (Southern University at
New Orleans)
City and Regional Planning

Myung-Je Woo, Seoul, South
Korea
B.Eng., Master's (University
of Seoul)
City and Regional Planning

Master of Education

Lauren Elizabeth Atkison,
Purcellville, VA
B.S.H.E.
Education

Bethany Kathleen Ault,
Columbus
B.S.
Education

Brian Robert Baertsche,
Worthington
B.A.
Education

Kyleen M. Baker,
Pickerington
B.B.A. (Ohio University)
Education

Sarah Renee Baker, Marion
B.S.Ed.
Education

Jody Kathleen Balcom,
Mount Vernon
B.S.Ed.
Education

Maggie Lyn Barber, Louisville
B.S.H.E.
Education

Jessica Lynn Battaglia,
Groveport
B.S.H.E.
Education

Mary Jean Baughman,
Napoleon
B.S.H.E.
Education

Kimberly Rose Bellman,
Ottawa
B.S.Ed.
Education

Diana Lynn Birkemeier,
Kalida
B.S.Ed.
Education

Brooke Renea Bishop,
Westerville
B.A.
Education

Casey Bryan Black, Toledo
B.S.H.E.
Education

April Jean Blaney, Circleville
B.S.H.E.
Education

Miranda Kay Blanton,
Pleasant Plain
B.S.H.E.
Education

Lindsay Anne Bowman,
Worthington
B.S. (University of Tennessee
at Knoxville)
Education

Kelley Nichole Breece,
Gomer
B.S.Ed.
Education

Andy Jonathan Breese,
Venedocia
B.S.Ed.
Education

Elizabeth Ann Brozovich,
Farmington Hills, MI
B.S.H.E.
Education

Ryan Michael Buechner,
Columbus
B.S.H.E.
Education

April Marie Buss, Kalida
B.S.Ed.
Education

Keonna Renee Byrd,
Cincinnati
B.S.H.E.
Education

Jennifer Lee Caro, Hilliard
B.A.
Education

Stacy Nicole Carpenter,
Columbus Grove
B.S.H.E.
Education

Cheryl D. Carson,
Pickerington
B.A. (Anderson University)
Education

Adam Scott Clindaniel,
Centerburg
B.S.
Education

Jacqueline Aquena Cohen,
Tucson, AZ
B.A.
Education

Lisa Ann Colahan, Galloway
B.A.
Education

Jill Renee Coleman, Van
Wert
B.S.H.E.
Education

Christopher R. Collins,
Marion
B.S.Ed.
Education

Commencement Convocation, August 26, 2007

Ashley Nicole Copley,
Brookville
B.S.H.E.
Education

Amalee Coudsi, Westlake
B.S.H.E.
Education

Rachel Faye Dawson,
Uniontown
B.S.H.E.
Education

Lisa Marie DeJacimo,
Uniontown
B.S.
Education

Maria Elaina DeRosa, Solon
B.S.H.E.
Education

Peter John DeWitt, Jr.,
Columbus
B.S.
Education

Mark David Dumouchelle,
Dublin
B.A. (Michigan State
University)
Education

Jenna Reed Ehmann, Copley
B.S.H.E.
Education

Michelle Lynn Ellerbrock,
Glandorf
B.S.Ed.
Education

Ashley Lynne Ensign,
Defiance
B.S.H.E.
Education

Azzadeh Mary Esmaili,
Cincinnati
B.A.
Education

Reanna Marie Evans, Dublin
B.S.H.E.
Education

Dana M. Ferrara, Copley
B.S.Journalism (Ohio
University)
Education

Michael Matthew Fillutz,
Westerville
B.S.
Education

Cynthia Marie Fisher,
Ashville
B.S.H.E.
Education

Brian Matthew Gant, Newark
B.S.Ed.
Education

Julia Annette Geary, Delphos
B.S.Ed.
Education

Gabrielle Lenn Gethers,
Fairfield
B.S.H.E.
Education

Heather Marie Ghiloni,
Newark
B.S.Ed.
Education

John Michael Glauner, Jr.,
Belle Center
B.A.
Education

Heather Marie Golde, Tiro
B.S.
Education

Siobhan Rose Grant, Iowa
City, IA
B.S.H.E.
Education

Brian James Griffin,
Pickerington
B.A.
Education

Matthew Ryan Grote, Kalida
B.S.Ed.
Education

Erin Marie Harris, Granville
B.S.Ed.
Education

Katherine Lee Hayes, Dublin
B.S.H.E.
Education

Ingrid Anne Hedlund,
Beavercreek
B.A.
Education

Charles Anthony Heini,
Sylvania
B.A., B.S.Bus.Adm.
Education

Katie L. Hendrix, Cincinnati
B.S.H.E.
Education

Laura Marie Hersland, Dublin
B.S.H.E.
Education

Philip David Hesseling, Elida
B.S.Ed.
Education

Adam Lee Hiebel, Granville
B.S.Ed.
Education

Bridget Ann Hilinski,
Kettering
B.S.H.E.
Education

Bethany Meghan Hoffman,
Huber Heights
B.A.
Education

Mary Michelle Holbrook,
Mount Victory
B.S.Ed.
Education

Denise M. Honigford,
Delphos
B.S.Ed.
Education

Jeanting Hsu, Cleveland
B.S.H.E.
Education

Daniel Anderson Hunt III,
Milford
B.S.
Education

Gina Marie Inkrott, Miller City
B.S.Ed.
Education

Angela Marie Jackson, Lima
B.S.Ed.
Education

Nicole Anne Jenkins,
Oakwood
B.S.H.E.
Education

**Jessica Lorraine Jones-
Ross**, London, KY
B.A.
Education

Julie Ann Juntunen,
Brookville
B.S.H.E.
Education

Emily Blythe Kaufman, Lima
B.S.Ed.
Education

Commencement Convocation, August 26, 2007

Emily Suzanne Kerr, Lima
B.S.Ed.
Education

Abigail Anna King, Tiffin
B.S. (Wittenberg University)
Education

Lesley Marie Kirkbride,
Worthington
B.S.H.E.
Education

Ashlee Irene Knable, New
Philadelphia
B.S.H.E.
Education

Craig Lewis Knouff, Houston
B.S.Ed.
Education

Sara Michelle Kobella,
Macedonia
B.S.H.E.
Education

Mitchel Alan Koester,
Ottoville
B.S. (University of Toledo)
Education

Shannon Rene Koob,
Westerville
B.A.
Education

Brieanne Nicole Kraft,
Norton
B.S.H.E.
Education

Lisa Ann Kreitzer, Lima
B.S.Ed.
Education

Meredith Calli Kress,
Richmond Heights
B.S.H.E.
Education

Nathan William Krul,
Kettering
B.S.
Education

Amy M. Langhals, Cloverdale
B.S.Ed.
Education

Christy Elaine Laparo,
Blacklick
B.S.H.E.
Education

Alison Kay Lawrence,
Shawnee
B.S.Ed.
Education

Tamara B. Lee, Columbus
B.S.
Education

Matthew Brandon Lieber,
Baltimore
B.S.H.E.
Education

Brianne Nicole Linkinhoker,
Bellefontaine
B.S.Ed.
Education

Angela Marie Lombardi,
Upper Arlington
B.A.
Education

Jessica M. Maginnity, Lima
B.S.Ed.
Education

Amanda J. Magora,
Centerville
B.S.Journalism (Ohio
University)
Education

Joan Marie Majcher, Carroll
B.S.Ed.
Education

Jessica Marie Mann,
Springfield
B.S.H.E.
Education

Mandy Mae Manner, Marion
B.S.H.E.
Education

Kristen Marie Mantel, Akron
B.S.H.E.
Education

Nicole Ann Manusakis,
Warren
B.A.(Honors) (Kent State
University)
Education

John R. Marette, Cuyahoga
Falls
B.S.H.E.
Education

Mindy Marie Markward,
Ottoville
B.S.Ed.
Education

Erica Kellene Marshall, Lima
B.S.Ed.
Education

Jeffrey Warren Massey,
Columbus
B.S. (Miami University, Oxford
Campus)
Education

Irene Barbara Mayher, Bay
Village
B.S. (Pennsylvania State
University)
B.S.H.E.
Education

Erin Marie Mays, Lima
B.S.Ed.
Education

Amanda Christine McCans,
Akron
B.S.
Education

Chelsea Nicole McClellan,
Columbus
B.S.H.E.
Education

Kara Jeannine McElvenny,
Ravenna
B.A.
Education

Ann Kathleen McElwee,
Cincinnati
B.A.
Education

Anna Robin McGee,
Madison, AL
B.A. (Kenyon College)
Education

Angela Marie Medford, Van
Wert
B.S.Ed.
Education

Andrew Wayne Miller, Leslie,
MI
B.S.Ed.
Education

Marissa Sue Miller, Massillon
B.S.H.E.
Education

Tamara Lynette Mooney,
Delphos
B.S.Ed.
Education

Commencement Convocation, August 26, 2007

Robyn Elizabeth Mroz,
Bergen, NY
B.S.H.E.
Education

Amanda Elaine Mulbay-Harries, New Albany
B.S.Ed.
Education

Zachary Charles Mylander,
Westerville
B.S.H.E.
Education

Dianna L. Oney, Marion
B.S.Ed.
Education

Anne Marie Orr, Mount
Vernon
B.A. (Franklin University)
Education

Kelsy Nicole Parsons,
Columbus
B.S.H.E.
Education

Rachel Ann Peters, Delphos
B.S.Ed.
Education

Amy Elizabeth Phillips,
Cincinnati
B.S.H.E.
Education

Bonnie Jo Poeppelman,
Sidney
B.S.Ed.
Education

Julie Lynn Preston,
Columbus
O.D., M.S., Ph.D.
Education

Jennilee Katherine Price,
Hilliard
B.A.
Education

Matthew Proper, Danville
B.S. (Otterbein College)
Education

Kelsey Ann Purtee, West
Chester
B.S.H.E.
Education

Andrea Marie Randolph,
Amelia
B.S.H.E.
Education

Janice Marie Rensch, Mount
Gilead
B.S.H.E.
Education

Jennifer C. Repass,
Cincinnati
B.S.H.E.
Education

Michael Paul Ricchetti,
Rocky River
B.S.
Education

Angela R. Richard,
Reynoldsburg
B.S.H.E.
Education

Matthew William Richards,
Avon Lake
B.A.
Education

Marianne Riofrio, Columbus
B.S. (Iowa State University)
M.S.
Education

Lindsay Ann Rizzo, Toledo
B.S.H.E.
Education

Adam James Rohrbaugh,
Wapakoneta
B.S.Ed.
Education

Amy Elizabeth Rose,
Cincinnati
B.A. (Bowling Green State
University)
Education

Michael John Ross, Hamilton
B.S.
Education

Linda Marie Rossoll,
Chardon
B.S.
Education

Christine Ann Santilli,
Pickerington
B.S.H.E.
Education

**Stephanie Kathleen
Sarnacki,** Strongsville
B.S.H.E.
Education

Christina Marie Schaefer,
Lima
B.S.Ed.
Education

Matthew B. Schmidt,
Columbus
B.S.Ch.E.
Education

Carolyn Marie Schmitt,
Pickerington
B.S.H.E.
Education

Beth Ann Schnipke, Ottoville
B.S.Ed.
Education

Jennifer Lynn Schroeder,
Columbus Grove
B.S.H.E.
Education

**Amy Jo Von Sossan
Schumaker,** Fort Jennings
B.S.Ed.
Education

Erica Lynn Senney,
Centerville
B.S.Bus.Adm.
Education

Natalie Lynn Shaheen,
Columbus
B.Ed. (Ohio University)
Education

Erin Elizabeth Shifley, Dublin
B.A.
Education

Beth Anne Shirk, Marion
B.S.Ed.
Education

Sarah A. Sika, Strongsville
B.S.H.E.
Education

Joni Lynn Siler, Bellefontaine
B.S.Ed.
Education

Julia Louise Smith,
Springboro
B.S.H.E.
Education

Megan Kathleen Smith,
Akron
B.S.H.E.
Education

Jessica Ann Snyder, North
Olmsted
B.S.
Education

Commencement Convocation, August 26, 2007

Kimberly Diane Snyder,
Lebanon
B.S.H.E.
Education

Kathryn Christine Sopira,
Bexley
B.S.Ed.
Education

Cameron Matt Staley, Lima
B.A. (Bluffton College)
Education

Jennifer Ann Steiner, Bellaire
B.S.H.E.
Education

Hillary Jordan Stewart,
Centerville
B.S.
Education

Erin M. Stokes, Delphos
B.S.Ed.
Education

Matthew Frank Suever,
Delphos
B.S.Ed.
Education

Tina Roseann Sulzmann,
Elida
B.S.Ed.
Education

Lori E. Sweeney, Hilliard
B.S., M.S., M.A. (Ohio
University)
Education

Sara Elizabeth Thomas,
Worthington
B.S.H.E.
Education

Amanda Brooke Thompson,
Johnstown
B.A.
Education

Cody Ross Thompson,
Bellefontaine
B.S.
Education

Alice Mae Tichich, Columbus
B.A.
Education

Anjilla Crowe Villa, Newark
B.A.
Education

Kacie Goodman Volsky,
Beachwood
B.S.H.E.
Education

Taylor Raye Waldo, Ironton
B.S.H.E.
Education

Jennifer Joyce Weaver,
Jackson Center
B.S.Ed.
Education

Benjamin David Whitehead,
Granville
B.S. (Northern Arizona
University)
Education

Bonnie Lou Wicker, Lima
B.S.Ed.
Education

Sonya Lynn Wilson, Lima
B.S.Ed.
Education

Emily Elizabeth Wireman,
Marion
B.S.Ed.
Education

Marla Faye Yoder, West
Salem
B.S.H.E.
Education

Joy Marie Zartman, Hudson
B.S.H.E.
Education

Master of Fine Arts

Sarah Mae Andres,
Pittsburgh, PA
B.F.A. (Temple University)
Art

Jamie Ann Boyle, Pittsburgh,
PA
B.A. (University of Pittsburgh)
Art

Aaron Clark Boze, Monticello,
IL
B.F.A. (University of Illinois,
Urbana-Champaign)
Art

LaTreice Branson,
Philadelphia, PA
B.A. (Cheyney University of
Pennsylvania)
Art

Nicole Lynn Brugnoli, North
Huntington, PA
B.F.A. (Seton Hill College)
M.F.A. (Edinboro University of
Pennsylvania)
Art

Naomi Cleary, Philadelphia,
PA
B.F.A. (Pennsylvania
Academy of the Fine Arts)
Art

Robert Scott Darlington,
Charlotte, NC
B.F.A. (Tennessee
Technological University)
Art

Sean David Flanigan,
Baltimore, MD
B.A. (Loyola College)
English

Charles Grant Fletcher, Jr.,
Dyersburg, TN
B.S. (Middle Tennessee State
University)
Art

Jeffrey A. Fouch, Zanesville
B.S. (Otterbein College)
Dance

Erin Leigh Hewgley,
Nashville, TN
B.A. (Pitzer College)
Art

Long Jiao, Shanghai, P.R.C.
B.Engr., M.Arch. (Tongji
University)
*Industrial, Interior and Visual
Communication Design*

You Jin Lee, Seoul, South
Korea
B.F.A. (Hong-ik University)
Art

Sandra Cristina Mendes,
Salvador, Brazil
B.A. (Bennington College)
Dance

Bradley Neal Olson, Regina,
SK, Canada
B.F.A. (University of Regina)
B.F.A. (NSCAD University)
Art

Charles Rhys Roberts,
Burke, VA
B.F.A. (Virginia
Commonwealth University)
Art

Commencement Convocation, August 26, 2007

Lauren Patricia Scanlon,
Memphis, TN
B.A. (University of Memphis)
Art

Katie Ann Shannon,
Louisville, KY
B.F.A. (University of Kentucky)
Art

Kisha Lynn Swift, Muncie, IN
B.F.A. (Indiana University -
Purdue University at
Indianapolis)
Art

Richard Robert Teynor,
Pickerington
B.S.Ind.Des.
*Industrial, Interior and Visual
Communication Design*

**Master of Health
Administration**

Brock David Andreatta, New
Philadelphia
B.S. (University of Dayton)
M.D.
*Health Services Management
and Policy*

**Master of Labor and
Human Resources**

Airody Vidhya Bhat,
Hyderabad, India
B.S.C., Postgrad.Dipl.
(Osmania University,
Hyderabad)
Labor and Human Resources

I-Jui Hu, Worthington
B.A. (Chinese Culture
University)
Labor and Human Resources

Ebony Annitta McKnight,
Columbus
B.S.Bus.Adm.
Labor and Human Resources

Sonali Ajitrao Patil, Mumbai,
India
B.S. (University of Mumbai)
Master's (Welingkar Institute
of Management)
Labor and Human Resources

**Master of Landscape
Architecture**

Jacob R. Boswell,
Monroeville, PA
B.A. (University of Pittsburgh)
M.C.R.P.
Landscape Architecture

Master of Music

Samuel Mischa Falcone,
Stafford, VA
B.Mus.
Music

Ka-Young Lee, South Korea
B.Mus. (Ewha Woman's
University)
Music

Fara Yasmeen Shikoh,
Frankfort, KY
B.Mus. (Kentucky State
University)
Music

**Master of Public
Administration**

**Matthew Thomas
Fitzsimmons**, Springfield
B.A. (University of Dayton)
*Public Policy and
Management*

Melissa Ann Harto, Salisbury,
MD
B.A.
*Public Policy and
Management*

Master of Public Health

Susan Kay Brewer,
Columbus
B.S.Nurs. (Kent State
University)
Public Health

Brian Charles Hiestand,
Columbus
B.S., M.D.
Public Health

Kelly Marvin Jeppesen,
Mantua, UT
Public Health

Shivani Kumari Jindal,
Columbus
B.S. (Youngstown State
University)
Public Health

Elizabeth A. Knouse, Dayton
B.S. (West Virginia University)
Public Health

Vamsi Koduri, Columbus
B.A. (Case Western Reserve
University)
Public Health

Marsha Rose Konyak, South
Lebanon
B.S. (Cumberland College)
B.S.Nurs. (Miami University,
Oxford Campus)
Public Health

Danette Verona Paynter,
Brazil Village, Trinidad and
Tobago
B.S.Biology (South Carolina
State College)
Public Health

Brandy Nicole Reeves,
Grove City
B.A. (Miami University, Oxford
Campus)
Public Health

Nicole Tamar Sandiford,
Columbus
B.A.
Public Health

Lina Omar Yacoub,
Westerville
B.S.
Public Health

Master of Science

Jacob James Adams, Dublin
B.S.E.C.E.
*Electrical and Computer
Engineering*

Michael Daniel Arnett,
Ontario
B.S.M.E.
Mechanical Engineering

Stacy Lynn Baker, Galloway
B.S.Al.Hth.Prof.
Allied Medical Professions

**Denitza Svetoslavova
Bantchevska**, Sofia,
Bulgaria
B.B.A. (Franklin University)
Human Ecology

Commencement Convocation, August 26, 2007

Weichao Bao, Columbia, SC
Bachelor's (Shandong
Agricultural University)
Master's (China Agricultural
University)
Veterinary Biosciences

Maria Soledad Benitez,
Quito, Ecuador
Licence (Pontificia Universidad
Católica del Ecuador)
Plant Pathology

Aditi Bhatiya, Columbus
B.S. (Denison University)
Microbiology

Cynthia Jane Black,
Westerville
B.S. (Michigan State
University)
Food Science and Nutrition

Janice Duncan Bourke,
Columbus
B.A.
Allied Medical Professions

Kevin Martin Brueggemeier,
Pemberville
B.S.Agr.
Animal Sciences

Brian Keith Castle, Columbus
B.S.M.E.
Nuclear Engineering

Casey Lynne Cavanaugh,
Spring Creek, NV
B.S. (Idaho State University)
Allied Medical Professions

Zbigniew ChajECKi, Lomza,
Poland
Diploma (Warsaw University of
Technology)
Physics

Tanmoy Chowdhury,
Kolkata, India
B.C.E. (Jadavpur University)
Civil Engineering

Lauren Renee Cloyes,
Strongsville
B.S.Nurs.
Nursing

Stephanie Karen Collins,
Hamilton
B.S.Mat.Sc.Eng.
*Materials Science and
Engineering*

Beau Christopher Corkins,
San Luis Obispo, CA
B.S. (California Polytechnic
State University - San Luis
Obispo)
Statistics

Joel Michael Cowgill,
Worthington
B.S.M.E. (Clemson University)
Mechanical Engineering

Valerie Corinne Crane,
Lebanon
B.S.Biology (Miami University,
Oxford Campus)
*Evolution, Ecology, and
Organismal Biology*

Donnell Eugene Crear,
Mason
B.S.M.E.
Mechanical Engineering

Angela Sue Dann, Marathon,
NY
B.S. (Hobart and William
Smith Colleges)
Chemistry

Taniya Dhillon, Ludhiana,
India
B.S.Agr. (Punjab Agricultural
University)
Horticulture and Crop Science

Kadriye Deniz Duman, Izmir,
Turkey
B.S. (Bogaziçi Üniversitesi)
Physics

Katherine Louise Dykes,
Columbus
B.S.E.E. (University of
Pennsylvania)
*Agricultural, Environmental
and Development
Economics*

**Sleiman Khaled El Hage
Ghonein**, Chitoura,
Lebanon
B.S.E.C.E.
*Electrical and Computer
Engineering*

Meng Fan, Columbus
B.S. (Luoyang Institute of
Technology)
M.S. (Beijing Institute of
Technology)
Statistics

Kathleen Donovan Farrell,
Waukegan, IL
B.S.A.A.E. (University of Notre
Dame)
Mechanical Engineering

Lisa Fiorentini, Falconara
Marittima, Italy
Engineer (Università
Politecnica delle Marche)
*Electrical and Computer
Engineering*

Kenneth Michael Follen,
Strongsville
B.S.M.E.
Mechanical Engineering

Alexia Renee Fountain,
Zanesville
B.S.M.E. (University of
Cincinnati)
Mechanical Engineering

Jill Ann Gevin, Cochranton,
PA
B.S.Food Sc. (Pennsylvania
State University)
Animal Sciences

Arimdam Ghatak,
JamsheDpur, India
B.Tech. (Indian Institute of
Technology, Kharagpur)
Mechanical Engineering

Dianne Henry Glass,
Columbus
B.S., B.A. (Rice University)
Biomedical Engineering

Leonid Glimcher, Moscow,
Russia
B.S.C.S.E.
*Computer Science and
Engineering*

Bret Michael Graves,
Columbus
B.S.Bus.Adm.
Natural Resources

Bonnie Lynne Grimaldi,
Pickerington
B.S.Med.Tech. (University of
Akron)
Human Ecology

Jaideep S. Gupte, Amherst,
MA
B.Engr. (University of Mumbai,
India)
M.S. (University of South
Florida)
*Industrial and Systems
Engineering*

Nicholas Johann Harmon,
Berea
B.A. (College of Wooster)
Physics

Commencement Convocation, August 26, 2007

Patricia G. Harp, Dublin
B.A. (University of Michigan,
Ann Arbor)
Human Ecology

Ann Dingee Hatch, Lewis
Center
B.S.A.I.Hth.Prof.
Allied Medical Professions

Emily Elizabeth Hawthorne,
Cincinnati
B.S.M.E. (University of Notre
Dame)
Mechanical Engineering

Paul Anthony Heimberger,
Worthington
B.A. (Malone College)
Environmental Science

Edward David Herderick,
Pickerington
B.S.Mat.Sc.Eng.
*Materials Science and
Engineering*

Inggrayani Herlambang,
Pekalongan, Indonesia
B.S. (Oregon State University)
Food Science and Nutrition

Humberto Herrera, Juarez,
Mexico
B.S.I.E. (Universidad de
Juárez)
*Industrial and Systems
Engineering*

Michael Heskamp,
Wadsworth
B.S.M.E.
Mechanical Engineering

Caryn Mari Hoerst, Harrison
B.S.Agr.
*Human and Community
Resource Development*

Terri Lynn Holland,
Westerville
B.S.Occ.Ther. (Wayne State
University)
Allied Medical Professions

Kenji Hosoya, Yamagata,
Japan
D.V.M. (Hokkaido University)
Veterinary Clinical Sciences

Kaixuan Hu, Yuncheng,
P.R.C.
B.Engr. (Tsinghua University)
Mechanical Engineering

Jianming Huang, Wuhan,
P.R.C.
B.S. (Wuhan University)
M.S. (Peking University)
Mathematics

Diana D. Jolles, Colebrook,
NH
B.A. (Reed College)
*Evolution, Ecology, and
Organismal Biology*

Natalie Beckman Jones,
New Albany
B.A.(Honors) (University of
Virginia)
M.D.
Medical Science

Brian Alan Kalb, Cincinnati
B.S.A.A.E.
Mechanical Engineering

Nasser Hussam Kashou,
Dublin
B.S.E.C.E., M.S.
Biomedical Engineering

Heather Anne Katafiasz,
Delaware
B.S. (Ohio Wesleyan
University)
Human Ecology

Erica Lynn Keller-Brown,
Baltimore
B.S.Nurs.
Nursing

Erika Nicole Kimble, Powell
B.S.Nurs., M.A.
Nursing

Santhosh Kumar Koduri,
Sultanabad, India
B.Tech. (Jawaharlal Nehru
Technological University)
M.S. (South Dakota School of
Mines and Technology)
*Materials Science and
Engineering*

Ramkrishnan Kulathumani,
MaladWest, Mumbai, India
B.Engr. (University of Mumbai)
*Computer Science and
Engineering*

Ana Lara Garcia, Columbus
B.S., D.Vet.Med.Prof.
(Universidad de Las
Palmas de Gran Canaria)
Veterinary Clinical Sciences

**Jacqueline Christine
Lieblein**, Greenville, SC
B.S.
*Ohio State Biochemistry
Program*

Amith Rajith Mamidala,
Hyderabad, India
B.Tech. (Indian Institute of
Technology, Madras)
*Computer Science and
Engineering*

Sivom Manchiraju,
Rishikesh, India
B.Tech. (Jawaharlal Nehru
Technological University)
Master's (Michigan State
University)
Mechanical Engineering

Lawrence Anthony Mangan,
Beavercreek
B.S.M.E.
Nuclear Engineering

Erin Theresa Marino, Dover
B.S.Agr.
Veterinary Clinical Sciences

Samir M. Mehta, Cincinnati
B.S.M.E. (Pennsylvania State
University)
Mechanical Engineering

Rohit Menon, Harrisburg, PA
B.Engr. (Anna University,
India)
Mechanical Engineering

Paul Arthur Messman,
Manitowoc, WI
B.S. (University of Wisconsin -
Stevens Point)
Nuclear Engineering

Isaac Fernando Meta,
Buenos Aires, Argentina
D.D.S. (Universidad de
Buenos Aires)
Oral Biology

Jeremy John Morris,
Columbus
B.S. (Bowling Green State
University)
M.A.
*Computer Science and
Engineering*

Mitali Mukherjee, Mumbai,
India
B.Pharmacy (University of
Mumbai)
Pharmacy

Commencement Convocation, August 26, 2007

Mark B. Murphey, Gurnee, IL
B.S. (University of Illinois,
Urbana-Champaign)
Physics

Aaron Clyde Naber, Roca,
NE
B.S. (University of Nebraska at
Lincoln)
Animal Sciences

Jason S. Nasse, Bradford, VT
B.S. (University of
Southwestern Louisiana)
Biophysics

Laura Louise Nelson, Bolivar
B.S., D.V.M.
Veterinary Clinical Sciences

Gilbert M. O'Connor, Shaker
Heights
B.S. (University of Dayton)
Geological Sciences

Steve Onyeka Oghumu,
Benin City, Nigeria
B.S. (Ahmadu Bello
University)
Microbiology

Theodore Paul Pavlic,
Westerville
B.S.E.C.E.
*Electrical and Computer
Engineering*

Ian Johansen Pfefferle, Tiffin
B.S.C.E.
Civil Engineering

Hector Ricardo Santiago,
Galloway
B.S.Nat.Res.
Natural Resources

Aparna Sathyanarayan,
Chennai, India
B.Tech. (University of Madras)
M.S.
*Evolution, Ecology, and
Organismal Biology*

Kevin Frederick Schaefer,
Elyria
B.S. (Xavier University)
Pharmacy

James Robert Schmidt,
Chicago, IL
B.S. (Saint Norbert College)
D.D.S. (Marquette University)
Dentistry

Travis H. Sefzik, Midway, PA
B.A. (Washington and
Jefferson College)
Chemistry

Shrenik Pankajbhai Shah,
Surat, India
B.Pharmacy (Gujarat
University)
Pharmacology

Shan Shan, SongYuan,
P.R.C.
B.Engr. (Tianjin University)
*Geodetic Science and
Surveying*

**Christopher Joseph
Shanahan**, Columbus
B.S.Agr.
*Agricultural, Environmental
and Development
Economics*

Luv Sharma, Allahabad, India
B.Tech. (Motilal Nehru
National Institute of
Technology)
*Mechanical Engineering;
Nuclear Engineering*

Bareena R. Silverman,
Columbus
B.A., B.S.
Entomology

Matthew Frank Sinfield,
Massillon
B.S.W.E.
Welding Engineering

Chad David Slick, Niles
B.S. (Kettering University)
*Electrical and Computer
Engineering*

Keum Su Song, Seoul, South
Korea
B.Engr. (Dongguk University)
*Electrical and Computer
Engineering*

Michael David Sonksen, Fort
Wayne, IN
B.S. (Indiana University -
Purdue University at Fort
Wayne)
Statistics

Lynne L. Stamey, Columbus
B.S. (Bentley College)
Allied Medical Professions

Abraham Elliott Stein, Bexley
B.A. (Saint Louis University)
D.D.S. (Southern Illinois
University at Edwardsville)
Dentistry

Nathaniel David Strong,
Massillon
*Industrial and Systems
Engineering*

Sayantana Santanu Sur,
Columbus
B.Tech. (University of Calicut)
*Computer Science and
Engineering*

David Christopher Talbot,
Coshocton
B.S.M.E.
Mechanical Engineering

Rajat Kumar Taneja,
Twinsburg
B.S.E.C.E.
*Electrical and Computer
Engineering*

Boon Lee Tee, Columbus
B.S.Food Sc.
*Food, Agricultural and
Biological Engineering*

Neil Rajiv Trivedi,
Ahmedabad, India
Bachelor's (Gujarat University)
Pharmacology

Mruthunjaya Uddi,
Bangalore, India
Master's (Indian Institute of
Technology, Bombay)
Mechanical Engineering

Sridhar Vedachalam,
Chennai, India
B.Engr. (University of Madras)
Mechanical Engineering

Abhinav Vishnu, Hapur, India
B.Tech. (Banaras Hindu
University)
*Computer Science and
Engineering*

Rebecca Anne Wagner,
Columbus
B.S.Nurs. (University of
Pittsburgh)
Nursing

Lu Wang, Columbus
B.Engr. (Chongqing Jiaotong
University)
Statistics

Xia Wang, Weifang, P.R.C.
B.Engr. (University of Science
and Technology, Hefei)
Nuclear Engineering

Ryan Delaine Winningham,
Elyria
B.S.M.E.
Nuclear Engineering

Commencement Convocation, August 26, 2007

Xipeng Xie, Hunan, P.R.C.
B.S. (University of Science
and Technology of China)
Physics

Yiguang Xuan, Tongling,
P.R.C.
B.Engr. (Tsinghua University)
*Electrical and Computer
Engineering*

Jason Paul Yanich, Powell
B.A., D.D.S.
Dentistry

Chaoran Ye, Shanghai,
P.R.C.
B.S. (Fudan University)
Statistics

Ye Ye, Baoding, P.R.C.
B.S. (Hebei University)
Entomology

Rui Zhang, Columbus
B.Med. (Shandong University)
*Ohio State Biochemistry
Program*

Zhaohui Zhou, Columbus
B.S. (Wuhan University)
*Computer Science and
Engineering*

Yijun Zhu, Yichang, P.R.C.
B.Engr., Master's (Huazhong
University of Science and
Technology)
*Industrial and Systems
Engineering*

Yongjie Zhu, Harbin, P.R.C.
B.S., M.S. (Harbin Institute of
Technology)
*Electrical and Computer
Engineering*

Shoubing Zhuang, Yi Nan,
P.R.C.
B.Engr. (China University of
Mining and Technology)
Master's (University of
Science and Technology of
China)
Mechanical Engineering

Zhijun Zou, Columbus
B.Engr., M.S.Mech.Eng.
(Zhejiang University)
Mechanical Engineering

Master of Social Work

Lisa Lea Allshouse, Bryan
B.S. (Defiance College)
Social Work

Christy Robin Barnes,
Mansfield
B.A. (Mount Vernon Nazarene
University)
Social Work

Jessica Dawn Bolen,
Warsaw
B.S.Soc.Work
Social Work

Gayle Elaine Gutter,
Columbus
B.A.
Social Work

Jenny Elizabeth Murdock,
Lancaster
B.A. (Ohio University)
Social Work

Susan I. Musto, Hilliard
B.S. (Florida State University)
Social Work

Emily Haskin Pollak,
Centerville
B.S.Soc.Work
Social Work

Victoria A. Rogers,
Columbus
B.S.H.E.
Social Work

Kelley Elizabeth Six,
Lancaster
B.S.Soc.Work (Capital
University)
Social Work

Shannon Nicole Wood,
Pomeroy
B.A. (Ohio University)
Social Work

Certificate of Specialist in Medieval and Renaissance Studies

Mark Charles Rankin,
Columbus
B.S.Ed., M.A. (Ohio
University)
Ph.D.
English

Colleges of the Arts and Sciences

Executive Dean: Jacqueline J. Royster

The Colleges of the Arts and Sciences, a federation of five colleges, includes the College of the Arts, the College of Biological Sciences, the College of Humanities, the College of Mathematical and Physical Sciences, the College of Social and Behavioral Sciences, and Arts and Sciences students enrolled in interdisciplinary programs.

Bachelor of Arts

Alexandria Sharon Ahrendsen,
Madison, AL
Kikelomo Alexis Akeredolu,
Lagos, Nigeria
Michael Demetrios
Andromalos-Dale, Allison
Park, PA
Hanan Mohammad Babieh,
Karkouk, Iraq
John Ryan Baird, Morrow
Amy Michele Baker, Mansfield
Mokhtar Boye, Boghe,
Mauritania
Katherine Marie Britton,
Norwich
Casey Randall Brown,
Deerfield, IL
Brian David Chivington, St.
Marys
Jason Richard Dubois, Hilliard
Eric Benjamin Dunn, Solon
Robert Jonathan Emrich,
Shaker Heights
with Research Distinction
Michael D. Fraizer, Newark
Eric Michael Hepinstall,
Maumee
Laura Elizabeth Himsworth,
Columbus
Alexandria Christine Kramer,
Dublin
Cum Laude
with Honors in the Arts and
Sciences
Hussam Eldin Mohamed,
Khartoum, Sudan
Emily Katharine Muncie,
Middletown
Lauren Elizabeth Ovchinnikov,
Columbus
Clarissa Cheyanne Page,
Alamogordo, NM
Jana Eileen Pelter, Nevada
Kevin Harrison Rachlin,
Dayton
Alejandro F. Ramirez,
Brecksville

Leslie M. Reichbaum, North
Royalton
Jasmine Renee Sardari,
Gahanna
Leah Kathleen Schulte,
Columbus
Jalyn Ann Scott, Yellow
Springs
Michaeline Erin Sexton,
Columbus
Cum Laude
Michael Hillel Solomon,
Columbus
Elizabeth Rose Spellacy,
Cleveland
Shelli Marie Stepp, Ashtabula
Nancy Marie Striggow,
Bellevfontaine
Jessica Jo-An Stutzman,
Arvilla, ND
Justin Donald Turner,
Barnesville
Patricia Amber Waters,
Columbus
Christopher Paul Weyand,
Columbus
Ebru Yilmaz, Istanbul, Turkey

Bachelor of Science

James Kirk Cropcho,
Perrysburg

Associate of Arts

Katherine S. Austin, Mansfield
Campus
Troy Shannon Barker,
Mansfield Campus
Daniel Scott Barwick,
Mansfield Campus
Andrew J. Bates, Newark
Campus
Megan Marie Beers, Newark
Campus
Emily Marie Berning, Lima
Campus
Nathan Scott Biglin, Mansfield
Campus
Travis James Biglin, Mansfield
Campus
Kelly Ann Bosart, Newark
Campus
Tina L. Cabellero, Lima
Campus
Mark Anthony Capitano II,
Newark Campus
Sandra Carpenter, Mansfield
Campus
Cassandra Armeda Colliins,
Newark Campus
Obe Edward Costello,
Mansfield Campus
Harold Edward Crown III,
Newark Campus

Geoffrey Aaron Doute, Lima
Campus
Michael Lewis Downey II,
Lima Campus
Blake Alan Edwards,
Mansfield Campus
James Neil Elkins, Mansfield
Campus
Nathan Ryan Flowers, Newark
Campus
Megan M. Forster, Marion
Campus
Max Joseph Furbush, Marion
Campus
April A. Greear, Marion
Campus
Katie L. Green, Marion
Campus
James Irvin Hanna, Newark
Campus
Edgar A. Hernandez, Lima
Campus
Laura J. Hesson, Marion
Campus
Erika Marie Holly, Newark
Campus
Christine Patricia Horn,
Newark Campus
Abby Lynn Hostutler,
Mansfield Campus
Adria Michelle Jacobs,
Mansfield Campus
Courtney T. Johnson, Lima
Campus
Brittany R. Jones, Mansfield
Campus
Heather Ann Juzwiak, Marion
Campus
Emily Renee Keyes, Newark
Campus
Erin Nicole Koenig, Lima
Campus
Alicia Lee Mantz, Marion
Campus
Kayla Ann McCarty, Newark
Campus
Kevin Wayne McCleaary,
Marion Campus
Amber Joneal McCullough,
Lima Campus
Laura Elizabeth Miller, Marion
Campus
Jennifer L. Morris, Mansfield
Campus
Kacey Lee Neville, Newark
Campus
Stacy Nicole Niedermeier,
Mansfield Campus
Nathan Daniel Paykoff, Marion
Campus
Ashley Christine Perkins,
Newark Campus
Ryan Dean Perry, Lima
Campus
Brittany Renee Pocock,
Mansfield Campus
Jessica Ann Poulakis, Marion
Campus

Commencement Convocation, August 26, 2007

Amanda Elizabeth Riggans,
Mansfield Campus
Matthew James Rohn, Marion
Campus
Victoria Lynn Safarik,
Mansfield Campus
Nicholas B. Sammetinger,
Lima Campus
Brian John Schaefer, Newark
Campus
Corinthia L. Shupp, Mansfield
Campus
Raycene E. Spreng, Mansfield
Campus
Kyle Robert Stansbery, Marion
Campus
Rebecca Diane Sullivan,
Marion Campus
Benjamin J. Sunderhaus,
Lima Campus
Denisea Karen Taulbee,
Marion Campus
Amy Marie Walton, Marion
Campus
Jennifer Lynn Warner, Lima
Campus
Corinna D. Weber, Marion
Campus
Amanda Rae Wellman, Marion
Campus
Coriena S. Westler, Marion
Campus
Valerie Lynn Yonka, Newark
Campus

College of the Arts

Dean: Karen A. Bell

Bachelor of Arts

Jenny Chen, Worthington
Miranda Lauren Crowe,
Kenton
Sarah Louise Hancock,
Holland
Ryan Matthew Hemsoth,
Columbus
Dennis Wayne Ingle,
Cincinnati
Cum Laude
Christin Leigh King, Dayton
Tasha Ann Lewis, Shelby
Davina Dawn Little, Las
Vegas, NV
Nolan Andrew Martin, Powell
Michael Francis McKeivier II,
Circleville
Francis Ansano Nottoli,
Skokie, IL
Patricia Suzanne Oberle,
Aurora
Elizabeth Marie Pfennig,
Rochester Hills, MI

Drew Alexander Raitch, Upper
Arlington
Cory Sampliner, South Euclid
Magna Cum Laude
Michaeline Erin Sexton,
Columbus
Cum Laude
Jennifer Lenore Taggart,
Westerville

Bachelor of Fine Arts

Megan Nicole Rogish,
Sunbury
Jonathan David Welch, Dallas,
TX

Bachelor of Music

Jason Matthew Watkins,
Reynoldsburg

Bachelor of Art Education

Teah Ann Allen-Stanley,
Lancaster
Hilary Morgan Schreck,
Westerville

Bachelor of Music Education

Ryan Kendal Donini, Minford
Tyler C. King, Dresden
Jason Matthew Watkins,
Reynoldsburg

Bachelor of Science in Design

Emily Elizabeth Cole,
Pittsburgh, PA
Jacob Daniel Pickett, Maumee

College of Biological Sciences

Dean: Joan M. Herbers

Bachelor of Arts

Lauren Marie Tomczak,
Columbus

Bachelor of Science

Lauren Kelly Acton, Lewis
Center
Cum Laude
Omar Hussein Ahmed,
Mogadishu, Somalia
Peter Damian Akpunonu,
Holland
Joshua Matthew Alvarez,
West Chester
Renuka Annam, St. Marys
Shawn Christopher Behan,
Rochelle Park, NJ
Cum Laude
*with Honors in the Arts and
Sciences*
Anthony M. Berardinelli,
Toledo
Michelle Leigh Boyd, Lima
Sara Kate Burke, Findlay
Summa Cum Laude
Jennifer Marie Buss, Dayton
Cornell Jermain Byers,
Columbus
Cara Christine Copeland,
Bloomingtondale
Urszula Czechernecki,
Columbus
Justin A. Davis, Sylvania
William A. Falk, Vermilion
Tiffany Renee Gibson, St.
Louis, MO
Jessica Ann Gooding, Mineral
City
Justin Paul Gusching, Minster
Jeffrey Aaron Hayes,
Middletown
Catherine Elizabeth Aileen
Heaphy, Lima
Summa Cum Laude
Elham Bakir Hussein,
Columbus
Zahi Raja Jurdi, Upper
Arlington
Andreana Katz, Reminderville
Jennifer Louise Kraus, Dayton
Jacob Igor Landa, Columbus
Cum Laude
Katelyn Faith Leahy, North
Olmsted
Brandlyn Nicole Marlow,
Mansfield
Malasha Doreen Martinez,
Columbus
Rachel Renae May,
Columbus
Colleen M. McIntyre,
Columbus
Magna Cum Laude
with Research Distinction in Biology
*with Honors in the Arts and
Sciences*
Sung Jin Min, Seoul, South
Korea
*with Research Distinction in
Biochemistry*
Carl William Noble, Mansfield
Cum Laude

Commencement Convocation, August 26, 2007

Adam Alexander Olds, Dublin
Hyung-Jun Park, Seoul, South
Korea
Roshni Jitendra Patel,
Scottsdale, AZ
Neakmal Prak, Dayton
Amber Nicole Scott,
Springfield
Jenny Siv, Oxford
Magna Cum Laude
with Honors in the Arts and
Sciences
Daniel Scott Stentz, Columbus
Cum Laude
Paul Nyland Swartwout,
Dublin
Summa Cum Laude
with Research Distinction in
Evolution and Ecology
with Honors in the Arts and
Sciences
Blake Ryan Szelestey, Clayton
Megan Jeanne Williams,
Coshocton
Lauren E. Yetter, Tipp City
Heather Marie Zeier, Grove
City

Tyler Kenneth Boyd,
Farmersville
Elona Jean Boykin, Columbus
Jane Carver Brickley, Marion
Magna Cum Laude
Jason Brough, Westerville
Benjamin Samuel Brown,
Gates Mills
Amber Rochelle Bunce,
Lebanon
Brian Anthony Butts,
Lakewood
Johari A. M. Canady,
Columbus
Amy Michelle Cartmell, Ironton
Valerie Anne Chapman, Reno,
NV
Alicia Semoine Childs, Dayton
Gerald O. Christo-Baker,
Toledo
Harmony May Cox, Columbus
Cum Laude
Ryan Robert Craggs, Mentor
Magna Cum Laude
with Honors in the Arts and
Sciences
Justin Peter Crooks,
Columbus
Nicholas Gregory Cushion,
Pittsburgh, PA
Kaneeka Stephanie Marie
Dalton, Columbus
Natalie Jo Davis, Grove City
Rochelle Marie Davis, Dayton
Derek Luis DeHorta,
Columbus
Cristina DeLaSerda,
Worthington
Mamadou Doumbia, Bamako,
Mali
Kelly R. Eager, Marion
David Morris Einzig,
Youngstown
Edward Joseph Eiswerth,
West Chester
Sara P. Elizondo, Sylvania
Magna Cum Laude
Kristina Irene Farrow,
Whitehall
Alex Felix Federowicz, Solon
Desirai D. Finley, Richmond
Heights
Lydia Barrett Fleming-
Wehausen, Columbus
Jerome James Freeh,
Fremont
Sean Francis Gannon
Christopher Scott Geldis,
Bexley
Thomas Raymond George,
Pickerington
Eric C. Gerhardtstein, Mayfield
Heights
Melissa Nicole Gibson, Roy,
UT
Magna Cum Laude
Lauren Elizabeth Gruber,
Cincinnati

Yoonhee Patricia Ha,
Proctorville
Magna Cum Laude
with Honors in the Arts and
Sciences
Kamilah DeFaye Hallums,
Cincinnati
Stephanie Renee Harbolt,
Marion
Samuel Kirpal-David Harms,
Columbus
Kimberly D. Harrell, East
Cleveland
Rachelle Arlene Hartmann,
West Chester
Andrew Lowell Hopkins,
Shaker Heights
Richard G. S. Hopkins-Lutz,
Cleveland Heights
John Steven Isaacs, South
Charleston
R. Montana Jessie-Harbolt,
Columbus
David Warren Johnson,
Jackson
Matthew James Johnson,
Shelby
Sara Jessica Johnson,
Newark
Kevin Anderson Jones,
Chillicothe
Justin Kenneth Jordan,
Willowick
Christopher Daniel Juris,
Strongsville
Alla Kahn, Beachwood
Magna Cum Laude
with Honors in the Arts and
Sciences
Priscilla Naomi Bastos
Kennedy, Okeana
with Honors in the Arts and
Sciences
Craig Allen Kidder, Bellaire
Philip Joon Hwan Kim,
Painesville
David Bailey Knerem,
Brunswick
Brian Albert Line, Dover, DE
Tara Marie Lomax, Lucas
Cum Laude
Matthew Brian Long, Bay
Village
Kristin Paige Longstreth,
Newark
John Robert Loy, Bucyrus
Cum Laude
Jacquelyn Michelle Lucarelli,
Seven Hills
William Jeffrey Marlow, Mason
Merrari Adair McKinney,
Columbus
Jason Dale McLead, Delaware
Thomas Murray McLoone,
Phoenix, AZ
Kristin Nicole McNulty,
Bucyrus

College of Humanities

Dean: John W. Roberts

Bachelor of Arts

Lauren Kelly Acton, Lewis
Center
Cum Laude
Paul R. Adams, Lorain
Richard C. Allen II, Lima
Jordan Adam Argus,
Columbus
Brett Michael Aronson,
Ashtabula
Vivek Atluri, Beavercreek
Kathleen Michelle Bailey, Troy
Denton Alan Baker, Newark
Kristen Anne Baker, Newark
Matthew Raymond Bauman,
Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
Ami Leigh Baumgartner,
Grove City
Mary Elizabeth Beaton,
Cincinnati
Magna Cum Laude
with Research Distinction in
Spanish
with Honors in the Arts and
Sciences
Tammy J. Blair, Marion
Charles Christian Bleakmore,
Westerville
Nikolai Sergeevich
Bogomolov, Tula, Russia
Summa Cum Laude

Commencement Convocation, August 26, 2007

Lindsay Meagan Meadows,
Westerville
Cum Laude
with Honors in the Arts and Sciences

Hatim Merhi, North Royalton
Jaclene Rose Miller, Delphos
Jonathan Lyle Mudronja,
Cincinnati
John Michael Nash, Columbus
Cassie Elizabeth Natole,
Bellevue
Shaun Paul Negron
Mary Louise Newman, Orwell,
VT
Magna Cum Laude

Sabaran Oda, Columbus
Eric Johnathan Osborn,
Pandora
Lauren Elizabeth Ovchinnikov,
Columbus
Hetal Ramesh Patel,
Columbus
Luis Alberto Perez, Grandview
Heights
Amy Lynn Phillips, Marion
Carolyn Jean Pittman,
Delaware
Cum Laude

Amy Susan Pratt, Powell
Magna Cum Laude
with Research Distinction in Spanish
with Honors in the Arts and Sciences

Matthew Protacio, Norton
Matthew David Proto,
Lyndhurst
Ying Ying Avis Pun, Hong
Kong, Hong Kong, P.R.C.
Andrew John Riegel,
Cincinnati
Jessica Marie Roach,
Columbus
Cum Laude

Paul A. Robinson, Cleveland
David Michael Rome, Toledo
Josephine Elizabeth Rond,
Columbus
Michael Benjamin Rosenberg,
Cleveland
Mykhaylo I. Rusetsky, Kiev,
Ukraine
Michael Aaron Sarko,
Columbus
Carter Fitzhugh Semple,
Washington, DC
Amber Lee Sheffield, Powell
Brenda Pearl Sikon, Pataskala
Troy Andrew Sommers,
Columbus
Carol Sue Spangler, Newark
Magna Cum Laude

Adam Joseph Steigerwald,
Cincinnati
Jessica Marie Stiles,
Boardman
Samuel Patterson Stoddard,
Columbus

Bryce Alan Stoepfel, Ottawa
Jennifer Lynn Stone,
Friendship
Jessica Leigh Strope, Sugar
Grove
Jennifer Rebecca Swartz,
Medina
Cum Laude
with Honors in the Arts and Sciences

Bekim Sylaj, Dublin
Danny Thomas II, Cleveland
Joshua Andrew Topy,
Columbus
Richard Damon Trogden,
Batavia
Carri Belinda Twigg, Upper
Arlington
Nicholas Michael Van Horn,
Mansfield
Magna Cum Laude

Michelle Leigh Vetter,
Columbus
Miguel Adrian Villalobos,
Cincinnati
Justin Edwin Lee Walker,
Marion
Jesse D. Warnock, Chillicothe
John Daniel Wells, Lawton,
OK
Wonkyu Whan, Dublin
Jessica N. Worbis, Columbus
Cum Laude

Jonathon Dustin Yankasky,
Jamestown
Magna Cum Laude

Erica Harris Young,
Worthington
Jeffrey T. Zarate, Columbus
Magna Cum Laude

College of Mathematical and Physical Sciences

Interim Dean: Matthew S.
Platz

Bachelor of Arts

Lauren Elizabeth Bobick,
Broadview Heights
Anthony Michael Eberly,
Grove City
David William Kilbourne,
Columbus
Hussen A. Ommer, Addis
Ababa, Ethiopia
Muhammed Shedie, Nassau,
Bahamas
Benjamin W. Suitt, Cambridge

Bachelor of Science

Devin Clark Boyarko,
Strongsville
Farhanida Ghazali, Kelantan,
Malaysia
Jonathan Stephen Graham,
Beavercreek
Cecilia Yoon Mi Han, Fairview
Park
Tristan Maynard Hirtle,
Columbus
Keith Holliday, Monroe
SoonSang Hong, Seoul, South
Korea
Jacob L. Mosser, Westerville
Wanji Seo, Seoul, South
Korea
Cum Laude
with Research Distinction in Chemistry

Amy Crystal Stansifer,
Pickerington
Guy Richard Underdown,
Columbus
Gee Ook Zeong, Taegu, South
Korea

College of Social and Behavioral Sciences

Dean: Paul A. Beck

Bachelor of Arts

Ryan Field Ackerman,
Worthington
Genevieve Marie Anderson,
Worthington
Cum Laude

Lauren Marie Anderson,
Bluffton
Kristin Joy Armbrust, Lower
Burrell, PA
Elizabeth Kay Astorino, Avon
Birhan Sisay Ayele, Columbus
Ashley Marlana Baas, Dublin
Kathleen Michelle Bailey, Troy
Jared Paul Baker, Akron
Lucas John Baker,
Bolingbrook, IL
Kristen Elizabeth Ball, Norwalk
Cum Laude
with Honors in the Arts and Sciences

Jessica Leigh Ballinger,
Westlake
Shawn Louise Banks,
Columbus
Cory Eugene Bantilan, Santa
Barbara, CA
Douglas Eugene Barber II,
Columbus
Thomas Salvatore Barr,
Pittsburgh, PA

Commencement Convocation, August 26, 2007

Luis Alberto Barros,
Centerville
Kevin W. Bartow, Kilbourne
Morgan Alexandra Beal, Kent
Cum Laude
Ryan James Beltz, Massillon
Shea Maryl Bennett-Callen,
San Diego, CA
Steven Tyler Bidwell,
Columbus
Bethany Marie Blackham,
North Ridgeville
Zachary D. Blau, Cleveland
Ryan Jeffery Bock, Mentor
Eric Gene Bohr, Galloway
Daniel James Bontempo,
Mentor
Nicholas Booth, Columbus
Lester Haven Botkin,
Pittsburgh, PA
Summa Cum Laude
Katherine Elizabeth Branham,
Cardington
Cum Laude
Ryan Nicholas Bruno, Medina
Theodore Todd Brush III,
Aurora
Brent Anthony Budding,
Dayton
Matthew Clayton Burnheimer,
Cincinnati
Kelly Elizabeth Burns, Toledo
Stephen Michael Burstein,
Wilmington, DE
Anthony Joseph Buschur,
Elgin, SC
German Afrael Cabrera,
Columbus
Anthony Wayne Carroll,
Columbus
Jonathan G. Carson, Hilliard
Jacqueline Christine Carver,
Crestline
Summa Cum Laude
Lauren Anne Catron,
Mansfield
Myesha Nichole Cheeves,
Toledo
Claire Michael Childers,
Zanesville
Stefan Jonse Christy, Ellwood
City, PA
Justin Stacy Clark,
Worthington
Sonya K. Clark, Xenia
Crystal Marie Clark-White,
Columbus
Shaney Lee Clifton,
Wintersville
Travis A. Collins, Centerburg
Tricia Kathleen Cooper,
Columbus
Justin Gary Cornelius,
Centerville
Shaun William Corpman, Port
Washington
Jennifer Diane Corsi, Newark
Erika Marie Cremeans,
Columbus
Maelana Nichole Crockett,
Columbus
Brittany Ann Crowder,
Columbus
Kevin P. Davis, Loudonville
Deanna Alise Day, Columbus
Cortney Brooke de Chabert,
Danville, CA
Debra J. Dean, Mansfield
Jonathan Robert DeCanio,
Clifton, VA
Alan Ross DePew,
Worthington
Meghan Rose Dever, San
Antonio, TX
Joseph R. deYoung,
Chesterland
Megan Kathleen Dillard,
Dublin
Diana Marie Dine, Cincinnati
Gary Anthony Divito, Shreve
Norman William Domsic,
Pickerington
Thomas Jack Donovan,
Hopkinton, MA
Raeshonda Faye Doss,
Cleveland
William Anthony Fecser,
Mentor
Athena Sonora Fingers,
Springville, NY
Jason Brian Fischer,
Columbus
Aaron David Fisher, Maumee
Paul Christopher Forsgren,
Westlake
Megan Elizabeth Fourcaud,
Dayton
Steven Austin Franke, Fort
Recovery
Sean Francis Gannon
Joshua Wayne Garner,
Circleville
Juan G. Garnier, Boston, MA
Joshua Ross Garrett,
Columbus
Brandon Michael Gedrich,
Canton
Ashley A. Giles, Columbus
Jeffrey Robert Gillham,
Newark
Robyn Brooke Girson, New
Albany
Mark Andrew Glumac, Hudson
Cum Laude
Justin Thomas Golak, North
Olmsted
Amy Lynn Gower, Lucas
Stephanie Erica Grange,
Marengo
Jenny Marie Grech, Dover
Kristen Kington Gregory,
Worthington
Stuart Avery Grimshaw,
Wheelersburg
Peter Joseph Gutschalk,
Fremont
Arshia Hamid, Columbus
Nicholas Reid Hannah,
Miamisburg
Faye E. Harrington, Cincinnati
Ronald David Hasman,
Cleveland
Angela Marie Hatke,
Cincinnati
Allison Nicole Haubert, Canton
Kyle Elisha Haunhorst, Lima
Daniel Stephen Heinmiller,
Gahanna
Kevin Michael Herbst, Lima
Shira Greenside Hirschhorn,
Silver Spring, MD
Nicholas Charles Hoffman,
Columbus
Joanna Bryan Hoffmann,
Milwaukee, WI
Brandon George Hoge,
Sunbury
Joseph Michael Hollabaugh,
Jr., Boardman
Cedric Maurice Holman,
Dayton
Caral Burke Holmes, Shaker
Heights
Rebecca Nicole Hook, Dublin
Irene Hossain, Batavia, IL
Abbas Syed Hussain, Buffalo
Grove, IL
Dejan Icovski, Pickerington
Bamidele Isy Ilenbiluan,
Dayton
Meghan Tyler Innes,
Naperville, IL
Jeff M. Jablonka, Pickerington
Mun Ji Jang, Busan, South
Korea
Magna Cum Laude
Arthur J. Jenkins, Jr.,
Cleveland
James Joseph Johnson,
Newark
Monica Michelle Johnson,
Richwood
Ashley Shevonne Jones,
Akron
Brittany Leigh Jordan,
Chesapeake
Jessica Renee Juergens,
Elmore
Andrea Jean Justice,
Columbus
Emily Michele Kananen,
Boston Heights
*with Honors in the Arts and
Sciences*
Michael Jacob Karberg,
Cleveland
Jeremy Edward Katz, Shaker
Heights
Aaron Thomas Kayser, Parma
Heights
Laura Joy Kellogg, Marion
Cum Laude

Commencement Convocation, August 26, 2007

Rachel Alexandra Kepley,
Charlotte, NC
Magna Cum Laude
with Honors in the Arts and Sciences

Kristy Lynn Kieda, Grand Rapids, MI

Ji Yeon Kim, Pucheon Si, South Korea

Joon Hee Kim, Columbus

Christin Leigh King, Dayton

Tracy Lynette Kirby, Columbus

Joseph Allen Kitchen, Cuyahoga Falls
Magna Cum Laude
with Honors in the Arts and Sciences

Sarah Marie Kne, Westlake

Courtney Kniola, Delaware

Cristine Renee Kokes, Little Rock, AR

Jessica Anne Kondilas, Middleburg Heights

Leah Rene' Krogman, Rockford

Angela Marie Kulis, Gahanna

Ellis Wesley Kunka, Pittsburgh, PA

Timothy Paul Kunkel, McDonald

Adi Thomas Kurniawan, Lippo Karawaci, Indonesia

Jennifer Kaye Landsberg, Richwood

Matthew Wilson Lebold, Westlake
Cum Laude

Kwong Ying Lee, Columbus

Brittany Michelle Lester, Reynoldsburg

Ian Ray Lewis, Cincinnati

Yorell Deushone Lewis, Toledo

Noah Edward Lichterman, Shaker Heights

Rebekah Stearns Linder, Canfield

Andrew Christopher Lock, Cincinnati

Melissa Marie Malinky, Columbus

Zachary Patrick Manoogian, Grand Blanc, MI

Grant Alexander Marlier, Boston, MA
Magna Cum Laude
with Research Distinction in Political Science
with Honors in the Arts and Sciences

Katherine Marie Maroney, La Porte, IN

Molly Soon Marshall, Rocky River

Shanna Antoinette Massaro, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences

Nicole Danielle Mayer, Columbus
Summa Cum Laude

Tanya Renee McDay, Columbus

Aleah Marie McDonald, Grove City
Magna Cum Laude

Christopher Thomas McIntyre, Columbus

Leonard Harold McManaway II, Newark
Magna Cum Laude

Mackenzie Kay McNamee, Columbus

Stephanie Ann Medors, Johnstown
Magna Cum Laude

Michael Shawn Meinhold, Lorain

Jenna Lee Miller, Galena

Shelley Ann Miller, Delaware
Cum Laude

Kahlee Lynne Miracle, Zanesville

Ashley Elizabeth Miravalle, Newark

Bethany Christine Mitchell, Bellefontaine

Bruce Allen Moore, Commercial Point

Nathan K. Morris, Bucyrus

Lee Edward Mueller, Minster

Kirstin Elizabeth Mullins, Galloway

William Joseph Murphy III, Hopewell

Aung Nay, Yangon, Myanmar

Ryan Russell Neff, Dublin

Brittany Joan Neitzelt, Circleville

Nathaniel L. Noble, Reynoldsburg

Noah Benjamin Novello, Highland Heights

Kyle Raymond Nowak, Pickerington

Jasmin Nicole O'Neal-Davis, North Chicago, IL

Michaela Ann Oberg, Zeeland, MI

Heather Michele Olah, Galloway

Danielle Elyse Oliver, Winfield, IL

Nicholas Scott Orchard, Wapakoneta

Olia Alisa Orekhov, Cleveland
Cum Laude

Daniel Park, Columbus

Su Mi Park, Pusan, South Korea

Matthew Francis Pascual, Dayton

Melissa Ann Pauquette, Zanesville

Michele Marie Pawluk, North Royalton

Kathryn Elizabeth Peachey, Hilliard

Hunter Reid Peplow, Dublin

Benjamin Mathew Perry, Lima

Emily July Perry, Hopewell
Magna Cum Laude

Adam Paul Petrasek, North Royalton

Sara Lyn Pettit, Dublin

Christopher W. Poland, Milford Center

Tiesha G. Powell, Cincinnati

Benjamin Wesley Presson, Columbus

Ying Ying Avis Pun, Hong Kong, Hong Kong, P.R.C.

Kevin Harrison Rachlin, Dayton

Crystal Shanessa Reed, Fort Lauderdale, FL

Robert Carl Rengel III, Sandusky

Amy Lynn Renner, Huron

Jamie Kay Rieman, Ottawa

Dolapo Victoria Roberts, Columbus
Cum Laude

Frederick Carl Robertson, Akron

Renee Dawn Rose, Columbus

Lindsey Ilene Rosenberg, Solon

Matthew Thomas Rowenczak, Nashville, TN

Brian Andrew Rowland, Middle Point

Leslie Anne Ruff, Peoria, IL

Jonathan S. Rydberg, Colorado Springs, CO

Todd Michael Sands, Wooster

Jamie Elisha Sayre, Westerville
Cum Laude

Joel M. Schaefer, Columbus

Jonathan D. Scheiderer, Columbus

Jeremy W. Schell, Crestline

Karen Marie Schmerge, Wapakoneta

Amy Sarah Schmitt, Hilliard

Bryan Edward Scoles, Columbus

Dustin Eugene Sellars, Lancaster

Ashley Jee Yun Senn,sylvania

Brittany Marie Shaffer, Hilliard

Shivani Shailesh Shah, Columbus
Cum Laude

Colin Patrick Shine, Columbus

Adam Andrew Sidders, Lexington

Regan Claire Siegman, Worthington

Ajit P. Singh, Dublin

Ford Lee Sledge, Columbus

Commencement Convocation, August 26, 2007

Lindsey Michelle Small,
Cincinnati
Anne Elizabeth Smith,
Columbus
Dustin Burns Smith, Columbus
Nicole Marie Snedaker,
Columbus
Heather Bay Sobel, Ontario
Magna Cum Laude
with Honors in the Arts and
Sciences
Elisabeth Ann South,
Greenwood, IN
Hannah Grace Starr, Bexley
Summa Cum Laude
with Honors in the Arts and
Sciences
Jonathan Robert Staub,
Pittsburgh, PA
Jennifer Lynn Stayton, Hilliard
Lauren Paige Steinhart,
Washington, DC
Christopher Eric Stone, Joliet,
IL
Matthew S. Strasser,
Cincinnati
Jaime Lynne Stuck, Kenton
Kevin David Swallow, Elida
Douglas G. Swartz, Needham,
MA
Lauren Marie Teggart, Stow
Melissa Mary Thomas,
Kettering
Stephen Joseph Thomas,
Boardman
Stephanie Lynn Thorpe,
Marion
Summa Cum Laude
Jerrod Samuel Torrence,
Canton
Thaddius Alan Townsend,
Conway, AR
Cum Laude
with Honors in the Arts and
Sciences
Patrick Donald Tully, Rocky
Hill, NJ
Michael Nathan Tureff,
Northbrook, IL
Michelle Marie Turner,
Columbus
John J. Tyler III, Novi, MI
Cum Laude
Ryan Patrick Utz, Cincinnati
Kasey Jane Valeda, Olney,
MD
Justin Allen Vanderhoff,
Marion
Michael Anthony Venegas,
Harlingen, TX
Joseph Peter Vitale, Garden
City, NY
Emily Vogt, Columbus
Erin Lynne Vredevoogd,
Miamisburg
Adam Wilson Wadkins,
Bucyrus

Jacqueline Sophia
Wallingford, University
Heights
Rita Cayenne Weekley,
Newark
Cierra Kimyon Whatley,
Cleveland
Alicia Anne Widrig, Marion
Cum Laude
Jeffrey Joseph Wiery, Poland
Ariane Marie Wilder,
Columbus
Dorothy Wilken, Sandusky
Erica Lynn Williams, Newark
Russel Galen Williamson,
Springfield
Aubrey Ann Moody Winkler,
Lima
Justin Andrew Wittrock, West
Chester
Emily Anne Wolf, Beachwood
Katherine Rose Wolfe,
Zanesville
Bradley Edward Worthington,
Mansfield
Mark A. Yoakam, Centerburg
Daniel Forrest Yontz, Upper
Arlington
Bradley Jason Young, Akron
Eric Jon Zarnesky, Berea
David Gerald Zelenka, North
Royalton
Michelle Rose Zipfel,
Louisville, KY
Cum Laude
Jonathan David Zizzo,
Youngstown

Bachelor of Science

Kwabena Sekyere
Amaniampong, Tema,
Ghana
Tony E. Barrett, Wapakoneta
Cecilia Frances Berman,
Longmont, CO
Carl Louis Cancasci, Solon
Cum Laude
Malcolm L. Cunningham,
Toledo
Kristin Nicole Deam, West
Lafayette
Justin Warwick Carleton
Fisher, Delaware
Valerie Kristine Gleespen,
Columbus
Paul Michael Grunenberg,
Willoughby
Keith Holliday, Monroe
Michelle Elizabeth Long,
Ashtabula
Curt Thomas Mrowiec,
Rockford, IL
Anthony Franklin Ray, Mentor
with Honors in the Arts and
Sciences

Carl Jacob Schultz,
Jacksonville, FL
Muhammed F. Shareef,
Gahanna
Lindsay Marie Snyder, Tiffin
Kathryn Rose Wise, Cuyahoga
Falls

School of Communication

Bachelor of Arts in Journalism

Rachel Springfield Buccicone,
Centerburg
Magna Cum Laude
Karen Jill McClintock,
Pittsburgh, PA
Thomas Henry Over,
Columbus
Megan Anne Scholl, South
Charleston
Magna Cum Laude
Whitney S. Williams,
Cincinnati

The Max M. Fisher College of Business

Interim Dean: Stephen L.
Mangum

Bachelor of Science in Business Administration

Fatemah M. Almahmeed,
Columbus
Magna Cum Laude
James Thomas Ambrosio,
Girard
Brian Charles Anderson, Troy
Kathryn Elizabeth Ankoviak,
Ocala, FL
Richard Alan Askey, West
Jefferson
Jeremy Joseph Austin, North
Olmsted
Seongjun Baik, Seoul, South
Korea
Summa Cum Laude
Maria Nicole Bella, Cincinnati
Deepak Kumar Bellani, Dubai,
United Arab Emirates
Angela Marie Beyke, St. Henry
Monica H. Bielozer, Olmsted
Falls
Cum Laude

Commencement Convocation, August 26, 2007

Andrew Steven Bierer,
Columbus
Cum Laude

Jenna Rae Bingham, Rome,
GA

Abigail Rose Blakeway,
Hawley, MN
Cum Laude

Jon Nicholas Boyer,
Westerville
Magna Cum Laude

Julie Maurene Broms,
Springfield, IL

Calen Anthony Byers,
Galloway

Jessica Lynn Caywood,
Cincinnati

Yu-Ting Chen, Taipei, Taiwan,
R.O.C.

Steven Tze-Fung Cheung,
Hong Kong, P.R.C.

Hang-Yeon Cho, Seoul, South
Korea
Cum Laude

Ingrid Zhao Yu Chou,
Cincinnati
Cum Laude

Alison Ann Clements, Fairfield

Joseph J. Clime, Bucyrus

Victor Coker-Appiah,
Columbus

Sara Alpheia Commandeur,
Hamburg, Germany

Michelle Lynn Cosgray,
Millersport

Christopher Brady Coulles,
Centerville
Cum Laude
with Honors in Business
Administration

Daniel Austin Cupkovic,
Parma

Clayton James Custer,
Marysville

Daniel Dominic DiPilla,
Cincinnati

Seth Charles Dixon, Columbus

Kerry Lynne Dlugosz, Avon
Lake

Takuro Doi, Hiroshima, Japan

Kristin Lauren Dupps,
Cincinnati

David M. Ensinger, Mentor

Andrew Joseph Fetzner, Erie,
PA

Kate Ellen Fiessinger,
Middletown

Brandon Allen Fine, Buffalo
Grove, IL

Jeremy Lucas Forbes,
Springfield

Ryan Justice Frenton, Newark

Thomas Andrew Frietch,
Cincinnati

Kelli Kristen Fultz, Westerville

Brandon J. Gerding, Lima

Stephen Anthony Glaeser,
Brunswick

Diana Goloborodko,
Beaverton, OR

Benjamin B. Gradisek, Lorain

Manfred Klaus Groth,
Columbus

Nathaniel L. Guenin,
Aliquippa, PA

Jay Gupte, Richfield

Douglas T. Guttenberger,
Sylvania

Jamie Lee Hamilton, Jefferson

Amanda Jo Heade, Dover

Heather Anne Heyob, Ross

Sarah A. Holsinger,
Bloomingsburg

Shih-Chieh Hsieh, Taipei,
Taiwan, R.O.C.

Ieva Ivanauskas, Westerville

Kevin Anderson Jones,
Chillicothe

Tracey Jonelle Jordan, Toledo

Dean Ali Kadri, Sylvania

Cecilia Ann Kaltz, Milford, MI
Cum Laude

Jenna Lynn Kelly, Cincinnati
Cum Laude

Emmon Khan, Cleveland

Jahangir Khan, Columbus

Igor Kleybort, Columbus

Kyle Stanley Kliesch, Morrow

Brian Christopher Kolar, Akron

Ninett Kossowsky, Columbus

Ryan Michael Kowalczyk,
Pickerington

Amber Leigh Kozlovich,
Mentor

Matthew Duncan Krueger,
Richfield

Shanna Nicole Lafontaine,
Kenton

Eun-Kyung Lee, Seoul, South
Korea
Magna Cum Laude

Wooyong Lee, Seongnam,
South Korea
Cum Laude

Robert Gino Lovell, Poland

Jessica Elizabeth Lutz,
Cincinnati

Andrew Patrick Mabry, Albany,
NY

Joseph William Mack II,
Centerville

Allison M. Magoch, North
Royalton

Michael Robert Mahaney,
North Ridgeville

Robert Jahmal Marcus, Xenia

Ashley Anne Marin, Upper
Arlington

Victoria Martha, Jakarta,
Indonesia

Scott Alexander May, White
Rock, BC, Canada

Kyle Lawrence McCall,
Canfield

Sean Mathew McIntyre,
Caledonia

Alek Jason Mergy, Van Wert
Cum Laude

Melinda Marie Miller,
Cincinnati

Derek Donald Moffitt, Troy

Naveed Uddin Mohamed,
Dubai, United Arab
Emirates

Junghan Moon, Kyung-Ki,
South Korea

Nicole Marie Muzechuk,
Vandalia

Heather Lutz Nephew,
Delaware

Tianna Thuy-anh Nguyen,
Galloway

Stephen M. Nichols, Powell

Elika Nosrati, Cambridge
Cum Laude

Sandra Lynn Odrumsky,
Newark
Summa Cum Laude

Ananth Pappu, North Olmsted

Adam John Parsons,
Marysville
Magna Cum Laude

Nirav Rashmi Patel, Hilliard

Shriti L. Patel, Fairfield

Sunit Jitendra Patel, Lebanon

Katerina Petrakis, Rocky River

Evan Reiser Pierson,
Cincinnati

Sara Elizabeth Pratt, Gahanna

Ryan L. Preisse, Akron

Jay Frederick Reichert, Mentor

Yetemeneu Sleshi Riskie,
Columbus

Kyong Hoon Ro, Seoul, South
Korea

Laura P. Rodriguez, Columbus

Victoria Rose Roeper,
Cincinnati

Theresa L. Ross, Solon

Stephanie Budhi Santos,
Columbus
Cum Laude

Nana Kb Sarpong, Toronto,
ON, Canada

Matthew Scott Saunders,
Brooklyn

Katie Elizabeth Scherer,
Ironton

Michelle Nicole Schlecht,
Cleveland
Cum Laude

Kyle Lyndon Schneider,
Columbus

Kyle Matthew Schneider,
Piqua
Cum Laude

Zackery Eugene Schoonover,
Ashland

Deonna Lovencia Scott,
Columbus

Kunal Sethi, Delhi, India

Deval Mahendra Shah, North
Royalton
Magna Cum Laude

Todd Steven Silverman, Akron

Commencement Convocation, August 26, 2007

Ashley Paige Singerline,
Strongsville

Adam J. Smetzer, Norton
Magna Cum Laude
with Honors in Business
Administration

Scott Alan Stafford, Hilliard
Douglas Clifton Stewart,
Oakton, VA

Stephanie Michelle Stromberg,
Delaware

Wan-Hui Su, Kuala Lumpur,
Malaysia

Jennifer Rebecca Swartz,
Medina

Cum Laude
William Jerry Taggart,
Westerville

Cum Laude
Marian Tak, Busan, South
Korea

Cum Laude
David Robert Taube, Marion
Michael Wayne Taylor, Jr.,
Bay Village

Anish Bhushan Toprani,
Muscat, Oman

Stephanie Anne Treneff,
Gahanna

Christopher Charles Turk,
Westlake

Erica Anne Ware, Florence,
KY

Cum Laude
Fayette Yvonne Washington,
Auburn Hills, MI

Anthony M. Wencil, Westlake
Cum Laude

Amy Elizabeth Wolcott,
Lakeway, TX

John Matthew Zeitz, Dublin
Mary Elizabeth Zofko, Warren

College of Dentistry

Interim Dean: Carole A.
Anderson

Doctor of Dental Surgery

Jennifer G. Berarducci, Upper
Arlington
B.A. (Miami University, Oxford
Campus)

Gregg Gibson Gehring,
Columbus
B.S.

Kelly Marie Gerhardtstein,
Yellow Springs
B.A. (Miami University, Oxford
Campus)

Anne V. Gormley, Wadsworth
B.A. (Ohio University)

Cynthia Christine Head, Clio,
MI
B.A. (Northern Michigan
University)

Thomas M. Touhey, St. Louis,
MO
B.S. (Miami University, Oxford
Campus)

Bachelor of Science in Dental Hygiene

Mariah Constance Woodward,
Thurman

College of Education and Human Ecology

Dean: David W. Andrews

Bachelor of Science in Human Ecology

Stacye-Nicole Kristin
Anderson, Dublin
Robert Charles Andrews,
Bloomington
Benjamin D. Arthur, Powell
Matthew Theodore Ayers,
Clinton, MA
Mina Baek, Los Angeles, CA
Fred Anthony Battisti, Jr.,
Girard
Karli Nicole Beaver, Dublin
Kelly Lynn Beerman, West
Chester

Michelle Kathleen Besse,
Grove City
Magna Cum Laude
Danielle Kathleen Bibb,
Gahanna
Dawn Marie Bobel, Peachtree
City, GA

Wayne Charles Brantley,
Lakeview

Emily Ann Brebberman,
Toledo

Theresa Nicole Broussard,
Reynoldsburg

Lindsey Jane Butler, Urbana
Summa Cum Laude

Lindsey Renae Capparuccini,
Blacklick

Melinda Elizabeth Carney,
Newtown, PA

Patrick Michael Carr, West
Chester

Token Decora Carter, Akron

Allison Taylor Chrapliwy,
Cincinnati

Jamie Lynn Cohn, Westerville
Cum Laude

Elizabeth Ann Comella,
Naples, FL

John William Daniels, Hudson
Brandon William Deford, Lewis

Center
Natalie Michelle Dexter, West
Chester

Hoannghia Nguyen Do,
Springboro

Jenna Lynn Duffy, Hilliard
Michael Henry Edwards, St.
Clairsville

Jordan D. Eichenlaub, Elyria
Katie Suzanne Effein,
Groveport

Sarah Elizabeth Enstad,
Sandusky

Amy Catherine Evans,
Pataskala

Amy Marie Fenton, Zanesville
Heather Leanne Fink, Cortland

William Vance Gaddis,
Soldotna, AK

Kristen Michelle Gridley,
Arlington, MA

Kristen Erica Hall, Lewis
Center

Cum Laude
William Paul Hamburger,
Russells Point

Jayson Michael Hayes, Euclid
Heather Rae Henderson,
Xenia

Christina Anne Henley,
Reynoldsburg

Dana Je, Seoul, South Korea
Kathleen M. Johnston, New
Orleans, LA

Sharon Victoria Kimchi,
Worthington

Cum Laude
Nycole Haruyo Koyano,
Walnut, CA

Jamie Allison Kremmel,
Kettering

Magna Cum Laude
Andrea Valentine Langford,
Cincinnati

Catharine Laoren, Jakrta,
Indonesia

Kristin Ann Lipowski, Bedford
Meghan Jean Logan,
Columbus

Darian Eb Martin, Oak Park, IL
Melissa Marie Massie,
Columbus

Angela Renee Maynard,
Proctorville

Beth Ann McGooney,
Sandusky

Nathan Clark Melvin, Mount
Sterling

Manuel Mendoza II, Fremont

Commencement Convocation, August 26, 2007

Kelly Christine Miller, Grove City
Lindsey Ann Miller, Columbus
Chantal Camien Moore, Powell
Tammara Ann Moreland, Dayton
Anne Eleanor Morrow, Batavia
Meghan Elizabeth Mueller, Cincinnati
Alison Marie Nieman, Gahanna
Katie Jo Nye, Lancaster
Sarah Nichole O'Brien, Columbus
Sheena Denise Palmer, Sandusky
Kinnari P. Patel, Columbus
Nirmal M. Patel, Downers Grove, IL
Keith Nicholas Piller, Cincinnati
Christina Michelle Proud, Liberty Township
Amanda Riby-Williams, Columbus
Joanne Monique Ritter, Reynoldsburg
Wade C. Robbins, Ashville
Kenyatta Shareece Robinson, Youngstown
Brent Robert Rohrer, Springfield
Colleen Marie Romer, Columbus
Penny Sue Rudy, Croton
Kimberly Monique Saunders, Columbus
Nathan R. Schneider, Centerville
Sarah Rebekah Searcy, Columbus
Andrew Michael Senkar, Brunswick
Dania Kamil Shiblaq, Columbus
Mark Matthew Simmons II, Wellston
Ganesh Singh, Jr., Columbus
Crystal Marie Stefanica, Rittman
Alexis Nicole Strapko, Brunswick
Christopher Eric Straub, Chattanooga, TN
Catherine Rae Syms, Hinckley
Hakam Saber Tawil, Powell
Anthony Todd Tienprasid, Westerville
Samantha Ann Tisdale, Akron
Kathryn Rose Uhl, Columbus
Kelly Karen Vorwerk, Napoleon
Erica Ellen Voss, Princefrederi, MD
Matthew Gregory Waddell, Armstrong, BC, Canada

David Thomas Weingarten, Cincinnati
Ethan G. Whitney, Sunbury
Burton Frank Williams, Mansfield
Mark Stephen Winston, Jr., Englewood
Joseph Thomas Zahora, Miamisburg

Bachelor of Science in Hospitality Management

Grant Varin Bain, Columbus
Melody Elisabeth Chubb, Ashtabula
Andrea Kristen Ellerbrock, St. Petersburg, FL
Robert Owen Fighter, Columbus
Scott Heron Flack, Evanston, IL
Jonathan Allen Harris, Cleveland
Nicholas Timothy Heckmann, Cincinnati
Hee Jung Joo, Kwangmyung-City, South Korea
Tori G. Nolan, Columbus
Michael Patrick Pasley, Pittsford, NY
Aaron Carl Renz, Mansfield
Lacey Rae Schultz, Kelvington, SK, Canada
Deval Mahendra Shah, North Royalton
Magna Cum Laude
Anita Lynn Silva, Sidney
Ryan Patrick O'Brien Smith, Columbus
Steven Andrew Solovey, Circleville
Ryan M. Tulino, Cincinnati
Michael Burke Walborn, Cincinnati
Dena Westhafer, Centerville
Maggie Gilden Yunker, Bridgeville, PA

Bachelor of Science in Nutrition

Jung Y. Kim, Hilliard

School of Physical Activity and Educational Services

Bachelor of Science in Education

Amber Kathryn Bowman, Innisfil, ON, Canada
Brittany Anne Cleveland, Sugarcreek
Megan L. Fogg, Sandusky
Cum Laude
Edward Ronald Frias, Fostoria
Christopher Alan Goff, Columbus
Jessica M. Gofgosky, Marathon, NY
Trenton Leigh Kanode, Delaware
Jonathan Brooks Naylor, Stow
Summa Cum Laude
Lukas Edward Porteus, Worthington
Mark Allen Reid, Columbus
Magna Cum Laude
Brandon Herbert Rhines, Munroe Falls
Jordan Evan Roe, Englewood
Adam John Schauer, Powell
Ronald Harold Tucker, Grove City

School of Teaching and Learning

Bachelor of Science in Education

Zach RW Balch, Richwood
Miranda Nichol Bores, Monroeville
Eileena Eulisa Cameron, Mansfield
Rachael Christine Coccia, Gahanna
Rachael Morgan DeLong, Pataskala
Nicole Marie Hilleary, Lima
Michael Lee Kunselman, Pickerington
Armanda L. Lester, Westerville
Angela Lynn Marshall, Marion
Cum Laude
Joshua Allen Mergel, Mansfield
Laura Elizabeth Miller, Marion
Andy David Nichols, Fort Jennings
Elizabeth Ann Schneider, Marion
Shauna Rae Schramke, Columbus
Magna Cum Laude
Ashley Elizabeth Seitz, Mount Gilead
Michelle Lynn Shepherd, Lexington
Jonah Staten, Alexandria
Erica Charisse Thomas, Columbus

Shaun Michael Tinch,
Crestline
Cum Laude
Abigail Olivia Weese,
Pataskala
Holly Amber Williamson,
Lancaster

College of Engineering

Dean: William A. Baesleck III

Bachelor of Science in Aeronautical and Astronautical Engineering

Basem R. Abdelmesih,
Columbus
Abdur-Rahim Mohd Zahari,
Terengganu, Malaysia
Ryan James Parsons,
Pataskala
Syed Zulhisyam Bin Syed
Zulkifli, Kedah, Malaysia

Bachelor of Science in Chemical Engineering

Christopher Garrett Anderson,
Columbus
Magna Cum Laude
Laura Marie Ensign,
Westerville
Summa Cum Laude
with Distinction in Chemical Engineering
with Honors in Engineering
Tenisha Yvette Highsmith,
Cleveland
Erika Frances Houtz, Dayton
Magna Cum Laude
with Distinction in Chemical Engineering
with Honors in Engineering
Raymond D. Jasinski, Bellville
Michael David Klohn, Toledo
Cum Laude
Timothy Alan Muntzinger,
Ohio City
Zachary C. Patterson,
Lancaster
Cum Laude
with Honors in Engineering
Brandon Yee, Lewis Center

Bachelor of Science in Civil Engineering

Michael D. Kline, Tallmadge
Cum Laude

Bachelor of Science in Computer Science and Engineering

Jared Michael Combs,
Centerville
Cum Laude
Matthew Farrell Doyle, Dayton
John Robert Loy, Bucyrus
Cum Laude
Michael Andrew McGrath,
South Charleston
Mohd Haikal Mohd Nashuha,
Putrajaya, Malaysia
Matthew Protacio, Barberton
Douglas A. T. Showell, Elkton,
VA
Eric Matthew Stegemoller,
Lebanon
Matthew Joseph Straka,
Strongsville
Jason C. Ware, West
Carrolton

Bachelor of Science in Electrical and Computer Engineering

Mohd Nazri Abd Rahman,
Teluk Kechai, Malaysia
Mohamed Abdullahi Aden,
Columbus
Omar Ahed Bahader,
Ramallah, Palestine
Erik W. Bass, Highland Park,
IL
Chirag Das, Lima
Jeremiah A. Friend,
Fredericktown
Cum Laude
Bernardo Saldanha da Gama,
Rio de Janeiro, Brazil
Cum Laude
Ryan M. Jones, Cincinnati
Summa Cum Laude
Adam M. Lensenmayer,
Dublin
Timothy Ma, Columbus
Magna Cum Laude
with Distinction in Electrical and Computer Engineering
Mahathir Bin Marzuki, Kota
Bharu, Malaysia
Robert Popcevski, Columbus
Joseph Paul Poremski,
Dublin
Cum Laude
with Distinction in Electrical and Computer Engineering
Eric Alan Post, Columbus, NE
Julian E. Yarkony, Baltimore,
MD

Bachelor of Science in Industrial and Systems Engineering

Abisola S. Akande, Lagos,
Nigeria
Tiffany Cheneille Mason,
Hopkins Park, IL
Hansen Setiawan, Jakarta
Pusat, Indonesia
Nathaniel David Strong,
Massillon
Cum Laude

Bachelor of Science in Materials Science and Engineering

Trent M. Wieber, Heath

Bachelor of Science in Mechanical Engineering

Scott Thomas Bolan, North
Olmsted
Agung Mulyadi Koesnanto,
Surabaya, Indonesia
Phillip Daniel Martin, Dublin

Bachelor of Science in Welding Engineering

Hassan K. Khan, Grove City

Austin E. Knowlton School of Architecture

Bachelor of Science in Architecture

Mark Charles Oswanski,
Toledo
Cum Laude
Jonathan Evan Telfer, Marion
Andrew Carl Von Lohr, Grove
City

Bachelor of Science in Landscape Architecture

Stephanie Claire Donovan,
Sharonville
Cum Laude
Kelly Amber Murphy, Bexley
Cum Laude

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

David Anthony Boddie, Dayton
Bryan Donald Bomer, Oak
Harbor
Kenneth Charles Clawson,
Oxford
John Michael Cole, Bucyrus
Gregory Thomas Corcoran,
Chillicothe
Jay Robert Crum, Hillsboro
Colleen Marie Drow,
Columbus
Cum Laude
Kristin Kay Ellsworth,
Caledonia
Timothy J. Forby, Centerburg
Clifford Lemonte Greer, Akron
Cum Laude
Joseph Michael Hannahs,
Granville
Robert Wayne Harris II,
Marengo
Derek L. Hunker, Tiffin
Nathan Paul King, Canfield
Jessica Elizabeth MacMurray,
Van Buren
Seiko Matsuura, Mori, Japan
Pasquale Razzano, Columbus
Lawrence Scott Ross,
Columbus
Kathryn L. Rush, Grove City
Adam Gerald Sikora, Byesville
Ashlie Danielle Stephenson,
Bremen
Bilge Turkoglu, Dublin
Seth Duane Vangsness,
Fairborn
Heidi Ann Verhoff, Marysville
Matthew Wayne Wallhead,
Elyria
Brent C. Watkins, Fairmont,
WV

**Bachelor of Science in
Food Science**

Aislinn Riley McIntyre,
Roscoe, IL
Chanun Somboonvechakarn,
Columbus
Cum Laude
*with Distinction in Food Science
and Nutrition*

**School of
Environment and
Natural Resources**

**Bachelor of Science in
Environment and Natural
Resources**

Jason Timothy Carroll,
Richmond
Sarah Elizabeth Travaglio,
Dublin
Laura Jayne Wilson, Elyria

**Agricultural Technical
Institute—Wooster**

**Associate in Applied
Science**

Brandon Christopher Barlage,
Ottawa
Jennifer Ann Biehl, Whipple
Bradley Michael Boots, West
Liberty
Jessica Rae Carver,
Homeworth
Mikki Jean DeVilbiss,
Spencerville
Andrea Mae Dumm, Novi, MI
Heather Marie Goodman,
Cardington
John Thomas Lindsey,
Somerset
Cum Laude
Jeffrey Allen Petit, Doylestown
Justin Timothy Raber,
Wooster
Tiffany Marie Sanders,
Gallipolis
Brett A. Sekerak, Berea
Heather Lynn Spoerr,
Greenwich
Magna Cum Laude
Desir Noel Staley, Orrville
Sarah Melissa Thomas,
Canton
Benjamin Clayton Van Zile,
Orrville
Michael Thaddeus Wronski,
Jr., Dumont, NJ

Associate of Science

Kerri Colbert, Brook Park
Lauren Danielle Grant,
Williamsburg
Krista Elaine Kamban, Dover
Brent W. Koning, Canfield
Matthew Jay LeFever,
Wooster

Brittany J. Logsdon, Hamilton
Jennifer Lynn Westrick,
Ottawa
Magna Cum Laude

College of Medicine

Dean: Wiley W. Souba, Jr.

Doctor of Medicine

Heather L. Feagins Fletcher,
Fort Washington, MD
B.S. (Hampton University)
M.S. (Indiana University
School of Medicine)

Steven Dan Kapetansky,
Columbus
B.A. (Hillsdale College)
Master

Joseph Paul Kitzmiller,
Gahanna
B.S.C.E., M.S., Ph.D.

Pamela Ann Ponce, Columbus
B.A. (University of Pittsburgh)

**School of Allied
Medical Professions**

**Bachelor of Science in
Allied Health
Professions**

Saida M. Ahmed, Mogadisho,
Somalia
Jingyun Chen, Zhuhai, P.R.C.
Bonnie Lee Hamilton,
Columbus
Melissa Danielle Harben,
Indianapolis, IN
Nicholas E. Mallas, Cortland
Rachel Celeste Martelli,
Delaware
Katherine Annissa Neidhardt,
Hicksville
Hyo-Jin Rim, Cincinnati
Aaron Joseph Siefker, Kalida
Barbara Marie Taylor,
Columbus

Commencement Convocation, August 26, 2007

College of Nursing

Dean: Elizabeth R. Lenz

Bachelor of Science in Nursing

Amy Lynn Jones, Newark
Carrie Beth Martin, Mentor
Tami Ann Niemeyer, Lima
Patti Haraway Peters, Dublin
Stephanie Rae Rhodebeck,
Centerburg
Catherine Collins Sansbury,
Powell

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Michael Neil Anderson, Grand
Cayman, Cayman Islands
Diploma (University of
Technology, Jamaica)
Magna Cum Laude

Sarika Dewaikar, Elyria
B.S.Pharm.
Cum Laude

Ryan Elliot Glaze, Grove City
Magna Cum Laude

Kenneth Michael Knipp,
Bainbridge
B.Pharmacy (Ohio Northern
University)
Magna Cum Laude

Brenda Louise Pahl, Mansfield
B.S. (Ohio Northern
University)
Magna Cum Laude

Michelle Gaye Russell,
Kingston, Jamaica
Diploma (University of
Technology, Jamaica)

Hyacinth Rosetta Williams,
Kingston, Jamaica
B.S.Biology (Northern
Caribbean University)
B.Pharmacy (University of
Technology, Jamaica)

Bachelor of Science in Pharmaceutical Sciences

Farhan M. Abdi, Columbus
Cum Laude
Tigist Dagnew Atalay, Addis
Ababa, Ethiopia
Simret Solomon Habtu,
Asmara, Eritrea
Nhu Uyen Thuy Nguyen,
Dayton
Hussen A. Ommer, Addis
Ababa, Ethiopia
Faraz Mahmud Rahman, New
Albany
Jaclyn Rose Rondinelli, New
Castle, PA
Lindsey Michelle Snedden,
Miamisburg

College of Social Work

Dean: William A. Meezan

Bachelor of Science in Social Work

Jonathan G. Arnold, Sunbury

College of Veterinary Medicine

Dean: Thomas J. Rosol

Doctor of Veterinary Medicine

Aliza Genevieve Fisse,
Jamaica, NY
B.S. (Long Island University
Brooklyn Campus)

July 13, 2007 meeting, Board of Trustees

September 7, 2007 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 7, 2007

Pursuant to paragraph (B) of bylaw 3335-1-01 of the Administrative Code of The Ohio State University, the Board met upon the call of the Chairman, G. Gilbert Cloyd, in a special meeting on Friday, September 7, 2007, at 8:00 a.m., at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

September 7, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called a special meeting of the Board of Trustees to order on Friday, September 7, 2007, at 8:00 am. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, and Debra J. Van Camp.

Dr. Cloyd:

In a moment we will be taking a roll call vote to go into Executive Session; that vote will conclude all formal Board action for the day beyond adjourning the meeting.

I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding compensation and employment, to consult with legal counsel regarding pending or imminent litigation, and for the purpose of discussing matters required to be kept confidential by State Statute. There will be no official actions taken during or following this Executive Session. May I have a second?

Upon motion of Dr. Cloyd, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, O'Dell, Hicks, Fisher, Schottenstein, Brass, and Marbley.

Thereupon the Board adjourned to meet Friday, September 21, 2007, at The Ohio State University, Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTY-SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 21, 2007

The Board of Trustees met at its regular monthly meeting on Friday, September 21, 2007, at The Ohio State University Fawcett Center, Columbus, Ohio, pursuant to adjournment.

** ** *

Minutes of the last meetings were approved.

** ** *

September 21, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, September 21, 2007, at 10:35am. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Algenon L. Marbley, and Debra J. Van Camp.

PRESIDENT'S REPORT

President Alutto:

Good morning and welcome. This is truly an exciting time in the history of The Ohio State University. Two days ago, and for the thirteenth year in a row, we welcomed the most accomplished class of incoming freshmen ever to enter Ohio State. Our continuing students are persisting and graduating in record numbers. And the on-going contributions of our faculty and staff are pushing us ever closer to the overarching goal of the Academic Plan that Ohio State will be the premier public land-grant research university in the nation.

I could say much about each of these reasons for optimism about the future of the University. And I did not even mention the excitement that is being generated by the imminent return of Ohio State's own prodigal son, Gordon Gee. Just earlier this week, he was truly given a rock star's welcome by our brand-new freshmen at Convocation and the funny part is that most of them do not even know him yet!

In the interest of time, however, I am keeping my remarks deliberately short this morning. In fact, I am going to restrict myself to sharing with you the good news about the students who are joining us this year. Though statistics will not be finalized for another few days, here is what we can project about our new first quarter freshmen.

First, they are a class of some 6,100 students. As I said a moment ago, they are the University's most academically prepared undergraduate class to date. Their average ACT score is 27, compared with 26.4 last year and 25.8 the year before. Nearly 90% of the entering freshmen were in the top 25% of their graduating high school class and more than half were in the top ten percent of their graduating class. They are a geographically diverse class, coming from countries across the globe, all 88 counties in Ohio, and 46 different states.

They add to the intellectual vitality of our campus in other ways as well. Some 16% of our entering freshmen are students of color, and almost 23% are first-generation scholars or those who have the opportunity to be the first in their family to graduate from college.

They have many talents and bring a great deal to this University. For example, some 60% earned varsity letters in high school, 30% participated in state music contests, and 16% of this year's class won prizes or awards for scientific study. More than half of them held part-time jobs while in high school and almost a quarter earned special recognition for community service. So you can see what an accomplished group of students has chosen Ohio State as their academic home.

It was truly wonderful to be at Convocation on Monday; or out on the Oval at the Involvement Fair with the students and representatives of more than 500 OSU student organizations and campus departments, businesses, and community agencies; or at any one of the 150 other events that are part of what we call "Welcome Week." These events carried an unambiguous message to all students: Ohio State is a nurturing,

September 21, 2007 meeting, Board of Trustees

energetic, and stimulating environment that will provide value-added to their academic endeavors, both in and outside of the classroom.

As I told our newest Buckeyes at Convocation, not only did they choose Ohio State but this institution also chose them. We are delighted that they are part of the Ohio State family.

Thank you, Mr. Chairman.

Free The Planet Spokesperson:

Dr. Alutto, while we do agree with many of those statements about Ohio State being a leader in academia, we are here today representing Free The Planet OSU, an environmental and social justice organization on campus. We are here to say to the Board, we were here a year ago asking you to sign a sustainable force resources policy. We no longer want Ohio State to not ensure environmental and social justice on campus. Right now we log some endangered forests from rain forests to Canadian Boreal forests, we want to stop logging in those areas. It has been a year and so far we have heard nothing from the Board.

Dr. Cloyd:

Excuse me you are not on the agenda, so please wrap it up.

Free The Planet Spokesperson:

We will wrap it up very fast. We have five short demands for the Board of Trustees and we are encouraging President Gee to be a leader in the environment this year. We really hope that he will move the Board along as an environmental leader: 1) he must publicly state that The Ohio State University does not support logging in endangered forest areas; 2) we must dramatically increase the use of post-consumer waste recycled fiber across the University; 3) he must ensure that all remaining virgin fiber is sourced from Forest Stewardship Council certified operations; 4) we must immediately cut contracts with companies that source from endangered forests, off-limit caribou range, and First Nations Territory; and 5) the University must significantly reduce paper use.

The students here are currently turning their backs to you as you have turned your backs on the environment at Ohio State. We are looking for university-wide policies and we are hoping to hear from you within the next two weeks, otherwise we will be forced to come back to the next Board meeting and present our demands again with more students. Thank you very much.

Group of Free The Planet Students:

Free The Planet!

STUDENT RECOGNITION AWARD

Ms. Van Kamp:

The Board of Trustees presents the Student Recognition Award each month to honor a student for his or her academic accomplishments, service to the University and/or community, and research achievements that have been a credit to both the college and University.

September 21, 2007 meeting, Board of Trustees

I am proud to announce to you that the recipient of this month's award is doctoral student Ross Kauffman, who was nominated by Dean Stan Lemeshow from the College of Public Health. Ross is from Bellefontaine, Ohio, and is currently pursuing a Ph.D. degree in the College of Public Health, majoring in epidemiology with a minor in criminology.

Ross earned his B.S. degree from Eastern Mennonite University in 2003, graduating summa cum laude. In 2005, he entered The Ohio State University College of Public Health as a University Fellow in the Master of Public Health program and completed his degree in 2006. During his time at Ohio State, Ross has served as a research assistant on two key projects examining cancer-related factors among the residents of the world's largest Amish settlement and their non-Amish neighbors. While working on these projects, Ross took an ethics-training course on research with prisoners, after which he began considering a career studying the health of prison populations with regards to tobacco use.

Through his master's research Ross realized that smoking, the number one preventable killer of Americans, is an even greater threat inside prison walls. He found that prisoners smoke at a much higher rate than the general population, and despite the scale of the problem, little rigorous research has been done. Thus, Ross began to focus his work on prisoner health with an emphasis on tobacco use.

For more than a year, Ross has worked diligently to prepare for prison research. He has completed coursework for a minor in criminology, assisted The Ohio State University Sociology Department in conducting interviews with dozens of prisoners, and completed a pre-doctoral fellowship with the Behavioral Cooperative Oncology Group of the Walther Cancer Institute. Dean Lemeshow described Ross's dedication and passion for his research by saying:

"Ross's personal interest in prison populations is due in part to his Mennonite upbringing, with its emphasis on social justice. As a public health practitioner, he sees this work as a unique opportunity to reach an at-risk population. As a concerned citizen, he views this as an opportunity to curb the rising costs of incarceration."

As you might imagine, Ross's devotion to making a difference extends beyond his research into every area of his life. While at Ohio State he has served as the student representative at division faculty meetings and played an active role in the public health student organization. At home, he takes part in the family tradition of making blankets for international relief efforts. He learned how to sew about 6 years ago, when some students at Eastern Mennonite University decided to hold a blanket drive as a response to the 9/11 attacks and ensuing conflict in Afghanistan. He says that now sewing comfort tops and knotting blankets are a routine part of a trip to his hometown. To give you an idea of the scale of this project, it's not just making a few blankets a year - he told me that his family made 370 blankets in 2005. However, it is Ross himself that best describes the impact of this operation by saying, "Sewing may not be a common activity for a 25-year-old male, but I have found it to be one way I can actually try to make the world a better place for those who are less fortunate."

Ross is truly, and I think that you all would agree, an outstanding student who is making a positive impact at this University, across the state, and indeed around the world. Today I am happy to share with you that Ross's diligence and dedication for research have been recognized on a national level. Just last week Ross was awarded a grant from the Center for Disease Control to fund his dissertation project titled, "Assessing Smoking in Ohio Prisons." After completing his formal education, Ross plans to teach at the collegiate-level and continue to pursue his passion for research.

Ross, on behalf of the Board of Trustees, I am very pleased to present this award to you today and congratulate you on your many accomplishments. Your achievements

September 21, 2007 meeting, Board of Trustees

are truly remarkable and inspiring to us all. Congratulations and best of luck in your future endeavors!

Mr. Kauffman:

Thank you, Deb, for that kind introduction. It is an honor to be recognized today. I would like to thank Dean Lemeshow for his nomination and for his continued work to strengthen the College of Public Health.

There are many people I have to thank for my successes. First I would like to recognize my family. I am pleased that my parents, Roger and Rachel Kauffman, could be here today. I would not be where I am without the support and encouragement they have provided. I would also like to thank my brothers, Ryan and Rudy, for their friendship and the inspiration they provide.

I am also glad that Patrick and Deborah Ellis could be with us today. I am thankful for all that they do for Bellefontaine City Schools where I had my academic start and for their continued support of The Ohio State University. For my undergraduate studies at Eastern Mennonite University, I would like to recognize Drs. Douglas Graber Neufeld, Owen Byer, and OSU Alumnus James Yoder. Each of them made significant contributions to my development as a scientist.

Here at Ohio State I feel blessed with an excellent committee: Dr. Amy Ferketich, my advisor, who has allowed me to dream big and provided the support I need to achieve those dreams; Dr. Mary Ellen Wewers, my mentor, who has introduced me to the world of tobacco research; Dr. David Murray, who in addition to his role on my committee, has worked tirelessly to improve the college as chair of the Division of Epidemiology; and Dr. Paul Bellair, who provided me with my first experience in prison research and whose assistance has been invaluable as I have worked to design my own prison study. Though not a member of my committee, Dr. Mira Katz has also played a significant role in my growth as a researcher. She provided my first opportunity to conduct public health research and I am grateful for her continued support and guidance.

Finally, I would like to thank the members of the Board. It has been a pleasure to watch the growth and development of the public health program at Ohio State. Even in the short time since my arrival at the School, I have seen many exciting changes. Your vote last February to establish the College of Public Health was an important milestone in our efforts to become a national leader in the field of Public Health. Thank you for all that you do to foster an environment of academic excellence at The Ohio State University.

I appreciate the opportunity to meet with you today and thank you for this recognition of my efforts at Ohio State. I am grateful, but humbled to be granted this honor and feel fortunate to be part of an institution that strives for such a high level of academic excellence. Thank you.

Dr. Cloyd:

Ross, thank you. You do yourself and this university very proud and it is wonderful. I congratulate you on your accomplishments to date, particularly in the research area so important in society and wish you the very best in your career ahead.

COMMITTEE REPORTS

Dr. Cloyd:

At this time we will hear committee reports and I would like to begin with the Committee on Trusteeship. Mr. McFerson.

Mr. McFerson:

The Committee on Trusteeship has met several times and our objective has been to, at the direction of the Chair and this Board, pull together a paper that will lay out our expectations of how we intend to operate as a Board with each other, the University, and the President. We are getting close to having that document finished. Concurrent with that will be an analysis of how we are structured as a Board, the architecture, if you will, of our committees and our meetings. That work is also moving forward and will follow that expectations paper by maybe a meeting or two. So we still have some more work to do.

We have also sent a letter to the Governor's Office on what we are looking for in a new trustee, which has yet to be appointed. We have laid out specifically our concerns with regard to gender, with regard to geographic interest around the state, and with regard to backgrounds, so we can continue to have and present to this University a good, diverse Board with the appropriate makeup. We have been busy and will continue to work.

Dr. Cloyd:

Thank you, Mr. McFerson. I would now like to have the report from you on the Investments Committee meeting.

Mr. McFerson:

The Investments Committee met this morning and first heard a recommendation on the status of the Proctor Consulting Report. This has upwards of ten separate recommendations and is the most thorough analysis that has ever been conducted of the Office of the Treasurer. It has been over a year now and this status report tells us where we are with regard to each of those recommendations. A few of them are 100% complete and many are in the process of being completed. We were encouraged by that analysis and by that report. It really has resulted in some good changes in the Treasurer's Office.

We then heard the Investments Performance Report for the year. We finished the fiscal year, June 30, 2007, and the results of the year for the total portfolio increased 18% and across-the-board we were not quite at the S&P 500 on the large cap equities, we missed by four-tenths of 1%. I am not going to go through all of these categories, but in the aggregate we finished 18% compared to a Lipper balance of 15.4%. What we don't have yet is how we stacked up with the Big Ten and our peer group comparisons and we will probably have that available to us at the next meeting. Collecting all of this data from all of the other institutions does take a little bit of time.

We then had a first reading of our recommended policy revisions regarding the Investment of Operating Funds. The University has approximately \$1.3 billion of operating cash and this Board, three plus years ago, with approval from the legislation at the state-level, had the opportunity to invest those funds long-term. So we have a policy on how those dollars will be invested in the endowment, as well as maintained in short-term cash. Because we have 45% invested in the same analysis and breakdown as our endowment dollars, it has resulted in a rather significant increase into the President's Strategic Fund, which has helped us fund many important projects around here. We will continue to look at that on a regular basis as to how we invest our short-

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term cash, because there is no reason for us to hold it all in short-term instruments. Remember folks, \$1.3 billion of operating funds is a pretty good number.

Then the aggregate investment dollars of all categories would be \$3.2 billion and that is broken down as to the long-term investment pool; the gifted endowment dollars are \$1.576 billion; the long-term operating dollars are \$762 million, and the balance would be other investments. So the total dollars of the University that are invested either short-term or long-term is \$3.2 billion. Let's not be confused on how much of that is gifted endowment money, it is only approximately half of that number.

Then the consultants that were hired over a year ago, Cliffwater, their president and CEO gave us a very good report on the asset allocation study and the review of what has been accomplished and the implementation of moving towards allocations. I am pleased to report that theoretically we have moved to the allocation model. In some of the categories the dollars have not yet been invested in specific investments, but the place card is in place. The analysis that they presented to us is very solid with regard to the comparative data and also should result in higher returns, more diversification, and more in line with our peer groups. We will continue to have the Cliffwater consultants come back and visit with us from time to time. They have a pretty impressive list of endowment organizations that they deal with.

For the consent agenda we are recommending: 1) some adjustments in the Investment Managers and Reallocation of Funds, and the elimination of one Investment Manager; and 2) the University Development Report. Dr. Schroeder did present the Development Report for the year and that report is up 7% in total to \$225 million and an increase in the number of donors. We received a lot of data, but on balance, pretty good reports.

Dr. Cloyd:

Thank you, Mr. McFerson. I would next like to call on Mr. Borrer for the report on the Academic and Student Affairs Committee meeting.

Mr. Borrer:

This morning we had a very full and informative agenda. We first heard from Rich Hollingsworth, vice president for Student Affairs, who gave his priorities for the year. A number of major initiatives that he is looking at include: a review and comprehensive plan for on- and off-campus housing, including remodeling and potentially expanding our housing initiatives, and the intent to establish a collaborative of a number of University groups in the immediate off-campus area to promote and advance neighborhood safety. They also have a very forward initiative to work for the enhancement of basic physical and mental health services for students, especially the population that lives on campus.

Next we heard from Thom Stevenson, director of Campus Dining Services. We have 16 full food service locations on campus. In layman's terms, we do about \$35 million worth of sales out of those 16 locations per year. So we really run a full size, full service dining operation.

They have also started on a very interesting and I think exciting initiative with the Ohio Department of Agriculture called, "Buy Ohio." The concept is "Eat Global, Buy Local." They are working with the food service group that they purchase their food from, as well as a number of people in the Ohio Agriculture industry, to provide food services to The Ohio State University that are grown and/or produced in the state of Ohio. That number is in excess now of 30% and is a very good thing for us to do since it pays back the community and helps the students understand what we are doing in Ohio.

Next we heard from Provost Alutto who gave an overview of the priorities for the Office of Academic Affairs for the upcoming year. They are doing a complete strategic

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planning process including: budgeting, physical priorities, buildings, office locations, and all major programmatic initiatives. It is a complete top to bottom review of what we are doing in our academic programs and I think it will be incredibly well served.

We then heard from Vice Provost Randy Smith. Randy and his team have completed the final reaccreditation process of our University and did a fantastic job getting that done and today presented his final report to our Committee. I am pleased to let you know that we did pass and that Vice Provost Smith and his team are now beginning to prepare for the 2016 review.

Next we heard from David Andrews, dean of the College of Education and Human Ecology, who provided us with a report on the Metro School. The Metro School is a new, innovative high school that is designed to provide innovative learning opportunities, especially in science, technology, engineering, and math; STEM.

The Metro School opened two years ago through a partnership with Battelle, Ohio State, and the Educational Council, which represents all 16 school districts in Franklin County. It is presently made up of two classes of 200 freshmen and sophomores and when fully populated, it will serve 400 students. This school has been a tremendous success and has been recognized by the Gates Foundation and won the first Peter McGrath Outreach and Engagement Award presented by the National Association of State Universities and Land-Grant Colleges. The school has applied for - and we are hoping to receive - a major grant from the Gates Foundation coming up in the next 30 days. This has been a great collaborative and initiative that we started.

Finally for the consent agenda, the Committee endorsed the following recommendations: 1) the approval of non-academic center status for the Ohio House of Science and Engineering; and 2) routine personnel actions. With that, I conclude my report.

Dr. Cloyd:

Thank you, Mr. Borrer. Any questions? I would next like to call on Mrs. Davidson for the Fiscal Affairs Committee report.

Mrs. Davidson:

Thank you, Mr. Chairman. I would like to start by pointing out that the Fiscal Affairs Committee has nine of the items that are on the Consent Agenda today. In addition to discussing those, we had two reports that were very important because they were first readings. The first report was the Financial Performance Goals, which will come back to the Board in November for approval and will be the first time, I believe, in ten years that we have revised those financial goals.

The second report was a look at the Long-Term Operating Fund and how it is invested. Mr. Shkurti gave a very good report on our ability to invest those long-term funds, which generated about \$160 million in revenue; proposed expenditures of the transfer this year, which will be a little over \$78 million; and also looking at taking some precautions and establishing a stabilization fund because there is a higher risk in that long-term investment and obviously markets are pretty unpredictable. This report was a first reading, too, and will come back to the Board for action in November.

The issues that are on the Consent Agenda today include the Quarterly Report for the Waivers of Competitive Bidding Requirements and those waivers are done. As you know when there is a sole source or when there is an emergency need to waive that competitive bidding, those waivers need to be approved by the Board.

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Next is the approval of Interim Authorization, interim President Alutto, Bill Shkurti, and I authorized, since we had a little gap in our Board meetings, two projects: 1) the design and construction contracts for renovations to the Veterinary Medicine food service area; and 2) the design and construction of the Carmack parking lot on West Campus. These were both small projects. The third resolution would be to give that Interim Authorization ability also between now and our next Board meeting in November.

The fourth resolution is the Approval to Enter into Design and Construction Contracts, to Increase a Construction Contract, and to enter into one Joint Use Agreement with Delaware County. We then had two temporary easements that would be granted and two sales of property that we would be authorizing. These are both to the City of Columbus: 1) building a handicapped accessible bus stop; and 2) widening West Case Road and create a turn lane at Sawmill Road, which probably you people that travel that way will appreciate. We need to give the easements because it takes legislative action to permit us to sell that property to the City of Columbus.

We also have the final action on the Fiscal Year 2008 Current Funds Budget, which has been before the Committee two or three times. There are a few things that I wanted to point out and highlight to you. First, I want to mention the Current Funds Budget book, which takes a lot of work from the staff and they do a great job, but it is sort of the *Bible* about our budget and our funds here at the University. It is a good thing for everybody to have in their system. I also want to point out that we do have a balanced budget. We don't have much room there, but it is a \$4.1 billion projected income and a \$4.0 billion spending. Of that spending allowable, 36.5% of the total budget is for the Health System and it really boils down to a campus general fund growth of about 4.3% and our final budget is \$72 million in allocation for financial aid.

The last item that we are recommending is the long-term recommendations for FY 2009-FY 2014 Capital Plan. This would include giving authority for Mr. Shkurti to submit to the state our capital request for the next capital bill in the amount of \$80 million and \$12 million for our regional campuses; to then approve the allocation of our current bond issue debt, because there has been a few changes in the proposed allocations for the \$497 million in bonds which will be issued in Fiscal Year 2009; and to put a cap on a bond issue for 2011 at no more than \$500 million.

The Fiscal Affairs Committee unanimously recommended those items on the Consent Agenda. Mr. Chairman, I will be glad to answer any questions.

Dr. Cloyd:

Thank you, Mrs. Davidson. Any questions?

CONSENT AGENDA

President Alutto:

We currently have 16 resolutions on the Consent Agenda today and would like to hold a separate vote for #7-Appointment of Investment Managers and Reallocation of Funds-and #8-Waivers of Competitive Bidding Requirements (April-June 2007). We are seeking your approval for:

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UNIVERSITY HOSPITALS BOARD APPOINTMENT

Resolution No. 2008-21

Synopsis: Approval of an appointment to the University Hospitals Board is recommended.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as follows:

University Hospitals Board

Betty D. Montgomery, effective September 21, 2007, through September 20, 2010

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF
THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2008-22

Synopsis: The amendment to the *Bylaws of the Medical Staff of The Ohio State University Hospitals* is recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS this amendment was approved by the University Hospitals Board on July 26, 2007:

3335-43-08 Organization of the medical staff.

(A) unchanged.

(B) Names of clinical departments and divisions.

(1) through (3) unchanged.

(4) Internal medicine. The following divisions are designated:

Cardiovascular medicine
Dermatology
Endocrinology and metabolism
~~Digestive health~~
Gastroenterology, hepatology and nutrition
General medicine
Hematology and oncology
Hospital medicine
Human genetics
Infectious diseases
Nephrology
Pulmonary, allergy, critical care and sleep medicine
Rheumatology - immunology

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(5) through (19) unchanged.

(C) and (D) unchanged.

NOW THEREFORE

BE IT RESOLVED, That the above amendment is hereby adopted.

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2008-23

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of "center" or "institute" in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs;" and

WHEREAS a request has been received from five colleges and the Office of University Outreach and Engagement, in a manner similar to requests for use of the terms "center/institute," for the Ohio House of Science and Engineering; and

WHEREAS subsequent use of the term "academic" center/institute will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs reviewed this request at its meeting on August 22, 2007 and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the "Ohio House of Science and Engineering" be approved, effective immediately.

PERSONNEL ACTIONS

Resolution No. 2008-24

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 13, 2007 meeting of the Board, including the following Appointments/Reappointments, Appointments / Reappointments of Chairpersons/Directors, Leaves of Absence Without Salary, Leave of Absence-Continuation, Professional Improvement Leaves, Professional Improvement Leave-Change in Dates, Professional Improvement Leaves-Cancellation, Emeritus Titles, Emeritus Title-change in date, salary rolls with promotion and tenure, as detailed in the University Budget, be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on April 3, 2007, May 29, 2007 and July 31, 2007, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified; and

BE IT FURTHER RESOLVED, That the 2007 bonus of \$250,000 for President Karen Holbrook, be ratified.

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Appointments

Name: ROBERT W. CURLEY
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Effective: October 1, 2007 through September 30, 2010

Name: ROY J. LEWICKI
Title: Professor (The Irving Abramowitz Memorial Professorship)
College: The Max M. Fisher College of Business
Effective: October 1, 2007 through September 30, 2012

Name: CYNTHIA J. ROBERTS
Title: Professor (Martha G. and Milton Staub Chair for Research in Ophthalmology)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: ALAN D. LETSON
Title: Professor - Clinical (William H. Havener, M.D. Chair in Ophthalmology)
College: Medicine
Effective: July 1, 2007 through June 30, 2011

Name: DAVID COHN
Title: Associate Professor (The Donald G. Jones, M.D. and Patsy P. Jones Designated Professorship in Obstetrics and Gynecology)
College: Medicine
Effective: August 1, 2007 through June 30, 2011

Name: E. GORDON GEE
Titles: President/Professor with Tenure/Courtesy Appointment as Professor
Office/College/ Office of the President/Michael E. Moritz College of
School: Law/Educational Policy and Leadership
Effective: October 1, 2007

Name: MICHAEL M. VERES
Title: Interim Chief Information Officer
Office: Information Technology (OIT)
Effective: September 13, 2007

Name: KATHERINE WOLFORD
Title: Assistant to the President and Director of Operations
Office: Office of the President
Effective: August 13, 2007

Concurrent Appointments

Name: HERBERT B. ASHER
Title: Counselor to the President
Office: Office of the President
Effective: July 23, 2007
Concurrent Title: Professor Emeritus, Department of Political Science

Name: MATTHEW S. PLATZ
Title: Interim Dean
College: Mathematical and Physical Sciences
Term: August 14, 2007, or until such time a permanent Dean is appointed
Concurrent Title: Vice Provost, Office of Academic Affairs

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Name: WILEY W. SOUBA, JR.
Title: Interim Senior Vice President for Health Sciences and Chief Executive Officer
Hospital: Health Sciences/The Ohio State University Medical Center
Effective: August 1, 2007
Concurrent Title: *Dean, College of Medicine*

Concurrent Reappointment

Name: CAROLE A. ANDERSON
Title: *Interim Dean*
College: *Dentistry*
Term: *July 1, 2007, or until such time a permanent Dean is appointed*
Concurrent Title: *Vice Provost, Office of Academic Affairs*

Appointment of Chairpersons/Directors

L. EUGENE ARNOLD*, *Nisonger Center, effective September 1, 2007 through August 31, 2008.*

RUDOLPH G. BUCHHEIT, *Department of Materials Science and Engineering, effective October 1, 2006 through June 30, 2010.*

MATTHEW D. GOLDISH, *Melton Center for Jewish Studies, effective July 1, 2007 through June 30, 2011.*

SARAH I. JOHNSTON, *Center for the Study of Religion, effective July 1, 2007 through June 30, 2009.*

ANN M. PENDLETON-JULLIAN, *Knowlton School of Architecture, effective September 1, 2007 through June 30, 2011.*

SUSAN VAN PELT PETRY, *Department of Dance, effective July 1, 2007 through June 30, 2011.*

RICHARD J. SELFE, *Center for the Study and Teaching of Writing, effective September 1, 2007 through August 31, 2010.*

Reappointments of Chairpersons/Director

DIANE W. BIRCKBICHLER, *Department of French and Italian, effective October 1, 2007 through June 30, 2011.*

E. ANTONIO CHIOCCA, *Department of Neurological Surgery, effective March 1, 2008 through June 30, 2011.*

RICHARD DAVIS, *Department of Near Eastern Languages and Cultures, effective July 1, 2007 through June 30, 2011.*

GONG SOOG HONG, *Department of Consumer Sciences, effective July 1, 2007 through June 30, 2011.*

CHRISTOPHER C. KAEDING*, *Department of Orthopaedics, effective July 1, 2007 through June 30, 2008.*

JAMES S. KING*, *Department of Neuroscience, effective July 1, 2007 through June 30, 2008.*

THOMAS F. MAUGER, *Department of Ophthalmology, effective October 1, 2008 through June 30, 2011.*

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NAWAL K. TANEJA, Department of Aviation, effective July 1, 2006 through June 30, 2010.

** Interim*

MARY JO WELKER, Department of Family Medicine, effective July 1, 2007 through June 30, 2011.

CHRISTIAN K. ZACHER, Institute for Collaborative Research and Public Humanities, effective October 1, 2007 through September 20, 2011.

Reappointment of Men's Head Basketball Coach

THAD M. MATTA, addendum to employment agreement. Term of the contract: July 1, 2006 through June 30, 2016.

Leaves of Absence Without Salary

JOSEPH P. KABOSKI, Assistant Professor, Department of Economics, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, for personal reasons.

PUNAM OHRI-VACHASPATI, Assistant Professor, The Ohio State University Extension, effective August 27, 2007 through August 22, 2008, for personal reasons.

ISMAIL K. WHITE, Assistant Professor, Department of Political Science, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to accept a fellowship at the Center for the Study of Democratic Politics at Princeton University.

Leave of Absence - Continuation

ING-MING CHIU, Professor, Internal Medicine and Molecular and Cellular Biochemistry, effective July 1, 2007 through June 30, 2008, to be the Chief Technology Office at Gentheon Biopharmaceuticals Co., Ltd., Taiwan.

Professional Improvement Leaves

ROBERT A. AGUNGA, Associate Professor, Department of Human and Community Resource Development, effective Winter Quarter, Spring Quarter and Autumn Quarter 2008.

D. ROSE ELDER, Associate Professor, Agricultural Technical Institute, effective Autumn Quarter 2007.

ROBERT T. GREENBAUM, Associate Professor, John Glenn School of Public Affairs, effective Autumn Quarter 2007 and Winter Quarter 2008.

Professional Improvement Leave -- Change in Dates

KIRK A. DENTON, Associate Professor, Department of East Asian Languages and Literatures, change leave from Autumn Quarter 2007 and Winter Quarter 2008, to Winter Quarter and Spring Quarter 2008.

Professional Improvement Leaves - Cancellation

SHAHRUKH A. IRANI, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008.

SANDRA J. TANENBAUM, Associate Professor, College of Public Health, effective Autumn Quarter 2007 and Winter Quarter 2008.

Emeritus Titles

JOSEPH T. BARR, College of Optometry, with the title Professor Emeritus, effective September 1, 2007.

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SUSAN L. HUNTINGTON, Department of History of Art, with the title Professor Emeritus, effective September 1, 2007.

RICHARD A. MILLER, Department of Industrial, Welding and Systems Engineering, with the title Professor Emeritus, effective September 1, 2007.

EDWARD H. NEWMAN, Department of Electrical and Computer Engineering, with the title Professor Emeritus, effective September 1, 2007.

ALFRED W. READER, College of Dentistry, with the title Professor Emeritus, effective January 1, 2008.

DAVID A. RIGNEY, Department of Materials Science and Engineering, with the title Professor Emeritus, effective October 1, 2007.

JERELYN K. SCHULTZ, Department of Human Development and Family Science, with the title Professor Emeritus, effective September 1, 2007.

ROBERT M. SYKES, Department of Civil and Environmental Engineering and Geodetic Science, with the title Professor Emeritus, effective September 1, 2007.

MING-DAW TSAI, Department of Chemistry, with the title Professor Emeritus, effective September 1, 2007.

MARTIN P. JAMISON, University Libraries, with the title Associate Professor Emeritus, effective January 1, 2008.

LINDA A. KRİKOS, University Libraries, with the title Associate Professor Emeritus, effective September 1, 2007.

RICHARD W. RICHARDSON, Department of Industrial, Welding and Systems Engineering, with the title Associate Professor Emeritus, effective September 1, 2007.

GEORGE W. HANDLEY, Department of Psychology (Lima), with the title Assistant Professor Emeritus, effective September 1, 2007.

ELIZABETH J. SAWYERS, University Libraries, with the title Assistant Professor Emeritus, effective October 1, 2007.

Emeritus Title - change in date

ALLAN J. YATES, Department of Pathology, with the title Professor Emeritus, change effective date from September 1, 2007, to October 1, 2007.

Promotions, Tenure, and Reappointments

COLLEGE OF MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Kirkpatrick, Robert, Internal Medicine, effective October 1, 2007

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Morelli, Massimo, Economics, effective October 1, 2007 - RESIGNED

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Eastin, Matthew, School of Communication, effective October 1, 2007 - RESIGNED

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Medical Staff - Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Philip Atigre, M.D., Community Associate, Internal Medicine, General Medicine, 3/9/2007
David G. Bates, M.D., Associate Attending, Radiology, 2/9/2007
Heather M. Brom, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 3/9/2007
Sangeeta L. Guttikonda, M.D., Associate Attending, Radiology, 3/9/2007
Catherine K. Hesness, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 3/9/2007
Maria V. Johnson, C.N.P., Allied Health, Surgery, Surgical Oncology, 3/9/2007
Sheri A. Knepel, M.D., Associate Attending, Emergency Medicine, 3/9/2007
Adele M. Lipari, D.O., Associate Attending, Radiology, 2/9/2007
Jacquelyn L. Madison, C.N.S., Allied Health, Psychiatry, 2/9/2007
Michael J. Miller, M.D., Associate Attending, Surgery, Plastic Surgery, 3/9/2007
Julie C. O'Donovan, M.D., Associate Attending, Radiology, 2/9/2007
Tushar C. Patel, MB.ChB, Associate Attending, Internal Medicine, Digestive Disease, 3/9/2007
Lisa D. Ross, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/9/2007
Shelley J. Ryan, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 3/9/2007
Megan K. Smith, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 3/9/2007
L. Jill Staufenberg, C.N.S., Allied Health, Psychiatry, 2/9/2007
Henry D. Windler, M.D., Associate Attending, Radiology, 2/9/2007
Michael N. Ailes, C.N.P., Pending Allied Health, Internal Medicine, Pulmonary, Critical Care, 5/29/2007
Danette R. Birkhimer, C.N.S., Pending Allied Health, Obstetrics and Gynecology, Gynecologic Oncology, 5/29/2007
Donna M. Beaty, P.A., Allied Health, Internal Medicine, Dermatology, 4/13/2007
Brian K. Cain, M.D., Pending Associate Attending, Internal Medicine, General Medicine, 7/1/2007
Paul Chacko, M.B.B.S., Associate Attending, Internal Medicine, Hospital Medicine, 4/13/2007
Hugh M. Ehrenberg, M.D., Pending Associate Attending, Obstetrics and Gynecology, 6/1/2007
Charity C. Fox, M.D., Pending Associate Attending, Internal Medicine, Immunology, 5/29/2007
Dennis M. Glatz, M.D., Pending Associate Attending, Radiology, 7/1/2007
Gretchen A. Harwood, C.N.P., Pending Allied Health, Internal Medicine, Hematology/Oncology, 5/29/2007
Sara N. Horst, M.D., Pending Associate Attending, Internal Medicine, General Medicine, 7/1/2007
Todd A. Janicki, M.D., Pending Associate Attending, Internal Medicine, Hospital Medicine, 7/1/2007
Emily T. Klatte, M.D., Pending Associate Attending, Neurology, 7/1/2007
Carrie A. Lembach, D.O., Pending Associate Attending, Ophthalmology, 7/1/2007
Diane B. Loseth, C.N.S., Allied Health, Neurology, Pain Palliative Med, 4/13/2007
Jon Mickle, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 4/13/2007
Ryan D. Niederkohr, M.D., Pending Associate Attending, Radiology, 8/1/2007
Parshan Ramsingh, M.B.B.S., Associate Attending, Radiology, 4/13/2007
Stephen D. Rose, M.D., Pending Associate Attending, Orthopaedic Surgery, Orthopaedics, 6/1/2007
Allison L. Rosenberg, C.N.P., Pending Allied Health, Internal Medicine, Hematology/Oncology, 5/29/2007
Alan D. Rogers, M.D., Pending Associate Attending, Radiology, 7/1/2007
Barbara L. Roeser, C.N.P., Pending Allied Health, Internal Medicine, Pulmonary, Critical Care, 5/29/2007
Stephen P. Smith, Jr., M.D., Pending Associate Attending, Otolaryngology, 7/1/2007
Abby M. Whitaker, C.N.P., Allied Health, Surgery, Thoracic/Cardiovascular, 4/13/2007

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Weiqiang Zhao, M.D., Associate Attending, Pathology, 5/29/2007
Punit Agrawal, D.O., Pending Associate Attending, Neurology, 7/31/2007
Jamal Al Taani, M.D., Associate Attending, Radiology, 7/1/2007
Mark D. Barsamian, D.O., Pending Associate Attending, Ophthalmology, 7/31/2007
Bryan L. Borland, M.D., Pending Associate Attending, Radiology, 7/31/2007
Jarrod T. Bruce, M.D., Associate Attending, Internal Medicine, Hospital Medicine,
7/1/2007
Gail M. Budke, M.D., Pending Associate Attending, Internal Medicine, General Medicine,
8/1/2007
Michael R. Donnally, M.D., Associate Attending, Internal Medicine, General Medicine,
7/31/2007
Thomas J. Ellis, M.D., Pending Associate Attending, Orthopaedic Surgery, Orthopaedics,
7/31/2007
Kelly J. Fleming, M.D., Pending Associate Attending, Family Medicine, Family Medicine,
8/1/2007
Joseph M. Flynn, D.O., Attending, Internal Medicine, Hematology/Oncology, 7/1/2007
Brett E. Fortune, M.D., Associate Attending, Internal Medicine, Hospital Medicine,
7/1/2007
Charity C. Fox, M.D., Associate Attending, Internal Medicine, Immunology, 7/31/2007
Lynn C. Happel, M.D., Associate Attending, Surgery, General Surgery, 7/1/2007
Ronald L. Harter, M.D., Pending Associate Attending, Anesthesiology, Anesthesiology,
7/31/2007
Alan E. Harzman, M.D., Associate Attending, Surgery, General Surgery, 7/1/2007
Mark J. Hogan, M.D., Pending Associate Attending, Radiology, Radiology, 7/31/2007
David P. Kasick, M.D., Pending Associate Attending, Psychiatry, Psychiatry, 7/31/2007
Rebecca A. Kuennen, M.D., Pending Associate Attending, Ophthalmology,
Ophthalmology, 7/31/2007
Michael S. Langan, M.D., Pending Associate Attending, Internal Medicine, General
Medicine, 8/1/2007
Gregory D. Lewen, M.D., Associate Attending, Ophthalmology, Ophthalmology, 7/1/2007
Jennifer W. McCallister, M.D., Associate Attending, Internal Medicine, Pulmonary,
Critical Care, 7/16/2007
Aris M. Musabji, M.D., Associate Attending, Radiology, Radiology, 7/31/2007
Erin M. Ort, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 7/1/2007
William J. Perez, M.D., Associate Attending, Anesthesiology, Anesthesiology, 7/1/2007
Adam D. Quick, M.D., Associate Attending, Neurology, Neurology, 7/1/2007
Gary L. Rea, M.D., Associate Attending, Neurological Surgery, Neurologic Surgery,
6/8/2007
Douglas R. Rethman, M.D., Associate Attending, Internal Medicine, Hospital Medicine,
7/1/2007
Jason C. Roland, M.D., Associate Attending, Surgery, General Surgery, 7/1/2007
Kathleen B. Rogers, C.N.P., Pending Allied Health, Internal Medicine,
Hematology/Oncology, 7/31/2007
Jacqueline T. Rohl, M.D., Pending Associate Attending, Obstetrics and Gynecology,
Obstetrics and Gynecology, 7/31/2007
Zarine K. Shah, M.B.B.S., Associate Attending, Radiology, Radiology, 7/1/2007
Thomas J. Smith, M.D., Pending Associate Attending, Anesthesiology, Anesthesiology,
7/31/2007
Madhuri Sopirala, M.B.B.S., Associate Attending, Internal Medicine, Infectious Disease,
7/1/2007
Robert M. Stevens, M.D., Associate Attending, Radiology, Radiology, 7/1/2007
Amit Tandon, M.D., Pending Associate Attending, Ophthalmology, Ophthalmology,
8/1/2007
Lynne U. Tehrani, C.N.S., Allied Health, Surgery, Thoracic/Cardiovascular, 6/8/2007
G. Nicholas Verne, M.D., Associate Attending, Internal Medicine, Digestive Disease,
7/1/2007
William A. Wallace, Jr., M.D., Pending Associate Attending, Surgery, Plastic Surgery,
7/31/2007

September 21, 2007 meeting, Board of Trustees

Christina J. Walz, M.D., Associate Attending, Physical Medicine, Physical Medicine, 7/31/2007

Wenle P. Wang, M.D., Ph.D., Associate Attending, Pathology, Pathology, 7/1/2007

Rebecca L. Wilson, C.N.P., Allied Health, Surgery, Surgical Oncology, 6/8/2007

Medical Staff - Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Scott B. Armen, M.D., Associate Attending, Surgery, General Surgery, 2/9/2007

Matthew D. Ashmun, M.D., Associate Attending, Internal Medicine, General Medicine, 2/9/2007

Sameer Bajaj, M.B.B.S., Community Associate, Internal Medicine, General Medicine, 3/9/2007

Vinay G. Bangalore, M.B.B.S., Community Associate, Internal Medicine, General Medicine, 3/9/2007

Udayan Y. Bhatt, M.D., Associate Attending, Internal Medicine, Nephrology, 3/9/2007

Christopher G. Brown, M.D., Associate Attending, Internal Medicine, Nephrology, 2/9/2007

Karen Catignani, M.D., Associate Attending, Internal Medicine, General Medicine, 3/9/2007

Amit K.Chatterjee, M.D., Associate Attending, Internal Medicine, General Medicine, 2/9/2007

Rebecca Coffey, C.N.P., Allied Health, Surgery, General Surgery, 2/9/2007

Stephen C. Cook, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 2/9/2007

Steven M. Dean, D.O., Associate Attending, Internal Medicine, Cardiovascular Medicine, 2/9/2007

Jonathan R. DeHart, M.D., Associate Attending, Pathology, 2/9/2007

Solomon Z. Darrow, M.D., Associate Attending, Radiology, 2/9/2007

Kathleen M. Dungan, M.D., Associate Attending, Internal Medicine, Endocrinology, 2/9/2007

David N. Efries, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 3/9/2007

Erik W. Evans, D.D.S., M.D., Associate Attending, Dentistry, 2/9/2007

Mary F. Feldman, P.A., Allied Health, Surgery, Cardiothoracic, 3/9/2007

David W. Hauswirth, M.D., Associate Attending, Internal Medicine, Allergy/Immunology, 3/9/2007

Craig C. Hofmeister, M.D., Attending, Internal Medicine, Hematology/Oncology, 2/9/2007

Mahmoud Houmsse, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 2/9/2007

Jeffrey L. Hunter, D.O., Associate Attending, Family Medicine, 2/9/2007

Jeffrey A. Jones, M.D., Attending, Internal Medicine, Hematology/Oncology, 3/9/2007

Trisha A. Kall, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 3/9/2007

Justin F. Klamerus, M.D., Associate Attending, Internal Medicine, General Medicine, 2/9/2007

Jeffrey R. Kneile, M.D., Associate Attending, Pathology, 2/9/2007

Amy M. Kopp, M.D., Associate Attending, Ophthalmology, 3/9/2007

Kavitha V. Kosuri, D.O., Attending, Internal Medicine, Hematology/Oncology, 2/9/2007

Brett D. Kucej, M.D., Associate Attending, Radiology, 2/9/2007

Jean LaPolla, L.M.T., Allied Health, Family Medicine, Integrated Medicine, 2/9/2007

Mahamadu Maida, M.D., Community Associate, Internal Medicine, General Medicine, 2/9/2007

Michael A. Malfatt, P.A., Allied Health, Radiation Medicine, 2/9/2007

Stanley I. Martin, M.D., Associate Attending, Internal Medicine, Infectious Disease, 2/9/2007

Ehud Mendel, M.D., Attending, Neurological Surgery, 3/9/2007

Susan Moffatt-Bruce, M.D., Ph.D., Attending, Surgery, Thoracic Surgery, 2/9/2007

Prashanth R. Mopala, M.B.B.S., Community Associate, Internal Medicine, General Medicine, 3/9/2007

Khalil Murad, M.D., Community Associate, Internal Medicine, General Medicine, 3/9/2007

Sushma Nagar, P.A., Allied Health, Surgery, Cardiothoracic, 3/9/2007

September 21, 2007 meeting, Board of Trustees

S. Patrick Nana-Sinkam, M.D., Associate Attending, Internal Medicine, Pulmonary/Critical Care, 3/9/2007
James Neuenschwander, M.D., Associate Attending, Emergency Medicine, 2/9/2007
Lisa S. Parks, C.N.P., Allied Health, Surgery, Surgical Oncology, 2/9/2007
Bhuvanewari Ramaswamy, M.D., Attending, Internal Medicine, Hematology/Oncology, 2/9/2007
Kevin Reavis, M.D., Associate Attending, Surgery, General Surgery, 2/9/2007
David Renton, M.D., Associate Attending, Surgery, General Surgery, 2/9/2007
Joel M. Rice, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/9/2007
Anjali A. Satoskar, M.D., Associate Attending, Pathology, 2/9/2007
Stephen W. Seward, M.D., Community Associate, Internal Medicine, General Medicine, 2/9/2007
William E. Shiels, II, D.O., Associate Attending, Radiology, 3/9/2007
Martha Z. Szabo, M.D., Associate Attending, Anesthesiology, 3/9/2007
Nancy Williams, P.A., Allied Health, Surgery, Thoracic Surgery, 2/9/2007
Suresh K. Yadev, M.B.B.S., Community Associate, Internal Medicine, General Medicine, 2/9/2007
Martha Yearsley, M.D., Associate Attending, Pathology, 2/9/2007
Jeremy Young, M.D., Associate Attending, Internal Medicine, Infectious Disease, 2/9/2007
Matthew Zirwas, M.D., Associate Attending, Internal Medicine, Dermatology, 2/9/2007
Leslie Andritsos, M.D., Attending, Internal Medicine, Hematology/Oncology, 4/13/2007
Michael Andritsos, M.D., Associate Attending, Anesthesiology, 4/13/2007
Ralph S. Augostini, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007
Samantha J. Barker, M.D., Associate Attending, Radiology, 5/29/2007
Shael Brachman, M.D., Associate Attending, Internal Medicine, Hospital Med, 4/13/2007
Quinn Capers, IV, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007
Emile G. Daoud, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007
G. Reza Emami, C.R.N.A., Allied Health, Anesthesiology, 4/13/2007
Kyriakoyla Fisher, C.R.N.A., Allied Health, Anesthesiology, 4/13/2007
Ramiro Garzon, M.D., Attending, Internal Medicine, Hematology/Oncology, 4/13/2007
Richard Gilchrist, M.D., Associate Attending, Psychiatry, 4/13/2007
Hossam H. Guirgis, M.B.BCH, Associate Attending, Psychiatry, 4/13/2007
Lisa M. Hoffman, C.N.S., Allied Health, Internal Medicine, Hematology/Oncology, 5/29/2007
Amy Hoisington-Stabile, M.D., Associate Attending, Psychiatry, 4/13/2007
John D. Hummel, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007
Steven J. Kalbfleisch, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007
Ram C. Kalyanam, M.D., Associate Attending, Psychiatry, 4/13/2007
Susan M. Kirchner, C.R.N.A., Allied Health, Anesthesiology, 5/29/2007
Marino E. Leon, M.D., Associate Attending, Pathology, 5/29/2007
Beth W. Liston, M.D., Associate Attending, Internal Medicine, Hospital Med, 4/13/2007
Hans B. Miller, M.D., Associate Attending, Anesthesiology, 5/29/2007
Anterpreet Neki, M.B.B.S., Attending, Internal Medicine, Hematology/Oncology, 4/13/2007
Sara B. Peters, M.D., Associate Attending, Pathology, 5/29/2007
Frederick Racke, M.D., Ph.D., Associate Attending, Pathology, 4/13/2007
Sanjay Rajagopalan, M.B.B.S., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007
Christopher J. Rosile, C.R.N.A., Allied Health, Anesthesiology, 5/29/2007
Kathryn M. Todd, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 4/13/2007
Raul Weiss, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 5/29/2007

September 21, 2007 meeting, Board of Trustees

Alex Auseon, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 7/31/2007
Karen Bishop, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 7/31/2007
Gretchen Cunningham, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 7/31/2007
Ahmad Elsharydah, M.D., Associate Attending, Anesthesiology, 6/8/2007
Dareth Gilmore, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 7/31/2007
Carli Greenfield, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 7/31/2007
Richard Gumina, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 7/31/2007
Elizabeth Hingsbergen, M.D., Associate Attending, Radiology, Radiology, 7/31/2007
Phuong Hoang, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 7/31/2007
Eric Hoover, C.R.N.A., Allied Health, Anesthesiology, 7/31/2007
Adele Lipari, D.O., Associate Attending, Radiology, 7/31/2007
Lisa Martin, M.D., Associate Attending, Radiology, 7/31/2007
Anne McPherson, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 7/31/2007
Jason Patterson, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 7/31/2007
Vasudevan Raghavan, M.B.B.S., Associate Attending, Internal Medicine, Endocrinology, 7/31/2007
Williams Roberts, M.D., Associate Attending, Anesthesiology, 7/31/2007
Karla Rusk, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 7/31/2007
Katherine E. Strafford, M.D., Associate Attending, Obstetrics/Gynecology, 6/8/2007
Christina E. Taddeo, M.D., Associate Attending, Physical Medicine, 6/8/2007
Kathrynn Thompson, C.N.S., Allied Health, Psychiatry, 7/31/2007
Michelle Wende, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 7/31/2007
Alexandru Vaida, M.D., Attending, Surgery, Thoracic Surgery, 7/31/2007
Cornel C. Van Gorp, M.D., Associate Attending, Orthopaedics, 6/8/2007
Glenda M. Updyke, P.A., Allied Health, Surgery, Cardiothoracic, 6/8/2007

Medical Staff - Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

4/1/07 - 3/31/09

Lisa C. Binzel, C.N.P., Allied Health, Surgery, Surgical Oncology
Robert A. Bruce, Jr., M.D., Associate Attending, Ophthalmology
Matthew E. Dangel, M.D., Associate Attending, Ophthalmology
M. Farid Edwards, M.D., Associate Attending, Anesthesiology,
Osama M. El-Sayed, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
Elmahdi A. Elkhammas, M.D., Associate Attending, Surgery, Transplant
Jennifer W. Ellis, M.D., Associate Attending, Family Medicine
E. Christopher Ellison, M.D., Associate Attending, Surgery, General Surgery
Charles A. Elmaraghy, M.D., Associate Attending, Otolaryngology
David N. Efries, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Hamdy M. Elsayed-Awad, M.D., Associate Attending, Anesthesiology
Bakri H. Elsheikh, M.B.B.S., Associate Attending, Neurology
G. Reza Emami, C.R.N.A., Allied Health, Anesthesiology
Garth F. Essig, M.D., Associate Attending, Obstetrics and Gynecology
Leroy W. Essig, II, M.D., Associate Attending, Internal Medicine, Pulmonary, Critical Care
Cynthia B. Evans, M.D., Associate Attending, Obstetrics and Gynecology
Erik W. Evans, D.D.S., M.D., Associate Attending, Dentistry, Dental
Susan A. Ezzone, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Michael F. Evers, D.O., Associate Attending, Anesthesiology

September 21, 2007 meeting, Board of Trustees

Matthew C. Exline, M.D., Associate Attending, Internal Medicine, Pulmonary, Critical Care
Renata B. Fabia, M.D., Ph.D., Associate Attending, Surgery, Pediatric Surgery
Patrick J. Fahey, M.D., Associate Attending, Family Medicine
William B. Farrar, M.D., Attending, Surgery, Surgical Oncology
David S. Feldman, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
Mary F. Feldman, P.A., Allied Health, Surgery, Thoracic/Cardiovascular
Ronald M. Ferguson, M.D., Associate Attending, Surgery, Transplant
Kyriakoula V. Fisher, C.R.N.A., Allied Health, Anesthesiology
David C. Flanigan, M.D., Associate Attending, Orthopaedic Surgery, Orthopaedics
Mary E. Fontana, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
L. Arick Forrest, M.D., Associate Attending, Otolaryngology
Jill A. Foster, M.D., Associate Attending, Ophthalmology
Jeffrey M. Fowler, M.D., Attending, Obstetrics and Gynecology, Gynecologic Oncology
Theodore D. Fraker, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
Wendy L. Frankel, M.D., Associate Attending, Pathology
Miriam L. Freimer, M.D., Associate Attending, Neurology
Barry M. Friedman, M.D., Associate Attending, Internal Medicine, General Medicine
Chad I. Friedman, M.D., Associate Attending, Obstetrics and Gynecology
Joseph D. Friessen, C.R.N.A., Allied Health, Anesthesiology
John J. Fromkes, M.D., Associate Attending, Internal Medicine, Digestive Disease
Lisa P. Fugate, M.D., Associate Attending, Physical Medicine and Rehabilitation
Josue P. Gabriel, M.D., Associate Attending, Orthopaedic Surgery, Orthopaedics
Gloria M. Galloway, M.D., Associate Attending, Neurology
Julia A. Garrett, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Ramiro Garzon, M.D., Attending, Internal Medicine, Hematology/Oncology
Thomas J. Gavin, M.D., Associate Attending, Emergency Medicine
Mark A. Gerhardt, M.D., Ph.D., Associate Attending, Anesthesiology
Amy S. Gewirtz, M.D., Associate Attending, Pathology
Ahmed M. Ghany, M.D., Clinical Attending, Internal Medicine, Hematology/Oncology
Mimi A. Ghosh, M.D., Associate Attending, Family Medicine, Family Medicine
Richard H. Gilchrist, M.D., Associate Attending, Psychiatry, Psychiatry
Jason P. Gilleran, M.D., Associate Attending, Surgery, Urological Surgery
Jennifer L. Glatz, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Melissa M. Goist, M.D., Associate Attending, Obstetrics and Gynecology
Ernesto Goldman, M.D., Associate Attending, Anesthesiology
Rupa Ghosh-Berkebile, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Gayle M. Gordillo, M.D., Associate Attending, Surgery, Plastic Surgery
Deborah A. Gordish, M.D., Associate Attending, Internal Medicine, General Medicine
Diane L. Gorgas, M.D., Associate Attending, Emergency Medicine
Iain L. Grant, M.D., Associate Attending, Otolaryngology
Linda S. Gray, M.D., Associate Attending, Internal Medicine, Immunology
John C. Grecula, M.D., Attending, Radiation Medicine
Michael R. Grever, M.D., Attending, Internal Medicine, Hematology/Oncology
Jonathan I. Groner, M.D., Associate Attending, Surgery, Pediatric Surgery
Hossam H. Guirgis, M.B.BCh, Associate Attending, Psychiatry
Bhagwandas Gupta, M.D., Associate Attending, Anesthesiology
Nandkishore Gurram, M.B.B.S., Associate Attending, Internal Medicine, Cardiovascular Medicine
Robert M. Guthrie, M.D., Associate Attending, Emergency Medicine
Tamara L. Gutierrez, M.D., Associate Attending, Family Medicine
Rebecca M. Gutmann, M.D., Associate Attending, Anesthesiology
Gregory E. Guy, M.D., Associate Attending, Radiology
Garrie J. Haas, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
Bachar Hachwa, M.D., Associate Attending, Anesthesiology
Kevin V. Hackshaw, M.D., Associate Attending, Internal Medicine, Immunology
Nabil J. Haddad, M.D., Associate Attending, Internal Medicine, Nephrology

September 21, 2007 meeting, Board of Trustees

Mona Y. Halim-Armanios, M.D., Associate Attending, Anesthesiology
Christine E. Hall, C.N.S., Allied Health, Internal Medicine, Endocrinology
Kelly F. Hall, M.D., Associate Attending, Family Medicine
Nathan C. Hall, M.D., Ph.D., Associate Attending, Radiology
Trudy L. Hamilton, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Nicole R. Hans, C.N.P., Allied Health, Neurology
Charles J. Hardebeck, M.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine
D. Reynell Harder Smith, D.O., Associate Attending, Ophthalmology
David T. Hart, M.B.B.S., Associate Attending, Internal Medicine, Cardiovascular Medicine
Sheri L. Hart, M.D., Ph.D., Associate Attending, Neurology
Ayesha K. Hasan, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
David W. Hauswirth, M.D., Associate Attending, Internal Medicine, Immunology
Veronica D. Haverick, C.R.N.A., Allied Health, Anesthesiology
Kathleen S. Hawker, M.D., Associate Attending, Neurology
Jeffrey W. Hazey, M.D., Associate Attending, Surgery, General Surgery
Dean W. Hearne, M.D., Associate Attending, Internal Medicine, Dermatology
Lee A. Hebert, M.D., Associate Attending, Internal Medicine, Nephrology
Shawn M. Hedderman, C.R.N.A., Allied Health, Anesthesiology
Megan L. Hendershot, P.A., Allied Health, Surgery, Thoracic/Cardiovascular
Mitchell L. Henry, M.D., Associate Attending, Surgery, Transplant
Grace Hercl, D.O., Community Associate, Internal Medicine, General Medicine
Adam B. Hessel, M.D., Associate Attending, Internal Medicine, Dermatology
Andrew J. Hicks, C.R.N.A., Allied Health, Anesthesiology
William J. Hicks, M.D., Attending, Internal Medicine, Hematology/Oncology
James M. Highley, D.O., Associate Attending, Anesthesiology
Charles L. Hitchcock, M.D., Ph.D., Associate Attending, Pathology, Pathology
Lisa M. Hoffman, C.N.S., Allied Health, Internal Medicine, Hematology/Oncology
Stephen P. Hoffmann, M.D., Associate Attending, Internal Medicine, Pulmonary, Critical
Care
Craig C. Hofmeister, M.D., Attending, Internal Medicine, Hematology/Oncology
John E. Hohmann, M.D., Associate Attending, Anesthesiology
Amy B. Hoisington-Stabile, M.D., Associate Attending, Psychiatry
Scott A. Holliday, M.D., Associate Attending, Internal Medicine, General Medicine
Donna M. Holtzapfel, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Quazi M.A. Hossain, M.D., Community Associate, Internal Medicine, General Medicine
Stephen L. Houff, M.D., Associate Attending, Internal Medicine, General Medicine
Mahmoud Houmsse, M.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine
Cheryl A. Huang, C.N.S., Allied Health, Otolaryngology
Julianne C. Huefner, M.D., Associate Attending, General Medicine
Walter B. Hull, M.D., Associate Attending, Obstetrics and Gynecology
John D. Hummel, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
Andrew F. Hundley, M.D., Associate Attending, Obstetrics and Gynecology
Jeffrey L. Hunter, D.O., Associate Attending, Family Medicine, Family Medicine
Jay D. Iams, M.D., Associate Attending, Obstetrics and Gynecology
Steven W. Ing, M.D., Associate Attending, Internal Medicine, Endocrinology
Shaheen Islam, M.B.B.S., Associate Attending, Internal Medicine, Pulmonary, Critical
Care
Iouri Ivanov, M.D., Associate Attending, Pathology
Rebecca D. Jackson, M.D., Associate Attending, Internal Medicine, Endocrinology
Abraham Jacob, M.D., Associate Attending, Otolaryngology
Sanjay Jain, M.D., Associate Attending, Radiology
Pauline F. James, C.N.S., Allied Health, Internal Medicine, Hematology/Oncology
V. Rama Jayanthi, M.D., Associate Attending, Surgery, Urological Surgery
Rafael E. Jimenez, M.D., Associate Attending, Pathology
Janice L. Johanson, C.R.N.A., Allied Health, Anesthesiology
Michael G. Johanson, D.O., Associate Attending, Anesthesiology

September 21, 2007 meeting, Board of Trustees

Ernest W. Johnson, M.D., Associate Attending, Physical Medicine/Rehab, Physical Medicine and Rehabilitation
Daniel E. Jolly, D.D.S., Associate Attending, Dentistry, Dental
Jeffrey A. Jones, M.D., Attending, Internal Medicine, Hematology/Oncology
Karenann Jones, C.R.N.A., Allied Health, Anesthesiology
John M. Jonesco, III, D.O., Associate Attending, Family Medicine
Wanjiku Kabiru, M.D., Associate Attending, Obstetrics and Gynecology
Samir Kahwash, M.D., Associate Attending, Pathology
Colin G. Kaide, M.D., Associate Attending, Emergency Medicine
Shalva V. Kakabadze, M.D., Associate Attending, Family Medicine
Steven J. Kalbfleisch, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
Trisha A. Kall, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Ram C. Kalyanam, M.D., Associate Attending, Psychiatry
Bharat K. Kantharia, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine
David B. Kaplansky, D.P.M., Associate Attending, Orthopaedic Surgery, Podiatry
Boris I. Karanfilov, M.D., Associate Attending, Otolaryngology
Matthew R. Karlen, M.D., Associate Attending, Radiology
Rajaram J. Karne, M.B.B.S., Associate Attending, Internal Medicine, Endocrinology
Maria Katakaki, M.D., Ph.D., Associate Attending, Neurology
Steven E. Katz, M.D., Associate Attending, Ophthalmology
Lisa M. Keder, M.D., Associate Attending, Obstetrics and Gynecology
Thomas C. Keeling, M.D., Community Associate, Internal Medicine, Infectious Disease
Garrett T. Kelly, M.D., Associate Attending, Anesthesiology
Jamielynn W. Kemp, P.A.*, Allied Health, Radiology 4/1/07 - 11/30/07
Kari L. Kendra, M.D., Ph.D., Attending, Internal Medicine, Hematology/Oncology
Elizabeth A. Kennard, M.D., Associate Attending, Obstetrics and Gynecology
Melanie S. Kennedy, M.D., Associate Attending, Pathology
Ruthann C. Kennedy, C.N.P., Allied Health, Internal Medicine, Pulmonary, Critical Care
Brian D. Kenney, M.D., Associate Attending, Surgery, Pediatric Surgery
Sedigheh Keyhani-Rofagha, M.D., Associate Attending, Pathology
Babak Khabiri, D.O., Associate Attending, Anesthesiology
Hooman Khabiri, M.D., Associate Attending, Radiology
Sorabh Khandelwal, M.D., Associate Attending, Emergency Medicine
Raheela A. Khawaja, M.D., Associate Attending, Internal Medicine, Endocrinology
Rami N. Khayat, M.D., Associate Attending, Internal Medicine, Pulmonary, Critical Care
Gordon Y. Kim, D.O., Associate Attending, Internal Medicine, Digestive Disease
Mark T. Kearns, M.D., Associate Attending, Internal Medicine, General Medicine
Denis R. King, M.D., Associate Attending, Surgery, Pediatric Surgery
Mark A. King, M.D., Associate Attending, Radiology
Elizabeth A. Kinkade, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology
Susan M. Kirchner, C.R.N.A., Allied Health, Anesthesiology
Robert B. Kirkpatrick, III, M.D., Associate Attending, Internal Medicine, Digestive Disease
Lawrence S. Kirschner, M.D., Ph.D., Associate Attending, Internal Medicine, Endocrinology
John T. Kissel, M.D., Associate Attending, Neurology
Justin F. Klammer, M.D., Associate Attending, Internal Medicine, General Medicine
Dori L. Klemanski, C.N.P., Allied Health, Surgery, Surgical Oncology
Rebecca B. Klisovic, M.D., Attending, Internal Medicine, Hematology/Oncology
Richard T. Kloos, M.D., Associate Attending, Internal Medicine, Endocrinology
Richard T. Kloos, M.D., Associate Attending, Radiology
Robert G. Kloos, D.O., Associate Attending, Surgery, General Surgery
Jeffrey R. Kneile, M.D., Associate Attending, Pathology
Bodo E. Knudsen, M.D., Associate Attending, Surgery, Urological Surgery
Douglas J. Knutson, M.D., Associate Attending, Family Medicine
Lawrence Koegel, Jr., M.D., Associate Attending, Otolaryngology
Susan L. Koletar, M.D., Associate Attending, Internal Medicine, Infectious Disease

September 21, 2007 meeting, Board of Trustees

Albert J. Kolibash, Jr., M.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine

Amy M. Kopp, M.D., Associate Attending, Ophthalmology

Sandra K. Kostyk, M.D., Ph.D., Associate Attending, Neurology

Kavitha V. Kosuri, D.O., Attending, Internal Medicine, Hematology/Oncology

Alan J. Kover, M.D., Associate Attending, Anesthesiology

Eric H. Kraut, M.D., Attending, Internal Medicine, Hematology/Oncology

Mandy L. Krouse, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology

Brett D. Kucej, M.D., Associate Attending, Radiology

James F. Lamb, M.D., Associate Attending, Internal Medicine, General Medicine

David R. Lambert, M.D., Associate Attending, Internal Medicine, Dermatology

Mark B. Landon, M.D., Associate Attending, Obstetrics and Gynecology

Jean E. LaPolla, L.M.T., Allied Health, Family Medicine

John A. Larry, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine

Peter E. Larsen, D.D.S., Associate Attending, Dentistry, Dental

Christine E. Lawless, M.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine

Cynthia H. Ledford, M.D., Associate Attending, Internal Medicine, General Medicine

Sungkyu Christopher Lee, M.D., Associate Attending, Radiology

Carl V. Leier, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine

Donald C. LeMay, D.O., Associate Attending, Family Medicine

Richard G. Lembach, M.D., Associate Attending, Ophthalmology

Joanne L. Lester, C.N.P., Allied Health, Surgery, Surgical Oncology

Alan D. Letson, M.D., Associate Attending, Ophthalmology

Edward J. Levine, M.D., Associate Attending, Internal Medicine, Digestive Disease

Richard P. Lewis, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine

Lin Li, M.D., Associate Attending, Anesthesiology

Jason B. Lichten, M.D., Associate Attending, Surgery, Plastic Surgery

Richard J. Limperos, M.D., Associate Attending, Emergency Medicine

Thomas S. Lin, M.D., Ph.D., Attending, Internal Medicine, Hematology/Oncology

Beth W. Liston, M.D., Associate Attending, Internal Medicine, General Medicine

Christopher S. Litts, M.D., Associate Attending, Orthopaedic Surgery, Orthopaedics

Zhenguo Liu, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine

Simon S. Lo, M.B., Ch.B., Attending, Radiation Medicine

Gwyn R. Londeree, M.D., Associate Attending, Internal Medicine, Dermatology

Luis A. Lopez, M.D., Associate Attending, Anesthesiology

Richard R. Love, M.D., Attending, Internal Medicine, Hematology/Oncology

Gerard Lozanski, M.D., Associate Attending, Pathology

Maria R. Lucarelli, M.D., Associate Attending, Internal Medicine, Pulmonary, Critical
Care

Joel G. Lucas, M.D., Associate Attending, Pathology

Margaret S. Lucas, P.A., Allied Health, Internal Medicine, Hematology/Oncology

Catherine R. Lucey, M.D., Associate Attending, Internal Medicine, General Medicine

John P. Lymanstall, C.R.N.A., Allied Health, Anesthesiology

D. Joanne Lynn, M.D., Associate Attending, Neurology

Gregory D. Pearson, M.D., Associate Attending, Surgery, Plastic Surgery

Tracy A. Ruegg, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology

Alan Burnette, P.A., Allied Health, Surgery, Cardiothoracic, 5/29/2007 - 12/31/2007

Maria H. Estrada, D.O., Associate Attending, Pediatrics, Pediatric Critical Care,
4/13/2007 - 3/31/2009

Jill A. Fitch, M.D., Associate Attending, Pediatrics, Pediatric Critical Care, 4/13/2007 -
3/31/2009

Mark Galantowicz, M.D., Associate Attending, Surgery, Cardiothoracic, 5/29/2007 -
3/31/2009

John R. Kalmar, D.M.D., Associate Attending, Dentistry, Dental, 4/13/2007 - 3/31/2009

Sherman A. Katz, M.D., Associate Attending, Surgery, Cardiothoracic, 4/13/2007 -
3/31/2009

September 21, 2007 meeting, Board of Trustees

Nadeem Khan, M.D., Associate Attending, Pediatrics, Pediatric Critical Care, 4/13/2007 - 3/31/2009

Charles J. Love, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 4/13/2007 - 3/31/2009

Medical Staff - Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Laura E. Adams, C.N.P., Allied Health, Internal Medicine, Lumbar Puncture w IT Chemo, 3/9/2007

Carol L. Amore, C.N.P., Allied Health, Internal Medicine, Lumbar Puncture w IT Chemo, 3/9/2007

Lisa C. Binzel, C.N.P., Allied Health, Surgery, Prescriptive Authority & Drain Removal 4/1/2007

Quinn Capers, IV, M.D., Associate Attending, Internal Medicine, Peripheral interventions: Aortoiliac & Brachiocephalic Arteries, Abdominal Visceral (renal & mesentric) Arteries, & Infrainguinal Arteries, 3/9/2007

John Carlson, M.D., Associate Attending, Radiology, Image guided percutaneous ablation, 2/9/2007

David E. Cohn, M.D., Attending, OB/GYN, Co² Laser, 2/9/2007

Charles A. Elmaraghy, M.D., Associate Attending, Otolaryngology, Lasers, 4/1/2007

Erik W. Evans, D.D.S., M.D., Associate Attending, Dentistry, Lasers, 4/1/2007

Susan A. Ezzone, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, ABGs, Chemo Administration, Chemo vis Ommaya Reserv, Bone Marrow Aspiration/Biopsy, Skin Punch Biopsy/Suturing, Lumbar Puncture w IT Chemo, Lumbar Puncture, IT Chemo Admin, Temp Apheresis Catheter Removal, 4/1/2007

Mary E. Fontana, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

L. Arick Forrest, M.D., Associate Attending, Otolaryngology, Lasers, 4/1/2007

Jill A. Foster, M.D., Associate Attending, Ophthalmology, Lasers, 4/1/2007

Jeffrey M. Fowler, M.D., Attending, OB/GYN, Lasers, 4/1/2007

Theodore Fraker, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

John J. Fromkes, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Julia A. Garrett, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 4/1/2007

Thomas J. Gavin, M.D., Associate Attending, Emergency Medicine, Hyperbaric Oxygen, 4/1/2007

Rupa Ghosh-Berkebile, C.N.P., Allied Health, Internal Medicine, Prescription Authority, Chemo Admin & Paracentesis, 4/1/2007

Jason Gilleran, M.D., Associate Attending, Urological Surgery, Laser & Moderate Sedation, 4/1/2007

Jennifer L. Glatz, C.N.P., Allied Health, Internal Medicine, Prescription Authority, Chemo Admin, ABGs, Bone Marrow Aspiration/Biopsy, Skin Punch Biopsy/Suturing, Chemo via Ommaya Reservoir, 4/1/2007

Diane Gorgas, M.D., Associate Attending, Emergency Medicine, Hyperbaric Oxygen, 4/1/2007

Gregory E. Guy, M.D., Associate Attending, Radiology, Moderate Sedation, 4/1/2007

Nandkishore Gurrar, M.B.B.S., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Nabil J. Haddad, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Christine E. Hall, C.N.S., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Instructions/Writing, 4/1/2007

Trudy L. Hamilton, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 4/1/2007

Nicole R. Hans, C.N.P., Allied Health, Neurology, Prescriptive Authority, 4/1/2007

David T. Hart, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 4/1/2007

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Ayesha Hasan, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 4/1/2007

Jeffrey W. Hazey, M.D., Associate Attending, Surgery, Lasers, 4/1/2007

Megan L. Hendershot, P.A., Allied Health, Surgery, Chest Tube Removal, 4/1/2007

Lisa M. Hoffman, C.N.S., Allied Health, Internal Medicine, Prescriptive Authority, Discharge Instructions/Writing, Skin Punch Biopsy & Suturing, Bone Marrow Aspiration/Biopsy, 4/1/2007

Donna Holtzapfel, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Bone Marrow Aspiration & Biopsy & Chemo Administration, 4/1/2007

Mahmoud Houmsse, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

John Hummel, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 4/1/2007

Abraham Jacob, M.D., Associate Attending, Otolaryngology, Lasers, 4/1/2007

Sanjay Jain, M.D., Associate Attending, Radiology, Moderate Sedation, 4/1/2007

Maria V. Johnson, C.N.P., Allied Health, Surgery, Prescriptive Authority & Drain Removal, 3/9/2007

Steven J. Kalbfleisch, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 4/1/2007

Trisha A. Kall, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Bone Marrow Aspiration/Biopsy, 4/1/2007

Bharat K. Kantharia, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 4/1/2007

Steven E. Katz, M.D., Associate Attending, Ophthalmology, Laser, 4/1/2007

Lisa M. Keder, M.D., Associate Attending, OB/GYN, Moderate Sedation, 4/1/2007

Ruthann C. Kennedy, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 4/1/2007

Hooman Khabiri, M.D., Associate Attending, Radiology, Moderate Sedation, 4/1/2007

Sorabh Khandelwal, M.D., Associate Attending, Emergency Medicine, Hyperbaric Oxygen, 4/1/2007

Gordon Y. Kim, D.O., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Elizabeth Kinkade, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & ABGs, 4/1/2007

Robert B. Kirkpatrick III, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Dori Klemanski, C.N.P., Allied Health, Surgery, Prescriptive Authority & Drain Removal, 4/1/2007

Sheri A. Knepel, M.D., Associate Attending, Emergency Medicine, Hyperbaric Oxygen, Emergency Ultrasound, 3/9/2007

Bodo E. Knudsen, M.D., Associate Attending, Urological Surgery, Moderate Sedation/Lasers, 4/1/2007

Lawrence Koegel, Jr., M.D., Associate Attending, Otolaryngology, Lasers, 4/1/2007

Mandy L. Krouse, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Chemo Admin, Bone Marrow Aspiration & Biopsy, Lumbar Puncture, Lumbar Puncture w IT Chemo & IT Chemo Administration, 4/1/2007

Jean E. LaPolla, L.M.T., Allied Health, Family Medicine, Neuromuscular Massage, 4/1/2007

John A. Larry, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Peter E. Larsen, D.D.S., Associate Attending, Dentistry, Lasers & Moderate Sedation, 4/1/2007

Carl Leier, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

Richard G. Lembach, M.D., Associate Attending, Ophthalmology, Lasers, 4/1/2007

Joanne L. Lester, C.N.P., Allied Health, Surgery, Prescriptive Authority & Drain Removal, 4/1/2007

Alan D. Letson, M.D., Associate Attending, Ophthalmology, Lasers, 4/1/2007

Edward J. Levine, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 4/1/2007

September 21, 2007 meeting, Board of Trustees

Richard J. Limperos, M.D., Associate Attending, Emergency Medicine, Hyperbaric Oxygen, 4/1/2007

Zhenguo Liu, M.D., Ph.D., Associate Attending, Internal Medicine, Moderate/Deep Sedation, 4/1/2007

Donna Owen, C.N.P., Allied Health, Urological Surgery, Drain Removal, 2/9/2007

Tushar C. Patel, M.B.Ch.B., Associate Attending, Internal Medicine, Moderate Sedation, 3/9/2007

Gregory Pearson, M.D., Associate Attending, Surgery, Laser, 4/1/2007

Tracy A. Ruegg, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Bone Marrow Aspiration/Biopsy, Lumbar Puncture, and Paracentesis, 4/1/2007

Shelley J. Ryan, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 3/9/2007

William Sheils II, D.O., Associate Attending, Radiology, Moderate & Deep Sedation, 2/9/2007

Megan K. Smith, C.N.P., Allied Health, Internal Medicine, Chemo Administration, 3/9/2007

H. Douglas Windler, M.D., Associate Attending, Radiology, Moderate Sedation, 2/9/2007

Michael N. Ailes, C.N.P., Associate Attending, Internal Medicine, Prescriptive Authority and Discharge Instructions/Writing, 5/29/2007

Michael Andritsos, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 4/13/2007

Karen R. Bishop, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy, Chemo Admin & IT Chemo, 5/29/2007

Alan D. Burnette, P.A., Allied Health, Surgery, Surgical First Assist, Remove Chest Tubes and Pacer Wires & Harvest Saphenous Veins via Endoscope, 5/29/2007

Brian K. Cain, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/1/2007

Paul Chacko, M.B.B.S., Associate Attending, Internal Medicine, Moderate Sedation, 4/13/2007

Galina T. Dimitrova, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 5/29/2007

Hamdy Elsayed-Awad, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 5/29/2007

Mark Gerhardt, M.D., Ph.D., Associate Attending, Anesthesiology, TEE - Level 3, 5/29/2007

Iain Grant, M.D., Associate Attending, Otolaryngology, Laser, 4/13/2007

Carli N. Greenfield, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy, Chemo Admin & IT Chemo, 5/29/2007

Bachar Hachwa, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 5/29/2007

Gretchen Harwood, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 5/29/2007

Sara N. Horst, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/1/2007

Charles Love, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 4/13/2007

Jon Mickle, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy, 4/13/2007

Nadia Nathan, M.B.B./C.H., Associate Attending, Anesthesiology, TEE - Level 3, 5/29/2007

Jason R. Patterson, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy & IT Chemo Administration, 5/29/2007

Renee Schnug, C.N.P., Allied Health, Surgery, Discharge Instructions/Writing, 4/13/2007

Yanfu Shao, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 4/13/2007

Megan K. Smith, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy, 5/29/2007

Stephen P. Smith, Jr., M.D., Associate Attending, Otolaryngology, Lasers, 7/1/2007

Katya Turner, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 4/13/2007

David Zvara, M.D., Associate Attending, Anesthesiology, TEE - Level 3, 4/13/2007

Donna Beaty, P.A., Allied Health, Internal Medicine, Cyrosurgery, 7/31/2007

Jarrod T. Bruce, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/1/2007

Daniel Clinchot, M.D., Associate Attending, Physical Medicine, Botox Motor Pt or Nerve Injection, 7/31/2007

September 21, 2007 meeting, Board of Trustees

Rebecca Coffey, C.N.P., Allied Health, Surgery, Discharge Writing, 7/31/2007
Michael Donnally, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/31/2007
Mary Feldman, P.A., Allied Health, Internal Medicine, Chest Tube Removal, 7/31/2007
Brett E. Fortune, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/1/2007
Dareth Gilmore, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy, 6/8/2007
Carli Greenfield, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspiration/Biopsy, 7/31/2007
Ronald Harter, M.D., Associate Attending, Anesthesiology, TEE-Level 2, 7/31/2007
Alan E. Harzman, M.D., Associate Attending, Surgery, Moderate Sedation, 7/1/2007
Donna Holtzhapfel, C.N.P., Allied Health, Internal Medicine, IT Chemo Administration, 7/31/2007
Trisha Kall, C.N.P., Allied Health, Internal Medicine, Chemo Admin & IT Chemo, 7/31/2007
Michael S. Langan, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 8/1/2007
James Neuenschwander, M.D., Associate Attending, Emergency Medicine, Hyperbaric Oxygen Therapy, 7/31/2007
Erin M. Ort, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/1/2007
Douglas R. Rethman, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/1/2007
Kathleen Rogers, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 7/31/2007
Kathryn Todd, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 7/31/2007
Glenda Updyke, P.A., Allied Health, Surgery, Chest Tube Removal, 7/31/2007
G. Nicholas Verne, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 7/31/2007
Rebecca L. Wilson, C.N.P., Allied Health, Surgery, Prescriptive Authority and Drain Removal, 6/8/2007
Abby Whitaker, C.N.P., Allied Health, Surgery, Remove Chest Tubes, 6/8/2007

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-25

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Mary Evelyn Shoemaker Baker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 24, 2007, of Mary Evelyn Shoemaker Baker, Assistant Professor Emeritus in the University Libraries.

Mary Evelyn served The Ohio State University and its libraries well and for many years. She came to OSU as a cataloger in 1935, resigned in 1937, and then served again from 1938-44. In 1955, she joined the Libraries again and continued her career until her retirement in 1974. During that period, most of her responsibilities centered on the cataloging of library materials. For brief periods, Mrs. Baker served in the Acquisition Department, as acting librarian of the Botany and Zoology Library, and as administrative assistant to the director of Libraries. Most of Mrs. Baker's leadership and contributions were in Cataloging. She retired as head of the Catalog Department of the OSU Libraries.

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Professor Baker helped OSU and its libraries change to a modern university with new ways of accessing information. As a cataloger, Mrs. Baker was fundamental to the educational mission of the University. Students and faculty, then and now, need cataloging records to use library materials in teaching and research. Also, her work as a cataloger occurred during unusual times in the history of the University. In the 1950s and 1960s, the campus and the Libraries experienced extraordinary growth, not only in students and faculty, but also in books and journals. The new acquisitions challenged OSU's catalogers to keep pace. In the 1960s and 1970s, The Ohio State University Libraries pioneered in using computers to circulate and to catalog library materials.

Colleagues in the OSU Libraries remember Mrs. Baker fondly. One librarian recalled that in the early 1970s, when the challenges of computers caused some librarians to retire rather than to adapt, Mrs. Baker encouraged others to accept change. She gave each of her staff a china cat as a personal thank-you, and some still have them. Another librarian remembered that Mrs. Baker, after retiring, returned to campus to give a gift in appreciation to a colleague who had typed annual reports for many years.

On behalf of the University community, the Board of Trustees expresses to the family of Mary Evelyn Shoemaker Baker its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Austin B. Ezzell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 26, 2007, of Austin B. Ezzell, Professor Emeritus in the Ohio State University Extension.

Dr. Ezzell was born March 14, 1915 in Belgreen, Alabama. He received his Bachelor of Science degree in 1948 in agriculture education from Alabama Polytechnic Institute in Auburn, Alabama, his Master of Science degree in 1956 in agriculture economics from Michigan State University, and his Ph.D. degree in 1961 in agriculture economics from The Ohio State University.

Austin began his Extension career in Ohio in June 1958 as an extension specialist in food merchandising. In 1964 he became the assistant director-Agriculture and Marketing. His title was changed in 1969 to assistant director-Agriculture Industry, and he held this position until his retirement in March 1975.

Dr. Ezzell's contributions in providing Extension educational programs during his career proved that he was truly dedicated to his career in Extension. He worked with many local committees and agencies to provide leadership for the Program and Policy Committee of the Farm Science Review, Fruit Committee, Field Days and Special Events Committee, Pesticide Safety Committee, Soil Testing Advisory Committee, Livestock Marketing Committee, and the Cooperative Council. He also participated in statewide workshops for animal health and kept abreast of current subject matter in the agriculture field. Professor Ezzell's leadership also focused on two major divisions of agriculture which were "Improving Farm Income" and "Marketing, Utilization, Distribution and Farm Supply" for farmers all over the state of Ohio.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Austin B. Ezzell its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Robert G. Hill, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 10, 2007, of Robert G. Hill, Jr., Professor Emeritus in the Department of Horticulture and Crop Science.

Dr. Hill earned Bachelor of Science, Master of Science, and Ph.D. degrees in horticulture at the University of Maryland. His first position was assistant professor-fruit crops at The Ohio State University and Ohio Experimental Station (now Ohio Agricultural Research and Development Center).

An associate chairperson of the Department of Horticulture, Dr. Hill retired in 1983 after a 33-year teaching and research career. He taught graduate and undergraduate horticulture science courses at The Ohio State University campus in Columbus during winter quarter for 17 years. He did research in small and stone fruit crops in Wooster, evaluating cultivars adaptations to Ohio conditions. In 1963-64, he spent a sabbatical leave at the Scotland Horticultural Research Institute, at Invergowrie, near Dundee. He did research on evaluating small fruit production systems.

He was affiliated as a fellow of the American Society of Horticultural Science, Ohio Fruit and Vegetable Growers Association, American Pomological Society, and American Society of Plant Physiologists. He is listed in *American Men of Science*, *Who's Who in the Midwest*, and *Leaders in American Science*.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Robert G. Hill, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Norris E. Lenahan

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 1, 2007, of Norris E. Lenahan, M.D., Associate Professor Emeritus in the Department of Anesthesiology.

Professor Lenahan received both his Bachelor of Arts and Doctor of Medicine degrees from The Ohio State University. Before coming to The Ohio State University, he was in private practice in general medicine. In 1942, Dr. Lenahan joined the Department of Surgery at OSU. During his tenure at the University, he founded the Division of Anesthesiology within the Department of Surgery. Dr. Lenahan served as head of the Division of Anesthesiology until 1947. He continued on as an associate clinical professor and also after retiring in 1973 as an associate professor emeritus, until his death.

Dr. Lenahan continued his medical and anesthesiology careers by heading the Departments of Anesthesiology at St. Anthony and Mercy Hospitals. He served as the state physician for the Ohio State Highway Patrol for 30 years. He was the first full-time physician at the student health center at Capital University. He also organized and opened the new health center at the Wesley Glen community in 1969. He served as the medical director at Wesley Glen for 14 years; subsequently, Wesley Glen named the new health center after Dr. Lenahan. While serving in all of these esteemed positions, Dr. Lenahan continued a limited private medical practice.

He was active in several professional and fraternal organizations. He was a member of the American Board of Anesthesiology, the International College of Surgeons, the American Medical Association, the Ohio State Medical Association, and the Columbus and Franklin County Academies of Medicine. Dr. Lenahan was a member of the Phi Chi fraternity at OSU and was made an honorary member of the Alpha Omega Alpha medical

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fraternity in 1984. He was also a member of the Linden Kiwanis, chairman of their Operation Drug Alert program, and a 32nd degree Mason for 65 years.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Norris E. Lenahan its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Rodney Marhoover

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 3, 2007, of Rodney Marhoover, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Marhoover was born February 23, 1920, in Spargursville, Ohio. He received his Bachelor of Science in Agriculture degree in 1942 and his Master of Science degree in 1958 in agriculture economics, both from The Ohio State University.

Rodney began his Extension career in Ohio in July 1944 as the county agriculture agent in Ross County. In 1949 he moved to Carroll County as the county agriculture agent. In 1955 he moved to Jackson County as the county agriculture agent, and remained in this position until his retirement in February 1975.

Mr. Marhoover's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher in Extension. His programs included working with beef cattle farmers to help them expand their feeder calf production by more than 50% and assisting farmers in increasing forage and grain crops to economically feed expanding numbers of cattle. He presented programs to fruit growers to help them maintain quality and expand production for higher income from their orchards. He organized a new fruit growers club for the expansion of strawberries and grapes.

He was a member of the Ohio County Extension Agents' Association as well as the National Association of County Agriculture Agents. He was recognized as an "Outstanding County Agent in Ohio" in 1959 by the NACAA. Professor Marhoover served on many advisory committees in the agriculture field.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Rodney Marhoover its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Alvin L. Moxon

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 21, 2007, of Alvin L. Moxon, Professor Emeritus in the Department of Animal Sciences.

Professor Moxon held a B.S. degree in agricultural chemistry from South Dakota State University, an M.S. degree in chemistry and toxicology from the same institution, and a Ph.D. degree in agricultural biochemistry from the University of Wisconsin. He served as head of the Agricultural Experiment Station Chemistry Department at South Dakota State from 1941-51, when he accepted the position of associate chair of the Department of Animal Science (now Department of Animal Sciences) at the Ohio Agricultural Experiment Station (now Ohio Agricultural Research and Development Center) in

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Wooster, Ohio. He was also appointed as professor of both animal science and agricultural biochemistry at The Ohio State University.

Dr. Moxon became interested in international animal agriculture in 1960, spending six months at the Agricultural College of Ludhiana in Punjab, India. In 1964, he accepted the position of Assistant Chief of Party and professor of animal nutrition in the College of Agriculture located in Piracicaba, Brazil (University of São Paulo). At that time, he stepped down as associate chair at Ohio State. He returned to the Department in 1966, but only briefly, going back to Brazil in 1967 for four more years as Chief of Party.

Upon his return in 1971 he collaborated with several faculty members in analyzing feedstuffs, blood, and body tissues for selenium, retiring from OSU in 1979. During his years at South Dakota he had been instrumental in discovering that alkali disease was the result of selenium toxicity. Subsequent investigations revealed that animals also needed this element and he then helped establish the selenium requirement in different animal species.

Dr. Moxon received numerous awards for his work, both national and international. He was also active in many professional societies. He authored or co-authored 195 scientific publications, two reviews, and four book chapters. Without question, A. L. Moxon was a true pioneer in understanding both the toxicity and essentiality of selenium in feedstuffs.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Alvin L. Moxon its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Alan R. Osborne

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 29, 2007, of Alan Reid Osborne, Professor Emeritus in the School of Teaching and Learning.

Professor Osborne held a Bachelor of Science degree from Earlham College and A.M. and Doctorate degrees from the University of Michigan. He joined the faculty of the College of Education at The Ohio State University in 1965 and taught at the school for 29 years.

Professor Osborne was admired by his colleagues and students for his wide-ranging interests and intellect, his thoughtful approach to problem solving, and his consensus-building role in governance. His teaching and scholarship interest focused on the development of a highly geometric approach to problem solving and pre-calculus mathematics. In 1989, he co-authored with Greg Foley, an instructional manual of teaching materials to strengthen students' understanding of mathematics and effectively foreshadow the study of calculus.

He was part of the team which piloted a new course for college-intending high school seniors who, as juniors, showed essentially no skills in algebra. This project was funded by the Battelle Memorial Foundation. Dr. Osborne served his profession at the highest level.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Alan R. Osborne its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

September 21, 2007 meeting, Board of Trustees

Robert V. O'Toole

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 17, 2007, of Robert V. O'Toole, M.D., Professor Emeritus in the Department of Pathology.

Professor O'Toole held a Bachelor of Science degree from Siena College in Loudonville, New York, and a Doctorate in Medicine from the St. Louis University School of Medicine. He served his internship at the Valley Forge Army Hospital in Phoenixville, Pennsylvania, from 1957-58; his residency in obstetrics and gynecology at the Albany Medical Center in Albany, New York, from 1958-62; his fellowship in gynecological pathology at Johns Hopkins from 1964-65; and his second residency in anatomic pathology at Wilford Hall USAF Medical Center in 1973-74. He served in the Medical Corps of the United States Air Force for 23 years, retiring with the rank of colonel. While in the USAF, he taught at the University of Texas Health Science Center of San Antonio from 1969-76 before being recruited to The Ohio State University in 1976 as an associate professor of pathology, an associate professor of obstetrics and gynecology, and director of cytopathology by Dr. Donald Senhauser, then chairperson of the Department of Pathology. He retired in 1997 with the title Professor Emeritus.

Professor O'Toole was an enthusiastic and dedicated teacher who relished the interactions with medical students, pathology, obstetrics and gynecology residents and fellows. After he retired, he continued his teaching at the Thomas Worthington High School in industrial arts until 2005, when he was called back to work in the Department of Pathology at OSU where he continued part-time until February 2007.

Dr. O'Toole's research interests centered on improvements in the diagnosis and treatment of gynecological cancers. He did this work through the Southwest Oncology Group (SWOG) and had grants from that organization from 1978-97. These grants included the review of many SWOG protocols as well as the review of studies on Toremifene and Tamoxifen.

Dr. O'Toole served his profession at the highest level. He was double-boarded in obstetrics and gynecology and anatomic pathology. This gave him the unique perspective to bridge any gaps between the two specialties and serve both well and with distinction. He was a fellow in the College of American Pathologists and served as a member on its Performance Improvement Committee. He was also a fellow in the American College of Obstetricians and Gynecologists and served as the chairperson of its District Resident Education Committee as well as the chairperson of its District Continuing Post Graduate Nursing Education Committee. In addition, he was a member of the American Society of Cytology, the Society of Air Force Clinical Surgeons, the Southwest Oncology Group, the Central Ohio Society of Pathologists, the International Society of Gynecologic Pathology, and the Buckeye Cytology Society.

Professor O'Toole was an active member of the University community and served on numerous school, college, and University committees, including the Obstetrics and Gynecology Tissue Committee, the Cancer Committee, the College of Medicine Med II Committee, the OSU Hospital Medical Staff Grievance Committee, and the LCME Accreditation Self-Study Task Force. Within the Department of Pathology, he served on the Undergraduate Education Committee, the Graduate Medical Education Committee, the Computer Committee, and the Promotion and Tenure Committee.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Robert V. O'Toole its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

September 21, 2007 meeting, Board of Trustees

Carl F. Purtz, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 26, 2006, of Carl F. Purtz, Jr., Associate Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Purtz received his Bachelor of Science degree in mathematics from Stetson University. He was later inducted into their Athletic Hall of Fame at Stetson University. A veteran of World War II, Professor Purtz served in the U.S. Navy in Pensacola, Florida, for four years as an Air Navigator. He moved to Columbus, Ohio, after his service to the U.S. Navy was complete.

Professor Purtz earned his Master of Science degree in civil engineering in 1950 from The Ohio State University. He began teaching in both the Mathematics and Civil Engineering Departments at The Ohio State University shortly after receiving his master's degree. He taught courses in surveying, calculus, and statistics for 32 years, retiring in 1978. Professor Purtz was well known for teaching the ten-week surveying class that was held at Zeleski State Forest near Lake Hope, Ohio, for many civil engineering students.

Professor Purtz, along with another professor, Eldis Reed, had their own engineering and surveying company, Purtz & Reed, in Columbus, Ohio, for a short period of time. After retirement from OSU, Professor Purtz moved to West Palm Beach and began teaching at Palm Beach Community College. He expanded the Land Surveying Program at Palm Beach Community College until his retirement in 1989.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Carl F. Purtz, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Hartzel C. Slider

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 5, 2007, of Hartzel C. "Slip" Slider, Professor Emeritus in the Department of Chemical and Biomolecular Engineering.

Slip was a decorated B-24 bomber pilot in World War II with 35 missions over Europe. After his discharge in 1945, he enrolled at The Ohio State University and received his Bachelor of Engineering degree in Mining (petroleum engineering option) and Master of Science degree in engineering mining in 1949.

After graduation he joined the Shell Oil Company as a field engineer and rose rapidly to become a division reservoir engineer in 1954. In 1956, he returned to Ohio State as an associate professor in the Department of Mining and Petroleum Engineering, which merged with the Department of Chemical Engineering soon after. He was promoted to full professor in the Department of Chemical Engineering in 1976. Upon his retirement in 1983, he was awarded the title of professor emeritus.

Professor Slider developed a number of new petroleum engineering courses relating to drilling, reservoir engineering, etc. When the petroleum engineering degree was abolished in 1962, a petroleum option, focused on a number of these courses, was established in the Department of Chemical Engineering. For many chemical engineering graduates, this petroleum option launched them on lifetime careers in petroleum production with major oil companies. Many graduates who achieved great success in their professional careers have expressed their gratitude for Slip Slider's mentoring. For several years after becoming an emeritus professor, he continued to teach these courses because of student demand.

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Professor Slider was an international authority on reservoir engineering and did extensive research on secondary recovery. He regularly gave short courses for petroleum production engineers all over the United States, Europe, South America, and Asia. In 1978-79 he was a distinguished lecturer for the Society of Petroleum Engineers. In 1976 he published the textbook, "Practical Petroleum Reservoir Engineering Methods," designed to be both a student text and a reference book for practicing reservoir engineers. It was the first book to cover both fundamentals and practical reservoir methods.

In 1979-80 he took a sabbatical to work with Texaco affiliates in Houston, Sumatra, Saudi Arabia, Nigeria, Angola, Portugal, England, and New York. Based on his overseas work experiences, he wrote his second text, "Worldwide Practical Petroleum Reservoir Engineering Methods," published in 1983. The text has been republished in three editions.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Hartzel C. "Slip" Slider its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John G. Streeter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 26, 2007, of John G. Streeter, Professor Emeritus in the Department of Horticulture and Crop Science.

Professor Streeter held a Bachelor of Science degree and a Master of Science degree in agronomy from Pennsylvania State University. He received a Doctorate degree in botany and plant physiology from Cornell University. Dr. Streeter came to The Ohio State University/Ohio Agricultural Research and Development Center in February 1969 and retired in September 2004. His major research areas were in basic soybean physiology.

Dr. Streeter was recognized around the world as the pre-eminent scholar on the function of soybean nodules and the role they play in nitrogen fixation, nutrient uptake, and carbohydrate metabolism. He worked with others to help solve problems of soybean tolerance to drought stress and for the development of unique soybeans for new products.

When he started his career at OARDC, soybean nodule functions were viewed as a "black box." Today, nearly half of the current knowledge in this important area is the direct result of his research. He was a visiting scientist in many parts of the world, including China, Japan, Russia, Austria, South Africa, Argentina, and Brazil, to name a few.

Dr. Streeter was an exceptional researcher with regard to new ideas and approaches to research. He was an excellent biochemist and had a wide and deep knowledge of all areas in biochemistry and plant physiology. He was an active leader in the plant physiology group at OARDC and demonstrated his ability to direct his research programs and technicians.

Professor Streeter was active in several professional organizations related to his profession. He was a National Science Foundation Graduate Fellow, a recipient of the American Soybean Association Researchers Recognition Award, and a fellow in the American Society of Agronomy and Crop Science Society of America.

On behalf of the University community, the Board of Trustees expresses to the family of Professor John G. Streeter its deepest sympathy and sense of understanding of their

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loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

E. Earl Whitlatch, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 9, 2007, of Elbert Earl "Woody" Whitlatch, Jr., Associate Professor (retired) in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Whitlatch received his Bachelor of Science degree in engineering from Geneva College and his Bachelor of Science degree in civil engineering from Carnegie Mellon University. He served in the Peace Corps for two years in Uruguay and Panama from 1968-70. In 1970 he entered Cornell University to pursue studies in water resources engineering and later transferred to Johns Hopkins University, where he obtained a Ph.D. degree under the guidance of Professor Charles S. Revelle. In 1973 he joined the faculty of the Department of Civil Engineering at OSU as an assistant professor.

Professor Whitlatch taught, conducted research, and advised graduate students in environmental systems engineering. He was a co-author with Professors Charles S. Revelle and Jeff R. Wright of the widely-used textbook *Civil and Environmental Systems Engineering*. He was principal investigator of the research program that evaluated the National Stream Water Quality Accounting Network, which is used by the United States to monitor and evaluate river water quality nationwide. He was also the central figure in mentoring new faculty hires in the areas of environmental engineering and environmental fluid mechanics. His dedication to educating our students was evident in his service to the engineering accreditation board, ABET, as well as his recent curriculum reform efforts. He was a member of and supported several environmental organizations, including the National Institutes for Water Resources, the Universities Council on Water Resources, the Natural Resources Defense Council, the Audubon Society, and the Sierra Club.

From 1995-2006 Professor Whitlatch was the director of the Ohio Water Resources Center. This Center was first established as part of the Engineering Experiment Station in 1959. In 1964 it became one of the first 14 Water Resources Research Institutes established by the federal government. In 2000, under Professor Whitlatch's leadership, the Center became a conduit for the Ohio Water Development Authority's annual Special Research Competition in Water and Wastewater Treatment Processes and Management.

On behalf of the University community, the Board of Trustees expresses to the family of Professor E. Earl Whitlatch, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-26

Synopsis: The University Development Report for June 2007 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

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WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The M.S. Sofia Chair in Arabic Studies, The William E. Hunt, M.D. and Charlotte M. Curtis Chair in Neuroscience, and The David E. Schuller, M.D. and Carole Schuller Chair in Otolaryngology; and

WHEREAS this report includes the establishment of thirteen (13) new named endowed funds, the revision of two (2) professorships, and the revision of five (5) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 2007 be approved.

PRIVATE SUPPORT - TOTAL FUND RAISING ACTIVITY

	<u>7/06 - 6/07</u>	<u>7/05 - 6/06</u>	<u>% Change</u>
Gift Receipts			
Cash, Securities, GIK	\$132,250,295	\$117,049,044	13
Gifts-in-Kind	\$6,234,099	\$14,193,937	(56)
Irrevocable Trusts & Annuities	\$2,459,876*	\$1,081,095*	128
Gifts from Bequests	<u>\$10,753,629</u>	<u>\$11,239,064</u>	(4)
	\$151,697,898	\$143,563,141	6
Grants administered through OSURF	\$73,757,881	\$66,449,107	11
Total Gift Receipts & Private Grants	\$225,455,779	\$210,012,248	7
Net Pledges Acquired	\$49,011,956	\$26,752,237	83
Net Revocable Planned Gifts Acquired			
Bequest Expectancies	\$41,217,965	\$27,559,051	108
Trust Expectancies	<u>\$10,685,976</u>	<u>\$19,838,556</u>	(46)
Total Net Planned Gifts	<u>\$51,903,941</u>	<u>\$47,397,607</u>	10
Total	\$326,371,676	\$284,162,092	15

*Per national reporting standards, irrevocable trusts are counted at present value.

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TOTAL UNIVERSITY PRIVATE SUPPORT
 July through June
 2006-2007 Compared to 2005-2006

GIFT RECEIPTS BY DONOR TYPE

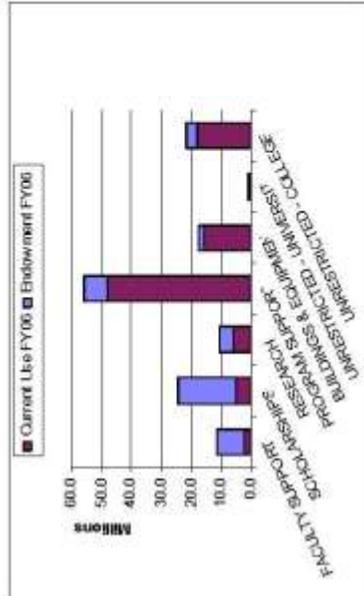
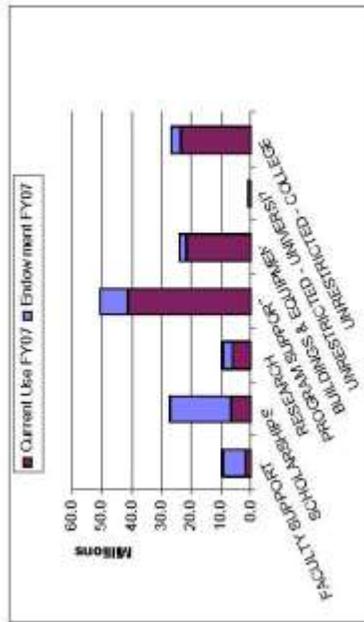
I.	<u>Donors</u>			<u>Dollars</u>		%
	<u>2006-07</u>	<u>2005-06</u>	<u>Chng</u>	<u>2006-07</u>	<u>2005-06</u>	
Individuals:						
Alumni (Current Giving)	68,411	64,707	6	\$40,817,006	\$40,384,010	1
Alumni (Irrevocable Trusts & Annuities)	29	18	61	2,348,248*	333,419	604 ^A
Alumni (From Bequests)	<u>60</u>	<u>49</u>	22	<u>5,509,604</u>	<u>4,552,688</u>	21 ^B
Alumni Total	68,500	64,774	6	\$48,674,857	\$45,270,117	8
Non-Alumni (Current Giving)	44,977	43,179	4	\$25,604,452	\$25,954,680	(1)
Non-Alumni (Irrevocable Trusts & Annuities)	7	9	(22)	111,628*	747,676	(85) ^C
Non-Alumni (From Bequests)	<u>36</u>	<u>40</u>	(10)	<u>5,244,025</u>	<u>6,686,377</u>	(22) ^D
Non-Alumni Total	45,020	43,228	4	\$30,960,105	\$33,388,733	(7)
Individual Total	113,520	108,002	5	\$79,634,962	\$78,658,850	1
Corporations/Corp/Foundation						
Gifts	4,690	4,694	0	\$40,657,253	\$36,556,953	11
Grants	<u>419</u>	<u>394</u>	6	<u>38,799,558</u>	<u>35,195,975</u>	10
	5,109	5,088	0	\$79,456,811	\$71,752,928	11 ^E
Private Foundations						
Gifts	672	581	16	\$24,617,994	\$19,877,358	24 ^F
Grants	<u>67</u>	<u>67</u>	0	<u>8,932,660</u>	<u>8,986,182</u>	(1)
	739	648	14	\$33,550,654	\$28,863,540	16
Associations & Other Organizations						
Gifts	1,674	1,860	(10)	\$6,787,689	\$8,469,981	(20) ^G
Grants	<u>131</u>	<u>125</u>	5	<u>26,025,663</u>	<u>22,266,950</u>	17
	1,805	1,985	(9)	\$32,813,352	\$30,736,931	7
Grand Total	121,173	115,723	5	\$225,455,779	\$210,012,248	7

* Per national reporting standards irrevocable trusts are counted at present value.

- A Individual Alumni Irrevocable gifts are up 604% due to \$2.3M (\$1.1M pres val) in Gift Annuities from Joe & Elizabeth Engle
- B Individual Alumni bequest receipts are up 21% due to \$1.7M bequest from Peter and Pauline Chichilo in September 2006 for an unrestricted endowment
- C Individual Non-Alumni Irrevocable gifts are down 85% due to one \$1M (\$500K pres val) irrevocable commitment in August 2005 from Emily Hathaway
- D Individual Non-Alumni bequest receipts are down by 22% due to overall gift activity in FY06 compared to FY07
- E Corporations/Corp Foundations is up 11% due to overall gift activity in FY06 compared to FY07
- F Private Foundations giving is up 24% due to:
 - \$1.9M gift from the Kravinsky Foundation in August 2006 to School of Public Health
 - \$1.1M gift from the Paul G. Duke Foundation in January 2007 to the Thompson Library Renovation
 - \$1M gift from the Jay & Jeanie Schottenstein Foundation in January 2007 to Cardiovascular Science
 - \$1M gift from the William & Dorothy Davis Foundation in December 2006 to the Heart & Lung Institute
 - \$1.2M gifts from Leukemia Clinical Research Foundation (\$700K) and Barnett Charitable Foundation (\$500K) in May 2007
- G Associations & Other Organizations is down 20% due to \$1.4M GIK from Buckeye Diamond Club Inc. in June 2006

GIFT RECEIPTS BY PURPOSE
Dollars
July through June

	Fiscal Year 2006-2007			Fiscal Year 2005-2006			
	Current Use	Endowment	Total	Current Use	Endowment	Total	% Change
FACULTY SUPPORT	1,856,421	7,508,703	9,365,123	2,488,722	8,823,130	11,311,852	(17)
SCHOLARSHIPS	6,589,316	20,781,380	27,370,696	4,982,633	19,251,123	24,233,756	13
RESEARCH	5,972,694	3,396,259	9,368,953	5,953,286	4,836,150	10,789,436	(13)
PROGRAM SUPPORT	41,021,941	9,720,636	50,742,578	47,927,445	8,102,253	56,029,697	(9)
BUILDINGS & EQUIPMENT	21,411,686	2,683,918	24,095,603	15,905,326	1,621,759	17,527,085	37
UNRESTRICTED - UNIVERSITY	1,150,803	---	1,150,803	929,176	---	929,176	24
UN RESTRICTED - COLLEGES	23,533,168	3,077,353	26,610,521*	17,962,308	3,595,451	21,561,758	23
TOTAL	\$101,536,028	\$47,168,249	\$148,704,277	\$96,148,896	\$46,233,865	\$142,382,761	4



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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Endowed Chair

The M.S. Sofia Chair in Arabic Studies \$1,500,046.57
(Used to support a distinguished scholar in Arabic studies; provided by gifts from Mr. Zuheir Sofia and friends) (grandfathered)

Change in Name and Description of Named Endowed Professorship

From: The Department of Pathology Professorship
To: Ernest Scott, M.D., Endowed Professorship in Pathology

Change from Designated Professorship to Endowed Fund

From: The John C. Elam/Vorys Sater Designated Professorship in Law
To: The John C. Elam/Vorys Sater Professorship Fund \$406,960.00
(Used to provide a professorship position in the Moritz College of Law; provided by gifts from family and friends of John C. Elam and Ohio State Law alumni employed by Vorys Sater Seymour & Pease)

Establishment of Named Endowed Funds

The Phi Gamma Delta Endowed Scholarship Fund \$165,000.00
(Used to provide merit or need-based scholarships to currently enrolled students who are active members of the Phi Gamma Delta Fraternity; provided by gifts from alumni, brothers, and friends of the Phi Gamma Delta Fraternity)

Academic Excellence Fund \$100,000.00
(Used to encourage academic excellence through use by the University president for supplemental funding for programmatic initiatives or support for programs led by key University personnel; provided by an initial gift from G. Gilbert Cloyd)

Food, Agricultural, and Environmental Sciences Alumni Society \$32,355.51
Undergraduate Scholarship Endowment Fund
(Used to provide scholarship support to undergraduate students enrolled in agriculture and natural resources who demonstrate leadership abilities in positions of authority in student clubs and activities across the college; provided by gifts from alumni and friends of the College of Food, Agricultural, and Environmental Sciences (CFAES), and contributions from the CFAES Alumni Society through fundraisers and alumni sponsored events and activities) (grandfathered)

Establishment of Named Endowed Funds (contd)

The Forrest and Marjorie Miller Endowed Fund for Study Abroad \$30,250.00
(Used to provide one travel award per year for a travel abroad experience to a deserving undergraduate student majoring in Italian, French, or Spanish; provided by gifts from Susan Miller Van Ausdal in honor of Forrest and Marjorie Miller) (grandfathered)

September 21, 2007 meeting, Board of Trustees

The William H. Hall Endowment Fund for Pancreatic and Liver Cancer Research \$25,000.00
(Used to support pancreatic and liver cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Mrs. Kathleen A. Hall, and family, friends, and associates in memory of her husband William H. Hall) (grandfathered)

Change in Description of Named Endowed Fund

Larry Peterson Young Educators Award Fund

Change in Name and Description of Named Endowed Funds

From: The Demkee Dental Athletic Provider Award
To: The Demkee Dental Athletic Provider Award Permanent Endowment Fund

From: The Smith E. Howland and Aristech Chemical Corporation Scholarship Fund
To: The Smith E. Howland Scholarship Fund

Establishment of Named Endowed Chairs

The William E. Hunt, M.D. and Charlotte M. Curtis Chair in Neuroscience \$2,025,945.59
(Used to support a chair in neuroscience; provided by gifts from the Charlotte Curtis Hunt Living Trust made in memory of William E. Hunt, M.D. and Charlotte M. Curtis)

The David E. Schuller, M.D. and Carole Schuller Chair in Otolaryngology \$1,505,000.00
(Used to support a chair for a head and neck oncology surgeon at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts made in honor of Dr. David E. Schuller and Carole Schuller) (grandfathered)

Establishment of Named Endowed Funds

The Ralph G. and Doris A. Woodley Scholarship Fund \$1,028,775.62
(Used to provide merit scholarships to students in the College of Engineering; provided by estate gifts from Ralph G. Woodley and Doris A. Woodley)

The Robert V. O'Toole, M.D. Endowment Fund in Pathology \$1,000,100.00
(Used to support faculty salaries and fringe benefits and other operating expenses within the Division of Cytopathology; provided by gifts from OSU Pathology Services, L.L.C. in honor of Dr. Robert V. O'Toole)

Robert Max Thomas Graduate Fellow Endowment Fund \$187,848.37
(Used to recognize a distinguished graduate student in the Department of Geography or to attract such students to that department; provided by gifts from the estate of Robert Max Thomas to memorialize Professor Alfred J. Wright)

The Toni C. and Emerson Cheek III Athletic Scholarship Fund \$60,000.00
(Used to support a student-athlete who is pursuing a degree at OSU and is a member of a varsity sport team; provided by a gift from Toni C. and Emerson Cheek III)

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Inara Mencis Brubaker Scholarship Endowment Fund in Chemistry \$52,661.30
(Used to provide scholarship awards to graduate students studying chemistry with preference given to students specializing in analytical and physical chemistry; provided by gifts from Inara Mencis Brubaker)

Dr. Clifford Heer Graduate Student Scholarship Award Fund in \$50,046.50
the Department of Physics
(Used to provide scholarship awards to graduate students studying physics; provided by gifts in memory of Professor Emeritus Clifford Heer from his wife Esther Heer and other family members)

Mangino Food Science Scholarship Fund \$50,000.00
(Used to provide scholarship support for undergraduate students enrolled in the Department of Food Science and Technology with preference given to graduates of the Columbus Public Schools; provided by gifts from Michael E. and Marilyn Mangino)

Class of 1964 Scholarship Fund \$34,650.00
(Used to provide scholarships for students enrolled in the College of Veterinary Medicine; provided by gifts from alumni and friends of the College of Veterinary Medicine) (grandfathered)

Change in Description of Named Endowed Fund

The Upraka-Laga-Schweitzer Fund in Czech Studies

Change in Name and Description of Named Endowed Fund

From: The Richard Shroyer and Cheryl Evans Leiss Family Fund
To: The Richard Shroyer Leiss and Cheryl Evans Leiss Family Fund

Total \$8,254,639.46

Establishment of Named Endowed Chair

The M. S. Sofia Chair in Arabic Studies

The M. S. Sofia Scholarship and Lecture Memorial Fund in Arabic was established June 1, 1990, by the Board of Trustees of The Ohio State University with gifts from Zuheir Sofia. With an additional gift commitment from Mr. Sofia, the description was revised and the name was changed to The M. S. Sofia Professorship in Arabic Studies Fund on May 5, 1995. With another gift commitment from Mr. Sofia and friends, the description was again revised and the name was changed to The M. S. Sofia Chair in Arabic Studies Fund on November 2, 2001. The required funding level for a chair has been reached, and The M. S. Sofia Chair in Arabic Studies was established September 21, 2007.

The annual distribution from this fund shall be used to support a distinguished scholar whose professional activities and academic credentials will contribute to:

1. The development of a greater understanding and awareness of Arabic language, culture, heritage, and literature;
2. The dissemination of such knowledge in both the academy and the community; and
3. The training of pre-collegiate teachers and university professors to integrate Arabic language, literature, and cultural components into their respective curricula and programs.

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The donor and the chairperson of the Department of Near Eastern Languages and Cultures in consultation with the dean of the College of Humanities shall periodically review the achievement of the above-described purposes and discuss modifications, if necessary.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of Near Eastern Languages and Cultures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Chair: \$1,500,046.57

Change in Name and Description of Named Endowed Professorship

Ernest Scott, M.D., Endowed Professorship in Pathology

The Department of Pathology Professorship was established July 12, 2002, by the Board of Trustees of The Ohio State University with gifts from friends of the Department of Pathology. An additional gift was made by OSU Pathology Services, LLC to honor the career of Ernest Scott, M.D., the first chairperson of the Department of Pathology (1904-34). The name and description were revised September 21, 2007.

The annual distribution from this fund shall support a professorship position for the advancement of medical knowledge in the field of pathology research, both basic and clinical, and shall be held by an individual who is or shall be a member of the Department of Pathology in the College of Medicine. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of pathology research, who is NIH-funded as a principal investigator, who maintains an active productive research program, and who is an effective educator-teacher.

Selection shall be made as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine in consultation with the chairperson of the Department of Pathology. The activities of the endowed professorship holder shall be reviewed no less than every four years by the senior vice president for Health Sciences and the dean of the College of Medicine to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences, dean of the College of Medicine, and chairperson of the Department of Pathology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Change from Designated Professorship to Endowed Fund

The John C. Elam/Vorys Sater Professorship Fund

The John C. Elam/Vorys Sater Designated Professorship in Law was established December 6, 2002, by the Board of Trustees of The Ohio State University with gifts from the family and friends of John C. Elam and Ohio State Law alumni employed by Vorys Sater Seymour & Pease. With additional gift commitments, the designated professorship was changed to an endowed fund September 21, 2007.

Until the principal balance reaches \$750,000, the annual distribution from this fund shall help support a designated professorship position in The Michael E. Moritz College of Law. When the principal balance reaches \$750,000, the annual distribution shall provide an endowed professorship position in the Moritz College of Law. Appointment to the professorship shall be recommended by the dean of the Moritz College of Law and the executive vice president and provost, and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$406,960.00
Total Commitment:	\$750,000.00

Establishment of Named Endowed Funds

The Phi Gamma Delta Endowed Scholarship Fund

The Phi Gamma Delta Endowed Scholarship Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University with gifts from alumni, brothers, and friends of Phi Gamma Delta Fraternity.

The annual distribution from this fund shall be used to provide merit- or need-based scholarships to currently enrolled students who are active members of the Phi Gamma Delta Fraternity. Scholarship recipients shall be selected by Phi Gamma Delta House Corporation, Phi Gamma Delta BCA or successor department within the Office of Student Affairs in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Student Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$165,000.00
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Academic Excellence Fund

The Academic Excellence Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University with an initial gift from G. Gilbert Cloyd (D.V.M., 1969), chairman of The Ohio State University Board of Trustees, to assist with the retention and recruitment of the highest caliber academic and administrative leaders for The Ohio State University, and to provide supplemental funding for campus initiatives and programs.

Upon designation and approval by an appointed committee of the Board of Trustees utilizing pre-approved guidelines, the annual distribution shall be used to encourage academic excellence through use by the University president for supplemental funding for programmatic initiatives or support for programs led by key University personnel, including but not limited to, start-up and continuing costs for research or support for compensation for key personnel. The Board intends this endowment to help Ohio State attract and retain exceptionally talented individuals who enable the delivery of the highest quality education for our students, while facilitating an affordable system for students and the taxpayers of Ohio. Start-up and continuing activities must also be separately authorized through standard University processes. This fund is to provide resources beyond the standard funding sources.

It is the expectation of the Board of Trustees that the principal of the fund shall not be invaded; however, upon approval by the appointed committee of the Board of Trustees and utilizing pre-approved guidelines, the principal may be used for the above programmatic initiatives and program support. In no circumstance will the principal be permitted to fall below the minimum funding level established by the Board of Trustees.

In any given year in which the annual distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the University president in consultation with the executive vice president and provost and the senior vice president for Business and Finance. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

Food, Agricultural, and Environmental Sciences Alumni Society Undergraduate Scholarship Endowment Fund

The Food, Agricultural, and Environmental Sciences Alumni Society Undergraduate Scholarship Endowment Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University with gifts from alumni and friends of the College of Food, Agricultural, and Environmental Sciences (CFAES), and contributions from the CFAES Alumni Society through fundraisers and alumni sponsored events and activities.

The annual distribution from this fund shall provide scholarship support to one or more undergraduate students enrolled in agriculture and natural resources who demonstrate leadership abilities in positions of authority in student clubs and activities across the College, including departmental or school clubs and activities. While financial need may be a consideration, significant emphasis will be placed on leadership contributions the

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students have made in their clubs or activities in terms of encouraging participation of other students, organization and implementation of the club's events and activities, and effectiveness as a leader within the group and across the College. Students must have a minimum 2.8 cumulative grade point average to be considered.

Selection will be the responsibility of the assistant dean for Student Affairs in consultation with a representative of the CFAES Alumni Society Board of Directors, and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

If the need for this scholarship ceases to exist, it is the donors' first preference that the annual distribution shall be used to support student leadership development programs that are ongoing in the College at that time. If student leadership development programs are non-existent at that time, it is the donors' second preference that the annual distribution shall be used at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, or his designee, for other student related programs in the College.

Furthermore, it is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, or his designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$32,355.51 (grandfathered)

The Forrest and Marjorie Miller Endowed Fund for Study Abroad

The Forrest and Marjorie Miller Endowed Fund for Study Abroad was established September 21, 2007, by the Board of Trustees of The Ohio State University with gifts from Susan Miller Van Ausdal (B.S., 1971) in honor of Forrest and Marjorie Miller.

The annual distribution from this fund shall be used to provide one travel award per year for a travel abroad experience to a deserving undergraduate student majoring in Italian, French, or Spanish who has a 3.0 (or higher) cumulative grade point average. Additionally, the student must be ranked as a junior or higher at the time of travel. Award recipients will be selected by the director of the Foreign Language Center and the chairperson of the Department of Spanish and Portuguese and approved by the dean of the College of Humanities.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Humanities. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$30,250.00 (grandfathered)

The William H. Hall Endowment Fund for Pancreatic and Liver Cancer Research

The William H. Hall Endowment Fund for Pancreatic and Liver Cancer Research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, was established September 21, 2007, by the Board of Trustees of The Ohio State University, with gifts from Mrs. Kathleen A. Hall, family, friends, and associates in memory of her husband, William H. Hall of Mt. Vernon, Ohio.

The annual distribution from this fund shall be used to support pancreatic and liver cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University under the direction of the director of the Division of Hematology/Oncology, or his successor as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Fund

Larry Peterson Young Educators Award Fund

The Larry Peterson Young Educators Award Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University with gifts from colleagues, friends, and alumni in honor of Dr. Larry Peterson. Dr. Peterson served as head of the Oral and Maxillofacial Surgery Section in the College of Dentistry from 1982-88. The description was revised September 21, 2007.

The annual distribution from this fund shall be used for an award to be given to a faculty member in the College of Dentistry who has been teaching between one and three years and has demonstrated unusual enthusiasm for teaching. The award will be announced at the College's annual faculty retreat usually held in December.

Nomination letters may be submitted to the selection committee which shall be comprised of Dr. Larry Peterson, the associate dean for Academic Affairs, and the associate dean

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for Graduate Studies. In the future, if any one of these individuals shall not be available or if the current academic position ceases to exist, then the dean shall appoint a replacement with the substitute having similar academic responsibilities and Dr. Peterson's replacement shall be a senior member who is recognized as an enthusiastic teacher. The committee shall always have three members.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

The Demkee Dental Athletic Provider Award Permanent Endowment Fund

The Demkee Dental Athletic Provider Award was established September 1, 1993, by the Board of Trustees of The Ohio State University with gifts from the Demkee family through the Demkee Scholarship Fund. The name and description were revised September 21, 2007.

The annual distribution from this fund shall be used to provide a suitable award for a dental student actively providing dental care in the Department of Athletics. This award benefits both the College of Dentistry and the Department of Athletics. Award recipients shall be selected by the dean of the College of Dentistry in consultation with the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Athletics and the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Smith E. Howland Scholarship Fund

The Smith E. Howland and Aristech Chemical Corporation Scholarship Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift from Smith E. Howland (B.Ch.E., 1969; M.S., 1969) and the Aristech Chemical Corporation. The name and description were revised September 21, 2007.

The annual distribution from this fund shall provide one or more Smith E. Howland Scholarships to students majoring in chemical engineering who have completed their freshman year and who rank academically in the top quartile among chemical

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engineering majors. Preference will be given to candidates who are graduates from high schools in Ohio's Scioto or Lawrence Counties.

Secondary preference will be given to graduates of high schools in the Ohio counties of Adams, Gallia, and Jackson; in the Kentucky counties of Boyd, Carter, and Greenup; and in the West Virginia counties of Cabell and Wayne. Selection will be made by the chairperson of the Department of Chemical and Biomolecular Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the Office of Student Financial Aid. The chairperson will inform Mr. Howland of the use of each year's distribution.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Chemical and Biomolecular Engineering in consultation with the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Establishment of Named Endowed Chairs

The William E. Hunt, M.D. and Charlotte M. Curtis Chair in Neuroscience

The William E. Hunt, M.D. and Charlotte M. Curtis Neuroscience Endowment Fund was established August 30, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Charlotte Curtis Hunt Living Trust made in memory of William E. Hunt, M.D. and Charlotte M. Curtis. The required funding level for a chair has been reached, and the chair was established September 21, 2007.

The annual distribution from this fund shall be used to support the growth and development of neuroscience in the College of Medicine by creating a chair in neuroscience. The chair holder shall be recommended by the dean of the College of Medicine in consultation with the senior vice president for Health Sciences, and appointed by the Board of Trustees. The chair shall be held by one of the following individuals: the chairperson of the Department of Neuroscience, the director of the Neuroscience Institute, or another notable faculty member in the department. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The annual distribution will be used to promote the Neurosciences through such uses as, including but not limited to, post-doctoral neurosurgery fellowships, neuroscience research (e.g., graduate and post-doctorate research), extraordinary laboratory equipment and supplies, and neuroscience lectureships. Income allocation shall be determined at the discretion of the chair holder in consultation with the vice dean for Research and the dean of the College of Medicine.

The annual distribution will not pay the salaries of those holding faculty or other full-time permanent positions at The Ohio State University or pay for the other usual costs incurred by the Department of Neuroscience or the Neuroscience Institute. With respect to the use of the income for post-doctoral salaries or equivalents, no more than twenty-five percent (25%) of income cumulatively during any four (4) year period may be used for salaries or equivalents, e.g., twenty-five percent (25%) of the annual income for each

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of four (4) consecutive years could be used annually for such salaries or one hundred percent (100%) of the income during one (1) year of a four (4) year consecutive period could be used for such salaries or equivalents.

In the event that the distribution from the donated funds is not spent during the fiscal year in which the distribution is available to the program supported by the donated Charlotte Curtis Living Trust fund, the program may retain any unspent funds so that the program may operate in an orderly fashion over an extended period without any pressure to spend the distribution during any particular fiscal year.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

Any fees charged by the Foundation for its management services shall be only those fees charged by the Foundation in the usual course of its business to all other funds donated and managed by the Foundation. Any fees charged by the Foundation shall be paid from income earned from the funds donated by the Charlotte Curtis Living Trust and not from the corpus of those donated funds.

It is the desire of the donor that this fund should benefit the University in perpetuity. However, if the University does not fulfill all of the commitments made by the University then the principal of the endowment funds given to the University by the donor shall be promptly thereafter given by the University to the Columbus Foundation, an Ohio Corporation not-for-profit, Columbus, Ohio, or its successors for the uses and purposes as set forth in a Deed of Gift dated April 24, 2000, from donor to the Columbus Foundation wherein the donor has assigned to the Columbus Foundation its rights to have this agreement honored by the University in perpetuity, a copy of which Deed of Gift is attached hereto and by this reference incorporated herein.

Amount Establishing Endowment: \$2,025,945.59

The David E. Schuller, M.D. and Carole Schuller Chair in Otolaryngology

The David E. Schuller, M.D. and Carole Schuller Chair in Otolaryngology was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift made in honor of Dr. David E. Schuller and Carole Schuller from Richard J. Solove (B.S.Pharm., 1948; Honorary Doctor of Science, 2000; member, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board) of New Albany, Ohio.

The annual distribution from this fund shall be used for a chair position supporting a distinguished head and neck oncology surgeon in the Department of Otolaryngology in the College of Medicine. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Otolaryngology and as approved by the dean of the College of Medicine and the senior vice president for Health Sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide

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unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine and the senior vice president for Health Sciences in consultation with the chairperson of the Department of Otolaryngology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,505,000.00 (grandfathered)

Establishment of Named Endowed Funds

The Ralph G. and Doris A. Woodley Scholarship Fund

The Ralph G. and Doris A. Woodley Scholarship Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Ralph G. Woodley (B.I.E., 1941) and Doris A. Woodley of Kettering, Ohio.

The annual distribution from this fund shall be used to provide one or more merit scholarships to students in the College of Engineering. Preference will be given to residents of the state of Ohio and efforts will be made to award 33% of the Woodley awards to industrial and systems engineering majors. The Woodley Scholarship would be equal to at least \$3,000 or 50% of three quarters of full-time tuition per year. Additional Woodley support may be provided on a pro-rated basis to a Woodley Scholar who elects to enroll for an additional fourth quarter. Woodley Scholars are eligible to compete for renewed awards. Selection will be made by the dean of the College of Engineering in consultation with the chairperson of the Department of Industrial, Welding, and Systems Engineering and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,028,775.62

The Robert V. O'Toole, M.D. Endowment Fund in Pathology

The Robert V. O'Toole, M.D. Endowment Fund in Pathology was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from OSU Pathology Services, LLC, of Columbus, Ohio, made in honor of the career of Dr. Robert V. O'Toole (Professor Emeritus) who served the Department of Pathology from 1976-97 as professor and director of the Division of Cytopathology.

The annual income from the fund shall be used to support faculty salaries and fringe benefits and other operating expenses within the Division of Cytopathology or other needs of the Department of Pathology.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,000,100.00

Robert Max Thomas Graduate Fellow Endowment Fund

The Robert Max Thomas Graduate Fellow Endowment Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Robert "Bob" Max Thomas (B.S.Bus.Adm., 1949) to memorialize Professor Alfred J. Wright (OSU faculty 1928-64) as an outstanding scholar, excellent teacher, and tireless supporter of student activities.

Robert Max Thomas was well known in Coshocton, Ohio, for his dedication to community development and his passion for promoting economic growth. He served as president of the Coshocton Chamber of Commerce, was a member of the Roscoe Village Foundation, and played an integral role in the founding of the Leadership Coshocton County Program. His lifelong dedication to civic responsibility was recognized in 1994 when he received the Coshoctonian Award.

The annual distribution from this fund shall be used to recognize a distinguished graduate student in the Department of Geography or to attract such students to that department. Qualified candidates shall demonstrate professional promise with special consideration given to students expressing an interest in economic geography or the impact of geography on economic development. Appointment of the graduate fellow shall be by the chairperson of the Department of Geography, in consultation with the dean of the College of Social and Behavioral Sciences and the Graduate Committee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Geography. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$187,848.37

The Toni C. and Emerson Cheek III Athletic Scholarship Fund

The Toni C. and Emerson Cheek III Athletic Scholarship Fund was established September 21, 2007, by the Board of Trustees in accordance with guidelines approved

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by the Board of Directors of The Ohio State University Foundation, with a gift from Toni C. and Emerson Cheek III from Westerville, Ohio.

The annual distribution from this fund shall be used to support a student-athlete who is pursuing a degree at The Ohio State University and is a member of a varsity sport team. It is the donors' desire that the scholarship be awarded in furtherance of the University's diversity mission with particular attention to, but not limited to, a female scholar-athlete who is a graduate from an Ohio high school and who has been accepted for admissions at the University. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to prove unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$60,000.00
Total Commitment:	\$100,000.00

Inara Mencis Brubaker Scholarship Endowment Fund in Chemistry

The Inara Mencis Brubaker Scholarship Endowment Fund in Chemistry was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Inara Mencis Brubaker.

The annual distribution from this fund shall provide annual scholarship awards to graduate students studying chemistry with preference given to students specializing in analytical and physical chemistry. Recipients will be selected based on academic performance, as determined by the chairperson of the Department of Chemistry in conjunction with the dean of the College of Mathematical and Physical Sciences and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

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Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$52,661.30

**Dr. Clifford Heer Graduate Student Scholarship Award Fund
in the Department of Physics**

The Dr. Clifford Heer Graduate Student Scholarship Award Fund in the Department of Physics was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in memory of Professor Emeritus Clifford Heer (B.S.Phys., 1942; Ph.D., 1949) from his wife, Esther Heer (B.S., 1949) and other family members.

Dr. Heer was a professor in the Departments of Physics and Astronomy at The Ohio State University from 1949-90. He was a dedicated teacher and researcher who expected and received excellent work from his students. His accomplishments included co-inventing the cyclic magnetic refrigerator, and being the first to measure angular rotation using a microwave interferometer. The focus of his research was low temperature physics. He produced more than 80 published research works on topics such as: low temperature physics, atomic and laser physics, general relativity, and statistical physics.

The annual distribution from this fund shall provide annual scholarship awards to graduate students studying physics. Recipients will be selected based on academic performance, as determined by the faculty chairperson of the Department of Physics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Physics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,046.50
Total Commitment: \$150,000.00

Mangino Food Science Scholarship Fund

The Mangino Food Science Scholarship Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marilyn Mangino (M.A., 1984) and Michael Mangino.

The annual distribution from this fund shall be used to provide scholarship support for undergraduate students enrolled in the Department of Food Science and Technology with preference given to graduates of Columbus Public Schools. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach,

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and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Class of 1964 Scholarship Fund

The Class of 1964 Scholarship Fund was established September 21, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of the College of Veterinary Medicine.

The annual distribution from this fund shall provide a scholarship for a student enrolled in the College of Veterinary Medicine. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$34,650.00

Change in Description of Named Endowed Fund

The Upraka-Laga-Schweitzer Fund in Czech Studies

The Upraka-Laga-Schweitzer Fund in Czech Studies was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sharon Marie Schweitzer-Robinson (B.A., 1984). The description was revised September 21, 2007.

The fund is named after relatives of the donor: Jozef Uprka, artist; his brothers Frantisek Uprka, sculptor, and Jan Uprka, artist; the Laga family; and the donor's mother, Evelyn

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Mary Laga Schweitzer and her parents, Mary Antonia Nekarda-Laga and Frank Martin Laga.

The annual distribution from this fund shall be used to defray the cost of tuition or other program costs for undergraduate or graduate students studying Czech language and culture at The Ohio State University in the College of Humanities. Preference shall be given to students in a Czech study abroad program, specifically in the Moravian regions of the Czech Republic. Scholarship recipients will be selected by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

The Richard Shroyer Leiss and Cheryl Evans Leiss Family Fund

The Richard Shroyer and Cheryl Evans Leiss Family Fund was established April 7, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard Shroyer Leiss (B.S. Animal Sciences, 1960; M.S. Horticulture Food Technology, 1962) and Cheryl Evans Leiss (B.S. Family Resource Management, 1964) of Columbus, Ohio. The name and description were revised September 21, 2007.

One-third of the annual distribution from this fund shall be directed to The Stefanie Spielman Fund for Breast Cancer Research to be used in perpetuity for breast cancer research. Two-thirds of the annual income shall be used to support students whose major study and/or research focus is human nutrition and food science in the Department of Food Science and Technology. The student must have financial need and have been a resident of Ohio for at least 10 years.

The use of the annual distribution for support of a student in the human nutrition field shall be directed by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the chairperson of the Department of Food Science and Technology and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide

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unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

INTERIM AUTHORIZATION FOR TWO CAPITAL PROJECTS

Resolution No. 2008-27

Synopsis: The report of the Chair of Fiscal Affairs Committee granting authorization for two capital construction projects during the period between the July and September Board meetings is proposed.

WHEREAS at their July 2007 meeting, the Board of Trustees delegated to the Chair of the Fiscal Affairs Committee authority to authorize design and construction contracts for capital projects during the period prior to the September 2007 Board of Trustees meeting; and

WHEREAS during that period, the University brought forward two projects for such approval; and

WHEREAS the first project requested authorization to enter into design and construction for the Carmack parking lot on West Campus and the parking lot serving the ElectroScience Building, with a conceptual project budget of \$646,000; and

WHEREAS the second project requested authorization to enter into design and construction contracts for renovations to the Veterinary Medicine food service area, with a conceptual project budget of \$337,000; and

WHEREAS in accordance with established guidelines, approval to proceed was received from the Chair of the Fiscal Affairs Committee for both these projects:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby accepts the report of the Chair of the Fiscal Affairs Committee regarding authorization to enter into design and construction contracts, as indicated, for the above mentioned projects.

(See Appendix IX for background information, page 319.)

INTERIM AUTHORIZATION TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS

Resolution No. 2008-28

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the September Board of Trustees meeting is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on November 2, 2007; and

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WHEREAS during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period before the next regularly scheduled meeting of the Board of Trustees on November 2, 2007, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design contracts and construction management contracts and enter into construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the November 2007 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the November 2007 meeting.

**APPROVAL TO ENTER INTO DESIGN AND
CONSTRUCTION CONTRACTS, TO INCREASE CONSTRUCTION
CONTRACT, AND TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2008-29

APPROVAL TO ENTER INTO DESIGN CONTRACTS

9TH AVENUE GARAGE - WEST ELEVATOR RENOVATION
ANIMAL SCIENCE AIR HANDLING UNIT RENOVATION
COCKINS HALL MASONRY/ROOF REPAIRS
DOAN HALL - ROOMS 242 AND 242A UPGRADES
JAMES CANCER HOSPITAL - ELEVATOR UPGRADES PHASE II
MEDICAL CENTER PHARMACY UPGRADES
NEWMAN & WOLFROM STEAM STATION REPLACEMENT
OARDC - CHILLED WATER PLANT UPGRADE
SCIENCE AND ENGINEERING LIBRARY RENOVATION
SMITH LABORATORY CLASSROOM RENOVATIONS

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

9TH AVENUE GARAGE - WEST ELEVATOR RENOVATION
ACAMS INSTALLATION - CAMPUS BUILDINGS
ACKERMAN COMPLEX DRIVE RESURFACE - VET CLINIC LOT REPAVING
ANIMAL SCIENCE AIR HANDLING UNIT RENOVATION
BUCKEYE VILLAGE LAUNDRY FACILITY
DOAN HALL - ROOMS 242 AND 242A UPGRADES
NEWMAN & WOLFROM STEAM STATION REPLACEMENT
SCIENCE AND ENGINEERING LIBRARY RENOVATION
WILCE STUDENT HEALTH - PHASE III

**APPROVAL TO INCREASE CONSTRUCTION CONTRACT
INCREASE CAMPUS ELECTRIC CAPACITY PHASE I
(THIRD TRANSFORMER)**

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT
WOOD COUNTY CENTER FOR AGRICULTURE**

Synopsis: Authorization to enter into design and construction contracts, to increase construction contracts and to enter into a joint use agreement, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for the following projects:

9 th Avenue Garage - West Elevator Renovation (N/A)	\$0.3M	Auxiliary funds
Animal Science Air Handling Unit Renovation (N/A) (07-08 Basic Renovation request)	\$0.7M	State funds
Cockins Hall Masonry/Roof Repairs (07-08 Basic Renovation request)	\$1.5M	State funds
Doan Hall - Rooms 242 and 242A Upgrades (N/A)	\$0.3M	OSUMC Health Systems
James Cancer Hospital - Elevator Upgrades Phase II (N/A)	\$1.4M	OSUMC Health Systems
Medical Center Pharmacy Upgrades (N/A)	\$5.0M	OSUMC Health Systems
Newman & Wolfrom Steam Station Replacement (07-08 Basic Renovation request)	\$0.4M	State funds
OARDC - Chilled Water Plant Upgrade (07-08 capital request) (07-08 Basic Renovation request)	\$1.5M	State funds
Science and Engineering Library Renovation (N/A)	\$0.6	Department general funds
Smith Laboratory Classroom Renovations (07-08 Basic Renovation request)	\$2.0M	State funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

9 th Avenue Garage - West Elevator Renovation (N/A)	\$0.3M	Auxiliary funds
ACAMS Installation - Campus Buildings (N/A)	\$0.4M	Central funds
Ackerman Complex Drive Resurface - Vet Clinic Lot Repaving (N/A)	\$0.4M	Auxiliary funds
Animal Science Air Handling Unit Renovation (07-08 Basic Renovation request)	\$0.7M	State funds
Buckeye Village Laundry Facility (N/A)	\$0.3M	Auxiliary funds
Doan Hall - Rooms 242 and 242A Upgrades (N/A)	\$0.3M	OSUM Health Systems
Newman & Wolfrom Steam Station Replacement (07-08 Basic Renovation request)	\$0.4M	State funds
Science and Engineering Library Renovation (N/A)	\$0.6M	Department general funds
Wilce Student Health - Phase III (N/A)	\$3.7M	Auxiliary funds State funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contract for the following projects:

2008- \$9.0M Bond proceeds
(Third Transformer) (05-06 Capital Request)

WHEREAS in accordance with the rules of the Ohio Board of Regents, the University desires to enter into a joint use agreement with the Delaware Speech and Hearing Center, Inc. for the following project:

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Wood County Center for Agriculture

\$0.3M State
Appropriations
(CAP-628)

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts, to increase construction contracts and to enter into a joint use agreement, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix X for background information, page 322.)

EASEMENTS

Resolution No. 2008-30

THE CITY OF COLUMBUS, OHIO

0.002 ACRES, LOCATED AT NORTHWOOD AND HIGH AND
0.209 ACRES LOCATED ON THE NORTH SIDE OF WEST CASE ROAD
UNIVERSITY AIRPORT AT DON SCOTT FIELD

Synopsis: Authorization to grant the City of Columbus an easement located at 2225 North High Street, Columbus, Ohio, south of the intersection of Northwood and High Streets and an easement located on the north side of West Case Road, in Columbus, Ohio, is proposed.

WHEREAS the City of Columbus has requested a 0.002 acre, 110 square foot, easement area to construct a handicapped accessible bus stop, for a term of 25 years; and

WHEREAS the City of Columbus has also requested a 0.209 acre easement area to widen West Case Road and create a turn lane at Sawmill Road for a term of 25 years; and

WHEREAS these easements will serve and benefit the University and the surrounding community and the appropriate University offices have determined that the granting these easements are in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant these easements to the City of Columbus, Ohio, upon such terms and conditions as are in the best interest of the University.

(See Appendix XI for background information, page 345.)

SALE OF REAL ESTATE

Resolution No. 2008-31

0.002 ACRES, LOCATED AT NORTHWOOD AND HIGH
COLUMBUS, OHIO

Synopsis: Authorization of the sale of 0.002 acres, located at 2225 North High Street, Columbus, Ohio, is proposed.

WHEREAS the State of Ohio for the benefit of The Ohio State University owns real estate, located at 2225 North High Street, Columbus, Ohio, at the intersection of Northwood and High Streets; and

WHEREAS the City of Columbus has approached the University to purchase land along High Street south of Northwood to construct a handicapped accessible bus stop; and

WHEREAS the appraised value of this property is \$2,750.00 and the property will be sold for the appraised value. The City of Columbus has agreed to pay the additional sum of \$320.00 to pay for replacement of landscaping that will be removed by the construction; and

WHEREAS the appropriate offices of the University have determined that the real estate is not necessary to support the mission of the University and this sale is in the best interest of The Ohio State University; and

WHEREAS the Ohio State legislature will enact legislation authorizing sale and preparation of a Governor's Deed for transfer of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance, through the Ohio Department of Administrative Services, be authorized to sell all of The Ohio State University's right, title and interest in this property in accordance with the laws of the State of Ohio, upon such terms and conditions as are deemed to be in the best interest of The Ohio State University, with the net proceeds being paid to The Ohio State University.

(See Appendix XII for background information, page 347.)

SALE OF REAL ESTATE

Resolution No. 2008-32

0.209 ACRES, LOCATED ON THE NORTH SIDE OF WEST CASE ROAD
UNIVERSITY AIRPORT AT DON SCOTT FIELD, COLUMBUS, OHIO

Synopsis: Authorization of the sale of 0.209 acres, located on the North Side of West Case Road, in Columbus, Ohio is proposed.

WHEREAS the State of Ohio for the benefit of The Ohio State University owns real estate, located on the North Side of West Case Road, in Columbus, Ohio, at the University Airport at Don Scott Field at the intersection of Sawmill Road; and

WHEREAS the City of Columbus has approached the University to purchase land along West Case Road to widen the road and create a turn lane at Sawmill Road; and

WHEREAS the appraised value of this property is \$38,700.00 and the property will be sold for the appraised value. The City of Columbus has agreed to pay the additional sum

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of \$6,950.00 to pay the cost for replacement of a fence line that will be removed by the construction; and

WHEREAS the appropriate offices of the University have determined that the real estate is not necessary to support the mission of the University and this sale is in the best interest of The Ohio State University; and

WHEREAS the Ohio State legislature will enact legislation authorizing sale and preparation of a Governor's Deed for transfer of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance, through the Ohio Department of Administrative Services, be authorized to sell all of The Ohio State University's right, title and interest in this property in accordance with the laws of the State of Ohio, upon such terms and conditions as are deemed to be in the best interest of The Ohio State University, with the net proceeds being paid to The Ohio State University.

(See Appendix XIII for background information, page 349.)

FISCAL YEAR 2008 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Resolution No. 2008-33

Synopsis: Approval of the total University Current Funds Budget for FY2008 is proposed.

WHEREAS the State budget for FY 2008, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2008 have been approved at previous meetings of the Board of Trustees; and

WHEREAS other levels of resources and expenditures for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made to eliminate double counting of transfers among the various University units; and

Whereas: the Interim President now recommends approval of the Current Funds Budget for the total University for FY 2008:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2008, as described in the accompanying FY 2008 Current Funds Budget Book, be approved, with authorization for the Interim President and President to make expenditures within the projected income.

(See Appendix XIV for background information, page 351.)

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**FY 2009 - FY 2014 CAPITAL PLAN,
INCLUDING FY 2009 - FY 2010 STATE CAPITAL REQUEST**

Resolution No. 2008-34

Synopsis: Authorization and acceptance of the FY 2009 through FY 2014 Capital Plan, including the FY 2009-FY2010 State Capital Request is proposed.

WHEREAS the University has presented the recommended capital plan for FY 2009 through FY 2014 and the recommendations regarding the capital project funding request for State and non-State funds for the FY 2009 and FY 2010 biennium; and

WHEREAS these recommendations have been reviewed through the University's governance structure; and

WHEREAS the University needs to maintain continuity in long-term planning while addressing a transition in leadership; and

WHEREAS only those projects outlined in these recommendations will be eligible for funding for the FY 2009 and FY 2010:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed FY 2009 - FY 2014 capital plan, subject to further modifications in the coming years and adopts the proposed recommendations for State funds for FY 2009 - FY 2010 and directs that the State capital funding requests be submitted to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That the Board of Trustees adopts the non-State capital funds recommendations for FY 2007 and FY 2009 and approve the cap of no more than \$500 million in additional debt in FY 2011; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for University funds for any such project must be submitted individually by the University for approval by the Board of Trustees.

(See Appendix XV for background information, page 435.)

Upon motion of Mr. McFerson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Marbley.

APPOINTMENT OF INVESTMENT MANAGERS AND REALLOCATION OF FUNDS

Resolution No. 2008-35

Synopsis: The Investments Committee recommended the appointment and reallocation of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investment Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

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WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on June 1, 2007:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following changes shall be made:

	<u>Allocation</u> as of 7/31/07	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>
<u>Domestic Mid Cap Equity</u>			
Meeder 100	\$84,906,853	(\$38,000,000)	\$46,906,853
Meeder Enhanced	\$41,234,017	(\$18,000,000)	\$23,234,017
Nicholas Applegate	\$64,473,737	(\$17,000,000)	\$47,473,737
State Street Extended Index	\$40,234,831	\$60,000,000	\$100,234,831
<u>Domestic Small Cap Equity</u>			
Diamond Hill	\$10,565,284	(\$10,565,284)	0
Nicholas Applegate Small Cap	\$65,050,364	(\$20,000,000)	\$45,050,364
State Street Russell 2000 Index	\$11,965,719	\$26,000,000	\$37,965,719
<u>Venture Capital/Private Equity</u>			
Blackrock Credit Investors	0	\$10,000,000	\$10,000,000
<u>Natural Resources</u>			
EnCap Energy Capital VII	0	\$10,000,000	\$10,000,000

SUPPLEMENTAL MANAGER LISTING

<u>Allocation</u>	<u>Market Value</u> as of 7/31/07	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	<u>%</u>	<u>Target</u> <u>Allocation</u>
<u>Domestic Large Cap Equity</u>					
Fifth Third	\$46,019,894		\$46,019,894		
Huntington Value	\$43,631,222		\$43,631,222		
University Students	\$24,997,400		\$24,997,400		
State Street S&P 500 Index	\$118,428,705		\$118,428,705		
	\$233,077,221		\$231,077,221	10%	10%
<u>Domestic Mid Cap Equity</u>					
Meeder 100	\$84,906,853	(\$38,000,000)	\$46,906,853		
Meeder Enhanced	\$41,234,017	(\$18,000,000)	\$23,234,017		
Nicholas Applegate	\$64,473,737	(\$17,000,000)	\$47,473,737		
State Street Extended Index	\$40,234,831	\$60,000,000	\$100,234,831		
	\$230,849,438	(\$13,000,000)	\$217,849,438	10%	10%
<u>Domestic Small Cap Equity</u>					
Bernzott Capital Advisors	\$28,035,567		\$28,035,567		
Diamond Hill		\$10,565,284	(\$10,565,284)		0
G.W. Capital, Inc.	\$14,039,202		\$14,039,202		

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Hoover Investment Management	\$33,069,510		\$33,069,510		
Independence Investments	\$31,286,842		\$31,286,842		
Nicholas Applegate	\$65,050,364	(\$20,000,000)	\$45,050,364		
Opus Capital Management	\$31,241,050		\$31,241,050		
State Street Russell 2000 Index	\$11,965,719	\$26,000,000	\$37,965,719		
	\$225,253,538	(\$4,565,284)	\$220,688,254	10%	10%

International Equity

BlackRock	\$66,685,312		\$66,685,312		
LSV Asset Management	\$62,535,172		\$62,535,172		
Newgate Capital Management	\$41,626,783		\$41,626,783		
Voyageur	\$60,679,713		\$60,679,713		
State Street International Alpha	\$260,931,332		\$260,931,332		
State Street International Alpha Select	\$111,431,058		\$111,431,058		
	\$603,889,370		0 \$603,889,370	26%	25%

Domestic Fixed Income

Cypress Asset Management	\$44,994,598		\$44,994,598		
Hughes Capital Management	\$41,158,342		\$41,158,342		
Huntington Trust	\$43,054,449		\$43,054,449		
JPMorgan	\$22,196,489		\$22,196,489		
State Street Aggregate Index	\$10,116,481		\$10,116,481		
	\$161,520,359		0 \$161,520,359	7%	7%

High Yield Fixed Income

Commonfund High Yield	\$6,921,670		\$6,921,670		
Delaware Investments	\$32,015,931		\$32,015,931		
Lehman Brothers	\$31,681,524		\$31,681,524		
	\$70,619,125		0 \$70,619,125	3%	3%

International Fixed Income

Brandywine Asset Mgmt	\$21,264,509		\$21,264,509		
JPMorgan Asset Mgmt	\$22,283,489		\$22,283,489		
State Street World Govt					
Ex-US Index	\$26,555,171		\$26,555,171		
	\$70,103,169		\$70,103,169	3%	3%

<u>Commitment</u>	<u>Commitment</u>	<u>Market Value</u>	<u>%</u>	<u>Target</u>
<u>as of 7/31/07</u>	<u>as of 9/21/07</u>	<u>as of 7/31/07</u>	<u>Allocation</u>	<u>Allocation</u>

Venture Capital/Private Equity

1999 Funds:

Commonfund Capital Partners				
1999 (V/PE)	\$7,067,000	\$7,067,000	\$3,714,496	
Commonfund New Leaders				
(V/PE)	\$10,000,000	\$10,000,000	\$5,332,025	
Mesirow Partnership Fund I				
(V/PE)	\$10,000,000	\$10,000,000	\$5,655,175	

2000 Funds:

CID Seed Fund (V)	\$1,000,000	\$1,000,000	\$541,232	
EDF Ventures Seed Fund (V)	\$1,000,000	\$1,000,000	\$394,108	

2001 Funds:

Reservoir Venture Partners				
Fund I (V)	\$3,192,000	\$3,192,000	\$1,599,394	

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2005 Funds:

Commonfund International			
Partners V (V/PE)	\$10,000,000	\$10,000,000	\$3,210,292
Commonfund Private Equity			
Partners VI	\$10,000,000	\$10,000,000	\$3,019,174
Commonfund Venture			
Partners VII (V)	\$5,000,000	\$5,000,000	\$906,517
Fort Washington Private Equity			
IV (V/PE)	\$5,000,000	\$5,000,000	\$3,110,958
Mesirow Capital Partners			
IX (V/PE)	\$5,000,000	\$5,000,000	\$2,404,998
Mesirow Partnership Fund III			
(V/PE)	\$5,000,000	\$5,000,000	\$1,428,527

2006 Funds:

Coller International Partners			
V, LP (V/PE)	\$10,000,000	\$10,000,000	\$1,045,610
Hellman & Friedman Capital			
Pts. VI (PE)	\$10,000,000	\$10,000,000	\$1,550,924
Jordan Resolute Fund II (PE)	\$10,000,000	\$10,000,000	\$326,857
M/C Venture Partners VI (V)	\$5,000,000	\$5,000,000	\$437,438
Onex Partners II (PE)	\$5,000,000	\$5,000,000	\$2,064,863
Providence VI(PE)	\$10,000,000	\$10,000,000	\$1,362,559
Reservoir Venture Partners			
Fund II (V)	\$3,000,000	\$3,000,000	\$300,485
Stonehenge Opportunity			
Fund II (PE)	\$5,000,000	\$5,000,000	\$1,445,777

2007 Funds:

Blackrock Credit Investors			
(PE)	0	\$10,000,000	0
BPG VIII (PE)	\$10,000,000	\$10,000,000	\$355,280
Oaktree Principal Opportunities			
IV (PE)	\$10,000,000	\$10,000,000	\$3,010,886
Ohio Tech Angels (V)	\$500,000	\$500,000	0
Sun Capital Partners V (PE)	\$15,000,000	\$15,000,000	\$205,200
JMI Equity Fund VI (V)	<u>\$10,000,000</u>	<u>\$10,000,000</u>	<u>\$787,500</u>
Subtotal without placeholder	\$175,759,000	\$185,759,000	\$44,210,275 2% 7%
Placeholder-State Street			
Global Index		<u>\$105,000,000</u>	
Total with placeholder		<u>\$149,210,275</u>	7% 7%

Natural Resources

Commonfund Natural			
Resources VII	\$5,000,000	\$5,000,000	\$181,755
EnCap Energy Capital VII	0	\$10,000,000	0
Goldman Sachs Energy Fund	\$10,000,000	\$10,000,000	\$2,632,275
Quantum Energy Partners			
IV, LP	<u>\$10,000,000</u>	<u>\$10,000,000</u>	<u>\$605,679</u>
Subtotal without placeholder	\$25,000,000	\$35,000,000	\$3,419,709 0% 3%
Placeholder-State Street			
Global Index		<u>\$53,896,881</u>	
Total with placeholder		<u>\$57,316,590</u>	3% 3%

Real Estate-Partnership Funds

BPG Properties	\$15,000,000	\$15,000,000	0
Carlyle Realty Partners V	\$10,000,000	\$10,000,000	\$1,608,860
Pradium Fund VII	<u>\$10,000,000</u>	<u>\$10,000,000</u>	<u>0</u>
	\$35,000,000	\$35,000,000	\$1,608,860

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	<u>Market Value</u> <u>as of 7/31/07</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>		
<u>Real Estate-Other</u>					
Campus Partners	\$20,000,000		\$20,000,000		
Don Scott Airport	\$20,000,000		\$20,000,000		
Miscellaneous	\$13,780,000		\$13,780,000		
State Street Wilshire					
REIT Index	<u>\$106,984,668</u>		<u>\$106,984,668</u>		
	\$160,764,668	0	\$160,764,668		
Total Real Estate			\$162,373,528	7%	8%

	<u>Market Value</u> <u>as of 7/31/07</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	<u>%</u> <u>Allocation</u>	<u>Target</u> <u>Allocation</u>
<u>Absolute Return Funds</u>					
Angelo Gordon					
(in placeholder until funded)	\$9,815,479	\$9,815,479	(\$30 million approved)		
<u>Commonfund Hedged</u>					
Investors	\$35,858,503	\$35,858,503			
Davidson Kempner	\$25,780,482	\$25,780,482			
Farallon	\$31,710,000	\$31,710,000			
GMO	\$15,469,174	\$15,469,174			
Golden Tree	\$20,875,458	\$20,875,458			
King Street	\$26,683,154	\$26,683,154			
Och Ziff	\$29,805,000	\$29,805,000			
Ramius Fund	\$42,366,171	\$42,366,171			
Sirios	\$15,277,375	\$15,277,375			
Wellington	\$26,914,458	\$26,914,458			
York	<u>\$27,925,221</u>	<u>\$27,925,221</u>			
	\$308,480,475	0	\$308,480,475	14%	14%

Upon motion of Mr. Shumate, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees Cloyd, Hendricks, McFerson, Ong, Borrer, Wexner, O'Dell, Shumate, Fisher, Schottenstein, Brass, and Marbley, and two abstentions cast by Trustees Davidson and Hicks.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (APRIL - JUNE 2007)

Resolution No. 2008-36

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 2007; and

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WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 99 waivers of competitive bidding requirements for annual purchases totaling approximately \$55,025,607 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 54 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,275,768 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 2007 is hereby accepted.

Upon motion of Mr. Shumate, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees Hendricks, McFerson, Davidson, Ong, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Marbley, and two abstentions cast by Trustees Cloyd and Borrer.

(See Appendix XVI for background information, page 460.)

UPDATE ON MEDICAL CENTER MASTER FACILITIES PLAN

Dr. Cloyd:

I would now like to call on Mr. Shkurti to provide us with an update on the Medical Center Master Facilities Plan from the review we had at our last Board meeting.

Mr. Shkurti:

Thank you, Dr. Cloyd. I will be referring to four documents that are in your Board books and as Dr. Cloyd mentioned this is a follow-up to a report on the Medical Center Master Facilities Plan expansion. I made an initial report in June and a second one in July, so this would be the third in that series.

What I will focus on is what we have accomplished over the summer. This work group was originally established by Dr. Cloyd, on behalf of the Board, on June 20 and consists of Chris Culley, Pete Geier, David Schuller, Chip Souba, and me. There has been some press reports on the completion of the consultants' reports that have focused on some of the disagreements in the Medical Center about priorities and certainly those disagreements are real and to be expected at this point. What we are concerned with now is moving beyond that and getting an agreement and alignment on these key issues. I am encouraged by what we have been able to accomplish so far and those are listed in Attachment A in your book.

There are six specific items, and we have made good progress, and the first is that we have agreed on a timeline and a process to move forward and, in fact, we reported on that in June, Attachment A-1. The second item is that we have also agreed on a structure for making decisions and the ultimate decision-maker, in cases where there are disagreements that we cannot resolve ourselves, is the President. Completing that process is really the completion of Step 1 in the timeline and process of the Deloitte/Hammes' reports.

The third item is that we have also resolved, and Chris Culley has been very much involved in this, as well as others, the Medical Center governance issues. Although we are setting up a separate governance structure for the James Cancer Hospital in order

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to protect our PPS exemption, we are also committed to operational integration in the Medical Center. As the Deloitte/Hammes reports clearly pointed out, the Cancer Program and the other programs in the Medical Center and the University benefit from the synergies of an integrated and coordinated approach, not a separate approach.

Now that the Deloitte/Hammes reports have been completed and publicly released, the fourth item we have agreed on is what needs to be done to follow-up on those reports. You have in your Board books as Attachment A-2 a letter that all five of us have signed where we agree on the specific questions that need to be addressed and where we need to move forward.

The fifth item we have also agreed on is a fact base for moving forward and that is Step 2 in the Deloitte and Hammes process. And finally we have agreed on what the critical attributes of the revised plan should be, and that is Step 3 in the Deloitte/Hammes report. That is what I would like to turn to now, which are listed in Attachment A-3. There are three sets of critical attributes that deal with: 1) facility criteria; 2) financial parameters; and 3) phasing.

Regarding the facilities criteria, the three are: 1) programmatic priority; 2) financial feasibility; and 3) physical feasibility. I won't go into all of those, but I think what I would stress under the programmatic criteria is the term we have used which is patient centered. There is a perception among some that when you have an academic medical center you get very advanced care, but it isn't necessarily patient-friendly. We think by properly planning these facilities, we can create a welcoming atmosphere where physicians and staff feel comfortable and can practice high-quality, leading edge medicine, yet patients can be comfortable and have easy access to our facilities and programs.

Regarding the financial criteria, there are several listed there, but there are two I would like to highlight. Whatever financial attributes become associated with the revised Master Plan, it has to lineup with the financial goals of the Medical Center as a whole and also the university and I will talk about that in a minute. In addition, as we prioritize where we go, because we can't do everything at once, one of the things that we will look at is the mix of service, because different services have different reimbursement rates and different impacts on the finances on patient care. We want to make sure those high demand services that generate the operating margin allows us then to pay off the bonds and invest in new services that receive a high priority. Obviously one of those would be cancer, the other signature programs are important as well.

Finally in terms of physical criteria, one of the things that we think is most important is what we call "adjacencies." One of the competitive advantages that we have that makes us different from the other health care centers in the Central Ohio area, and they are all very good, is that we are in the position to translate research into patient care immediately. So we need to make sure that those adjacencies are setup so that patients who come to The Ohio State University Medical Center from across the state, from across the country, and all over the world have access to the latest medical care and make sure that the facilities plan recognizes that.

I alluded to financial parameters earlier and we have discussed those quite a bit. We have agreed that what we want to look at is extending the completion date for what was called Phase I of this project. We want to extend it from 2012 to 2014 and we think that stretch out is appropriate. This will allow us some more flexibility in terms of particularly incorporating another University bond issue, so we will be able to leverage those resources. We are also committed to more explicit fundraising goals, and we are using a target of \$75 million initially that we will test and tie to specific projects. We are also committed to addressing more explicit moveable equipment needs. It is important to build good buildings, it is important to have good staff and physicians, and it is also important that having more moveable equipment is considered as well. Finally, we have also agreed that the business plan that knits this altogether be comprehensive,

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has to fly to all of the elements of the Medical Center and all of the programs, and also integrate with all of the University's financial plans.

In terms of phasing, one of the things that we wanted to point out is that a portion of this project is already underway and that is described in the documents you have. There is approximately \$85 million worth of construction that has already been approved by the Board and that is moving forward on time and on budget. Our focus will be on what we will call Phase II, which is what happens next. A big part of that would be how we plan to create a modern cancer hospital and associated services in critical care as well as infrastructure. I also want to point out the implications that are listed in that document and that we think there are advantages to stretching out this project from the original timetable and they outweigh the disadvantages. But when you stretch out a project of this nature there is a downside, because that means with the inflation in construction costs, it costs more to build later, and it will take longer to generally open up the new beds that will generate additional revenue. So we need to recognize that in our business plan. We think by delaying the project from the original completion date to 2014, that the advantages outweigh the disadvantages.

In terms of our highest priorities of what are the issues we want to address next, those really flow from what I just talked about and those are listed in Attachment B. Obviously the comprehensive business plan is part of it and also the facilities criteria. I also want to mention that we are in agreement with the consultants that we want one integrated, uniformed program management structure for this project, because there are a lot of moving parts and we need to make sure they all move in synchronization. That will be an important priority as we move along.

That in turn leads to what may be discussed at the November Board meeting, which is summarized in Attachment C. We hope to have more specific recommendations for the project management structure, what may be included in Phase II and III, and how we may go about meeting the business plans together. I want to stress that even though we anticipate continuing to make good progress, we will not have a complete solution to these issues at the November Board meeting, so we don't want to set expectations we can't meet. We are still discussing if we will be comfortable asking the Board to take any particular actions at the November meeting, if there may be some enabling projects, but we will not be asking for approval of a comprehensive plan because we are not quite there yet.

On Attachment D, I simply summarized and listed the conclusions. Most of them are self-evident, but there are a couple of things that I would like to stress. Probably first and foremost is that even though this has been delayed from the original time schedule, it is critically important to the future of this University and to the Medical Center that this project proceed in both a timely and thoughtful manner. All five of us are committed to doing that.

Secondly, we think the Deloitte/Hammes decision tree and timetable provide a useful template to accomplish this goal and we think that the investment in these consultants is worth it for that reason. As I said, we have already completed, we think, steps 1-3 of the five steps that are set out and we hope to move forward in that vein. The key elements to moving forward in the document reiterate what I mentioned already. Our next steps in moving forward will be presented at the November 2 Board of Trustees meeting.

With that I will stop and if there are any questions, I will be glad to answer them.

Dr. Cloyd:

Are there any questions?

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Mr. Wexner:

I'm just curious, Bill, in your opinion what was the quality of the consultants' work and did it add value? I have worked with consultants in business and sometimes they just reconfirm what you know, and it is good work, but it really doesn't change things.

Mr. Shkurti:

Mr. Wexner, I think that it is fair to say that I have worked with a lot of consultants and in my experience, too, some have been very good and some have not been. In this particular case, I would say that they are among the better, especially when we consider the environment that they walked into. There was a compressed time period and they talked to different people at the University and they got different opinions. I think the consultants were very helpful in that regard and that timeline they put together and decision tree, although that is only part of what they did, I found really helpful.

There is a portion of what they said that confirmed, I think, what many of the members of the Board felt and what some of us felt is that the timetable was too aggressive. But sometimes having somebody come from outside and confirm what you think, has a way of adding credibility that is helpful. So on balance, I would give them a B+ to A-. The only thing I would say is that as I look back over the reports what is not fully addressed is that I was hoping for a little more on the ambulatory care side, but that environment is changing for us a little bit so we are going to have to talk within our workgroup about what to do.

The thing that I would say that I was most pleased about with the consultants, knowing that they walked into a situation where there was a certain amount of contention and disagreement, is that they really listened to both sides and issued a very fair report. I don't think whoever takes whatever position on the priorities within the Medical Center that anyone can point to the report and say, "Well it 100% verifies what I was saying." On the other hand, it does verify a great deal and I think gives us an opportunity to move forward. Now having said that, the hardest work still remains to be done and the consultants can't do that. That work is resolving the legitimate differences of opinion into a legitimate alignment that allows this project to move forward and that is what Chris, Chip, David, Pete, and I are committed to.

Also I want to express my appreciation to my colleagues, some of whom were very much involved in those differences, to come to the table and put the differences behind them. I have worked with a lot of workgroups at the University, some have worked better than others, but this one has been of very high quality and is very committed to taking a broad view of the picture. I think we are all better served as a result.

Mr. Borrer:

I am very pleased to hear that you have done this great work and that you have the collaboration of the Medical Center group following through with the plan for the Medical Center. The question I have, before I can fully understand this, is how does this impact the University? This is a huge project; it is multi-million dollar, probably a billion dollar project and it is spread out over a number of years. At the same time in our Academic and Student Affairs Committee we hear about the need to take care of our housing stock, possibly expand our housing stock, and we have deferred maintenance in a number of our buildings. While I hear this is a great plan and the Medical Center is all ready to go with this, how does this actually affect the rest of the University? How can I be comfortable that this is in the best interest of everybody, not just those in the Medical Center?

Mr. Shkurti:

Mr. Borrer, that is certainly a fair question. I think that a big part of what my role is as a University-wide official is to make sure that this is in balance with other University priorities. So I am going to answer your question in two ways. One is that when the Medical Center is doing well financially, programmatically, and academically, development-wise, it benefits the University, because they are such a large part of us and the same goes the other way around.

Secondly, the particular issue I have to think through in my role as chief financial officer is our debt capacity and how all that fits together. We had a discussion about that in the Fiscal Affairs Committee meeting this morning and the Committee approved a capital plan for the next six years. The preliminary structure that I have outlined here in terms of stretching out the sales and the limits are consistent with what is in that capital plan. Fundamentally, it allocates about half of the University's debt capacity to the Medical Center and to the health system, and about half to the rest of the university. If you take a look at the finances, the Medical Center and, particularly, the Health System, generates about half of our revenue, so they generate about half of our capacity. So in a very broad sense, those two balance and that is going to have to be confirmed as we go through the process. We also need to make sure as we go through a transition in presidential leadership that the new President is comfortable with those priorities. As a starting point, we are striking a good balance.

As I have said to the people in the Medical Center, by the time this is done we are going to have a good plan and we are going to be able to move forward, but not everybody is going to do everything they want when they want it. The same is true for the rest of the University. The key is to get the right balance, so that we not only have a great Medical Center, we have a great housing system, we deal with our deferred maintenance issues, we make sure that people have a place to park, and so on. I have had a number of Board members speak to me both on-line and off-line about that and I think that is an important issue, but one that I am confident we will be able to address. But we still have some hard decisions ahead of us.

Mr. Borrer:

The energy that has been expended by the Medical Center hasn't congealed yet with the rest of the University. I would hope that we can look to the administration to help us as a Board understand what their plan for that other 50% is, while the Medical Center is moving forward.

Mr. Shkurti:

Absolutely. I think the energy level of the University is going up daily!

Mr. Hicks:

Bill, I am just trying to understand the capital expenditure chart, which is A-5. The \$60 - \$70 million annual capital budget, is that an incremental cost over what is normally spent or what percentage is that incremental?

Mr. Shkurti:

Mr. Hicks, that is the annual amount that is spent. It is not incremental, but every year there is an additional \$60 - \$70 million, if that is what you mean by incremental.

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Mr. Hicks:

If you add this all up, a kind of all-in cost if you will, I add it up to about \$1.45 billion. About \$560 million would be normal, routine capital expenditures that we would do over an eight-year period. Right?

Mr. Shkurti:

That is correct.

Mr. Hicks:

So we are not assuming any significant additional routine capital expenditures?

Mr. Shkurti:

Well one of the things that we want to test is whether this traditional allocation is going to be enough to equip the new facilities that we are talking about, because you are talking about adding additional square footage. I remember someone telling me that a rule of thumb you use in medical center planning, is that you probably need somewhere around a quarter of your expenditures on buildings to be reflected in movable equipment so that you meet the needs there. That is something we are going to have to work through.

Mr. Hicks:

A rule of thumb is a quarter? On this it would be \$250 million.

Mr. Shkurti:

Mr. Hicks, this is one of those classic "What's in and what's out." Does the quarter include beds and stuff like that? And if it does, that is a different thing and if it doesn't... I would like to say at this point that the question you are asking is absolutely appropriate. We have asked ourselves the same question. We don't have the answer, but we have agreed on a process that we are going to go through. Before we ask you to approve anything, we will have an answer to exactly how these numbers fit together.

Mr. Hicks:

Okay, thanks.

Mr. Schottenstein:

Bill, I really appreciate your work and leadership on this as well as your colleagues. I know this has been a long and at times challenging process, but it is very important to everyone here. I had three questions and they relate to Attachment C. Some of these have been discussed before, but I just want to make certain that I understand what is likely to occur at the November Board meeting.

I will just ask all three questions and then you can respond. The questions have to do with project management structure. As you know, there has been considerable attention paid with regard to the need for having someone brought in presumably as an employee of the University, who can bring expertise to the management of a project of this size and scope. Presumably that is part of what is going to be discussed at the November meeting, getting that person or persons on-board as soon as possible. If they are going to bring expertise to management, that expertise could probably help us sooner rather than later.

The other two comments relate to recommended financial parameters. One of them is fundraising. I think that whatever the fundraising target ends up being, it is one thing to have a target and it is another thing to collect the cash before we put the shovel in the ground. We have had that conversation more than three times. We need to force ourselves to have a greater fundraising target and greater cash in-hand on a project of this size and scope than perhaps we have done historically. We also need to make certain that whatever we do impose that it stands as a barricade in front of the first shovel, so that we do raise the money.

My final question has to do with contingency. It is one thing to have a contingency for a project where you have built the same thing a hundred times and you still build in a contingency of 5% or 7%, and you know what the cost is. This is something we've never done and I don't know what the contingency should be, but my guess is that it should be sizably larger than one would normally find if we were just going to go out and, for example, build a house. We are building something that we've never built before and whether it was the Ohio Stadium renovation or anything like it, when we get into these complex projects that are going to have a great, great result and transform what we have into something that we hope to have, there are a lot of unexpected surprises and stuff happens. Those are my three comments.

Mr. Shkurti:

Mr. Schottenstein, regarding what we are going to call the executive program manager, the short answer is yes, it will be one person. What we are thinking about is having that person accountable to our group to start and we in turn are accountable to the President. So I think we are on a similar line there.

Regarding fundraising, having lived through some of our fundraising successes and some of our fundraising less than successes, I couldn't agree with you more. We need to be very explicit about the fundraising and this needs to be real money, meaning cash or written pledges that we can expect in five years, not double counting research, not getting into that kind of thing, and it needs to be tied to specific projects. In other words, if this project is to go ahead, then the fundraising for this project needs to be on hand. The general guideline that the Board has approved is that before we go to construction 75% of the fundraising needs to be in hand either in the form of written pledges or in cash. One of the things that we are going to do is revisit whether we need to raise that. I hear that there is a lot of money on the sidelines ready to come forward once we have a comprehensive plan. It is our goal, and I think I speak for all five members of the workgroup, to have a comprehensive, sellable, exciting plan and then it will be time for our donors who have expressed their desire to see the University move forward, to step forward with cash in-hand. I think that will be an important part of making this project successful.

Regarding the contingencies, I think you are absolutely correct. In fact, all of the various parts of this project we built before in one way or another, whether it is a parking garage or even a cancer hospital. You are absolutely correct that the bigger and more complex the project, the greater the risks. There are really two or three things that we want to have a contingency for and one is if we have the typical overruns in construction.

The second would be if there are other elements of the plan that aren't directly related to construction, but are impacted by it. For example, if we have all of this construction going on, what does it do to ease the access of patients who come to our Medical Center who generate, in third-party payers, the revenue to help keep this project going? So we need to make sure that we don't have unintended effects like that.

The third is the point that the Deloitte consultants made which is, "Okay, one thing can go wrong, but what happens if two things go wrong or three things are off?" For example, you have the federal government struggling with the federal deficit, and

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they arbitrarily change the Medicare spending. The state gets in a budget problem and all of a sudden they change Medicaid results. Third-party payers get beat up by employers and so they lower their payments. Low and behold these things tend to happen when the economy goes south. So that point is extremely well taken.

One of the things I want to see come out of this, and I think my colleagues do as well, is that when we talk about a comprehensive business plan we not only have construction contingencies, but a sense of what Plan B is if we have what we call the "Perfect Storm." There is no way to ensure 100% against all of that, but experience tells us we need to think through all of those possibilities and what happens to us if they happen.

The other thing that we have talked about, and the consultants have helped us, is that we don't have the ability to traditionally phase this as we would other projects. That is a good risk reduction tool. You do Phase I, you don't do Phase II until it is done. But there is more ability to phase this than you might think from the original review. By slowing this down a little bit and recognizing that \$100 million of this project is already coming out of the ground and that is on budget and on time gives us at least some encouragement. The key will be how we handle the issue of the new cancer hospital, the critical care tower, and the spine, because those three projects, if you will, are probably at least half a billion dollars out of this total. We need to figure out how we make sure once we commit to the construction of those, that we conclude that successfully.

Mr. Brass:

This morning in the Fiscal Affairs Committee meeting we talked a little bit about the cash position of the University and the cash position of the Medical Center. I would like to make sure that we include that in the November discussion as well and I am sure you will. The revenue cycle reduction potential sensitivities is a good one. I am glad that we are picking that up as far as sensitivity analysis, contingency we talked about and leadership we talked about. With a new President coming in, the balance of priorities of the capital program, the University to the Medical Center or Medical Center to the University, will we have a feel for that by November do you think or is that a \$1 million question that may still be open?

Mr. Shkurti:

Mr. Brass, I think in some ways the new President will have to answer to that when he is ready. I think it is safe to say, and I have lived through a transition before, including a transition with the new President when he was new the first time, he will do some things differently, but it will be in a thoughtful way and it won't be come in and change 180 degrees tomorrow. I think he understands the lead time on some of these. I think it is safe to say that by November we will have a better idea, but I doubt we will have everything locked up and nailed down. That is why I wanted to set the expectation that in November we aren't coming forward with a complete package to say, "We are ready to go." Rather we will come forward in November and say, "This is where we made progress, this is what we think we need to do next, and this is the timeline for getting this before you."

Mr. Brass:

I am not surprised at all with the answer, Bill, because it is the appropriate answer. It just shows the magnitude of what is on the table with this project. This is a very complex issue, very complex on revenue, on debt, on cash balance plans, and on everything. I know that timing is of essence because the escalator costs are very enormous here if we delay, but we need to make sure that at least most of the T's are crossed. That is hopefully what we will see in November. It is really a difficult issue to get our arms around right now, but I applaud you for getting all of the variables in on-

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line. As a member of the taskforce who looked at it with the two outside consultants, I also believe they did a good job for us. They brought home a number of variables and allowed us to feel a comfort zone, but it also raised issues that we get paid for, which is basically making really tough decisions as it relates to "go or no go" on a very large project.

Mr. Shkurti:

Well said, Mr. Brass. I think the tough decisions lie ahead of us both within the medical complex of what goes and what doesn't, and for the whole University of what goes and what doesn't. The key is to make those good decisions in a strategic way, not a short-term, leisurely way.

Mr. McFerson:

I applaud the 75% in advance, too, on our fundraising and congratulate you on a great job here. Does that also include 75% of a deferred maintenance reserve to make sure that these buildings stay in good condition?

Mr. Shkurti:

Mr. McFerson, not directly. One of the things that we will work through in the comprehensive business plan is how we are going to maintain these buildings once they are up. If I were to look across campus, the Medical Center has actually done a better job of maintaining its buildings than the central campus has, in part, because at least their payers recognize that some degree of maintenance is a part of a legitimate amount to pay. One of the things people tend to forget around here, because there is always an excitement when you build new buildings, is that the minute that new building opens you start having a depreciating asset and you need to take that into account. That is an important part of what this comprehensive business plan needs to address.

Dr. Cloyd:

Mr. Shkurti, thank you and your core team that has been working on this. I think this is terrific work and we will look forward to a report in November.

(See Appendix XVII for background information, page 470.)

Dr. Cloyd:

As we conclude here, I want to make a couple of comments. I saw Dean Baeslack here earlier and I would like to compliment him and his very creative people with the Buckeye's Bullet 1 & 2. They have made any thoughts of a battery-powered or hydrogen fuel cell-powered vehicle as being slow obsolete thinking. Congratulations to your team.

Also this will be our last Board session with Dr. Alutto. Joe, from the whole Board, deepest thanks for this very heavy load you have been carrying during this transition period by filling both the Provost's and the President's roles. You have done an absolutely outstanding job and we deeply appreciate it. Thank you.

President Alutto:

The only thing I will say is I want all of you to know that I am the winningness President in the history of Ohio State and the pressure is on Gordon!

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Dr. Cloyd:

Dr. Gee, we do look forward to having you as our President at our next Board meeting.

Thereupon the Board adjourned to meet Friday, November 2, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

September 21, 2007 meeting, Board of Trustees

September 21, 2007 meeting, Board of Trustees

(APPENDIX IX)

From: William Shkurti <wshkurti@rms.ohio-state.edu>
To: jadavidson@ameritech.net
Cc: <bellini.4@osu.edu>, <dillow.7@osu.edu>, <frantz.1@osu.edu>
Date: 25 July 2007 10:38 AM
Subject: Interim Requests

Jo Ann,

In accordance with the interim approval granted at the July 13, 2007 Board meeting, I am writing to request approval for the following two projects:

1. Carmack and NSM Lots - Maintenance Project to resurface lots -project number 315-07-0226. This project will resurface the Carmack 3 parking lot on West Campus and the parking lot serving the EletroScience Building on Kinnear Road. This project is time sensitive and has been impacted by the new board policy of bringing all projects forward for construction (maintenance or construction) over \$200,000. The project requires approval this week in order to meet summer repair schedule and is critical to supporting customers on this part of campus and in preventing further cost escalation. The maintenance project value is \$646,146.
2. Vet Hospital - Food Service Area OSU-070105. This project will renovate the former vending area to create a food service facility and will be operated by an outside vendor. This project was identified just prior to the July Board meeting but missed the board submittal deadline. The project must move forward in order to fulfill the contractual obligations of the food vendor contract. The Project value is \$336,600.

Project sheets for the associated projects are attached for your convenience. No more projects are anticipated for interim approval prior to the next board meeting. Your consideration is appreciated.

If you have any questions or concerns please free to contact me or you can contact Melissa Bellini at 614-247-8704 or at bellini.4@osu.edu.

Thank you,

Bill



Carmack & NSM Lots - Resurface

315-07-0226

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Various Locations, Columbus

ASF/O GSF App:

Description:

This project will resurface the Carmack 3 parking lot on West Campus and the parking lot serving the Electrosience Building on Kinnear Road.

Project Information:

This project was not originally required to be presented to the Board of Trustees. Recent changes to the Board of Trustees rules require approval to proceed with construction.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities for students, faculty, staff and visitors to the campus.

Outstanding Funding Issues: None

Timing Issues: Interim approval for construction is requested so that construction can begin this summer and complete by football season. If the project cannot meet this completion date it will be delayed until next year.

"Ripple effects" of the project: None

Special Qualifications: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Audited:Trans. & Parking	\$66,346.00
Total:	\$66,346.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT (Interim Approval)	\$66,346.00	07/27/2007		
CONSTRUCTION				
Construction Start		08/01/2007		
Completion		09/01/2007		

Project Team:

Project Manager: Gary Collier (collier.26@osu.edu)

Project Coordinator: Melissa Griffin (griffin.200@osu.edu)

DECKER CONSTRUCTION COMPANY - General Construction



Vet Hospital - Food Service Area

OSU-070105

Requesting Agency(s): VETERINARY MEDICINE ADMINISTRATION

Location(s): Veterinary Hospital

140,213 ASF/222,496 GSF Age: 1973

Description:

This project will renovate the former vending area to create a food service facility that will be operated by an outside vendor.

Project Information:

The food service vendor has been selected and improvements are being made according to lease terms.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the quality of life for the students, faculty and staff and provide an area for relaxation and college interactions.**Outstanding Funding Issues:** A vendor has been selected to occupy the completed food service space. The cost of the kitchen area will be incorporated into the lease terms.**Timing Issues:** Interim approval to advertise for design services is being requested to meet vendor contract obligations.**"Ripple effects" of the project:** None**Special Limitations/risks:** None**Deferred Maintenance:** None**Deferred Renewals:** None

Source of Funds:	Amount
General Funds-Veterinary Medicine	\$236,600.00
Total:	\$236,600.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$236,600.00	08/01/2007		
DESIGN				
Schematic Design Approval		03/10/2008		
Design Dev Document Approval		03/10/2008		
Construction Document Approval		03/10/2008		
BIDDING				
Bid Opening		05/09/2008		
CONSTRUCTION				
Construction Start		08/01/2008		
Completion		01/15/2009		

Project Team:

Project Manager: Faye Bodye (bodye.3@osu.edu)

Project Coordinator: Andrea Gilbert (gilbert.11@osu.edu)

(APPENDIX X)



9th Avenue Garage - West Elevator Renovation

315-2004-936-1

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage F (9th Ave)

354,648 ASF/369,421 GSF Age: 1980

Description:

This project will renovate the west elevator in the 9th Avenue Parking Garage.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities, creating a safe environment for faculty/staff, students and visitors.

Outstanding Funding Issues: None

Timing Issues: This project will run parallel with the 9th and 11th Avenue Parking Garages - Elevator Upgrades project.

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: This project will address \$125,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount:
Auxiliaries-Trans. & Parking	\$302,088.00
Total:	\$302,088.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr. Approved by BoT	\$302,088.00	09/21/2007		
BIDDING				
Bidding Approved BoT	\$302,088.00	09/21/2007		
CONSTRUCTION				
Construction Start		01/21/2008		
Completion		07/25/2008		

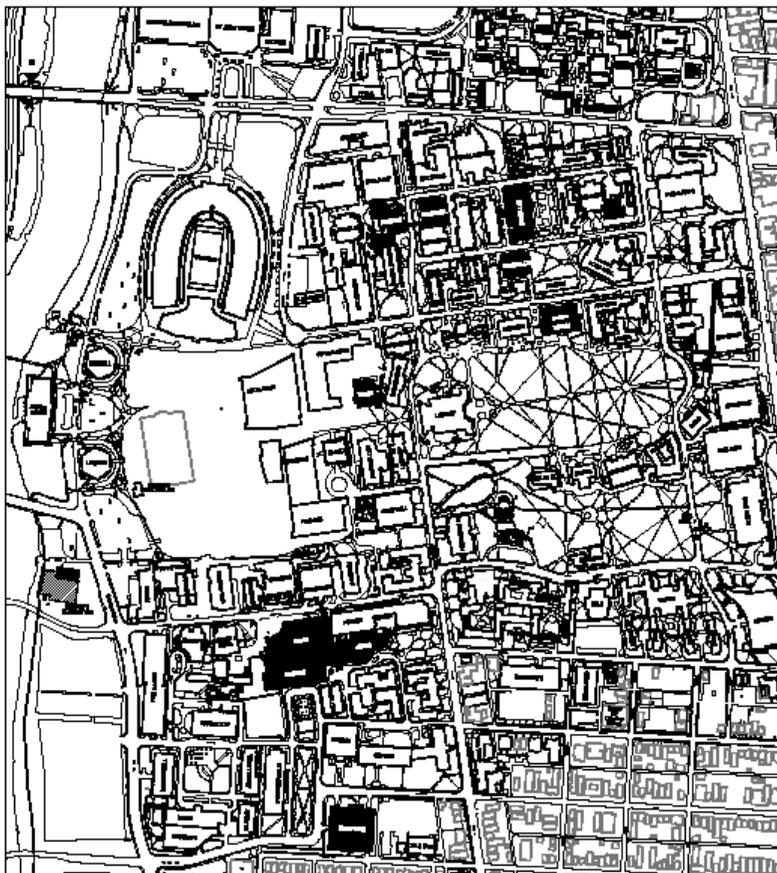
Project Team:

Project Manager: Charlie Conner (conner.26@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

Core and Medical Campus Projects

- 8th Avenue Garage - West Elevator Renovation
- ACAMS Installation - Campus Buildings
- Cocke Hall Masonry/Roof Repairs
- Down Hall - Rooms 242 and 242A Upgrades
- Increase Campus Electric Capacity Phase I
- James Cancer Hospital - Elevator Upgrades Phase II
- Medical Center Pharmacy Upgrades
- Newman and Wolfrom Steam Station Replacement
- Science and Engineering Library Renovation
- Smith Laboratory Classroom Renovations
- Wilco Student Health - Phase III



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Animal Science Air Handling Unit Renovation
315-07-1528

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Animal Science Building

31,453 ASF/55,857 GSF Age: 1960

Description:

This project will replace the air handling units and install central air conditioning.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by enhancing the teaching and learning environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$458,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

HB699 Columbus Basic Renovation

Amount

\$709,216.00

Total:

\$709,216.00

Schedule:

PLANNING

Arch/Engr Approved by BoT

BoT Approved Amt. \$709,216.00

Projected 09/21/2007

DESIGN

Schematic Design Approval

04/04/2008 05/05/2008

Design Dev Document Approval

04/22/2008 06/10/2008

Construction Document Approval

05/23/2008 08/15/2008

BIDDING

Bidding Approved BoT

BoT Approved Amt. \$709,216.00

06/06/2008 09/15/2008

Bid Opening

06/27/2008 10/31/2008

CONSTRUCTION

Construction Start

08/25/2008 01/02/2009

Completion

10/24/2008 03/15/2009

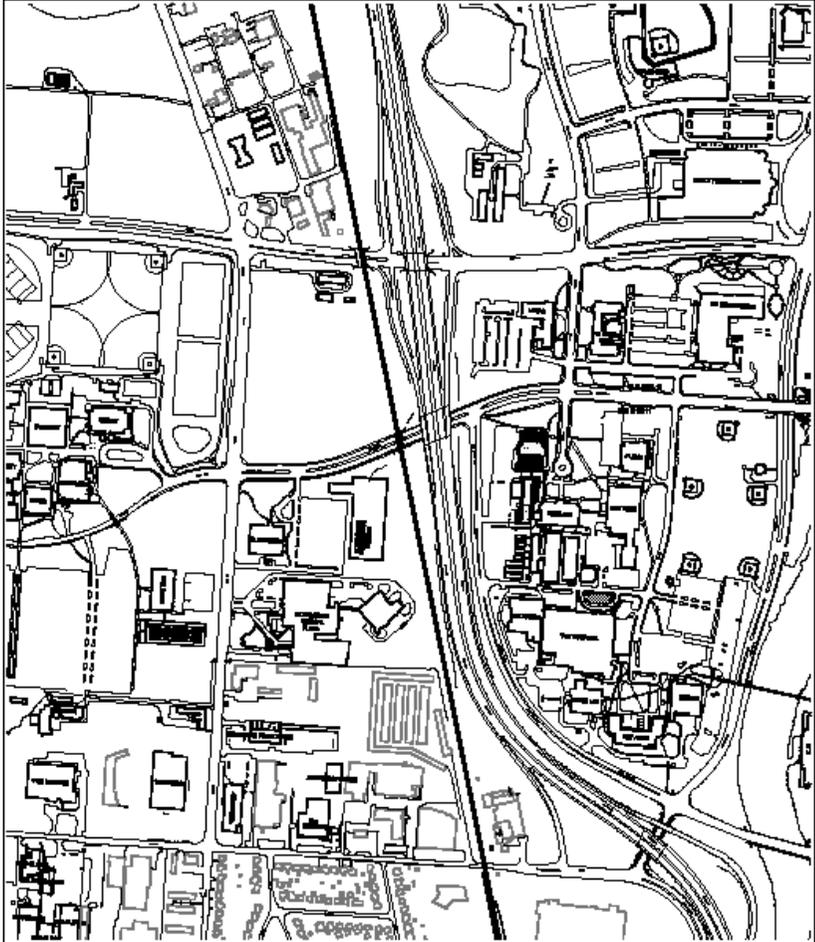
Project Team:

Project Manager: Harold Cheyney (hcheyney.1@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

West and Midwest Campus Projects

- ACAMS Installation - Campus Buildings
- Ackerman Complex Drive Resurface - Vet Clinic Lot Repaving
- Animal Science Air Handling Unit Renovation



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Cockins Hall Masonry/Roof Repairs
315-07-1523

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Cockins Hall, Edith

37,438 ASF/60,863 GSF Age: 1930

Description:

This project will replace the existing copper roof and clean and reseal the exterior brick and limestone.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$146,100 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
HB699 Columbus Bazio Renovation	\$1,488,811.00
Total:	\$1,488,811.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,488,811.00	09/21/2007		
DESIGN				
Schematic Design Approval		07/15/2008		
Design Dev Document Approval		09/15/2008		
Construction Document Approval		12/15/2008		
CONSTRUCTION				
Construction Start		05/15/2009		
Completion		09/15/2009		

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Doan Hall - Rooms 242 and 242A Upgrades
315-07-0127

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

363,616 ASF/669,869 GSF Age: 1951

Description:

This project will evaluate and upgrade rooms for HVAC and power capacity to support the installation of a 64-slice CT scanner.

Project Information:

How does this project advance the Academic Plan? This project supports the Academic Plan by supporting the teaching and research missions of the University and the University Medical Center.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
General Funds-Health Services	\$305,095.00
Total:	\$305,095.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$305,095.00	09/21/2007		
DESIGN				
Schematic Design Approval		02/10/2008		
Design Dev Document Approval		02/10/2008		
Construction Document Approval		03/23/2008		
BIDDING				
Bidding Approved BoT	\$305,095.00	09/21/2007		
CONSTRUCTION				
Construction Start		07/07/2008		
Completion		08/17/2008		

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)

Project Coordinator: Curt Handschug (handsohug.1@osu.edu)



James Cancer Hospital - Elevator Upgrades Phase II

315-07-2267

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): James Cancer Hosp & Solove Res Inst

116,384 ASF/265,423 GSF Age: 1990

Description:

This project will consist of a second major elevator modernization in the James Cancer Hospital. The project will include the modernization and upgrade of three patient and staff elevators, and the elevator equipment room.

Project Information:

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Special attention to project safety and building function will be essential since this building will be fully operational during the elevator upgrades. Two elevator cars are required to be fully operational 24 hours per day, seven days per week for the duration of the project.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Auxiliaries-OSUMC Health Systems	\$1,359,140.00
Total:	\$1,359,140.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,359,140.00	09/21/2007		
DESIGN				
Schematic Design Approval		02/28/2008		
Design Dev Document Approval		04/30/2008		
Construction Document Approval		06/29/2008		
BIDDING				
Bid Opening		08/30/2008		
CONSTRUCTION				
Construction Start		12/30/2008		
Completion		12/30/2009		

Project Team:

Project Manager: Jack Bargheiser (bargheiser.2@osu.edu)

Project Coordinator: Curt Handszuh (handszuh.1@osu.edu)



Medical Center Pharmacy Upgrades
315-07-0052

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin	363,616 ASF/669,869 GSF	Age: 1951
Location(s): Rhodes Hall-University Hospital	234,178 ASF/480,976 GSF	Age: 1979
Location(s): James Cancer Hosp & Solove Res Inst	116,384 ASF/265,423 GSF	Age: 1990
Location(s): University Hospitals East	252,650 ASF/465,711 GSF	Age: 1966

Description:

This project will upgrade multiple University Hospital Pharmacies in order to be compliant with new State and Federal laws.

Project Information:

Renovation includes upgrades to building systems, pharmacy areas, office spaces, workstations, and teaching spaces.

How does this project advance the Academic Plan? This project advances the Academic Plan by supporting clinical, teaching and research missions at The Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
Auxiliaries-OSUMC Health Systems	\$5,000,000.00
Total:	\$5,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$5,000,000.00	09/21/2007		
DESIGN				
Schematic Design Approval		03/14/2008		
Design Dev Document Approval		05/23/2008		
Construction Document Approval		08/15/2008		
BIDDING				
Bid Opening		09/10/2008		
CONSTRUCTION				
Construction Start		11/17/2008		
Completion		07/03/2009		

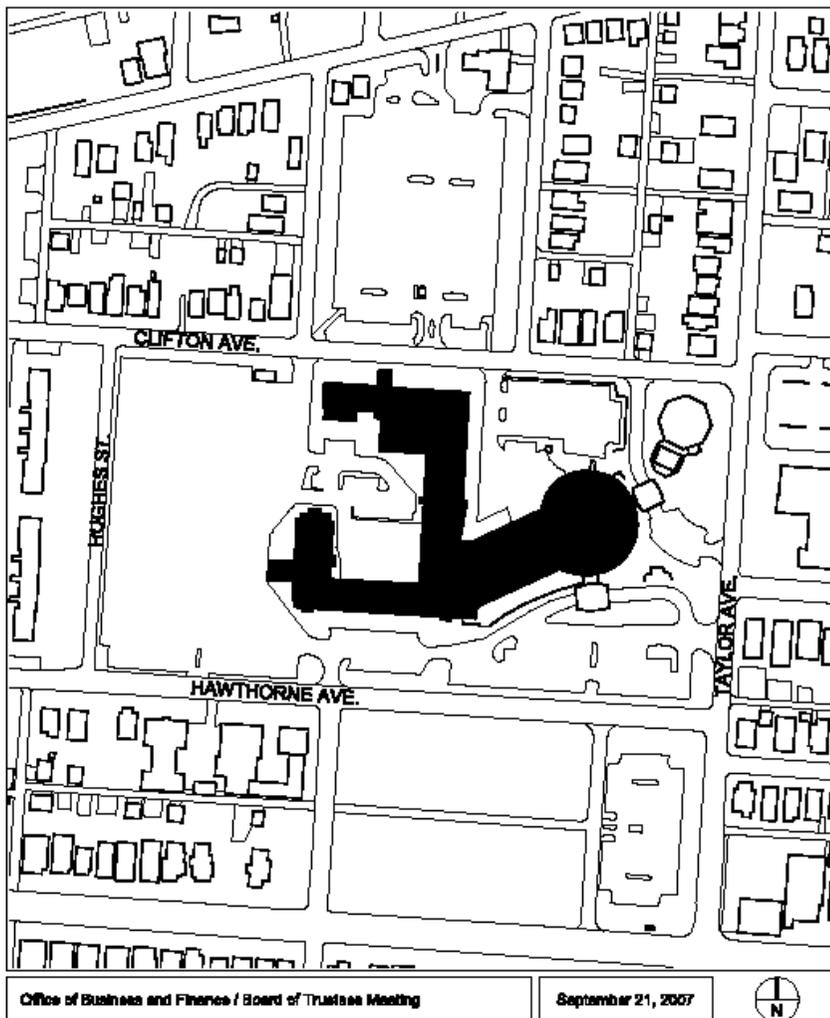
Project Team:

Project Manager: John Rapp (rapp.87@osu.edu)

Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)

University Hospital East Projects

- Medical Center Pharmacy Upgrades





Newman & Wolfrom - Steam Station Replacement

315-07-1532

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Newman & Wolfrom Lab Of Chemistry

28,435 ASF/62,737 GSF Age: 1995

Description:

This project will remove the old steam station from the main steam gate valve to the secondary leveling steam header and replace with new, up-to-date equipment as the existing valves are at risk of failing.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
HB699 Columbus Basis Renovation	\$370,220.00
Total:	\$370,220.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$370,220.00	09/21/2007		
DESIGN				
Schematic Design Approval		04/04/2008		
Design Dev Document Approval		04/22/2008		
Construction Document Approval		05/23/2008		
BIDDING				
Bidding Approved BoT	\$370,220.00	09/21/2007		
Bid Opening		06/27/2008		
CONSTRUCTION				
Construction Start		08/25/2008		
Completion		10/10/2008		

Project Team:

Project Manager: Harold Cheyney (cheyney.1@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



OARDC - Chilled Water Plant Upgrade

315-07-1565

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Physical Plant

29,379 ASF/33,163 GSF Age: 1955

Description:

This project will furnish and install one additional chiller unit to the existing system along with upgrading the 'constant speed' drive on the existing centrifugal chiller unit with a new 'variable speed' drive.

Project Information:

This project will increase the reliability of the chilled water plant, allow for redundancy and will also support future expansion, in particular the new BSL3 facility planned for the campus.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment by adding reliability, redundancy and support for future expansion.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Source of Funds:	Amount
HB699 OARDC Basic Renovation	\$700,000.00
HB699 OARDC Supplemental Renovation	\$829,170.00
Total:	\$1,529,170.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,529,170.00	09/21/2007		
DESIGN				
Schematic Design Approval		05/30/2008		
Design Dev Document Approval		07/29/2008		
Construction Document Approval		10/12/2008		
CONSTRUCTION				
Construction Start		03/12/2009		
Completion		09/08/2009		

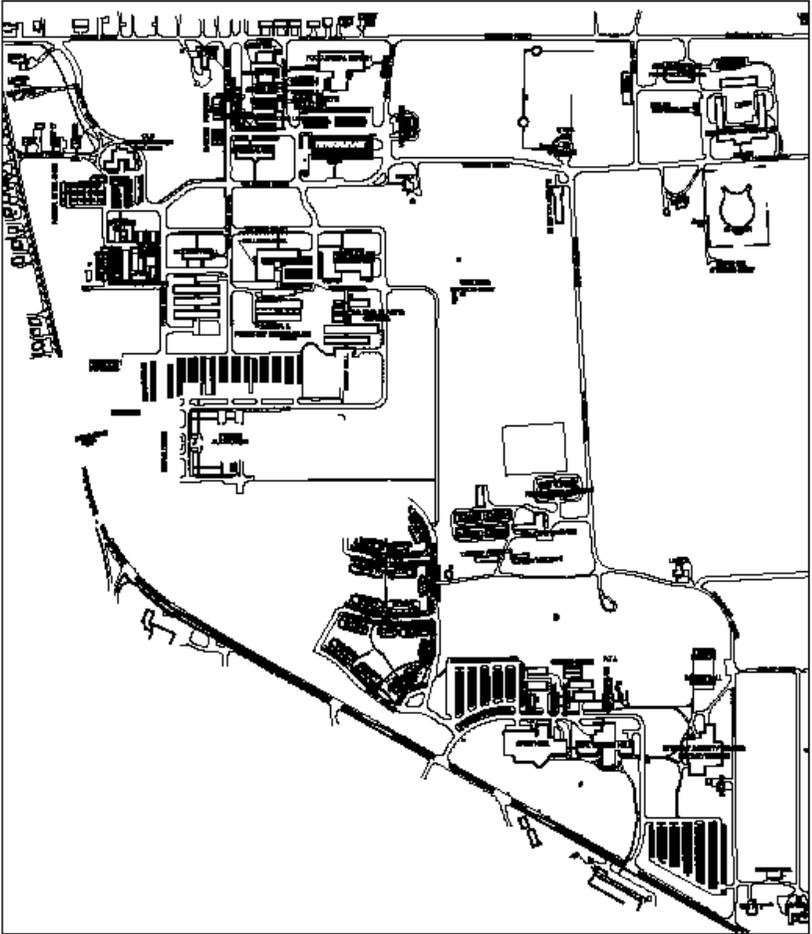
Project Team:

Project Manager: Barry Mazik (mazik.6@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

OARDC / ATI Projects

- OARDC - Chilled Water Plant Upgrade



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Science and Engineering Library Renovation
315-07-2258

Requesting Agency(s): UNIVERSITY LIBRARIES

Location(s): Science and Engineering Library

68,810 ASF/99,134 GSF Age: 1993

Description:

This project will expand the Digital Union as well as create a Learning Commons environment on the 3rd floor. This project will also provide the related infrastructure and utilities for a food service area.

Project Information:

Specific modifications for the food service area will be provided by the successful vendor.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment by providing expanded and updated student-learning facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds-University Libraries	\$600,000.00
Total:	\$600,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$600,000.00	09/21/2007		
DESIGN				
Schematic Design Approval		12/01/2007		
Design Dev Document Approval		12/01/2007		
Construction Document Approval		04/01/2008		
BIDDING				
Bidding Approved BoT	\$600,000.00	09/21/2007		
CONSTRUCTION				
Construction Start		06/01/2008		
Completion		11/01/2008		

Project Team:

Project Manager: Alex Flores (flores.109@osu.edu)

Project Coordinator: Laura Kembitzky (kembitzky.2@osu.edu)



Smith Laboratory Classroom Renovations

315-07-1521

Requesting Agency(s): CLASSROOM POOL

Location(s): Smith Laboratory, Alpheus

134,125 ASF/219,438 GSF Age: 1950

Description:

This project will renovate three pool classrooms in Smith Laboratory, including one lecture hall.

Project Information:

Renovations include interior improvements such as paint and lighting; new chalkboards; new seating; and improved technology.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project addresses \$26,600 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
HB699 Columbus Basic Renovation	\$1,957,003.00
Total:	\$1,957,003.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,957,003.00	09/21/2007		
DESIGN				
Schematic Design Approval		06/06/2008		
Design Dev Document Approval		09/18/2008		
Construction Document Approval		12/05/2008		
CONSTRUCTION				
Construction Start		06/22/2009		
Completion		12/01/2009		

Project Team:

Project Manager: Becky Fields (fields.199@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)



Smith Laboratory Classroom Renovations

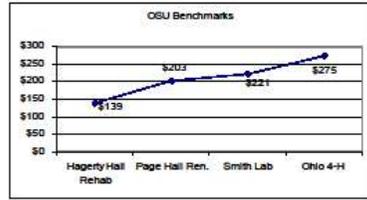
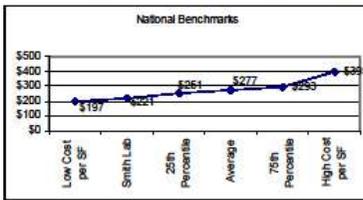
315-07-1521

Construction Metrics

National Benchmarks – Classroom Buildings

Project		Building Area (GSF)	Actual Construction Cost	Actual Cost/GSF	Adjusted Cost/GSF	Completion Date
Smith Laboratory Classroom Renovations – Ohio State University, Columbus, OH Renovation of three classrooms, including a lecture hall.	Photo Not Available	7,500	\$777,700	\$221.44	\$221.44	Dec 2009
Classroom Building – Sierra College, Rocklin, CA A new building to house computer science and math classroom spaces.		60,889	\$17,300,000	\$284.12	\$271.66	April 2007
Community Learning Commons – Yavapai College, Clarkdale, AZ A new computer commons and learning center which features a library and resource center, meeting rooms and community space, classroom space, computer commons and learning support areas.		29,500	\$5,809,000	\$198.92	\$293.99	May 2005

Adjusted Cost per SF – actual costs have been adjusted for geographical cost differences and inflation.



OSU Benchmarks – Classroom/Office Buildings

Project	Building Area (GSF)	Actual Construction Cost	Actual Cost/GSF	Adjusted Cost/GSF	Completion Date
Hagerly Hall Rehabilitation	133,448	\$15,900,000	\$118.83	\$139.48	Dec 2004
Ohio 4-H Center	42,000	\$11,733,312.7	\$279.36	\$274.58	Oct 2007
Page Hall Renovation	64,578	\$11,400,000	\$176.77	\$203.22	Dec 2004



ACAMS Installation - Campus Buildings
OSU-071625

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Derby Hall, Samuel C.	66,130 ASF/115,263 GSF	Age: 1906
Location(s): Caldwell Laboratory, Frank C.	64,715 ASF/100,896 GSF	Age: 1950
Location(s): Parker Food Science & Technology Bld	41,994 ASF/67,562 GSF	Age: 2000
Location(s): Dreesee Laboratories, Erwin E.	91,543 ASF/186,567 GSF	Age: 1969

Description:

This project will replace the existing MDI Security/Access control systems and all associated components in four campus buildings - Dreesee Laboratories; Caldwell Laboratory; Derby Hall; and Parker Food Science Building.

Project Information:

The project will install the Lenel OnGuard ET platform. This project combines the construction work for four separate, individual building projects for cost and construction efficiencies. Design services were included and completed as part of each of the separate projects.

How does this project advance the Academic Plan? This project will advance the Academic Plan by improving campus security for faculty/staff, students and visitors.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Repair & Renovation Fiscal Yr 2007	\$378,269.00
Total:	\$378,269.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$378,269.00	09/21/2007		
CONSTRUCTION				
Construction Start		01/01/2008		
Completion		06/30/2008		

Project Team:

Project Manager: Walter Ingram

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Ackerman Complex Drive Resurface - Vet Clinic Lot Repaving

315-07-2192

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Various Locations, Columbus

ASF/0 GSF Age:

Description:

This project will replace the existing drive at 650 Ackerman Road and repave the existing parking lot at the Veterinary Clinic.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$350,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Auxiliaries-Trans. & Parking	\$350,000.00
Total:	\$350,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$350,000.00	09/21/2007		
Bid Opening		10/15/2007		
CONSTRUCTION				
Construction Start		11/15/2007		
Completion		12/01/2007		

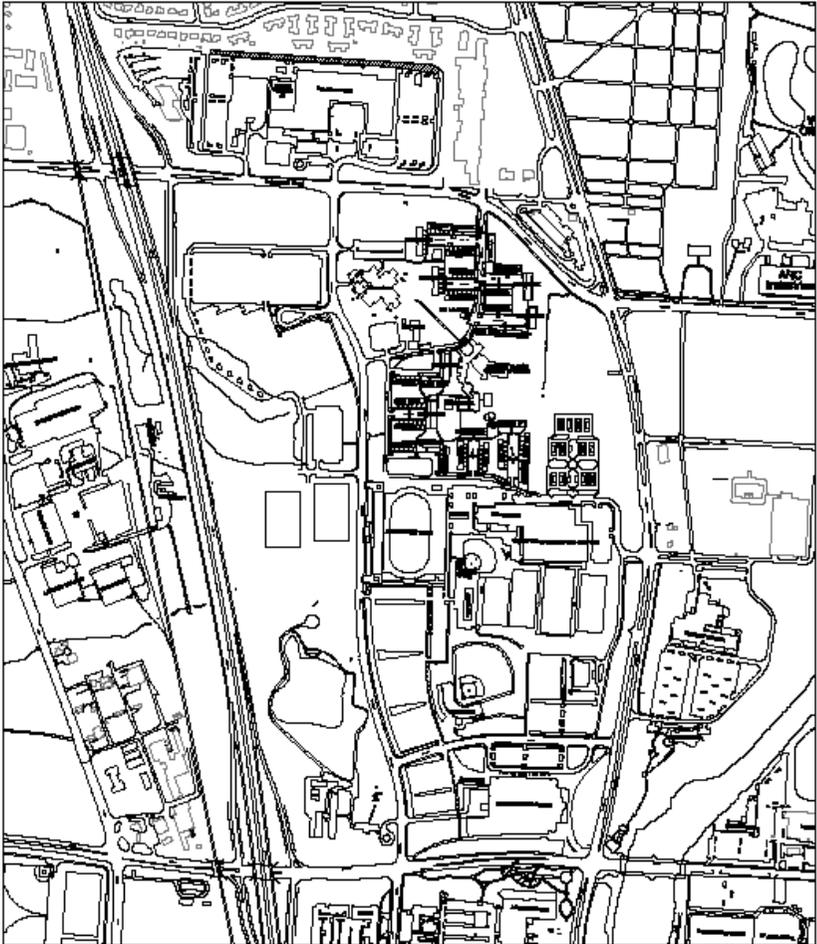
Project Team:

Project Manager: Gary Collier (collier.26@osu.edu)
 STONE ENVIRONMENTAL ENG & SCIENCE, INC - Design - No CBD

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

Midwest Campus Projects

- Buckeye Village Laundry Facility
- Ackerman Complex Drive Resurface - Vet Clinic Lot Repaving



Office of Business and Finance / Board of Trustees Meeting

September 21, 2007





Buckeye Village Student Housing Laundry Expansion
OSU-080004

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Buckeye Village Stdnt Housg Laundry

621 ASF/792 GSF Age: 1959

Description:

This project will expand the existing laundry operations at Buckeye Village for additional equipment and to provide sorting space.

Project Information:

The project will add approximately 1,000 SF for a new 150 lb washer, a new ironer/finisher, and reconfigure the dryers in the existing space. This work was designed as part of the Student Family Community Center at Buckeye Village project.

How does this project advance the Academic Plan? This project supports the Academic Plan by improving campus student-living environment and facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
Auxiliaries-Student Affairs	\$281,700.00
Total:	\$281,700.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$281,700.00	09/21/2007		
CONSTRUCTION				
Construction Start		03/14/2008		
Completion		08/28/2008		

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)

Project Coordinator: Laura Kembitzky (kembitzky.2@osu.edu)



Wilce Student Health - Phase III
315-2005-987

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Wilce Student Health Center, John W

31,093 ASF/53,768 GSF Age: 1970

Description:

This project will add a new three-story addition on the south side of the building to provide a new entrance and lobbies. The addition will provide an elevator, central stair, and drive-through pneumatic tube delivery system for the pharmacy.

Project Information:

The conceptual budget has been adjusted for additional interior renovations.

How does this project advance the Academic Plan? The new addition will enhance the quality of the Wilce Student Health Center to better serve faculty, staff, and students.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: The expansion of the facility will have to be coordinated with existing occupants.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
Auxiliaries-Student Affairs	\$330,000.00
Univ. Bond Proceeds	\$3,353,030.00
Repair & Renovation Fiscal Yr 2008	\$25,000.00
Total:	\$3,708,030.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,300,000.00	09/23/2005		09/23/2005
DESIGN				
Arch/Engr Contract		01/26/2006	06/20/2006	06/22/2006
BIDDING				
Bidding Approved BoT	\$3,708,030.00	09/21/2007		
CONSTRUCTION				
Construction Start		01/15/2007	01/07/2008	
Completion		01/18/2008	01/09/2009	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
JEROME M. SCOTT ARCHITECTS INC. - Design

Project Coordinator: Laura Kembitzky (kembitzky.2@osu.edu)



Increase Campus Electric Capacity Phase I (Third Transformer)

5062-PF07944

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Electric Substation, Buckeye

0 ASF/13,200 GSF Age: 1974

Description:

This project will add a third transformer at the OSU Electric Substation providing redundancy and the needed additional capacity for the increasing campus power needs due to new and future buildings.

Project Information:

This project included work by AEP to upgrade their capacity to OSU. The contract between the University and AEP specified full cost recovery for AEP, requiring the University to pay all costs. Costs for this portion of the work were higher than originally anticipated resulting in an increase to the project of \$1.7M. Additional project increases were due to material and labor escalation since the project was originally estimated in 2005.

How does this project advance the Academic Plan? The addition of a third 84 Mega Volt-Amp transformer will give the University the additional capacity needed for current and future demands. Without this expansion, the University will not have the needed electrical capacity to service existing and future academic and research buildings.

Outstanding Funding Issues: None

Timing Issues: This new transformer capacity must be available by spring 2008 as the University will have three new 2000-ton chillers in the McCracken Power Plant scheduled to come on line at that time to meet the cooling needs of the main campus.

"Ripple effects" of the project: None

Special limitations/risks: A possible one or two day outage at the substation will be required for transfer of power to the new equipment.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Source of Funds:	Amount
Univ. Bond Proceeds	\$0.00
2007 Bond Issue	\$9,004,299.00
Total:	\$9,004,299.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$6,000,000.00	11/04/2005		11/04/2005
DESIGN				
Schematic Design Approval (Civil & Site Work)		01/04/2007	07/06/2006	07/06/2006
Schematic Design Approval (Electrical)		08/15/2006	08/31/2006	08/31/2006
Construction Document Approval (Civil and Site Work)		11/29/2006	12/10/2006	12/08/2006
Construction Document Approval (Major Equipment Component)		06/15/2006	08/15/2007	09/04/2007
Construction Document Approval (Electrical)		02/15/2006	10/29/2007	
BIDDING				
Bidding Approved BoT	\$6,000,000.00	12/08/2006	12/19/2006	12/08/2006
Bidding Approved BoT (Project Increase)	\$9,004,299.00	09/21/2007		
CONSTRUCTION				
Construction Start		03/05/2007	03/16/2007	03/14/2007
Completion		04/15/2007	09/05/2008	

Project Team:

Project Manager: Cihangir Calis (calis.1@osu.edu)

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

- ABC GAS REPAIR - Plumbing Construction
- BECKER ELECTRIC SUPPLY - Electric Construction
- CONSOLIDATED ELECTRICAL DISTRIBUTION, INC - Electric Construction
- DEALERS LUMBER CO - General Construction
- ELECTRIC POWER, INC. - Commissioning
- GPD ASSOCIATES - Design
- LOEB ELECTRIC CO - Electric Construction
- MCDANIELS CONSTRUCTION CORP INC - General Construction
- SUPERIOR INDUSTRIAL SUPPLY & SERVICES - Electric Construction


Requesting Agency(s): AGRICULTURAL ADMINISTRATION

Location(s): Various Locations-Remote

ASF/0 GSF Age:
Description:

This project will renovate two-floors of a county-owned building for use by OSU Extension. The building includes offices and support spaces.

Project Information:

The OSU Extension - Wood County Office uses the facility for educational programming and extension related services for the citizens of Wood County. This is a pass-thru project.

A Joint Use Agreement between the University and Wood County has been prepared in which the county commissioners commit to use the funds for the purpose of increasing the office and programming space for OSU Extension - Wood County; commit to housing the OSU Extension - Wood County Office for 15 years; and commit that the funds will be used for capital improvements and not operating and administrative expenses. Approval of the Joint Use Agreement by the Board of Trustees is requested.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving teaching and learning opportunities around the state of Ohio and improving partnerships with local entities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
HB675 Line Item	\$300,000.00
Total:	\$300,000.00

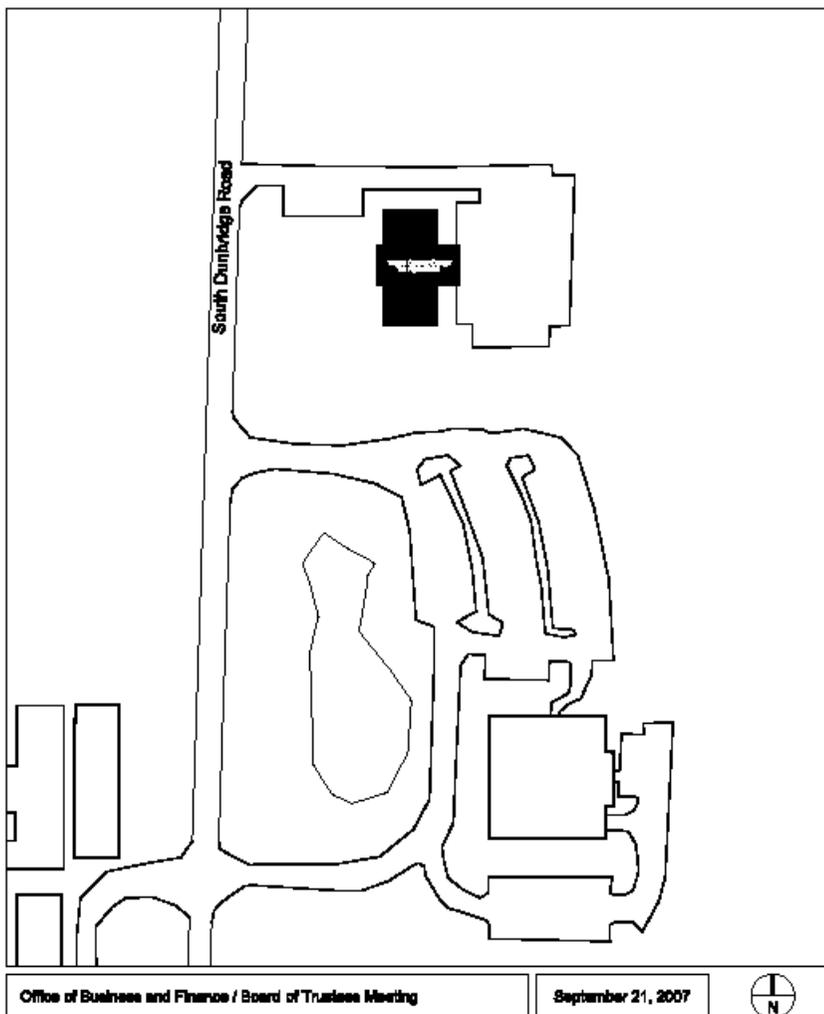
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
CONSTRUCTION				
Construction Start		06/01/2008		
Completion		09/30/2008		

Project Team:

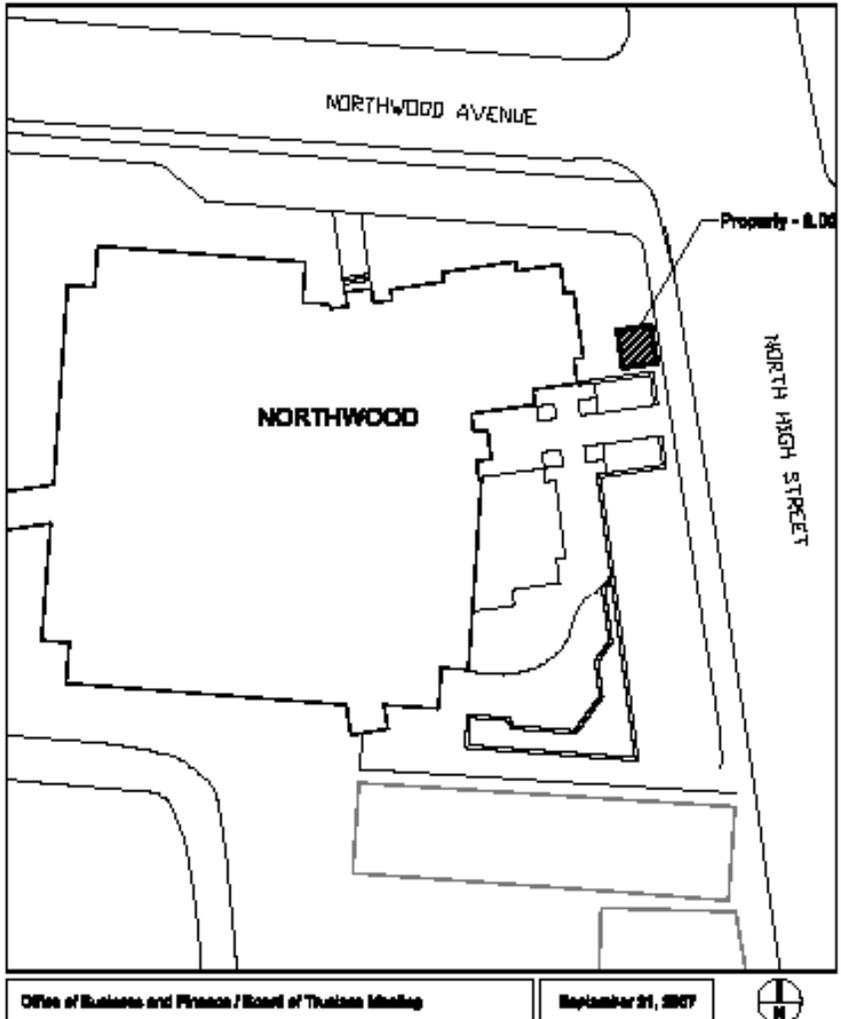
Project Manager: Ron Booth (booth.96@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

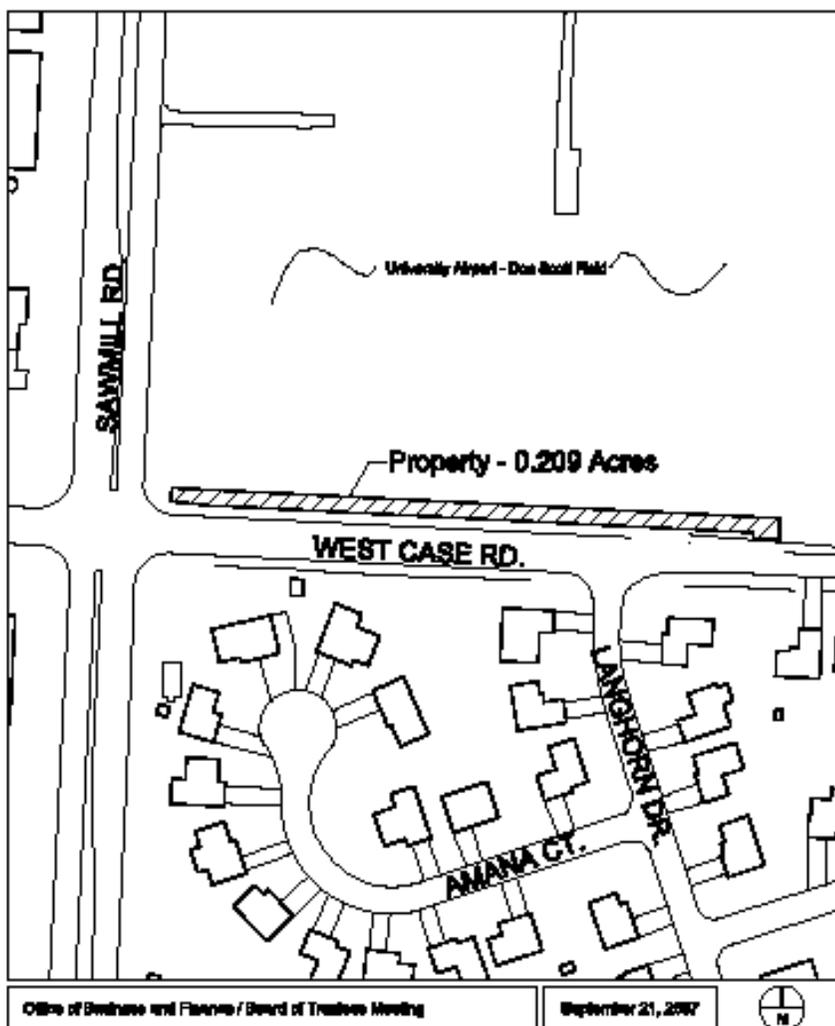
Joint Use Agreement - Wood County Center for Agriculture



Easement - The City of Columbus, OH - .022 Acres on Northwood and High



Engagement - The City of Columbus, Ohio - West Case Road



September 21, 2007 meeting, Board of Trustees

(APPENDIX XII)

SALE OF REAL ESTATE

**0.002 acres, located at Northwood and High
Columbus, Ohio**

Background

The property is 0.002 acres, located at 2225 North High Street, Columbus, Ohio, located south of the intersection of Northwood and High Streets.

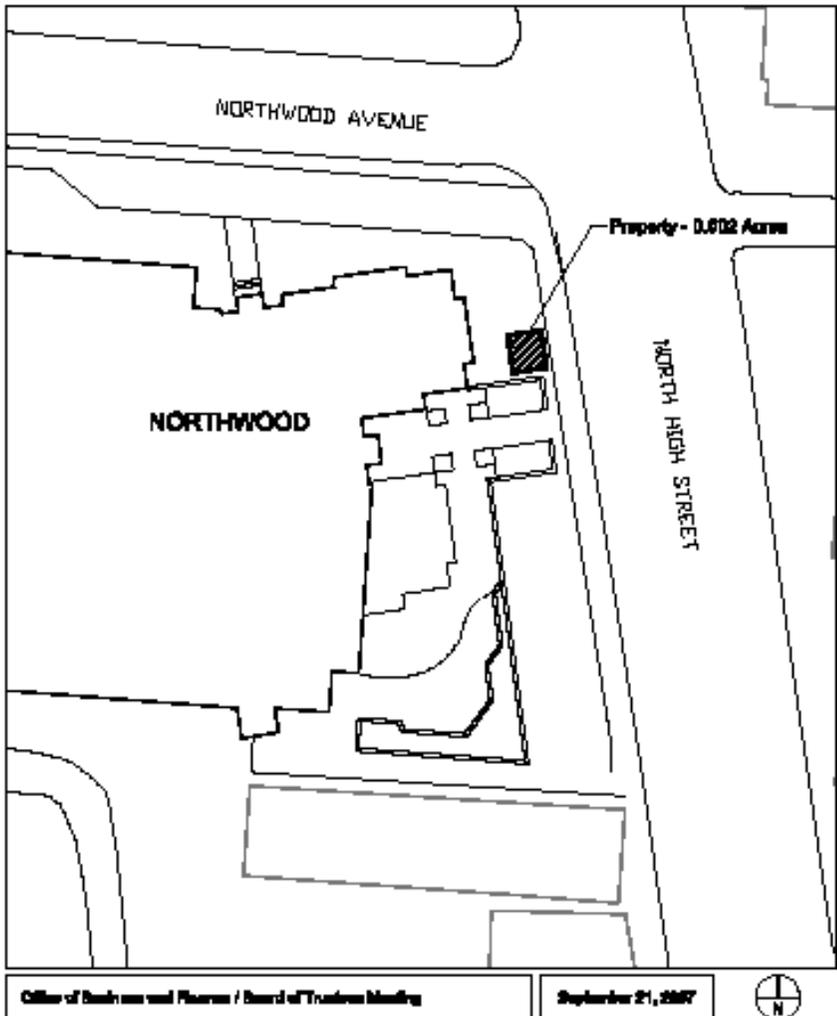
The City of Columbus approached the University to purchase 0.002 acres, 110 square feet, to construct a handicapped accessible bus stop. The bus stop will benefit the University and the surrounding community.

Legislation approving the sale and authorizing a Governor's Deed will need to be passed by the state legislature. Execution of the deed and completion of the sale remain conditioned upon Board approval.

Appraisals and Consideration:

E. N. Merrell & Associates conducted an appraisal and as of June 12, 2007 valued the property at \$2,750.00. The City of Columbus has also agreed to pay for landscaping on the property in the amount of \$320.00. The purchase price for the transfer of the property is \$3,070.00. The Ohio State University will receive the proceeds of the sale.

Sale of Real Estate - The City of Columbus, Ohio - .002 Acres on Northwood and High



(APPENDIX XIII)

SALE OF REAL ESTATE

**0.209 acres, located on the North Side of West Case Road
University Airport at Don Scott Field
Columbus, Ohio**

Background

The property is 0.209 acres, located on the north side of West Case Road, in Columbus, Ohio, located on the south side of the University Airport at Don Scott Field in Columbus, Ohio. The property is not an integral part of the activities at University Airport.

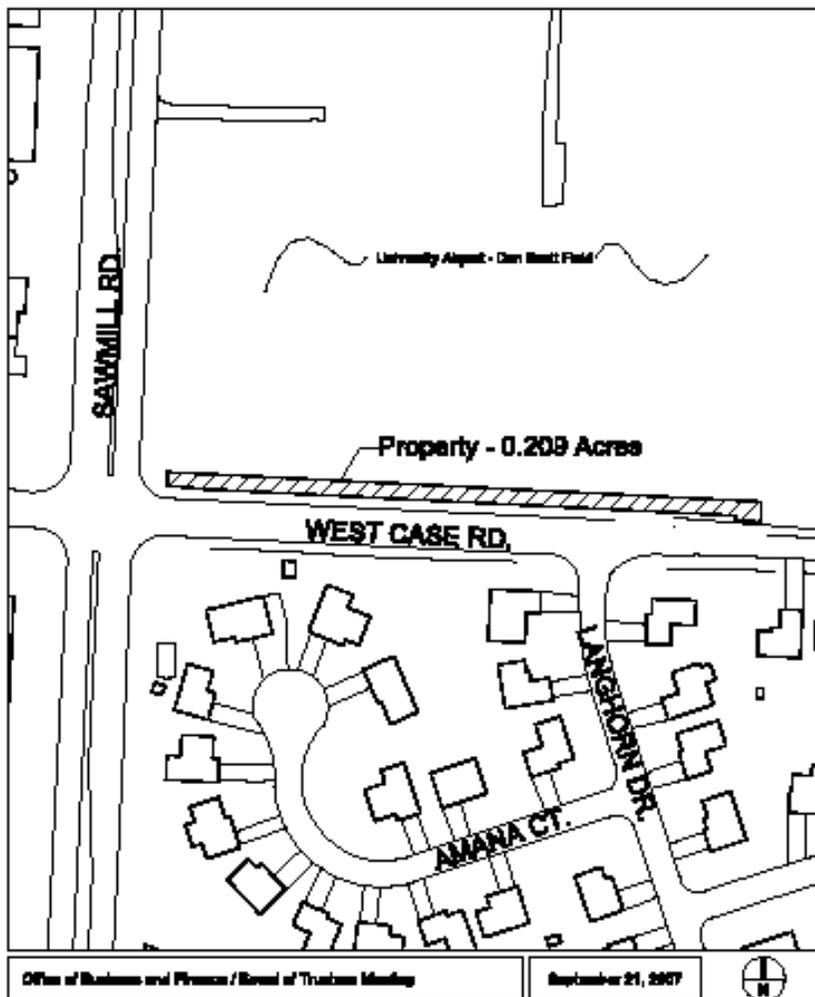
The City of Columbus approached the University to purchase 0.209 acres to widen West Case Road and construct a turn lane at Sawmill Road. The turn lane will improve traffic flow in the area of the University Airport and will benefit the University and the surrounding community.

Legislation approving the sale and authorizing a Governor's Deed will need to be passed by the state legislature. Execution of the deed and completion of the sale remain conditioned upon Board approval.

Appraisals and Consideration:

Nash/Wilson and Associates, Inc. conducted an appraisal and as of November 7, 2006 valued the property at \$38,700.00. The City of Columbus has also agreed to pay the cost of replacing the fence currently on the property bordering West Case Road in the amount of \$6,950.00. The purchase price for the transfer of the property is \$45,650.00. The Ohio State University will receive the proceeds of the sale.

Sale of Real Estate - The City of Columbus, Ohio - .209 Acres on West Case Road



September 21, 2007 meeting, Board of Trustees

(APPENDIX XIV)

FY 2008 COLUMBUS CAMPUS FISCAL YEAR 2008 USER CHARGES

Synopsis: Approval of the Columbus Campus Fiscal Year 2008 User Charges, is proposed.

WHEREAS the Fiscal Year 2008 increase in user charges for self-supporting units on the Columbus Campus including the Recreation fee, Student Health Insurance fee, and the room and board charge, as described on the accompanying text and tables, have been reviewed and recommended following appropriate consultation within the University; and

WHEREAS the University Health System has recommended a 7.6% weighted average increase in charges for services provided through the system in Fiscal Year 2008; and

WHEREAS the Columbus Campus Supplemental Instructional Fees have been reviewed and presented for a first reading; and

WHEREAS Tuition, Subsidy and Supplemental Instructional Fee recommendations are not yet complete and will be forthcoming following the passage of the State Biennial Budget:

NOW THEREFORE

BE IT RESOLVED, That Fiscal Year 2008, non-instructional user fees for the Columbus Campus and charges for the Health System services, as described in the accompanying text and tables, be approved.

September 21, 2007 meeting, Board of Trustees

INTERIM BUDGET FOR FISCAL YEAR 2008

Synopsis: Authorization to make expenditures in FY 2008 is proposed.

WHEREAS the University has not yet finalized its operating budget for FY 2008; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for FY 2008 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2007, pending the adoption of the General Funds Budget for Fiscal Year 2008 at the July Board of Trustees meeting and the Current Funds Budget for FY 2008 at the September Board of Trustees meeting.

September 21, 2007 meeting, Board of Trustees

**APPROVAL OF FISCAL YEAR 2008 TUITION AND SUPPLEMENTAL
INSTRUCTIONAL AND INHOUSE DESIGN AND PROJECT MANAGEMENT FEES
AND FISCAL YEAR 2008 OPERATING BUDGETS FOR ALL CAMPUSES**

Synopsis: Approval of the instructional, general and non-resident fees and supplemental instructional fees for selected programs at the Columbus, Regional and ATI Campuses for FY 2008 are proposed effective Autumn Quarter 2007, approval of the proposed Columbus, Regional and ATI Campuses' Operating Budgets for Fiscal Year 2008 and approval of the proposed fees for in-house design and project management.

WHEREAS The Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS State Support levels have been determined and undergraduate instructional and general fees at all campuses are subject to a 0% tuition cap in the state budget; and

WHEREAS Consultations have taken place within the University to determine the appropriate instructional fee increases for undergraduate, graduate and professional programs and selective supplemental instructional fees; and

WHEREAS Fee increases for the Columbus, Regional and ATI Campuses for FY 2008 have been proposed and other levels of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS expenditures, including compensation, have been estimated for FY 2008; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus, Regional and ATI budgets, and the Interim President now recommends approval of these FY 2008 Operating Budgets with a final Total University Current Funds Budget to be submitted at the September meeting of the Board of Trustees: and

WHEREAS this FY 2008 budget includes the following one-time funds for Campus Partners: 1) \$650,000 for support of Campus Partners operations during FY08 to carry out its initiatives, subject to the provisions of the 1997 memorandum of understanding, as amended from time to time, and 2) \$600,000 to address timing issues related to the renting of Gateway commercial/retail spaces:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for undergraduate students in Tier-Two and Tier-Three enrolled at the Columbus Campus and all undergraduates enrolled at the Regional and ATICampuses will not increase; and

BE IT FURTHER RESOLVED, That Effective Fall 2007, Tier-One students (students admitted before Summer 2002) are now included in the Tier-Two level and Tier-One will be eliminated; and

BE IT FURTHER RESOLVED, That supplemental instructional fees described in the attached supporting material will be implemented; and

BE IT FURTHER RESOLVED, That instructional and general fees for most graduate students will increase 6% and that the instructional fees for the professional colleges and selected graduate programs will increase between 6% and 13%; and

September 21, 2007 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs will increase by 6%; and

BE IT FURTHER RESOLVED, That all of these fee rates shall be effective Autumn Quarter 2007; and

BE IT FURTHER RESOLVED, That the Operating Budget for the Columbus, ATI, Lima, Mansfield, Newark, and Marion Campuses for Fiscal Year 2008, as described in the accompanying text and tables, be approved, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board.

September 21, 2007 meeting, Board of Trustees

**APPROVAL OF FISCAL YEAR 2008
TOTAL UNIVERSITY CURRENT FUNDS BUDGET**

Synopsis: Approval of the total University Current Funds Budget for FY 2008 is proposed.

WHEREAS the State budget for FY 2008 and 2009, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2008 have been approved at previous meetings of the Board of Trustees; and

WHEREAS other levels of resources and expenditures for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made to eliminate double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2008:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2008, as described in the accompanying FY 2008 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

I. Setting Budget Priorities

Budget Context

Since its approval by the Board of Trustees in 2000, it has been necessary to adapt the Academic Plan to fiscal constraints brought about by reductions in state funding. Between spring 2001 and spring 2005, the university addressed a series of state budget cuts totaling over \$50 million. These cuts constrained progress on the Academic Plan and led the university to focus on only the most critical elements of the plan.

In FY 2006 and FY 2007 revenues were more stable and expenditures were focused on selected academic priorities.

Academic Progress

Ohio State made substantial progress in a number of targeted areas in FY 2007, including:

- Four-year graduation rates increased dramatically to 42%, almost 12% over the past 5 years. During this same period, Ohio State's freshman-sophomore retention rate also rose 5% to 91.5%, exceeding the national mean of 77.3%.
- Ohio State was ranked by the National Science Foundation among the Top 10 public research universities for sponsored research (moving from 13th to 9th since 2001) and was named among the Top 20 public research universities by *U.S. News & World Report*, ranking 19th in 2007 among all public universities (moving from 24th in the last 5 years).
- For the 12th consecutive year, the incoming first-year class was the best-prepared in history. The average ACT score was 26.4 (up from 25.2 in Autumn 2001); 44% of freshmen were in the top 10% of their high school class, and 80% were in the top 25%, compared to 32% and 66%, respectively, in Autumn 2001.

Academic Plan

The Academic Plan defines six strategies and related initiatives that serve as a roadmap for The Ohio State University to become a truly great teaching and research university.

The Six Core Strategies

- Build a World-Class Faculty.
- Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University.
- Enhance the Quality of the Teaching and Learning Environment.
- Enhance and Better Serve the Student Body.
- Create a Diverse University Community.
- Help Build Ohio's Future.

- Regarding diversity, Ohio State ranks 46th among the top universities conferring degrees to minority undergraduates (an increase of 14% from the previous year) and ranks 29th nationally among all institutions, including historically black colleges and universities, for bachelor's degrees conferred to African American students (2% increase) (*Diverse Issues in Higher Education* ranking).

OSU's Rank Among Its Benchmarks

(U.S. News and World Report 2007 Rank):

- Michigan
- UCLA
- Wisconsin-Madison
- Illinois-Urbana/Champaign
- Washington
- Texas-Austin
- Minnesota-Twin Cities
- **Ohio State**
- Arizona

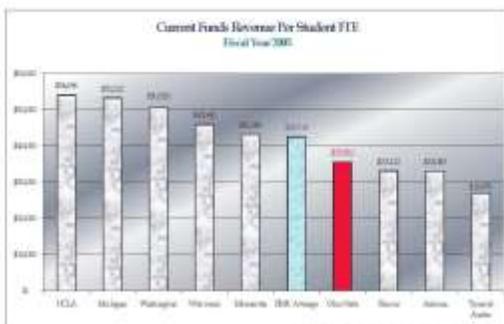
Financial Progress

Ohio State also has made significant financial progress in several areas. For example, as a result of an increase in state funding and the tuition freeze under Amended Substitute House Bill 119, undergraduate instructional and general fees will not be increased for FY 2008 or FY 2009.

At the beginning of the FY 2008 budget planning process, the university presented a financial benchmark report to its Board of Trustees. The report compares OSU's financial trends with eight benchmark institutions in a number of key areas.

The eight institutions represent public higher education institutions of the highest quality that most closely resemble Ohio State in organization and mission. The institutions represent Ohio State's peers and aspirational peers. Using the most recent audited financial data available, FY 2005, the financial comparisons follow:

Current funds revenues per FTE student at Ohio State are 16% below the average of our benchmark institutions, as revenues generated from gifts, grants, and contracts for our peer institutions continue to outpace OSU's revenues in these areas. However, this represents a 10% improvement over FY 1996, when OSU's revenues were 26% below the average benchmark. This improvement is due to revenue sources, such as state support, tuition and fees, and government grants and contracts, growing at a faster pace for OSU when compared with the benchmark average.



Despite Ohio State's revenue sources continuing to lag behind this average (except tuition and fees), the gap between OSU and the benchmark average has closed dramatically since FY 1996. This progress is expected to continue in FY 2006 as it is anticipated that revenues generated from research contracts will exhibit considerable increases.

As in previous years, for FY 2005, state support per student FTE at Ohio State (\$8,725) continues to be lower than the benchmark average (10.8% less in FY 2005). State appropriations are the slowest growing revenue source: the average annual growth rate from 1995 to 2005 was 0.6% in 2005 constant dollars. When FY 2008 and FY 2009 data become available, this pattern is expected to improve as a result of the recent enactment of Am. Sub. H.B. 119, which increases state support to the university.

A table detailing the history of resident undergraduate tuition and state share of instruction from 1960 to 2009 appears in Appendix VI.1.

While instructional expenditures per student FTE at Ohio State are slightly below (-4.3%) the benchmark average, expenditures on academic support¹ outside the classroom are 32% below the benchmark average.

The comparison of fees and tuition based on FY 2007 data shows:

- Average resident undergraduate tuition and fees are 9.3% above the average for the benchmark institutions listed on page two. This is due to reductions in state support, which has resulted in OSU's increased reliance on tuition and fees for revenue in recent years. With the new state budget bill in place, which increases state support and freezes tuition rates, improvement regarding this comparison is expected once these data are available.
- Among public universities in Ohio, Ohio State is ranked highest in academic reputation. Given the statewide tuition freeze included in the budget bill, Ohio State's student fees will continue to be the second lowest among Ohio's six public four-year universities with selective admissions. This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match its competition in key academic and support areas.

2007 Peer Assessment		Annual Tuition & Fees Rank
Rank	University	Rank
41	Ohio State	5
60	Miami	1
85	Ohio University	4
127	Cincinnati	2
164	Bowling Green	3
164	Kent State	6

Source: Peer Rankings: Based on data from the U.S. News and World Report's 2007 College Ranking, Tuition/Fee Rankings: Ohio Board of Regents, Fall Survey of Student Charges, For Academic Year 2006-2007.

¹ Includes all non-instructional expenses: research, public service, academic support, student services, instructional support, operation and maintenance of plant, and scholarships and fellowships expenses, excluding discounts/allowances.

The university will continue to develop benchmarking of key academic, demographic, and administrative issues to inform decisions on budget prioritization.

Budget Allocation Process

Over the past decade the university has moved toward a decentralized budget process that more directly aligns financial incentives for the colleges with the academic goals of the university. The budget process aligns the allocation of new revenues with the Academic Plan and reconciles college base budgets with academic goals. Beginning in FY 2003, annual increases in revenues and expenditures were shared with the colleges based on the following principles of the new budget system:

- The allocation of resources should be mission driven.
- In a large, complex organization, decentralized decision-making works best.
- Any budget system, but particularly one that is decentralized, depends on the creation and maintenance of a timely and user-friendly information system.
- A significant portion of revenues should be explicitly linked to the generating units, specifically the colleges.
- A portion of all revenues should be dedicated to the support of university-wide goals.
- Costs should also be explicitly linked to the generating college or vice presidential area.
- Although the system should be mission driven, predictability and stability are also important characteristics.
- Appropriate oversight and accountability should be provided by the university's governance and administrative structure.
- A carefully thought out transition is essential to the ultimate success of any changes in the budget system.

In FY 2007, the University Senate Fiscal Committee undertook a comprehensive review of the shifts in marginal resources among the colleges since the inception of the revised budget process to determine if the budget process is providing proper incentives for colleges to generate and use resources consistent with the goals of the Academic Plan. This review resulted in recommendations of incremental changes to offset funding shifts among the colleges teaching undergraduates that were unanticipated when budget restructuring was implemented. Changes implemented included the weighting of the marginal increase in undergraduate fees to recognize the differential cost of delivering undergraduate programs and a reallocation of 1.5% of the doctoral subsidy to further enhance quality doctoral programs.

The Provost has appointed an ad hoc Budget System Review Committee to assess how effectively Ohio State's budget system supports the Academic Plan, aligns resources and commitments with college and support unit activities, and provides central funding to optimize academic excellence and the services that support it. The committee is expected to make recommendations to the Provost by March 1, 2008.

FY 2008 Priorities

In FY 2008, state support to the Columbus campus will grow by about 4.8%, the largest increase since FY 1998. In FY 2008 the state is providing the Columbus campus with \$343 million in total core state support. Although undergraduate tuition will not increase, a tuition and fee revenue increase of 3.8% will be generated by higher retention rates and increases in graduate and professional tuition and the non-resident surcharge. In FY 2008, the university will continue to strive to diversify its revenue sources through increased private fund raising and sponsored research. It is anticipated that state support will continue to grow in FY 2009, per Am.Sub. H.B. 119, pending any mid-biennial budget reductions for the State of Ohio.

Increased revenue in FY 2008 is allocated according to the following strategic principles:

- Support the Academic Plan/Leadership Agenda.
- Support the flow of resources to the colleges to carry out their missions.
- Ensure continued operating efficiencies and high quality support services.
- Advance effective financial stewardship.

Consistent with the Academic Plan, the FY 2008 budget is structured to support the following key university-wide initiatives:

Key Initiatives in FY 2008

- Achieve Competitive Compensation
- Continue Reform of the Undergraduate Curriculum
- Invest in High Quality Graduate Programs
- Implement 2008 Enrollment Plan
- Expand Enterprise-Wide Systems
- Enhance Safety and Security Systems
- Comply with Changing Governmental Regulations

The colleges are the key focal points to advance the objectives of the Academic Plan. Consequently, the university's decentralized budget system is designed to ensure that at least 75% of increased annual revenues from tuition and fees and State Share of Instruction, as well as 100% of increased indirect cost recoveries, are distributed back to the generating colleges.

These initiatives are discussed in greater detail in Chapter III, FY 2008 Expenditure Summary.

The university continues to seek operating efficiencies through cost savings measures such as the Transition to Work program, Energy Projects and E-procurement to streamline purchasing and contracting, as outlined in Chapter III. The budget context and initiatives for the regional campuses are discussed in Chapter IV. The university continues to advance effective financial stewardship by the updating and monitoring of financial goals and measurements as outlined in Chapter V.

II. FY 2008 Revenue Summary

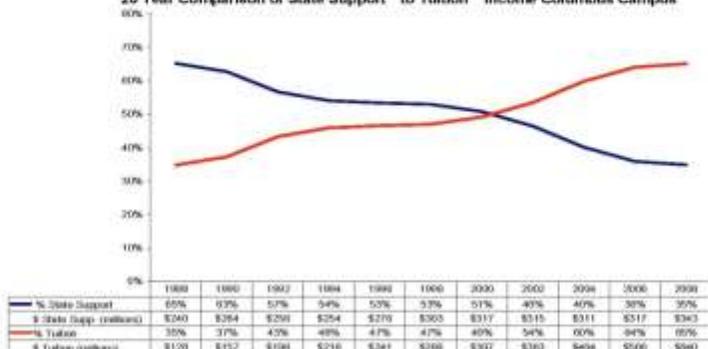
Overview

The university's total current funds revenues (including general funds, earnings and restricted revenue) are projected to increase by 7.5% from \$3.8 billion to \$4.1 billion between FY 2007 and FY 2008.

General fund revenues for the Columbus campus consist primarily of state support (State Share of Instruction, challenge funding and state line-item appropriations) and student tuition and fees. General fund revenues are projected to increase by \$46.6 million. An additional \$10.1 million is being carried forward from FY 2007 as a result of increased enrollment and retention rates.

FY 2008 will be the first time since 1987 that resident undergraduate tuition has not increased. The undergraduate tuition freeze is made possible by a 4.8% increase in state support and higher fee revenue resulting from increased enrollment and retention rates as well as increases in graduate and professional tuition and the out-of-state surcharge. The proportional share of state support of the Columbus Campus budget remains unchanged from the FY 2007 level at 35%.

20 Year Comparison of State Support* to Tuition** Income Columbus Campus



* As used here, "State Support" includes State Share of Instruction, Success Challenge, and Innovation Incentive funding.

** "Tuition Income" includes instructional, general, student activity, and recreation fees, and non-resident surcharge.

State Support

Am. Sub. H.B. 119 represents a significant investment by the State of Ohio in higher education. The bill increased state support to higher education by \$340 million for the FY 2008-2009 biennium, including additional moneys intended to offset the freeze in undergraduate tuition, as well as new moneys intended to enhance research, instruction, and enrollments in Science, Technology, Engineering, Mathematics, and Medicine (STEMM).

State Share of Instruction

The state Share of Instruction (SSI) allocation is the state's primary funding support for enrollments at its colleges and universities. In FY 2008, SSI will go up 2% uniformly, plus the state will allocate an additional \$58 million to colleges and universities that agree not to raise undergraduate tuition as well as achieve cost reductions in their operations. Ohio State's campuses are projected to receive \$342 million in base SSI in FY 2008 plus an additional \$10.6 million to offset the loss of tuition. In return, Ohio State will have to demonstrate 1% (\$4.7 million) of efficiency savings in FY 2008 and an additional 2% in FY 2009.

Ohio Innovation Partnership

Over the course of the biennium the state will invest \$150 million in the Ohio Innovation Partnership intended to bolster research in Science, Technology, Engineering, Mathematics, and Medicine (STEMM) as well as to provide scholarships for students majoring in STEMM related fields.

Fifty million dollars of the Ohio Innovation Partnership will be invested during the biennium in an endowment to support the Ohio Research Scholars Program. The income from the program will fund grants that universities can use to help recruit scientists and faculty to their campuses. The details of the grants and allocations are still unknown, so no prediction can be made yet as to what OSU's allocation will be from this program.

The state will also invest an additional \$100 million over the biennium to fund the Choose Ohio First Scholarship for students majoring in STEMM fields. The scholarships will range from a minimum of \$1,500 per year to one-half the highest tuition rate charged by state universities (excluding Miami). The details of the program are still being worked out.

Challenge Funding

Am. Sub. H.B. 119 also maintains or enhances the Challenge funding, while requiring studies to ascertain its effectiveness. The amount of challenge funding received is dependent upon the university's contribution to meeting the specific statewide goals:

Success Challenge – rewards successful completion of baccalaureate programs by at-risk students (OIG-eligible undergraduates) and successful, timely completion of

baccalaureate degrees by state residents. In FY 2008, OSU is projected to receive \$11.1 million in Success Challenge funding, an increase of 0.6% over FY 2007.

Innovation Incentive – allows institutions to match a portion of their doctoral allocation from the State Share of Instruction allocation with state funds to improve doctoral programs and enhance research in strategic areas. In FY 2008, OSU is projected to receive \$1.9 million in Innovation Incentive funding, the same as in FY 2007.

Access Challenge – reduces financial barriers to entry-level higher education (two-year campuses only). Access Challenge funds help the regional campuses keep their tuition low. OSU's regional campuses are projected to receive \$3.0 million in Access Challenge funding in FY 2008, an increase of 4% over FY 2007.

Jobs Challenge – rewards successful efforts in meeting community needs for non-credit job training (two-year campuses only). OSU's regional campuses are projected to receive \$413,000 in Jobs Challenge funding in FY 2008, the same as in FY 2007.

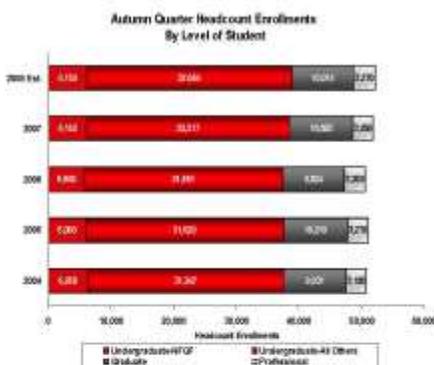
Priorities in Graduate Education – supports improvements in graduate programs in computer science. In FY 2008 OSU is projected to receive \$572,000 in Priorities in Graduate Education funding, the same as in FY 2007. This is included in the university's restricted funds category.

Research Incentive – rewards success in securing sponsored research from external sources. (Formerly known as Research Challenge.) Am. Sub. H.B. 119 increases funding for the Research Incentive by \$12 million statewide over the previous fiscal year. In FY 2008, OSU is projected to receive \$13.2 million in Research Incentive funding, an increase of \$5.4 million over FY 2007. Starting in FY 2008, Research Incentive is included in the university's restricted funds category. It previously was included in general funds.

Student Fees

Student Enrollments

Total undergraduate, graduate and professional Columbus campus enrollments for Autumn Quarter 2007 are projected to be 52,098, up 280 students over Autumn 2006. An autumn quarter freshman class of 6,150 is expected. Slightly larger freshman



classes over the past two years, as well as continuing improvement in the number of students who remain enrolled, are anticipated to offset decreasing enrollments due to an increasing number of students who graduate in four years. As a result, the estimated undergraduate enrollment level for FY 2008 is projected to increase by 501, or 0.4%, above FY 2007 enrollments.

Graduate enrollments decreased slightly in FY 2006 and 2007 after

several years of increases and are projected to continue a small decline in FY 2008. Professional student enrollments are projected to increase slightly.

Undergraduate Instructional, General, Student Activity and Recreation Fees

In accord with the FY 2008 - 2009 biennial state budget, undergraduate general and instructional fees did not increase for FY 2008 and are not planned to increase in FY 2009. This will be the first time since 1987 that resident undergraduate tuition has not increased. It is the lowest two-year tuition increase since 1965-66 (see Appendix VI.1).

This translates into the fee tier levels² listed below. In addition to the undergraduate instructional fee and the general fee (consisting of the \$126 per quarter basic general fee plus the \$15 undergraduate student activity fee), the annual amounts shown include the \$9-per-quarter Central Ohio Transportation Authority (COTA) fee. Also included is the mandatory student recreation fee of \$81 per quarter paid by students enrolled for four or more credit hours.

² Tier 1, for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, will phase out effective Autumn Quarter 2007. Any students remaining in that tier move into Tier 2.

- Tier 2 - \$8,568 annually (\$2,856 per quarter) for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2003. This tier is expected to phase out in FY 2009.
- Tier 3 - \$8,676 annually (\$2,892 per quarter) for full-time students who first enrolled at Ohio State for Summer Quarter 2003 or later.

**Ohio Public 4-Year Universities
Undergraduate Resident Tuition and Fees Rates
Entering Full-time Students in Autumn 2007**

Universities	Credit Hours (Range)	Academic Year 2007-08 Fees*
Miami**	13+	\$11,445
Cincinnati**	12-18	\$8,399
Bowling Green**	11-18	\$8,090
Ohio University**	11-20	\$8,907
Ohio State-Columbus Campus**	13+	\$8,676
Kent State**	11+	\$6,430
<hr/>		
Akron	12-16	\$8,990
Toledo	12-18	\$7,927
Cleveland State	13-16	\$7,930
Wayne State	12-18	\$7,279
Youngstown State	13-16	\$6,721
Shawnee State	13-18	\$6,932
Central State	12-18	\$5,294
Ohio Average		\$8,036

*Does Not Include Substantial campus-provided services.
**Substantial self-provided services.

The revenue generated by tuition will provide the university with resources to continue to make progress toward the goals of the Academic Plan and meet the needs of our students as well as continue to be a high value investment to the citizens of Ohio. In FY 2008, new students at the Columbus campus will pay less in tuition and fees than new students at four other Ohio public universities.

Graduate and Professional Fees
Masters and PhD instructional, general, and student activity fees will increase \$525 per year (5.7%), or \$175 per quarter. The graduate student activity fee (\$15 per quarter for fulltime students) supports graduate and professional student organizations and programs.

Some graduate and professional students pay a higher, or differential, instructional fee. Revenue generated from FY 2008 differential fee increases is earmarked to support the graduate and professional programs that generate the fee income.

Nineteen graduate and professional programs will have differential instructional fees in FY 2008. Twelve of these programs will have differential fee increases in excess of a base fee increase of 6.0%. The following table specifies the various graduate and professional programs' differential fee increases for full-time graduate and professional students effective in Autumn 2007.

**FY 2008 Increase for Graduate and Professional Program
Differential Instructional Fees**

College	Instructional		Non-Resident Surcharge ¹	
	Annual Fees	% Incr	Annual Fees	% Incr
Business EMBA	\$39,606	13.3%	N/A	N/A
Business MAcc	22,029	7.5%	14,154	6.0%
Business MBA	19,968	9.0%	14,154	6.0%
Business MBA-Part-time	19,653	7.5%	14,154	6.0%
Business MBLE	19,968	9.0%	14,154	6.0%
Business MLHR	9,639	6.0%	14,154	6.0%
Dentistry	23,982	9.0%	29,061	6.0%
Law	18,554	10.0%	14,700	2.0%
Medicine	26,541	7.9%	14,418	6.0%
Allied Med. Occ. Therapy	9,927	6.0%	14,154	6.0%
Allied Med. Phy. Therapy	10,161	6.0%	14,154	6.0%
Sch of Public Health MPH/PEP	9,825	6.0%	14,154	6.0%
Sch of Public Health MHA	11,088	6.0%	14,154	6.0%
Optometry	16,647	9.0%	29,061	6.0%
Pharmacy	13,836	9.0%	15,057	6.0%
SBS Audiology	9,630	6.0%	14,154	6.0%
SBS Masters in Speech and Language Pathology	9,630	6.0%	14,154	6.0%
Master of Social Work ²	9,717	11.0%	14,154	6.0%
Vet Medicine	\$20,649	9.0%	30,042	6.0%

Non-Resident Surcharges

Effective Autumn Quarter 2007, the undergraduate non-resident surcharge at all campuses will increase 6% to \$4,203 per quarter for a full-time student. The non-resident surcharge will also increase by 6% for all graduate and professional programs at each campus, except for the College of Law, which will increase by 2%.

Undergraduate Program and Technology Fees

The following six programs will have undergraduate program fees in FY 2008:

College/Program	FY 2008 Annual Fees
School of Music	\$477
College of Business	600
College of Nursing	150
College of Biological Sciences	180
College of Engineering	150
School of Allied Med.	150

¹ Non-resident students pay the non-resident surcharge in addition to the instructional fee. All students pay a general fee, student activity fee and recreation fee not shown in this table.

² This is the first year of differential fees for the Master of Social Work program.

For the Fisher College of Business, the FY 2008 program fee represents a \$150 annual increase over the FY 2007 program fee. For the School of Music, the FY 2008 program fee represents a \$27 increase over the FY 2007 program fee. The undergraduate program fee for the College of Engineering is a new fee, to be implemented in Autumn 2007.

Several colleges and programs have established learning technology fees in prior years to fund enhanced technology needed to remain competitive within their fields. The technology fee in the Fisher College of Business is increasing by \$45 annually this year. The technology fees for the College of the Arts and the College of Nursing are increasing by \$9 annually over the FY 2007 fee.

All technology and program fees are prorated by credit hours.

Residence Halls and Other Charges

Housing fees (the second highest expense after tuition) for a resident undergraduate student at Ohio State's Columbus campus are set to increase by an average of 4.7%, or \$345, for FY 2008. The residence halls are self-supporting and receive no state support or tuition to offset costs of operations and facility maintenance. All increased costs must be covered by housing fees.

The total cost for a resident undergraduate student to attend Ohio State's Columbus campus and live in university housing will increase approximately 2.5% for a three quarter academic year for a new student. However, for resident undergraduate students who receive some form of university financial aid the increase will be less and in some cases, zero.

Fees and Charges (Annual)	2007 Annual Rate	2008 Annual Rate	Percent Increase Over FY 2007
Tuition ⁵	\$8,406	\$8,406	0.0%
Room & Board ⁶	7,236	7,581	4.8%
Health Insurance ⁷	1,365	1,434	5.1%
Parking ⁸	72	75.60	5.0%
COTA Bus Pass	27	27	0.0%
Football Tickets ⁹	116	120	3.4%
Basketball Tickets ¹⁰	110	115	4.5%
Recreation Fee	234	243	3.8%
Total	\$17,566	\$18,002	2.5%

⁵ Instructional and general (includes student activity) fee for students first enrolled after Spring Quarter 2003.

⁶ Weighted average undergraduate room rates plus the base meal plan.

⁷ Based on the single comprehensive rate.

⁸ Rates are for the Columbus west campus.

⁹ Student package is 4 games.

¹⁰ Season package is 10 games.

Sponsored Research

Indirect cost recoveries grow as a function of the level of external research grants awarded to the university and actual expenditures to support research at the university. The negotiated indirect cost recovery reimbursement rate is a function of the university's actual expenditures (subject to certain established ceilings) for general administrative and library support services, and research facility and equipment costs. The OSU indirect cost recovery rate on most federal research grants increased from 49.5 to 50.0% on grants awarded after July 1, 2006. This will remain the indirect cost recovery rate until July 2009. By FY 2009 it is estimated the additional 0.5% will generate an additional \$1 million in cost recoveries annually. However, even with this higher recovery rate, there is only a slight increase in recoveries projected for FY 2008 as a result of the federal government's flat funding of research.

External research grants awarded to the university are projected to remain level in FY 2008, as they were in FY 2007. Colleges and research centers are projecting indirect cost recoveries growing at only 0.4% and generating increased revenues of about \$250,000 over FY 2007 levels.

(In millions)

Sponsored Research ¹¹	Actual FY 2005	Actual FY 2006	Actual FY 2007	Budget FY 2008 ¹²
Total Direct Costs	\$ 276.8	\$ 290.9	\$ 298.5	\$ 308.5
Percent Change	-13.3%	5.1%	3.0%	3.0%
Indirect Costs	\$ 67.8	\$ 72.4	\$ 71.9	\$ 72.2
Percent Change	6.2%	6.7%	-0.7%	0.4%

Internal Overhead and Service Charge

The regional campus service charge is projected to increase by 5%, resulting in increased revenues of \$225,000 in FY 2008. University overhead paid by earnings units and auxiliaries is increasing by over \$5.7 million in FY 2008. \$4.1 million of the increase will be generated primarily as a result of the growth in hospital revenues and will be used to fund university commitments to the Medical Center and increased costs of supporting the Medical Center.

(In millions)

Internal Overhead ¹³	Actual FY 2005	Actual FY 2006	Actual FY 2007	Budget FY 2008
Cost Containment	\$ 4.6	\$ 4.6	\$ 4.6	\$ 4.6
Financial System Support	0.0	0.0	1.1	1.1
Regional Campus Serv Chg	5.2	4.2	4.2	4.7
Earnings Overhead	39.8	44.2	50.0	54.1
Total Internal Overhead	49.6	53.0	59.9	64.5
Percent Change	-4.6%	6.9%	13.0%	7.7%

¹¹ Figures for FY 2005 to FY 2007 provided by OSURF.

¹² Total Direct Costs are estimated at 3% over FY 2007. Indirect Costs are per the General Funds Budget.

¹³ These revenues are not reflected in the tables in the appendices as they are considered intra-university transfers.

Assessments

The purpose of the assessments¹⁴ is to fund the support services necessary to achieve the University's goals by allocating the expense among the beneficiaries of the support services.

The marginal allocations for the Research Administration, Student Services, and Development Assessments for FYs 2005 through 2008 were as follows:

(In millions)

Assessment	FY 2005	FY 2006	FY 2007	FY 2008
Research	\$ 1.5	\$ 0.9	\$ 0.9	\$ 1.0
Student Services	11.7	10.1	10.4	7.3
Development	0.4	0.2	0.0	1.8

Research Administration Assessment

This assessment supporting the Office of Research and OSURF is allocated proportionally to the modified total direct costs recorded by each college and center. When first implemented, the rate of growth in the research assessment from one year to the next was set at approximately one-fourth of the growth of indirect cost recoveries for the preceding year, since central expenses in support of research account for about 25% of the indirect cost rate. In FY 2008 the Research Administration Assessment funds increases in general funds support of the Office of Technology Licensing and Commercialization and existing levels of service at OSURF and the Office of Research. For most units this exceeds the increase in indirect cost revenues in FY 2008.

Student Services Assessment

The student services assessment (SSA) covers the annual increases in the cost of services provided by Student Affairs, Enrollment Services, Undergraduate Student Academic Services, and the Graduate School in addition to annual changes in the non-resident portion of graduate fee waivers, graduate fellowships, and undergraduate student financial aid.

The total budgets of those units whose increases are funded through the student services assessment make up three separate cost pools: undergraduate, graduate, and all students. The component of the SSA that funds each cost pool is based on a two-year average of credit hours for the appropriate students (i.e., undergraduate, graduate, or all).

The total marginal allocation for the three SSA cost pools for FY 2008 is \$7.25 million.

Development Assessment

A robust development effort is a university priority. In recent years, the investment income earned from the endowment and other gifts was not sufficient to support the

¹⁴ The assessments are not reflected in the tables in the appendices, as they are transfers within the general fund.

level of development effort needed to meet that goal. In FY 2006, an assessment paid by colleges, support units and auxiliaries was implemented to supplement the investment income support. That assessment level was not increased in FY 2007, but is increased by \$1.8 million this year.

Each college or support unit's portion of the development assessment is based on its percentage of total gifts received and total central resources expended.

Other Income

Additional sources of general funds income include interest income and miscellaneous administrative fees and charges income. As a category, budgeted revenue from other income is projected to increase 12.1% over FY 2007 budgeted levels. Because of the volatility of the return on investments, the annual budget does not assume the actual increase earned in the prior year will be realized in its entirety. The interest earned above the budgeted annual rate is used to fund one time needs in the following year.

(In millions)

Other Income	Actual FY 2005	Actual FY 2006	Actual FY 2007	Budget FY 2008
Investment Income ⁵⁵	\$ 14.1	\$ 20.6	\$ 37.5	\$ 15.8
Miscellaneous Fee Income	1.1	1.1	1.3	0.6
Total	15.2	21.7	38.8	16.4

Endowment Distributions

In addition to their general funds support, colleges and academic support units will receive an estimated \$63 million in revenues in FY 2008 generated through the investment of their endowments.

⁵⁵ FY 2008 number includes general funds budget and interest income allocated to development support.

III. FY 2008 Expenditure Summary

Resource Allocation

FY 2008 is the sixth year of Ohio State's restructured budget process. This budget process aligns the allocation of resources with the Academic Plan and decentralizes much of the decision making about expenditure priorities to the college and vice-presidential level.

In FY 2008, Ohio State's current funds budgeted expenditures for all campuses total \$4.0 billion including \$1.2 billion in general funds, \$2.1 billion in funds generated from earnings and auxiliary operations and \$770 million in estimated restricted expenditures.

At the Columbus campus, general funds support of a continuing level of services for FY 2008 requires \$1.1 billion, including \$659.1 million to support existing faculty and staff levels and \$93.9 million to support existing facilities operations costs. The total FY 2008 financial aid budget including graduate fee authorizations is \$189.7 million or 16.8% of the university's general funds budget.

The FY 2008 budget is structured to support key university-wide initiatives, consistent with the Academic Plan:

- **Competitive Compensation**
- **Reform of the Undergraduate Curriculum**
- **Quality Graduate Programs**
- **Targeted Investments in Excellence**
- **2008 Enrollment Plan**
- **Enterprise-wide Systems**
- **Safety and Security**
- **Compliance Activities**

Funding for these initiatives is described below:

- A. **Competitive Compensation** – The FY 2008 merit compensation pool will support the university's share of increased benefit costs. On average a 4.0% faculty and 3.5% staff merit increase will be funded from college and support unit operating budgets. The average faculty compensation increase, including promotions, is estimated to be 4.3%. The provost is selectively supporting high quality academic units that lag behind their benchmark faculty salary levels.
- B. **Reform of the Undergraduate Curriculum** – The university is implementing a reduction of 10 credit hours in the requirements for graduation commencing in autumn quarter for new students. No financial

impact is anticipated in FY 2008 since the change will primarily impact freshmen. A significant financial impact is expected, beginning in FY 2009, as students are allowed to graduate with fewer credit hours. Work continues on addressing the financial implications of this change on future budgets.

- C. **Quality Graduate Programs** – The university has approved the changes for supporting quality graduate programs as proposed by the Senate Fiscal Committee. A reallocation of 1.5% of the doctoral subsidy will be implemented, with the funds being redirected to support the Innovation Incentive funded activities and to fund quality graduate programs not included in the Innovation Incentive program. The Graduate School and colleges will develop a program review process to identify those doctoral programs that should be improved, downsized, or eliminated.
- D. **Targeted Investments in Excellence** – Through a major investment of resources over the next five years, the university will reallocate \$50 million in central funds to support ten research initiatives chosen through a competitive selection process. These funds will be matched by the participating colleges for a total investment of \$100 million.
- E. **2008 Enrollment Plan** – The final year of funding will be used to complete the enrollment plan activities. \$1.3 million has been set aside for financial aid to support recruiting of highly qualified undergraduates. In FY 2007, this program was funded through the student services assessment, and in FY 2008 it will be funded centrally by the revenue generated from the higher-than-anticipated student enrollment and retention that occurred in FY 2007. The goal of this program is to continue to raise academic qualifications of the incoming freshman class to targeted levels. The success of this initiative is reflected in continually improving academic qualifications of incoming students.
- F. **Enterprise-wide Systems** – The major initiative in this area is the student information system. Nine million dollars is allocated to fund Phase III of V of this \$50 million project.
- G. **Safety and Security** – The budget directs a significant level of resources toward safety and security issues, both for the physical safety of the students, faculty and staff of the university and for the security of the information systems. These initiatives include continuing funding for fire safety (\$292,000) and cyber-security activities (\$1.1 million), as well as one-time funding for cyber-security (\$162,000), building security (\$1.3 million), and security and communications improvement (\$1.0 million).
- H. **Compliance** – Compliance issues are also a priority in FY 2008. These initiatives include one-time funding of the audit consultant as requested by

the board (\$800,000) and EPA compliance (\$180,000). In addition, \$250,000 in continuing funds was provided to the Office of Research to continue implementing federal requirements for human subject research.

The FY 2008 budget continues to support the review of core academic support processes in order to reduce expenses and improve services. Three continuing cost reduction initiatives are being funded in 2008. They are summarized below:

Transition to Work – this plan is modeled after successful efforts elsewhere that demonstrate savings to employers in Worker's Compensation costs and significant benefits to employees by returning employees with temporary medical or psychological restrictions to work sooner. This is year two of a three-year initiative. An investment of \$241,000 is expected to save between \$1.5 and \$2.8 million annually by 2010.

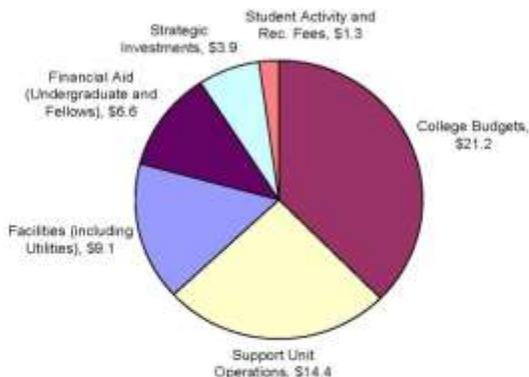
Energy Projects – the rising cost of energy has made it cost effective to enhance conservation efforts and explore alternative energy sources across campus. This initiative includes \$250,000 in one-time funds to enable the Energy Services and Sustainability group to provide leadership and coordination and approval of project proposals targeted at reducing energy costs. This is the second year that funding has been provided to address Phase 2 energy conservation. Phase 1 projects have resulted in purchased energy cost avoidance with a net present value of \$751,000 over five years. It is expected that similar results will materialize with these initiatives.

E-Procurement – this initiative includes funding for the continued implementation of the E-Procurement System in order to reduce costs for the purchase of goods and services and to improve the internal controls surrounding the procurement processes. This will allow for an improved bidding and negotiation position with vendors and streamlined central purchasing processes to focus on strategic purchasing and contract management. Included is \$285,000 in continuing funds and \$480,000 in one-time funds. Projections show that for each additional dollar of purchasing processed through the E-Procurement System, the department saves \$0.10. In FY 2005 and FY 2006, \$67 million in cost savings was achieved through more strategic use of contracts.

Changes by Category

Expenditures for FY 2008 are increasing by \$56.7 million. \$46.6 million is from FY 2008 marginal increase in revenues and \$10.1 million is a carryforward of revenue received in FY 2007 due to higher-than-anticipated enrollment and retention rates. It is not anticipated that this level of carryforward will continue for FY 2009. The general fund reserve in FY 2008 is \$0.6 million.

FY08 Continuing Funds Increase by Category
(in millions)



FY08 Continuing Funds Increase by Category
Columbus Campus
(In Millions)

Category	FY 08 Increase	Percent of Growth
College Net Marginal Resources	\$16.4	
Doctoral Quality ¹⁶	2.8	
College Rebasing ¹⁷	2.0	
College Operating Budget Total	21.2	37.5%
Support Unit Operating Budgets ¹⁸	14.4	25.5%
Facilities (Including Utilities)	9.1	16.1%
Financial Aid (Undergraduate and Fellows)	6.6	11.7%
Strategic Investments ¹⁹	3.9	6.9%
Student Activity, Recreation Fees	1.3	2.3%

¹⁶ Assumes no additional State Innovation Incentive match.

¹⁷ Does not include an additional \$470,000 rebasing funds still to be distributed to colleges by the provost.

¹⁸ Includes \$2.5M in service improvements and mandates.

¹⁹ Provost funds, president's reserve, and development funds.

**General Funds Expense Summary FY 2008 – Columbus Campus,
Continuing Funds (In Millions)**

Category	FY 2007	FY 2008	Difference	% Change
College Operating Budgets ²⁰	\$541.7	\$562.9	\$21.2	3.9%
Support Unit Operating Budgets				
Base Operating Budgets	284.1	296.0	11.9	4.2%
Service Improvements and Mandates ²¹		2.5	2.5	NA
Student Financial Aid ²²				
Undergraduate	69.0	71.9	2.9	4.2%
Graduate Fellows and NR Fee Authorizations ²³	70.1	73.8	3.7	5.3%
Facilities (Including Utilities)	84.8	93.9	9.1	10.7%
Strategic Investments ²⁴	33.6	37.5	3.9	11.6%
Student Activity and Rec Fees ²⁵	NA	1.3	1.3	NA
Subtotal ²⁶	\$1,083.3	\$1,139.8	\$56.7	5.2%
FY 07 Carryforward		(\$10.1)	(\$10.1)	
Total ²⁸	\$1,083.3	\$1,129.7	\$46.6	4.3%

Areas of emphasis for FY 2008 include:

Competitive faculty and staff salaries – Salaries and benefits are budgeted for in the college and support unit operating budgets and comprise 77.7% of the college budgets and 67.6% of the support unit budgets.

In FY 2008, compensation pools for faculty, including promotions, (effective October 2007) are projected to average 4.3%. Merit compensation pools for staff, also effective in October, will average 3.50%, plus an optional 0.5% to adjust for market equity. The variance among colleges in the average faculty pay increase is a reflection of the competitiveness of the faculty salaries with each department's benchmark institutions. However, the primary criterion for an individual's compensation is performance. Pay increases in many units will be partially funded by a reallocation of existing budget. In some instances, this will be accomplished by not filling vacant positions; in other cases, by using internal funding sources or by reducing operating costs. Rebasing funds were allocated by the provost to high performing departments with average salary levels below their benchmarks. This was done in order to maintain and/or increase OSU's competitiveness in compensation.

The university is providing additional support in FY 2008 to assist with the payment of graduate assistant (GA) health benefit costs. This support is increasing from 80% to 85% of the total cost, and GA premiums are reduced to about \$71 per quarter.

²⁰ Includes doctoral quality funding and rebasing funds.

²¹ Service improvements and mandates will be transferred into support unit budgets in FY 2008.

²² College and support unit fee authorizations are contained in their respective budgets.

²³ Does not include \$3.2M increase in graduate fee authorizations in college and support unit operating budgets.

²⁴ This category includes the provost's and president's strategic investment funds.

²⁵ Student activity fee revenue is transferred to Office of Student Affairs to fund student activities and is reflected in the Student Affairs operating budget.

²⁶ May not add due to rounding.

Student Financial Aid – Financial aid funds are increased at a rate that ensures students who are otherwise qualified will not be denied access for financial reasons. Although there was no increase in in-state tuition in FY 2008, financial aid was increased by \$1.7 million to reflect the increased cost of housing and the 6% increase in the out-of-state surcharge. In addition, \$1.3 million of the funds generated in FY 2007 from higher-than-anticipated enrollment and retention rates was budgeted for additional financial aid to support recruiting for the 2008 Enrollment Plan, the university's initiative to raise academic qualifications of the incoming freshman class to targeted levels, including an average ACT score of 27.

An additional \$6.1 million is budgeted to support the growth in graduate fee authorizations and non-resident graduate fee waivers. Part of this increase (\$2.4M) is included in college and support unit operating budgets.

Support of Facilities – The focus of facilities support continues to be directed toward funding utilities adequately and implementing energy conservation changes to be more efficient in energy use. In addition, funding has been designated for further campus beautification projects and long-term planning for facility needs in the future.

Colleges and support units contributed from their net marginal resources a \$9.1 million inflationary increase in budgeted facility costs, including utilities, rent, repair, and renovations. Included in this increase are the highly complex research facilities housed in the Biomedical Research Tower (BRT), which opened during FY 2007. Because the projected FY 2008 maintenance cost per assignable square foot for the BRT is more than 10% in excess of the rate for the rest of the university, BRT occupants pay a maintenance surcharge in addition to the physical plant assessment (PPA) which is charged to all colleges and support units. This is the second time the university has adopted a surcharge for a building with higher-than-average physical plant costs; the first was the McCorkle Aquatic Facility, which is assessed a utilities surcharge that was implemented in FY 2007.

Most facilities costs including operating costs for the Department of Facilities Operations and Development, are funded through the Physical Plant Assessment (PPA). The four cost pools that make up the PPA and their marginal increases for FY 2008 are: utilities, \$6.4M; maintenance, \$2.0M; custodial, \$1.4M; and the maintenance and renewal fund, \$0.5M. The maintenance and renewal fund established in 2005 to address long-term maintenance and renovation needs of general funds space cannot be spent until FY 2015. In the meantime, the cash balances are invested and the interest returned to the fund. It is estimated in FY 2015 the fund will have a balance of \$40.4M. This assumes a \$0.05 annual increase in assigned square foot rates.

The auxiliary operations, regional campuses, the Ohio Agricultural Research and Development Center, and the Agricultural Technical Institute also fund maintenance and renewal endowments for their facilities.

Strategic Investments – The FY 2008 budget assumes \$3.9M in new funding for strategic investments. These investments include the Targeted Investment in Excellence (TIE) and funding to support competitive salaries for faculty through the rebasing process.

Provost's Annual Rate to Invest in University-wide Initiatives – The provost has allocated \$4.7M to support university-wide initiatives. This includes the \$2M in the Provost's Strategic Investment Fund and an additional \$2.1M generated from the 5% set aside of marginal increases in tuition and state support. Other funds available to the provost to invest in areas of strategic importance include \$600,000 available for faculty promotions and Success Challenge Funds received from the state.

The funds generated from the 5% set aside have been used to align college base budgets with the goals of the Academic Plan. This includes moving funds into, as well as recovering funds from, college base budgets. The table below documents the rebasing transfers to and from colleges beginning in FY 2002.

College Rebasing History
(in millions)

College	FY02 - FY07	FY 2008 Rebasing ²⁷	7 Yr Total
Arts	\$0.25		0.25
Humanities	3.58		3.58
Soc & Beh Sciences	2.02		2.02
Biological Sciences	1.21	0.11 ²⁸	1.32
MAPS	2.89		2.89
Exec Dean, Arts & Sciences	1.00		1.00
Arts & Sci Subtotal	\$10.96	0.11	11.06
Business	0.13	0.24	0.37
Engineering	2.81	1.11 ²⁹	3.92
FAES	1.00	0.29	1.29
Educ & Hum Ecology	0.37		0.37
Social Work	0.32		0.32
Law	0.35	0.06	0.41
Public Health	1.43		1.43
Medicine	7.25		7.25
Optometry	0.45		0.45
Nursing	0.10		0.10
Pharmacy	0.05	0.15	0.20
Dentistry	(0.79)		(0.79)
Veterinary Medicine	0.32	0.07	0.39
Total Net Transfers	\$24.75	\$2.02	\$26.77

²⁷ Includes mortgage forgiveness of \$104,745 for Business and \$230,293 for FAES.

²⁸ Includes \$100,000 from Executive Dean of the Arts and Sciences.

²⁹ Includes \$110,000 redirection of Academic Enrichment funds.

Starting in FY 2007, the provost committed \$1M of the \$2M Strategic Investment Fund for five years to support the Targeted Investments in Excellence Initiative. Remaining Strategic Investment Funds are set aside to fund initiatives like the Reform of the Undergraduate Curriculum which are anticipated to need funding in future years.

President's Strategic Investment – In October 2000, the University Board of Trustees approved the creation of the President's Strategic Investment Fund. The purpose of this fund is to allow the president to direct one-time resources to areas of strategic investment.

The Board resolution prohibits use of these resources for continuing commitments. Use of these funds is reported annually to the Board of Trustees. Committed funds are identified in the following table.

**President's Strategic Investment Fund
Planned Resources and Commitments**
(In Millions)

Resources	Prior Years	FY 2006	FY 2007	FY 2008	Total
Research Incentive A/R ²⁰		\$2.71	\$2.79	\$4.69	
Central A/R		5.40	5.40	5.40	
Cash Carried Forward		8.43	2.21	1.40	
Total Available		\$16.54	\$10.40	\$11.49	
Commitments					
COMPH Pharmacology	\$0.93	\$0.93			\$1.85
Main Library Renovation ²¹		0.30			0.30
Biomedical Research Tower	4.20	0.80			5.00
Technology Transfer	2.40	0.65			3.05
School of Public Health		1.00	1.00		2.00
Humanities & Arts Seed Grants	0.80	0.30			1.10
Campus Beautification	0.25	0.25			0.50
Weinland Park Child Care		1.00			1.00
Interdisciplinary Research	1.00	1.25			2.25
Medical Center Support	2.00	2.00	2.00	3.00	9.00
Math & Biosciences Institute		0.75	0.50		1.25
Development Support		1.00			1.00
Community Safety Center		2.00			2.00
Promotional Spots		0.10			0.10
Student Information System		2.00	0.50	0.50	3.00
Targeted Investments in Excellence			5.00	5.00	10.00
Urban Initiatives				0.05	0.05
Total Commitments	\$11.68	\$143.3	\$9.00	\$8.65	\$43.46
Uncommitted Funds		\$2.21	\$1.40	\$2.94	

²⁰ Represents 35.5% of Research Incentive budget.

²¹ No interest loan pending capital bill.

President's Strategic Endowment – The President's Strategic Endowment income is derived from the investments made possible by a change in Ohio law that allows the university treasurer to invest university revenues with the university's endowment fund to earn a higher rate of return. The FY 2008 allocation consists of \$5.0 million that will be used at the discretion of the University's new president.

**The President's Strategic Investment Endowment
Planned Resources and Commitments (in millions)**

Resources:	FY 2006	FY 2007	FY 2008
Interest Income	\$2.28	3.38	3.68
Cash Carried Forward	0.96	2.04	1.45
Total Available	3.24	5.40	5.13
Commitments:			
Development Support	1.20	1.00	
Campus Beautification		0.25	
Ohio Union LEEDS		1.00	
Technology Licensing		0.80	
Arts & Humanities Grants		0.10	
Outreach Office Support		0.30	
Urban Education		0.50	
Total Commitments	1.20	3.95	TBD
Uncommitted Funds	\$2.04	\$1.45	\$5.13

Multi-year University Initiatives

The FY 2008 budget supports 4 specific multi-year commitments. These include:

Targeted Investments in Excellence (TIE) – Funding is set aside for Phase II of V of the TIE programs. The funding includes \$5M of the President's Strategic Investment Fund, \$3M of research funding, \$1M of central funds (all one-time funding) and \$1M of continuing funding from the Provost.

Medical Center Support – One-time funding is set aside for Phase IV of V for the Medical Center. The funding includes \$3M of the President's Strategic Investment Fund, \$500,000 of central general funds, \$1M of research funding and \$500,000 of funding from the provost.

Central SIS Support – One-time funding is set aside for Phase III of V. The funding includes \$500,000 of the President's Strategic Investment Fund, \$1.5M from the Provost and \$1M from central funds.

Enrollment Plan 2008 – Central funding of \$1.3M in continuing funding is set aside for the final year of Enrollment Plan 2008 activity (Phase V of V). The source of funding was the FY 2007 fee reconciliation.

More detail on these initiatives is included in Chapter V.

Service Improvements and Mandates

The FY 2008 budget funds many service improvements and mandates as well as providing for one-time funding for specific activities. Table II.4 provides specific funding by project. Some of the highlights include:

Safety and Security – the FY 2008 budget supports physical and system safety and security issues by setting aside \$621,000 of continuing funds and \$3.8M of one-time money to address fire safety, building security, cyber-security activities, business continuity planning and security and communications improvements.

Compliance – the FY 2008 budget supports additional compliance activity needs by setting aside \$1.02M of one-time funding for audit consultants, EPA compliance and preparation for federal review of employment practices. Funding is also set aside in the Office of Research for meeting human subject protocols in order to assure passage of a federal review process.

Outreach and Engagement – the FY 2008 budget provides a total of \$500,000 in one-time funding for public service announcements, WOSU, and other outreach and engagement activities.

Services to Students – the FY 2008 budget includes \$332,000 in continuing funds for disability services, counseling and consultation services, and commencement activities. An additional \$288,000 in one-time funds is provided for Carmen support and disability services.

University Libraries – the FY 2008 budget provides \$500,000 in continuing funds and \$250,000 in one-time funds to support the library system with acquisition of new journals, books, and digital resources, as well as to fund inflationary costs of continuation of existing resources.

University Enterprise System Initiatives Funded Through Reallocations

The major initiatives in this area are SIS and the grants management system, which are both funded through multi-year cash assessments reallocated from college, support unit, and auxiliary unit budgets. Nine million dollars is allocated to fund the \$50 million SIS project. The grants management initiative is in the final year of implementation and 2008 will be the last year for its assessment.

Changes by College and Academic Support Unit

Another way to look at the allocation of university resources is by sorting the budget by unit responsible for administering the funds. The following tables show the relative size of the college and academic support unit budgets and the growth in their budgets for FY 2008 compared to FY 2007.

The budget allocation methodology directs 76% of state support and tuition and almost 100% of indirect cost recoveries to the colleges. This has, as anticipated, resulted in differential net marginal revenue growth among the colleges. The colleges teaching a growing number of credit hours or expanding their research are realizing more growth in general funds revenues than the colleges with flat or declining credit hours or research initiatives. In addition, some professional colleges and programs charge differential instructional fees. Differential tuition revenues are earmarked in their entirety for the support of the programs in which the students paying the tuition are enrolled.

It is important to recognize that some colleges rely more heavily on general fund revenue than others and therefore are more directly affected by the allocation methodologies. The following table shows fund proportions for FY 2007.

Sources of Funds by College - FY 2007
(In Order of Percent of General Funds)

College	Total Funds (in Millions)	General Funds % of Total ¹⁾	Earnings % of Total ²⁾	Restricted % of Total ³⁾
Humanities	\$62.7	91.9%	0.2%	7.9%
Arts	\$28.2	90.6%	3.9%	5.5%
Law	\$22.1	75.3%	0.5%	24.2%
Social Work	\$6.9	73.4%	1.2%	25.4%
Nursing	\$10.8	71.9%	0.4%	27.8%
Fisher College of Business	\$54.3	68.9%	7.3%	23.8%
Math & Physical Sci	\$105.6	63.2%	0.7%	36.1%
Social & Behavioral Sci	\$61.9	62.6%	3.6%	33.6%
Pharmacy	\$20.7	61.9%	1.5%	36.6%
Education/Human Ecology	\$67.4	57.0%	9.0%	34.0%
Biological Sciences	\$45.4	53.4%	3.5%	43.1%
Public Health	\$11.2	49.6%	0.2%	50.3%
Dentistry	\$44.3	49.4%	26.5%	24.1%
Veterinary Medicine	\$52.8	42.7%	29.0%	28.3%
Engineering	\$176.2	38.1%	10.9%	51.0%
Optometry	\$15.4	35.3%	19.9%	44.8%
Medicine	\$245.3	27.4%	1.1%	71.5%
Food, Agric & Env Sci ⁴⁾	\$191.5	15.9%	5.5%	78.5%
Total	\$1,252.6	45.5%	6.4%	48.1%

Note: Due to interfund transfers, sources may be slightly overstated in certain situations.

¹⁾ General Funds are unrestricted resources available for allocation in support of core instruction, instructional support, and related general administrative and physical plant expenditures. Also include fee authorizations.

²⁾ Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue.

³⁾ Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Sponsored Programs are included.

⁴⁾ Includes the College of Food, Agricultural & Environmental Science, as well as ATI, OSUE and CARD.

**Summary of College NMR and Program Fee Changes
(Columbus Campus General Funds Budget – In Millions)**

	Final 2007 PBA	Incr. 2007 to 2008 - NMR ³⁶	FY 2008 Rebasing ³⁷	Percent Increase	Non- GFSA Marginal Program Fees ³⁸
Arts	25.06	1.57		6.3%	0.03
Biological Sciences	23.92	0.49	0.11 ³⁹	2.5%	
Humanities	57.57	3.06		5.3%	
MAPS	66.67	3.21		-4.8%	0.46
SBS	57.53	2.49		4.3%	
Exec Dean Arts & Sciences	7.79	0.62		8.0%	
Total Arts and Sciences	239.54	11.44	0.11	-4.8%	0.49
Business	34.26	1.85	0.24	6.1%	0.62
FAES	18.01	0.95	0.29	6.9%	
Education and Human Ecology	38.36	0.98		2.6%	
Engineering	80.88	-1.97	1.11 ⁴⁰	-1.4%	0.70
Nursing	7.04	0.53		7.5%	0.01
Pharmacy	12.79	-0.67	0.15	-4.1%	
Social Work	4.94	0.8		12.1%	0.04
John Glenn School	1.96	0.05		2.6%	
Dentistry ⁴¹	20.37	0.9		4.4%	
Law (excluding Law Library)	13.58	0.48	0.06	4.0%	
Medicine ⁴²	58.13	-0.08		-0.1%	
Public Health	5.53	0.2		3.6%	
Optometry ⁴³	5.10	0.19		3.7%	
Veterinary Medicine ⁴⁴	22.37	0.83	0.07	4.0%	
Interdisc Grad Programs	0.00	0.11		NA	
Doctoral Quality ⁴⁵	NA	2.8		NA	
Total Colleges	\$541.68	\$19.19	\$2.02	3.9%	\$1.86

³⁶ "NMR" is net marginal revenue. Includes the total marginal allocation minus marginal assessments for space, research administration, student services, and the central tax. Figures also include faculty promotions and differential fees.

³⁷ Includes mortgage forgiveness of \$104,745 for Business and \$236,293 for FAES.

³⁸ Marginal program fees are cash funding. Estimated revenue based on applying % increase for FY 08 to actual revenue posted through May 2007. Changes in revenue due to enrollment changes are not reflected here.

³⁹ Includes \$100,000 from Executive Dean of the Arts and Sciences.

⁴⁰ Includes \$110,000 redirection of Academic Enrichment funds.

⁴¹ Includes Med I BSI allocation based on preliminary data. Will be updated once end-of-year data are available.

⁴² Includes Med II BSI allocation based on preliminary data. Will be updated once end-of-year data are available.

⁴³ To be distributed during FY 2008.

**Summary of Annual Funds Budget Changes
Available for Support Unit Salary and Benefit Increases and Program Expansion⁴⁴
(Columbus Campus General Funds Budget – In Millions)**

Support Units	Final 2007 PBA	Incr. 2007 to 2006 - NMR	Percent Increase	University Service Imp. & Mandates	
				Continuing	One-time
Academic Affairs					
CAA Operating ⁴⁵	58.43	2.10	3.6%	0.34	4.35
Graduate School ⁴⁶	9.31	0.39	4.1%		
University Libraries	28.18	3.37	12.0%	0.5	0.25
Undergraduate Studies ⁴⁷	29.64	0.95	3.2%		
Academic Affairs Total	125.54	6.81	5.4%	0.84	4.60
Ag Admin, OSUE, OARDC	3.35	0.08	1.8%		0.30
Board of Trustees	0.69	0.03	4.3%		0.80
Business and Finance	76.22	3.28	4.3%	0.90	4.30
Legal Affairs	1.81	0.09	5.0%		
President	1.68	0.08	4.8%		
Student Affairs	31.04	0.41	1.3%	0.18	0.03
University Relations	6.19	0.28	4.5%		0.20
Exec Dean Arts & Sciences ⁴⁸	0.57	0.03	5.3%		
Commencement	0.55	NA	NA	0.15	
Research ⁴⁹	19.01	0.66	3.5%	0.45	2.40
Health Sciences	17.46	0.18	1.0%		0.50
Support Unit Total	158.58	5.10	3.2%	1.88	8.53
Grand Total	284.12	11.91	4.2%	2.52	13.13

In addition to the one-time commitments detailed in the above chart, cash is being held centrally in a general funds reserve (\$1M) and president's operating funds (\$2M). A second year of subsidy is also set aside to support Gateway operations.

⁴⁴ Program expansions are reviewed and selected for funding through a process which includes consultation with faculty, deans, and the president's cabinet.

⁴⁵ Includes CIT, Human Resources, Provost Office Administration, and Office of Minority Affairs.

⁴⁶ Does not include \$528,000 increased funding for graduate fellows.

⁴⁷ Does not include Student Financial Aid.

⁴⁸ This funding covers the portion of the Executive Dean's Office that advises non-Arts and Sciences students. The remainder of the office is shown on the preceding page under colleges.

⁴⁹ Includes OSURF operating and \$2M one-time funds for grants management system.

The Office of Development

To ensure a robust University Development effort, this budget recommends a revised model for funding Development. The model was developed in conjunction with the Council of Deans, Office of Academic Affairs, the Office of University Development and the Office of Business and Finance. The model assumes a FY 2008 endowment payout in support of development of 1.075% or about \$13 million. The payout is recommended to be reduced by 0.025% in FY's 2009, 2010 and 2011 to reach a recommended permanent endowment support of development level of 1%. Colleges, support units, auxiliaries, and regionals will increase their support of development by \$1.8 million and an estimated \$1.6 million in interest earned on unspent endowment distributions and current use gifts. These recommendations in combination with the 180-day hold on current-use gifts and the revenue from the first six months of new endowments distribution, both already in place, along with the revenue from existing unrestricted gift money and endowments set aside for the support of development, will stabilize continuing general fund support of development while providing a funding base for the current level of development efforts.

IV. Regional Campuses

Budget Context

The mission of the regional campuses of The Ohio State University is to further Ohio State's Land Grant and outreach traditions by making higher education accessible to university students who desire a campus close to home or a smaller and more intimate one, or who want to be Buckeyes but do not meet the selective admissions standards for the Columbus campus. Regional campus admission is open to all students with high school diplomas or GEDs. The campuses value diversity and enroll students who are traditional and non-traditional in age, many of whom are first generation college students. These institutions strive to reach out to their surrounding communities and have a long history, beginning with their very origins, of strong support from their communities. Campus scholarships and other financial aid assist many students in surmounting financial obstacles, as does the lower tuition rate on the regional campuses. Smaller class sizes, more personal attention, and academic enrichment services on the campuses benefit all students and help those who may have been away from education for a number of years or who need to improve their learning skills.



The regional campuses offer the first one to two years of Ohio State arts and sciences general education curriculum as well as all coursework toward Ohio State degrees in a handful of undergraduate disciplines and graduate professions that align with community and state needs. Many regional campus students take advantage of "campus change" to Columbus to complete their Ohio State academic programs. The regional campuses deliver their programs using Ohio State faculty and staff.

The campuses share facilities with co-located technical and state colleges. Lima shares its campus with Rhodes State College, Mansfield with North Central State College; Marion with Marion Technical College, and Newark with Central Ohio Technical College. Each campus engages in cooperative activities and programming with its co-located institution, such as library services, student activities, athletic teams, and some transfer and articulation agreements for academic programs. Although each campus has its unique model, the regional campus and the co-located institution strive for efficiency and sharing of expenditures. The cost-share summary is shown in Table II.5 in the back of this book.

Revenues and Expenditures

Revenues for the regional campuses are earned from two primary sources: tuition and state subsidy. The table that follows summarizes the resources and expenditures for each campus. (Detailed budgets are included in Section II – Detail of Budgeted Revenues and Expenditures).

Regional Campus FY 2008 Current Funds Budget Summary

Resources	Lima	Mansfield	Marion	Newark
General Funds	\$ 13,024	\$ 15,800	\$ 14,549	\$ 21,046
Earnings Funds	\$ 475	\$ 313	\$ 54	\$ 75
Restricted Funds	\$ 1,702	\$ 2,037	\$ 3,256	\$ 2,224
Total Resources	\$ 15,201	\$ 18,150	\$ 17,859	\$ 23,344
Expenditures				
General Funds	\$ 12,964	\$ 15,567	\$ 14,553	\$ 21,076
Earnings	\$ 395	\$ 469	\$ 79	\$ 74
Restricted	\$ 1,702	\$ 2,037	\$ 3,256	\$ 2,224
Total Expenditures	\$ 15,061	\$ 18,073	\$ 17,888	\$ 23,374

The primary initiatives funded in the FY 2008 budget are merit-based faculty and staff compensation, improved student services, activities, and facilities, outreach and engagement programming, diversity initiatives, technology, and undergraduate student research and other unique academic opportunities.

V. Multi-Year Commitments and Financial Goals

While the university budgets on an annual basis, it is necessary to take a longer view to assure that commitments beyond the current year are feasible and that sufficient funds are available to fulfill these long term commitments. In addition, the university needs to continually monitor its financial health in the current year and set targets to guide decision making in the future. By setting legitimate financial goals and parameters, the leadership of the university can make better informed decisions about current year commitments and multi-year commitments with the knowledge that financial resources are available and are being funded in an appropriate manner.

Multiple Year Commitments

The documentation of multi-year commitments has been part of the annual budget report every year since FY 1996. The purpose of this review is to share with the campus community the nature of these commitments and how they change from year to year. In order to plan effectively, the university needs to be able to make commitments across fiscal years, but to do so in a way that does not jeopardize future financial flexibility and maximizes the opportunities for implementation of the Academic Plan.

Continuing General Funds

The following table lists the explicit multi-year commitments against continuing general funds. The Provost's Strategic Investment Fund is a continuation of existing commitments, including \$1.0M per year through FY 2011 for Targeted Investments in Excellence. Cancer Center Match is to fund 10% of the marginal increase in indirect cost recoveries on cancer research over a five year period; however, no match is needed in FY 2008. All amounts are additional funds required in that year.

**Multi-Year Continuing General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	FY08	FY09 Est.	FY10 Est.
Provost Strategic Investment Fund	\$2.0	\$2.0	\$2.0
Cancer Center Match	0.0 ⁽²⁾	0.4	TBD
Total	\$2.0	\$2.4	\$2.0

The desired ceiling for multi-year commitments is that commitments in the succeeding three years not exceed 1% of the current year's budget. This guideline was established in the mid-1990s in order to preserve future financial flexibility. One percent of the FY 2008 Columbus campus general funds budget is \$11.3 million. The total of the

⁽²⁾ Cancer Center Match for FY 2008 is \$0 because indirect cost recoveries on cancer research did not increase during FY 2007.

succeeding three years multi-year commitments (FY 2008 through FY 2010) equals \$6.4 million. This is well within the stated goal.

In addition to the specific multi-year commitments listed above, the university will continue to fund increases in a number of areas of the general funds budget.

These include:

- Competitive annual compensation increases for faculty, staff and student employees
- Safety and security (physical and technology)
- Support of research and compliance
- Deferred maintenance and other capital needs
- Academic and administrative computing needs
- Student financial aid
- Unfunded legal mandates
- Diversity and outreach
- Other Academic Plan initiatives

One-Time General Funds

The table below identifies a number of multi-year operating budget cash commitments. These commitments include financing plans for the Student Information System and the Grants Management System installations. Planning for the Student Information System began in FY 2006, with funding of \$5 million from central resources. Beginning in FY 2007 and continuing through FY 2011 a 0.5% cash assessment will be charged against all college, support unit and auxiliary unit operating budgets to help offset the costs of installing the new Student Information System. The total project is estimated to cost between \$43M and \$50M. The targeted completion date of the Student Information System is September 2009.

The Grants Management System is entering the final year of a four year financing plan which assesses colleges and research centers cash to cover the \$8M cost of bringing the Grants Management System on-line.

**Multi-Year One-Time General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	Initial FY	FY 2008	FY 2009 (est)	FY 2010 (est)	FY 2011 (est)	Total (est)
Targeted Investments in Excellence (5 yrs) ¹¹	2007	\$9.00	\$9.00	\$9.00	\$9.00	\$36.00
Student Information System (5 yrs)	2006	9.00	10.00	10.00	7.00	36.00
Grants Management System (4 yrs)	2005	2.00	0.00	0.00	0.00	2.00
Buckeye Bundle (3 yrs)	2008	1.00	1.00	1.00	TBD	3.00
Campus Security System (5 yrs)	2004	1.30	2.10	0.00	0.00	3.40
Medical Center Support (5 yrs)	2005	5.00	5.00	0.00	0.00	10.00
Human Subjects Research System	2006	0.25	TBD	TBD	TBD	0.25
OSU Pro	2007	0.35	TBD	TBD	TBD	0.35

The figures in the Multi-Year Commitment table above do not include capital commitments, which are addressed as part of the biennial capital planning process.

¹¹ Also invested is \$1 million annual rate each year.

Financial Goals

Measures of financial well being are an important part of any planning process – even more so for public institutions where transparency is paramount. As agreed to in the FY 2007 budget process, Ohio State has reviewed the current financial goals and measures used to assess the financial health of the university and is recommending the following goals be established and monitored annually.

Financial Goal	Financial Measurement	OSU's Rating (Most Current)	Target Rating
Resource Sufficiency and Flexibility	Primary Reserve Ratio(PRR)/ Expendable Financial Resources-to-Operations (x)/Cash on Hand	0.41 times annual resources or 150 days cash on hand (FY 2006)	0.4 times annual resources or 146 days cash on hand
Operating Margin	General Fund	4.6% ⁵² (FY 2007)	1% or Greater
	Health System	10.5% Budgeted (FY 2007)	10% to 11.5% or greater
Credit Rating	Moody's Rating	AA (FY 2005)	AA
	Total Financial Resources to Direct Debt ⁵³	2.33 x (FY 2006)	At least 2.0x
	Actual Debt Service to Operations ⁵³	2.4% (FY 2006)	No more than 4.0%
	Debt Service Coverage ⁵³	5.7 x (FY 2006)	At least 3.0 x
Senate Bill 6	Legislated Ratio Measuring Financial Health of State-Assisted Universities ⁵⁴	4.2 (FY 2006)	3.6 – BOT guideline 1.8 – State guideline

Conclusions

Financial projections indicate that if present trends continue, the university will have sufficient funds to cover its commitments, but only limited funds to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the university needs to reduce other commitments or secure additional funds.

⁵² The 4.6% operating margin is due in part to the higher than budgeted FY 2007 fee revenue and investment income.

⁵³ Source: OSU financial statements.

⁵⁴ This ratio is a calculation that encompasses the PRR (50% weight of ratio), the Viability Ratio (30%) and Net Income Ratio (20%).

Selected Definitions

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Transportation & Parking, Fawcett Center, University Airport and Property Management.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices.

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary

operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

One-Time Funds are cash payments made to colleges and departments on a discretionary basis. The source of the funds is the cash balance carried forward from the previous year.

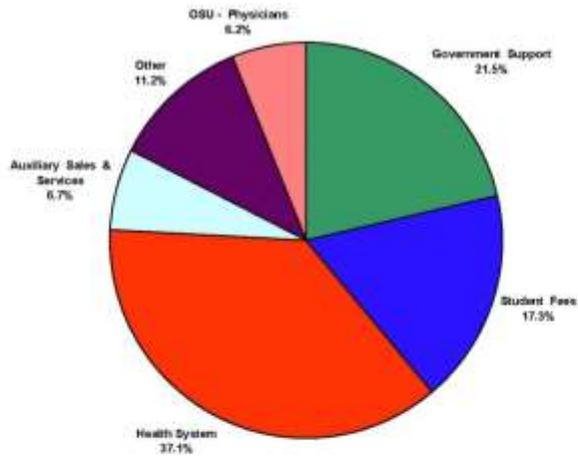
**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

	2006-07 Revised Budget	2007-08 Budget	Dollar Change	Percent Change
RESOURCES				
Government Support				
State	511,648	548,274	36,626	7.2%
Federal	339,151	300,534	(38,617)	-11.4%
Local	35,049	31,890	(3,159)	-9.0%
Subtotal Government Support	885,848	880,698	(5,150)	-0.8%
Student Fees				
Instructional, General & Tuition	643,303	667,739	24,436	3.8%
Other	38,614	38,871	257	0.7%
Subtotal Student Fees	681,917	706,610	24,693	3.6%
Other Resources				
Health System (1)	1,368,294	1,519,169	150,875	11.0%
Auxiliaries	250,034	274,463	24,430	9.8%
OSU - Physicians	230,000	254,000	24,000	10.4%
Departmental Sales & Services	78,209	79,385	1,176	1.5%
Private Grants & Contracts	250,683	311,797	61,114	24.4%
Other	60,749	66,711	5,962	9.8%
Subtotal Other Resources	2,237,969	2,505,525	267,557	12.0%
Total Resources	3,805,734	4,092,833	287,099	7.5%
EXPENDITURES				
Instructional & General	1,211,577	1,251,882	40,305	3.3%
Separately Budgeted Research	385,739	428,020	42,281	11.0%
Public Service	128,726	140,505	11,779	9.2%
Scholarships & Fellowships	182,121	187,657	5,536	3.0%
Auxiliaries	261,001	285,262	24,261	9.3%
Health System (1)	1,357,707	1,482,749	125,042	9.2%
OSU - Physicians	223,000	248,000	25,000	11.2%
Total Expenditures	3,749,871	4,024,075	274,204	7.3%

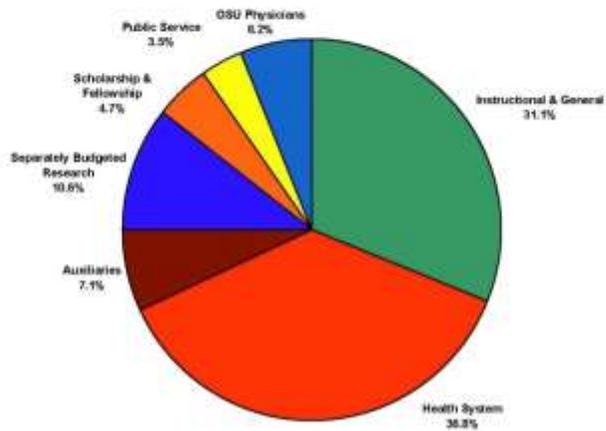
(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY - FY 2008

RESOURCES BY SOURCE



EXPENDITURES BY FUNCTION



**SUMMARY OF ANNUAL STUDENT FEES
COLUMBUS CAMPUS**

		INSTRUCTIONAL & GENERAL FEES				NONRESIDENT SURCHARGE			
		FY 2007 Fees	FY 2006 Fees	Dollar Change	Percent Change	FY 2007 Fees	FY 2006 Fees	Dollar Change	Percent Change
Undergraduate:									
(1)									
Tier 1		7,599	NA	NA	NA	11,895	NA	NA	NA
Tier 2		8,298	8,298	0	0.0%	11,895	12,609	714	6.0%
Tier 3		8,406	8,406	0	0.0%	11,895	12,609	714	6.0%
Graduate Programs:									
Graduate		9,152	9,657	525	5.7%	13,353	14,154	801	6.0%
MLHR		9,471	10,017	546	5.8%	13,353	14,154	801	6.0%
MBA/MBLE		18,696	20,348	1,650	8.8%	13,353	14,154	801	6.0%
Part-time MBA		18,690	20,031	1,371	7.3%	13,353	14,154	801	6.0%
EMBA		35,334	39,984	4,650	13.2%	NA	NA	NA	NA
Master of Accounting		20,871	22,407	1,536	7.4%	13,353	14,154	801	6.0%
AuD/MSLP		9,482	10,008	546	5.8%	13,353	14,154	801	6.0%
Health Administration		10,939	11,486	627	5.8%	13,353	14,154	801	6.0%
Public Health MPH		9,848	10,203	355	3.6%	13,353	14,154	801	6.0%
Public Health PEP		9,848	10,203	355	3.6%	13,353	14,154	801	6.0%
MPT		9,963	10,539	576	5.8%	13,353	14,154	801	6.0%
MOT		9,744	10,305	561	5.8%	13,353	14,154	801	6.0%
MSW		9,152	10,095	963	10.5%	13,353	14,154	801	6.0%
Professional:									
Pharmacy		13,071	14,214	1,143	8.7%	14,205	15,057	852	6.0%
Dentistry		22,380	24,360	1,980	8.8%	27,417	29,061	1,644	6.0%
Optometry		15,651	17,025	1,374	8.8%	27,417	29,061	1,644	6.0%
Veterinary Medicine		19,323	21,027	1,704	8.8%	28,341	30,042	1,701	6.0%
Law		17,249	18,932	1,686	9.8%	14,419	14,700	282	2.0%
Medicine		24,987	26,919	1,932	7.7%	13,802	14,419	616	6.0%

Notes:

Full time fees for Undergraduate Students are for 12+ credit hours.
Full time fees for Graduate and Professional Students are for 10+ credit hours

- (1) Tier 1, for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, will phase out effective Autumn Quarter 2007. Any students remaining in that tier move into Tier 2.
Tier 2 are students who were first enrolled between Summer 2002 and Spring 2003.
Tier 3 are students who were first enrolled after Spring 2003.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

	2006-07 Revised Budget	2007-2008			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	335,212	352,455	0	0	352,455	5.1%
Appropriations	116,564	17,141	0	198,425	126,566	6.7%
Ohio Grants & Contracts	57,872	8,657	0	80,596	69,253	19.7%
Subtotal State Support	511,648	378,253	0	170,021	548,274	7.2%
Federal Grants & Contracts	138,151	45,206	0	251,129	309,534	-11.4%
Local Grants & Contracts	35,049	6,690	0	25,260	31,899	-9.0%
Subtotal Government	685,648	434,149	0	446,549	889,697	-8.6%
Student Fees						
Instructional, General and Tuition	643,393	667,739	0	0	667,739	3.8%
Other	38,874	31,871	7,050	0	38,871	0.7%
Subtotal Student Fees	682,267	699,610	7,050	0	706,610	3.6%
Other Resources						
Health System (1)	1,388,294	0	1,519,189	0	1,519,188	11.0%
Auxiliary Sales & Services	299,034	0	273,063	980	274,463	9.8%
OSU - Physicians	236,080	0	254,000	0	254,000	10.4%
Departmental Sales & Services	78,209	0	79,385	0	79,385	1.0%
Private Grants & Contracts	250,633	8,897	0	382,980	311,797	24.4%
Endowment Income (2)	22,509	3,378	56	19,750	23,134	2.8%
Investment Income	17,394	15,943	4,015	0	19,358	14.7%
Other	20,846	12,647	10,572	0	33,819	13.3%
Subtotal Other	2,237,949	40,770	2,147,160	323,369	2,505,329	12.0%
Total Resources	3,605,734	1,174,534	2,148,160	770,139	4,092,833	7.5%
EXPENDITURES (3)						
Instruction & General						
Instruction & Departmental Research	746,451	822,389	37,983	180,358	760,750	1.9%
Academic Support	153,780	138,990	2,717	18,725	160,432	4.3%
Student Services	87,188	81,594	8,305	2,613	82,422	6.0%
Institutional Support	126,414	67,881	9,874	45,370	123,125	2.3%
Plant, Operations & Maintenance	103,744	106,535	6,606	8,032	115,173	11.0%
Subtotal Instruction & General	1,217,577	1,211,289	65,485	175,098	1,251,867	3.3%
Separately Budgeted Research						
Public Service	385,739	38,261	8,054	381,705	428,609	11.0%
Scholarships & Fellowships	128,728	8,279	13,726	117,500	149,505	9.2%
Auxiliaries	182,121	116,188	33	77,436	187,857	3.0%
Health System (1)	381,081	5,271	270,591	9,400	285,262	9.3%
OSU - Physicians	1,357,707	0	1,473,748	9,000	1,482,748	9.2%
Other	223,080	0	248,000	0	248,000	11.2%
Total Expenditures	3,769,871	1,174,298	2,079,638	770,139	4,024,875	7.3%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

(3) General funds expenditures reflect a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

2006-07 Revised Budget	2007-2008				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	214,597	335,189		335,189	5.0%	
Appropriations	78,347	11,834		84,877	8.5%	
Ohio Grants & Contracts	57,071	8,657		60,000	20.3%	
Subtotal State Support	450,015	355,680	0	451,543	-2.9%	
Federal Grants & Contracts	523,051	49,206		225,000	274,206	-15.1%
Detail Local Grants & Contracts	34,843	6,690		25,000	31,600	-9.1%
Subtotal Government	807,914	408,576	0	581,543	789,710	-2.3%
Student Fees						
Instructional, General and Tuition	603,532	625,416			625,416	3.1%
Other	37,928	31,064	7,600		36,984	0.4%
Subtotal Student Fees	641,460	656,500	7,600	0	665,500	3.9%
Other Resources						
Health System (1)	1,368,294		1,519,169		1,519,169	11.0%
Auxiliary Sales & Services	249,434		273,416		273,416	9.7%
OSU - Physicians	250,000		254,000		254,000	50.4%
Departmental Sales & Services	75,000		76,000		76,000	1.3%
Private Grants & Contracts	247,187	8,307		305,000	306,907	25.0%
Endowment Income (2)	21,800	3,378		19,000	22,378	2.7%
Investment Income	16,400	14,737	4,800		16,737	13.3%
Other	18,585	6,408	10,300		19,708	6.0%
Subtotal Other	2,228,006	35,830	2,136,885	519,000	2,461,715	11.9%
Total Resources	3,675,374	1,100,906	2,143,885	705,543	3,444,934	7.3%

EXPENDITURES

(3)

Instruction & General						
Instruction & Departmental Research	708,849	585,896	36,488	98,548	720,842	1.7%
Academic Support	145,369	130,679	2,715	10,000	151,394	4.1%
Student Services	78,470	71,451	8,266	2,400	82,117	4.8%
Instructional Support	168,813	84,122	8,149	40,000	161,271	0.8%
Plant, Operations & Maintenance	60,365	92,979	5,777	2,500	161,256	12.9%
Subtotal Instruction & General	1,173,666	968,033	62,395	161,448	1,162,930	2.9%
Separately Budgeted Research	350,029	38,261	8,054	355,000	381,115	8.9%
Public Service	124,965	8,779	12,510	115,295	137,602	9.7%
Scholarships & Fellowships	173,240	109,067	33	70,000	179,960	3.4%
Auxiliaries	260,730	5,271	270,327	9,400	264,998	9.3%
Health System (1)	1,357,707	0	1,473,749	8,000	1,482,749	9.2%
OSU - Physicians	223,000	0	248,000	0	248,000	11.2%
Total Expenditures	3,619,340	1,100,906	2,075,076	705,543	3,876,121	7.1%

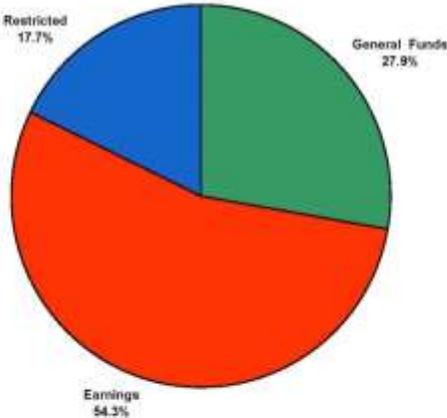
(1) Health System budget includes University Hospital, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

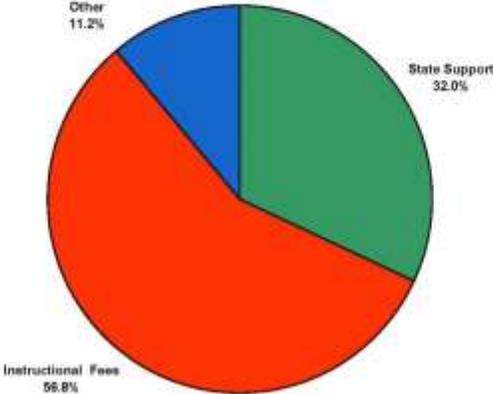
(3) General funds expenditures reflect a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

**BUDGETED RESOURCES
Columbus Campus - FY 2008**

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



**DETAILED BREAKOUT OF FY 2008 FINAL FUNDING
RECOMMENDATIONS BY BUDGET CATEGORY
COLUMBUS CAMPUS**

Budget Category	Activity	Continuing	One Time
Academic Support	Korean Institute	\$ -	\$ 200,000
	OSU Pro	\$ -	\$ 350,000
	Chemistry Lab Fee for REEL	\$ -	\$ 480,000
Subtotal		\$ -	\$ 1,030,000
Compliance	EPA Compliance	\$ -	\$ 180,000
	Audit Consultant	\$ -	\$ 800,000
	HR - OCCF Audit	\$ -	\$ 36,000
Subtotal		\$ -	\$ 1,016,000
Facilities Support	Solid Waste	\$ 52,000	\$ -
	Utilities	\$ -	\$ 440,000
	Energy Projects	\$ -	\$ 250,000
	Campus Beautification	\$ -	\$ 250,000
	Facilities Planning	\$ -	\$ 350,000
Subtotal	\$ 52,000	\$ 1,290,000	
Library Support	Library Support	\$ 500,000	\$ 250,000
Subtotal		\$ 500,000	\$ 250,000
Other	President's Operating	\$ 250,000	\$ 1,000,000
	E-Procurement	\$ 285,000	\$ 480,000
	Archiving	\$ 100,000	\$ -
	Women's Place	\$ 70,000	\$ -
	GF Emergency Reserve	\$ -	\$ 1,000,000
	Urban Initiatives	\$ -	\$ 50,000
	Gateway Rent/support	\$ -	\$ 1,250,000
	Subtotal	\$ 715,000	\$ 3,780,000
Outreach and Engagement	WDCU	\$ -	\$ 100,000
	PSA's	\$ -	\$ 100,000
	Outreach and Engagement	\$ -	\$ 300,000
Subtotal		\$ -	\$ 500,000
Research Support	TIE	\$ 1,000,000	\$ 0,000,000
	Medical Center Support (Phase IV of V)	\$ -	\$ 5,000,000
	Grants Management	\$ -	\$ 2,000,000
	BIFF	\$ 100,000	\$ -
	Human Subjects	\$ 250,000	\$ -
	Tech Licensing	\$ 200,000	\$ 400,000
OSURF Support	\$ 100,000	\$ -	
Subtotal	\$ 1,650,000	\$ 7,400,000	
Safety and Security	Fire Safety 1	\$ 250,000	\$ -
	Fire Safety 2	\$ 42,000	\$ -
	Cyber Security 1	\$ 180,000	\$ 450,000
	Cyber Security 2	\$ -	\$ 480,000
	Cyber Security Consultants	\$ -	\$ 200,000
	Business Continuity	\$ -	\$ 325,000
	Building Security	\$ -	\$ 1,300,000
	NIMS Training	\$ -	\$ 45,000
	Safety Engineer	\$ 80,000	\$ -
	White Collar Crime Investigator	\$ 87,000	\$ -
	Security & Commun. Improvement	\$ -	\$ 1,000,000
Subtotal	\$ 621,000	\$ 3,880,000	
Services to Students	SIS (Phase II of V)	\$ -	\$ 0,000,000
	Enrollment Plan	\$ 1,300,000	\$ -
	Career Support	\$ -	\$ 283,000
	Disability Services	\$ 13,000	\$ 25,000
	Counseling and Consultation	\$ 180,000	\$ -
	Commencement	\$ 150,000	\$ -
Subtotal	\$ 1,632,000	\$ 3,288,000	
Grand Total		\$ 5,168,000	\$ 37,334,000

Summary of Regional Campus Cost-Share Agreements

Cost Share Allocation Factors by Function													
Charles City Date	Technical College Name	LWF Cost-Share Review Cycle	Annual Review Year	Cost Allocation Factors	Expenses Who Cost Allocated Factor Applied	Regional Campus Share	Institution	Academic Support	Student Services	Institutional Support	Facilities and Public Safety	General Overhead	Auxiliary
	Central Ohio State College	10/1	1 Year	PTC: 100% FTE: 100% Physical Plant Security	Physical Plant Security	30.0%			X		X		
	North Central State College	2007	Annual	ASG ASG	Library/IT Plant Operations & Maintenance is based on percentage of assigned space Outroll based on assigned shared space Included in examples is multiple contract-based by NC Date	30.0% 45.0% 75.0%		X					X
	Western Technical College	2007	N/A	Sub A Sub B Sub C	Department method library correlates to number of students served Library Student Lib Public Safety Tutor program Tech students take OSU classes for Tech credit Library OSU contributes 3% of its on campus salary and salary to the library budget and FTE contributes 2% OSU administered and we charge 15% service charge	40.0% 1.0% 3.0%		X	X				X
	Central Ohio State College	2007	1 Year	FTE PTC	Student and mileage Physical Plant Facilities Maintenance and repairs Institutional support Student services Administrative and charges 10% service charge	100.0% 42.0%			X		X	X	
	Central Ohio State College	2007	1 Year	PTC	Department method incorporated of enrollment charge Department method library correlates to number of students served	43.0% 50.0%						X	X
	Central Ohio State College	2007	1 Year	PTC	Department method library correlates to both number of students and student course total	51.4% 56.1%	X	X	X	X	X	X	X

* Represents FY 2006 Metrics Campus cost-share percentage. Annual share varies based on changes in enrollment. On-campus FTE excludes enrollment at Delaware Junction.

ACF = approximate volume load.

September 21, 2007 meeting, Board of Trustees

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
LIMA CAMPUS BY FUND
(IN THOUSANDS)**

2006-07 Revised Budget	2007-2008			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support						
State Share of Instruction	3,644	3,918			3,918	7.5%
Appropriations	599	530		65	595	-0.7%
Ohio Grants & Contracts	168			137	137	-18.5%
Subtotal State Support	4,411	4,448	0	202	4,050	5.4%
Federal Grants & Contracts	1,500			1,500	1,500	0.0%
Dist/Local Grants & Contracts	0				0	
Subtotal Government	5,911	4,448	0	1,702	6,350	4.0%
Student Fees						
Instructional, General and Tuition	8,888	7,393			7,383	10.5%
Other	145	190			180	24.1%
Subtotal Student Fees	8,833	7,573	0	0	7,373	10.8%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	
OSU - Physicians	0				0	
Departmental Sales & Services	0				0	
Private Grants & Contracts	0				0	
Endowment Income	0				0	
Investment Income	175	265			265	51.4%
Other	1,238	738	475		1,213	-2.1%
Subtotal Other	1,414	1,003	475	0	1,478	4.5%
Total Resources	14,158	13,024	475	1,702	15,261	7.4%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	7,430	7,370	395	160	7,325	6.7%
Academic Support	1,743	1,823		45	1,868	7.2%
Student Services	1,352	1,471		25	1,486	10.7%
Institutional Support	1,236	1,394		15	1,409	14.0%
Plant, Operations & Maintenance	846	805		5	811	7.7%
Subtotal Instruction & General	12,607	12,864	395	250	13,604	7.9%
Separately Budgeted Research						
Public Service	70			80	80	14.3%
Scholarships & Fellowships	75			45	45	-40.0%
Auxiliaries	1,325			1,327	1,327	0.2%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	14,877	12,864	395	1,702	15,061	7.0%

ASSUMPTIONS

Faculty Compensation Pool of 4.25%
 Staff Compensation Pool of 3.5%
 No Undergraduate Tuition Increase; 5.85% Tuition Increase for Graduate
 Increase of 7.4% in SS and Tuition Subsidy
 Increase of 3.2% in Access Challenge
 Enrollment FTE projected to increase by 4%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

2006-07 Revised Budget	2007-2008			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

	2006-07 Revised Budget	2007-2008 General	2007-2008 Earnings	2007-2008 Restricted	Total Budget	Percent Change
Government Support						
State Share of Instruction	3,954	4,269			4,269	8.0%
Appropriations	1,156	661		551	1,242	7.3%
Ohio Grants & Contracts	168			70	70	-51.3%
Subtotal State Support	5,278	4,930	0	621	5,551	5.7%
Federal Grants & Contracts	1,100			1,416	1,416	-14.7%
Detail-Local Grants & Contracts	0				0	
Subtotal Government	6,980	4,930	0	2,037	6,967	0.2%
Student Fees						
Instructional, General and Tuition	3,343	3,572			3,572	2.1%
Other	125	125			125	0.0%
Subtotal Student Fees	3,468	3,697	0	0	3,697	2.1%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	60		72		72	8.1%
OSU - Physicians	0				0	
Departmental Sales & Services	(1)	467		241	241	-47.3%
Private Grants & Contracts	0				0	
Endowment Income	0				0	
Investment Income	340	366			366	7.8%
Other	(2)	201	1,827		1,827	804.0%
Subtotal Other	1,064	2,182	313	0	2,506	125.5%
Total Resources	19,512	15,880	313	2,037	18,150	8.9%

EXPENDITURES

	2006-07 Revised Budget	2007-2008 General	2007-2008 Earnings	2007-2008 Restricted	Total Budget	Percent Change
Instruction & General						
Instruction & Departmental Research	6,161	6,136		150	6,286	2.0%
Academic Support	1,505	1,735		20	1,755	16.9%
Student Services	1,868	2,587		25	2,612	39.8%
Institutional Support	2,040	2,480		30	2,438	19.1%
Plant, Operations & Maintenance	1,357	1,379		20	1,399	47.3%
Subtotal Instruction & General	12,931	14,337	0	245	15,082	16.8%
Separately Budgeted Research						
Public Service	520		279	1	280	-46.2%
Scholarships & Fellowships	2,617	730		1,651	2,421	-7.5%
Auxiliaries	187		190		190	1.9%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	18,355	15,547	469	2,037	18,073	10.5%

ASSUMPTIONS

- Faculty Compensation Pool of 5.5%
- Staff Compensation Pool of 4.8%
- No Undergraduate Tuition Increase; 5.5% Tuition Increase for Graduate
- Increase of 3.0% in SS and Tuition Subsidy
- Increase of 6.0% in Access Challenge
- Enrollment FTE projected to increase by 3%

(1) Change in recording of Income/Expenses for Center for Corporate and Community Education does recognize income from contracts which is directly sent on programs. This is to bring consistency between Mansfield and the Alter Center at Maumee, (airings account)

(2) Historically, intercampus income was reflected in budget net of expense; reporting income and expense separately (the method used for FY 2006 and subsequent years) is more consistent with standard financial reports.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

2006-07 Revised Budget	2007-2008			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support					
State Share of Instruction	3,831	4,199		4,199	9.6%
Appropriations	741	711	66	777	4.9%
Ohio Grants & Contracts	50		50	50	0.0%
Subtotal State Support	4,622	4,910	0	4,910	5.7%
Federal Grants & Contracts	2,400		2,400	2,400	0.0%
Dist/Local Grants & Contracts	0			0	
Subtotal Government	7,022	4,910	0	7,428	5.8%
Student Fees					
Instructional, General and Tuition	8,815	8,928		8,928	3.8%
Other	134	138		138	3.0%
Subtotal Student Fees	8,949	9,066	0	9,066	3.6%
Other Resources					
Health System	0			0	
Auxiliary Sales & Services	0			0	-100.0%
OSU - Physicians	0			0	
Departmental Sales & Services	54		54	54	0.0%
Private Grants & Contracts	876		740	740	
Endowment Income	0			0	
Investment Income	320	580		900	56.3%
Other	69	73		73	5.8%
Subtotal Other	1,319	653	54	740	2.6%
Total Resources	17,090	14,549	54	17,359	4.5%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	6,464	6,623	31	100	6,754	4.5%
Academic Support	1,967	2,141	2	40	2,183	11.0%
Student Services	2,137	2,253	39	38	2,330	9.0%
Institutional Support	2,525	1,991		725	2,926	4.0%
Plant, Operations & Maintenance	1,282	1,338	8	4	1,348	5.0%
Subtotal Instruction & General	14,375	14,254	78	307	15,235	6.0%
Separately Budgeted Research						
Public Service	900		1	949	950	-5.0%
Scholarships & Fellowships	1,788	299		1,500	1,799	0.6%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	17,063	14,553	79	3,256	17,888	4.8%

ASSUMPTIONS

Faculty Compensation Pool of 5.5%

Staff Compensation Pool of 4.0%

No Undergraduate Tuition Increase; 5.85% Tuition Increase for Graduate

Increase of 8.6% in SSI and Tuition Subsidy

Increase of 4.8% in Access Challenge

Enrollment FTE projected to decrease by 1.8%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

	2006-07	2007-2008			Total Budget	Percent Change
	Revised Budget	General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	5,006	5,497			5,497	9.8%
Appropriations	1,067	1,017		0	1,017	-4.7%
Ohio Grants & Contracts	100			74	74	-26.0%
Subtotal State Support	6,173	6,514	0	74	6,588	6.7%
Federal Grants & Contracts	2,100			2,100	2,100	0.0%
Distal/Local Grants & Contracts	0				0	
Subtotal Government	8,273	6,514	0	2,174	8,688	5.0%
Student Fees						
Instructional, General and Tuition	12,024	13,399			13,399	10.7%
Other	282	342			342	21.3%
Subtotal Student Fees	12,306	13,651	0	0	13,651	10.9%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	84		75		75	-10.2%
OSU - Physicians	0				0	
Departmental Sales & Services	0				0	
Private Grants & Contracts	20			50	50	150.0%
Endowment Income	0				0	
Investment Income	400	590			590	25.0%
Other	320	380			380	18.8%
Subtotal Other	824	880	75	50	1,305	22.0%
Total Resources	21,403	21,645	75	2,224	23,344	9.1%
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	10,701	11,891		150	11,891	11.7%
Academic Support	1,804	1,781			1,781	-2.4%
Student Services	2,416	2,818		110	2,928	21.2%
Institutional Support	2,400	2,720			2,720	13.3%
Plant, Operations & Maintenance	1,790	1,976			1,976	10.4%
Subtotal Instruction & General	18,111	21,076	0	260	21,336	11.6%
Separately Budgeted Research						
Public Service	10			25	25	66.7%
Scholarships & Fellowships	2,104			1,929	1,929	-6.3%
Auxiliaries	84		74		74	-11.9%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	21,324	21,076	74	2,224	23,374	9.6%
ASSUMPTIONS						
Faculty Compensation Pool of 5.5%						
Staff Compensation Pool of 4.0%						
No Undergraduate Tuition Increase; 5.85% Tuition Increase for Graduate						
Increase of 9.4% in SSI and Tuition Subsidy						
Increase of 7.4% in Access Challenge						
Enrollment FTE projected to increase by 3.3%						

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

2006-07 Revised Budget	2007-2008			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support						
State Share of Instruction	4,180	4,383		4,383	4.9%	
Appropriations	697	358		784	12.5%	
Ohio Grants & Contracts	200		426	150	-25.0%	
Subtotal State Support	5,077	4,741	0	576	-4.7%	
Federal Grants & Contracts	1,600		1,512	1,512	-5.5%	
Detail Local Grants & Contracts	1			0	-100.0%	
Subtotal Government	6,678	4,741	0	2,088	-2.3%	
Student Fees						
Instructional, General and Tuition	4,301	4,171		4,171	-3.0%	
Other	0	2		2		
Subtotal Student Fees	4,301	4,173	0	4,173	-3.0%	
Other Resources						
Health System	0			0		
Auxiliary Sales & Services	0			0		
OSU - Physicians	0			0		
Departmental Sales & Services	1,408		1,565	1,565	11.2%	
Private Grants & Contracts	0			0		
Endowment Income ¹	0		56	56	522.2%	
Investment Income ²	59	75	15	90	52.5%	
Other	432	221	197	419	-3.2%	
Subtotal Other	1,908	296	1,833	0	2,129	11.8%
Total Resources	12,887	8,210	1,833	2,088	13,131	1.9%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	5,996	4,653	1,069	250	5,972	-0.4%
Academic Support	792	851		20	871	10.0%
Student Services	845	824		15	838	-0.6%
Institutional Support	1,410	1,344		100	1,444	2.4%
Plant, Operations & Maintenance	1,401	1,359	23	3	1,385	-1.1%
Subtotal Instruction & General	10,544	8,131	1,092	388	10,611	0.6%
Separately Budgeted Research						
Public Service	400			500	500	25.0%
Scholarships & Fellowships	1,256		928	300	1,228	-2.2%
Auxiliaries	0	102		300	1,302	0.0%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	13,202	8,233	2,020	2,088	13,341	1.1%

ASSUMPTIONS

- Faculty Compensation Pool of 4.0%
- Staff Compensation Pool of 3.5%
- No Tuition Increase
- Increase of 4.8% in SSI and Tuition Subsidy
- Increase of 3.8% in Access Challenge
- Enrollment FTE projected to increase by 1%
- Does not include budget for Hawks Nest Golf Course; date of possession TBD

¹ Variance result of inclusion of Denison and Bristol endowments for FY 2008² Variance result of higher income for FY 2007 than projected

September 21, 2007 meeting, Board of Trustees

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUNC
(IN THOUSANDS)**

	2006-07 Revised Budget	2007-2008			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	0				0	
Appropriations	35,855			37,174	37,174	3.4%
Ohio Grants & Contracts	115			115	115	0.0%
Subtotal State Support	36,070	0	0	37,289	37,289	3.4%
Federal Grants & Contracts	6,800			17,400	17,400	155.9%
Other Local Grants & Contracts	200			200	200	0.0%
Subtotal Government	43,070	0	0	54,889	54,889	27.4%
Student Fees						
Instructional, General and Tuition	0				0	
Other	0				0	
Subtotal Student Fees	0	0	0	0	0	
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	750			900	900	20.0%
OSU - Physicians	0				0	
Departmental Sales & Services	1,290		1,520		1,520	18.2%
Private Grants & Contracts	2,700			2,200	2,200	-18.5%
Endowment Income	700			700	700	0.0%
Investment Income	0				0	
Other	0				0	
Subtotal Other	5,440	0	1,520	3,800	5,320	-2.1%
Total Resources	48,510	0	1,520	58,689	60,214	24.1%
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	850			1,000	1,000	17.6%
Academic Support	600			600	600	0.0%
Student Services	0				0	
Institutional Support	4,190		720	4,300	5,220	24.7%
Plant, Operations & Maintenance	6,700		900	5,500	8,500	-8.0%
Subtotal Instruction & General	12,340	0	1,520	11,800	13,120	6.4%
Separately Budgeted Research						
Public Service	35,125			48,000	48,000	31.0%
Scholarships & Fellowships	1,000			1,000	1,000	0.0%
Auxiliaries	45			89	89	97.8%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	48,510	0	1,520	59,800	60,214	24.1%

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

	2006-07	2007-2008		Dollar Change	Percent Change
	Revised Budget	General Funds	Restrict'd		
CORE FUNDING					
Instructional Funding	314,597	330,169		336,189	15,592 5.0%
Mission-Based Core Funding:					
Success Challenge	11,029	11,088		11,088	69 0.6%
Research Incentive (1)	7,626		13,207	13,207	5,381 68.9%
Innovation Incentive	1,947	1,947		1,947	(0) 0.0%
Priorities in Graduate Education	572		572	572	0 0.0%
Subtotal Core Funding	335,971	343,234	13,779	357,013	21,042 6.3%
APPROPRIATIONS					
OSU-Specific Line Items:					
Cooperative Extension	25,645		26,273	26,273	629 2.4%
Clinical Teaching	13,566		13,566	13,566	0 0.0%
Sea Grants	232		300	300	68 29.3%
Dental/Veterinary Medicine	1,277		1,277	1,277	0 0.0%
Supercomputer	4,271		4,271	4,271	0 0.0%
OARNET	3,727		3,727	3,727	0 0.0%
Ohio Learning Network	3,119		3,119	3,119	0 0.0%
OSU Glenn Institute	286	619		619	333 116.4%
BioMEMS Program	100		100	100	0 0.0%
Subtotal OSU-Specific Line Items	52,223	619	52,833	53,252	1,029 2.0%
General Line Items					
Teacher Improvement Initiatives	1,196		1,196	1,196	0 0.0%
Urban Universities	140		315	315	175 125.0%
College Readiness and Access	319		319	319	0 0.0%
Library Book Depository	397		397	397	0 0.0%
Student Support Services	170	170		170	0 0.0%
Capital Component	1,237		1,213	1,213	(24) -1.9%
Medical Items:					
Family Practice	706		706	706	0 0.0%
Primary Care	297		297	297	0 0.0%
Geriatric Medicine	107		107	107	0 0.0%
Area Health Education Center	181		181	181	0 0.0%
Subtotal General Line Items	4,760	170	4,751	4,901	151 3.2%
Total Appropriations	56,973	789	57,364	58,153	1,180 2.1%
OHIO GRANTS & CONTRACTS	37,071	6,957	60,600	66,657	11,586 29.3%
TOTAL STATE SUPPORT	456,015	352,880	131,743	483,823	33,808 7.5%

(1) Formerly known as Research Challenge

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

	2006-07	2007-08		Dollar Change	Percent Change
	Total Budget	General Funds	Restrict'd		
LIMA CAMPUS					
State Share of Instruction	3,644	3,918		3,918	274 7.5%
State Appropriations					
Access Challenge	483	478		478	15 3.2%
Jobs Challenge	86	52		52	(17) -24.6%
Capital Component	87		65	85	(2) -3.0%
Subtotal Appropriations	598	530	65	595	(4) -0.7%
State Grants & Contracts	188	0	137	137	(31) -18.5%
Total Lima Campus	4,411	4,448	202	4,650	239 5.4%
MANSFIELD CAMPUS					
State Share of Instruction	3,954	4,289		4,289	315 8.0%
State Appropriations					
Access Challenge	602	639		639	37 6.1%
Jobs Challenge	88	52		52	(37) -41.6%
Capital Component	487		551	551	84 18.0%
Subtotal Appropriations	1,158	691	551	1,242	84 7.3%
State Grants & Contracts	188		70	70	(98) -58.3%
Total Mansfield Campus	5,280	4,980	621	5,581	301 5.7%
MARION CAMPUS					
State Share of Instruction	3,831	4,199		4,199	368 9.8%
State Appropriations					
Access Challenge	631	659		659	28 4.4%
Jobs Challenge	104	52		52	(52) -50.0%
Capital Component	8		86	86	80 1000.0%
Subtotal Appropriations	741	711	86	777	36 4.9%
State Grants & Contracts	50		50	50	0 0.0%
Total Marion Campus	4,622	4,910	116	5,026	404 8.7%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

	2006-07	2007-08		Dollar Change	Percent Change
	Total Budget	General Funds	Restrict'd		
NEWARK CAMPUS					
State Share of Instruction	5,006	5,497		5,497	491 9.8%
State Appropriations					
Access Challenge	828	865		865	37 4.0%
Jobs Challenge	85	52		52	(33) -38.8%
Capital Component	74		0	0	(74) -100.0%
Subtotal Appropriations	1,067	1,017	0	1,017	(50) -4.7%
State Grants & Contracts	150		74	74	(26) -28.0%
Total Newark Campus	6,173	6,514	74	6,589	415 6.7%
AGRICULTURAL TECH INSTITUTE					
State Share of Instruction	4,180	4,383		4,383	203 4.9%
State Appropriations					
Access Challenge	243	251		251	8 3.3%
Jobs Challenge	86	77		77	(9) -10.5%
Student Support Services	30	30		30	
Capital Component	138		426	426	288 20.9%
Subtotal Appropriations	697	358	426	784	87 12.5%
State Grants & Contracts	200		150	150	(50) -25.0%
Total ATI	5,077	4,741	576	5,317	240 4.7%
QARDC					
Appropriations	35,956		37,174	37,174	1,218 3.4%
State Grants & Contracts	115		115	115	0 0.0%
Total QARDC	36,070	0	37,289	37,289	1,218 3.4%
TOTAL EXTENDED CAMPUSES					
State Share of Instruction	20,615	22,266	0	22,266	1,651 8.0%
State Appropriations	40,217	3,307	38,292	41,589	1,372 3.4%
State Grants & Contracts	801	0	996	996	(205) -25.8%
Total Extended Campuses	61,633	25,573	38,878	64,451	2,818 4.6%

**SUMMARY OF STUDENT FEE INCOME
COLUMBUS CAMPUS**

(IN THOUSANDS)

	FY 2007 Revised Budget	FY 2008 Budget	Dollar Change	Percent Change
<u>INSTRUCTIONAL FEES</u>				
Instructional Fees	466,264	481,575	15,315	3.3%
General Fees	18,586	19,724	125	0.6%
Non-Resident Surcharge	117,469	124,113	6,644	5.7%
Subtotal Instructional Fees	603,332	625,416	22,084	3.7%
<u>OTHER FEES</u>				
Student Activity Fee	2,281	2,323	42	1.8%
Application Fees	2,065	2,065	0	0.0%
Acceptance Fees	1,075	1,075	0	0.0%
Recreation Fee	11,243	12,454	1,211	10.8%
Technology Fees	4,100	4,800	700	17.1%
Program Fees	1,308	3,400	2,092	158.9%
Flight Instruction	900	900	0	0.0%
Medical Instrument Fees	2,205	2,205	0	0.0%
Other	1,835	1,982	27	1.5%
Subtotal Other Fees	27,012	31,084	4,072	15.1%
<u>TOTAL STUDENT FEE INCOME</u>	630,344	656,500	26,156	4.1%

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Undergraduate Tier 2*								
Students first enrolled Spring Quarter 2003 or earlier (1)								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity					
				(2)	(3)			
0	218	11	2		9	240	175	415
1	437	21	3		9	470	350	820
2	547	26	3		9	583	701	1,284
3	656	32	4		9	701	1,051	1,752
4	875	42	5	81	9	1,012	1,401	2,413
5	1,094	53	6	81	9	1,243	1,751	2,994
6	1,312	63	8	81	9	1,473	2,102	3,575
7	1,531	74	9	81	9	1,704	2,452	4,156
8	1,750	84	10	81	9	1,834	2,802	4,736
9	1,968	95	11	81	9	2,155	3,152	5,317
10	2,187	105	13	81	9	2,385	3,503	5,888
11	2,406	116	14	81	9	2,626	3,853	6,479
12+	2,625	126	15	81	9	2,856	4,203	7,059

Undergraduate Tier 3*								
Students first enrolled after Spring Quarter 2003								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity					
				(2)	(3)			
0	221	11	2		9	243	175	418
1	443	21	3		9	476	350	826
2	555	26	3		9	593	701	1,294
3	665	32	4		9	710	1,051	1,761
4	887	42	5	81	9	1,024	1,401	2,425
5	1,109	53	6	81	9	1,258	1,751	3,009
6	1,330	63	8	81	9	1,491	2,102	3,593
7	1,552	74	9	81	9	1,725	2,452	4,177
8	1,774	84	10	81	9	1,958	2,802	4,760
9	1,998	95	11	81	9	2,192	3,152	5,344
10	2,217	105	13	81	9	2,425	3,503	5,928
11	2,439	116	14	81	9	2,659	3,853	6,512
12+	2,661	126	15	81	9	2,892	4,203	7,095

* See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(1) Tier 1, for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, will phase out effective Autumn Quarter 2007. Any students remaining in the tier move into Tier 2.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Masters & PhD (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2) (3)			
0	194	8	1		9	212	236	448
1	387	16	2		9	414	472	886
2	619	25	3		9	696	944	1,600
3	928	38	5		9	980	1,415	2,395
4	1,237	50	8	81	9	1,383	1,887	3,270
5	1,547	63	9	81	9	1,708	2,359	4,067
6	1,856	76	9	81	9	2,031	2,831	4,862
7	2,165	88	11	81	9	2,354	3,303	5,657
8	2,474	101	12	81	9	2,677	3,774	6,451
9	2,784	113	14	81	9	3,001	4,345	7,347
10+	3,093	126	15	81	9	3,324	4,718	8,042

MLHR (4)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2) (3)			
0	201	8	1		9	219	236	455
1	402	16	2		9	429	472	901
2	643	25	3		9	690	944	1,626
3	964	38	5		9	1,016	1,415	2,431
4	1,285	50	8	81	9	1,431	1,887	3,318
5	1,607	63	9	81	9	1,768	2,359	4,127
6	1,928	76	9	81	9	2,103	2,831	4,934
7	2,249	88	11	81	9	2,438	3,303	5,741
8	2,570	101	12	81	9	2,773	3,774	6,547
9	2,892	113	14	81	9	3,108	4,345	7,555
10+	3,213	126	15	81	9	3,444	4,718	8,162

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

MBA/MBLE (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2) (3)			
0	416	8	1		9	434	258	670
1	832	16	2		9	858	472	1,331
2	1,351	25	3		9	1,388	944	2,312
3	1,997	38	5		9	2,049	1,415	3,464
4	2,662	50	8	81	9	2,808	1,887	4,695
5	3,328	63	8	81	9	3,489	2,359	5,848
6	3,994	76	9	81	9	4,169	2,831	7,000
7	4,659	88	11	81	9	4,848	3,303	8,151
8	5,325	101	12	81	9	5,528	3,774	9,302
9	5,990	113	14	81	9	6,207	4,246	10,453
10+	6,656	126	15	81	9	6,887	4,718	11,605

Part-Time MBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2) (3)			
0	410	8	1		9	428	258	684
1	819	16	2		9	846	472	1,318
2	1,310	25	3		9	1,347	944	2,291
3	1,865	38	5		9	2,017	1,415	3,432
4	2,820	50	6	81	9	2,786	1,887	4,683
5	3,276	63	8	81	9	3,437	2,359	5,796
6	3,931	76	9	81	9	4,106	2,831	6,937
7	4,586	88	11	81	9	4,775	3,303	8,078
8	5,241	101	12	81	9	5,444	3,774	9,218
9	5,896	113	14	81	9	6,113	4,246	10,359
10+	6,551	126	15	81	9	6,782	4,718	11,500

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

EMBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2) (3)			
0	825	8	1		9	843		843
1	1,650	16	2		9	1,677		1,677
2	2,640	25	3		9	2,677		2,677
3	3,961	38	5		9	4,013		4,013
4	5,281	50	6	91	9	5,427		5,427
5	6,601	63	8	91	9	6,782		6,782
6	7,921	76	9	91	9	8,096		8,096
7	9,241	88	11	91	9	9,430		9,430
8	10,562	101	12	91	9	10,765		10,765
9	11,882	113	14	91	9	12,099		12,099
10+	13,202	126	15	91	9	13,433		13,433

Master of Accounting (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2) (3)			
0	459	8	1		9	477	236	713
1	918	16	2		9	945	472	1,417
2	1,469	25	3		9	1,506	844	2,450
3	2,203	38	5		9	2,255	1,415	3,670
4	2,937	50	6	91	9	3,083	1,887	4,970
5	3,872	63	8	91	9	3,833	2,359	6,192
6	4,406	76	9	91	9	4,581	2,931	7,612
7	5,140	88	11	91	9	5,329	3,303	8,632
8	5,874	101	12	91	9	6,077	3,774	9,851
9	6,609	113	14	91	9	6,826	4,246	11,072
10+	7,343	126	15	91	9	7,574	4,718	12,292

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Au/D/MSLP								
Credits Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	201	8	1		9	219	236	455
1	401	16	2		9	428	472	900
2	642	25	3		9	678	944	1,623
3	963	38	5		9	1,015	1,415	2,430
4	1,284	50	8	81	9	1,430	1,887	3,317
5	1,605	63	8	81	9	1,766	2,359	4,125
6	1,926	76	9	81	9	2,101	2,831	4,932
7	2,247	88	11	81	9	2,436	3,303	5,739
8	2,568	101	12	81	9	2,771	3,774	6,545
9	2,889	113	14	81	9	3,106	4,246	7,352
10+	3,210	126	15	81	9	3,441	4,718	8,159

Health Administration								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	231	8	1		9	249	236	485
1	462	16	2		9	489	472	961
2	739	25	3		9	776	844	1,720
3	1,109	38	5		9	1,161	1,415	2,576
4	1,478	50	6	81	9	1,624	1,887	3,511
5	1,848	63	8	81	9	2,008	2,359	4,368
6	2,218	76	9	81	9	2,393	2,831	5,224
7	2,587	88	11	81	9	2,776	3,303	6,079
8	2,957	101	12	81	9	3,160	3,774	6,934
9	3,326	113	14	81	9	3,543	4,246	7,789
10+	3,696	126	15	81	9	3,927	4,718	8,645

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Public Health MPH								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
0	205	8	1		9	223	236	459
1	409	16	2		9	436	472	908
2	655	25	3		9	692	944	1,636
3	983	38	5		9	1,035	1,415	2,450
4	1,310	50	8	81	9	1,456	1,887	3,343
5	1,638	63	8	81	9	1,799	2,359	4,158
6	1,965	76	9	81	9	2,140	2,831	4,971
7	2,293	88	11	81	9	2,482	3,303	5,785
8	2,620	101	12	81	9	2,823	3,774	6,597
9	2,948	113	14	81	9	3,165	4,246	7,411
10+	3,275	126	15	81	9	3,506	4,718	8,224

Public Health PEP								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
0	205	8	1		9	223	236	459
1	409	16	2		9	436	472	908
2	655	25	3		9	692	944	1,636
3	983	38	5		9	1,035	1,415	2,450
4	1,310	50	6	81	9	1,456	1,887	3,343
5	1,638	63	8	81	9	1,799	2,359	4,158
6	1,965	76	9	81	9	2,140	2,831	4,971
7	2,293	88	11	81	9	2,482	3,303	5,785
8	2,620	101	12	81	9	2,823	3,774	6,597
9	2,948	113	14	81	9	3,165	4,246	7,411
10+	3,275	126	15	81	9	3,506	4,718	8,224

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Physical Therapy									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total	
					(1)	(2)			
0	212	8	1			9	230	238	468
1	423	16	2			9	450	472	922
2	677	25	3			9	754	944	1,698
3	1,016	38	5			9	1,068	1,415	2,483
4	1,355	50	6	81		9	1,501	1,887	3,388
5	1,694	63	8	81		9	1,855	2,359	4,214
6	2,032	76	9	81		9	2,207	2,931	5,038
7	2,371	88	11	81		9	2,580	3,303	5,883
8	2,710	101	12	81		9	2,913	3,774	6,687
9	3,048	113	14	81		9	3,385	4,245	7,631
10+	3,387	126	15	81		9	3,618	4,718	8,336

Master of Occupational Therapy									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total	
					(1)	(2)			
0	207	8	1			9	225	238	463
1	414	16	2			9	441	472	913
2	662	25	3			9	698	944	1,643
3	993	38	5			9	1,045	1,415	2,460
4	1,324	50	6	81		9	1,470	1,887	3,357
5	1,655	63	8	81		9	1,818	2,359	4,175
6	1,985	76	9	81		9	2,160	2,931	4,991
7	2,316	88	11	81		9	2,505	3,303	5,808
8	2,647	101	12	81		9	2,850	3,774	6,624
9	2,978	113	14	81		9	3,195	4,245	7,441
10+	3,309	126	15	81		9	3,540	4,718	8,258

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Social Work (1)								
Credit Hours	Instru'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	203	8	1		9	221	358	457
1	405	16	2		9	432	472	904
2	648	25	3		9	685	944	1,629
3	872	38	5		9	1,024	1,415	2,439
4	1,296	50	6	81	9	1,442	1,887	3,329
5	1,620	63	8	81	9	1,781	2,359	4,140
6	1,943	76	9	81	9	2,118	2,831	4,949
7	2,267	88	11	81	9	2,458	3,303	5,759
8	2,591	101	12	81	9	2,794	3,774	6,568
9	2,915	113	14	81	9	3,132	4,246	7,378
10+	3,239	126	15	81	9	3,470	4,718	8,188

Pharmacy								
Credit Hours	Instru'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	289	8	1		9	307	314	621
1	577	16	2		9	604	627	1,231
2	922	25	3		9	898	1,004	1,903
3	1,384	38	5		9	1,438	1,506	2,942
4	1,845	50	6	81	9	1,991	2,008	3,999
5	2,306	63	8	81	9	2,467	2,510	4,977
6	2,767	76	9	81	9	2,942	3,011	5,953
7	3,228	88	11	81	9	3,417	3,513	6,930
8	3,690	101	12	81	9	3,895	4,015	7,909
9	4,151	113	14	81	9	4,368	4,517	8,885
10+	4,612	126	15	81	9	4,843	5,019	9,862

(1) Students in this program may also pay a field practicum fee of \$50 per quarter.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Medicine								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
0	553	8	1		9	571	301	872
1	1,106	16	2		9	1,133	601	1,734
2	1,769	25	3		9	1,806	961	2,767
3	2,654	38	5		9	2,706	1,442	4,148
4	3,539	50	8	81	9	3,685	1,922	5,607
5	4,424	63	8	81	9	4,585	2,403	6,988
6	5,308	76	9	81	9	5,483	2,884	8,367
7	6,193	88	11	81	9	6,382	3,364	9,746
8	7,078	101	12	81	9	7,281	3,845	11,126
9	7,962	113	14	81	9	8,179	4,325	12,504
10+	8,847	126	15	81	9	9,078	4,806	13,884

Optometry (3)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
0	347	8	1		9	365	606	971
1	694	16	2		9	721	1,211	1,932
2	1,110	25	3		9	1,147	1,937	3,084
3	1,665	38	5		9	1,717	2,906	4,623
4	2,220	50	6	81	9	2,366	3,875	6,241
5	2,775	63	8	81	9	2,936	4,844	7,780
6	3,329	76	9	81	9	3,504	5,812	9,316
7	3,884	88	11	81	9	4,073	6,781	10,854
8	4,439	101	12	81	9	4,642	7,750	12,392
9	4,994	113	14	81	9	5,211	8,718	13,929
10+	5,549	126	15	81	9	5,780	9,687	15,467

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(3) Optometry students also pay a flat \$340 per quarter equipment fee.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Dentistry (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	500	8	1			518	608	1,124
1	999	16	2			1,026	1,211	2,237
2	1,999	25	3			1,836	1,937	3,573
3	2,308	38	5			2,450	2,908	5,558
4	3,198	50	6	81		3,344	3,875	7,219
5	3,997	63	8	81		4,158	4,844	9,002
6	4,796	76	9	81		4,971	5,812	10,783
7	5,596	88	11	81		5,785	6,781	12,566
8	6,395	101	12	81		6,598	7,750	14,348
9	7,195	113	14	81		7,412	8,718	16,130
10+	7,994	126	15	81		8,225	9,687	17,912

Vet Medicine								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	420	8	1			448	626	1,074
1	860	16	2			887	1,252	2,139
2	1,377	25	3			1,414	2,003	3,417
3	2,065	38	5			2,117	3,004	5,121
4	2,753	50	6	81		2,889	4,005	6,903
5	3,442	63	8	81		3,603	5,007	8,610
6	4,130	76	9	81		4,305	6,009	10,313
7	4,818	88	11	81		5,007	7,010	12,017
8	5,506	101	12	81		5,708	8,011	13,720
9	6,195	113	14	81		6,412	9,013	15,425
10+	6,883	126	15	81		7,114	10,014	17,128

(1) Dentistry students also pay a flat \$984 per quarter equipment fee.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Law (Semester)								
Credits Hours	Instn'l Fees	General Fees	Student			Resident Total	Non- Resident Tuition	Non- Resident Total
			Activity Fees	Rec Fees	COTA			
					(1)	(2)		
0	580	12	2			607.50	460	1,067.50
1	1,160	24	3		13.50	1,200.50	919	2,119.50
2	1,855	38	4		13.50	1,910.50	1,470	3,380.50
3	2,783	57	7		13.50	2,860.50	2,205	5,065.50
4	3,711	76	9	121.50	13.50	3,931.00	2,940	6,871.00
5	4,639	95	11	121.50	13.50	4,880.00	3,675	8,555.00
6	5,566	113	13	121.50	13.50	5,827.00	4,410	10,237.00
7	6,494	132	15	121.50	13.50	6,776.00	5,145	11,921.00
8	7,422	151	18	121.50	13.50	7,726.00	5,880	13,606.00
9	8,349	170	20	121.50	13.50	8,674.00	6,615	15,289.00
10+	8,277	189	22	121.50	13.50	8,623.00	7,350	16,973.00

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Undergraduate - Lower Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	167	7	174	(16)	158	175	333
1	334	13	347	(32)	315	350	665
2	417	16	433	(40)	393	701	1,094
3	501	20	521	(48)	473	1,051	1,524
4	667	26	693	(64)	629	1,401	2,030
5	834	33	867	(80)	787	1,751	2,538
6	1,001	39	1,040	(96)	944	2,102	3,046
7	1,168	46	1,214	(112)	1,102	2,452	3,554
8	1,335	52	1,387	(129)	1,259	2,802	4,061
9	1,502	59	1,561	(144)	1,417	3,152	4,569
10	1,668	65	1,733	(160)	1,573	3,503	5,076
11	1,835	72	1,907	(176)	1,731	3,853	5,584
12+	2,002	78	2,080	(192)	1,888	4,203	6,081

<u>Undergraduate - Upper Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	167	7	174	0	174	175	349
1	334	13	347	0	347	350	697
2	417	16	433	0	433	701	1,134
3	501	20	521	0	521	1,051	1,572
4	667	26	693	0	693	1,401	2,094
5	834	33	867	0	867	1,751	2,618
6	1,001	39	1,040	0	1,040	2,102	3,142
7	1,168	46	1,214	0	1,214	2,452	3,666
8	1,335	52	1,387	0	1,387	2,802	4,189
9	1,502	59	1,561	0	1,561	3,152	4,713
10	1,668	65	1,733	0	1,733	3,503	5,236
11	1,835	72	1,907	0	1,907	3,853	5,760
12+	2,002	78	2,080	0	2,080	4,203	6,283

**2007-2008 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Graduate</u>							
Credit Hours	Instrnl Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	192	5	197	0	197	236	433
1	384	10	394	0	394	472	868
2	614	16	630	0	630	844	1,574
3	921	23	944	0	944	1,415	2,359
4	1,226	31	1,259	0	1,259	1,887	3,148
5	1,535	39	1,574	0	1,574	2,359	3,933
6	1,841	47	1,888	0	1,888	2,831	4,719
7	2,148	55	2,203	0	2,203	3,303	5,506
8	2,455	62	2,517	0	2,517	3,774	6,291
9	2,762	70	2,832	0	2,832	4,246	7,078
10+	3,069	78	3,147	0	3,147	4,718	7,865

AGRICULTURAL TECHNICAL INSTITUTE

<u>Undergraduate</u>							
Credit Hours	Instrnl Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	166	7	173	(10)	163	175	338
1	332	13	345	(20)	325	350	675
2	415	18	431	(25)	406	701	1,107
3	499	20	519	(30)	489	1,051	1,540
4	665	26	691	(40)	651	1,401	2,052
5	831	33	864	(50)	814	1,751	2,565
6	997	39	1,036	(60)	976	2,102	3,078
7	1,163	46	1,209	(69)	1,140	2,452	3,592
8	1,329	52	1,381	(79)	1,302	2,802	4,104
9	1,496	59	1,555	(89)	1,466	3,152	4,618
10	1,662	65	1,727	(99)	1,628	3,503	5,131
11	1,828	72	1,900	(109)	1,791	3,853	5,644
12+	1,994	78	2,072	(119)	1,953	4,203	6,156

**ANNUAL FEE HISTORY
COLUMBUS CAMPUS RESIDENT FEES**

		FY 1998	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	10 Year Average Increase
Undergraduate:	(1)							
Tier 1	(2)	3,880	5,991	6,785	7,170	7,599	NA	NA
Tier 2	(2)	3,880	6,540	7,383	7,827	8,298	8,298	8.5%
Tier 3	(2)	3,680	6,624	7,479	7,928	8,406	8,406	8.7%
Graduate Programs:	(1)							
Masters & PhD		5,187	7,206	8,142	8,634	9,132	9,857	8.4%
MLHR	(4)	5,187	7,575	8,448	8,952	9,471	10,017	6.8%
MBBA	(4)	5,385	13,635	14,970	17,181	18,896	20,346	14.2%
EMBA	(8)	NA	31,749	34,926	33,651	35,334	39,984	NA
Master of Accounting	(2)	NA	17,558	18,594	19,707	19,707	22,407	NA
AuDM/SLP	(4)	5,187	7,206	8,142	8,634	9,462	10,098	8.8%
Health Administration	(4)	5,187	8,556	9,669	10,245	10,839	11,466	8.3%
Public Health MPH	(4)	5,187	7,620	8,907	9,120	9,648	10,203	7.0%
Public Health PEP	(4)	5,187	7,620	8,907	9,120	9,648	10,203	7.0%
Master of Physical Therapy	(2)	NA	7,868	8,886	9,417	9,963	10,539	NA
Master of Occupational Therapy	(2)	NA	7,227	8,142	8,940	9,744	10,305	NA
Master of Social Work	(4)	5,187	7,206	8,142	8,634	9,132	10,086	6.8%
Professional:	(1)							
Pharmacy		6,000	8,591	10,707	11,997	13,071	14,214	8.0%
Dentistry		9,185	16,020	18,297	20,489	22,380	24,380	10.3%
Optometry		8,517	12,369	13,095	14,388	15,651	17,026	7.2%
Veterinary Medicine		8,691	14,598	16,305	17,757	19,323	21,027	9.2%
Law		7,022	13,024	14,298	15,710	17,248	18,932	10.4%
Medicine		10,968	19,278	21,897	23,208	24,987	26,919	9.4%

- (1) Full time fees for undergraduates are 12+ hours, and for Graduates and Professional programs they are 10+ hours. Fee numbers include only the instructional and general fees.
- Tier 1, for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, will phase out effective Autumn Quarter 2007. Any students remaining in the tier move into Tier 2.
- (2) Tier 2 students were first enrolled between Summer 2002 and Spring 2003.
Tier 3 students were first enrolled after Spring 2003.
- (3) These degree granting programs were created after 1998.
- (4) These are graduate programs that once charged the graduate fee but now have differential fees.

**SUMMARY OF TYPICAL STUDENT FEES
COLUMBUS CAMPUS UNDERGRADUATES**

TIER 2 STUDENTS ⁽¹⁾ First Enrolled Spring 2003 or Earlier				TIER 3 STUDENTS First Enrolled After Spring 2003			
2006-07 Fees	2007-08 Fees	Dollar Change	Percent Change	2006-07 Fees	2007-08 Fees	Dollar Change	Percent Change

RESIDENT FEES

Instructional & General		\$,253	\$,253	0	0.0%	\$,381	\$,381	0	0.0%
Student Activity Fee (2)		45	45	0	0.0%	45	45	0	0.0%
Recreation Fee		234	243	9	3.8%	234	243	9	3.8%
Room & Board (3)		7,236	7,581	345	4.8%	7,236	7,581	345	4.8%
Subtotal		15,768	16,122	354	2.2%	15,878	16,230	354	2.2%
Health Insurance (4)		1,365	1,434	69	5.1%	1,365	1,434	69	5.1%
Parking (5)		72	78	4	5.0%	72	78	4	5.0%
COTA Pass		27	27	0	0.0%	27	27	0	0.0%
Football Tickets (6)		116	120	4	3.4%	116	120	4	3.4%
Basketball Tickets (7)		110	115	5	4.5%	110	115	5	4.5%
Total		17,458	17,894	436	2.5%	17,568	18,002	436	2.5%

NON-RESIDENT FEES

Instructional & General		\$,253	\$,253	0	0.0%	\$,381	\$,381	0	0.0%
Non-Resident Tuition		11,895	12,629	734	6.0%	11,895	12,629	734	6.0%
Student Activity Fee (1)		45	45	0	0.0%	45	45	0	0.0%
Recreation Fee (2)		234	243	9	3.8%	234	243	9	3.8%
Room & Board (3)		7,236	7,581	345	4.8%	7,236	7,581	345	4.8%
Subtotal		27,663	28,731	1,068	3.9%	27,771	28,839	1,068	3.9%
Health Insurance (4)		1,365	1,434	69	5.1%	1,365	1,434	69	5.1%
Parking (5)		72	78	4	5.0%	72	78	4	5.0%
COTA Pass		27	27	0	0.0%	27	27	0	0.0%
Football Tickets (6)		116	120	4	3.4%	116	120	4	3.4%
Basketball Tickets (7)		110	115	5	4.5%	110	115	5	4.5%
Total		29,353	30,603	1,150	3.9%	29,681	30,811	1,150	3.9%

(1) Tier 1, for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, will phase out effective Autumn Quarter 2007. Any students remaining in that tier move into Tier 2.

(2) The student activity fee is within the fee cap, and is considered part of the general fee for undergraduates.

(3) Undergraduate - Average room rate plus basic meal plan.

(4) Student insurance is based on the single student comprehensive rate.

(5) Using west campus rate. (Actual is \$75.60)

(6) FY 08 increase is \$1.00/game, four game package.

(7) Season package is 10 games.

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2008**

Description	Timing	Rate	Percent Change
Room and Board			
Undergraduate (Average room rates, & basic meal plan)	Quarter	2,527.00	4.8%
Graduate (Single + Phone)	Month	435.00	5.6%
Family Student Housing (2 bedroom apartment)	Month	660.00	0.0%
Board Only (19 meals per week)	Quarter	320.00	3.4%
Parking & Transportation			
Parking, 4-Wheel Vehicle (Main Campus)	Annual	210.00	4.5%
Parking, 4-Wheel Vehicle (West Campus)	Annual	75.00	5.0%
COTA Bus Pass	Quarter	8.00	0.0%
Recreational and Activity Fees			
Football Tickets	Per Game	30.00	3.4%
Basketball Tickets	Per Game	\$ 55-13.50	3.8%-5.5% (1)
Golf Course Membership	Annual	550.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	81.00	3.8%
Student Activity Fee	Quarter	15.00	0.0%
Student Health Insurance			
Student	Quarter	478.00	5.1%
Student & Spouse	Quarter	1,401.00	8.4%
Student & Children	Quarter	1,419.00	5.0%
Student, Spouse & Children	Quarter	1,817.00	8.7%
Law Students	Semester	717-2,875	5%-10%
Early Arriving Students	Month	180-629	5%-10%
Equipment Fees			
Dental Clinical Education Support Fee	Quarter	384.00	0.0%
Dental Hygiene Clinical Education Support Fee	Quarter	379.00	0.0%
Medicine (Tier 1 Students)	Quarter	600.00	0.0%
Clinic Fees			
Optometry Clinic Usage Fee	Quarter	340.00	0.0%
Dental Hygiene EFDA Fee (Continuing Students)	Quarter	128.00	0.0%
Nursing Clinical Fee	Quarter	250.00	0.0%
Nursing Insurance Fee	Annual	13.00	8.3%
Field Practicum Fee			
College of Social Work	Quarter	50.00	New
Technology Fees			
College of Arts (Undergraduate & Graduate)	Quarter	58.00	5.7%
College of Business (Undergraduate)	Quarter	127.00	13.4%
College of Business (Graduate)	Quarter	174.00	9.4%
College of Engineering (Undergraduate)	Quarter	110.00	0.0%
College of Engineering (Graduate)	Quarter	120.00	0.0%
College of Nursing (Undergraduate & Graduate)	Quarter	53.00	6.0%
MAPS students in CSE (Undergraduate)	Quarter	73.00	0.0%
Department of Engineering Physics (Undergraduate)	Quarter	73.00	0.0%
School of Music (Undergraduate)	Quarter	58.00	12.0%
School of Public Policy & Management (Graduate)	Quarter	120.00	0.0%
Undergraduate Program Fees			
College of Biological Sciences	Quarter	60.00	20.0%
College of Business	Quarter	200.00	33.3%
College of Nursing	Quarter	50.00	0.0%
School of Allied Medical Professions	Quarter	50.00	0.0%
College of Engineering	Quarter	50.00	New
School of Music	Quarter	159.00	6.0%

(1) A \$0.58 increase to lower & upper range tickets; weighted average 4.5%

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2008**

Description	Timing	Rate	Percent Change
Other Student Fees			
Application Fees-Int'l (All but Med, Law, Business, Dent)	One Time	50.00	0.0%
Application Fees-Domestic (All but Med, Law, Business, Dent)	One Time	40.00	0.0%
Application Fees-Medicine International	One Time	70.00	0.0%
Application Fees-Medicine Domestic	One Time	80.00	0.0%
Application Fees-Law International	One Time	70.00	0.0%
Application Fees-Law Domestic	One Time	80.00	0.0%
Application Fees-Business International	One Time	70.00	0.0%
Application Fees-Business Domestic	One Time	80.00	0.0%
Application Fees-Dentistry International	One Time	70.00	0.0%
Application Fees-Dentistry Domestic	One Time	60.00	0.0%
Acceptance Fees-Undergraduate	One Time	100.00	0.0%
Acceptance Fees-Professional	One Time	25.00	0.0%
Transcript Fees	Each Request	7.00	0.0%
Dissertation Processing Fee	Each Request	70.00	0.0%
Orientation-Attend Summer Quarter	One Time	50.00	0.0%
Orientation-Attend Other Quarters	One Time	25.00	0.0%

FACULTY, STAFF & DEPARTMENTAL FEES

Health Insurance			
Prime Care Plan			
Individual	Month	59.46	8.8% (1)
Family	Month	185.83	8.5% (1)
OSUHP Plan			
Individual	Month	205.43	12.7% (1)
Family	Month	641.99	12.7% (1)
Traditional Plan			
Individual	Month	205.43	12.7% (1)
Family	Month	641.99	12.7% (1)
Buckeye Plan			
Individual	Month	38.77	39.0% (1)
Family	Month	121.15	39.0% (1)
Parking & Transportation			
Parking, 4-Wheel Vehicle A Decal (Main Campus)	Annual	806.00	5.2%
Parking, 4-Wheel Vehicle B Decal (Main Campus)	Annual	315.00	5.0%
Recreational Fees			
Football Tickets	Per Game	49.00	2.1%
Basketball Tickets	Per Game	20.00	3.25%
Golf Course Membership	Annual	1,640.00	0.9%
Golf Course Greens Fees	Per Round	32.00 - 58.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	113.00	4.6%
Departmental Rates			
Basic Telephone Service	Month	16.15	0.0%
University Health Systems	Various	Various	7.6% (2)

(1) Employee Health Insurance will change on January 1st. Premiums listed are for January 1- December 31, 2007.

(2) Weighted Effective Increase.

**SUMMARY OF RESIDENT STUDENT FEES
BIG TEN PUBLIC INSTITUTIONS**

FOR FY 2007 AND FY 2008

UNDERGRADUATE FEES NEW STUDENTS			
	FY 2007 Fees	FY 2008 Fees	1 Year % Change
1 Penn State	12,164	12,844	5.6%
2 Illinois	9,882	10,730	8.8%
3 Michigan	9,723	10,447	7.4%
4 Michigan State	8,793	9,560	9.6%
5 Minnesota	9,173	9,598	4.6%
6 Ohio State	8,640	8,848	0.1%
7 Indiana	7,480	7,837	5.1%
8 Purdue	7,096	7,416	4.5%
9 Wisconsin	6,730	7,188	8.8%
10 Iowa	6,135	6,293	2.6%
Average	8,580	9,064	5.5%

- Notes: 1) Tuition is for new students entering Autumn Quarter 2007.
 2) FY 2007 data is from AAUDE Data Exchange except for Michigan and Michigan State, which were provided by an institutional campus representative.
 3) FY 2008 data are from institutional campus representatives and websites.
 4) OSU tuition excludes \$27 COTA pass through fee.

**SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2008
(IN THOUSANDS)**

Resources				Expenditures & Transfers				Total Budget	Net Income
Auxiliary	General Funds	Restricted	Total Budget	Expends	Debt Service	Other Transfers			

COLUMBUS CAMPUS

Student Affairs

Auxiliary Operations (1)

Intercollegiate Athletics

Transportation & Parking

University Airport

Planning and Real Estate

136,203	5,271		181,474	121,573	17,545	449	139,567	1,907
100,485		8,400	108,885	93,781	16,114		109,895	0
27,600			27,600	21,300	5,700	100	27,100	500
8,163			8,163				7,502	661
955			955	934			834	21
273,416	5,271	8,400	288,087	237,588	29,359	549	284,908	3,089

NEWARK CAMPUS

Auxiliary Operations

75			75	74			74	1
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MANSFIELD CAMPUS

Auxiliary Operations (2)

72			72	190			190	(118)
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GRAND TOTAL

273,563	5,271	8,400	288,234	237,892	29,359	549	285,262	2,972
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(1) Includes Student Housing & Food Service, The Fawcett Center, Student Unions, Regional Housing, Student Health

(2) Services, the Schottenstein and the Blackwell. Excludes Schottenstein Center artist fees (\$3.1M).
Mansfield Campus uses general funds to subsidize auxiliary.

Note: All University Bookstores have been outsourced.

STUDENT AFFAIRS AUXILIARY OPERATIONS
(IN THOUSANDS)

		FY 2007 Budget	FY 2008 Budget	Dollar Change	Percent Change
RESOURCES					
Food Service	(1)	31,895	35,800	3,905	12.2%
Housing		49,750	53,300	3,550	7.1%
Fawcett Center	(2)	3,188	3,622	434	13.6%
ATI Residence Hall		2,115	2,005	(110)	-5.2%
Newark Housing		973	1,065	92	9.5%
Manfield Housing		927	972	45	4.9%
Ohio Union	(3)	828	138	(691)	-83.7%
Blackwell		10,825	11,617	792	9.3%
Schottenstein Center	(4)	8,476	8,681	215	2.5%
Student Health Services		9,161	9,791	630	6.9%
Other	(5)	8,052	9,105	1,053	13.1%
General Funds Support		5,226	5,271	45	0.9%
Subtotal Resources		131,314	141,474	10,160	7.7%
EXPENDITURES & TRANSFERS					
Personnel	(6)	45,158	48,965	3,707	8.2%
Benefits		12,268	13,642	1,374	11.2%
Supplies & Services	(7)	45,788	49,085	3,297	7.2%
Equipment		2,532	3,019	487	19.2%
University Overhead		6,897	6,962	65	1.0%
Debt Service	(8)	16,119	17,545	1,426	8.8%
Other Transfers	(9)	952	449	(503)	-52.8%
Subtotal Expenditures & Transfers		129,512	139,567	10,055	7.8%
NET INCOME		1,802	1,907	105	5.8%

- (1) Mainly attributable to increased Meal Plan revenue. FY 2008 reflects additional meal plan usage due to the close of the Ohio Union. Catering revenue projected to increase in FY 2008 by approximately \$425K
- (2) FY 2008 budget reflects completion of Fawcett Center renovation and return of rentable space
- (3) Ohio Union replacement project continuing through 2009
- (4) Schottenstein Center budget is net of \$3.0M in artist fees for FY 2007 and \$3.1M for FY 2008
- (5) Larger operations included are Success Center, Buck ID, Summer Conferences, Hospitality Mgmt and Draks. FY 2007 has been restated to include Rac Sports
- (6) Personnel increase in FY 2008 is a result of the following major factors:
a) Approximately \$433K in new positions primarily within Campus Dining and Facilities. Filling of many previously vacant positions
b) Full year minimum wage impact in student salaries along with additional students
- (7) Mainly caused by anticipated increases in utility costs. Schottenstein Center artists fees are excluded
- (8) FY 2008 budget includes estimate for 6 months of debt service payments on 2007 bonds
- (9) Transfers related to the recognition of Student Health Insurance Plan revenues along with a transfer from reserves to the Fawcett Center to cover renovation deficits are excluded from both revenues and expenditures. With the addition of debt service on 2007 bonds, a decrease in reserve transfers is reflected in FY 2008

INTERCOLLEGIATE ATHLETICS

(IN THOUSANDS)

	FY 2007 Budget	FY 2008 Budget	Dollar Change	Percent Change
RESOURCES				
Auxiliary				
Football	35,575	36,120	545	1.5%
Stadium Revenue	16,240	15,840	(400)	-2.5%
Men's Basketball	12,308	12,935	627	5.1%
Other Sports	1,735	1,593	(142)	-8.2%
Golf Course	3,351	4,031	680	20.3%
Other	19,698	29,976	10,278	52.2%
Subtotal Auxiliary	88,907	100,495	11,588	13.0%
Restricted				
Fund Raising	9,100	9,400	300	3.3%
Total Resources	98,007	109,895	11,888	12.1%
EXPENDITURES & TRANSFERS				
Auxiliary				
Personnel	25,615	29,674	4,059	15.8%
Benefits	6,490	7,825	1,335	20.6%
Supplies & Services	30,489	35,581	5,092	16.7%
Equipment	502	254	(248)	-49.4%
Schottenstein Rent	1,812	1,867	55	3.0%
University Overhead	4,440	5,090	650	14.6%
Athletics Grants-in-Aid	3,606	4,090	484	13.4%
Debt Service	15,843	16,114	271	1.1%
Other Transfers	0	0	0	0.0%
Subtotal Auxiliary	88,897	100,495	11,598	13.0%
Restricted				
Athletics Grants-in-Aid	9,100	9,400	300	3.3%
Debt Service	0	0	0	0.0%
Subtotal Restricted	9,100	9,400	300	3.3%
Total Expenditures & Transfers	97,997	109,895	11,898	12.1%
NET INCOME				
	10	0	(10)	NA

(1) Consists of ticket surcharge, club seats, suite rental and scoreboard revenue.

(2) Athletics Grants-in-Aid must be supplemented by Auxiliary funds.

THE OHIO STATE UNIVERSITY HEALTH SYSTEM (1)
(IN THOUSANDS)

	FY 2007 Budget(2)	FY 2008 Budget	Dollar Change	Percent Change
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	893,587	945,646	62,059	7.0%
Outpatient Revenue (Net)	438,918	521,911	82,993	18.9%
Other	45,789	51,612	5,823	12.7%
Subtotal Auxiliary	1,368,294	1,519,169	150,875	11.0%
Restricted				
State Appropriation			0	
Other	9,000	9,000	0	0.0%
Subtotal Restricted	9,000	9,000	0	0.0%
Total Resources	1,377,294	1,528,169	150,875	11.0%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	874,570	964,718	90,148	10.3%
Student Education	32,752	37,734	4,982	15.2%
Research	1,185	1,612	427	36.0%
Administration	306,726	328,599	21,873	7.1%
Overhead	27,991	32,177	4,186	15.0%
Plant, Operation & Maintenance	50,359	49,505	(854)	-1.7%
Transfers To Plant (Net)	55,124	59,405	4,282	7.8%
Subtotal Auxiliary	1,348,707	1,473,749	125,042	9.3%
Restricted				
	9,000	9,000	0	0.0%
Total Expenditures & Transfers	1,357,707	1,482,749	125,042	9.2%
NET INCOME (3)	19,587	45,420	25,833	131.9%

(1) Includes University Hospitals, James Cancer Hospital & Solove Research Institutes, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) FY 2007 budget was revised November 2006.

(3) Net income takes into account transfers from Health System to the College of Medicine, which reduces Health System's net income.

TUITION AND STATE SHARE OF INSTRUCTION HISTORY

Year	Resident Undergraduate Tuition (1)	Percent Change	State Share of Instruction (2) (in thousands)	Percent Change
1980	\$279	-	\$20,281	-
1981	\$388	31.5%	\$21,349	4.77%
1982	\$388	0.0%	\$22,831	12.11%
1983	\$330	-18.0%	\$25,888	5.27%
1984	\$373	13.0%	\$26,878	6.25%
1985	\$373	0.0%	\$30,361	12.82%
1986	\$373	0.0%	\$34,643	14.10%
1987	\$458	20.8%	\$38,362	6.96%
1988	\$480	6.7%	\$43,560	16.96%
1989	\$550	8.3%	\$48,858	14.45%
1990	\$680	17.6%	\$54,896	16.3%
1991	\$630	-5.9%	\$55,764	1.4%
1992	\$720	14.3%	\$63,900	14.4%
1993	\$750	4.2%	\$67,870	6.4%
1994	\$750	0.0%	\$73,483	8.3%
1995	\$780	4.0%	\$81,894	11.4%
1996	\$810	3.8%	\$81,192	-1.2%
1997	\$830	2.3%	\$100,348	16.1%
1998	\$910	10.2%	\$109,628	5.2%
1999	\$973	6.8%	\$117,878	11.6%
2000	\$1,800	3.3%	\$126,238	14.7%
2001	\$1,348	-53.4%	\$135,823	8.6%
2002	\$1,330	-1.6%	\$130,233	-2.4%
2003	\$1,408	9.8%	\$146,698	4.3%
2004	\$1,537	8.8%	\$178,738	17.7%
2005	\$1,841	5.4%	\$187,258	7.3%
2006	\$1,794	-3.8%	\$209,378	12.3%
2007	\$1,794	0.0%	\$224,688	8.6%
2008	\$1,898	18.8%	\$235,748	5.3%
2009	\$2,888	7.8%	\$242,838	2.6%
2010	\$2,180	-7.4%	\$248,854	6.6%
2011	\$2,243	7.8%	\$267,373	3.3%
2012	\$2,382	8.8%	\$294,607	4.7%
2013	\$2,798	8.8%	\$243,452	-4.5%
2014	\$2,848	3.8%	\$291,274	3.3%
2015	\$3,887	5.8%	\$263,668	-5.6%
2016	\$3,273	-8.8%	\$273,228	3.6%
2017	\$3,488	8.8%	\$283,612	3.5%
2018	\$3,887	8.3%	\$287,554	5.1%
2019	\$3,896	5.8%	\$365,181	2.6%
2020	\$4,137	5.8%	\$312,838	-3.5%
2021	\$4,383	5.8%	\$317,721	1.6%
2022	\$4,798	9.3%	\$365,288	-3.9%
2023	\$5,891	18.8%	\$366,664	-1.3%
2024	\$6,851	56.8%	\$399,998	8.6%
2025	\$7,542	13.4%	\$381,838	-8.6%
2026	\$8,882	7.2%	\$369,388	-1.3%
2027	\$8,887	7.2%	\$314,094	-3.9%
2028	\$8,878	0.1%	\$338,188	5.6%
2029	\$8,878	0.0%	\$382,654	9.8%

(1) Resident Undergraduate Tuition includes instructional, general, and mandatory fees.

(2) Figures for 1960-1969 reflect "operating appropriations," and may not be fully comparable with later numbers.

HEADCOUNT ENROLLMENTS AUTUMN QUARTER, FISCAL YEARS 1998-2008

Fiscal Year	Columbus Campus							Veterinary Medicine
	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	Pharmacy	
1998	35,647	9,907	666	380	855	247	41	535
1999	36,252	9,538	634	375	842	247	94	529
2000	36,092	9,153	628	372	832	248	147	531
2001	35,749	9,382	643	379	832	245	195	527
2002	36,049	9,452	655	395	844	245	300	537
2003	36,855	9,761	673	400	826	244	380	537
2004	37,605	9,931	703	412	843	244	453	540
2005	37,509	10,210	734	418	846	245	490	543
2006	37,411	9,824	710	410	837	251	511	550
2007	38,479	10,083	677	413	833	253	520	560
E 2008	38,014	10,014	675	426	826	252	533	558

Graduate includes: Masters, PhD, MBA, EMBA, MAcc, MLHR, MPT, MHA, MPH, MOT, PEP, AuD, MSLP, MSW

Fiscal Year	Summary By Campus						Grand Total
	Columbus	Lima	Mansfield	Marion	Newark	ATI	
1998	48,278	1,374	1,460	1,105	1,676	825	54,818
1999	48,511	1,321	1,517	1,141	1,778	965	55,233
2000	48,003	1,323	1,573	1,176	1,883	1,031	54,989
2001	47,952	1,238	1,583	1,276	2,025	969	55,043
2002	48,477	1,356	1,495	1,390	2,079	940	55,737
2003	49,676	1,412	1,513	1,534	2,229	902	57,266
2004	50,731	1,338	1,640	1,567	2,148	830	58,254
2005	50,995	1,281	1,634	1,521	2,143	791	58,365
2006	50,504	1,145	1,610	1,485	2,183	821	57,748
2007	51,818	1,214	1,464	1,538	2,310	747	59,091
E 2008	52,098	1,275	1,508	1,522	2,460	773	59,636

E - Estimated

September 21, 2007 meeting, Board of Trustees

(APPENDIX XV)

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
September 21, 2007**

TOPIC:

FY 2009-FY 2014 Capital Plan (Second Reading)

BACKGROUND:

The attached memorandum represents the final recommendations for the FY 2009 - FY 2014 Capital Plan. It includes all projects from all funding sources.

The first reading occurred at the July 13 Board of Trustees meeting.

SUMMARY:

The most significant changes for the first reading include:

1. Request for additional state funds
2. Additional consultation regarding the North Academic Core
3. Proposed reprioritization of College of Medicine renovation
4. Review of financial parameters for the Medical Center Master Facilities Plan
5. Additional information regarding student housing
6. Modifications in college specific requests
7. Recommended funding support for Campus Partners
8. Impact on deferred maintenance
9. Impact on debt capacity
10. Next Development Campaign
11. Addressing transition in leadership

(changes are highlighted in bold)

CONSIDERATIONS:

- Have the issues identified at the July 13 Board meeting been resolved?
- Who has been consulted?
- What happens next?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval as recommended.

September 21, 2007 meeting, Board of Trustees

Subject: FY 2009-2014 Capital Plan

Date: September 13, 2007

From: William Shkurti, Senior Vice President for Business and Finance
Mike Sherman, Vice Provost for Academic Administration

To: Joe Alutto, Interim President

This memorandum represents our **final** recommendations regarding prioritization and funding of capital projects for the period FY2009 - FY2014.

We have divided this memorandum into five parts. Part I describes the process and criteria used to make our decisions. Part II discusses our recommendations for State funded projects. Part III discusses projects that do not include State capital funds. The implications of our recommendations are discussed in Part IV. Part V is the appendix, which includes supplemental materials.

I. PROCESS AND PROJECT CRITERIA

An intensive information gathering and review process began over a year ago with a Request for Submission memo sent to all Deans and Vice Presidents on April 14, 2006. In the end, there were 19 major project requests for State capital funds, totaling approximately \$873 million; 67 requests for 2007 and 2009 bonds totaling approximately \$905 million. An additional \$660 million dollars in future funding has already been requested for consideration during the 2011 bond approval process. With the advice of the Space Facilities Committee and the appropriate Vice Presidents, projects were selected for additional review for possible inclusion in the FY2009 - FY2010 State capital biennial request or for University bonds. Information hearings with units requesting project funding were held during February, March, April and May 2007.

Predicting what will be available in State funds has become more and more difficult. The chart below shows the amount of State funds allocated to The University's Columbus Campus, and regional campuses, ATI, and OARDC for major capital projects over the last five biennia.

Biennium	OSU Columbus (millions)	OSU Regional/ATI/OARDC (millions)
1999-2000	\$78	\$10
2001-2002	\$72	\$6
2003-2004	\$70	\$10
2005-2006	\$57	\$7
2007-2008	\$71	\$11

State support has declined over this period while needs due to block obsolescence have increased. At this point it is difficult to predict what the State will allocate for FY2009 - FY2010. We are recommending a request of a minimum of \$80 million for projects on the Columbus Campus and \$12 million for OSU Regional Campuses, including ATI and OARDC. This would allow our state capital appropriation to at least keep up with the increase in construction costs over the last two years.

To rank projects for inclusion in our final request, each project was evaluated based on its relationship to the Academic Plan, physical need, financial feasibility, and physical feasibility. The financial and physical feasibility components were included because, based on the other requirements alone, our priority projects would greatly exceed our expected appropriations. In addition, the impact of facilities on operating costs was incorporated into our discussions and the capital guidelines clearly stated that central

funds would not, as a rule, pay operating costs for additional space (Attachment A). These recommendations are based on assumptions about program needs. If those needs change, the University reserves the right, after consultation with the parties involved, to reduce the project or reassign that space.

In making these recommendations to you, we, along with representatives from the Offices of Academic Affairs, Business and Finance, Research, Health Services, Student Affairs, Development, and representatives of the Senate Fiscal Committee and the Senate Committee on the Physical Environment, have evaluated the information submitted by the units with respect to established criteria. The following criteria do not provide a mathematical solution to a very complex set of issues; but are intended to guide our judgments:

Academic Priority

- Relation to University mission and the Academic Plan
- Program excellence
- Student demand
- Research productivity
- Opportunities for interdisciplinary collaboration

Physical Need

- Condition of existing space
- Unmet health and safety requirements

Financial Feasibility

- Likelihood of State support
- Cost sharing by requesting unit
- Net impact on operating costs

Physical Feasibility and Other Considerations

- Previous commitments
- Physical feasibility, including timing or staging issues
- Impact on parking
- Impact on other needs

A critical element in the planning process is the Academic Plan. Alignment of the objectives of the project with the goals of the Academic Plan was an overriding factor in the Space Facilities Committee's recommendations. As always, the number of worthy projects exceeds the funds available. The Academic Plan provides an additional context by which to establish academic priorities. The six major strategies identified in the Academic Plan are:

- 1) Build a world-class faculty
- 2) Develop academic programs that define Ohio State as the nation's leading public land-grant university
- 3) Improve the quality of the teaching and learning environment
- 4) Enhance and better serve the student body
- 5) Create a more diverse University community
- 6) Help build Ohio's future

Several of these strategies call for a supportive physical environment. The growing number of existing buildings requiring renovation or replacement is a threat to achieving our goals. So, in response to the Academic Plan, we are reserving scarce state dollars to support renovation or replacement of academic buildings, particularly where a deferred maintenance problem is involved. In addition, we are recommending an entirely new approach to planning and funding core academic facilities. This is discussed in greater detail in the section titled "Academic Core - North."

II. RECOMMENDATIONS REGARDING STATE CAPITAL FUNDS

Our recommendations for State capital funds are divided into three groups. Group One consists of projects identified as high priority for funds in the FY2009 - FY2010 biennium. Group Two is projects identified as high priority for FY2011 - FY2012 and beyond. Group Three consists of projects not recommended for State capital funds at this time and that likely warrant further study and development.

A. Group One: Recommendations for State Capital Funds in FY2009 - FY2010 Biennium

The projects listed in Group One have the highest priority in the Academic Plan as well as high physical need and financial feasibility. For purposes of these recommendations we are planning on a base state appropriation of \$80 million, although we recognize this number could change. The four priority projects are Thompson Library Renovation, Academic Core - North, Graves and Meiling Hall Renovations Phase II, and Cunz Hall renovations.

1. Thompson Library Renovation

The Thompson Library Renovation is one of only two capital construction projects specifically mentioned in the Academic Plan. The Thompson Library is in many ways the intellectual heart of the campus. It is the single most visible academic building. Although it is in better shape than some academic buildings on campus, it has not had a major renovation in over 30 years. The building's systems and its ability to respond to the academic needs of the institution are rapidly deteriorating and inadequate.

Consequently, this \$108.5 million project was identified as the number one priority in the FY2005 - FY2006 capital process. A total of \$71.7 million in state funds was requested over six biennia with the FY 2009-2010 allocation of \$8.7 million completing the state funded portion of the project. The remainder of the project will be funded as follows: approximately \$25 million will be secured by private fund raising, \$5 million has been pledged from Athletics, roughly \$6 million will be provided by bonds, and University Libraries has committed \$762,500 of its own funds to complete the renovation.

Construction is expected to be completed in the Summer 2009. This project will not add any net square footage to the Library's inventory, since space located elsewhere in the Library inventory is being released back to the University to offset any additional square footage in the Library project. The project is not expected to create additional parking demands. However, having both the Library and the Ohio Union closed for construction at the same time has meant the University has had to identify additional space for administrative offices, book stacks, meeting rooms and student study space. This has been achieved by using 650 Ackerman and other locations. Costs for this temporary space have been funded in the project budgets.

2. Academic Core - North

Traditionally, the University has budgeted capital projects individually, which makes it easier to establish financial and design accountability. However, this runs the risk of missing opportunities for synergies and efficiencies from a more comprehensive university-level approach.

Last biennium, the University leadership empowered the Space and Facilities Committee to work with the affected deans to develop a long-term plan for the Academic Core - North (AC-N). The AC-N study has provided a long-term vision for the areas within and adjacencies bounded by Tuttle Park on the West, Woodruff on the North, High Street on the East, and 17th Avenue on the South. The colleges with facilities in this area account for 66% of all credit hours taught and 26% of academic space.

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The proposed long-term view, including the concurrent funding of infrastructure for the district, supports the Master Plan objectives of pedestrian friendly, social and learning engagement spaces, identifiable edges and thorough-fares, and more effective use of space over the long term. An integrated space analysis and planning study will be completed to determine the optimal amounts of the appropriate types of spaces that are needed to support the academic plan as well as to provide flexibility, efficiency, and an appropriately high space utilization effectiveness. This information will be available early enough in the time line for decisions regarding proposed capital projects in the north academic core to be informed by the findings of the planning study.

One important component of the plan is a targeted significant reduction in deferred maintenance and renewal. As a first step, the plan calls for the demolition of both Lord and Brown Halls. These demolition projects were recently approved by the Board and are scheduled to complete by fall 2008. The projects combined costs of \$3.2 million will eliminate a total of \$27.6 million in deferred maintenance and renewal once these buildings are demolished. The overall AC-N plan reduces deferred maintenance and renewal by 57%, or \$92.5 million (FY08 \$s). If basic renovation funding can be secured over this period of time for one additional building (~\$25 million for Smith Lab) in this district, the reduction in deferred maintenance and renewal will be 89% or \$144.4 million.

The additional construction and renovation of the AC-N area will require remediation of the existing infrastructure and the addition of a new chiller to support the additional capacity needs. It is anticipated that an additional \$111M for infrastructure in the AC-N area will be funded from University bond proceeds as part of the proposed Facilities Operations and Development requests below. Infrastructure improvements are needed in this area regardless of how we proceed with this area's development.

The conceptual budget for the proposed North Academic Core project is estimated at about \$500 million through FY 2020. The Space and Facilities Committee recommends at least half this amount come from state capital funds over this period. The remainder would come from a combination of sources including additional state funds (for example, the Board of Regents Research Scholars Initiative), private fund raising, and contributions from individual colleges.

Allocation of state dollars should be structured in such a way to reward those colleges who participate most fully in the new planning process.

Therefore, we recommend for the FY 2009 - FY 2010 biennium, the allocation of \$58.7 million to the AC-N. This will allow for needed planning and consultation to be completed. A preliminary schedule detailing the order in which individual projects will proceed will be developed over the next 12 - 18 months.

Funding will be used to support projects in the AC-N that replace inefficient buildings and provide for flexible, functional space that encourage multi-disciplinary interactions and that are in alignment with the University Master Plan. These projects will support the disciplines in English, Chemical Engineering, Chemistry, and Music in the Colleges of Humanities, Engineering, Mathematical and Physical Sciences and the Arts. Subsequent projects will possibly involve the disciplines of Education and Economics for the Colleges of Education and Human Ecology and Social and Behavioral Sciences.

The exact allocation of the State capital funding to specific projects will be determined as more detailed planning of the AC-N progresses over the next 12 - 18 months. Infrastructure projects have to be planned and implemented before construction or renovations in this area can begin. During that time the colleges will be consulted to refine the steps to implement the AC-N concept. Independent of the final implementation of the AC-N concept, the standard approaches to planning for and approving capital projects will be followed. .

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Planning for the biennia through 2020 across many colleges requires a major shift in culture and thinking, but the benefits of a successful initiative of this nature are enormous, particularly accompanied by an infrastructure solution for the entire district. Integrating the allocation of state capital funds with college funds and with funds derived from an integrated, collaborative, and strategic development initiative for an institutional approach to capital development also represents a major shift in funding capital projects. While the proposed overall approach and funding models are different, the priority projects within the AC-N plan still reflect priorities from the previous capital recommendations and reflect institution-level academic priorities through 2020. Again, the AC-N is flexible enough to be modified should a shift in priorities be necessitated for strategic reasons.

We anticipate the Space and Facilities Committee will consider how other districts may benefit from such a long-term and comprehensive vision.

3. Cunz Hall Renovation

The newly created College of Public Health has significant and legitimate space needs. Renovation of Cunz Hall reconciles nearly all of the college's wet-lab needs in the near term. \$6.5 million from the FY 2009 - FY 2010 capital funds is recommended to help fully fund the roughly \$20 million Cunz Hall renovation project including re-cladding the exterior of the building to be more aesthetically compatible with the surrounding structures (RPAC, Psychology and the new Library). The remaining funds should be fund-raised by the college or reallocated from existing college resources.

4. College of Medicine Renovation and Addition (Phase II)

The College of Medicine is one of the fastest growing areas of research in the University. Lack of suitable space is a major impediment to future growth. Murray Hall has returned to the University at a truly strategic time in the growth of the academic Medical Center. Murray Hall will likely become the transitional home for the Institute for Behavioral Medicine Research. In the FY2007 - FY2008 state capital budget, \$1 million was designated for Murray Hall. In addition to this original \$1 million allocation, \$1 million of the \$5 million in FY2007 - FY 2008 funds, originally designated for the Graves and Meiling projects, will be transferred to Murray Hall, making it a \$2 million project.

The Medical Center has proposed that a two-story addition to the Prior Health Sciences Library will better advance the Academic Plan than the Graves and Meiling projects which were approved in the FY2007 - FY2008 capital plan. This addition will house simulation and clinical skills labs. The remaining \$4 million, that was designated to Graves and Meiling in FY 2007 - FY2008, will be transferred to the Prior Health Sciences Library Addition project. In addition, \$6 million will be designated for this project from the FY2009 - FY2010 state funds, making it a \$10 million project. If the Medical Center wishes to add scope to the project, they must provide all funding exceeding the \$10 million in state funds.

The acquisition of Murray Hall and the two-floor addition to the Prior Health Sciences Library will add space to the University's inventory. The Murray project may have some impact on parking, but that will need to be determined as part of future planning efforts.

This proposal is under review and a recommendation from the University will be forthcoming shortly. Implementation of these projects will follow standard protocols planning, approval and construction.

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The impact of these projects on state capital requests for future biennia is shown below.

Project	Total Cost	State Capital Funds		
		Prior to FY 2009	2009-2010	2011-2012
Library Renovation	\$108.5M	\$63.0M	\$8.7M	NA
Academic Core North *	\$487.0M	\$5.0M	\$58.7M	\$58.7M
Cunz Hall Renovation	\$20.2M	\$8.6M	\$6.6M	NA
College Of Medicine Graves/Meiling/Murray	\$2.0M	\$2.0		
College of Medicine Renovations/ Addition	\$10.0	\$4.0M	\$6.0M	NA
Totals	\$615.7M +	\$82.6M	80.0M	58.7M +

*see B. 5. below

B. Group Two: Recommendations for State Capital Funds in Future Biennia

5. Academic Core - North

The exact project order will be more fully specified in the next capital projects cycle. The first project planned after the demolition of Lord and Brown Hall would be construction on the Lord Hall site. Over the next 12 - 18 months we will work with the colleges to determine which priority programs should be located on this site. Programs being considered are English and writing programs, classroom instruction, and possibly other priority programs. In addition, facility issues relating to music instruction and performance space will be evaluated, as will suitable facilities for chemical engineering and chemistry. It is estimated this will require a commitment of \$58.7 million in state funds from the next two biennia and \$35 million in state funds from each of the next four biennia after that.

6. Postle Hall Renovation/Replacement

Postle Hall, which serves as the home for the College of Dentistry, is more than 50 years old and no longer meets the academic needs of the college. Two years ago, the college proposed a \$270 million project that included \$100 million in state funds.

This was rejected as being financially unfeasible. The college was instructed to develop a scaled down project that is more consistent with what future funding is likely to be. That work is now in process and will be evaluated as part of the FY 2011 - FY 2012 capital process.

7. College of Veterinary Medicine

Veterinary Medicine is one of the top ranked programs in the country and is highly productive in teaching, research and public service. The current small animal hospital was built in 1973 and is overcrowded and no longer meets the academic and clinical needs of the program.

The college has proposed a combination of renovation and new construction for 2014 totaling approximately \$70 million to come from a variety of sources. We recommend the next two years be used to assess financial and physical feasibility of various approaches to improving this facility.

8. Pomerene Hall

Pomerene Hall occupies a unique physical and psychological place in the culture and history of Ohio State University. The predominant user (PAES) has moved out of Pomerene Hall into the new RPAC facility. Consequently, we authorized the Space and Facilities Committee to conduct a feasibility study on possible future uses of the building.

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That study has been completed. Three broad adaptive uses have been identified. These are:

- a. Student Use
- b. Instruction and Instructional Support
- c. Academic Conference Space

Cost estimates for renovation total between \$25M and \$35M.

To ensure best possible uses for this valuable space, the Provost invited units interested in utilizing the space to submit a statement of intent. Several units have expressed interest (Medicine, Dentistry, Student Affairs, Public Health, Outreach and Engagement, OAA groups, Classroom Pool, Linguistics, and International Affairs). All units that submit a timely, formal request will be evaluated. A major criterion will be ability to help support the capital costs to appropriately use the building for strategic use. Recommendations will be forthcoming as part of the FY 2011 - FY 2012 capital process.

9. Food, Agricultural and Environmental Sciences

The College of FAES has a disproportionate share of the oldest buildings on campus. More than one-third of its assigned GSF is more than 45 years old. In our recommendations two years ago, we recommended the college generate \$3.5 million for planning a \$60-\$70 million integrated teaching and research facility in the FY2011 - FY2012 biennium, as well as generate additional resources in future biennia.

At its capital hearing, the College asked for additional time to develop a phased plan anchored by a new academic information and technology center to enhance teaching, research and student services. We recommend this request be accepted and that the College return with a more detailed proposal for the FY2013 - FY2014 biennium. We will work with them in the meantime to assist them with this analysis that can be supported by funds currently on hand for such analyses.

C. Group Three: Projects Not Recommended for State Funds

In addition to the projects recommended above, we considered 10 additional projects as listed below.

Requesting Unit	Project Description	FY2009-10 Request (millions)	Total Project Request (millions)
Arts and Sciences	Consolidated Space	TBD	TBD
Biological Sciences	Building Addition	TBD	TBD
FAES	New Integrated Teaching and Research Building	TBD	TBD
Law	Drinko Hall	22-33 million	57-69 million
Medicine	COM Academic Center	TBD	TBD
Pharmacy	Parks Hall	TBD	TBD
Social and Behavioral Science	New Department of Economics Space	TBD	TBD
Social Work	Stillman	3.4 million	3.5 million
Research	New Interdisciplinary Research Building	10 million	100 million
Wexner Center	Mershon Auditorium Renovation	TBD	TBD

While not all unfunded projects are of equal merit or feasibility, it is clear the need for state support is much greater than what is likely to be available by a substantial amount. One strategy to address this is to use other funding sources where it might be appropriate. In that regard, we have specific recommendations regarding three projects in

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particular, Stillman Hall renovation, Drinko Hall renovation/expansion and the Academic Medical Center project.

11. College of Social Work

Stillman Hall 2nd Floor Renovation, Windows and HVAC replacement is a \$3.5 million project. This would complete the renovation of Stillman and should be considered for possible funding through the Basic Renovation process including deferred maintenance funds.

12. College of Law

Drinko Hall Renovation/Expansion: The Basic Renovation project for Drinko Hall (window/masonry renovations) is recommended to proceed. The more comprehensive Drinko project is not recommended for funding in this biennium, but should be revisited once a more comprehensive funding plan is completed. The college has committed to fund-raising a significant portion of this major project. The availability of college-raised funds will be an important consideration in the future.

13. College of Medicine

The College of Medicine requested funding for a 51,000 GASF Academic Medical Center, citing space shortages and the need to reconfigure facilities to meet changed teaching requirements. The college did not present cost estimates or a financing plan. Consequently, we recommend the next two years be used to develop a funding plan that includes a significant component of private fund-raising for such a facility.

The College of Medicine also submitted a request to renovate Murray Hall to house the Institute for Behavioral Medical Research. This program is one of the University's most successful interdisciplinary research efforts. The feasibility study completed in April of 2006 estimated the costs of the renovations to Murray Hall for the purposes of the Institute for Behavioral Medical Research to be between \$21.8 and \$27.3 million in 2010 dollars. The office of Health Sciences is expected to contribute some funds to this project, but the amount is unknown at this time. We recommend the next year be used to develop a funding plan that includes a significant component of private fund-raising for this facility.

III. RECOMMENDATIONS REGARDING OTHER FUNDS

As the amount of available state funds fails to keep the pace with demand, the University needs to continue to identify other funding sources for its capital needs. However, in doing so we need to be mindful of practical limits on the University's debt capacity, fund-raising priorities, and other factors that bear on these decisions. Therefore, we have organized this section into two parts: A) significant commitments involving non-state appropriated funds and B) additional projects involving non-state appropriated funds. Non-State appropriated funds include bonds, user fees, development monies and other resources from requesting units.

A. Significant University Commitments Involving Non-State Funds

In the FY2007 - FY2008 recommendations, we highlighted three projects involving non-state funds: The Medical Center Master Facilities Plan, the Ohio Union replacement and the new Student Services Center.

The Medical Center Master Facilities Plan is still under review and will be addressed separately. The Ohio Union replacement project was approved for construction in July 2006 and is expected to be completed by February 2010. This building will be LEED certified. Funding sources include a mandatory student fee. The Student Services Center was approved for design in September 2005. Construction is expected to begin by June 2008 and will be completed by August 2009. This building will also be LEED certified. This project is being financed by University resources.

The most significant new project from non-state funds is a major investment in infrastructure (electricity, water and roadways) to address significant deferred maintenance and capacity needs. This commitment is based on a comprehensive review over a four year period. The outcome of that review was presented to the Board of Trustees Fiscal Affairs Committee in December 2006.

The recommendations in this plan represent an investment in infrastructure of over \$100 million to address deferred maintenance and renewal (including electrical distribution, roadways and tunnels), as well as \$35 million for additional capacity. These projects will be financed with University bonds and will be paid back with user fees. This investment will benefit the University for years to come. A more complete description is included in the section under Facilities Operations and Development.

The second major area of investment is renovation and expansion of student housing. This is described in the section on Student Affairs.

B. Additional Projects Involving Non-State Funds

This section lists projects proposed by colleges, support units and affiliated entities to be funded by sources other than State funds. In many cases, University backed bonds are requested. In order to make most strategic use of our available debt capacity, we have asked units to plan on a six-year horizon. The projects listed here reflect the Units' plans for that time period. However, being included here does not guarantee a project will receive bonds or other University credit. That issue is addressed in Section IV.

1. OSU Medical Center

The process to revise the Medical Center Master Facilities Plan is underway, but not complete. The financial parameters for the revised plan have been proposed and are in alignment with the University's capital plan recommended for approval today. For planning purposes we will use the 2009, 2011 and 2013 bond allocations totals previously allocated to the Medical Center for the \$780 million Facility Master Plan

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projects. This section will be updated at a later time, once the Medical Center Master Facilities Plan review is completed.

Project	2007-2008	2009-2010	2011 - 2012
Biomedical Research Tower	42,350,000		
Doan Digestive Disease	26,200,000		
Ross Addition	32,500,000		
MRI Relocation	7,000,000		
Project Programming	3,500,000		
Means/Garage Demo	4,900,000		
Parking Deck		29,200,000	
Tower 1		60,667,000	75,432,000
D&T		70,430,000	87,570,000
Faculty Offices		18,900,000	
Infrastructure	1,000,00	17,500,000	40,000,000
Ambulatory			27,500,000
Remediation & Modernization		46,380,000	76,420,000
Total Medical Center Requests	117,450,000	243,077,00	306,922,000

2. Student Affairs

Now that the Recreation Center is complete and the Ohio Union replacement project is under construction, the highest priority for the Office of Student Affairs is to up-grade and expand student housing. The largest projects will be the conversion of Lincoln Tower floors 1-15 back to residence halls (\$38 million), expansion of the Hall student Housing Complex (\$41 million), and South Campus AC/Bathroom modernization (Phase I) (\$32 million). The request also includes significant renewal and replacement. Funding sources include University bonds to be repaid by housing fees, as well as Student Affairs capital reserves set aside for this purpose.

A special work group established by the Offices of Academic Affairs, Business and Finance, Campus Partners, Legal Affairs and Student Affairs has been working over the summer to review housing initiatives. The group has identified three critical areas for review:

- Funding options and priority relative to other initiatives (infrastructure, Medical Center, Campus Partners).
- Acceleration of on-campus housing construction and renovation of existing housing - major challenges are legal and physical (swing space).
- Partnerships for additional housing- major challenges are legal.

A preliminary report is expected by the end of this calendar year.

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The Fawcett Center renovation is almost complete. Portions of the newly renovated space will be used by Student Affairs and Athletics. Options for the remaining space are under consideration as part of a broader facilities review in Student Affairs. We will return to the Board of Trustees with an update in late CY2007 or early CY2008.

Student Affairs: Project	Requested Amounts (in millions)			
	2007 Bonds	2009 Bonds	2011 Bonds	Future Bonds
Archer House Conversion - 100 beds	5,300,000			
Jones Tower		6,000,000		
Lincoln Tower 1-15 Conversion - Renovated 960 Kinnear	1,000,000			
Lincoln Tower 1-15 Conversion to Residence Hall - 576 beds		11,000,000	27,000,000	
New Housing Construction - Expansion of Hall Housing Complex Phase I (160 beds)		1,200,000	13,900,000	
New Housing Construction - Expansion of Hall Housing Complex Phase II (250 beds)		700,000	12,000,000	13,000,000
South Campus AC/Bathrooms: Phase I		7,000,000	25,000,000	
South Campus AC/Bathrooms: Phase II			7,000,000	27,000,000
Food Service Master Plan	2,500,000	450,000	3,600,000	
Housing and Food Services Renovations	16,000,000	14,000,000	14,000,000	
Off Campus Residential Properties		1,500,000	1,500,000	
Fawcett Center Renovation	8,600,000			
Larkins Hall Replacement Project	43,470,000			
Wilce Health Center Renovations		3,300,000		
Wilce Health Center Renovations Phase 4		2,000,000	3,900,000	
Ohio Union Replacement Project - Central Funds	10,000,000			
Ohio Union Replacement Project - Student Affairs	10,000,000	87,000,000	5,000,000	
Oxley Conversion to Housing				9,000,000
North Area Housing Renovation				1,000,000
Total Student Affairs	\$96,870,000	\$134,150,000	\$112,900,000	\$50,000,000

3. Facilities Operations and Development

As mentioned previously, the highest priorities for Facilities Operations and Development are projects to restore and expand the University's essential infrastructure. These are listed below and reflect whether the project addresses deferred maintenance (DM) or increased capacity (IC), or both.

FOD Project	Goal	Amount Requested (in millions)		
		2007 Bonds	2009 Bonds	2011 Bonds
Boiler Replacement/McCracken	DM	16,000,000		
East Chilled Water Plant	IC	4,000,000		
North Hot Water Loop	IC	2,500,000		
Increase Campus Electrical Capacity Phase I	IC	6,000,000		
High Voltage Air Break Switch Replacement	DM	15,000,000		13,280,000
Kinrear Corridor Improvements	DM	5,000,000		
12 th Avenue/Neil Corridor Improvements	DM	2,000,000		
South Dorm Sewer Separation	DM	625,000		
Student Academic Services Building Chilled Water Extension (ACN-17)	IC	7,458,000		
Capacity Coordination with Medical Center - Identified Projects	IC	2,545,000		
Boiler Replacement	DM and IC	1,130,000	5,100,000	5,049,000
Central Power Plant Water Treatment	DM and IC	1,430,000	12,859,000	
Drainage Improvements (ACN-1)	DM	1,900,000		
Domestic Cold Water System Improvements - Oval Area (ACN-2)	DM	1,669,000		
Steam and Condensate Distribution System Upgrades Phase I (ACN-2)	IC	8,150,000		
Put-In-Bay Water & Sewer Line Extension	Utility need	1,000,000		
Steam and Condensate Distribution System Upgrades Phase 2 (ACN-6)	IC		6,370,000	
John Herrick Drive Rebuild Phase 1 and Phase 2(ACN-9)	DM		2,858,000	4,568,000
Tunnel Durability Evaluation Project (ACN-3)	DM		1,000,000	
Woodruff Avenue and Tuttle Park Place Rebuilds (ACN-10) (ACN-11)	DM		3,303,000	
Water & Natural Gas Distribution Capacity Upgrade (SCW-1 and MA-2)	IC		1,671,000	
Woody Hayes Drive & Fyffe Rd. Rebuilds (ACN-12) (ACN-14)	DM		483,000	4,344,000
Campus Electric Capacity, Phase 2 (New Substation) (SCW-4)	IC		8,000,000	43,132,000
East Chilled Water Plant (ACN-5) (Phase 1 only)	DM		2,000,000	47,146,000
Hagerty Drive Rebuild (Oval Phase C) (ACN-13)	DM			4,107,000
Defiance Drive Rebuild (OP-1)	DM			1,207,000
Capacity Coordination with Medical Center - Opportunity Projects	IC			5,000,000
South Campus Sewer Separation and Site Improvements (SCE-1)	DM			2,331,000
North Campus Sewer Separation and Site Improvements	DM			4,182,000
Selected Tunnel Replacement Projects (ACN-4)	DM			5,479,000
Infrastructure Improvements, West & Midwest Campus Expansion Phase I	IC			18,012,000
17th Avenue Rebuild (ACN-8)	DM			3,860,000
18th and 19th Avenue Rebuilds (ACN-7)	DM			1,998,000
Total FOD Requests		\$76,407,000	\$43,644,000	\$163,695,000

4. Athletics

The highest priority for the Department of Athletics is an office complex and sports medicine center. Athletics feels this can be achieved through private fund-raising. Other priorities are listed below.

Athletics	Estimated Project Costs		
Project	2009-2010	2011-2012	2013-2014
New Athletics Complex		15,000,000	15,000,000
Sports Medicine Center		15,000,000	15,000,000
Stickney Tennis Courts Renovation	3,000,000		
Indoor Track and Multi Purpose Sports Facility	15,000,000	15,000,000	
Basketball Auxiliary Gym Addition & Offices	20,000,000		
Field Hockey Stadium & Football Practice Turf replacement & Relocation	5,000,000		
Total Athletics Requests	43,000,000	45,000,000	30,000,000

Athletics currently accounts for 21% of the University's outstanding debt, but less than 3% of the University's annual operating revenue. Therefore, to preserve access to capital funds for other units, it is recommended that only those projects that can be funded with cash, early retirement of existing debt, or short-term (5 years or less) lines of credit, be approved for funding design and construction.

5. Transportation and Parking

Transportation and Parking's projects are listed below in priority order. Funding will come primarily from bonds paid for with parking user fees. The biggest unknown at this point is additional parking for the Medical Center, which will be addressed as part of the planning for the Medical Center Master Facilities Plan.

Transportation & Parking	Request Amount (in millions)		
Project	2007 Bond Request	2009 Bond Request	2011 Bond Request
9 th Avenue Garage Restoration	2,500,000		
Surface Parking Lot Renovations	1,500,000	1,500,000	
New 9 th Avenue Garage East	21,700,000		
Ohio Union Garage Restoration & Expansion		21,500,000	
Lane Avenue Garage	14,000,000	14,000,000	
Arps Garage Restoration			4,000,000
Total T & P Requests	\$39,700,000	\$37,000,000	\$4,000,000

6. Regional Campuses, ATI and OARDC

The University's regional campuses, OARDC, and ATI have identified the following projects as high priority over the next six years:

Regional Campus	Project	Estimated Total Project Cost	Requested Amounts (in millions)		
			2007-2008 Bonds	2009-2010 Bonds	2011-2012 Bonds
Lima	Student Life Building		7,000,000		
Newark	Warner Library		5,500,000		
Mansfield	Oval wood Renovations		7,000,000		
Lima	New Maintenance Facility	2,400,000		2,000,000	
Mansfield	Recreation and Student Life Center Expansion (\$6M Bonds; \$8M Local)	13,000,000		6,000,000	
Mansfield	Schuttera Service Center				3,200,000
Marion	New Science and Art Building (\$5M Bonds; various other sources for remaining \$10M)	15,000,000			5,000,000
Newark	Founders Hall and Hopewell Hall Renovations (\$1M; various other sources for remaining \$6.3M)	7,300,000		1,000,000	
OARDC	Selby Hall BSL-2 Greenhouse Replacements			5,500,000	
OARDC	New Entomology Building	21M-28M			
OARDC	BioHio Concept (Job Ready Site Grant to City of Wooster for Total Project Cost)	3,373,600			
OARDC	Pounden Hall Renovation (EDA Grant and Local OARDC funds)	744,091			
ATI	Horticulture Operations Building (Project Budget is \$8.5M: \$1.26 State; various other sources for remaining	8,500,000			
	Total Regional Requests		19,500,000	14,500,000	8,200,000

The projects are to be funded with a combination of State capital funds, cash reserves, and University bonds. We recommend these projects proceed within the bond capacity limits identified in Section IV Part D.

All four regional campuses expressed a desire to provide additional housing at some point in the next six years. Two campuses (Newark and Mansfield) have such housing. The Lima and Marion Campuses have requested housing as well.

Unfortunately, the University does not have the debt capacity for these as University built and operated facilities and to meet the other capital needs of the regional campuses. Therefore, we recommend both Lima and Marion be directed to explore options with private developers who could provide student housing in close proximity to those campuses, as long as this can be done without adversely affecting the University's debt capacity. Proposals for housing on any of the regional campuses will need to be linked to each regional campuses strategic plan, once endorsed from an academic priority perspective.

7. Projects from Individual Colleges

We have pending requests from the colleges listed below. These requests are currently in the process of being evaluated for further consideration.

Airport

In May 2006, Senate Bill 327 was passed by the Ohio General Assembly; this bill authorizes sale of a number of parcels of land assigned to the Ohio National Guard, including the helicopter hangar and associated land just north of the University Airport. The legislation specifically authorizes sale of the hangar and associated land to The Ohio State University. In March 2006 the ONG informed the Airport Administration of its intent to sell the hangar and associated land. The College of Engineering and University Airport have expressed interest in this purchase. The 1990 University Airport Master Plan identifies the purchase of the ONG Hangar and Ramp as a priority project and the acquisition of this property is included in the Airport's five-year plan. An appraisal of the land in 2005 valued the property at \$2,875,000. The College is requesting 2007 bonds to support this acquisition. Repayment for debt service will be the responsibility of the Airport and backed by the College of Engineering. Costs will be recovered in part through rent payments received from long term lease with MedFlight. The Airport also will request FAA partial reimbursement of the purchase through a FY2010 AIP grant. Approval of the proposed purchase is not being recommended at this time, but will be brought forward separately to the Board for consideration after appropriate due diligence and approval through the College of Engineering.

Library Book Depository Module

This project would provide the third of five high-bay storage modules designed to provide economical and environmentally beneficial storage of low-use library materials. This is a very important component of the Thompson Library project . University Libraries intends to work collaboratively with OhioLINK and other Ohio libraries to request funds as a single unit through OhioLINK's line item 2009-2010 request . If the joint OhioLINK request is not successful, the Libraries would like the option to use future OSU bonds for funding of this depository.

Cartoon Research Library

The proposed Cartoon Research Library would collect, preserve, and make available original cartoons and graphic novels and other materials that visually document American social history and popular culture. The Library is currently housed in the lower level of the Wexner Center and is at capacity. The estimated cost of the project is \$14.6 million as determined by a feasibility study completed in mid 2007. The Space Facilities Committee has recommended that University Libraries continue to explore use of the Sullivant Hall site and address a number of questions regarding the proposed plan.

EERL facility

Originally proposed in 2005 as part of the FY 2007-2012 Capital Plan, the College of Engineering in partnership with SciTech continues to work through plans for the EERL facility at 1382 Kinnear Road .Engineering would lease approximately 20,000 square feet of the building from SciTech. The remainder of the building (total square footage yet to be determined would private industry partners. This project is proposed as a collaborative effort between the ESL and their research partners, corporate sponsors, and spin-off companies. Estimated total project cost is \$6.2M with funding sources being fund raising by OSU College of Engineering (estimated at \$1.2M) and SciTech (\$5.0M).

8. Affiliated Entities

In the 1990s, the University created a number of affiliated entities to undertake strategic initiatives. Two of these, Campus Partners and SciTech, made use of University-backed credit during their start-up phase. Since then, the rating agencies now include University-backed credit to affiliated entities as counting against the University's debt capacity.

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Since both Campus Partners and SciTech are now viable, we recommended two years ago that their capital needs be financed by their own equity, thus preserving the University's debt capacity for other priorities in the Academic Plan.

We have discussed this concept with the leadership of both Campus Partners and SciTech. They are supportive of the recommendation, provided that in the case of SciTech, the existing University \$10 million line of credit be maintained as a revolving line of credit and that in the case of Campus Partners, the goals of the five-year business plan are met.

We think these conditions are reasonable, and in the case of Campus Partners, we recommend the University commit \$10 million per year for the next five years (\$50 million total) for patient capital. We support this request, with the following provisions:

- Funding sources will not be General Funds or endowment.
- The University has flexibility to revise the schedule in the event of a budget crisis.
- University support is tied to specific performance measures.

		Estimated Cost (in millions)		
Entity	Projects	2009-2010	2011-2012	2013-2014
Campus Partners	TBD	\$15,000,000	\$15,000,000	\$20,000,000
	Total Campus Partners	\$15,000,000	\$15,000,000	\$20,000,000
SciTech	New Electrical Engineering Research Lab	6,200,000		
	1275 Kinnear Road Complex Build Out	1,600,000		
	SW Quadrant OSU Research Park - Ph I	6,100,000		
	Total SciTech	\$13,900,000		

Note: amounts listed above are estimated project costs, funding sources will need to be identified.

9. Other Projects

In addition to the projects discussed above, there are a number of capital projects that do not fit into the categories listed above. These are:

- University District Neighborhood Safety Center - this project was announced by President Holbrook and Mayor Coleman in October 2004. It is a city project, but the University has committed to pay half of the construction cost and rent for University use of the building for University Public Safety and Community Crime Patrol. The original total project cost was estimated at between \$3.5 and \$4.0 million. Our share of \$1.75-2.0 million will come from central University cash reserves set aside for this purpose.

The estimated cost has increased to \$4.6 million as a result of delays and design changes required by the University Area Review Board. The University has agreed to commit up to \$2.3 million, but to cap its commitment at that amount. Funding has already been set aside in the operating budget for this purpose.

- The renovation and expansion of Blankenship Hall is designed to address space and infrastructure needs for four critical public safety functions:
 - Meet increased demand for computer and communications network space and infrastructure.
 - Provide better security and control for key operations

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- Upgrade radio communications, including interoperability and redundancy.
- Enhance emergency response capability.

The recommended proposal provides for approximately \$7 million in project costs for the renovation in FY 2007 dollars, and \$12 million for communications equipment and upgrades.

The \$7 million in project costs will come from University bonds. The \$12 million for the communications equipment will come from General Funds, user fees and other sources.

- Real Estate and Property Management has prepared a prioritized list of improvements and possible acquisitions. These requests are currently under review, but should be funded by internal lines of credit to be paid back by rental income rather than bonds.

IV. IMPLICATIONS

In this section, we address the implications of these recommendations in nine specific areas: the Academic Plan; deferred maintenance; future capital requests; debt capacity; students, faculty and staff; future operating costs; transportation and parking; physical feasibility and energy conservation.

A. Impact on Academic Plan

These recommendations are strongly aligned with the Academic Plan. Funding of the Library Renovation completes a high priority specifically identified in the Plan. The Academic Core - North provides a unique opportunity to improve the quality of the teaching and learning environment for several core disciplines that house world class faculty and leading academic programs. This approach represents a potential model that might be applied to other areas of campus.

The Ohio Union project, and the new Student Services Building, along with upgrades to Residence halls, are key components to enhance and better serve the student body.

B. Impact on Deferred Maintenance

Funding of these recommendations will address many of the University's lingering deferred maintenance problems. Brown Hall, Hughes Hall, Koffolt, Cunz and Lord Halls are among the worst deferred maintenance problems. Addressing these will remove at least \$67 million in deferred maintenance.

In addition, addressing renovations of the Thompson Library and Graves Hall, and the replacement of the Ohio Union proactively keeps these key facilities from becoming deferred maintenance problems in the future.

The recommendations proposed as part of FY 2009-2014 Capital Plan will address 9 buildings ranked in the top 30 with the largest deferred maintenance problems on the Columbus campus (Attachment C). And will begin to evaluate options for another 4 buildings on this list in future years.

As part of the review of these recommendations, we asked our staff to compare the commitment of capital resources with estimated current depreciation costs. Like most public universities, OSU does not directly fund depreciation except in its hospital system. This means it is important that state capital dollars and university-backed debt issues are sufficient to cover these costs.

The chart below shows total resources committed to capital projects is projected to equal or exceed depreciation on existing facilities, both in FY 2009 and FY 2010. This is encouraging, but does not present a complete picture. For example, not all capital dollars are spent on existing facilities. A significant portion goes to build new or expanded facilities that will in fact raise depreciation costs.

In addition, just keeping up with current depreciation does not address the existing backlog in deferred maintenance and renewal, which is estimated to be at least a billion dollars.

Consequently, we have asked our staff to provide a more comprehensive analysis of capital needs and funding sources to be shared with the campus and the Fiscal Affairs Committee of the Board before the end of this calendar year.

Resources Committed to Capital

Category	Current Replacement Value ¹	Annual Depreciation ²	Annual Funding ³	Deferred Maintenance and Renewal ⁴
(All Figures in Millions)				
Columbus Campus				
General Fund	\$1,754	\$35	\$35	\$222
Non-General Fund	3,832	77	229	429
Other				
Infrastructure	NA	NA	22	276
Regional Campuses	610	12	12	70

¹ Replacement Value in FY 2006 dollars computed by Facilities Operations and Development

² 2% annual depreciation based on building life expectancy of 50 years

³ Annualized state support and university debt for FY 2009-2010 as computed by the Office of Business and Finance.

⁴ Estimate of deferred maintenance and renewal reported by Facilities Operations and Development to the OSU Fiscal Affairs Committee in December 2006.

C. Impact of Future State Funded Capital Requests

With State funds declining and becoming more uncertain, multiyear planning becomes more important. In general, we have to phase large projects over three biennia, one for planning and two for construction. Although this is not ideal, this provides greater flexibility in use of State funds. The table below shows how the recommendations in this memo would play out over the next three biennia. For planning purposes, a control total of approximately \$70 million is projected for each future biennium.

Project	Total Funding (millions)		State Funding (millions)			
	State	Other	Previous	FY09-10	FY11-12	FY13-14
Library Renovation	\$71.7	\$36.8	\$63.0	\$8.7		
Academic Core-North (see above)	\$243.8	\$242.9	\$5.0	\$48.7	\$48.7	\$35.0
Health Sciences Renovations	TBD	TBD	\$6.0	\$6.0	TBD	TBD
Cunz Hall Renovation	\$15.2	\$5.0	\$8.6	\$6.6		
Totals	\$330.7	\$284.7	\$82.6	\$70.0	\$48.7	\$35.0

D. Impact on Debt Capacity

In order to preserve debt capacity for the highest priorities of the Academic Plan, the University Board of Trustees approved guidelines on the use of bonds and other credit instruments on March 4, 2005. These recommendations are consistent with those guidelines and envision a bond issue of no more than \$450 million in calendar year 2007 and no more than \$500 million in calendar year 2009. The current recommended target for FY 2011 would be \$500 million. How this would be allocated among the various groups of users is illustrated in Attachment B. The bond allocation for CY2007 was approved during the last capital planning cycle. The 2007 column on the attached chart shows revised needs based on actual projected spend. The 2009 column shows the allocations recommended for 2009 which we are asking approval for during this capital planning cycle. CY 2011 bond requests currently total over \$600 million, which means additional review is needed in order to bring allocations in line with proposed \$500M cap.

E. Impact on Students, Faculty, and Staff

A large number of students, faculty, and staff regularly use the buildings recommended here for replacement or renovation. They will benefit when the projects are done, but will be inconvenienced while they are under construction.

The single largest challenge will be the inconvenience caused by the Library renovation and Ohio Union replacement projects, both of which will be under construction at the same time. Temporary sites have been provided for both functions with appropriate transportation. This transition for the library project seems to be proceeding smoothly. Additional planning and the ability to quickly respond to emerging issues will need to be done to minimize inconvenience and confusion in both cases.

Temporary student study and social space while both projects are unavailable during construction will be provided at several locations across campus. These temporary measures to minimize adverse impact of this needed construction were reviewed with the Board's Fiscal Affairs Committee at their June 2005 meeting.

F. Impact on Operating Costs

In the University's budget system, the benefiting units are responsible for operating costs of additional space assigned to them. The table below summarizes the approximate net change in ASF for major projects approved for the coming biennium. "Cost Increase" column are projections at the POM rate. Not all these buildings are POM facilities, but using POM rates provides an estimate for increased operational costs.

Unit	Project	Net Change in ASF	Cost Increase (or Decrease)
OAA	Library Renovation	-11,500	(\$155,940)
English ASC/Humanities	Brown Hall Renovation	4,600	\$62,376
Medicine	Graves & Meiling Hall Renovations	TBD	TDB
Music ASC/Arts	Hughes Hall Renovation and/or new construction	TBD	TBD
Engineering	Koffolt Laboratory Renovation	TBD	TBD
Health Science	Murray Hall Renovation	43,000	\$583,080
Health Science	Clinical Expansion Phase I	TBD	TBD
Student Affairs	Ohio Union Replacement	23,000	\$311,880
Various	Student Academic Services Building	-12,200	(\$165,422)

G. Impact on Transportation and Parking

Meeting additional space needs without exacerbating parking and accessibility continues to be an enormous challenge. Vehicular and foot traffic congestion will undoubtedly occur as a result of building construction and road improvements, but it is a temporary obstacle.

Most projects that are renovations or replacements will not increase long-term parking demand. The Medical Center Expansion project will create additional demand on a part of the campus where congestion is high and parking in short supply, but the project will replace any parking that is removed and will add additional parking to accommodate additional needs.

The Student Services building will eliminate approximately 500 surface parking spaces, but these will be replaced by the proposed Lane Avenue Garage. The new garage will

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increase parking availability in the north campus area, shifting demand from west campus to Lane Avenue and increasing the amount of vehicular traffic in this area.

The Ohio Union project will increase parking demand on the east side of campus, but this can be mitigated by the expansion of the Ohio Union Garage

H. Physical Feasibility

Many of the proposed projects are tied to existing projects and will require careful planning when it comes to timing and space coordination. The availability of Smith Lab for swing space will facilitate demolition of Lord Hall. The new Student Services building will have to be completed before Lincoln can be converted to additional housing. There will be swing-space issues associated with the Academic Core-North plan but these will be resolved once the sequence of steps for this district are more fully resolved.

I. Energy Conservation/Sustainability

The recent rise in the cost of energy is expected to be a long-term trend; consequently, strengthened emphasis on energy conservation makes sense from both a financial and environmental protection standpoint. New design standards for campus planning and development were approved by the President's Cabinet on January 24, 2007 and will be incorporated into all new building and renovation projects. Three projects have already been designated to be LEED certified: 4-H building, Ohio Union and the new Student Services Building.

J. Next Development Campaign

Planning for the next campaign has been delayed to accommodate the transition in University leadership. The stretch out of the North Academic Core plan and the revised Medical Center Master Facilities Plan will provide an opportunity to make sure these plans are aligned.

K. Transition

As a result of the transition in senior leadership at the University, it is important to allow enough time for decisions involving activities such as the North Academic Core, the next development campaign and the Medical Center Master Facilities Plan to be appropriately reviewed by the incoming leadership. At the same time, it is necessary to meet deadlines for requests for state funds and to meet commitments already made by the University.

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Therefore, we are asking the Board to:

- Approve a request of \$80 million in state capital funds for the Columbus Campus and \$12 million for the Regional Campuses for FY 2009 - FY 2010, as described on page 7 of this memo.
- Approve revised allocations of approximately \$367 million in bonds in calendar year 2007, as described in Attachment B of this memo
- Approve proposed allocations of approximately \$497 million in bonds in calendar year 2009, as described in Attachment B of this memo.
- Approve a cap of no more than \$500 million in additional debt in CY 2011.

We will return with additional recommendations to the Board after consulting with President Gee.

We hope this information is helpful to you in evaluating our capital recommendations.

c: President's Cabinet
 Council of Deans
 Senate Committee on the Physical Environment
 Senate Fiscal Committee
 Space Facilities Committee
 Melissa Bellini
 Kathy Dillow
 Tom Johnson
 Mike Sherman
 Lee Walker

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PART V: Appendix

Supplemental Materials

- A. Funding Principles
- B. Proposed Allocations for FY 2009 and FY 2011 bond issues
- C. Top 30 Buildings on the Columbus Campus ranked by Deferred Maintenance Needs

**2009-2010 Capital Budget
Funding Principles**

With stable enrollment, limited funding and a substantial amount of deferred maintenance, the priority for use of central funds (including State funds) will be to enhance or improve existing space and reduce operating costs. Therefore, as a general rule:

1. Central funds will not be used to increase academic or administrative space assigned to a unit unless:
 - Paid for by the benefiting unit, or
 - Reallocated from elsewhere.
2. Central funds will not be committed to additional operating costs.
3. Capital and operating costs for additional research space should come from increased cost recoveries.
4. Any additional space for non-general fund units should be funded by that unit and meet the space service needs of the University.
5. Fund raising is an important consideration but fundraising does not guarantee matching funds independent of the criteria listed above. Fundraising is particularly encouraged for upgrades and renovations that do not require additional central support.
6. Use of University bonds and other credit instruments may be requested where a repayment mechanism can be identified. However, availability of this funding source is extremely limited and must be specifically approved as part of the project review approval process.
7. The ability to document and track proposed benefits of the project as to the Academic Plan will be an important consideration in choosing among competing projects.

(APPENDIX XVI)

Waivers of Competitive Bidding Requirements April - June 2007

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Health Systems - Professional Health Care Services	\$3,125,000	\$2,225,000	\$0	\$900,000
Health Systems - Administrative Equipment and Services	\$10,150,768	\$8,571,518	\$40,000	\$1,539,250
Utilities - All OSU Campuses	\$34,000,000	\$0	\$0	\$34,000,000
Merchandise for Resale	\$3,008,001	\$0	\$0	\$3,008,001
Instructional and Research Equipment and Services	\$6,524,957	\$4,584,858	\$332,000	\$1,608,099
Administrative Support Equipment and Services	\$3,099,049	\$1,217,276	\$320,642	\$1,561,131
Rent and Tax Payments, Managed Properties	\$8,393,600	\$8,393,600	\$0	\$0
TOTAL	\$68,301,375	\$24,992,252	\$692,642	\$42,616,481

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Sub Source	Emergency	Sufficient Items Present
Health Systems - Professional Health Care Services			\$3,125,000 10	\$3,225,000 9	50 0	\$500,000 1
Children's Hospital	University Hospitals	Reference Laboratory Services (Clinical Lab)	\$120,000 1	\$120,000 1		
Family Medicine Foundation, Inc	Specialty Care Network	Physician compensation for clinical services (Sports Medicine Clinics)	\$1,000,000 1	\$1,000,000 1		
Hospital Medicine Physicians of Franklin Co	University Hospital East	Physician Monitoring Services (Trauma)	\$900,000 1			\$900,000 1
260 Eye Physicians & Surgeons LLC	University Hospitals	Physician Services (Veterans Administration Chained Surgery Administration Services (Global Transplant Program))	\$250,000 1	\$250,000 1		
260 Health System Anesthesia	University Hospitals	Professional Services (Global Transplant Program)	\$200,000 1	\$200,000 1		
260 Internal Medicine LLC	Specialty Care Network	Physician Services (Cardiology Heart)	\$50,000 1	\$50,000 1		
260 Internal Medicine LLC	University Hospitals	Physician Services (Medical Center)	\$65,000 1	\$65,000 1		
260 Physicians, Inc	Specialty Care Network	Physician Services (Cardiology Heart)	\$65,000 1	\$65,000 1		
260 Physicians, Inc	Specialty Care Network	Billing Services (Neurosurgey)	\$600,000 1	\$400,000 1		
260 Radiology LLC	Cancer Hospital and Research	Professional Services (Global Transplant Program)	\$75,000 1	\$75,000 1		
Health Systems - Administrative Equipment and Services			\$10,156,768 44	\$8,571,418 37	340,000 1	\$1,530,250 6
Alcon, Inc.	University Hospitals	Maintenance and support for cardiac life support equipment (Clinical Engineering)	\$31,500 1	\$31,500 1		
Accredo Health Group	University Hospitals	Pharmaceuticals, Kernaldin and Tadalafil (Pharmacy)	\$120,000 1	\$120,000 1		
Advisory Board Company	Corporate Services	Submission of Revenue Cycle Program for web-based reporting (Revenue Cycle Eff and Proj Mgmt)	\$138,600 1			\$138,600 1
Ames/Source ASD	University Hospitals	Prescription of proprietary drug (Pharmacy)	\$60,816 1	\$60,816 1		
Applied Biosystems	University Hospitals	Proprietary reagent buffer (Tissue Typing Laboratory)	\$60,264 1	\$60,264 1		
Applied Biosystems	University Hospitals	Library writing instrumentation (Toxicology Laboratory)	\$483,974 1	\$483,974 1		
Argenta	University Hospitals	Cleaning for offices event (UI Advertising and Communications)	\$65,000 1	\$65,000 1		
ASD Specialty Healthcare	University Hospitals	Various pharmaceutical products (Pharmacy)	\$200,000 1	\$200,000 1		
Atlas Development	University Hospitals	Software support and maintenance services for Prime Care system (Outreach Customer Service)	\$140,000 1	\$140,000 1		
Beckman Coulter	University Hospitals	Reagents and testing materials (University Reference Laboratory)	\$61,595 2	\$61,595 2		

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Self-Source	Emergency	Sufficient Econ. Reason
CarveOut/Iden LLC	Corporate Services	Online job postings (Human Resources Administration)	\$50,650	1		\$50,650
Chincomp, International Inc.	Corporate Services	Maintenance and support for Chincomp's Clinical Systems (Information Systems)	\$250,000	1	\$250,000	1
Development Dimensions International	Corporate Services	Training materials for performance management (Customer Service)	\$140,000	1	\$140,000	1
Digene Inc	University Hospitals	EPV test assays (Cytology/Cytometry)	\$70,000	1	\$70,000	1
Doctors Company	Specialty Care Network	Malpractice coverage for new non-union team (Neuro-surgery)	\$219,177	1	\$219,177	1
ERBE	University Hospitals	Altoph Plasma Coagulator (Gastroenterology)	\$26,465	1	\$26,465	1
FMK Technologies, Inc	University Hospitals	Programming software interfaces with existing controllers (Ross Hospital)	\$800,000	1		\$800,000
Gilbert Construction	Corporate Services	Electro-able parting of job boxes (Academic Research Maintenance Operations)	\$150,000	1		\$150,000
HP Thompson	University Hospital East	Boiler repair (Facilities Engineering)	\$119,560	1	\$119,560	1
Innover Inc	University Hospitals	Red cell reagents (Transfusion Services)	\$70,354	1	\$70,354	1
InogenTech	University Hospitals	Endo video monitors (Gastroenterology)	\$158,392	1	\$158,392	1
Innovative Surgical, Inc.	University Hospitals	UVS service agreement (Clinical Engineering)	\$125,000	1	\$125,000	1
Innovative Surgical, Inc.	University Hospitals	Support services for da Vinci Robotic Surgical System (Clinical Engineering)	\$215,000	1	\$215,000	1
Irtex Microsystems, Inc.	University Hospitals	Automated consultant (Oncology/Oncology)	\$83,219	1	\$83,219	1
Medcof	University Hospital East	MRB S400 Print monitor system (IT/Informatics)	\$31,625	1	\$31,625	1
Mechtronics Navigation Systems	University Hospitals	O Arm Imageit System (Operating Room)	\$499,999	1	\$499,999	1
Mechtronics Surgical Navigation Technologies	University Hospitals	Hardware software for Stealth Surgical System (Clinical Engineering)	\$74,167	1	\$74,167	1
Mechtronics Surgical Navigation Technologies	University Hospitals	Hardware, software support agreement for MRB (Clinical Engineering)	\$75,000	1	\$75,000	1
Oracle USA, Inc.	Corporate Services	Software licensing and support for enterprise business intelligence products (Decision Support)	\$264,960	1	\$264,960	1
Philips Medical Systems Ultrasound	University Hospitals	Parts and materials to maintain patient care equipment (Clinical Engineering)	\$56,217	1	\$56,217	1
Philips Medical Systems Ultrasound	University Hospitals	Service agreement on Prom (Clinical Engineering)	\$61,800	1	\$61,800	1
Positron	Corporate Services	Aut. scan filter (Operations)	\$37,500	1	\$37,500	1

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Sole Source	Emergency	Sufficient Econ. Reason
Procter & Gamble Pharmaceuticals	University Hospitals	Proprietary drug, Entrolonic Pharmacy (Microbiol)	\$75,000	1	\$75,000	1
Qiagen	University Hospitals	Supply agreement for CMV testing (Microbiol)	\$1,623,232	1	\$1,623,232	1
Roche Diagnostics	University Hospitals	Structure and testing for HIV and HCV (Hospital Function Laboratory)	\$276,941	1	\$276,941	1
BDF on the Go	University Hospital East	Temporary agency - pharmacist (Janes Hospital Pharmacy)	\$40,000	1	\$40,000	1
Softrid Systems, Inc.	Corporate Services	Software maintenance and support (Medical Information Management)	\$166,286	1	\$166,286	1
Syngraph	Corporate Services	Professional services, planning and development (Internal Services)	\$350,000	1		\$350,000
Tharcon	University Hospitals	Respiratory drugs, Jelan and Alveira (Pharmacy)	\$80,000	1	\$80,000	1
Vyva	Cancer Hospital and Research	Oncology probes (Division of Cyto genetics Laboratory)	\$500,000	1	\$500,000	1
Walden Pharmacy	University Hospital East	On-site prescription fulfillment (Pharmacy)	\$50,000	1		\$50,000
XTEND	Corporate Services	Software and hardware upgrades for patient server software (Operations)	\$86,187	1	\$86,187	1
Zelus	Cancer Hospital and Research	Troika Medtronic Robotic Scope (Surgical Computer and Multimodality Clinic)	\$42,550	1	\$42,550	1
UBHires - All OSU Campuses			\$34,000,000	1	\$0	\$34,000,000
American Electric Power			\$21,100,000			\$21,100,000
City of Columbus			\$1,980,000			\$1,980,000
Columbus Gas			\$1,240,000			\$1,240,000
Columbus - City Treasurer			\$80,000			\$80,000
Kris Ebbesen			\$50,000			\$50,000
Various others to be determined			\$1,880,000			\$1,880,000
Merchandise/Services for Resale			\$3,068,001	2	\$0	\$3,068,001
Alford	Veterinary Medicine, College of	Pharmaceuticals (Veterinary Hospital)	\$75,000			\$75,000
API-Memphis	Engineering, College of	Aircraft parts (University Airport)	\$25,000			\$25,000
Avial	Engineering, College of	Aircraft parts (University Airport)	\$25,000			\$25,000
B.P. America	Business, College of	Auto and diesel fuel (University Airport)	\$40,000			\$40,000
Busch & Jerab	Veterinary, College of	Ophthalmic supplies (Veterinary Clinic)	\$40,000			\$40,000
BYGG	Veterinary Medicine, College of	Pharmaceuticals (Veterinary Hospital)	\$50,000			\$50,000
Chrysler	Business, College of	Beatsil supplies (Veterinary Lab/In)	\$30,000			\$30,000
Coors	Engineering, College of	Aircraft parts (University Airport)	\$50,000			\$50,000
The Vision	Optometry, College of	Ophthalmic supplies (Optometry Clinic)	\$70,000			\$70,000

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Single Source	Emergency	Sufficient Items - Reason
Whip-Mix	Dentistry, College of	Dental supplies (Dentistry Admin)	\$30,000			\$30,000
White Amo	Engineering, College of	Aviation products (University Admin)	\$25,000			\$25,000
Zimmer Dental	Dentistry, College of	Dental supplies (Dentistry Admin)	\$300,000			\$300,000
Instructional and Academic Research Equipment and Services			\$6,524,957	\$4,584,858	29	\$1,939,099
Advan Biosciences	Medicine, College of	Automated liquid handling system Molecular Vology, Immunology and Microbial Genetics	\$85,100	\$85,100	1	
Allen Systems Group	Academic Affairs, Office of	Software maintenance renewal (ECR Operations)	\$60,300			\$60,300
American Assn of Service Coordinators	Health Sciences Administration	Educational services, development of continuing education programming (Genetics & Oenology)	\$70,000	\$70,000	1	
Ancure Corp	Research, Office of	Animal cages (Univ Lab Animal Resources)	\$45,000	\$45,000	1	
Andam Study Programs	Academic Affairs, Office of	Host institution payments (Study Abroad Programs)	\$70,000	\$70,000	1	
Applied Biosystems	Medicine, College of	Genetic analyzer (Pathology)	\$135,500	\$135,500	1	
Applied Photovoltays LTD	Medicine, College of	Chromatin spectrometer (Heart and Lung Institute)	\$80,000			\$80,000
Auricon	Academic Affairs, Office of	Host institution payments (Study Abroad Programs)	\$70,000	\$70,000	1	
Biosnow, Inc.	Medicine, College of	Semi-automatic scanner (Pathology)	\$80,235	\$80,235	1	
Blidham Young University	Engineering, College of	Wind tunnels and accessories (Aerospace Engineering)	\$125,000	\$125,000	1	
Communiarc Educational Community	Academic Affairs, Office of	Host institution payments (Study Abroad Programs)	\$68,450	\$68,450	1	
Corning Fibers & Corbin, Inc.	Food, Ag. & Envir. Sci. College of	Food ingredients (OARDC Research Operations)	\$50,000	\$50,000	1	
Centro Linguisticos Armas	Academic Affairs, Office of	Host institution payments (Study Abroad Programs)	\$100,000	\$100,000	1	
CEP-APEX	Academic Affairs, Office of	Host institution payments (Study Abroad Programs)	\$125,458	\$125,458	1	
CBMA Cos, Inc.	Food, Ag. & Envir. Sci. College of	Volunteer insurance (OSU Extension - Business Operations)	\$50,000			\$50,000
Coastline Dispatch	Academic Affairs, Office of	Print advertising (Human Resources)	\$150,000			\$150,000
Colco North America, Inc.	Medicine, College of	Laboratory supplies (Pathology Admin)	\$60,000			\$60,000
Dental Pure	Dentistry, College of	Water purification cartridges (Dentistry Admin)	\$5,748	\$5,748	1	
EMC Corporation	Academic Affairs, Office of	Book drives for system upgrade (CIT)	\$114,480	\$114,480	1	
Equifax	Research, Office of	Credit monitoring services (CIT)	\$300,000		1	\$300,000
Palmer Healthcare	Medicine, College of	Laboratory supplies (Pathology)	\$34,596			\$34,596
Prostate Logic	Academic Affairs, Office of	Software services (Undergrad Deans Office - Special Projects)	\$31,013			\$31,013
Star Tracking & Associates	Academic Affairs, Office of	MAPS, Training (John Glenn Institute)	\$64,999	\$64,999	1	

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Sub Source	Emergency	Sufficient Econ. Reason
Scripps, University of	Academic Affairs, Office of	Food institution payments (Study Abroad Program)	\$116,000	\$110,000	1	
Harbin Teklab	Research, Office of	Animal bedding (Ulow Lab Animal Research)	\$95,000			\$95,000
Harbin Teklab	Research, Office of	Animal feed (Ulow Lab Animal Resources)	\$95,000			\$95,000
Emerging Sciences LLC	Dormitory, College of	Service employment (Dormitory Admin)	\$19,000	\$19,000	1	
Innovative Interfaces	University Libraries	Monthly maintenance for 06 Altiumium software (CIT)	\$149,964	\$149,964	1	
Land-Comp, Inc.	Medicine, College of	On-line clinical consult access (Pharmacy, Surgery, and Medical School)	\$65,094			\$65,094
Marriott Marquis Island	Marketing, College of	Conference facilities 2007 Program (Center for Maritime Invasive Surgery)	\$50,677			\$50,677
Marriott Marquis Island	Marketing, College of	Conference facilities 2008 Program (Center for Maritime Invasive Surgery)	\$65,000			\$65,000
Medbourne, University of	Academic Affairs, Office of	Food institution payments (Study Abroad Program)	\$70,000	\$70,000	1	
Micrescent LLC	Mish and Phys. Sciences, College of Food, Ag. & Envir. Sci. College of	VP-LTC Microbiocimeter (M&P) fusion (Chemical Lab)	\$148,500	\$148,500	1	
O'Connor Trucking, Inc.		Heavy shipment (Dairy Center)	\$32,000			\$32,000
ORU Physicians, Inc.	Health Sciences Administration	ORU Physician salaries (Moran Cancer Genetics)	\$97,093	\$97,093	1	
Coedod, University of	Academic Affairs, Office of	Food institution payments (Study Abroad Program)	\$140,000	\$140,000	1	
Coedod, University of	Law, College of	Law summer program (Coedod Law Program)	\$252,280	\$252,280	1	
Polaris 2004 LLC	Health Sciences Administration	Powers facility rental agreement (Comprehensive Cancer Center)	\$1,884,432	\$1,884,432	1	
Booth Industries	Engineering, College of	Research (Suspension parts (Center of Automotive Research))	\$33,332			\$33,332
Shapard Specialty Papers	Research, Office of	Animal enrichment bedding and supplies (Lab Animal Research)	\$35,000	\$35,000	1	
Shagle-Kear Dental Ceramics	Dormitory, College of	Laboratory services (General Practice Residency)	\$51,566			\$51,566
SmartThinking	Research, Office of	Consulting services for online tutoring (Coles Learning Network)	\$716,000			\$716,000
Strain Corporation	Research, Office of	Biological reagents and materials (Lab Animal Research)	\$106,000			\$106,000
Stratford Medical Industries, Inc.	Medicine, College of	Laboratory supplies (Pathology)	\$40,000			\$40,000
TCS Scientific Corporation	Engineering, College of	Automatic blood oxygen analyzer (Chemical & Biomolecular Engineering)	\$26,405	\$26,405	1	

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Self-Source	Emergency	Sufficient Excess Return
Thomson Gale	Law, College of	On-line subscription services	\$72,000	\$72,000	1	
Flower Food & Manufacturing, Inc.	Food, Ag. & Envir. Sci. College of	Vanilla Library Acquisitions (VARDIC)	\$38,000	\$38,000	1	
Wheat Motion Systems, Inc.	Medicine, College of	Research lab equipment (Orthopedics)	\$107,696		1	\$107,696
VPIS	Academic Affairs, Office of	Software for data warehouse project (Managed Health Care Systems)	\$237,825		1	\$237,825
Wyatt Technologies	Engineering, College of	Molecular weight measuring system (Chemical & Biomolecular Engineering)	\$163,214	\$163,214	1	
Administrative Support Equipment & Services			\$3,099,849	\$1,217,276	18	\$1,561,131
Ace Building Maintenance	Facilities Operations and Development	Custodial services (Ramsaver & Atwell Hall)	\$81,527		2	\$81,527
Auditions Italian Bakery, Inc.	Student Affairs, Office of	Food items (Mirror Lake Cafe)	\$30,000		1	\$30,000
Blackboard Computerable, Inc.	Student Affairs, Office of	Annual software maintenance (Black ED)	\$126,940	\$126,940	1	
Blooming Green State University	Facilities Operations and Development	Radio advertising (Solid Waste Disposal)	\$53,000	\$53,000	1	
Clear Channel Columbus	Athletics, Department of	Print advertising (Schottenstein Center)	\$99,950	\$99,950	1	
Columbus Dispatch	Athletics, Department of	Print advertising (Schottenstein Center)	\$99,950	\$99,950	1	
Culinary Institute of America	Student Affairs, Office of	Culinary training (Campus Dining Services)	\$55,000	\$55,000	1	
Cybertrust, Inc.	Business and Finance	Consulting services for data breach issues	\$90,000		1	\$90,000
D & D Window Cleaning Service	Facilities Operations and Development	Temporary custodial services (Gardens & Mallory Hall)	\$44,000		1	\$44,000
Distributed Learning Workshop	General University	Computer software upgrade	\$70,000	\$70,000	1	
EEE WatchMating	Facilities Operations and Development	Relocation of Panhandle, Office & Appx offices to RPAC (Fac Design Construction)	\$72,000		1	\$72,000
Electrolight Company	Student Affairs, Office of	Subcontract (Printed Circuit)	\$23,303		1	\$23,303
Eyethink	General Univ/Local Project	Signage concourse (Woodly Hayes Athletic Center)	\$34,888	\$34,888	1	
Greiner Columbus Construction	General Univ/Local Project	Renovation (Psychology Bldg)	\$56,922		1	\$56,922
Heathland Foods	Student Affairs, Office of	Food items (Blackwell Inn)	\$30,000		1	\$30,000
Homeverd, Inc.	Facilities Operations and Development	Server upgrade (Blackwell Inn) (Mechanical Power Plant) (Plumbing, electrical, and general mechanical maintenance materials (Facilities/Stockroom))	\$33,411	\$33,411	1	
Inegrated Supply Management of Ohio	Facilities Operations and Development		\$26,271		1	\$26,271

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Sole Source	Emergency	Sufficient Evid. Reason
Landstar Inc.	Facilities Operations and Development	Personnel maintenance services (Environmental Health & Safety)	\$51,075	\$51,075	1	
Lehrman Brothers Asset Management LLC	Treasurer, Office of	Investment management advice fees (Treasury Accounting)	\$75,000			\$75,000
Leibert Associates of Columbia	General University	Air conditioning equipment Super Computer Center and COMBUST	\$210,706			\$210,706
Locksley	Athletics, Department of	Storage of computer equipment at St. John Arena	\$47,596			\$47,596
Mary Milk Mold	Student Affairs, Office of	Food items (Blackwell Inn)	\$49,999			\$49,999
Misses Systems	Student Affairs, Office of	Software, OPERA Property Mgmt System (Blackwell Inn)	\$60,229	\$60,229	1	
Miffers Total Cleaning	Facilities Operations and Development	Temporary custodial services (Hamilton & Newton Halls)	\$32,873			\$32,873
Nike Incorporated	Athletics, Department of	Sporting goods (Golf Course Pro Shop)	\$40,000			\$40,000
Ohio State Highway Patrol	Student Affairs, Office of	Hornhead security services (Athletics Football)	\$95,698	\$95,698	1	
OSU Managed Healthcare Systems, Inc.	Student Affairs, Office of	Access fees (Student Health Services)	\$120,000			\$120,000
Papa Valve Incorporated	General Univ Facilities Repair & Renovation	HVAC repairs (Physical Science Research Bldg.)	\$42,419		\$42,419	1
Peizer Wright Morris & Arthur LLP	General University	Legal services (related to University's debt management) (Treasurer's Office)	\$60,000	\$60,000	1	
PPL Sports	Athletics, Department of	Custom merchandise-products (Marketing mix Promotions)	\$49,900			\$49,900
Proth Procter Company	Student Affairs, Office of	Food printing (Printwell Center)	\$25,972			\$25,972
RSIO Security	Student Affairs, Office of	Security services for events (Schmidtman Center)	\$124,950		\$124,950	1
Scots Corporation	Facilities Operations and Development	Custodial services (West Campus)	\$63,148			\$63,148
Sebesta-Hamberg & Assoc., Inc.	General University/Local Project	Consulting services for commissioning and forensic HVAC investigation (Physical Science)	\$10,000			\$10,000
Sebesta-Hamberg & Assoc., Inc.	General University/Local Project	Evaluation of pure water systems (Physical Science Research Bldg.)	\$58,800			\$58,800
Sprint Nextel Corporation	Student Affairs, Office of	Cell phone services	\$50,000	\$50,000	1	
Stanley Security Solutions	Student Affairs, Office of	Installation of card readers (Smith Hall)	\$56,118			\$56,118
State Street Bank & Trust Company	Treasurer, Office of	Asset management fees (Treasury Accounting)	\$128,596			\$128,596
State Street Bank & Trust Company	Treasurer, Office of	Asset management fees (Treasury Accounting)	\$217,801			\$217,801
Time Warner Communications	Athletics, Department of	Cable advertising (Schmidtman Center)	\$74,950	\$74,950	1	
Trane Company	General Univ Facilities Repair & Renovation	Chiller repair (Newton-Walton, Paley, Evans, & Millman Labs)	\$57,273		\$57,273	1

Report on Waivers of Competitive Bidding Requirements: April - June 2007

Vendor	Unit	Description of Goods and Services	Total	Sub-Source	Emergency	Multiple Item Reason
WRNS-TV, Inc.	Athletics, Department of	Television advertising (Scholarships Center)	\$54,950	\$54,950	1	
Wearable Reed Lecky	General University/Local Profile	Marathon, Antiquarium feasibility study (Feasibility Studies)	\$71,000			\$71,000
Xerox Corporation	Business Operations	Leasercard of copier machines (Copier (copy))	\$66,000	\$66,000	1	
Rent and Ten Payments, Managed Properties			\$8,293,600	\$8,293,600	1	\$0
1700 DeSoto St. LLC	Facilities Operations and Development		\$113,000	\$113,000		
2-mpire Farms			\$2,055,000	\$2,055,000		
E-Z Company			\$138,000	\$138,000		
Edson Welding Institute			\$357,000	\$357,000		
Elite Properties			\$122,000	\$122,000		
High Street Investment Company			\$175,000	\$175,000		
Huff, Paul			\$317,000	\$317,000		
Jackson, Roy			\$495,000	\$495,000		
Lane Avenue Office Building LLC			\$1,267,000	\$1,267,000		
McCoy Management			\$435,000	\$435,000		
Morris, Jack			\$168,000	\$168,000		
Morris, Jack			\$533,000	\$533,000		
Silbury Lion LLC			\$231,000	\$231,000		
SB Almsell and Company			\$125,000	\$125,000		
Schuch, Robert			\$1,613,000	\$1,613,000		
Science and Technology Campus			\$375,000	\$375,000		
Threest Company			\$375,000	\$375,000		
TOTAL			\$68,901,375	\$24,992,252	94	\$42,616,481

September 21, 2007 meeting, Board of Trustees

(APPENDIX XVII)

**The Ohio State University
Board of Trustees
September 21, 2007**

TOPIC:

Medical Center Master Facilities Plan

CONTEXT:

This is a follow up to the July 13, 2007 briefing on this topic.

SUMMARY:

A great deal of progress has been made over the summer and, although much still remains to be done, alignment has been reached in a number of key areas. Attached are four sets of documents:

- What has been accomplished over the summer? (Attachment A)
- What items need to be addressed next? (Attachment B)
- What may be asked of the Board at the next (November) meeting? (Attachment C)
- Conclusions (Attachment D)

CONSIDERATIONS:

- What additional information would the Board like to have?
- What happens next?

REQUESTED OF THE BOARD OF TRUSTEES:

For information and discussion. No vote required.

WHAT HAS BEEN ACCOMPLISHED OVER THE SUMMER?

1. Medical Center Master Facilities Plan Work Group established (6/20/07)
2. Alignment on the following:
 - Timeline and decision tree (7/13/07) (Attachment A-1)
 - New organization design (7/13/07) (President will be ultimate decision-maker)
 - New governance structure for the James and the Medical Center (8/24/07)
 - Key issues to be resolved as identified in Deloitte/Hammes reports (8/30/07) (Attachment A-2)
 - Fact Base for Revising Master Facilities Plan
 - Critical Attributes of the New Master Facilities Plan (Attachment A-3)

Exhibit 1: Timeline of Key Decisions



August 28, 2007

Joseph Alutto, PhD
Interim President and Provost
The Ohio State University
203 Bricker Hall
190 North Oval Mall

Dear Joe:

The purpose of this letter is to transmit to you and the Board of Trustees the final reports on the Medical Center Master Facilities Plan from the two consulting firms, Deloitte and Hammes. Copies of the Final Reports and Executive Summaries are attached. These reports have been reviewed by the members of the Work Group Mr. Cloyd created in his June 20, 2007 memo to the Medical Center Leadership. This group consists of Chris Culley, Pete Geier, Dave Schuller, Chip Souba and me. We all provided input to the consultants, reviewed drafts and suggested changes. However, we all thought it was important the consultants retain editorial control over their products so the Board could benefit from a frank independent assessment.

This means not all five of us necessarily agree with every statement in the consultants' reports; but we all do agree on the following:

1. The successful initiation and completion of this project is critical to the academic and financial success of the University, the Medical Center and its component parts. It is also critical to the future health and well being of the people of Ohio who depend on the OSU Medical Center for their care.
2. The consultants' reviews were a good investment in time and money. They helped us make sure the right questions were raised in order for this project to succeed.
3. We will provide the leadership to make sure the following issues are addressed so the project can go forward successfully:
 - Achieve alignment among senior leadership regarding priorities. This includes the Cancer Program, the other five signature programs and the non-signature programs.
 - Knit together component plans into a comprehensive business plan that can be managed and easily governed.
 - Develop a plan with measurable benchmarks to reduce costs while improving patient outcomes.
 - Provide additional scenarios to address risk of not achieving goals in more than one area.
 - Develop a detailed implementation plan, including establishment of a program office.
 - Adjust the schedule and timeline to reflect the revised plan.
 - Provide additional detail regarding infrastructure and contingencies.
 - Clarify hand offs from schematic design to design development.
 - Clarify the implications of the new James reporting structure on facilities, operations and cash flow as it applies to this project.
 - Develop a fund raising component that is aggressive, but realistic, with clear benchmarks and timetables.
 - Assess and manage impact of other large construction projects in the Columbus market on this project.

September 21, 2007 meeting, Board of Trustees

Over the remainder of the summer we will be working to address these and other related issues as laid out in the decision tree and timeline presented to the OSU Board at the July 13 meeting.

Although working through these issues will take some time, we remain cautiously optimistic that we can present evidence of significant progress by the September 21 Board of Trustees meeting.

If you or any members of the Board of Trustees would like any additional information or clarification, please don't hesitate to let us know.

Sincerely,

Christopher M. Culley
Vice President and General Counsel
Office of Legal Affairs

Peter E. Geier
Vice President - Health Services

David E. Schuller
Senior Executive Director
James Cancer Hospital and Solove Research Institute

William J. Shkurti
Senior Vice President for Business and Finance

Wiley W. (Chip) Souba
Interim Senior Vice President and Executive Dean for Health Sciences
Interim CEO of OSU Medical Center
Dean, College of Medicine

Attachments

c: Christopher A. Alvarez-Breckenridge
Douglas G. Borrer
Alan C. Brass
G. Gilbert Cloyd
Jo Ann Davidson
John C. Fisher
David O. Frantz
E. Gordon Gee
Karen L. Hendricks
Brian K. Hicks
Algenon L. Marbley
Dimon R. McFerson
Walden W. O'Dell
John D. Ong
Robert H. Schottenstein
Curt W. Steiner
Alex Shumate
Debra Van Camp
Leslie H. Wexner

**Annotated Work List
Critical Attributes of the New MFP**

- Facility Priorities within the MFP - **(Attachment A-4)**
- Capital expenditures - parameters? **(Attachment A-5)**
- Key adjacencies and points of integration - **(Integrated into Attachment A-4)**
- Clear definition of components in phases - **(Attachment A-6)**

Criteria for Facility Priority Within the MFP

Programmatic Priority

- Patient centered care
- Programs that accelerate elevation to top 20 AMC status/top 10 NCI status
- Prioritization of six signature programs
- Maintenance of CCC designation and PPS exemption
- Leveraging technology as a differentiator
- Program commitments to existing contractual relationships
- Ambulatory strategy that fosters community outreach

Financial Feasibility

- Meet University, Medical Center and James financial goals
- Ability to repay debt (margin/demand)
- Ability to fundraise for programmatic priorities
- Protection of DRG exemption
- Inpatient capacity and mix of service as a driver of revenue
- Additional revenue generating possibilities

Physical Feasibility

- Necessary infrastructure
- Supporting adjacencies that enhance patient care and translational research
- Utilize existing building condition scores for replacement prioritization

Parameters for Capital Expenditures

- Extended timeline to 2014 for newly defined phasing (to be refined)
- Add an additional bond sale:
 - \$150M for program (approximate)
 - \$100M for escalation (approximate)
- Add a fund raising component (working target - \$75M)
- Comparison of current bond schedule with proposed schedule

FY	Current	Proposed
07-08	\$117	\$117
09-10	\$243	\$243
11-12	\$307	\$307
13-14	--	\$250
	\$667	\$917

- Be more explicit about funding for moveable equipment, including reconciled current \$60-\$70 million annual capital budget with the revised master facilities plan. Prioritize equipment purchases on:
 - Serving multiple programs
 - Revenue generation
 - Expense reduction
 - Technological advancement
- Develop a comprehensive sources and uses statement by year

Revised Phasing Plan

Phase I - Projects already under construction

• Master Plan (umbrella project)	\$ 9.8M
• North Doan Faculty Office Building and Digestive Health Center	\$35.9M
• Ross Heart Hospital Addition	\$32.3M
• MRI Relocation	<u>\$ 7.0M</u>
Sub Total	\$85.0M

(NOTE: Sub Total does not include approximately \$16M in planning and design fees related to other projects).

Phase II - through 2014

- A. Necessary enabling infrastructure (parking, utilities, etc.)
- B. New Cancer Hospital and Critical Care Tower
- C. TBD

Phase III - 2014 and beyond

- TBD

NOTE: Programmatic and financial implications of delay from the earlier timetable need to be addressed.

ATTACHMENT B

WHAT ARE THE HIGHEST PRIORITY ISSUES TO BE RESOLVED NEXT?

- Confirmation of Critical Attributes
- Agreement on Project Management Structure
- Process and Timeline for Addressing Issues Identified in 8/28/07 letter
- Evaluation of Development Opportunities
- Identify Key Elements of Revised Phases II and III

WHAT MAY BE DISCUSSED WITH THE BOARD OF TRUSTEES IN NOVEMBER?

- Recommended Key Attributes of the Revised Plan
- Recommended Project Management Structure
- Recommended Financial Parameters
- Recommended Next Steps
- Other Time Sensitive Capital Projects

NOTE: List is preliminary and may change.

Conclusions

1. It is important to the University for this project to proceed in both a timely and thoughtful manner.
2. The Deloitte-Hammes decision tree and timetable provides a useful template to accomplish this goal.
3. Steps 1 through 3 of the timetable have been completed or are near completion.
4. Key elements for moving forward include:
 - Continue to achieve alignment on key issues with the clear role of the President as the final decision maker.
 - Provide an integrated and clearly accountable project management structure.
 - Support a governance structure for the cancer program, while maximizing operational integration for the benefit of all programs.
 - Develop an integrated, comprehensive business plan in support of the project.
5. Next steps for moving forward will be presented at the November 2, 2007 Board of Trustees meeting.

September 21, 2007 meeting, Board of Trustees

November 2, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, November 2, 2007, at 8:30am. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Christopher Alvarez-Breckenridge and Debra J. Van Camp.

Dr. Cloyd:

I would like to convene the meeting of the Board of Trustees and ask the secretary to note the attendance. In a moment we will be taking a roll call vote to go into Executive Session; the Board will reconvene this afternoon at 1:00pm.

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding compensation and employment. May I have a second?

Upon motion of Dr. Cloyd, seconded by Amb. Ong, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, Ong, Borrer, O'Dell, Hicks, Fisher, Schottenstein, Brass, and Marbley.

Dr. Cloyd reconvened the meeting at 1:00pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, and Algenon L. Marbley. Robert Boggs, director of the Ohio Department of Agriculture, was also in attendance.

Dr. Cloyd:

I would like to note for the record that our student trustees will be tied-up this afternoon in a conference call with all other student trustees and Chancellor Eric D. Fingerhut.

PRESIDENT'S REPORT

President Gee:

Mr. Chairman, my report is going to be very short in that we have already had a discussion in Executive Session. However, I would say that today celebrates the completion of my first month at Ohio State and the reason for a short report is the fact that I do not want to jeopardize that status. Thank you very much.

COMMITTEE ON TRUSTEESHIP REPORT

Mr. McFerson:

Approximately one year ago, as the Board was beginning the Presidential Search resulting in the appointment of Dr. Gordon Gee as president, the Board agreed we

November 2, 2007 meeting, Board of Trustees

needed a formal statement of expectations on how we would be interacting with our new president. Further, we knew we needed to organize ourselves differently as a Board because we had now expanded the number of voting trustees from nine to 15. No longer would the senior Board member become the chair.

Accordingly, the Board agreed that a small group of trustees should meet a few times to work initially on how the Board should be organized. This culminated earlier this year in the election of Dr. Gil Cloyd as our Chair. After this election occurred, Dr. Cloyd organized the Committee on Trusteeship to address additional Board issues, with the specific charge to prepare a draft statement on Board of Trustee expectations and he asked me to be the chair of that Committee. My presentation for the next few minutes will address this draft statement.

It is our understanding that no other university in Ohio has such a Statement of Expectations. We also understand from our consultant, Dr. Richard Chait, a noted national expert on board governance and a professor at Harvard University that very few universities in the country have published and adopted such a statement. In fact, there may not be any at all.

The Committee on Trusteeship met several times and twice as a full Board. We had discussions on the draft statement in publicly noticed meetings. Good feedback was given by the full Board and incorporated into the statement being presented today. Further, I personally had a telephone conversation with Chancellor Fingerhut who offered comments and his strong endorsement of the statement.

The statement is broken into several major sections. The first section is headed "Preamble." The very first sentence states that "as trustees of The Ohio State University, Board members have one overriding and all-encompassing responsibility: to serve the best interests of the University so that the University, in turn, can serve the best interests of the state of Ohio and society at-large." From this Board mission statement unrolls some specific behavior statements we are endorsing.

The next section is entitled, "Comportment among Trustees." It specifically outlines how we as trustees will carry out our specific responsibilities and the expectations we have of each other. For example, the section addresses how we prepare for and conduct ourselves at Board and committee meetings. It emphasizes, without exception, the requirement of confidentiality when confidence is expected. As Board members we also will support the University philanthropically, commensurate with one's means.

The next major section discusses "Comportment with the President." We specifically state that the President is the CEO of the University and is responsible for the operations of the University. The Board will minimize its involvement in the operations of the University except when necessary to fulfill the Board's fiduciary responsibilities. In partnership with the president, the Board will focus on the strategic opportunities and challenges as developed together with the president.

It is expected that Board members will have interactions with the internal constituents of the University. However, our comportment with these parties must be respectful of our role as trustees and their respective reporting responsibilities through the President. We are committed not to insert ourselves into the operations of the University and create confusion with these internal constituents.

With regard to comportment with external constituents, the Board must speak as a single entity. The Board chair is the official spokesperson for the Board as a whole. When external constituencies interact with an individual Board member, that Board member should be mindful not to speak on the Board's behalf and should report to the Board chair any conversations. Because all members of the Board agree to honor the standards, procedures, and expectations stated in this document, compliance is

November 2, 2007 meeting, Board of Trustees

fundamentally voluntary and self-enforced. More broadly, the Committee on Trusteeship has overall responsibility to monitor the Board's effectiveness.

Mr. Chairman, as Chairman of the Committee on Trusteeship, I represent the unanimous feelings of the Committee members and accordingly move adoption of the Statement of Expectations, ask for a second, and then have full discussion by the Board before voting on the motion.

Dr. Cloyd:

Thank you, Mr. McFerson. Is there a second?

Mr. Brass:

I will second it.

Dr. Cloyd:

Thank you. Discussion or questions?

Mrs. Davidson:

Mr. Chairman, I would like to raise one concern that I have. This is not a new concern, but one we raised in some of our other discussions. I think the redraft is, I'm talking particularly about the Compartment with External Constituents, much more explicit than what the original draft was and gives us a better sense of what we are dealing with. I am still, however, sensitive, Mr. Chairman, to your time and don't want to be calling you on an every other day basis. I want to make sure that my interpretation here is not a literal one, but that the intent is to communicate with you when we have had substantive conversations with one of the external constituents relating to a matter that is or might be pending before the Board of Trustees. If not, you are going to be getting a lot of calls on the basis that there have been conversations that might not have been relevant to the University, but were with the external constituents that are specified in this document.

Dr. Cloyd:

Thanks, Jo Ann; that is an important question. Mr. Fisher and I have talked about this also, because of the nature of Mr. Fisher's work he is interacting with representatives of the state government on a daily basis.

I think there are two important elements and one which is very explicit. As we have talked, when we are contacted externally we need to be careful that as an individual who happens to be a trustee we are not talking for the Board of Trustees. We should be talking only on those situations where we have an agreed position on a matter and then, I think, it is appropriate to clarify.

I think particularly with the state government in Columbus, and particularly with trustees who are locally based here, it is inevitable that there will be a number of contacts. I think the only thing that is important to report back to the chair is when there is something of substance, relevant to an issue that is in front of the Board, or an important perspective that someone is offering or a point of view that the Board is dealing with. I don't think we should clutter our correspondence and interaction with the sorts of things where it would be something of a routine nature requesting a clarification on a subject that has been voted on and agreed to by the Board.

Mrs. Davidson:

Thank you, Mr. Chairman.

November 2, 2007 meeting, Board of Trustees

Ambassador Ong

One of the undertakings that we have under this statement with respect to our comportment as trustees is to take part in campus events of one kind or another, above and beyond the scheduled meetings of the Board and its committees. Obviously, at an institution the size of Ohio State, there are a lot of campus events. I would hope that as an aid to us in this regard the President, or someone on his staff, would be able to give us some guidance about what events are sufficient in importance or relevance to the Board's actions that he would encourage the presence of one of the members of the Board.

President Gee:

If I may insert myself, because this is a very relevant question. This is a very complex University and on any given day there are multiple numbers of events. People within the University are going to automatically send our trustees invitations because: a) they would like for you to come; and b) protocol would also dictate that. I think we can - and David and I will work on this to try and develop a way to be more supportive in terms of your schedules, that way you will know how we are going to matrix that. I think that will be very helpful. At the same time, as you can well imagine, there are so many things that come along that are very interesting. For example, there may be for you, John, certain areas that you may want to know more about since you have very distinct interests. Nonetheless, it is not a call of duty, so we will try to develop that.

Mr. McFerson:

While you have the floor, Dr. Gee, you talked with the Committee about your feelings with regards to this expectations document. I was wondering if you would be interested in sharing that.

President Gee:

I would be. My own view is, and I will share, again, with the Board, that this is a very brave document. This is highly unusual. I have been in this position now for 28-years at multiple institutions and I can assure you that any board that I have worked with has not taken this level of opportunity to really respond to responsibility and development of a board. I think it is enormously healthy. Obviously, it is coming at the early time of my own presidency - Gee XIV - and provides not only a roadmap for the Board to work with each other, but to also work with me and my administration. As you know, we are developing within the University administration a like set of expectations in terms of how we engage with each other, so we are paralleling this process.

Mr. McFerson:

Thank you.

Dr. Cloyd:

Any other questions or comments?

Mr. O'Dell:

As a member of this Committee, we really thought it was important work to set the expectations and to think about making the Board more involved in strategic decisions and less involved in operational decisions. I would also like to say what a great job of leadership Dimon provided through this whole process.

November 2, 2007 meeting, Board of Trustees

Dr. Cloyd:

Thank you. Any other questions or comments? Let's have a vote on the Statement of Expectations, which is on the floor to adopt.

**STATEMENT OF EXPECTATIONS
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2008-38

Preamble

As Trustees of The Ohio State University, Board Members have one overriding and all-encompassing responsibility: to serve the best interests of the University so that the University, in turn, can serve the best interests of the state of Ohio and society at-large. The Board's principal duty, as fiduciaries, requires loyalty to the University as a whole, not to any particular parts or personal agendas, and an objective, long-term view.

This document is a guide to trustee behavior, a statement of what we ask and expect of one another. Compliance with the principles and practices delineated here will enable the Board to serve and govern the University most effectively. For that reason, above all others, we individually and collectively pledge adherence to the Statement as a commitment to the University and the citizens of Ohio and as a covenant with one another. We aim, through allegiance to the Statement, to ensure due diligence, a culture of constructive inquiry and open discussion, a climate respectful of shared governance and University leadership, and an intense focus on matters of strategic importance.

The Board of Trustees strives to function as a collective, cohesive corporate entity. The voices and votes of Board members count equally; no one enjoys special privilege or status except as accorded by the Board as a whole. We recognize that we are not free agents empowered to speak or act on behalf of the Board or the University.

Comportment among Trustees

The Board of Trustees has specific expectations about Trustee performance and behavior that apply uniformly to all Board members and facilitate the Board's effectiveness. Every Board member:

- Shall, except for extraordinary reasons, attend all Board meetings and, as assigned, all committee meetings. When a trustee cannot attend, for instance due to personal illness, family matters, or work-related imperatives, the individual will so inform the Chair with as much advance notice as possible and provide an explanation for the absence. In the event that a board member fails to attend faithfully Board and committee meetings, the matter shall be referred to the Committee on Trusteeship.
- Shall prepare diligently and participate constructively in all Board and committee meetings. Specifically, all trustees shall:
 - Carefully read and review all relevant materials;
 - Thoughtfully prepare for all Board and committee meetings;
 - Expend the time and effort to understand the issues at hand;
 - Make a good faith effort to attend important campus events and to participate in programs and conferences designed to educate and update university trustees;
 - Speak openly on matters under consideration;
 - Participate actively by asking pertinent questions, offering insights, registering concerns, contributing expertise, and proposing alternative opinions and perspectives;

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- Accept and competently complete, to the greatest extent possible, assignments from the Board Chair or a Committee Chair;
- Disclose promptly and fully any potential or actual conflicts or dualities of interest.
- May expect from and shall accord to every other Board member civil, respectful treatment even when trustees have different opinions or recommendations. Civility and respect include:
 - Extending good will to one another;
 - Listening attentively and taking seriously the comments of all trustees;
 - Being open to alternative points of view;
 - Encouraging healthy debate, and seeking no reprisals for dissent;
 - Refraining from publicly or privately disparaging or criticizing fellow trustees or impugning their motives;
 - Refraining from “multi-tasking” during Board and committee meetings.
- Shall, *without exception*, maintain confidentiality. Any information, written or oral, whatever the source, the Board receives or discusses in confidence shall remain in confidence. To ensure candor and trust, no trustee, at any time for any reason, shall disclose points of view privately or confidentially expressed by Board members or officers of the University. Disclosure of confidential information to any person for any reason without the express consent of the Board Chair or the University President violates the public trust placed in the Board collectively and trust Board members extend to each other.
- Shall be supportive of the precepts of the State’s “sunshine laws,” and the practice of open discussions at open meetings except when executive sessions are both permissible and warranted.
- Shall have the opportunity to understand and participate in processes associated with the selection of Board officers and the review of the President’s performance.
- Shall support the University philanthropically, commensurate with one’s means as one expression, among others, of a personal commitment to the University’s well-being.
- Shall submit annually to the Chair of the Board a written declaration of any potential or actual conflicts of interest with respect to the discharge of one’s responsibilities as a trustee of the University.

Compartment with the President

The Board recognizes the President as the University’s Chief Executive Officer. In general, the Board delegates management of the University to the President, and holds the President accountable for the institution’s performance, progress, and well-being. In partnership with the President, the Board will, to the greatest degree possible, focus on strategic opportunities and challenges of paramount significance and, at the same time, minimize the amount of attention accorded operational matters except as necessary to fulfill the Board’s fiduciary duties.

The President reports to and serves at the pleasure of the Board, *not individual Board members*. Publicly, trustees should be supportive and respectful of the President. In executive sessions, trustees should be candid and, as warranted, constructively critical. Performance-related concerns about the President should be presented to the Board Chair. Performance reviews of the President shall occur no less than annually and through a defined process that invites contributions from all Board members and that

November 2, 2007 meeting, Board of Trustees

apprises all Board members of the overall assessment. The Chair (and others the Chair may designate) shall convey the Board's evaluation to the President.

All trustees should seek to develop a comfortable working relationship with the President, but none should ever usurp the role of Board member to offer the President a personal performance review, to advocate personnel actions, to seek or gain special access or favors personally or on behalf of others, or to ensure a particular outcome to a matter under consideration. If a trustee has a relationship with the President (e.g., a business or financial connection) that creates a potential or actual conflict of interest, that information should be disclosed immediately to the Chair of the Board.

Board members are encouraged to have one-on-one conversations with the President to share information, insights, concerns, and advice, and to build a relationship. However, trustees must not explicitly or implicitly direct the President to reach a particular conclusion or take a particular course of action. Suggestions and observations from Board members are always welcome; directives are never appropriate.

Comportment with Internal Constituents

Both the Board as a whole and trustees singly must strike a balance between the equally undesirable extremes of daily engagement with campus constituents and distant detachment from the life and people of the University. Trustees are encouraged to interact with the University's campus constituents, especially members of the administration, faculty, and student body. However, Board members must exercise great care, particularly when trustees approach constituents rather than vice versa. Under those circumstances, the possibility always exists that constituents will perceive the interaction as an attempt by the trustee to exert influence, seek favors, or prescribe a course of action.

Conversations with internal constituents should honor these guidelines. Trustees should not:

- Breach matters deemed confidential by the Board or Committee.
- Discuss pending Board business or policy matters with constituents without the express authorization of the Board Chair or relevant Committee Chair.
- Take these occasions to advance personal agendas, promote advocacy by constituents, or criticize the President or Board.
- Elicit performance evaluations of any officers or employees of the University. Concerns about the performance at any level of the University should be raised within the Board with questions or concerns then communicated to the President, with the outcome then reported to the Board by the Chair or the President.
- Organize or undertake information gathering events or activities to solicit constituent views unless authorized to do so by the Board Chair or relevant Committee Chair.
- Be insensitive to the time demands trustee-initiated conversations place on administrators, faculty, and students.

Committee chairs are free to initiate requests for information necessary to discharge the committee's designated responsibilities. Such requests should always be respectful of administrative lines of authority and demands on administrators' time. Requests for institutional data by individual trustees should be rare. In such cases, trustees should not contact staff independently and directly. Rather, the trustee should route the request through the Board Chair, relevant Committee chair, or the President, and proceed only when so authorized and only through established organizational channels.

These guidelines do not preclude personal connections between trustees and members of the campus community which the Board encourages. Instead, such relationships should be clearly personal and distinctly outside the duties of trusteeship

Comportment with External Constituents

The Board must speak as a single entity. No individual trustee or self-appointed group of trustees shall speak on behalf of the Board or the University. No trustee should be publicly critical of actions taken or decisions made by the Board or President. Board members should not invite or initiate opportunities for personal pronouncements. When asked by constituents, the press, media, or government to represent or speak on behalf of the Board or the University, all trustees, unless specifically designated to do so by the Chair, should demur *without exception*. When presented with concerns about the performance of individuals or offices, trustees should direct constituents to the President.

Board members shall initiate communication on behalf of the University or in the role of University trustee with external constituencies (the Governor, senior State executives, the Chancellor, Board of Regents, members of the General Assembly, or local or federal officials) *only* with the prior consent of the Board Chair or President. Should any external constituents contact Board members, trustees should be mindful not to speak on the Board's behalf or otherwise violate the letter or spirit of this Statement. In all instances, Board members should promptly report to the Board Chair any conversations with government officials.

Trustees should not interact with external stakeholders on specific University issues, projects, policies, or concerns unless that interaction occurs directly and expressly as part of a Board or Committee approved process.

Board members should publicly support the University, the President, and decisions the Board and President reach, even when one holds views or cast votes to the contrary.

Compliance

Because all members of the Board agree to honor the standards, procedures, and expectations stated in this document, compliance is fundamentally voluntary and self-enforced. More broadly, the Committee on Trusteeship has overall responsibility to monitor the Board's effectiveness. Toward that end, the Committee on Trusteeship will periodically conduct a self-study of the Board's performance that includes compliance with this Statement of Expectations.

A trustee concerned about the comportment of a fellow Committee member should speak with the Chair of the Committee. If the concerns transcend comportment on the Committee, the trustee should confer with the Chair of the Committee on Trusteeship.

Upon motion of Mr. McFerson, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Dr. Cloyd:

Before we move to the second part, Mr. McFerson, let me also add my compliments and thanks. This has been an excellent process. I also want to compliment the Committee on one of the components of this which was to operate within the full context of the Sunshine Laws. In that regard, we had a lot of public discussion on this, which was excellent.

Mr. McFerson:

We did. A companion discussion is as follows, the Preamble of the recently adopted "Statement of Expectations" states that the "Board Members have one overriding and all-encompassing responsibility: to serve the best interests of the University so that the University, in turn, can serve the best interests of the State of Ohio and society at-

large.” This can only happen if the administration and Board are aligned behind the same strategic goals and objectives.

The Committee on Trusteeship, responding to the challenge given to us by Chairman Cloyd to address Board governance and structure, concluded that our current Board committee structure did not allow us to properly focus on the identified key strategies outlined by President Gee. Instead, we were spending far too much time hearing presentations, attending to operational matters best handled by the administration, and rushing to get through overly-crowded agendas full of non-strategic content. We needed to change the structure of our committees, taskforces, affiliated boards, meeting frequency, and content; and we needed to do it right away. Accordingly, at our last publicly noticed meeting - a retreat - the Committee on Trusteeship was asked by the Chair to come back with a new Board of Trustees structure that would allow us more time to focus significantly on strategic matters during committee and Board meetings. Therefore a proposal is as follows and in no particular order:

- 1) The Board of Trustees will meet six times a year, plus a retreat; exact dates will be determined by the next meeting, but we will meet next month as scheduled, December 6 and 7, and we will also use six of the nine dates already calendared for 2008.
- 2) Details of an annual retreat need to be worked out with President Gee and should be ready by our next meeting. The President attended our meeting yesterday and gave us some insight into these retreats. Clearly these retreat sessions will not be the same every year: maybe there will be a couple a year; they will vary as to time, as to content, as to location; they will clearly be strategic; they will be relevant to the University; and very topical with regard to content. It is expected that these sessions will be very solid learning experiences for all of us.
- 3) There will be six standing committees, with Agricultural Affairs as an as needed committee. Each of the six standing committees will meet each meeting cycle.
- 4) The six committees will be labeled “A,” “B,” and “C,” with meeting times organized so Board members may serve on two to three committees. The two “A” committees will be Academic and Student Affairs, and Fiscal Affairs, and Board members will serve on just one of the “A” committees. The same would apply to the “B” committees and the “C” committees.
- 5) Each Board member will serve as either a committee chair or vice chair to the extent possible. That means there will be 12 individuals as chair or vice chair.
- 6) The Board chair will serve as an ex-officio member of all six committees - our thirteenth Board member. We will have a new Board member - the fourteenth Board member - and they will not likely serve as a chair or vice chair until they have had a year of orientation. Sometimes we will have two new Board members. So, virtually everyone will serve as a committee chair or vice chair.
- 7) The Board chair will select the committee chairs, vice chairs, and committee members. These will all be in place by next month when we will begin this cycle.
- 8) All committee meetings will be on Thursdays; Friday morning will be reserved for Executive Session; and following lunch, our full Board of Trustees meetings will take place like we are doing now.
- 9) Committee chairs are responsible for making certain agendas are strategic and that sufficient time is allocated for a discussion on designated strategic objectives agreed to by President Gee and the Board.

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10) The six standing committees - the "A" Committees will be Academic and Student Affairs, and Fiscal Affairs; the "B" Committees will be Audit and Compliance - that is an expanded title and responsibility not strictly audit, but also the whole compliance function - and Medial Affairs; and the "C" Committees will be the Committee on Trusteeship and a new committee - Development and Investment. This is clearly a new committee. In the past, Investments was a separate committee and Development was under Fiscal Affairs. It was felt in one of our previous meetings that going forward with the emphasis on both of those areas that they should be broken out from Fiscal Affairs.

11) It should be noted that Board of Trustees members are no longer being asked to serve on affiliate, Hospitals, or other OSU company boards. These responsibilities will all be rolled into the six standing committees.

12) Committee chair reports to the full Board should focus only on those strategic issues that were discussed in the committee meeting and encourage Board of Trustees dialogue on these matters. In other words, as we have done in the past, rather than reporting everything that took place in our committee, we will only talk about the strategic issues that we dialogued and get further input from the Board.

13) Committees could have non-Board of Trustees members appointed. We currently have non-Board of Trustees members on Audit and Investments Committees. It could very well be that additional non-Board of Trustee members could be appointed to some of these committees at the discretion of the Chair.

It should be noted that all of these changes in the Board of Trustee structure will take time to understand. We talked about that at length yesterday and will need to sort out how it will best work. The Committee on Trusteeship understands these challenges, as does President Gee, but we are committed to going forward with this streamlined structure. It gives us our best chance to be more strategic in our deliberations.

Once again, Mr. Chairman, on behalf of the Committee on Trusteeship, I move approval of this new Board of Trustee structure as outlined, ask for a second, ask for additional Board of Trustee discussion, and then a vote.

Dr. Cloyd:

Thank you. Is there a second?

Ambassador Ong

Second.

Dr. Cloyd:

Let's have a discussion on the proposal before the Board.

Ms. Hendricks:

With regard to the non-trustee membership on committees, did you discuss what committees and how many non-trustee members? I am assuming this is Gil's responsibility or is it the responsibility of the Committee on Trusteeship?

Mr. McFerson:

We did not discuss how many non-trustee members nor which committees, and it would be the Chairman's decision, but I am sure he would receive counsel from us. I would think that some of these committees are natural for additional non-trustee

November 2, 2007 meeting, Board of Trustees

members, such as Medical Affairs where we could use some outside expertise. There may be other committees, but we did not get into the details.

Dr. Cloyd:

Karen, the chairs of the committees, as they work with their trustee committee members, are going to be in the best position to make their decisions on whether they want non-trustee committee members and, if so, the type of expertise or background they would like to have on the committee. I think that is something we can defer to the committee chairs to decide.

Ms. Hendricks:

Would they consider people outside of Columbus for the committees?

Dr. Cloyd:

I would see no limitation.

Ms. Hendricks:

Just as it is on the Board?

Dr. Cloyd:

Right.

Mr. McFerson:

Currently David Rismiller, who is on the Investments Committee, comes from Omaha.

Mr. Schottenstein:

As a member of the Committee on Trusteeship, I would like to comment on both the current motion and the previous motion that was passed as it relates to how we are going to govern ourselves, as opposed to what we are going to govern. I want to commend you, Dimon, as chair of the Committee on Trusteeship, and also acknowledge the tremendous advice and support we received from Dr. Chait. This is a significant departure from where we were, but it is one that will serve us very well at this exciting time. I am extremely supportive of this. Again, I want to thank you for your chairmanship.

Mr. McFerson:

You are welcome. I agree that Dr. Chait was a major help and David Frantz was a major help staffing this Committee. We all have to recognize that we have a lot of learning to do as to how to make this best work for the University, but we are prepared to go forward.

Dr. Cloyd:

Thank you. Any other questions or comments?

Mr. Shumate:

Dimon, I'm not sure if you want to comment, but during our Committee deliberations we talked about taking steps to align the six strategic goals that the President has outlined to the University within our committee structure to make sure that we are focusing on the overall strategic goals of the University.

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Mr. McFerson:

Alex, we did, as you know, have some discussion on that and how best to align the six strategic goals of President Gee into the committees. It is very clear that each of those goals cross over into one or more committees, but the President and his counsel are still deciding exactly how some of that should be spread. I think as a Committee, and also with input from the Chair, on how to best align that is yet to be decided. That is why I didn't talk about it right now.

President Gee:

The answer is that we hope the strategy of the University, and particularly the goals that I have set, will be a template against which we measure almost everything we do. At the same time, we want to make certain that we get them lined up to make the best use out of the committee structure. So the answer is yes and it is an alignment issue right now.

Dr. Cloyd:

Let me make one other specific comment. Dimon's reference that we talked about in the Committee yesterday was that there is going to be a transitional nature of this. We also recognize, as a part of that, some of the other affiliated boards and committees that are now being aligned under here may require some bylaw changes, given that we will not be having trustees on this Board be full members of those committees or boards. That is being worked out through the legal organization right now. Again, that will be a part of the transitional process we will have to go through here to get the final alignment on how we want to operate.

If there are no other questions or comments, let's move this resolution to a vote.

Board Committees

Resolution No. 2008-39

Academic & Student Affairs	Fiscal Affairs	Audit & Compliance	Medical Affairs	Development & Investment	Trusteeship	Agricultural Affairs
<p>A</p> <ul style="list-style-type: none"> - Faculty and Staff matters - Educational Policy - Academic structure, organization - Student Housing - Student Welfare - Collective Bargaining - Rules and Bylaws of the University - Naming of University buildings, structures, - Conferring of degrees and certificates, awards 	<p>A</p> <ul style="list-style-type: none"> - Capital and Operating Budget and Planning - Property matters - Security and safety of the campus - Tuition and fees - Purchasing policies 	<p>B</p> <ul style="list-style-type: none"> - Audit policies and guidelines, audit plans, and annual reports - Financial statements - Review of the internal financial control systems, - Risk management systems, and business continuity Planning - Selection of the independent auditors in conjunction with Auditor of State's office 	<p>B</p> <ul style="list-style-type: none"> - Faculty and Staff Matters - Medical Center budget and capital plans - Medical Center - Strategic plans - Medical System plans and operations 	<p>C</p> <ul style="list-style-type: none"> - Investment policies and guidelines, banking relationships - Issuance of debt - Acceptance of gifts, bequests, etc. - Policies governing fund raising 	<p>C</p> <ul style="list-style-type: none"> - Board Structure/ Operation - Trustee Selection - Special Assignments from Chair - Board Orientation 	<ul style="list-style-type: none"> - Matters related to agriculture, OARDC, and the University extension mission
<ul style="list-style-type: none"> - University System of Ohio - Regional Campus - Athletics 	<ul style="list-style-type: none"> - Affiliated Entities - Research Foundation - Campus Partners - Science & Technology Campus Board - Self-Insurance Trust 		<ul style="list-style-type: none"> - James Board - University Hospitals Board - Ross Hospital - OSU East Hospital - Harding Hospital - University Managed Health Care System 	<ul style="list-style-type: none"> - Investments - University Foundation - Wever Center Foundation 	<ul style="list-style-type: none"> - Board Academic Excellence Fund 	

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Upon motion of Mr. McFerson, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Dr. Cloyd:

Dimon, and to the entire Committee on Trusteeship, this has been tremendous work. I know it has taken a lot of time, but I can echo some of the comments that have been made around the table here that this is exciting. I think this is going to give us a more efficient and effective way to approach our work going forward. Tremendous work!

Mr. McFerson:

And the fun is just starting.

Dr. Cloyd:

And the fun is just starting; that is correct.

COMMITTEE REPORTS

Dr. Cloyd:

At this time, we will hear other committee reports and I would like to begin with the Affiliated Entities Committee. Mr. Fisher...

Mr. Fisher:

Thank you, Mr. Chairman. We met the last week of September, so there is a little age to this report. In the spirit of what we are doing on the full Board, the commitment to improve our operating effectiveness by the way of governance, accountability, and, in some cases, necessity of some of our affiliated entities was the theme of our Committee meeting. We are trying to get our arms around the fact that we spend more of our time on the affiliated entities that involve more investment and risk in our partnership with the University, such as Campus Partners and SciTech.

The second thing I would highlight is that Legal Affairs also noted that the coordination between the work of the external auditors and Trustee Schottenstein with our affiliated entities was very important.

Finally, we heard presentations from: Managed Health Care Systems and the appointment of the new CEO Scott Streator; Campus Partners -- and I would note the appointment of their two new board members, Donna James and Boyce Safford; SciTech; the Ohio Supercomputer Center; and an update from Pete Geier on the wind down of the UMC Partners operation.

Mr. Chairman, that concludes my report, and I would be happy to take any questions.

Dr. Cloyd:

Thank you, Mr. Fisher. Questions or comments to Mr. Fisher on his report? Next, we will hear from Mr. Schottenstein on the Audit Committee.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit Committee met yesterday at 11:15 am and we had a very complete agenda. The first item was a presentation by Dr. Todd Guttman, associate vice president for Research Compliance, along with Dr. McGrath, on what

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we do as an institution to assure compliance in all of the various areas of research. This was a very informative review for the members of the Audit Committee. I will take a minute to highlight a few facts for the members of the Board and the others who are here today before I summarize the nature of the report.

As everyone knows, Ohio State is 7th among all U.S. public universities in total research dollars as of the year 2006; has over \$720 million in research expenditures for FY 2007; approximately 7,000 awards are managed by the Research Foundation; over 4,000 active research protocols, involving the use of human subjects; nearly 1,000 active protocols involving the use of animals; 275 protocols involving the use of biohazardous materials and/or agents; and 479 current industry-funded clinical trials. The purpose of the report by Dr. Guttman was to present to the Audit Committee what we do as an institution to make certain we are in compliance.

A couple of comments I want to make is that first of all it was a very good report and much of the discussion focused on our accreditation activities. I think we will all recall the issues that we had during the last 18-months with the Association for Assessment and Accreditation of Laboratory Animal Care (AAALAC), which is the association that monitors accreditation for research involving animals. As you will recall, we were awarded full accreditation last year following a multiple year process, and ongoing and very robust efforts are in place today to maintain that accreditation.

What AAALAC is to animals, there is also a relevantly new accreditation association, Association for the Accreditation of Human Research Protection Programs (AAHRPP), which monitors research efforts as they relate to humans. This accreditation association has only been in existence for five years and while there are a few universities that have now received full accreditation from AAHRPP, we are not one of them. The very positive news is that we are just beginning the efforts to secure full accreditation from AAHRPP. It will take approximately two years to complete the process. It is very comprehensive; it involves all aspects of this institution; and Drs. Guttman and McGrath's report was very comforting. I think I speak for all the members of the Audit Committee in that this is putting us in a position where we think we will be in good stead.

The other principle item that the Audit Committee dealt with was the financial report including a presentation by Deloitte and Touche for the FY 2006 audit. Just a couple of highlights: the University's overall financial health remains sound. We operated in the black, which is good, to the tune of overall \$500 million. With respect to Ohio Senate Bill 6, our composite score is very stable at 4.2, well above the minimum level.

The Audit Report that we received from Deloitte was also a very good report. Deloitte was able to provide us with a complete, unqualified opinion, acknowledged full levels of cooperation from all of the various financial arms of the University, and the Audit Committee unanimously approved and accepted the report of Deloitte and Touche.

That concludes my report.

Dr. Cloyd:

Thank you, Mr. Schottenstein. Questions or comments?

Mr. McFerson:

How much longer is the cycle for Deloitte before it has to be rebid or new auditors selected?

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Mr. Schottenstein:

I think this is the second year of five years, but Mr. Shkurti might be able to answer that question.

Mr. Shkurti:

That is correct - this is the second year of five.

Dr. Cloyd:

One other comment I would like to make, in addition to what Mr. Schottenstein said, that is consistent, President Gee, with what you are talking about is for Ohio State University to streamline one of the areas highlighted. We have a real opportunity to improve our efficiency and also in the controls area by simplifying the payroll systems. We had some considerable discussion on the complexity we have today with multiple payroll systems and getting that improved will be very consistent with some of the other things you have in mind.

Any other questions or comments? We will next have the Academic and Student Affairs Committee report. Mr. Borrer...

Mr. Borrer:

Thank you very much, Chairman Cloyd. In the Academic and Student Affairs Committee, we started with a discussion led by Provost Joe Alutto on the Ohio Innovation Partnership. This is a new statewide initiative that will provide \$250 million to enhance Ohio's ability to compete in the STEM fields, science, technology, engineering, and math. At Ohio State, STEM also includes medicine and STEM education. Matching funds will provide another \$250 million, for a total of \$500 million. STEM is one of Ohio State's best examples of the trans-institutional Ohio State that President Gee envisions.

Vice Provosts Randy Smith and Martha Garland talked to the Committee in detail about the Choose Ohio First Scholarship Program, which \$100 million is available for this program statewide. Ohio State is allowed to submit a maximum of five proposals, up to \$10 million each, and all of those will be at that level. The proposals will target various points along the STEM continuum. Some of these will propose new programs and others will propose the expansion of existing programs to new populations. All will build on the existing strengths in STEM programs.

Next we heard from Senior Vice President for Research Bob McGrath and Vice Provost Carole Anderson. They spoke to us about the Ohio Research Scholars program. For FY 2008-09, \$150 million in state funding is available for this program. Of that amount, \$51 million comes from the Board of Regents and \$99 million from Third Frontier monies. The maximum individual award amount is \$50 million. Each award must be matched dollar-for-dollar, though matching funds which can be defined "flexibly." That does not apply to Ohio State, we will match them. The \$51 million endowment will generate about \$2 million annually for faculty salaries. The matching requirement will double that amount to \$4 million. This translates to hiring 20 new faculty members statewide. A number of proposals are currently under consideration. Proposals should demonstrate potential for economic impact. Partnerships between Ohio higher education institutions, Ohio industry, and government labs are strongly encouraged.

The next report we heard was on the Bias Assessment and Response Team (BART), from Rebecca Nelson, assistant vice president for Student Affairs, Georgina Dodge, assistant vice provost for Minority Affairs, and graduate student Darius Williams. This is a new collaboration of Student Affairs and Minority Affairs, as well as several other

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offices. BART, as the team is called for short, deals with hate and bias-related incidents that affect the University community. The team receives and monitors reports of such incidents, refers individuals to appropriate resources, and, if necessary, coordinates a University response. In 2007, BART has collected reports of 17 incidents. This is a leading-edge collaboration designed to improve response time and potentially reduce this behavior in the future.

Finally, our Committee endorsed the following recommendations: 1) the naming of Hawk's Nest Clubhouse at Ohio State ATI; 2) the naming of the Les Wexner Football Complex at the Woody Hayes Athletic Center; and 3) routine personnel actions.

This concludes my report, Mr. Chairman.

Dr. Cloyd:

Thank you, Mr. Borrer. Questions or comments on this report?

Ms. Hendricks:

When you talked about the \$250 million for the STEM field effort in Ohio, is that a business effort or is it for students to come to Ohio State?

Provost Alutto:

The scholarships are designed to support students who are studying in the STEM fields. That would involve scholarships not just for students in regular academic programs, but also in internships as a way to encourage their connection with STEM industries early on in their studies.

Ms. Hendricks:

Interesting; thank you.

Dr. Cloyd:

Any other questions or comments? As I mentioned in our Committee meeting, I have to give Ambassador Ong a lot of credit for the leadership that he brought in the state in getting this program funded. It has been some tremendous work on your part and it is going to be very beneficial to our young people here in Ohio and also for the kind of faculty that we are going to be able to bring to Ohio State. Thank you for that, Ambassador Ong.

We will next go to the Fiscal Affairs Committee. Mrs. Davidson -

Mrs. Davidson:

Thank you, Mr. Chairman. We led off our Committee meeting with the First Quarter Report on the budget for Fiscal Year 2008 and reviewed where we ended up in 2007. I will highlight some of the things that came out of both of those reports.

As we know the Health System had a very good year in FY 2007. For the first quarter of FY 2008 we are 4.4% below budget in revenue, but helping to manage that is that we are 4.7% lower in expenses. In talking with Mr. Shkurti, he pointed out that one quarter does not make a trend. We will need to keep an eye on this particular situation and continue to be aware, as we are now, of our obvious lack of capacity on a continuing basis. It is good to report that the Ross Hospital addition should bring 16 new beds on board in June 2008 and the MRI facility would be completed by July 2008, but that might tie in to our discussion at the end of this current Board meeting.

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In the enrollment report we are slightly above the planned level and that is very good. With state support, since we agreed to the freeze of tuition for two years, we will be carefully watching state revenues to be sure that the state is going to be in a position to make their commitment. On research it is great. In addition to the report that was already given and where we ended up in 2007, new research awards were up 19.2% in the first quarter of 2008 compared to 2007.

The Development Report indicated that we tried to resolve a little bit of the operating cost of development with a more stable budget and we did that, as you know, when you approved the budget at our September meeting. Our gift receipts in 2007 increased by 11%. We discussed the capital campaigns and there are six projects for which we are involved in raising targeted money. We have not met that goal and we need to continue to look at and reach those goals.

In investments we had \$2.3 billion at the end of FY 2007, with \$1.6 billion of that in gifted endowment and \$598 million in long-term operating funds. This compares to a total of \$2 billion at the end of FY 2006.

In general operations, we have deficits in some units and we are tracking those very carefully, requiring that plans be put together to bring those units out of the deficit situation. As Jack reported, our auxiliaries and affiliates are all within their own budget guidelines in revenue and expenses. We anticipate having a full discussion on debt for Ohio State at the Fiscal Affairs Committee meeting next month. A number of members of the Board have asked that we take a look at that in-depth, so we will be reviewing that.

On the regional campuses enrollments are good with the exception of the problem with ATI, which is still dragging behind; but the Lima problem seems to have corrected itself. Our reserves are running a bit lower than anticipated, we are at \$31.3 million versus our goal of \$42.1 million. We are continuing to deal with the financial aid situation where we had more students accept enrollment at Ohio State. Going into this fiscal year, we would project that shortage will be someplace in the area of \$14-\$15 million and are developing a plan in which we can handle that.

We had a first reading on the Purchase Policy. We are attempting to do what President Gee has asked, which is to streamline some of the bureaucracy. All Board members have received a copy of the revised purchasing policy. We ask that you look it over, so it can be adopted at the next meeting.

We reviewed the Board of Regents' Efficiency Report. As you know, we are required to at least demonstrate a 1% efficiency savings to qualify for state support. This year it equates to a \$4.7 million savings, but next year that will increase to a 4% savings. We filed an efficiency savings report with the Board of Regents equaling \$68.9 million, so we are well above that and it shows the great efforts we have made on efficiency.

We have seven items on the Consent Agenda and the first item is the University Development Report. Our gift receipts were down for the quarter, but the number of contributors actually grew by 17%, which is a good indicator. Our goal for the year in Development is \$242 million, but that means we have to make up 88% of that goal in the next three quarters. An exciting corporate gift of \$10 million is pending and we hope it will be announced soon. We have also received a \$22 million anonymous gift for space exploration.

You have before you the Waivers of Competitive Bidding that have taken place in the last quarter. We waive competitive bidding when there is an emergency or a single source bid.

We also have amendments on the *Code of Regulations of The Ohio State University Managed Health Care Systems, Inc.* The UMHC Board wants to expand their board

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members by adding two additional non-OSU members to that board and to redesignate the titles under which their officers are serving.

There is some exciting news dealing with what we are able to do with our Civil Service regulations. New legislation passed gives the four-year state universities an opportunity to redo their own Civil Service regulations. For your consideration is a resolution authorizing the Office of Human Resources to begin looking at these regulations and to bring recommendations back to us for approval.

We have our typical monthly approval of contracts and feasibility studies, and four easements: one easement for Time Warner Telecom at the WOSU Tower; and three easements for Ohio Power to provide electrical service to the Newark campus.

Mr. Chairman, we recommend all of those items on the consent agenda and I would be glad to answer any questions.

Dr. Cloyd:

Any questions or comments for Mrs. Davidson? Did you have any discussion about where we stand in an operational context with reserves vis-à-vis oil pricing and what could happen? What would happen if we continue to see escalation and a hard winter?

Mrs. Davidson:

We did not have any discussion on that. If you look at what we filed with the Board of Regents, you will see that some of the plans we have made in having contracts into the future show that we are having some efficiency savings. Perhaps Mr. Shkurti wants to comment on that, too.

Mr. Shkurti:

Mr. Chairman, we also have a utility reserve that will help us in the event of spikes in utilities and although it got beat up two years ago we are replenishing it. Secondly, we have the ability to use either fuel oil or natural gas, so if oil goes up you can use natural gas. The problem is the way the markets work when oil goes up, natural gas goes up, too.

On the longer horizon, we are working more in conservation as we have been for some time. We also want to get back into the business of being able to use Ohio-based coal when we can get it environmentally sound. There is no 100% guarantee against it, but we do have reserves. Then we have the rainy day fund if those reserves are depleted. We are in fairly good shape given the circumstances.

Dr. Cloyd:

Any other questions or comments? As always, Fiscal Affairs Committee stays very busy. Thank you.

Dr. Cloyd:

I have the real pleasure to put a resolution in front of the Board for approval and that is the Waiver and Naming of the "Les Wexner Football Complex" at the Woody Hayes Athletic Center.

At each commencement, Archie Griffin talks to the students about giving back and supporting the University. We have an alumnus on the Board who shows his endearing love and support of the University. His wife, Abigail, is also in that camp. Les, we thank

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you very much. It is a real pleasure. Les is a role model for all of us and we would hope that all of our alumni will follow.

The resolution is in front of the Board and if I could have a second?

Upon motion of Dr. Cloyd, seconded by Mr. O'Dell, the Board of Trustees adopted the following resolution by unanimous voice vote.

**WAIVER AND NAMING OF THE LES WEXNER FOOTBALL
COMPLEX AT THE WOODY HAYES ATHLETIC CENTER**

Resolution No. 2008-40

Synopsis: Approval of the waiver of paragraph (F) of Bylaw 3335-1-08 of the Administrative Code and Naming of the Les Wexner Football Complex at the Woody Hayes Athletic Center, located at 535 Irving Schottenstein Drive, is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code which states that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS Leslie H. Wexner began his relationship with The Ohio State University in the late 1950's, earning a Bachelor of Science in Business Administration degree in 1959 and an Honorary Doctor of Humane Letters degree in 1986; and

WHEREAS he has made valuable contributions to his Alma Mater over several decades, serving on numerous boards, including the Board of Trustees, the University Foundation Board, the Wexner Center Foundation Board, and the Fisher College of Business Dean's Advisory Council; and

WHEREAS Mr. Wexner has demonstrated further campus commitment through the establishment of the Fisher Council on Global Trade & Technology Fund and generous support of the OSU Hillel Foundation; and

WHEREAS Mr. Wexner, along with his wife Abigail, has been a tireless supporter of The James Foundation and The James Fund for Life; and

WHEREAS the Wexner family is proud of the tradition, the people, and the excellence of Ohio State football, having generously supported the renovation of the Woody Hayes Athletic Center:

NOW THEREFORE

BE IT RESOLVED, That paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived and the naming of the "Les Wexner Football Complex" at the Woody Hayes Athletic Center, be approved, effective September 8, 2007.

CONSENT AGENDA

President Gee:

We now have 12 resolutions left on the Consent Agenda and we are asking that a separate vote be held for items #7, Waivers of Competitive Bidding Requirements, and #11, Easement to Time Warner Telecom of Ohio, L.L.C. Therefore, we are seeking your approval for the following:

**AMENDMENTS TO THE UNIVERSITY HOSPITALS
MEDICAL STAFF RULES AND REGULATIONS**

Resolution No. 2008-41

Synopsis: The amendments to the *University Hospitals Medical Staff Rules and Regulations* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *University Hospitals Medical Staff Rules and Regulations*; and

WHEREAS this amendment was approved by the University Hospitals Board on September 27, 2007:

84-06 Death and autopsy procedures.

(A) Unchanged

(B) ~~The death of a patient in the hospital within twenty four hours of admission must be reported to the proper legal authorities under the laws of Ohio.~~

(C) (B) All autopsies shall be performed by an attending pathologist with hospital privileges or other attending practitioner who is qualified to perform autopsies. The attending pathologist or his or her designee shall have the responsibility of informing the patient's attending physician or designee that a proper consent for the performance of an autopsy has been obtained. The anticipated time for the autopsy shall also be reported at this time.

(D) (C) Criteria for autopsy requests include the following:

(1) Coroner's cases when the coroner elects not to perform an autopsy. The county coroner has jurisdiction for performing an autopsy when death is the result of violence, casualty, or suicide, or occurs suddenly in a suspicious or unusual manner. ~~Deaths occurring during surgery or within twenty four hours of admission to the hospital are also coroner's cases, and the decision whether to autopsy is the coroner's responsibility.~~ When the coroner elects not to perform an autopsy, a request for an autopsy shall be made pursuant to paragraph (A) of this rule.

(2) through (10) unchanged

(E) (D) When an autopsy is performed, provisional anatomic diagnosis should be recorded in the medical record within three days and the complete protocol should be made a part of the record within sixty days.

84-12 Medical information committee.

(A) Unchanged

(1) through (8) unchanged

(B) Each member of the medical staff shall conform to the policies established by the medical information committee, including the following:

(1) and (2) unchanged

(3) Deadlines and sanctions.

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(a) through (h) unchanged

(i) Reports in the electronic signature system must be signed within ten five (5) business days of availability.

(4) through (11) unchanged

NOW THEREFORE

BE IT RESOLVED, That the above amendments are hereby adopted.

NAMING OF HAWK'S NEST CLUBHOUSE AT OHIO STATE ATI

Resolution No. 2008-42

Synopsis: Naming the Clubhouse at Hawk's Nest at Ohio State ATI, located at 2800 East Pleasant Home Road, Creston, OH, in honor of Betty J. Hawkins, is proposed.

WHEREAS Betty J. Hawkins had her lifetime love of golf realized in the construction of Hawk's Nest golf course, which became a top-tiered golf course recognized statewide and nationally and is highly ranked by *Golf Digest*; and

WHEREAS Mrs. Hawkins worked tirelessly on the design, construction and operation of Hawk's Nest prior to and after its opening in 1993; and

WHEREAS she was the primary visionary in the creation of Hawk's Nest and was instrumental in the donation of the course to The Ohio State University Agricultural Technical Institute, and as such, the University would like to recognize and honor her contributions by naming the Clubhouse for her; and

WHEREAS this gift is the largest donation to date to the Agricultural Technical Institute (ATI) and will serve the educational and research interests of the students and faculty of ATI:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code, approves that the naming of the aforementioned Clubhouse shall be the "Betty J. Hawkins Clubhouse" at Hawk's Nest at Ohio State ATI, effective immediately.

PERSONNEL ACTIONS

Resolution No. 2008-43

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 21, 2007 meeting of the Board, including the following Appointments/Reappointments, Concurrent Appointment, Appointment of Chairpersons, Leave of Absence without Salary - Change in Dates, Professional Improvement Leaves, Professional Improvement Leave - Change in Dates, and Emeritus Titles, be approved.

Appointments

Name: JOSEPH A. ALUTTO
Title: Executive Vice President and Provost
Office: Academic Affairs
Effective: October 1, 2007 through June 30, 2011

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Name: WILLIAM A. BAESLACK III
Title: Executive Dean
College: Professional Colleges
Term: October 1, 2007 through June 30, 2010

Name: MARTHA BELURY
Title: Associate Professor (The Carol S. Kennedy Professorship in Human Nutrition)
College: Education and Human Ecology
Term: October 1, 2007 through September 30, 2010

Name: ELLEN E. DEASON
Title: Professor (The Joanne Wharton Murphy/Classes of 1965 and 1973 Professorship of Law)
College: The Michael E. Moritz College of Law
Term: August 1, 2007 through July 31, 2017

Name: JEFF M.S. KAPLAN
Title: Vice President for Business Development and Collaborative Advancement at the Medical Center/Interim Vice President for University Development/Special Assistant to the President
College/Office: Medicine/Development/President
Effective: October 1, 2007

Name: EHUD MENDEL
Title: Professor (The Justine Skestos Chair in Minimally Invasive Neurological Spinal Surgery)
College: Medicine
Term: September 1, 2007 through June 30, 2011

Name: SANDRA A. STROOT
Title: Interim Dean
College: Education and Human Ecology
Effective: January 1, 2008 through December 31, 2008

Name: DONGPING ZHONG
Title: Associate Professor (The Robert Smith Endowed Professorship in Physics)
College: Mathematical and Physical Sciences
Term: October 1, 2007 through September 30, 2012

Reappointments

Name: RUSSELL H. FAZIO
Title: Professor (The Harold E. Burt Chair in Psychology)
College: Social and Behavioral Sciences
Term: July 1, 2007 through June 30, 2012

Name: THOMAS W. JOHNSON
Title: Interim University Treasurer
Office: Business and Finance
Term: October 1, 2007 through June 30, 2008

Concurrent Appointment

Name: ANN M. PENDLETON-JULLIAN
Title: Professor (The Walter H. Kidd Designated Professorship)
School: Knowlton School of Architecture
Term: July 1, 2007 through June 30, 2011
Concurrent Title: Director, Knowlton School of Architecture

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Appointment of Chairpersons

ROBERT R. BAHNSON, Department of Urology, effective November 1, 2006 through June 30, 2010.

CHRISTOPHER M. HADAD*, Department of Chemistry, effective October 1, 2007 through September 30, 2008.

**Interim*

Leave of Absence without Salary - Change in Dates

GREGOR G. HOMAN, Assistant Professor, Ohio State University Extension, change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to September 1, 2007 - June 30, 2008.

Professional Improvement Leaves

SHERYL A. BARRINGER, Professor, Department of Food Science and Technology, effective Summer Quarter and Autumn Quarter 2008.

ANDREW P. GOULD, Professor, Department of Astronomy, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

THOMAS A. WAITE, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Winter Quarter and Spring Quarter 2008.

Professional Improvement Leave -- Change in Dates

ALLAN J. SILVERMAN, Professor, Department of Philosophy, change leave from Winter Quarter and Spring Quarter 2008, to Winter Quarter and Spring Quarter 2009.

Emeritus Titles

HOWARD M. FEDERSPIEL, Department of Political Science (Newark), with the title Professor Emeritus, effective January 1, 2008.

KENNETH A. FOLAND, School of Earth Sciences, with the title Professor Emeritus, effective November 1, 2007.

BARBARA G. LUDWIG, Ohio State University Extension, with the title Professor Emeritus, effective November 1, 2007.

LAWRENCE H. NEWCOMB, Department of Human and Community Resource Development, with the title Professor Emeritus, effective January 1, 2008.

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-44

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Mary Lynne Bowman-Cowen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 18, 2007, of Mary Lynne Bowman-Cowen, Associate Professor Emeritus in the School of Environment and Natural Resources.

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Dr. Bowman-Cowen held a B.S. degree in music education, a M.A. degree in curriculum and instruction, and a Ph.D. degree in environmental education, all from The Ohio State University. She was an elementary vocal music teacher in the Upper Arlington and Westerville city school systems during the period 1958-71. Mary Lynne joined the faculty of the School of Natural Resources in January 1973 and served the University through September 1986. She was a highly-dedicated teacher and delivered outstanding courses on natural history and environmental education and interpretation while at Ohio State. She was an active member of the Ohio Nature Conservancy, the Ohio Alliance for Environmental Education, and the Ohio Academy of Science. In 1984, she was named a fellow of the Ohio Academy of Science and received a Pomerene Teaching Enhancement Award.

Dr. Bowman-Cowen was passionate about affirmative action and became a national authority on the role of minorities and women in natural resources. She worked tirelessly to instill an appreciation of nature in young people and to inform women and minority students of career opportunities in natural resource conservation. She developed strategies to enlist inner-city community involvement in natural resource programs through the St. John XIII Head Start Program and created resource materials for teachers of environmental education in urban schools. Mary Lynne worked with the Columbus Metropolitan Area Community Action Organization and spearheaded cooperative efforts between university students and inner-city residents to design and develop community enrichment projects that improved environmental quality and access to nature.

Mary Lynne was a dedicated professional, but never to the exclusion of family and friends. She will be remembered not only for her scholarship but also for her sense of humor, love of nature, great kindness, and generosity to those less fortunate.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Mary Lynne Bowman-Cowen its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Elizabeth L. Gross

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 27, 2007, of Elizabeth L. Gross, Professor Emeritus in the Department of Biochemistry.

Professor Gross held a Bachelor of Arts degree in biophysics from the University of California-Los Angeles and a Doctor of Philosophy degree from the University of California-Berkeley, also in biophysics. She served as a postdoctoral research associate at the C.F. Kettering Research Laboratory, Yellow Springs, Ohio, for two years before joining the faculty of the Department of Biochemistry at The Ohio State University as an assistant professor in 1968. Professor Gross continued to serve admirably on the faculty for 39 years until her retirement in 2006.

Professor Gross was a dedicated instructor who taught in many areas of biology, biochemistry, and biophysics at both the undergraduate and graduate levels. She was particularly devoted to graduate education in biophysics. She served as the director and Graduate Studies chair of the Biophysics Graduate Program at The Ohio State University for 12 years, from 1990 - 2001, and continued to serve on the Graduate Studies Committee until her retirement. She was very influential in the development of this program, including its curricular and organizational structure. The program flourished under her leadership, more than doubling in size in both its faculty and students. In recognition of her many contributions, Professor Gross received the First Annual Elizabeth L. Gross Award for Faculty

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Excellence from the Program in 2001. Professor Gross also maintained a strong commitment to research. Her research focused on the study of the structure and function of metalloproteins involved in photosynthetic electron transport. Using both computational and experimental approaches, she and her research team investigated in detail the interactions between these proteins and their role in this biologically essential electron transport process. These studies involved the training of 15 graduate students and six postdoctoral scientists and have led to over 85 research papers, reviews, and proceedings in highly-respected scientific journals.

Dr. Gross served her profession at the highest level. She was a long-term member of the Biophysical Society and served on its Council from 1984-87, and was on the Executive Committee of the Bioenergetics Subgroup from 1991-93. She was also a member of the American Chemical Society and the American Section of the International Solar Energy Society where she served in various capacities on its Executive Committee including as its vice-chair, chair, and secretary-treasurer. Professor Gross served on the editorial board of the journal *Plant Physiology* from 1979-82 and reviewed research manuscripts for numerous biochemical and biophysical journals.

Professor Gross was an active member of the University community and served on numerous department, college, and University committees, including the University Senate as well as on its Rules and Program Committees, the Arts and Sciences Senate and its Curriculum Committee, the Research and Graduate Council, the Research Committee, the Presidential Fellowship Committee, the Committee on Traffic and Parking and Public Safety, the College and Department Curriculum Committees, the Faculty Advisory Committee, and several others.

Dr. Gross was a committed advocate for the advancement of opportunities for women in science. She served as the chair of the Committee on Professional Opportunities for Women in the Biophysical Society. She was a member of the Association for Women in Science of Central Ohio, served as its president in 1992, and received its Outstanding Women in Science in Central Ohio award in 1989. She was a member of the Committee on Women and Minorities and served as its chair from 1986-87. She was also a member of the Steering Committee for the Council on Academic Excellence for Women from 1984-87 and served several years on the College of Biological Sciences Affirmative Action and Diversity Committees. She also was a supportive mentor to many of the women faculty members in the College.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Elizabeth L. Gross its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Lloyd A. Horrocks

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 18, 2007, of Lloyd A. Horrocks, Professor Emeritus in the Department of Molecular and Cellular Biochemistry.

The Ohio State University lost a professor who, even in retirement, maintained a presence as a teacher/investigator who functioned admirably within the great traditions of the classic university. Cardinal Newman would have recognized him and applauded, as we who were his colleagues do.

Professor Horrocks was born in Cincinnati, where his parents were associated with the YMCA. He was raised in Ohio, being educated in the public schools of our state. He graduated from a strong liberal arts college, The Ohio Wesleyan University, and completed his military service as an officer in the Air Force assigned to a research group

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at Wright Patterson AFB in Dayton. Lloyd had been assigned briefly for training at Ohio State while in the Air Force and he returned to Ohio State, completing his Ph.D. degree in 1960.

He worked as a neurochemist at the Cleveland Psychiatric Institute, spent a year as a visiting scientist in England, and returned to the Institute in Cleveland. Ohio State recruited him in the late sixties as an assistant professor who would establish a program in neurochemistry within the Department of Physiological Chemistry in the College of Medicine and this department and its successors continued as his academic home.

Horrocks was an academic. His faculty file lists innumerable comments on his service to the teaching programs in our University. Dieter Haenicke's comment to Horrocks in 1984 is an example of the recognition his contributions to key University committees received. Writing about his work beyond the call of duty, Haenicke stated, "I want to thank you personally for contributions to the principle of shared governance in our institution."

Some faculty are satisfied with an occasional lecture within an arcane subspecialty that has little to do with the canons of an academic disciple. Horrocks saw the whole canon and he made the whole canon accessible to his students. Professor Horrocks was a well-organized and efficient member of our faculty. He managed to be an effective teacher, a competent and innovative committee man, and the leader of a large and vigorous research program. Attributes such as honesty, sincerity, and quiet competence described him. He had large amounts of two qualities, courage and tenacity, and these made him a successful leader.

A revolution occurred in the field of lipid research with the introduction of gas-liquid chromatography in the early 1950's. Professor Horrocks was the first graduate student to use this methodology, and work that previously took months was now accomplished not in weeks but in days. He completed his dissertation in 1960 and moved to establish a lipid neurochemistry program in Cleveland. While there, he introduced thin-layer chromatography to his laboratory and to Ohio State. Neurochemistry is a particularly obtuse subject but new methodologies allowed him to accomplish good work in the identification and quantitative estimation of brain lipids.

Dr. Horrocks established a large and well-funded graduate program. He traveled widely, served on editorial boards, and received a Josiah Macy, Jr. Faculty Scholar Award for studies at the Centre de Neurochimie du Centre National de la Recherche Scientifique, Strasbourg, France. He became very interested in a family of unique lipids, the plasmalogens, which are concentrated in the brain and heart, and spent many years on what is an almost intractable problem, the isolation and purification of the plasmalogenases that control plasmalogen metabolism. He was aided in this work and much other research by his collaborator and good friend Dr. Akhlaq Farooqui.

Dr. Horrocks had wide interests in lipid biochemistry and he was particularly interested in omega 3 fatty acids, commonly called fish-oil fatty acids. These polyunsaturated fatty acids have several unique biologic properties and there is a long and continuing debate about their nutritional benefit. Solutions to this debate will only be achieved through epidemiology and Horrocks took it upon himself to develop foods rich in omega 3 fatty acids that might very well benefit the human diet. He was a leader in this controversial field and work here will be delayed with his passing.

Lloyd was an interesting mix, in being a political conservative and a social liberal. In this he was the converse of many faculty but he was so good-natured and so reasonable in expressing his convictions that he was a welcome member at luncheon groups dominated by his political opponents.

Lloyd and Marjorie Horrocks were highly visible and active members of King Avenue Methodist Church, well-known in the University community as a rock where inclusiveness is truly founded. His crowded memorial service was a celebration and one could not but

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think about him, the scion of an old New England family living triumphantly through multiple surgeries.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Lloyd A. Horrocks its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Steve D. Ruhl

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 1, 2007, of Steve D. Ruhl, Associate Professor in the Ohio State University Extension.

Mr. Ruhl was born August 16, 1954, in Galion, Ohio. He was in the Combined Honors Program and received his Bachelor of Science in Agriculture and Master of Science degrees in 1976 from The Ohio State University.

Steve began his Extension career in Ohio in February 1983 as the county agent-Agriculture in Morrow County. In June 2005, in addition to his Morrow County responsibilities, he began work in Marion County as the extension educator-Agriculture. He also served as the county director/administrative leader for the Morrow County office.

Professor Ruhl's many, many contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He was regarded as an outstanding educator and was ranked in the top 5% of Extension professionals throughout the United States.

The area of agronomic crop production was one of his primary focus points for the citizens of Morrow and Marion Counties. He also worked with livestock production as well as general agriculture programming. Mr. Ruhl was recognized as being the first in Ohio Extension to conduct livestock environmental assurance programs to certify livestock producers. This became a protocol for the entire state. He was awarded the National Livestock Products Education Award by the National Association of County Agricultural Agents in 1994, and was awarded the Distinguished Service Award from this same organization. He served on the agronomic crops, swine, and dairy teams for Extension. He also served on the panel of experts at the National Pork Producers Council program at the World Pork Expo in the mid 1990's.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Steve D. Ruhl its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Marlin O. Thurston

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 18, 2007 of Marlin O. Thurston, Professor Emeritus in the Department of Electrical and Computer Engineering.

Professor Thurston received his Bachelor of Science and Master of Science degrees in physics from the University of Colorado in 1940 and 1946, respectively. He earned his Ph.D. degree in electrical engineering from The Ohio State University in 1955. From 1946-52, Professor Thurston served as a faculty member and acting head of the Electrical Engineering Department at the U.S. Air Force Institute of Technology in

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Dayton, Ohio. He joined the faculty in OSU's Department of Electrical Engineering in 1955 as an associate professor and was promoted to professor in 1959. He served as chairperson of the Department from 1965-77. From 1974 until his retirement in 1982, he held the Robert M. Critchfield Professorship in Engineering "in recognition of his outstanding achievements as teacher, administrator, researcher, and consultant to industry and government."

During his academic career, Professor Thurston was a specialist in semiconductor and solid-state electronics. His research work won wide recognition including him being named a fellow by the Institute of Electrical and Electronics Engineers (IEEE). He was also an excellent teacher, consistently rated near the top in the Department by his students. As the department chairperson, research activities reached a high level of excellence, and the department became one of the top rated departments in the nation.

After retiring from OSU, Professor Thurston began working with Dr. Edward Martin, Jr., a cancer surgeon in OSU's Division of Surgical Oncology, on an electronic device to help surgeons detect cancerous tumors. This work led to him being named as "Inventor of the Year Finalist" in 1989 by the Intellectual Property Owners Foundation and being given the Central Ohio Technical Achievement Award in 1991. He also received the highest award given to an alumnus of the OSU College of Engineering in 1991: the Benjamin G. Lamme Gold Medal for Meritorious Achievement in Engineering.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Marlin O. Thurston its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

D. Ransom Whitney

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 16, 2007, of D. Ransom Whitney, Professor Emeritus in the Department of Statistics.

Professor Whitney held a B.A. degree from Oberlin College, an M.A. degree in mathematics from Princeton University, and a Ph.D. degree in mathematics from The Ohio State University. After graduating from Princeton, he began his teaching career at Mary Washington College and then joined the U.S. Navy, serving from 1942-46. While in the Navy he taught celestial navigation at Princeton, trained at Bell Labs, and served on the U.S.S. Atlanta in the Pacific.

Upon discharge from the Navy, he came to Ohio State, received his Ph.D. degree in 1946, and immediately joined the Department of Mathematics faculty. There he established a working relationship with Professor H. B. Mann and, together in 1947, they published their world-famous paper introducing the Mann-Whitney U Statistic. It soon became the most widely used nonparametric two-sample test procedure in the field of statistics.

While in the Mathematics Department he served as acting chairperson during a difficult time for the department, and he was instrumental in convincing the University to act to reverse the fortunes of the department. At that time he also led the planning committee for the "new" mathematics building. By 1970 he had gathered together a critical mass of faculty in mathematical statistics, and they had established a full range of statistics courses as well as a graduate degree program. The group then separated from Mathematics to form a division and later a Department of Statistics in 1974. He served as chairperson of the Department of Statistics for its first eight years and continued in the department until retirement. In his tenure in the Mathematics and Statistics Departments he directed many Ph.D. students and well over 100 master's students.

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He always believed that statistics was an applied branch of mathematics designed to help scientists in their research. Thus, in his first years at Ohio State, he established the Statistics Laboratory to provide consultation and assistance to faculty and students throughout the University. He personally assisted hundreds of scientists in many departments and colleges over the years. He published dozens of papers with them and became widely known and respected by faculty colleagues. Moreover, by his example and under his direction, Statistics faculty have similarly served in the Statistics Lab. Perhaps equally important was his belief that statistics should be taught to be used, and over the years the Stat Lab has been the vehicle for providing graduate students in the department with an apprenticeship experience in consulting under faculty guidance. As a result, they have done very well in both the corporate and University job markets. It is notable that he did this while teaching a full load, including developing over a dozen new courses, and serving on numerous committees at all levels of the University.

He served as a consultant to a number of corporations, especially testifying as an expert witness in utility rate cases. He was author or coauthor of three textbooks in mathematics and statistics. In the mid-1950s he and Mathematics Professors Roy Reeves and Leslie Miller founded the Numerical Computation Lab, which was the precursor of the Academic Computing Center. Professor Whitney was a member of several mathematics and statistics societies. He was named a fellow in both the American Statistical Association and the American Association for the Advancement of Science.

He left a broad legacy in the wider University community as well. He served as president of the Faculty Club and initiated both the Tertullian breakfasts and the original Lunch Bunch. These efforts, and many of his other activities, were in keeping with his deeply held belief that the role of university professors extended beyond the boundaries of the department and college, and that the best way for good things to happen was to promote collegiality across the university at the personal level by informal associations. In later years he and several colleagues spearheaded the creation of OSURA, the retirement association for University faculty and staff. He served as its first president and helped lead it to the active organization of 2,800 members that it is today.

He retired in 1982 and received the University Distinguished Service Award in recognition of his many contributions to The Ohio State University. He remained active in the Department of Statistics and other campus organizations for many years after his retirement.

On behalf of the University community, the Board of Trustees expresses to the family of Professor D. Ransom Whitney its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-45

Synopsis: The University Development Report for September 2007 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

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WHEREAS this report includes the establishment of nine (9) new named endowed funds and the revision of three (3) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 2007 be approved.

(See Appendix XVIII for background information, page 533.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Description of Named Endowed Fund

The Rho Pi Phi Scholarship Fund in Pharmacy

THE OHIO STATE UNIVERSITY FOUNDATION

<u>Establishment of Named Endowed Funds</u>	Total <u>Gifts</u>
Dr. Basil D. Ward Family Scholarship Fund Established with gifts from the estate of Dr. Basil D. Ward and Mary E. Ward; used to provide scholarships for students who intend to practice food animal medicine	\$106,021.75
The Raymond E. Mason Logistics Fund Established with a gift from The Raymond E. Mason Foundation; used to support the activities of the logistics program in the Fisher College of Business	\$100,000.00
The Erlene and Donald Wolfe Athletic Scholarship Fund Established with a gift from Janice E. Wolfe in memory of her parents; used to fund a student-athlete who is pursuing a degree at OSU and is a member of the women's basketball team	\$100,000.00
John M. Bennett Avant Writing Collection Endowment Fund Established with gifts from Dr. John M. Bennett; used to support OSU Library's Avant Writing Collection for the purchase and maintenance of materials	\$52,254.10
The Gene F. Shrum DDS 1947 and Edith (Dee Dee) Shrum Wacksman DHY 1967 Dental Scholarship Fund Established with a gift from Edith Shrum Wacksman in memory of her father; used to provide two scholarships to be split equally between the Dental Hygiene and the pre-doctoral programs in the College of Dentistry	\$50,076.28
The Joseph M. and Marlene Y. Berwanger Men's Lacrosse Scholarship Fund Established with a gift from Joseph M. Berwanger and Marlene Y. Berwanger; used to supplement the grant-in-aid scholarship costs of student-athletes who are pursuing degrees at OSU and are members of the men's lacrosse team	\$50,050.00

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The Henry G. Croci and Suzanne D. Croci Resident Education Fund in Ophthalmology \$50,000.00
Established with gifts from Dr. Henry G. Croci and Suzanne D. Croci; used to support the education and training of medical residents in the Department of Ophthalmology

The Physical Therapy Alumni Legacy Scholarship Fund \$27,365.00
Established with gifts from alumni and friends of the Division of Physical Therapy; used to support scholarships for graduate students enrolled in the Division of Physical Therapy in the School of Allied Medical Professions (grandfathered)

The Katherine C. Jones Memorial Scholarship Fund \$25,000.00
Established with gifts from Laura Jones Dean in memory of her sister; used to provide scholarship support to students in the Moritz College of Law with preference given to students with a physical disability or students who have made a significant contribution to the rights or protection of individuals with physical disabilities (grandfathered)

Change in Description of Named Endowed Fund

The Edwin L. and Mary Jane Overmyer Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The Raul A. Hernandez, Jr., M.D. Nephrology and Critical Care Medicine Fellowship Fund

To: Hernandez Nephrology Fellowship Research Fund at The Ohio State University College of Medicine

Total \$560,767.13

Change in Description of Named Endowed Fund

The Rho Pi Phi Scholarship Fund in Pharmacy

The Rho Pi Phi Scholarship Fund in Pharmacy was established May 4, 1989, by the Board of Trustees of The Ohio State University with gifts from the Cleveland Chapter of Rho Pi Phi Fraternity. The description was revised November 2, 2007.

The annual distribution from this fund shall be used to provide scholarships, awards, or professional activities for students with particular attention to need-based underrepresented groups in the pharmacy profession. Expenditures shall be approved by the dean of the College of Pharmacy. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Pharmacy. Any such alternate distributions

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shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Establishment of Named Endowed Funds

Dr. Basil D. Ward Family Scholarship Fund

The Dr. Basil D. Ward Family Scholarship Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Dr. Basil D. Ward (D.V.M. 1949) and Mary E. Ward (B.S. 1950) of Gallatin, Tennessee.

The annual distribution from this fund shall provide a scholarship for a student who intends to practice food animal medicine. First preference should be given to students from Butler, Preble, or Warren Counties in Ohio. The scholarship recipient shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$106,021.75

The Raymond E. Mason Logistics Fund

The Raymond E. Mason Logistics Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Raymond E. Mason Foundation.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support the activities of the logistics program in consultation with the logistics faculty.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

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The Erline and Donald Wolfe Athletic Scholarship Fund

The Erline and Donald Wolfe Athletic Scholarship Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Janice E. Wolfe (J.D. 1964) from Groveport, Ohio, in memory of her parents, Erline and Donald Wolfe.

The annual distribution from this fund shall be used to fund a student-athlete who is pursuing a degree at The Ohio State University and is a member of the women's basketball team. The scholarship recipient must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

John M. Bennett Avant Writing Collection Endowment Fund

The John M. Bennett Avant Writing Collection Endowment Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. John M. Bennett.

The mission of the Avant Writing Collection (AWC) is to collect, archive, and make available a largely hidden, but extremely important, body of literature for future generations. The collection focuses on a group of primarily (but not exclusively) North American writers, most of whom are not associated with prevailing literary or institutional establishments due to the unique nature of their writing. The primary focus of these writers is poetry and visual poetry, but their works also include experimental writing, visual arts, photography, sound art, music, performance, conceptual art, mail art, photography, sound art, and artists' books.

The annual distribution from this fund shall support The Ohio State University Library's Avant Writing Collection for the purchase and maintenance of materials with priority given to sub-collections within the AWC. These sub-collections include, but are not limited to, works by, about, and relevant to the following writers and artists: John M. Bennett, Allen Bramhall, Jon Cone, K.S. Ernst, Scott Helmes, Paul Lambert, Jim Leftwich, Scott MacLeod, Sheila E. Murphy, F.A. Nettelbeck, Marilyn R. Rosenberg, and Thomas L. Taylor. Expenditures shall be approved by the director of the University Libraries in consultation with the curator of the Avant Writing Collection.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide

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unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the University Libraries. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$52,254.10

**The Gene F. Shrum DDS 1947 and Edith (Dee Dee) Shrum Wacksman
DHY 1967 Dental Scholarship Fund**

The Gene F. Shrum DDS 1947 and Edith (Dee Dee) Shrum Wacksman DHY 1967 Dental Scholarship Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Edith (Dee Dee) Shrum Wacksman (B.S.Ed. 1968) of Essexville, Michigan, in memory of her father, Dr. Gene F. Shrum.

The annual distribution from this fund shall be used to provide two scholarships to be split equally between the dental hygiene and the pre-doctoral programs in the College of Dentistry. Scholarship recipients will be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Needed to Establish Endowment: \$50,076.28

The Joseph M. and Marlene Y. Berwanger Men's Lacrosse Scholarship Fund

The Joseph M. and Marlene Y. Berwanger Men's Lacrosse Scholarship Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Joseph M. Berwanger (B.A. 1960) and Marlene Y. Berwanger (B.S.Ed. 1961).

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of two student-athletes who are pursuing degrees at The Ohio State University and are members of the men's lacrosse team. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to prove unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,050.00

**The Henry G. Croci and Suzanne D. Croci
Resident Education Fund in Ophthalmology**

The Henry G. Croci and Suzanne D. Croci Resident Education Fund in Ophthalmology was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Henry G. Croci (M.D. 1965) and Suzanne D. Croci (B.S.Nurs. 1962, M.S. 1963), of Savannah, Georgia.

The annual distribution from this fund shall be used to support the education and training of medical residents in the Department of Ophthalmology. Allocation of funds shall be approved by the chairperson of the Department of Ophthalmology, the senior vice president for Health Sciences, and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist, or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Ophthalmology in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Physical Therapy Alumni Legacy Scholarship Fund

The Physical Therapy Alumni Legacy Scholarship Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of the Division of Physical Therapy.

The annual distribution of this fund shall be used to support scholarships for graduate students enrolled in the Division of Physical Therapy in the School of Allied Medical Professions. The selection of the recipients of The Physical Therapy Alumni Legacy Scholarship Fund shall be made based on academic merit and/or financial need. Recipients shall be selected at the recommendation of the director of the Division of Physical Therapy in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine and the College's Student Financial Services.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist, or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Allied Medical Professions and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$27,365.00 (grandfathered)

The Katherine C. Jones Memorial Scholarship Fund

The Katherine C. Jones Memorial Scholarship Fund was established November 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Laura Jones Dean in memory of her sister, Katherine C. Jones (B.A. 1984, J.D. 1987).

The annual distribution from this fund shall provide scholarship support to a student in The Michael E. Moritz College of Law with preference given to a student with a physical disability or a student who has made a significant contribution to the rights or protection of individuals with physical disabilities. Scholarship recipients shall be selected by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Fund

The Edwin L. and Mary Jane Overmyer Scholarship Fund

The Edwin L. and Mary Jane Overmyer Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Edwin L. (B.S.Agr. 1961) and Mary Jane Overmyer, of Columbus, Ohio. The description was revised November 2, 2007.

The annual distribution from this fund shall provide scholarship support to undergraduate students in The Max M. Fisher College of Business who demonstrate outstanding leadership skills. Preference will be given to students whose grade point average does not exceed 3.2 on a 4.0 scale. It is the donors' intent that the student has clearly demonstrated leadership while being a student at The Ohio State University. Scholarship recipients shall be selected by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

**Hernandez Nephrology Fellowship Research Fund
at The Ohio State University College of Medicine**

The Raul A. Hernandez, Jr., M.D. Nephrology and Critical Care Medicine Fellowship Fund was established July 12, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Raul A. Hernandez (B.S.Bus.Adm. 1983, M.D. 1989, Internal Medicine Residency 1992, and Nephrology Fellowship 1992-94) and Constance McCourry Hernandez (B.S.Nurs. 1989), of Nashport, Ohio. The name and description were revised November 2, 2007.

The annual distribution from this fund shall be used to provide support for fellows' academic and clinical research development in the Division of Nephrology in the Department of Internal Medicine. Distribution shall be made at the recommendation of the director of the Division of Nephrology in consultation with the chairperson of the Department of Internal Medicine, the senior vice president for health sciences, and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Division of Nephrology, the chairperson of the Department of Internal Medicine, the senior vice president for health sciences, and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

**AMENDMENTS TO THE CODE OF REGULATIONS OF THE OHIO STATE
UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.**

Resolution No. 2008-46

Synopsis: Approval is requested for amendment to the *Code of Regulations of The Ohio State University Managed Health Care Systems, Inc.*

WHEREAS, Managed Health Care Systems, Inc. (MHCS), an entity affiliated with The Ohio State University, is providing leadership on a new approach to health care plans for the University, referred to as *Your Plan for Health*, in partnership with the University Office of Human Resources and the University Medical Center; and

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WHEREAS Managed Health Care Systems is being positioned to develop and offer innovative products and services to new customers in addition to University faculty, staff, and students; and

WHEREAS MHCS recently undertook a review of its *Code of Regulations*, and the Board of Directors of MHCS approved the attached revisions to the Regulations, subject to approval by the University's Board of Trustees, as provided for in the MHCS Regulations; and

WHEREAS the proposed changes in the *Code of Regulations* are intended to expand the membership and expertise of the Board of Directors and clarify the staff structure and Board governance in ways appropriate to the future direction of the corporation:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed amendments to the Code of Regulations of The Ohio State University Managed Health Care Systems, Inc., as shown in the attached document, effective immediately.

(See Appendix XIX for background information, page 536.)

**AUTHORIZATION FOR THE IMPLEMENTATION OF ADMINISTRATIVE
RULES MODERNIZING THE UNIVERSITY'S CLASSIFIED CIVIL SERVICE**

Resolution No. 2008-47

Synopsis: Authorization for the Office of Human Resources to review and make recommendations to the Board of Trustees regarding the implementation of administrative rules modernizing the laws, rules, and regulations governing the University's Civil Service employees is proposed.

WHEREAS the 126TH Ohio General Assembly enacted and Governor Taft signed into law Sub. H.B. 187, revising many of the laws governing Ohio's civil service employees; and

WHEREAS Sub. H.B. 187 grants to the Board of Trustees of each four-year public college and university, including The Ohio State University, the authority to enact their own administrative rules for the purpose of modernizing the laws, rules, and regulations governing certain aspects of the employment of our classified civil service staff; and

WHEREAS The Ohio State University Board of Trustees hereby delegates to the Office of Human Resources and our Appointing Authority the authority to review, research, develop and make periodic recommendations to the Board, in accordance with Sub. H.B. 187, regarding the enactment of new administrative rules governing certain aspects of the employment of our classified civil service staff:

NOW THEREFORE

BE IT RESOLVED, That the Office of Human Resources and our Appointing Authority, in consultation with the Office of Legal Affairs, shall conduct an ongoing review of those civil service laws, rules, regulations, policies and procedures governing our classified civil service staff and will then on a case by case basis recommend that the Board make appropriate changes and updates to such after consultation with administration, management, and staff.

BE IT FURTHER RESOLVED, The Ohio State University commits to carrying out this charge of modernizing the laws, rules, policies, and procedures governing our classified civil service staff in a controlled and incremental manner. We will continue to consult with

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bargaining unit representatives, the University Staff Advisory Committee, and staff in general, so they may have a voice in this process.

BE IT FURTHER RESOLVED, The Ohio State University shall continue to follow existing laws, rules, policies, and regulations until such time that the Board elects to implement rule changes pursuant to Section 111.15 of the Ohio Revised Code in accordance with Sub. H.B. 187.

(See Appendix XX for background information, page 549.)

**APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACT, TO
ENTER INTO DESIGN CONTRACTS, TO ENTER INTO CONSTRUCTION
CONTRACTS, AND TO INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2008-48

**APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACT
MANSFIELD RECREATION AND STUDENT LIFE CENTER FEASIBILITY STUDY**

APPROVAL TO ENTER INTO DESIGN CONTRACTS

ARPS HALL - SUITES 283, 287, AND 288 RENOVATION
BIOLOGICAL SCIENCES BUILDING 9TH FLOOR RENOVATION
BOILER REPLACEMENT

CAMPBELL HALL - FIRST FLOOR SUITE RENOVATIONS
CENTRAL POWER PLANT WATER TREATMENT
DOMESTIC COLD WATER SYSTEM IMPROVEMENTS
DRAINAGE IMPROVEMENTS - ACADEMIC CORE NORTH
EAST REGIONAL CHILLED WATER PLANT
FAWCETT CENTER FOR TOMORROW - FIRE ALARM SYSTEM UPGRADE
FIELD HOCKEY AND PRACTICE FIELD ONE
MURRAY HALL RENOVATION - PHASE 2
PRIOR HEALTH SCIENCES LIBRARY - ROOM 205 (CCTS) RENOVATION
RAMSEYER HALL - SECOND FLOOR SUITES RENOVATION
12TH AVE, 395 W - COMMUNICATIONS SYSTEMS UPGRADES

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

ARENA STEAM LINE RELOCATION
ARPS HALL - SUITES 283, 287, AND 288 RENOVATION
BAKER SYSTEMS ENGINEERING ROOF REPLACEMENT
CAMPBELL HALL - FIRST FLOOR SUITE RENOVATIONS
FAWCETT CENTER FOR TOMORROW - FIRE ALARM SYSTEM UPGRADE
RAMSEYER HALL - SECOND FLOOR SUITES RENOVATION
12TH AVE, 395 W - COMMUNICATIONS SYSTEMS UPGRADES

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS
VETERINARY HOSPITAL AIR HANDLING UNIT REPLACEMENT
WOMEN'S SOFTBALL STADIUM**

Synopsis: Authorization to enter into a feasibility study contracts, to enter into design and construction contracts, and to increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into a feasibility study contract for the following project:

Mansfield Recreation and Student Life Center \$0.2M Department general funds
Feasibility Study (N/A)

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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Arps Hall - Suites 283, 287, and 288 Renovation (N/A)	\$0.3M	Department general funds
Biological Sciences Building 9 th Floor Renovation (07-08 Basic Renovation request)	\$2.0M	State funds Department general funds
Boiler Replacement (09-10 capital request)	\$11.3M	Bond proceeds
Campbell Hall - First Floor Suite Renovations (N/A)	\$0.2M	Department general funds
Central Power Plant Water Treatment (09-10 capital request)	\$14.3M	Bond proceeds
Domestic Cold Water System Improvements (09-10 capital request)	\$1.7M	Bond proceeds
Drainage Improvements - Academic Core North (09-10 capital request)	\$1.9M	Bond proceeds
East Regional Chilled Water Plant (07-08 capital request)	\$4.0M	Bond proceeds
Fawcett Center for Tomorrow - Fire Alarm System Upgrade (N/A)	\$0.2M	Auxiliary funds
Field Hockey and Practice Field One (09-10 capital request)	\$2.6M	Auxiliary funds
Murray Hall Renovation - Phase 2 (09-10 capital request)	\$1.0M	State funds
Prior Health Sciences Library - Room 205 (CCTS) Renovation (N/A)	\$1.1M	Department general funds
Ramseyer Hall - Second Floor Suites Renovation (N/A)	\$0.2M	Department general funds
12th Ave, 395 W - Communications Systems Upgrades (N/A)	\$0.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Arena Steam Line Relocation (N/A)	\$0.5M	Central funds
Arps Hall - Suites 283, 287, and 288 Renovation (N/A)	\$0.3M	Department general funds
Baker Systems Engineering Roof Replacement (05-06 Basic Renovation request)	\$0.5M	State funds
Campbell Hall - First Floor Suite Renovations (N/A)	\$0.2M	Department general funds
Fawcett Center for Tomorrow - Fire Alarm System Upgrade (N/A)	\$0.2M	Auxiliary funds
Ramseyer Hall - Second Floor Suites Renovation (N/A)	\$0.2M	Department general funds
12th Ave, 395 W - Communications Systems Upgrades (N/A)	\$0.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to increase the construction contracts for the following projects:

Veterinary Hospital Air Handling Unit Replacement (05-06 Basic Renovation request)	\$2.4M	State funds Repair & Renovation funds
Women's Softball Stadium (05-06 capital request)	\$7.2M	Line of Credit Auxiliary funds Development funds

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** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into a feasibility study contract, design and construction contracts, and to increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXI for background information, page 550.)

EASEMENTS

Resolution No. 2008-49

OHIO POWER COMPANY
THE OHIO STATE UNIVERSITY, NEWARK REGIONAL CAMPUS
NEWARK, OHIO

Synopsis: Authorization to grant Ohio Power Company three easements to extend an electric power line and provide electric utility service to The Ohio State University, Newark Regional Campus, is proposed.

WHEREAS Ohio Power Company has requested a 10 foot wide by 743 and 15/100 foot long easement from a transformer on campus to Lefevre Hall for a term of 25 years; and

WHEREAS Ohio Power Company has requested a 10 foot wide by 721 and 25/100 foot long easement from a transformer adjacent to Adena Hall to a transformer adjacent to the Reese Center for a term of 25 years; and

WHEREAS Ohio Power Company has requested a 10 foot wide by 207 and 25/100 foot long easement from an existing easement line at the library currently under construction for a term of 25 years; and

WHEREAS the appropriate University offices have determined that the granting of these easements is in the best interest of the University;

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant these easements to Ohio Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XXII for background information, page 573.)

ACCEPTANCE OF THE REPORT OF AUDIT FOR 2006-2007

Resolution No. 2008-50

Synopsis: The report of the audit of the financial statements for The Ohio State University for 2006-2007 conducted by Deloitte & Touche is recommended for acceptance.

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WHEREAS with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche in 2006 for an annual audit of the University for fiscal years 2005-2006 through 2009-10; and

WHEREAS the Deloitte & Touche audit of the University for 2006-2007, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, and certain constructive service comments have been discussed with the Audit Committee; and appropriate procedures and responses are being developed as a result of these comments:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 2006-2007, including the report on the audit of the University's financial statements and the summary of constructive service comments to management, be accepted.

Upon motion of Mrs. Davidson, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, and Marbley.

**WAIVERS OF COMPETITIVE BIDDING
REQUIREMENTS (JULY - SEPTEMBER 2007)**

Resolution No. 2008-51

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of July - September 2007; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 122 waivers of competitive bidding requirements for annual purchases totaling approximately \$24,176,606 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 70 waivers of competitive bidding requirements for annual purchases totaling approximately \$30,808,976 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 2007, is hereby accepted.

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Upon motion of Mr. McFerson, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes cast by Trustees Hendricks, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Brass, and Marbley, and three abstentions cast by Trustees Cloyd, Wexner, and Schottenstein.

(See Appendix XXIII for background information, page 576.)

EASEMENT

Resolution No. 2008-52

TIME WARNER TELECOM OF OHIO, L.L.C.
WOSU TOWER - 350 W. DODRIDGE ST., COLUMBUS, OHIO

Synopsis: Authorization to grant Time Warner Telecom of Ohio, L.L.C. an easement at the WOSU Radio Tower site at 350 W. Dodridge St., Columbus, Ohio to install and provide fiber optic service to United Television Partners, LLC, as required by the terms of the tower space rental agreement between the University and United Television Partners, L.L.C. is proposed.

WHEREAS Time Warner Telecom of Ohio, L.L.C. has requested a 5 foot wide by approximately 344 foot long easement area to run optic fiber cable lines into the tower site, for a term of 25 years, for consideration of \$1,000.00; and

WHEREAS this easement will satisfy the obligation of the University under the tower rental agreement. The appropriate University offices have determined that the granting of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Time Warner Telecom of Ohio, L.L.C., upon such terms and conditions as are in the best interest of the University.

Upon motion of Amb. Ong, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Fisher, Schottenstein, Brass, and Marbley, and one abstention cast by Trustee Hicks.

(See Appendix XXIV for background information, page 584.)

UPDATE ON THE MEDICAL CENTER MASTER FACILITIES PLAN

Mr. Shkurti:

This is the fourth update in a series of reports on the Medical Center Master Facilities Plan since last June and this particular report is a follow-up to the report on September 21. I want to stress that even though I am the spokesman, this is really a team effort that involves Chip Souba, Dave Schuller, Pete Geier, Chris Culley, and myself as the members of the executive sponsors that are reviewing this plan.

There were five issues that I highlighted last month that we would come back to and I will follow those in order. The first two issues involve the key attributes both generally and financially and they are in your books as Attachment A. The Attachment A is the

same as last month, because we are now in alignment, and I am speaking on behalf of all five of us, as to the critical attributes of this project. Although that is an important step in going forward it is not a declaration of victory, but simply a consensus on what we feel the important features are. There is still a lot of hard work and tough decisions to be made, but at least we are moving forward in that direction.

The third issue involves the second group of items regarding the project management structure. With guidance we received from the Board previously, we are in agreement on the importance, because of the size and complexity of this project, in having a specific management structure. We have given this a lot of thought and discussion, and some of that is summarized in the documents you have. Most of them are still marked "DRAFT," because our own thinking is evolving on this.

The fourth issue to highlight is the philosophy statement, Attachment B-1, which reflects what our thinking is at this time. There are two points that I would like to highlight. The first point: we have concluded that as important as the facilities and construction management of this project is, because it is a construction project, that can't be the sole focus of the program manager or of us as University leadership. The inter-relationship between the construction, the finances in the Medical Center, and the patient care all have to be carefully managed. For example, you can have a great construction project, but if the lay down and the construction schedule is such as it interferes with the ability of patients and/or the physicians and staff to easily get in and out of the facilities then we are shooting ourselves in the foot. So we need to be very careful that all of the processes involved, not just construction, but an alignment of patient-care, etc., are aligned. We also need someone specifically assigned to this project to make sure that happens and somebody that understands how hospitals work and need to operate, as well as understand its construction.

The second point was originally highlighted in the Deloitte report. The issue of making it clear who is the decider if there are any disagreements. The document makes clear that in the event of a disagreement the ultimate decider will be the president. I think that is consistent with the discussion earlier about the philosophy of the Board's governance structure. This doesn't mean that there is not room for descent and honest disagreement, because there has to be in a project this big. This does mean that once that is done, the decision is made, and we are ready to go forward to construction that lack of alignment is not an option. That deals with one of the issues that was highlighted in the Deloitte report and we are all committed to that.

Issue five is a work list of various issues that need to be addressed as part of this project, which is Attachment B-2. The reason we have included this list is to give you a sense of the complexity of this project and there are a number of important tough issues listed. Again, it gets back to the point that the program manager has to be able to pull all of that together, make sure all of those decisions are in the right sequence, and reinforce each other rather than conflict with each other for this project to be successful.

Attachment B-3 is a new one and talks about the possibility of an interim program director. You may ask why that surfaced. One of the things we are finding is that when we talk to people that are familiar with what is going on in the health care industry, there is a lot of construction going on throughout the country and in this area as well. The people that are experienced with these kinds of big projects are in high-demand and short supply, so to get the right person may take some months. We are not prejudging that, but we need to be prepared for that potentiality. At the same time, our Medical Center and Health System is in a very competitive market locally and nationally. While we are waiting to find the right program manager we can't afford to just sit in the water like a dead whale, we need to be able to move forward in a very thoughtful and careful way. So we have to leave open the option of an interim program manager, if that becomes necessary. What we have said is if it becomes necessary and we do that, we want to have some overlap between the interim person and the

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permanent person, so there is no slippage. We are just raising that issue. We will have a better sense of where the market is once we pick a search firm and go through the actual process.

The next combination of items is the next five steps, including time sensitive projects, listed in Attachment C. Step one is to come back to you at the December Board meeting with an agreed upon vision we have of what the project will look like in broad conceptual terms of its next steps and to be in alignment. Again, that is an important step going forward.

The second step is to give you a progress update on the Executive Program Director and whether or not we are going to need an interim director. We hope to do this at the December Board meeting.

The third step to bring to your attention is the two emerging issues and one involves the ambulatory care plan. As complete as it is, if you go back through the Deloitte report it isn't 100% clear about where they came down on the issue of the ambulatory care plan for the University. I've talked with Deloitte and they agree and are writing us some supplemental information. So you will have the benefit of their thinking, as well as ours, on the next steps regarding ambulatory care, which is an important part of this project.

The second emerging issue is a gap strategy, which refers to inpatient beds. We are at capacity now and are running into shortages in some areas. No matter how well this project goes forward these additional beds won't be available to open up until 2014. The question is what do you do in the interim? The Medical Center staff is looking at options and we will share that with you at the December meeting.

The fourth step is that we may - and I stress the word "may," because a decision hasn't been made yet - request authority from the President and the Board to move forward in possibly three targeted areas. One would be projects that we would define as low risk, but high benefit. I would call those "enabling projects" and they are listed in Attachment D. I won't go through all of those, but if you want to be informed on something you might not be familiar with you can read about what an oxygen tank farm is. Although it has an odd name, it is important. This is simply asking for authorization to move projects to design, not construction. We can get the design work started now on projects that we know have to be done, so once we make a decision on which way to go, and when and where, we are able to move quickly instead of being put further behind.

The second item might be some additional consulting expertise. We have had quite a bit of consulting expertise up to now and there are some specific areas where we may need some additional authorization. For example, in doing cost estimates on a revised project we will have some thoughts about that.

The third area is the ambulatory care area. If we think we need to move forward - if there are sites available and we don't move forward those sites may go away or be snapped up by competitors -- we think you should know that. Again, we will not bring these forward unless we are convinced that we are comfortable and that these make sense and are good decisions, but we wanted to put that up on the table.

Finally at the December Board meeting, we will set for you the goals in terms of where we go forward for the February Board meeting.

In summary, this project is on schedule with the original Deloitte and Hammes timetables that I shared with you previously. The cooperation of the team and our staff has been excellent and so far we are in alignment, although inevitably there will be some differences that we will need to work out. Consequently, I am cautiously optimistic, as my colleagues are, that we will be able to bring forward to you a revised

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project that can be successful. There remains a great deal of work and difficult decisions to be made. It is also important to stress that the whole University, and the entire central Ohio community, stand to benefit if this project is successful and we are committed to making that happen.

That summarizes my report and if there are any questions, I will be glad to respond.

Dr. Cloyd:

Thank you, Bill. Any questions or comments?

Mr. Wexner:

Bill, I am curious, with the delay in the cost and review of the consultants, how does it feel to you in terms of the value of that time spent in the critiquing and reviewing?

Mr. Shkurti:

Mr. Wexner, what is becoming clear to me is that it was time well spent. Let me speak for myself. It was clear that the project was on too aggressive of a time schedule. We also had alignment issues and both were pointed out in the Deloitte report. We are getting the alignment issues worked out and will have a more reasonable schedule. It is clear to me that a lot of good planning work has been done. The fundamental problems that the project recognized - the need to expand inpatient beds, the need to modernize facilities, and the need to make the facilities more attractive - are very legitimate. We will be able to use a lot of the work that has already been done to make this a successful project.

President Gee:

Bill and I have talked about this a couple of times. Fortunately this process has allowed us to start aligning within the broader context of the University, which is important. We want to make certain that when we do something, that it has a 360-degree review and is aligned with all of our priorities. Provost Alutto, Bill Shkurti, and Chip Souba, are committed to making certain that we have that alignment from the very beginning and this is an important new process.

Mr. Brass:

President Gee, I am glad you said that. I think that is very critical. Bill, at the next Medical Affairs Committee meeting there are a few things for discussion that we can fine tune to keep it moving forward. One would be to clarify the evade issue that you and I chatted about appreciation expense, interest expense, and so on as it relates to the forecast. We need to make sure we are fully aligned there.

The second thing is that this morning we talked about the six signature programs. I would like to talk through that a little bit about what is the impact on the big project if we reduce it from six, to five, to four. I'm not sure we want to do that and I'm not sure we shouldn't do it.

The third thing is the one you mentioned and I want to amplify. That is the entire ambulatory care model as it relates to the new building project, and the forecast of revenues and expenses. In health care that is going to be the future and I want to make sure we are on target.

Those three things are critical as we continue to fine tune this model, as well as making sure that the priorities are set on the 360-degree review. President Gee, I applaud that comment.

November 2, 2007 meeting, Board of Trustees

President Gee:

I think we are all in agreement there.

Mr. Brass:

I think we are. Thank you, Bill.

Mr. Shkurti:

Thank you.

Dr. Cloyd:

Any other questions or comments?

Ms. Hendricks:

Originally in this expansion The James Care facility was not a part of it. Is it being discussed as a part of it?

Mr. Shkurti:

Ms. Hendricks, it is being discussed. We haven't resolved exactly where The James Care will end up. The executive sponsors have agreed that we need to have a better idea by the time we come forward as to exactly where that fits in time wise and location wise.

President Gee:

Again, that is part of the alignment issue.

Mr. Brass:

One of the six signature programs.

Mr. Hicks:

She is talking about The James Care, which is off-site.

Ms. Hendricks:

The off-site facility; it had been separate from this and it seemed to me it needed to be integrated, so when it came forward we would deal with it as well.

Mr. Shkurti:

Another thing you will see when we come forward is, and we have had the staff working on this and it has been tedious, but important, a very clear list of what is in and what is out.

Dr. Cloyd:

Any other questions or comments? Thank you very much, Bill, and thanks to the group working this continued progress. We will look forward to the report in December.

(See Appendix XXV for background information, page 585.)

November 2, 2007 meeting, Board of Trustees

Dr. Cloyd:

I would ask that all Board members come forward after the meeting, so I can give you the material relating to the new schedule. Thank you very much.

Thereupon the Board adjourned to meet Friday, December 7, 2007, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX XVIII)

REPORT ON UNIVERSITY DEVELOPMENT (contd)GIFT RECEIPTS AND NET COMMITMENTS
AS OF SEPTEMBER 30, 2007

	<u>July 2007 – September 2007</u>	<u>July 2006 – September 2006</u>	<u>% Change</u>
Gift Receipts			
Cash & Securities	\$18,161,835	\$18,617,654	(2)
Gifts-in-Kind	1,105,187	548,004	416
Irrevocable (Present Value)	21,334	214,325	(99)
Bequests Distributed	<u>579,438</u>	<u>3,470,046</u>	(83)
Total Gift Receipts	\$19,867,794	\$22,850,028	(13)
Net New Pledges	\$4,621,425	\$8,204,708	(44)
Net New Revocable Planned Gifts			
Bequest Expectancies (Face Value)	\$2,410,276	\$1,974,000	(76)
Trust Expectancies (Face Value)	<u>25,000</u>	<u>10,025,000</u>	
Total Net Planned Gifts	<u>\$2,435,276</u>	<u>\$11,999,000</u>	(80)
Total	\$26,924,495	\$43,053,736	(37)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

DONOR COUNTS AND GIFT RECEIPTS BY DONOR TYPE
AS OF SEPTEMBER 30, 2007

	Donors			Dollars		
	<u>July through Sept</u>			<u>July through Sept</u>		
	2007	2008	% Chng	2007	2008	% Chng
Individuals:						
Alumni (Current Giving)	16,869	14,331	18	\$4,760,332	\$3,635,807	31 ^A
Alumni (Irrevocable Trusts & Annuities)	2	6	(67)	21,334*	186,102	(89) ^B
Alumni (From Bequests)	15	17	(12)	188,012	2,103,978	(91) ^C
Alumni Total	16,886	14,354	18	\$4,969,678	\$5,925,887	(16)
Non-Alumni (Current Giving)	13,055	11,353	15	\$3,159,885	\$3,353,124	(8)
Non-Alumni (Irrevocable Trusts & Annuities)	0	1	(100)	--*	28,223	(100) ^D
Non-Alumni (From Bequests)	10	11	0	391,426	1,386,066	(71) ^E
Non-Alumni Total	13,078	11,365	15	\$3,551,291	\$4,747,415	(25)
Individual Total	29,962	25,719	16	\$8,520,969	\$10,673,302	(20)
Corporations/Corp Foundations:	1,217	916	33	\$6,999,630	\$8,791,643	3
Private Foundations:	161	151	7	\$3,121,328	\$4,595,697	(32) ^F
Associations & Other Organizations:	355	385	(8)	\$1,225,864	\$789,386	55 ^G
Grand Total	31,695	27,171	17	\$19,867,794	\$22,850,028	(13)

* Per national reporting standards irrevocable trusts are counted at present value.

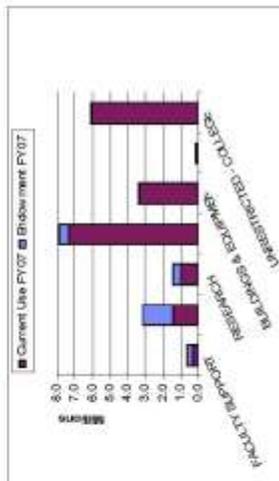
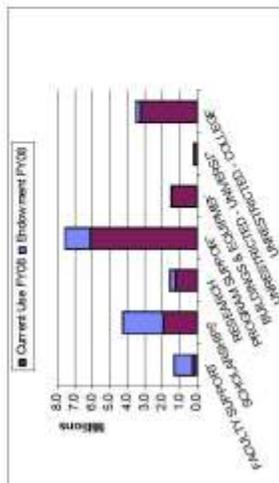
- A Individual Alumni Current gifts are up 31% due to surrendered life insurance policy from Ralph Woodley to Engineering
- B Individual Alumni Irrevocable gifts are down 89% due to overall activity in 2008 as compared to 2007
- C Individual Alumni bequest receipts are down 91% due to \$1.7M unrestricted estate gift from Peter Chichilo in September 2008
- D Individual Non-Alumni Irrevocable gifts are down 100% due to no activity in FY08 to date
- E Individual Non-Alumni bequest receipts are down 71% due to \$800K gift from Mary Vandeverter in September 2008 to Medicine
- F Private Foundations gifts are down 32% due to \$1.9M gift from the Kravinsky Foundation in August 2008 to School of Public Health
- G Associations & Other Orgs gifts are up 55% due to overall gift activity in 2007 compared to 2008.

REPORT ON UNIVERSITY DEVELOPMENT (cont'd)

TOTAL UNIVERSITY PRIVATE SUPPORT (cont'd)

GIFT RECEIPTS BY PURPOSE
AS OF SEPTEMBER 30, 2007

	July 2007 - September 2007			July 2006 - September 2006			% Change
	Current Use	Endowment	Total	Current Use	Endowment	Total	
FACULTY SUPPORT	\$280,159	\$1,063,357	\$1,333,517	\$324,521	\$321,506	\$646,028	106
SCHOLARSHIPS	1,949,079	2,265,654	4,234,733	1,423,150	1,708,482	3,131,642	36
RESEARCH	1,225,336	311,992	1,537,328	1,011,679	380,777	1,392,455	10
PROGRAM SUPPORT	6,146,585	1,420,176	7,566,758	7,346,683	502,206	7,848,890	(4)
BUILDINGS & EQUIPMENT	1,461,843	27,863	1,489,707	3,338,889	61,196	3,401,075	(56)
UNRESTRICTED - UNIVERSITY	185,962	--	185,962	119,141	--	119,141	56
UNRESTRICTED - COLLEGES	<u>3,246,806</u>	<u>251,429</u>	<u>3,498,235*</u>	<u>6,011,797</u>	<u>73,350</u>	<u>6,085,148</u>	(43)
	\$14,495,886	\$5,350,572	\$19,846,458	\$19,676,659	\$3,047,518	\$22,624,377	(12)



*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report

November 2, 2007 meeting, Board of Trustees

(APPENDIX XIX)

MANAGED HEALTH CARE SYSTEMS, INC.

REVISIONS TO CODE OF REGULATIONS

ITEM: Approval is requested for changes in the Code of Regulations for Managed Health Care Systems, Inc.

BACKGROUND: It has been several years since changes have been made to the *Code of Regulations*. A team composed of David Frantz, Robert Haverkamp, Larry Lewellen, and Phil Moots was designated by University leadership and the MHCS Board to carefully review the Code and recommend changes consistent with the future direction of the corporation (including *Your Plan for Health* project for OSU, and expanding to markets outside OSU).

PROCESS: The MHCS Board has reviewed and approved the recommended revisions. The final step is for the University Board of Trustees to approve.

SUMMARY OF RECOMMENDED REVISIONS:

- Change the Board officer positions from President and Vice President to Chair and Vice Chair
- Define the role of the Executive Director as the CEO, and clarify responsibilities of the Board
- Clarify that the primary mission of the corporation is in service of OSU's health plans
- Eliminate the Board officer position of Treasurer, and implement a Chief Financial Officer position and a Finance Committee of the Board
- Expand the Board from 9 to 11 directors, by the addition of two more non-OSU directors (to a total of 3 non-OSU directors)

If the Code revisions are approved, the structure of the MHCS Board would be as shown on the attached sheet.

These governance changes are important to incorporate at this time to facilitate the mission of MHCS. There likely will be additional future changes recommended to enhance MHCS operations and governance as the planning process continues.

STRUCTURE OF MANAGED HEALTH CARE SYSTEMS

(If Code revisions are approved)

Board of Directors

Diane Beall	Staff Appointee
Richard Dietrich	Faculty Appointee
Jack Fisher	OSU Trustee
David Frantz	
Pete Geier	Vice Chair
Larry Lewellen	
Phil Moots	Non-OSU Member, Chair
Doug Rund	
Wiley "Chip" Souba	
TBD	Non-OSU Member [addition per Code
revisions]	
TBD	Non-OSU Member [addition per Code
revisions]	
[Nancy Miller	Board Secretary]
[Ex-Officio	Chair, Medical Advisory Board—Hagop
Mekhjian]	

Managed Health Care Systems Leadership

Scott Streator	Executive Director, Chief Executive Officer
Judy Kadja	Associate Executive Director
Dick Schrock	Chief Financial Officer, Interim
Glen Aukerman	Medical Director, Interim

November 2, 2007 meeting, Board of Trustees

**CODE OF REGULATIONS
OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.
(MHCS)**

This document contains amendments to the Code of Regulations as requested by the Office of Human Resources and the Board of Managed Health Care Systems, Inc. The amendments were formally approved by vote of the MHCS Board at the August 2007 meeting.

These amendments are respectfully submitted for approval by the Board of Trustees.

**CODE OF REGULATIONS
OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.
RECOMMENDED AMENDMENTS**

**ARTICLE I
NAME AND PURPOSE OF THE CORPORATION**

Section 1.01 Name. The name of the Corporation is The Ohio State University Managed Health Care Systems, Inc., herein called the "Corporation".

Section 1.02 Purpose: Tax-exempt Status. The Corporation, is organized exclusively to promote and carry out educational, charitable, and scientific purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or any corresponding provisions of any future United States Internal Revenue Code) (the "Code"), by conducting and supporting activities that are for the benefit, perform the functions, or carry out the purpose, of The Ohio State University (hereinafter, the "University"), principally its health plans, **WITH THE SUPPORT OF** its health care facilities, and its College of Medicine; **AND MAY ALSO** in support of the educational and health care responsibilities reposed in the University by law, **AND THE STRATEGIC GOALS OF THE UNIVERSITY'S MEDICAL CENTER.**

~~including, but~~ **THE FOREGOING INCLUDES, BUT IS** not limited to the following:

C.A. To market, promote, and provide, through management services, contracting for services, and/or the franchising of such services, the University's health plans and any expanded managed health care services and programs to employers and groups within Ohio and to contract with employers and groups, established managed care networks, service providers, and others and to undertake, conduct, or support other programs or activities reasonably related thereto;

D.B. To conduct or support other programs or projects that augment and enhance the undertakings of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services in advancing their educational, research, patient care, health care, and public service responsibilities;

A.C. To receive from the University, and to seek and obtain from any other resources, funds and other property, including donated funds and other property, to be used and administered to promote the purposes of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services; **AND**

B.D. To use and administer all funds and other property received by it for activities designed and implemented for the use and benefit of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services and to engage in any and all activities reasonably incidental thereto;

E. To retain, employ, contract for, and discharge employees, consultants, advisors, and agents to carry out the purposes of the Corporation, as directed by the Board of Directors.

Solely for the above purposes, the Corporation is empowered to exercise all rights and powers conferred by the laws of the State of Ohio upon nonprofit corporations.

**ARTICLE II
OFFICES: CORPORATE SEAL AND LOGO**

Section 2.01 Office. The Corporation's principal office shall be located in the City of Columbus, Franklin County, Ohio, unless otherwise established by a vote of the Board of Directors.

~~Section 2.02 Corporate Seal. The Corporate seal shall not be a requisite to the validity of any instrument executed by or on behalf of the Corporation. However, if in any instance any Corporate seal is used, it shall be, at the pleasure of the authorized Corporate official affixing it, either a circle having on the circumference thereof the words "THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC." or a circle containing the words "Corporate Seal" on the circumference thereof.~~

Section 2.032 Corporate Logo. The Board of Directors may authorize a distinctive and unique identifying logo to be used as prescribed by the Board in the conduct of corporate business.

ARTICLE III DIRECTORS

Section 3.01 Powers. Except as otherwise provided in the Articles of Incorporation, these Regulations, or applicable laws, the Board of Directors shall exercise all of the authority of the Corporation. The Directors serving hereunder shall have the power, authority, and responsibilities of, and perform the functions provided for, ~~trustees~~ **DIRECTORS** under the Ohio Non-profit Corporation Law. The Board of Directors shall ~~establish corporate policies for the direction and guidance of the Officers and the management of the Corporation and formulate the basic rules and regulations governing the operation and management of the Corporation~~ **GUIDE AND APPROVE THE STRATEGIC DIRECTION AND BUSINESS VENTURES OF THE CORPORATION.** ~~The Board shall have responsibility and authority for establishing~~ **APPROVING INCLUDING** the operating policy **IES, THE BUSINESS PLAN** and the annual budget and operating plan for the Corporation. All major contracts, as determined by the Board, shall be subject to prior approval by the Board.

Section 3.02 Number. Appointment. Term of Office. Except as provided below, there shall be nine voting Directors of the Corporation, as follows:

- A. A member of the University's Board of Trustees, who shall be a Term Director and elected by the University's Board of Trustees for a one-year term or until his or her successor is elected;
- B. The Secretary of the University's Board of Trustees, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;
- C. The Senior Vice President for Health Sciences of the University, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;
- D. The Vice President for Health Services shall serve as an Administration Director for so long as he or she occupies that position;
- E. The **ASSOCIATE** Vice President for Human Resources and Relations of the University, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;
- F. A regular faculty member of the University's College of Medicine and a member of the recognized University central practice plan organization (OSUP) who is a senior physician on the Medical Staff of either the University Hospitals, or the University's Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, or the Ohio State University Hospitals East who shall be a Term Director and appointment by the President of the University for a three-year term or until his or her successor is appointed in consultation with the Senior Vice President for Health Sciences and the leadership of OSUP.
- G. ~~One~~ **THREE** individual**S, from the business community,** independent of the University, who shall be a Term Director**S** and appointed by the President of the University for a three-year term or until his ~~or her~~ **SUCH TIME AS A** successor is appointed.
- H. One individual who is a university regular faculty member nominated and recommended by Faculty Council, who shall not be employed by nor serve this corporation, shall not be employed by nor serve the University Health Systems, ~~and who shall not be or become a member of the University Senate Faculty Compensation and Benefits Committee (FCBC).~~ The regular faculty member shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year. The regular faculty member position to be appointed pursuant to this paragraph shall remain vacant until such time as the appointment is received from the President of the University.

I. One individual who is a regular staff member nominated and recommended by the University Staff Advisory Committee (USAC), who shall not be employed by nor serve this corporation, shall not be employed by nor serve the University Health Systems, ~~and shall not be or become a member of the University Staff Compensation and Benefits Committee.~~ The regular staff member shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year. The regular staff member position to be appointed pursuant to this paragraph shall remain vacant until such time as the appointment is received from the President of the University.

J. Each Director described in this Section shall have the same voting power and privileges as the other Directors. All references in this Code of Regulations to the Board of Directors, or members of the Board of Directors shall mean only the Directors described in this Section.

The election or appointment of each Term Director shall be made by the appropriate electing or appointing authority before the Annual Meeting of the Board of Directors. The term of each Term Director shall begin and end at the close of the appropriate Annual Meeting, except that each Term Director shall continue in office until his or her successor is appointed or elected. A Director may serve for unlimited consecutive terms.

Section 3.03 Resignation or Removal. Any Director may resign at any time, by giving notice in writing to the Board of Directors and the authority that appointed or elected the Director. Any Director may be removed from office by either authorized action of the authority that elected or appointed the Director or by a two-thirds vote of all the Directors then in office and eligible to vote.

Section 3.04 Vacancy. In the event of a vacancy in a Term Director position resulting from death, resignation, or removal, the Board of Directors shall immediately give notice of the vacancy to the appropriate electing or appointing authority, and that authority shall fill the vacancy within 60 days of receipt of such notice. In the event that the vacancy is not so filled within that time, the Board of Directors may, at their option, fill the vacancy by majority vote. In the event of a vacancy in an Administration Director, the vacancy shall remain until the replacement (whether acting or permanent) takes office at the University.

Section 3.05 Annual and other Meetings. The Board of Directors shall hold at least two meetings each year, one of which shall be the Annual Meeting, which shall be held in June or July of each year. Other meetings of the Board may be called by the President or by two Directors upon delivery of a written request to the Secretary for such a meeting at least five business days prior to the minimum notice period provided in Section 3.07 of these Regulations. All meetings of the Board shall be at a place (within or without the State Of Ohio), date, and time as shall be determined by the Board or by the President as authorized by the Board. Directors may participate at, and Voting Directors be counted in determining a quorum for such meeting through any communications equipment if all persons participating can hear each other.

Section 3.06 Written Notice of Meetings. Written notice stating the place, date, and time of any meeting of the Board of Directors shall be given by the Secretary of the Board to each Director not less than seven days before the date of such meeting. Such notice may be delivered by first-class mail, postage prepaid, telegram, tele-facsimile, **ELECTRONIC MAIL**, or any other reasonable means. The notice shall be deemed to be given if mailed or otherwise sent or delivered to the Director at his or her address as it appears on the records of the Corporation or the Corporation receives evidence of receipt. The notice need not specify the purposes of the meeting, except with respect to proposed action to remove a Director or Officer and except that, if an amendment to the Articles of Incorporation or these Regulations is proposed, a copy of the proposed amendment must accompany the notice.

Section 3.07 Waiver of Notice. The giving of notice shall be deemed to be waived by any Director who shall attend and participate in any meeting other than to object to the transaction of any business because the meeting is not lawfully called or convened. Any

Director either before, at, or after such meeting may waive the giving of notice, in writing. All such waiver shall be filed with the corporate records.

Section 3.08 Quorum; Voting. A majority of the Voting Directors then in office shall constitute a quorum for the transaction business at any meeting of the Directors. The vote of a majority of the directors present and eligible to vote and voting at any meeting at which there is a quorum shall be the act of the Board of Directors, except as may be otherwise specifically provided by statute, the Articles of Incorporation, or these Regulations. In the event of a tie vote, the measure or action shall fail.

A majority of the Voting Directors present at a meeting, whether or not a quorum is present, may adjourn any Board meeting to another time and place. If a quorum is present at the meeting to be adjourned, notice of the time and place of resuming an adjourned meeting need not be given to absent Directors if the time and place is fixed at the meeting to be adjourned; provided, however, that if the meeting is adjourned for more than 24 hours, notice of any adjournment shall be given prior to the time of resuming the adjourned meeting to the Directors who were not present at the time of the adjournment. If a quorum is not present at the meeting to be adjourned, notice of any adjournment shall be given in accordance with Section 3.07 of these Regulations.

Section 3.09 Committees. The Board of Directors may, by resolution, designate one or more committees from among the Directors and other persons, which, to the extent provided in the resolution, shall have and may exercise the powers of the Board of Directors and the management of the business and affairs of the Corporation. However, no such committee shall exercise the authority of the Board of Directors with regard to: a) the election or removal of Directors or Officers; b) the establishment of, or appointment of members to, any committee; c) **ADOPTION OR AMENDMENT OF THE BUDGET OF THE CORPORATION**, or d) amendment of these Regulations **OR THE ARTICLES**. The Officers of the Corporation shall be ex-officio voting members of each committee. Each committee shall serve at the pleasure of the Board and shall keep regular minutes of its meetings and report its activities to the Board as the Board shall determine.

Section 3.10 Unanimous Consent. Any act of the Board of Directors or of any committee the Board may be taken without a meeting if a consent in writing setting forth the act is signed by all Directors or all members of the committee, as applicable, eligible to vote. The consent shall have the same force and effect as a unanimous vote of the Board of Directors or the committee, as applicable.

Section 3.11 Rights of Inspection. Each Director and Officer shall have the absolute right at any reasonable time to inspect and copy all Corporate books, records, and documents of every kind and to inspect the physical properties of the Corporation, except as otherwise prohibited by law.

Section 3.12 Honorary Designations. The Board of Directors may establish such additional class or classes of persons entitled to attend meetings of the Board of Directors or other activities of the Corporation as determined by the Board. The Board shall prescribe the manner of selection and privileges for such class or classes, provided that such persons, whether or not called "Directors," shall not be entitled to vote, shall not be counted for quorum purposes or for purposes of determining the number of Directors, and the failure of such persons to receive notice of a meeting of the Board shall not affect the validity of such a meeting.

Section 3.13 Reimbursement of Expenses. Directors and Officers who are Directors shall receive no compensation from the Corporation for their services to the Corporation in these capacities. However, Directors, Officers, employees, and agents of the Corporation may receive reimbursement for necessary and reasonable out-of-pocket expenses, as determined by the Board of Directors.

ARTICLE IV **MEDICAL ADVISORY BOARD**

Section 4.01 Purpose. There shall be a Medical Advisory Board to regularly advise the Executive Director, other staff, and the Board of Directors. As requested or on its own initiative, the Medical Advisory Board shall review and provide advice with respect to management of health care services, protocol arrangements, arrangements that regulate the conduct of physicians and other health care providers, medical practices, cost of

November 2, 2007 meeting, Board of Trustees

health care, credentialing, quality assurance requirements and programs, and other issues related to health care services.

Section 4.02 Voting Members. The Medical Advisory Board shall be comprised of the following voting members:

- A. Three physicians appointed by the Board of Directors, for a term of three years and who shall be eligible for reappointment. Each member shall join and maintain membership in OSUP, unless this provision shall be waived by separate resolution of this Board of Directors. Failure to join or maintain membership in OSUP shall result in automatic loss of membership on the Medical Advisory Board.
- B. Such other members as the Board of Directors shall determine, who shall be appointed for staggered three-year terms and who shall be eligible for reappointment.

Section 4.03 Nonvoting Members. The following individuals shall be ex-officio nonvoting members of the Medical Advisory Board for so long as each occupies that position:

- A. The Director who is the University's Senior Vice President for Health Sciences, or his or her designee;
- B. The Director who is the Vice President for Health Services, or his or her designee;
- C. The Director who is the University's ASSOCIATE Vice President for Human Resources and Relations, or his or her designee;
- D. The Director named in Section 3.02 (F) of these Regulations, who shall be the official liaison of the Board of Directors to the Medical Advisory Board, and who shall be a nonvoting member of the Medical Advisory Board unless otherwise entitled to vote because he or she also holds a position identified in Section 4.02 of these Regulations; and
- E. Physicians who serve full or part time as Medical Directors for the Corporation.

Section 4.04 Chair. The Chair of the Medical Advisory Board shall be elected annually by and from the voting members of the Medical Advisory Board, except that the Director named in Section 3.02 (F) of these Regulations shall not be eligible to serve as Chair. Any eligible member of the Medical Advisory Board may serve unlimited terms as Chair. The Chair of the Medical Advisory Board shall be an ex-officio non-voting member of the Board of Directors.

Section 4.05 Meetings: Procedures. The Medical Advisory Board shall meet at least quarterly, unless otherwise determined by the Medical Advisory Board or the Board of Directors. The Medical Advisory Board shall operate under such procedures as shall be determined from time to time by the Board of Directors. Notwithstanding Sections 4.02 and 4.03 above, no person shall have more than one vote on the Medical Advisory Board.

ARTICLE V OFFICERS

Section 5.01 Officers. The Officers of the Corporation shall be a ~~President~~, a ~~Vice President~~, CHAIR, VICE CHAIR, a Secretary, a ~~Treasurer~~, and such other Officers as the Board of Directors shall determine from time to time. The same person except for the offices of President CHAIR and Secretary may hold any two or more offices. The ~~President and Vice President~~ CHAIR AND VICE CHAIR must be Directors in order to hold office.

Section 5.02 Election. Term of Office. Vacancies. The Board of Directors at the Annual Meeting shall elect officers of the Corporation, other than the ~~President~~ CHAIR, or, if action is not then taken or if there is a vacancy, at any other meeting of the Board for which notice is given as provided in Section 3.07 of these Regulations. Each Officer shall be elected to hold office for one year until his or her successor is elected and qualified. Officers may serve unlimited consecutive terms. Upon the death, resignation, or removal of any Officer other than the ~~President~~ CHAIR, the Board may elect a successor to serve the unexpired term.

Section 5.03 Removal. Any Officer elected by the Board of Directors may be removed at any time by a two thirds vote of the Directors then in office and eligible to vote at a duly called and held meeting.

Section 5.04 President CHAIR. The President **CHAIR**, who shall be designated by the President of the University, shall be the chief executive officer of the corporation and shall preside at all meetings of the Board. He or she shall sign, execute, and acknowledge, in the name of the Corporation, deeds, mortgages, bonds, contracts, and other instruments authorized by the Board, except in cases where the signing and execution thereof shall be delegated by the Board to some other Officer or agent of the Corporation, and, in general, he or she shall perform all duties incident to the office of President **CHAIR**, and such other duties as from time to time may be assigned by the Board. Under the general direction of the Board, the President shall have general supervision, direction, and control of the business and Officers of the Corporation and see that all policies of the Board are carried out. The Board may prescribe procedures whereby, between meetings, but only when time is of the essence, the President **CHAIR** may act for the Board. In the case of a vacancy in the office of President **CHAIR**, the President of the University shall designate a successor to serve for the unexpired term.

Section 5.05 Vice-President VICE CHAIR. The Vice President **VICE CHAIR** shall have such duties and functions as may be assigned from time to time by the Board or the President **CHAIR** and shall perform the duties and functions of the President **CHAIR** during the absence or disability of the President **CHAIR**.

Section 5.06 Secretary. The Secretary shall record the votes of the Directors and keep the minutes of the proceedings of the Board of Directors; shall see that notices of meetings of the Board are given as required; shall be the custodian of all records and documents of the Corporation, except as the Board may otherwise direct; shall, if the Corporation has a seal, be the custodian of the seal of the Corporation and shall see that it is affixed, as required, to documents executed on behalf of the Corporation under its seal; shall perform all duties incidental to the office of Secretary; and shall have such other duties and functions as may be assigned from time to time by the Board or the President **CHAIR**.

~~Section 5.07 Treasurer. The Treasurer shall have responsibility for the care and custody of the funds of the Corporation, the keeping of an accurate account of all of the financial transactions of the Corporation, and the deposit of all funds of the Corporation, except such as may be required for current use, in such banks or other places of deposit as the Board of Directors may from time to time designate. THE TREASURER SHALL PROVIDE OVERSIGHT OVER THE FINANCIAL POLICIES, PROCEDURES AND PRACTICES OF THE CORPORATION, INCLUDING ANY NECESSARY ACTIONS TO ENSURE ADHERENCE TO APPLICABLE POLICIES, REGULATIONS, LAWS, AUDIT REQUIREMENTS, AND GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. The Treasurer shall perform all duties incidental to the office of the Treasurer and shall have such other duties and functions as may be assigned from time to time by the Board or the President. Except as otherwise provided by the Board, at the end of each fiscal year, the Treasurer shall have an independent audit made of the accounts of the Corporation and shall make such audit available to the Board within 180 days after the end of the fiscal year. The Treasurer shall make regular reports to the Board setting forth the financial condition of the Corporation. REGULAR REPORTS SHALL BE PROVIDED TO THE BOARD, SETTING FORTH THE FINANCIAL CONDITION OF THE CORPORATION, AND SUCH REPORTS SHALL BE APPROVED BY THE TREASURER.~~

Section 5.087 Acting Officers. In the absence or disability of the Vice President **VICE CHAIR** OR the Secretary, or the Treasurer, the President **CHAIR** may appoint an Acting Vice President **VICE CHAIR** who must be a Director OR an Acting Secretary, or an Acting Treasurer, each of whom shall, for the period of his or her appointment, have the powers, duties, and responsibilities of that office.

Section 5.098 Bonds. As required by the Board, any Officer, employee, or agent of the Corporation shall execute to the Corporation a bond in such amount and with such surety as the Board may direct, conditioned upon the faithful performance of his or her duties to the Corporation and including responsibility for negligence, bad faith, and misconduct, and for the accounting for all property, funds, or securities of the Corporation which may come into his or her hands. The cost of such bonds shall be borne by the Corporation.

ARTICLE VI
FINANCE COMMITTEE

SECTION 6.01 FINANCE COMMITTEE. THERE SHALL BE A FINANCE COMMITTEE TO FUNCTION IN SERVICE OF THE BOARD OF DIRECTORS. THE FINANCE COMMITTEE SHALL PROVIDE OVERSIGHT FOR THE FINANCIAL POLICIES, PROCEDURES AND PRACTICES OF THE CORPORATION, INCLUDING ANY NECESSARY ACTIONS TO ENSURE ADHERENCE TO APPLICABLE POLICIES, REGULATIONS, LAWS, AUDIT REQUIREMENTS, AND GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. EXCEPT AS OTHERWISE PROVIDED BY THE BOARD, AT THE END OF EACH FISCAL YEAR, THE FINANCE COMMITTEE SHALL ORDER AN INDEPENDENT AUDIT MADE OF THE ACCOUNTS OF THE CORPORATION AND SHALL MAKE SUCH AUDIT AVAILABLE TO THE BOARD WITHIN 180 DAYS AFTER THE END OF THE FISCAL YEAR. THE FINANCE COMMITTEE SHALL APPROVE REGULAR REPORTS TO THE BOARD SETTING FORTH THE FINANCIAL CONDITION OF THE CORPORATION.

ARTICLE VII
STAFF

Section 67.01 Executive Director AND CHIEF EXECUTIVE OFFICER. The Executive Director of the Corporation, who shall be the chief operating EXECUTIVE officer of the Corporation, shall be appointed by the Board of Directors and shall serve at the pleasure of the Board. Under the general direction and supervision of the President and the Board of Directors, the Executive Director shall have authority and responsibility to DEVELOP, RECOMMEND AND implement the VISION, STRATEGIC priorities, objectives, and directives set AS APPROVED by the Board. The Executive Director shall administer the day-to-day operations of the Corporation and shall be responsible for preparation and implementation of the annual operating plan and budget. The Executive Director shall be an ex-officio non-voting member of the Board of Directors. The Executive Director is charged with all things necessarily attendant to the duties specified above, including the discharge of any Corporation liabilities, incurrence of short-term temporary debt as authorized by the Board, the retention and release of necessary staff, consultants, or advisors and the expenditure of Corporation funds in the ordinary course of business. However, except in accordance with procedures established by the Board of Directors, no expenditure in excess of \$5,000.00 shall be authorized by the Executive Director without the prior approval of the Board of Directors.

SECTION 7.02 CHIEF FINANCIAL OFFICER. THE CHIEF FINANCIAL OFFICER SHALL HAVE RESPONSIBILITY FOR THE CARE AND CUSTODY OF THE FUNDS OF THE CORPORATION, THE SAFEGUARDING OF ASSETS OF THE CORPORATION, THE KEEPING OF AN ACCURATE ACCOUNT OF ALL OF THE FINANCIAL TRANSACTIONS OF THE CORPORATION, AND THE DEPOSIT OF ALL FUNDS OF THE CORPORATION, EXCEPT SUCH AS MAY BE REQUIRED FOR CURRENT USE. THE CHIEF FINANCIAL OFFICER SHALL PERFORM ALL DUTIES INCIDENTAL TO THE OFFICE AND SHALL HAVE SUCH OTHER DUTIES AND FUNCTIONS AS MAY BE ASSIGNED FROM TIME TO TIME BY THE CHIEF EXECUTIVE OFFICER. REGULAR REPORTS SHALL BE PROVIDED TO THE BOARD, SETTING FORTH THE FINANCIAL CONDITION OF THE CORPORATION, AND SUCH REPORTS SHALL BE APPROVED BY THE FINANCE COMMITTEE.

Section 67.023 Other Staff. The Executive Director may retain, employ, contract for, and discharge such other employees, consultants, advisors, and agents as he or she deems necessary, subject to the prior approval of the Board as the Board may determine.

Section 67.034 Payment for Staff Services. For administrative purposes, Corporation staff, including the Executive Director, may but need not be employees of the University. For any Corporation staff that are University employees, the Corporation shall pay the University the appropriate salary, benefits, and other costs of such employees, as determined by the Board of Directors and the University.

ARTICLE VIII
INDEMNIFICATION AND INSURANCE

Section 78.01 Mandatory Indemnification. The Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (including, without limitation, any action, threatened or instituted by or in the right OF the Corporation), by reason of the fact that he or she is or was a Director, Officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a director or trustee, officer, employee, or agent of another corporation (domestic or foreign, nonprofit or for profit), partnership, joint venture, trust or other enterprise, against expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs), judgments, fines, and amounts paid in settlement actually and reasonably incurred by his or her connection with such action, suit, or proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the Corporation, and, with respect to any criminal action or proceeding, he or she had no reasonable cause to believe his or her conduct was unlawful. A person claiming indemnification under this Section shall be presumed, in respect of any act or omission giving rise to such claim for indemnification, to have acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the Corporation, and, with respect to any criminal action or proceeding, to have had no reasonable cause to believe his or her conduct was unlawful, and the termination of any action, suit, or proceeding by judgment, order, settlement, or conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, rebut such presumption.

Section 78.02 Court Approved Indemnification. Notwithstanding anything contained in these Regulations or elsewhere to the contrary:

- A. The Corporation shall not indemnify any Director, Officer, employee, or agent of the Corporation who was a party to any completed action or suit instituted by or in the right of the Corporation to procure a judgment in its favor by reason of the fact that he or she is or was a Director, Officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a director or trustee, officer, employee, or agent of another corporation (domestic or foreign, nonprofit or for profit), partnership, joint venture, trust, or other enterprise, in respect of any claim, issue, or matter asserted in such action or suit as to which he or she shall have been adjudged to be liable for negligence or misconduct (other than negligence) in the performance of his or her duty to the Corporation unless and only to the extent that the Court of Common Pleas of Franklin County, Ohio, or the court in which such action or suit was brought shall determine upon application that, despite such adjudication of liability, and in view of all the circumstances of the case, he or she is fairly and reasonably entitled to such indemnity as the Court of Common Pleas or such other court shall deem proper .
- B. The Corporation shall not indemnify any Director, Officer, employee, or agent of the Corporation with respect to any claim or action in which a court **FINDS** against him or her pursuant to Section 1702.55 of the Ohio Revised Code determines liability.
- C. The Corporation shall promptly make any such unpaid indemnification as is determined by a court to be proper as contemplated by this Section.

Section 78.03 Indemnification for Expenses. Notwithstanding anything contained in these Regulations or elsewhere to the contrary, to the extent that a Director, Officer, employee, or agent of the Corporation has been successful on the merits or otherwise in defense of any action, suit, or proceeding referred to in Section 7.01, including any action, suit, or proceeding brought pursuant to Section 1702.55 of the Ohio Revised Code, or in defense of any claim, issue, or matter therein, he or she shall be promptly indemnified by the Corporation against expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs) actually and reasonably incurred by him or her in connection therewith.

Section 78.04 Determination Required. Any indemnification under Section 7.01 and not precluded under Section 7.02 shall be made by the Corporation only upon a determination that indemnification of the Director, Officer, employee, or agent is proper in the circumstances because he or she has met the applicable standard of conduct set forth in Section 7.01. Such determination may be made only as follows:

- A. By a majority vote of a quorum consisting of Voting Directors of the Corporation who were not and are not parties to, or threatened with, any such action, suit, or proceeding; or
- B. If such quorum is not obtainable, or if a majority of a quorum of disinterested Directors so directs, in a written opinion by independent legal counsel, provided that "independent legal counsel" may not be an attorney, or a firm having associated with it an attorney, who has been retained by or who has performed services for the Corporation, or any person to be indemnified, within the past five years; or
- C. By the Court of Common Pleas of Franklin County, Ohio, or (if the Corporation is a party thereto) the court in which such action, suit, or proceeding was brought, if any.

Any determination made by the disinterested Directors under Division A of this Section or by independent legal counsel under Division B of this Section to make indemnification in respect of any claim, issue, or matter asserted in an action or suit threatened or brought by or in the right of the Corporation shall be promptly communicated to the person who threatened or brought such action or suit, and within ten days after receipt of such notification such person shall have the right to petition the Court of Common Pleas of Franklin County, Ohio, or the court in which such action or suit was brought, if any, to review the reasonableness of such determination.

Section 78.05 Advance for Expenses. Expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs) incurred in defending any action, suit, or proceeding referred to in Section 7.01, except when the only liability asserted is pursuant to Section 1702.55 of the Ohio revised Code, shall be paid by the Corporation in advance of the final disposition of such action, suit, or proceeding to or on behalf of the Director, Officer, employee, or agent promptly as such expenses are incurred by him or her, but only if he or she shall first agree, in writing, to repay all amounts so paid in respect of any claim, issue, or other matter asserted in such action, suit, or proceeding in defense of which he or she shall not have been successful on the merits or otherwise:

- A. Unless it shall ultimately be determined as provided in Section 7.04 that he or she is entitled to be indemnified by the Corporation as provided under Section 7.01 ; or
- B. If, in respect of any claim, issue, or matter asserted by or in the right of the Corporation in such action or suit, he or she shall have been adjudged to be liable for negligence or misconduct (other than negligence) in the performance of his or her duty to the Corporation, unless and only to the extent that the Court of Common Pleas of Franklin County, Ohio, or the court in which such action or suit was brought shall determine upon application that, despite such adjudication of liability, and in view of all the circumstances, he or she is fairly and reasonably entitled to all or part of such indemnification.

Section 78.06 Article VIII Not Exclusive. The indemnification authorized by this Article is not exclusive of, and shall be in addition to, any other rights granted to any person seeking indemnification pursuant to the Articles of Incorporation, these Regulations, any agreement, or a vote of disinterested Directors, both as to action in his or her official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a Director, Officer, employee or agent of the Corporation, and shall inure to the benefit of the heirs, executors, and administrators of such a person.

Section 78.07 Insurance. The Corporation may purchase and maintain insurance on behalf of any person who is or was a Director, Officer, employee, or agent of the Corporation or who is or was serving at the request of the Corporation in such a capacity for another corporation (domestic or foreign, nonprofit or for profit), partnership, joint

venture, trust, or other enterprise, against any liability asserted against him or her and incurred by him or her in any such capacity, or arising out of his or her status as such, whether or not the Corporation would have the obligation or the power to indemnify him or her against such liability under the provisions of this Article.

Section 78.08 Certain Definitions. For purposes of this Article, and as examples and not by way of limitation:

- A. A person claiming indemnification under this Article shall be deemed to have been successful on the merits or otherwise in the defense of any action, suit, or proceeding referred to in Section 7.01, or in defense of any claim, issue, or matter therein, if such action, suit, or proceeding shall be terminated as to such person, with or without prejudice, without the entry of a judgment or order against him or her, without a conviction of him or her, without the imposition of a fine upon him or her, and without his or her payment or agreement to pay any amount in settlement thereof (whether or not any such termination is based upon a judicial or other determination of the lack of merit of the claims made against him or her or otherwise results in a vindication of him or her); and
- B. References to an "other enterprise" shall include employee benefit plans; references to a "fine" shall include any excise taxes assessed on a person with respect to an employee benefit plan; references to "serving at the request of the Corporation" shall include any service as a director or trustee, officer, employee, or agent of the Corporation which imposes duties on, or involves services by, such director or trustee, officer, employee, or agent with respect to an employee benefit plan, its participants, or beneficiaries; and a person who acted in good faith and in a manner he or she reasonably believed to be in the best interest of the participants and beneficiaries of an employee benefit plan shall be deemed to have acted in a manner "not opposed to the best interest of the Corporation" within the meaning of that term as used in this Article.

Section 78.09 Venue. Any action, suit, or proceeding to determine a claim for indemnification under this Article may be maintained by the person claiming such indemnification, or by the Corporation, in the Court of Common Pleas of Franklin County, Ohio. The Corporation and (by claiming such indemnification) each such person consent to the exercise of jurisdiction over its or his or her person by the Court of Common Pleas of Franklin County, Ohio, in any such action, suit, or proceeding.

Section 78.10 Statutory Indemnification, Immunity, and Representation. This Article VII is not intended to, and shall not, limit or restrict the right of any person who is or was serving in any position entitling him or her to indemnification under Section 7.01 of these Regulations to representation by the Attorney General, indemnification, or immunity, as provided in the Ohio Revised Code, by virtue of his or her position as a Trustee, Officer, employee, or agent of the University. In addition, a person shall be entitled to indemnification and advanced expenses from the Corporation under this Article only to the extent such person is not entitled to indemnification, immunity, expenses, or representation from another source.

ARTICLE VIII **AMENDMENTS**

The Articles of Incorporation and this Code of Regulations may be amended by a two-thirds majority vote of all the Directors then in office, subject to approval by the University's Board of Trustees.

(APPENDIX XX)

**AUTHORIZATION FOR THE IMPLEMENTATION OF ADMINISTRATIVE
RULES MODERNIZING THE UNIVERSITY'S CLASSIFIED CIVIL SERVICE**

ITEM: A Board resolution authorizing the Office of Human Resources to review those civil service laws, rules, regulations, policies, and procedures governing our classified civil service staff. Upon which, the Office of Human Resources will then recommend to the Board appropriate changes and updates to such after consultation with administration, management, and staff.

BACKGROUND: In December 2006, the Ohio General Assembly passed and the Governor signed into law Substitute House Bill 187, the culmination of a long endeavor to reform Ohio's law and regulations governing civil service employment. This Act is the end result of more than ten years of legislative discussions and public hearings over various ways of reforming these regulations, including the recommendations of the Ohio Civil Service Review Commission.

Of great importance to Ohio's colleges and universities, Sub. H.B. 187, amends Section 124.14 (F) of the Ohio Revised Code to permit each state university's board of trustees to introduce modifications to their own civil service rules that will then govern certain aspects of the employment of their civil service staff. These changes must be in context with the guidelines produced by the Inter-University Council of Ohio and carried out in a controlled and incremental manner.

PROCESS: Pursuant to this Resolution, the Office of Human Resources, in consultation with the Office of Legal Affairs, shall review those civil service laws, rules, regulations, policies, and procedures governing our classified civil service staff and will then recommend to the Board appropriate changes and updates to such after consultation with administration, management, and staff. We will continue to consult with bargaining unit representatives, the University Staff Advisory Committee, and staff in general, so they may have a voice in this process.

OBJECTIVES: The following are the primary objectives in modernizing the laws, rules, regulations, policies, and procedures governing our classified civil service staff:

- a. Reduce bureaucracy and increase efficiency of personnel processes;
- b. Create an environment which supports recruitment and engagement of best talent;
- c. Promote a culture of performance and career success; and
- d. Maintain key protections for classified civil service staff and uphold our values regarding respect and fairness to all University staff.

SUMMARY OF RESOLUTION:

- Recognize the passage of Sub. H.B. 187 and the authority vested with the Board to modernize the laws, rules, and regulations governing certain aspects of our classified civil service staff.
- Authorize the Office of Human Resources to carry out its charge under this resolution.

Commit to engaging in this process in a controlled and incremental manner.

(APPENDIX XXI)



Mansfield Recreation and Student Life Center Feasibility Study

OSU-080006

Requesting Agency(s): MANSFIELD CAMPUS

Location(s): Eisenhower Memorial Center, Dwight D

20,926 ASF/34,096 GSF Age: 1968

Location(s): Mansfield Physical Activities Ctr

16,171 ASF/19,129 GSF Age: 1977

Description:

This project will prepare a feasibility study to develop extent of the development of a Recreation & Student Life Center encompassing all aspects of co-curricular student life.

Project Information:

The study will include needs planning and prioritization, draft program of requirements, functional and condition assessment of current facilities and preliminary project budget and timeline.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing a tool for the Mansfield campus to make sound decisions regarding future development.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Notes: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds Mansfield	\$204,000.00
Total:	\$204,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$204,000.00	11/02/2007		
Feasibility Study Start		02/01/2008		
Feasibility Study Completion		06/01/2008		

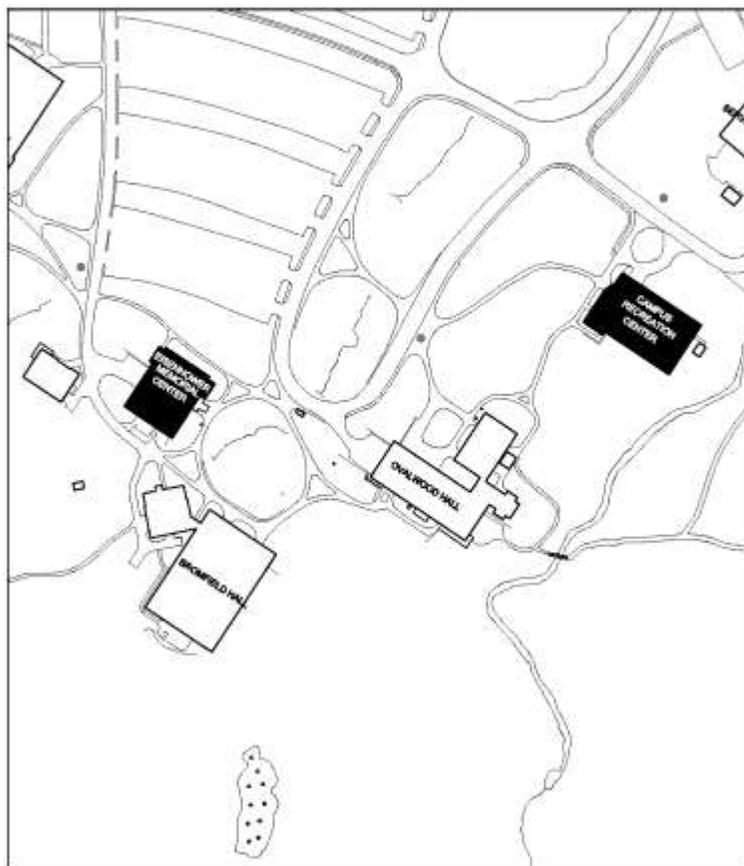
Project Team:

Project Manager: Corey Morris (cmorris.716@osu.edu)

Project Coordinator: Laura Kemnitzky (lkemnitzky.2@osu.edu)

Mansfield Campus

• Mansfield Recreation and Student Life Center Feasibility Study



Office of Business and Finance / Board of Trustees Meeting

November 2, 2007





Arps Hall - Suites 283, 287, and 288 Renovation

OSU-072260

Requesting Agency(s): EDUCATION ADMINISTRATION

Location(s): Arps Hall, George F.

70,351 ASF/130,366 GSF Age: 1925

Description:

This project will renovate space to accommodate 11 new faculty offices and 4 GA areas.

Project Information:

Improvements include: new ceiling grid/tiles; new lighting; new carpet; and improvements to power and communications.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional faculty and support space.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Education	\$257,475.00
Total:	\$257,475.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$257,475.00	11/02/2007		
DESIGN				
Schematic Design Approval		03/15/2004		
Design Dev Document Approval		02/24/2004		
Construction Document Approval		03/23/2004		
BIDDING				
Bidding Approved by BoT	\$257,475.00	11/02/2007		
CONSTRUCTION				
Construction Start		06/16/2004		
Completion		09/05/2004		

Project Team:

Project Manager: Alex Flores (Flores.109@osu.edu)

Project Coordinator: Lesaine Chandler (chandler.43@osu.edu)



Biological Sciences Building 9th Floor Renovation

OSU-071519

Requesting Agency(s): BIOLOGICAL SCIENCES ADMINISTRATION

Location(s): Biological Sciences Building

103,009 ASF/182,129 GSF Age: 1970

Description:

This project will renovate approximately 11,000 ASF of laboratory and office space on the 9th floor.

Project Information:

Proposed renovations include replacement of lab casework; removal and replacement of fume hoods; plumbing and electrical upgrades; finish upgrades. Some hazardous materials abatement will be required.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching, learning and research environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Biological Sciences	\$1,000,000.00
HM99-Columbus Bldg Renovation	\$1,000,000.00
Total:	\$2,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,000,000.00	11/02/2007		
DESIGN				
Schematic Design Approval		08/15/2008		
Design Dev. Document Approval		10/29/2008		
Construction Document Approval		01/12/2009		
CONSTRUCTION				
Construction Start		07/27/2009		
Completion		04/28/2010		

Project Team:

Project Manager: Faye Bodyke (bodyke.3@osu.edu)

Project Coordinator: Laura Kemnitzky (kemnitzky.3@osu.edu)

**Boiler Replacement**

OSU-080267

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT**Location(s):** McCracken Power Plant, William C

29,764 ASF/107,910 GSF Age: 1918

Description:

This project will replace the decommissioned boiler #5. A replacement boiler is required because of the projected increase in steam demand.

Project Information:**How does this project advance the Academic Plan?** This project advances the Academic Plan by supporting campus load growth and business continuity requirements.**Outstanding Funding Issues:** None**Timing Issues:** None**Impact effects of the project:** None**Special limitations/risks:** None**Deferred Maintenance:** This project will address \$8,260,358 in deferred maintenance.**Deferred Renewal:** None**Source of Funds:**

	Amount
Univ. Bond Proceeds	\$10,149,000.00
2007 Bond Issue	\$1,130,000.00
Total:	\$11,279,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$11,279,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		10/01/2010		
Completion		03/31/2011		

Project Team:

Project Manager: Tom Koniak (koniak.2@osu.edu)

Project Coordinator: Peter Crawford (crawford.502@osu.edu)



Campbell Hall - First Floor Suite Renovations

OSU-080050

Requesting Agency(s): EDUCATION ADMINISTRATION

Location(s): Campbell Hall, Elizabeth

68,736 ASF/115,204 GSF Age: 1916

Description:

This project will renovate three suites on the first floor of Campbell Hall to create 4 new faculty offices and 2 GA areas.

Project Information:

The project will renovate suites 101, 105 and 130. This project will also address heating and cooling issues in the suites.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional faculty and support spaces.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Education	\$197,009.00
Total:	\$197,009.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$197,009.00	11/02/2007		
DESIGN				
Schematic Design Approval		03/15/2004		
Design Dev Document Approval		02/24/2004		
Construction Document Approval		03/25/2004		
BIDDING				
Bidding Approved by BoT	\$197,009.00	11/02/2007		
CONSTRUCTION				
Construction Start		06/16/2004		
Completion		09/05/2004		

Project Team:

Project Manager: Alex Flores (Flores.109@osu.edu)

Project Coordinator: Laura Nembitzky (nembitzky.2@osu.edu)



Central Power Plant Water Treatment
OSU-080268

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McCrackan Power Plant, William C

29,764 ASF/107,910 GSF Age: 1918

Description:

This project will replace and upgrade the existing water treatment system.

Project Information:

The existing water treatment system for the power plant lacks capacity to support the new boilers. The system has aged to the point of being unreliable and not cost effective to repair.

How does this project advance the Academic Plan? This project addresses the Academic Plan by improving infrastructure capacity and meeting Business Continuity requirements.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$10,540,798 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	<i>Amount</i>
Univ. Bond Proceeds	\$12,659,000.00
2007 Bond Issue	\$1,430,000.00
Total:	\$14,289,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$14,289,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		07/01/2009		
Completion		12/31/2010		

Project Team:

Project Manager: Tom Hamblanc (hamblanc.2@osu.edu)

Project Coordinator: Peter Crawford (pcrawford.502@osu.edu)



Domestic Cold Water System Improvements

OSU-080270

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF / O GSF Aqs:

Description:

This project will complete the 8 inch pipeline grid system from 19th Avenue to South Oval Drive.

Project Information:

This project will eliminate the risk of failure of aged pipe segments and increases capacity in the Oval area for fire protection and customer needs.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure and capacity for fire protection and customer needs.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$1,231,909 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount			
2007 Bond Issue	\$1,669,000.00			
Total:	\$1,669,000.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,669,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		01/01/2009		
Completion		09/30/2009		

Project Team:

Project Manager: Tom Harvanc (tharvac.2@osu.edu)

Project Coordinator: Peter Crawford (pcrawford.502@osu.edu)



Drainage Improvements - Academic Core North

OSU-080269

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF / O GSF Aqs:

Description:

This project will improve the management of wash-down water, the management of accidental spills within the Power Plant, storm water management, and will assist the University in meeting the standards of the Clean Water Act.

Project Information:

This project will include infrastructure field assessment, modeling, design and construction for a storm sewer upgrade project in the vicinity of McCracken Power Plant, in conjunction with an effluent containment initiative within the Plant.

How does this project advance the Academic Plan? This project addresses the Academic Plan by improving campus infrastructure and facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$1,275,008 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
2007 Bond Issue	\$1,900,000.00
Total:	\$1,900,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,900,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		01/01/2008		
Completion		12/31/2008		

Project Team:

Project Manager: Tom Hurlanc (jhurlanc.2@osu.edu)

Project Coordinator: Peter Crawford (pcrawford.502@osu.edu)


East Regional Chilled Water Plant
 5062-PF07357

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF / O GSF Aqs:
Description:

This project will develop and construct a regional chiller plant to connect buildings east of the Oval which are not currently served by the McCracken Chiller Plant. The regional plant will provide reliable year-round chilled water and will conserve energy compared to individual building chillers.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure, providing reliable service to campus building and improve service efficiency.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	54,000,000.00
Total:	54,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	54,000,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		04/01/2010		
Completion		06/30/2012		

Project Team:

Project Manager: Tom Hurlbanc (thurlbanc.2@osu.edu)

Project Coordinator: Peter Crawford (pcrawford.302@osu.edu)



Fawcett Center For Tomorrow - Fire Alarm System Upgrade

OSU-072303

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Fawcett Center For Tomorrow, Novice

109,856 ASF/178,207 GSF Age: 1970

Description:

This project will tie together all of the fire alarm panels, the tower alarm and the Service 2 Facilities desk for a safer, more concise system, which will improve safety and response times in support of students.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the safety infrastructure of the facility.

Outstanding/Pending Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount:
Auxiliaries-Student Affairs	\$238,810.00
Total:	\$238,810.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$238,810.00	11/02/2007		
BIDDING				
Bidding Approved by BoT	\$238,810.00	11/02/2007		
BoE Opening		02/04/2008		
CONSTRUCTION				
Construction Start		04/07/2008		
Completion		07/07/2008		

Project Team:

Project Manager: Brian Snyder

Project Coordinator: Laura Kernitzky (lkernitzky.3@osu.edu)



Field Hockey and Practice Field One

OSU-072301

Requesting Agency(s): ATHLETICS

Location(s): Various Locations, Columbus

ASF / O GSF Age:

Description:

This project will renovate the field hockey stadium. The project will include the design for both the field hockey stadium and renovation of the outdoor football practice areas. The renovation work will meet Title IX requirements.

Project Information:

This area is located south of the Woody Hayes Athletic Center.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the student athletic facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Auxiliary-Athletics	\$2,556,077.00
Total:	\$2,556,077.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,556,077.00	11/02/2007		
DESIGN				
Schematic Design Approval		03/01/2008		
Design Dev Document Approval		06/01/2008		
Construction Document Approval		09/01/2008		
CONSTRUCTION				
Construction Start		04/01/2009		
Completion		09/30/2009		

Project Team:

Project Manager: Gary Galtier (galtier.26@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



Murray Hall Renovation - Phase 2
OSU-080254

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Murray Hall

ASF/78,857 GSF Age: 1971

Description:

This project will renovate the third floor of Murray Hall to create offices and labs for the Institute for Behavioral Medicine Research (IBMR).

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving teaching and research facilities and enabling the Medical Center Facilities Master Plan.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address approximately \$400,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
HB699 Line Item Appropriation	\$1,000,000.00
Total:	\$1,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Capital Project Approved by BoT	\$1,000,000.00	04/21/2007		04/21/2007
Arch/Eng Approval by BoT	\$1,000,000.00	11/02/2007		
DESIGN				
Schematic Design Approval		03/28/2008		
Design Dev Document Approval		05/04/2008		
Construction Document Approval		06/15/2008		
CONSTRUCTION				
Construction Start		12/04/2008		
Completion		06/08/2009		

Project Team:

Project Manager: John Rapp (jrap.1@osu.edu)

Project Coordinator: Curt Handiszag (handiszag.1@osu.edu)



Prior Health Sciences Library - Room 205 Renovation

OSU-080256

Requesting Agency(s): MEDICINE AND PUBLIC HEALTH ADMIN

Location(s): Prior Health Sciences Library

73,955 ASF/106,543 GSF Age: 1973

Description:

This project will renovate a portion of room 205 for the OSU Center for Clinical & Translational Science (OCTS). Renovations include providing offices, conference rooms, collaboration spaces and support space.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and research spaces and improving program spaces.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Medicine	\$1,158,530.00
Total:	\$1,158,530.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,158,530.00	11/02/2007		
DESIGN				
Schematic Design Approval		03/12/2004		
Design Dev Document Approval		05/02/2004		
Construction Document Approval		06/23/2004		
CONSTRUCTION				
Construction Start		10/10/2004		
Completion		04/17/2009		

Project Team:

Project Manager: John Rapp (jrap.47@osu.edu)

Project Coordinator: Curt Handisag (handisag.1@osu.edu)



Ramseyer Hall - Second Floor Suites Renovation

OSU-080048

Requesting Agency(s): EDUCATION ADMINISTRATION

Location(s): Ramseyer Hall

51,853 ASF/86,381 GSF Age: 1932

Description:

This project will renovate three suites to create 6 faculty offices and 3 GA areas.

Project Information:

Suites 210, 215, and 245 will be renovated to accommodate new faculty.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional teaching and support areas.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Education	\$238,066.00
Total:	\$238,066.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$238,066.00	11/02/2007		
DESIGN				
Schematic Design Approval		03/15/2004		
Design Dev Document Approval		02/24/2004		
Construction Document Approval		03/23/2004		
BIDDING				
Bidding Approved BoT	\$238,066.00	11/02/2007		
CONSTRUCTION				
Construction Start		06/16/2004		
Completion		09/05/2004		

Project Team:

Project Manager: Alex Flores (Flores.109@osu.edu)

Project Coordinator: Laura Nemitzky (nemitzky.3@osu.edu)



395 W 12th Ave - Communications Systems Upgrades
OSU-080245

Requesting Agency(s): HOSPITAL CORPORATE SERVICES

Location(s): Twelfth Avenue, 395 West

ASF/89,000 GSF Age: 2008

Description:

This project will increase the communication capacity of the building and increase the electrical and HVAC capacity to accommodate the additional heat generated by new equipment. The project will provide upgraded power and receptacles in the telecommunications rooms for the switches, and proper cooling and ventilation for the protection of the equipment.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities infrastructure and providing additional capacity.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Auxiliaries-OSUMC Health Systems	\$854,699.00
Total:	\$854,699.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by Facilities Design and Construction				10/01/2007
Arch/Engr Approved by SeT	\$854,699.00	11/02/2007		
DESIGN				
Schematic Design Approval		06/15/2008		
Design Dev Document Approval		07/15/2008		
Construction Document Approval		09/15/2008		
BIDDING				
Bidding Approved SeT	\$854,699.00	11/02/2007		
CONSTRUCTION				
Construction Start		12/17/2008		
Completion		06/17/2009		

Project Team:

Project Manager: Arden Freeman

Project Coordinator: Curt Handschag (handschag.1@osu.edu)


Arena Steam Line Relocation
 OSU-080278

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF / O GSF Aqs:
Description:

This project will relocate/replace the steamline/manhole located near the Maintenance Building. This will restore the redundant steam line serving the Midwest Campus.

Project Information:

This project was submitted as an emergency repair to Central Administration. The design work was accomplished under a separate project.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure and reliability of utilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: If the steam line is not replaced there is the risk of no steam service to the Midwest Campus.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Central Funding	\$450,000.00
Total:	\$450,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
BIDDING				
Bidding Approved BoT	\$450,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		06/01/2008		
Completion		10/01/2008		

Project Team:

Project Manager: Tom Hurlanc (hurlanc.2@osu.edu)

Project Coordinator: Peter Crawford (pcrawford.302@osu.edu)


Baker Systems Engineering Roof Replacement
 315-2005-928

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Baker Systems Engineering, David F.

69,887 ASF/115,361 GSF Age: 1968

Description:

This project will replace the existing built-up roof system with a modified system, and revise existing copings and counterflashing.

Project Information:
How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities and infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project addresses \$197,800 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
1916 Columbus Basic Renovation	\$500,000.00
Total:	\$500,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	5500,000.00	11/04/2005		11/04/2005
DESIGN				
Arch/Engr Contract		11/01/2006	12/15/2006	12/06/2006
Schematic Design Approval		12/06/2006	01/19/2007	01/03/2007
Design Dev Document Approval		01/10/2007	06/20/2007	07/13/2007
Construction Document Approval		02/14/2007	07/20/2007	07/20/2007
BIDDING				
Bidding Approved BoT	5500,000.00	11/02/2007		
Bid Opening		02/22/2008		
CONSTRUCTION				
Construction Start		05/01/2008		
Completion		08/15/2008		

Project Team:

 Project Manager: Harold Cheyney (cheyney.1@osu.edu)
 CTL ENGINEERING INC - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

Core and Medical Campus Projects

- 385 W 12th Avenue - Communications Systems Upgrade
- Arena Steam Line Relocation
- Arpa Hall - Suites 283, 287, and 288 Renovation
- Baker Systems Engineering Roof Replacement
- Biological Sciences Building 9th Floor Renovation
- Campbell Hall - First Floor Suite Renovation
- Central Power Plant Water Treatment
- Domestic Cold Water System Improvements
- Drainage Improvement - Academic Core North
- East Regional Chilled Water Plant
- Murrey Hall Renovation - Phase II
- Prior Health Sciences Library - Room 205 (CCTS) Renovation
- Ramsayer Hall - Second Floor Suites Renovation





Veterinary Hospital Air Handling Unit Replacement

315-2005-925

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Veterinary Hospital

140,213 ASF/222,4% GSF Age: 1973

Description:

The air handling equipment in the Veterinary Hospital is over 30 years old and is beyond its useful life. The air handling units will be replaced to meet the current building load.

Project Information:

Rather than the selective repair/replacement of the existing equipment, it has been determined that the replacement of the five existing units with two new, larger air handlers is the most cost effective over the long term.

The project budget has increased due to increased costs in the mechanical and sheet metal trades as a result of changing market conditions.

How does this project advance the Academic Plan? This project addresses the Academic Plan by improving facility infrastructure and ensuring proper air handling operation, which is essential for appropriate environmental conditions for learning and animal care.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/risks: None

Deferred Maintenance: This project addresses approximately \$300,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
HB14 Columbus Basic Renovation	\$2,342,000.00
Repair & Renovation Fiscal Yr 2008	530,000.00
Total:	\$2,342,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,200,000.00	06/07/2005		06/07/2005
DESIGN				
Arch/Engr Contract		04/28/2006	05/05/2006	05/16/2006
Schematic Design Approval		03/08/2006	05/15/2006	05/16/2006
Design Dev Document Approval		05/22/2006	08/25/2006	08/25/2006
Construction Document Approval		08/05/2006	09/14/2007	09/14/2007
BIDDING				
Bidding Approved BoT	\$1,962,000.00	09/22/2006	09/22/2006	09/22/2006
Bo Opening		11/03/2006	10/30/2007	
Bidding Approved BoT (Project Increase)	\$2,342,000.00	11/02/2007		
CONSTRUCTION				
Construction Start		02/16/2007	01/07/2008	
Completion		03/14/2008	07/07/2008	

Project Team:

Project Manager: Mark French
CLIMATE CRAFT - HVAC Construction
FOSDICK & HILMER INC - Design

Project Coordinator: Karen Gogley (gogley.1@osu.edu)


Requesting Agency(s): ATHLETICS

Location(s): See Project Information

ASF/O GSF Aqs:
Description:

This project will construct a softball stadium for varsity women's athletics with seating for 1,500-2,000 spectators. Support spaces will include, but are not limited to, home and away locker rooms, home team lounge, single locker rooms, press box, public restrooms and concessions. A new facility allows the University to comply with NCAA Title IX program requirements.

Project Information:

The project budget from \$2.6M to \$4.3M during design to accommodate additional amen/tenant had not been identified in the feasibility study, such as storage space, additional restrooms, coaches support area and bullpen support spaces. The budget was also adjusted due to building materials escalation and additional inflation.

After the project was bid, bids exceeded the estimate by more than 100% and the estimate has been revised by the associate. The project budget increase also includes alternates for seating and fencing upgrades, a batting building and team space fit-out.

How does this project advance the Academic Plan? The greatly improved facilities will benefit the experience of current student athletes and aid in the recruiting process for future student athletes.

Outstanding Funding Issues: None

Timing Issues: Construction must occur during the off season, from mid-summer to early spring.

"Ripple effects" of the project: None

Special Limitations/Notes: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Auxiliary-Athletics	\$1,401,801.00
Development-Athletics	\$1,135,000.00
Line of Credit - Athletics	\$4,645,072.00
Total:	\$7,201,873.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,821,035.00	12/02/2005		12/02/2005
Arch/Engr Advertisement		12/30/2005		12/19/2005
DESIGN				
Arch/Engr Contract		05/15/2006	05/30/2006	06/23/2006
Design Dev Document Approval (SD/DD)		10/20/2006		10/20/2006
Construction Document Approval		12/18/2006		12/18/2006
BIDDING				
Bidding Approved BoT	\$4,313,202.40	02/02/2007		02/02/2007
Bid Opening		04/01/2007		06/13/2007
Bidding Approved BoT (Project Increase)	\$7,201,873.00	09/21/2007		
CONSTRUCTION				
Construction Start		06/15/2007	02/04/2008	
Completion		03/15/2008	01/09/2009	

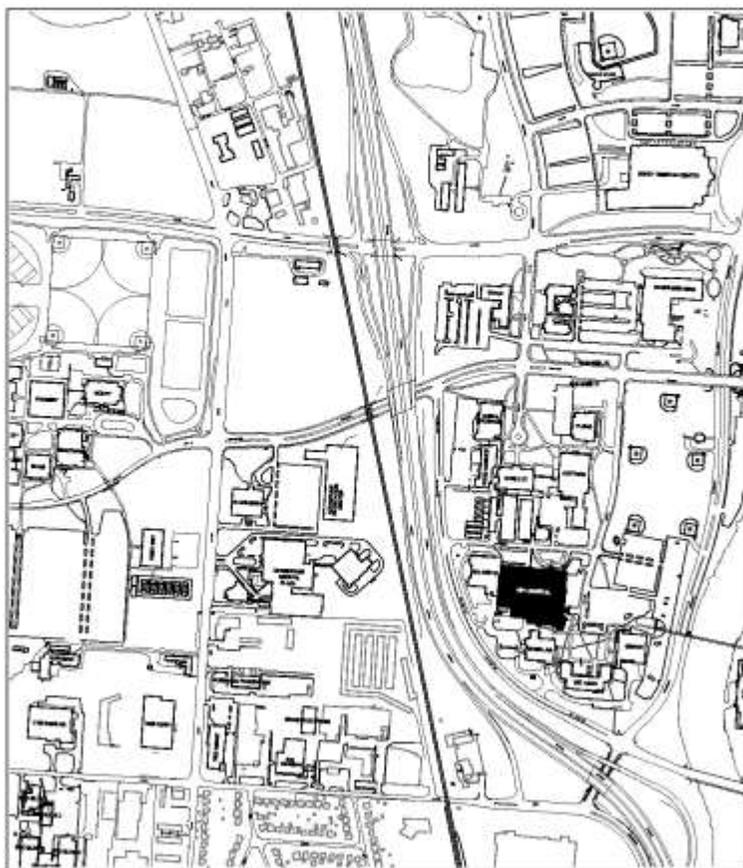
Project Team:

 Project Manager: Gary Galber (galber.26@osu.edu)
 GBB ARCHITECTS - Design

Project Coordinator: Curt Hanzschag (hanzschag.3@osu.edu)

West and Midwest Campus Projects

- Veterinary Hospital Air Handling Unit Replacement



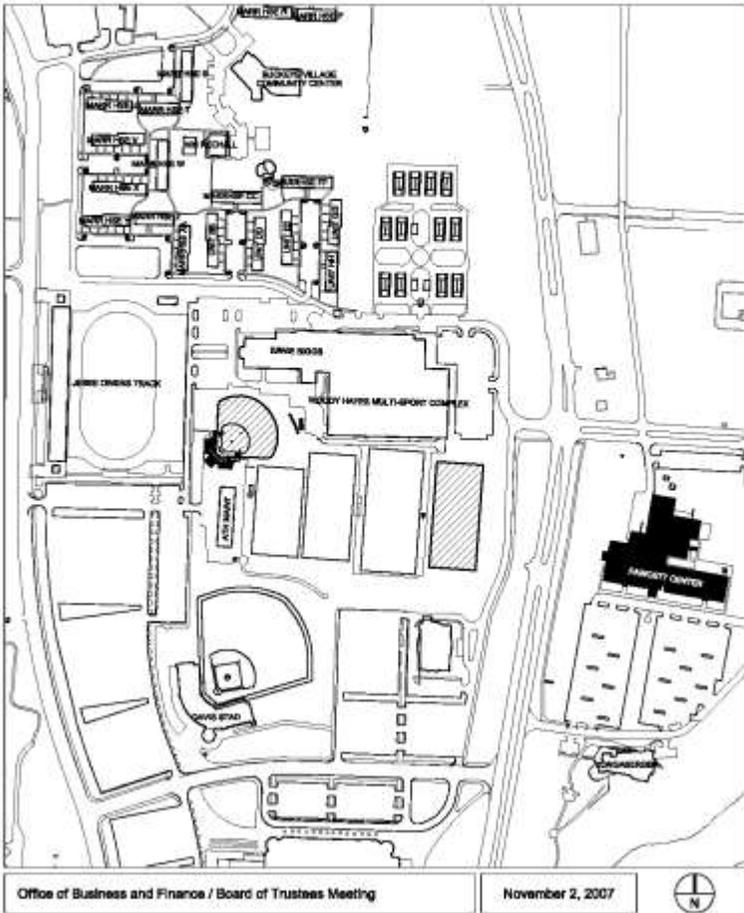
Office of Business and Finance / Board of Trustees Meeting

November 2, 2007



Midwest Campus Projects

- Fawcett Center for Tomorrow - Fire Alarm System Upgrade
- Field Hockey and Practice Turf Field One
- Women's Softball Stadium

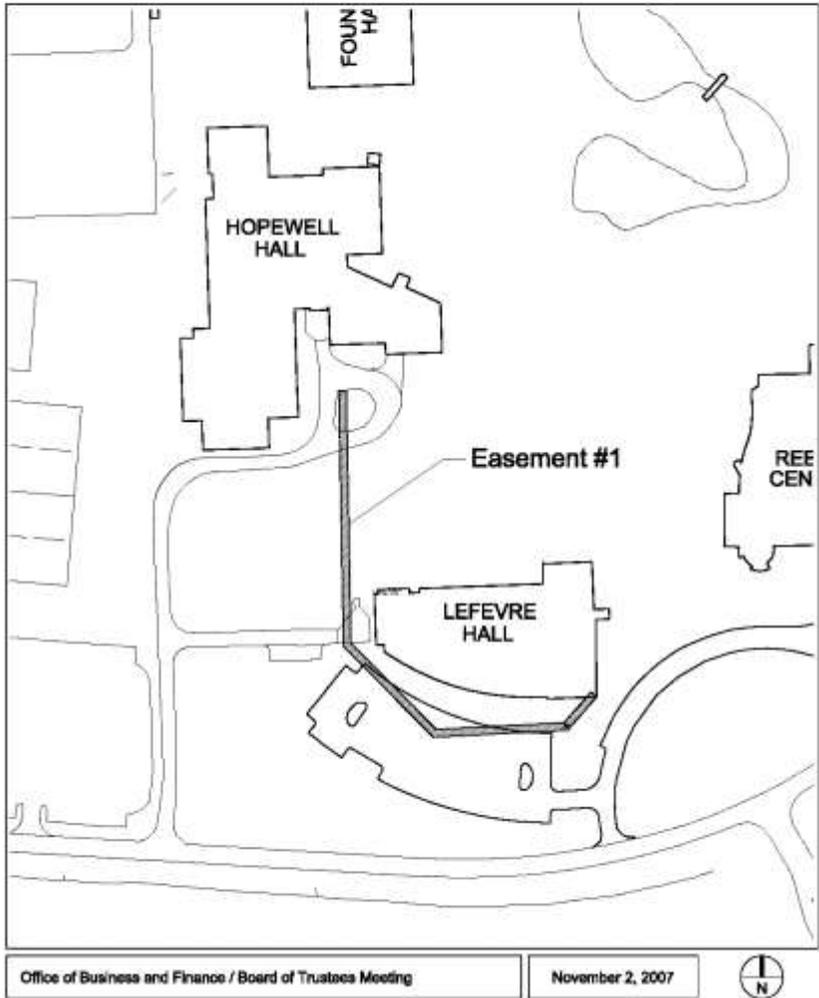


Office of Business and Finance / Board of Trustees Meeting

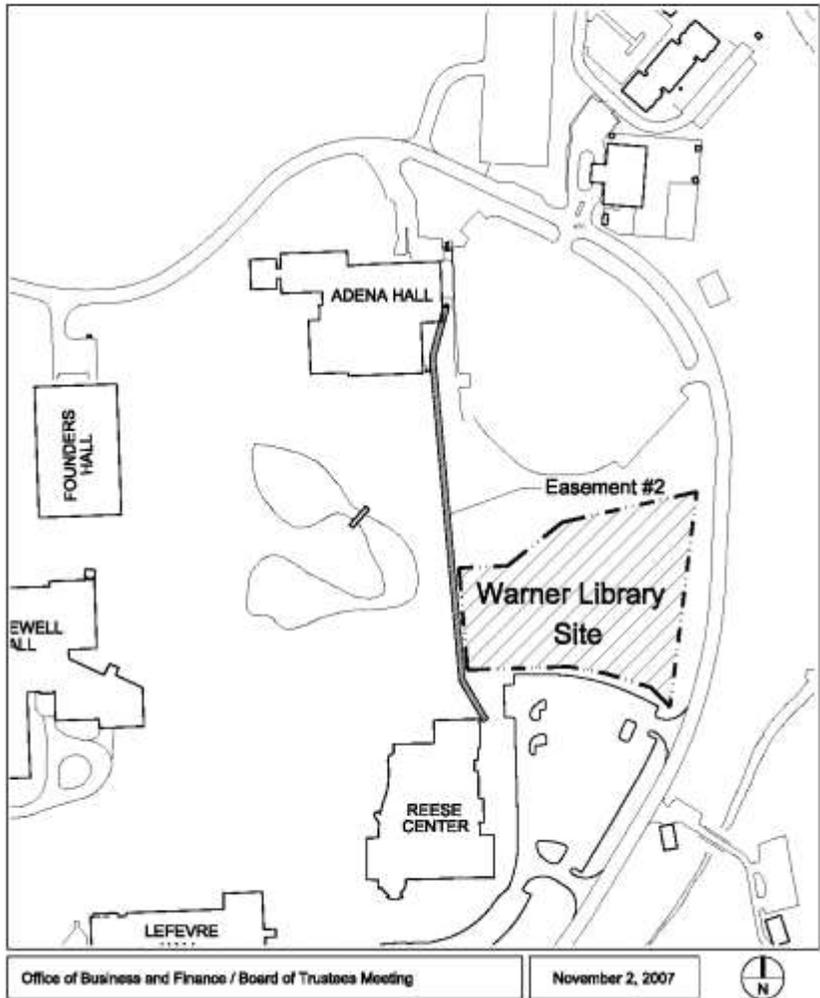
November 2, 2007



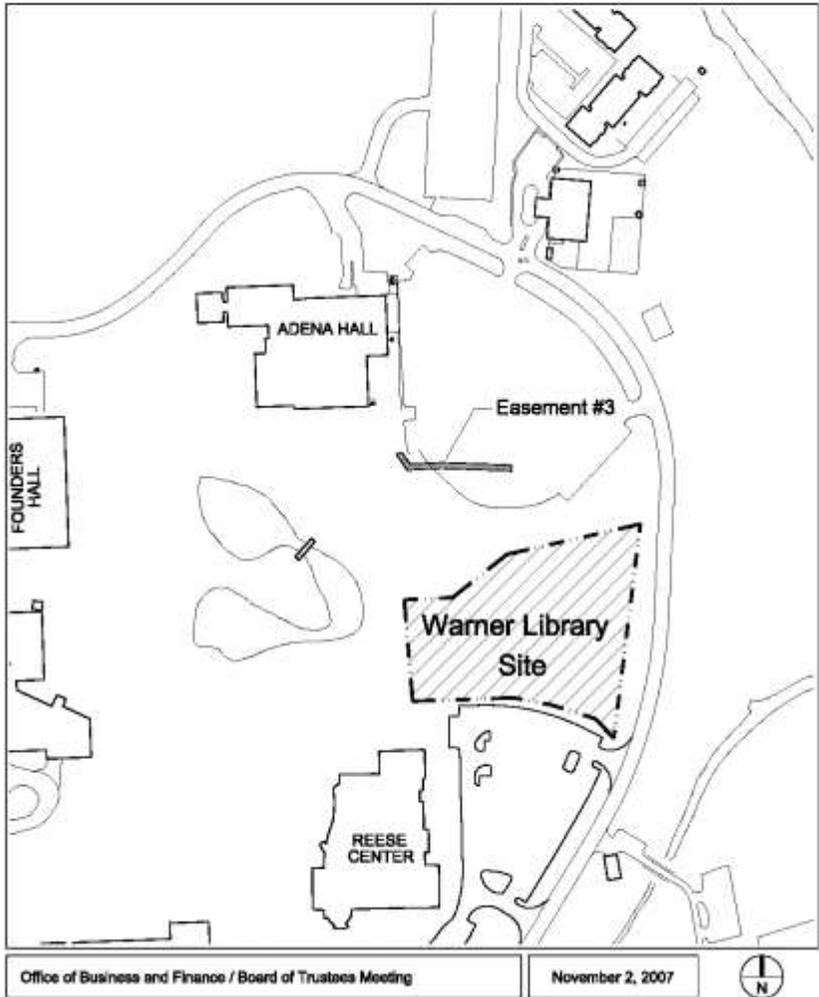
Easement #1 - Ohio Power Company, OSU Newark Regional Campus, Newark Ohio



Easement #2 - Ohio Power Company, OSU Newark Regional Campus, Newark Ohio



Easement #3 - Ohio Power Company, OSU Newark Regional Campus, Newark Ohio



(APPENDIX XXIII)

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Health Systems Merchandise for Resale	\$225,000	\$225,000	\$0	\$0
Health Systems - Professional Health Care Services	\$13,291,000	\$12,791,000	\$50,000	\$450,000
Health Systems - Administrative Equipment and Services	\$17,292,976	\$16,869,362	\$0	\$423,614
Merchandise for Resale	\$1,486,800	\$1,486,800	\$0	\$0
Instructional and Research Equipment and Services	\$7,477,858	\$3,160,823	\$47,500	\$4,269,535
Administrative Support Equipment and Services	\$6,721,948	\$3,415,541	\$203,711	\$3,102,696
Marketing Fees	\$270,000	\$0	\$0	\$270,000
Asset Management Fees	\$3,640,000	\$0	\$0	\$3,640,000
Investment Manager Advisor Fees	\$4,580,000	\$0	\$0	\$4,580,000
TOTAL	\$54,985,582	\$37,948,526	127	\$16,735,845

Report on Waivers of Competitive Bidding Requirements: July – September 2007

Vendor	Date	Description of Goods and Services	Total	Sub Source	Emergency	Sufficient Estm. Items
Health Systems - Merchandise for Resale						
Stokely Drugs	University Hospitals and Hospital East	Food used in cafeteria/ Food Service Admins 1	\$225,000	1	\$0	50
Barrett Food	University Hospitals and Hospital East	Food used in cafeteria/ Food Service Admins 1	\$45,000			
			\$180,000			
Health Systems - Professional Health Care Services			\$12,791,000	30	\$50,000	1
Chadwick Hospital	University Hospitals	Neonatal Intensive Care Services (Medical Staff Admins.)	\$200,000	1		
Family Medicine Foundation	University Hospitals	Physician Services (Network Billing)	\$6,500,000	1		
Imo Therapeutics, Inc.	University Hospitals	Subc. Vaccine Therapy Service (Respiratory Therapy)	\$900,000	1		
ORU Oncology and Chemoter	University Hospitals	Nurse Call Agreement (Medical Staff Admins.)	\$10,000	1		
ORU Internal Medicine LLC	Specialty Care Network	Physician Services (Cardiology Dept)	\$150,000	1		
ORU Physicians	University Hospitals	Physician Services (Medical Staff Admins.)	\$150,000	1		
ORU Physicians	Specialty Care Network	Physician Services (Ortho Admins.)	\$541,000	2		
ORU Physicians	University Hospitals	Physician Services (Ortho Dept. of Rehabilitation and Corrections)	\$1,300,000	1		
ORU Physicians	Corporate Services	ITX Staffing Services (Administrative & Support)	\$670,000	2		\$300,000
ORU Physicians	Specialty Care Network	Physician Services (Maternal Fetal Medical Admins.)	\$90,000	1		
ORU Physicians	Harding Hospital	Physician Services (Harding Admins.)	\$315,000	2		
ORU Psychiatry LLC	University Hospitals	Inpatient Physician Services (Outpatient Admin Services)	\$1,200,000	1		
Volcanic Academic Assoc., Inc.	University Hospitals	Physician Services (General Medical - Geriatrics)	\$620,000	2		
WVE an IBC Co	Cancer Hospital and Research	Temporary Agency (Humanist of Chemists)	\$30,000	1		
Summa, Edwin H. MD Inc.	Dayton Hospital East	One-call radiology services (Emergency, Births)	\$150,000	1		\$150,000
University Radiology, Inc	University Hospitals	Physician Services (Diagnosis/Outpatient)	\$200,000	1		
Health Systems - Administrative Equipment and Services			\$7,292,576	49	\$6	3-423,614
Aesca Health Group	University Hospitals	Pharmaceuticals (Hospital)	\$50,000	1		
Advansys Board	Corporate Services	Associates training (Education, Orientation)	\$2,000	2		\$52,000
Advansys Board	University Hospitals	Nursing consult (Administration)	\$1,200	1		
ADGA Corporation	University Hospitals	Registration software (PACS Support)	\$181,000	1		
AND Specialty Healthcare	Harding Hospital	Procurement of proprietary drugs (Oratory injector drugs)	\$3,000,000	1		\$5,000,000
Attney General, State of Ohio	Specialty Care Network	Table collection services (SCN Administration)	\$2,200,000	1		
BD Biosciences	University Hospitals	Flow cytometer (Flow Typing Laboratory)	\$148,915	1		\$540,811
Bedford Cumber	University Hospitals	Distribution of proprietary drugs (Orical Care Laboratory)	\$117,857	1		
Bioraven	University Hospitals	Rental request agreement (Microbiology Laboratory)	\$114,700	1		

Report on Wabers of Competitive Bidding Requirements: July - September 2007

Vendor	UOM	Description of Goods and Services	Total	Sub-Start/End	Emergency	Suffices From Bids
ETS Vehicle & Rental Services, Inc.	Cancer Hospital and Research	Deposition of stain (Filtration, Disinfect)	\$65,000	1	1	
United Nurses Supply	University Hospitals	Backlog medicine bag, Cardiac (Pharmacy)	\$250,000	1	1	\$40,000 \$10,000
Building Council Integrators	University Hospitals	Preventive maintenance and repair jobs	\$412,476	3	3	\$312,476
Bureau of Criminal Investigation	Corporate Services	Hardware & computer hardware checks	\$180,000	1	1	\$100,000
Cantel Medical, Inc.	Cancer Hospital and Research	ID system (CIBEL Administration)	\$55,750	1	1	\$55,750
Chrysalis, Inc.	University Hospitals	Inventory system conversion (Hospital SVCS)	\$49,433	2	2	\$49,433
Columbus Zoo	Cancer Hospital and Research	Swimming for Cancer Survivors Day	\$0,000	1	1	\$0,000
Confound Image, Inc.	University Hospitals	Marketing Communications	\$150,000	1	1	\$150,000
Cognate, Inc.	University Hospitals	Annual, non-emergency (Pharmacy)	\$75,000	1	1	\$75,000
Digma, Inc.	University Hospitals	Forging materials (Microscopy Lab/comm)	\$230,000	1	1	\$230,000
Digital Composite	University Hospitals	RFQ test strips (Microscopy/Chemistry)	\$79,673	1	1	\$79,673
Dynascan, Inc.	University Hospitals	Medical refrigeration (Refrigerator, Mechanical)	\$110,078	1	1	\$110,078
East Imaging Technologies	University Hospitals	Medical supplies (Diagnostic Services)	\$58,500	1	1	\$58,500
Eastman Kodak	University Hospital East	Workflow, office support (Bio/Infect/Chemical)	\$51,427	1	1	\$51,427
EM Fluoroscopes	University Hospitals	Medical equipment (X-Ray)	\$60,000	1	1	\$60,000
EMV Systems	Corporate Services	Process outside shipments	\$80,550	1	1	\$80,550
McCombs Health Solutions	Cancer Hospital and Research	Security services (Security)	\$105,485	1	1	\$105,485
MTS-Chicago Products	Cancer Hospital and Research	Chemical supplies	\$280,000	1	1	\$280,000
Madigan Medical Devices (Thrombol)	University Hospitals	Linear service equipment (Bio/Medical/Chemical)	\$601,030	2	2	\$601,030
Medication Practice	Corporate Services	Pharmacy	\$90,540	1	1	\$90,540
Protonix Maintenance Services of Ohio	Corporate Services, Cancer Hospital and Research, and University Hospitals	Inventory reduction (Marketing & Pharmacy)	\$284,124	1	1	\$284,124
Roche Molecular Diagnostics	University Hospitals	Preventive maintenance of medical vacuums and medical oil systems (Multiple Facilities Service/Equip.)	\$231,047	2	2	\$231,047
Roche Molecular Diagnostics	University Hospitals	Reagents (Special Function Laboratory)	\$180,000	1	1	\$180,000
Roche Molecular Diagnostics	University Hospitals	Inspection services for the Joint Commission (Diagnostic Services, Radiology, etc.)	\$80,000	1	1	\$80,000
Roche Molecular Diagnostics	University Hospitals	Consulting services (Hospital Admin)	\$95,100	1	1	\$95,100
Roche Molecular Diagnostics	University Hospitals	Phone system annual maintenance	\$95,100	1	1	\$95,100
Roche Molecular Diagnostics	University Hospitals	Software management services (Major Study Manual)	\$71,000	1	1	\$71,000
Roche Molecular Diagnostics	University Hospitals	Hardware support services (Marketing/Equip. Services)	\$65,500	1	1	\$65,500
Roche Molecular Diagnostics	University Hospitals	Service agreement (Special Engineering Laboratory)	\$464,810	1	1	\$464,810
Roche Molecular Diagnostics	University Hospitals	Property software (PACS Support)	\$70,000	1	1	\$70,000
Roche Molecular Diagnostics	University Hospitals	SAP/Excel/ERP/CRM/IT/Technology	\$1,000,000	1	1	\$1,000,000
Roche Molecular Diagnostics	University Hospitals	Consulting services (University Reference Lab Administration)	\$250,000	1	1	\$250,000

Report on Waivers of Competitive Bidding Requirements: July - September 2007

Vendor	Unit	Description of Goods and Services	Total	Sub Source	Emergency	Sufficient Firm Source
US Surgical Corporation	University Hospital	Pharmaceuticals (Pharmacy)	\$51,000	\$51,000	1	
Veritas Medical Systems	Cancer Hospital and Research	Relapse software upgrade (Radiation Oncology)	\$84,478	\$84,478	1	
Veritas Systems, Inc.	Royal Heart Hospital	Internally printed culture plates	\$69,750	\$69,750	1	
		Perpetrative services	\$1,483,800	\$1,266,816	2	\$217,000
Charazem Products, Inc.	Adhatives, Department of	5283, merchandise	\$200,000	\$200,000	1	
National e-Hospital	FAES, College of	Books (586, Extension)	\$40,000	\$40,000	1	
Sika, Inc.	Adhatives, Department of	5283, merchandise	\$1,000,000	\$1,000,000	1	
Silver Knight Sales & Marketing LLC	Adhatives, Department of	5283, merchandise	\$46,800	\$46,800	1	
Texas Diagnostic, Inc.	Adhatives, Department of	5283, merchandise	\$200,000	\$200,000	1	
			\$7,471,908	\$3,166,823	33	\$4,305,085
				\$43,000	1	
			\$43,000	\$43,000	1	
			\$550,000	\$550,000	1	\$550,000
			\$38,403	\$38,403	1	\$38,403
			\$2,608	\$25,608	1	\$23,000
			\$112,633	\$112,633	1	
			\$113,803	\$113,803	2	\$113,803
			\$85,650	\$85,650	1	
			\$100,000	\$100,000	1	
			\$134,000	\$134,000	1	
			\$694,813	\$694,813	2	\$694,813
			\$51,500	\$51,500	1	
			\$66,802	\$66,802	1	\$66,802
			\$59,926	\$59,926	1	\$59,926
			\$59,862	\$59,862	1	\$59,862
			\$52,000	\$52,000	1	\$52,000
			\$140,000	\$140,000	1	\$140,000
			\$25,862	\$25,862	1	\$25,862
			\$33,000	\$33,000	1	\$33,000
			\$300,000	\$300,000	1	
			\$74,277	\$74,277	1	\$74,277
			\$43,500	\$43,500	1	
			\$118,519	\$118,519	1	\$118,519

Report on Waivers of Competitive Bidding Requirements: July - September 2007

Vendor	UWI	Description of Goods and Services	Total	Sub-Header	Emergency	Sufficient From Stock
Edison Industries, Inc.	Research, Office of	Maintenance agreement for water purification system (City, Lab, Animal Resources)	\$37,560	1		
ERT Company	Engineering College of	Procurement for lab equipment (Materials)	\$273,116	1	\$17,269	
PEBURY Social Recordings	UW-Madison, College of	2007 Marketing Report (School Activities)	\$105,000	1	\$273,116	
Protein Science Associates	Academic Affairs, Office of	Three scientific symposia (Study Abroad Program)	\$170,000	1	\$105,000	
Future Sciences, Inc.	Academic Affairs, Office of	Professional services (Education U.S.)	\$80,500	1	\$170,000	
Cambridge & Associates	Academic Affairs	MA29 - Human Dairy Queen Treats	\$40,000	1	\$80,500	
GE Healthcare Bio-Sciences Corp.	Health Sciences Administration	Lab equipment (Cytoc of HepG 2 Research Unit)	\$90,750	2	\$90,750	
Comcast Communications, Inc.	Medicine, College of	Medical equipment (Chiropractic)	\$80,544	1	\$90,750	
Lockhart, Inc.	PAES, College of	Metal processing equipment (Metal Products)	\$50,300	1	\$80,544	
Parsons, John	Academic Affairs, Office of	Consulting services (S&T)	\$75,000	1	\$50,300	
Harco Consulting Group LLC	Research, Office of	Consulting services (Responsible Research Practices)	\$240,000	1	\$75,000	
IBM	Academic Affairs	Software maintenance renewal (S&T)	\$17,000	1	\$240,000	
Instructive Intelligence	Academic Affairs	Software maintenance renewal (S&T/S)	\$95,004	1	\$17,000	
Katz, Robert F. M.D., Inc.	Medicine, College of	Medical equipment (Ophthalmology)	\$47,250	1	\$95,004	
Singh, Man S. Center	MAHS, College of	Software for Nanotechnology Seminar (Ohio State)	\$54,246	1	\$47,250	
Land Grant Chain Textile Foundation, Inc.	PAES, College of	2007 National Income tax books (U.S. State & Tax, Form)	\$17,000	1	\$54,246	
Liberty Award in Engineering	Engineering, College of	Program and trophies (Liberty)	\$40,211	1	\$17,000	
L-Code, Inc.	PAES, College of	Lab supplies and equipment (OARDC Human Nutrition & Food/Medical Biotechnology)	\$40,085	2	\$40,211	
Leh Measurement, Inc.	Education, College of	Lab equipment (NAPS School Activity)	\$38,438	1	\$40,085	
Autotronics	Academic Affairs, Office of	Software license renewal (S&T)	\$143,311	1	\$38,438	
Mass Scale Diagnostics	Medicine, College of	Medical equipment (Biomedical Research Program)	\$90,250	1	\$143,311	
Milner Instruments, Inc.	Medicine, College of	Lab supplies (Acrobioscience)	\$35,700	1	\$90,250	
Sumo Technology, LTD	MAHS, College of	Lab equipment (Physics)	\$11,678	1	\$35,700	
OH Arnold & Company	Academic Affairs, Office of	Office space rental (Wellness-GRU)	\$50,805	1	\$11,678	
Oxoid, Inc.	Research, Office of	Reed for office space, 3455 North Star Rd., Columbus (Ohio) Learning Network	\$133,793	1	\$50,805	
DEU Data Protection & Storage, LLC	Medicine, College of	Medical equipment (Ophthalmology)	\$1,000,000	1	\$133,793	
Professional Computing Resources	Academic Affairs, Office of	Networking software (S&T)	\$200,000	1	\$1,000,000	
Brady Bros. Inc.	Academic Affairs	Radio advertising (CAATV Strategic Planning)	\$142,785	1	\$200,000	
Shannon Phad Power, LTD	PAES, College of	Lab equipment (Food Sci & Tech)	\$80,750	1	\$142,785	
Shelving Unlimited Center	Ice and Helipad, College of	Bioprocess manufacturing (Human Resource Research)	\$108,000	1	\$80,750	
Shred System	Academic Affairs, Office of	Software maintenance renewal for web server (Chief Info Officer Admin)	\$71,372	1	\$108,000	
Temple Electronics	Medicine, College of	Lab equipment (Optical/Light Micro)	\$50,100	1	\$71,372	
Yoshida, Inc.	MAHS, College of	Bioprocessor maintenance (General Chemical Practice)	\$120,000	1	\$50,100	
Technology David Lab, Inc.	Medicine, College of	Bioprocessor (General Lab)	\$51,500	1	\$120,000	

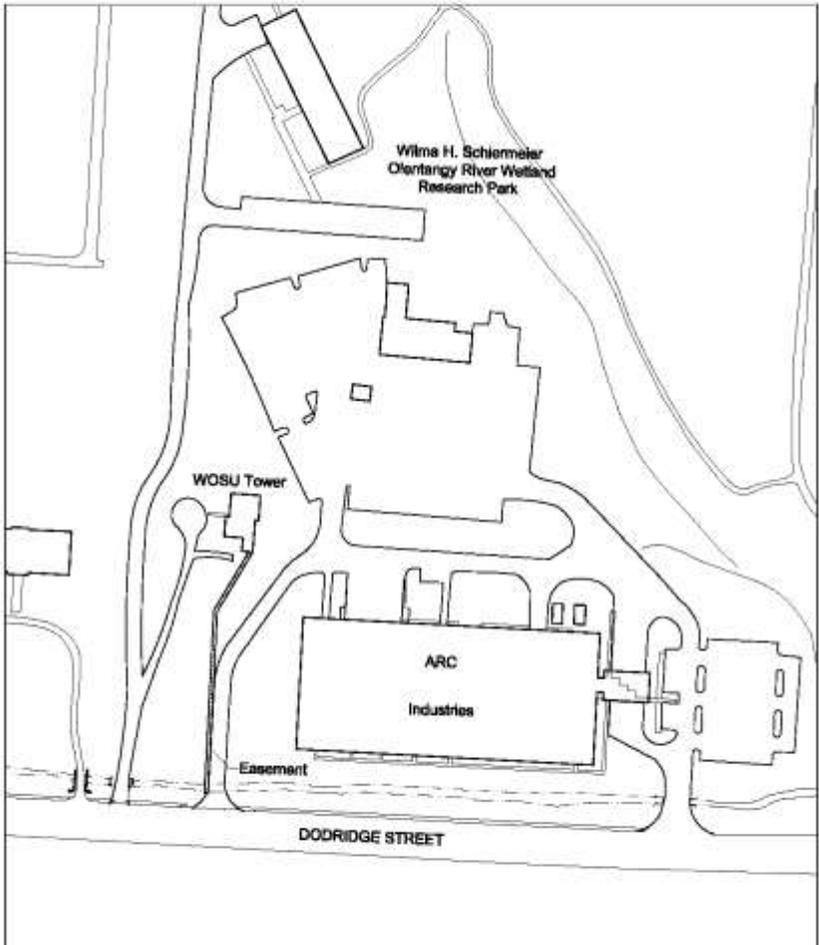
Report on Waivers of Competitive Bidding Requirements: July - September 2007

Vendor	Unit	Description of Goods and Services	Total	Sub Source	Emergency	Exempt From Waiver
Thompson Audio Services	The Arts, College of	Q111 Meeting Room: 275' School	\$100,000	\$100,000	1	
United Products, Inc.	UBS, College of	Storage (1000' Annual Science Center)	\$66,780	\$66,780	1	\$66,780
Utahna, University of	Law, College of	Teaching services (Law Practice)	\$108,756	\$108,756	1	
Wright State University	Site of Work, College of	Teaching services (Law Practice)	\$65,436	\$65,436	1	
Administrative Support Equipment & Services			\$6,718,848	\$6,415,541	28	\$3,101,696
ABC Administrative	Facilities Operations and	Refrigerated food (Maintenance)	\$54,000	\$54,000	1	
ABC Mockley	General Univ Facilities	Digital display equipment (biomedical)	\$50,471	\$46,071	1	
Assistant Coach Equipment, LLC	Activities, Department of	Assistant Coach software (S. John Aversa)	\$144,951	\$144,951	1	
Best Access Systems	Facilities Operations and	Facilities Operations and	\$70,000	\$70,000	1	
Black Dog Sports LLC	Activities, Department of	Normal championship course setup	\$30,000	\$30,000	1	
Business Emergency Services, Inc.	Facilities Operations and	Temporary transport of building water to	\$222,967	\$222,967	2	
Cardbridge Aerial, LLC	Treatment Office of	Investment consulting services	\$60,000	\$60,000	1	\$60,000
Clear Channel	Activities, Department of	Emergency security	\$200,000	\$200,000	1	
Cliffwater LLC	Treatment Office of	Investment consulting services	\$600,000	\$600,000	1	\$600,000
Colling, Specialist Group	Activities, Department of	Stomach and Throat treatment (Sports)	\$51,453	\$51,453	1	
Companion Dispatch	Activities, Department of	Print, advertising (Marketing & Promotion)	\$150,000	\$150,000	1	
Copyright Clearance Center, Inc.	Business Operations	Copyright permission (Printing Services)	\$113,000	\$113,000	1	
COG, Columbus	University Buildings, Office of	Space lease (on COU Student)	\$104,424	\$104,424	1	
Coltrane, Inc.	Student Affairs, Office of	Developed public (Instructional Center)	\$219,700	\$219,700	1	\$219,700
Con & Brackman	Development, Office of	Database subscription renewal (development)	\$26,400	\$26,400	1	
Corbett Credit Co.	Business Operations	Consumables for the business (Printing Services)	\$200,000	\$180,000	2	
Educational Computer Systems, Inc.	Treatment Office of	Collection and billing services (Student Loan Services)	\$155,000	\$155,000	2	\$155,000
Esprit Tail	General Univ Facilities	Seminars	\$28,730	\$28,730	1	\$28,730
Flash, Inc.	Treatment office of	Printing services (General Univ Debt Management)	\$50,000	\$50,000	1	\$50,000

Report on Waivers of Competitive Bidding Requirements: July - September 2007

Vendor	Unit	Description of Goods and Services	Total	Scale Source	Emergency	Amount Econ. Reason
Great Alternatives, LLC	University Relations, Office of	Merchandise premiums (00125) Development	\$40,000	\$40,000	1	
Chilling Corporation	Business Operations	Site prints (240) Vehicle Maintenance	\$75,000	\$75,000	1	
Grand World Studios	Student Affairs, Office of	Tone and exhibition rental (Blackwall Inn)	\$64,500		1	\$64,500
Graphic Electric Co.	General Univ./Local Budget	Signage replacement (McCracken Power Plant)	\$44,850		1	\$44,850
Harvard Business School Publishing	Business Operations	Copyright permission (Printing Services)	\$146,000	\$146,000	1	
Harrington National Bank	Treasurer, Office of	Transfer services (General Univ/Local Management)	\$110,000		1	\$110,000
Information Works, Inc.	Business Operations	Printer management service (Printing Services)	\$100,000		1	\$100,000
Lebara Search Report	Development, Office of	Outreach poster (Leister College 2008 Events)	\$70,000	\$70,000	1	
Magnetic Technologies Corporation	General Univ./Business	Transfer service (Information H&E)	\$57,877		1	\$57,877
Moxness	Facilities Operations and Development	Annual maintenance agreement and support (McCracken Power Plant)	\$69,403	\$69,403	1	
Muddy Innovations Barver	Treasurer, Office of	DBF maintenance fees (General Univ/Local Management)	\$45,000		1	\$45,000
National Public Radio	University Relations, Office of	Programming fees (WVBE, AM)	\$295,812	\$295,812	1	
Post Net Sales, Inc.	Business and Finance	Print services	\$25,000	\$25,000	1	
Public, Inc.	Athletics, Department of	Printing goods (Good Cause Pro Shop)	\$40,000	\$40,000	1	
Ohio Alternative Growth Office	Treasurer, Office of	Collection and billing services (Student Loan Services)	\$75,000	\$75,000	1	
On Site Systems, Inc.	Facilities Operations and Development	Software upgrade (Information Health & Safety)	\$56,000		1	\$56,000
Ovacion	Athletics, Department of	Mail (Printing and E-Verse fees (Student office))	\$444,000		2	\$444,000
Pike Values, Inc.	General Univ./Local Budget	Printing for water system repair (Administration)	\$56,487		1	\$56,487
PVG Architecture & Interiors	Student Affairs, Office of	Print supplies (Facilities Administration)	\$31,756		1	\$31,756
Queen City Club	Development, Office of	Printing services (Events)	\$58,833	\$58,833	1	
Resolute Building Supply	Athletics, Department of	Eight person meeting table	\$17,000		1	\$17,000
Riviera Corporation	University Relations, Office of	Cable channel equipment (WVBE TV)	\$34,000	\$34,000	1	
Shandling & Pover	Analysis, Department of	Analytical services (General Univ/Local Management)	\$100,000		1	\$100,000
Shaw Street Bank & Trust Co.	Treasurer, Office of	Investment custodial fees (Treasury Acct.)	\$800,000		1	\$800,000
Superior Elevator Technologies	General Univ./Business	Elevator repairs (South Lab)	\$79,497		1	\$79,497
USA Today	Student Affairs, Office of	Special rate delivery (Postboxes, L&H)	\$40,000	\$40,000	1	
WVMTV-TV	Student Affairs, Office of	Television advertising (Information Center)	\$90,000		1	\$90,000

Easement to Time Warner Telecom of Ohio, LLC., WOSU Antenna, 350 West Dodridge St.



November 2, 2007 meeting, Board of Trustees

(APPENDIX XXV)

**The Ohio State University
Board of Trustees
November 2, 2007**

TOPIC: Medical Center Master Facilities Plan

CONTEXT:

This is the fourth in a series of briefings on this topic.

Most recent briefing was 9/21/07.

SUMMARY:

Five issues were identified for follow-up at the July 13 presentation. These are:

1. Recommended Key Attributes (Attachment A)
2. Recommended Program Management Structure (Attachment B)
3. Recommended Financial Parameters (included in Attachment A-2)
4. Recommended Next Steps (Attachment C)
5. Other Time Sensitive Capital Projects (Attachment D)

CONSIDERATIONS:

- What additional information would the Board like to have?
- What happens next?

REQUESTED OF BOARD OF TRUSTEES:

For information and discussion. No vote required

KEY ATTRIBUTES: Criteria for Facility Priority Within the MFP

Programmatic Priority

- Patient centered care
- Programs that accelerate elevation to top 20 AMC status/top 10 NCI status
- Prioritization of six signature programs
- Maintenance of CCC designation and PPS exemption
- Leveraging technology as a differentiator
- Program commitments to existing contractual relationships
- Ambulatory strategy that fosters community outreach

Financial Feasibility

- Meet University, Medical Center and James financial goals
- Ability to repay debt (margin/demand)
- Ability to fundraise for programmatic priorities
- Protection of DRG exemption
- Inpatient capacity and mix of service as a driver of revenue
- Additional revenue generating possibilities

Physical Feasibility

- Necessary infrastructure
- Supporting adjacencies that enhance patient care and translational research
- Utilize existing building condition scores for replacement prioritization

KEY ATTRIBUTES: Parameters for Capital Expenditures

- Extended timeline to 2014 for newly defined phasing (to be refined)
- Add an additional bond sale:
 - \$150M for program (approximate)
 - \$100M for escalation (approximate)
- Add a fund raising component (working target - \$75M)
- Comparison of current bond schedule with proposed schedule

FY	Current	Proposed
07-08	\$117	\$117
09-10	\$243	\$243
11-12	\$307	\$307
13-14	--	\$250
	\$667	\$917

- Be more explicit about funding for moveable equipment, including reconciled current \$60-\$70 million annual capital budget with the revised master facilities plan. Prioritize equipment purchases on:
 - Serving multiple programs
 - Revenue generation
 - Expense reduction
 - Technological advancement
- Develop a comprehensive sources and uses statement by year

KEY ATTRIBUTES: Revised Phasing Plan

Phase I - Projects already under construction

• Master Plan (umbrella project)	\$ 9.8M	
• North Doan Faculty Office Building and Digestive Health Center		\$35.9M
• Ross Heart Hospital Addition	\$32.3M	
• MRI Relocation		<u>\$ 7.0M</u>
	Sub Total	\$85.0M

(NOTE: Sub Total does not include approximately \$16M in planning and design fees related to other projects).

Phase II - through 2014

- A. Necessary enabling infrastructure (parking, utilities, etc.)
- B. New Cancer Hospital and Critical Care Tower
- C. TBD

Phase III - 2014 and beyond

- TBD

NOTE: Programmatic and financial implications of delay from the earlier timetable need to be addressed.

**Statement Regarding
Medical Center Master Facilities Plan**

Project Management Structure

The Medical Center Master Facilities Plan will be the largest and most complex capital undertaking in the history of the University. It is imperative this project, or series of projects, be successful.

Both outside consultants have recommended an integrated and comprehensive management structure to make sure the goals are achieved. We concur with that recommendation.

This Master Facilities Plan will involve a series of projects that will require coordination among several different university units including the Medical Center, Health System, James Cancer Hospital, the Comprehensive Cancer Center and the Office of Business and Finance - all of which report to different entities within the University.

In addition, these projects involve more than construction. They require close coordination with hospital, college and university operations, financial and strategic plans, as well as fund raising. Consequently, we will refer to the overall structure that integrates these elements as the program management structure.

In order to integrate this process into something that is accountable and transparent, we propose the following:

- The ultimate decider is the President of the University, who in turn is responsible to the University Board of Trustees.
- Overall responsibility of the program rests with the Executive Sponsors. They are: Chris Culley, Pete Geier, Dave Schuller, Bill Shkurti, Chip Souba

One of the key responsibilities of the Executive Sponsors will be to hire the Executive Program Director who will report to them. The Executive Program Director will be a person familiar with management of the operations and finances of large academic medical centers and health systems, as well as the impact of large construction projects on those operations.

The Executive Program Director will have overarching responsibility for the Master Facilities Plan, which will include overseeing four inter-organization teams, the heads of whom will report to him/her. Those teams are:

- Program and Operations
- Facilities
- Finance
- Development

Medical Center Master Facilities Plan Work List

Executive Sponsors

- Provide overall strategic direction and operational oversight
- Align programmatic, operational and financial priorities
- Communicate to the President and Board of Trustees
- Hire Executive Program Director- provide support and guidance to same
- Oversee consultants
- Approve timelines
- Approve comprehensive business plan
- Approve vision and design concept
- Internal and external communications

Programming and Operations Team

- Develop agreed upon fact base
- Develop metrics for programmatic success
- Develop and track volume projections
- Identify moveable equipment needs
- Reconciliation with other plans
- Develop a plan for continuing operations during construction, including moving and swing space
- Refine and implement an Ambulatory Care strategy

Facilities Team

- Develop options for revised facilities plan, including key elements of revised phases
- Document what is in and what is out
- Develop revised schedule and timeline
- Provide additional detail regarding infrastructure and contingencies
- Clarify hand-offs from schematic design to design development
- Evaluate impact of revised reporting structure on facility operations
- Assess impact of other large construction projects in the area
- Assess impact, if any, of removal of 5th Avenue dam
- Provide operational oversight of construction
- Reconciliation with other plans
- Engagement of design team and construction managers
- Develop a Gap Strategy
- Advance University sustainability goals

Finance Team

- Develop comprehensive business plan
- Determine financial impact of revised construction schedule
- Incorporate appropriate cost reduction component
- Develop financial risk management strategies based on alternative scenarios
- Assess financial implications of new governance structure
- Provide funding options for moveable equipment
- Develop options for financial goals
- Reconciliation with other plans

Public/Private Fund Raising Team

- Propose overall goal
- Recommend counting rules
- Align fund raising goals with specific projects
- Coordination with University Development
- Develop strategies for city, state and federal support in conjunction with the University
- Identify other alternatives

Interim Executive Program Director

- Market for experienced hospital construction managers is very tight nationally; search for a permanent Executive Program Director could take some time
- Additional delay could cause serious capacity, competitive, financial and retention problems
- Therefore, an interim Executive Program Director may be needed
- Experienced search firm will assist the University in filling both the interim and permanent positions
- Interim Director could be a person or a firm
- Early emphasis is on project management and construction planning
- 9-12 month contract to assure continuity

**Next Steps
(December Board Meeting)**

1. First reading of agreed upon Revised Master Facilities Plan Vision.
2. Progress report on Executive Program Director search.
3. Discussion of emerging issues:
 - a. Ambulatory Care Plan
 - b. Gap Strategy
4. May request approval for some or all of the following:
 - a. Low risk, high benefit enabling projects (Attachment D)
 - b. Additional consulting work to refine cost estimates and sequencing of plan revision.
 - c. Low risk, high benefit lease(s) for ambulatory sites.
5. Goals for February Board meeting

**OSUMC Enabling Project Summary
Updated 10.8.2007**

Enabling Project - Permission to advertise and complete the Design Development Services in December to ensure critical timelines can be achieved later in the project process.

Oxygen tank farm:

The existing medical tank farm is located just off of 12th Avenue adjacent to the loading docks of Doan Hall. They are the primary and back-up feeds for all hospital medical gas usage.

The current location will interfere with the development of the new hospital expansion, specifically the Emergency Department. The tank farm must be fully relocated and operational prior to the demolition of Means Hall. The new location will be adjacent to Atwell Hall and is part of the Infrastructure-Roadway Project nearing its completion of the SD phase.

Planning for this soon is important - because OSUMC needs to have this up and running in a new location before the existing farm can come down - this will help us recoup time later as we do plan recovery.

MRI, Means and South Cannon Garage Demo:

Both Means Hall and the MRI building are situated within the footprint of the proposed new hospital expansion. Means Hall currently houses faculty and staff primarily while the MRI is actively providing imaging services to meet the hospital's patient demands. The occupants of Means by the end of this year will be nearing 85% vacancy with the remaining to be back filled into Cramblett.

The new MRI project under construction as part of the Master Plan will replace the operations of the current MRI building with some added capacity. Planning for the demo now will allow razing the buildings sooner as opposed to later will allow us sufficient time to prep and relocate primary Security and Information System utilities as the hospital expansion nears final design phases.

Cramblett:

The Third and Fourth Floors of Cramblett will provide the final space needed to completely vacate Means Hall. The project's scope is primarily a light renovation of space, "patch & paint" and moving exercise. Cramblett is currently undergoing a shuffling of tenants as other projects, North Doan Tower, Morehouse Pavilion are being completed. Cramblett represents the clearing house for Means occupants and will allow us to start abatement procedures required in the near future.

Other Logistical and Relocation Projects:

These projects represent a multitude of interrelated areas which have an effect on the sequencing and coordination of the overall enabling work. They are comprised of utilities, temporary structures, and lay-down areas required to execute targeted areas, this may include the Polo field relocation.

Summary

All project requests are for the continuation of design only so that documentation will be in place as future projects develop. The risk of change with respect to the Master Plan is relatively minor assuming the site for the new hospital is agreed upon by all parties. These enabling or "make ready" projects will allow us to be better prepared for the near future.

November 2, 2007 meeting, Board of Trustees

Total professional fees, inclusive of FDC and project contingency are approximately \$2.4 million.

Total project cost estimates for these efforts will be developed during design.

December 7, 2007 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, December 7, 2007, at 8:30am. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, John D. Ong, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Alan W. Brass, Algenon L. Marbley, and Debra J. Van Camp.

Dr. Cloyd:

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding compensation and employment and for the purpose of discussing matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Ong, O'Dell, Hicks, Fisher, Brass, and Marbley.

Dr. Cloyd reconvened the meeting at 12:20pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, and Algenon L. Marbley.

Dr. Cloyd:

Good afternoon and thank you all for being here. Last week Governor Ted Strickland appointed Mr. Ronald A. Ratner, of Cleveland, Ohio, as our new Board member. Mr. Ratner could not be with us today, but we look forward to having him join us at our February meeting.

PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, I had a very short report last time and I am going to lengthen it a bit, but I am only going to concentrate on one topic. I have all of these notes about the wonderful things going on at the university, and indeed they are, but today let me report on a singularly important activity and event that has taken place at this University by expressing the Board and the university's congratulations to Jessica Hanzlik. We have a resolution that I would like to refer to and it is on the Board's consent agenda as well.

Jessica is from Pickerington, Ohio, and has this month been named a 2008 Rhodes Scholar, one of 32 students nationwide who have demonstrated superior academic ability, leadership, and the potential to make an effective and positive contribution throughout the world.

Her accomplishments as an outstanding student with majors in physics and French, include: election to Phi Beta Kappa; being the recipient of a distinguished Merit Scholarship; a Battelle Scholarship and a Robert C. Byrd Scholarship recipient; recognition for outstanding achievement in physics, mathematics, and scholarship in

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the Colleges of the Arts and Sciences; pursuit of a degree with distinction in writing a senior honors thesis in French; and achievement of a 3.96 grade point average.

Jessica's accomplishments as a student leader include: serving as founder and President of the Women in Physics Organization and the Women in Math and Science Organization, service on the Honors Student Advisory Board, the Peer Research Contact, and Student Advisory Board. All have earned her the respect and recognition of the University community.

Jessica is the first female selected from Ohio State and only the fifth Ohio State University student to be selected as a Rhodes Scholar, and the first one since 1986.

We understand that she will continue her studies at Oxford University in high energy physics and continue her efforts to enhance the role of women in STEM fields.

Jessica, it is a real honor for us to have you represent this University and I know that you will do it very well. I have had an opportunity to spend some time with Jessica and she is not only a wonderful scholar, obviously, and very passionate about the fields of physics and the world of science, but she is also one of the great, strong advocates and spokespeople for The Ohio State University.

Jessica, the Chairman and I would like to congratulate you and let us bring forward our resolution and hand it to you.

Ms. Hanzlik:

I'm not sure what I am supposed to say right now, but thank you. I think what I am most proud of is that Ohio State is a great school and I hope that this sort of award can bring more recognition to Ohio State and to the quality of education that I have received here. The support and the resources are astounding. Every day I discover more opportunities at Ohio State that I didn't know about yesterday, so I have had a great four years here and I look forward to the future.
Thank you.

President Gee:

Thank you, Jessica. Mr. Chairman that is my report. I should comment on the fact that I have been in office 65 days and we are going to the national championship football game, so I am giving myself full credit for that!

COMMITTEE REPORTS

Dr. Cloyd:

At this time, we will hear committee reports and I would like to begin with Mr. Brass for the Medical Affairs Committee report. Mr. Brass...

Mr. Brass:

Thank you, Mr. Chairman, and good afternoon everyone. We had a very extensive meeting this week as it relates to our Medical Center and specifically as it relates to the expansion project that will be forthcoming.

Dr. Souba began the meeting by giving us a State of the Union address and did a wonderful job. There were a couple of things that I thought would be helpful for the Board to understand. First of all, it is important for us to give back for our mission. It was reported out that through the Medical Center system we did that through our

community benefits at \$100 million plus. As Board members, in light of our non-for-profit status, we need to all be cognizant of that.

The second thing that I would like the group to be aware of today is the fact that our research endeavors have had phenomenal growth. When we take a look by any measurement, we should be very, very complimentary of that. When we look at research growth from the year 2000-2006 our growth in the medical system has been from \$80 million to close to \$200 million and our NIH growth has been from \$60 million to \$100 million. Now NIH is the gold star; it is very difficult to get NIH grants and our faculty has done a wonderful job. It will be tougher as life goes forward and, therefore, we need to be very supportive and complimentary of that.

We have a large group of residents, medical students, and fellows that we have responsibility for training and sometimes we lose sight of that. We have in excess of 800 students and 400-500 residents and fellows that are receiving their medical training here right now.

I would like to move us forward into something that will be very critical as we go forward and make some very large decisions on capital allocations in the not too distant future. First is the strategic plan for the Medical Center. We currently have a strategic plan that is in play that will carry us from 2007 to 2014, complimented by a financial plan and capitalization plan. One of the major goals in that plan is to get us into the top 20 academic medical centers; we are now 35th. That is not a small feat, especially with the various competitive forces moving across the country as it relates to their goal sets at other medical centers as well.

We recently brought in two sets of consultants to take a hard look at both our building plans and our strategic financial plans. We need to be cognizant of the fact that we have to go back and re-verify, revalidate, and relook at some of the unresolved issues in those plans. We need to make sure that the alignment of priorities is done correctly. We need to make sure we are phasing the project correctly, and we need to make sure that the financial implications are well understood in the right order.

Right now we are running approximately 1,080 beds as it relates to our inpatient acute care divisions and calls for us to add between 300-400 more beds. When you take a look at the critical lines within that statement, we know that cancer is one of those areas. We know that the critical care arena is one of those areas and there are others and here comes the priority issues.

As we reengage and revalidate the strategic plan and when we look at the unresolved issues, I would like to highlight what we believe we will be focusing down on: we will take a look at the priorities of the bed needs; we will reevaluate the ambulatory care visits and volumes; and we will take a look at the faculty needs, we are running with approximately 700 faculty members right now. We will take a look at the philanthropy drivers, right now we have \$500 million on line to be calculated in the plan, which \$50-\$100 million is driven towards bricks and mortar. We have to take a hard look at the movable, capital equipment needs and the phasing of the circuit breakers. We have six signature programs that, in fact, are being proposed and will stay with those six signature programs. We have three research protocol programs that will basically cut across all of our systems. We need to take a look at our financial needs, both our EBIDA and our cash on hand, our operating margins, and our debt service.

A couple of very important things, as part of the process of review, we will make sure that the Medical Center Strategic Plan in moving forward is consistent and totally compatible with the University's strategic plan, including its debt capabilities. We will look at the volume forecast. We will make sure that we have a full understanding of what is not included in this plan, which is just as important as what is.

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The last thing that is moving very well is taking a look at the various scenarios from a construction standpoint that could take place and in what order they may take place.

That is a mouth full and over the next three to five months, we are going to take a look at those critical lines. I'm very happy to report that the executive staff and the medical leadership staff are very much working together.

The comments I just made are in full alignment with our new president as how it relates to where the University wants us to go as well. So with that, Mr. Chairman, we had a great meeting and it was a good review, and we have a lot of work yet to do.

Dr. Cloyd:

Thank you, Mr. Brass. Any questions or discussion?

Mr. Schottenstein:

That was a great report and, Alan, what you said takes this into account, but I just want to ask it in any event. I know that we see, at least throughout the state and certainly in central Ohio, hospitals opening up satellite ambulatory or other kinds of facilities, sort of like a branch banking strategy if you will. As part of the strategic inquiry that you outlined, my question would be to the extent to which Ohio State chooses to locate satellite medical facilities away from the campus will be examined as well. Is that correct?

Mr. Brass:

Mr. Schottenstein, that is a correct statement. In order for us to have a long range plan and a short range plan and to drive the ambulatory and urgent care business, part of that will be a decentralized satellite system. So the answer is yes.

Ms. Hendricks:

Alan, tell me again about your timing. You said you had all of this to do, when do you think you are going to be coming forward?

Mr. Brass:

At the next Board meeting or the next Medical Affairs Committee meeting we will be going in-depth on these various critical items, but there is a lot of planning that has yet to take place. So I think we will begin tackling each and every one of these things as early as the next Medical Affairs Committee meeting. Now it won't be done in one meeting, this is going to be an ongoing process and we also have to make sure that, in fact, it lines up with the University's strategic plan as we continue to develop that. We will be fast tracking.

President Gee:

Karen, we are presented with a great opportunity of having a master planning process taking place in the Medical Center. This is what Mr. Shkurti has been doing, what Provost Alutto has been doing, what I've been doing, what our folks in the Medical Center have been doing, is now revisiting the Master Plan based upon some of the assumptions and some of the issues. Things have changed and we want to move it forward, but we want to move it forward as an aligned proposition with the overall conceptual planning of the University. That is the reason that February is going to be very important, because we do not want in any way to give any signal that we are not committed to moving this forward. We want to make certain that we stage it and move it in the right way and that we have the data that allows us to be confident in those decisions.

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Dr. Cloyd:

Any other questions or comments? Thank you, Mr. Brass. Mr. Schottenstein, we will now ask for your Audit and Compliance Committee report.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and the first thing I will say is that we have a new committee name; we are now Audit and Compliance. I think it was you, Mr. Brass, who suggested we expand the name of the committee not just as a matter of ceremony, but as a matter of subject matter review. I think that was a very good suggestion.

We had two topics yesterday that we dealt with and the first one I am going to take a couple of minutes to describe. It was the interim final report that we received from our consultants, PWC, in response to their operational audit. As it relates to that, I thought I might just take a minute or two to give some context to this whole thing.

As this group will recall, it was earlier this year when this Board asked that we undertake an operational audit of various aspects of the University's systems. Pursuant to that and following an RFP process, it was in May of this year that the Audit Committee engaged PWC to conduct this review focusing on a number of things and hopefully getting to the answer of the question, "How do we know what it is that we don't know?"

The review was comprised of four separate work streams. The first one was a work stream that was designed to take a look at our strategic context and decision making. This involved an assessment as to whether or not this Board was effectively involved in strategic decisions. For purposes of undertaking that review, PWC looked at five separate strategic initiatives: 1) the establishment and operation of Campus Partners; 2) the establishment and operation of UMC Partners; 3) the Biomedical Research Tower; 4) the Targeted Investments in Excellence; and 5) the decision to merge the Colleges of Education and Human Ecology. Now let me underscore that these five weren't picked because they were viewed to be problems, we had to pick five just to study this process and we thought these five represented a very good sampling, or at least PWC did.

In each case the questions that PWC looked at were the following: Who had the idea? How was it implemented? Once the implementation began, how was it managed? Was there consistency of execution? Was this Board appropriately involved? How do aspects of centralization and decentralization fit into their continued management? As it relates to the Affiliated Entities, are we properly managing them today? Are they fulfilling the mission for which they were originally created? Are we monitoring them in an effective way? That was the first work stream.

The second work stream had to do with operating compliance and internal controls. As part of this work stream, PWC assessed the University's operating environment and how that environment, in both cases, central control and a very strong decentralized operation help or hinder our ability to advance various compliance and control issues.

The third work stream has to do with reporting. PWC looked at the accuracy and completeness of reporting practices and reporting processes including the manner in which we follow-up once we have made a decision on any one of a number of items. They also reviewed the Board of Trustees' packages, the senior leadership reporting packages, and the review of relevant financial and management reports.

The final work stream, which in some ways weaves its way through the first three, was a benchmarking study where they examined each of the first three; they looked at what other universities are doing. Among the universities that participated in the

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benchmarking were: Indiana University; University of Virginia; Penn State; the University of California System; Harvard University; University of Michigan; University of Minnesota; University of Wisconsin; and the University of Missouri. While we don't have complete information from all of those schools as it relates to each one of these, there was a little bit from each to help in PWC's report.

PWC reported to the Audit Committee back in September with an interim report and the meeting yesterday was their final report. That report contained a whole series of recommendations divided into minor and major recommendations. It was the feeling of the Audit Committee that the next step before coming back to this Board is for that report to be vetted, assessed, prioritized, and thoroughly analyzed by Mr. Shkurti and Provost Alutto. After they have done that to come back to the Audit Committee with their distillation, if you will, of the report and then for the report to come to this Board.

I will say that while they did not give us a grade, I think the report was very substantive. There are a lot of good suggestions, and, in some cases, some very positive comments about our operation. We can all look forward to hearing that final report, once vetted, hopefully if not by the February meeting the meeting thereafter.

The second item was a report on the OSU Medical Center's Integrity Compliance Program presented by Dr. Hagop Mekhjian. In 1996, this Board established a Medical Center Integrity Compliance Program dealing with all types of ethical practices and many relating to billing as they relate to the Medical Center. I will note that - and I was unaware of this - that we were one of the first universities in the country to establish a program like this. The report was a good one and there have been no sanctions.

That concluded the business of our Audit and Compliance Committee and if there are any questions, I will be happy to answer them.

Dr. Cloyd:

Thank you, Mr. Schottenstein. It seems to me that the PWC report would be relevant and very helpful to the activities that have been initiated here in the University both in terms of looking at strategic planning across all of the operational units and the budgeting process. As part of the vetting, do we know, will that utilize the learnings from those activities that are underway?

Mr. Schottenstein:

I think the short answer is yes. Frankly, some of the things that the Provost has already begun to implement, in terms of the new approach towards the budgeting process, actually were recommendations by PWC. They acknowledged that we are actually ahead of them in some of that, because that is something that we are now doing that we weren't doing when they did their study. That is one of the reasons that we want the next steps for Mr. Shkurti and Dr. Alutto to vet this report and to ensure that.

Dr. Cloyd:

That is great. Other questions for Mr. Schottenstein? Thanks, Bob. We will next have the Development and Investment Committee report from Mr. Wexner.

Mr. Wexner:

Thank you, Dr. Cloyd. We had a very good meeting yesterday and most of it was focused on investment. We did not get to the development side. I think that the conclusion was that we need more expertise. We need to do more benchmarking. We need to understand more about investment practices that are best practices by our Big Ten peers or top universities of our size and scale; and because of the nature of the

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investment side, probably more meetings since the investment markets move quickly, so it is a combination of what we are doing.

I think yesterday's meeting was an on-boarding for all of us. We did decide to look to reallocate how our funds are invested and the managers of those funds because our performance is not to our satisfaction. When we look at three-year returns on our investment against what we consider the peer institutions, the other very large institutions like Ohio State, we lag that top tier by more than 6% in returns over a three-year basis and each percent is about \$24 million. This is really a burning platform for us to look at what we are doing, how we are doing it, and move us to top quartile performance as soon as possible.

On the consent agenda there is going to be a recommendation for approval. I will have to abstain because I have a conflict and I think other members of the Development and Investment Committee are also. I am supportive of the changes, but I find myself in conflict. Thank you.

Dr. Cloyd:

Thank you, Mr. Wexner. Any questions or comments? Let me just make one statement and applaud the depth of the work that has been done here and understanding the realities in getting a specific plan in place so that we can enhance the return on our long-term investments. We obviously have room for improvement and I am confident we will get ourselves there. Thank you.

We will next have a report from the Committee on Trusteeship. Mr. McFerson.

Mr. McFerson:

Thank you, Mr. Chairman. As we all are witnessing, this is the first of our new two-day operating model and the new committee organizations and new membership on those committees. As Les said, there was some on-boarding taking place in his committee and there was a lot of that taking place all day yesterday. It is great to see that it is working.

The Committee on Trusteeship talked about a half a dozen matters. The first is a matter that you have before you and we would actually like to take a vote on this so that it is in the record. I am sorry we didn't have it in the agendas, but we came up with this yesterday. What it has to do with is the appointment of non-trustee Board committee members and some guidelines. We have had in the past, non-trustee membership on the Audit Committee, the Investments Committee, Medical Center Affairs Committee, and Agricultural Affairs Committee. It is likely that we will want to continue doing that and maybe even expand that, but we should have in place guidelines to help us.

It is very clear that this Board of 15 does not represent all of the skill sets required to do the job on all of the committees. There are very well-qualified people from the community who can help us be sure that we bring all of the right skills to the table and to assist the Board of Trustees in their committee work:

Resolution No. 2008-53

NON-TRUSTEE BOARD COMMITTEE APPOINTMENT GUIDELINES

1. Non-Trustee Board Committee appointments will be for two years and be eligible for a second two-year term for a maximum of four years.
2. Committee appointments will be made by the chair of the committee following discussion with his/her trustee committee members.

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3. In general, no more than three non-Trustee Committee members will be appointed to any one committee. In all cases, the majority of any committee membership must be trustees.
4. Prior to contacting any potential non-trustee appointee, the committee chair will first have a discussion with the Vice President and General Counsel to ensure there would be no conflict of interest.
5. Non-Trustee Committee members will agree to abide by the Board's Statement of Expectations as it relates to their University committee work.

Mr. McFerson:

I will make a motion then that we accept those guidelines for non-trustee Board committee appointments.

Upon motion of Mr. McFerson, seconded by Mr. Fisher, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Dr. Cloyd:

Any questions or discussion on these proposed guidelines?

Ms. Hendricks:

I know that when we had setup the Audit Committee, we really felt that getting the expertise of people who would meet Sarbanes-Oxley and financial literacy requirements would be helpful since we aren't in control of the nature of these appointments since the Governor appoints all trustees. I would say that I thought they brought exceedingly added value to the Audit Committee. I am assuming that if we would expand this that that would be a benefit altogether and it is a way to get some independence. Now we did that for a particular expertise, but it seems to me that it would probably be applicable. So it is something that seems to make sense based on our positive experience at least in the Audit Committee.

Dr. Cloyd:

Thank you, I would agree. Mr. Brass...

Mr. Brass:

Dr. Cloyd, I also like this very much. A point of clarification, I know the President is in the process of recruiting a chief executive for our Medical Center and, specifically, I am referencing the Medical Affairs Committee. We have had outside trustees on the Medical Affairs Committee up to this point and at this time we are in the process of reorganizing, through the President's Office, how the committee structure or whatever we want to call sub-boards might be at this time and going forward. I want to make sure that as we move forward, if we kept the non-trustees that are currently serving in play, we have the flexibility of making changes at any point so that it is consistent with where the President's Office and where the organization wishes to go. Is that a fair statement?

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Dr. Cloyd:

As we have discussed it, yes. One of the things that we talked about was that we really want to give the committee chairs flexibility and we recognize that different committees are in different stages of construction, if you will. As you mentioned, in the case of the Medical Affairs area, there is a host of other things going on and how we want to structure and how we want to operate, including who will be the new head when we finish the search process. I think the best guidance is the chairs should have flexibility for these meetings. We have the non-trustee committee members continue to attend. I think that should be the committee chairs' decision on how they want to proceed until they are ready to make the full appointments. The only thing that I would ask is that the committee chairs would personally communicate with their current non-trustee members, so that they will understand what the plans are and the process. I think it would be best to handle it that way. I think that flexibility, as we said when Mr. McFerson's committee brought the new operational structure to us is important. This first year is really going to be a transitional year and we are going to have to work our way through it. So that is what I think would be the best thing.

Mr. McFerson:

I would agree with that.

President Gee:

Let me just add that, so we cannot be confused, I think a little transparent here. One of the opportunities of being a new President - Gee XIV - is to take a look at the structures and functions of the institution in light of the need on going. That is the only thing that I have said to the Hospitals Board, The James Board, and to a number of boards that we are going to take a very careful look about how we structure these boards with their input and with a lot of conversation including some of the consultants we have from the outside. We are trying to align the University in every aspect so there is true alignment and so that there is also a real level of simplicity and agility. It is in light of that that we are having those kinds of conversations. So everyone is being consistent and it is just that we are giving ourselves a little bit of flexibility. I think this is a wonderful resolution.

Mr. Fisher:

Dimon, this is not an amendment to your governance protocol? This is a stand-alone document.

Mr. McFerson:

No. This is a stand-alone document. We are just giving some guidelines on the appointment of non-trustees and, in fact, the encouragement to committee chairs to consider up to three non-trustees to serve on their committees as they see fit. As Dr. Gee pointed out, in the Medical Affairs Committee there is a lot of change going on there, so maybe you want to stay with what you have for a while. For instance, in the Audit Committee there is not a whole lot of change going on. That Committee is pretty much now the way it was and the two outsiders have served well, and so the chair will decide if he wants continuation there or add a third non-trustee member or whatever. These are the guidelines under which we would ask the chairs to follow.

Mr. Brass:

I think your suggestion, Dr. Cloyd, is a very good one. That is to make sure that there is good communication with those who are serving if we wish to have them continue. In the case of Medical Affairs, to make sure that they understand, we are in this

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process of change and I will ask them to continue on until which time as we are finished with the review process.

Dr. Cloyd:

Excellent. Any other questions or comments on the guidelines?

Judge Marbley:

Dr. Cloyd, I would like to commend Dimon's committee for drafting these guidelines. I think the importance of this is it gives us an opportunity to expand our committees, to bring in more diverse and divergent view points, and to bring in other levels of expertise. I think it is particularly critical for our Committee, the Medical Affairs Committee, as we move forward, because with the exception of Mr. Brass, we don't have anyone on our Board with the level of medical expertise to handle some of the vexing and technical problems that we have involving our health care finances at the Medical Center. So I would like to applaud the efforts of his committee for doing that.

Dr. Cloyd:

Thank you, Judge Marbley.

President Gee:

It is also an opportunity for us to reach out and find wonderful people outside of the University and the state. I'm pointing to Development, I'm pointing to Investments, and I'm pointing to Audit, the opportunity for people to come and participate with us, but to also carry the message about what we are doing is enormously important. This allows us a real chance to raise the profile of the University, as well as get great expertise. I really applaud that.

Dr. Cloyd:

An excellent point.

Ms. Hendricks:

I just wanted to reinforce the idea of it being the one opportunity we have to get people outside the state, I just love that idea. The other thing was on Investments. I think there is a requirement maybe that we have people who are from the Foundation Board sitting on it. Can we expand outside of that or do they have to be from the Foundation Board?

Mr. McFerson:

Karen, we talked about that particular requirement. That was a question that was raised and we didn't have the specifics on whether that is indeed a bylaw coming out of the Foundation or not. It is an issue that needs to be further investigated, but it has certainly been a practice that we have had two representatives from the Foundation Board serve on the Investments Committee.

Dr. Cloyd:

We will find out and there will be additional follow-up with Mr. Wexner regarding what he wants to do on his committee.

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Mr. McFerson:

I would just like to say one more thing and to our Chairman's credit, he really has put the responsibility on the committee chairs. We could have easily have said, "Subject to the approval of the Board Chair," but he was adamant that this issue needs to be resolved at the committee-level by the committee chairs. I think that is important. We are trying to do less bureaucracy, Dr. Gee.

President Gee:

I think that is important. I think that in light of the governance changes we have made that the empowerment of our committees and committee chairs is a signal of great confidence in the Board process itself. Our Chairman is to really be applauded for that. There is a natural instinct to try and funnel everything and in this instance I think this has been a very positive message.

Dr. Cloyd:

Thank you for that. We need to vote on this resolution and we can do that with a voice vote. All in favor of adoption of the guidelines; anybody opposed? They are adopted.

Mr. McFerson:

Thank you. To continue with the report, next Christopher shared with us some student trustee selection conversations that he has held with the student leadership around campus and we discussed that for a period of time. We have nothing specific to comment on there at this time.

We next talked about operationalizing the Statement on Expectations. This is an important one, folks. We have spent a lot of time on this as a Board and it is important now that the Board chairs and vice chairs and the committees, in fact, really make certain as they go forward with the administration in developing the agendas and putting together the committee meetings that we operate under the spirit of the Expectations document that we all approved. So we talked a little about that and will continue to have it on our agenda for the next few meetings as we move forward. The last thing any of us wanted to see happen is to have this Statement on Expectations sit on the shelf and not be implemented or operationalized.

We then spent some time talking about the orientation of new Board members. Mr. Ratner is one that none of us on the Committee have met and the process will begin with Dr. Gee and Chairman Cloyd before we next meet and then there will be a process taking it down from that level. Part of the orientation will also include spending time with each Committee chair. Of course that doesn't need to happen immediately, but should happen rather soon so that there is a broad understanding of what actions take place at this Board. Committee assignments have already been given to Mr. Ratner and I don't have those right in front of me, but he has been assigned to a couple of committees. We will have yet another new appointee coming in May - just six months from now - and so our process of orientation that we put in place for Mr. Ratner will be one that we will want to address and maybe refine or expand for the new appointee in just six months.

We next talked about the Board Chair process. You will recall a year ago, as this Board was expanded from nine to fifteen, we put in place a process on our own leadership. That process was reviewed and it calls for an annual appointment even though it is fully expected that it will be two-year appointments with the option of going a third year. So the Committee on Trusteeship will review that at the February meeting and bring that back to this Board for an April vote. That will be before the new trustee takes place in May.

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We then spent a few moments talking about our next steps with Dr. Chait and no resolution was developed there. He is an individual that we have come to respect, he has come to know a lot about the University, he has come to know a lot about us, and it is a relationship that we all feel we want to continue. So we will find a way to do that.

That is the end of my report.

Dr. Cloyd:

Thank you, Mr. McFerson. Any questions or comments on other aspects of this committee report? We will next have the Academic and Student Affairs Committee report, Ambassador Ong.

Ambassador Ong:

The Committee's first action yesterday was to spend some time talking about our agenda for the year 2008. We took notice of the fact that the President has now very carefully outlined his six strategic priorities. In our Statement of Expectations, which we approved at our last meeting, this Board has among other things concluded that we must focus our main efforts on the long-term strategic priorities of the University. For that reason, we have concluded that we will reshape our agenda and deal probably with one, certainly not more than two, major strategic issue at each of our meetings.

As chairman of the Committee, I had met with the Provost prior to yesterday's Committee meeting and we have a conceptual agreement on a half a dozen such topics. The Provost has promised that sometime in January he will get back to me with a more precise definition of those six and with his recommendations regarding the timing with which we would address them. The Committee is in agreement with this, that a paper will be circulated to the Committee after I receive it and we hope to do all of that prior to our meeting in February.

We then had two major items on the agenda. The first one was very much in line with what I just covered, which was a discussion with the Provost about his strategic planning process with the 18 colleges in the University. I have taken the liberty of stealing a couple of his slides.

As you can see, the intent is, beginning, of course, always with the Academic Plan and the President's priorities, to align the goals for the University as a whole with the goals for the constituent colleges and they, in turn, with their constituent departments and some of the special programs that reside in one or the other of them, and then to tie all of that to annual college, department, and program leadership assessments and efforts. This is not the first strategic planning process that has been put in place at Ohio State University, but it is importantly, as I understand it, the first one which is not purely aspirational in nature. It also considers ways and means to achieve the aspirations so that University management can have some ability to judge how many aspirations we are capable of fulfilling.

The Academic Plan and the President's six strategic goals are the guiding light. Each of these college plans must have: a facilities aspect; a financial plan; a capital plan, obviously relating to facilities; a technology plan for whatever kind of research effort is needed in order to fulfill the plan; a development plan for obtaining private sector funding, in addition to University funding; and finally a people plan, what faculty are needed, what kind of students perhaps need to be attracted in order to carry out some of the aspirations in college X, Y, or Z.

This slide is a little daunting, but, again, we start with the strategic goals and the existing Academic Plan. The college plans are going to be five-year plans in nature. The idea is that they will be put in place by roughly June 2008 and thereafter on an annual basis for the ensuing five years. They will be reviewed in order to see whether

progress is being made toward the longer term goals enunciated in them. The original plans, when approved, will include mile posts for each of those subsequent years, so that those judging progress have something very specific and metrical to look at. If there are three milestones to be obtained in year three, we will be able to say, "Did you meet those three milestones or not, and if not why?"

Then, of course, trickling down from the college plan will be department plans and we have a number of special programs, more than 50 I believe, and those need to be evaluated separately. There again you see the assessments of unit progress, the assessments of college progress, and the multi-year program reviews for the special programs that I mentioned. Finally, you will see in each case the assessment leads to the material needed to assess the performance of the dean of each college and in turn to assess the performance of department heads and other units or special program leaders.

Following this we had a brief presentation on the multi-year program reviews by Vice Provost Randy Smith. This is a process which we concluded now, I believe, about 20 of these programs and we have about 30 to go. It is a much shorter program than previously reviewed and the pilot process of this took place just a few years ago. The Committee did note that giving all of these college and department strategic plans, plus the program reviews, is a lot of work for a lot of people. We suggested that a lot of thought be given to scheduling this in such a way that we didn't overload any particular part of the University. Our general review was that this seemed like a very sensible system. We have agreement that the Provost will come back to us probably a couple of times during 2008 and once certainly in June or July when he has most of these reports in hand, and perhaps once more toward the end of the year to see how implementation is coming along.

Secondly, we had a presentation led by Dr. Martha Garland about student-athletes and their academic performance and what the University is doing to spur that academic performance. We looked at the numbers and the numbers are impressive. As most of you know, Ohio State supports more varsity athletic teams than any other university in the country, 36 in all. We have over 800 student-athletes engaged in those 36 sports.

Dr. Garland soon handed over to David Graham, who is the director of the Student-Athlete Support Services Organization or SASSO, the rest of the presentation. We were delighted to learn in 2005 that SASSO was moved from the Athletic Department to the Office of Academic Affairs, so now it is directly a part of student services and is independent of the Athletic Department. Gene Smith was with us and felt that that had been a key and quantitative move.

Mr. Graham related statistics of our student-athletes and based upon grade point average: 30% are high ability students, performing at a high level; 65% are good, average students; and we have about 5% that need considerable help to perform at their best in the classroom. The average GPA of all student-athletes, the 800 plus, is currently 3.01, which is exactly the same average GPA as all OSU students. So on average student-athletes are on par with students as a whole. Mr. Graham reviewed the various programs that he has in place to assist those students, particularly those in the 5% category to increase their skills.

Following his presentation, we had Dr. John Bruno, Ohio State's representative for Athletics with the NCAA, talk about some of the changes or reforms that the NCAA has instituted recently. These reforms include: enhancements in initial eligibility requirements, increases in continuing eligibility requirements, which basically relates to progress towards receiving an academic degree, and the development of objective metrics for quantifying current and historic academic performance, much of which is not based on an individual assessment, but a team assessment.

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Dr. Bruno went through with us some of the statistical methods that are used by the NCAA. I won't try to repeat those to you, but I would say that he showed the NCAA scores for all of our teams, both men's and women's sports, and the majority of our teams are performing very well academically. These measurements were presented to us in comparison with other schools and with NCAA averages. We actually have five sports teams that are operating at a statistical level of 1,000, which is the highest possible. As an old fencer, I was glad to see that fencing was one of those. More importantly, our football team has been making very steady progress. Its numbers are still lower, but it is making very steady progress of improvement over the last four years which is quite effective. The men's basketball team is the one area that needs good improvement and I think both Academic Affairs and the Athletic Department are very, very much aware of that.

That is my report.

(See Appendix XXVI for background information, page 669.)

Dr. Cloyd:

Thank you, Ambassador. That was an excellent report. I am always amazed, as I learn another one of your skill sets and I think I have a better understanding now of your rapier-like wit. Questions or comments on the Ambassador's report?

President Gee:

One of the things I want to say is thank you, John, for setting us on a very positive course with this committee. We really do appreciate it. It is very consistent with what we are trying to do. Second of all, I know that this looks a little bit complex, but the truth of the matter it is not quite that complicated. Most importantly what it does do is it holds, as you said, we are developing a plan with which there are a lot of expectations. Kin to those expectations are how we as a University administration perform, too. We are holding everyone to accountability. There is a strong accountability formula there and I am very grateful for that.

Dr. Cloyd:

Thank you. We will next have the Fiscal Affairs Committee report. Speaker Davidson.

Mrs. Davidson:

Thank you, Mr. Chairman. We started out the Fiscal Affairs Committee meeting yesterday afternoon with several annual and quarterly reports that I just want to comment on briefly. One was the annual report on the Lines of Credit, which are internal lines of credit that are extended to our academic support units or colleges or regional campuses. The annual report says that we have 25 lines of credit with an outstanding balance of a little over \$90 million, with all of these in compliance with the rules. That total has decreased by \$20 million since the last annual report.

We had an in-depth report on deferred maintenance, which as you know is a continuing concern of the Board. We have an estimate of our deferred maintenance exceeding about \$1 billion and it is up by about \$22 million from the last report that we had. This covers 33 million square feet of space on this campus. There was a lengthy discussion as to whether or not this \$1 billion plus amount really reflects our deferred maintenance problems on campus. I think that Melissa Bellini is bringing on board an outside consultant to review how we actually judge what that deferred maintenance amount is so we have an idea whether we are dealing with \$1 billion or \$2 billion or perhaps more. This will give a higher degree of comfort among the Committee members, that we actually have our arms around what the real problem is. Some of the things we are doing to try and address this is a more comprehensive approach on

some of our projects. When you are getting into a project, whether it is a rehab or a rebuild, you should consider all of the other infrastructure areas that can be improved as part of that project. Obviously, if you look at what we have done in the 2009-2014 capital budget that we approved at our last committee meeting, we are taking in three areas of the campus where we have significant deferred maintenance problems: the North Academic Corridor; our infrastructure problems; and our Student Housing.

There is no question that we have growing needs in this area, that our resources are stretched and that we are probably not allocating as much as we need to be allocating on an annual basis. Looking for ways where we can address this, we are obviously always looking for new resources. We hope that we can begin to beat the drum for some increase in the capital funding that we get from the state every two years, which has been pretty flat. It doesn't even take into account the inflationary cost of construction that we try to build in so that there are some reasonable increases. We go through each of those capital budgets. We have to review increasing our annual commitment from central funds and we obviously have to do a better job in preventive maintenance. I think we got a very good report that sometimes if you take those preventive maintenance steps then you keep from having any additional serious maintenance problems.

We had the first reading on revisions to our facilities approval process. You know that at each of our Board meetings there are a number of things that come before you for approval. I hope you will take a look at these revisions so you will have a level of comfort with them. We would like to move on those at our February meeting. What it would mean is that only those projects that are above a certain financial limit will come to the Board for approval. Some of them come for just one approval process, which is feasibility design and construction. Others above \$10 million in the revision would come to us for two approvals: 1) for the feasibility and design; and 2) for the construction. So I want the Board members to feel comfortable that these new guidelines will let us focus on the very meaningful projects that are coming and would not mean that you won't have that information available to you, but as far as approval processes are concerned, I think that we can just focusing on those things that we need to be looking at.

There was a Quarterly Capital Projects Report, which we revised a little bit. We are looking in-depth at a couple of capital projects each time around to look and see whether or not we are in line with similar projects and our square footage costs. This time the review was for the Newark Campus Warren Library and Student Center and the Ohio 4-H Center, which has just been completed. In comparing these to similar types of buildings on other campuses, our square footage numbers seem to be in line. We received a very good on time, on budget report of our ongoing major capital projects. We are hoping to get to a sheet that shows all green so that they are all there. This time we came the closest we ever have, so I think we are making a lot of progress.

For informational purposes only, Larry Lewellen reported that we are extending our third-party medical claims administration services contract for OSU faculty and staff health plans to NGS American. We had a three-year contract and it was reviewed. They have been providing very good services and Mr. Lewellen just wanted us to be aware that he was extending that contract for another three years.

There are seven items on the consent agenda, which I would like to speak to very briefly. The first resolution is our typical feasibility, design, and construction contracts. The second resolution is the interim authorization, which we do every time we are going to have a little break in Board meetings. This gives the Chair of the Fiscal Affairs Committee, with the approval of the President and the Senior Vice President for Business and Finance, the approval to move ahead on some project approvals if there is a legitimate reason for doing so, which could be cost or could be necessity in getting a project moving. Rather than doing this each time, we have redrafted that knowing

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now that the Board is going to six meetings. So whenever there is a gap in Board meetings, it will give us that interim authority to move in that direction.

For your approval is a five-year lease for space for the Transplant Center office, with a total of about \$321,000 a year with a top total of \$1.6 million. Also for your approval is the change of contract for our pharmacy benefit manager. I think this is a very good recommendation, because we have a cooperative agreement with some of our major pension plans, STRS, SERS, and OPERS, to join together with a pharmacy benefit manager. This will save us about \$3.2 million per year, which will account for some of the savings we need to report, as you know, to the Chancellor on an ongoing basis. We would be changing that to comply with that cooperative agreement.

We have a recommendation coming from the College of Food, Agricultural, and Environmental Sciences to help them manage their budget for a one-time separation financial incentive program. This would be a two-month salary incentive for those individuals that already qualify for retirement.

The next item is a clarification of Larry Lewellen's authority to act on behalf of the Board on personnel issues relating to our Classified Civil Service staff and law enforcement officers. This is a designation and we just need to be sure it was clarified so that his title permits him to act on behalf of the Board.

The last item was before the Board for first reading at the last meeting and it relates to improvements in our purchasing policies. You have had the opportunity to review these and I think that Bill Shkurti has provided you with a chart and a matrix that shows how many steps each one of these projects goes through in its approval. If we adopt this it will help us to again focus on those major projects. In not bringing all of those forward to the Board for approval, there will still be a semi-annual report on every unbid contract that will be filed and it will be available for review. There will also be a quarterly project on any unbid contract that exceeds \$250,000.

Just one final issue that we discussed at the end of our meeting and will continue to look at is how we get an idea of how much we are actually spending overall in the University on capital projects. We want to find out whether or not we think those total expenditures spread across this vast University make sense in relationship to the size of the organization that we are. We are going to further study that and come back to the Committee with ideas of how we put this together as it relates to the various colleges, to the Medical Center and to Athletics. We want to have an overall picture of what is going on on the campus as far as capital projects are concerned and expenditures.

Mr. Chairman, that concludes my report.

Dr. Cloyd:

Thank you, Mrs. Davidson. Any questions or comments? The Fiscal Affairs Committee covered a lot of territory.

Mr. McFerson:

I think your new system worked pretty well.

Dr. Cloyd:

I think the new system worked pretty well; I agree, Dimon.

CONSENT AGENDA

EXPRESSION OF CONGRATULATIONS TO JESSICA HANZLIK

Resolution No. 2008-54

WHEREAS Jessica Hanzlik of Pickerington, Ohio has this month been named a 2008 Rhodes Scholar, one of 32 students nation-wide who have demonstrated superior academic ability, leadership, and the potential to make an effective and positive contribution throughout the world; and

WHEREAS her accomplishments as an outstanding student with majors in physics and French, include: election to Phi Beta Kappa; being the recipient of a distinguished Merit Scholarship, a Battelle Scholarship and a Robert C. Byrd Scholarship; recognition for outstanding achievement in Physics, Mathematics and scholarship in the Colleges of the Arts and Sciences; pursuit of a degree with distinction in writing a senior honors thesis in French; and achievement of a 3.96 grade point average; and

WHEREAS her accomplishments as a student leader, including serving as founder and President of the Women in Physics Organization and the Women in Math and Science Organization and service on the Honors Student Advisory Board and the Peer Research Contact and Student Advisory Board have earned her the respect and recognition of the University community; and

WHEREAS Jessica is only the fifth Ohio State University student to be selected as a Rhodes Scholar and is the first one so selected since 1986; and

WHEREAS Jessica is the first female to be so selected from The Ohio State University; and

WHEREAS she will continue her studies at Oxford University in high energy physics, and continue her efforts to enhance the role of women in STEM fields; and

WHEREAS through her accomplishments both in the classroom and in her activities she has set an exemplary record of achievement for others to emulate and has honored the University with her pursuits:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its sincere appreciation and congratulations to Jessica for her service to the University community and her singular achievements in scholarship across the University curricula, and wishes her continued success in her future pursuits.

COMMITTEE APPOINTMENTS 2007-08

Resolution No. 2008-55

BE IT RESOLVED, That the appointments to Committees for 2007-08 be approved as follows:

Academic and Student Affairs Committee:

John D. Ong, Chair
Douglas G. Borrer, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Algenon L. Marbley
Alex Shumate

Ronald A. Ratner
Debra J. Van Camp

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Brian K. Hicks, Vice Chair
G. Gilbert Cloyd, ex officio
Karen L. Hendricks

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Walden W. O'Dell
Leslie H. Wexner
Robert H. Schottenstein
Christopher A. Alvarez-Breckenridge

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
Karen L. Hendricks, Vice Chair
G. Gilbert Cloyd, ex officio
Dimon R. McFerson
Walden W. O'Dell
John C. Fisher
Ronald A. Ratner
James Bachmann
James Gilmour

Medical Affairs Committee:

Alan W. Brass, Chair
Algenon L. Marbley, Vice Chair
G. Gilbert Cloyd, ex officio
Douglas G. Borrer
Jo Ann Davidson
Brian K. Hicks
Ellen Hardymon
David Lauer
Donald Shackelford

Development and Investment Committee:

Leslie H. Wexner, Chair
Walden W. O'Dell, Vice Chair
G. Gilbert Cloyd, ex officio
Alan W. Brass
Robert H. Schottenstein

Ex Officio:

John Gerlach, Jr. (Found Brd)
David A. Rismiller (Found Brd)

Committee on Trusteeship:

Dimon R. McFerson, Chair
Alex Shumate, Vice Chair
G. Gilbert Cloyd, ex officio
Jo Ann Davidson
Brian K. Hicks
John D. Ong
Christopher A. Alvarez-Breckenridge

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair, ex officio
G. Gilbert Cloyd, ex officio
John D. Ong
Douglas G. Borrer
Ronald A. Ratner
Debra J. Van Camp

NAMING OF INTERNAL SPACES IN THE 4-H CENTER

Resolution No. 2008-56

Synopsis: The naming of internal spaces within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the Senior Management Council, it has been proposed that the donors to these internal spaces be recognized for their generosity:

Project: The Nationwide and Ohio Farm Bureau 4-H Center, 2201 Fred Taylor Drive
Bob Evans Farms, Inc. Board Room (room A150)
Osteopathic Heritage Foundation Health "H" Sponsor (room 105)
Patricia Brundige Hall of Fame Gallery (space X205C)
James Dailey Entranceway (east side of building)
Robert and Sheila Eastman Conference Room (room C100)
Albert and Margaret Gehres Conference Room (room E214)
Ohio Valley Bancorp Entranceway (east side of building)
Ohio Farm Bureau Leadership Circle Hands "H" Sponsor (room 105)
American Dairy Association Heart "H" Sponsor (room 105)
AEP Geothermal System
Larry and Sue Corbin Office (room 312)
Dairy Farmers of America Heart "H" Sponsor (room 105)
Sara Lee Heiner's Bakery Entranceway (east side of building)

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Jill and Joe Gasper Heart "H" Sponsor (room 105)
Honda of America Foundation International Room (room B110)
Charles and Gwyenna Lifer State Leader's Office (room 420)
Ohio Corn Marketing Heart "H" Sponsor (room 105)
Ralph Rockow Office (room 314)
Barbara Rockow Office (room 316)
Virginia Zirkle Office (room 317)
Frank and Ginni Bazler Office (room 318)
Clarence and Jane Cunningham Alcove (space 401)
Dan Evans Office (room 319)
Temmy Evans Office (room 310)
Greif, Inc. Lobby (space X200L)
Frederick Grimm Family Porch (porch on south side of building)
Jim and Marlene Helt Office (room 321)
Doris Huffman Flagpole (west entrance)
Lois Hungate Plaza (outside Board Room)
Jo Jones Innovation Room (room 510)
Ed Johnson Reception Area (space 115)
Bill and Ernestine Lowrie Office (room 410)
Jim and Lil Marquand International Room (room B110)
Tiney McComb Kitchenette (room 407)
Bob and Joan McCoy Office (room 412)
Mary Blausner Meilwes Break Room (room 315)
Dan and Kathryn Moore Flagpole (west entrance)
Ohio Township Association Control Room (room 220A)
National City Bank Office (room 421)
Vance Family Associate State Leader's Office (room 320)
Jack and Helen Root Office (room 414)
Richard and Nancy Stahl Office (room 416)
Bill and Bette Tyznik Flagpole (west entrance)
Tuscarawas County Office (room 417)
Dan Amstutz Office (room 418)
Cryder/Joseph Family Office (room 419)

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities are hereby approved, effective immediately.

**ESTABLISHMENT OF A "MASTER OF
PROFESSIONAL COMMUNICATION" DEGREE**

Resolution No. 2008-57

Synopsis: Approval to establish a "Master of Professional Communication" degree is proposed.

WHEREAS as a result of the merger of two units that produced the School of Communication in the mid-1990s, and the different approaches to research and teaching related to that merger, three Master of Arts (M.A.) programs have existed that create confusing terminology for students, and do not reflect the coherence of the existing program; and

WHEREAS the School's Graduate Studies Committee proposes the elimination of the non-thesis option of the Communication M.A. program, the elimination of the Journalism M.A. program, and the elimination of the thesis option of the Journalism and

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Communication M.A. program with a new designation of a "Master of Professional Communication" degree; and

WHEREAS the proposal was approved by the Council on Research and Graduate Studies, the Council on Academic Affairs approved the proposal in two stages, programmatic changes on November 15, 2006, and the new tagged degree designation on May 30, 2007, and was approved by the University Senate at its November 8, 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a "Master of Professional Communication" degree is hereby approved, effective upon the approval of the Ohio Board of Regents.

ESTABLISHMENT OF A "MASTER IN ENVIRONMENT AND NATURAL RESOURCES" DEGREE

Resolution No. 2008-58

Synopsis: Approval to establish "Master in Environment and Natural Resources" degree is proposed.

WHEREAS the School of Environment and Natural Resources proposes a tagged, applied, professional degree for practicing professionals and others who want to enhance their professional competency in environment and natural resource science and management; and

WHEREAS the degree is a non-thesis degree that will replace the Plan B non-thesis option currently available to students pursuing the Master of Science (M.S.) in the Natural Resources program, and students wanting to pursue research-oriented careers will continue to enroll in the M.S. program; and

WHEREAS the proposal was approved by the Council on Research and Graduate Studies on June 7, 2006 and on March 15, 2007, the Office of Academic Affairs convened all units on campus that have programmatic emphases related to the term "environment," and received support for this program; and

WHEREAS the Council on Academic Affairs approved the proposal and it was approved by the University Senate at its November 8, 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That the "Master in Environment and Natural Resources" degree is hereby approved, effective upon the approval of the Ohio Board of Regents.

AMENDMENTS TO THE CODE OF STUDENT CONDUCT

Resolution No. 2008-59

Synopsis: Approval of the attached amendments to the *Code of Student Conduct* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as approved by the University Senate; and

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WHEREAS the Council on Student Affairs has reviewed and approved said revisions to the *Code of Student Conduct*; and

WHEREAS the proposed changes in the *Code of Student Conduct* were approved by the University Senate at its November 8, 2007 meeting:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate.

(See Appendix XXVII for background information, page 671.)

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 2008-60

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 9, 2007, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XXXIV for background information, page 731.)

PERSONNEL ACTIONS

Resolution No. 2008-61

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 2, 2007 meeting of the Board, including the following Appointment/Reappointment, Concurrent Appointment, Appointment of Chairperson, Leave of Absence without Salary, Continuation, Professional Improvement Leaves, Professional Improvement Leave, Change in Dates, Emeritus Titles, and Emeritus Title - Change in Title be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on October 2, 2007, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointment

Name: STEPHEN L. MANGUM
Title: Interim Dean
Office: The Max M. Fisher College of Business
Effective: October 1, 2007

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Reappointment

Name: DIETER WANNER
Title: Interim Associate Provost for International Affairs
Office: Academic Affairs
Term: January 1, 2008 through December 31, 2008

Concurrent Appointment

Name: WILEY W. SOUBA, JR.
Title: Executive Dean for Health Sciences
Term: November 1, 2007 through August 31, 2011
Present Position: Interim Senior Vice President for Health Sciences and Dean of the College of Medicine

Appointment of Chairperson

MALCOLM H. CHISHOLM, Department of Chemistry, effective December 10, 2007 through September 30, 2011.

Leave of Absence without Salary - Continuation

INDIRA L. CHATTERJI, Assistant Professor, Department of Mathematics, effective Winter Quarter and Spring Quarter 2008, for personal reasons.

Professional Improvement Leaves

JOHN J. FINER, Professor, Department of Horticulture and Crop Science, effective January 3, 2008 through June 8, 2008.

KRISTEN J. GREMILLION, Associate Professor, Department of Anthropology, effective Winter Quarter and Spring Quarter 2009.

Professional Improvement Leave - Change in Dates

CARTER V. FINDLEY, Professor, Department of History, change leave from Autumn Quarter 2007, Winter Quarter and Spring Quarter 2008, to Autumn Quarter 2007.

Emeritus Titles

DONALD J. CEGALA, School of Communication, with the title Professor Emeritus, effective January 1, 2008.

STEPHEN J. RALLIS, Department of Mathematics, with the title Professor Emeritus, effective January 1, 2008.

SIA K. WONG, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2008.

WILLIAM S. DANCEY, Department of Anthropology, with the title Associate Professor Emeritus, effective July 1, 2008.

STEPHEN M. HILLS, Department of Management and Human Resources, with the title Associate Professor Emeritus, effective January 1, 2008.

DOROTHY W. JACKSON, Department of Psychology, with the title Associate Professor Emeritus, effective January 1, 2008.

SUSAN L. JOSEPHS, Office of Academic Affairs, with the title Associate Professor Emeritus, effective February 1, 2008.

CHARLES J. POPOVICH, University Libraries, with the title Associate Professor Emeritus, effective February 1, 2008.

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Emeritus Title - Change in Title

GEORGE W. HANDLEY, Department of Psychology (Lima), change in title from Assistant Professor Emeritus to Associate Professor Emeritus, effective September 1, 2007.

Medical Staff - Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Brent H. Adler, M.D., Associate Attending, Radiology, 8/21/2007

Anthony Antonoplos, M.D., Associate Attending, Radiology, 10/2/2007

Carlos E. Arce-Lara, M.D., Pending Attending, Internal Medicine, Hematology/Oncology, 10/2/2007

Simon Bergman, M.D., Associate Attending, Surgery, General Surgery, 8/21/2007

Michael A. Borunda, M.D., Pending Associate Attending, Emergency Medicine, 10/2/2007

Susie Chang, M.D., Pending Associate Attending, Ophthalmology, 10/2/2007

Jane Dishon-Ritzert, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 8/21/2007

Jillian L. Gustin, M.D., Pending Clinical Attending, Internal Medicine, General Medicine, 10/2/2007

Douglas W. Haden, M.D., Associate Attending, Internal Medicine, Pulmonary, Critical Care, 8/21/2007

Gang He, M.D., Ph.D., Pending Associate Attending, Pathology, 10/2/2007

Michael S. Ingerski, M.D., Associate Attending, Anesthesiology, 10/2/2007

Rami Kahwash, M.D., Pending Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/2/2007

Jamie Keller, M.D., Associate Attending, Anesthesiology, 8/21/2007

Edward Y. Kim, M.D., Attending, Radiation Medicine, 10/2/2007

Stephen Kolb, M.D., Ph.D., Pending Associate Attending, Neurology, 10/2/2007

Louis B. Louis IV, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 8/21/2007

Susan C. Massick, M.D., Pending Associate Attending, Internal Medicine, Dermatology, 11/6/2007

Laxmi S. Mehta, M.D., Pending Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/2/2007

Paul K. Nanda, M.D., Associate Attending, Family Medicine, 9/1/2007

Purvi C. Panchal, M.D., Associate Attending, Internal Medicine, Digestive Disease, 10/2/2007

Joseph A. Pantelis, M.D., Pending Associate Attending, Internal Medicine, Hospital Medicine, 10/2/2007

Stephen E. Paquelet, M.D., Associate Attending, Anesthesiology, 10/2/2007

Mitva J. Patel, M.D., Associate Attending, Radiology, 10/2/2007

Parita Patel, M.D., Associate Attending, Family Medicine, 8/21/2007

Jerome A. Rusin, M.D., Associate Attending, Radiology, 8/21/2007

Thomas Ryan, M.D., Pending Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/2/2007

Rosemarie L. Shim, M.D., Pending Associate Attending, Internal Medicine, Nephrology, 10/2/2007

Adrian A. Suarez, M.D., Associate Attending, Pathology, 8/21/2007

Pankaj Tiwari, M.D., Associate Attending, Surgery, Plastic Surgery, 8/21/2007

Subhdeep Virk, M.B.B.S., Pending Associate Attending, Psychiatry, 10/2/2007

Kerry C. Will, M.D., Pending Associate Attending, Internal Medicine, Hospital Medicine, 10/2/2007

Medical Staff - Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Jill L. Barno, M.D., Community Associate, Internal Medicine, General Medicine, 10/2/2007

David G. Bates, M.D., Associate Attending, Radiology, 10/2/2007

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Heather M. Brom, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/2/2007
Kristen R. Blackman-Davis, P.A., Allied Health, Orthopaedics, 10/2/2007
John B. Christoforidis, M.D., Associate Attending, Ophthalmology, 8/21/2007
Michael S. Firstenberg, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 8/21/2007
Nicole R. Hans, C.N.P., Allied Health, Neurology, 8/21/2007
Kathleen S. Hawker, M.D., Associate Attending, Neurology, 8/21/2007
Sangeeta L. Guttikonda, M.D., Associate Attending, Radiology, 10/2/2007
Catherine K. Hesness, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/2/2007
Sheri A. Knepel, M.D., Associate Attending, Emergency Medicine, 10/2/2007
Frederick Long, M.D., Associate Attending, Radiology, 8/21/2007
Douglas Martin, M.D., Attending, Radiation Medicine, 8/21/2007
James Murakami, M.D., Associate Attending, Radiology, 8/21/2007
Julie C. O'Donovan, M.D., Associate Attending, Radiology, 10/2/2007
Tushar C. Patel, MB.ChB, Associate Attending, Psychiatry, 10/2/2007
Michael K. Racke, M.D., Associate Attending, Neurology, 8/21/2007
E. Steve Roach, M.D., Associate Attending, Neurology, 8/21/2007
Lisa D. Ross, C.N.P., Associate Attending, Internal Medicine, Hematology/Oncology, 10/2/2007
Shelley J. Ryan, C.N.P., Associate Attending, Internal Medicine, Hematology/Oncology, 10/2/2007
Megan K. Smith, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/2/2007
Jerome Stasek, Jr., M.D., Associate Attending, Internal Medicine, Pulmonary, 8/21/2007
L. Jill Staufenberg, C.N.S., Allied Health, Psychiatry, 10/2/2007
Henry Douglas Windler, M.D., Associate Attending, Radiology, 10/2/2007
David A. Zvara, M.D., Associate Attending, Anesthesiology, 8/21/2007

Medical Staff - Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Ulysses J. Magalang, M.D., Associate Attending, Internal Medicine, Pulmonary, 11/1/2007 - 10/31/2009
Douglas D. Martin, M.D., Attending, Radiation Medicine, 11/1/2007 - 10/31/2009
Sharon K. McDowell, M.D., Associate Attending, Physical Medicine, 11/1/2007 - 10/31/2009
Marc P. Michalsky, M.D., Associate Attending, Surgery, Pediatric Surgery, 11/1/2007 - 4/30/2008
Michael J. Miller, M.D., Associate Attending, Surgery, Plastic Surgery, 11/1/2007 - 4/30/2008
Steven M. Nash, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009
Ryan D. Niederkohr, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008
Julie A. Niedermier, M.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009
John A. Norton, D.O., Associate Attending, Anesthesiology, 11/1/2007 - 10/31/2009
Kwame Osei, M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 10/31/2009
Trupti V. Patel, M.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009
William S. Pease, M.D., Associate Attending, Physical Medicine, 11/1/2007 - 10/31/2009
Rodney V. Pozderac, M.D., Associate Attending, Radiology, 11/1/2007 - 10/31/2009
Robert J. Ragosin, M.D., Associate Attending, Radiology, 11/1/2007 - 10/31/2009
Parshan S. Ramsingh, M.B.B.S., Associate Attending, Radiology, 11/1/2007 - 4/30/2008
John L. Robinson, M.D., Associate Attending, Internal Medicine, Cardio Medicine, 11/1/2007 - 10/31/2009
Alan D. Rogers, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008
Melissa Rosado-de-Christenson, M.D., Associate Attending, Radiology, 11/1/2007 - 10/31/2009
Howard R. Rothbaum, M.D., Associate Attending, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009

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Brad H. Rovin, M.D., Associate Attending, Internal Medicine, Nephrology, 11/1/2007 - 10/31/2009

Robert L. Ruberg, M.D., Associate Attending, Surgery, Plastic Surgery, 11/1/2007 - 10/31/2009

Medical Staff - Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Susie Chang, M.D., Associate Attending, Ophthalmology, Argon & Ophthalmic Yag Lasers, 10/2/2007

Jane Dishon-Ritzert, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 8/21/2007

Rami Kahwash, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/2/2007

David E. Lindsay, M.D., Associate Attending, Surgery, Moderate Sedation, 10/2/2007

Louis B. Louis IV, M.D., Associate Attending, Surgery, Deep Sedation, 8/21/2007

Purvi C. Panchal, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/2/2007

Joseph A. Pantelis, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/2/2007

Laxmi Mehta, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/2/2007

Thomas Ryan, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/2/2007

Kerry C. Will, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/2/2007

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-62

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

George A. Barber

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 26, 2007, of George A. Barber, Professor Emeritus in the Department of Biochemistry.

Professor Barber was awarded an A.B. degree from Rutgers University in 1951 and a Ph.D. degree in plant physiology and chemistry from Columbia University in 1955, under the direction of Professor R. F. Dawson. He served as a research biochemist at the Connecticut Agricultural Experiment Station and at The Stanford Research Institute before taking a research position in the laboratory of Professor W. Z. Hassid at the University of California-Berkeley, which he held until 1965. He then joined the faculty of the University of Hawaii as an associate professor of biochemistry, a position he held until 1968 when he accepted an appointment in the Department of Biochemistry at The Ohio State University at the rank of full professor. Professor Barber continued to serve worthily on the faculty until his retirement in 1987.

Dr. Barber's most intense research interest was in the complex area of cellulose biosynthesis in higher plants. He began this pioneering work in Professor Hassid's laboratory and continued to conduct research in this area throughout the rest of his career. He also studied extensively the metabolism of sucrose and flavanoids in plants as well as sugar nucleotides, particularly those aspects involving the sugars rhamnose and

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fucose. His research was supported for many years by grants from the National Institutes of Health. As a notable accomplishment, the *beta* anomers of rhamnosyl- and fucosyl-phosphates were chemically synthesized for the first time in his laboratory.

Professor Barber taught (and taught well) at both the undergraduate and graduate levels. He had high expectations and many undergraduates, graduate students, and postdoctoral fellows were well-trained under his unique style of mentoring and direction.

On behalf of the University community, the Board of Trustees expresses to the family of Professor George A. Barber its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Helen L. Schneider

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 21, 2007, of Helen L. Schneider, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Schneider was born December 15, 1917, in New Burlington, Ohio. She received her Bachelor of Arts degree in mathematics from Wilmington College in 1939, and her Master of Science degree in agricultural education from The Ohio State University in 1975.

Helen began her Extension career in Ohio in October 1948 as a home demonstration agent in Clermont County. In 1954 she became an assistant state home demonstration leader. She resigned in October 1955, but returned to the Ohio Cooperative Extension Service in September 1969 as the county extension agent-home economics in Madison County. She held this position until her retirement on August 31, 1982.

Professor Schneider's contributions in providing Extension educational programs during her career included increasing the interest in food preservation for home grown fruits and vegetables and making these programs available to all homemakers in her county. She wrote a news column each week and was instrumental in placing Extension bulletins in the local library. She conducted demonstrations in the local gas company kitchen for Extension clientele, and conducted programs for low income families, showing them how to prepare well-balanced meals at a low cost. She wrote newsletters giving helpful household hints and new recipes.

In 1975, Helen received the Distinguished Service Award presented by the National Association of Home Economics Agents. Helen was well-respected by her peers and co-workers throughout the entire state. She was a loyal Extension employee and once said, "I have the best job in the world."

On behalf of the University community, the Board of Trustees expresses to the family of Professor Helen L. Schneider its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-63

Synopsis: The University Development Report for October 2007 is presented for Board acceptance.

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WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The John Glenn Chair for Technology and Space Exploration, The Thomas Jefferson Chair for Discovery and Space Exploration, and the Dorothy J. and Herbert L. Fenburr Professorship; and

WHEREAS this report includes the establishment of eleven (11) new named endowed funds and the revision of three (3) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 2007 be approved.

(See Appendix XXVIII for background information, page 680.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Center for Retrovirus Research Endowed Fund at the College of Veterinary Medicine Established with royalties from the Retrovirus Group; used to benefit the investigators of the Center for Retrovirus Research	\$50,000.00
Hal Hazelett Endowment Fund Established with gifts from friends and family of Hal Hazelett of Marion, Ohio; used to provide scholarship support to Marion campus students (grandfathered)	\$25,126.00
Friends of Delaware Center Endowment Fund Established with gifts from the Marion Campus Delaware Center Fund; used to provide unrestricted support for scholarships, initiatives, and emerging priorities for students, faculty, and staff at the Delaware Center (grandfathered)	\$25,070.00
Warren Harding - Norman Thomas Fund Established with gifts from OSU-Marion; used to support the development of the Harding-Thomas Center (grandfathered)	\$25,000.00

Change in Name and Description of Named Endowed Fund

From: The Community Bankers Association of Ohio 4-H Bank Scholars Fund
To: Community Bankers of Ohio 4-H Center Fund

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THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chairs

The John Glenn Chair for Technology and Space Exploration Established with gifts from The Columbus Foundation; used to support a chair to lead research on propulsion technologies for orbital payload delivery, interplanetary transport, and space power systems for space travel or for moon/planetary bases	\$5,000,000.00
The Thomas Jefferson Chair for Discovery and Space Exploration Established with gifts from The Columbus Foundation; used to support a chair for conducting space exploration on a grand scale in areas of cosmology, astroparticle physics, or planetary science	\$5,000,000.00

Establishment of Named Endowed Professorship

Dorothy J. and Herbert L. Fenburr Professorship Established with gifts from the estate of Herbert L. Fenburr; used to support a distinguished faculty position in the Department of Chemical and Biomolecular Engineering in the College of Engineering (grandfathered)	\$427,386.38
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Establishment of Named Endowed Funds

The Space Exploration Research Fund Established with gifts from The Columbus Foundation; used to support undergraduate, graduate, and postdoctoral fellowships	\$421,410.04
McNeil-Siegrist Endowed Scholarship Fund for Special Education Established with gifts from Leo and Gretchen McNeil; used to provide scholarship support for students admitted into the Special Education program in the School of Physical Activity and Educational Services	\$100,000.00
The Joseph and Carrol Keifer Memorial Scholarship Fund Established with gifts from Sue Keifer, Barbara Hagen, and Dan Keifer; used to provide scholarships for students attending the Mansfield Campus	\$50,000.00
The Joyce Rupert Kerze Endowment Fund Established with gifts from Joyce Rupert Kerze of Powell, Ohio, in memory of Floyd D. Rupert; used for the activities and programs of the JamesCare for <i>Life</i> program	\$50,000.00
The Knoll and Gaglione Families Scholarship Fund in Medicine Established with gifts from Dr. Herman C. Knoll, Joan Clark Knoll, Dr. Aaron Knoll, Karen Knoll, Dr. Elaine Knoll Gaglione, and John Gaglione, all of Dayton, Ohio; used to provide scholarships to medical students in the College of Medicine	\$50,000.00
The Alan and Susan Letson Retina and Ophthalmology Fund Established with gifts from Dr. Holton C. Letson of Hilton Head, South Carolina; used to support the education of ophthalmology residents, acquisition of equipment for research, clinical and patient care, projects in retina disease, and emerging priorities or initiatives related to retina disease in the Department of Ophthalmology	\$50,000.00

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Clermont County Alumni Scholarship Endowment Fund \$25,325.00
Established with gifts from the OSU Alumni Club of Clermont County;
used to provide scholarships for high school graduates from Clermont
County, Ohio (grandfathered)

Change in Description of Named Endowed Fund

Rosalie S. and Edward O. Elliott II Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: Scott/Staats Psychology Endowment Fund
To: Outstanding Newark Psychology Student Endowed Award

Total \$11,299,317.42

Establishment of Named Endowed Funds

**The Center for Retrovirus Research Endowed Fund
at the College of Veterinary Medicine**

The Center for Retrovirus Research Endowed Fund at the College of Veterinary Medicine was established December 7, 2007, by the Board of Trustees of The Ohio State University with royalties from the Retrovirus Group.

The annual distribution from this fund shall be reinvested in the endowment principal until the principal balance reaches \$100,000. After the principal reaches \$100,000, the annual distribution will be used to benefit the investigators of the Center for Retrovirus Research. Specification and dispersal of funds must be authorized by the Center director in consultation with the Center's internal advisory board.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Hal Hazelett Endowment Fund

The Hal Hazelett Endowment Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University with gifts from friends and family of Hal Hazelett of Marion, Ohio.

The annual distribution from this fund shall provide scholarship support to students who demonstrate financial need, have a 2.8 or higher grade point average, and are enrolled at the OSU-Marion campus. Preference shall be given to students who intend to pursue careers in math, science, and/or education who display skills indicating they could be successful in their selected field. Scholarship recipients shall be selected by the dean and director of The Ohio State University at Marion in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University at Marion.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both a representative of the group of donors, should one be available, and the dean and director of The Ohio State University at Marion.

Amount Establishing Endowment: \$25,126.00 (grandfathered)

Friends of Delaware Center Endowment Fund

The Friends of Delaware Center Endowment Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University with gifts from the Marion Campus Delaware Center Fund.

The annual distribution from this fund shall provide unrestricted support for scholarships, initiatives, and emerging priorities for students, faculty, and staff at the Delaware Center, a program of The Ohio State University at Marion. Uses may include, but are not limited to, academic awards, event sponsorships, and scholarships. Scholarship recipients shall be selected by the dean and director of The Ohio State University at Marion in consultation with the Office of Student Financial Aid. All other expenditures shall be made at the discretion of the dean and director of The Ohio State University at Marion.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal. The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both a representative of the donor, should one be available, and the dean and director of The Ohio State University at Marion.

Amount Establishing Endowment: \$25,070.00 (grandfathered)

Warren Harding - Norman Thomas Fund

The Warren Harding - Norman Thomas Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University with gifts from friends of The Ohio State University at Marion.

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The annual distribution from this fund shall support the development of the Harding-Thomas Center, also referred to as The Age of Normalcy Center. The Center houses research materials of two outstanding Marionites who contributed to the shaping of 20th century America. This material supports undergraduate studies and is available to scholars and the Marion public. This fund will also support the activities of the Center that celebrate Harding and Thomas. The director of The Ohio State University at Marion Honors Program will oversee the fund, in consultation with the librarian and the Honors Committee, as appropriate, and with the approval of the dean and director of The Ohio State University at Marion.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University at Marion.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both a representative of the group of donors, should one be available, and the dean and director of The Ohio State University at Marion.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name and Description of Named Endowed Fund

Community Bankers of Ohio 4-H Center Fund

The Community Bankers Association of Ohio 4-H Bank Scholars Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from members of the Community Bankers Association of Ohio. The name and description were revised December 7, 2007.

The annual distribution from this fund shall be used for upkeep and maintenance of The Nationwide and Ohio Farm Bureau 4-H Center as approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both a representative of the group of donors, should one be available, and the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

Establishment of Named Endowed Chairs

The John Glenn Chair for Technology and Space Exploration

The John Glenn Chair for Technology and Space Exploration was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Columbus Foundation.

The annual distribution from this fund shall be used to support a chair to lead research on propulsion technologies for orbital payload delivery, interplanetary transport, and space power systems for space travel or for moon/planetary bases. Appointment to The John Glenn Chair for Technology and Space Exploration shall be recommended by the University president, assisted by the executive vice president and provost, and the senior vice president for Research, or their designees, and approved by the Board of Trustees. As per University policy, the activities of the chair holder shall be periodically reviewed by the tenure-initiating unit (TIU) and reported to the president as directed by the Office of Academic Affairs and the Office of Research.

The investment and management of expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. Two-fifths of the annual distribution generated may be utilized for educational and research equipment directly supporting education and training of students and young scientists. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the University president, working in consultation with the Board of Trustees and Foundation Board. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Chair: \$5,000,000.00

The Thomas Jefferson Chair for Discovery and Space Exploration

The Thomas Jefferson Chair for Discovery and Space Exploration was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Columbus Foundation.

The annual distribution from this fund shall be used to support a chair for conducting space exploration on a grand scale in areas of cosmology, astroparticle physics, or planetary science. Appointment to The Thomas Jefferson Chair for Discovery and Space Exploration shall be recommended by the University president, assisted by the executive vice president and provost, and the senior vice president for Research, or their designees and approved by the Board of Trustees. As per University policy, the activities of the chair holder shall be periodically reviewed by the tenure-initiating unit (TIU) and reported to the president as directed by the Office of Academic Affairs and the Office of Research.

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The investment and management of expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. Two-fifths of the annual distribution generated may be utilized for educational and research equipment directly supporting education and training of students and young scientists. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the University president, working in consultation with the Board of Trustees and Foundation Board. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Chair: \$5,000,000.00

Establishment of Named Endowed Professorship

Dorothy J. and Herbert L. Fenburr Professorship

The Dorothy J. and Herbert L. Fenburr Professorship was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Herbert L. Fenburr (B.Ch.E. 1934, M.S. 1935, Ph.D. 1937).

The annual distribution from this fund shall provide support for a distinguished faculty position in the Department of Chemical and Biomolecular Engineering in the College of Engineering. Appointment for each five-year chair term will be recommended by the dean of the College of Engineering to the executive vice president and provost and the president and approved by the Board of Trustees. Reappointment is possible after assessment of the professorship holder's academic and research performance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$427,386.38

Establishment of Named Endowed Funds

The Space Exploration Research Fund

The Space Exploration Research Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by

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the Board of Directors of The Ohio State University Foundation, with gifts from The Columbus Foundation.

The annual distribution from this fund shall be used to support undergraduate, graduate, and postdoctoral fellowships for the career development of individuals demonstrating exceptional ability and motivation for studies in science or allied fields for the furtherance of exploration of space as identified by the University. Award recipients shall be selected by the University president, assisted by the executive vice president and provost, and the senior vice president for Research, or their designees.

The investment and management of expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the University president, working in consultation with the Board of Trustees and Foundation Board. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$421,410.04

McNeil-Siegrist Endowed Scholarship Fund for Special Education

The McNeil-Siegrist Endowed Scholarship Fund for Special Education was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Leo (B.S.Bus.Adm. 1971, M.B.A. 1977) and Gretchen (B.A. 1974) McNeil.

The annual distribution from this fund shall provide scholarship support for students admitted into the Special Education program in the School of Physical Activity and Educational Services. Qualified applicants must have a 3.0 or higher grade point average and have earned 60 or more credit hours. Preference shall be given to students with a ranking of sophomore or higher. Scholarships may be renewed for a maximum of three academic years as long as the recipient maintains eligibility. Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid. The College will apprise the donors of the selection process.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both

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the donors, should they be alive, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$100,000.00
Total Commitment: \$100,000.00

The Joseph and Carrol Keifer Memorial Scholarship Fund

The Joseph and Carrol Keifer Memorial Scholarship Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Sue Keifer, Barbara Hagen, and Dan Keifer.

The annual distribution from this fund shall provide at least one scholarship, at the discretion of the dean and director of the Mansfield Campus of The Ohio State University, with first preference for a student attending the Mansfield Campus of The Ohio State University on a full-time basis who has graduated from a Richland County, Ohio, high school and has demonstrated financial need. Second preference shall be for any student enrolled full-time at the Mansfield Campus of The Ohio State University who has demonstrated financial need.

The annual distribution of the scholarship fund may be used toward the cost of tuition, room and board, and books. The scholarship shall be distributed equally among the quarters enrolled during the academic school year. The scholarship is renewable at the discretion of the dean and director of the Mansfield Campus, up to 12 quarters (or eight semesters should the University change to the semester system) or until the completion of a baccalaureate degree, whichever comes first.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. This scholarship fund will be administered by the dean and director of the Mansfield Campus of The Ohio State University in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean and director of the Mansfield Campus of The Ohio State University in consultation with the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Joyce Rupert Kerze Endowment Fund

The Joyce Rupert Kerze Endowment Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Joyce Rupert Kerze (B.S. 1971) of Powell, Ohio, in memory of Floyd D. Rupert (attended 1939).

The annual distribution from this fund shall be used for the activities and programs of the JamesCare for Life program. Funds may be used for personnel, supplies, equipment, publications, conferences, and other activities required to maintain and enhance the

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healing through the arts programming of JamesCare for *Life*. Allocation of funds shall be approved by the director of the JamesCare for *Life* program in consultation with the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the JamesCare for *Life* program in consultation with the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Knoll and Gaglione Families Scholarship Fund in Medicine

The Knoll and Gaglione Families Scholarship Fund in Medicine was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Herman C. Knoll (B.A. 1951, M.D. 1955) and Joan Clark Knoll (attended 1952); Dr. Aaron Knoll (B.S. 1981, M.D. 1985) and Karen Knoll; and Dr. Elaine Knoll Gaglione (B.S.Nutrition 1983, M.D. 1987) and John Gaglione (B.S.C.I.S. 1985), all of Dayton, Ohio.

The annual distribution from this fund shall be used to fund one or more scholarships to medical students in the College of Medicine based on academic merit and/or financial need. Scholarship recipients shall be selected by the dean of the College of Medicine at the recommendation of the College of Medicine Scholarship Committee in consultation with the College's vice dean for Education and the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Amount Establishing Endowment: \$50,000.00

The Alan and Susan Letson Retina and Ophthalmology Fund

The Alan and Susan Letson Retina and Ophthalmology Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Holton C. Letson of Hilton Head, South Carolina.

The annual distribution from this fund shall be used to support the education of ophthalmology residents, acquisition of equipment for research, clinical and patient care, projects in retina disease, and emerging priorities or initiatives related to retina disease in the Department of Ophthalmology. Allocation of funds shall be approved by the chairperson of the Department of Ophthalmology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine and reviewed by Alan and Susan Letson or their designee(s) at their request. The Department of Ophthalmology will also provide annual reports of fund expenditures to Alan and Susan Letson or their designee(s).

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Ophthalmology in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Alan and/or Susan Letson or the Letsons' designee(s) and as recommended by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

Clermont County Alumni Scholarship Endowment Fund

The Clermont County Alumni Scholarship Endowment Fund was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of Clermont County.

The annual distribution from this fund shall provide scholarships for high school graduates from Clermont County, Ohio. Scholarship recipients will be recommended by the OSU Clermont County Alumni Club and selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,325.00 (grandfathered)

Change in Description of Named Endowed Fund

Rosalie S. and Edward O. Elliott II Scholarship Fund

The Rosalie S. and Edward O. Elliott II Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rosalie S. Elliott (B.S. 1967) and Edward O. Elliott II. The description was revised December 7, 2007.

The annual distribution from this fund shall provide one or more need-based scholarships for full-time undergraduate students who are graduates of Ridgemont High School of Hardin County, Ohio, or graduates of its successor high school who live in the Ridgemont High School district. It is the donors' desire that students enrolled at a regional campus be given equal consideration as students enrolled on main campus. First preference shall be given to undergraduate students enrolled in the College of Education and Human Ecology or the College of Food, Agricultural, and Environmental Sciences.

Furthermore, it is the donors' desire that if in a given year there are no qualified students who have graduated from Ridgemont High School of Hardin County, Ohio, or graduates of its successor high school who live in the Ridgemont High School district, then graduates from any high school in Hardin County, Logan County, or Union County, Ohio, may be considered.

The scholarships will be awarded at a minimum of \$500 each. The scholarship shall be distributed equally among the quarters enrolled during the academic school year for expenses such as the cost of tuition, room and board, books and supplies, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need. In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. The fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Change in Name and Description of Named Endowed Fund

Outstanding Newark Psychology Student Endowed Award Fund

The Scott/Staats Psychology Endowment Fund was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Ruth Scott, associate professor emeritus of psychology at The Ohio State University-Newark, and Dr. Sara Staats (B.S. 1952, M.A. 1954, Ph.D., 1958), professor of psychology at The Ohio State University-Newark. The name and description were revised December 7, 2007.

Ruth Scott, supported by Sara Staats, established this award to recognize research activities of OSU-Newark psychology students and to improve their opportunities for entry into graduate school.

The annual distribution from this fund shall be used to fund the annual Outstanding Newark Psychology Student Award offered to an OSU-Newark psychology student, as well as the costs associated with offering the award. The award shall be given to students with research achievements such as publications in peer reviewed articles; presentations at national, regional, or state conferences; and intent to perform an undergraduate honors thesis. In most cases recipients shall have at least a 3.5 grade point average in psychology courses and little, if any, consideration shall be given to the candidates involvement in service work. Recipients shall be selected by a committee composed of the tenured and tenure-track OSU-Newark Psychology faculty and an ex officio member from academic advising in consultation with the University's Office of Student Financial Aid.

The remainder of the distribution shall be used at the discretion of the OSU-Newark psychology faculty, with preference for support to promote the development of a master of psychology degree program at OSU-Newark that would have the training of teachers of psychology as a central goal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by The Ohio State University-Newark psychology tenured and tenure-track faculty. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

**APPROVAL TO ENTER INTO A FEASIBILITY STUDY CONTRACT, TO
ENTER INTO DESIGN CONTRACTS, TO ENTER INTO CONSTRUCTION
CONTRACTS, AND TO INCREASE A CONSTRUCTION CONTRACT**

Resolution No. 2008-64

**APPROVAL TO ENTER INTO A FEASIBILITY STUDY CONTRACT
ACADEMIC CORE NORTH FACILITIES PLAN**

APPROVAL TO ENTER INTO DESIGN CONTRACTS

AGRICULTURAL ADMIN BUILDING WINDOW REPLACEMENT
CANFIELD HALL - SOUTH ELEVATOR UPGRADE
CRAMBLETT HALL RENOVATION (MCFP)
DEMOLITION AND DECOMMISSIONING OF MED CENTER FACILITIES (MCFP)
EVANS LAB 4TH FLOOR LAB RENOVATIONS
FAWCETT TOWER - ROOF REPLACEMENT
JAMES CANCER HOSPITAL - ROOM 064 TO 024 RELOCATE CT SCANNER
MACQUIGG LAB ELEVATOR UPGRADE
MANSFIELD CAMPUS - ROOF REPLACEMENTS AND RENOVATIONS
MEDICAL TANK FARM AND FUEL OIL STORAGE (MCFP)
MERSHON AUDITORIUM AIR HANDLING UNIT AND HEATING RENOVATIONS
RANEY COMMONS - ROOF REPLACEMENT
SCHOTTENTSTEIN CENTER - BASKETBALL PRACTICE FACILITY
SOUTH HIGH RISE BATHROOM AND AC
TAYLOR TOWER - ELEVATOR UPGRADE
WATTS HALL ELEVATOR UPGRADES
WILCE STUDENT HEALTH CENTER - PHASE 4
WILLIAM H. HALL HOUSING COMPLEX EXPANSION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

9TH AVENUE PARKING GARAGE EXPANSION (MCFP)
CANFIELD HALL - SOUTH ELEVATOR UPGRADE
CANFIELD HALL - BATHROOM RENOVATIONS
CRAMBLETT HALL RENOVATION (MCFP)
FAWCETT TOWER - ROOF REPLACEMENT
JAMES CANCER HOSPITAL - ROOM 064 TO 024 RELOCATE CT SCANNER
LANE AVENUE PARKING GARAGE
MACQUIGG LAB ELEVATOR UPGRADE
MANSFIELD CAMPUS - ROOF REPLACEMENTS AND RENOVATIONS
MORRISON TOWER - FAN COIL UNIT REPLACEMENT
RANEY COMMONS - ROOF REPLACEMENT
STUDENT ACADEMIC SERVICES BUILDING
WATTS HALL ELEVATOR UPGRADES

APPROVAL TO INCREASE A CONSTRUCTION CONTRACT

LARKINS HALL - CONDENSATE PIPING REPLACEMENT

Synopsis: Authorization to enter into a feasibility study contract, enter into design and construction contracts, and to increase a construction contract, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into a feasibility study contract for the following project:

Academic Core North Facilities Plan (07-08 capital request)	\$1.2M	State funds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Agriculture Admin Building Window Replacement (07-08 Basic Renovation request)	\$1.2M	State funds
Canfield Hall - South Elevator Upgrade (09-10 capital request)	\$0.4M	Bond proceeds
Cramblett Hall Renovation (MCFP) (N/A)	\$0.6M	Bond proceeds

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Demolition and Decommissioning of Med Center Facilities (N/A)	\$5.0M	Bond proceeds
Evans Lab 4 th Floor Lab Renovations (07-08 basic renovation request)	\$1.1M	State funds
Fawcett Tower - Roof Replacement (N/A)	\$0.5M	Bond proceeds
James Cancer Hospital - Room 064 to 024 Relocate CT Scanner (N/A)	\$0.2M	Auxiliary funds
MacQuigg Lab Elevator Upgrade (07-08 Basic Renovation request)	\$0.4M	State funds
Mansfield Campus - Roof Replacements and Renovations (07-08 Basic Renovation request)	\$0.4M	State funds
Medical Tank Farm and Fuel Oil Storage (MCFP) (N/A)	\$1.5M	Bond proceeds
Mershon Auditorium Air Handling Unit and Heating Renovation (07-08 basic renovation request)	\$2.6M	State funds
Raney Commons - Roof Replacement (N/A)	\$0.5M	Bond proceeds
Schottenstein Center - Basketball Practice Facility (N/A)	\$22.0M	Auxiliary funds
South High Rise Bathroom and AC (09-10 capital request)	\$34.3M	Bond proceeds
Taylor Tower - Elevator Upgrade (N/A)	\$1.5M	Bond proceeds
Watts Hall Elevator Upgrades (07-08 basic renovation request)	\$0.3M	State funds
Wilce Student Health Center - Phase 4 (09-10 capital request)	\$10.0M	Bond proceeds
William H. Hall Housing Complex Expansion (09-10 capital request)	\$15.1M	Bond proceeds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

9 th Avenue Parking Garage Expansion (MCFP) (N/A)	\$21.7M	Bond proceeds Auxiliary funds
Canfield Hall - South Elevator Upgrade (09-10 capital request)	\$0.4M	Bond proceeds
Canfield Hall - Bathroom Renovations (09-10 capital request)	\$2.5M	Bond proceeds
Cramblett Hall Renovation (MCFP) (N/A)	\$0.6M	Bond proceeds
Fawcett Tower - Roof Replacement (N/A)	\$0.5M	Bond proceeds
James Cancer Hospital - Room 064 to 024 Relocate CT Scanner (N/A)	\$0.2M	Auxiliary funds
Lane Avenue Parking Garage (07-08 capital request)	\$28.0M	Bond proceeds
MacQuigg Lab Elevator Upgrade (07-08 basic renovation request)	\$0.4M	State funds
Mansfield Campus - Roof Replacements and Renovations (07-08 basic renovation request)	\$0.4M	State funds
Morrison Tower - Fan Coil Unit Replacement (N/A)	\$2.1M	Bond proceeds
Student Academic Services Building (07-08 capital request)	\$32.5M	Central funding
Raney Commons - Roof Replacement (N/A)	\$0.5M	Bond proceeds
Watts Hall Elevator Upgrades	\$0.3M	State funds

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(07-08 basic renovation request)

WHEREAS in accordance with the attached materials, the University desires to increase the construction contract for the following project:

Larkins Hall - Condensate Piping Replacement (05-06 Basic Renovation request)	\$0.3M	State funds Repair & Ren funds
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** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into a feasibility study contract, enter into design and construction contracts, and to increase a construction contract for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXIX for background information, page 682.)

**AUTHORIZATION TO ENTER INTO DESIGN,
CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS**

Resolution No. 2008-65

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary between Board of Trustees meetings is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the recent changes approved by the Board of Trustees with respect to the schedule of Board meetings extend the periods between meetings; and

WHEREAS during these intervening periods, the Board desires to facilitate such capital project approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening periods between regularly scheduled meetings of the Board of Trustees, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects; and

BE IT FURTHER RESOLVED, That, during these intervening periods, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she or he may direct, for review and approval; and

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BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design contracts and construction management contracts and enter into construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at its next meeting.

**FIVE-YEAR LEASE - OSU MEDICAL CENTER
COMPREHENSIVE TRANSPLANT CENTER**

Resolution No. 2008-66

RELOCATION AND EXPANSION
760 KINNEAR ROAD
COLUMBUS, OHIO 43212

Synopsis: Authorization is requested for entering into a five-year lease of approximately 15,000 SF of office space located on the first and second floors of the two-story office building located at 760 Kinnear Road, Columbus, Ohio, 43212, to be occupied by The Ohio State Medical Center Comprehensive Transplant Center.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a five-year lease of real property at 760 Kinnear Road owned by Battelle Memorial Institute Employees Credit Union; and

WHEREAS the property contains approximately 20,000 SF and is adjacent to the current operations of the Comprehensive Transplant Center located at 770 Kinnear Road; and

WHEREAS this property will adequately satisfy the relocation and expansion of office requirements of the Comprehensive Transplant Center and the OSU Medical Center has determined that the lease of this property is in the best interest of the University; and

WHEREAS the funds for the lease will be provided by the Department of Transplant Services:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a five-year lease of the improved real property at 760 Kinnear Road for use by The Ohio State University Medical Center and its uses. The lease will be negotiated to contain rental terms and lease conditions determined to be in the best interest of the OSU Medical Center and the University.

(See Appendix XXX for background information, page 711.)

CHANGE OF CONTRACT FOR PHARMACY BENEFIT MANAGER

Resolution No. 2008-67

Synopsis: The award of Pharmacy Benefit Manager (PBM) services for members of the OSU Faculty and Staff Health Plans is proposed.

WHEREAS The Ohio State University proposes a new Pharmacy Benefit Manager for its medical plan membership to provide services such as mail service dispensing facilities, customer service, retail pharmacy network, and prescription drug claims processing; and

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WHEREAS the Purchasing Department has approved the procurement process for selecting the PBM; and

WHEREAS Buck Consulting and Porter Wright Morris & Arthur were employed to assist with the selection of the PBM and the terms of the contract; and

WHEREAS this opportunity is a result of a collaborative purchasing process with three of the Ohio retirement systems (Ohio PERS, STRS Ohio, and Ohio SERS), and will result in very substantial cost savings; and

WHEREAS the appropriate University offices have reviewed the proposals, and based on the financial considerations, as well as the services, operations and strategies to be provided, it is the recommendation of the Office of Human Resources and OSU Managed Health Care Systems (MHCS) with the concurrence of the Purchasing Department that Express Scripts be awarded a contract to provide Pharmacy Benefit Management services to the University:

NOW THEREFORE

BE IT RESOLVED, That the contract to perform Pharmacy Benefit Management services for OSU Faculty and Staff Health Plans be awarded to Express Scripts for a three-year period effective January 1, 2008, with the option to secure additional terms with Express Scripts for up to a total of six years and that the Senior Vice President for Business and Finance, in consultation with the Associate Vice President for Human Resources and CEO of MHCS, be authorized to negotiate any subsequent renewal agreement and to take any other appropriate action to manage this ongoing contract.

(See Appendix XXXI for background information, page 712.)

**ONE-TIME SEPARATION INCENTIVE PROGRAM FOR THE
COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES**

Resolution No. 2008-68

Synopsis: Approval of the proposed one-time separation incentive program for the College of Food, Agricultural, and Environmental Sciences for workforce reduction and reorganization is requested.

WHEREAS the Board of Trustees of The Ohio State University is vested with authority, pursuant to Chapter 3335 of the Revised Code to adopt bylaws, rules and regulations governing the operations of the University, including but not limited to, fixing of compensation for employees of the University; and

WHEREAS in 2002 the Board of Trustees approved a Severance Program, wherein a table of salary and benefit continuation is provided for those who are involuntarily separated from the University; and

WHEREAS the economic value of severance benefits could be constructively utilized to provide incentives for voluntary employment separation when workforce reductions are needed, minimizing the necessity for the disruption of involuntary separations; and

WHEREAS the level of funding for the College of Food, Agricultural, and Environmental Sciences for FY2008 and FY2009, combined with the need to keep faculty and staff salaries competitive will result in a projected \$4.7 million shortfall in addition to similar shortfalls in the FY2006-07 biennium for the College; and

WHEREAS the University desires to institute a one-time Separation Incentive Program for the College of Food, Agricultural, and Environmental Sciences to assist the College in

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addressing short-term financial demands and providing a speedier transition process toward achieving sustainable levels of employees and programs; and

WHEREAS such a program would provide cash payments and related economic incentives of such economic value that is within the range of the previously adopted severance program benefits:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the Executive Vice President and Provost and the Associate Vice President for Human Resources to implement a one-time Separation Incentive Program for the College of Food, Agricultural, and Environmental Sciences, as described in Attachment A, to be effective immediately; and

BE IT FURTHER RESOLVED, That the University shall report back to the Board of Trustees at the appropriate time on the operation of this program.

(See Appendix XXXII for background information, page 713.)

**DESIGNATION OF APPOINTING AUTHORITY
AND DELEGATION OF AUTHORITY FOR THE ADMINISTRATION OF
CLASSIFIED CIVIL SERVICE STAFF AND COLLECTIVE BARGAINING**

Resolution No. 2008-69

Synopsis: Authority to designate the Associate Vice President for Human Resources as the University's Appointing Authority for all personnel issues related to the University's classified civil service staff and law enforcement officers and/or peace officers is proposed.

WHEREAS the Board of Trustees desires to make clear its delegation of authority to the Associate Vice President for Human Resources of all rights, powers, and authority as the University's Appointing Authority, to include any and all authority required for the administration of our classified civil service staff and collective bargaining:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, and pursuant to Chapter 3335 of the Ohio Revised Code, the Board of Trustees hereby designates and appoints the Associate Vice President for Human Resources as the University's Appointing Authority for all classified civil service staff in accordance with Chapter 124 of the Ohio Revised Code and all University law enforcement officers and/or peace officers in accordance with Chapters 109 and 3345 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby delegates and assigns to the University's Appointing Authority full authorization, pursuant to Chapter 4117 of the Ohio Revised Code, to negotiate, ratify, fund and otherwise administer any and all collective bargaining agreements on behalf of the University; and

BE IT FURTHER RESOLVED, That the Associate Vice President for Human Resources shall report to the Board of Trustees from time to time, as he deems appropriate or as the Board requests, on actions taken pursuant to this resolution, effective immediately.

REVISIONS TO THE POLICY ON PURCHASING AND COMPETITIVE BIDDING

Resolution No. 2008-70

Synopsis: Authorization for the adoption of the revised policy on purchasing and competitive bidding is requested.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making University purchases in all cases wherein the best interest of the University will be served by such competition; and

WHEREAS the University's policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 84-61, 85-29, 86-41, 87-38, 87-39, 88-55, 92-78, 95-17, and 2002-97 and there is a need to revise and update the University's policy on purchasing:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby revises the policy on purchasing, as follows, effective immediately:

1. Under the direction of the Senior Vice President for Business and Finance, the Office of Business Operations shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the University.
2. Except as provided below, all equipment, materials, supplies, and services shall be purchased through solicitation of competitive bids or proposals except where such equipment, materials, supplies, or services are purchased pursuant to Sections 4115.31 to 4115.35 and 5147.07 of the Revised Code, or where the amount of such purchase of equipment, materials, and/or supplies is less than \$25,000 or where the purchase of services, or any combination of services, equipment, materials, and supplies, is less than \$50,000. The above threshold amounts notwithstanding, the University may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the University. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the University may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the University's policy on purchasing, the University is authorized to make multiple awards as provided for in the University's request for bids or proposals.
3. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that an emergency or a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier ("sole source").
4. The President and/or Senior Vice President for Business and Finance, upon recommendation of the appropriate University office responsible for University collections and with any necessary budgeting approval, is authorized on behalf of the University, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected for and on behalf of the University, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the University, but not to exceed \$1 million per art work or collection based on an appraisal (or appraisals) acceptable to the University. This provision rescinds Resolution 84-61.
5. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive

bidding, equipment, materials, supplies, or services through any non-profit or governmental agencies or consortia (including but not limited to the Inter University Council Purchasing Group) whose contracts meet the competitive bidding requirements as determined by the University, upon such terms and conditions as are in the best interest of the University.

6. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various University departments, upon such terms and conditions as are in the best interest of the University.
7. Resolution 87-38 is hereby reconfirmed and the President and/or Senior Vice President for Business and Finance, in consultation with the Senior Vice President for Research, is authorized on behalf of the University, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and up-date current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc., supercomputing equipment.
8. In accordance with Section 5513.01(B) of the Revised Code, the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the University.
9. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries' collections.
10. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the University shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: 1) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and 2) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.
11. Resolution 95-17 is hereby reconfirmed, and notwithstanding any other provision of this policy on purchasing, the Vice President of Health Services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the Vice President of Health Services shall be subject to the oversight authority of the Senior Vice President for Business and Finance who shall review the application of this delegation of authority every three years.
12. Resolutions 87-39 and 88-55 are hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, whose contracts meet the competitive

bidding requirements as determined by the University, and upon such terms and conditions as are in the best interest of the University.

13. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the University. This provision rescinds Resolution 86-41.
14. The President and/or the Senior Vice President for Business and Finance is authorized on behalf of the University to employ reverse-auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the University.
15. Resolution 2002-97 is hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in State of Ohio term schedules in which the vendor guarantees that the State will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the State's terms and conditions.
16. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing mission critical enterprise-wide software applications, upon such terms and conditions as are in the best interest of the University.
17. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing University procedures, upon such terms and conditions as are in the best interest of the University.
18. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the University.
19. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the University.
20. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the University.
21. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions as are in the best interest of the University.

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22. Notwithstanding any other provision of this policy to the contrary, any contract or purchase, whether competitively bid or not, for goods or services which contract or purchase is in excess of \$1 million must have the prior written approval of the Senior Vice President for Business and Finance.
23. Notwithstanding any other provision of this policy to the contrary, any contract or purchase for goods or services for which competitive bidding is waived, and which contract or purchase is in excess of \$500,000 must have the prior written approval of the Senior Vice President for Business and Finance.
24. All contracts or purchases for goods or services for which contract or purchase is in excess of \$250,000 for which competitive bidding is waived, shall be reported to the Board on a quarterly basis.
25. A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees Office on a semi-annual basis.
26. This policy applies to all funds administered by The Ohio State University.

REVISION OF THE ENDOWMENT FUND INVESTMENT POLICY

Resolution No. 2008-71

Synopsis: Revision of the University's Endowment Fund Investment Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Endowment Investment Policy for The Ohio State University be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to implement and administer this policy and to manage the Endowment Investment Portfolio in accordance with this policy.

Upon motion of Mr. Schottenstein, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes cast by Trustees Cloyd, Hendricks, McFerson, Davidson, Ong, Wexner, O'Dell, Hicks, Fisher, Schottenstein, Brass, and Marbley.

APPOINTMENT OF INVESTMENT MANAGERS AND REALLOCATION OF FUNDS

Resolution No. 2008-72

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Long-Term Investment Pool; and

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WHEREAS the Development and Investment Committee of the Board of Trustees periodically reviews the results obtained by the external investment managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external investment managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on September 21, 2007:

NOW THEREFORE

BE IT RESOLVED, That the following changes shall be made:

	Allocation as of 10/31/07	Changes	Revised Allocation
<u>International Equity</u>			
BlackRock	\$72,606,812	\$11,000,000	\$83,606,812
LSV Asset Management	\$67,489,875	\$16,000,000	\$83,489,875
Voyageur	\$64,252,328	\$19,000,000	\$83,252,328
State Street International Alpha	\$286,596,185	(\$46,000,000)	\$240,596,185
<u>Domestic Fixed Income</u>			
Cypress Asset Management	\$46,365,710	(\$46,365,710)	\$0
JPMorgan	\$23,035,329	\$22,000,000	\$45,035,329
State Street Aggregate Index	\$10,420,251	\$24,365,710	\$34,785,961
<u>High Yield Fixed Income</u>			
Commonfund High Yield	\$0	Fund closed	\$0
Lehman Brothers	\$33,238,884	\$7,100,000	\$40,338,884
<u>Venture Capital/Private Equity</u>			
Wayzata Opportunities II	\$0	\$10,000,000	\$10,000,000
<u>Real Estate</u>			
Walton Street VI	\$0	\$10,000,000	\$10,000,000
<u>Domestic Equity</u>			
Standish Mellon	\$0	\$120,000,000 ⁽¹⁾	\$120,000,000

⁽¹⁾ Portable alpha strategy. Notational value of S&P 500 Futures.

SUPPLEMENTAL MANAGER LISTING

	Market Value as of 10/31/07	Changes	Revised Allocation	% Allocation	Target Allocation
<u>Domestic Large Cap Equity</u>					
Fifth Third	\$48,112,468		\$48,112,468		
Huntington Value	\$48,415,226		\$48,415,226		
University Students	\$26,950,044		\$26,950,044		
State Street S&P 500 Index	\$126,707,240		\$126,707,240		
Standish Mellon	\$0	\$120,000,000 ⁽¹⁾	\$120,000,000		
	\$250,184,978	\$120,000,000	\$370,184,978	15.3%	10%
<u>Domestic Mid Cap Equity</u>					
Meeder 100	\$46,903,001		\$46,903,001		

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Meeder Enhanced	\$23,601,859		\$23,601,859		
Nicholas Applegate	\$51,073,628		\$51,073,628		
State Street Extended Index	<u>\$102,814,130</u>		<u>\$102,814,130</u>		
	\$224,392,618	\$0	\$224,392,618	9.3%	10%
<u>Domestic Small Cap Equity</u>					
Bernzott Capital Advisors	\$27,158,417		\$27,158,417		

	Market Value as of 10/31/07	Changes	Revised Allocation	% Allocation	Target Allocation
G.W. Capital, Inc.	\$14,856,454		\$14,856,454		
Hoover Investment Management	\$35,393,555		\$35,393,555		
Independence Investments	\$35,042,166		\$35,042,166		
Nicholas Applegate	\$49,850,881		\$49,850,881		
Opus Capital Management	\$31,544,573		\$31,544,573		
State Street Russell 2000 Index	<u>\$38,530,055</u>		<u>\$38,530,055</u>		
	\$232,376,101	\$0	\$232,376,101	9.6%	10%
<u>International Equity</u>					
BlackRock	\$72,606,812	\$11,000,000	\$83,606,812		
LSV Asset Management	\$67,489,875	\$16,000,000	\$83,489,875		
Newgate Capital Management	\$50,777,965		\$50,777,965		
Voyageur	\$64,252,328	\$19,000,000	\$83,252,328		
State Street International Alpha	\$286,596,185	(\$46,000,000)	\$240,596,185		
State Street International Alpha Select	<u>\$123,564,403</u>		<u>\$123,564,403</u>		
	\$665,287,568	\$0	\$665,287,568	27.5%	25%
<u>Domestic Fixed Income</u>					
Cypress Asset Management	\$46,365,710	(\$46,365,710)	\$0		
Hughes Capital Management	\$42,433,365		\$42,433,365		
Huntington Trust	\$44,286,092		\$44,286,092		
JPMorgan	\$23,035,329	\$22,000,000	\$45,035,329		
State Street Aggregate Index	<u>\$10,420,251</u>	<u>\$24,365,710</u>	<u>\$34,785,961</u>		
	\$166,540,747	\$0	\$166,540,747	6.9%	7%
<u>High Yield Fixed Income</u>					
Commonfund High Yield	\$0	Fund Closed	\$0		
Delaware Investments	\$33,362,051		\$33,362,051		
Lehman Brothers	<u>\$33,238,884</u>	<u>\$7,100,000</u>	<u>\$40,338,884</u>		
	\$66,600,935	\$7,100,000	\$73,700,935	3.0%	3%
<u>International Fixed Income</u>					
Brandywine Asset Management	\$22,690,719		\$22,690,719		
JPMorgan Asset Management	\$23,335,327		\$23,335,327		
State Street World Govt Ex-US Index	<u>\$28,274,542</u>		<u>\$28,274,542</u>		
	\$74,300,588	\$0	\$74,300,588	3.1%	3%
	Commitment as of 10/31/07	Commitment as of 12/7/07	Market Value as of 10/31/07	% Allocation	Target Allocation

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Venture Capital/Private Equity

1999 Funds:

Commonfund Capital Partners 1999 (V/PE)	\$7,067,000	\$7,067,000	\$4,086,569		
	Commitment as of 10/31/07	Commitment as of 12/7/07	Market Value as of 10/31/07	% Allocation	Target Allocation

Commonfund New Leaders

(V/PE)	\$10,000,000	\$10,000,000	\$4,339,234		
Mesirow Partnership Fund I (V/PE)	\$10,000,000	\$10,000,000	\$5,723,517		

2000 Funds:

CID Seed Fund (V)	\$1,000,000	\$1,000,000	\$531,830		
EDF Ventures Seed Fund (V)	\$1,000,000	\$1,000,000	\$392,988		

2001 Funds:

Reservoir Venture Partners Fund I (V)	\$3,192,000	\$3,192,000	\$1,481,040		
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2005 Funds:

Commonfund International Partners V (V/PE)	\$10,000,000	\$10,000,000	\$4,437,915		
Commonfund Private Equity Partners VI (PE)	\$10,000,000	\$10,000,000	\$3,940,423		
Commonfund Venture Partners VII (V)	\$5,000,000	\$5,000,000	\$1,193,643		
Fort Washington Private Equity IV (V/PE)	\$5,000,000	\$5,000,000	\$3,465,524		
Mesirow Capital Partners IX (V/PE)	\$5,000,000	\$5,000,000	\$2,502,851		
Mesirow Partnership Fund III (V/PE)	\$5,000,000	\$5,000,000	\$1,774,191		
Stonehenge Opportunity Fund II, (PE)	\$5,000,000	\$5,000,000	\$1,433,264		

2006 Funds:

Coller International Partners V, LP (V/PE)	\$10,000,000	\$10,000,000	\$1,096,373		
Hellman & Friedman Capital Pts. VI (PE)	\$10,000,000	\$10,000,000	\$2,145,155		
M/C Venture Partners VI (V)	\$5,000,000	\$5,000,000	\$1,151,580		
Oaktree Principal Opportunities IV (PE)	\$10,000,000	\$10,000,000	\$3,669,619		
Onex Partners II (PE)	\$5,000,000	\$5,000,000	\$2,862,766		
Reservoir Venture Partners Fund II (V)	\$3,000,000	\$3,000,000	\$427,278		

2007 Funds:

BlackRock Credit Investors (PE)	\$10,000,000	\$10,000,000	\$0		
JMI Equity Fund VI (V)	\$10,000,000	\$10,000,000	\$787,651		
Jordan Resolute Fund II (PE)	\$10,000,000	\$10,000,000	\$1,075,321		
Kelso VIII (PE)	\$10,000,000	\$10,000,000	\$0		
Ohio Tech Angels (V)	\$500,000	\$500,000	\$0		

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Providence VI (PE)	\$10,000,000	\$10,000,000	\$2,703,932		
Sun Capital Partners V (PE)	\$15,000,000	\$15,000,000	\$554,224		
Wayzata Opportunities II (PE)	<u>\$0</u>	<u>\$10,000,000</u>	<u>\$0</u>	new	
Subtotal without placeholder	\$185,759,000	\$195,759,000	\$51,776,888	2.1%	7%
Placeholder-State Street Global Index			<u>\$115,000,000</u>		
Total with placeholder			\$166,776,888	6.9%	7%

Natural Resources

Commonfund Natural Resources VII	\$5,000,000	\$5,000,000	\$351,629		
EnCap Energy Capital VII	\$10,000,000	\$10,000,000	\$0		
Goldman Sachs Energy Fund	\$10,000,000	\$10,000,000	\$2,632,275		
Quantum Energy Partners IV, LP	<u>\$10,000,000</u>	<u>\$10,000,000</u>	<u>\$1,276,979</u>		
Subtotal without placeholder	\$35,000,000	\$35,000,000	\$4,260,883	0.2%	3%
Placeholder-State Street Global Index			<u>\$56,100,443</u>		
Total with placeholder			\$60,361,326	2.5%	3%

Real Estate-Partnership Funds

BPG Properties	\$15,000,000	\$15,000,000	\$1,999,288		
Carlyle Realty Partners V	\$10,000,000	\$10,000,000	\$2,229,400		
Praedium Fund VII	\$10,000,000	\$10,000,000	\$972,222		
Walton Street VI	<u>\$0</u>	<u>\$10,000,000</u>	<u>\$0</u>	new	
			\$5,200,910		

	Market Value as of 10/31/07	Changes	Revised Allocation
<u>Real Estate-Other</u>			
Campus Partners	\$20,000,000		\$20,000,000
Don Scott Airport	\$20,000,000		\$20,000,000
Miscellaneous	\$13,780,000		\$13,780,000
State Street Wilshire REIT Index	<u>\$119,025,427</u>		<u>\$119,025,427</u>
	\$172,805,427	\$0	\$172,805,427

Total Real Estate \$178,006,337 7.4% 8%

Absolute Return Funds

Angelo Gordon (in placeholder until funded)	\$29,835,092		\$29,835,092		
Commonfund Hedged Investors	\$37,682,203		\$37,682,203		
Davidson Kempner	\$25,999,823		\$25,999,823		
Farallon	\$32,772,607		\$32,772,607		
GMO	\$15,833,983		\$15,833,983		
Golden Tree	\$21,322,551		\$21,322,551		
King Street	\$26,747,522		\$26,747,522		
Och Ziff	\$30,157,254		\$30,157,254		
Ramius Fund	\$41,920,252		\$41,920,252		
Sirios	\$15,917,064		\$15,917,064		
Wellington	\$28,175,627		\$28,175,627		
York	<u>\$29,084,245</u>		<u>\$29,084,245</u>		
	\$335,448,223	\$0	\$335,448,223	13.9%	14%

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Upon motion of Ms. Hendricks, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with eight affirmative votes cast by Trustees Cloyd, Hendricks, McFerson, Ong, Hicks, Fisher, Brass, and Marbley, and four abstentions cast by Trustees Davidson, Wexner, O'Dell and Schottenstein.

Dr. Cloyd:

I would next like to call on Bill Shkurti and Tom Johnson for a presentation on Debt Management.

DEBT MANAGEMENT UPDATE

Mr. Shkurti: [PowerPoint presentation]

Thank you, Mr. Chairman. This presentation comes out of a conversation I had with the Chair of Fiscal Affairs. Chair Davidson and I both agreed that there seemed to be a lot of questions and a lot of angst among Board members about the University's debt policies, I think more from just a point of questioning how it all fits together, and then tying that altogether with President Gee's emphasis on alignment. I think that is appropriate because we are in a position where we are going to be issuing a lot of debt over the next several years. How do our debt priorities and our debt policies align with our capital priorities, our academic priorities, our financial priorities, and our governance priorities? So this is an attempt to address that.

I realize I am dealing with an intelligent audience, but it has a diverse background in financial issues such as debt, so I have tried to gear this above the kindergarten-level, but below the Ph.D., in the middle and not to go to extremes in esoteric financing, rather to give everybody a good understanding of the implications.

What this is designed to do is cover four areas: 1) to set a general context for everybody; 2) to understand the concept of debt capacity; 3) then the heart of the presentation is the three policy issues: how do we maintain or protect our credit rating; what are our priorities; and how do we deal with off-balance sheet debt; 4) then conclusions and next steps. The other thing I would like to say is it took the work of a lot of people to put this information together and I want to acknowledge the work of Tom Johnson and his staff, and particularly Al Rodack, who is the institutional memory on debt. Al, will you please stand? And I will call on him if needed.

Let me turn first to context and answer the question of: how much debt do we have; whose is it; how has it grown; and does the University have policies regarding it? This slide shows you the total debt that existed on last June 30, it is \$1.1 billion. This is the way the rating agencies count debt, and I will get back to that later. The biggest part of that debt is the fixed and variable rate bonds that you see there, the bottom part of the pie chart, and those are 20-year bonds. That is the standard University policy and that is really the biggest part of our debt, but you can obviously see that those are the things that count, such as capital leases and so forth.

The next chart shows you whose debt it is, because we allocate back to different units that have asked to have the debt service. You will see that the biggest portions are assigned to the Medical Center, particularly the Health System, Athletics, and Student Affairs. The thing that all three of those organizations have in common is that they are auxiliaries, which means that they generate their own revenue therefore they generate the capacity to pay off the debt. You won't see a lot of the academic units in there and I will talk about that later, but that gives you a sense of the spread. The other thing is that we never have a problem in collecting this when a unit commits to it, because we bill them automatically. We have had a very good record of units paying their debt back.

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This next chart shows you how our debt has grown and you can see it accelerated quite a bit. In fact, it started accelerating in 1997 as President Gee left. There is a cause and effect and state funding really started to take a downturn back in the late 1990s and the University was turning more and more to its own resources. In fact, between 1997 and 2007 the University's bonded indebtedness increased five-fold. Now the amazing thing is that we maintained our credit rating in that period and we will talk about that later, but you can see it has increased quite a bit.

One question I get a lot is, "Does the University have a policy?" In fact, the policy was initially approved at the tail end of Gee XI in May 1997; it was revised in December 2003; and just recently expanded to cover leases and other elements of debt in May 2005. The major elements of the policy are what are listed in the chart -- that it is comprehensive. I want to stress two things: 1) no major capital project is initiated without prior Board approval; and the correlator to that is 2) no debt is issued without prior Board approval. That has been the case ever since that policy was approved in 1997 and it wasn't always the case in the past, but the Board is appropriately engaged in oversight. It is also the University's policy that a credit rating of at least AA must be maintained and we have been very successful at that. I think in general I can say that the University has been scrupulous about following these policies and that is one of the reasons we have been able to increase our debt and get a lot done and still maintain our credit rating.

Now we are going to turn to the concept of debt capacity, talk about what it is, why it is important, how it is determined, and how OSU compares to some benchmarks. The concept itself is really pretty simple -- how much additional long-term debt can we issue at a given credit rating? These credit ratings are similar to what you might get on your own credit and there are three for profit entities that do this: Moody's, Standard and Poor's, and Fitch. When we set out a bond issue, we actually pay them in part to give us a credit rating. The people that would buy those bonds, whether it is institutions or investors, then use that credit rating, because obviously they want to buy bonds that they know will be paid back. And depending on how high the credit rating is, or isn't, has an implication on what kind of interest rates we have to pay.

This gets us into why the credit rating matters, because it helps set the interest rate, especially if it is 20-year bonds that exist for 20 years. So the better credit rating you have, the less interest you pay. It is a good thing. It is also an external independent evaluation of the financial strength of an institution, it helps us establish a focus for scarce resources, and once it falls it is very hard to reestablish. We will talk about that later.

The only thing I would stress - and this comes from a document that Moody's actually issued, they love to issue these pontifications when in fact they are very useful - and what they stress, which is correct, it is not determined by formulas and ratios alone, it is really a judgment that reflects a number of factors that are listed there. One of the things that I would stress - because this tends to get overlooked - if you go down to the fifth bullet point, the relationship with the state. As a state institution, our debt rating and our debt capacity is determined not only by our own efforts, but by the rating agencies perception of how good of shape or not they think the state is in. The state of Ohio has had some struggles in the last couple of years, although it has been stronger more recently. There is only one institution that has a credit rating higher than the state in which it is in. We will talk about them in a minute.

Here are some additional concepts. The one that I would stress here is that it is not a static concept, your debt capacity and your debt rating can change. The third bullet point - revenue generating projects have a different impact than others. In other words, if the credit rating agencies are convinced your making good investment decisions and that the debt you are issuing has a good chance of being paid off, they are going to respond more positively than if they think the reverse.

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I also want to stress the fourth bullet point and I will talk about it more in a minute. Off balance sheet financing is included despite conventional wisdom to the contrary. And we will get back to that in a minute, too.

Here is our comparison with the benchmarks. These are the benchmark institutions that are academically very highly rated, but structurally similar to Ohio State. You will see there at the top is the University of Michigan - a AAA. The highest ratings are at the top, the lowest at the bottom. Michigan is that one exception. The state is not AAA rated and, if you have been reading the press lately, you can understand why. I will talk in a minute about how Michigan is able to maintain that rating. Texas at Austin has a AAA rating as well, but a lot has to do with an endowment they have from oil wells under the ground that have been with them for years.

Mr. Schottenstein:

One quick question, Bill. If we were to move up from AA2 to AA1 incrementally, what would that mean in terms of interest rates?

Mr. Shkurti:

The general rule of thumb is that the interest rate goes up or down by 15-20 basis points per notch on the credit rating. So if you are issuing \$500 million of debt --

Mr. Schottenstein:

We have about \$950 million of debt.

Mr. Shkurti:

Remember the rating is only for the debt that is being issued at that point in time. So on a \$500 million bond issue, 20 basis points would be \$1 million. Remember that is over 20 years, so it could be \$20 million - it adds up significantly.

Ms Hendricks:

What is the state of Ohio's rating?

Mr. Shkurti:

I believe it is the equivalent of AA. A1, is that correct?

Mr. Rodack:

AA1.

Mr. Shkurti:

AA1. The other thing I would point out is that we are in the middle. Wisconsin is not rated there because they are lumped in with the state. The University of Wisconsin is on a different system.

This next chart is kind of mischievous, but interesting. What I had our financial people do is take three institutions that represent the middles and the extremes. On the left-hand side you have the University of Michigan, which I would call the gold standard. On the right-hand side you have the University of Cincinnati, who is struggling right now, and you will see why. Then we looked at a number of different comparisons. I should also point out that in terms of the number of students, OSU is about 50,000, Michigan is about 40,000, and the University of Cincinnati is about 30,000, so that affects their size somewhat.

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First look at the annual revenues, Michigan has less students but look how much more they generate in the way of revenues. Then the University of Cincinnati of course is smaller has even a lesser amount than us. Then you look at the existing debt line and the amount of debt of the three institutions is about equal.

The next line - expendable net assets is a fancy accounting word for cash and you can see that we have \$1.4 billion. But look at Michigan -- \$6.4 billion. That is not endowment, that is cash. So they are sitting on a lot of cash up there, in fact they have six times as much cash as they do debt. So even if you are a rating agency and you think the state of Michigan is going down the tubes, the University of Michigan is very strong financially. Then take a look at the University of Cincinnati, and I think you may have read in the press they have been struggling and that shows pretty clear.

So then you get down to the bottom line, which is the credit rating and you can see why Michigan is AAA, you can see why we are AA2, we are kind of in the middle, and you can see where Cincinnati is at the A level. This was done off the financial statements. They were a negative credit watch at the time; their rating was lowered to A1, which is where they are now. When I say that the University of Cincinnati is struggling, I am not exaggerating. It is going to take them years to dig out of the position they are in. Now they are going to function and they are going to survive, but they won't be able to do the kinds of things that we can do or Michigan can do, because we have kept our credit ratings strong.

This next chart is just another way of comparing where we stand. This is, in fact, a question a number of Board members have asked: What are the major ratios? Remember Moody's has pointed out that they don't rate solely on ratios, but the ratios are important. These are the three most important ratios that the rating agencies look at. We are looking at OSU compared to the median for AA2, so it is other institutions that are about as financially strong as we are. A plus there on the right-hand side means that it is good - our ratio is good compared to the others, sometimes less can be better in this case, and the negative is where we are behind. So what you will see is that our annual debt service as a percentage of our operating expenses is lower than for the AA2 median and our debt service coverage is higher. So both of those are good; we are better than the median. Where we fall a little bit behind is financial resources to direct debt - that is another fancy way of saying cash. So even though our morning newspaper thinks we have too much cash, the rating agencies don't concur with them. If we wanted to strengthen our financial position we should be accumulating more cash. I think this also gives you a sense of why we are in that AA2 range.

Now one question I get from time to time is: Why shouldn't we try for a AAA rating like Michigan? If we had their money it would be nice, but the short answer is that there is no way we are going to accumulate that kind of cash and we have other needs for it if we did.

Another question I get is: Why don't we take on more debt and have a lower rating? Although it would be nice to spend more money on debt, it would be real hard to crawl back from that. It would cost us more on interest, it shows a lack of institutional focus and leadership, I think, and once your rating is lowered it is very hard to get it back. If there is something that is out of your control - market down turn or the state runs into financial trouble - you have the potential to drop two levels instead of one and then it is really hard to dig out.

Now I mentioned that we would talk about issues that are really key to this discussion and there are three of them: 1) our relative priorities; 2) off balance sheet debt; and 3) future capacity. This is an interesting chart and this is state capital appropriations. You may say, "Has Bill lost his mind? What does this have to do with debt?" Actually it is important in terms of the context. What this shows is by a series of standard categories -- where our state capital appropriations are spent. You will see that 80% of it goes to colleges and libraries, because what you will see when we get to the debt side, is that

it tends to be the auxiliaries who have the money to pay the debt back. It is really hard to issue debt on a library. What are you going to use to pay the money back? We try to use state money as much as we can and private gifts where we can as well. You will also notice the regional campuses are in there, they are allocated a certain portion of our debt by a state formula. This is state capital appropriations only, not debt, but it forms the next chart.

This is probably the single most important chart if we talk about priorities. It looks complicated, but it's really not. Down the left-hand side I've taken the major areas of the University, and you can see them listed there, then the next column is their share of the University's operating budget. This is just to give you a sense of the order of magnitude of their operation financially. I need to stress just because they have that share of the budget, they do not have an entitlement to that share of bond capacity - although every now and then I get that argument. In fact what management is supposed to do is to sort those decisions, to put them in a way that makes sense strategically, and I think you will see how we did it.

Then you go to the next column and that is the share of existing debt as of June 30, 2007. So some of that debt was issued 19 or 20 years ago, but it will give you a sense of the University's historic priorities. You will see the big three auxiliaries: the Medical Center, Athletics, and Student Affairs. Now the interesting one is Athletics, because whenever we do anything with Athletics it is interesting because of their size. You might ask yourself, "What the heck are you doing with 21% of the debt for Athletics and they are only 3% of your budget?" Remember we did a major renovation of the Stadium a couple of years ago. The Stadium was built in 1929, it had not undergone any renovations for 60 some years, so you had a kind of lumpy - a pig through a python -- I guess in terms of that. I will get back to that in a minute.

With Student Affairs most of the existing debt is on student services' facilities like the Recreation Center and related things like that. It also includes housing and I will get to that in a minute. Then we go down to infrastructures, colleges and libraries, and so forth. Now you will notice some double asterisks there and what that means is that they are either 0 or very little money in terms of long-term debt allocated to that area, either existing or in the future. In many cases, those units are eligible for limited, short-term lines of credit from within the University. It is not like we are starving them, but, again, the issue is where we put our priorities. I think the best example of that will be the first two lines.

If you go to the next three columns or the next three scheduled bond issues, you will see our preliminary allocations by area. For example, you will see the Medical Center going up - it was at 24% last June, it will get 33% of the next issue, 48% of the issue after that, and probably 51% of the issue after that. The reason for that is that the Medical Center back ten years ago had fairly new facilities and was not at capacity. Both of those conditions now have changed and so we are going to have to make an investment there to keep the Medical Center viable. That means it has to come out of somewhere else. Because we have had a fairly aggressive building boom in Athletics, it is our determination or our recommendation that Athletics and whatever it needs to do next funds itself out of cash reserves or short-term lines of credit. So we are not planning any additional bond issues for Athletics.

You will notice Student Affairs jumping up in 2008 and staying up there in 2010, that reflects our emphasis on dealing with some of the deferred maintenance issues in housing that we have talked about. There will be more discussion of that at the next Board meeting.

You will see infrastructure jumping up, because that historically - even though it is a small percent of the budget -- is a very important one. If you don't have water and you don't have electricity, it doesn't matter what you build if you can't operate the buildings. You will see that is probably the third major area in an increase in commitment. We are

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also going to try and move the colleges and libraries and Campus Partners to alternative funding that doesn't use long-term bonds, so we can free up the resources that we need there. So I hope this gives you a sense of the way the University's priorities might be changing over the next several years.

The other thing that I would mention is all of the projects that are included in those preliminary bond numbers were approved as part of the capital plan. So one of our areas of alignment is that the six-year capital plan the Board approves, and that we review annually, is what drives this allocation of both debt service or long-term bond financing and also the state capital resources.

The next issue is off-balance sheet debt. That quote there is not from me, that is from Moody's in one of their pontifications that they put out, but I find this a lot. There are a lot of people that advise me in how best to do my job and one of the things that I get -- especially from outside consultants who have money to gain by issuing debt -- is "Don't worry about it, it is not on your books." I would have to say I tend to agree with Moody's and I really don't have a choice as the University's chief financial officer. They view financing, including privatized housing under some circumstances -- and we will get into that in a minute -- as either direct or indirect debt of the University depending on how closely tied the project is to the University. What this flows from is the bad experience the rating agencies got burned with Enron. Enron was running a lot of stuff off the balance sheet that should have been on the balance sheet. So the rating agencies have been very diligent. A lot of universities have done privatized housing, in some cases on the balance sheet and some cases off. Privatized housing by itself, there is nothing wrong with it, but we need to be very thoughtful in approaching that.

That gets us to the next point -- also from Moody's -- which are the factors they consider as to whether they count privatized housing on the balance sheet or off the balance sheet. Again the issue is not whether it is privatized or not, but how it is structured. You can see what the three major issues are there. So it can be structured in such a way that it is not on the balance sheet. If OSU makes a decision to go that way we can do that -- in fact, the MBA housing, currently on Kenny Road, has been structured so that it stays off the balance sheet. So there are ways to do it, but you need to be careful and you need to know what we are doing if we do that.

The next issue is future capacity. How do we continue to issue all of this debt and keep our credit rating up? We thoroughly expect -- and we've talked informally with the rating agencies about this last spring -- that when we issue our \$349 million in bonds sometime this winter we should maintain our current bond rate. Now when we jump up to a target of \$500 million, we will be on the outer edge of maintaining our current bond rating and could be within the AA3 range, which is a notch down. So you might ask yourself, "What the heck am I doing? We just talked about how we don't want the bond rating to slip, yet we are being somewhat aggressive in this." Let me show you two things that affect this.

What this chart shows is how the debt gets paid off. OSU has a reputation, because we normally do not issue bonds for longer than 20 years, of paying our debt off pretty aggressively. So even though in a two-year period we may be adding \$300-\$400 million in debt, we will be paying debt off at the rate of \$50 million a year, so there is some trade-off there. The more important point is this next chart shows that we do set a cap that the Board approves before we issue bonds and you will see what our historical experience has been. We tend to be a little aggressive when we set the cap, because we don't want to end up issuing bonds and not having a use for them. You will see -- in terms of what we actually issue when it comes time to issue the bonds -- it is always below the cap. In 2008 it will be substantially below the cap. So even though we have a higher cap in 2010, I expect by the time we come around to issuing the bonds it will be less than that. Part of my job and the job of my staff is to make sure that what we actually issue is not only within the cap, but protects our bond rating at

the AA level. We have enough experience now in doing that and we are comfortable in doing that, but it is going to take some additional work.

So the next steps. There are a couple of things that are key elements of the capital planning process and the capital plan that you approved in September that we deliberately held open to give President Gee a chance to work through his transition and to influence these decisions. The first is reviewing our strategic alignment, which is in fact going on right now. The second is how we can approach the issue of student housing and meet our needs, yet stay within our credit rating and move forward. There is a housing taskforce that is working now that will have plans to present to the President and eventually to the Board after the first of the year. We also need to make sure that the revised Medical Center Master Facilities Plan is within these parameters and that has been our goal from the start and I think we can do that. We also need to make sure that we are moving ahead with our deferred maintenance plan. As you noticed when we showed you the allocation of bonds, at least on the infrastructure side, that is one of the things we are attempting to deal with. But obviously we have some undone work to do there.

In addition there are three issues, two of which are outside of our control, that we need to deal with and one of which is in our control. I guess you could argue that issue number one is in our control in that it is our bond capacity, our bond rating. We need to make sure that the visit from the rating agencies in the winter goes well and we have really prepared for that. From our visit with them in the spring when we went to New York to talk to them about the Medical Center Master Facilities Plan, I can say to you I think without reservation that the rating agencies like the way OSU goes about managing its debt. What they told us they liked was the fact that our Board sets a ceiling and our Board approves a set of priorities and we stick with it. Not every university does that. The other thing they like is what I mentioned earlier, that OSU is very aggressive about paying down its debt. So I am hoping that visit from the rating agencies is a positive one, but it will also give us an idea of what our flexibility is regarding 2010 and 2012. Because the other thing the rating agencies like is that we share with them our long-term plans about where we are going, we don't just talk about the current issue.

The second issue is out of our control and that is state decisions regarding the 2009 and 2010 capital appropriations process. Within the last week I have heard that they are going to make their decisions early in the year, they are going to make their decisions in the middle of the year, and they are going to make their decisions not until after the election. So we are just going to have to be flexible with that, but that is the reality we are dealing with. Once they do make their decision, that money is very helpful.

The third item is the item that was brought forward to the Fiscal Affairs and Investments Committees in September and that is the University's five-year financial goals. Those are being structured in such a way as to be in alignment with our academic priorities, our capital priorities, and also to protect our bond ratings. So as we work through that that will be under our control and we need to keep that in mind.

So by way of summary: 1) I want to stress that debt management is a strategic concept and that it is appropriate for the Board to be involved with senior management in ensuring alignment with academic and financial goals; 2) that we have had a Board approved debt management policy since May 1997 and it has worked very well and it has been updated; 3) The continued maintenance of our AA credit rating is that credit rating which is most consistent with current and future academic goals and our likely financial resources, but maintaining that rating in the future will require discipline and the allocation of debt and careful planning on our part of management of cash reserves; 4) That off-balance sheet debt may be advantageous in highly selective cases, but it is neither a panacea nor a substitute for strategic decision making; 5) That our priorities are shifting towards deferred maintenance issues regarding

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infrastructure, student housing, and clinical facilities and away from Athletics, student activities other than housing, and the leveraging of development funding for projects of individual colleges; And, 6) finally, the single largest remaining challenge is how to replace the erosion of state capital dollars, and we talked about that yesterday, for renovation and replacement of academic buildings.

So I hope that gives you a sense not only of the context by which our credit rating is set, but the way it aligns with other aspects of how the University operates and also what the major issues are that we will be addressing. We will be looking to you for guidance as we move forward. I would be glad to answer any questions that anybody may have.

Mr. Brass:

Bill, I thought that was an excellent report. My first question is when you talk about cash is it all in cash -- restricted funds, endowment cash? Is there anything outside when we talk about cash?

Mr. Shkurti:

Mr. Brass, I have to say first that it depends on which context. The kind of context I was talking about here, for example, when we were comparing ourselves to Michigan, that is what is called "expendable cash," so that doesn't include the endowment. It is more the kind of money that we invest either over the short-term or sitting in various accounts of different units.

Mr. Brass:

So when we look at Michigan cash to Ohio State cash it does not include their endowment money or our endowment money, is that correct? Is that what you are saying?

Mr. Shkurti:

Their endowment monies, correct.

Mr. Brass:

I think that is an important thing to consider, too, when we are looking at cash. Which leads me to my second question, which has to do with days cash-on-hand -- one of my favorite subjects. When we look at the Medical Center's days cash-on-hand it is getting stronger. One of the strategic things that we will be looking at, Bill, is how we make it even stronger. I have always been comforted by the thought that even though the Medical Center's days cash-on-hand may not be as strong as we want it today, the University's cash-on-hand, which thus helps us with our bond rating, is okay. Are you still of that mindset?

Mr. Shkurti:

Absolutely. Policies regarding the investment of operating cash that I presented to the Investments and Fiscal Affairs Committees was a first reading in September, which we haven't brought back yet, but we will, is designed to make sure we stay in that position.

Mr. Brass:

Thank you very much.

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Mr. McFerson:

Before I ask my question, just underscore that last point. That is your favorite question, Alan, and I'm glad you keep asking it, but we need to keep reminding ourselves that the Medical Center does have an upward dividend every year to the overall University that other medical centers don't have. So I think it is fair to look to the University if we ever needed to.

My question is, go back one slide, please, item three where you say, "Continued maintenance of a credit rating of AA." Earlier it was AA2.

Mr. Shkurti:

That is what I meant, I'm sorry. I was being generic and I should have been specific.

Mr. McFerson:

Okay, so there should have been a 2 on that one?

Mr. Shkurti:

That is correct.

Mrs. Davidson:

Mr. Chairman, I just have one quick question. Bill, I was just doing the quick addition and it appears that about 70% of our debt is for revenue generating entities. Do you see that shifting any as we go to putting more emphasis on infrastructure or dropping back more on Athletics? And is that going to effect our bond rating?

Mr. Shkurti:

Mrs. Davidson, that certainly is a fair question. I view infrastructure, once we get it built, as revenue generating because we will build into our electricity or our sewer rates where it is feasible. Although the revenue that we will be generating will be from ourselves, so it is going to get a little more tricky and a little more complex. I think you can see a pretty clear revenue stream from Athletics that is - the Stadium is a classic example -- either from tickets sales or TV revenues. That is the traditional source. Now we are probably going to be more complex in the way we mix our financing, but in any event whatever we issue, we need to make sure we can pay back.

Ambassador Ong:

Bill, we have a Moody's rating. Have we ever had a rating from either of the other two rating agencies?

Mr. Shkurti:

Ambassador Ong, yes and it is the equivalent. Al, do you remember the specifics?

Mr. Rodack:

The Moody's rating is AA2, Standard & Poors is AA and Fitch is AA.

Ambassador Ong:

So no difference.

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Mr. Shkurti:

The reason I am focused on Moody's is two parts: 1) they love to issue these statements, which actually are very helpful; and 2) they tend to be the most hard-nosed. So if you can pass the Moody's test, you usually will pass Standard and Poor's and Fitch. Though Standard and Poor's and Fitch take pride in being independent entities.

Mr. Hicks:

Bill, how often are we looking at refinancing some of this long-term debt? Is that something we look at? Have the conditions allowed us to do that effectively?

Mr. Shkurti:

Mr. Hicks, it is something we do. We just refinanced 3 or 4 years ago. Whenever there is enough of a spread in interest rates we do that. Right now probably wouldn't be a good time. We got close about a year ago and we are going to continue to watch and where we see an opportunity we do it, because that is in the equivalent of found money once we can do that.

Mr. Hicks:

What from a policy standpoint are we looking for in terms of savings? Five percent?

Mr. Shkurti:

I'm trying to remember - AI?

Mr. Rodack:

Five percent of present value.

Mr. Hicks:

Okay.

Mr. Brass:

Bill, as we look at our peer group which you had up there, has there been any movement up or down of any of our peer institutions?

Mr. Shkurti:

Not to my knowledge. The University of Cincinnati is not a peer institution, but they are an example of someone who is moving down. AI, do you recall anybody out of the benchmarks who has changed?

Mr. Rodack:

Not on that list. There have been more of a trend and march of public universities that have upgraded in the last several years. This is the opposite of what happened in the 90's when the research universities got an upgrade. The institutions on the list tend to stay the same.

Mr. Shkurti:

The rating agencies tend to like the bigger universities because they are more stable. AI mentioned the upgrade -- we had a discussion about that at a Big Ten Business

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Officers meeting about a year ago. It was interesting that the gist of the discussion was do you really want to be upgraded. Because if you are upgraded, there is less debt to issue and a lot of those universities are facing the same kind of problems we are with deferred maintenance and everything else. It is hard to imagine, but in some ways an upgrade can be a mixed blessing.

Dr. Cloyd:

Bill, thank you and thanks to your organization for an excellent report. It has been a very helpful discussion.

(See Appendix XXXIII for background information, page 716.)

Dr. Cloyd:

This is one of these bittersweet moments where we are going to recognize a retiring individual whom on one hand we are extraordinarily happy for and on the other hand we are going to miss an awful lot. The individual is Lucy Gandert who has worked at The Ohio State University for 32 years, and has been employed in the Board Office since 1982 or 25 years.

During this time she has worked for four Board secretaries and her tenure at the University has overlapped the terms of six presidents, including Gordon Gee twice!

She has contributed in numerous ways to the exceptional work done by the Board Office, including planning meetings, events and trips, and coordinating and preparing the agenda materials for Board meetings - 254 Board meetings to be exact.

Lucy's knowledge of the history of The Ohio State University during this last quarter century and beyond is rivaled by few persons, and her devotion to the University, to accuracy, thoroughness, and the highest standards of quality are unparalleled.

Lucy, we would like to express our deep appreciation and gratitude to you, for all of these many years of extraordinary service to the Board of Trustees and to The Ohio State University. We would like to convey to you and your husband our best wishes for health and happiness in the years ahead.

Lucy, thank you very much.

Ms. Gandert:

Thank you.

President Gee:

And Lucy, we hope you won't write a book!

Dr. Cloyd:

President Gee mentioned that this is commencement weekend coming up and we are very glad to have you presiding over your first commencement since you have returned as our 14th President. Of course it is the day when we get the opportunity to see all of those young men and women walking through the doorway, so it is going to be terrific.

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If there is no other business to come before the Board, the meeting is adjourned.

Mr. Wexner:

I wrote a note to my colleague and I said, "This is the best Board meeting I think that I have ever experienced." I think I have experienced 10 years of them. I think it should be noted. When I think about the year 2008 for the University and this meaning the range of outcomes from a Rhodes Scholar to Athletic achievement and the progress that the University has made, whether it is the students, staff, or faculty, I'm really appreciative of the progress of the year. I'm appreciative of the work that the Board is doing and appreciative of Joe and Gordon and your leadership, because we are in a very different place. It is a great way to think about the New Year. Thank you, Gil.

Dr. Cloyd:

Thank you, excellent statement. Thank you, all, and have a happy holiday season.

Thereupon the Board adjourned to meet Friday, February 1, 2008, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

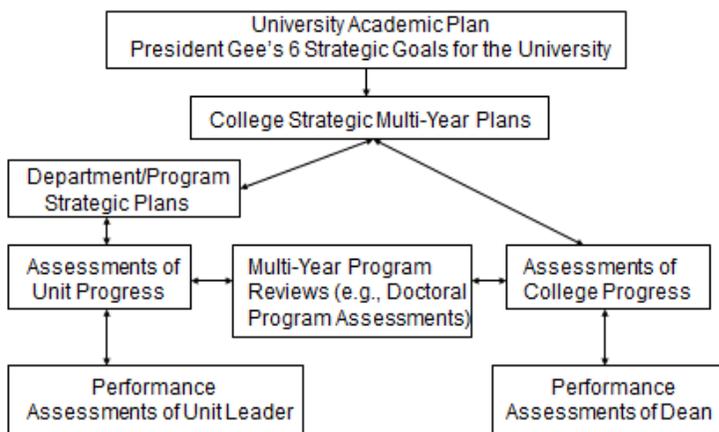
Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary



Overall Planning Processes and Cycle

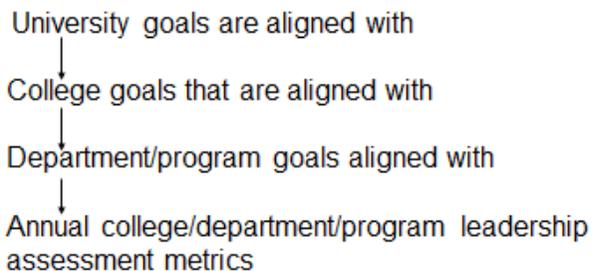


Strategic Planning Components





Intent: Create a Data-Driven Process in which...



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(APPENDIX XXVII)

**Proposal to Amend the Code of Student Conduct
Section 3335-23 of the Faculty Rules**

Submitted to: The Ohio State University Board of Trustees

Members of the Board of Trustees:

The Code of Student Conduct is the portion of the Faculty Rules which defines what is and is not acceptable conduct for students at The Ohio State University in the classroom, on campus, and in specified off-campus situations. The Code of Student Conduct also outlines procedures for hearings of alleged misconduct, including selection of the hearing panels and the appeals process.

The Council on Student Affairs periodically reviews the Code of Student Conduct and makes recommendations for updates. The Code was last revised in July 2006. This review began in January 2007 with an ad-hoc committee of the Council on Student Affairs, and the recommended changes were approved by the University Senate on November 8, 2007. Both President Gee and Provost Alutto have concurred with the recommendations, and the final step is approval by the Board of Trustees.

The major revisions are: (1) greater specificity in the section on sexual misconduct, (2) inclusions of definitions of "endangering behavior" and "stalking," (3) prohibition of recording images of persons in locations where they would have reasonable expectation of privacy, (4) changing the criterion for determining whether a violation has occurred from "clear and convincing evidence" to "preponderance of evidence," and (5) allowing misconduct motivated by bias against protected groups to be considered an aggravating factor in determining sanctions.

It is asked that you, the members of the Board of Trustees, concur with the decision of the University Senate and accept the changes to the Code of Student Conduct. It is proposed that these changes go into effect on January 3, 2008, the first day of Winter Quarter for this academic year.

Thank you for your consideration,

Matt Dodovich
Chairman, Council on Student Affairs



Requested of Board of Trustees: Approve the changes to the *Code of Student Conduct* as proposed by the Council on Student Affairs and agreed to by the University Senate.

CODE OF STUDENT CONDUCT

Amended Rules

3335-23-02 Jurisdiction.

The code applies to the on-campus conduct of all students and registered student organizations. The code also applies to the off-campus conduct of students and registered student organizations in direct connection with:

- (A) ~~A professional practice assignment;~~
- (B)(A) Academic course requirements or any credit bearing experiences, such as internships, field trips, study abroad or student teaching;
- (C)(B) Any activity supporting pursuit of a degree, such as research at another institution or a professional practice assignment;
- (D)(C) Unchanged.
- (E)(D) Unchanged.
- (F)(E) Unchanged.

The code governs all campuses of the university, however, students attending at regional campuses and the agricultural technical institute are advised to consult their local campus publications for additional information or rules pertaining to those campuses, which may create hearing boards or processes for the campus, consistent with these rules.

The university reserves the right to administer the code and proceed with the hearing process even if the student withdraws from the university, is no longer enrolled in classes, or subsequently fails to meet the definition of a student while a disciplinary matter is pending.

Students continue to be subject to city, state, and federal laws while at the university, and violations of those laws may also constitute violations of the code. In such instances, the university may proceed with university disciplinary action under the code independently of any criminal proceeding involving the same conduct and may impose sanctions for violation of the code even if such criminal proceeding is not yet resolved or is resolved in the student's favor. (B/T 12/7/2007)

3335-23-03 Definitions.

As used in the code, the term "university premises" means all lands, buildings, and facilities owned, leased, or operated by the university. The term "student" means an individual who has paid an acceptance fee, registered for classes, or otherwise entered into any other contractual relationship with the university to take instruction. It further includes persons who are eligible to receive any of the rights and privileges afforded a person who is enrolled at the university, including, but not limited to, those individuals admitted to the university and attending orientation programs. Student status lasts until an individual graduates, is dismissed, or is not in attendance for two complete, consecutive quarters. The term "student" also includes registered student organizations. The term "members of the university community" includes, but is not limited to, students, faculty, staff, and visitors to the campus. The term "complaint" means a written statement, ~~on appropriate university-prescribed forms~~, alleging a violation of the code of student conduct or other published rule applicable to students at the university, provided to an authorized university official, per paragraph (A) of rule 3335-23-05 of the Administrative Code. Information submitted by other means will be reviewed and may, at

the university's discretion, be acted upon but will not be treated as a formal complaint. The term "crime of violence" means the following offenses as stated in division (A)(9) of section 2921.01 of the Revised Code in effect on the date this rule is adopted: aggravated murder; murder; voluntary manslaughter; involuntary manslaughter; felonious assault; aggravated assault; assault; aggravated menacing; menacing by stalking; kidnapping; abduction; extortion; rape; sexual battery; gross sexual imposition; aggravated arson; arson; aggravated robbery; robbery; aggravated burglary; inciting to violence; aggravated riot; inducing panic; domestic violence; intimidation; intimidation of an attorney, victim, or witness in a criminal case; escape; improperly discharging a firearm at or into a habitation or school; burglary; felonious sexual penetration; or conspiracy or attempt to commit or complicity in committing any of the foregoing offenses. Crime of violence also means offenses under the laws of another jurisdiction that are substantially equivalent to the offenses listed in this division. (B/T 12/7/2007)

3335-23-04 Prohibited conduct.

Any student found to have engaged, or attempted to engage, in the following conduct while within the university's jurisdiction, as set forth in rule 3335-23-02 of the Administrative Code, will be subject to disciplinary action by the university. For the purposes of this section, attempt shall be defined as conduct that, if successful, would constitute or result in the prohibited conduct. Any student who abandons an attempt or prevents the prohibited conduct from occurring under circumstances that demonstrate a complete and voluntary renunciation of the prohibited conduct will not be subject to disciplinary action by the university.

(A) Unchanged.

(B) Endangering health or safety.

(1) Endangering behavior: Taking or threatening action that ~~threatens or~~ endangers the safety, physical or mental health, or life of any person, or creates a reasonable fear of such action, whether intentionally or as a result of recklessness or gross negligence.

(2) Stalking: Engaging in a pattern of unwanted conduct directed at another person that threatens or endangers the safety, physical or mental health, or life or property of that person, or creates a reasonable fear of such a threat or action.

(C) Sexual misconduct.

Physical contact or other non-physical conduct of a sexual nature in the absence of clear, knowing and voluntary consent, including but not limited to:

(1) Non-consensual sexual intercourse, defined as any sexual penetration (anal, oral, or vaginal), however slight, with any body part or object, by any person upon any person without consent.

(2) Non-consensual sexual contact, defined as any intentional sexual touching, with any body part or object, by any person upon any person without consent.

(3) Sexual exploitation, defined as taking non-consensual, unjust or abusive sexual advantage of another. Examples include, but are not limited to, prostituting another student, non-consensual video or audio-taping of sexual activity, going beyond the boundaries of consent (such as knowingly allowing another to surreptitiously watch otherwise consensual sexual activity), engaging in non-consensual voyeurism,

and knowingly transmitting or exposing an STD or HIV to another student without the knowledge of the student.

- (4) Sexual harassment, as defined in applicable university policy.
- (5) Indecent exposure, defined as the exposure of the private or intimate parts of the body, in a lewd manner, in public or in private premises, when the accused may be readily observed.

For the purposes of this rule, consent shall be defined as the act of knowingly and voluntarily agreeing verbally or non-verbally to engage in sexual activity. An individual cannot consent who is obviously incapacitated substantially impaired by any drug or intoxicant; or who has been purposely compelled by force, threat of force, or deception; or who is unaware that the act is being committed; or whose ability to consent or resist is obviously impaired because of a mental or physical condition; or who is coerced by supervisory or disciplinary authority.

(D) Unchanged.

(E) Dangerous weapons or devices.

Use, storage, or possession of dangerous weapons or devices including, but not limited to, firearms and ammunition or fireworks, unless authorized by an appropriate university official or permitted by a university policy, even if otherwise permitted by law.

(F) Dishonest conduct.

Dishonest conduct, including, but not limited to, knowingly reporting a false emergency; knowingly making false accusation of misconduct; misuse or falsification of university documents by actions such as forgery, alteration, or improper transfer; submission to a university official of information known by the submitter submitter to be false.

(G) through (M) unchanged.

(N) Judicial system abuse.

Abuse of any university judicial system, including but not limited to:

- (1) Failure to obey the summons or directives of a judicial body or university official;
- (2) through (9) unchanged.

(O) and (P) unchanged.

(Q) Recording of images without knowledge.

Using electronic or other means to make a video or photographic record of any person in a location where there is a reasonable expectation of privacy without the person's prior knowledge, when such a recording is likely to cause injury, distress, or damage to reputation. This includes, but is not limited to, taking video or photographic images in shower/locker rooms, residence hall rooms, and restrooms. The storing, sharing, and/or distributing of such unauthorized records by any means is also prohibited. (B/T 7/11/2003, B/T 7/7/2006, B/T 12/7/2007)

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3335-23-05 Initiation and investigation of code violations.

(A) Initiation.

Person(s) witnessing or experiencing what they believe to be a possible code violation should provide an authorized university official with the information. Information and/or complaints about possible code violations occurring in residence halls should be provided to the residence hall director. Information and/or complaints about possible non-residence hall related code violations should be provided to the director of student judicial affairs, or chief judicial officer for the regional campuses. Information and/or complaints regarding academic misconduct should be referred to the coordinator of the committee on academic misconduct. In cases where the alleged activity may involve a violation of criminal law in addition to a violation of the code, information and/or complaints should be provided to the Ohio state university police or other appropriate law enforcement agency. The university will review all information and/or complaints received and may conduct a preliminary investigation of the alleged violation.

(B) Investigation.

The Ohio state university police or other appropriate law enforcement agency shall have primary responsibility for the investigation of acts that involve suspected violation of federal, state, local laws or applicable university policies. Residence hall directors, assistant hall directors, the director of student judicial affairs, the chief judicial officer for the regional campuses, and other designated university personnel are authorized to investigate alleged violations other than those involving academic misconduct. The coordinator of the committee on academic misconduct is authorized to investigate allegations involving academic misconduct. During the investigation, the student allegedly involved in misconduct may be sent a letter describing the alleged violation, requesting the student to make an appointment to discuss the matter, and specifying a date by which the appointment must be made. Any person believed to have information relevant to an investigation may also be contacted and requested to make an appointment to discuss the matter. Failure to comply with such a request to make and keep such an appointment may result in a disciplinary hold being placed on a student's registration and records and/or the initiation of charges for judicial system abuse. Upon completion of an investigation, the investigator will decide upon an appropriate course of action, which may include, but is not limited to, taking no further action, deferring further action with or without conditions, or initiating charges with the appropriate university judicial body. (B/T 12/7/2007)

3335-23-06 Filing of complaint and initiation of charges.

A written complaint alleging a violation of the code of student conduct must be filed with the university as soon as practicable following the discovery of the alleged violation. Absent extraordinary circumstances, the written complaint must be filed within six months of the identification by for cases of non-academic misconduct (paragraphs (B) through (Q) of rule 3335-23-04 of the Administrative Code), and one month for academic misconduct (paragraph (A) of rule 3335-23-04 of the Administrative Code), from the date upon which a university official becomes aware of the student alleged violation and identifies the student(s) who allegedly committing committed the violation. Absent extraordinary circumstances, the university must initiate charges, if any, within one year of the filing of the complaint. (B/T 12/7/2007)

3335-23-07 Notice of charges.

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Students shall be notified of university charges in writing, unless a more effective form of notification is deemed appropriate. Charges may be presented in person, by placement in a student's residence hall mailbox, by email to the accused student's official university email address, which will direct the student to view the notice on a secure website, or by mail to the accused student's local or permanent address on file in the office of the university registrar. All students are required to maintain an accurate and current local and permanent address with the university registrar.

Following notification of charges, students are strongly encouraged to and shall be afforded the opportunity to meet with a university official for the purpose of explaining the university judicial process and discussion of the charges. Failure of the accused student to respond to the initiation of charges or schedule a preliminary meeting shall in no way prevent the university from scheduling and conducting a hearing in the absence of the accused student. (B/T 12/7/2007)

3335-23-08 Administrative decision.

In all cases, a student charged with one or more violations of the student code has the right to a hearing. However, in a case where a charged student admits such violations in writing, the student may request in writing to have a decision as to appropriate action made administratively by a hearing officer rather than have the charges referred to a hearing officer, panel or commission board for a hearing. In such situations, the student waives the right to a hearing and the related procedural guarantees provided by a hearing officer, panel or commission board hearing. Administrative decisions involving graduate students are to be made in consultation with the graduate school. Following an administrative decision, the student retains the right to request an appeal of the original decision, but may do so only upon the ground that the sanction is grossly disproportionate to the offense committed. (B/T 7/7/2006, B/T 12/7/2007)

3335-23-09 Notice of hearing.

If a hearing is to be held, written notification will be provided. The notice may be hand delivered, placed into a student's residence hall mailbox, sent by email to the accused student's official university email address, which will direct the student to view the notice on a secure website, or mailed to the last known address of the student, either by certified mail or first class mail, no fewer than ten calendar days prior to the hearing. Unless already provided to the student, the notification will include the charges, date, time, and location of the hearing, the designated hearing officer or panel, a statement of the student's rights, and information on the hearing procedures. The accused student may request a postponement for reasonable cause or a hearing separate from other accused persons. A request for a postponement for reasonable cause must be made in writing, include supporting rationale and be received by the person sending the hearing notification at least two business days before the scheduled hearing. (B/T 12/7/2007)

3335-23-10 Hearing procedures.

Although the procedural requirements are not as formal as those existing in criminal or civil courts of law, to ensure fairness, the following procedures will apply and, unless already provided to the student, be included within the hearing notice:

(A) and (B) unchanged.

(C) The accused may submit a written statement, may invite relevant fact witnesses to attend, may invite character witnesses to submit written statements, may as approved in advance by the hearing officer invite character witnesses to testify in person, may ask questions of witnesses called by others, and will be notified of potential witnesses to be called. The accused must also submit a list of potential witnesses, and identify those who are character witnesses only, to the hearing officer at least two business days prior to the

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hearing. The university may present witnesses as well as question those presented by the accused.

(D) Written statements may be used for a fact witness (i.e., not a character witness) if, for good reason, a fact witness cannot attend the hearing. ~~Written statements must be notarized, absent other clear evidence of authenticity.~~

(E) Unchanged.

(F) Students are entitled to a presumption of innocence. Therefore, a student will not be found in violation unless: a preponderance of evidence supports the charge(s).

(1) ~~In cases of academic misconduct (paragraph (A) of rule 3335-23-04 of the Administrative Code) a preponderance of the evidence supports the charge(s).~~

(2) ~~In all other cases of prohibited behavior (paragraphs (B) through (D) of rule 3335-23-04 of the Administrative Code) clear and convincing evidence supports the charge(s).~~

(3) In the event of a tie, the panel will continue to deliberate. If after the panel determines that exhaustive deliberations have occurred and a majority decision is not reached the student will be found not in violation.

(G) In cases where prompt review is essential (e.g., when graduation or the end of the academic year is imminent) the accused may be offered the option of an expedited administrative review consisting of an administrative decision or administrative hearing. The accused student may decline such expedited review without the expectation that the process can be completed on an expedited timeline. (B/T 7/11/2003, B/T 12/7/2007)

3335-23-13 Hearing bodies.

In addition to the committee on academic misconduct, ~~residence hall living units commissions~~ student conduct boards for university housing, and the university judicial panel, the director of student judicial affairs, hearing officers within the office of student judicial affairs, the coordinator of the committee on academic misconduct, and ~~residence hall university housing~~ professional staff are to be considered as official university hearing officers, and may hear cases of alleged violations of the code affording accused students the same procedural guarantees as provided in hearings by a panel, committee, or commission board. Absent special circumstances, students will be afforded the right to choose an administrative or panel hearing. When necessary to ensure a fair and just process, the hearing officer may determine the appropriate hearing venue. The accused student has the right to accept responsibility for the charges, which will result in an administrative decision, or choose to have a hearing. Students will generally be afforded the right to choose an administrative or panel hearing, except under special circumstances where, in order to ensure a fair and just process, the hearing officer may determine the appropriate hearing venue. (B/T 12/7/2007)

3335-23-15 ~~Residence hall living unit commissions~~ Student conduct boards for university housing.

The ~~commissions~~ boards may only hear only those cases, ~~referred by a residence hall hearing officer, that involve code violations that occur within the residence halls~~ university housing, whether committed by residents or nonresidents. The ~~commissions~~ boards are composed of students ~~from each living unit in university housing~~, and may initiate any sanction with the exception of suspension or dismissal. If it appears during the hearing,

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to the ~~commission~~ board or to the ~~commission~~ board advisor, that the violation may be serious enough to warrant suspension or dismissal, the ~~commission~~ board will adjourn and refer the case back to the hearing officer for referral to the office of student judicial affairs. (B/T 12/7/2007)

3335-23-16 University judicial panel.

The university judicial panel is responsible for adjudicating allegations of non-academic misconduct referred by the director of student judicial affairs, except for cases involving violations of professional college codes. The panel consists of:

- (A) Unchanged.
- (B) Twelve undergraduate student members, appointed by the ~~vice president of the~~ undergraduate student government;
- (C) Six graduate student members, appointed by the ~~president of the~~ council of graduate students;
- (D) Two professional student members, appointed by the ~~president of the~~ inter-professional council; and
- (E) and (F) unchanged.

All student appointments shall be for ~~one-year~~ two-year terms, staggered, beginning with in the autumn quarter. Six of the undergraduate student members, three of the graduate student members, and one of the professional student members shall be appointed in odd-numbered years, with the remainder appointed in even-numbered years. To be eligible for appointment, a student must possess a minimum 2.5 cumulative grade point average and be under no current disciplinary sanction from the university. The director of student judicial affairs may remove university judicial panel members for cause, including but not limited to, not attending training, repeated absences, violating the code of student conduct or other applicable laws or policies, or not responding to repeated attempts at communication. Notification shall be made in writing to the university judicial panel member prior to removal, whenever possible. (B/T 12/7/2007)

3335-23-17 General guidelines for sanctions.

Sanctions should be commensurate with the violation(s) found to have occurred. In determining the sanction(s) to be imposed, the hearing officer or panel should take into account any mitigating circumstances and any aggravating factors including, but not limited to, any provocation by the subject of the conduct that constituted the violation, any past misconduct by the student, any failure of the student to comply fully with previous sanctions, the actual and potential harm caused by the violation, the degree of intent and motivation of the student in committing the violation, and the severity and pervasiveness of the conduct that constituted the violation. Misconduct, other than constitutionally protected expression, motivated by bias based on age, color, disability, gender identity or expression, national origin, race, religion, sex, sexual orientation, or veteran status may be considered an aggravating factor for sanctioning. Impairment resulting from voluntary use of alcohol or drugs (i.e., other than medically necessary) will also be considered an aggravating, and not a mitigating, factor. In determining the sanctions to be imposed on graduate students who have violated the code, the hearing officer or panel should be guided by the "Graduate Student Code of Research and Scholarly Conduct." One or more of the following courses of action may be taken when a student has been found to have violated the code of student conduct.

- (A) Unchanged.
- (B) Disciplinary sanctions.

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(1) Unchanged.

~~(2)~~ Conduct probation.

~~This probationary condition is for a specified period of time but without loss of privileges. Further violation of university policies during the probationary period will be viewed not only as the act itself, but also as a violation of the probation, which could result in disciplinary probation, suspension or dismissal.~~

~~(3)~~(2) Unchanged.

~~(4)~~(3) Unchanged.

~~(5)~~(4) Unchanged.

(C) through (E) unchanged. (B/T 12/7/2007)

3335-23-18 Appellate process.

(A) Unchanged.

(B) Grounds for appeal.

An appeal may be based only upon one or more of the following grounds:

(1) and (2) unchanged.

(3) Findings of facts not supported by:

~~(a) A a preponderance of evidence in cases of academic misconduct (paragraph (A) of rule 3335-23-04 of the Administrative Code).~~

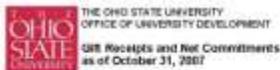
~~(b) Clear and convincing evidence in all other instances of prohibited behavior (paragraphs (B) through (O) of rule 3335-23-04 of the Administrative Code).~~

(4) and (5) unchanged.

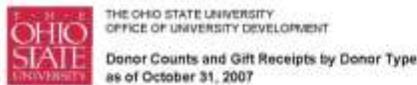
(C) through (E) unchanged. (B/T 12/7/2007)

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(APPENDIX XXVIII)



	<u>July 2007 - October 2007</u>	<u>July 2006 - October 2006</u>	<u>% Change</u>
Gift Receipts			
Cash & Securities	\$ 33,334,161	\$ 24,126,641	38%
Gifts-in-Kind	1,376,026	690,154	97%
Irrevocable (Pledge Value)	63,879 **	237,421 **	-65%
Bequests Distributed	1,492,807	4,835,954	-68%
Total Gift Receipts	\$ 36,286,863	\$ 34,092,315	6%
Net New Pledges	\$ 6,015,682	\$ 10,173,107	-41%
Net New Revocable Planned Gifts			
Bequest Expectancies (Pledge Value)	\$ 8,422,337	\$ 5,345,000	20%
Trust Expectancies (Pledge Value)	126,000	10,025,000	-88%
Total Net Planned Gifts	\$ 6,547,337	\$ 15,370,000	-57%
Total	\$ 48,849,982	\$ 59,535,422	-18%



	<u>Donors</u> <u>July through October</u>			<u>Dollars</u> <u>July through October</u>		
	<u>FY2006</u>	<u>FY2007</u>	<u>% Change</u>	<u>FY2006</u>	<u>FY2007</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	22,565	21,128	7%	\$ 6,921,266	\$ 5,272,511	31%
Alumni (Irrevocable Trusts & Annuities)	2	8	-75%	37,610	197,335	-81%
Alumni (From Bequests)	24	21	14%	663,648	3,040,173	-88%
Alumni Total	22,611	21,157	7%	\$ 7,622,524	\$ 8,510,019	-7%
Non-Alumni (Current Giving)	15,164	14,212	7%	\$ 4,607,631	\$ 3,345,397	-15%
Non-Alumni (Irrevocable Trusts & Annuities)	1	3	-87%	40,269	40,087	15%
Non-Alumni (From Bequests)	10	15	7%	630,250	1,795,781	-71%
Non-Alumni Total	15,181	14,230	7%	\$ 5,143,050	\$ 7,181,265	-28%
Individual Total	37,802	35,387	7%	\$ 13,065,583	\$ 15,691,282	-17%
Corporations/Corp. Foundations:	1,519	1,257	21%	\$ 8,330,524	\$ 9,026,805	-11%
Private Foundations:	233	263	15%	\$ 12,442,924	\$ 6,164,144	102%
Associations & Other Organizations:	464	510	-9%	\$ 1,447,927	\$ 1,718,084	-18%
Grand Total	40,018	37,357	7%	\$ 36,286,963	\$ 34,092,315	6%

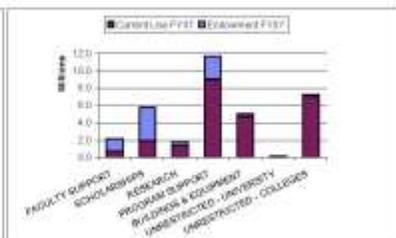
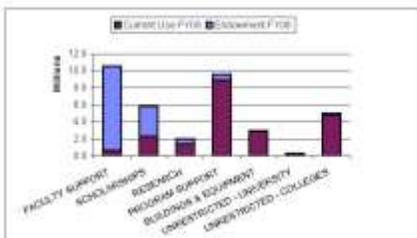
- A** Individual Alumni Current gifts are up 31% due to insurance death payoff for Ralph Woodley in FY07 that was not reported in FY07 totals and more gifts of \$100K+ in FY2008 as compared to FY2007
- B** Individual Alumni Irrevocable gifts are down 81% due to overall activity in 2008 as compared to 2007
- C** Individual Alumni bequest receipts are down 68% due to \$1.7M gift from Peter Chichilo in Sept 2008 to General Scholarships
- D** Individual Non-Alumni Current gifts are down 15% due to \$975K gift from Sarah Soter in Oct 2006 to Medicine
- E** Individual Non-Alumni Irrevocable gifts are up 15% due to \$48K gift from Sammie Carter in Oct 2007 to Agriculture
- F** Individual Non-Alumni bequest receipts are down 71% due to \$1M gift from Mary Vandeventer in Sept 2006 to Biomedical Research
- G** Corporations/Corp Foundations gifts are down by 11% due to \$1.5M gift from TRC, Inc. in Oct 2006 to TRC Endowment
- H** Private Fnd gifts are up 102% due to \$7.4 gifts from the Columbus Foundation in Oct 2007 to Academic Affairs
- I** Associations & Other Orgs gifts are down 16% due to \$590K gift from the Engle Trust in Oct 2006 to Scholarships



THE OHIO STATE UNIVERSITY
OFFICE OF UNIVERSITY DEVELOPMENT

Gift Receipts by Purpose
as of October 31, 2007

	July 2007 - October 2007			July 2006 - October 2006			% Change
	Current Use	Endowment	Total	Current Use	Endowment	Total	
FACULTY SUPPORT	\$ 618,110	\$ 9,800,944	\$ 10,500,054	\$ 735,633	\$ 1,308,600	\$ 2,134,526	362%
SCHOLARSHIPS	2,264,091	3,352,891	5,856,052	1,505,379	3,818,730	\$ 5,774,115	1%
RESEARCH	1,382,187	1,921,946	3,004,115	1,340,050	454,032	\$ 1,794,083	12%
PROGRAM SUPPORT	6,893,322	661,063	9,554,388	9,019,530	2,896,121	\$ 11,675,652	-16%
BUILDINGS & EQUIPMENT	2,883,187	89,074	2,983,162	4,732,211	301,460	\$ 5,033,691	-41%
UNRESTRICTED - UNIVERSITY	269,135	-	269,135	170,311	-	\$ 170,311	56%
UNRESTRICTED - COLLEGES	4,713,511	301,969	5,015,480	7,104,701	169,170	\$ 7,276,871	-31%
	\$ 21,051,884	\$ 15,171,938	\$ 36,203,084	\$ 25,067,810	\$ 8,795,134	\$ 33,853,269	2%



* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report

(APPENDIX XXIX)



Academic Core North Facilities Plan

OSU-080403

Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF
 Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF
 Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT
 Location(s): Various Locations, Columbus

ASF / O GSF Ago:

Description:

This project will develop a facilities plan to provide a roadmap for new construction, renovations, and replacements of facilities in the Academic Core North that will promote collaboration while facilitating the efficient use of University resources.

Project Information:

The aim of the study is to inform the University specifically on which facilities in the Academic Core North should be replaced, renovated and/or repaired; establish the long-term programmatic space needs of the units in the Academic Core North; identify needed new facilities; and provide recommendations for improving efficiency.

How does this project advance the Academic Plan? This project advances the Academic Plan by completing a study that will inform the University on how to better meet facilities needs in the Academic Core North area.

Outstanding Funding Issues: None

Funding Issues: None

"To pain effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
100-99 Line Item Appropriation	\$1,200,000.00
Total:	\$1,200,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,200,000.00	12/07/2007		
Feasibility Study Start		03/01/2008		
Feasibility Study Completion		06/01/2009		

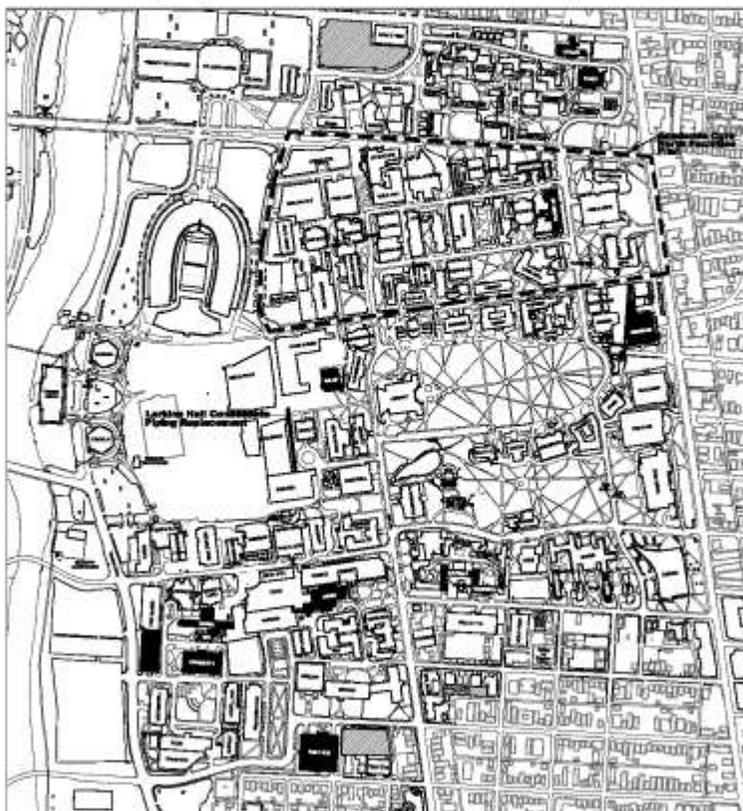
Project Team:

Project Manager: Laura Shinn (lshinn.15@osu.edu)

Project Coordinator: Melissa Griffin (griffin.353@osu.edu)

Core and Medical Campus Projects

- 9th Avenue Parking Garage Expansion (MCFP)
- Academic Core North Facilities Plan
- Carfield Hall - South Elevator Upgrade
- Carfield Hall Bathroom Renovation
- Crumblitt Hall Renovation (MCFP)
- Demolition and Decommissioning of Med Center Facilities (MCFP)
- Evans Lab 4th Floor Lab Renovations
- James Cancer Hospital - Room 064 to 024 Relocate CT Soenner
- Lane Avenue Parking Garage
- Larkins Hall - Condensate Piping Replacement
- MacGuigg Lab Elevator Upgrade
- Medical Tank Farm and Fuel Oil Storage (MCFP)
- Merston Auditorium Air Handling Unit and Heating Renovation
- Morrison Tower - Fan Coil Unit Replacement
- Raney Commons - Roof Replacement
- South High Rise Bathroom and AC
- Student Academic Services Building
- Taylor Tower - Elevator Upgrade
- Watts Hall Elevator Upgrade
- William H. Hall Housing Complex Expansion



Office of Business and Finance / Board of Trustees Meeting

December 7, 2007





Agricultural Admin Building Window Replacement

OSU-071525

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Agricultural Administration Bldg

59,854 ASF/100,156 GSF Age: 1956

Description:

This project will replace 377 single-glazed windows with double-glazed thermal break windows.

Project Information:

The windows are being replaced because the building envelope is leaking air and water and also to improve the energy efficiency of the building.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$267,800 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
18899 Columbus East: Renovation	\$1,176,769.00
Total:	\$1,176,769.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,176,769.00	12/07/2007		
DESIGN				
Arch/Engr Contract		04/14/2004		
Schematic Design Approval		05/14/2004		
Design Dev Document Approval		07/27/2004		
Construction Document Approval		11/10/2004		
BIDDING				
Bo Opening		07/02/2004		
CONSTRUCTION				
Construction Start		03/03/2004		
Completion		07/01/2004		

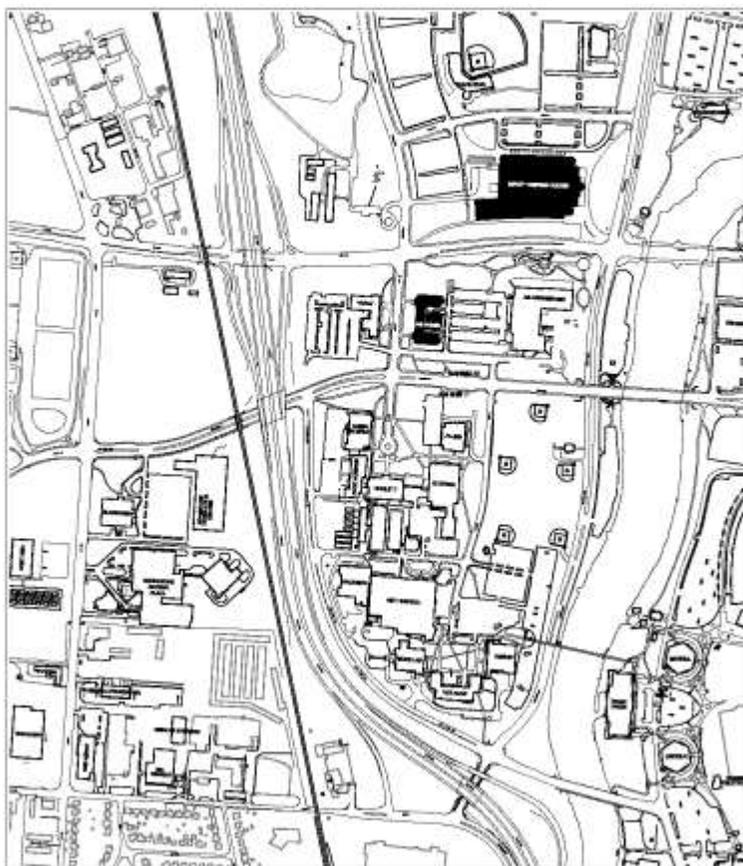
Project Team:

Project Manager: Brendan Flaherty

Project Coordinator: Laura Kenbitzky (kenbitzky.3@osu.edu)

West and Midwest Campus Projects

- Agricultural Administration Building Window Replacement
- Schottstein Center – Basketball Practice Facility



Office of Business and Finance / Board of Trustees Meeting

December 7, 2007





Canfield Hall - South Elevator Upgrade
OSU-080328

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Canfield Hall, James H.

36,012 ASF/61,020 GSF Age: 19-40

Description:

This project will upgrade the existing south elevator system in the building.

Project Information:

The elevator is original to the building. The upgrade will address code issues and system components. The project will be funded with 2004 bonds.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the on campus student living environment and improving facility safety by upgrading the elevators.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount			
Univ. Bond Proceeds	\$360,000.00			
Total:	\$360,000.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$360,000.00	12/07/2007		
DESIGN				
Schematic Design Approval		02/24/2008		
Design Dev. Document Approval		03/13/2008		
Construction Document Approval		04/30/2008		
BIDDING				
Bidding Approved by BoT	\$360,000.00	12/07/2007		
Bid Opening		06/16/2008		
CONSTRUCTION				
Construction Start		12/01/2008		
Completion		05/31/2009		
Project Team:				
Project Manager: Mark Steiner (steiner.28@osu.edu)		Project Coordinator: Laura Kenworthy (kenw123y.2@osu.edu)		



Cramblett Hall Renovation (MCFP)

OSU-080388

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Cramblett Hall, Henry (Hoop Clinic)

102,576 ASF/225,849 GSF Age: 1974

Description:

This project will renovate floors three and four in Cramblett Hall to create space for Means Hall occupants who will be relocated so the building can be demolished.

Project Information:

How does this project advance the Academic Plan? This project enables the Medical Center Facilities Master Plan, which will support continued clinical, teaching and research missions at Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: This project creates new space for the occupants of Means Hall, enabling the demolition of Means Hall.

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$600,000.00
Total:	\$600,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$600,000.00	12/07/2007		
BIDDING				
Bidding Approved by BoT	\$600,000.00	12/07/2007		
BoT Opening		08/01/2004		
CONSTRUCTION				
Construction Start		10/01/2004		
Completion		01/31/2009		

Project Team:

Project Manager: Paul Lantz (lantz.1@osu.edu)

Project Coordinator: Curt Handislag (handislag.1@osu.edu)



Demolition and Decommissioning of Med Center Facilities (MCFP)

OSU-080387

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Means Hall, William J.

61,990 ASF/115,277 GSF Age: 1951

Location(s): Parking Garage H&J (S&N Medical)

418,833 ASF/445,943 GSF Age: 1971

Location(s): Magnetic Resonance Imaging Facility

4,187 ASF/6,333 GSF Age: 1984

Description:

This project will decommission and demolish Means Hall, the MRI facility and the South Cannon Garage (S&N). Demolition will be accomplished in phases.

Project Information:

Infrastructure - electric, water, storm, sanitary, and security relocation - must be completed before the buildings are demolished.

How does this project advance the Academic Plan? This project enables the Medical Center Facilities Master Plan, which will support continued clinical, teaching and research missions at Ohio State University.

Outstanding Funding Issues: None

Timing Issues: This project cannot begin until the Infrastructure and Roadways (MCFP) project is complete.

"Ripple effects" of the project: The demolitions will clear the site for the Hospital expansion.

Special Impacts/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$5,000,000.00
Total:	\$5,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$5,000,000.00	12/07/2007		
BIDDING				
Bid Opening		11/01/2009		
CONSTRUCTION				
Construction Start		01/01/2010		
Completion		05/31/2010		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)

Project Coordinator: Curt Handeschag (handeschag.1@osu.edu)



Evans Lab 4th Floor Lab Renovations

OSU-071520

Requesting Agency(s): MATHEMATICAL & PHYSICAL SCIENCES ADMIN

Requesting Agency(s): CHEMISTRY

Location(s): Evans Laboratory, William L.

64,355 ASF/116,676 GSF Age: 1960

Description:

This project will renovate approximately 2,400 ASF of laboratory space on the 4th floor of Evans laboratory.

Project Information:

Renovations include relocation and replacement of fume hoods; improved laboratory layout; creation of student office space; new laboratory and office casework; and finish improvements.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment.**Outstanding Funding Issues:** None**Timing Issues:** None**"Ripple effects" of the project:** None**Special Limitations/Risks:** None**Deferred Maintenance:** None**Deferred Renewal:** None

Source of Funds:	Amount:
180/99 Columbus Basic Renovation	\$1,053,759.00
Total:	\$1,053,759.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,053,759.00	12/07/2007		
DESIGN				
Schematic Design Approval		06/15/2008		
Design Dev. Document Approval		01/12/2009		
Construction Document Approval		04/02/2009		
BIDDING				
BE Opening		05/14/2009		
CONSTRUCTION				
Construction Start		08/26/2009		
Completion		12/24/2009		

Project Team:

Project Manager: Bart Kidgell

Project Coordinator: Laura Kern@tzdy (lkern@tzdy.2009a.edu)


Fawcett Tower - Roof Replacement
 OSU-080396

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Fawcett Center For Tomorrow, Novice

109,856 ASF/178,207 GSF Age: 1970

Description:

This project will replace the roof of the tower portion of the Fawcett Center.

Project Information:

This is the second phase of the planned replacement of the entire roof of the Fawcett Center.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities and infrastructure.**Outstanding Funding Issues:** None**Timing Issues:** None**"Ripple effects" of the project:** None**Special Limitations/Risks:** None**Deferred Maintenance:** This project addresses approximately \$80,000 in deferred maintenance.**Deferred Renewal:** None

Source of Funds:	Amount
2007 Bond Issue	\$510,000.00
Total:	\$510,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$510,000.00	12/07/2007		
DESIGN				
Construction Document Approval		01/05/2008		
BIDDING				
Bidding Approved BoT	\$510,000.00	12/07/2007		
Bid Opening		02/26/2008		
CONSTRUCTION				
Construction Start		04/27/2008		
Completion		07/24/2008		

Project Team:

Project Manager: Mark Steiner (steiner.28@osu.edu)

Project Coordinator: Laura Kernitzky (kernitzky.3@osu.edu)



James Cancer Hospital - Room 064 to 024 Relocate CT Scanner

OSU-072321

Requesting Agency(s): CANCER HOSPITAL & RESEARCH INSTITUTE

Location(s): James Cancer Hosp & Solove Res Inst

116,384 ASF/265,423 GSF Age: 1990

Description:

This project will renovate room 024 to accommodate new equipment, and then relocate and install the existing CT Scanner from room 064.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving teaching and research facilities in the Medical Center as well as patient care facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount			
Auxiliaries-OSUMC Health Systems	\$221,402.00			
Total:	\$221,402.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engl Approved by BoT	\$221,402.00	12/07/2007		
DESIGN				
Schematic Design Approval		02/20/2008		
Design Dev. Document Approval		02/20/2008		
Construction Document Approval		03/10/2008		
BIDDING				
Bidding Approved BoT	\$221,402.00	12/07/2007		
Bo Opening		04/20/2008		
CONSTRUCTION				
Construction Start		06/12/2008		
Completion		09/20/2008		
Project Team:				
Project Manager: Jack Bargherter (bargherter.2@osu.edu)		Project Coordinator: Megan Balonier (Balonier.2@osu.edu)		



MacQuigg Lab Elevator Upgrade

OSU-071530

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): MacQuigg Laboratory, Charles E.

4B, 719 ASF/76,810 GSF Age: 1967

Description:

This project will upgrade the existing elevator in MacQuigg Laboratory.

Project Information:

The upgrades are required to address code issues and to ensure continued safe operation.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment, improving building infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$315,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
HB699 Columbus Basic Renovation	\$395,888.00

Total:	\$395,888.00
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Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$395,888.00	12/07/2007		
DESIGN				
Schematic Design Approval		05/14/2008		
Design Dev. Document Approval		05/14/2008		
Construction Document Approval		09/07/2008		
BIDDING				
Bidding Approved BoT	\$395,888.00	12/07/2007		
Bo Opening		11/14/2008		
CONSTRUCTION				
Construction Start		01/14/2009		
Completion		04/14/2009		

Project Team:

Project Manager: Mark Seizer (seizer.28@osu.edu)

Project Coordinator: Laura Kemnitzky (kemnitzky.3@osu.edu)



Mansfield Campus - Roof Replacements and Renovations

OSU-071564

Requesting Agency(s): MANSFIELD CAMPUS

Location(s): Ovalwood Hall	56,162 ASF/96,592 GSF	Age: 1966
Location(s): Eisenhower Memorial Center, Dwight D	20,926 ASF/34,096 GSF	Age: 1968
Location(s): Bromfield Hall, Louis	52,705 ASF/73,154 GSF	Age: 1976

Description:

This project will replace the entire roof on Eisenhower Hall Student Union. It will renovate the roofs of Bromfield Hall, Ovalwood Hall, and Founders Hall by sealing seams and applying an elastomeric coating system.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment, improving campus facilities.

Outstanding Funding Issues: None

Timing Issues: Roof work must be completed during the summer months.

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount:
Mansfield Basic Renovation	\$414,847.00
Total:	\$414,847.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approval by BoT	\$414,847.00	12/07/2007		
DESIGN				
Schematic Design Approval		04/03/2008		
Design Dev Document Approval		05/01/2008		
Construction Document Approval		06/30/2008		
BIDDING				
Bidding Approved BoT	\$414,847.00	12/07/2007		
CONSTRUCTION				
Construction Start		06/03/2009		
Completion		09/30/2009		

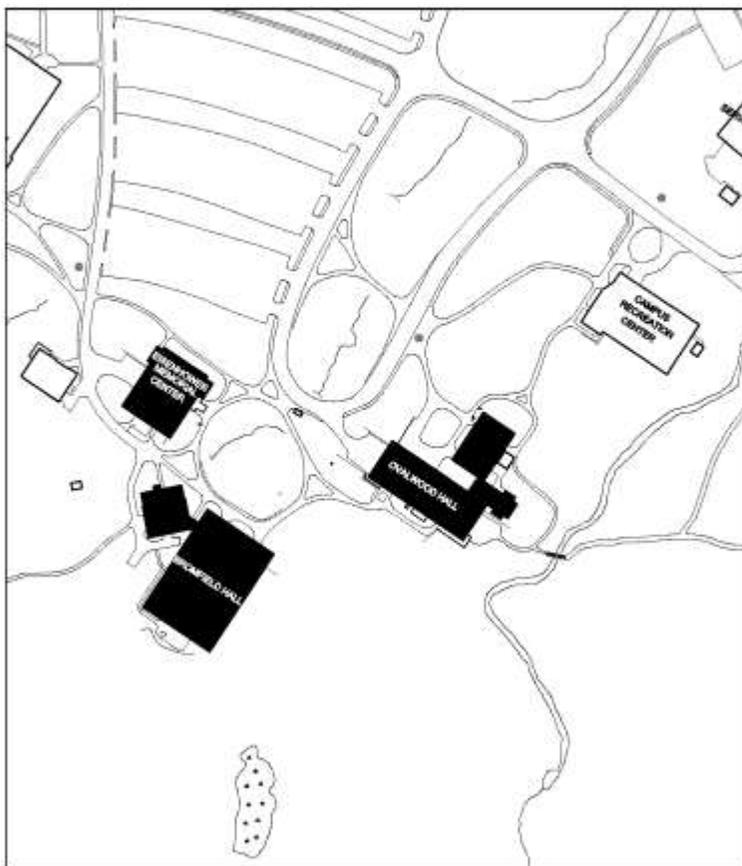
Project Team:

Project Manager: Ruth Miller (rmlr.2495@osu.edu)

Project Coordinator: Laura Kenworthy (kenw@tby.2@osu.edu)

Mansfield Campus

- Mansfield Campus - Roof Replacements and Renovations



Office of Business and Finance / Board of Trustees Meeting

December 7, 2007





Medical Tank Farm and Fuel Oil Storage (MCFP)
OSU-080386

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF / O GSF Ags:

Description:

This project will relocate the existing medical tank farm and fuel oil storage facilities, per the Medical Center Master Plan.

Project Information:

Relocation is necessary to clear the site for the Hospital Expansion. The new facilities will be located between Awell Hall and Murry Hall, and must be installed and operational before the current facilities are removed.

How does this project advance the Academic Plan? This project enables the Medical Center Facilities Master Plan, which will support continued clinical, teaching and research initiatives at Ohio State University.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: This project will clear the site for the Hospital Expansion project.

Special Implications/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$1,500,000.00
Total:	\$1,500,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,500,000.00	12/07/2007		
BIDDING				
Bid Opening		09/01/2008		
CONSTRUCTION				
Completion		05/15/2009		
Construction Start		11/01/2008		

Project Team:

Project Manager: Paul Lenz (lenz.1@osu.edu)

Project Coordinator: Curt Handisag (handisag.1@osu.edu)



Mershon Auditorium Air Handling Unit and Heating Renovations

OSU-071524

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Mershon Auditorium, Col. Ralph D.

\$2,271 ASF/121,226 GSF Age: 1957

Description:

This project will include the renovation and/or replacement of the two main air handling units.

Project Information:

The mechanical systems are past their life expectancy and require replacement or complete renovation.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment and addressing campus building infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project addresses \$1,056,200 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
HB699 Columbus Basic Renovation	\$2,613,245.00
Total:	\$2,613,245.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$2,613,245.00	12/07/2007		
DESIGN				
Schematic Design Approval		07/01/2008		
Design Dev. Document Approval		09/15/2008		
Construction Document Approval		12/22/2008		
BIDDING				
Bid Opening		01/27/2009		
CONSTRUCTION				
Construction Start		03/24/2009		
Completion		02/02/2010		

Project Team:

Project Manager: Mark Steiner (steiner.28@osu.edu)

Project Coordinator: Laura Kernitzky (kernitzky.3@osu.edu)


Raney Commons - Roof Replacement
 OSU-080344

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Raney Commons, 2nd Lt. Alice R.

20,908 ASF/36,561 GSF Age: 1967

Description:

This project will replace the roof of Raney Commons. The roof system is failing and requires complete replacement.

Project Information:

This project will be funded with 2009 University Bonds.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student facilities and campus infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project addresses \$299,400 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	<i>Amount</i>
Univ. Bond Proceeds	\$554,000.00
Total:	\$554,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engl Approved by BoT	\$554,000.00	12/07/2007		
DESIGN				
Schematic Design Approval		05/14/2008		
Design Dev. Document Approval		07/27/2008		
Construction Document Approval		11/10/2008		
BIDDING				
Bidding Approved BoT	\$554,000.00	12/07/2007		
Bo Opening		01/02/2009		
CONSTRUCTION				
Construction Start		03/03/2009		
Completion		06/01/2009		

Project Team:

Project Manager: Brendan Flaherty

Project Coordinator: Laura Kenitzky (kenitzky.3@osu.edu)



Schottenstein Center - Basketball Practice Facility

OSU-080363

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Requesting Agency(s): ATHLETICS

Location(s): Schottenstein Center, Jerome

297,518 ASF/581,427 GSF Age: 1996

Description:

This project will construct an addition of approximately 40,000 SF to the Schottenstein Center for a basketball practice facility and coaches offices.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the student athletic facilities.

Outstanding Funding Issues: None

Timing Issues: Due to Athletics business objectives, this project has an aggressive schedule. As a result, Risk Contingency is included in the project budget.

"Bypass effects" of the project: None

Special Limitations/Notes: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Student Services - Student Affairs	\$0.00
Student Services - Athletics	\$2,000,000.00
Development - Athletics	\$20,000,000.00
Total:	\$22,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$22,000,000.00	12/07/2007		
DESIGN				
Schematic Design Approval		07/29/2004		
Design Dev. Document Approval		11/12/2004		
Construction Document Approval		03/28/2009		
BIDDING				
Bid Opening		05/19/2009		
CONSTRUCTION				
Construction Start		07/19/2009		
Completion		11/17/2010		

Project Team:

Project Manager: Alex Flores (Flores, AFA@osu.edu)

Project Coordinator: Laura Kernitzky (kernitzky.2@osu.edu)


South High Rise Bathroom and AC
 OSU-080397

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Stradley Hall, Bland L.

60,558 ASF/102,251 GSF Age: 1959

Location(s): Smith Hall, Howard Dwight

60,149 ASF/102,742 GSF Age: 1959

Description:

This project will renovate Smith Hall and Stradley Hall to provide air conditioning, restroom renovations and renovations to the public spaces throughout the buildings.

Project Information:

Air conditioning will be provided either through new building units or by connecting to the campus chilled water loop. All required electrical and infrastructure upgrades are also included in the project.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the on campus student residence facilities and improving campus infrastructure.

Outstanding Funding Issues: This project is funded by 2009 bonds (\$7M) and 2011 bonds. Student Affairs has identified an interim funding source until bond proceeds are available.

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:
Amount:

Univ. Bond Proceeds	\$34,300,000.00
Total:	\$34,300,000.00

Schedule:
BoT Approved Amt.
Projected
Revised
Actual
PLANNING

Arch/Engr Approved by BoT

\$34,300,000.00

12/07/2007

DESIGN

Arch/Engr Contract

05/15/2008

Schematic Design Approval

06/20/2008

Design Dev Document Approval

08/11/2008

Construction Document Approval

11/07/2008

BIDDING

Bid Opening

01/14/2009

CONSTRUCTION

Construction Start

03/16/2009

Completion

04/15/2011

Project Team:

Project Manager: Changir Gatu (catg11@osu.edu)

Project Coordinator: Laura Kemnitzky (kemnitzky.2@osu.edu)



Taylor Tower - Elevator Upgrade
OSU-080264

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Taylor Tower, Jacob B.

74,782 ASF/143,051 GSF Age: 1966

Description:

This project will upgrade four existing elevator systems in Taylor Tower.

Project Information:

The upgrade will address code issues, including ADA and High rise code compliance, along with general upgrade of system components. This project is funded with 2009 bonds.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the on campus student living environment and improving facility safety by upgrading the elevators.

Outstanding Funding Issues: None

Timing Issues: This project will renovate two elevators at a time so all four elevators are not down at the same time.

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount			
Univ. Bond Proceeds	\$1,520,200.00			
Total:	\$1,520,200.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,520,200.00	12/07/2007		
DESIGN				
Schematic Design Approval		04/12/2008		
Design Dev. Decrement Approval		04/12/2008		
Construction Decrement Approval		06/27/2008		
BIDDING				
Bid Opening		08/18/2008		
CONSTRUCTION				
Construction Start		10/18/2008		
Completion		06/17/2009		

Project Team:

Project Manager: Mark Steitzer (steitzer.28@osu.edu)

Project Coordinator: Laura Kemnitzky (kemnitzky.28@osu.edu)



Watts Hall Elevator Upgrades

OSU-071529

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Watts Hall, Arthur S.

20,905 ASF/35,466 GSF Age: 1955

Description:

This project will upgrade the current elevator in Watts Hall.

Project Information:

The upgrades are required to address code issues and to ensure continued safe operation.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning environment, improving building infrastructure.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$140,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount			
HB699 Columbus Basic Renovation	\$329,906.00			
Total:	\$329,906.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engl Approved by BoT	\$329,906.00	12/07/2007		
DESIGN				
Schematic Design Approval		05/14/2008		
Design Dev. Document Approval		05/14/2008		
Construction Document Approval		09/07/2008		
BIDDING				
Bidding Approved BoT	\$329,906.00	12/07/2007		
Bo Opening		11/14/2008		
CONSTRUCTION				
Construction Start		01/14/2009		
Completion		04/14/2009		

Project Team:

Project Manager: Mark Seizer (seizer.28@osu.edu)

Project Coordinator: Laura Kemnitzky (kemnitzky.3@osu.edu)



Wlce Student Health Center - Phase 4
OSU-080312

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Wlce Student Health Center, John W

31,093 ASF/\$3,768 GSF Age: 1970

Description:

This project will renovate various parts of the ground, first and second floors that were not renovated by earlier phases. The spaces renovated will include corridors, restrooms and space for provider-based services. This project will complete an extensive renovation of the building that has occurred over the past ten years.

Project Information:

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student services and student facilities.

Outstanding Funding Issues: This project will be funded with 2009 and 2011 University bond proceeds. Student Affairs has identified an interim funding source until bonds are available.

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amt.
Univ. Bond Proceeds	\$10,006,184.00
Total:	\$10,006,184.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$10,006,184.00	12/07/2007		
DESIGN				
Schematic Design Approval		08/26/2008		
Design Dev Document Approval		10/24/2008		
Construction Document Approval		01/25/2009		
BIDDING				
Bid Opening		03/03/2009		
CONSTRUCTION				
Construction Start		05/03/2009		
Completion		07/03/2010		

Project Team:

Project Manager: Hilkojna Sevis (sevis.2@osu.edu)

Project Coordinator: Laura Kernitzky (kernitzky.2@osu.edu)



William H. Hall Housing Complex Expansion

OSU-072292

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): See Project Information

ASF / 0 GSF Agg:

Description:

This project will construct a new 58,500 GSF housing facility with apartment-style housing for 960 students. Each unit will house four students and include two bedrooms and two baths. The new facility will be located at Worthington Street and Hinch Avenue.

Project Information:

This is the second building of a planned three-building complex. This project will include the demolition of University-owned rental properties currently occupying the site. Student Affairs will seek LEED certification for this project.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the on-campus teaching, learning and living environment.

Outstanding Funding Issues: This project is funded with 2009 University bond proceeds; Student Affairs has identified an interim funding source until the bond proceeds become available.

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount:
Univ. Bond Proceeds	\$15,100,000.00
Total:	\$15,100,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approval by BoT	\$15,100,000.00	12/07/2007		
DESIGN				
Schematic Design Approval		06/15/2008		
Design Dev. Document Approval		02/28/2009		
Construction Document Approval		08/15/2009		
BIDDING				
Bid Opening		10/01/2009		
CONSTRUCTION				
Construction Start		12/01/2009		
Completion		06/30/2011		

Project Team:

Project Manager: Ruth Miller (rmiller.2495@osu.edu)

Project Coordinator: Laura Kemnitzky (lkemnitzky.2@osu.edu)



9th Avenue Parking Garage Expansion (MCFP)

315-2006-925

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage F (9th Ave)

354,648 ASF/369,421 GSF Age: 1980

Location(s): See Project Information

ASF/0 GSF Age:

Description:

This project will construct a 1,000 car parking structure east of the existing 9th Avenue garage.

Project Information:

This project is part of the approved Medical Center Facilities Plan - South Campus Implementation, originally approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects.

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at Ohio State.**Outstanding Funding Issues:** Transportation and Parking is responsible for the 9th Avenue parking structure and their funding is available in 2011. In order to restate the Medical Center Facilities Plan Implementation schedule, the Medical Center will fund this project with 2007 bonds until Transportation and Parking's funding is received.**Timing Issues:** None**"Ripple effects" of the project:** The short term loss of surface parking will be made up by the Medical Center Express Bus Service in conjunction with the renovation of the existing 9th Avenue parking garage and paving the surface lot west of Canton Drive.**Special Limitations/Risks:** None**Deferred Maintenance:** None**Deferred Renewal:** None

Source of Funds:	Amount:
Auditor's-OSUMC Health Systems DEBT SERVICE	\$3,600,000.00
Unv. Bond Proceeds	\$18,047,674.00
Total:	\$21,647,674.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$21,687,674.00	07/07/2006		07/07/2006
DESIGN				
Arch/Engr Contract		12/18/2006	03/30/2007	03/22/2007
Schematic Design Approval		07/01/2007	04/03/2007	04/03/2007
Design Dev Document Approval		08/01/2007	11/05/2007	11/05/2007
Construction Document Approval		11/30/2007	02/01/2008	11/05/2007
BIDDING				
Bidding Approved by BoT	\$21,687,674.00	12/07/2007		
BoT Opening		01/31/2008	01/15/2008	
CONSTRUCTION				
Construction Start		12/17/2007	04/28/2008	
Completion		05/01/2008	04/30/2009	

Project Team:

Project Manager: Charlie Conner (conner.2@osu.edu)

Project Coordinator: Curt Handschag (handschag.1@osu.edu)

HELANATH OBATA & KASSABAIN INC - Design

JACOBS FACILITIES INC - Construction Management



Canfield Hall - Bathroom Renovations

315-07-2181

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Canfield Hall, James H.

36,012 ASF/61,020 GSF Age: 19-40

Description:

This project will renovate the restrooms in Canfield Hall, creating private bathrooms for residents. This project will also upgrade the original electrical distribution gear and branch panels to support the renovation.

Project Information:

The project will reconfigure the existing bathrooms into approximately six private bathrooms per floor. The project will determine the location and quantity of necessary ADA accommodations. The conceptual budget was adjusted during design due scope modifications (electrical upgrades and accessible restrooms) and inflationary adjustments. This project is funded with 2007 bonds.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the quality of student facilities.

Outstanding Funding Issues: None

Timing Issues: This project must be completed during a summer quarter and completed and ready for student occupancy in the fall.

"Ripple effects" of the project: None

Special Irritations/Risks: None

Deferred Maintenance: This project will address approximately \$750,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount:
Univ. Bond Proceeds	\$2,490,280.00
Total:	\$2,490,280.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,450,747.00	05/04/2007		05/04/2007
DESIGN				
Schematic Design Approval		09/01/2007	10/24/2007	10/24/2007
Design Dev Document Approval		10/01/2007	10/24/2007	10/24/2007
Construction Document Approval		11/01/2007	12/01/2007	
BIDDING				
Bidding Approved by BoT	\$2,490,280.00	12/07/2007		
CONSTRUCTION				
Construction Start		06/10/2008	06/26/2008	
Completion		08/15/2008	09/01/2008	

Project Team:

Project Manager: Pat Purtee (purtee.12@osu.edu)
REHOUVEAU DESIGN, INC. - Design

Project Coordinator: Laura Kenitzky (kenitzky.2@osu.edu)



Lane Avenue Parking Garage

315-2005-992-1

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): See Project Information

ASF / O GSF Apts:

Description:

This project will construct a new 1,400-space, nine-level parking garage adjacent to the new Student Academic Services Building. The garage will be constructed on an existing surface lot and will result in a net increase of 1,000 spaces.

Project Information:

The parking garage will be located on the existing parking lot south of Lane Avenue, between Nell Avenue and Tuttle Park Place. A portion of the parking garage (up to 500 spaces) will be opened for fall quarter 2009 to allow Transportation and Parking to recoup some of the loss due to the removal of the surface lot.

How does this project advance the Academic Plan? The parking garage will support the new Student Academic Services Building by providing necessary parking. In addition it will provide parking for faculty, staff, students and visitors in the north quadrant of campus.

Outstanding Funding Issues: Bonds will be paid through parking fees (permits and hourly rates).

Timing Issues: None

"Ripple effects" of the project: None

Special Limitations/Risks: Project will be coordinated with the Student Academic Services Building project.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$28,000,000.00
Apportioned-Trans. & Parking	50.00
Total:	\$28,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$32,260,000.00	09/23/2005		09/23/2005
BIDDING				
Bidding Approved by BoT	\$28,000,000.00	12/07/2007		
Bid Opening		11/30/2007	02/28/2008	
CONSTRUCTION				
Construction Start		09/01/2008	03/28/2008	
Completion		09/01/2007	12/02/2009	
CLOSE OUT				
Occupancy (Partial occupancy)		09/23/2009		

Project Team:

Project Manager: Margaret Murphy (murphy.64@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

ADOCK ASSOCIATES ARCHITECTS - Design

RUSCILLI CONSTRUCTION - Construction Management



Morrison Tower - Fan Coil Unit Replacement

315-07-2030

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Morrison Tower, Mary Franc

55,002 ASF/99,916 GSF Age: 1962

Description:

This project will update heating in each room by replacing the fan coil units in the resident rooms and common areas in Morrison Tower.

Project Information:

Project includes some hazardous materials abatement. The conceptual budget was revised during design to account for inflation, increases in material prices and some minor scope adjustments.

How does this project advance the Academic Plan? This project advances the academic plan by improving the on campus student living environment.**Outstanding Funding Issues:** This project will be funded with 2009 University bonds; Student Affairs has identified an interim funding source until bond proceeds become available.**Timing Issues:** This project must occur over the summer, when the dormitory is not in use, and must be completed by fall quarter.**"Ripple effects" of the project:** None**Special Limitations/Notes:** None**Deferred Maintenance:** This project addresses \$84,388 in deferred maintenance.**Deferred Renewal:** None**Source of Funds:**

	Amount
Univ. Bond Proceeds	\$2,090,012.00
Total:	\$2,090,012.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,800,000.00	02/02/2007		02/02/2007
DESIGN				
Schematic Design Approval		10/25/2007		10/25/2007
Design Dev. Document Approval		11/16/2007		
Construction Document Approval		12/07/2007		
BIDDING				
Bidding Approved by BoT	\$2,090,012.00	12/07/2007		
BoT Opening		02/22/2008		
CONSTRUCTION				
Construction Start		07/01/2007	06/06/2008	
Completion		09/15/2007	08/15/2008	

Project Team:

Project Manager: Chagar Gals (cals.1@osu.edu)

Project Coordinator: Laura Kemnitzky (lkemnitzky.2@osu.edu)

LARGEN ENGINEERING - Design



Student Academic Services Building
315-2005-992-2

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): See Project Information

ASF/O GSF Aqs:

Description:

Construct a new, approximately 125,400 GSF building to accommodate core student services functions. These services will relocate from Lincoln Tower, allowing it to be converted back to residence halls.

Project Information:

This project includes roof and fall protection work for the Lane Avenue Garage.

How does this project advance the Academic Plan? The new Student Academic Services Building will provide improved efficiencies of space (net reduction of 13M or 12,200 GSF). It will allow the student services functions to be more accessible to students and visitors, and will allow Lincoln Tower to be returned to housing, which is consistent with the University's long term housing plan.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: This project will enable the project to return Lincoln Tower to student resident rooms.

Special Limitations/Risks: Project will be coordinated with the Lane Avenue Garage project.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Central Funding	\$32,500,000.00
Total:	\$32,500,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$19,200,000.00	09/23/2005		09/23/2005
DESIGN				
Design Dir. Document Approval		08/31/2007		08/31/2007
Construction Document Approval		12/13/2007		
BIDDING				
Bidding Approved by BoT	\$32,500,000.00	12/07/2007		
Bo Opening		04/03/2008	02/26/2008	
CONSTRUCTION				
Construction Start		04/03/2007	03/26/2008	
Completion		08/30/2008	12/22/2009	

Project Team:

Project Manager: Margaret Murphy (murphy.64@osu.edu)
ACCOX ASSOCIATES ARCHITECTS - Design
HORIZON ENGINEERING ASSOCIATES, LLP - Commissioning
RUSCILLI CONSTRUCTION - Construction Management

Project Coordinator: Leeanne Chandler (chandler.83@osu.edu)



Larkins Hall - Condensate Piping Replacement

315-2005-937

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/O GSF Ags:

Description:

This project will replace the steam and condensate line between RPAC (formerly Larkins Hall) and the Hill Avenue Parking Garage. This project includes asbestos abatement, removal of existing steel piping from the utility tunnel and approximately 670 linear feet of new piping.

Project Information:

The project budget has increased due to materials cost inflation.

How does this project advance the Academic Plan? The project will provide increased reliability and maintenance access to the steam condensate line between RPAC and Hill Avenue Parking Garage.

Outstanding Funding Issues: None

Timing Issues: Construction work needs to occur during the summer cooling season.

"Ripple effects" of the project: None

Special Limitations/Risks: None

Deferred Maintenance: This project will address \$168,460 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
OH's Columbus Basic Renovation	\$210,000.00
Repair & Renovation Fiscal Yr 2008	\$40,502.50
Total:	\$250,502.50

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by SeT	\$210,000.00	07/07/2006		07/07/2006
Arch/Eng Advertisement (Ohio Register #157)				09/01/2006
DESIGN				
Arch/Eng Contract				06/05/2007
BIDDING				
Bidding Approved by SeT	\$210,000.00	04/06/2007		04/06/2007
Bo Opening		07/18/2007	10/15/2007	10/25/2007
Bidding Approved by O (Project Increase)	\$252,502.50	12/07/2007		
Bo Opening (Re-bid)		01/24/2008		
CONSTRUCTION				
Construction Start		06/28/2007	03/28/2008	
Completion		09/23/2007	07/25/2008	

Project Team:

Project Manager: John Johnson
FOSDICK & HELMER INC - Design

Project Coordinator: Peter Crawford (pcrawford.502@osu.edu)

(APPENDIX XXX)

**Five-Year Lease
OSU Medical Center Comprehensive Transplant Center
Relocation and Expansion
760 Kinnear Road
Columbus, Ohio 43212**

Background

Location and Description

The property to be leased is located at 760 Kinnear Road adjacent to the current location of The Ohio State University Medical Center Comprehensive Transplant Center (CTC) at 770 Kinnear Road. The proposal provides for the relocation and expansion of the general office space that supports the transplant program. The transplant clinical medical office will still be located at 770 Kinnear Road. OSUMC will lease approximately 15,000 SF of space which includes 5,000 SF of office space on the first floor and 10,000 SF of office space on the second floor of the building. The balance of the 20,000 SF building will be occupied by Battelle Employees Credit Union, owner of the property. This leased facility will satisfy a requirement of the Medical Center to provide the Comprehensive Transplant Center a suitable building and location for office space to support the program. All costs, lease payments, and any other expenses related to the property will be funded by the operations revenue of the Comprehensive Transplant Center.

Terms of Lease

The lease term shall be for a period of five (5) years with two five-year renewal options. Although not fully negotiated, the landlord has proposed a base rent for the lease premises of \$26,812.50 per month during the 5-year term or \$321,750 annually (\$21.45/SF) which includes taxes, maintenance, utilities, janitorial services and other operating expenses associated with the property. The landlord's estimate for operating expenses is \$7.91/SF. The aggregate rental over the initial lease term will exceed \$1.6 million. Additionally, the landlord will separate the lease premises from the balance of the building at their costs and will provide a tenant improvement allowance of \$100,000. Any tenant requirements that exceed the allowance will be an expense of CTC. Lease terms and conditions currently proposed by the landlord will be further reviewed and negotiated until a final lease is acceptable to the parties. The anticipated lease commencement date and occupancy is July 1, 2008. The terms and conditions of the lease will be negotiated in the best interest of the OSU Medical Center and the University.

(APPENDIX XXXI)

ATTACHMENT

ITEM: A Board resolution authorizing the Office of Human Resources (OHR) and Managed Health Care Systems (MHCS) to enter into a contract with the Pharmacy Benefit Manager (PBM), Express Scripts (ESI), with the signature authority of the Senior Vice President for Business and Finance.

SUMMARY: In constant pursuit of cost savings, OHR, MHCS, and Purchasing worked closely with three of the Ohio retirement systems for over one year to create a very large pharmacy benefit purchasing collaborative for Ohio public employers that will result in substantial savings for all entities.

The four original sponsors of the **Rx Ohio Collaborative (RxOC)** are Ohio Public Employees Retirement System (Ohio PERS), State Teachers Retirement System (STRS Ohio), School Employees Retirement System (SERS Ohio), and The Ohio State University. The three retirement systems have each individually signed the contract with ESI.

If approved, ESI will begin providing services to OSU as of January 1, 2008. OSU provided Medco with a 180-day notice to verify that we will be terminating their services as of December 31, 2007 and utilizing the services of a different PBM. Medco has committed to continue a high level of service through the remainder of the contract and to be supportive in the University's transition to the new PBM.

SUCCESSSES: The most attractive component of the new PBM contract with ESI is the significant cost reduction the University will realize during the three-year term of the contract. **Hewitt Associates, who was commissioned to independently examine the new contract, projected savings of 7.2% over three years or approximately \$3.28 million per year.** This cost savings will apply to the demonstrated annual savings amount that the University will report to the Chancellor of the Board of Regents, per House Bill 119. Additionally, approximately \$23 million in drug spend will apply to the University's overall collaborative spend that is reported to the Chancellor.

The pharmacy benefit purchasing collaborative is a demonstration of Ohio public entities working together for over one year to realize a contract with a PBM that provides significant savings, improved contract terms, and supports innovative programs that will align the payor and provider with incentives to improve outcomes for members. OSU will continue working with the retirement systems to establish innovative programs and access to the contract for other Ohio public entities, especially IUC institutions.

Faculty and staff will see only a minimum of administrative coverage changes in 2008 and will benefit directly from deeper pharmacy discounts. Each RxOC entity will retain control of its own plan design and other operational components such as the Prescription Drug Formulary. No changes in member co-payment, coinsurance or annual out-of-pocket amounts were implemented in 2008 due to the projected cost savings brought about by the new contract.

FOR QUESTIONS, CONTACT:

Larry Lewellen 292-4164, Lewellen.1@osu.edu

**The Ohio State University
College of Food, Agricultural, and Environmental Sciences
One-Time Separation Incentive Program (SIP) for FY2007-08**

Rationale

The College of Food, Agricultural, and Environmental Sciences (FAES) was most appreciative of the line item increases received for OARDC and OSU Extension for FY2008 and FY2009. These funds along with General Funds from OSU and federal funding are the primary sources of funding for most of the faculty and staff salaries, Extension, and research programs. However, combined with flat federal budgets received in the last several years, these increases are not enough to avoid budget cuts to cover the current estimated \$4.7 million shortfall. This follows a similar shortfall for the FY2006-2007 biennium and funding reductions received by OSU Extension and the Ohio Agricultural Research and Development Center (OARDC) in their State of Ohio line items in FY2004 and FY2005.

Both OARDC and OSU Extension are housed within FAES. Many of the faculty and staff positions funded in part by these two units are also funded by other funding sources in the College, particularly by the General Funds Budget.

In 2004, as approved by the Board of Trustees, the College implemented a separation incentive program to minimize the number of staff reductions that would be necessary to help address these funding shortfalls. At that time, it was estimated that at least 303 of the College's employees were eligible to retire. In the end, 50 faculty and staff members requested the separation incentive program: 18 faculty members, 13 unclassified staff members, and 19 classified staff members. These individuals' salaries totaled \$2.84 million. It was estimated that the College achieved \$844,500 in salary savings by not refilling some positions or filling them at a lower salary. These figures do not include the commensurate savings in benefits costs. Just as importantly, the program also reduced the number of staff reductions in force that were implemented.

The College proposes the adoption of another formal one-time Separation Incentive Program with guidelines outlining appropriate eligibility, periods of notice, and limitations. This program will assist the College in addressing short-term financial demands, and will assist in a speedier transition process toward achieving sustainable levels of employees and programs.

To provide additional rationale for offering another SIP, it should be noted that of the total employees within the College and all of its entities, 122 have 30 or more years of service. Of the employees with fewer than 30 years of service, 720 are age 50 or greater and 160 are age 60 or greater. It is possible that many of these individuals have additional years of service elsewhere. Hypothetical scenarios were developed to demonstrate what might happen if 5%, 10% or 20% of these employees would opt to retire, and if in turn, various ranges of these positions were filled at lesser salaries.

Although the hypothetical savings vary dramatically based on the specific figures used, the potential to free up annual commitments is great. In addition, the SIP offers a positive alternative that we can offer to our employees for reducing faculty and staff positions and could mitigate the number of reductions in force that will be needed.

PROGRAM OUTLINE

Eligibility

- Regular Unclassified staff members who are paid from State or Federal non-earmarked funds and are eligible for retirement (as defined by STRS or OPERS regulations) on or before June 30, 2008. Seasonal, temporary, grant (OSURF), or county-funded employees are not included in the program.
- Regular Classified Civil Service staff members who are paid from State or Federal non-earmarked funds and are eligible for retirement on or before June 30, 2008. Seasonal, temporary, grant (OSURF), or county-funded employees are not included in the program.
- Regular faculty members who are paid from State or Federal non-earmarked funds and are eligible for retirement on or before June 30, 2008.

Eligible employees' positions must have been funded on state and/or federal non-earmarked funds within the last 12 months. See Program Details for final eligibility clarification.

Program Design Overview

- Eligible college employees are entitled to a cash payment equivalent to two months of salary upon date of retirement. This is in addition to normal payout of earned vacation leave and sick leave benefits, according to University policy.
- Eligibility requires that the employee is eligible to retire, and actually retires, under regular STRS and OPERS regulations, effective June 30, 2008 or earlier, but not before the effective date of this program. The effective date is the date of approval by the Board of Trustees and is expected to be December 7, 2007.
- The amount of Separation Incentive will be determined by an individual's regular base pay and prorated by FTE level and funding eligibility. For example, a full-time employee paid an annual salary of \$36,000 will receive one-time Separation Incentive payment in the gross amount of \$6,000. Overtime earnings, supplemental compensation, and any earnings other than regular monthly or biweekly base pay are not included in the computation.
- Any portion of base pay that is from an ineligible funding source will not be included in the computation. Only positions funded by federal and state funding sources from within the College are eligible. Positions funded from other colleges, or from county sources, for example, are not eligible.
- The Incentive payment is subject to applicable payroll taxes.
- This one-time incentive payment will be paid from the account which has funded the individual's payroll costs. One-time incentive pay for faculty appointments will be funded by OSU Extension, OARDC, and General Funds central administrative offices. All other incentive payments are the responsibility of the hiring unit.
- Employees who elect the Separation Incentive would be leaving voluntarily and would therefore be ineligible to receive severance.

Program Details

- Those intending to pursue this offer must submit written and signed notification (not e-mail) to Vice President Bobby D. Moser by Monday, March 31, 2008 at 5:00 p.m. with a copy sent to the appropriate Associate Dean or Associate Vice President (i.e., Director of OARDC or OSUE Extension, or Associate Dean for Academic Programs or the Director of ATI).

December 7, 2007 meeting, Board of Trustees

- The Separation Incentive offer will be made available to those who have submitted the required notification and who voluntarily retire on or before June 30, 2008, and after the effective date of this program.
- There is no intention of offering this system-wide as an incentive to seasonal, county, or grant-funded (OSURF) employees.
- No limit has been placed on the number of eligible retirees who may elect to participate; the deadline of June 30, 2008 limits participation in this opportunity.
- This is a one-time incentive program. No plans exist to offer the same plan in future years.
- College and departmental leaders are not eligible for this program. This includes members of the Vice President's Cabinet and Department Chairpersons/School Directors.
- For questions: Extension employees may contact Marge Hall (Hall.38@osu.edu); OARDC support unit employees may contact Eileen Kieffaber (Kieffaber.1@osu.edu); and employees from academic units may contact Linda Riemenschneider (Riemenschneider.7@osu.edu). Anyone who would like to explore the program in confidence may do so with the Office of Human Resources, Consulting Services, by contacting Marjie Hamlett at hamlett.5@osu.edu.



Debt Management Report
The Ohio State University
Board of Trustees
December 7, 2007

William J. Shkurti
Senior Vice President for Business and Finance
11/27/07



Topics To Be Addressed

- **Context**
- **Debt Capacity**
- **Policy Issues**
- **Conclusions and Next Steps**

2



Context

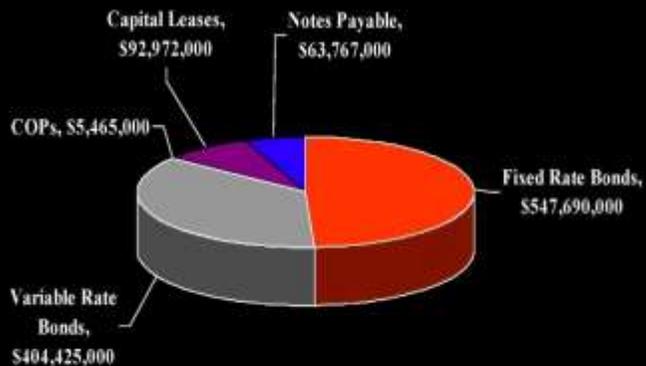
- A. How much debt do we have and what kind?
- B. How is it apportioned?
- C. How has it grown?
- D. What are existing University policies?

3



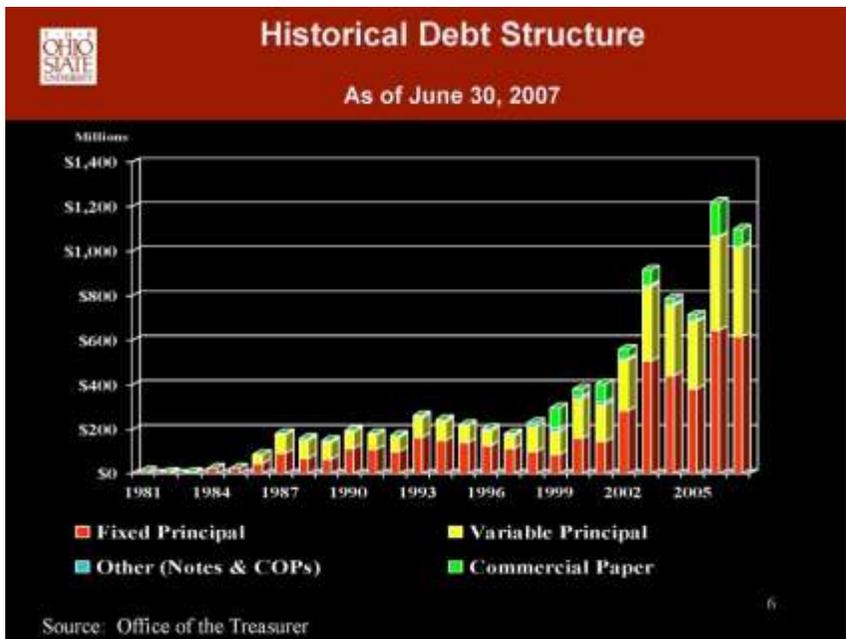
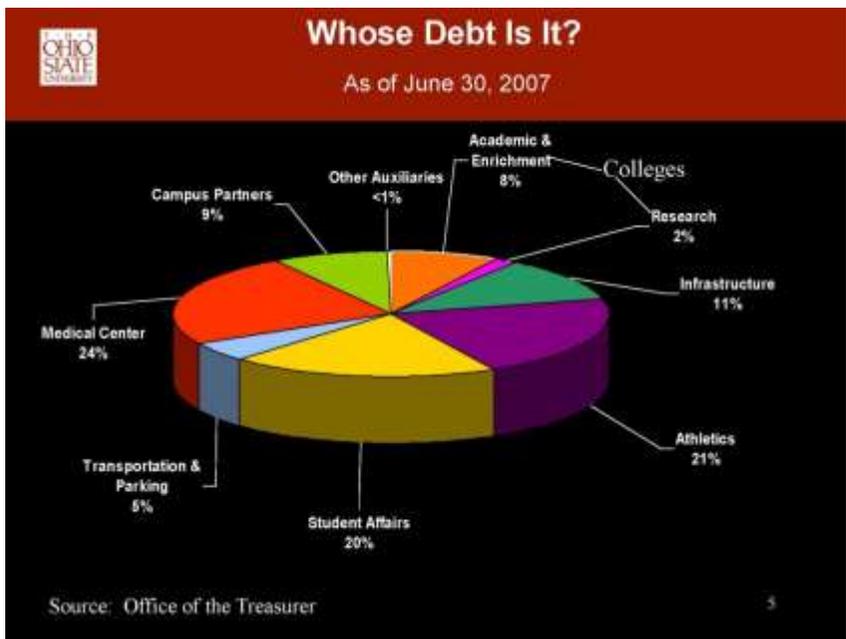
Current Debt Structure

6/30/07 Total = 1.1 Billion



Source: Office of the Treasurer

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What Is Current University Policy?

Board approved, written policy has been in existence for a decade:

- Initial Approval 5/97
- Revised 12/03
- Expanded 5/05

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Key Elements

- Comprehensive: Includes leases, internal loans and lines of credit
- No major capital project initiated without prior Board approval
- No debt is issued without prior Board approval
- Overall limits are approved by the Board before debt is issued
- Credit rating of at least AA must be maintained

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Debt Capacity

- A. What is it?
- B. Why does it matter?
- C. How is it determined?
- D. How does OSU compare?

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Debt Capacity: What Is It?

The amount of additional long-term debt that can be issued at a given credit rating

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Why Do Credit Ratings Matter?

- Helps determine interest rate for next 20 years
- Used as an external evaluation of financial strength of the institution
- Helps establish a focus for scarce resources
- Once it falls, it is very hard to re-establish

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Debt Capacity In Higher Education As A Strategic Concept

- It is not determined by formulas and ratios alone
- Debt capacity reflects complex interplay of multiple factors, include:
 - Market position of "core" businesses
 - Financial Reserves
 - Capital funding profile
 - Operating performance
 - Relationship with the state
 - Management competencies

Source: Moody's Investor Services, Special Comment, August 2002

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Debt Capacity As A Strategic Concept Continued

Additional Considerations

- Not a static concept
- Dependent on institutional risk tolerance
- Revenue generating projects have a different impact than others
- Off balance sheet financing included
- Debt policies are primarily a management tool

Source: Moody's Investor Services, Special Comment, August 2002

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OSU Credit Rating v. Benchmarks

University	Rating
Michigan	AAA
Texas – Austin	AAA
Washington	AA1
Minnesota	AA2
Ohio State	AA2
UCLA	AA2
Illinois at Champaign-Urbana	AA3
Arizona	AA3
Wisconsin	NA

Source: Moody's Investor Services, 2007

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How OSU Compares (Continued)

FY 2006

	Michigan	OSU	UC
Annual Revenues	\$5.4 billion	\$3.7 billion	\$1.0 billion
Debt	\$0.9 billion	\$1.1 billion	\$1.0 billion
Expendable Net Assets	\$6.4 billion	\$1.4 billion	\$0.3 billion
Credit Rating	AAA	AA2	A1*

* On negative credit watch

Source: FY 2006 Official Financial Statements

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How OSU Compares (Continued)

OSU versus AA Medians FY 2006

	OSU	AA2	Relative Standing
Financial Resources to Direct Debt	2.3X	2.7X	(-)
Annual Debt Service to Operations	2.4%	2.6%	(+)
Debt Service Coverage	5.7X	3.9X	(+)

Source: Moody's Investor Services

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Why Not Try For AAA Rating Like Michigan?

- Would reduce debt capacity making it impossible to meet existing deferred maintenance and other facility needs
- Would require a cash build up that would be difficult to achieve and may create unintended consequences
- Determination not totally under institutional control (e.g., financial health of state government)

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Why Not Issue More Debt And Just Take A Lower Rating?

- It will cost more over the long run in terms of higher interest rates
- Shows a lack of institutional focus and leadership
- Once a rating is lowered, it is very hard to re-establish
- It provides a significantly reduced capacity for unforeseen events (e.g., market downturn).

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Issues

- A. Relative Priorities
- B. Off Balance Sheet Debt
- C. Future Capacity

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Relative Priorities

State Capital Appropriations

Unit	Share FY 2007-2008	FY 2009-2010 (Preliminary)	FY 2011-2012 (Preliminary)
Medical Center*	7%	7%	0
Athletics	0	0	0
Student Affairs	0	0	0
Infrastructure	0	0	0
Colleges and Libraries	80%	80%	87%**
Campus Partners	0	0	0
Transportation & Parking	0	0	0
Other	0	0	0
Regionals	13%	13%	13%

* Medical Center is College of Medicine Only

** Assumes \$58.7M requested for Academic Core North and recommendation regarding remainder of allocation will be determined as part of the 2011-2012 capital process

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Relative Priorities – Bond Financing

Unit	Share of Budget	Share of Debt 6/30/07	FY 2008 Issue (Preliminary)	FY 2010 Issue (Preliminary)	FY 2012 Issue (Preliminary)
Medical Center	42%	24%	33%	48%	51%
Athletics	3%	21%	**	**	**
Student Affairs	5%	20%	29%	26%	19%
Infrastructure	2%	11%	17%	11%	27%
Colleges and Libraries	33%	10%	**	**	**
Campus Partners	NA	9%	**	**	**
Transp. & Parking	1%	5%	11%	7%	1%
Other *	10%	**	5%	5%	1%
Regionals	4%	**	6%	3%	1%

* Other includes Blankenship Renovation, Student Academic Services Building and Airport Improvements.

** May be eligible for limited short term lines of credit.

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Off Balance Sheet Debt

"Some universities mistakenly believe that because privatized housing financings are off balance sheet, they are therefore "off credit." Moody's generally views these financings as either direct or indirect debt of the university, depending on how closely tied the project is to the university."

Source: Moody's Investor Services, Special Comment, August 2003

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Off Balance Sheet Debt

continued

Factors to be considered:

- Does the university or related foundation own the land?
- Does the university have "material involvement" in the marketing, management or leasing of the house?
- Does the university or related foundation benefit from the property's surplus cash flow?

Source: Moody's Investor Services, Special Comment, August 2003

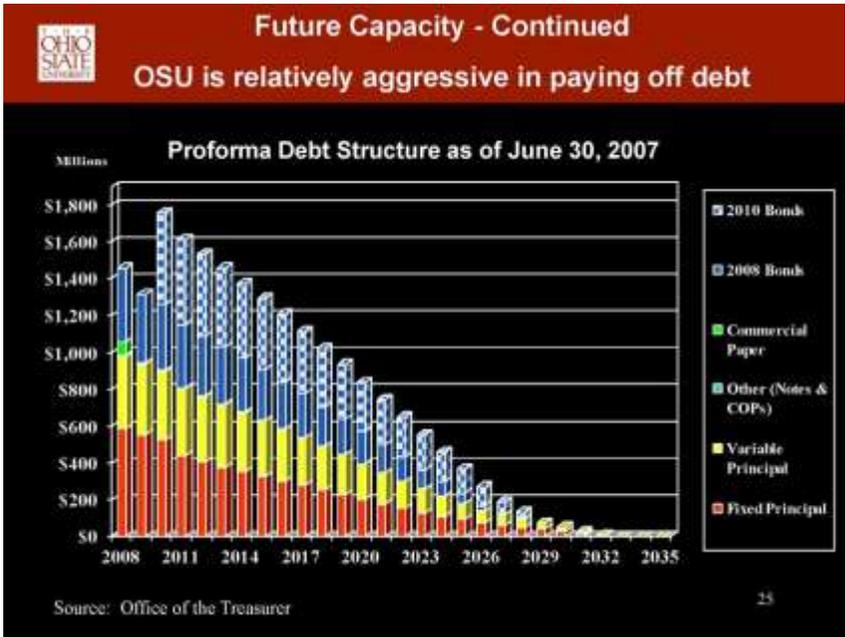
23



Future Capacity

- **Conclusions**
 - Bond Issuance FY 2008 @ \$349 Million
 - University should maintain bond rating
 - Bond Issuance FY 2010 @ \$500 Million
 - University could be on the "outer edge" of maintaining current bond rating, but well within the "AA3" rating range

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Future Capacity – Continued
The approved cap is not a floor

(in millions)

Year of Issue	Approved Cap	Actual Issue
2005	\$400	\$360
2008	\$450	\$349
2010	\$500	TBD

Source: Office of the Treasurer



Next Steps

- A. Completion of key elements of capital planning process
 - 1. Review of Strategic Alignment
 - 2. Housing Task Force Plan
 - 3. Revised Medical Center Master Facilities Plan
 - 4. Deferred Maintenance Plan

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Next Steps - Continued

- B. Resourcing Issues
 - 1. FY 2008 bond issue and visit from rating agencies
 - 2. State decisions regarding FY 2009 – 2010 capital appropriations
 - 3. Revised University financial goals

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Conclusion

1. Debt management is a strategic concept. This means it merits senior management and Board involvement to ensure alignment with academic and financial goals.
2. OSU has had a Board approved debt management policy since May, 1997. The latest revision was March, 2005.
3. Continued maintenance of a credit rating of AA2 is most consistent with current and future academic goals and likely financial resources.
4. Maintaining this rating in the future will require discipline in the allocation of debt and careful planning in the management of cash reserves.

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Conclusion - Continued

5. Off balance sheet debt may be advantageous in highly selective cases, but is neither a panacea or a substitute for strategic decision making.
6. Priorities are shifting towards deferred maintenance issues regarding infrastructure, student housing and clinical facilities, and away from athletics, student activities (other than housing) and leveraging development funding for projects of individual colleges.
7. The single largest remaining challenge is how to replace the erosion of state capital dollars for renovation and replacement of academic buildings

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APPENDIX XXXIV

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

December 9, 2007

COMMENCEMENT ADDRESS

Brian Daniel Joseph

Brian D. Joseph is Distinguished University Professor of Linguistics and the Kenneth E. Naylor Professor of South Slavic Linguistics at The Ohio State University. He is one of the world's leading specialists in historical linguistics—the study of how languages change and develop through time.

Professor Joseph earned his bachelor's degree at Yale University and his master's and doctoral degrees at Harvard University before joining the Ohio State faculty in 1979. As chair of the Department of Linguistics from 1987 to 1997, he is credited with helping to develop the department into one of the best in the country. He was named a Distinguished University Professor—the university's highest faculty honor—in 2003.

Much of his research has focused on the Greek language, from its earliest appearance about 1500 B.C. to the present—a span of some 3,500 years. He has also examined close relatives of Greek, such as Latin, Sanskrit, and Albanian. His study of Albanian ties in with another area of his expertise, Balkan linguistics. He has taught at all levels, from freshman classes through doctoral seminars covering a variety of topics in the Department of Linguistics and, since 1997, in the Department of Slavic and East European Languages and Literatures. He has also been a visiting professor at several other institutions, including the Netherlands Graduate

School in Linguistics; the University of North Carolina/Duke University Slavic and East European Language Resource Center; Michigan State University; the University of Canterbury, New Zealand; and the University of the Aegean, Rhodes, Greece.

Professor Joseph is editor of *Linguistics*, the official journal of the Linguistic Society of America. He has given some 200 presentations at scholarly meetings, symposia, and conferences throughout the world; authored or coauthored five books; edited or co-edited 17 books and special issues of journals; and written or co-written more than 180 articles, book chapters, and notes. In addition, he has served on numerous committees at the departmental, college, university, national, and international professional levels.

He was named a fellow of the American Association for the Advancement of Science in 2006 and a fellow of the American Academy of Arts and Sciences in 2004. In 2003, *Ohio* magazine recognized him as one of Ohio's Top 100 Educators in Higher Education with its Excellence in Education Award. He is the recipient of Ohio State's Faculty Award for Distinguished University Service, the University Distinguished Scholar Award, the College of Humanities Exemplary Faculty Award, and the Alumni Distinguished Teaching Award.

RECIPIENTS OF HONORS

Wolfgang Ketterle

Doctor of Science

Wolfgang Ketterle has been the John D. MacArthur Professor of Physics at the Massachusetts Institute of Technology since 1998. He leads a research group exploring the properties of ultracold gases.

A native of Germany, Professor Ketterle received a diploma (equivalent to a master's degree) from the Technical University of Munich in 1982 and a PhD in physics from the University of Munich in 1986. He did postdoctoral work at the Max Planck Institute for Quantum Optics in Garching, Germany, and at the University of Heidelberg in molecular spectroscopy and combustion diagnostics. In 1990, he went to MIT as a postdoctoral research associate and joined the physics faculty in 1993.

His research is in the field of atomic physics and laser spectroscopy and includes laser cooling and trapping, atom optics and atom interferometry, and studies of Bose-Einstein condensation and Fermi degeneracy. A major focus is the exploration of new forms of matter, in particular, novel aspects of superfluidity, coherence, and correlations in many-body systems. His observation of Bose-Einstein condensation in a gas in 1995 and the first realization of an atom laser in 1997 were recognized with the 2001 Nobel Prize in Physics, together with E.A. Cornell and C.E. Wieman.

Professor Ketterle is a fellow of the American Physical Society, the Optical Society of America, the American Academy

of Arts and Sciences, and the Institute of Physics. He is a member of the German Physical Society, the European Academy of Sciences and Arts, the Academy of Sciences in Heidelberg, the Bavarian Academy of Sciences, and the German Academy of Natural Scientists Leopoldina, and he is a foreign associate of the National Academy of Sciences.

In addition to the Nobel Prize, his honorees include a David and Lucile Packard Fellowship, the Rabi Prize of the American Physical Society, the Gustav-Hertz Prize of the German Physical Society, the Fritz London Prize in Low Temperature Physics, the Benjamin Franklin Medal in Physics, and the MIT Killian Award.

John M. Opitz

Doctor of Science

John M. Opitz is professor of pediatrics, pathology, human genetics, and obstetrics and gynecology at the University of Utah Health Sciences Center in Salt Lake City.

A native of Germany, Dr. Opitz received his undergraduate and medical degrees from the University of Iowa, followed by specialty training in pediatrics and medical genetics at Iowa and the University of Wisconsin, where he began his intensive studies in developmental genetics and the pathology of congenital malformations.

His distinguished career as a physician-scientist spans nearly a half-century. Following training, he first served as a member of the Department of Medical Genetics and Pediatrics at the University of Wisconsin, where he directed the Wisconsin Clinical Genetics Center. He moved to Montana in 1979 to serve as chair of the Department of Medical Genetics at Shodair

Children's Hospital and director of the Montana Medical Genetics Program. He also served as an adjunct professor at Montana State University. In 1994 he was named University Professor of Medical Humanities in Montana State's Department of History and Philosophy. He joined Utah's faculty in 1997.

His research interests include sex determination, development of the genital system and its associate malformations, embryology and genetics of growth and skeletal abnormalities, and multiple congenital syndromes associated with mental retardation. He has provided a unifying concept linking human evolution, genetics, and development, and he has described a large number of human developmental abnormalities, several of which are named for him.

Dr. Opitz has published more than 300 papers and has written or edited 15 books.

He is the founder and editor-in-chief emeritus of the *American Journal of Medical Genetics*. He has twice served as a visiting professor to Nationwide Children's Hospital in Columbus and is frequently invited as a distinguished lecturer worldwide.

His many honors include the 1996 Humboldt Prize, the March of Dimes Colonel Harlan Sanders Lifetime Achievement Award for work in the field of genetic science, the Medal of Honor of the German Society for Human Genetics, and election as a fellow of the American Association for the Advancement of Science. He is an honorary member of the Society of Pediatric Pathology and a member of international medical genetics societies, including those of Japan, Russia, South Africa, and Israel. He is also a member of the German Academy of Sciences Leopoldina.

RECIPIENTS OF HONORS

Herb Asher

Distinguished Service Award

Herb Asher is professor emeritus of political science at The Ohio State University and counselor to the university president, a position he has held during five university administrations beginning with that of Edward Jennings.

A nationally known political analyst and expert on voting behavior, Professor Asher is respected by students, teachers, scholars, and politicians of all affiliations.

He holds a bachelor of science *cum laude* in mathematics from Bucknell University and a master's and doctorate in political science from the University of Michigan. He joined Ohio State's faculty in 1970 as an assistant professor in the Department of Political Science, becoming a full professor in 1979.

During his 25-year tenure on the regular faculty, he served as the university's chief liaison with state and local government, as

well as faculty advisor to several student organizations.

Following his 1995 retirement, Professor Asher remained very involved with the university on many levels, continuing to serve as counselor to the president. At President William E. Kirwan's request, he undertook the development of the John Glenn Institute for Public Service and Public Policy, serving as its founding director from 1998 to 2000. The Glenn Institute has since grown into the nationally respected John Glenn School of Public Affairs. Professor Asher continues to teach several political science courses each year, including the popular Campaign Politics course in which students participate in an actual political campaign of their choice.

He also continues to serve as faculty advisor to the Undergraduate Student

Government, the College Democrats, and two fraternities. He is a member of the executive committee and board of trustees of Hillel and a past president of The Ohio State University Faculty Club.

Among the numerous books and articles he has authored or coauthored are *Polling and the Public: What Every Citizen Should Know* (2007); *Presidential Elections and American Politics* (1992); and "The Media and the 1996 Campaign" in *Re-election 1996: How Americans Voted* (1996).

Professor Asher is a former member and chair of the Ohio Ethics Commission and a former member of the board of trustees of the Columbus Metropolitan Club. He currently serves on the Mid-Ohio Regional Planning Commission as well as on the board of trustees for Community Research Partners.

W. Rodney Sharp

Distinguished Service Award

With a background in biotechnology, business, and technology transfer, W. Rodney Sharp currently serves as an advisor and consultant to the Rutgers University School of Environmental and Biological Sciences and the New Jersey Agricultural Experiment Station, where he was formerly dean of research and director of research.

After earning his bachelor and master's degrees from the University of Akron and his PhD in plant cell biology from Rutgers, Dr. Sharp joined the faculty of The Ohio State University in 1969 as an assistant professor in the College of Biological Sciences, becoming a full professor in 1978. In 1979, he left the university to become director of Pioneer Research at the Campbell Institute for Research and Technology. He went on to become founder and/or

director of several successful biotechnology companies, including DNA Plant Technology, Agri-Diagnostics, DNA Pharmaceuticals, ESCAgene/PHYTOpharmaceuticals, and Wellgen.

He continued to maintain close ties with Ohio State, serving as a non-salaried adjunct professor and sharing his experience and expertise with students in the Department of Microbiology. He has long fostered an entrepreneurial spirit among Ohio State's faculty and has promoted and facilitated several global partnerships, notably with the University of Sao Paulo in Brazil and Cairo University in Egypt. In 1999, he established the Rod Sharp Professorship in Microbiology at Ohio State, and he has visited the university frequently to give research seminars, to participate in symposia, and to provide

counsel to students, faculty, administrators, and alumni.

Dr. Sharp is a member of Ohio State's Colleges of the Arts and Sciences Advisory Committee and a member of the Jennings Hall Leadership Committee for the College of Biological Sciences. He holds the title of Eminent Professor at the University of Sao Paulo and received that university's Luiz Queiroz Distinguished Service Medal. In addition, the University of Sao Paulo honored him by naming the William "Rod" Sharp Biotechnology Conference Facility for him.

Dr. Sharp has authored more than 70 original research papers, abstracts, and books in the field of plant cell biology, including the five-volume *Handbook of Plant Cell Culture*.

The Graduate School

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Jin Myung Kang, Gunpo,

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Commencement Convocation, December 9, 2007

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M.A. (Murray State University)
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- Carrie Nicole Keib**, Galion B.S. (Liberty University)
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Dr. Ann D. Christy

Commencement Convocation, December 9, 2007

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- Joshua Emrys Klimas**, Springfield, VA
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- Bradley Allen Kramer**, Newark
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Dr. John L. Volakis
- Wendy April Ku**, Farmington, CT
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M.A.
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- Jodi E. Kushins**, Great Neck, NY
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M.S. (Pratt Institute)
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Dr. Patricia L. Stuhr
- Hoon Lee**, Gwangju, Kyun, South Korea
B.S. (Hanyang University)
M.S.
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- Janguen Lee*, Dublin
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M.S.
Civil Engineering
Dr. Patrick J. Fox
- Keith D. Lee**, Memphis, TN
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Art Education
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Dr. Wolfgang Sadee
Dr. David W. Saffen
- Jih-Pai Lin**, Kaohsiung City, Taiwan, R.O.C.
B.S. (Tennessee Technological University)
M.S.
Geological Sciences
Dr. William I. Ausich
- Mau-Ting Lin**, Hsinchu, Taiwan, R.O.C.
B.S. (National Tsinghua University)
Molecular, Cellular, and Developmental Biology
Dr. Christoph Plass
- Tzu-yin Lin**, Taichung, Taiwan, R.O.C.
Bachelor's (National Taiwan University)
Veterinary Biosciences
Dr. Cheryl A. London
- Derek M. Lincoln**, London
B.S. (United States Air Force Academy)
M.S. (University of Florida)
Chemistry
Dr. Arthur J. Epstein
- Chun Liu**, Ningdu, P.R.C.
B.Eng., M.S. (Shanghai Jiao Tong University)
Industrial and Systems Engineering
Dr. Rajiv Shivpuri
- Gang Liu**, Gao An, P.R.C.
B.Eng., M.S. (Tsinghua University)
Mechanical Engineering
Dr. Robert G. Parker
- Wei Liu**, Wuhan, P.R.C.
B.S. (Wuhan University)
Biophysics
Dr. Martin Caffrey
- Zhixin Liu**, Columbus
B.S. (Nankai University, Tianjin)
M.S. (Tsinghua University)
Business Administration
Dr. Nicholas C. Hall
- David Gordon Longstaff**, Worcester, England
B.S. (Honors) (University of Aberdeen, Scotland)
M.S.
Microbiology
Dr. Joseph A. Krzycki
- Mary Laura Lutz**, Newark
B.A. (Chapman University)
M.S. (Indiana University Bloomington)
Education
Dr. Robert F. Rodgers
- Thong Chi Ma**, Salem, IL
B.S.Pharm.
Pharmacy
Dr. Karl Hoyt

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Shashidharan Madhavan,
Chennai, India
B.Dent.Surgery, MS. (Tamil
Nadu Dr. M.G.R. Medical
University)
M.S.
Oral Biology
Dr. Sudha Agarwat

Samara Dawn Madrid,
Kailua, HI
B.A. (University of Hawaii at
Hilo)
M.A. (California State
University - San Jose)
Education
Dr. Rebecca M. Kantor

Anirban Mahapatra,
Midnapore, India
B.S., M.S. (Vidyasagar
University)
Microbiology

Natalie Renee Marsh,
Columbus
B.F.A. (Illinois Wesleyan
University)
M.F.A.
History of Art
Dr. Susan L. Huntington

Grant Leese McGuire,
Berkeley, CA
B.A. (University of Illinois,
Urbana-Champaign)
Linguistics
Dr. Mary E. Beckman
Dr. Keith A. Johnson

Eileen M. McMahon,
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B.A. (Northwestern University)
M.A. (University of Chicago)
Education
Dr. Wayne K. Hoy

Mitchell Lee Meade, Ashland,
KY
B.A. (Transylvania University)
M.S.
Chemistry
Dr. Michael Alan Freitas

Amy Naca Mendenhall,
Columbus
B.A. (University of Virginia)
M.S.W.
Social Work
Dr. Theresa J. Early

Georgeta Mihai, Columbus
Licentiatius (University of
Bucharest, Romania)
M.S., M.S.
Biophysics
Dr. Petra M. Schmalbrock

Kimberly Ann Miller,
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B.Ed. (Ohio University)
M.Ed. (University of
Cincinnati)
Education
Dr. Brian Edmiston

Soumya Mitra, Calcutta, India
B.S. (University of Calcutta)
M.S. (Indian Institute of
Technology, Bombay)
Chemistry
Dr. Robert S. Coleman

Jeffery James Morawetz,
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B.S. (University of Wisconsin -
Madison)
*Evolution, Ecology, and
Organismal Biology*
Dr. Andrea D. Wolfe

Matthew L. Mottern,
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B.S. (University of Idaho)
M.S.
*Materials Science and
Engineering*
Dr. Hendrik Verweij

Laura Marie Mowad,
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B.S.(Honors) (Ohio University)
M.A.
Education
Dr. Rick A. Petosa

Murali Vara Prasad Nadella,
Paloncha, India
Bachelor's (Acharya N. G.
Ranga Agricultural
University)
Veterinary Biosciences
Dr. Thomas J. Rosot

Lucas Emil Nave, Upper
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B.A. (Wittenberg University)
*Evolution, Ecology, and
Organismal Biology*
Dr. Peter S. Curtis

Donald C. Neth, Hudson
B.S.E.E., B.A. (Ohio Northern
University)
M.S., M.S.
Biomedical Engineering
Dr. Ateix M. Martinez

Grant Newsham, Nelson,
Lancashire, England
B.S. (University of London,
England)
Astronomy
Dr. Donald M. Terndrup

Robin Ng, Medan, Indonesia
B.S. (National Central
University, Chung-Li)
Chemical Engineering
Dr. Shang-Tian Yang

Lisa Marie Nicholson,
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B.A. (Washington and
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M.A.
Sociology
Dr. Christopher R. Browning

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M.A. (Old Dominion
University)
M.A., M.A.
*Slavic and East European
Languages and Literatures*
Dr. Daniel E. Collins

Navdeep Ojha, Columbus
B.Engr. (Thapar Institute of
Engineering and
Technology, India)
M.S. (University of Akron)
M.S.
Biomedical Engineering
Dr. Chandan Sen

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B.S. (Bilkent Universitesi)
M.S. (Oregon Health and
Science University)
*Computer Science and
Engineering*
Dr. Hakan Ferhatosmanoglu

**Hartharasudhan
Palaniswamy**,
Muthugoundenpalayam,
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B.Engr. (Bharathidasan
University)
M.S.
Mechanical Engineering
Dr. Taylan Altan

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Bachelor's, Master's (Acharya
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M.S. (Texas A & M University -
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*Ohio State Biochemistry
Program*
Dr. Susheeta Tridandapani

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B.A. (Indiana University of
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M.A.
Sociology
Dr. Ruth D. Peterson

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B.Engr. (King Mongkut's
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M.S.
Welding Engineering
Dr. John C. Lippold

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B.S. (Otterbein College)
M.S.
*Ohio State Biochemistry
Program*
Dr. Mathew O. Ringel

Suwattana Pruksasri, Haytal,
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B.S. (Prince of Songkhla
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M.S. (Chulalongkorn
University)
Chemical Engineering
Dr. Shang-Tian Yang

Richard Evan Rader, Locust
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M.A.
Greek and Latin
Dr. William W. Batstone

Raghupathy Ramaswamy,
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B.Engr., Master's (Tamil Nadu
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Food Science and Nutrition
Dr. V.M. Balasubramaniam

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B.S. (Honors) (California State
Polytechnic University
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M.S.
*Materials Science and
Engineering*
Dr. Sheikh A. Akbar

Regan Lance Reitsma, Forty
Fort, PA
B.A. (Calvin College)
Philosophy
Dr. Donald C. Hubin

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M.S.
Geography
Dr. Mei-Po Kwan

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B.A. (Dartmouth College)
M.A.
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Dr. Thomas E. Postlewait

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B.S. (California State
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Hills)
M.S.
Chemistry
Dr. James V. Coe

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Dr. Prabir K. Dutta

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B.S. (Optometry) (Birla Institute
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M.S.
Vision Science
Dr. Nicklaus F. Fogt

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Dr. Thomas E. Postlewait

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M.S.
Mechanical Engineering
Dr. Mo-How Herman Shen

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Education
Dr. Janet Buckworth

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Master's (Fudan University)
*Computer Science and
Engineering*
Dr. DeLiang Wang

Hoda Sherif Shawki, Cairo,
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Vordiplom, Diploma
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City and Regional Planning
Dr. Hazel A. Morrow-Jones

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B.A. (National Cheng CM
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M.F.A. (School of Visual Arts -
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Art Education
Dr. Terry M. Barrett
Dr. Jennifer F. Eisenhauer

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B.S.C.E., M.S.
Civil Engineering
Dr. Diane L. Foster

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B.S. (Yonsei University)
Molecular Genetics
Dr. Stephen A. Osmani

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B.S. (Beijing Normal
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M.S. (Chinese Academy of
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Plant Pathology
Dr. Sophien Kamoun

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M.A. (Pusan National
University)
Education
Dr. Marcia E. Farr

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B.A. (Guangdong University of
Foreign Studies)
B.A. (China School of
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M.A.
Communication
Dr. Brenda L. Dervin

John Vincent Spirig, Morris
Plains, NJ
B.A. (College of the Holy
Cross)
Chemistry
Dr. Prabir K. Dutta

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B.S. (University of Dayton)
*Ohio State Biochemistry
Program*
Dr. Douglas Robert Pfeiffer

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B.S. (Nebraska Wesleyan
University)
M.Public Hith. (University of
Massachusetts at Amherst)
M.A.
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Dr. Russell H. Fazio

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B.S. (University of Bucharest)
M.S.
*Computer Science and
Engineering*
Dr. Donna K. Byron

Matthew W. Stoltzfus,
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B.S. (Millersville University of
Pennsylvania)
Chemistry
Dr. Bruce E. Bursten
Dr. Patrick M. Woodward

Jeremy Frederick Strayer,
Mount Vernon
B.S. (Asbury College)
M.Ed. (Mount Vernon
Nazarene University)
Education
Dr. Douglas T. Owens

Sayantan Santanu Sur, East
Brunswick, NJ
B.Tech. (University of Calicut)
M.S.
*Computer Science and
Engineering*
Dr. Dhableswar K. Panda

Koray Tap, Columbus
B.S. (Bilkent Universitesi)
M.S.
*Electrical and Computer
Engineering*
Dr. Prabhakar H. Pathak

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B.S., M.S. (All India Institute of
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Biophysics
Dr. David Terman

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B.S., M.S.
Education
Dr. David L. Haury

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B.S.Ed. (Clarion University of
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M.S. (West Virginia University)
M.S.
Public Health
Dr. Melvin L. Moeschberger

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B.A. (Dillard University)
M.A.
Political Science
Dr. William E. Nelson

Anna Maria Travis, Delaware
B.A. (Ohio Wesleyan
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M.A.
History
Dr. Donna J. Guy

Wei Tu, Hangzhou, P.R.C.
B.S. (Northeastern University)
M.S. (Zhejiang University)
M.S.
Civil Engineering
Dr. William E. Wolfe

Jeffrey W. Turner, Hilliard
B.A. (Miami University, Oxford
Campus)
Chemistry
Dr. Patrick G. Hatcher

Leena Ukil, Chennai, India
Bachelor's (University of
Madras)
Molecular Genetics
Dr. Stephen A. Osmani

Douangsone Dang
Vadysirisack, Columbus
B.S. (Denison University)
*Integrated Biomedical Science
Graduate Program*
Dr. Sissy M. Jhiang

Kristopher Edward Van
Zandt, Lewis Center
B.S. (Indiana University
Bloomington)
Microbiology
Dr. Abhay R. Satoskar

Abhinav Vishnu, Hapur, India
B.Tech. (Banaras Hindu
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M.S.
*Computer Science and
Engineering*
Dr. Dhableswar K. Panda

Serdar Vural, Columbus
B.S. (Boazici Universitesi)
M.S.
*Electrical and Computer
Engineering*
Dr. Eylem Ekici

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B.S.Food Sc., M.S. (Oregon
State University)
Food Science and Nutrition
Dr. Ahmed Elmeleigy Yousef

Christopher Michael Wallis,
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B.S. (Mount Saint Mary's
College)
M.S. (Pennsylvania State
University)
Plant Pathology
Dr. Pierluigi Bonetto

Jin Wang, Tianjin, P.R.C.
B.S. (Peking University)
Chemistry
Dr. Matthew S. Platz

Xu Wang, Columbus
B.Eng., Master's (Harbin
Institute of Technology)
*Electrical and Computer
Engineering*
Dr. Jose B. Cruz, Jr.

Allen Ray White, West
Carroliton
B.S.M.E., M.S.
Mechanical Engineering
Dr. Igor V. Adamovich

Myung-Je Woo, Suwon,
South Korea
B.Eng., Master's (University
of Seoul)
M.C.R.P.
City and Regional Planning
Dr. Jean-Michel Guldmann

Lei Xu, Shanghai, P.R.C.
B.A. (East China Normal
University)
M.A. (University of Arizona)
Linguistics
Dr. Shari R. Speer

Xianfeng Xu, Beijing, P.R.C.
B.S. (Peking University)
*Plant Cellular and Molecular
Biology*
Dr. Iris Meier

Adam Joseph Yakovich,
Vermilion
B.S. (Baldwin-Wallace
College)
Pharmacy
Dr. Karl Andrew Werbovetz

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Pelin Yalcinoglu, Ankara,
Turkey
B.S. (Gazi Universitesi)
M.Ed. (University of Missouri)
Education
Dr. David L. Haury

Seung-Ho Yang, Seoul,
South Korea
B.A., M.A. (Korea University,
Seoul)
Education
Dr. Ayres D'Costa

Tao Yang, Minquan, P.R.C.
B.Engr. (Zhejiang University)
M.S. (Kansas State University
of Agriculture and Applied
Science)
Mechanical Engineering
Dr. Eric R. Westervelt

Alper Yilmaz, Ankara, Turkey
B.S.Biol.Sc. (Bilkent
Universitesi)
*Molecular, Cellular, and
Developmental Biology*
Dr. Kathleen A. Boris-Lawrie

Nicholas Adam Young,
Youngstown
B.S.
*Integrated Biomedical Science
Graduate Program*
Dr. James R. Van Brocklyn

Ronghua Yu, Chengdu,
P.R.C.
B.S. (University of Electronic
Science and Technology of
China)
M.S. (University of Science
and Technology of China)
Physics
Dr. Paul R. Berger

Frank Michael Zalar,
Willoughby Hills
B.S.Mat.Sc.Eng., M.S.
*Materials Science and
Engineering*
Dr. Hendrik Verweij

Behrad Zand, Tehran, Iran
B.S.C.E., M.S. (University of
Tehran)
M.S.
Civil Engineering
Dr. William E. Wolfe

Hao Zhang, Beijing, P.R.C.
B.S. (Peking University)
Oral Biology
Dr. Ning Quan

Zhaoxia Zhang, Columbus
Bachelor's, M.Med.Sc. (Shanxi
Medical University)
*Ohio State Biochemistry
Program*
Dr. Sissy M. Jhiang

Kezhong Zhao, Marion
B.S.E.E., M.S.
*Electrical and Computer
Engineering*
Dr. Jin-Fa Lee

Wenhui Zhao, Tangshan,
P.R.C.
B.Engr., Master's (Tsinghua
University)
M.S.
*Industrial and Systems
Engineering*
Dr. Marc E. Posner

Xuehua Zhong, Wenling,
P.R.C.
B.S., M.S. (Wuhan University)
*Plant Cellular and Molecular
Biology*
Dr. Biao Ding

Shanggen Zhou, Zhejiang,
P.R.C.
B.S., M.S. (Nanjing University)
M.Appl.Stat.
*Ohio State Biochemistry
Program*
Dr. James W. DeWille

Master of Accounting

Jia Cheng, Beijing, P.R.C.
B.A.(Honors) (Western
Maryland College)
M.Bus.Log.Eng.
*Accounting and Management
Information Systems*

Paul P. Cottrell, Hicksville
B.S. (Ohio Northern
University)
*Accounting and Management
Information Systems*

Aaron Gregory Crosser,
Marysville
*Accounting and Management
Information Systems*

Edward Lee Fisher, Leroy
*Accounting and Management
Information Systems*

Matthew Warren Keller,
Pickerington
*Accounting and Management
Information Systems*

Miyoung Kim, Seoul, South
Korea
B.S.Bus.Adm.
*Accounting and Management
Information Systems*

Pi-Chun Lee, Yunlin County,
Taiwan, R.O.C.
Bachelor's (Tamkang
University)
M.B.A. (National Central
University, Chung-Li)
*Accounting and Management
Information Systems*

Bing Tian, Tianjin, P.R.C.
B.A. (Nankai University,
Tianjin)
M.B.A. (University of Akron)
*Accounting and Management
Information Systems*

Yang Wan, Shenzhen, P.R.C.
B.A. (National Sun Yat-Sen
University)
*Accounting and Management
Information Systems*

Master of Applied Statistics

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Bachelor's (Eastern Kentucky
University)
Statistics

Jennifer Anne Sinnott,
Columbus
B.A.(Honors) (Harvard
University)
Statistics

Master of Arts

Megan Jo Abrams, Gahanna
B.S.Ed. (Otterbein College)
Education

Laya Andalib, Tehran, Iran
B.A. (Islamic Azad University)
Education

Pamela Ann Aument,
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B.A. (Capital University)
Education

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India
B.S.(Honors) (University of
Calcutta)
M.S. (Indian Statistical
Institute, Delhi)
Economics

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Alison -Sue Beck, Defiance
B.S.Ed.
Education

David Patrick Bentley,
Columbus
B.A.
*Public Policy and
Management*

Sandra Lynn Boffo,
Columbus
B.Art Ed.
Art Education

Adriane Amelia Boyd,
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B.A.(Honors) (University of
North Carolina at Chapel
Hill)
Linguistics

Meagen Meredith Bozarth,
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B.S.Ed. (Bowling Green State
University)
Education

Elizabeth Sue Brinson,
Pickerington
B.S.Ed. (Ohio Dominican
University)
Education

Nicole Lea Brogan-Pavleck,
Athens, WV
B.F.A. (Ohio University)
M.S. (Texas A&M University -
Commerce)
Speech and Hearing Science

Noriko Chino, Tipp City
B.A., M.A. (San Diego State
University)
*East Asian Languages and
Literatures*

Michael Lee Corey, Bexley
B.A. (Duke University)
Education

Matthew John Costello,
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B.A. (University of Cincinnati)
Sociology

Cheryl Lynn Cottrell,
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B.A. (Bennington College)
*East Asian Languages and
Literatures*

Colleen Marie Cummings,
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B.A. (University of Notre
Dame)
Psychology

Blake McKeverne Davis,
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B.A.
Education

Sean E. De Louche, Pacifica,
CA
B.A. (University of California,
Davis)
History of Art

Catherine A. Dean-Haidet,
Pataskala
B.S.Nurs.
M.S. (Kent State University)
Comparative Studies

Andrea Deasy, Westlake
B.S., M.B.A. (Ohio University)
*Public Policy and
Management*

Ty Justin Debevoise,
Gahanna
B.A. (Flagler College)
Education

Ryan E. Edwards, Newark
B.A. (Ohio University)
*Public Policy and
Management*

Jodi Lynn Fant, Oxford
B.A. (University of Cincinnati)
Education

Lisa Field, Columbus
B.S.Ed. (Temple University)
Geography

Stephanie Lynn Frakes,
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B.Mus. (Rice University)
M.Mus. (University of Akron)
Music

Elizabeth Bell Friedman,
Huntington Woods, MI
B.A. (Michigan State
University)
History of Art

Sarah Rachel George,
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B.A.
Speech and Hearing Science

Jason Michael Gonzales,
Columbus
B.S.Ed.
Education

Kimberly Erin Good,
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B.Art Ed.
Art Education

Circe Marie Granholm,
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B.A.(Honors) (University of
Cincinnati)
Sociology

Lisa Marie Grothaus, Tiffin
B.S. (Heidelberg College)
Education

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B.A. (University of North
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Linguistics

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B.A. (North Carolina Central
University)
Education

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B.S. (Miami University, Oxford
Campus)
Speech and Hearing Science

James Everett Hein, San
Diego, CA
B.A. (University of California,
San Diego)
Sociology

**Matthew Brendan
Henderson**, Ashland
B.Mus.Ed. (Hiram College)
Education

Sarah Marie Higgins,
Columbus
B.S. (Skidmore College)
Education

Brianne Marie Hilimer,
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B.A. (Kent State University)
Sociology

Richard Dale Huntwork,
Pickerington
B.S.Ed.
Education

Jieun Kang, Seoul, South
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B.A. (Seoul National
University)
History

Amy Marie Klepcyk-Gorski,
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B.S.(Honors) (Bowling Green
State University)
Education

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B.A. (Elizabethtown College)
Political Science

Sean Michael Krupla,
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B.S.Ed.
Education

Stacia Leigh Kuceyeski,
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B.A.
Arts Policy and Administration

Matthew W. Lambdin, Ada
B.A. (University of Akron)
Education

Seung Pil Lee, Incheon,
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B.A. (Korea University, Seoul)
Education

Dingmou Li, Shanghai,
P.R.C.
B.S. (East China Normal
University)
Geography

Ko-Ting Liu, Jhongli City,
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B.B.A. (National Taiwan
University)
Education

Elizabeth Anne Looney,
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B.A.
Education

**Roxanne Marilyn
MacLaughlin**, Hide-A-Way
Hills
B.M.E. (Wittenberg University)
Music

Suzanne Mary Martinko,
Youngstown
B.S. (Kent State University)
Education

Ervin Renaldo Matthew,
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B.A. (City University of New
York Lehman College)
Sociology

Matthew Alan Mattmiller,
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B.S. (Ball State University)
Education

Renée Ann Matusik,
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B.A. (Denison University)
Education

Shawna E. McEvoy,
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Education

Nan Meng, Columbus
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*East Asian Languages and
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Art Education

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B.A. (Vanderbilt University)
Psychology

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Theatre

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B.A.
Comparative Studies

Kathleen L. Nichols,
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B.S.Soc.Work (Bluifont
College)
*Public Policy and
Management*

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B.Mus.Ed. (Otterbein College)
Music

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B.A.
Education

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B.A., MA. (Tamkang
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Education

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B.A. (Yonsei University)
B.Mus.Ed.
Music

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Bachelor's (Kent State
University)
Sociology

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B.A. (Honors) (DePaul
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Sociology

Linda Kay Peek, Franklin, TN
B.A. (David Lipscomb
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*Journalism and
Communication*

Scott Edward Pringle, Mount
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Bachelor's (Humboldt State
University)
Education

Adam A. Rice, Worthington
Bachelor's (Miami University,
Oxford Campus)
M.C.R.P.
*Public Policy and
Management*

Jodi Marie Sagle,
Chesterland
B.S. (Ohio University)
Education

Darlene Femi Saporu,
Minneapolis, MN
B.S. (Honors) (University of
Wisconsin - Madison)
Sociology

Misato Sato, Akashi, Japan
Bachelor's (Doshisha
University)
Master's (Osaka University)
Economics

Carla Frances Saunders,
Columbus
B.S.Ed.
Education

Justin Michael Saylor,
Cleveland Heights
B.A. (Wilmington College)
Education

Kenton Grant Scharff,
Delaware
B.A. (Albion College)
Education

Matthew Steven Scherbarth,
Mukwonago, WI
B.S. (Honors) (University of
Wisconsin - Madison)
Political Science

Ashley Nichole Schonhoff,
Bowling Green, KY
B.A. (Western Kentucky
University)
Economics

Cindy Jean Schroeder,
Leipsic
B.S.Agr.
Education

Katherine Michelle Scodova,
Beilville
B.A. (Oberlin College)
*Slavic and East European
Studies*

Patricia Anne Sealey,
Oakville, ON, Canada
B.A.(Honors) (University of
Toronto)
History

Minnah Lee Seoh,
Beavercreek
B.A., B.S.
Economics

Abigail Leigh Shelton,
Nashville, TN
A.B. (Washington University)
*East Asian Languages and
Literatures*

Huimin Shi, Taiyuan, P.R.C.
Bachelor's (Renmin University
of China)
Economics

Michelle Lynn Silm, Saint
Johns, MI
B.S. (Michigan State
University)
Education

Sasitorn Sinthop, Bangkok,
Thailand
B.A. (Thammasat University)
Education

Mithuna Srinivasan,
Bangalore, India
B.S.C. (Bangalore University)
M.S. (Anna University,
Chennai)
Economics

Cheryl Lynn Steger, Canal
Winchester
Bachelor's (Capital University)
Education

Sayed Au Tagoe, Alexandria,
VA
B.A. (Ohio Wesleyan
University)
*African-American and African
Studies*

Timothy O'Connor Thurston,
Columbus
B.A. (Carleton College)
*East Asian Languages and
Literatures*

Courtney Reid VanArsdalen,
Circleville
B.A. (Capital University)
Psychology

Jennifer Ann VanPelt,
Columbus
B.F.A. (Marshall University)
Music

Mykol D. Walters,
Randalistown, MD
B.A. (University of Pittsburgh)
*Public Policy and
Management*

Xueli Wang, Beijing, P.R.C.
B.A., M.A. (Beijing Second
Foreign Language Institute)
Education

Yang Wang, Columbia, MO
B.A.(Honors), B.F.A.
(University of Missouri)
History of Art

Andrew Marcus Wesley,
Columbus
B.Mus. (California State
University - Long Beach)
M.Mus. (Miami University,
Oxford Campus)
Music

James Alan Wolverton,
London
B.S. (Wilmington College)
Education

Todd Jacob Wulfhorst,
Delphos
B.S.Bus.Adm.
*Public Policy and
Management*

Jiajun Xie, Ningbo, P.R.C.
Bachelor's (Zhejiang
University)
Economics

Xi Zhong, Changsha, P.R.C.
B.A. (Tsinghua University)
*East Asian Languages and
Literatures*

Yanfei Zhu, Changzhou, P.R.
C.
B.A. (Fudan University)
History of Art

Master of Business Administration

Hakan Altan, Pickerington
B.S. (Middle East Technical
University)
M.S. (University of Virginia)
Business Administration

Audrey Mary Antao,
Westerville
B. Engr. (Karnatak University)
Business Administration

Yakup Bayram, Trabzon,
Turkey
B.S. (Bilkent Universitesi)
M.S., Ph.D.
Business Administration

Brandi Renee Bennington,
Richwood
B.S.Bus.Adm.
Business Administration

Robert Shelton Blake, New
Albany
B.S.E.E. (Christian Brothers
University)
Business Administration

Nicholas Anthony Braun,
Columbus
B.S. (Miami University, Oxford
Campus)
Business Administration

Brian Thomas Callahan,
Englewood, CO
B.A. (Colorado State
University)
Business Administration

Kristi R. Card, Dublin
B.S. (Case Western Reserve
University)
Business Administration

John Michael Craig,
Columbus
B.B.A. (University of
Cincinnati)
Business Administration

Alan James Czako,
Westerville
B.S.Bus.Adm.
Business Administration

Tricia Leigh Derringer,
Lancaster
B.S. (University of
Indianapolis)
Ph.D. (Ohio University)
Business Administration

Commencement Convocation, December 9, 2007

Jason Stuart Ebbing,
Coldwater
Bachelor's, Master's (Ohio
University)
Business Administration

Saanya Gill, Jalandhar, India
B.Commerce, M.A. (Guru
Nanak Dev University)
Business Administration

Raeeda A. Hamdan,
Lafayette, LA
B.S. (University of
Southwestern Louisiana)
Business Administration

Stuart Ellis Heflin, Dayton
B.S.M.E.
Business Administration

Douglas Anthony Hromco,
Columbus
B.S. (Ohio University)
Business Administration

Benjamin James Huttsett,
Dayton
B.S. (Purdue University)
Business Administration

Peter Courtney Johnson,
Lake Havasu City, AZ
B.S. (University of Arizona)
Business Administration

Carmen Marie Merritt,
Dayton
B.S. (Xavier University)
Business Administration

Dale Michael Morella, North
Royalton
B.S.C.S.E.
Business Administration

Chad Jason Pinnell, Dublin
B.S. (Washington University)
Business Administration

Joseph H. Proudfoot,
Pickerington
B.S. (Southern Illinois
University, Carbondale)
Business Administration

DeAnne Bridget Rau,
Columbus
B.A. (Mount Holyoke College)
B.A.
Business Administration

Jeremy Andrew Reis,
Westerville
B.S.Bus.Adm. (Mount Vernon
Nazarene University)
Business Administration

Raj B. Shroff, Cincinnati
B.S. (Ohio University)
Business Administration

Melissa Lee Trout,
Cumberland, MD
B.S.I.E. (West Virginia
University)
Business Administration

Marne Duryea Turner,
Pittsburgh, PA
B.A. (Miami University, Oxford
Campus)
Business Administration

John C. Williams, Columbus
B.A. (Wheaton College)
Business Administration

Kelly Ann Wolfe, Frankfort, IL
B.S.Bus.Adm.
Business Administration

**Master of Business
Logistics Engineering**

**Angelina Cecilia Burgos
Dominguez**, Santiago,
Dominican Republic
Ingeniero (Pontificia
Universidade Católica)
*Business Logistics
Engineering*

Myong Jae Chang,
Centreville, VA
Bachelor's (Kyung Hee
University)
*Business Logistics
Engineering*

Jie Chen, Chengdu, P.R.C.
B.B.A. (Wuhan University of
Technology)
*Business Logistics
Engineering*

Chieh Huang, Columbus
B.B.A. (National Chiao Tung
University)
*Business Logistics
Engineering*

Honghai Jin, Shenyang,
P.R.C.
B.Engr. (Tianjin Polytechnic
University)
M.A. (Florida Agricultural and
Mechanical University)
*Business Logistics
Engineering*

Ye Qian, Jingjiang, P.R.C.
Bachelor's (Nanjing University)
*Business Logistics
Engineering*

Chad Michael Schenker,
Youngstown
B.B.A. (Youngstown State
University)
*Business Logistics
Engineering*

Bingxu Song, Columbus
B.S., M.S. (Nankai University,
Tianjin)
M.S. (University of Toledo)
*Business Logistics
Engineering*

Heming Wang, Dalian, P.R.C.
B.I.E. (Dalian Maritime
University)
M.B.A. (Clarkson University)
*Business Logistics
Engineering*

Yihui Zhao, Panjin, P.R.C.
B.S. (Dalian Maritime
University)
*Business Logistics
Engineering*

**Master of City and
Regional Planning**

Joseph Poliandro, Fullerton,
CA
B.A. (Honors) (California State
University - Fullerton)
City and Regional Planning

Master of Education

Melanie Ann Allen, Warren
B.A.
Education

Tamara Lynn Cohen,
Mansfield
B.S.Bus.Adm., B.A.
Education

Kristina Joann Ekieberry,
Cardington
B.S.Ed.
Education

Jennifer Elaine Garner, Wren
B.S.Ed.
Education

Abigail Leigh Hartssock,
Chillicothe
B.A.
Education

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Andrea J. Todd, Bellefontaine
B.S.H.E.
Education

Master of Fine Arts

Michelle Leigh Amos,
Roanoke, VA
B.F.A. (Virginia
Commonwealth University)
Art

Jason Charles Banks,
Jacksonville, FL
B.F.A. (University of Florida)
Theater

Annie Arnoult Beserra,
Evanston, IL
B.A. (Northwestern University)
Dance

Joe Casey Doyle, Edgewood,
NM
B.F.A., B.A. (New Mexico
State University)
Art

Colleen S.C. Leonardi,
Chicago, IL
B.A. (Bennington College)
Dance

Andrea K. Maclean,
Pickerington
B.S.Design
*Industrial, Interior, and Visual
Communication Design*

Sky Elyse Shineman,
Columbus
B.S.Ed
Art

**Master of Health
Administration**

TyJuan Michon Irby, Gary, IN
B.S. (Franklin University)
*Health Services Management
and Policy*

**Master of Labor and
Human Resources**

Jason Robert Coholich,
Defiance
B.A. (Miami University, Oxford
Campus)
Labor and Human Resources

Prema Raman, Bangalore,
India
B.S. (Bangalore University)
Labor and Human Resources

Morgan Lynn Webb, Ironton
B.S. (Wright State University)
Labor and Human Resources

Master of Music

Kyung Hwa Kang, Seoul,
South Korea
B.Mus., M.Mus. (Ewha
Woman's University)
Music

**Master of Physical
Therapy**

Laura Elizabeth Ackman,
Chardon
B.S. (University of Dayton)
Allied Medical Professions

Valerie Annette Gracy,
Springfield
B.S.Ai.Hth.Prof.
Allied Medical Professions

Jessica A. Lonjak, Medina
B.S. (Otterbein College)
Allied Medical Professions

Jacklin Patrice Matkovich,
St. Clairsville
B.S.Ai.Hth.Prof.
Allied Medical Professions

Joseph Charles Matthews,
Columbus
B.A.
Allied Medical Professions

Melanie Anne McClain,
Dublin
B.S.Biology (West Virginia
University)
Ph.D.
Allied Medical Professions

Holly Jane Niese, Ottawa
B.S. (University of Toledo)
Physical Therapy

Andrea Michele Roberts,
Grandview Heights
B.S. (Wake Forest University)
Allied Medical Professions

Mitchell C. Selhorst, Leipsic
B.A.
Allied Medical Professions

Christina Meghan Strang,
Findlay
B.S.Ed.
Allied Medical Professions

Daniel Ronald Sulka, Girard
B.S.Ai.Hth.Prof.
Allied Medical Professions

**Master of Public
Administration**

Yuanyuan Wang, Columbus
B.A. (University of Science
and Technology of China)
*Public Policy and
Management*

Master of Public Health

Josanne Alexander,
Gasparillo, Trinidad and
Tobago
B.S. (Honors) (Claflin College)
Public Health

Elizabeth Schorpp Burkett,
Columbus
B.S.Nurs., J.D.
Public Health

Sarah Michelle Downs, Avon,
CT
B.A. (Ohio Wesleyan
University)
Public Health

Nilukshie Ekanayake,
Cincinnati
B.S. (Honors) (Ohio
University)
Public Health

Kathleen Ann Gravelle,
Hilliard
B.A. (Ohio University)
Public Health

Tricia Michelle Greenwald,
Haskins
B.S.Biology (Ohio Northern
University)
Public Health

Alexandra Victoria Gulacy,
Columbus
B.A. (Northwestern University)
Public Health

Kellie Ann Hough,
Grindstone, PA
B.S. (California University of
Pennsylvania)
D.V.M.
Public Health

Commencement Convocation, December 9, 2007

Keeley Suzanne Kidwell,
Columbus
B.A. (Ohio Wesleyan
University)
Public Health

Maria Thuy Tu Anh Nguyen,
Blacklick
B.S.
Public Health

Walter E. Phillips II,
Lucasville
B.S.Nat.Res.
M.B.A. (Capital University)
Public Health

Carolyn Theresa Rice,
Pepper Pike
B.S. (University of Findlay)
Public Health

Tara Nicole Ruhlen, Sylvania
B.Applied Sc. (Bowling Green
State University)
Public Health

Angela M. Serna, Columbus
B.S. (University of Sydney)
Public Health

Jay Laxmichand Visaria,
Mumbai, India
B.S.Pharm. (University of
Mumbai)
Public Health

Danette Daniel York, Amelia
B.A. (Northern Kentucky
University)
Public Health

Master of Science

Khushbu Agarwal, Agra,
India
B.Engr. (Birla Institute of
Technology, Ranchi)
*Computer Science and
Engineering*

Sungwoo Ahn, Columbus
B.S., M.S. (Hanyang
University)
Mathematics

**Jennifer Hae Won Ahn-
Jarvis**, Encino, CA
B.S. (California State
University - Northridge)
Food Science and Nutrition

Mhd Zaher Al Sabbagh,
Damascus, Syria
B.S.E.C.E.
*Electrical and Computer
Engineering*

Firat Alemdar, Kocaeli,
Turkey
B.S.C.E. (Middle East
Technical University)
Civil Engineering

Roberto Jose Assef,
Santiago, Chile
Licenciado (Pontificia
Universidad Católica de
Chile)
Astronomy

Sitaram Asur, Bangalore,
India
B.Engr. (Visvesvariah
Technological University,
Bangalore)
*Computer Science and
Engineering*

Emily J. Baran, Hihiard
B.A., D.D.S.
Dentistry

Tara Eileen Baranowski, Oak
Harbor
B.S. (Michigan State
University)
Natural Resources

Joseph James Barbi, Lyons,
NY
B.S.Biology (Cornell
University)
Microbiology

**Jose Pablo Barquero-
Romero**, Tres Rios, Costa
Rica
Licenciado (Universidad de
Costa Rica, San Jose)
*Agricultural, Environmental
and Development
Economics*

Candace Berrett, Layton, UT
B.S. (Brigham Young
University)
Statistics

Ashwini Bharathula,
Hyderabad, India
B.Tech. (Indian Institute of
Technology, Madras)
*Materials Science and
Engineering*

Gregory David Bixier,
Blacklick
B.S.M.E.
Mechanical Engineering

Matthew John Blanchong,
Columbus
B.A., Bachelor's (University of
Notre Dame)
D.V.M.
Veterinary Biosciences

Jeremy M. Bluestein,
Cincinnati
B.S.M.E.
Mechanical Engineering

Alexandra Lee Borstad,
Columbus
B.A. (University of Saint
Thomas)
B.S. (University of Minnesota
Extension Division)
Allied Medical Professions

Justin Lewis Brown, Taft, CA
B.S. (California State
University - Bakersfield)
Natural Resources

Matthew Galen Bunce, Glen
Burie, MD
B.S. (University of Maryland)
Food Science and Nutrition

**Amanda Matovich
Burnaugh**, Columbus
B.A. (DePauw University)
Pathology

Renita Casandra Burrell,
Madison, WI
B.S. (Xavier University of
Louisiana)
D.D.S. (University of Michigan,
Ann Arbor)
Dentistry

Amy L. Campbell, Delaware
B.S.Nat.Res.
Natural Resources

Liu Cao, Columbus
B.S., Master's (Nanjing
University)
*Materials Science and
Engineering*

Sarah Cole Carothers,
Cincinnati
B.A. (Taylor University)
Pathology

Santhosh Chandrasekharan,
Chennai, India
B.Engr. (Anna University,
Chennai)
Mechanical Engineering

Commencement Convocation, December 9, 2007

Hao-Hsun Chang, Taipei,
Taiwan, R.O.C.
B.S. (National Taiwan
University)
Food Science and Nutrition

Jacinto Chang Pang,
Maracaibo, Venezuela
B.S.E.C.E. (Purdue University)
*Industrial and Systems
Engineering*

Jeffryes Walter Chapman,
Cleveland Heights
B.S.E.C.E.
Civil Engineering

Yiqun Chen, Fuzhou, P.R.C.
B.Engr. (Wuhan Technical
University of Surveying and
Mapping)
Master's (Tongji University)
*Geodetic Science and
Surveying*

Yisheng Chen, Hangzhou,
P.R.C.
B.S.C. (Zhejiang University)
*Computer Science and
Engineering*

**Avinash Ramanadha
Chivukula**, Hyderabad,
India
B.Tech. (Jawaharlal Nehru
Technological University)
*Industrial and Systems
Engineering*

**Karen Lucinda Cook-
Hoggarth**, Westerville
B.S. (Seattle Pacific
University)
Natural Resources

Joshua Douglas Cowgill,
Worthington
B.S.M.E.
Mechanical Engineering

Simon Curran, Worthington
B.S.E.C.E.
*Electrical and Computer
Engineering*

Rakesh Kumar Dhaka,
Hanumangarh Town, India
B.Tech. (Banaras Hindu
University)
*Materials Science and
Engineering*

**Abhijit Dnyaneshwar
Dingare**, Pune, India
B.Engr. (University of Pune)
Mechanical Engineering

Jessica Beth Doom, Grand
Rapids, MI
B.S. (University of Michigan,
Ann Arbor)
Human Ecology

Katherine Louise Dykes,
Columbus
B.S.E.E. (University of
Pennsylvania)
M.S.
*Electrical and Computer
Engineering*

Jason David Eastman,
Omaha, NE
B.A. (Boston University)
Astronomy

Max Albert Eifrid, Lexington
B.S. (Ashland University)
Veterinary Biosciences

Raed Ahmad El-Hajj, Beirut,
Lebanon
B.S.P.S., Pharm.D.
Pharmacy

Katherine Diane Elder,
Glendora, CA
B.S. (Brigham Young
University)
Pharmacology

Ernest Gregory Eugene,
Crofton, MD
B.S. (George Washington
University)
Allied Medical Professions

Grace Susan Evans,
Youngstown
B.S.
Ph.D. (Tufts University)
Dentistry

Kevin Eugene Fall,
Middletown
B.S.Agr.
Horticulture and Crop Science

Kai-Wei Fan, Hsinchu County,
Taiwan, R.O.C.
B.S., M.S. (National Chiao
Tung University)
*Computer Science and
Engineering*

Charles Elliot Flower, Bexley
B.A. (Lake Forest College)
*Evolution, Ecology, and
Organismal Biology*

Sean Thad Flowers,
Columbus
B.S.W.E.
Welding Engineering

Elbie Foote, Cincinnati
B.S.Al.Hth.Prof.
Allied Medical Professions

Cynthia Ann Ford, Columbus
B.S.
Entomology

Ruchika Gahiot, New Delhi,
India
B.Engr. (University of Delhi)
Mechanical Engineering

Amy Lynn Gallatin,
Wellington
B.S.Al.Hth.Prof.
Allied Medical Professions

Shelley Anne Glimcher, Bay
Village
B.S.Ch.E., B.S., M.S.
Biomedical Engineering

Anne Marie Gregg, Columbus
B.S.Nat.Res.
Public Health

Wenjun Gu, Columbus
B.S., M.S. (Shanghai Jiao
Tong University)
*Computer Science and
Engineering*

Andrew John Haase,
Worthington
D.D.S.
Dentistry

Linna Santofa Halim,
Semarang, Indonesia
B.S. (University of Minnesota
Extension Division)
Food Science and Nutrition

Ting-fang He, Taichung,
Taiwan, R.O.C.
B.S. (National Tsinghua
University)
*Ohio State Biochemistry
Program*

Cecilia Anne Hennessy,
Toledo
B.S. (University of Cincinnati)
Natural Resources

Brooke Marie Hersey, West
Chester
Human Ecology

Chad James Hoge, Bismarck,
ND
B.A. (Jamestown College)
D.D.S. (University of Nebraska
at Lincoln)
Dentistry

Commencement Convocation, December 9, 2007

Anqiao Hu, Zhuzhou, P.R.C.
B.S.E.E. (Beijing University of
Aeronautics and
Astronautics)
*Electrical and Computer
Engineering*

Tianyao Huo, Zhenjiang,
P.R.C.
B.S., M.S. (Nanjing University)
Human Ecology

Erin Elizabeth Hutter, Plain
City
B.S. (Wright State University)
Mechanical Engineering

Mihee Ji, Yongin, South
Korea
B.Eng. (Dongduk Women's
University)
Pharmacology

Jill A. Jones, Grove City
B.S.Nurs.
Nursing

Suraj Joottu Thiagarajan,
Madurai, India
B.Eng. (Anna University,
Chennai)
Mechanical Engineering

Ryanne Ariel Kennedy,
Lebanon
B.S.E.P.
Nuclear Engineering

Gaurav Khanna, New Delhi,
India
B.Eng. (University of Delhi)
*Computer Science and
Engineering*

Chelsea Anne Korfel,
Westerville
B.S. (University of Dayton)
Natural Resources

Claudia Harumi Kuniyoshi,
Blacklick
B.Agr.E., B.S.Agr.E. (Escuela
Agricola Panamericana,
Zamorano, Honduras)
Entomology

Tae Hun Lee, Coquitlam, BC,
Canada
B.S.C.S.E.
*Electrical and Computer
Engineering*

Adriana Ley Chavez,
Orizaba, Mexico
B.S. (Universidad de las
Americas, Puebla)
*Industrial and Systems
Engineering*

Yipeng Li, Pucheng, P.R.C.
B.S. (Tsinghua University)
M.S.
*Computer Science and
Engineering*

Matthew V. Lindemann, Flint,
MI
B.A., D.D.S. (University of
Michigan, Ann Arbor)
Dentistry

Wei Liu, Beijing, P.R.C.
B.S. (Peking University)
*Ohio State Biochemistry
Program*

Kaarina Lokko, Ardmore, AL
B.S. (Oakwood College)
Chemistry

Anirban Mahapatra,
Midnapore, India
B.S., M.S. (Vidyasagar
University)
Microbiology

JN M. Markiel, Columbus
B.S., M.B.A. (Franklin
University)
*Geodetic Science and
Surveying*

Lee Fredrik Mazurek, Hilliard
B.S.M.E.
*Industrial and Systems
Engineering*

John Michael McLaughlin,
Waynesville
B.A. (Honors) (Miami
University, Oxford Campus)
Public Health

Mutaz Yousef Melhem,
Orland Park, IL
B.Eng. (University of Jordan,
Amman)
*Electrical and Computer
Engineering*

Douglas Alan Mitchell, Eaton
B.S.M.E.
Mechanical Engineering

Michael Daniel Moorhead,
Columbus
B.S.M.E.
Mechanical Engineering

Hossea D. Mtui, Morogoro,
Tanzania
B.S.Hort. (Sokoine University
of Agriculture)
Horticulture and Crop Science

Emily Ruth Oelker,
Hanoverton
B.S.Agr.
Animal Sciences

Min Jae Ok, Seoul, South
Korea
B.S., B.S. (Sung Kyun Kwan
University)
*Industrial and Systems
Engineering*

Toshihiro Okada,
Worthington
B.S.E.C.E.
*Electrical and Computer
Engineering*

Christopher Robert Orton,
Richland, WA
B.S. (Brigham Young
University)
Nuclear Engineering

Jeffery B. Pafford, Snelivifie,
GA
B.S. (Presbyterian College)
Ph.D. (Medical College of
Georgia)
Dentistry

**Aleksandar Vladimhov
Pantaleev**, Rousse,
Bulgaria
B.A. (American University in
Bulgaria)
*Computer Science and
Engineering*

Natasha Papirov, Cleveland
B.A. (Miami University, Oxford
Campus)
Pharmacology

Eleni E. Pappas, Weirton, WV
B.S. (Bethany College)
D.D.S. (West Virginia
University)
Dentistry

Eva Petra Paska, Eger,
Hungary
M.S. (Budapest University of
Technology and
Economics)
*Geodetic Science and
Surveying*

Eric John Payton, Houston,
TX
B.S. (Virginia Polytechnic
Institute and State
University)
*Materials Science and
Engineering*

Commencement Convocation, December 9, 2007

Molly S. Peeples, Columbia, SC
B.S. (Massachusetts Institute of Technology)
Astronomy

Justin A. Persinger, Wooster
B.S.M.E.
Mechanical Engineering

Derek John Petrek, Hamilton
B.S.M.E.
Mechanical Engineering

John Andrew Pfeiffer, Dublin
B.S. (Duke University)
Electrical and Computer Engineering

Deepak Prakash,
Gobichettipalayam, India
B.Engr. (Anna University, Chennai)
Electrical and Computer Engineering

Michelle Prawira, Jakarta, Indonesia
B.S.Food Sc.
Food Science and Nutrition

Nirut Pussadee, Chom Thong, Thailand
B.S.Phys., M.S. (Chiang Mai University)
Biophysics

Hui Qi, Nanyang, P.R.C.
B.Engr., M.S. (Tongji University)
Mechanical Engineering

Kefra Lachell Rice, Aliceville, AL
B.S., M.B.A. (Alabama A & M University)
Agricultural, Environmental and Development Economics

William Louis Roth, Liberty Township
B.S.W.E. (Millikin University)
Welding Engineering

Katharine Johanna Schlesinger, New Albany
B.A. (Swarthmore College)
Astronomy

Kevin Michael Schultz, West Chester
B.S., B.S.E.C.E.
Electrical and Computer Engineering

Randy Bryan Sears, Hazlehurst, GA
B.S.Chemistry (Georgia Southern University)
Chemistry

Paul A. Shade, Galloway
B.S.Mat.Sc.Eng.
Materials Science and Engineering

Yang Shao, Chicago, IL
B.Engr. (Nanjing University of Aeronautics and Astronautics)
Master's (Fudan University)
Computer Science and Engineering

Yun Kyung Shin, Seoul, South Korea
B.S.Chemistry, M.S. (Kyung Hee University)
Chemistry

YaoLing Shu, Columbus
B.Med. (Jiangxi Medical College)
Molecular, Cellular, and Developmental Biology

Joshua Morgan Sikich, Olympia Fields, IL
B.A. (Boston University)
M.C.RP.
Civil Engineering

Jason Michael Slaunwhite, Baldwinsville, NY
B.S. (Union College)
Physics

Kenneth John Smith, Ravenna
B.S.Agr., B.A.
Animal Sciences

Jitesh Anthony A. Soares, Mumbai, India
B.S. (Saint Xavier's College, Palayamkottai)
M.S. (University of Mumbai)
Microbiology

Hui Song, Hefei, P.R.C.
B.S. (University of Science and Technology of China)
M.Appl.Stat.
Mathematics

Yu-Chih Su, Tainan, Taiwan, R.O.C.
B.Engr. (Tamkang University)
Industrial and Systems Engineering

Hongqing Sun, Shijiazhuang, P.R.C.
B.S., M.S. (Tsinghua University)
Materials Science and Engineering

Michael Stephen Sutherland, Marion
B.S.
Physics

Sookil Tae, Seoul, South Korea
B.S.Agr., M.S. (Seoul National University)
Ohio State Biochemistry Program

Smith Teganjanavanich, Bangkok, Thailand
B.Engr. (Chulalongkorn University)
Industrial and Systems Engineering

Marne Avina Titchenell, Toledo
B.S.Nat.Res.
Natural Resources

Janice Alisa Townsend, Hickory, NC
B.A. (University of North Carolina at Chapel Hill)
D.D.S. (Marquette University)
Dentistry

Michael Andrew Tychonievich, Hubbard
B.S.
Mathematics

Duygu Ucar, New York City, NY
B.S. (Bilkent Universitesi)
Computer Science and Engineering

Anjali Viswakumar, Chennai, India
B.Tech. (Anna University, Chennai)
Environmental Science

Kavitha Viswanathan, Chennai, India
B.Dent.Surgery (University of Madras)
Ph.D.
Dentistry

Sadhat Sulaiman Walusimbi, Kampala, Uganda
B.S.Agr. (Makerere University, Uganda)
Animal Sciences

Xinying Wang, Columbus
B.Engr., Master's (China
Agricultural University)
*Food, Agricultural and
Biological Engineering*

Yu-Chieh Wang, Taipei,
Taiwan, R.O.C.
B.S. (National Taiwan Normal
University)
Pharmacy

Linda Ceva Watson,
Columbus
B.S.(Honors) (University of
Florida)
Astronomy

Xiaoping Wei, Guiyang,
P.R.C.
Bachelor's (Guizhou
University)
Rural Sociology

Craig Donald Williams,
Springboro
B.S. (Ohio University)
Mechanical Engineering

Robert Williamson, Highland,
UT
B.A. (Brigham Young
University)
D.D.S. (University of Texas
Health Science Center)
Dentistry

Man-Leung Wong, Cincinnati
B.S.Ch.E.
Chemical Engineering

Di Wu, Jingdezhen, P.R.C.
B.S. (University of Science
and Technology, Hefei)
Statistics

Hao Wu, Beijing, P.R.C.
B.S. (Peking University)
M.A.
Statistics

Wan-Hsin Wu, Daijia, Taiwan,
R.O.C.
B.S. (Yuan Ze University,
Chung-Li)
*Industrial and Systems
Engineering*

Lianjie Xiong, Columbus
B.S. (West China University of
Medical Science)
M.S. (China Pharmaceutical
University)
Pharmacy

Clarissa Ann Yablinsky,
Patton, PA
B.S.Mat.Sc.Eng. (Carnegie
Mellon University)
*Materials Science and
Engineering*

Jingyuan Yang, Xi'an, P.R.C.
B.S.Biol.Sc. (Zhejiang
University)
Statistics

Yonggang Yao, Columbus
B.S.E.E., M.S. (Wuhan
University)
Statistics

Meng-Fen Yen, Chia-Yi,
Taiwan, R.O.C.
B.S.Agr. (National Taiwan
University)
M.B.A.
*Agricultural, Environmental
and Development
Economics*

Jing Zhang, Columbus
B.S. (Peking University)
*Ohio State Biochemistry
Program*

Xudong Zhang, Shantou, P.R.
C.
B.S. (Peking University)
Ph.D. (Nanyang Technological
University)
*Ohio State Biochemistry
Program*

Yuan Zhang, Columbus
Bachelor's (Zhejiang
University)
M.S. (Nanyang Technological
University)
*Materials Science and
Engineering*

Joe L. Zhao, Columbus
B.F.A. (Fujian Normal
University)
B.S.Ai.Hth.Prof.
Allied Medical Professions

Qi Zhong, Columbus
B.S. (Hunan Medical
University)
*Neuroscience Graduate
Studies Program*

Zhefeng Zhu, Wuhan, P.R.C.
B.S. (Wuhan University)
*Industrial and Systems
Engineering*

Master of Social Work

Renna Maisoon Abdullah,
Columbus
B.S.Soc.Work
Social Work

Della Mary Phillips,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Mark Edward Woods, Dalton
B.A. (Bluffton College)
Social Work

Colleges of the Arts and Sciences

Executive Dean: Jacqueline J. Royster

The Colleges of the Arts and Sciences, a federation of five colleges, includes the College of the Arts, the College of Biological Sciences, the College of Humanities, the College of Mathematical and Physical Sciences, the College of Social and Behavioral Sciences, and Arts and Sciences students enrolled in interdisciplinary programs.

Associate of Arts

Gifted Adutwum, Marion Campus
Sana Ahmed, Marion Campus
Courtney Lynn Bacin, Mansfield Campus
Maryjo Marguerite Barga, Marion Campus
Stephanie Rae Barker, Mansfield Campus
Brett Michael Baumgardner, Lima Campus
Dominick Sorrentino Berg, Marion Campus
Kelly A. Bohlander, Marion Campus
Alexander Erwin Buechel, Marion Campus
William Buckley Bums, Marion Campus
Austin Douglas Carey, Marion Campus
Chad Michael Carroll, Newark Campus
Leovinica Schanell Caruthers, Mansfield Campus
Ashley Erica Coder, Marion Campus
Tera M. Conard, Mansfield Campus
Alyson Marie Criswell, Marion Campus
Karmen L. Crouch, Newark Campus
Amanda Christine Delozier, Newark Campus
Tad David Eickholt, Marion Campus
Joshua Eugene Elthert, Marion Campus
Mara Beth Endres, Marion Campus
Amy Marie Fackler, Newark Campus
Andrew Clark Fenton, Newark Campus
Kari Nicole Ford, Marion Campus

Kara Marie Forthofer, Newark Campus
Amber Sue Foster, Marion Campus
Jennifer Leanne Garrison, Newark Campus
Allison J. Goerler, Marion Campus
Alison Renee Granger, Marion Campus
Emily Elizabeth Grimm, Mansfield Campus
Adam Matthew Guinther, Marion Campus
Corey A. Hardin, Newark Campus
Rosemary L. Holcomb, Marion Campus
Stephanie Lauren Howard, Marion Campus
Ronald Anthony Hubbard, Mansfield Campus
Matthew Garrett Hutchins, Marion Campus
Hodan Abdi Jama, Newark Campus
Courtney Ann Johnson, Marion Campus
Whitney S. Johnson, Marion Campus
Fardousa O. Khalif, Newark Campus
Amanda Nicole Kirk, Newark Campus
Krysta Nicole Kirsch, Newark Campus
Benjamin J. Lachowsky, Newark Campus
Andrew Thomas Leitz, Mansfield Campus
Holly Lynn Lewis, Newark Campus
Matthew David Little, Marion Campus
Stephanie Renee Lohr, Newark Campus
Kirk S. Lundgren, Lima Campus
James Robert Mann, Mansfield Campus
Miranda LeAnn Marciano, Mansfield Campus
Nathaniel Edwin Masters, Newark Campus
Nichole Marie McCarty, Marion Campus
Amanda Marie McGraw, Marion Campus
Ashley N. Neeley, Newark Campus
Amber Lyn Neely, Newark Campus
Marie Elizabeth Nicol, Marion Campus
Jennifer Elizabeth Radcliff, Marion Campus
Misti R. Rapp, Mansfield Campus

Jaclyn Rae Rector, Newark Campus
Michael David Reimer, Newark Campus
David Alden Richardson, Marion Campus
Kristen Nicole Rocca, Newark Campus
Mariah Arm Rose, Newark Campus
Erica Lyn Ruble, Marion Campus
Andrew Lee Rumball, Marion Campus
Michael J. Scharf, Mansfield Campus
Evan Kenneth Schlarb, Marion Campus
Chelsea Marie Scott, Newark Campus
Lauren Lynn Seckel, Marion Campus
Justin Lee Sines, Newark Campus
Shauna R. Sottoway, Mansfield Campus
Laura R. Spencer, Mansfield Campus
Tina Marie Stevenson, Marion Campus
Ashley Nicole Stuart, Newark Campus
Martin A. Shill, Mansfield Campus
Thaddeus Jason Townsend, Marion Campus
Rachelle Nichole Underwood, Newark Campus
Sara Michelle Veirs, Marion Campus
Amber Renee Vigar, Marion Campus
Raymond F. Warner, Newark Campus
Daniel Scott Wilcox, Marion Campus
Blessing Ember Wilhelmsen, Newark Campus
Brooke Savilla Williams, Marion Campus
Holly Nicole Wilson, Marion Campus
Paul Mike Wilson, Jr., Newark Campus
Tyler Robert Witzky, Mansfield Campus
Tiffany Danielle Yeager, Newark Campus

Bachelor of Arts

Rachael Brianne Agee, Trenton
Nohal Kamal Alshahal, Columbus

Commencement Convocation, December 9, 2007

Christopher Frank Baithaser,
Canal Winchester
Cum Laude
Shannon Rae Barnett,
Pickerington
Laura Emily Benchea, Akron
Selena Danice Bryant,
Columbus
Justin Richard Buntain,
Tailmadge
Cum Laude
Ryan Thomas Butler, Caldwell
Matthew Angelo Calabrese,
Springfield
Jennifer Lynn Cesari,
Ashtabula
Kristen C. Chapic, Russell
Michael Edward Deskins,
Westerville
Casey Jill Dewire, Worthington
Simeon William DiGennaro,
Columbus
Diana Marcela Echavarria,
Columbus
Benjamin Asher Elzner,
Grafton, WV
Cum Laude
Mohamed A. Farah, Somalia
Jay Douglas Gardner,
Lakewood
Andrew Joseph Graham,
Jefferson
Cum Laude
Benjamin Thomas Harris,
Cleveland
Stephen Gregory Hefrick II,
Pataskala
Tabitha Paige Hickman,
Lynnfield, MA
Cum Laude
Nathan John Hsu, Shaker
Heights
Cum Laude
*with Honors in the Arts and
Sciences*
Erica Christie Johnson,
Newark, DE
Cum Laude
Mateo Johnson, Turlock, CA
*with Honors in the Arts and
Sciences*
Julie Marie Jones, Havelock,
NC
Zephan Breakwell Keehner,
Gahanna
Cum Laude
Charles Elliott Kotzin,
Columbia, MD
Amanda Leigh Kruse, Newark
Jason Mitchell Latimer, Lima
Joshua Ryan Lawson,
Hamilton
Brittany Lynn Lyman,
Reidsville
Summa Cum Laude
Justin Norbert Marquez,
Columbus
Matthew McCord McKenzie,
Columbus

Rachael Megan Micheli,
Zanesville
Magna Cum Laude
Suk Jun Mm, Columbus
Whitney Marshall Mitchell,
Madison, AL
Sparkle Ann Parks, Columbus
Lane Slade Perkins,
Columbus
Seth Patrick Reddy, Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Julie Marie Rhinesmith, Bowie,
MD
Joshua Joseph Rinehart,
Dublin
Jessica Ashley Semachko,
Brunswick
Jennifer Eileen Smith,
Columbus
Cum Laude
Taryn Leigh Troyer, Plain City
Cum Laude
Anthony Paul Vasko,
Youngstown
Valissa Joelle Warren,
Circieville
Cum Laude
Meghan Marie Watson, Hilliard

Bachelor of Science

Jonathan Ralph Katz, Dayton
Cum Laude
Kelsey Elizabeth Reider, Oak
Harbor

Certificate of Study in East Asian Studies

Jason Michael Hurd,
Cincinnati

College of the Arts

Dean: Karen A. Bell

Bachelor of Arts

Leni Donnell Anderson,
Columbus
Paul D. Carter II, Chicago, IL
Magna Cum Laude
Ashley Marie Cartwright,
Botkins
Douglas Edwards, Cambridge
Bethany Lynn Emmethainz,
Galloway
Kathryn Lorraine Ernst, Los
Angeles, CA
Jonathan Conrad Freiman,
Columbus

Christina Hampshire, Lima
Alyss Monique Hardin,
University Heights
Ryan C. Harvey, Beaver creek
Peter Hans Jaegersen,
Lakewood
Sarah E. Katz, Beachwood
Cum Laude
Michael Lea, West Chester
Cum Laude
Kelly Ann McKanna, Sunbury
Jeanine Ann Meyer, Botkins
Cum Laude
Jean Marie Pantaleone,
Buffalo Grove, IL
Magna Cum Laude
Katharine Elizabeth Phillips,
Columbus
Magna Cum Laude
Andrew C. Reiff, Columbus
Corey E. Riggs, Springfield
Elizabeth Lynn Rudy,
Westerville
Elizabeth Marie Shay, Clayton
Sarah Cushman Smoot,
Columbus
Katie Adell Stevens, Avon
Lake
Lisa Marie Toth, Columbus
Susan Ivy Underwood,
Newark
Magna Cum Laude
Phillip Yohannan, Centerville

Bachelor of Fine Arts

Amy Theresa Aiwood,
Columbus
Summa Cum Laude
Rachel Elizabeth Bolles,
Columbus
Ashley Lauren Brook, Aurora
Jee-Young Cecilia Choi, New
Albany
Jane Claire Drozd, Toledo
Andrea Moreen Fox,
Lancaster
Sonsearay Jewel Grady, New
Holland
Magna Cum Laude
Jennifer Sue Griffith, St.
Clairsville
Joanna Grace Hammer,
Belibrook
Cum Laude
Cristin Marie Hartman, Canal
Winchester
Matthew Phillip Kowal,
Warsaw, Poland
Justin Ryan Kuske, Centerville
Aaron Robert Lenard,
Cincinnati
Colin Michael Liechti, Bay
Village
Cum Laude
Ashley Chavonne McGill,
Detroit, MI

Commencement Convocation, December 9, 2007

Shawn Michael Murray,
Wheeling, WV
Cum Laude
with Distinction in Art
Chika Ogawara, Mason
Benjamin L. Protheroe,
Delaware
Kate Gabriell Sampson,
Canton
Joshua Christopher Smith-
Brenn, Columbus
Ira Velasco Tecson, Columbus
Rachael Lynn Thompson,
Columbus
Magna Cum Laude
with Distinction in Art
Eric Lee Tomlinson, Mansfield
Doo-Sung Yoo, Suwon, South
Korea
Cum Laude
Nicole Anne Zmij, Brunswick
Cum Laude

Bachelor of Music

Ariel Amanda Matthys, West
Chester
Summa Cum Laude
Nathan S. Relies, Madison, WI
Cum Laude

Bachelor of Art Education

Nicole Anne Zmij, Brunswick
Cum Laude
Bachelor of Music Education
Stephen T. Alguire, Powell
Magna Cum Laude
Ariel Amanda Matthys, West
Chester
Summa Cum Laude
Michael I. Nary, North
Royalton

Bachelor of Science in Design

Mason W. Harding, Columbus
Cum Laude

College of Biological Sciences

Dean: Joan M. Herbers

Bachelor of Arts

Brett Thomas Daly, Elyria
Cum Laude
Jennifer Lynn Dohnal,
Independence

Robert Benjamin Jones,
Hilliard
Luis Justiniano, Ponce, PR
Angela Renee Large, Newark

Bachelor of Science

Angela Amazis Andrawis,
Mansfield
Erica Lynn Baker, Cleveland
Erik Bernard Balster, Dayton
Anna Lee Barnes, Chillicothe
Nicholas P. Billings, Toledo
Magna Cum Laude
Gregory James Brandau,
North Canton
Nathaniel Richard Burgei,
Hilliard
Matthew Michael Corriveau,
Dublin
Cum Laude
Margaret Alison Cray, Ann
Arbor, MI
Brandon L. Crowe, Painesville
Township
Magna Cum Laude
Amber Marie Davidson,
Westerville
Nathan Stephen Dicke,
Clayton
Fayrus Abdirahman Duale,
Columbus
Joshua Scott Everhart,
Pickerington
Magna Cum Laude
with Research Distinction
with Honors in the Arts and
Sciences
Charles Matthew Farrell,
Pickerington
Cum Laude
Huei Woon Foo, Malaysia
Erica Wynette Frankenbery,
Newark
Christine Yvonne Fresz,
Reynoldsburg
Jonathan Thomas Gaston,
East Liverpool
Haroon U. Haque, Fairlawn
Cary Lynn Harrison, Newark
Kyle R. Jacobs, Willard
Dominique Ruth Johnson,
Westerville
Joseph Michinder Jones, Lima
Jihyun Kim, Seoul, South
Korea
Danielle Rae Knostman,
Dayton
Cum Laude
with Honors in the Arts and
Sciences
Stephen Paul Kraus, Lewis
Center
Brenda Helene Kremens,
Pittsford, NY
Cum Laude
with Honors in the Arts and
Sciences

Christina Lynn Kwapich, St.
Louis, MO
Megan Elizabeth Laibach,
Mansfield
Scott Andrew Lake, Newark
Emily Corinne Lawson, Dublin
Mirinae Lee, Seoul, South
Korea
Cum Laude
Kathryn E. Little, Columbus
Christopher Thomas Lubelski,
Rossford
Ila Rose Merick, Fairview Park
Emma Delia Miller, Pittsford,
NY
Marcus Philip Mithoefer,
Milford
Diane Rebecca Moody,
Wheelersburg
Cum Laude
with Honors in the Arts and
Sciences
Todd W. Moskal, Ravenna
Mary Jane Orban, Wintersville
Sheila Pabon, Columbus
Emily Audrey Pammer, Bexley
Parth Bipin Parikh, Hilliard
Hye Jin Park, Busan, South
Korea
Ridwan Prijatna, Indonesia
Kelsey Elizabeth Reider, Oak
Harbor
Chad Eric Reigeisperger,
Spring Valley
Cum Laude
Adam Marshel Reynolds,
Chillicothe
Cum Laude
with Honors in the Arts and
Sciences
Sara Elizabeth Siegler, Pepper
Pike
Patrick Lewis Spence, Bowling
Green
with Honors in the Arts and
Sciences
Adam Fredrick Stillwell, Grove
City
Benjamin Joseph
Sunderhaus, Spencerville
Floyd Trillis III, Westlake
Samuel Adam Usmani,
Reminderville
Barbara Anne Van Gilder,
Marion
Magna Cum Laude
with Honors in the Arts and
Sciences
Anesia Marie Wells, Prospect
Tatiana Carol Witte, Ukraine
Magna Cum Laude
Fenny Zen, Columbus

College of Humanities

Dean: John W. Roberts

Bachelor of Arts

Faten Hasan Asfour,
Alexandria, Egypt
Genevieve Margaret Baer,
Centerville
Magna Cum Laude
with Honors in the Arts and
Sciences
Chelsea Kathleen Bailey
Sumlin, Alexandria, VA
Seth Daniel Thomas Baker,
Union
David Lawrence Barbato,
Cleveland
Kirk Douglas Barton, Massillon
Brian Christopher Baugh,
Cincinnati
Jessica Emma Beebe,
Perrysburg
Cum Laude
Justin Ray Bell, Marion
Mario Joseph Bianconi,
Westerville
Brandon Thomas Biehi,
Wilmington
Michael Philip Bornstein,
Columbus
Frances D. Bowes, Willard
Summa Cum Laude
Joshua Wayne Buergel,
Dublin
Megan Elizabeth Burke,
Loveland
Cum Laude
Whitney Meara Burns, New
Albany
Joshua Damar James Byrd,
Delaware
Mark Andrew Camp,
Windham, ME
Michael Sean Carlson,
Columbus
Christopher J. Carivale, Union,
NJ
Gregory Jay Carr II, Heath
Cum Laude
Rachel Leah Carter, Orient
Anthony Joseph Chinni,
Mansfield
Derek Michael Ciapala,
Youngstown
Delonna Patrice Colbert,
Toledo
Angela L. Collard, Columbus
Jill Christine Colson, St. Marys
Jennifer Lynn Connelly,
Cincinnati
Cum Laude
Steven Lewis Cramer,
Columbus
Thomas Lee Crawford,
Castalia

Cornelia Krysten Crocker,
Waycross, GA
Julia Charlotte D'Agostino,
Solon
Cum Laude
Aaron Gregory Davis,
Cleveland
Alan David DeWitt, Jr.,
Columbus
Brian Christopher Dixon,
Cincinnati
Kyle Allen Doup, Danville
Joseph Kevin Dowling, South
Euclid
Brandi Marie Dubry, Rockford
Corina Stefana Dumitrescu,
North Olmsted
Ashley Megan Dutro, Marietta,
GA
Nicholas Patrick Egelhoff,
Columbus
Emily Sarah Elman,
Beachwood
Summa Cum Laude
with Honors in the Arts and
Sciences
Brian Andrew Estabrook,
Columbus
Emily Brynn Fankhauser,
Upper Arlington
Timothy Edward Fay, Vandalia
Melanie Anne Fellows,
Cincinnati
Alicia Anne Fish, Newark
Michelle Kathryn Fleming,
Youngstown
Kathryn Marie Freeman,
Medina
Magna Cum Laude
with Honors in the Arts and
Sciences
William Charles Friend, Marion
Christina Fuduric, Willoughby
Hills
Meredith Terese Gaughran,
Fairview, NJ
Jessica Faye Gemperline,
Columbus
Magna Cum Laude
Sean M. Gill, Hilliard
Sandy N. Gitonga, Columbus
Sara Fischer Goecke,
Spencerville
Samantha Jo Goyings,
Paulding
Thomas Hood Grady,
Okemos, MI
Magna Cum Laude
Jan W. Haas, Delta
Elizabeth Michelle Hamblin,
Butler
Jonathan Randall Harper,
Licking County
Cum Laude
James Paul Harworth, Dayton
Dustin William Havenar, Piqua
Warren Demond Hayes,
Newark

Adam Joseph Heider, Dayton
Summa Cum Laude
with Honors in the Arts and
Sciences
Rachel Elizabeth Heitz,
Wapakoneta
Cum Laude
Cohn David Hess, Hilliard
Lee Fomenko Hoffman,
Campbell, CA
Zachary Steven Horn,
Cincinnati
Nathan Douglas Hughes,
Wooster
Michelle Ellen Hungerford,
Youngstown
Cum Laude
Abbey Nichole Hunter,
Maumee
Robert Michael Hunter, Lima
Amber T. Jacott, Columbus
Andrew Jordan Janitzki, Huron
Veronica Natasha Jeffery,
Pickerington
Dominique Ruth Johnson,
Westerville
Khalila S. Johnson, Dayton
Anne Laura Jubera, Columbus
Nathaniel Edwin Jude, Shelby
Summa Cum Laude
Michelle Elizabeth Julius,
Rochester, NY
Victor Katz, Columbus
Jessica Arlene Keplar,
Cardington
Steven Joseph Kurtz, Mason
Caitlin F. Lahr, Columbus
Christin Ashley Lanham, West
Chester
Magna Cum Laude
Michael Lea, West Chester
Cum Laude
Jarrod Michael Leathem,
Marion
Jameson Robert Lett, Hilliard
Cum Laude
Michael Kevin Liddy,
Columbus
Nicholas Charles Long,
Columbus
Richard Lott II, Columbus
Magna Cum Laude
Caleb L. Mabry, Beilville
Jay Spencer Maney, Oxford
Kara Renee Markley,
Delaware
Cum Laude
Nichole Allison Martin,
Mansfield
Magna Cum Laude
James Thomas Massey,
Falmouth, MA
Dayla Marie McClincy,
Columbus
Erin Renee McClintock,
Gahanna
Mark James McGrath,
Randolph, NJ

Commencement Convocation, December 9, 2007

Nicholas William McGregor,
Mansfield
Molly Susan McHugh,
Wooster
Cum Laude
Kimberly Lynn Michalski,
Columbus
Dana Mikios, Columbus
Sharifa F. Mills, Dix Hills, NY
Daniel Timothy Monk, West
Chester
Sean Moriarty, Cleveland
Matthew Lawrence Murphy,
Columbus
Cum Laude
Ruqiyoh Mohamed Musa,
Columbus
Marissa Michelle Mutcifier,
New Albany
Kimberly Mai Nguyen,
Worthington
*with Honors in the Arts and
Sciences*
Judith Ngozi Obiofuma,
Decatur, GA
Jason Michael Ogle,
Columbus
Joseph Anthony Parker, Jr.,
Babylon, NY
Timothy Andrew Pataki,
Baltimore, MD
Ronanda Gretchen Perkins,
Cleveland
Mark Jordan Perlberg,
Huntington, NY
Victoria Delian Poirier,
Columbus
Ian Joseph Porter, Columbus
Jenna Rae Potter, Springfield
Joseph Scott Potterack,
Toledo
Eric James Pressler,
Indianapolis, IN
Magna Cam Laade
Nichole Marie Pulley,
Cleveland
Brian Robert Rago, San Jose,
CA
Keith Allen Rathbone, Elyria
Cum Laude
*with Honors in the Arts and
Sciences*
with Research Distinction in History
Thomas Michael Redmond,
Columbus
Marc Edward Reinicke,
Columbus
Kyle Thomas Reisz, Kettering
Mary Evonne Roberts,
Columbus
Eric Britton Robinson, Mount
Victory
Cum Laude
Jordan Aubry Robison,
Columbus
Cum Laude

Layne Loren Romasco, Perry
Cum Laude
*with Honors in the Arts and
Sciences*
Phillip Matt Ross, Sunbury
Olivia Marie Scarpati, Phoenix,
AZ
Cum Laude
Andrew Phillip Schreiber,
Westerville
Cum Laude
Evan A. Schulze, Bellbrook
Jessica Ashley Semachko,
Brunswick
Adam Benjamin Shall, Norfolk,
VA
Lana Nicole Shroyer, Hilliard
Kathryn Marie Simcox,
Columbus
Cum Laude
Kristina Thérèse Skinner,
Medina
Magna Cam Laude
*with Honors in the Arts and
Sciences*
Keenan Clark Sourelis,
Columbus
Rachel Ann Stanley, West
Jefferson
David Barton Steck, Jr.,
Cardington
Geoffrey T. Stokes, Norton
Paul Robert Stover, Celina
Brooke Lynn Stuck, Toronto
Phoebe Lorraine Stulz,
Columbus
Rachel L. Sweany, Louisville
Jonathan Frederick Theiss,
Mansfield
Magna Cam Laude
Mary Anne Theobald,
Lakewood
Benjamin Robert Thompson,
Delaware
Magna Cum Laude
Megan Cheryl Turner,
Lebanon
Cum Laude
Anne Elizabeth Tussing,
Bowling Green
Cum Laude
Matthew Burton Umland,
Beavercreek
Victoria Ruth Urban,
Batesville, IN
Daniel James Vest, Kettering
James Anthony
Vondenhuevel, Russia
Jennifer Lynn Warner, Lima
Valissa Joelle Warren,
Circleville
Cum Laude
with Research Distinction
Benjamin Louis Waterman,
Columbus
Angela JD Way, Ashland
Benjamin Joseph Weinhold,
Columbus
Cum Laude

Rachel Hill Wilkinson, Toledo
Magna Cum Laude
Jaqualia Lynn Williams,
Youngstown
Steven Michael Wright, Dublin
John Matthew Yackshaw,
North Canton

College of Mathematical and Physical Sciences

Interim Dean: Matthew S.
Platz

Bachelor of Arts

Jessica Rae Arbaugh,
Pataskala
Jason S. Barrat, Solon
Christopher Wayne Bauman,
Columbus
Matthew Michael Brand, Van
Buren
Adam Christopher Crompton,
Irrington, NJ
Julianne Marie Hansen,
Greenfield
Cum Laude
*with Honors in the Arts and
Sciences*

Bachelor of Science

Sham Shaul Bergman,
Columbus
Richard Joseph DaPrato,
Dayton
Alison Robertson Guest,
Quakertown, PA
Bharti Gupta, Dublin
Ousmane Kebe, Columbus
Christopher Lawrence Haren,
Newark
Fouad Mohamed Issac,
Columbus
Yem Leng Kho, Malaysia
Benjamin Samuel Lloyd,
Bolivar
Alma Marie MacCormack,
Johnstown
Aaron A. Phelps, Columbus
Chassity Jean Phelps,
Marysville
Aaron Samuel Pikkarainen,
Gahanna
Magna Cam Laude
Emily Sue Stafford, Delaware
Cum Laude
Scott Charles Stowe,
Cincinnati
Eric Andrew Wolf, Gambier
Cum Laude

College of Social and Behavioral Sciences

Dean: Paul A. Beck

Bachelor of Arts

Charles Michael Abbott,
Mansfield

Cum Laude

Clara Nicole Adamrovich,
Wooster

Magna Cum Laude

Todd Andrew Aibright, Lima

Joel David Aitfater, Dublin

Ashley Michelle Anatra, Tiffin

Brianna Jo Anderson, Findlay

Mark David Angelou, Gahanna

Heidi Keidra Aune, Mount

Vernon

Summa Cum Laude

Melanie Elaine Baker,

Springfield

Margaret Bako, Abejokolo,

Nigeria

Elisha Marie Balzano,

Columbus

Daniel Richard Barrett,

Centerville

Brian Jefferson Barton,

Columbus

Jason Nicholas Barton, West

Jefferson

Janika K. Batchman,

Columbus

Edward Paul Baumann, Jr.,

Dublin

Meagan Elizabeth Baumann,

Lancaster

Marissa Kay Bechtol,

Mansfield

Michael William Beckett,

Mount Pleasant

Adrienne Renee Bell, Lima

Chelsea Marie Benson,

Newbury

Katherine Leigh Bergeron,

Columbus

Brendan Joshua Beyer,

Reynoldsburg

Candace Estine Bishop,

Charlotte, NC

Michael Anthony Bond,

Columbus

Rachel Lynn Booker, Grove

City

Ashley Nicole Bourland, The

Woodlands, TX

Jamie Renee Bressler,

Atlanta, GA

Shelli Renee Brock, Lebanon

Brittany Ilana Brofman, South

Euclid

Adam Russell Brown, Dayton

Justin Ferris Brown, Akron

McKenna Lee Brown,

Chillicothe

Michael R. Brown, Mansfield

Jason Jerome Brys, Euclid

Christopher Alan Busch,

Pleasanton, CA

Jared B. Camden, Sunbury

Erika Marie Cannon, Lima

Oscar Martin Carcamo, Jr.,

Baton Rouge, LA

Jennifer Lyn Carpenter, Elida

Jeremy James Carpenter,

Wapakoneta

Matthew Alexander Cash,

Centerville

Matthew Ryan Casto,

Greenfield, IN

Vincci Waisze Chan, Seven

Hills

Michael H. Chen, Elk Grove,

CA

Sean Robert Chichelli,

Rochester, NY

Michelle Pek Boong Chng,

Singapore, Singapore

Magna Cum Laude

Chris Rae Cho, Ashtabula

Cum Laude

Elizabeth Ann Christopher,

Randolph, NJ

Stephanie Michelle Coffing,

Piqua

Jonathan Lewis Cokain,

Worthington

Brandy Marie Commodore,

Cincinnati

Cum Laude

Christina Marie Constable,

Columbus

Brandon Robert Cook,

Miamisburg

Gregory A. Cook, Dublin

Shawna Michelle Costello,

Spencer

Heidi Ranae Cottrill, Frankfort

Angela Lynn Cowley,

Mansfield

Cum Laude

Robert William Cox, Cincinnati

Lindsey Nichole Crawford,

Castalia

Holly Ann Crosby, Upper

Arlington

Brett Michael Crumley, Lorain

Matthew W. Cukras,

Broadview Heights

Marsha Annack Cuveilje,

Jamaica

Noura Karen Dabdoub,

Cincinnati

Cum Laude

with Honors in the Arts and

Sciences

with Research Distinction in

Political Science

Erin Marie Dahnke, Bexley

Dawn M. Daubenspeck,

Bucyrus

Laura Elizabeth Davidson,

Lebanon

Edward Charles DeBarr III,

Towaco, NJ

Kristine Ann DePriest, Dublin

Robert Anthony Dilard,

Columbus

Lindsay Marie Dominy, Huron

Paul Michael Doucher II,

Dublin

Philip B. Drake, Columbus

Franchesca Elaine Druggan,

Columbus

Sarah Roberta Dudeck,

Sarver, PA

Charles Ivan Dupigny,

Cincinnati

Maranda Lee Durant,

Columbus

Ryan Patrick Dureska, Canton

Summa Cum Laude

with Research Distinction in

Political Science

Brad Jeff Dykes, Middleburg

Heights

Nicole Marie Eakin, Columbus

Thomas J. Eberly, Columbus

Michael Richard Eberst,

Hilliard

Jeffrey Lance Eisenfeld, White

Plains, NY

James Russell Easley,

Columbus

Theodore Paul Elech,

Worthington

Michael Wayne Elliott,

Columbus

Claire Elizabeth Ellis, Marion

Richard Jordan Emerick, Troy

Kendra Marie Engelhaupt,

Botkins

Damian E. Eralio, Hilliard

Eric Anthony Ermie,

Perrysburg

Jennifer Erin Evans,

Columbus

Matthew Christopher Fauris,

Dublin

Michael Frank Fekeshazy,

Cleveland

Ethan Thomas Fichter,

Hudson

Cum Laude

Angela Nicole Filbert, Sunbury

Katie Rose Fishman,

Cleveland

Travis Michael Foegler, Dublin

Nicole Marie Ford, Newark

Magna Cum Laude

Amy Christine Fritzsche, Avon

Lake

Corey Fugitt, Mansfield

Nina Marie Fullerton, Medina

Elwood James Gant,

Steubenville

Matthew Steven Garofalo,

Pittsburgh, PA

Commencement Convocation, December 9, 2007

Megan Patricia Gaynor, Columbus
 Feben Asgedom Gebremeskel, Columbus
 Katherine M. Geiger, Minster
 T. William Zoffinger Gerrity, Columbus
 Chelsie Nicole Giambrone, Columbiana
 Stewart Raymond Gilchrist, Zanesville
 Cheryl Ann Gilliam, Castalia
 Clark Eugene Githens, Columbus
 Katelyn Marie Glander, Hudson
 William David Gourley, Canton
 Tasha Lynita Graddic, Columbus
 Meagan Lynn Grierson, Belbrook
Magna Cum Laude
 Meghann Lee Griffiths, Richmond Heights
 Amber Joy Groeting, West Chester
 Kristin Alinda Grundei, Cincinnati
 Gregory John Gudenkauf, Columbus
 Bryan Gregory Guy, Columbus
 Alexandria Nicole Haberman, Columbus
 Lilian Regina Hangartner, Dayton
 Kyle Joseph Harmon, Columbus
 Abigail Sarah Hartshorn, Westerville
 Joseph Michael Harworth, Dayton, CO
 Ivory E. Hatcher, Mansfield
 Maureen Therese Hearlihy, Springfield
Magna Cum Laude
 Jason Wayne Heberling, Ridgeway
 Elizabeth Blair Heckler, Lima
 Jacob Emil Heimlinger, Lewis Center
 Kyle Allyn Henning, Dublin
 Scott William Henry, East Palestine
 Brock Ryan Hensel, Marion
 Dana Anne Hertvik, Avon Lake
 Leah Marie Hickman, Hales Corners, WI
 Austin Victor Hill, Circleville
 Mary Therese Hitch, Lyndhurst
 Andrew Michael Holcomb, Dublin
 Michael Allan Holmes, Bexley
 Andrew Edgar Hootman, Butler, PA
 Michael C. Horgan, Hilliard
 Brandie Chantell Hoskins, Dayton

Scott Michael Hubay, Mayfield Heights
Magna Cum Laude
 Ashley Lynn Hudson, Cincinnati
 Chelsea Lynn Huffman, Lewisburg
Cum Laude
 Michelle Ellen Hungerford, Youngstown
Cum Laude
with Research Distinction in Speech and Hearing Science
 Jason Michael Hurd, Cincinnati
 Nicholas Broc Irwin, Logan
 Bradley Michael Jackson, Columbus
 Jessica Kyle Jackson, Reynoldsburg
 David Andrew Jacobs, Murfreesboro, TN
 B. Anthony Jenkins, Columbus
 Hyun Jin Jeong, Seoul, South Korea
 Eileen Marguerite Jewett, Grandview Heights
 Grover Clay Johnson II, Columbus
 Nathan Reger Johnson, Upper Arlington
Cum Laude
with Honors in the Arts and Sciences
 Chad Christopher Jones, Springfield
 Daniel Paul Jordan, Cincinnati
 Wesley Kyle Jordan, Piketon
 Jin Ho Jung, South Korea
 Carrie Marie Kail, Galena
 Sarah E. Katz, Beachwood
Cum Laude
 Brooke Eileen Keebaugh, Reynoldsburg
Magna Cum Laude
with Honors in the Arts and Sciences
 Colin Jeremy Kelsey, Columbus
Summa Cum Laude
 Timothy James Kennedy, Columbus
 Sydney Leigh King, East Liverpool
 Christopher M. Klingemann, Chicago, IL
 Timothy Floyd Knell, Zanesville
 Erin Nicole Koenig, Lima
 Amber Lee Kokal, Mentor
 Maksim Kuperman, Columbus
 Taewan Kwon, Seoul, South Korea
 Douglas C. Larussa, Ashland
 Shannon Lavie Leary, Worthington
 Melinda Evelyn Lecocq, Springfield

Joshua Matthew Lee, West Chester
 Tamara Denise Lee, Columbus
 William Matthew Lehner, Worthington
 Linda Ellen Levinson, Columbus
 Jae Doo Lim, Seoul, South Korea
 Christopher Matthew Lintala, Bainbridge
 David John Lisko, Hilliard
Cum Laude
 Meredith Jean Logsdon, Upper Sandusky
 Frank Peter Lombardi, Merrimack, NH
 Daniel Jenner Longhi, Brecksville
 Michael Richard Lord, Pepper Pike
 Jessica Marie Lucius, Gahanna
 Alexandra Kathleen MacMeekin, Baltimore, MD
Cum Laude
 David John Magura, Jr., Youngstown
 Joseph Daniel Majerik, Lima
 Shannon Miles Massie, Columbus
 Nathan Hunter Mast, Lexington
Magna Cum Laude
 Chelsie Lee McArthur, Melbourne, FL
 Michael Francis McCormick, Peterborough, ON, Canada
 Susan Marie McDonald, Dayton
 April Nicole McGill, Gainesville, FL
 Ashley Chavonne McGill, Detroit, MI
 Bowen Kern McGinnis, Columbus
 Jane Ellen McKay, Columbus
 Breen Patrick McMahon, Poland
 Harold Gene Meadows, Jr., Worthington
 Jordan R. Mederer, Cincinnati
 India J. Meeks, Athens
 Diane Marie Meterko, Marblehead
Magna Cum Laude
 Sheena Leah Metzger, Lancaster
 Scott Kevin Meyer, Vermilion
 Christopher Robert Miller, Columbus
 Nicole Lyndsi Miller, Canton
Cum Laude
 Gabrielle Marie Monnin, Russia
 Chariti June Moon, Wapakoneta

Commencement Convocation, December 9, 2007

Amanda Jayne Mosley,
Andover
Andre D. Moss, Columbus
Brian Patrick Moss, Lakewood
Summa Cum Laude
Jovitha Lili-Uwase
Mudacumura,
Hummeistown, PA
Mitchel Blake Mudra,
Lexington
Megan Rose Mueffifield,
Napoleon
Marella M. Murino, Painesville
Mark Michael Murphy, Sierra
Vista, AZ
Nicole Marie Mussio,
Columbus
Dana Kay Myers, Bellville
Cum Laude
Douglas Anthony Nagy,
Mentor
Cum Laude
with Honors in the Arts and
Sciences
Kathleen Marie Needham,
Sunbury
Rodney Michael New, Sidney
Andrew T. Niemeyer, Minster
Derrick Patrick O'Lynn,
Bellevue
Herbert Obeng, Sayreville, NJ
Benjamin Nkem Okwumabua,
Cleveland
Gregory John Olsen,
Columbus
Jim Joseph Paluch, Leroy
Sang Hoo Park, Seoul, South
Korea
Latise Marie Parson, East
Liverpool
Sarah Lynn Pearson, Clyde
Kristen Eileen Pekarek, Solon
Timothy James Pertz,
Perrysburg
Joshua Dean Peters,
Pleasantville
Greg Allan Peterson,
Columbus
Jason Paul Peterson, Marion
Justin Joseph Peterson,
Marion
Scott Michael Pethuyne,
Cincinnati
James Vincent Petraglia,
Worthington
Tracy Hoang Thy Pham,
Columbus
Sarah Marie Phillips, Grove
City
Tami Lynn Phipps, Raymond
Manida Phomsavanh, Bryan
Jessica Lynn Piazza,
Bridgeport
Renee S. Pickel, Stow
Travis Owen Pickrell, Logan
Andrew Charles Piller,
Cincinnati
John C. Pollett, Columbus
Danielle Teresa Poonoosamy,
Cincinnati
Haleigh Janette Louise
Popenoe, Columbus
Daniel Robert Porta, Loveland
Niki Breanna Prete, Sheffield
Village
Meredith Nichole Price,
Columbus
Laken A. Pugsley, Lima
Cum Laude
Anthony Puleio, Columbus
Lauren C. Puthoff, St. Henry
Cum Laude
Courtney C. Queen, Orange
Village
Craig Richard Quinby,
Columbus
Mohammed Nadimur Rahman,
Columbus
Danielle Elizabeth Randolph,
Delaware
Magna Cum Laude
with Research Distinction in
Psychology
Christopher Allen Redding,
Columbus
Ashley Anne Reid,
Steubenville
Kymm Leigh-Ann Richeson,
Spencerville
Christopher William Riegel,
Boise, ID
Sandra Tanakvilla Riekstins,
Hilliard
Jason Louis Riley, Gahanna
Corey William Rose, Avon
Lake
Zachary Brenner Rosen,
Bexley
Katherine Anne Ryan,
Columbus
Catherine Elizabeth Sam,
Spring, TX
Cum Laude
with Honors in the Arts and
Sciences
Nicholas Jacob Samenuk,
Perrysburg
Michael John Sankey, Martins
Ferry
Caleb Daniel Sasso,
Columbus
Jessica Jo Sauder, Mansfield
William Kenneth Sauder,
Dublin
Elizabeth Ann Savage,
Lakeview
Caroline Marie Saxon, Hudson
Brittany R. Saylor, Warsaw
Magna Cum Laude
Jamie Michelle Schaadt,
Westerville
Lucas B. Schumm, Van Wert
Daniel Patrick Schutz,
Mundelein, IL
Stefanie Lynn Schwinnen,
Delphos
Magna Cum Laude
Douglas Wayne Shaw, Jr.,
Wauseon
Celeste Marie Shelby, Los
Angeles, CA
Whitney Elise Sherman,
Sunbury
Cum Laude
Brandon Scott Simpson,
Groveport
Sabrina Eilene Sims, Galion
Joseph John Skidmore,
Massillon
Kristina Thérèse Skinner,
Medina
Magna Cum Laude
with Honors in the Arts and
Sciences
Megan Marie Sluss, Mansfield
Erin Maureen Smith,
Pickerington
Hannah Marie Smith, Celina
Magna Cum Laude
Katherine Sei-Mee Smith,
Smithville
Kevin Thomas Snelling,
Columbus
Matthew Jon Solomon, Lima
Zachary Thomas Sommer,
Minster
Jacob Bradley Sowers,
Ashville
Jason William Stalter, La
Plata, MD
Robert Leo Stan, Dayton
Jessica Lauren Stern,
Columbus
Courtney Jo Stevenson,
Marysville
Brian S. Stewart, Chillicothe
Cum Laude
Alicia Nicole Stokes, Grafton
Magna Cum Laude
Nichole B. Storey, Portsmouth
Cum Laude
Brandi Stover, Willard
Geoffrey Brandon Stupi,
Talmadge
Mark Steven Sturm, Le Roy, IL
Adi Putra Perkasa Sukardi,
Jakarta Barat, Indonesia
Jonathan Sol Sung, Hubbard
Nohchan Sung, Columbus
Donald John Swiatkowski,
Chicago, IL
Samantha Elizabeth Takacs,
Columbus
Dennis James Tanner,
Columbus
Fares Saber Tawil, Ramallah,
Palestine
Cum Laude
Marissa Lea Telvock, Mingo
Junction
Christy Lynn Terwilliger,
Green
Alexander Garrett Thal, West
Chester
Shia Tice, Hanover

Commencement Convocation, December 9, 2007

Jarrold Thomas Toppins,
Portsmouth
Mark Joseph Tonlone,
Shadyside
Susan Ivy Underwood,
Newark
Magna Cum Laude
Jennifer Aurymae Van Dyne,
Barnesville
Ryan Douglas Van Pelt, Lima
Justin Vance, Lima
Kristin K. Vanover,
Reynoldsburg
Cum Laude
Katherine Sue Vasko, Canal
Winchester
Erik William Vasu-Sarver,
Kenton
John Ray Vogel, Grandview
Heights
James Nicholas Wade,
Columbus
Tiffany Ann Wanzer,
Columbus
Scott Michael Webb, Deiphos
Katherine Ann Wedel,
Olmsted Township
Amanda Suepa Wentzel,
Columbus
Akilah Lateefah West,
Columbus
John Parry Wharton,
Cambridge
Anitra Shavonn Wheeler,
Columbus
Rachel F. White, Dublin
Rene Nichelle White, Hebron
Magna Cum Laude
Carolyn R. Wild, Northfield
Marquita Conine Williams,
Columbus
Teresa Marie Williams,
Beavercreek
Christopher Michael Winebar,
Maineville
Craig Martin Withenell, Toledo
Aubrey Melissa Wojnanowski,
Medina
Alan Patrick Woods,
Miamisburg
Taryn Joy Work, Columbiana
Hyun Jong Yun, Kwang-ju,
South Korea

Bachelor of Science

Fanhiyo Shanif Abdulsalam,
Columbus
Giulia Manian Benedetti,
Columbus
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Travis Alan Berry, Outville
Michael Christopher Beuerlein,
Cincinnati

Valerie Jo Bowers,
Walkersville, MD
David Andrew Bninkmeyer,
Indianapolis, IN
Tienney Marie Bumgardner,
Bridgeport
Summa Cum Laude
Randall A. Carver, Cincinnati
Ryan William Dagg, Toledo
Morgan Sima Finy, Westerville
Cum Laude
*with Research Distinction in
Psychology*
*with Honors in the Arts and
Sciences*
Melissa Lynn Fnoelich, Van
Went
Marcie Ann Fronefield, St.
Clairsville
Meredith Terese Gaughran,
Fairview, NJ
Monica Marie Goergy,
Westlake
Mark Christian Hall, Cuyahoga
Falls
Christopher J. Hickman,
Columbus
Nathan John Hsu, Shaker
Heights
Cum Laude
*with Honors in the Arts and
Sciences*
Hemali AnilJoshi, Hilliard
Nicholas James Lembach,
Lakewood
Kaitlyn Ann Nasci, Brookfield
Lisa Mthaela Nemes, Hubbard
Cum Laude
*with Honors in the Arts and
Sciences*
Timothy Richard O'Neal,
Casstown
Edward Park, Cleveland
Heather Ann Rank, Marion
Seth Patrick Reddy, Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Ryan Joseph Rodojev,
Massillon
Nathan Resolved Ross,
Cincinnati
Andrew Martin Roy, Cleves
Derek Lafe Rust, Centerville
Anesa Lynn Stevenor,
Delaware
Stephen David Subleski,
Columbus
Lindsey Michelle Watt, Stow
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Andrew Calvert Webb,
Columbus
Cum Laude
Jared Scott Yaw, West
Chester
Han Thu, Cincinnati

School of Communication

Bachelor of Arts in Journalism

Christopher William Alexis,
Worthington
Marcus Tito Atkinson, Lorain
Ashley A. Bass, Pataskala
Jamie Elizabeth Galvin, John's
Creek, GA
Yeon Hee Im, Seoul, South
Korea
Cassandra Marie Kazanas,
Bay Village
Brandon Terrill Lowe, Canton
Elizabeth Leigh Mathis,
Sunbury
*with Honors in the Arts and
Sciences*
James M. McKenzie, Elyria
Lauren Renee Polinsky, Girard
Joel Andrew Renner, Forest
Laura Mae Schneider,
Columbus
Angela Kristin Simon,
Marysville
Cum Laude
Lindsey Jo Weiker, Republic
Michael Joseph Wyen,
Galloway

The Max M. Fisher College of Business

Interim Dean: Stephen L.
Mangum

Bachelor of Science in Business Administration

Robert L. Acree IV, Cleveland
Richard Samuel Adkins,
Pataskala
Naresh Moolchand Benyani,
India
Sarah Rose Ambrose,
Northfield
Spencer Allen Badger,
Ashland
Timothy Luke Badgett, Celina
Sang Min Bae, Seoul, South
Korea
Stephanie Nicole Baker,
Dayton
Michael F. Baraldi, Canton
Kendra Marie Barker,
Miamisburg

Commencement Convocation, December 9, 2007

Julia Kathleen Barnes,
Westlake
Magna Cum Laude
with Honors in Business
Administration

Joshua Mark Bartholomew,
Columbus
Cum Laude

Ryan James Bauer, Hudson
Magna Cum Laude
with Honors in Business
Administration

Eric Daniel Beebe, Cuyahoga Falls

Jessica Emma Beebe,
Perrysburg
Cum Laude
with Honors in Business
Administration

Austin David Bettin, West Jefferson

Ronald James Bialosky, North Olmsted

Lauren Elodie Brown,
Reynoldsburg

Nathan Daniel Brown,
Evansville, IN

Eric Daniel Byers, Delaware

Lydell James Carter,
Cincinnati

Nicholas Lewis Cattaneo,
Effort, PA

Yi Ericson Chen, Taipei,
Taiwan, R.O.C.

Tsen Wei Cheong, Sandakan,
Malaysia
Cum Laude

NaiYan Cheung, Powell

Chihwan Chung, Cincinnati

Joseph Gregory Ciliberti,
Milford

Gregory Michael Clark,
Westerville
Magna Cum Laude

John Christopher Clark,
Conroe, TX
Cum Laude

Ryan Lee Clevenger, Utica

Daniel Patrick Combs,
Albuquerque, NM

Jennifer Lynn Connelly,
Cincinnati
Cum Laude

Anthony Stephen Conrad,
Akron

Alexandra Susan Copeland,
Akron

Kyle Anne Corry, Raleigh, NC

Janelle Rae Courtright,
Delaware

Aaron Gregory Crosser,
Marysville
Summa Cum Laude
with Honors in Accounting

Joshua Alan Crost, Copley

Kevin William Crow,
Naperville, IL

Melvin Daniel Cutup, Ashland

Andrew Joseph Dado,
Westerville

Danielle Elizabeth Davis,
Sylvania
Cum Laude

Sarah Beth Dudley, Oxford

Adam Christopher Dyas,
Columbus

Ashley Brooke Eblin, Marion

Gregory John Eckinger,
Bolivar

Kristopher Kenneth Edwards,
Englewood

Katie Lauren Eubank, Grove City

Claire Alexandra Evanoff, Bay Village

Gina Louise Fabregas,
Norwalk

Ben Ennis Fannin, Xenia

Daniel Marc Fiore, Jr., Aurora

Edward Lee Fisher, Leroy
Magna Cum Laude

Emily C. Francis, Alliance
Cum Laude

Dustin Allen Frank, Tiffin

Tamara Elaine Freitas,
Columbus

Christina Fuduric, Willoughby Hills

Craig M. Fuller, Orange

Michael Clay Gardner, New Philadelphia

Bryan Michael Gayhart,
Maineville

Khaled Sanih Ghazai, Aleppo,
Syria

Jayne Lynn Gilson, New Albany
Cum Laude

Yenfrnmo Gunadi, Medan,
Indonesia

Jackson Howard Haas, Piqua

Samih Hussein Hachem, Tyre,
Lebanon

Jared Bryan Hagood, Piano,
TX

Tyler Paul Harman, Mount Gilead

Brandon Franklin Harned,
Ashland

David Arthur Helsinger, West Chester
Summa Cum Laude
with Honors in Business
Administration

Vishal Dayal Hiranandani,
Columbus
Cum Laude

James Blake Hobson,
Columbus

David Allan Holdcraft,
Columbus
Cum Laude

Rezaul Hoq, Worthington

Elizabeth Louise Jones
Hosket, Columbus

Jennifer Eileen Houk, Waverly

Paul Robert Hoy III, Columbus

Dion A. Huey, Columbus

Andrew Martyn Huff, Mansfield

Brittanie Joy Hunt, Pitsburg

Young Don Hwang, Pusan,
South Korea

Naoya Izutani, Osaka, Japan

Jazmin Cheri Jackson,
Cleveland

Ayush Jalan, Kolkata, India
Cum Laude

Matthew John Jenkins, Huron

Chaochao hang, Wuhan,
P.R.C.

Meng-Qing Jiang, Guilin,
P.R.C.
Cum Laude

Cameron R. Kalchert,
Northfield

Stephen Vance Karaffa,
Chardon

Matthew Warren Keller,
Pickerington
Magna Cum Laude
with Honors in Business
Administration

Mohamed Ahmed Khoori, Abu Dhabi, United Arab Emirates

Byung Jun Kim, Seoul, South Korea

Erica Delrae Knisely,
Perrysburg

Amanda Elizabeth Knowles,
Dayton

Amy E. Kormmeier, Toledo

Souraphmnh Noy Koulab dara,
Columbus

Carrie Ann Krugh, Ohio City

Doo Won Kwon, Seoul, South Korea
Magna Cum Laude

Rebecca Louise LaVille,
Grand Rapids, MI

Nichole Marie Lawhorn, Heath

Kyung Min Lee, Seoul, South Korea

Peter Khieho Lee, Seoul,
South Korea

Robbie Lee Lejeune, Fremont
Cum Laude

Daniel Paul Leming, Cincinnati

Cullen James Leugers,
Cincinnati

Corey Christopher Lewis,
Reynoldsburg

Adam M. Licker, Pepper Pike

Connie Ann Louie, Cherry Hill,
NJ

Dmitriy Lovchinsky, Gahanna

Mabel Lui, Toledo
Cum Laude

Tonya Marie Maffi, Willard

John Thomas Maike, Bellevue

Stephen Scott Mangan,
Wilton, CT
Cum Laude

Adam David Mast, Lexington

Justin Philip McChesney,
Cardington

Carrie Anne McCoy, Gahanna

Commencement Convocation, December 9, 2007

Kevin Ray McDonald,
Defiance
Jessica Eileen McGarvey,
Holland
Kevin Lee McNamara, Avon
Lake
Derik Andrew Melson, Marion
Lindsey Marie Meyer, Marion
Jordan Daniel Miller, Van Wert
Cum Laude
Leslie Anne Miller, East Sparta
Bradley Richard Minot,
Delaware
Jacob Moeller, Celina
Jeremy Michael Mollet,
Saratoga Springs, NY
Mario Raul Morlacchi,
Tegucigalpa, Honduras
Dushyant Motiani, Indore,
India
Kyle Anthony Moyer, DeLand,
FL
Cum Laude
Andrew Jay Murray, Lewis
Center
Abdul Wadood Abdul Hamid
Murshedkar, Bombay, India
Jessica Ann Nadalin,
Gahanna
Ishan Ashwani Nagar,
Mumbai, India
Magna Cum Laude
Jin Mo Nam, Pusan, South
Korea
Jeffrey Adam Nevi, Plymouth,
MI
Dong Pill Pak, Santa Cruz,
Bolivia
Richard Burns Parsons,
Cincinnati
Roma G. Patel, Powell
Roshan K. Patel, Lewis Center
Tushar A. Patel, Solon
John Edward Patton, Bay
Village
Terence Ray Patton, Jr.,
Shelby
Caitlin Therese Pawlowski,
Mount Prospect, IL
Veronica Gayle Payne,
Cincinnati
Maritza Perez, Aurora, IL
Sean Robert Phillippi, Fort
Lauderdale, FL
Janice Bosh Phillips, Hilliard
Cum Laude
Anthony Pinno, Cleveland
Cum Laude
Adam Jacob Porcase,
Ravenna
Emily Nicole Preston,
Lancaster
Jordan Allen Richardson,
Lebanon
Vincent Allen Ross, Maumee
Brian J. Rothenberg,
Beachwood

Shaun A. Russell, Cincinnati
Cum Laude
Elisa Michelle Schalk,
Cleveland
Cum Laude
Carl David Scharf, Broadview
Heights
David Michael Schmidt, North
Olmsted
Derek Steven Schmidt, Celina
Jay Michael Schwieterman,
Chickasaw
Yuriy Shats, Columbus
Eric James Short, Springfield
Agung Prasetyo Siantar,
Surabaya, Indonesia
Cum Laude
Jennifer A. Slee, Perrysburg
Magna Cum Laude
Andrea Marie Smith, Wooster
Melissa Sue Snyder,
Marshallville
Matthew Evan Spayde,
Whitehall
Jill Nicole Stephens,
Grandview Heights
Mike D. Stoll, Poland
Jeremy Joel Stover, Celina
Paul Robert Stover, Celina
Han-Jung Sun, Hsinchu City,
Taiwan, R.O.C.
Ellran Suryanto, Karawang,
Indonesia
Robert James Szuter, Dublin
Michael S. Terry, Solon
Sara Ellen Thebeault, Bucyrus
Nathan S. Tipton, Shreve
Erin Elaine Tooman, Toledo
Richard Louis Underwood,
Voorheesville, NY
Bradley Allen Vance, Mount
Vernon
Christopher T. Varano,
Lakewood
Jeffrey A. Vondrell, Celina
Godson Attah Vorvornator,
Groveport
Bradley Robert Walch,
Sylvania
Alexander Gregory Walls,
Painsville
Matthew Greer Watts,
Chillicothe
Cohn Mathew Whiteman,
North Canton
Sarah Wilson, Westerville
Reinard Winata, Jakarta,
Indonesia
Cum Laude
Jack Matthew Witt, Pataskala
Cum Laude
Benjamin Adam Wolfe,
Chardon
Jae Woong Won, Seoul, South
Korea
Magna Cum Laude
Tracy Annette Woods,
University Heights

Jin Xu, Wapakoneta
Magna Cum Laude
Hoseok Yoo, Sungnam, South
Korea

College of Dentistry

Interim Dean: Carole A.
Anderson

Bachelor of Science in Dental Hygiene

Theresa Arlene Bassett,
Brunswick
Paulette Jean Coldren, Van
Buren
Jennifer Lynn Jones, Canton
Erin Beth Williams, Lima

College of Education and Human Ecology

Dean: David W. Andrews

Bachelor of Science in Human Ecology

Katherine Elizabeth Adams,
Springfield
Valerie Anne Addison, Larue
Majeeda Nafisa Al-Amin,
Cleveland
Neil Steve Alvarado, Dublin
Mary Lucy Anastasi,
Columbus
Michelle Nicole Aulizia,
Warren
Aaron A. Bally, Elyria
Ashley Marie Bean, Hilliard
Lindsay Marie Becker,
Kettering
Matthew Olen Bentley,
Westerville
Megha I. Bhavsar, Newark
Rosilee E. Boeckman,
Manakin Sabot, VA
Kristin Elizabeth Borchers,
Lewistown
James Andrew Canady III,
Toledo
Adam Joeseeph Carone,
Warren
Natalie Sue Collins, Marysville
Daniel Isaac Cowan, Vermilion
Jeanne Alexandra Craig, Kent
Emily Ann Crosby, Columbus
Laura Catherine Dam,
Maineville

Commencement Convocation, December 9, 2007

Jaeson Eugene Dandalides,
Virginia Beach, VA
Elizabeth Collins DiBlasio,
Loveland
Kristina Rae Dickinson, Seville
Tiana Lauren Dixon,
Columbus
Susan Marie Durfey, South
Bloomfield
Marlene R. Eich, Canal
Winchester
Kyle Ross Eisenberg,
Voorhees, NJ
Kevin Anthony Elkins,
Waynesburg
Casey L. Evert, Castalia
Lindsey Jo Fairchild, Quincy
Kathleen Sue Ellen Farry,
Gahanna
Magna Cum Laude
Kelli E. Ferguson, Somerset
Monica Marie Flowers,
Columbus
Amanda M. Foster, Hilliard
Emily Lynn Gable, Cambridge
Jenna Lynn Gallas,
Beavercreek
Kyle Doyle Gallmeier, Delphos
Patrick John Gloeckle, Dublin
Heather Elizabeth Goodall,
Columbus
Philip Scott Gray, Wooster
William Trevor Greear, Oak
Harbor
Adriann Renee Groff, North
Canton
Lauren Virginia Grubbs,
Columbus
Mary Elizabeth Hall,
Lakewood
Lindsay L. Hattery, Ottawa
Jeffrey David Helberg,
Napoleon
Glenn Wayne Helter, Wooster
Heather Nicole Hensley,
Powell
Magna Cum Laude
Min Hee Heo, Columbus
Brooke Marie Hersey, West
Chester
Magna Cum Laude
Agnie Rose Hickox, Bishop,
GA
Hilary Kemp Hoffman,
Lexington
Sara Elizabeth Horning,
Chillicothe
Magna Cum Laude
Hye Mm Hwang, Seoul, South
Korea
Lori Anne Johnson, Canal
Winchester
Trinity Anne Justice, Gahanna
Michelle N. Kaufman, Lima
Ashley Ann Keller, Columbus
Stephen Lyn Kick, Danville
Leah Marie Kienle, Marion
Matthew Alexander Kierstead,
Miamisburg
Erin Elizabeth Knable, Bexley
Jessica L. Kunz, Mansfield
Dezmon A. Landers,
Columbus
Frank Joseph LaRose, Jr.,
Columbus
Kwang-Suk Lee, Seoul, South
Korea
Ruth Ann Lehnert, Columbus
John Simon Leskiw II,
Westlake
Jonathan Matthew Linn,
Prospect, KY
Connie Ann Louie, Cherry Hill,
NJ
Justin Michael Lutz, Columbus
Justin Michael Martin, Mineral
City
Kristin Ilene Massie,
Reynoldsburg
Holly Elizabeth McCaffrey,
Pataskala
Juliet Marie McCartan, Powell
Jill Suzanne McEwan,
Sunbury
Nathan Steven McKillip,
Gahanna
Christine Marie Mens,
Sylvania
Amanda Jo Merkowitz,
Cincinnati
David Michael Miller, Defiance
Brandon M. Moore, Marysville
Aline Mukashyaka, Westerville
Tyler E. Myers, Green Springs
Rebecca Jane Nespore, Hilliard
Nhi Thuy Nguyen, Lewis
Center
Ryan A. Odenweller,
Centerville
Keyanna Monique Owens,
Cleveland
Jacob Michael Paff, Cincinnati
Allison M. Peralta, Cincinnati
Andrew Ethan Perel,
Langhorne, PA
Michelle Lynne Pritchett,
Trotwood
Carri Allison Pryor, Newark
Magna Cum Laude
Adrienne Elizabeth Raimo,
Gahanna
Leah Rachel Reisman, Akron
Carlo Angelo Repuyan,
Russell, KY
Jennifer R. Reynolds, Vincent
Lindsay Bradford Rice,
Worthington
Magna Cum Laude
Amanda Jean Ridenbaugh,
Newark
Bryan Francis Riha,
Kernersville, NC
Lauren Elisabeth Ritz,
Arlington, VA
Autumn Marie Robinson,
Zanesville
Myki D. Robinson,
Reynoldsburg
Joseph Edward Sabol,
Macedonia
Ashley Rose Scherch,
Cincinnati
Ashley F. Schmittgen,
Thornville
Ethan Daniel Schneider,
London
Amne Shalash, Reynoldsburg
Blaire Anna Siegman,
Worthington
Trisha Danielle Slusser,
Sidney
Cum Laude
Jacqueline Smith, Cleveland
Kelly Jean Smith, Swanton
Danielle F. Steiner, Elida
Tia Marie Steinway, Dayton
Leah Marie Story, Marysville
Amanda Anne Talbert,
Columbus
Andrea Rose Toth,
Wapakoneta
Laliet Dianette Umara,
Columbus
Kevin J. Unterbrink, Ottawa
Melissa Susan VanderWyden,
Amherst
Anoop Viswambharan, India
Megan Beth Vojtkofsky,
Ravenna
Natalie Renee Weidner,
Greenville
Cum Laude
Kelly Jeannette Weilman, Park
Rapids, MN
Joseph Henry Wesel III,
Marietta
Jeffrey Todd Wilson,
Reynoldsburg
Stephanie Nicole Wilson,
Delaware
Jesse James Wither, Berea
Jonathan George Woznak,
Brecksville
Tsz Fung Yim, Sham Tseng,
Hong Kong, P.R.C.

Bachelor of Science in Hospitality Management

Julie Renée Appel, Uniontown
Kathryn Jean Boehm,
Chillicothe
Jazmen Nichole Boyd,
Hillsboro
Matthew J. Brown, Lima
Caitlin Justine Bucklew, Bethel
Park, PA
Yue Tian Chen, Lancaster
Jason N. Clutter, West Salem

Amanda Christine Cole,
Warren
Cum Laude

Joshua Donald Colletta,
Hubbard

Benjamin Timothy D'Ortona,
Scarsdale, NY
Stephen Allen Dalgewicz,
Cincinnati

Richard John Dickert, Urbana
Lindsey Marie Duque, Fostoria
Abby Marie Farrow, Lancaster
Anuj Mahendra Goyal,
Columbus

Sara Lyn Hector, Columbus
Jonathan Carl Hetrick,
Sharpville, PA

Matthew Ryan Hockman,
Pataskala

Joseph Thomas Ivan, Jr.,
Boardman

Laurel Leigh Janca, Canfield
Patrick David Johnson,
Hudson

Scott Charles Lanwehr,
Ottawa

Meghan Rose Latham,
Gahanna

Kathryn Elizabeth Loop, Elyria
Melissa Marie Miller, Milford

Janet Lynn Montis, Newark
Joshua R. Neptune, Sullivan

Aileen Quy Nguyen, Holland
Terry Gordon Nicholas,
Centerville

Kathryn A. O'Neill, University
Heights

Stefanie Louise Santosuosso,
Medina

Holly Diane Schade, Maumee
Jaime Lynne Schaefer, Payne

Michelle Nicole Turner,
Dunkirk

Bachelor of Science in Nutrition

Julie Rose Javorek,
Chesterland
Summa Cum Laude

with Distinction in Nutrition

SoYoung Lee, Namyangju-Si,
South Korea

Jeffrey Robert Makley, St.
Marys

School of Physical Activity and Educational Services

Bachelor of Science in Education

Anthony Michael Cab,
Westerville

Daniel Keating Campbell,
Hunting Valley

Talitha Marie Crile, New
Philadelphia

Jarrod Ray Crocker, Dublin
Angela Christine Efflert,
Columbus

Magna Cum Laude

Austin Scott Eilbeck, Berea
Magna Cum Laude

James Daniel Fawcett,
Delaware

Derek Nelson Frasher, Powell
Marcus Louis Freeman, Huber
Heights

Benjamin Charles Gaeth,
Solon

Taylor Nedra Gibson, Holland
John Franklin Gifford, Powell

Magna Cum Laude

Andrew Douglas Gillespie,
Mason

Betsy Ellen Grove, Shelby
Ryan Samuel Guthrie,
Columbus

Chase Donald Lee Harvey,
Johnstown

Kenneth Chase Hurlow,
Zanesville

Jennifer Lynn Metter, Kettering
Cum Laude

Carla M. Shaw, Columbus
Rusty Jay Sidle, Sidney

Herbert Burton Smith,
Columbus

Kyle Brian Smith, Rantoul, IL
Jessica Christina Taylor,
Columbus

Jeffrey Craig Van Arsdale,
Columbus

Cum Laude

Dominic J. Velotta, Broadview
Heights

Cum Laude

Rachel Marie Ward, Sunbury
Magna Cum Laude

Ryan N. Williams, West
Chester

Lyle Anthony Yoder,
Millersburg

School of Teaching and Learning

Bachelor of Science in Education

Nicholette Marie Becker,
Deiphos

Cum Laude

Corby Deewayne Blanton,
Mount Gilead

Ashley Marie Carey, Marion
Natalie Rose Chaney, Newark

Lindsay Marie Clark, Galena
Kirsten Leigh Franklin,
Sunbury

Cum Laude

April Marie Gettys, Thornville
Amanda Joy Hollinger, Lima

Teresa Louise Jurosic,
Wapakoneta

Chad Nathaniel Laman, St.
Marys

George M. Lindeman, Delphos
Rebecca Caitlin Lyle, Ada

Tracey Lynn Lyons, Piqua
Kelly Dawn Martin, Johnstown

Cum Laude

Linda Lea Masslow, Columbus
Mary J. Miller, Fredericktown

Ashley Marie Morgan, Newark
Christopher J. Pound, Hebron

Marjorie Ann Rogers, Lima
Michelle Yvonne Rose-

Ransome, Prospect
Cum Laude

Cum Laude

Leann T. Sharp, Lima
Jennifer Leigh Woodring,
Newark

Jennifer Michelle Yates,
Newark

Anna May Zirkie, Ontario

College of Engineering

Dean: William A. Baesleck III

Bachelor of Science in Aeronautical and Astronautical Engineering

Charles William Craig, Stow
Andrew Robert Stroman,
Fostoria

Magna Cum Laude

Bachelor of Science in Aviation

Andrew Joseph Hoffman,
Hershey, PA

Bachelor of Science in Chemical Engineering

James Preston Gomoll, Bay Village
Andria Nicole Hahn, Hutto, TX
Kevin Bradley Hasse, Cincinnati
Yuen Hann Kwok, Penang, Malaysia
Shannon Maureen Sullivan, Mayfield Village
Joshua Edward Supplee, Plain City
Alissa Annette Wanner, Worthington
Dwight Emerson Wittheiss, Fletcher

Bachelor of Science in Civil Engineering

Mohammad Faisal Arafat, Dublin
Stephanie Elise Bauer, Cincinnati
Allen Ross Bonham, Lancaster
Kerry Taylor Durbin, Mount Vernon
Cum Laude
Michael A. Fackler, Newark
Nicholas Robert Fisco, Gallipolis
Magna Cum Laude
Eric Kees Hough, Hudson
James Robert Howdyshell, Delaware
Jennifer Leigh Hubble, Gallipolis
Daniel Evan Laureno, Lyndhurst
Matthew Boyd Lenehan, Columbus
Patrick Michael McColley, Napoleon
Richard Lee Milcut, Jr., Brecksville
Steven Andrew Nocera, Beaver Creek
Joshua M. Obermiller, New Philadelphia
Ryan Vincent Pierson, Sylvania
Cum Laude
Matthew Givens Taggart, Brecksville

Christopher Robert Thompson, Hilton Head, SC

Bachelor of Science in Computer Science and Engineering

Jared P. Coliadis, Niles
Derek James Driver, Columbus
Eric Daniel Egnot, Columbus
Magna Cum Laude
Christopher John Hartley, Gahanna
Jeffery Earl Holland, Huber Heights
David M. Johnson, Plain City
Essam Kailini, Strongsville
Kevin Anthony Knox, St. Clairsville
Stuart Alan McKinney, Bay Village
Jonathan Ou-Yang, Columbus
Magna Cum Laude
Rishiram Phalgoo, Cleveland
John Andrew Slemmer, Upper Arlington
Timothy Dean Sprague, Fairfield
Cum Laude
Andrew C. Vuihop, Ironton
Daniel Richard Watkins, Columbus
Edward Ymir Worbis, Mexico City, Mexico

Bachelor of Science in Electrical and Computer Engineering

Abraham Girmay Abay, Gondar, Ethiopia
Cum Laude
Nitin Agarwal, Lucknow, India
Adam Blake Lee Anderson, Pataskala
Brian Christopher Anschutz, Columbus
Andrew D. Benedetti, Blue Ash
Justin James Benedict, Findlay
Eric Daniel Birmingham, Worthington
Lianghao Chen, Anshan, Liaoning, P.R.C.
Cum Laude
Paul M. Franta, Canton
Gregory Scott Funk, Lexington
Kent Duane Hailer, Moundsville, WV
Janelle L. Hickman, Dresden
Kevin Robert Huggins, Bexley
Michael P. Johnson, Massillon

Ognjen Karabatkovic, Lakewood
Sangpyeong Kim, Busan, South Korea
Kyuhan Lim, Seoul, South Korea
Sajeev Lathika Ranasinghe, Colombo, Sri Lanka
Cum Laude
Brandon Ewing Salisbury, Brunswick
Ke Sun, Sichuan, Chengdu, P.R.C.
Benjamin G. TerMeer, Gahanna
John Nelson Van Fossen, Sidney
Anhad Varma, Indore, India
Adam Michael Webster, Green
Cum Laude
Matthew Lee Weimer, Springboro
James Daniel Welsh, Harrison
Cum Laude
Derek Adam White, Johnstown
Summa Cum Laude
Mohd Taufek Yacob, Dungun, Malaysia

Bachelor of Science in Engineering Physics

Steven Ross Greer, Rochester, MI

Bachelor of Science in Food, Agricultural, and Biological Engineering

Mark Wesley Andre, Wauseon
Jason Fredric Baker, Worthington
Matt William Bayes, Cincinnati
Keith Alan Gearhart, Chillicothe
Cum Laude
Janell Christine Henry, Versailles
Magna Cum Laude
with Honors in Engineering
Matthew Michael Miller, Columbus
Melissa Asha Nazareth, Columbus

Bachelor of Science in Industrial and Systems Engineering

Radhika Pradeep Joshi, Pune, India
Adam Michael Krauss, Bloomfield Hills, MI

Commencement Convocation, December 9, 2007

Charles H. Polivka, Madison
Meggie Anne Safford,
Cincinnati

**Bachelor of Science in
Materials Science and
Engineering**

Xi Chen, Hangzhou, P.R.C.
Jayson Robert Parrish,
Westerville

**Bachelor of Science in
Mechanical Engineering**

Kris A. Adams, Tiffin
Bean Thong Chan, Alor Setar,
Malaysia
Thomas Robert Chrysler,
West Chester
Bryan C. Clagett, Columbus
Zachary Andrew Clouse,
Marion
Magna Cum Laude
Ashley Brooke Davis, Fremont
Lauren Elizabeth Decker,
Dublin
Derek Jason Ensign,
Marblehead
Brent David Gable, Clyde
Shaun Elwood Gessler,
Greenville
Wayne Michael Gross,
Columbiana
Christopher Carl Hall, Dublin
Steven Matthew Harpster,
Rocky River
Magna Cum Laude
David Andrew Jacobs,
Cleveland
Kevin Joseph Janezic, Hudson
Jeffrey Michael Laing, Elyria
Joshua James Leiting,
Burlington, IA
Griffin Thomas Lemaster,
Beavercreek
Colby James Mekus, Defiance
Ryan C. Mosher, Salem
Brian Patrick Schoeny,
Cincinnati
Justin Michael Schumann,
Wapakoneta
Manish Sejwal, New Delhi,
India
Stephen Scott Shambrock,
Upper Arlington
John Graydon Spittle, Dublin
Ramzi Takieddine, Cincinnati
Christ Undap, Jakarta,
Indonesia
Joshua James Vos, Apalachin,
NY
Magna Cum Laude
Harvey JaMarr Wortham,
Dayton

Daniel S. Zehentbauer,
Havoverton

**Bachelor of Science in
Welding Engineering**

William Henry Thompson,
Columbus

**Austin F. Knowlton
School of
Architecture**

**Bachelor of Science in
Architecture**

Shari Arrington Collins,
Southfield, MI
Matt Douglas Hart, Columbus
Christina Dianne Visscher,
Mason
Cum Laude

**Bachelor of Science in
Landscape Architecture**

John Aaron Leonard,
Garrettsville
Cullen Lorraine Meves,
Richfield
Summa Cum Laude
Ashley Lauren Swazuk,
Columbus

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

Beau Eugene Barnett,
Columbia City, IN
Dawn Marie Barton, Coal Run
Karisa A. Bethune, Massillon
Eric Joseph Bevington,
Canton
Amanda Marie Bisesi, Ashland
Jennifer D. Bodey, St. Paris
Grace A. Brewer, Glenmont
Sheryn Kay Bruff, Mount
Vernon
Luke E. Bumgarner, Richwood

Nathaniel Calvin Cooley,
Williamsfield
Stephanie Lee Cordle,
Columbus
Timothy L. Curry, Somerset
Lindsay Marie Davis, Powell
Amy N. Domer, Springfield
Daniellé Irene Downes, Palos
Park, IL
Amanda Kay Dye, Wooster
Cum Laude
Nicole Rachael Evans,
Pataskala
Dana R. Featheringill,
Mansfield
Charles Gregory Fenske,
Wadsworth
Timothy Daniel Fleischer,
Westlake
Michelle Lynn Foery,
Rochester, NY
Louis Robinson Foster II,
Columbus
Christopher Grant Fox, Findlay
Zachary Michael Fox,
Rockford
Matthew Scott Gale, Baltimore
Ian Richard Gallagher, Toledo
Cum Laude
Marc Eric Gaskell, Ashtabula
Aleksandra Reina Goodell,
Ashtabula
Joy Noel Goodwin, Cardington
Vanessa Marie Hammer, Glen
Head, NY
Claire Suzanne Heavilin,
Freeport
Nathan Michael Henry, Elmore
Kelly Marie Herbolt,
Williamsburg
Cum Laude
Mark Edward Hill, Portsmouth
Magna Cum Laude
Paul Matthew Hone, Celina
Matthew Michael Jackson,
Nashport
Cum Laude
Brittany Marie Jasko, Amherst
Matthew C. Jevnikar, Kirtland
Bradley Robert Kammer,
Fairfield
Michael Wayne Kolb,
Pickerington
Christopher R. Krouse, Dublin
Troy M. Kuhns, Windsor
Stephen Edward Laupp,
Madison
Pat Kevin Leatherman,
Midwest City, OK
Derrick Alan LeBeau,
Jamestown
Michael Edwin Leitz, Bucyrus
Brittany J. Logsdon, Hamilton
Chris S. Martinez, Wauseon
Benjamin Lee McClure,
Ashland
Lauren England McDonald,
Chillicothe

Commencement Convocation, December 9, 2007

Tina Marie McLaughlin,
Pickerington
Bradley P. Meeker, Maumee
Cullen Lorraine Meves,
Richfield
Summa Cum Laude
Matthew Claude Miller,
Medina
Aaron Thomas Mintier,
Marysville
Joerel J. Morales, Caguas, PR
Justin Carlin Morse,
Woodstock, CT
Yolanda Breyon Moser,
Columbus
Rowdi Jared Mullett, Plain City
Christopher Mullins
Nordbrock, Flossmoor, IL
Robert Bryan Nothdurft,
Westlake
Andrew Paul Oldaker,
Concord, NC
Mary Jane Orban, Wintersville
Andrew Lowell Osborne,
Worthington
Joseph Michael Osterholt, Fort
Recovery
Eric L. Patterson, Hookstown,
PA
Priscilla Lynn Powers,
Marysville
Amanda Kay Reeder, Shiloh
Leanne Regina Risch, Oak
Harbor
Michele Elizabeth Runyon,
Pomeroy
Summa Cum Laude
Adam Loren Schneider,
Agoura Hills, CA
Stacie Lyn Shafer, Gasport,
NY
Toby Jay Simpson, Stow
Michelle G. Skinner, Beilville
Jesse Smith, Lima
Jonathan Richard Smith,
Hilliard
Andrew Joseph Smola, Mentor
Jonathan Paul Specht,
Massillon
Kelton T. Spence,
Fredericktown
Michael David Stephens,
Springboro
Cade R. Stockberger, Utica
Amanda Lynn Stricker,
Cincinnati
Anne Kathleen Sullivan, Lima
Magna Cum Laude
Gregory Douglas Susany,
Lowellville
Brandon John Thompson,
Grove City
Hendy Limadi Tohan,
Elmhurst, NY
Aaron Brant Tournoux, Canton
Magna Cum Laude
Andrew Joseph Turner,
Wheelersburg

Samuel Nicholas Vance,
Columbus
Lee Garrett Ward, Columbus
Christina Gail Warne, Philo
Krystal Lyn Watson,
Springfield
Sarah Jo Wells, Cumberland
Cum Laude
with Distinction in Animal Sciences
Andrew Charles Wesel,
Marietta
Jeremy Nelson Wolf, Upper
Sandusky
Mallory Anne Yellen, Urbana

Bachelor of Science in Food Science

Yik-Lit Hue, Columbus
Randy Septianto, Tangerang,
Indonesia
Arthur Wijaya, Surabaya,
Indonesia

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Leah Marie Adams, Zanesville
Susan Elaine Bishop,
Columbus
Matthew Joseph Carney,
Sandusky
Orrin Duvuvuei, Parkersburg,
WV
Melissa Fries, Columbus
Magna Cum Laude
Tyler William Frysinger, St.
Henry
Matthew J. Goeke, Eaton
Jenette Michelle Goodman,
Cleveland
David Christopher Henry,
Geneva
Cum Laude
William-Skye Gregory King,
Newark
Stephen Robert Muza,
Medway, MA
Brent Andrew Nagel,
Wapakoneta
Stephanie Marie Reighart,
Columbus
*with Distinction in Human
Dimension in Natural Resources*
Nora Elizabeth Rice, North
Olmsted
Kaitlin Louise Riker, Bowling
Green

Sarah Jean Schumacher,
Middleburg Heights
Cum Laude
Tiffany Lynn Wilt, Grove City

Agricultural Technical Institute—Wooster

Associate in Applied Science

Michael John Collins, Jr., Kent
Thomas Robert Collins,
Hamilton
Ann Elizabeth Doris, Parma
Timothy Scott Gadomski,
Wakeman
Ryan Michael Gilson, Wooster
Heather Marie Goodman,
Cardington
David James Gray, Talimadage
Jackie Joan Hammel, Navarre
Cum Laude
David Robert Hardesty,
Chesterland
Daniel Mitchel Johnson,
Ashland
Sarah Elisabeth Moeller,
Wooster
Joseph Ray Olinger, Fresno
John Brad Purcell, Uniontown
Zane D. Rea, Havoverton
James Paul Reichle, Massilon
Adam Frederick Troyer,
Wooster
Marijke C. Verwajien,
Hicksville
John Mitchell Vincenski,
Barberton
Thomas Kyle Wise, Atwater
Rebecca Ann Worcester,
Monroeville
Cum Laude

Associate of Science

Lisa Evanich, Paris
Steven Robert Haba,
Broadview Heights
Magna Cum Laude

Certificate in Hydraulic Service and Repair

Derek Lloyd Beatty, Columbus
Stephan Haines Grubel,
Sycamore

Commencement Convocation, December 9, 2007

Michael F. Moritz
College of Law

Dean: Nancy Hardin Rogers

Juris Doctor

Kristen Eleanor Ayers,
Weirton, WV
B.S.Bus.Admin.

Cheryl Renee Embree,
Hudson
B.A. (Wheaton College)

LeNatria Lavern Holly,
Lexington, KY
B.A. (Kentucky State
University)

Aaron Todd Jacko, Elkins, WV
B.S.

Stephanie Kim Jandik,
Columbus
B.S. (Ohio Northern
University)
M.B.A.

Connor Wiggins Kinsey,
Huntsville
B.S. (Ohio University)

Christopher Patrick Leon,
Columbus
B.S.Bus.Adm.

Samuel Ganson Lockhart,
London
B.A. (Brigham Young
University)

Christopher Patrick Ore,
Westerville
B.S., M.B.A. (Pennsylvania
State University)

Joseph William Seifert,
Columbus
B.B.A. (USNY Regents
College Extension and
Degree Program)

Buzz C. J. Suoppi, Lapeer, MI
B.A. (University of Michigan -
Flint)

Kyle Rashid Williams,
Cleveland
B.S. (Ohio University)

Jenna Rebecca Yanez,
Columbus
B.A.

The College of Law is on a semester system. Graduates receive their hoods during an earlier ceremony and their diplomas directly from the college. Many graduates have relocated prior to the University's commencement.

College of Medicine

Dean: Wiley W. Souba, Jr.

Doctor of Medicine

Toan Tran Dang, San Diego,
CA
B.S. (University of California,
San Diego)

Anushka Lakmali Perera,
Akron
B.S.

Elise Yasmeen Sadoun,
Hilliard
B.S.

**School of Allied
Medical Professions**

**Bachelor of Science in
Allied Health
Professions**

Amanda Lucille Browning,
Gallipolis
Jennifer Marie Draheim,
Sylvania
Randy H. Ekins, Reynoldsburg
Dawn Elizabeth Fowler,
Reynoldsburg
Christopher Joseph Gourash,
Hilliard
Anita Rochelle Hall, Upper
Arlington
Magna Cum Laude
Daniel Joseph Kuihanek III,
Kettering
Lisa Ann Roettger, New
Knoxville
Nichole Allison Tobe, Ottawa
Robert F. Vandeborne,
Bloomington
Lindsey Christine West,
Cridersville
Magna Cum Laude

College of Nursing

Dean: Elizabeth R. Lenz

**Bachelor of Science in
Nursing**

George G. Basilaia, Zugdidi,
Republic of Georgia
Mary Rita Bluman, Canton
Kristin Ann Calvitti, Columbus
Sean Thomas Duffy,
Grandview Heights
Dennis Patrick Dunn,
Columbus
Brittany Lynn Hall, Miamisburg
Lori Jean Huber, New Albany
Jessica Anne Kearney-Bryan,
Johnstown, PA
Veronica Lynn Keeney, North
Ridgeville
Deborah Lynn Kibler, Hillisboro
Tammy Mischelle Lepp,
Mansfield
Pamela Kay Miranda, Mount
Gilead
Marliese Dion Nist, Columbus
Summa Cum Laude
Julie Renee Parks, Columbus
Meredith Meghan Schieltz,
Sidney
Michele Marie Toomey,
Columbus
Kelli Jo West, Columbus

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Linda A. Bendinelli, Columbus
Magna Cum Laude
Yoosook Lee Ha, Proctorville
B.S. (Yonsei University, South
Korea)
B.S. (Marshall University)
Julie Arme Hernandez, Casa
Grande, AZ
B.S.Pharm.
Magna Cum Laude
Shelli A. Loy, New Washington
B.S.Pharm.
Magna Cum Laude
Cameon Antoinette McKenzie,
Houston, TX
Bachelor's (University of the
West Indies, Jamaica)
Diploma (University of
Technology, Jamaica)
Cum Laude

Commencement Convocation, December 9, 2007

Hemin Hasmukhbhai Patel,
Hilliard
B.S. (Gujarat University)

Andrea Marie Wilkins-Daly,
Montego Bay, Jamaica
B.S.C. (University of the West
Indies, Jamaica)
Diploma (University of
Technology, Jamaica)

Myra Miranda Zuvich,
Chicago, IL
B.S.Pharm. (Saint John's
University)
Pharm.D. (Nova University)

**Bachelor of Science in
Pharmaceutical
Sciences**

Raghad Alwattar, Dublin
Magna Cum Laude
Vishal Satish Barnela, Chapel
Hill, NC

Emma Brew, Columbus
Kathryn Ryan Butler,
Wilmington

Amanda M. Gordon, Weirton,
WV

Joshua Clark Manley,
Galloway

Magna Cum Laude
*with Distinction in Pharmaceutical
Sciences*

Caroline Mutheu Nzongi,
Nairobi, Kenya

February 1, 2008 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, February 1, 2008, at 9:00am. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, John D. Ong, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner and Debra J. Van Camp.

Dr. Cloyd

In a moment we will be taking a roll call vote to go into executive session. The Board will reconvene this afternoon at 12:15pm. I hereby move that the Board recess into executive session for the purposes of discussing personnel matters regarding compensation, the sale and acquisition of property, and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Mr. Brass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, Ong, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner.

Dr. Cloyd reconvened the meeting on Friday, February 1, 2008, at 12:15pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, John D. Ong, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner, Christopher A. Alvarez-Breckenridge and Debra J. Van Camp.

Dr. Cloyd:

Good afternoon. First of all, please join me in welcoming our newest Board member, Mr. Ronald A. Ratner, who was appointed to the Board by Governor Ted Strickland for a term ending May 13, 2015. Mr. Ratner is from Cleveland Ohio and is President and CEO of Forest City Residential Group and Executive Vice President and Director of its parent company Forest City Enterprises of Cleveland. We are delighted, Ron, to have you joining us and we look forward to working with you.

I would also like to note that another one of our Trustees, Mr. Doug Borrer, had surgery this week. He is home now and recovering nicely and he sends all of us his best regards. We wish Doug a very speedy recovery.

Next, I would like to discuss a topic that is certainly important to everyone in Ohio and that's the fiscal challenges that the state is under right now and the response we have seen from the state leadership. And what I want to read into the record of this board meeting is a letter that President Gee sent to the faculty and staff regarding what has transpired this week and this was sent out yesterday.

Earlier today Governor Strickland announced a series of decisions aimed at closing the significant budget deficit confronted by Ohio. In that announcement the Governor reaffirmed his commitment to higher education and to Ohio State by preserving funding for universities and colleges while making difficult choices in other areas of state government. I would like to personally thank Governor Strickland, Chancellor Fingerhut, and the leaders of the Ohio General Assembly for their continuing support for affordable and excellent public higher education. The Governor's decisions

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demonstrate a real commitment to ensuring Ohio's long-term economic health through investment in Ohio State and other state-supported universities and colleges.

We at Ohio State have a substantial responsibility. We must continue to attract and maintain the best and brightest students and faculty, provide a world class education, conduct cutting edge research, attract outside investment, and partner with other institutions, businesses and industries to turn innovative ideas into real world solutions for public good. And we must do so while being wise guardians of our resources. I believe we represent Ohio's best opportunity for a prosperous future. Today's announcement is a vote of confidence in that belief, and I look forward to all of us working together to fulfill Ohio State's enormous promise and responsibility to the citizens of Ohio.

This is a terrific message and the Board of Trustees of Ohio State is fully supportive of everything contained in this letter. First of all, we have deep appreciation for the governor, the chancellor, and the Ohio General Assembly for standing steadfast in their commitment to continue to invest in higher education. Also, we recognize the special responsibility that we carry here at The Ohio State University to fulfill the promise of what the governor and the General Assembly wants. So with that, President Gee, I want to thank you because I thought that was a wonderful message and I would now like to turn to you for your report.

PRESIDENT'S REPORT

President Gee:

Thank you very much, and let me just add to that by saying that I sent a note last evening to the governor and to the chancellor and to the legislative leadership, all of whom have been very supportive to this University and for higher education, indicating that I personally pledged, and I know that my college joined me, that we will do anything possible to be worthy and that we will continue to be worthy of their support, but we realize that we have a high level of opportunity as well as responsibility and that we will fulfill that. The leadership role for this University at this time and in this state, nationally, and internationally is a powerful opportunity and we will do everything possible to make that leadership role a reality. So I just wanted to be on the record in that regard.

A lot has happened since we last met. First of all, I made it home from the Bowl game alive. I want you to know, barely. This is the first time I have ever been chased by a man with an inflatable Buckeye head. And you know something, I didn't know that Brutus could swear, but he does. Some fans were understandably disappointed by our loss, but I was literally awestruck by the number of our fans in the Big Easy. Sixteen thousand were at our Buckeye Bash. The game was watched by 23.1 million people and, by the way, I will say this to our team, we had the best band, we had the best fans, we had the best ads on television, and we didn't have to go back to Baton Rouge LA, so we really did win! I hope we don't play LSU next year. I hope I am not invited back down there!

So anyway football does provide a wonderful platform for our team, for our band, and for the spirit of the University. I would like to make one note and this is a note of pleasure. You know we had 13 football players eligible for the draft, all of whom would have gone very high, and only one chose to leave Ohio State. James Laurinaitis, who is our great all-American defensive back, made a very moving statement about the value of this University, about the value of education, about the spirit of the place, and that I think to my colleagues over here is what it's about. It's about students achieving whatever they achieve and I think that that was such an important affirming moment for us. And I take great pleasure in that. So it is a testament to all of us.

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For my part, I spent much of the last month continuing to harness and cultivate that great spirit of Ohio State, strengthen our network from campus working with our neighbors in Columbus and with our friends at the statehouse and throughout the state.

I thought I should tell the board we've had a faculty and staff recognition lunch for those who have dedicated their lives and careers to the mission of Ohio State, in that lunch we celebrated 17,000 cumulative years of service to the University. One of the things that has struck me, and let me just say to everyone here, what struck me is the intense loyalty among our faculty and staff at this institution. They have much more loyalty to the University than the University has to them, and we need to make sure that we are great partners with our faculty and staff. I must say that I was very taken with that service.

And then we are trying to make students and their families feel a part of Ohio State. Tomorrow, and you are all welcome, although we do not have any room, I have rented out Gateway Theaters. I have rented them all and we've invited the graduate students with their families to come and join me in watching the latest version of the *Wizard of Oz*. I'm taking everyone to see the *Wizard of Oz* tomorrow. So you should all come, how does that sound? And then next week I am taking the undergraduates to see *Napoleon Dynamite*, so if you want to have fun and spend an evening with me you can do that, otherwise you can have a life.

We've been helping recruit the best and brightest to come to this University and the quality of our applications continue to improve substantially, and that was evidenced by the large number of students coming to our scholars days. Tomorrow we have another group coming in.

I can't fail to mention something else. Coach Tressel was honored by his colleagues as Ohio coach of the year and Jim Foster won his 650th victory as a basketball coach. Jim Foster by the way has the longest standing graduation rate of 100% among any standing coaches in the country. That is something we should note.

In the Community Bucks for Charity drive, Ohio State employees raised almost \$1.2 million for local non-profits including Habitat for Humanity, United Negro College Fund, Girls Scouts, and Legal Aid Society. Our faculty and staff program, in support of the community, is one of the largest, if not the largest in this country in terms of the contributions they make. That is a great statement about the fact that we believe that we cannot have a great university unless we live in a great city and in a great community.

We met with the local K-12 schools superintendents to deepen Ohio State's collaboration with Franklin County Schools and we are opening our urban art space in the old Lazarus Building downtown. This is a statement that we are planting our flag in the center of the city. You know our campus is not simply bound by High and Lane. Our campus is a city and our campus is a state, and this is just another effort in that regard.

At the same time, I've started to travel around the state. My goal is to be in all 88 counties this year. I am having my picture taken in front of these county signs. I was out in front of this county sign, which county was it? Athens County, I should have figured that out. Athens County, and it was about 20 degrees and I am standing out there getting my picture taken. What I don't do for this University, anyway! I've spoken to the Akron Round Table and the Athens Rotary Club. We visited ATI and Wooster to have a chance to see the programs there. The chairman and I spent a good deal of our time in Cincinnati with the Alumni Parents and students and we also had an opportunity to go to Cleveland to spend some great time there.

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The most exciting news I would like to announce today is that one of Ohio's best cooperate citizens has chosen wonderful timing for an extraordinarily generous gift. I am pleased to announce that Abercrombie & Fitch has donated \$10 million to our University. This money will support research and patient care both in women's oncology at the James Cancer Hospital and Solove Research Institute and inflammatory bowel and digestive diseases at the Medical Center. It creates endowed funds split evenly between those two areas. Abercrombie & Fitch's generous investment in Ohio State raises our current total of the Medical Center's Power to Change Lives fund raising campaign to more than \$385 million. It's a fitting gift I would say at a fitting time as this company continues to thrive and expand overseas. Abercrombie is demonstrating uncommon support for its hometown university.

So I am going to ask some friends to join me. First, Tom Lennox, please stand. Now I want you to know Tom is dressed up for an Abercrombie guy. He is actually wearing shoes instead of Birkenstocks! Tom is Abercrombie & Fitch's vice president for cooperate communications. With him is Dr. Souba the University's interim senior vice president of health sciences; Dr. Hagop Mekhjian, Hagop, please stand, the chief medical officer of the University health systems; and Dr. David Schuller, who is our vice president for the medical center expansion and outreach. Together they made a great thing happen and for that we are grateful. Will you please tell all your colleagues at Abercrombie & Fitch how delighted we are with this and it's going to make a significant difference. Gentlemen, thank you for making this happen on behalf of this University. Let's give them all a round of applause.

Would you like to say anything?

Mr. Lennox:

I really didn't prepare anything. We just appreciate the opportunity to partner with one of the best institutions in the country. This will be great for Columbus and beyond Ohio. So thank you.

COMMITTEE REPORTS

Dr. Cloyd:

Thank you. At this time we will hear committee reports. I would like to begin with the Medical Affairs Committee. Mr. Brass.

Mr. Brass:

Good afternoon and thank you, Mr. Chairman. What a great way to start off the Medical Affairs report with a great gift like that. What else can I say! We had a fantastic Medical Affairs Committee meeting yesterday. An awful lot is happening and I would like to share with the Board today. Dr. Souba started us off with a number of items that are happening at the Medical Center. Since our last Board meeting we have hosted a very large technology symposium here in which we had some 200 people from other major health systems, which we took a leadership role in, and again, it just brings an awful lot of good comments to our Ohio State University.

The Anthem Insurance organization also gave us an award as the best in class as it relates to diabetes. That says an awful lot for a lot of our different programs. We moved the financial report to the beginning of the committee report just to make sure we had a really good handle on the finances. And I'm happy to tell you, as it relates to the economics of a very large piece of our University; they are really looking very, very good. On the down side, our admissions are down a little bit; our surgeries are up quite a bit; and overall our operation gain is exceeding budget over last year.

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Now we look at a number of different things to determine whether we are in good stead. And those of us who manage these types of things look at our EBIDA rates, we look at our debt service rates, and we take a look at our day's cash on hand very closely. And I'm telling you we are in good stead with all of them and getting better. The weakest one is a day's cash on hand, but we are getting better every day. Our debt service rate is looking great and our EBIDA is looking great. So statistically things are looking good, and I think that is important to know.

One of the things that we have to pay attention to, as it relates to this large project coming forward for the expansion, is to make sure we keep an eye on the trends. As a Board we will be watching that very carefully with the executive team. The two that I want the Board to be aware of is we have got to keep track of the mix. By that I mean the type of insurances that are paying the bills and the self-pay patients coming through, because we have an obligation to take care of patients that come for care.

I think as we gain momentum with the planning process, our executive team is working better than ever as it relates to this large plan which takes us out, it used to be 2012 and now it's 2014. We've moved it out a little bit. We have engaged Deloitte to really help us, arm and arm, to look at the strategic plan and that is coming together very well. At our April Board Meeting both at the committee level as well as the full Board we will be spending quite a bit of time putting an awful lot of information forward as it relates to where that strategic plan is. Deloitte has done a wonderful job along with the executive team. Specifically we are looking at the financial forecast, we are looking at the signature programs, we are looking at the core strategy of this long-term plan, we are looking at the risk factors that could be coming at us so that we have a real good sensitivity analysis done, and we are also taking a look at the implementation plan. So those five big areas are focus points for us as it relates to recasting, revalidating, and re verifying the strategic plan as we go forward.

Dr. Gee is very busy as it relates to recruitment within the Medical Center for our top executive. That's going very, very well. We are taking a look at the PPS exemption in detail as it relates to the cost flow of dollars there, so we are making sure we maximize our returns.

There are three other parts we talked about and I just wanted to mention them quickly today. One is the philanthropy as a part of a large structural expansion and we are thinking about that both programmatically as well as for the facility. Philanthropy will be a very important part and that has to be fine-tuned as it relates to how large that capital campaign will be as part of this plan. Second, is the ambulatory care structure. The strategic plan related to ambulatory care both on site and off site has got to be built into this plan, and we have a lot of work going on with that. And the last one is that our Medical Center right now is operating 1,110 beds. That's what we could physically count if you walk through all the corridors. As part of this plan, we are estimating that we are at least 200 beds short to meet the critical needs right now. That then relates back to dollars and relates to meeting the needs of our patients, our faculty, and so on as part of the short-term plan and the long-term plan. The short-term plan is that the staff has figured out a way to bring on 65 additional beds in the near future. Now that does not sound like a lot but that is in fact a lot when you think about the critical care beds, med/surg beds. We still have additional work to do there both on a short-term and on a longer term basis, but it is important for us to know that. In addition to that we will be opening up 60 new beds over in our heart hospital and 12 additional critical care beds. So, when you put it all together and you think about short-term and long-term we are talking about probably being able to solve about 100 beds on a short-term basis. We will still end up with a couple hundred beds short on the long term, which has to be met either through new construction or through some creative way of moving things around.

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We had a great meeting. The synergy that is coming forward from the executive team of our Medical Center, the finances, the strategy, our outside consultants, both Deloitte and others, are really working together very, very well.

The committee was very pleased with the progress we are making and I believe over the next few months additional progress will be made around those 5 subject areas I highlighted earlier. I think this board along with this executive team will be in a position to make some very exciting decisions in the near future. So unless there are some questions, I will end my report. It was a good meeting.

Dr. Cloyd:

Thank you Mr. Brass.

Mr. Wexner:

I've asked this question and I guess I assume I will get an answer this time. About how many days of cash do we have on hand and what should be our target?

Mr. Brass:

Well, I can answer that with exactness; which is just a little over 54 days of cash on hand. And as far as how many we should have on hand in an academic center, that's a question I have asked Deloitte to give us in April.

I could give you specifically what it should be for AA rating in a large complex tertiary care center and that would be about 150 days. I can go up from that and I can go down with that. In an academic center it is a little different. And, the reason for that is you have the financial strength of the University as a whole backing up the University Medical Center, and the cash position within the University that has to be taken into account and therefore the days cash on hand are not as important as they would be in an institution that is not backed up.

The question is how many more should we need.

Mr. Wexner:

You know how many you had at Michigan?

Mr. Brass:

Sure. And Michigan has a very large endowment backed up by the university and we were running about 150.

Dr. Cloyd:

Are there any other questions or comments for Mr. Brass? Thank you very much. We will next have the report from the Audit and Compliance Committee, Mr. Schottenstein.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. There were no specific action items, but we did hear a number of reports. With the expansion of the name of the committee from just the "Audit Committee" to the "Audit and Compliance Committee," it is now our goal at each meeting to make certain that in addition to our regular audit reports that at least one, if not more than one, major compliance area is reviewed.

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In accordance with that, at this particular meeting the compliance matter that was presented relates to athletics and it was an excellent report. As you talked about a few minutes ago, Dr. Gee, we love to win on the field. I think I speak for all the members of the Audit and Compliance Committee that listened to the report yesterday when I say that we are winning off the field as well. We have a very robust compliance department. It's probably one that is the envy of most other universities. We take it very seriously and I think that in any compliance matter perhaps the most important thing is the tone at the top. And I know that the members of the Audit and Compliance Committee felt that we have an outstanding tone at the top beginning with our athletic director and all the individuals who play a role in this important area.

In addition to the athletics compliance report we also received an update from Mr. Shkurti on the implementation of some of the recommendations that have come out of the PricewaterhouseCooper's operational audit. Beyond that there were just several other minor things, but as I said no action items. So, unless there are questions, that concludes my report.

Dr. Cloyd:

Thank you, Mr. Schottenstein. Questions or comments on this committee report? We will next have a report from the Academic and Student Affairs Committee chair, Ambassador Ong.

Ambassador Ong:

Thank you, Mr. Chairman. As I reported last month, our committee, working with the provost, has defined a six meeting 2008 agenda. In each of our meetings we are seeking to address one of the major strategic issues facing the academic enterprise of the University, all of which have been sighted as priorities by President Gee.

Yesterday we addressed the subject of student housing, which Gordon has made an important priority for him as part of his drive to improve the student experience at the University. Today we have 9,850 students living in campus housing. And the plans had been put underway some time ago, and this Board has approved those plans, to improve and expand those facilities over the next several years. President Gee however, since coming on board, has urged, and the provost and his minions have accepted the fact, that this plan needs to be somewhat refined and more importantly accelerated. So we are now talking about a revised schedule which will complete the items that had been planned about two years earlier than originally conceived.

The committee was very impressed by the fact that the provost in approaching this subject addressed a question that often is not asked in matters of this kind. Mainly, why do this at all? And he gave a very convincing defense or explanation of the importance of increased student housing on campus. Looking at just the latest cohort, the 2004 cohort, those who have lived in residence halls in the first year, 91% return for the second year and 86% returned for the third year. If you look at those who are not living in residence halls, only 81% returned for the second year and 75% for the third year. So there is a great difference in terms of continued effort between resident and non-resident students.

Likewise, the provost looked at grade point averages and resident hall students have the highest grade point average in the University at 3.33, and the next highest are those students who live within walking distance. Clearly geography has a little bit to do with this, but again, the highest grade point average is earned by those who are in residence halls.

There was also some surveying done about the attitude of students who are living in residence halls and the attitude of students living elsewhere. That satisfaction level was well over 90% for those living in residence halls and just a bit under 80% with

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those living in other kind of facilities. It's also the case that the number of students graduating within four years is substantially greater among residence hall students compared to non-residence hall students.

The provost then spelled out some other considerations: student safety and security is enhanced by being on campus in a residence hall. The sense of community is created obviously by that. Convenient access to classrooms and laboratories, academic support services within the residence hall in terms of tutoring, access to the internet, leadership opportunities, and student organizations of one kind or another, clearly are facilitated by living in a residence hall. It is also interesting that we have 6,000 students who are living in living-learning communities, affinity kind of communities based upon their academic specialty such as an engineering house, a pharmacy house, a human ecology learning community. We have several affinity housing units for honors programs, cultural communities based upon language and culture of various kinds, and this, of course, is something that can only exist within on-campus housing.

We have now 37 buildings on campus in 22 complexes and I said something like 9,800 students. Residential life and housing education programs are administered by professional graduate and paraprofessional staff. Student satisfaction, as I reported earlier, ranges well above that for students living on campus. The system is financially self-supported through fees. However, the majority of the facilities that we have today were built in the 1950's and 1960's, so maintenance is and will remain a problem.

We have invested about \$200 million in student housing improvements over the last 15 years. Most of this was demand driven and there has not been a carefully thought out long-range plan for addressing this problem, but now we have such a plan. The 2008-12 capital plan objectives aim to do several things, first of all modernize and improve aesthetically the residence halls and lower the density. We now have a substantial number of these residential students living in quads and triples and the aim is to reduce that over this period of time so that no one is in over a double occupancy. We want to maintain the capacity of 9,800 beds during the renovation and construction period which is going to take a lot of scrambling around obviously. We want to increase capacity by up to 1,500 beds and perhaps even more. This is an issue which the committee has urged the provost and his staff to take another look at, since the president has an ambition to see the entire sophomore class of undergraduates in residential situations, if possible, as opposed to the entire freshman class and some sophomores. It remains unclear whether there is capacity, financial or physical, to do that, but the committee has urged the provost, as I said, to take a very careful look at the president's goal and see whether in fact there are ways to achieve it.

I won't go through the entire chronology of the expansion plan but I can tell you that it will occur between now and 2012. The estimated investment is \$195 million. The administration is looking at four different ways of financing this. We have the University build on University land, which is the traditional way that most of our student housing has been acquired in the past. They are also looking at having a developer build on University land, which has advantages in terms of cost, and yet at the same time gives the University substantial control over the design and the quality of construction. We have University master lease of off campus property and a little of that has been done in the past. And then, finally, just a simple arrangement with developers to build on private land which they would acquire.

The provost very carefully went through the advantages and disadvantages of those four options and I think it was a conclusion of the committee that given the realities of our financial capacity, the answer is they will probably use all four of these options to some extent, as is most appropriate.

The next steps are basically to gain some consulting insight into several of the issues. In particular, reviewing that one dealing with the amount of capacity that we can increase as opposed to simply replacing dorms, and some further investigation into the

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various financing alternatives. We expect that the administration will return to us later this year for some further reporting on that and further input on our part. That was the entire meeting except for the usual personnel action approvals.

Dr. Cloyd:

Thank you, Ambassador Ong. It is clearly a very exciting vision relative to the academic experience that can be created. As you noted, there is a very strong case to be made that the success of the students is enhanced by this, but obviously this is a very significant investment. Mr. Brass has just outlined that in April we will be getting to the next stage of what is probably about a \$1 billion investment in the Medical Center, so we have a lot of activities going on. President Gee, I think it would be good if you could provide just a little bit of your thinking of a timetable and how we choreograph all of this and bring it all together into a composite consideration.

President Gee:

We are a University that has infinite appetites and not infinite capacity and so the issue of planning for us is enormously important. And what we are trying to do through this process, what Mr. Brass is doing, what the Ambassador is doing, what we are doing together, is we are now talking about this in the common framework in one University. And that means that we can't plan in a segregated fashion. We can't think about housing as one activity and think about the Medical Center as another activity. We have to think about both and how we plan, how we integrate, how we align our resources, and how we move everything forward together, because there are synergies that can be developed there and opportunities for us to not replicate the activities and opportunities for us to stage ourselves. It is all about alignment and prioritization. The end result is that we cannot be in a position, Mr. Chairman, where we have internal competition for resources which are sort of needed but in which we use our resources as a weapon. We must be sure that we are moving forward the agenda of the institution in an aligned fashion, that's the reason the master plan and concept is so important.

Now I spoke today about the fact that we have got some good external consultants looking very carefully at all of our issues. Obviously we have a huge deficit in terms of deferred maintenance. We have got to take a look at all that we are doing in terms of maintaining the quality of our campus and enhancing it. But it is all about program. The planning concept, you will hear this today from the provost, that this University can no longer just build a building. We are building a program and then we will make certain that our physical assets are absolutely aligned with that academic prioritization. For all too often and for all too long universities have built buildings and then said, "Oh, we'll put something in there." What we are going to do is we're going to create programs and enhance programs and say this is our need and it's all part of a common strategy.

Dr. Cloyd:

Thank you very much, President Gee. Are there any other questions or comments to Ambassador Ong about his report?

We will next hear the report from the Fiscal Affairs Committee, Mr. Hicks.

Mr. Hicks:

Thank you, Mr. Chairman; the Fiscal Affairs Committee met yesterday. We spent a considerable period of time reviewing how we spend our non-infinite resources. Much to the President's delight, we first started out by looking at our annual work plan which is really what the Ambassador did with his committee. We talked about last month about getting a plan of approach to review our financial and our facilities throughout

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the course of a year, but also to highlight the strategic issues that we really want to pay attention to. So we spent some time doing that.

Mr. Shkurti gave us a mid-year financial report and this is essentially a report in which we have been reviewing our major areas of financial risk. I think Bill had mentioned he tries to keep this to a top 10 list, but it happens to have 12 items on it, right now. We won't review all 12 items but a couple of ones we should highlight here for the broader group would include the state support, which obviously we talked a great deal about already today. And we would express again our appreciation to the Governor and the Chancellor for keeping their commitment to higher education and we do have the responsibility to keep our commitment to manage wisely as well.

We talked in November about our financial aid situation and at that time we were told in November that we had a gap somewhere in the neighborhood of \$14-15 million in FY08. We needed to come up with additional financial aid resources to meet our obligations and I'm pleased to report that our recovery plan has been developed. One time funds for FY08 and for FY09 have been identified. There was also an identification of an ongoing fund of money for the next five years which is going to allow us to do what we committed to do, which is to fully fund our commitment on financial aid and achieve all of our recruiting goals. We were pleased with that.

We spent a little bit of time talking about the health system. I won't go into details on that obviously Mr. Brass covered a lot of that as well. We also spent some time talking about what Ambassador Ong just talked about which is how do we pay for all the needs that we have from a student housing stand point. We did talk on balance sheet and off balance sheet and some various ways in which we could meet the demands and do what we need to do in terms of upgrading our student housing given our debt capacity limitation.

The other area that I would highlight in terms of importance on these 12 areas that Bill went over with us is our key affiliates. Medical Center Partners as everyone knows has now been dissolved. We talked a great deal about Campus Partners and we are pleased about their project. We know that we have a long range plan, a business plan and a financial plan that is coming forward within a month or so and we are looking forward to seeing that.

And then I would highlight at this point a document that was in everyone's briefing book from Moody's, which is a very good summary, kind of a global macro trends on higher education, that we thought was very helpful as we think of the broader strategic issues that we are wrestling with right now.

We then spent some time talking about our financial benchmarks, which is really an annual comparison that we look at. At the beginning of each budget process we would point out, as I think we have in previous years that Ohio State operates on about 14.2% less in resources per student than some of our aspirational peers. That gap is decreasing and we are pleased to see that. We should also point out that that gap is not on the academic side of the house or the instructional side, if you will, it's more so on the support side, which gets us back into issues of deferred maintenance. But the bottom line on that report is that Ohio State clearly remains a very good bargain for students and an excellent bargain for the Ohio taxpayers.

Lee Walker walked us through the annual reconciliation as we looked at last year's budget relative to our forecasting verses what our actuals were. We were very pleased for the most part; we hit our projections extremely well. Our earnings and our restricted resources were very well within target. Our student fees and state support was 2% above our estimate, so that worked to our favor. And the one area we did spend considerable time talking about yesterday is how we estimate investment income. We have historically estimated investment income in a very conservative way, we thought that made sense. As a result of being conservative in our estimates, there is actually a

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positive variance of about \$31 million in 2007, and those funds were used for very prudent one time expenditures including some of the capitol repairs and financial aid that I just mentioned.

Where our projections were slightly off, they were off on the positive side as opposed to the negative side of the ledger. We were pleased to see that.

We spent some time hearing from Ms. Bellini about construction metrics. As you know, we have been going through a process to develop phase 1, 2, and 3 construction metrics to ensure that we are monitoring and evaluating the construction projects and the facility improvement projects we're doing relative to other ones. Phase 1 metrics included benchmarking against other similar projects primarily looking at hard costs. Those metrics have been developed. Data is being compiled and collected on those points right now. We are in the development phase of the phase 2 metrics that will look at the medical space, all the different medical space, clinical office space, etc., that we have on campus and that we will have in the future.

We will also be looking at renovations and significant additions in that phase 2 metric analysis and we are expecting the early results in, I think, March for the phase 2. There will be a phase 3 metric developed in the next fiscal year that will primarily be looking at soft costs, as I understand it.

We also spent some time reviewing the 2007 on budget/on time progress report for construction projects. I am pleased to report that this was very positive. There were four projects above \$10 million that were closed out -- one of them completely closed out and three other ones that were occupied in 2007. All of those were on time and one of those was slightly above budget. As we got further into some of the smaller projects, what we looked at was a total of 17 projects above \$200,000 representing about \$171 million of overall construction costs last year. Ninety-four percent of the 17 were on time and on budget. So that means that out of the 17 above \$200,000, we had just one project that was over budget, and only one project that was slightly behind schedule. So I think that is really a tribute to our staff for focusing on delivering those and we thank them for a very positive report.

We spent some time talking about the transitional work plan. Larry Lewellen and his team talked to us about a very innovative program, a very good program that allows our employees who have temporary disabilities to be put into a job that they can do with their temporary disability for up to 12 weeks rather than just being at home. About 257 employees took advantage of that program last year. We are very pleased that it keeps our employees working productively and it has been a significant cost savings. Now the return on investment of this program is excellent, I think we invested about \$300,000 to develop and implement this program. As a result of that money, last year alone we saved \$2.2 million because of savings in disability and medical savings. That does not count for additional savings for temporary workers that we did not have to hire as a result of this. So this is a very good program, we were very pleased that Larry and his team Tori Weeks and Pam Doseck were with us. It was also significant to note that Tina Kielmeyer with the Ohio Bureau of Workers Compensation came by to applaud this program and said that this was really a model program. In fact, our team has been meeting with folks at the BWC and other state agencies about how to adopt and use a program similar to this because it's been so good. So we are very pleased that this innovative program is working out well.

We have five items that we are reporting for the consent agenda. The first one involves a very modest increase in our athletic ticket prices for football, men's basketball and some green fees at the Scarlet and Gray Course. I would point out that within our football program, unlike many of our peers, we have no premium game ticket prices. As we all know, we see a premium team every single week! I would also point out that because of some very good allocation of tickets, we are actually going to be able to allocate an additional 3,500 tickets to students next year. So we will have up to 30,000

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students have the opportunity to get tickets for each of the home games. That exceeds by a very significant measure anything that other universities with big time programs have, so I am pleased that we are doing that.

We are reporting out a change in policy to the facilities improvement projects and some of the real-estate and easement issues that we traditionally see. We are trying to make sure that the Board spends its time looking at and reviewing the most important ones, so we will have a different matrix of projects that come in front of us - any project that is \$4 million and above. So what this is going to mean is that we will see fewer projects on our docket, but they will be the most important ones. As a matter of fact, if you look back at the last year, under this new policy we will see just about 3% of all projects, but that equates to about 80% of all the costs. So it really allows us to focus on the quality of those projects that are very, very important to us and have a big price tag.

We are recommending approval for three design contracts, five construction contracts, two easements, and one change to a long-term lease amendment for the varsity crew facility. So that concludes the report; I would be happy to respond to any questions.

Dr. Cloyd:

Thank you, Mr. Hicks. Any questions or comments on the report?

Thank you very much, there is obviously a lot going on at this point in time when there are non-infinite resources.

We will next have a report from the Agricultural Affairs Committee, Mr. Fisher.

Mr. Fisher:

Thank you, Mr. Chairman. The Agricultural Affairs Committee also met yesterday and took the opportunity to look back at some past actions to see how we are doing. Specifically, we heard a very informative update on a Targeted Investment in Excellence program, the TIE program. The one we looked at was the Public Health Preparedness for Infectious Diseases. Many of you may recall the TIE program and I will quote former Provost Snyder here, "... is one that will provide the greatest return for our investment, not only elevating the University's academic stature, but ultimately the quality of human life." From the report we heard yesterday, that indeed is happening.

In this case the program has six partners co-led by the College of Veterinary Medicine and the College of Food, Agricultural, and Environmental Sciences, and also includes the College of Medicine, the College of Biological Sciences, the College of Pharmacy and the College of Public Health. The mission is one of protecting human health, specifically the relationship between animals and humans, and the most recent example that we all hear about is Avian Flu.

I am happy to report this program adds great value not only to the Academic Plan but, President Gee, I think it contributes to each and every one of your six goals in a significant way. So we are very pleased about that.

A part of this in the Food Animal Health area does have some concerns. In this area we happen to have, and are privileged to have, internationally acclaimed faculty that are in place, but they are lacking facilities. In this case we are lacking a high security lab, which would be for this work and particularly to house animals. In fact we have lost some research dollars and some faculty because of this. This needed PAAR (Plant and Animal AgroSecurity Research Lab) would be located at OARDC in Wooster. We can't complete this facility soon enough. Work is in progress and it will be very beneficial when we get it done.

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Lastly, we are pleased that the 4-H Center is up and operating, directly west of the Schottenstein Center, and would invite all of the board and all our guests here to visit the facility. Hopefully we can make that a part of our April agenda.

I would be happy to answer any questions, Mr. Chairman.

Dr. Cloyd:

Thank you, Mr. Fisher. Do they have a target date for a completion of this facility in Wooster?

Mr. Fisher:

I'm not sure about that, can you help me with that Dr. Moser?

Dr. Moser:

We don't have an exact target date yet, we are still working on the money, to raise enough resources to get it done. We do have design that we are starting with and we are working with Bill Shkurti's office to make sure we have all the steps covered. We are developing a business plan, so we are a little ways down the road yet to getting it completed, but as Mr. Fisher said, we can't get it completed fast enough. It's badly needed at the moment.

President Gee:

This is quite remarkable. We have two of the world's leading experts in Wooster, Ohio, Mo Saif is the leading expert on the Avian Flu. Think about this, everyone when they want to know about Avian Flu, they come to see him. And his wife Linda is the world's expert on another form of influenza, and they are sitting there in this little facility. I went to visit them. I got sick afterwards, no, I am just kidding. Sometimes in this vast enterprise we do not recognize two things: 1) that we have these miraculous treasures that exist, and 2) of all we don't recognize. Sometimes I think that one of our challenges in this state, not necessarily in this University, but in this state, is that we engage in a little bit of negative elitism. We don't realize really how good we are, and we always say if we are so damn good, then why are we here? The truth of the matter is we are here and we are very good and we have world class people doing world class things, and this is one of those nuggets that we need to celebrate and support.

Dr. Cloyd:

Other questions for Mr. Fisher?

Ms. Van Camp:

I just wanted to reiterate what President Gee said and I said to the committee yesterday, I mean if you want to talk about a program that is accomplishing President Gee's six strategic goals, this is that program. There are six colleges collaborating and the World Health Organization, we're talking international scope, is part of their funding. It's just a phenomenal program and they need \$5-6 million. So if we want to talk about where should we spend our limited resources and where are we going to get the highest rate of return, this is it. I can't think of a more exemplary program, so thanks.

Dr. Cloyd:

Any other comments or questions?

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Thank you very much Mr. Fisher. We will next have a report from the Development and Investment Committee, Mr. O'Dell.

Mr. O'Dell:

Thank you, Mr. Chairman. The Development and Investment Committee met yesterday afternoon. Mr. Jeff Kaplan gave the Development Report, and reported on an excellent 6 month period ending December 2007, with total gift receipts up 20% versus prior year, and total net plan gifts are up 16%. This was accomplished in a very challenging period and I want to express the thanks of the whole board for your great efforts, Jeff, and for the work you have done to lead us through this transition period. We now we look forward to Peter Weiler joining us and continuing the great momentum and leading our development program.

Next we received updates from Mr. Tom Johnson on the rebalancing of the University's long-term investment portfolio, and the appointment of several new investment managers. That concluded the Development and Investment Committee meeting and concludes my report of both the Development Report and the investment manager approval on the consent agenda.

Dr. Cloyd:

Thank you, Mr. O'Dell. Any questions or comments on this report?

Alright, the Consent Agenda is now before the trustees, and I would like to call on President Gee to present it to the board.

UNIVERSITY HOSPITALS EAST BOARD APPOINTMENT

Resolution No. 2008-73

Synopsis: Approval of an appointment to the University Hospitals East Board is recommended.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as follows:

University Hospitals East Board

Denvy A. Bowman, effective February 1, 2008, through
January 31, 2011 (1st Term)

AMENDMENTS TO THE MEDICAL STAFF BYLAWS OF THE OHIO STATE UNIVERSITY HOSPITALS

Resolution No. 2008-74

Synopsis: The amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

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WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on January 15, 2008:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix XXXV for background information, page 829.)

HONORARY DEGREES

Resolution No. 2008-75

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Kofi Annan	Doctor of Public Service
Charles K. Brain	Doctor of Science
Francis S. Collins	Doctor of Science
Jules Pretty	Doctor of Science
Gloria Steinem	Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 2008-76

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 16, 2008, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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(See Appendix XLIII for background information, page 866.)

PERSONNEL ACTIONS

Resolution No. 2008-77

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 7, 2007 meeting of the Board, including the following Appointments, Concurrent Appointment, Reappointment, Professional Improvement Leaves, Emeritus Titles, and Promotion, be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, approved on December 4, 2007, by the James Board, be ratified.

Appointments

Name: RUSTIN M. MOORE
Title: Professor (The Bud and Marilyn Jenne Designated Professorship in Equine Clinical Sciences and Research)
College: Veterinary Medicine
Term: November 1, 2007 through October 31, 2010

Name: PETER B. WEILER
Titles: Senior Vice President for Development/President, The Ohio State University Foundation
Office: Development
Term: March 4, 2008 through January 31, 2013

Concurrent Appointment

Name: MICHAEL A. CALIGIURI
Title: Chief Executive Officer, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: November 1, 2007 through June 30, 2012
Concurrent Titles: Director, Comprehensive Cancer Center; Professor of Internal Medicine; and The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research

Reappointment

Name: RICHARD A. HOLLINGSWORTH
Title: Vice President for Student Affairs
Office: Student Affairs
Effective: January 1, 2008

Professional Improvement Leaves

BELTON M. FLEISHER, Professor, Department of Economics, effective Autumn Quarter 2008 and Spring Quarter 2009.

LAUREN J. KRIVO, Professor, Department of Sociology, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

LUNG-FEI LEE, Professor, Department of Economics, effective Autumn Quarter 2008 and Winter Quarter 2009.

ELIZABETH G. MENAGHAN, Professor, Department of Sociology, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

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JOHN MUELLER, Professor, Department of Political Science, effective Spring Quarter and Autumn Quarter 2009.

JANET M. BOX-STEFFENSMEIER, Professor, Department of Political Science, effective Winter Quarter and Spring Quarter 2009.

PRABU DAVID, Associate Professor, School of Communication, effective Winter Quarter and Spring Quarter 2009.

DANA L. HAYNIE, Associate Professor, Department of Sociology, effective Autumn Quarter 2008 and Winter Quarter 2009.

GOLDIE A. SHABAD, Associate Professor, Department of Political Science, effective Autumn Quarter 2008 and Winter Quarter 2009.

Emeritus Titles

STEVEN E. BOER, Department of Philosophy, with the title Professor Emeritus, effective April 1, 2008.

ROBERT F. LAWSON, School of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 2008.

GEORGE S. PAPPAS, Department of Philosophy, with the title Professor Emeritus, effective April 1, 2008.

ROY A. STEIN, Department of Evolution, Ecology and Organismal Biology, with the title Professor Emeritus, effective February 1, 2008.

NEIL R. BAKER, Department of Microbiology, with the title Associate Professor Emeritus, effective February 1, 2008.

GARY P. MAUL, Department of Industrial, Welding and Systems Engineering, with the title Associate Professor Emeritus, effective February 1, 2008.

KENNETH D. SIMERAL, Ohio State University Extension, with the title Associate Professor Emeritus, effective February 1, 2008.

Promotion

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Batstone, William W., Greek and Latin, effective October 1, 2007

Medical Staff - Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Patricia A. Allenby, M.D.*, Associate Attending, Pathology, 10/12/2007

Larry A. Binkovitz, M.D., Pending Associate Attending, Radiology, 12/4/2007

Myrna G. Bowler, C.N.P., Allied Health, Neurology, 10/12/2007

Lisa A. Downs, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007

Lisbeth Edinger, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007

Veronica Franco, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/12/2007

Andrea L. Franklin, D.O., Associate Attending, Radiology, 10/12/2007

Michael J. Garufi, R.N.F.A., Pending Allied Health, Surgery Thoracic/Cardiovascular, 12/4/2007

Weihong Hu, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007

O. Hans Iwenofu, M.B.B.S., Associate Attending, Pathology, 10/12/2007

Richard H. Keates, M.D., Associate Attending, Ophthalmology, 10/12/2007

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Kristin K. Kuntz, Ph.D., Pending Associate Attending, Psychiatry, Psychology, 12/4/2007
Victoria H. Lawson, M.D., Pending Associate Attending, Neurology, 12/4/2007
Deborah A. Levine, M.D., Associate Attending, Internal Medicine, General Medicine, 10/12/2007
David E. Lindsey, M.D.***, Associate Attending, Surgery, General Surgery, 12/4/2007
Margaret Linnabary, C.N.P., Allied Health, Internal Medicine, Digestive Disease, 10/12/2007
James J. Liu, M.D., Pending Associate Attending, Pathology, 12/4/2007
Sylvia R. Mand, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007
Julie E. McFarland, C.N.S., Pending Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007
Gina M. Mitchell, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007
Rhonda G. Paletta, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007
Rebecca Petzinger, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007
Carmen G. Sidani, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007
Yahna T. Smith, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007
Sarah A. Torabi, C.R.N.A., Allied Health, Anesthesiology, 10/12/2007
Mark W. Wurster, M.D.**, Pending Attending, Internal Medicine, Hematology/Oncology, 12/1/2007

*Monitoring required for first six months of practice due to lack of recent clinical activity.

**Proctoring of first five procedures performed for each procedure on Hematology/Oncology privilege form due to lack of recent specific clinical activity: bone marrow aspirate and biopsy, lumbar puncture, paracentesis, thoracentesis, and skin punch biopsies.

***Recommended for 18 month appointment, the first six months of which are provisional. All surgical procedures are to be proctored during the provisional period. Quality data will be examined at the end of the provisional period, prior to approval for a full appointment to the James medical staff. In addition, the applicant is expected to pass both the general surgery and critical care board exams within a year.

Medical Staff - Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Michael N. Ailes, C.N.P., Allied Health, Internal Medicine, Pulmonary/Critical Care, 12/4/2007
Donna M. Beaty, P.A., Allied Health, Internal Medicine, Dermatology, 10/12/2007
Danette R. Birkhimer, C.N.S., Allied Health, Obstetrics/Gynecology, Gynecologic Oncology, 12/4/2007
Paul Chacko, M.B.B.S., Associate Attending, Internal Medicine, Hospital Medicine, 10/12/2007
Dennis M. Glatz, M.D., Associate Attending, Radiology, 10/12/2007
David L. Hall, D.D.S., Associate Attending, Dentistry, 12/4/2007
Diane B. Loseth, C.N.S., Allied Health, Neurology, Pain/Palliative Medicine, 12/4/2007
Gretchen A. McNally, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007
Jon Mickle, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007
Donna M. Owen, C.N.P., Allied Health, Urology, 10/12/2007
Parshan S. Ramsingh, M.B.B.S., Associate Attending, Radiology, 10/12/2007
Barbara L. Roeser, C.N.P., Allied Health, Internal Medicine, Pulmonary/Critical Care, 12/4/2007
Allison L. Rosenberg, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007

Medical Staff - Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

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Leslie A. Andritsos, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007- 10/31/2009

Michael J. Andritsos, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 10/31/2009

Ralph S. Augostini, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Udayan Y. Bhatt, M.D., Associate Attending, Internal Medicine, Nephrology, 11/1/2007 - 10/31/2009

Shael Brachman, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009

Emile G. Daoud, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Jamielynn W. Kemp, P.A., Allied Health, Radiology, 12/1/2007 - 3/31/2009

Allison K. Macerollo, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Douglas M. Magorien, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Raymond D. Magorien, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

William E. Maher, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Mahamadu Maida, M.D., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 4/30/2008

William B. Malarkey, M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 10/31/2009

Michael A. Malfatto, P.A., Allied Health, Radiation Medicine, 11/1/2007 - 10/31/2009

Susan Mallery, D.D.S., Ph.D., Associate Attending, Dentistry, Dental, 11/1/2007 - 4/30/2008

Charles J. Manfreda, D.O., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Julie E. Mangino, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Matharbootham Mani, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008

Andrei V. Manilchuk, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009

Valerie Mann-Jiles, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007- 10/31/2009

Tasos Manokas, D.O., Associate Attending, Internal Medicine, Digestive Disease, 11/1/2007 - 10/31/2009

Jeffrey Marable, M.D., Associate Attending, Obstetrics and Gynecology, 11/1/2007 - 4/30/2008

Guido Marcucci, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Tracey M. Marks, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Clay B. Marsh, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

William L. Marsh, Jr., M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009

Charles E. Martin, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Edward W. Martin, Jr., M.D., Attending, Surgery, Surgical Oncology, 11/1/2007 - 10/31/2009

Lisa C. Martin, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008

Stanley I. Martin, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Christine S. Marx, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Janet R. Mason, M.D., Associate Attending, Family Medicine, 11/1/2007 - 4/30/2008

Douglas D. Massick, M.D., Associate Attending, Otolaryngology, 11/1/2007 - 10/31/2009

John G. Mastronarde, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Thomas F. Mauger, M.D., Associate Attending, Ophthalmology, 11/1/2007 - 10/31/2009

Joel L. Mayerson, M.D., Attending, Orthopaedic Surgery, Orthopaedics, 11/1/2007 - 10/31/2009

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Nina A. Mayr, M.D., Attending, Radiation Medicine, 11/1/2007 - 10/31/2009
Ernest L. Mazzaferri, Jr., M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009
Mary J. McCafferty, M.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009
Jennifer W. McCallister, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009
Kendra L. McCamey, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
Helen M. McCarthy, C.N.P., Allied Health, Anesthesiology, Pain Palliative Med, 11/1/2007 - 10/31/2009
Carolyn A. McClerking, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
John R. McConaghy, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
Connie A. McCoy, D.O., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
Leon McDougale, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
John M. McGregor, M.D., Associate Attending, Neurological Surgery, 11/1/2007 - 10/31/2009
Bradford McGwire, M.D., Ph.D.*, Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009
Anne T. McPherson, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009
Anne A. McVey, Ph.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009
Mitchell A. Medow, M.D., Associate Attending, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009
Madhu Mehta, M.D., Associate Attending, Internal Medicine, Immunology, 11/1/2007 - 10/31/2009
Hagop S. Mekhjian, M.D., Associate Attending, Internal Medicine, Digestive Disease, 11/1/2007 - 10/31/2009
W. Scott Melvin, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007-10/31/2009
Ehud Mendel, M.D., Attending, Neurological Surgery, 11/1/2007 - 10/31/2009
Jerry R. Mendell, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009
J. Layne Moore, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009
Scott H. Merryman, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
Jon Mickle, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Dean J. Mikami, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009
Zhanna Mikulik, M.D., Associate Attending, Internal Medicine, Immunology, 11/1/2007 - 10/31/2009
Carole A. Miller, M.D., Associate Attending, Neurological Surgery, 11/1/2007 - 10/31/2009
Hans B. Miller, M.D.*, Associate Attending, Anesthesiology, 11/1/2007 - 10/31/2009
Sidney F. Miller, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009
Randy L. Mills, D.O., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009
William F. Miser, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
Susan Moffatt-Bruce, M.D., Ph.D., Attending, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009
Yousef M. Mohammad, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009
J. Paul Monk III, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Joseph F. Montebello, M.D., Attending, Radiation Medicine, 11/1/2007 - 10/31/2009
Patty A. Moomaw, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009
Constance R. Moore, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009
Mollie E. Moran, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

February 1, 2008 meeting, Board of Trustees

Amir Mortazavi, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Perry D. Mostov, D.O., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Ewa Mrozek, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Khalil Murad, M.D., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009

James W. Murakami, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008

Robert A. Murden, M.D., Associate Attending, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009

Peter Muscarella II, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009

Tibor Nadasdy, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009

Sushma Nagar, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009

S. Patrick Nana-Sinkam, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Vimal K. Narula, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009

Malarvizhi Natesan, A.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Nadia S. Nathan, M.B.B./C.H., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008

Anita N. Ndife, M.B.B.S., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Bradley J. Needleman, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009

Herbert G. Neff, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Anterpreet S. Neki, M.B.B.S., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Kami L. Nemcik, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Herbert B. Newton, M.D., Attending, Neurology, 11/1/2007 - 10/31/2009

Berit Nilsson, L.M.T., Allied Health, Family Medicine, 11/1/2007 - 10/31/2009

Uday S. Nori, M.B.B.S., Associate Attending, Internal Medicine, Nephrology, 11/1/2007 - 10/31/2009

David R. Nunley, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Benedict C. Nwomeh, M.D., Associate Attending, Surgery, Pediatric Surgery, 11/1/2007 - 4/30/2008

James M. O'Brien, Jr., M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Julie C. O'Donovan, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008

Nathan J. O'Dorisio, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009

Barbara Olcott, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Thomas E. Olencki, D.O., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Johannes O. Olsen, M.D., Associate Attending, Radiology, 11/1/2007 - 10/31/2009

David M. O'Malley, M.D., Attending, Obstetrics and Gynecology, Gynecologic Oncology, 11/1/2007 - 10/31/2009

Eunice Oppenheim-Knudsen, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

David A. Orsinelli, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Erin M. Ort, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009

Richard W. O'Shaughnessy, M.D., Associate Attending, Obstetrics and Gynecology, 11/1/2007 - 10/31/2009

Gregory A. Otterson, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

February 1, 2008 meeting, Board of Trustees

Donna M. Owen, C.N.P., Allied Health, Urology, Urological Surgery, 11/1/2007 - 10/31/2009

Rupal S. Oza, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Enver Ozer, M.D., Attending, Otolaryngology, 11/1/2007 - 10/31/2009

Francis J. Pace, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Hosi Padamadan, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Michael F. Para, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Stephen F. Pariser, M.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009

Lisa S. Parks, C.N.P., Allied Health, Surgery, Surgical Oncology, 12/4/2007 - 10/31/2009

Jonathan P. Parsons, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Leslie E. Partridge, R.A., Allied Health, Radiology, 11/1/2007 - 10/31/2009

Howard A. Paskett, P.A., Allied Health, Orthopaedic Surgery, Orthopaedics, 11/1/2007 - 10/31/2009

Sejal D. Patel, M.D., Associate Attending, Obstetrics and Gynecology, 11/1/2007 - 10/31/2009

Tushar C. Patel, MB.ChB, Associate Attending, Internal Medicine, Digestive Disease, 11/1/2007 - 10/31/2009

Vipul R. Patel, M.D., Associate Attending, Urology, Urological Surgery, 11/1/2007 - 10/31/2009

Jason R. Patterson, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 0/31/2009

Elizabeth H. Paul, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Ronald P. Pelletier, M.D., Associate Attending, Surgery, Transplant, 11/1/2007 - 10/31/2009

Sam L. Penza, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

William J. Perez, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 10/31/2009

Frank L. Perin, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Todd E. Pesavento, M.D., Associate Attending, Internal Medicine, Nephrology, 11/1/2007 - 10/31/2009

Sara B. Peters, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009

Benita M. Petri, M.D., Associate Attending, Family Medicine, 11/1/2007 - 4/30/2008

Sheryl A. Pfeil, M.D., Associate Attending, Internal Medicine, Digestive Disease, 11/1/2007 - 10/31/2009

Stephen M. Pickstone, M.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009

Joseph J. Pinzone, M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 10/31/2009

Christine A. Pitts, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Kamal S. Pohar, M.D., Attending, Urology, Urological Surgery, 11/1/2007 - 10/31/2009

Raymond M. Pongonis, D.O., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

Amy L. Pope-Harman, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Pierluigi Porcu, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Jeffrey G. Poulos, M.D., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009

Stephen P. Povoski, M.D., Attending, Surgery, Surgical Oncology, 11/1/2007 - 10/31/2009

David M. Powell, M.D., Associate Attending, Otolaryngology, 11/1/2007 - 10/31/2009

John M. Prickett, P.A., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Daniela M. Proca, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009

Min Pu, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Adam D. Quick, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009

Patricia A. Rabinowitz, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

February 1, 2008 meeting, Board of Trustees

Frederick K. Racke, M.D., Ph.D., Associate Attending, Pathology, 11/1/2007 - 4/30/2008
Michael K. Racke, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009
Melissa K. Radaker, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009
Lisa R. Rader, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007 - 10/31/2009
Vasudevan Raghavan, M.B.B.S., M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 10/31/2009
Amer Rajab, M.D., Ph.D., Associate Attending, Surgery, Transplant, 11/1/2007 - 10/31/2009
Sanjay Rajagopalan, M.B.B.S., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009
Subha V. Raman, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009
Bhuvaneswari Ramaswamy, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Nilsa D. Ramirez Milan, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009
Kottil W. Rammohan, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009
Abhik Ray Chaudhury, M.B.B.S., Associate Attending, Pathology, 11/1/2007 - 4/30/2008
Gary L. Rea, M.D., Associate Attending, Neurological Surgery, 11/1/2007 - 10/31/2009
Gary C. Reid, M.D., Comm Onc - Attending, Obstetrics and Gynecology, 11/1/2007 - 4/30/2008
Thomas E. Reilley, D.O., Associate Attending, Anesthesiology, 11/1/2007 - 10/31/2009
Douglas R. Rethman, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009

*Approved with waiver for board/subspecialty board certification at the request of the clinical department chair. Both applicants are scheduled to take respective board exams.

Joel M. Rice, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Ali A. Rikabi, M.D., Associate Attending, Radiology, 11/1/2007 - 10/31/2009
Philip A. Rinehart, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009
Matthew D. Ringel, M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 10/31/2009
Milisa K Rizer, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009
E. Steve Roach, M.D., Associate Attending, Neurology, 11/1/2007 - 4/30/2008
William D. Roberts, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008
Tom E. Rodgers, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009
Barbara L. Roeser, C.N.P., Allied Health, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009
Barbara M. Rogers, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008
Kathleen B. Rogers, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
John S. Rogoski, D.O., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008
Jason C. Roland, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009
Stephen D. Rose, M.D., Associate Attending, Orthopaedic Surgery, Orthopaedics, 11/1/2007 - 10/31/2009
Allison L. Rosenberg, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Christopher J. Rosile, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009
Lisa D. Ross, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Patrick Ross, Jr., M.D., Ph.D., Attending, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009
Andrew H. Roth, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008

February 1, 2008 meeting, Board of Trustees

Douglas A. Rund, M.D., Associate Attending, Emergency Medicine, 11/1/2007 - 4/30/2008
Robert D. Rupert, Jr., M.D., Clinical Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Karla M. Rusk, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009
James M. Ryan, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009
Laura E. Ryan, M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 4/30/2008
Shelley J. Ryan, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009
Linda J. Spizzirri, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009
Gretchen Whitby, C.N.P., Allied Health, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Medical Staff - Additional Privilege Requests (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Ralph S. Augostini, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 11/1/2007
Karen R. Bishop, C.N.P., Allied Health, Internal Medicine, Arterial Blood Gases, 10/12/2007
Heather Brom, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Bone Marrow Aspirates and Biopsy, 10/12/2007
Emile Daoud, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation, 11/1/2007
David N. Eries, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007
Veronica Franco, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 10/12/2007
Dareth Gilmore, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Skin Punch Biopsy, ABGs, 12/4/2007
Carli Greenfield, C.N.P., Allied Health, Internal Medicine, Intrathecal Chemotherapy, 12/4/2007
Weihong Hu, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 10/12/2007
Jamielynn Kemp, P.A., Allied Health, Radiology, Tunneled CVC Removals From Adult Patients under direct supervision, 12/1/2007
Margaret Linnabary, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 10/12/2007
David E. Lindsey, M.D., Associate Attending, Surgery, Moderate Sedation, 12/4/2007
Douglas M. Magorien, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007
Raymond D. Magorien, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation and Diagnostic Angiograms for: Aortoiliac and brachiocephalic arteries, Abdominal visceral (renal and mesentric) arteries, Infringuinal arteries, Extracranial cerebral arteries, 11/1/2007
Michael A. Malfatto, P.A., Allied Health, Radiation Medicine, Surgical First Assist, 11/1/2007
Sylvia R. Mand, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 10/12/2007
Valerie Mann-Jiles, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007
Tasos Manokas, D.O., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007
Douglas D. Massick, M.D., Associate Attending, Otolaryngology, Lasers, 11/1/2007
Thomas Mauger, M.D., Associate Attending, Ophthalmology, Lasers, 11/1/2007
Nina Mayr, M.D., Attending, Radiation Medicine, Moderate Sedation, 11/1/2007
Ernest Mazzaferri, Jr., M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

February 1, 2008 meeting, Board of Trustees

Carolyn A. McClerking, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, BoneMarrow Aspirates/Biopsy, Skin Punch Biopsy, ABGs, Discharge, Writing, Chemo Admin, IT Chemo, IT Chemo via Omayya Reservoir, Temporary Catheter Removal, LP-Under direct supervision and IT Chemo/LP-Under direct supervision, 11/1/2007

Gretchen McNally, C.N.P., Allied Health, Internal Medicine, Chemotherapy & IT Chemo, 10/12/2007

Anne T. McPherson, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Writing, 11/1/2007

Hagop S. Mekhjian, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Jon Mickle, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Bone Marrow Aspirates and Biopsy, 11/1/2007

Dean Mikami, M.D., Associate Attending, Surgery, Deep Sedation, 11/1/2007

Susan Moffatt-Bruce, M.D., Attending, Surgery, Deep Sedation, 11/1/2007

Mollie E. Moran, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Bone Marrow Aspirates and Biopsy, 11/1/2007

Sushma Nagar, P.A., Allied Health, Surgery, Chest Tube Removal, 11/1/2007

Berit Nilsson, L.M.T., Allied Health, Family Medicine, Reflexology, Myofascial Release, Craniosacral Massage, 11/1/2007

David O'Malley, M.D., Attending, Obstetrics/Gynecology, Lasers, 11/1/2007

David A. Orsinelli, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Erin M. Ort, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Richard O'Shaughnessy, M.D., Associate Attending, Obstetrics/Gynecology, Lasers, 11/1/2007

Donna M. Owen, C.N.P., Allied Health, Urology, Prescriptive Authority, Drain Removal and Discharge Writing, 11/1/2007

Enver Ozer, M.D., Attending, Otolaryngology, Lasers, 11/1/2007

Lisa S. Parks, C.N.P., Allied Health, Surgery, Prescriptive Authority, 11/1/2007

Jason R. Patterson, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Bone Marrow Aspirates and Biopsy and Chemo and IT Chemo Admin, 11/1/2007

Sejal D. Patel, M.D., Associate Attending, Obstetrics/Gynecology, Computer Assisted Surgery, 11/1/2007

Tushar C. Patel, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Vipul R. Patel, M.D., Associate Attending, Urology, Computer Assisted Surgery and Lasers, 11/1/2007

Todd E. Pesavento, M.D., Associate Attending, Internal Medicine, Transplant Pancreas Biopsies, 11/1/2007

Sheryl A. Pfeil, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Kamal S. Pohar, M.D., Attending, Urology, Lasers, 11/1/2007

David M. Powell, M.D., Associate Attending, Otolaryngology, Lasers, 11/1/2007

Min Pu, M.D., Ph.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Melissa K. Radaker, P.A., Allied Health, Surgery, Chest Tube Removal, 11/1/2007

Lisa R. Rader, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007

Sanjay Rajagopalan, M.B.B.S., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Subha V. Raman, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Joel M. Rice, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Bone Marrow Aspirates/Biopsy, Skin Punch Biopsy and Arterial Blood Gases, 11/1/2007

Ali A. Rikabi, M.D., Associate Attending, Radiology, Moderate Sedation, Diagnostic Angiograms for: Aortoiliac and brachiocephalic arteries, abdominal visceral (renal and mesenteric) arteries, Infringuinal arteries, Extracranial cerebral arteries, Peripheral Interventions for: Aortoiliac and brachiocephalic arteries, Abdominal visceral (renal and mesenteric) arteries, Infringuinal arteries, Extracranial cerebral arteries, 11/1/2007

February 1, 2008 meeting, Board of Trustees

Tom E. Rodgers, P.A., Allied Health, Surgery, Surgical First Assist and Vein Harvesting, 11/1/2007

Kathleen B. Rogers, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Chemo Administration, 11/1/2007

Allison L. Rosenberg, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspirates/Biopsy, IT Chemo Administration, 11/1/2007

Patrick Ross, Jr., M.D., Attending, Surgery, Lasers and LVRS, 11/1/2007

Karla M. Rusk, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Writing, 11/1/2007

Shelley J. Ryan, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007

Yahna T. Smith, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 10/12/2007

Gretchen Whitby, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-78

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Charles W. Hoffmann

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 29, 2007, of Charles W. Hoffmann, Professor Emeritus in the Department of Germanic Languages and Literatures.

Professor Hoffmann held a bachelor's degree from Oberlin College and M.A. and Ph.D. degrees in German literature from the University of Illinois. He taught at the University of California at Los Angeles from 1956-64 before accepting a position as an Associate Professor at The Ohio State University in 1964. In 1966 he was promoted to the rank of full Professor and taught at OSU for a total of 28 years until his retirement in 1992. He served as chairperson of the Department of Germanic Languages and Literatures from 1969-77 and again in the academic year 1986-87. Professor Hoffmann was one of the founders of the University Senate and received the Nemzer Award of the American Association of University Professors in 1983 in recognition of his tireless engagement for faculty rights and academic freedom. Other awards include the UCLA Distinguished Teaching Award, a Phi Beta Kappa scholarship, and a two-year Fulbright fellowship.

Dr. Hoffmann's teaching interests and scholarly publications include anti-Nazi poetry, the works of Bertolt Brecht, Max Frisch, Rudolf Hagestange, Carl Zuckmayer, Erich Maria Remarque, and others, as well as film in the Weimar and Nazi periods. He was an enthusiastic and dedicated teacher who, though he set high expectations, was extremely devoted to his students.

Professor Hoffmann served his profession at the highest level and was an active member of the University community. He served on and often chaired numerous department, college, and University committees, including the Faculty Council, the Arts and Sciences Senate, several search committees for deans of the College of Humanities, Department and Program Review committees, the Film Studies Committee, the Study Abroad Committee, the Fulbright Fellowship Selection Committee, the Library Council, and many others. He also chaired the Honorary Member Committee of Phi Beta Kappa and served in various positions for the American Association of Teachers of German, the Modern

February 1, 2008 meeting, Board of Trustees

Language Association of America, and the American Association of University Professors, for which he served as chairperson of the OSU chapter from 1984-86.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles W. Hoffmann its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

G. Howard Phillips

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 24, 2007, of G. Howard Phillips, Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics.

Dr. Phillips attended Atlantic Christian College in Wilson, North Carolina, and then moved to Columbus, Ohio, in 1948 to attend The Ohio State University. While continuing with his education, he worked for the Ohio Agricultural Extension Service in Woodsfield, Ohio. In 1966, he earned a Ph.D. degree in rural sociology from Ohio State, and went on to serve as a professor and associate chairperson in what was then the Department of Agricultural Economics and Rural Sociology, and as the founding director of the National Rural Crime Prevention Center. Dr. Phillips published more than 50 books, book chapters, monographs, and peer-reviewed articles on rural crime, rural sociology, and genealogy. He advised more than 30 doctoral and master's degree candidates.

It is the rare scholar who is credited with pioneering a new and thriving field of research. If not for the work of G. Howard Phillips in the late 1970s and early 1980s, it is unlikely that today's scholarship on rural crime would be so well-developed and so vibrant. Increasingly, this research has taken on a more theoretical, critical, and comparative approach, now challenging mainstream criminological theories and their inability to account for crime beyond the cities and suburbs.

Born June 1, 1926, in Farmville, North Carolina, Dr. Phillips served as a photographer in the United States Navy from 1943-46. He was in London for both VE and VJ days. He married Shirley Brague in Dayton, Ohio, in 1946, and together they raised three sons. Following his retirement in 1982, he remained active in a broad array of research and continuing education endeavors on behalf of the AARP/National Retired Teachers Association, the Ohio Association of Chiefs of Police, the Ohio Farm Bureau Federation, and several churches in the Columbus area. In retirement, he developed a deep interest in genealogical research and published actively in that area. Long after retiring from the University, Howard Phillips remained the consummate scholar, teacher, researcher, and mentor. Indeed, his life and career serves as a model for us all.

On behalf of the University community, the Board of Trustees expresses to the family of Professor G. Howard Phillips its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

James A. Provost

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 22, 2007, of James A. Provost, Instructor Emeritus in the School of Physical Activity and Educational Services.

Mr. Provost graduated with a bachelor's degree in education from Bowling Green State University in 1949 and earned his master's degree in 1956. At the age of 27, he served as the superintendent of schools in Webster, Ohio. Later he joined the faculty of the

February 1, 2008 meeting, Board of Trustees

School of Physical Activity and Educational Services within the College of Education at The Ohio State University. During his University service, he organized, designed, and established an instructional program for school bus drivers in the state of Ohio and also taught in an initial teacher preparation program. Instructor Provost retired from Ohio State in 1982.

Mr. Provost served in the U.S. Army Air Corps during World War II in Burma, China, and India. He was a member of the Christ United Methodist Church; American Legion; Ohio Retired Teachers Association; the fraternity Sigma Alpha Epsilon; Elks Lodge in Englewood, Florida; and the Jacaranda West Country Club in Florida. He was also an enthusiastic OSU fan and golfer.

On behalf of the University community, the Board of Trustees expresses to the family of Instructor Emeritus James A. Provost its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-79

Synopsis: The University Development Report for December 2007 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of The Jack C. Geer M.D. Professorship in Pathology; and

WHEREAS this report includes the establishment of fourteen (14) new named endowed funds, the revision of eight (8) endowed funds, and the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 2007 be approved.

(See Appendix XXXVI for background information, page 840.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Professorship

From: The University Pathology Services Clinical Pathology Professorship
To: The Jack C. Geer M.D. Professorship in Pathology

Total
Gifts

February 1, 2008 meeting, Board of Trustees

Establishment of Named Endowed Funds

The Robert F. Shurtz Endowed Fund in the College of Engineering \$407,337.56
(Established with an estate gift from Robert F. Shurtz; used at the discretion of the dean of the College of Engineering to commemorate Robert F. Shurtz and his desire to advance the quality of teaching and research in the College)

Ohio State Lima Spring for Scholarships Fund \$130,378.77
(Established with gifts from numerous donors; used to provide scholarships to students attending OSU-Lima who are in good standing with the University)

Women's Studies Professional Development Fund \$100,415.00
(Established with gifts from friends of the College of Humanities and the Department of Women's Studies; used for activities that contribute to the professional development of core faculty and graduate students in the Department of Women's Studies)

Change in Description of Named Endowed Fund

Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The Dennis E. Clark/Columbus Life Underwriters Chair in Surgical Oncology Research Fund

To: The Dennis E. Clark/National Association of Insurance and Financial Advisors-Columbus Chapter/Columbus Chapter of the Society of Financial Service Professionals Chair Fund in Surgical Oncology Research

From: The Producers Livestock Association Endowment Fund

To: The United Producers Vice President's Excellence Fund

From: The Michael R. Zetz Scholarship Fund

To: The Michael R. Zetz and R. Neil Sundheimer Scholarship Fund

Closure of Named Endowed Fund

Francis P. Robinson, Frank M. Fletcher, Harold B. Pepinsky, and Maude Stewart Endowment Fund

(Established November 2, 1984 with gifts from W. Bruce and Jane C. Walsh in memory of Dr. Robinson and in honor of Drs. Fletcher, Pepinsky, and Stewart; used to support faculty development and faculty and graduate student research primarily in the area of Counseling Psychology. Closed February 1, 2008. The principal and any unused distribution will be transferred to the Psychology Building Fund.)

Establishment of Named Endowed Funds

The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease \$520,000.00
(Established with gifts from Abercrombie & Fitch; this fund shall be used to provide a chair position in the College of Medicine supporting a nationally or internationally recognized physician faculty member in the field of inflammatory bowel disease)

February 1, 2008 meeting, Board of Trustees

The Abercrombie & Fitch Women's Oncology Center Endowment Fund (Established with gifts from Abercrombie & Fitch; used to support research and programmatic expansion for the treatment of women's cancer at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the Comprehensive Cancer Center)	\$385,000.00
The Jo Ann Davidson Scholarship Fund (Established with gifts through the Jo Ann Davidson Fund at The Columbus Foundation; used to provide scholarships for first-year undergraduate students who are residents of Franklin County, Ohio, who display leadership skills and demonstrate an interest in public service with preference given to female students)	\$260,258.74
Henry F. and Raymond W. Dachsteiner Music Scholarship Fund (Established with gifts from the estate of Ethelyn Dachsteiner in memory of Henry F. Dachsteiner and Raymond W. Dachsteiner; used to provide scholarship support to undergraduate or graduate students in the School of Music who are majoring in music)	\$198,599.91
The H.C. and Piyu C. Ko Endowment Fund (Established with gifts from Hsien Ching Ko; used to provide two awards in the Department of Electrical and Computer Engineering, and one scholarship in the Department of Psychology)	\$57,102.62
George and Lynn Ankney Scholarship Fund (Established with gifts from George W. and Doris M. (Lynn) Ankney; used to provide scholarships to students at the Moritz College of Law academically ranked in the 40-60 th percentile of their classes prior to beginning the first year in law school)	\$50,448.19
The Szykowny Family Scholarship Fund (Established with gifts from Thomas Szykowny and Lee Shackelford Szykowny; used to provide a scholarship for a student in need of financial aid)	\$50,274.00
Roger W. LeValley, D.D.S. Agricultural Education Endowment Fund (Established with gifts from Roger W. LeValley; used to provide scholarships to students enrolled in the B.S. in Agriculture degree program, majoring in agricultural education, specifically in the teaching option)	\$50,000.00
The Lauren Sanders American Sign Language Fund (Established with gifts from friends of the American Sign Language Program; used to support the American Sign Language Program)	\$50,000.00
The E. Christopher Ellison MD, FACS and Mary Pat Borgess MD Surgery Scholars Fund (Established with gifts from Dr. E. Christopher Ellison and Dr. Mary Pat Borgess; used to support medical students while they participate in Surgery's Honors Program providing pre-residency advanced training and academic enrichment in the field of surgery) (grandfathered)	\$43,177.50
The Farnham E. Mosley Accounting Scholarship Fund (Established with gifts from Farnham E. Mosley; used to provide a scholarship to a second-year or higher undergraduate student majoring in accounting at the Fisher College of Business) (grandfathered)	<u>\$25,000.00</u>

February 1, 2008 meeting, Board of Trustees

Change in Description of Named Endowed Funds

The Joe R. and Elizabeth Engle Scholarship Fund

The Griffith Family Scholarship Endowment Fund

Change in Name and Description of Named Endowed Funds

From: The Farnham E. Mosley Scholarship Fund
To: The Farnham E. Mosley Urbana Scholarship Fund

From: Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund
To: The Toro Company/Jack Nicklaus Turfgrass Legacy Endowment Fund

Total \$2,327,992.29

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Professorship

The Jack C. Geer M.D. Professorship in Pathology

The University Pathology Services Clinical Pathology Professorship Fund was established March 1, 2002, by the Board of Trustees of The Ohio State University with gifts from University Pathology Services, Columbus, Ohio, and from other friends of the Department of Pathology. The funding level was reached and The University Pathology Services Clinical Pathology Professorship was established December 2, 2005. The name and description were revised February 1, 2008, to honor Dr. Jack C. Geer, past chairperson of the Department of Pathology (1967-72).

The annual distribution from this fund shall provide for a professorship position. The professorship shall support the advancement of medical knowledge in the field of pathology research, both basic and clinical, and shall be held by an individual who is a member of the Department of Pathology in the College of Medicine. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of pathology research, who maintains an active productive research program, and who is an effective educator-teacher.

The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairperson of the Department of Pathology. The activities of the endowed professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors and the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

February 1, 2008 meeting, Board of Trustees

Establishment of Named Endowed Funds

The Robert F. Shurtz Endowed Fund in the College of Engineering

The Robert F. Shurtz Endowed Fund in the College of Engineering was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from an estate gift from Robert F. Shurtz (Bachelor of Engineering in Mining 1937, Engineer of Mines 1950, M.S. 1950) of San Francisco, California.

The annual distribution from this fund shall be used to commemorate Robert F. Shurtz and his desire to advance the quality of teaching and research within the University's College of Engineering. The dean of the College of Engineering will be responsible for allocating these discretionary funds in ways to enhance the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$407,337.56

Ohio State Lima Spring for Scholarships Fund

The Ohio State Lima Spring for Scholarships Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from numerous donors.

The annual distribution from this fund shall provide scholarships to new or continuing students attending The Ohio State University at Lima who are in good standing with the University. Scholarship recipients shall be selected by the dean and director of The Ohio State University at Lima in consultation with the Office of Student Financial Aid on the Columbus campus.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation,

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the Board shall seek advice from the dean and director of The Ohio State University at Lima.

Amount Establishing Endowment: \$130,378.77

Women's Studies Professional Development Fund

The Women's Studies Professional Development Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from friends of the College of Humanities and the Department of Women's Studies.

The annual distribution from this fund shall be used for activities that contribute to the professional development of core faculty and graduate students in the College of Humanities, Department of Women's Studies as approved by the dean of the College in consultation with the chairperson of the Department.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Humanities in consultation with the chairperson of the Department of Women's Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Humanities in consultation with the chairperson of the Department of Women's Studies.

Amount Establishing Endowment: \$100,415.00

Change in Description of Named Endowed Fund

Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund

The Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from Esther Ponzani, friends, and family to celebrate the life of Joe Ponzani (B.S. 1952, D.D.S. 1956). The description was revised February 1, 2008.

The annual distribution from this fund shall be used to provide one or more annual scholarship awards for enrolled dental student(s) or post-doctoral student(s) who have served in the past 12 months as dental missionaries, who will be serving on a short-term dental mission trip, or are considering dental missions long-term. Scholarship recipients will be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid. As part of the application process, prospective recipients will provide a letter from a sending mission agency as proof of their participation.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

February 1, 2008 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

**The Dennis E. Clark/National Association of Insurance and Financial Advisors-
Columbus Chapter/Columbus Chapter of the Society of Financial Service
Professionals Chair Fund in Surgical Oncology Research**

The Dennis E. Clark/Columbus Life Underwriters Chair in Surgical Oncology Research Fund was established June 3, 1994, by the Board of Trustees of The Ohio State University with a gift from the Dennis E. Clark family, the National Association of Insurance and Financial Advisors-Columbus Chapter (formerly The Columbus Life Underwriters Association), and the Columbus Chapter of the Society of Financial Service Professionals (formerly Columbus Chapter of Chartered Life Underwriters). The name and description were revised February 1, 2008.

Until the principal of the fund reaches \$1,250,000 the annual distribution shall be reinvested into the principal. Thereafter, the annual income shall be used to support the cancer research activities of the holder of The Dennis E. Clark/National Association of Insurance and Financial Advisors-Columbus Chapter/Columbus Chapter of the Society of Financial Service Professionals Chair in Surgical Oncology Research for The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.

Appointment to this chair shall be recommended by the dean of the College of Medicine, in consultation with the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and with the senior vice president for Health Sciences, to the executive vice president and provost of The Ohio State University and approved by The Ohio State University Board of Trustees. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Once fully funded, in any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The United Producers Vice President's Excellence Fund

The Producers Livestock Association Scholarship Fund was established September 2, 1971, by the Board of Trustees of The Ohio State University with gifts from the United Producers (formerly known as Producers Livestock Association). The name and

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description were changed July 12, 1996 (The Producers Livestock Association Endowment Fund), and were revised again February 1, 2008.

The annual distribution from this fund shall be used at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences with special consideration given to leadership development programs. The College of Food, Agricultural, and Environmental Sciences shall keep the donor apprised of the fund's impact in a timely manner.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both the donor and the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The Michael R. Zetz and R. Neil Sundheimer Scholarship Fund

The Michael R. Zetz Scholarship Fund was established February 1, 1991, by the Board of Trustees of The Ohio State University with gifts from Dr. Michael R. Zetz (D.D.S. 1970) of Canton, Ohio. The name and description were revised February 1, 2008, in recognition of additional gifts from Dr. R. Neil Sundheimer.

The annual distribution from this fund shall be used to provide scholarships for dental students from Stark, Summit, and Wayne Counties of Ohio. Priority should be given to those dental students who demonstrate a need for financial assistance. Scholarship awards shall be made by the dean of the College of Dentistry, or his/her representative, in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both the donors, should they be alive, and the dean of the College of Dentistry.

Closure of Named Endowed Fund

Francis P. Robinson, Frank M. Fletcher, Harold B. Pepinsky, and Maude Stewart Endowment Fund

Established November 2, 1984, with gifts from W. Bruce and Jane C. Walsh in memory of Dr. Robinson and in honor of Drs. Fletcher, Pepinsky, and Stewart; used to support faculty development and faculty and graduate student research primarily in the area of Counseling Psychology. Endowed fund closed February 1, 2008. The principal and any unused distribution will be transferred to the Psychology Building Fund.

Establishment of Named Endowed Funds

The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease

The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Abercrombie & Fitch of New Albany, Ohio.

Until the principal balance reaches \$2,000,000, the annual distribution shall be reinvested into the fund's principal.

After the principal reaches \$2,000,000, the annual distribution from this fund shall be used for a chair position in the College of Medicine supporting a nationally or internationally recognized physician faculty member in the field of inflammatory bowel disease. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the dean of the College of Medicine and by the senior vice president for Health Sciences in consultation with a designee of Abercrombie & Fitch. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, and as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences.

Amount Establishing Endowment: \$520,000.00

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The Abercrombie & Fitch Women's Oncology Center Endowment Fund

The Abercrombie & Fitch Women's Oncology Center Endowment Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Abercrombie & Fitch of New Albany, Ohio.

The annual distribution from this fund shall be used to support research and programmatic expansion for the treatment of women's cancer at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the Comprehensive Cancer Center. Allocation of funds shall be approved by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need

dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, and as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$385,000.00

The Jo Ann Davidson Scholarship Fund

The Jo Ann Davidson Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, through the Jo Ann Davidson Fund at The Columbus Foundation.

The intent of this fund is to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall provide one or more scholarships for first-year undergraduate students who are residents of Franklin County, Ohio, who display leadership skills and demonstrate an interest in public service. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students, who have been accepted for admissions at the University. In addition, it is the donor's desire that these scholarships be awarded to students regardless of their financial need.

February 1, 2008 meeting, Board of Trustees

Furthermore, it is the desire of the donor that eligible candidates may be enrolled at the Columbus campus or one of the regional campuses. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The scholarship shall be distributed equally among the quarters enrolled during the academic school year for expenses such as the cost of tuition, room and board, books and supplies, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters as long as the recipient maintains a minimum 3.2 grade point average and continues to demonstrate an interest in public service. Each year, any unused distribution should be reinvested to the principal. The fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice provost for Enrollment Services and dean for Undergraduate Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$260,258.74

Henry F. and Raymond W. Dachsteiner Music Scholarship Fund

The Henry F. and Raymond W. Dachsteiner Music Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Ethelyn Dachsteiner in memory of Henry F. Dachsteiner and Raymond W. Dachsteiner (B.S.Bus.Adm. 1925).

The annual distribution from this fund shall provide scholarship support to undergraduate or graduate students in the School of Music who are majoring in music. Scholarship recipients shall be selected by the director of the School of Music in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the School of Music.

Amount Establishing Endowment: \$198,599.91

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The H.C. and Piyu C. Ko Endowment Fund

The H.C. and Piyu C. Ko Endowment Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Hsien Ching Ko (M.S. 1953, Ph.D. 1955), chairperson and Professor Emeritus in the Department of Electrical and Computer Engineering. A portion of the annual earnings will commemorate his late wife Piyu C. Ko.

The annual distribution will be used to support the following awards and scholarships at The Ohio State University: The John D. and Alice Nelson Kraus Student Research Achievement Award in the Department of Electrical and Computer Engineering, The H.C. Ko Meritorious Service Award in the Department of Electrical and Computer Engineering, and The Piyu C. Ko Memorial Scholarship in the Department of Psychology. Each award/scholarship will receive one-third of the fund's annual distribution. Any unused distribution shall be reinvested to principal.

The John D. and Alice Nelson Kraus Student Research Achievement Award shall be given annually to an undergraduate or graduate student with the highest research achievement in the Department of Electrical and Computer Engineering. The honor includes a plaque and monetary award. The recipient shall be chosen by the Department chairperson and the Department Graduate Studies Committee in consultation with the Office of Student Financial Aid.

The H.C. Ko Meritorious Service Award shall be given annually to an individual whose meritorious and dedicated service made a significant advancement in the mission and development of the Department of Electrical and Computer Engineering. The honor includes a plaque and monetary award. The recipient shall be chosen from active and emeritus faculty, staff, students, and alumni by the Department chairperson and the Department Advisory Committee. Student awards shall be made in consultation with the Office of Student Financial Aid.

The Piyu C. Ko Memorial Scholarship shall be awarded annually to a student in the Department of Psychology seeking a career in clinical psychology. The recipient shall be chosen by the chairperson of the Department of Psychology in consultation with an appropriate department committee and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and the chairpersons from the Department of Electrical and Computer Engineering and the Department of Psychology.

Amount Establishing Endowment: \$57,102.62

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George and Lynn Ankney Scholarship Fund

The George and Lynn Ankney Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George W. and Doris M. (Lynn) Ankney.

The annual distribution from this fund shall provide a scholarship(s) to a student at The Michael E. Moritz College of Law who is academically ranked in the 40-60th percentile of his/her class prior to beginning the first year in law school. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donors, should they be alive, and the dean of the Moritz College of Law.

Amount Establishing Endowment: \$50,448.19

The Szykowny Family Scholarship Fund

The Szykowny Family Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Thomas Szykowny (J.D. 1982) and Lee Shackelford Szykowny (M.D. 1988) of Columbus, Ohio.

The annual distribution shall fund a scholarship for a student in need of financial aid at OSU's The Michael E. Moritz College of Law. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,274.00

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Roger W. LeValley, D.D.S. Agricultural Education Endowment Fund

The Roger W. LeValley, D.D.S. Agricultural Education Endowment Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Roger W. LeValley (B.S.Agr. 1962, D.D.S. 1968).

The annual distribution from this fund shall be used to provide a scholarship to a student enrolled in the B.S. in Agriculture degree program, majoring in agricultural education, specifically in the teaching option. This fund shall recognize and reward a sophomore, junior, or senior student from Ohio who has declared a major in the agricultural education teaching option, has demonstrated an interest in pursuing a career in teaching agriculture, and has shown evidence of the determination to make it happen. Financial need is the primary consideration in the selection process, and any student in good academic standing is eligible for consideration. Preference should also be given to a member of the Delta Theta Sigma agriculture fraternity and/or a veteran of the armed forces. Selection of the recipient shall be made by the chairperson of the Department of Human and Community Resource Development, in consultation with the Office of Student Financial Aid and approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Human and Community Resource Development and the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Lauren Sanders American Sign Language Fund

The Lauren Sanders American Sign Language Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the American Sign Language Program.

The annual distribution from this fund shall support the American Sign Language Program. Expenses may include program support, scholarships, and travel as approved by the program director for the American Sign Language Program, the director of the Foreign Language Center, and the dean of the College of Humanities. Scholarship recipients shall be selected in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the program director for the American Sign Language Program, the director of the Foreign Language Center, and the dean of the College of Humanities.

Amount Establishing Endowment: \$50,000.00

**The E. Christopher Ellison MD, FACS and Mary Pat Borgess MD
Surgery Scholars Fund**

The E. Christopher Ellison MD, FACS and Mary Pat Borgess MD Surgery Scholars Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. E. Christopher Ellison (residency, General Surgery, 1976-83; Surgical Gastroenterology Research Fellow, 1978-80; served as assistant professor to department chairperson, Department of Surgery, 1984 to present) and from Dr. Mary Pat Borgess (M.D. 1976; residency, Radiology, 1977-81; served as assistant professor, 1981-83) of Dublin, Ohio; and with gifts from family, friends, and colleagues in honor of Dr. Ellison's leadership in education and as chairperson of the Department of Surgery.

The annual distribution from this fund shall be used to support a medical student (or students, as funding permits) while they participate in Surgery's Honors Program providing pre-residency advanced training and academic enrichment in the field of surgery. A candidate must be a fourth-year medical student who shows exceptional professional interest and aptitude while completing a clerkship in surgery. Allocation of funds shall be approved by the director of the Scholars Honors Program and the chairperson of the Department of Surgery in consultation with the senior vice president for Health Sciences, the dean in the College of Medicine, and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Surgery and in consultation with the senior vice present for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$43,177.50 (grandfathered)

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The Farnham E. Mosley Accounting Scholarship Fund

The Farnham E. Mosley Accounting Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farnham E. Mosley.

Farnham E. Mosley, a native-born Ohioan, graduated from Urbana High School; received a B.S. in Business Administration degree, cum laude, from The Max M. Fisher College of Business at Ohio State; and a Juris Doctor degree from Capital University. He was awarded two scholarships and elected to three national scholastic organizations, Beta Alpha Psi (accounting), Beta Gamma Sigma (business), and The Order of Curia (law). During his professional career he was self-employed, held executive level positions in the federal government and private sectors, and served on boards of directors in positions of executive committee member and board chairman.

Until the donor's deferred gift is realized, annual distribution of income shall be used to provide a scholarship, of at least \$1,000, in the form of payments for registration fees or other expenses owed to the University by the recipient, for a second-year or higher undergraduate accounting major at the Fisher College of Business. Recipient shall be selected based on financial need, demonstrated academic merit (maintaining a cumulative grade point average which qualifies for Dean's List), and scheduled graduation with their entering class. Selection of the recipient shall be made by the Department of Accounting and Management Information Systems in coordination with the Office of Student Financial Aid and the Fisher Undergraduate Programs Office.

Upon the realization of the donor's deferred gift, the annual distribution of income shall be used to provide four scholarships in the form of payments for registration fees or other expenses owed to the University by the recipients as follows: 10% - sophomore scholarship; 20% - junior scholarship; 30% - senior scholarship; and 40% - graduating senior scholarship.

Undergraduate scholarship recipients will be selected based on financial need, demonstrated academic merit (maintain a cumulative GPA which qualifies for Dean's List), and scheduled graduation with their entering class. Selection of the recipients shall be made by the Department of Accounting and Management Information Systems in coordination with the Office of Student Financial Aid and the Fisher Undergraduate Programs Office.

The graduating senior scholarship shall be awarded to the student with the highest cumulative GPA as an undergraduate accounting student who has enrolled in the Master of Accounting (M.Acc.) program in the Fisher College of Business. Selection of the recipient shall be made by the Department of Accounting and Management Information Systems in coordination with the Office of Student Financial Aid and the Fisher Undergraduate and Graduate Program Offices.

It is the donor's desire that the accounting scholarships be awarded in furtherance of educational diversity at the University and are consistent with the University's basic mission and admission policy. To this end, particular attention shall be given to all qualified, underrepresented students majoring in accounting at the Fisher College of Business.

If for any reason the income available for distribution is not distributed in whole or in part, the portion not distributed shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate. If the Fisher College of Business should no longer exist or change names, the Board of Trustees shall revise scholarship guidelines as necessary to preserve the donor's basic desire that the fund support undergraduates pursuing the equivalent of a business degree with a major in accounting at The Ohio State University.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

The Joe R. and Elizabeth Engle Scholarship Fund

The Joe R. and Elizabeth Engle Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joe R. Engle (B.I.E. 1943) and Elizabeth Engle of New York City, New York. The endowment description was revised February 1, 2008.

The annual distribution from this fund shall provide multiple scholarships for incoming first-year undergraduate students with the highest academic ability (a combination of high school rank and national standardized test scores) and the highest financial need who are enrolled at the Columbus campus of The Ohio State University. The recipients of this scholarship must have graduated from one of the following high schools in Coshocton County: Coshocton High School (Coshocton, Ohio), River View High School (Warsaw, Ohio), or Ridgewood High School (West Lafayette, Ohio). It is the donors' desire that the scholarships be awarded with first preference to students who are high need, first generation college students.

The annual distribution is to be used to provide scholarships to be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, institutional and additional merit and grant financial aid awards up to the student's demonstrated financial need. The recipient must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA), and must apply in time to be eligible for any federal, state, and institutional gift assistance for which they are eligible before being considered for an Engle Scholarship. It is the donors' expressed wish and desire that these scholarships be the "Last Dollar Grant" after all other scholarships, work aid, and grants have been secured.

The scholarship shall be distributed equally over the three quarters of the academic school year. The scholarship is renewable up to 12 quarters (or eight semesters should the University ever change its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need and a minimum of a 2.5 grade point average. It is the donors' desire that the student must be enrolled on a full-time basis (considered by the University to be a minimum of 12 quarter hours per term) to receive the full scholarship. During the final quarter (or semester), if the student is not enrolled full-time, the amount of the award is scaled down to reflect the lower costs.

As a part of this endowment, the University commits to marketing the scholarship program in order to maximize its effectiveness. The University's current marketing plan for this fund is on file with the Office of Development, and while it may be amended as communications and needs change in the future, the marketing effort will always be present and reflect the goals of the program.

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This scholarship fund will be administered by the Office of Student Financial Aid in consultation with Joe R. and Elizabeth Engle annually. The final scholarship awardees will be determined by the Office of Student Financial Aid. One-fourth of one percent of the annual distribution, as well as any unused distribution, should be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Griffith Family Scholarship Endowment Fund

The Griffith Family Scholarship Endowment Fund was established April 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William David (B.S.Agr. 1961), Phyllis Ann (B.S. - Medical Technology, 1962), Thomas Edward (B.S.Agr. 1991), and William Douglas Griffith (B.S. - Agronomy, 1988), of Ada, Ohio. The description was revised February 1, 2008.

The intent of this fund is to encourage and support students from Hardin County, Ohio, as they pursue degrees at The Ohio State University. Scholarship applicants will be selected based on academic achievement (minimum 2.5 grade point average), financial need, leadership and community involvement, and the personal statement on their application. The Hardin County OSU Alumni Scholarship Committee will determine division of the distribution and recommend scholarship recipients to the Office of Student Financial Aid who will administer the scholarships.

A portion of the annual distribution from this fund shall be used to support students who are enrolled in the College of Food, Agricultural, and Environmental Sciences at the University's main campus, including incoming freshman. If there are no qualified applicants from Hardin County, Ohio, second preference shall go to any student in the College who resides in any county adjacent to Hardin County.

The remaining portion of the annual distribution shall support incoming freshman students attending the Lima campus of The Ohio State University who have some background in agriculture or whose immediate family has some background in agriculture. If there are no applicants with an agricultural background, second preference shall go to a student from Hardin County with no background in agriculture.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

Change in Name and Description of Named Endowed Funds

The Farnham E. Mosley Urbana Scholarship Fund

The Farnham E. Mosley Scholarship Fund was established December 3, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farnham E. Mosley. The name and description were revised February 1, 2008.

Farnham E. Mosley, a native-born Ohioan, graduated from Urbana High School; received a B.S. in Business Administration degree, cum laude, from The Max M. Fisher College of Business at Ohio State; and a Juris Doctor degree from Capital University. He was awarded two scholarships and elected to three national scholastic organizations, Beta Alpha Psi (accounting), Beta Gamma Sigma (business), and The Order of Curia (law). During his professional career he was self-employed, held executive level positions in the federal government and private sectors, and served on Boards of Directors in positions of executive committee member and board chairman.

Until the donor's deferred gift is realized, annual distribution of income shall be used to provide a scholarship, of at least \$1,000, in the form of payments for registration fees or other expenses owed to the University by the recipient, for an entering freshman who is a current year graduate of Urbana High School in Urbana, Ohio; has a high school record that demonstrates academic aptitude; and has enrolled at The Ohio State University. Preference shall be given to qualified applicants with financial need. Selection of the recipient shall be made by the Office of Student Financial Aid in consultation with Urbana High School guidance staff.

Upon the realization of the donor's deferred gift, the annual distribution of income will be used to provide scholarships for qualified applicants as follows: 60% to provide two equal scholarships for two entering freshmen; and 40% to provide two equal supplemental sophomore scholarships. Scholarships shall be in the form of payments for registration fees or other expenses owed to the University by the recipients.

Qualifying entering freshmen must be current year graduates of Urbana High School in Urbana, Ohio; have high school records that demonstrate academic aptitude; and have enrolled at The Ohio State University. Preference will be given to qualified applicants with demonstrated financial need. Selection of the recipients shall be made by the Office of Student Financial Aid in consultation with Urbana High School guidance staff.

Recipients of the freshman scholarships will be eligible to receive a supplemental scholarship their sophomore year if they comply with the requirements to maintain full-time enrollment during their freshman year and achieve a cumulative grade point average of 3.0 or higher. Sophomore scholarships shall be awarded by the Office of Student Financial Aid in consultation with the recipients' respective college unit.

If for any reason the income available for distribution to initial freshman and/or sophomore scholarships is not distributed in whole or in part, the portion not distributed shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor for this fund to mutually benefit OSU-bound Urbana High School graduates and The Ohio State University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. If Urbana High School should no longer exist or change names, the Board of Trustees shall revise scholarship guidelines as necessary to preserve the donor's basic desire that the fund support OSU-bound high school graduates from the city of Urbana, Ohio. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as circumstances, need, and good conscience dictate.

The Toro Company/Jack Nicklaus Turfgrass Legacy Endowment Fund

The Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Toro Company. The name and description were revised February 1, 2008.

The annual distribution from this fund shall be used to provide a scholarship(s) to freshmen or sophomores or an international internship(s) for a student(s) in the Turfgrass Management Program, Department of Horticulture and Crop Science, with preference given to students who have relatives involved in the profession of turfgrass management. Recipients will be selected by a committee comprised of individuals from Nicklaus Companies, The Toro Company, the OSU turfgrass faculty, and the College of Food, Agricultural and Environmental Sciences' representatives. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

ATHLETIC TICKET PRICES AND FEES FOR FOOTBALL AND MEN'S BASKETBALL FISCAL YEAR 2009 GOLF COURSE MEMBERSHIP CALENDAR YEAR 2008

Resolution No. 2008-80

Synopsis: Approval of Athletic ticket prices for Fiscal Year 2009 and golf course membership fees for Calendar Year 2008 at the recommended levels is requested.

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WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership fees; and

WHEREAS the Athletic Council has approved increases for football and men's basketball tickets, and for golf course membership fees shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED, That the recommended increases for football and men's basketball tickets for Fiscal Year 2009, and for golf course membership fees for Calendar Year 2008, be approved.

(See Appendix XXXVII for background information, page 842.)

**POLICY REGARDING BOARD OF TRUSTEES REVIEW AND APPROVAL
OF FACILITIES IMPROVEMENT PROJECTS AND REAL ESTATE TRANSACTIONS**

Resolution No. 2008-81

Synopsis: Adoption of an approved policy regarding Board of Trustees review and approval of facilities improvement projects and real estate transactions, is proposed.

WHEREAS the Board of Trustees of The Ohio State University has a fiduciary responsibility with respect to the stewardship of University resources and the development of University property and facilities to meet the academic needs of the University; and

WHEREAS except as provided by the Board of Trustees, the Board retains sole authority with respect to University facilities improvement projects and real estate transactions unless otherwise delegated; and

WHEREAS the Board desires to provide for the flexibility needed to ensure the timely completion of facilities improvement projects while ensuring that the Board retains the authority and ability to exercise appropriate oversight regarding the facilities improvement process, especially with respect to major projects; and

WHEREAS in 2003, management of facilities improvement projects was identified as one of six core processes to be reviewed, and several actions since have been taken to streamline the processes involved during the planning, design, and construction phases of facilities improvement projects, resulting in gained efficiencies and cost savings; and

WHEREAS there now is a need to codify the policies and guidelines of the Board and the University regarding review and approval for capital projects, planning studies, and real estate transactions:

NOW THEREFORE

BE IT RESOLVED, That the attached policy regarding Board of Trustees review and approval of facilities improvement projects, planning studies, and real estate transactions be adopted, effective immediately, and that the Senior Vice President for Business and Finance, in consultation with the Office of the Board of Trustees, be responsible for coordination of the implementation of this policy; and

BE IT FURTHER RESOLVED, That under the direction of the Senior Vice President for Business and Finance, the Office of Facilities Operations and Development shall have

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the responsibility and requisite authority for contracting for the University for any facilities improvement project of any kind (repair, maintenance, renovation, or new construction) estimated to cost \$4 million or more and less than \$10 million in accordance with all applicable laws and regulations.

(See Appendix XXXVIII for background information, page 847.)

APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS

Resolution No. 2008-82

APPROVAL TO ENTER INTO DESIGN CONTRACTS

POSTLE HALL - REGISTRATION AREA RENOVATION
SOUTH LOW RISE FIRE ALARMS
TAYLOR TOWER - FAN COIL REPLACEMENT

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

FISHER COLLEGE OF BUSINESS - SECURITY UPGRADES
OARDC - POUNDEN HALL RENOVATION
POSTLE HALL - REGISTRATION AREA RENOVATION
SMITH LABORATORY REHABILITATION
UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT EXPANSION

Synopsis: Authorization to enter into design and construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Postle Hall - Registration Area Renovation (N/A)	\$0.4M	Department general funds
South Low Rise Fire Alarms (09-10 capital request)	\$3.4M	Bond proceeds
Taylor Tower - Fan Coil Replacement (09-10 capital request)	\$3.0M	Bond proceeds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Fisher College of Business - Security Upgrades (N/A)	\$2.5M	Central funds
OARDC - Pouden Hall Renovation (07-08 capital request)	\$1.5M	Grant funds Department general funds
Postle Hall - Registration Area Renovation (N/A)	\$0.4M	Department general funds
Smith Laboratory Rehabilitation (05-06 capital request)	\$3.4M	State appropriations College general funds
University Hospitals - Emergency Department Expansion (N/A)	\$1.9M	Auxiliary funds

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts for the projects

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listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXIX for background information, page 850.)

AMENDMENT TO LONG-TERM LEASE

Resolution No. 2008-83

Varsity Crew Facility Indian Village Road Columbus, Ohio

Synopsis: Authorization for an amendment to a long-term lease with the city of Columbus, landlord, and The Ohio State University, tenant, for a crew boathouse facility located at the Griggs Reservoir on the Scioto River, Columbus, Ohio, is requested.

WHEREAS the Board of Trustees previously approved the long-term lease of real property consisting of the crew boathouse facility at the July 13, 2007 meeting; and

WHEREAS the Board of Trustees is presented with the need to amend the long-term lease of real property; and

WHEREAS the funds for the lease will be provided by the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into an amendment of the long-term lease with the city of Columbus to increase the rent to an amount not to exceed \$4.87 million and such additional terms as shall be beneficial to the University.

(See Appendix XL for background information, page 859.)

EASEMENTS

Resolution No. 2008-84

CITY OF COLUMBUS - SANITARY SEWER SOUTH OF WEST LANE AVENUE, COLUMBUS, OHIO

CITY OF COLUMBUS - SIDEWALK SOUTH SIDE OF WEST LANE AVENUE, COLUMBUS, OHIO

Synopsis: Authorization to grant the city of Columbus an easement south of West Lane Avenue, Columbus, Ohio, to relocate the existing sanitary sewer to accommodate the Lane Avenue Parking Garage and an easement to relocate the existing sidewalk to accommodate a turn lane providing access to the Lane Avenue Parking Garage is requested.

WHEREAS the city of Columbus has requested an approximately 0.085 acre easement area to relocate the sanitary sewer line, for a term of 25 years, for consideration of \$1.00; and

WHEREAS the city of Columbus has requested an approximately 0.065 acre easement area to relocate the sidewalk, for a term of 25 years, for consideration of \$1.00; and

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WHEREAS these easement are necessitated by the need to relocate the existing sanitary sewer line and relocate the sidewalk to accommodate the Lane Avenue Parking Garage. The appropriate University offices have determined that the grant of these easements are in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant these easements to the city of Columbus upon such terms and conditions as are in the best interests of the University.

Upon motion of Mr. O'Dell, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, Ong, Wexner, O'Dell, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner.

(See Appendix XLI for background information, page 860.)

APPOINTMENT OF INVESTMENT MANAGERS AND REALLOCATION OF FUNDS

Resolution No. 2008-85

Synopsis: The appointment of investment managers and reallocation of funds are proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external investment managers and index funds to assist in the management of the University's Long-Term Investment Pool; and

WHEREAS the Development and Investment Committee of the Board of Trustees periodically reviews the results obtained by the external investment managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on December 7, 2007:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Development and Investment Committee of the Board of Trustees the following external investment manager changes shall be made in conjunction with index fund reallocations as needed to maintain target asset allocations previously approved:

	Allocation as of 11/30/07	Changes	Revised Allocation
<u>US Equity-Mid Cap</u>			
Nicholas Applegate	\$48,380,890	(\$48,380,890)	\$0
Meeder 100	\$43,798,588	(\$43,798,588)	\$0
Meeder Enhanced	\$21,631,278	(\$21,631,278)	\$0

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Domestic Fixed Income

Hughes Capital Management	\$43,195,204	(\$43,195,204)	\$0
Huntington Trust	\$45,143,357	(\$45,143,357)	\$0
JP Morgan	\$45,532,946	\$33,000,000	\$78,532,946

International Fixed Income

Brandywine	\$22,442,279	(\$22,442,279)	\$0
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Absolute Return

Samlyn Capital	\$0	\$20,000,000	\$20,000,000
Indus Capital Partners	\$0	\$15,000,000	\$15,000,000
Marathon	\$0	\$20,000,000	\$20,000,000
Level Global Investors	\$0	\$20,000,000	\$20,000,000
TPG-Axon Capital Management	\$0	\$20,000,000	\$20,000,000
Glennview Capital GP	\$0	\$15,000,000	\$15,000,000
Pendragon Capital	\$0	\$18,000,000	\$18,000,000

Private Equity

Summit Sub-Debt IV	\$0	\$15,000,000	\$15,000,000
Summit Europe	\$0	\$10,000,000	\$10,000,000

Natural Resources

Carlyle/Riverstone IV	\$0	\$15,000,000	\$15,000,000
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Upon motion of Ambassador Ong, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with eight affirmative votes cast by Trustees Cloyd, Hendricks, Ong, Hicks, Fisher, Brass, Marbley and Ratner, and three abstentions cast by Trustees Wexner, O'Dell and Schottenstein.

**STRATEGIC PLANNING, STRATEGIC INITIATIVES
AND BOARD GOVERNANCE REPORT**

Dr. Cloyd:

Thank you very much. I'd like to now call on Provost Alutto. He is going to provide a presentation that President Gee referenced earlier on strategic planning, strategic initiatives, and Board governance.

President Gee:

While Joe is sitting down let me just say to all of you. I'd asked Joe to do this and he asked me why? I think it's important, and I say this is sort of like sin and confession in that we have to constantly remind ourselves of this. One of the things that the Provost and I along with my colleagues -- but particularly because the Provost is leading this -- are very devoted to us having a very thoughtful, very progressive, and very aggressive alignment and strategic planning process. We did have an opportunity to talk about that in the Ambassador's committee last Board meeting, but I thought it would be useful at the 10,000 foot level for the Board again to understand the complexity of the process and the fact that we now do have an aligned process. We know when X is happening that Y is aligned with that. We have realigned the way that we manage the University and we now have this institutional process which is run through an integrated financial planning group which is composed of the provost, who chairs it, and the senior vice president for health affairs and the chief financial officer. We now have a common place where these issues are brought together. Joe...

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Provost Alutto: [PowerPoint presentation]

Well, you just made my presentation! Really, it makes it easy. I'd really like to talk about three things. First, is about some of the discipline that we're now exhibiting in our planning process; and secondly, to talk about the extent which our planning process is allowing the individual silos, chimneys, or whatever metaphor you want to use for our various programs and schools and colleges, to plan more effectively and more rigorously, as President Gee has indicated. I want to give you a sense of the integration mechanisms we are using to make sure we are planning as *one* University. This goes back to a question Chairman Cloyd asked -- the simple question of, "With all these competing financial opportunities we have, how do we make decisions about what we will or will not do?"

This is a slide that should be familiar to you. It was one that Ambassador Ong showed in the past, and it gives you a sense of the overall planning process and cycle for the University. Everything starts with the Academic Plan and President Gee's six strategic goals for the University. So we don't really ask people to go beyond those particular planning documents. They provide the boundaries for some of the planning that takes place. That feeds in obviously to the Board of Trustees Planning and the activities that you have, and I'll give you just one example of how that gets reflected in reality.

This is the agenda that Ambassador Ong described earlier that we've agreed to with the Committee on Academic and Student Affairs. Each one of these topics flow from the planning activities that are ongoing within the University, either as a result of the Academic Plan or as a result of our efforts to implement the six goals that have been identified by President Gee.

So as you heard, we started with student housing, because that's an issue that has to deal with the student life question which the President has raised. The issue that is flowing from much of the planning documents at the college level is the focus on the importance of enriching the experiences that students have while they are on campus. The doctoral program review is part of the normal process we go through to focus on the quality of our programs and the impact that those programs have on a national and international level. The focus on University centers, which will come to the committee, is really a translation of the issue the President has raised with trans institutional mechanisms that will lead the way to the future eminence that we would like for this institution.

Our international programs which are a key to our Academic Plan and our reflection of our ability to play a role not just in this region, not just in this state, but truly on a worldwide basis.

The Ohio Innovation Partnership update which will be coming to the committee flows from the focus that we've had on developing our strengths in the STEM area. This is an area we have decided as an academic priority for this institution, also happens to coincide with state priorities in terms of investment.

And the last item which is sort of, "where are we?" We have all had a year of working with this new strategic process and the question is how do we assess this and how do we get some feedback as to what should be changed and what adjustments should be made.

So if I go back now to that overall process diagram. After the Board of Trustees, we go to the question of college strategic multi-year plans. We have been asking colleges to plan within a five year cycle. That is an important piece to keep in mind because not only is there going to be the five-year review process, but within each and every year there are performance metrics that are being identified, and I'll talk about those briefly.

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If you go down the right branch, once the colleges have strategic plans that have been approved we go through the annual assessment process for college process, for college progress. Each of the plans has to identify for us time periods and metrics we can use to assess whether or not progress is being made or what adjustment should be made as a result of our actual experience with implementation. Then that obviously leads to the performance of individual deans.

If we go down the left side branch of that, we begin to see department and program strategic goals which have to be consistent with and aligned with the departments. So we have alignment from the plan to the trustees, to the colleges, to individual departments, and individual initiatives, then of course that leads to assessments of unit progress and the assessment of the performance of the leaders of those units.

The middle box talks about multi-year program reviews. We have to keep in mind that while this planning is going on we have our regular cycles of planning and regular cycles of assessments of individual programs and individual initiatives such as the doctoral program assessment which is going on as we speak, and about which the Board will hear more in the future.

One of the things we have tried to do for each of these planning efforts within the silos is to try to identify the key planning elements that have to be reflected in those plans. They range from facilities, we've talked about that a little bit today, at the Board level -- we are beginning to raise questions for example about shared facilities. We have proposals and Academic Plans that are being developed for rather significant increases and wet lab space for different colleges. That has lead us to ask questions about if we can combine some of that access to wet lab space and have that reflected in our building plans. So we are beginning to ask those kinds of questions about common classroom space and so forth. In the past all of those decisions would have simply been kept at the department or college level and lead to a lot of idiosyncratic planning. We are trying to get away from that.

Every unit has to have a financial plan. One of the things we are discovering at the academic level is that every unit we deal with can articulate for us what their long-term goals are. That is not an issue. The hard part is telling us where the resources are going to come from in order to achieve those goals, and each unit must have a fairly detailed and specific financial plan for that.

There is a technology plan -- what support must be provided for them to achieve success, what support will be central, what support will be decentralized, etc.

There has to be a development plan because it is clear to all the units that we cannot achieve their goals and objectives just with state support. So we need to see a very detailed plan of how they are going to generate dollars, whether it is through actual development or fund raising, or if it is going to be through indirect costs as a result of external grant generation. All of that has to be specified, and the talent plan -- it's fine to be talking about massive growth if we are in an area of shortage of faculty, where is that talent coming from? Where is the talent coming from for the quality of programs in terms of student attraction?

We heard earlier about the need for financial aid and our plans to make sure we continue to offer adequate levels of financial aid. That is tied in part to the question of are we going to have the level of talent we need in students to accomplish the goals and objectives we have?

So all of the plans that come out of the silos have to have those elements addressed and that is how they are being assessed. And just to give you an overall sense of what we are trying to do for the academic units, it is simply to create a data-driven process in which decisions are made based on alignment with the University goals and the Board of Trustees goals being aligned with the college goals, the college goals being

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aligned with the department goals, and annual college and department leadership assessments being driven by explicit metrics. It is that alignment that becomes absolutely critical.

The other point I would like to make is that this applies not just to academic units. One of the important issues for us is to make sure that all of our support units are planning in a way that is aligned with our academic goals and objectives. One of the foci of the conversation we had with Ambassador Ong's committee was the issue about whether or not we should increase residence capacity on campus and that should be driven by our academic goals, not simply the question of whether or not we could do it. But we are trying to consistently use our academic goals as a way of driving the goals and objectives of all our support units on campus, and this just tries to visually display that for you.

Up to this point what I've talked about are activities that easily can take place within any silo. There is a limited amount of integration that is forced as a result of what I've just described. Now I want to talk about some of the integration mechanisms that have come about because of activities that President Gee has undertaken.

The first step was the creation of a group that he has described earlier as the Integrated Financial Planning Committee and that consists of three individuals, myself, the senior vice president of health sciences, and the chief financial officer and senior vice president for business and finance. Our function is to look at these cross unit activities and proposals for resource allocations and begin to make absolutely certain that there is integration that takes place in all of those activities. But that is not done alone. In addition, we have biweekly meetings of the new Executive Committee that is chaired by the president and includes the provost and a series of vice presidents. That group again begins to both surface and flesh out issues that cut across all the silos of the University, and that is the purpose of that particular committee. We then have weekly meetings of the Senior Management Council that I chair. It includes all the vice presidents and the secretary of the board of trustees. It becomes both an agenda setting committee that looks at a set of issues across the University as a whole and it also does some assessments of implementation. We are beginning to get, as a result of these mechanisms and efforts, a look across all the functions of the institution and make sure that there is consistency.

We also have a series of other issues, and I will go through these very, very quickly. We have the monthly meetings of the President's Council and that has all of the vice presidents, the executive deans, and the faculty senate representatives. That is to do two things: first, to make sure that there are consistent messages of information about what is happening and what our goals and objectives are; and second, then also listen to a broader base of individuals with a variety of different perspectives who can ask questions about why we are moving in particular areas, raise questions about implementation plans, as well as the very process of planning that takes place.

We then have monthly meetings of the Council of Deans and those are chaired by the provost. All deans in the University come to those meetings and that is both for problem solving purposes and also for communications purposes. But again the primary effort is to get the deans actively involved in looking at issues across the colleges, not in any one individual college of the institution. We are organized by clusters, as I think you all know, and there are periodical meetings of the cluster deans, where the deans in the health sciences will be getting together, deans in the professional colleges, and deans in the arts and sciences, to talk about common issues across their colleges within their cluster. They also begin to raise issues that might affect colleges in different clusters. It becomes another way of getting integration just at a lower level within the institution.

There are periodic meetings with all the department chairs. I meet with over a hundred department chairs periodically, again to make sure that I am listening to and that we

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are hearing about the issues on the ground from chairs who have to deal with the very real issues, not just the planning, but actual implementation, and they have an opportunity to hear directly from me. We have continual reviews, which we talked about before, of the Office of Academic Affairs in terms of leadership performance. We have periodic meetings of the Faculty Council. We have the Faculty Council representatives here. We meet regularly, again, to raise issues that they begin to see from a very different perspective and that are not silo bound. And of course there are periodic meetings of the Faculty Senate which is a much broader group that again gives us an opportunity to hear across the institution.

So the main message I am trying to convey is that we are trying very hard to get greater discipline in both planning and implementation within silos, because that is a very important part of what we do. But we also want to make absolutely certain that we are beginning to see the integration that must occur across those silos if we are to accomplish our goals and objectives.

I would be happy to answer any questions if there are any?

Dr. Cloyd:

Thank you, Provost Alutto.

It's really terrific to see this activity that can generate the kind of alignment that we know we need to achieve the goals we have set for the University and start to become more of the "one university" that we have talked about. I think its terrific work and compliments to you and all the people who have been involved in this.

I would like to open it up now to the Board for any other Trustees that have questions or comments on this report.

Ambassador Ong:

A lot of meetings.

Provost Alutto:

A lot of meetings, very focused, and we do run some fairly efficient meetings.

Dr. Cloyd:

Other questions or comments?

Mr. Wexner:

No, I just want to compliment you. I feel humble complimenting a business dean, but know this is clear that you have figured out how to do it. The what, the how, and the who, and it is laid out very clear. I think it's a great template for managing things on issues. What are the issues; what you are trying to achieve for us in our boards and our committees, so we are in the same kind of format. What it is, how are you going to get there, who's going to do it, when, and that was just as complete as I have ever seen, in a concise presentation.

Dr. Alutto:

Thank you.

(See Appendix XLII for background information, page 861.)

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Dr. Cloyd:

Any other comments?

Thank you, Provost Alutto. The only other item of business that we have today is a short one, and President Gee that is to wish you a happy birthday, one day early. Now I thought about singing happy birthday to you, then when I considered this group, with the Ambassador having a lovely voice, I decided that standards of humaneness just would not let that happen. But please take our best wishes for a very happy birthday, and we certainly hope you enjoy the *Wizard of Oz!*

President Gee:

Thank you, I might just, I was going to do this in my office today. You know, February 2nd is Ground Hog's day, so I thought I would show you what I have (donning a hat with a woodchuck on it)! I don't know what he is going to do, but for me I'm going to be able to see the sun tomorrow.

Thereupon the Board adjourned to meet Friday, April 4th, 2008 at the Longaberger Alumni House, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

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(APPENDIX XXXV)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
RULES AND REGULATIONS

AMENDMENTS APPROVED BY
MEDICAL STAFF ADMINISTRATION COMMITTEE
ON NOVEMBER 14, 2007

I. MEDICAL STAFF BYLAWS

- A. Updated Professional Affairs Committee name.
- B. Added Professionalism Policy as a policy in which all members of the Medical Staff must comply.
- C. Moved automatic suspension of membership on the Medical Staff for resignation, termination or non-reappointment of OSU Faculty Appointment from "Membership" section to "Automatic Suspension" section.
- D. Revised and updated "Peer Review and Corrective Action" section to accurately reflect current practice.
- E. Added provisions to the "Hearing and Appeal Process" section that allows Professional Affairs Committee and the University Hospitals Board to remand hearing committee reports back to Medical Staff Administrative Committee for further action as directed.
- F. Added a provision to "Administration of the Medical Staff" section to comply with JCAHO standards to allow the Licensed Independent Practitioner Health Committee to initiate appropriate actions when a practitioner fails to complete a required rehabilitation program.

3335-43-04 Membership.

(A) Qualifications.

- (1) Unchanged
- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and the Ohio state university policies regarding employee and medical staff

health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on professionalism, disruptive behavior, conflict of interest, and access and communication guidelines.

- (3) ~~Resignation, termination, or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals.~~
- (4) (3) Exclusion of any medical staff member or licensed health care professional from participation in any federal or state government program or suspension from participation, in whole or part, in any federal or state government reimbursement program, shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals and the immediate termination of clinical privileges at the Ohio state university hospitals as of the effective date of the exclusion or suspension. If the medical staff member's or licensed health care professional's participation in these programs is fully reinstated, the affected medical staff member or licensed health care professional shall be eligible to apply for membership and clinical privileges at that time. It shall be the duty of all medical staff members and licensed health care professionals to promptly inform the medical director of any action taken, or the initiation of any process which could lead to such action taken by any of these programs.
- (5) (4) Except as otherwise provided for herein, an applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by at least one of the American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of the Ohio state university hospitals, or as specifically provided in these bylaws.
- (6) (5) Any medical staff member whose membership has been terminated pursuant to paragraph (A)(4) or (A)(5) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-43-06 of the Administrative Code. Any licensed health care professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of

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this rule may not request an appeal in accordance with paragraph (E)(8)(j) of rule 3335-43-07 of the Administrative Code.

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) through (6) unchanged.

(7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs, ~~research and education~~ committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

(8) unchanged

(F) Procedure for reappointment.

(1) through (3) unchanged.

(4) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The medical staff administrative committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical staff administrative committee regarding reappointment of a member shall be communicated by the medical director, along with the recommendation of the medical director, to the professional affairs, ~~research, and education~~ committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall

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instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

(5) through (7) unchanged.

(G) unchanged

3335-43-05 Peer review and corrective action.

(A) Informal review.

All medical staff members agree to cooperate in informal review activities that are solely intended to improve the quality of medical care provided to patients at the Ohio state university hospitals and by the individual medical staff member. Such activities may include the handling and informal review of complaints Information indicating a need for informal review, including patient complaints, disagreements, questions of clinical competence, or inappropriate conduct and variation variations in clinical practice identified by the clinical departments or divisions and medical staff committees. ~~The resulting information from such activities shall be furnished referred~~ to the applicable chief of the clinical department chief. Upon review by the clinical department chief, and with concurrence of who shall consult the medical director the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, an initial written determination shall be made by The chief of the clinical department and the medical director shall evaluate the matter to determine the appropriate course of action. They may, as they deem necessary, consult with the affected medical staff member or obtain information or opinions from knowledgeable persons within the medical center as well as outside consultants. At the conclusion of their evaluation, the clinical department chief and the medical director shall make an initial written determination on whether:

- (1) ~~The complaint matter~~ warrants no further action;
- (2) ~~Informal review resolution~~ under this paragraph is warranted appropriate; or
- (3) Peer review under paragraph (B) of this rule is warranted. In cases where the clinical department chief and medical director cannot agree on the need for peer review, the matter shall be submitted for peer review and determined as set forth in paragraph (B) of this rule.

If the clinical department chief and the medical director determine that informal resolution is appropriate, they may consult with the medical staff member, make recommendations for educational actions of additional training, sharing of comparative data or monitoring, issue informal letters of warning or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. The chief of the clinical department and the medical director shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file,

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the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the member's file. Informal review under this paragraph is not a procedural prerequisite to the initiation of peer review under paragraph (B) of this rule.

(B) Peer review.

- (1) Peer review may be ~~requested in more serious situations or where informal review has not resolved an issue or whenever the activities or professional conduct of~~ initiated when a member of the medical staff of the Ohio state university hospitals:
 - (a) ~~Violates the~~ Fails to adhere to standards or aims of the of patient care and professional conduct appropriate for a physician practicing in an academic medical center as determined by the medical staff or standards of professional conduct;
 - (b) ~~Is considered to be~~ disruptive to the operation of the Ohio state university hospitals;
 - (c) Violates the bylaws, rules and regulations of the medical staff, the Ohio state university hospitals board, or the board of trustees of the Ohio state university;
 - (d) Violates state or federal law; or
 - (e) Is responsible for acts or omissions detrimental to patient safety or to the delivery quality or efficiency of patient care within the Ohio state university hospitals; or
 - (f) Is responsible for acts or omissions damaging to the reputation of the medical staff of the Ohio state university hospitals.

Peer review may be initiated by a chief of a clinical department, the medical director, any member of the medical staff, the executive director of the Ohio state university hospitals, the dean of the college of medicine and public health, any member of the board of the Ohio state university hospitals, or the vice president for health services. All requests for peer review shall be in writing, shall be submitted to the medical director, and shall ~~be supported by reference to the specific activities or~~ specifically state the conduct or activities which constitute grounds for the requested action.

- (2) The medical director shall promptly ~~notify~~ deliver a written copy of the request for peer review to the affected member of the medical staff, in a confidential manner; ~~that a request for peer review has been made, and inform the member of the specific activities or conduct which constitutes grounds for the requested action.~~ The medical director shall then conduct a preliminary review to verify the facts related to the request for peer review, and within thirty days, make a written determination. If the medical director decides that no further action is warranted, the medical director shall notify the person(s) who filed the request for peer review and the member accused, in writing, that no further action ~~would~~ will be taken.
- (3) Whenever the medical director determines that peer review is warranted ~~and that a reduction, suspension or revocation of clinical~~

~~privileges could result, the medical director, he or she shall refer the request for peer review to the peer review committee. The affected member of the medical staff shall be notified of the referral to the peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings.~~

- (4) The senior vice president for health sciences or designee shall exercise any or all duties or responsibilities assigned to the medical director under these rules for implementing corrective action and appellate procedure ~~only if:~~
- (a) The medical director is the medical staff member charged;
 - (b) The medical director ~~is responsible for having the charges brought against another medical staff member; or~~ has a financial interest or a relationship with any person that may have an improper effect on the exercise of his or her judgment in the matter, or may be perceived to have such an effect.
 - (c) ~~There is an obvious conflict of interest.~~
- (4)-(5) The peer review committee shall investigate every request and shall ~~report in writing within thirty days its~~ deliver written findings and recommendations for action to the chief of the clinical department within thirty days. The peer review committee may recommend a reduction, suspension or revocation of the medical staff member's clinical privileges or other action as it deems appropriate. In making its recommendation the peer review committee may consider as ~~appropriate,~~ relevant literature and clinical practice guidelines, ~~all the~~ opinions and views expressed throughout the review process, ~~and any~~ information or explanations provided by the member under review and other relevant information. Prior to making its report, the committee shall afford the medical staff member against whom the action has been requested ~~shall be afforded~~ an opportunity for an interview ~~with the peer review committee.~~ At such interview, the medical staff member shall be informed of the specific activities actions or omissions alleged to constitute grounds for peer review, and shall be ~~afforded the opportunity to discuss, explain or refute the allegations against the medical staff member given copies of any statements, reports, opinions or other information compiled at prior stages of the proceedings.~~ The medical staff member may furnish written or oral information to the peer review committee at this time and shall be given an opportunity to discuss, explain, or refute the allegations and to respond to any statements, reports or opinions previously compiled in the proceedings. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.
- (5) (6) Upon receipt of the written report and recommendation from the peer review committee, the chief of the clinical department shall, within seven days, make his or her own written determination recommendation for corrective action and forward that determination recommendation along with the findings and recommendations of the peer review committee to the medical director, ~~or if required by paragraph (B)(3) of this rule, to the senior vice president for health sciences or designee.~~

- (6) ~~(7)~~ Following receipt of the recommendation from the clinical department chief and the report from the peer review committee, the ~~The~~ medical director, or the senior vice president for health sciences or designee, shall have ten days to approve or to decide whether to accept, reject or modify the determination recommendation of the clinical department chief. Following receipt of the report of clinical department chief, the medical director or senior vice president for health sciences or designee shall decide whether the grounds for the requested corrective action are such as should result in a reduction, suspension or revocation of clinical privileges. If the medical director, or senior vice president for health sciences or designee, decides the grounds are not substantiated, the medical director will notify the peer review committee; the clinical department chief; the person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

~~In the event~~ If the medical director or senior vice president for health sciences or designee finds the grounds for the requested corrective action are substantiated, the medical director shall promptly notify the affected medical staff member of that decision and of the corrective action that will be taken. This notice shall advise the affected medical staff member's member of his or her right to request a hearing before the medical staff administrative committee pursuant to rule 3335-43-06 of the Administrative Code and. ~~The written notice shall also include a statement that the medical staff member's failure to request a hearing in the timeframe prescribed in this rule 3335-43-06 of the Administrative Code shall constitute a waiver of rights to a hearing and to an appeal on the matter; a statement that~~ and the affected medical staff member shall have the procedural rights found in rule 3335-43-06 of the Administrative Code; and also be given a copy of the rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the medical director shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

- ~~(7)~~ (8) If the affected member of the medical staff does not make a written request for a hearing to the medical director within thirty-one days after receipt of the adverse decision, it he or she shall be deemed a waiver of to have waived the right to any review by the medical staff administrative committee to which the staff member might otherwise have been entitled on the matter.

- ~~(8)~~ (9) If a timely, written request for hearing is made, the procedures set forth in rule 3335-43-06 of the Administrative Code shall apply.

(C) Composition of peer review committee.

(1) and (2) unchanged.

- (3) An outside review consultant may serve as a member of the peer review whenever:

(a) Unchanged

(b) The objectivity of the review may be compromised ~~due to economic considerations~~; or

February 1, 2008 meeting, Board of Trustees

- (c) Whenever the medical director determines that an outside review is otherwise advisable.

If an outside reviewer is recommended, the chief of the clinical department shall make a written recommendation to the medical director for selection of an outside reviewer. The medical director shall make the final selection of an outside reviewer.

(D) Unchanged

(E) Automatic suspension.

(1) through (8) unchanged.

(9) Resignation, termination, or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals.

(F) Reporting responsibility.

When a decision on corrective action is taken which constitutes a "formal disciplinary action" as may be defined in Ohio state law, or as may be required to be reported pursuant to federal law, including the health care quality improvement act, the medical director shall ~~make~~ ensure that a report of said action ~~is made~~ in order to maintain compliance with applicable state or federal law or regulations. The medical director shall ~~amend~~ ensure that such reports ~~are amended~~ as may be required to reflect subsequent actions taken under the hearing and appeal rights afforded in these bylaws.

When applicable, any recommendations or actions that are the result of a review or hearing and appeal shall be monitored by the medical director on an ongoing basis through the Ohio state university hospitals' quality management activities. (B/T 6/7/2002, B/T 5/6/2005)

3335-43-06 Hearing and appeal process.

(A) through (C) unchanged.

(D) Conduct of hearing.

(1) through (9) unchanged.

(10) The decision and record of the medical staff administrative committee shall be transmitted to the professional affairs, ~~education, and research~~ committee of the university hospitals board, which shall, subject to the affected member's right to appeal and implementation of paragraph (E) of this rule, consider the matter at its next scheduled meeting, or at a special meeting to be held no less than thirty days following receipt of the transmittal. The professional affairs, ~~education and research~~ committee may accept, reject, or modify the decision of the medical staff administrative committee. The professional affairs committee may remand that matter back to the medical staff administrative committee for further action as directed.

(11) The recommendation of the professional affairs, ~~education and research~~ committee shall be promptly considered by the university hospitals board, or the executive committee of the hospital's board, at its next scheduled meeting. The university hospitals board, or the

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executive committee of the university hospitals board, may accept, reject, or modify the recommendation of the professional affairs, ~~education and research~~ committee. The university hospitals board or executive committee of the hospitals board may remand the matter back to the medical staff administrative committee for further action as directed.

(12) Unchanged

(E) Appeal process.

(1) and (2) unchanged.

(3) The appeal shall be conducted by the professional affairs, ~~education and research~~ committee of the university hospitals board.

(4) The affected medical staff member shall have access to the reports and records, including transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the medical staff administrative committee. The staff member shall then submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs, ~~education and research~~ committee no later than seven days following the date of the affected member's notice of appeal.

(5) New or additional matters not raised during the hearing or in the medical staff administrative committee hearings shall only be considered on appeal at the sole discretion of the professional affairs, ~~education and research~~ committee.

(6) Within fourteen days following submission of the written statement by the affected medical staff member, the professional affairs, ~~education and research~~ committee shall recommend to the Ohio state university hospitals board that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical staff administrative committee for further review and recommendation. Such referral to the medical staff administrative committee may include a request for further investigation.

(7) Unchanged

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into five categories: honorary medical staff; attending medical staff; courtesy medical staff; community affiliate medical staff; and limited staff.

(A) through (E) unchanged.

(F) Clinical privileges.

(1) through (7) unchanged.

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(8) Other licensed health care professionals.

(a) through (j) unchanged.

(k) Appeal process.

(i) and (ii) unchanged.

(iii) The appellate review shall be conducted on the record by the professional affairs, ~~education and research~~ committee of the Ohio state university hospitals board.

(iv) The affected licensed health care professional shall have access to the reports and records, including transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the medical director. The licensed health care professional shall submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs, ~~education and research~~ committee no later than seven days following the date of the licensed health care professional's notice of appeal.

(v) New or additional matters shall only be considered on appeal at the sole discretion of the professional affairs, education and research committee.

(vi) Within thirty days following submission of the written statement by the licensed health care professional, the professional affairs, ~~education and research~~ committee shall recommend to the Ohio state university hospitals board executive committee that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical director for further review and recommendation. Such referral to the medical director may include a request for further investigation.

(vii) unchanged

(l) unchanged

(9) through (11) unchanged.

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3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged

(C) Medical staff administrative committee:

(1) and (2) unchanged

(3) Meetings. The committee shall meet monthly and shall keep detailed minutes which shall be distributed to each committee member and to the university hospitals board through the professional affairs, education, and research committee.

(4) unchanged

(D) unchanged

(E) Committee for licensed independent practitioner health.

(1) unchanged

(2) Duties:

(a) through (f) unchanged

(g) To initiate appropriate actions when a licensed practitioner fails to complete the required rehabilitation program.

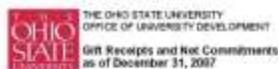
(h) through (l) unchanged

(J) Leadership council for clinical value enhancement.

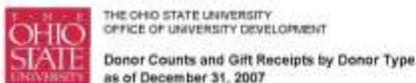
The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and public health and the chairperson of the professional affairs ~~education and research~~ committee of the university hospitals board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

(1) through (4) unchanged

(APPENDIX XXXVI)



	July 2007 - December 2007	July 2006 - December 2006	% Change
Gift Receipts			
Cash & Securities	\$ 62,194,894	\$ 62,636,272	31%
Gifts-in-Kind	3,060,521	3,553,347	-14%
Irrevocable (Present Value)	398,048	445,250	-11%
Bequests Distributed	2,833,715	7,150,092	-59%
Total Gift Receipts	\$ 68,587,177	\$73,784,961	20%
Net New Pledges	\$ 22,514,101	\$11,848,750	90%
Net New Revocable Planned Gifts			
Bequest Expectancies (Face Value)	\$ 11,474,008	11,266,134	2%
Trust Expectancies (Face Value)	4,754,000	\$ 12,614,300	-62%
Total Net Planned Gifts	\$ 16,228,008	\$23,880,434	-32%
Total	\$ 127,328,886	\$109,514,146	16%



	Donors July through December			Dollars July through December		
	FY2006	FY2007	% Change	FY2006	FY2007	% Change
Individuals:						
Alumni (Current Giving)	40,967	41,452	-1%	\$ 24,869,354	\$ 18,335,298	34%
Alumni (Irrevocable Trusts & Annuities)	11	15	-27%	302,816	385,870	-22%
Alumni (From Bequests)	35	37	-9%	1,670,617	3,793,773	-99%
Alumni Total	41,013	41,534	-1%	\$ 26,842,687	\$ 22,504,940	20%
Non-Alumni (Current Giving)	24,542	23,949	2%	\$ 10,605,410	\$ 11,997,676	-12%
Non-Alumni (Irrevocable Trusts & Annuities)	6	6	0%	95,292	59,371	60%
Non-Alumni (From Bequests)	25	23	9%	1,202,697	3,368,310	-62%
Non-Alumni Total	24,573	23,978	2%	\$ 11,903,399	\$ 15,425,356	-22%
Individual Total	65,586	65,512	0%	\$38,906,528	\$ 37,928,315	3%
Corporations/Corp Foundations:	3,566	3,444	6%	\$ 17,890,877	\$ 17,355,637	3%
Private Foundations:	467	432	8%	\$ 27,761,116	\$ 14,825,288	87%
Associations & Other Organizations:	833	908	-8%	\$ 4,026,658	\$ 3,690,722	9%
Grand Total	68,474	69,266	0%	\$ 88,587,177	\$ 73,794,961	20%

February 1, 2008 meeting, Board of Trustees

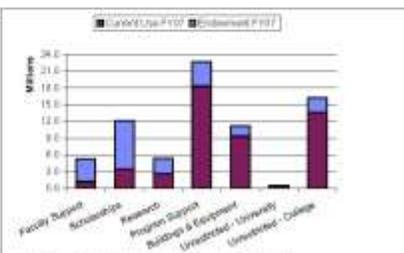
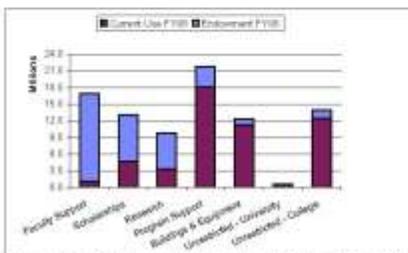
- A** Individual Alumni Current gifts are up 36% due to
 - \$2.9M gift from Richard Solove in Dec 2007 to Cancer Research
 - \$2.9M gift from William Lowrie to a Engineering professorship and to the Chemical & Molecular Engineering Building
- B** Individual Alumni Irrevocable gifts are down 22% due to overall activity up in 2006 as compared to 2007
- C** Individual Alumni bequest receipts are down 56% due to \$1.7M gift from Peter Chichilo in Sept 2006 to General Scholarships
- D** Individual Non-Alumni Current gifts are down 12% due to \$975K gift from Sarah Soter in Oct 2006 to Medicine
- E** Individual Non-Alumni Irrevocable gifts are up 60% due to \$70K gift from Elbert Jasper in Dec 2007 to Vet Medicine
- F** Individual Non-Alumni bequest receipts are down 62% due to \$1M gift from Mary Vandeventer in Sept 2006 to Biomedical Research activity of \$100K+ up in 2006 as compared to 2007
- G** Private Fnd gifts are up 87% due to \$7.4 gifts in Oct 2007 and \$2.9 in Nov 2007 from the Columbus Foundation to Academic Affairs activity of \$100K+ in 2007 is up as compared to 2006



THE OHIO STATE UNIVERSITY
OFFICE OF UNIVERSITY DEVELOPMENT

Gift Receipts by Purpose
as of December 31, 2007

	July 2007 - December 2007			July 2006 - December 2006			% Change
	Current Use	Endowment	Total	Current Use	Endowment	Total	
Faculty Support	\$ 1,093,045	\$ 15,619,791	\$ 16,912,236	\$ 1,191,785	\$ 4,115,053	\$ 5,306,821	219%
Scholarships	4,697,703	5,417,304	10,095,606	3,470,163	6,675,841	12,145,794	8%
Research	3,337,582	6,411,790	9,749,172	2,566,417	2,728,650	5,325,317	83%
Program Support	10,050,927	3,068,350	21,719,284	18,273,359	4,395,740	22,639,099	-4%
Buildings & Equipment	11,219,773	1,109,968	12,329,771	9,313,520	1,802,179	11,205,698	10%
Unrestricted - University	528,191	-	528,191	529,149	-	529,199	0%
Unrestricted - College	12,443,604	1,424,055	13,867,659	13,801,173	2,696,349	\$ 16,257,522	-16%
	\$ 51,340,624	\$ 30,840,300	\$ 80,189,126	\$ 48,975,696	\$ 24,431,812	\$ 72,407,441	30%



* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report

(APPENDIX XXXVII)

Attachment 1

**The Ohio State University
Department of Athletics
Ticket Pricing Information**

	approved	proposed	Price %	proposed	Price %	proposed	Price %
	<u>07-08</u>	<u>08-09</u>	<u>Increase</u>	<u>09-10</u>	<u>Increase</u>	<u>10-11</u>	<u>Increase</u>
<u>FOOTBALL</u>							
Student	\$30.00	\$31.00	3.3%	\$32.00	3.2%	\$33.00	3.1%
Faculty/Staff	\$49.00	\$51.00	4.1%	\$52.00	2.0%	\$53.00	1.9%
B & BB Boxes	\$70.00	\$72.00	2.9%	\$73.00	1.4%	\$74.00	1.4%
Reserve	\$60.00	\$62.00	3.3%	\$63.00	1.6%	\$64.00	1.6%
Club	\$61.00	\$63.00	3.3%	\$64.00	1.6%	\$65.00	1.6%

	approved	proposed	Price %	proposed	Price %
	<u>07-08</u>	<u>08-09</u>	<u>Increase</u>	<u>09-10</u>	<u>Increase</u>
<u>MEN'S</u>					
<u>BASKETBALL</u>					
Personal Seat License	\$27.00	\$28.00	3.7%	\$30.00	7.1%
Public 1	\$25.00	\$26.00	4.0%	\$28.00	7.7%
Public 2	\$20.00	\$21.00	5.0%	\$23.00	9.5%
Public 3	\$15.00	\$16.00	6.7%	\$18.00	12.5%
Faculty/Staff	\$20.00	\$21.00	5.0%	\$23.00	9.5%
Student	\$13.50	\$14.50	7.4%	\$16.50	13.8%

**The Ohio State University Golf Club
Proposed Golf Course Dues/Fees for Fiscal Year 2009**

GREENS COMMITTEE RECOMMENDATION

<u>Annual Membership Dues</u>	FY'08 Current Fees	FY'09 Proposed	
Students	\$550	\$550	0.0%
Faculty/Staff Initiation Fee- New Members Only	\$1,640	\$1,760	7.3%
Alumni/Affiliates Initiation Fee-New Members Only	\$2,065 \$1,000	\$2,200 \$1,000	6.5%
Children under 13 of Member	\$800	\$275	-
Children 13 and older of Member	\$800	\$800	0.0%

NOTE: The current FY'08 rate for Alumni (\$2065) and Faculty/Staff (\$1640) was originally proposed to be \$2125 and \$1700 respectively. When the annual \$60 food & beverage minimum (\$10 per month for six months) was initiated, the Greens Committee reduced the FY'08 annual fee by \$60. The proposed FY '09 fees reflect the annual dues approved by the Green Committee. The annual \$60 food & beverage minimum will be in addition to annual fees.

<u>Daily Fees</u>	FY'08 Current Fees	FY'09 Proposed	
Students - Gray	\$18	\$18	0.0%
Students - Scarlet	\$30	\$30	0.0%
Faculty/Staff - Gray	\$32	\$32	0.0%
Faculty/Staff - Scarlet	\$56	\$56	0.0%
Alumni/Affiliates/Guests - Gray	\$40	\$40	0.0%
Alumni/Affiliates/Guests - Scarlet	\$70	\$70	0.0%

**The Ohio State University
Department of Athletics
Football Ticket Allotment Caps**

Background:

The Facilities and Finance Subcommittee proposed the following ticket allotment caps for the 2008 Football season and for all future seasons to the following constituencies. Student season tickets would be capped at 30,000, which is an increase of 3,500 over the previous cap. At this level, we will maintain an allotment of tickets for students that are higher than any other school in the country, and still be able to accommodate tickets for the most diverse constituency group in the country as well.

We realize the importance of students to the University as well as the Department of Athletics, and with the growing popularity of Ohio State Football amongst students, we feel the increase is a very positive one. Another positive result of this allotment proposal will be that Alumni Association members will be notified earlier for which game they will receive tickets. By holding all constituencies to their caps, the Ticket Office will be more efficient in serving their customers. In the event that a given constituency as noted below does not use its entire allotment, the remaining tickets will be distributed among the remaining constituencies herein.

		<u>CURRENT TICKET ALLOTMENT CAPS</u>	<u>PROPOSED TICKET ALLOTMENT CAPS *</u>	
Student	26,500	season tickets	30,000	season tickets
Faculty/Staff	15,000	season tickets	15,000	season tickets
Buckeye Club	15,000	season tickets	15,000	season tickets
President's Club	15,000	season tickets	15,000	season tickets
Alumni	70,000	individual tickets	70,000	individual tickets
* effective for 2008 football season				

BENCHMARKING- STUDENTS, FACULTY/STAFF AND ALUMNI

University	# of student tickets allocated	# of Faculty/Staff tickets allocated	F/S Ticket Opportunity
Texas	14,000	Number based on availability	
Michigan	23,252	1,000 season tickets allocated	
Penn State	25,000	No allocation set aside, must donate	Must donate to buy
Tennessee	25,000		
Florida	19,756		Must donate to buy

BENCHMARKING- 2006-07 MEN'S BASKETBALL PRICING

As compared to the other Conference schools, our proposed single game ticket prices are in line with the top basketball programs. As shown on the benchmark chart below, OSU is not the highest price in the Conference. The proposed price increase brings the University closest to the highest ticket prices at Illinois, Michigan and Michigan State. Our single game prices are below comparable men's basketball programs at North Carolina and UCLA.

University	Season Ticket Price	# of games	<u>Average Single Game Basketball Ticket Prices</u>			
North Carolina	\$535	16		\$33.44		
UCLA	\$567	18		\$31.50		
Tennessee	\$250	13		\$19.23		
Arizona	\$456, 424, 344	17	\$26.82	\$24.94	\$20.24	
Florida	\$348	19		\$18.32		
Texas	\$500, 240, 160	18	\$27.78	\$13.33	\$8.89	
Illinois	\$589, 532, 399	16	\$36.81	\$33.25	\$24.94	
Indiana	\$476, 357	18	\$26.44	\$19.83		
Iowa	\$300	18		\$16.67		
Michigan	\$477,460,375,235	15	\$31.80	\$28.75	\$23.44	\$15.67
Michigan State	\$520,400,220	17	\$30.59	\$23.53	\$12.94	
Minnesota	\$540	16		\$33.75		
Northwestern	\$260,209	16	\$16.25	\$13.06		
Penn State	\$220,190,90	17	\$12.94	\$11.18	\$5.29	
Purdue	\$432,306	17	\$25.41	\$18.00		
Wisconsin	\$504,462	18	\$28.00	\$25.67		
Ohio State	\$494,444,354,264	17	\$29.06	\$26.12	\$20.82	\$15.53

2006 Big Ten Football Pricing

	Illinois	Indiana	Iowa	Michigan	Michigan St	Minnesota	Northwestm	Ohio St	Penn St	Purdue	Wisconsin
Season Tickets (per game price) # of Home Games											
Public Season	\$249.00	\$210.00	\$325.00	\$300.00	\$287.00	\$225.00	\$180.00	\$413.00	\$322.00 Stadium \$385 Chairs	\$245 non prime \$322 prime	\$249.00
Subse	n/a	n/a	300.00 + donation/ amenity	n/a		\$225.00	\$1,250.00	contract & waiting lists	contract	contracts	Donation required
Club or other Premium Seats	\$389.00	n/a	300.00 + donation/ amenity	n/a		N/A	500 Vibeat alm, 250 box seats	contract & waiting lists	contract	contracts	Donation required
Family Plan or other Discount Season	n/a	\$150.00	n/a	n/a		\$180.00	360 2 adults 3 children	n/a	n/a	\$126 - south endzone	n/a
Faculty/Staff	\$199.00	n/a	\$282.00	\$315.00	N/A	N/A	\$144.00	\$336.00 - Full \$144 - 1/2	\$308.00	n/a	n/a
Student	\$91.00	\$78.00	\$140.00	\$147 plus \$10 order charge	\$126.00	\$60.00	Free / 50 grad	\$149 - 5 games	\$166.00	\$160 All sports Pass \$105 FB only	\$120.00

Individual Game

Premium Game	\$60.00	\$47.00	\$60.00	\$59.00	\$70.00	\$55 - Iowa	50 - Ohio State	\$59.00	n/a	\$55 prime \$45 non prime	\$42 Big 10
Non Premium Game	\$42.00	\$37.00	\$48.00	CMLL Big St Vancouver = \$54 & \$49 for at the others	\$48.00	\$50 - Michigan \$45 - Penn St \$45 - Indiana	Big Ten Game 50 sideline 30 endzone	\$59.00	\$55 - stadium \$59 charitable	\$49 prime \$30 non prime	\$30 Non conference
Other Non Premium Game	n/a	n/a	n/a	n/a	N/A	Non Conf 25.00	Non Conference 30 sideline 20 endzone	n/a	n/a	n/a	ticket market price for single game returned
Family Plan or Discount Single game	n/a	n/a	n/a	n/a	N/A	Single game promotions	n/a	n/a	n/a	\$158 - 4 game non prim for both priere & students	n/a
Student	\$34.00	\$10.00	n/a	n/a	\$30.00	\$15.00	Free	\$29.00 for 1st 2 home games	n/a	\$21.00	n/a
Student - Premium Games (see above)	n/a	n/a	n/a	n/a	N/A	\$35 - Iowa	n/a	n/a	n/a	n/a	n/a

(APPENDIX XXXVIII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

January 31, 2008

TOPIC:

Recommended process clarifications and improvements regarding management and oversight authority of facilities improvements projects and real estate transactions.

CONTEXT:

This policy was presented for a first reading at the December 2007 Board of Trustees meeting. The proposed changes will allow us to streamline processes and focus our energy and the Board's time on those issues of the greatest financial and strategic impact to the University.

Six changes from existing policies have been incorporated into the proposed policy. They are:

1. Projects of less than \$1M are required to follow all university and state procurement policies and guidelines regardless of funding source.
2. Projects more than \$1M but less than \$4M would require one time approval by the Senior Vice President for Business and Finance, which would cover approval for both design and construction. Projects that were not part of a submitted annual budget or capital plan will require separate Board approval.
3. Projects \$4M but less than \$10M would require one time Board of Trustees approval, which would cover approval for both design and construction.
4. Projects over \$10M would require two separate Board of Trustees approvals - one for design and one for construction.
5. Guidelines for planning studies, leases, and real estate transactions are now included under the attached policy.
6. Board approval would no longer be required for the replacement and/or renewal of existing, previously approved easements.

CONSIDERATIONS:

- Is the University sufficiently protected?
- Are the targeted project budget limits appropriate for each category?
- Is including only projects greater than \$4M in the annual report to the Board acceptable?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of attached resolution

**Policy for Board of Trustees Review and Approval of
Facilities Improvement Projects, Planning Studies, and
Real Estate Transactions Facilities Improvement Projects**

For the purposes of this document, Facilities Improvement Projects are defined as any initiatives undertaken on behalf of the University that improve the physical environment in support of the academic mission. Projects covered under this policy would include, but may not be limited to activities that involve land acquisition, construction, reconstruction, renovation, demolition, landscaping, roads and grounds improvements/maintenance, building and systems repairs/replacements; client-specified projects, major emergency responses and any capital improvement project. This policy excludes items which would appropriately be directed through the procurement process and subject to the University's procurement policies and guidelines.

1. Any facilities improvement project estimated to cost less than \$1M shall follow all applicable university and state procurement guidelines regardless of funding source.
2. Any facilities improvement project estimated to cost more than \$1M but less than \$4M shall require specific project authorization by the Senior Vice President of Business and Finance. This approval constitutes complete authorization for the project, including site selection, design, construction and any services needed, except as specifically noted in the authorization resolution.
3. Any facilities improvement project estimated to cost \$4M but less than \$10M shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.
4. Any facilities improvement project estimated to cost \$10M or more shall require specific project authorization by the Board of Trustees that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution.
5. Once a project of \$4M or more has been approved by the Board, the University shall not increase the project costs (including costs for design, construction, construction management, or other services) presented to the Board at the time of authorization without specific Board approval except as follows:
 - a. For projects under \$4M, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget as long as the increased project budget does not exceed 10% of the total project budget and funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.
 - b. For projects of \$4M or more, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget cumulatively by no more than 10% of the total project budget or \$1M, whichever is less, so long as funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.

February 1, 2008 meeting, Board of Trustees

6. The University shall report annually to the Board, at the first meeting of the calendar year, on all projects estimated to cost \$4M or more that were completed during the previous year. The report will include determination as to whether the project was on time and on budget.
7. The University shall report quarterly to the Board on the status of each major facilities improvement project of \$20M or more that meet the reporting point's criteria, and annually on any other facilities project as required by the Board. The report will include determination as to whether the project is on time and on budget and include appropriate metrics.

Planning Studies and Project Siting

8. Any planning study (including any feasibility, technical, siting, or other planning study) estimated to cost \$250,000 or more shall require Board of Trustees authorization (either separately or as part of the facilities project recommendations). Any planning study originally estimated at less than \$250,000 that goes over that amount shall be submitted to the Board for authorization. Any planning study estimated to cost less than \$250,000 shall require Senior Vice President for Business and Finance approval.
9. Any proposed changes to the approved University Master Plan, Regional Plans, District Plans, and Sub-District Plans shall be subject to review and approval by the President's Executive Committee and Board of Trustees.
10. Requests for use of a site for any facilities project or any change in activity or program shall be subject to review and approval by the President's Executive Committee and Board of Trustees if not in compliance with the approved University Master and District Plans, as determined by the Department of Facilities Operations and Development.

Real Estate Transactions

11. Any easement, other than an easement for street, roadway or highway purposes, to be granted to another party for use of University property for a term of not more than 25 years shall be subject to review and approval by the Senior Vice President for Business and Finance.
12. Approval replacement (renewal) easements for existing agreements that benefit the University and that were previously approved by the Board of Trustees as outlined in item #11, may be granted for a like term by the University through the written approval of the Senior Vice President for Business and Finance.
13. Any sale or purchase of real property, or acceptance of the gift of real property, shall be subject to the review and approval of the Board of Trustees.
14. The lease of real property by the University for any total term of ten years or more or with a total lease value greater than \$1M shall be subject to review and approval by the Board of Trustees.

Interpretation and Intent

15. This policy is intended to provide flexibility for the University to undertake projects in an expeditious manner, while preserving the authority and ability of the Board of Trustees to review and approve major projects as the Board determines. This policy is not intended to limit Board review of any project or action as the Board determines appropriate. In interpreting this policy, the University shall provide for Board review in any case in which the provisions of this policy are unclear or subject to varying interpretation.

(APPENDIX XXXIX)



Postle Hall - Registration Area Renovation

OSU-080129

Requesting Agency(s): DENTISTRY ADMINISTRATION

Location(s): Postle Hall, Windfall D.

169,109 ASF/278,169 GSF Age: 1950

Description:

This project will renovate the registration and waiting area for the dental clinic.

Project Information:**How does this project advance the Academic Plan?** This project advances the Academic Plan by improving support facilities for the dental clinic.**Outstanding Funding Issues:** None**Timing Issues:** None**"Ripple effects" of the project:** None**Special Initiations/Grants:** None**Deferred Maintenance:** None**Deferred Renewal:** None

Source of Funds:	Amount			
Other Restricted-Dentistry	\$377,604.00			
Total:	\$377,604.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$377,604.00	02/01/2008		
DESIGN				
Schematic Design Approval		07/10/2008		
Design Dev Document Approval		07/10/2008		
Construction Document Approval		08/04/2008		
BIDDING				
Bidding Approved BoT	\$377,604.00	02/01/2008		
Bid Opening		09/14/2008		
CONSTRUCTION				
Construction Start		11/14/2008		
Completion		05/27/2009		

Project Team:

Project Manager: Corrie Feldman (feldman.9@osu.edu)

Project Coordinator: Aileen Balmer (Balmer.2@osu.edu)

Core and Medical Campus Projects

- Fisher College of Business - Security Updates
- Postle Hall - Registration Area Renovation
- Smith Laboratory Rehabilitation
- South Low Rise Fire Alarms
- Taylor Tower - Fan Coil Replacement
- University Hospitals - Emergency Department Expansion



Office of Business and Finance / Board of Trustees Meeting

February 1, 2008





South Low Rise Fire Alarms

OSU-080464

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Baker Hall (East B. West), Newton O 126,450 ASF/224,499 GSF Age: 1940
Location(s): Bradley Hall, Carolyn 40,639 ASF/68,507 GSF Age: 1954
Location(s): Canfield Hall, James H. 36,012 ASF/61,020 GSF Age: 1940
Location(s): Mack Hall, John T. 43,215 ASF/79,089 GSF Age: 1923
Location(s): Paterson Hall, Alma Wacker 38,513 ASF/61,276 GSF Age: 1954

Description:

This project will upgrade the existing fire alarm systems in Paterson, Bradley, Mack, Canfield and Baker Halls.

Project Information:

The project will provide a fully addressable code compliant system, and will allow alarms to report through the campus level system and to Student Affairs building automation system.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving safety in the student living environment.

Outstanding Funding Issues: This project is funded with future bond proceeds. Student Affairs has identified an interim funding source for use until bond proceeds are available.

Timing Issues: None

Triple effects of the project: None

Special Considerations: None

Deferred Maintenance: This project will address \$364,800 in deferred maintenance.

Deferred Renewal: None

Source of Funds:

	Amount
Univ. Bond Proceeds	\$3,427,136.00
Total:	\$3,427,136.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$3,427,136.00	02/01/2008		
DESIGN				
Construction Document Approval		03/01/2009		
BIDDING				
BoI Opening		04/01/2009		
CONSTRUCTION				
Construction Start		06/01/2009		
Completion		08/01/2010		

Project Team:

Project Manager: Brendan Maherty

Project Coordinator: Laura Keenbitzky (keenbitzky.3@osu.edu)



Taylor Tower - Fan Coil Replacement

OSU-080466

Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Taylor Tower, Jacob B.

74,782 ASF/143,051 GSF Age: 1966

Description:

This project will replace the fan coil units in each of the resident rooms and the public areas - a total of approximately 460 units. This project will also replace the piping, valves and fittings, and provide new insulation.

Project Information:

The project will improve the air conditioning functions of the units. In addition, the new piping system will allow the building automation system to automatically change over the building systems as weather dictates.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the student on campus living environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Circumstances: None

Deferred Maintenance: This project will address \$1,216,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$3,029,971.00
Total:	\$3,029,971.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$3,029,971.00	02/01/2008		
DESIGN				
Construction Document Approval		02/01/2009		
BIDDING				
Bid Opening		03/01/2009		
CONSTRUCTION				
Construction Start (Phase 0)		06/01/2009		
Completion (Phase 0)		08/01/2009		
Construction Start (Phase 2)		06/01/2010		
Completion (Phase 2)		08/01/2010		

Project Team:

Project Manager: Changr. Galo (cgal@osu.edu)

Project Coordinator: Laura Hambrick (lhambr@osu.edu)



Fisher College of Business - Security Upgrades

9986-07205-094

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Fisher Hall, Max M	61,406 ASF/132,574 GSF	Age: 1998
Location(s): Gerlach Graduate Programs Bldg, J B	33,990 ASF/ 68,621 GSF	Age: 1998
Location(s): Schoenbaum Undergrad Program Bldg	30,130 ASF/ 62,754 GSF	Age: 1999
Location(s): Mason Hall, Raymond E	36,449 ASF/ 68,027 GSF	Age: 1999
Location(s): Pfahler Executive Educ Bldg, John K	23,364 ASF/ 58,054 GSF	Age: 1999
Location(s): Blackwell Inn At Fisher College	67,009 ASF/128,021 GSF	Age: 2002

Description:

Replace existing card access and alarm monitoring system in Blackwell, Pfahler, Fisher, Gerlach, Mason, and Schoenbaum.

Project Information:

How does this project advance the Academic Plan? The project improves the security and provides improved control of access to the Fisher College of Business buildings for students, faculty, and staff.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special Considerations/Risks: None

Deferred Maintenance: None

Deferred Renewals: None

Source of Funds:	Amount
2007 Central Funds - ACAMS & TOP/IP	\$200,000.00
2008 Central Funds - ACAMS & TOP/IP	\$2,300,000.00
Total:	\$2,500,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,000,000.00	03/02/2007		03/02/2007
BIDDING				
Bidding Approved BoT	\$2,500,000.00	02/01/2008		
CONSTRUCTION				
Construction Start		04/30/2008	04/30/2008	
Completion		04/30/2009		

Project Team:

Project Manager: Walter Ingman
SECURITY TECH & DESIGN SERV - Design

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)



OARDC - Pounden Hall Renovation

315-07-0194

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Pounden Hall

8,042 ASF/ 12,293 GSF Age: 1928

Description:

This project will renovate approximately 12,100 GSF in Pounden Hall and construct an addition of approximately 3,000 GSF for the new Pounden Technology Development Center.

Project Information:

The project will provide up to 46 tenant spaces of various sizes to accommodate different types of businesses provide conference and other support spaces; and create a new entrance and lobby. Abatement work will be accomplished prior to the renovation/expansion.

How does this project advance the Academic Plan? This project will advance the academic plan by improving the campus teaching and learning facilities.

Outstanding Funding Issues: None**Timing Issues:** None**"Ripple effects" of the project:** None**Special Circumstances:** None**Deferred Maintenance:** This project will address \$1,027,000 in deferred maintenance.**Deferred Renewal:** None**Source of Funds:**

	Amount
Grant-Economic Development Admin	\$748,091.00
General Funds-OARDC	\$744,002.00
Total:	\$1,492,093.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,492,183.00	02/02/2007		02/02/2007
Arch/Eng Advertisement				03/01/2007
DESIGN				
Arch/Eng Contract		09/28/2007	12/05/2007	09/28/2007
Schematic Design Approval		09/01/2007	11/09/2007	12/13/2007
Design Dev Document Approval		11/25/2007	04/04/2008	
Construction Document Approval		03/04/2008	07/10/2008	
BIDDING				
Bidding Approved BoT	\$1,492,183.00	02/01/2008		
Bid Opening		06/15/2008	10/29/2008	
CONSTRUCTION				
Construction Start (Abatement)		05/15/2008		
Completion (Abatement)		07/15/2008		
Construction Start		07/28/2008	12/10/2008	
Completion		07/29/2009	12/11/2009	

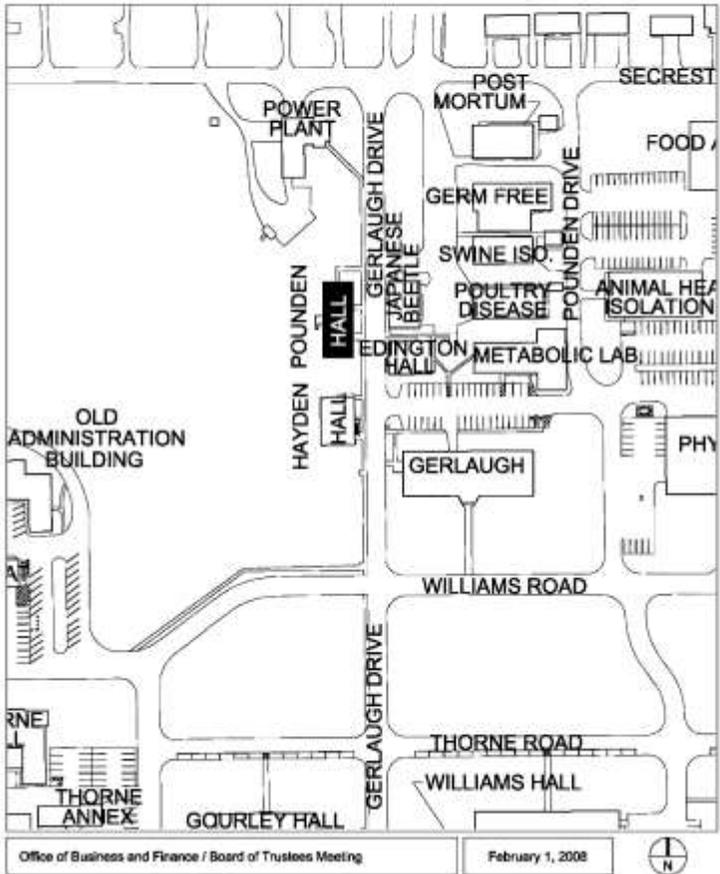
Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
 RAYTO ARCHITECTS INC - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

OARDC / ATI Projects

- OARDC - POUNDEN HALL RENOVATION





Smith Laboratory Rehabilitation

315-2005-957

Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Smith Laboratory, Alpheus

134,125 ASF/219,438 GSF Age: 1950

Description:

This project will renovate portions of Smith Laboratory for the Anthropology Department. This project will also relocate and renovate some pool classrooms from the upper floors to the first and second floors.

Project Information:

The conceptual budget has been adjusted for additional scope, which includes all new doors; all new light fixtures; upgraded classroom and lab counters; replacement of two fume hoods; and other finish upgrades.

How does this project advance the Academic Plan? This project will provide improved space for the Department of Anthropology and improve the classroom pool space within Smith Laboratory.

Outstanding Funding Issues: None**Timing Issues:** None

Triple effects of the project: Enables relocation of the Anthropology Department from Lovd Hall, an essential step towards the demolition of that facility.

Special Considerations: There are other partial renovation projects planned and occurring in Smith Laboratory that will overlap with the projected schedule of this project, each involving HDP issues and space/placement issues. This project will be designed to coordinate with the other projects to prevent gaps or overlap.

Deferred Maintenance: This project will address \$78,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Social & Behav Sci	\$568,000.00
HB16 Line Item Appropriation	\$2,000,000.00
Total:	\$2,568,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,800,000.00	09/22/2006	12/08/2006	12/08/2006
DESIGN				
Construction Document Approval		01/07/2008		
BIDDING				
Bidding Approved by BoT	\$2,268,000.00	02/01/2008		
CONSTRUCTION				
Construction Start		09/07/2007	05/01/2008	
Completion		06/30/2008	06/01/2008	

Project Team:

Project Manager: Becky Fields (fields.19@osu.edu)
SCHOOLEY CALDWELL ASSOC INC - Design

Project Coordinator: Catherine Dalton (dalton.6@osu.edu)



University Hospitals - Emergency Department Expansion

315-2006-916

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 ASF/480,976 GSF Age: 1979

Description:

This project will renovate space to provide a Critical Decision Unit and relocate the Patient Transportation Services and Facilities Shop.

Project Information:

This project is supportive of the longer range growth identified in the Medical Center Facilities Master Plan.

How does this project advance the Academic Plan? This project will advance the Academic Plan by expanding the Emergency Department to facilitate and utilize new technology, enabling the Ohio State University Medical Center's Emergency Department to remain a Level One Trauma Center. This project will also increase the department's ability to meet the needs of the local community.

Outstanding Funding Issues: None

Timing Issues: None

"Stippled effects" of the project: None

Special Circumstances: None

Deferred Maintenance: This project will address approximately \$1,200,000 of deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount			
Auditor's-CO,MAC Health Systems:	\$1,871,819.00			
Total:	\$1,871,819.00			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$1,871,819.00	06/01/2007		06/01/2007
DESIGN				
Schematic Design Approval		08/09/2007	01/15/2008	
Design Dev Document Approval		09/20/2007	01/15/2008	
Construction Document Approval		11/01/2007	02/26/2008	
BIDDING				
Bidding Approved by BoT	\$1,871,819.00	12/07/2007	02/01/2008	
Bid Opening		12/21/2007	05/05/2008	
CONSTRUCTION				
Construction Start		02/21/2008	07/07/2008	
Completion		06/20/2009	01/05/2009	

Project Team:

Project Manager: Arden Freeman

Project Coordinator: Curt Handzchug (jhandzchug@osu.edu)

ARRAY HEALTHCARE FACILITIES SOLUTIONS - Design

(APPENDIX XL)

AMENDMENT TO LONG-TERM LEASE

**Varsity Crew Facility
Indian Village Road
Columbus, Ohio**

Background

Location and Description

The 40-year lease between city of Columbus, landlord, and The Ohio State University, tenant, was previously presented and approved by the Board at the July 13, 2007 meeting. Subsequent to the July Board meeting the lease was executed by the parties. The lease provides that the city of Columbus will construct a boathouse and the cost of the design and construction of the boathouse will be the total rent paid by the University for the full-term of the lease. The leased premises will consist of three (3) bays, two (2) meeting rooms and one (1) office in the permanent boathouse to be constructed upon real property at Griggs Reservoir on the Scioto River together with the right to use in common with the city, the lobbies, kitchen, training rooms, men's and women's locker rooms, common corridors, hallways, public restrooms and other common areas located within the boathouse, and the dock facilities to be located on the real property accessing the Scioto River.

All costs, lease payments, and any other expenses related to the proposed off-campus property will be funded by the Department of Athletics using funds from reserves that have been set aside for a boathouse project and future fundraising. All costs associated with this project will be the responsibility of the Department of Athletics.

The original estimate of the cost for design and construction of the facility was \$3.3 million. Subsequent programmatic changes in design of the boathouse and unforeseen construction issues resulted in the estimate of the cost of construction of the boathouse being increased to \$4.87 million. It is necessary to amend the lease to increase the rent to the amount of \$4.87 million.

Terms of Lease Amendment

The lease term shall remain 40 years with a 40-year renewal option.

A onetime payment of rent shall be the actual cost of design and construction in an amount not to exceed \$4.87 million. Any additional changes that may result in any increases to the cost of the boathouse will be value engineered so as not to exceed the maximum rent amount.

The remaining terms of the lease will remain unchanged.

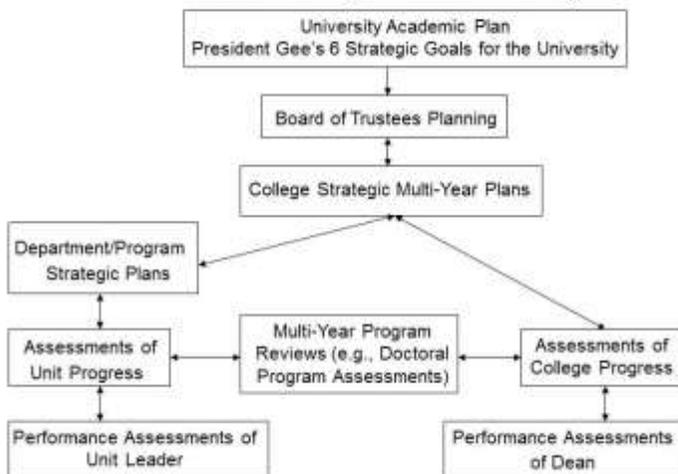


Planning Alignment

Joseph A. Alutto
Executive Vice President and Provost



Overall Planning Processes and Cycle





Academic and Student Affairs Committee Topics

Student Housing: Promoting the Academic Experience

Doctoral Program Reviews

University Centers

International Programs

Ohio Innovation Partnership Update: STEM Funding

Strategic Planning: What We Are Learning



Overall Planning Processes and Cycle





Strategic Planning Components



Intent:

For academic units, create a data-driven process in which decisions are made based on...

University goals aligned with

↓
Board of Trustees goals aligned with

↓
College goals aligned with

↓
Department/program goals aligned with

↓
Annual college/department/program leadership assessments driven by explicit metrics



Intent:

For support service units, create a data-driven process in which decisions are made based on...



Cross-Function Planning and Implementation Integration Occurs Through...

1. Weekly meetings of Integrated Financial Planning Committee
Integrated Financial Planning Committee:
Chaired by provost; includes vice presidents for business and finance and health sciences
2. Bi-weekly meetings of Executive Committee
Executive Committee:
Chaired by president; includes provost, vice presidents for development, business and finance, health sciences, legal affairs, university relations; secretary to the Board of Trustees (ex officio)
3. Weekly meetings of Senior Management Council
Senior Management Council:
Chaired by provost; includes all vice presidents; secretary to the Board of Trustees (ex officio)



Planning and Implementation *(continued)*

4. Monthly meetings of President's Council

President's Council:

Chaired by president; includes all vice presidents, executive deans, Faculty Senate representative; director of athletics, CIO, and secretary to the Board of Trustees (ex officio)

5. Monthly meeting of the Council of Deans

Council of Deans:

Chaired by provost; includes all deans and vice president for business and finance

6. Periodic meetings of cluster deans

Cluster deans:

Includes the executive deans of the three college clusters (arts and sciences colleges, professional colleges, and health sciences colleges) and the executive dean of the regional campuses



Planning and Implementation *(continued)*

7. Periodic meetings of department chairs

8. Continual, consistent reviews by OAA of unit and leadership performance

9. Periodic meetings of Faculty Council

Faculty Council:

Comprised of the 70 faculty members of the University Senate, representing faculty of the 18 colleges, the University Libraries, the military sciences, and the four regional campuses

10. Periodic meetings of the University Senate

University Senate:

Comprised of the Faculty Council, 26 representatives of the university administration, and 41 student representatives

APPENDIX XLIII

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

March 16, 2008

COMMENCEMENT ADDRESS

Steven A. Davis

Steven A. Davis was elected chair of the board and chief executive officer of Bob Evans Farms, Inc., in 2006.

Before joining the company, Mr. Davis worked at Yum! Brands, Inc., where he had been president of Long John Silver's and A&W All-American Food Restaurants since 2002. Previously, he served in a variety of operations management and other executive positions in Yum! Brands' Pizza Hut division, including senior vice president of concept development, where his team introduced the Wing Street concept.

Before joining Pizza Hut in 1993, Mr. Davis was with Kraft General Foods for nine years. His last position with Kraft was as director of marketing for All American Gourmet. Earlier in his career, he held a series of brand management positions in Kraft's cheese business where he launched several successful new products and marketing campaigns.

Mr. Davis serves as a board member of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Foundation. He is a member of the Columbus Partnership and Compete

Columbus, two organizations focused on economic development for the region. He is also a board member of the National Restaurant Association and the EMBARC Corp. (\$6.5 billion company), which provides local and long-distance voice, data, high-speed Internet, wireless, and entertainment services to customers in its serving areas. Mr. Davis was the 2007 chair for Operation Feed, which provides food for needy families in central Ohio. He served as chair of the board of Summerbridge Louisville educational assistance program from 2003 to 2006 and was a board member from 2000 to 2003 of Jirmer 12, a Dallas-based organization that provides assistance to lower-income children to attend college.

Black Enterprise Magazine 2005 named Mr. Davis one of the "75 Most Powerful Black Men in American Business."

He holds a master of business administration degree in marketing and finance from the University of Chicago and a bachelor of science in business administration from the University of Wisconsin at Milwaukee. Mr. Davis and his wife of 25 years, Lynnda, have three daughters and reside in Columbus.

RECIPIENTS OF HONORS

Roy G. Glauber

Doctor of Science

Nobel laureate Roy G. Glauber is Mallinckrodt Professor of Physics at Harvard University and adjunct professor of optical sciences at the University of Arizona.

A native of New York City, he was a member of the first graduating class of the Bronx High School of Science. He enrolled at Harvard in 1941, attending undergraduate classes until he was invited in 1944 to join the Theory Division of the Manhattan Project at Los Alamos, New Mexico, where, at the age of 18, he had the opportunity to work with Robert Oppenheimer, Richard Feynman, Neils Bohr II, and Hans Bethe. Following World War II, he returned to Harvard, receiving his BS in 1946 and his Ph.D. in 1949. He did post-doctoral work at Princeton's Institute for Advanced Study

and the Swiss Federal Institute of Technology in Zürich. After a year as a lecturer at the California Institute of Technology, he joined Harvard's physics faculty, becoming professor of physics in 1962 and Mallinckrodt Professor in 1976.

Professor Glauber's groundbreaking research on optical coherence and the behavior of light particles, first published in 1963, was recognized in 2005 when he was awarded half the Nobel Prize in Physics. He is also the recipient of the A.A. Michelson Prize of the Franklin Institute, the Max Born Award of the American Physical Society, an A. Von Humboldt Research Award, the Dennis Heineman Prize of the American Physical Society, and the Willis E. Lamb Medal for Laser Science and Quantum Optics.

Professor Glauber is also known for his work on high energy nuclear collision theory. He is the author of more than 120 articles in refereed journals and has served on the editorial board of the *Journal of Mathematical Physics and Nuclear Physics B*. He is a fellow of the National Academy of Science, the American Academy of Arts and Sciences, and the American Physical Society, and he is an honorary foreign member of the Royal Society of London and the New Zealand Academy of Sciences.

He has been a visiting professor or scientist at CERN in Geneva, the University of Leiden in Holland, the Collège de France in Paris, NORDITA in Denmark, and director of a session at the Enrico Fermi School in Varenna, Italy.

RECIPIENTS OF HONORS

Patricia Duke Robinson

Distinguished Service Award

Patricia Duke Robinson is president of the board of trustees for the Paul G. Duhr Foundation, which was established by and named for her father, founder of the lawn services company, ChemLawn.

Mrs. Robinson is a longtime supporter of The Ohio State University and currently serves on the university's foundation board. She is a member of the Library Renovation Campaign Committee and, with her husband, Thom, she has made a leadership gift to the William Orley Thompson Library renovation project. The Robinsons hosted a "Farewell Fiesta" to mark the

beginning of construction, an important milestone of the renovation.

A resident of Troy, Ohio, she also serves on The Ohio State University National Major Gift Council for Ohio's Miami Valley. She and her husband have lent their support to the Department of Athletics, where they established the Patricia A. and Thomas E. Robinson Athletic Scholarship Endowment Fund, and to the College of Veterinary Medicine, where they were instrumental in efforts to build a new veterinary medicine academic building. In addition, Mrs. Robinson participated in the "Experience Ohio State Focus Day" for women in 1997.

She is involved in a range of other community and philanthropic activities, including the Future Begins Today, a Troy-based last-dollar grant college assistance program that also offers academic and motivational programs for Troy elementary and junior high students. She is a member of the Miami County YMCA board of trustees.

Mrs. Robinson's honors include the Outstanding Philanthropists Award along with her husband from the National Society of Fund-Raising Executives, the Women of Excellence Award from the YWCA of Piqua, and the Friend of Community Colleges Award.

Thomas E. Robinson

Distinguished Service Award

Thomas E. Robinson retired in 1978 from Dinner Bell Foods, Inc., where he served as area sales manager of southwest Ohio.

A resident of Troy, Ohio, Mr. Robinson is an enthusiastic advocate for The Ohio State University with wide-ranging interests. He and his wife, Patricia, have worked tirelessly to generate support for the renovations of the William Orley Thompson Library and have made a generous lead gift to the effort. In addition, as avid Buckeye fans, he and his wife created the Thomas E. and Patricia A. Robinson

Athletic Scholarship Endowment Fund. The Robinsons were also instrumental in gaining support for the College of Veterinary Medicine Building Fund for a new academic building.

Mr. Robinson currently serves as chair of the Troy Foundation governing board. He also has served for seven years as a member of the Edison Community College foundation board, participating in major fund-raising efforts for the college. He is currently chair of the Acorn Society Foundation, a support group for the Troy Foundation, which serves the needs of Troy.

The Robinsons' community activities and support extend to the Upper Valley Hospital and regional hospitals in Cincinnati and Dayton, the Brukner Nature Center, and the Clear Creek Farm in Sidney.

Mr. Robinson attended Troy High School and joined the United States Marine Corps in 1949, serving two tours of duty before starting his business career in 1953.

In 1995, he and his wife received the Outstanding Philanthropists Award from the National Society of Fund-Raising Executives.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Youmee Kim, Columbus
B.Mus. (Ewha Woman's
University)
M.Mus., Diploma (Indiana
University Bloomington)
Music
Dr. Steven M. Glaser

Christopher Curtis Purdy,
Boston, MA
B.Mus. (Boston University)
Music
Dr. Karen R. Peeler

David Lancaster Tolley,
Powell
B.Mus., M.Mus.
Music
Dr. Thomas H. Wells

Doctor of Philosophy

Mohd Fahzy Abdul-Rahman,
Kuala Lumpur, Malaysia
B.S., MS. (Iowa State
University)
M.Public Hlth.
Human Ecology
Dr. Jinkook Lee

Fatih Altiparmak, Nevsehir,
Turkey
B.S.C.I.S. (Bilkent
Universitesi)
*Computer Science and
Engineering*
Dr. Hakan Ferhatosmanoglu

He Bai, Columbus
B.Eng., MS. (Tsinghua
University)
Chemical Engineering
Dr. W.S. Winston Ho

Stacey Michelle Bailey,
Fairfax, VA
B.S. Journalism (University of
Florida)
M.A. (Georgetown University)
M.A.
Linguistics
Dr. Walt D. Meurers

Ainan Bao, Qinhuangdao,
P.R.C.
B.S.M.E., M.S.Mech.Eng.
(Tsinghua University)
Mechanical Engineering
Dr. Igor V. Adamovich

Molly Kate Bean, Columbus
B.A., M.S.
Rural Sociology
Dr. Jeff S. Sharp

Nicolas F. Berbari, Carmel,
IN
B.S. (Indiana University
Bloomington)
Integrated Biomedical Science
Graduate Program
Dr. Kirk A. Mykytyn

Poornima Bhupathy,
Secunderabad, India
B.S. (Osmania University,
Hyderabad)
M.S. (University of Hyderabad)
*Molecular, Cellular, and
Developmental Biology*
Dr. Muthu Periasamy

Jonathan Paul Blank, Mason
B.S.Mat.Sc.Eng., MS.
*Materials Science and
Engineering*
Dr. James C. Williams

David Andrew Boulay,
Waverly
B.S. (State University of New
York at Binghamton)
M.B.A. (Franklin University)
Education
Dr. Joshua D. Hawley

Gregory T. Buehrer,
Columbus
B.S.Ch.E. (University of
Toledo)
M.S.
*Computer Science and
Engineering*
Dr. Srinivasan Parthasarathy

Jennifer Rose Carmichael,
Jeannette, PA
B.S.Biology (Lock Haven
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Molecular Genetics
Dr. Paul A. Fuerst

Karishma Chatterjee,
Bomoseen, VT
B.A.(Honors), M.A. (University
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M.A. (Emerson College)
Communication
Dr. Laura L. Stafford

Jun-Hyeong Cho, Ulsan,
South Korea
M.D. (Catholic University)
*Integrated Biomedical Science
Graduate Program*
Dr. Candice C. Askwith

Seongjin Choi, Columbus
B.S., M.S. (Sogang University)
Biophysics
Dr. Petra M. Schmalbrock

Santi Chrisanti, Bandung,
Indonesia
Sarjana (Bandung Institute of
Technology)
M.S.
*Materials Science and
Engineering*
Dr. Rudolph G. Buchheit

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Taiwan, R.O.C.
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Education
Dr. Janet Buclavorth

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B.Tech. (Indian Institute of
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M.S.
*Electrical and Computer
Engineering*
Dr. Philip Schniter

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BA. (College of Wooster)
M.A.
Education
Dr. Darcy Haag Granello

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M.A.
History
Dr. Barbara A. Hanawalt

Huali Ding, Tianjin, P.R.C.
B.Eng., MS. (Tianjin
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Ph.D.
Mechanical Engineering
Dr. Ahmet Kabraman

**Adrienne Marcheta
Dorrance**, Columbus
B.S.
Veterinary Biosciences
Dr. Michael A. Caligiuri

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B.S. (Louisiana Tech
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M.S.
*Materials Science and
Engineering*
Dr. David A. Rigney

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Joycelyn Falsken,
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BA., MA. (San Francisco State
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Human Ecology
Dr. Patricia A. Cunningham

Nicholas Jay Ferrell, Grover
Hill
BS.M.E.
Biomedical Engineering
Dr. Derek I. Hansford

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B. Applied Sc., M.S.
(University of Windsor)
Welding Engineering
Dr. John C. Lippold

Xiaoyang Gao, Beijing,
P.R.C.
B.S. (Peking University)
*Computer Science and
Engineering*

Arda Genc, Babaeski, Turkey
B.S., M.S. (Istanbul Teknik
Universitesi)
MS.
*Materials Science and
Engineering*
Dr. Hamish L. Fraser

Seth Thomas Gibbs,
Massillon
B.S.
Pharmacy
Dr. Duxin Sun

**Natalie Elizabeth
Goldberger**, Belle Mead,
NJ
B.S. (University of Delaware)
M.S.
Biophysics
Dr. James T. Dalton

Lei Guo, Yingkou, P.R.C.
B.S., Master's (University of
Science and Technology of
China)
*Computer Science and
Engineering*
Dr. Xiaodony Zhang

Zhihua Guo, Hengyang,
P.R.C.
B.Engr., Master's (Beijing
University of Chemical
Technology)
Chemical Engineering
Dr. David L. Tomasko
Dr. L. James Lee

Johanna Marie Haas,
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B.A. (West Virginia University)
J.D.
Geography
Dr. Becky Kate Mansfield

**Jacqueline Alexandra
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B.A. (Princeton University)
Geological Sciences
Dr. Yu-Ping Chin

Bing Han, Columbus
B.S. Biology (Jilin University)
M.S. Pharmacy (Peking Union
Medical College)
Pharmacy
Dr. John A. Bauer

Jianjun Hao, Shandong,
P.R.C.
Bachelor's, Master's (Nanjing
Agricultural University)
Natural Resources
Dr. Joseph E. Heimtich

Mary Anne Harsh, Mount
Vernon
B.A. (Western Michigan
University)
M.A.
French and Italian
Dr. Danielle C. Marx-Scouras

Song He, Suzhou, P.R.C.
B.S. (Shanghai Jiao Tong
University)
M.S.
Mechanical Engineering
Dr. Rajendra P. Singh

Minsook Heo, Dae-Jon,
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B.A. (Han Nam University)
M.A. (Keimyung University)
Women's Studies
Dr. Cathy A. Rakowski

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B.A. (University of California,
Santa Cruz)
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East Asian Languages and
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Dr. Mineharu Nakayama

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*Industrial and Systems
Engineering*
Dr. Taylan Altan

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Education
Dr. Joshua D. Hawley

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B.S.M.E. (Sung Kyun Kwan University)
M.S.Mech.Eng. (University of Michigan, Ann Arbor)
Mechanical Engineering
Dr. Taylan Altan

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Education
Dr. Laurie I. Katz

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B.S. (Yokohama National University)
M.S.
Physics
Dr. Nandini Trivedi

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B.S. (East Carolina University)
Ohio State Biochemistry Program
Dr. F. Robert Tabita

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B.Eng. (Anna University, Chennai)
M.S.
Computer Science and Engineering
Dr. P. Sadayappan

Unmesh Kurup, Cochin, India
B.Tech. (Cochin University of Science and Technology)
Computer Science and Engineering
Dr. Balakrishana Chandrasekaran

Lixin Lang, Shenyang, P.R.C.
B.S. (Xi'an Jiaotong University)
M.S., M.S.
Statistics
Dr. Prem K. Goel
Dr. Bhavik R. Bakshi

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B.S. (Chung-Ang University)
M.S.
Electrical and Computer Engineering

Xiao-yu Liu, Madison, WI
B.S. (Wuhan University)
M.S. (University of Science and Technology of China/Academia Sinica)
Molecular, Cellular, and Developmental Biology
Dr. Mark A. Seeger

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B.A. (Saint Louis University)
Chemistry
Dr. Thaliyil V. Rajanbabu

Matias Martinez-Abejón, Noia, Spain
Bachelor's (Universidad de Valladolid)
M.A.
Spanish and Portuguese
Dr. Samuel Amelt

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M.S. (Budapest University of Technology and Economics)
Geodetic Science and Surveying
Dr. Dorota Brzezinska

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B.S. (University of Massachusetts at Amherst)
M.S.
Industrial and Systems Engineering
Dr. David D. Woods

Erica Paul Mersfelder, Columbus
B.S.
Integrated Biomedical Science Graduate Program
Dr. Mark R. Parthun

Silvia Andrea Mestelan, Tandil, Argentina
B.S., M.S. (Universidad Nacional de Mar del Plata)
Soil Science
Dr. Neil E. Smect

David Russell Mikesell, Lima
B.A. (Duke University)
B.S.M.E. (Ohio Northern University)
M.S.
Mechanical Engineering
Dr. Dennis A. Guenther

Maximiliano Jose Montenegro, Valparaiso, Chile
Licenciado, Ph.D.
(Universidad de Chile)
Education
Dr. Arthur L. White

Francisco Javier Mora Contreras, Alicante, Spain
Licenciado (Universidad de Alicante)
Spanish and Portuguese
Dr. Samuel Amelt

Howard Lee Mosbacher, New Albany
B.S.(Honors) (Ohio University)
Physics
Dr. Leonard J. Brittson

Soumya Nag, Asansol, India
B.Tech. (Indian Institute of Technology, Kharagpur)
M.S.
Materials Science and Engineering
Dr. Hamish L. Fraser

Young Han Nam, Pusan, South Korea
B.S., M.S. (Seoul National University)
Electrical and Computer Engineering
Dr. Hesham M. El-Gamal

Bradley Norman Nelson, Orland Park, IL
B.A. (Saint Xavier College)
M.A. (University of Virginia)
Political Science
Dr. Randall L. Schweller

Erin Nicole Newburn-Fink, New Philadelphia
B.S. (Muskingum College)
M.S. (Wright State University)
Integrated Biomedical Science Graduate Program
Dr. Norton H. Neff

Barbara Nicole Padgett, Fairfield
B.S.Mat.Sc.Eng., M.S.
Materials Science and Engineering
Dr. Rudolph G. Buchheit

Commencement Convocation, March 16, 2008

Rose E. Palumbo, Newport News, VA
B.S., M.S. (Virginia Polytechnic Institute and State University)

Plant Pathology
Dr. Guo-Liang Wang

Guangdong Pan, Highland Heights, KY
B.Engr. (Chengdu College of Geology)

M.S. (Chinese Academy of Sciences)
M.S. (University of Nebraska at Lincoln)

Electrical and Computer Engineering
Dr. Joel T. Johnson

Charles Robert Partridge, Newark
B.A.

Human Ecology
Dr. Stephen M. Gavazzi

Harisadhan Patra, Khatra Bankura, India

B.S. (Ali Yavar Jung National Institute for the Hearing Handicapped, Mumbai)

M.S. (All India Institute of Speech and Hearing)
Speech and Hearing Science
Dr. Lawrence L. Feth

Richard Scott Pearson, Plant City, FL

B.A. (Samford University)
M.B.A. (University of South Florida)

M.A.
Agricultural, Environmental and Development Economics
Dr. Claudio Gonzalez-Vega

Jim Yang Pee, Singapore, Singapore

B.S.Ch.E., M.S.
Civil Engineering
Dr. Linda K. Weavers

Tzu-Chin Martina Peng, Columbus

B.A. (Soochow University)
M.B.A. (State University of New York at Buffalo)
Human Ecology
Dr. Jonathan J. Fox

David Harper Phillips, Chillicothe

B.S.W.E., M.S.
Welding Engineering
Dr. Charles E. Albright

Gregory Anthony Polsinelli, McMechen, WV

B.S.(Honors) (Virginia Polytechnic Institute and State University)

M.S.
Ohio State Biochemistry Program
Dr. Ross E. Dalbey

David Joel Rabb, Worthington

B.S.E.E. (Ohio University)
M.S.
Electrical and Computer Engineering

Dr. Betty Lise Anderson

Carine Reveneau, Toulon sur Arroux, France

Bachelor's, Master's (Etablissement national d'enseignement superieur agronomique de Dijon)

M.S.
Ohio State University Nutrition
Dr. Jeffrey L. Firkins

Lana Juliette Rucks, Huber Heights

B.A. (Ohio Wesleyan University)

M.A. (University of Dayton)
M.A.
Psychology
Dr. Robert M. Arkin

Sanjay Sudam Sarang, Columbus

B.Ch.E. (University of Mumbai, India)

M.S. (University of Cincinnati)
Food, Agricultural and Biological Engineering
Dr. Sudhir K. Sastry

Jason Robert Schenk, Joliet, IL

B.S.I.E., Master's (University of Iowa)

Industrial and Systems Engineering
Dr. Theodore T. Allen
Dr. David D. Woods

Vinay Sharma, Kerala, India

B.Engr. (Birla Institute of Technology and Science)
Computer Science and Engineering

Erin Ney Sharp, Fort Lauderdale, FL

B.S. (Seton Hall University)
Chemistry
Dr. Terry A. Miller

Yuko Shiroyanagi, Tokyo, Japan

B.Engr., Master's (University of Tokyo)

M.S. (Southern Illinois University, Carbondale)
Physics
Dr. Thomas J. Gramila

Leigh Victoria Slauson, Hilliard

B.A. (Vanderbilt University)
M.Appl.Stat.
Education

Dr. Patricia A. Brosnan

Sama F. Sleiman, Columbus

B.S. (American University of Beirut)

M.S. (Université de Sherbrooke)
Molecular, Cellular, and Developmental Biology
Dr. Helen M. Chamberlin

Jitesh Anthony A. Scares, Mumbai, India

B.S. (Saint Xavier's College - Madurai Kamaraj University)

M.S. (University of Mumbai)
M.S.
Microbiology

Dr. Joseph A. Krzycki

Haiyan Song, Columbus

B.S., M.S. (Nankai University, Tianjin)
Ohio State Biochemistry Program

Dr. Ming-Daw Tsai

Evan Tennell Straub, Columbus

B.S. (Bowling Green State University)

M.A.
Education
Dr. Heather A. Davis

Sakthi Kumaran

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B.S.Agr., M.S.Agr. (Tamil Nadu Agricultural University)

Soil Science
Dr. Brian K. Slater

Yohanes Sulaiman, Bandung, Indonesia

B.A. (University of Wisconsin - Madison)

M.A.
Political Science
Dr. John Mueller

Commencement Convocation, March 16, 2008

Wasim Akram Tarar,
Columbus
B.Engr. (National University of
Sciences and Technology,
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M.S.
Mechanical Engineering
Dr. Mo-How Herman Shen

Shih-Hsien Tseng, Taichung,
Taiwan, R.O.C.
B.S. (Yuan Ze University,
Chung-Li)
M.S.
*Industrial and Systems
Engineering*
Dr. Theodore T. Allen

Rebecca L. Twist, Beaverton,
OR
B.A. (Portland State
University)
M.A. (University of Memphis)
History of Art
Dr. John C. Huntington

Sahika Vatan Korkmaz, San
Jose, CA
B.S. (Cankaya Universitesi)
M.S. (Ohio University)
*Industrial and Systems
Engineering*
Dr. Carolyn M. Sommerich

Chao Wang, Wuhan, P.R.C.
B.Engr. (Huazhong University
of Science and Technology)
Master's (Beijing University of
Aeronautics and
Astronautics)
M.S.
*Computer Science and
Engineering*
Dr. Srinivasan Parthasarathy

Cong Wang, Columbia, SC
B.A., Master's (Nankai
University, Tianjin)
Human Ecology
Dr. Sherman D. Hanna

Ke Wang, Changde, P.R.C.
B.Engr. (Nanjing University of
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M.A. (Zhongshan University)
M.S.
Statistics
Dr. Haikady N. Nagaraja

Hu Wei, Guangxi, P.R.C.
B.Arch., M.E. (Tsinghua
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M.C.P., M.A. (University of
Cincinnati)
M.Appl.Stat.
Geography
Dr. Alan Todd Murray

Lai Wei, Leshan, P.R.C.
B.S. (University of Electronic
Science and Technology of
China)
M.S., M.S.
Statistics
Dr. Peter F. Craigmile

Rocki T. Wentzel, Columbus
B.A. (University of California,
San Diego)
M.A.
Greek and Latin
Dr. William W. Batstone

Jeanne Malcom Widener,
Reynoldsburg
B.S.Nurs. (East Tennessee
State University)
Master's (Vanderbilt
University)
Nursing
Dr. Pamela I. Salsberry

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B.A. (University of Tennessee
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Political Science
*Dr. Janet M. Box-
Steffensmeier*

Michael John Willis, Tayport
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B.S.(Honors) (University of
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M.S.
Geological Sciences
Dr. Terry J. Wilson

Chimi Woo, Kimcheon, South
Korea
B.A., M.A. (Yonsei University)
M.A.
English
Dr. Clare A. Simmons

Shijing Xia, Panzhuhua,
P.R.C.
B.S., M.S. (Fudan University)
Chemistry
Dr. Christopher M. Hadad

Man Xu, Yanzhou, P.R.C.
B.S., M.S. (Nanjing University)
Environmental Science
Dr. Heather A. Allen

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B.S.Chem., M.S. (Middle East
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Chemistry
Dr. Malcom H. Chisholm

Liyang Yang, Suzhou, P.R.C.
B.Engr. (Zhejiang University)
Chemical Engineering
Dr. Jeffrey J. Chalmers

Jie Yao, Changsha, P.R.C.
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M.A., M.Appl.Stat.
Education
Dr. Leonard L. Baird

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B.S. (Middle East Technical
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M.S. (Koc Universitesi)
*Electrical and Computer
Engineering*
Dr. Fernando L. Teixeira

Seth Allen Young, Little
Rock, AR
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M.S.
Geological Sciences
Dr. Matthew R. Saltzman

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Program*
Dr. Ross E. Dathey

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B.S., M.S. (Fudan University)
Chemistry
Dr. Prabir K. Dutta

Sumei Zhang, Columbus
B.S., M.S. (Nanjing University)
M.Appl.Stat.
City and Regional Planning
Dr. Jean-Michel Guldmann

Xudong Zhang, Shantou,
P.R.C.
Ph.D. (Nanyang Technological
University)
B.S. (Peking University)
M.S.
*Ohio State Biochemistry
Program*
Dr. Shang-Tian Yang

Yongfang Zhang, Madison,
WI
B.S. (China Agricultural
University)
Ohio State University Nutrition
Dr. Konrad Dabrowski

Commencement Convocation, March 16, 2008

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P.R.C.
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M.S.
*Industrial and Systems
Engineering*
Dr. Theodore T. Allen

Hao Thou, Columbus
B.S. (Beijing University of
Science and Technology)
M.S. (University of Hawaii)
Geological Sciences
Dr. Michael G. Bevis

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B.Med. (Cairo University)
M.Public Hlth.
Public Health
Dr. Gary D. Stoner

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B.A. (Universidad de Alicante)
M.A.
Spanish and Portuguese
Dr. Javier Gutierrez-Rexach

**Master of Applied
Statistics**

Adam Robert Lundgren,
Conestoga, PA
B.S.Ed. (Millersville University
of Pennsylvania)
Statistics

**Diana Susana Rodriguez
Burilica**, Bogota, Colombia
B.S.Biology (Universidad
Nacional de Colombia)
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Bonnie Elizabeth Shook-Sa,
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B.S. (Marshall University)
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Joanne Marie Sklodowski,
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B.S. (Nanjing University)
M.S. (Chinese Academy of
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Statistics

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B.S., M.S. (Nanjing University)
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Statistics

Yan Yang, Columbus
B.S.Bus.Adm. (Beijing
Technology and Business
University)
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B.A. (University of Colorado at
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M.A.
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Yijun Zhu, Yichang, P.R.C.
B.Engr., Master's (Huazhong
University of Science and
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M.S.
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Master of Arts

Elizabeth A. Allen-Boyle,
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B.S. (Mount Union College)
Education

Michael Adam Beam, Santa
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B.S. (Ohio University)
Communication

Eric Robert Benson,
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B.S.A.A.E.
Master's (Ashland University)
Education

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Political Science

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B.S.Ed. (Kent State University)
Education

Wan-Zu Diana Chang,
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Bachelor's (National Cheng
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Education

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Hsin-Ju Chiu, Banchiao
Taipei, Taiwan, R.O.C.
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Education

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Education

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B.S.(Honors) (Iowa State
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Psychology

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B.Art Ed.
Art Education

Alexander Gjerovski,
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B.A. (Wayne State University)
Geography

Megan Elizabeth Goffos,
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B.A. (Bowling Green State
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*Public Policy and
Management*

Ilana Heintz, Columbus
B.A. (Rice University)
Linguistics

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B.A. (Williams College)
History

Ching-Ping Hsu, Taipei,
Taiwan, R.O.C.
B.A. (National Taiwan Institute
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R.O.C.
B.A. (National Kaohsiung
Normal University)
Education

Numo Margarita Jaeger,
Oakland, CA
B.F.A. (California College of
Arts and Crafts)
Art Education

John Daniel Jankowski, Alta
Loma, CA
B.A. (University of California,
San Diego)
M.A. (Universiteit Leiden)
Political Science

Mary Kathryn Jimenez,
Columbus
B.S.Ed. (Otterbein College)
Education

Sang Hee Lee, Suwon, South
Korea
B.A. (Kyonggi University)
Master's (Dongguk University)
Education

Tzu-Yu Liao, Taichung City,
Taiwan, R.O.C.
B.A. (National Taiwan Normal
University)
Education

Jessica Anne Love,
Cincinnati
B.A., B.A.
Psychology

Lori Winchester Marshall,
New Orleans, LA
B.S., M.S. (Texas Christian
University)
Education

Crystal Yvette McLean,
Raleigh, NC
B.S. (Winston - Salem State
University)
Education

Cindy Lynn McQuade, Euclid
B.A.
*Public Policy and
Management*

Elizabeth Ann Miglin,
Monticello, IL
B.A. (University of Illinois,
Urbana-Champaign)
M.S. (Mount Saint Marys
College)
Education

Jack Duane Miner,
Worthington
B.A.
*Public Policy and
Management*

David Michael Moore,
Columbus
B.S.
Education

**Heather Lynn Morgan-
Boucher**, Worthington
B.A. (Michigan State
University)
Education

Megan Anne Moriarty,
Columbus
B.S. (Ohio University)
Art Education

Amanda Nicole Nevel, Canal
Winchester
B.A. (Ohio Dominican
University)
Education

Alice Bernadette Noonan,
Westerville
B.A.
Comparative Studies

Jake Dennis Osborn,
Hillsboro
B.S.Agr.
Education

Jeong Joo Park, Seoul,
South Korea
B.F.A. (Silla University)
M.F.A. (Sung Kyun Kwan
University)
*Industrial, Interior and Visual
Communication Design*

Gregory George Pellam,
Columbus
B.A. (State University of New
York at Buffalo)
History

Karen Diane Ravelli, Beloit
B.A.
Greek and Latin

Brian Edward Reames,
Bellefontaine
B.A.
*Public Policy and
Management*

Bobbi Lou Reese, Powell
B.A.
Sociology

Laurie Jean Reitsema,
Boulder, CO
B.A. (Ithaca College)
Anthropology

Erin Leigh Robertson, New
Hope, PA
B.S. (Ursinus College)
Education

Doris Edna Ross, Columbus
B.A. (Tougaloo College)
*Public Policy and
Management*

Gina Renee Seemann, Dublin
B.S. (Bowling Green State
University)
Education

Stephen Judah Shapiro,
Toronto, ON, Canada
B.A. (Honors) (University of
Toronto)
History

Grace Camille Sherman, San
Antonio, TX
B.A. (Incarnate Word College)
Sociology

Todd E. Smith, Mansfield
B.S.Cer.E.
Education

Yasushi Sugayama,
Kasukabe, Japan
Bachelor's (Hitotsubashi
University)
M.A.
Economics

Nicole Elaine Thompson,
Bellefontaine
BA.
Speech and Hearing Science

**Christopher William
Vondruska**, Bay Village
B.B.A. (Hofstra University)
Education

Sally Marie Weber, Grove
City
B.S.Home Ec.
Education

Dawnalyn Winkle, New
London
B.S.Home Ec.
Education

Joanna Leigh Workman,
Byesville
B.A. (Ohio University)
Psychology

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Shijin Wu, Baoding, P.R.C.
B.A. (Beijing University)
History

Tzu-Feng Wu, Fongshan,
Taiwan, R.O.C.
B.S. (National Kaohsiung
Normal University)
Education

Ya-Li Wu, Taipei, Taiwan,
R.O.C.
B.A. (Shih Chien University)
Education

**Master of Business
Administration**

Dina S. Allam, Huron
B.S.Bus.Ad., J.D.
Business Administration

William Perry Amerine,
Paris, AR
B.A. (Hendrix College)
Business Administration

Anant Dhananjay Bodas,
Westerville
B.S. (University of Pune, India)
Business Administration

Jason Christopher Bove,
Mansfield
B.S. (Miami University, Oxford
Campus)
Business Administration

Ziad Radwan Darwish,
Amman, Jordan
B.A. (University of Jordan,
Amman)
Business Administration

Jared Tyler England,
Manson, WA
B.S. (Brigham Young
University)
Business Administration

Christopher Gerard Filby,
Stuebenville
B.A.
Business Administration

Galip Inanc Gencer, Istanbul,
Turkey
B.S. (Purdue University)
Business Administration

Scott Patrick Goolsbey, Prior
Lake, MN
B.S. (Purdue University)
Business Administration

John Howard Kostelac,
Wapakoneta
B.S.E.C.E.
Business Administration

Jitendra Kumar, Columbus
B.S., M.S. (Assam Agricultural
University)
Ph.D. (Jawaharlal Nehru
University, India)
Business Administration

Jun Liu, Qingdao, Shandong,
P.R.C.
Bachelor's (Qingdao
University)
M.Acc.
Business Administration

Michael Lavelle Martin,
Cleveland
B.A.
Business Administration

Timothy Joseph O'Linn, Jr.,
Columbus
B.S. (Case Western Reserve
University)
Business Administration

**Nicole Christine Kennedy
Orozco**, Cincinnati
B.A.
Business Administration

Srinivas Pavuluri, Dublin
B.Eng. (Andhra University)
M.Tech. (Indian Institute of
Technology, New Delhi)
Business Administration

Pamela Marie Pesta, Girard
B.S.Bus.Ad. (Youngstown
State University)
Business Administration

Edward Paul Poitras,
Painesville
B.S.Bus.Ad.
Business Administration

Michael B. Quinn, Riverside
B.S.Bus.Ad. (University of
Dayton)
Business Administration

Bjorn Justin Reichenbaugh,
Toledo
B.S.Bus.Ad.
Business Administration

Puneet Sharma, Powell
B.Tech. (Indian Institute of
Technology, Kharagpur)
Business Administration

Rhonda Mae St. Onge,
Gallipolis
B.S.Bus.Ad. (University of
Rio Grande)
Business Administration

Matthew Allen Stewart,
Cleveland
B.B.A. (Ohio University)
Business Administration

Ben Douglas Teeters,
Johnstown
B.S.Bus.Ad. (Bowling Green
State University)
Business Administration

Narasimha Rao Vadrevu,
Rajahmundry, India
B.Tech. (Nagarjuna University)
M.S. (Case Western Reserve
University)
Business Administration

**Master of Business
Logistics Engineering**

Li Li, Beijing, P.R.C.
B.Eng. (Renmin University of
China)
M.S.(Dom.Sc.) (Daihousie
University)
*Business Logistics
Engineering*

Naman Nilesh Shah, Dubai,
United Arab Emirates
B.S.E.C.E.
*Business Logistics
Engineering*

**Master of City and
Regional Planning**

Ian James Beniston,
Youngstown
B.A. (Youngstown State
University)
City and Regional Planning

**Christopher King
Cunningham**, Columbus
B.A.
City and Regional Planning

Sutirtha Das, Barasat, India
B.Arch. (Bengal Engineering
College —Deemed
University)
City and Regional Planning

Ryan F. Edwards, Newark
B.A. (Ohio University)
M.A.
City and Regional Planning

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Nana Konadu Fredua-Agyeman, Accra, Ghana
B.S. (University of Science and Technology, Kumasi, Ghana)
City and Regional Planning

Nathan James Harber, Fostoria
B.S. (United States Military Academy)
City and Regional Planning

Kyle Alan Hinkelman, Troy
Bachelor's (Ball State University)
City and Regional Planning

Krista Diane Linderud, Lima
B.A. (Miami University, Oxford Campus)
City and Regional Planning

Goldie L. Ludovici, Chester, WV
B.S.Land.Arch.
City and Regional Planning

Abigail C. Mack, Columbus
B.A. (Colorado State University)
City and Regional Planning

Brandon Neal Mark, Mountain Lake Park, MD
Bachelor's (West Virginia University)
City and Regional Planning

Wonseok Seo, Seoul, South Korea
Bachelor's, Master's (Chung-Ang University)
City and Regional Planning

Michael Allen Shipman, Lakewood
B.A. (Miami University, Oxford Campus)
City and Regional Planning

Brent Eugene Warren, Columbus
B.A. (Earlham College)
City and Regional Planning

Master of Education

Erin Elisabeth Chapman, Marion
B.S.Ed.
Education

Kathilynn Philbrook Cochran, Cardington
B.S.Ed.
Education

Katie Jean Kohler Cole, Ashland
B.A.
Education

Connie Sue Fitzpatrick, Mansfield
B.S.Ed.
Education

Scott Edward Frank, Hayesville
B.S.Ed.
Education

Jennifer Jo Haley, Marion
B.S.Ed.
Education

Wendi Renee Hord, Marion
B.S.Ed.
Education

Kristen Marie Kelley, Sandusky
B.S.H.E.
Education

LeeAnn E. Kline, Wooster
Bachelor's (Wright State University)
Education

Barbara Lee-Marie Knoll, Huntingburg, IN
B.Mus. (Belmont University)
Education

Katherine Ann Kokiko, Galion
B.S.Ed.
Education

Meghan Marie Kuns, Galion
B.S.Ed.
Education

Lauren Rae Lavy, Madeira
B.A. (University of Toledo)
Education

Michelle Marie Lehman, Mansfield
B.S.Ed.
Education

Kathryn Mary Malowney, Delaware
B.S.Ed.
Education

Lindsay Nicole Mayse, Marion
B.S.Ed.
Education

Amy Lynn McCoy, Delaware
B.S.Ed.
Education

Wendy Kay McKee, Little Elm, TX
B.S.Ed.
Education

Ajatshatru Mehta, New Delhi, India
B.S. (University of Delhi)
Bachelor's (University of Cambridge) M.S.
Education

Susan Deborah Mills, Clarksburg, WV
B.S.Ed.
Education

Kerry Jean Phillips, Wooster
B.S.Ed.
Education

Veronica Mary Reed, Delaware
B.S.Ed.
Education

Sarah Catherine Reef, Mansfield
B.S.H.E.
Education

Lauren Kim Slates, Millersburg
B.S.Ed.
Education

Amanda Michelle Somerlot, Cardington
B.S.Ed.
Education

Rachel Elizabeth Sudhakaran, Jeromesville
B.S.Ed.
Education

Brittany Holly Tinch, Crestline
B.S.Ed.
Education

Carlye Ann Tinkey, Richland
B.S.Ed.
Education

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Christine Elizabeth Tyree,
Sunbury
B.A. (Eastern Washington
University)
Education

Melissa Joy Wiles,
Mansfield
B.S.Ed.
Education

Brian Thomas Wuebker,
Maria Stein
B.S.Ed.
Education

**Laura Rose
Zimmer,** Powell
B.S.Ed.
Education

Heidi Jo Zucker, Mansfield
B.S. (University of Findlay)
Education

Master of Fine Arts

Jeremy M. Boyle,
Easthampton, MA
B.F.A. (Chicago Medical
School)
Art

Master of Labor and Human Resources

Valerie Lynne Bossow,
Waterford, WI
B.S.
Labor and Human Resources

Abby Michelle Cochran,
Lititz, PA
B.A.
(Millersville
University
of
Pennsylvania)
Labor and Human Resources

Master of Music

Janet Elaine Fleck,
Franklin, MA
B.Mus. (University of New
Hampshire)
Music

Master of Public Administration

William Fletcher Zimpher,
Columbus
Bachelor's (Ohio University)
*Public Policy and
Management*

Master of Public Health

**Mahmoud Hisham Abdel
Rasoul,** Al-Bireh, Palestine
B.S.
Public Health

Jill Renee Alge, Minster
B.S. (Ohio University)
Public Health

**Katherine Louise
Bellebaum,** Summerville,
SC
B.S. (Catholic University of
America)
M.S.
Public Health

Sarah Hope Bonza, Akron
B.S. (Baldwin-Wallace
College)
M.D.
Public Health

Laurel Anne Borowski, Tipp
City
B.A. (Miami University, Oxford
Campus)
Public Health

Teresa Garcia de Gutierrez,
Houston, TX
Licenciatura (Universidad de
las Americas, Puebla)
Public Health

Laura Anne Hoye, Columbus
B.S.Soc.Work
Public Health

Courtney Elizabeth O'Neill,
Youngstown
B.A. (Honors) (Bowling Green
State University)
Public Health

Uwe Stolz, Des Plaines, IL
B.S.Biology (University of
Illinois, Urbana-Champaign)
Ph.D. (University of Notre
Dame)
Public Health

Elissa Meghan Wroniak,
Fairfield
B.S. (University of Kentucky)
Public Health

Master of Science

Jennifer F. Andon, Columbus
B.S.
Entomology

Evelyn Ruth Anemaet,
Williams, AZ
B.S.Biology (Northern Arizona
University)
Natural Resources

Tan Apaydin, Columbus
B.S. (Bilkent Universitesi)
*Computer Science and
Engineering*

Aysegul Aygun, Istanbul,
Turkey
B.S. (Istanbul Universitesi)
M.S. (Istanbul Teknik
Universitesi)
*Materials Science and
Engineering*

Julianne Edna Baer,
Centerville
B.S.A.A.E.
*Aeronautical and Astronautical
Engineering*

Jie Bai, Columbus
B.Eng., Master's (Tsinghua
University)
Mechanical Engineering

Eric John Raft, Cincinnati
BS.E.E. (University of
Cincinnati)
*Electrical and Computer
Engineering*

Himanshu Bhatnagar,
Dehradun, India
B.Tech. (Banaras Hindu
University, India)
Mechanical Engineering

Matthew Canton Bloss,
Victor, NY
B.S.W.E.
Welding Engineering

Scot D. Bohnenstiehl,
Sacramento, CA
B.S. (Montana College of
Mineral Science and
Technology)
*Materials Science and
Engineering*

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Uday Kumar Reddy
Bondhugula, Hyderabad,
India

B.Tech. (Indian Institute of
Technology, Madras)
*Computer Science and
Engineering*

Hui Cao, Lansdale, PA
B.Eng. (Shenyang University
of Technology)
Master's (Tsinghua University)
*Computer Science and
Engineering*

Mary Katherine Cavanaugh,
Cincinnati
B.S.Mat.Sc.Eng.
*Materials Science and
Engineering*

Lei Chai, Qingdao, P.R.C.
B.Eng. (Thejiang University)
*Computer Science and
Engineering*

Paul Chinling Chang,
Columbus
B.S.E.C.E.
*Electrical and Computer
Engineering*

Jeffryes Walter Chapman,
Cleveland Heights
B.S.E.C.E., M.S.
*Electrical and Computer
Engineering*

Jeremy Clay Christman,
Apple Creek
B.S. (Baldwin-Wallace
College)
Statistics

Abby Elizabeth Cominsky,
Fremont
B.S. (Baldwin-Wallace
College)
*Industrial and Systems
Engineering*

Susan Marguerite
Cordonnier, Bowling
Green
B.S.Agr.
Food Science and Nutrition

Laine Catherine
D'Augustine, Cincinnati
B.S. (University of Virginia)
Mechanical Engineering

Michael Layne Dodge,
Ashtabula
B.S.Al.Hth.Prof.
Allied Medical Professions

Jessica Ann Egler, Cincinnati
B.S.M.E. (Purdue University)
Mechanical Engineering

Faruk Erkmen, Konya, Turkey
B.S. (Middle East Technical
University)
*Electrical and Computer
Engineering*

Samantha Lee Fedor,
Worthington
B.S.
*Evolution, Ecology, and
Organismal Biology*

Jeremy Lee Ferguson,
Huntington, WV
B.S.M.E.
Mechanical Engineering

Kerra R. Fletcher, Lebanon,
VA
B.S. (Emory and Henry
College)
Chemical Physics

Shikha Kantilal Gandhi,
Surat, India
B.Eng. (Dharamsinh Desai
Institute of Technology)
Chemical Engineering

Elena Valencia Garcia,
Tuskegee, AL
B.S.(Honors) (Tuskegee
University)
Mechanical Engineering

Vivek Garg, Mandi
Gobindgarh, India
B.Pharm., M.Pharm. (Panjab
University)
Pharmacy

Bador Murwan Gashlan,
Blacksburg, VA
B.S. (King Abdul Aziz
University)
*Industrial and Systems
Engineering*

Michael Scott George,
Novelty
A.B., M.S. (Washington
University)
Physics

Amy Marie Grincewicz,
Columbus
B.S. (Heidelberg College)
*Evolution, Ecology, and
Organismal Biology*

Robert Alan Hackett, North
Merrick, NY
M.S. (University of Maryland)
Mechanical Engineering

Joseph Edward Hampshire,
Mason
B.S.M.E. (Purdue University)
Mechanical Engineering

Lauree Elizabeth Handlon,
Westerville
B.S.Al.Hth.Prof.
Allied Medical Professions

Vivek Haniharan, Hyderabad,
India
B.Eng. (Osmania University,
Hyderabad)
Civil Engineering

Jingjing He, Changsha,
P.R.C.
B.Eng. (Beijing University of
Posts and
Telecommunications)
*Computer Science and
Engineering*

Gwang Seog Hong, Seoul,
South Korea
B.A., M.A. (Seoul National
University)
M.A.
*Agricultural, Environmental
and Development
Economics*

Rachel Elizabeth
Hoddyshell, New
Lexington
BS.Agr.
Animal Sciences

Yiran Hu, Columbus
B.S.E.C.E.
*Electrical and Computer
Engineering*

Po-Yuan Huang, Kaohsiung,
Taiwan, R.O.C.
B.S. (Yuan Ze University,
Chung-Li)
*Electrical and Computer
Engineering*

Wei Huang, Hangzhou,
P.R.C.
B.Eng. (Zhejiang University)
*Computer Science and
Engineering*

Beom Seuk Hwang, Seoul,
South Korea
B.A., M.A. (Yonsei University)
M.A. (Duke University)
Statistics

Commencement Convocation, March 16, 2008

- Mohammad Kamrul Islam**, Westerville
B.S. (Bangladesh University of Engineering and Technology)
M.S. (Wright State University)
Computer Science and Engineering
- Jayesh Rameshlal Jain**, Shirpur, India
B.Engr. (North Maharashtra University)
M.S. (Indian Institute of Technology, New Delhi)
Mechanical Engineering
- Zhenzhen Jin**, Suizhou, P.R.C.
B.S. (Beijing University)
Electrical and Computer Engineering
- Jed Kizer Johnson**, North Lewisburg
B.S.Mat.Sc.Eng.
Materials Science and Engineering
- Andrea Cecil Jones**, Columbus
B.S. (Georgia Institute of Technology)
Industrial and Systems Engineering
- Ozan Karalti**, Columbus
B.S., M.S. (Bilkent Universitesi)
Chemistry
- Kristin Elizabeth Keatley**, River Falls, WI
B.S.Biology (University of Wisconsin - La Crosse)
Human Ecology
- Kedar Shrikant Kirane**, Pune, India
B.S., M.S. (University of Pune)
Mechanical Engineering
- Nathan Michael Kleczewski**, Sheboygan, WI
B.S.Biology (Oshkosh State College)
Plant Pathology
- Brandon David Koester**, Columbus
B.S.M.E. (Ohio Northern University)
Mechanical Engineering
- Chitra Kusnadi**, Irving, TX
B.S.F.A.B.E.
Food, Agricultural and Biological Engineering
- Kenneth Young Lee**, Highland Heights
B.S. (Johns Hopkins University)
Welding Engineering
- Weiwu Li**, Hubei, P.R.C.
B.Engr. (Jilin University of Technology)
Master's, Ph.D. (Zhejiang University)
Mechanical Engineering
- Qingda Lu**, Hefei, P.R.C.
B.Engr. (Beijing Institute of Technology)
M.S. (Peking University)
Computer Science and Engineering
- Candice Lynn Lucak**, Willowbrook, IL
B.S.Food Sc. (University of Illinois, Urbana-Champaign)
Food Science and Nutrition
- James Michael Malone**, Cuyahoga Falls
B.S.M.E. (University of Akron)
Mechanical Engineering
- Diego Mandelli**, Brescia, Italy
Engineer (Politecnico di Milano)
Nuclear Engineering
- Puneet Kanwar Singh Mann**, Ludhiana, India
B.S. (Punjab Technical University, India)
Industrial and Systems Engineering
- Nora Csanyi May**, Columbus
M.S. (Budapest University of Technology and Economics)
Geodetic Science and Surveying
- Craig Alan McDonald**, Granville
B.S.Nat.Res.
Natural Resources
- Stephanie Mary Jean McNee**, Glasgow, Scotland
B.S. (Glasgow Caledonian University)
Industrial and Systems Engineering
- Mark Andrew Menke**, West Alexandria
B.S.Agr.
Horticulture and Crop Science
- Yongjie Miao**, Yantai, P.R.C.
B.S. (Yantai University)
M.S. (Iowa State University)
Food, Agricultural and Biological Engineering
- Kathleen Ann Michelich**, Morrow
B.S.Home Ec.
Rural Sociology
- Eva Marie Montgomery**, Cortland
B.S. (Ohio University)
Atmospheric Sciences
- Kasi Lynn Morris**, New Philadelphia
B.S.Al.Hth.Prof.
Allied Medical Professions
- Shritama Mukherji**, Hyderabad, India
B.Engr. (Visvesvariah Technological University, Bangalore)
Mechanical Engineering
- Khalid Ahmed Nagadi**, Washington, DC
B.S. (King Abdul Aziz University)
Industrial and Systems Engineering
- Edward John Nangle**, Enniscorthy, Ireland
B.S.(Honors) (University of Central Lancashire)
Horticulture and Crop Science
- Sundeep Narravula**, Hyderabad, India
B.Tech. (Indian Institute of Technology, Madras)
Computer Science and Engineering
- Claire Suzanne Nichols**, Grandview Heights
B.S.C.E.
Civil Engineering
- Deedra Rae Nicolet**, Eleva, WI
B.S. (University of Minnesota Extension Division)
M.S.
Statistics

Commencement Convocation, March 16, 2008

Ryan Richard Otte,
Covington
B.S.E.C.E.
*Electrical and Computer
Engineering*

Naqash Palathamveed,
Thalassery, India
B.Tech. (Indian Institute of
Technology, Madras)
Mechanical Engineering

Vidhu S. Pandey,
Poughkeepsie, NY
B.S. (Rensselaer Polytechnic
Institute)
Mechanical Engineering

Rajkiran Panuganti,
Columbus
B.Tech. (Indian Institute of
Technology, Bombay)
*Computer Science and
Engineering*

Catherine Ward Patterson,
Powell
B.S.AI.Hth.Prof.
Allied Medical Professions

Yezhe Pei, Jincheng, P.R.C.
B.S. (Shanxi University)
Physics

Joy Krysten Pietkiewicz,
Poland
B.S.Agr.
*Evolution, Ecology, and
Organismal Biology*

Adam Lawrence Pikhak,
White Lake, MI
B.S.Mat.Sc.Eng. (Michigan
State University)
*Materials Science and
Engineering*

**Karma Alejandra Polar-
Cabrera,** Arequipa, Peru
B.S.Food Sc. (University of
Idaho)
Food Science and Nutrition

Nicole Marie Ponzio,
Ossining, NY
B.S. (Rensselaer Polytechnic
Institute)
D.Vet.Med.Prof. (Cornell
University)
Veterinary Clinical Sciences

Hong Qiu, Anqing, P.R.C.
B.A. (Anhui Normal University)
M.A. (Ohio University)
Statistics

Naveen Ramakrishnan,
Chennai, India
B.Engr. (Anna University,
Chennai)
*Electrical and Computer
Engineering*

Adam Richard Ratliff, Galena
B.S.M.E.
Mechanical Engineering

Angad Singh Rekhi, Mumbai,
India
B.S.E.C.E.
*Electrical and Computer
Engineering*

Adrea Christin Rodriguez,
Columbus
B.A. (Bryn Mawr College)
Entomology

Michelle R. Roettger,
Westerville
B.S. (Otterbein College)
*Ohio State Biochemistry
Program*

Christopher Jon Ross,
Manasquan, NJ
B.A. (Rutgers University New
Brunswick)
Mathematics

Jessica Gail Ruehr,
Cincinnati
B.S.M.E. (Pennsylvania State
University)
Mechanical Engineering

Richard Michael Salwan,
Englewood
B.S. (University of Illinois,
Urbana-Champaign)
Statistics

Meredith Kay Schilling,
Cuyahoga Falls
B.S.H.E.
Human Ecology

John George Schrock,
Canton
B.S.I.S.E.
Civil Engineering

Sarah Maria Sellman,
Cleveland
B.S.Biology (John Carroll
University)
Environmental Science

Mohammad Shakiba Herfeh,
Rasht, Iran
B.S., M.S. (Sharif University of
Technology)
*Electrical and Computer
Engineering*

Guoqiang Shu, Beijing,
P.R.C.
B.S. (Peking University)
M.S. (Chinese Academy of
Sciences)
*Computer Science and
Engineering*

Somnath Sinha, Mumbai,
India
B.Engr. (University of Pune,
India)
M.Appl.Stat.
Chemical Engineering

**Jennifer Renee Smith-
Castro,** Columbus
B.A. (Boston University)
Natural Resources

Ruly Soewignjo, East Java,
Indonesia
B.S.C.S.E.
Human Ecology

Arun Sridharan, Chennai,
India
B.Tech. (Anna University,
Chennai)
*Electrical and Computer
Engineering*

Yottha Srithep, Nonthabull,
Thailand
B.Engr. (King Mongkut's
Institute of Technology,
Bangkok)
*Industrial and Systems
Engineering*

Daniel Frederick Steinhoff,
Grafton, WI
B.S. (University of Wisconsin -
Madison)
Atmospheric Sciences

**Stephen Robert
Stonebraker,** Rock Hill, SC
B.A. (Ohio Wesleyan
University)
M.A. (Boston University)
Physics

Joshua Daniel Svenson,
Wadsworth
Bachelor's (Baldwin-Wallace
College)
Statistics

Commencement Convocation, March 16, 2008

Hong Tang, Shanggao,
P.R.C.
B.S.E.C.E.
*Electrical and Computer
Engineering*

Shirish Tatikonda,
Hyderabad, Andhra
Pradesh, India
B.Engr., Master's (Birla
Institute of Technology and
Science)
*Computer Science and
Engineering*

Trevor Andrew Tersmette,
Cincinnati
B.S. (Rensselaer Polytechnic
Institute)
Mechanical Engineering

Dakshina Murthy Valiveti,
Hyderabad, India
B.Tech. (Indian Institute of
Technology, Madras)
Mechanical Engineering

Paulo Vilar Saavedra, Lugo,
Spain
Licenciatura (Universidad de
Santiago de Compostela,
Spain)
Veterinary Clinical Sciences

Corry Lynn Voll, West
Lafayette, IN
B.S. (Eastern Michigan
University)
Allied Medical Professions

Robert Thomas Woodruff,
Cincinnati
B.A. (University of
Pennsylvania)
Mathematics

Yun Wu, Xiangfan, P.R.C.
B.Engr., Master's (Harbin
Institute of Technology)
Chemical Engineering

Shu Xiao, Sichuan, P.R.C.
B.S. (Zhejiang University)
*Molecular, Cellular, and
Developmental Biology*

Tao Xiao, Changsha, P.R.C.
B.Engr. (Yanshan University)
Public Health

Li-Fang Yang, Taipei, Taiwan,
R.O.C.
B.B.A. (National Cheng CM
University)
M.B.A. (National Taiwan
University)
Statistics

Liuqing Yang, Nanjing,
P.R.C.
B.Engr., M.S. (China
Pharmaceutical University)
Pharmacy

Stephen H. Yen, Dublin
B.S.E.C.E.
*Electrical and Computer
Engineering*

An Zhang, SM Jiazhuang,
P.R.C.
B.S., M.S. (East China
University of Science and
Technology)
Chemical Engineering

Ming Zhu, O'Fallon, MO
B.S., M.S. (Fudan University)
Chemistry

Lili Zhuang, Jimei Xiamen,
P.R.C.
B.S. (Shanghai University of
Finance and Commerce)
Statistics

Master of Social Work

Dixie Ann Chester, Columbus
B.S.Soc.Work
Social Work

Angela Renée Conley,
Columbus
B.S.Soc.Work
Social Work

Shawna Marie Green, North
Ridgeville
B.A. (Otterbein College)
Social Work

Deborah Ann Kinder, Heath
B.A. (Ohio Northern
University)
Social Work

Dixie Lee Stafford, Edison
B.S.Soc.Work
Social Work

Colleges of the Arts and Sciences

Executive Dean: Jacqueline I. Royster

The Colleges of the Arts and Sciences, a federation of five colleges, includes the College of the Arts, the College of Biological Sciences, the College of Humanities, the College of Mathematical and Physical Sciences, the College of Social and Behavioral Sciences, and Arts and Sciences students enrolled in interdisciplinary programs.

Bachelor of Arts

Alexsandra Adamovic, Warren
Nicholas Carl Agich, Bowling Green

with Honors in the Arts and Sciences

Besrat Gebrye Amare, Columbus

Cum Laude

Brian Christopher Andres, Bryan

Djeynaba Gatta Ba, Nouakchott, Mauritania

Amy Elizabeth Barnes, Westerville

Michael B. Becker, Columbus
Kaitlin Albright Beeble, Columbus

Lance Steven Born, Lewistown

Gregory Dale Celia, San Mateo, CA

Aaron James Cohen, Akron
Alejandro Feria-Arias, Tijuana, Mexico

Matthew J. Foss, Cuyahoga Falls

Sarah Rachel Friedman, Chagrin Falls

Jennifer Leanne Gable, Loveland

Magna Cum Laude with Honors in the Arts and Sciences

Ryan Jonathan Gale, Johnstown

Amanda Lynn Grabski, Westlake

Lisa Elizabeth Griffith, North Lima

Jonathan Robert Hanwell, Medina

Jonathan Andrew Hess, Newark

Jacob Whaley Howlett, Marietta

Summa Cum Laude

Andrew David Hyatt, Boulder Creek, CA

Rosalyn Jean Isreal, Gahanna

Azer V. Jalilov, Columbus
Eric Nathan Johnson, Boulder, CO

Sueyun Kang, Columbus
Meredith Young Lammers, Aurora

Magna Cum Laude with Honors in the Arts and Sciences

with Research Distinction in French
John Paul Langenbahn, Columbus

Joshua Wolfgang Leber, Seven Mile

Nayoung Lee, Frederick, MD
Evan Robertson Lloyd, Durham, NC

Colin Daniel Lyman, Kent
Cum Laude

Elizabeth Ann Merkel, Worthington

Ryan Patrick Moore, Dublin
Laura Rose Murphy, Hudson

Summa Cum Laude

Kelsey A. Pajak, Wooster
Stephen Michael Pitts, Canfield

Jennifer Michelle Rodock, Columbus

Feasal M. Rostom, Grove City
Taylor Francis Shaffer, Cortland

with Honors in the Arts and Sciences

Ryan Stuart Silverman, Akron
Glenn M. Stanley, Brunswick

Alison Ann Steedman, Columbus

Heather Marie Sweetser, Excelsior, MN

Summa Cum Laude with Honors in the Arts and Sciences

Jason Michael Thomas, Westerville

Megan Christine Verzella, Ashtabula

Magna Cum Laude
Nick Loren Verzilli, Poland

Elizabeth Anne Waild, Springfield

Joseph Robert Walter, Fort Recovery

Chelsea F. Watson, Steubenville

Katharine Lea Wenner, Bellevue

Brandon Tyler Worthington, Cincinnati

Summa Cum Laude

Jerry F. Zacharias, Marion
Weifei Zheng, Belpre

Magna Cum Laude with Honors in the Arts and Sciences

Bachelor of Science

Aaron Courtland Roberts, Conneaut

Associate of Arts

Elizabeth Ann Adams, Mansfield Campus
Halimo S. Ahmed, Newark Campus

David James Akers, Marion Campus

Anthony James Alfano, Newark Campus

Mahad Sulub Alinoor, Marion Campus

Samatar Sulub Alinoor, Marion Campus

Katherine Jams Allen, Newark Campus

Lakisha M. Allen, Mansfield Campus

Ethina Belinda Amer-Yahia, Marion Campus

Bo Michael Amos, Mansfield Campus

Rachel McEneaney Antes, Newark Campus

Gyasi Dreamgirl Atkins, Marion Campus

Matthew Marvin Ayers, Mansfield Campus

Cody A. Barcroft, Mansfield Campus

Christine Ann Barr, Mansfield Campus

Michael C. Bear, Mansfield Campus

Nick P. Bendure, Newark Campus

Danielle R. Blackburn, Newark Campus

Angelo Salvatore Boccia, Marion Campus

Nikkala Maria Briggs, Marion Campus

Kaitlyn A. Bull, Marion Campus

Christopher Powell Bullock, Newark Campus

Seth D. Channing, Mansfield Campus

Katie Elizabeth Clark, Mansfield Campus

Kelly Gene Cochran, Mansfield Campus

Erin Graham Combs, Marion Campus

Matthew Christopher Coutts, Marion Campus

Stephanie Grace Cramer, Marion Campus

Matthew Thomas Crowley, Mansfield Campus

Commencement Convocation, March 16, 2008

Tracey Lynn Curtis, Marion Campus	Jeaneen Anne Kelley, Newark Campus	Amanda Marie Smith, Marion Campus
Kelly Lynn Dawson, Mansfield Campus	Kayla Jo Lindimore, Newark Campus	Christie Lea Smith, Mansfield Campus
Nathan Joseph Deter, Mansfield Campus	Ashley Mane Lusetti, Newark Campus	Michael Lee Stewart, Marion Campus
Nicholas Aaron Dotson, Marion Campus	Staci Marie Mahr, Newark Campus	Cassie Marie Strickland, Newark Campus
Benjamin Casey Doup, Mansfield Campus	Craig A. Markert, Mansfield Campus	Jennifer Ann Stricko, Mansfield Campus
Kari Ann Dudte, Mansfield Campus	Abigail Marie May, Lima Campus	Sarah A. Sykes, Marion Campus
Sarah A. Estep, Marion Campus	Kane Ann McGhee, Newark Campus	Jessica Anne Taube, Marion Campus
Ashley B. Evans, Mansfield Campus	Heather Nicole McKinley, Marion Campus	Depree M. Taylor, Mansfield Campus
Jamie Lee Finney, Marion Campus	Brian Dennis Mears, Lima Campus	Lauren Margaret Upp, Marion Campus
Sara Marie Fisher, Mansfield Campus	Brittany Nicole Meiser, Newark Campus	Chelsea Annette Wade, Marion Campus
Leslie Annette Fissell, Mansfield Campus	Nicholas Allen Metzger, Marion Campus	Lacey Fair Waterer, Newark Campus
Katie Ann Flickinger, Mansfield Campus	Kristen Nicole Middlestead, Newark Campus	William Bauhardt Weiler, Mansfield Campus
Aaron Harrison Forbes, Mansfield Campus	Legrand Mondesir, Marion Campus	Mussie Mekonen Welday, Marion Campus
Lacey R. Fowler, Newark Campus	Kyleen Rashel Mooneyham, Lima Campus	Danielle A. Wilson, Newark Campus
Caryn Marie Frazee, Mansfield Campus	Marla R. Morgan, Marion Campus	Julie A. Wittmer, Mansfield Campus
Joshua Kalem George, Newark Campus	Adam James Moritz, Mansfield Campus	Brian Keith Wood, Marion Campus
Charles K. Gherman, Marion Campus	Casey Michelle Mulkey, Newark Campus	Natalie Nicole Wooden, Marion Campus
Laura Mae Gibson, Mansfield Campus	Frances Catherine Murfield, Marion Campus	Haley Alison Wright, Mansfield Campus
Anna Marie Gile, Marion Campus	Brenda Nwosu, Marion Campus	Sarah F. Wright, Marion Campus
Claire Louise Gilsdorf, Marion Campus	Nadine Luyinda Nzwanga, Marion Campus	Charles Matthew Yaussy, Marion Campus
Heidi Marie Gootee, Marion Campus	Joshua Kenneth Parsley, Lima Campus	Joel Michael Yoder, Marion Campus
Brandon Richard Gray, Newark Campus	Joseph Anthony Pawsey, Mansfield Campus	John Mark Collier Young, Mansfield Campus
Nick Greenawalt, Mansfield Campus	Ashley Michelle Persinger, Marion Campus	Adrienne Pamela Yow, Newark Campus
Elizabeth Ann Hake, Marion Campus	Charity Dawn Poling, Newark Campus	Jerry F. Zacharias, Marion
Michael James Hake, Marion Campus	Kaylee Lynn Richard, Mansfield Campus	
Rebecca Lynne Hall, Marion Campus	Lindsey Jean Rubendall, Marion Campus	
Austin Jacob Hart, Mansfield Campus	Harmoni Marri Sauder, Mansfield Campus	
Roger Dale Hawkins, Mansfield Campus	Maren E. Scfflarb, Newark Campus	
Bradley Richard Herb, Mansfield Campus	Scotty Lee Sharp, Marion Campus	
Derek Michael Hollobaugh, Marion Campus	Neil A. Shingala, Marion Campus	
Abby Elizabeth Huber, Marion Campus	Felipe A. Silva, Marion Campus	
Jennifer Lynn Hughes, Marion Campus	Mariangela Silva Camacho, Marion Campus	
Janelle Lee Justice, Marion Campus	Jirayna M. A. Singleton, Marion Campus	

College of the Arts

Dean: Karen A. Bell

Bachelor of Arts

Mallory Jeannette Aliff,
Columbus
Cum Laude
Elise Bryant-Baker Bailey,
Columbus
Austin Nathaniel Black,
Columbus
Rachel Ellen Brehm,
Beavercreek

Commencement Convocation, March 16, 2008

Nathaniel David Chandler,
Hilliard
Maria Catherine Falter, Kings
Mills
Reginald Ralph Harper,
Columbus
Sarah Beth Helgesen, Bay
Village
Colleen Patricia Huffman,
Westlake
Robert Edward Javorek,
Beachwood
Connie Catherine Krestakos,
Columbus
Brandon Raymond Massay,
Dublin
Jennifer Renee Proffitt,
Nashport
Eric M. Slezak, Columbus
Summa Cum Laude
Alma Emily Sumajin, Sylvania
Magna Cum Laude
Nicholas Tyler Trouw,
Highland Heights

Bachelor of Fine Arts

Daniel David Alvarez, Mexico
City, Mexico
Robert A. D. Amos,
Cambridge
Lauren Marie Bowers, Mentor
Cum Laude
Leigh Christine Cordetti,
Columbus
Jennifer Lynn Gillette,
Miramar, FL
Summa Cum Laude
Stephen Michael Goldstein,
Bexley
Joseph Thomas Handzel,
Fairview Park
Cum Laude
Noah John Hart, Carmel, IN
Brittany Ola Long,
Reynoldsburg
Eileen June McDonough, Bay
Village
Kevin Eugene Meyer, Toledo
Kyle Matthew Miller, West
Chester
Racquel Tiffany Oroasco,
Toledo
Ryan Timothy Podesta, Brick,
NJ
Cum Laude
with Distinction in Art
Emilee Claire Rutledge,
Bergholz
Cum Laude
Alex Morgan Walp, Perrysburg
Cum Laude
with Distinction in Art

Bachelor of Music

Jenna Kamrass Morvay,
Worthington
Cum Laude

**Bachelor of Music
Education**

Daniel Patrick Bey, Johnstown
Bethany Lee Hoch, Westerville

**College of Biological
Sciences**

Dean: Joan M. Herbers

Bachelor of Arts

Aubrey Virginia Bateman,
Cincinnati
Ashley Marie Klinker,
Worthington
Adam Michael Lundy,
Edgerton
William W. Reeder, Lima
Kimberly Jan Vogel, Dayton

Bachelor of Science

Megan Marie Andonian,
Olmsted Falls
Ashley Nicole Ankney,
Columbus
Anthony Joseph Archual,
North Canton
Laura Jo Bacak, Port Clinton
Alexander James Bailey,
Columbus
Cum Laude
*with Honors in the Arts and
Sciences*
Sarah Ann Baker, Austintown
Kelly Elizabeth Basham,
Blacklick
Nicolas Bellizzi, Westerville
Jeffrey Charles Berling,
Cincinnati
Cum Laude
*with Honors in the Arts and
Sciences*
Hiren Chhotu Bhakta,
Cincinnati
Magna Cum Laude
Albert Borm, Dublin
Ramaseshu Botu, Columbus
Natasha Liane Buchenroth,
Bellevue
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Mark Judson Burns, Napoleon
Cum Laude

Hyejin Cheong, Seoul, South
Korea
Cum Laude
Lolita A. Cochran, Hapatcong,
NJ
Magna Cum Laude
Kelly Lynn Conrad, McMurray,
PA
Raymond Scott Cunningham,
Akron
Cum Laude
Cameron Jay Ditty, Dublin
Magna Cum Laude
Angela Shade Domingo, North
Canton
Monica Antonia Farfan,
Columbus
Cum Laude
*with Research Distinction in
Entomology*
Jason Terry Feder, Columbus
Jaimee Lynne Gribben,
Westerville
Gena Eunyoung Han, Dublin
Nicholas Scott Hirth, Grove
City
Cum Laude
*with Honors in the Arts and
Sciences*
Minwoo Jang, Columbus
Summa Cum Laude
Jong-Woon Jeon, Seoul,
South Korea
Workitu Borde Kassa, Addis
Ababa, Ethiopia
Stephen Andrew Kempf,
Grove City
Michael R. Kentris, Fostoria
Soo-Young Kwak, Seoul,
South Korea
Jacob L. Ladd, Covington
Tae Kyun Lim, Seoul, South
Korea
Blake Thomas Lindsey, Katy,
TX
Cum Laude
*with Honors in the Arts and
Sciences*
Jonathan Wing-Jun Luu,
Dayton
Mridula Manohar, Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Stephanie Lee Maugeri,
Parma
Scott Andrew McHenry,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Brian Robert McManus,
Hudson
Maria Cristina Molcut, North
Royalton
Cum Laude
Jean Moy, Cincinnati
Tianna Thuy-Anh Nguyen,
Galloway

Colleen Terese O'Malia, North
Olmsted

Cum Laude

Kyle Joseph Osterbrock,
Cincinnati

Cum Laude

*with Honors in the Arts and
Sciences*

Jack Pan, Akron

Tejas V. Patel, Delaware

Magna Cum Laude

Aloah J. Pope, Van Wert

Michelle Ann Prabhu, Dublin

*with Honors in the Arts and
Sciences*

Vikram Pankaj Raje,
Centerville

Cum Laude

*with Honors in the Arts and
Sciences*

Rachael Marie Randall, Dover

Cum Laude

*with Honors in the Arts and
Sciences*

Constantine Nicholas Reppas,
Hilliard

Tae Hyoung Rhoe, Seoul,
South Korea

Brady James Risner, Carey

Arelys Sanchez, Miami, FL

Jennifer Nicole Shaffer, Dublin

Shirali Champakbhai Shah,
Point Pleasant, WV

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Nicholas Steven Shuff, Tiffin

Marina Marie Sincerney, North
Olmsted

Magna Cum Laude

Ian Philip Skinner, Dublin

Cum Laude

Katherine Marie Skinner,
Columbus

Rebecca Anne Slattery,
Youngstown

Joshua Porter Smith, Hilliard

Yoo Han Sohn, Seoul, South
Korea

Bridget Ann Stachurski,
Willoughby

Jonathan Ray Stuart,
Westerville

Brandon Scott Sturgill,
Brookville

Kyle William Supe, West
Chester

Armika Shanée Braswell
Tatum, Cincinnati

Manasvini Vavilala, Columbus

Summa Cum Laude

*with Honors in the Arts and
Sciences*

Nicole R. Warner, Hilliard

Heath Robert Williams,
Cleveland

College of Humanities

Dean: John W. Roberts

Bachelor of Arts

Samuel H. Akarri, Westerville

Benjamin Michael Allen,
Galion

Cum Laude

Kyle Edward Allen, North
Ridgeville

Nathan Shane Allen,
Vancouver, BC, Canada

Magna Cum Laude

Caraline Marie Amhaus,
Chicago, IL

Ryan Jeffery Anderson, Dublin

Thomas Bernard Arms III,
Forest

Ashley Marie Balsler, Newark

Daniel Seth Bandman,
Columbus

Cum Laude

Katherine Marie Benskey,
Westerville

Jeffrey Michael Berlin, Solon

Summa Cum Laude

Jacie Renee Bertrand, Mount
Vernon

Beau J. Bevens, Whitehall

Naman Vijay Bhatt, Dublin

James F. Bibart, Bexley

Elissa Cory Blattman,
Potomac, MD

Ann K. Borgerding, Westerville

Christopher Ernest Bradley,
Waverly

Magna Cum Laude

Lauren Marie Branham,
Reynoldsburg

J. Jacob Brooks, Alexandria

Amanda Lea Bryan, Lancaster

Magna Cum Laude

Rebecca Anne Bullard,
Cincinnati

Bryant Edwin Cave,
Springfield

Jeremy Daniel Claffey,
Kettering

Paul S. Cook, Columbus

Cum Laude

Katharine Anne Couch,
Charlottesville, VA

Kevin Francis Csubak, Lorain

Cum Laude

Katherine Ann Cuffari,
Mayfield Heights

Summa Cum Laude

Carrie Elizabeth Curther,
Dayton

Angela Elizabeth Dean,
Elizabeth City, NC

Monita Katie DeWalt,
Columbus

Caroline Edwards Dotolo, New
Albany

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Carmen Deanna Dvorak,
Cleveland

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Carson Joseph Dye, West
River, MD

Samuel Scott Eilerman, Lima

Andrew David Ellis, Columbia,
MD

Nathaniel Kent Ellis,
Middletown

Matthew Robert Ely,
Columbus

Magna Cum Laude

Michael Ross Farrell,
Cincinnati

Richard Linn Felumlee, Jr.,
Dresden

Tiffany Patrice Fisher,
Cincinnati

Michael James Freado,
Westerville

Phillip Neil Freas, Thornville

Alexis Michelle Gagliardi,
Canfield

Cameron Martin Gallagher,
Perrysburg

Amber Marie Garlock, Lima

Michael David Gefvert, Dublin

Jacob Andrew George, Xenia

Andrea J. Gerald, Detroit, MI

Claire Elliott Gillespie,
Cincinnati

Cum Laude

*with Honors in the Arts and
Sciences*

Jennifer Angela Gruber,
Prospect

Robert Joseph Gulotty III,
Midland, MI

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Timothy James Gurtner,
Rockville Center, NY

Aaron Donald Gwinn,
Cincinnati

Benjamin Ren Handfinger,
Shaker Heights

Curtis A. Handschug,
Westerville

Joshua E. Hatch, Westerville

Chet Hay, Columbus

William Allen Haynes,
Mansfield

Summa Cum Laude

Michael David Hemmelgarn,
Coldwater

Summa Cum Laude

Bradley Scott Henderson,
Twinsburg

John W. Hocter, Frankfort

Amy K. Hofmeister, Galloway

Commencement Convocation, March 16, 2008

Christina Marie Howdysshell,
Westerville
Jacquelyn Marie Hurst,
London
Rochelle Amelia Hurt,
Youngstown
Magna Cum Laude
Matthew Garrett Hutchins,
Marysville
Magna Cum Laude
Lindsey Lee Hyde,
Pickerington
Nathaniel Ryan Jacks,
Centerville
Teresa Anne Jaskowiak,
Frankfort
Adrianna Larue Johnson,
Plano, TX
Magna Cum Laude
Ashley Briana Johnson,
Pataskala
Michelle E. Jones, Powell
Cum Laude
Ben Tyler Jones-White,
Columbus
Magna Cum Laude
Michelle Marie Joseph,
Mansfield
Daniel Weaver Juday,
Columbus
Matthew Aaron Kajfez, Mentor
Robert Howard Karn, Arcanum
Magna Cum Laude
Sylvia Claire Kennedy,
Mansfield
Cum Laude
*with Honors in the Arts and
Sciences*
Jessica A. Kilgore, Columbus
Magna Cum Laude
Andre Geovonnti King,
Cleveland
Amber Lyndsie Knerr, Newark
Sara Elizabeth Kohier,
Mansfield
Joseph George Kola, Toledo
Brian Paul Koza, Libertyville,
IL
Kaitlin B. Kraft, Columbus
Jonathan L. Lafond, Baltimore
Hannah Leora Hocker Lange,
Perrysburg
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Elaine Marie Lanphier,
Chardon
Cum Laude
Sean Aaron Lassak, Dublin
Gordon Matthew Lay,
Westerville
Kate P. Levin, Hudson
Summa Cum Laude
Marla Levine, Solon
Benjamin Archer Lewis,
Columbus
Robert James Lindberg,
Concord Township
Megan Amanda Lindsey, New
Albany
Sarah Allyn Lodge, Columbus
Amanda Lynn Logsdon, Tiffin
Allison Marie Lones, Galloway
Pierce Adam Longmeier, Lima
Shaun David Lyon, Mason
Cum Laude
Richard Walter MacAleese,
Lisbon
Lauren Nicole MacArthur,
Cincinnati
Kristine Nicole Maday,
Bellbrook
Magna Cum Laude
Maria Allison Martinez,
Columbus
Jason Michael McMahon,
Westerville
Brian Lee McMichael, Beaver
Dam, WI
Jacob Alexander McPeek,
Columbus
Jodie A. Miller, Wapakoneta
Alyssa Joan Mueller, Navarre
Summa Cum Laude
Caitlin Ann Murray, Upper
Arlington
Jonathan Garrett Nadzam,
Cincinnati
Masahito Nakamura,
Hartsdale, NY
Victoria Stanleigh Nordstrom,
Grove City
Christopher Ryan Owens,
Mansfield
Dustin James Oyler, Newark
Jason William Palmer,
Maineville
Cum Laude
*with Honors in the Arts and
Sciences*
Anand Umakant Patel,
Cincinnati
Zachary Alexander Pearson,
Hilliard
Magna Cum Laude
Dawn Marie Pederson,
Fallbrook, CA
Lindsay Renee Pennington,
Marietta
Cassandra A. Peterson,
Aurora, CO
Michael Tien Trinh Pham,
Columbus
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Shannon M. Poeppelman, Fort
Loramie
Matthew B. Porter, Santa
Clara, CA
Marque Allan Reavley,
Zanesville
Neil H. Richardson, Columbus
Laura Samantha Rizzo,
Chardon
Anthony Scott Robertson,
Houston, TX
Sheila Kay Robinson,
Cincinnati
Candace Marie Ruler,
Mansfield
Cum Laude
Maria Ofelia Sanchez, Canton
Christine R. Sanda,
Westerville
Cum Laude
Katherine Elizabeth Sawyer,
Cincinnati
Cum Laude
Katharine Kaileen Scarbrough,
Grover Hill
Bryan J. Scheely, Parma
Gina Louise Schlumbohm,
Pandora
Thomas R. Schneider, Parma
Bryan Michael Schnipke,
Kailda
Cum Laude
Joseph Edward Schulte,
Cridersville
Cum Laude
Stephen Anthony Scott, Girard
Linda Kathleen Sell, Columbus
Rachel Maureen Sham,
Pickerington
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Heidi Jessica Shapiro,
Cleveland
Ashley Beth Sheakoski,
Youngstown
Mark Andrew Sheldon,
Columbus
Arlana Valerie Sherman,
Pittsburgh, PA
Alexandra S. Sigal, Columbus
Cynthia M. Smith, Youngstown
Kyle Garrett Smith, Cleveland
Thomas John Smith,
Cardington
Magna Cum Laude
Stephen Wayne Sollars,
Jackson
Thomas Andrew Sraver III,
Timonium, MD
Glenn M. Stanley, Jr.,
Brunswick
Courtney Melissa Stets,
Hilliard
Kristen Elizabeth Stocker,
Dover
Heather Marie Sweetser,
Excelsior, MN
Summa Cum Laude
*with Honors in the Arts and
Sciences*
with Research Distinction in Arabic
James Weston Sweterlitsch,
Canton
Dylan John Taylor-Lehman,
Zanesville
Cum Laude
*with Honors in the Arts and
Sciences*
Tony Nathan Tebbe, Upper
Sandusky

Commencement Convocation, March 16, 2008

Dorothy L. Turner, Columbus
Rachel Leigh Underwood,
Beavercreek
John M. Votino, Dublin
Cum Laude
Christopher John Wagner,
Bellevue
Michelle Marie Western,
Dayton
Cum Laude
Erin Kathleen Wigger,
Cincinnati
Cum Laude
James Brosius Wilkinson,
Orleans, MA
Dana Stephanie Wilkosz,
Columbus
Frank Ryan Yantek, Cincinnati
Dennis Stephen Yunick,
Brooklyn
Ashley D. Zellner, Lucas
Magna Cum Laude

College of Mathematical and Physical Sciences

Interim Dean: Matthew S.
Platz

Bachelor of Arts

Ahmad Faizal Arif, Petaling
Jaya, Malaysia
Jeremiah David Fincher, West
Chester
Eric Michael Ulm, New London
Magna Cum Laude
Christopher Joel Wilcox,
Columbus
Janet Sohlhee Yu, Columbus
Magna Cum Laude

Bachelor of Science

Michael A. Bongomo,
Cleveland
Thomas James Colvin,
Sandusky
Summa Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Physics
Kevin Allen Crawford, Powell
Cum Laude
Joseph Thomas Handzel,
Fairview Park
Cum Laude
Calvin Duprea Keucifier,
Marion
Cum Laude

Marissa Anne McCormick,
Columbus
with Honors in the Arts and
Sciences
Eric James Oberla, Columbus
Summa Cum Laude
Andrew Steven Osborne,
Newark
Nick Allen Recker, Ottawa
Hyunkwon Shim, Columbus
Cum Laude
Kevin Mathison Toomey,
Hilliard
Mark D. Vance, Columbus

College of Social and Behavioral Sciences

Dean: Paul A. Beck

Bachelor of Arts

Erin Patrice Adams, Columbus
Aderonke O. Adedapo,
Columbus
Nathan Shane Allen,
Vancouver, BC, Canada
Magna Cum Laude
Andrew David Allison,
Bellevue
Michael Frank Anania, Dublin
Magna Cum Laude
with Honors in the Arts and
Sciences
Ashley Kay Anderson,
Gahanna
Tara Beth Ardit, Grove City
Megan Catherine Arnold,
Marietta
Jennifer Marie Artz, Centerville
Lisa Renee Aukerman,
Medina
Deborah Suzanne Ayers,
Lewis Center
Stacie Allen Baker, Columbus
Gregory Reid Balena,
Westlake
Angela Dawn Ball, Newark
Daniel Patrick Barton,
Strongsville
Adam Ross Beeler, Bexley
Justin Kareem Bellamy,
Forestville, MD
Andrew Stephen Beppler,
North Canton
James Daniel Bergman, Oak
Harbor
Meredith Kathleen Bertin,
Seven Hills
Summa Cum Laude
Norman Herbert Bissel III,
Plain City
Elizabeth Renee Blubaugh,
Parma
Magna Cum Laude

Amy Elizabeth Bremer,
Granville
Cum Laude
Zachary Alan Brenner, Dayton
Kennetta Marie Bridges,
Columbus
Matthew Vincent Brill, North
Olmsted
Rachel Noel Briton, Lebanon
Cum Laude
Jessica Michelle Brookins,
Reynoldsburg
Cum Laude
Olivia Nicole Brown, Cleveland
Heights
Michael James Buckley,
Upper Arlington
Magna Cum Laude
Brian Michael Buerman,
Strongsville
Kenneth Edward Buhr IV,
Upper Arlington
Aubrey Marie Bush, Newark
Abigail Brooke Cantrell,
Delaware
Sean Kemp Carey, Cincinnati
Caitlin Quinn Carl, Dublin
Sandra Carrillo, Wimauma, FL
Sarah Elizabeth Cash,
Cincinnati
Lindsay Meyer Cates, West
Chester
Cum Laude
Kathryn Paige Chaabouni,
Columbus
Peggy Sue Chamberlain,
Pataskala
William Bricker Chamberlin IV,
Kirtland
Andrew Ming Ching Chan,
Hong Kong, P.R.C.
Jeremy Lee Chance, Ashland
Jaclyn Michelle Chandler,
Pickerington
Sara Elizabeth Chiesa,
Pataskala
David Allan Chlastosz,
Strongsville
Magna Cum Laude
Jason Dean Chou, Columbus
Stephanie Catherine Christie,
Columbus
Brittaney Marie Cichon, Mount
Pleasant
Emily P. Clevenger, South
Webster
Emily Clough-Paabo, Denver,
CO
Magna Cum Laude
Kyle Ronald Coleman, Dayton
Kandice B. Collins, Upper
Sandusky
Matthew Walter Collins,
Bellbrook
Michael Joshua Cook, Amelia
Ryan Patrick Cores,
Pickerington
Cum Laude

Commencement Convocation, March 16, 2008

Regina Tamaki Council,
Dublin

Reagan Leigh Criswell,
Fairbanks, AK

Andrew Bear Cuevas,
Westerville

Danielle Renee Culver,
Youngstown

Justin Donald Culver,
Columbus

Marnie Lauren Dabroski,
McLean, VA

Jay Michael Dailey, Centerville

Soraya Renee Dakhteh,
Powell

Anne-Kathrin Dammel,
Remington, NJ

Katherine Ann Dankowski,
Beaver, PA

Sarah Katherine Davidson,
Circleville

Carly Dane Davis, Lexington

James Terrence Davis,
Worthington

Wesley Allen Davis, Marion
Cum Laude

Catherine Carol Dean,
Westlake

Meredith Catherine Deitrick,
Columbus

Ann Catherine Dennewitz,
Columbus

Rachel Allison deVries,
Gahanna
Cum Laude
*with Honors in the Arts and
Sciences*

Erik Courtney deWeaver,
Trotwood

Adam Bradley Diamond,
Orange
Cum Laude

Erica Nicole Dickhaus,
Harrison
Summa Cum Laude

David Harold Dixon, Jr.,
Washington, DC

Robert Marley Dixon,
Columbus

Andrew J. Donohue,
Stuebenville

Elizabeth Bea Dubitzky,
Brookline, MA
Cum Laude

Amanda Jane Edwards,
Northwood
Cum Laude

Erin Elizabeth Egelhoff,
Tucson, AZ

Renee Dawn Eggeman,
Sterling
Summa Cum Laude

Setoiyo N. Ekpo, Columbus

Sandra Elise Elder, Grandview
Heights
Cum Laude

Matthew C. Erich, Green

David T. Evans, Milton, PA

Ikenna C. Ezeh, Cincinnati

Jonas E. Fields, Columbus

Helen Filippidis, Warren

Raegan Olline Firestone,
Austin, TX

Tiffany Patrice Fisher,
Cincinnati

Amanda Marie Reischer,
Pickerington

Lawrence Anthony Forte,
Cleveland

Bethany L. Freud, Columbus

Jason Michael Fullroth,
Greenville

Ann Michelle Furbee,
Columbus

Karen Elizabeth Gamrath,
Indianapolis, N
Summa Cum Laude

Kristin Nicole Garrett, LeRoy,
NY

Daniel Christopher Getson,
Columbus

Joy L. Gillig, Fostoria

Darcy Collins Gilmer, Upper
Arlington

Kristy Naomi Gordon, Canton

Marina Gorokhovskaya, Dublin
Summa Cum Laude
*with Honors in the Arts and
Sciences*

Shanelle Jane Graves,
Columbus

Evan Patrick Gray,
Whitehouse

Robert Joseph Gulotty III,
Midland, MI
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Political Science*

Charles Philip Guy,
Beavercreek

Micael Gebremedhin Habte,
Erifrea

Autumn Hilliary Hacker,
Russia
Cum Laude

Brandon James Halliburton,
Columbus

James R. Halton, O'Fallon,
MO
Magna Cum Laude

Timothy Paul Hammond,
Centerburg

Mikeea Micheal Hancock,
Columbus

Curtis A. Handschug,
Westerville

Marcus Todd Harbuck,
Pickerington

Douglas Andrew Harraman,
Marion

Ty Levi Harris, Gahanna

Patricia C. Hawke,
Minneapolis, MN

Jessica Tahnee Helm,
Mansfield

Richard Daniel Hentz,
Reynoldsburg

Matthew William Hoffman,
Columbus

Katie Maureen Hollingsworth,
Columbus
Magna Cum Laude

Akil Jahi Holmes, Springdale

Christina M. Holthouse, Lima

Heather Lee Hoot, Clyde

Jonathan Joseph Hotaling,
Broadview Heights

John Taylor Huban, Conway,
AR

Marissa Catherine Hurst,
Marengo

Jennifer Brooke Huston,
Columbus

Elizabeth Nicole Hutson,
Columbiana
Cum Laude

Amy Christine Iannantuono,
Bucyrus
Magna Cum Laude
*with Research Distinction in
Psychology*

Khurram Irshad, Columbus

Jodi Lynn James, North Lima

Ryauna Tyshelle Jelks, Joliet,
IL

Amanda Candice Jenne,
Berea

Benjamin C. Jones, Chillicothe

Lana Raquel Jones, Ontario

Michelle E. Jones, Powell
Cum Laude

Mario Jurcic, Kirtland

Uwimana Nadine Kamiya,
Columbus

Bethany Lynn Kattenhorn,
Hilliard

Cortney Marie Keeton,
Whitehouse
Cum Laude

Nicholas Alexander Keller,
Barberton

Lindsay Brooke Kerr, Powell

Laura Marie Keys, Wayne

Valeriy A. Khachatryan,
Columbus

Soniya Zaib Khan, Cincinnati

Lydia Dawn Kiesling,
Leesburg

Yoomi Christina Kim, Seoul,
South Korea

Young-Hak Kim, Busan, South
Korea
Cum Laude

Kallye Nicole Kittle, Chico, CA

Jeffrey Man Klein, Fort
Lauderdale, FL

Nichole Ann Klinefelter,
Manchester, PA
Cum Laude

Nicolette E. Klousiadis,
Mansfield
Cum Laude

Robert Matthew Kohler,
Eastlake

Commencement Convocation, March 16, 2008

Michelle Chava Korfin,
Monroeville, PA
Cum Laude

Molly Elizabeth Kreager,
Zanesville

Timothy John Krock, Upper
Sandusky

Andria Marie Krupa,
Johnstown, PA
Magna Cum Laude

Kristen Marie Kuzmick, Dayton
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Alexandra Paige
Kwiatkowski, Cincinnati
Cum Laude
*with Honors in the Arts and
Sciences*

James Patrick Landenburg, St.
Paris

Michael Robert Lanning,
Columbus

Elaine Marie Lanphier,
Chardon
Cum Laude

Christopher Robert Leibin,
Cleveland

Seth J. Lewis, Cleveland

Kevin Thomas Losie, Kettering

Zachary Brent Luckhart,
Baltimore

Cohn Lee Mack, Centerville

Benjamin King Madden,
Mansfield

Kerry Conway Malley,
Sylvania

Alicia Ann Marsell, Mount
Vernon

Matthew Mark Martin, Parma

Kimberly Ann Mathias,
Westerville

Sarah Elizabeth Maurizi,
Belmont
Cum Laude

Lindsay Alysse Mays, Dublin

Jessica Jae McMeer-Karolyi,
Philadelphia, PA

Jeff S. McCance, Chagrin
Falls

Laura J. McCartney,
Wadsworth

Rachel A. McIntyre, Canton
Summa Cum Laude

Marc Alan McKinnie, Avon
Lake

Brian Robert McManus,
Hudson

Heather Marie McVeen,
Chagrin Falls

Gregg Ryan Melchiorri,
Brecksville

Kevin Joseph Meredith, Dublin

Christine Marie Meshanko,
Bexley

Krista Marie Michalski,
Brookfield, WI

Sarah F. Michel, Mason

Lori Ann Miller, Barnesville

Melissa Ann Miller, Cambridge

Benjamin Robert Mitchell,
Findlay

Ceaira Marie Mitchell, Akron

Vanessa Montalvo, Defiance

Megan Michele Montgomery,
Columbus

Gregory Arthur Moon, Upper
Sandusky

Nicholas Mrvelj, Youngstown

Jeremy Keith Mulhins,
Worthington

James Gerard Murawski,
Mayfield Heights

Erin Elizabeth Murdock,
Cincinnati

Mallory Alyce Murphy,
Painesville
Cum Laude

Meleka Marie Murphy, Dublin

Timothy Clayton Myers,
Carroll
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Hyerim Na, Seoul, South
Korea

Zachary James Negrey,
Vermilion

Brian Andrew Neighbor,
Columbus

Benjamin Sheckles Nelson,
Galloway

Nathan Andrew Newell,
Jacobsburg

Judith Smigelski Nielsen,
Columbus
Magna Cum Laude

Robert Paul Noble, Mentor

Katherine Mary Null, Newark

Nicholas Brien O'Neill,
Andover, MA

Michael William Ochs,
Youngstown

Lance Brian Oditt, Middletown

Ruth Elizabeth Oditt, Dayton

Olabode Titilayo Odubola,
Cincinnati

Jilanne Ottarson, Lima

Gina Marie Padney, Bay
Village

Krystal Lynn Paisley, Norwich

Nicole Suzanne Palmer,
Columbus

Kevin M. Pangrace, Parma
Cum Laude

Brian Donald Park,
Annandale, VA

Colin James Parkman,
Syracuse, NY

Jonathan Travis Perkins,
Galloway

Sara Jane Pettry, Wilmington

Jeffrey Lee Phillips II, Newark

Matthew Jordan Pipoly,
Toledo

Kristina Rene Pirtle, Milford

Megan Marie Poppaw,
Greenville

Jared Austin Port, Columbus

Alyxandra Marie Portier,
Columbus

Jaclyn Jenna Posner,
Honeoye Falls, NY

Tommy Seamus Priestley,
Mount Rainier, MD

Matthew Ryan Pritchard,
Westerville

Joseph Hans Proemm,
Bellevue

James Richard Reedhoim,
Georgetown, TX

Megan P. Robison, Bay
Village
Cum Laude

Laura Ross, Chicago, IL

James Michael Rufer,
Mansfield

Whitney Marie Rutherford,
Columbus

Tabitha Michelle Rymal,
Shelby
Magna Cum Laude

Jessica Marie Safran,
Cleveland

Bryan Philip Sahadi, Sylvania

Rhonda B. Saleh, Columbus
Magna Cum Laude

Anita M. Santamaria-Cohen,
Columbus

Keita Sato, Dublin

Rhamey Sayed, Columbus

Krysfina Marie Schaefer,
Glenview, IL

Richard Paul Scharschmidt,
Parma

Matthew David Schilling,
Solon

Stepanie Ann Schwartz,
Waldo

Keil Andrew Seward,
Columbia Station

Allyn Jherom Sherman,
Houston, TX

Caleb Nathaniel Shiff, Fostoria

William Nathan Shimp, Powell

Alexandra S. Sigal, Columbus

Kevin Richard Slaten,
Bainbridge
Summa Cum Laude
*with Research Distinction in
Political Science*

Gregory Robert Smith II,
Independence

Kyle Garrett Smith, Cleveland

Stacy Brooks Smith,
Columbus

Stephanie Marie Smith,
Kettering
Cum Laude

Bong Ki Song, Seoul, South
Korea
Magna Cum Laude

Kevin Thomas Southerland,
Troy

Commencement Convocation, March 16, 2008

Kathryn L. Sowder, Rocky River
Molly McLean Spencer, Springfield
Daniel Jacob Spinks, West Chester
Samantha Lynn Steffensmeier, West Point, NE
Jason Oliver Stevning, Columbus
Jeremy Stokes, Columbus
Alana Kathleen Stout, Westerville
Deborah Lynn Strahorn, Trotwood
Rachel Kern Straus, Cincinnati
Elizabeth Joan Stripe, Fort Worth, TX
Joseph David Strubhar, Cardington
Erin E. Stubbs, Zanesville
Stephanie Rene Shitler, Toronto
Cum Laude
Jacob Paul Sullivan, Youngstown
Jessica Marie Sunderlin, Columbus
Michael Andrew Swiggum, Milwaukee, WI
Thomas Robert Theewis, Dayton
Sharee Asha Thigpen, Columbus
Ana Priscila Thome-Hamilton, São Paulo, Brazil
Rachael Lynn Thompson, St. Clairsville
Summa Cum Laude
Ruth Christina Thompson, Columbus
Luke Samuel Tochtenhagen, McDonald
Kevin M. Traegner, North Royalton
Daniel Adam Trick, Cincinnati
Magna Cum Laude
Andrew Sharp Ullman, Beverly Hills, CA
Jamie Michelle Ullmer, Englewood
Julie Ellen Van Vliet, South Euclid
Megan Elise Wagner, Chardon
Katrina Elizabeth Waldo, Columbus
Timothy A. Walker, Parkersburg, WV
Ebony Nicole Wallace, Columbus
Jennifer Lynn Walsh, Columbus
Olivia Katherine Warren, Newark
Kelsey Janeen Webb, Toledo
Kyle Patrick Webb, Marysville
Eric William Weeks, Dayton

Michael Scott Weimer, Springboro
Antwuan Lamar Wells, Cleveland
Daniel Dixon Wendt, Monroeville
Kaitlin Adell West, Newark
Ruth Ann Westall, Columbus
Cum Laude
Jana Marie Westlake, Stow
Matthew Alan Wetherill, Sewell, NJ
Nicholas Eric Whitman, Toledo
Sarah Grace Wichman, Dalton
Allison Nicole Widmayer, Circleville
Michael DeShawn Wiley, San Diego, CA
Kevin Warren Williams, Bay Village
Kia Janelle Williams, Columbus
Sarah Michele Windisch, Westerville
Heather Dianne Wood, Little Hocking
Lindsey Erin Yeauger, Worthington
Angela Yock, Columbus
Stephanie D. Yuan, Columbus
Sandra Marie Zendarski, Cleveland
Christopher Michael Zidonik, Fanwood, NJ
Luke Andrew Zimmermann, Austin, TX
Kyle Mathew Zitron, Gahanna

Bachelor of Science

Steven Douglas Bellino, Columbus
Magna Cum Laude
Stephen Gerard Berardino, Monroeville, PA
Allison A. Chinchar, Cincinnati
Chelsea Alia Crawford, Wyoming
Cum Laude
with Honors in the Arts and Sciences
Michael Frank Debelius, Medina
Jennifer Ellen Decker, Lima
Summa Cum Laude
Carmen Deanna Dvorak, Cleveland
Magna Cum Laude
with Honors in the Arts and Sciences
Ashley Marie Ensor, Enola, PA
Clarisse Justine Evans, New Middletown
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Psychology

Megan Elaine Hensley, Cincinnati
with Honors in the Arts and Sciences
Erika Viridiana Hernandez, Modesto, CA
Bryce Elliott Horomanski, Hudson
Nathaniel Ryan Jacks, Centerville
Ryan Michael Janosko, North Canton
Jamie Michelle Johnson, Norwalk
Magna Cum Laude
Hannah Leora Hocker Lange, Perrysburg
Magna Cum Laude
with Honors in the Arts and Sciences
Adam Ting-Wei Lee, Beltsville, MD
Sung Duck Lee, Seoul, South Korea
Cum Laude
Casey Marina McCue, University Heights
Lauren Ashley Newby, Galloway
Rodney Michael Pedersen II, St. Croix, WI
Adam Richard Peltier, Sidney
Cum Laude
Michael Valentine Sardina, Fairport, NY
Magna Cum Laude
with Honors in the Arts and Sciences
Rhamey Sayed, Columbus
Christina Joan Sberro, Westerville
Eric Thomas Strausbaugh, Versailles
John Sun, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
Teddy Wirawan, Jakarta Barat, Indonesia
Luke Andrew Zimmermann, Austin, TX

School of Communication

Bachelor of Arts in Journalism

Elyse Rae Coulter, Austintown
Cum Laude
Patrick Scott Creighton, Malta
Daniel Gregory Cuda, Toledo
Lesly L. Hernandez, Havana, Cuba

Commencement Convocation, March 16, 2008

Erica Ann Johnson, Lake
Zurich, IL
Rachel Lichtenfeld,
Washington Township
Jenna Marie McGuire, Hilliard
Summa Cum Laude
Jason William Palmer,
Maineville
Cum Laude
*with Honors in the Arts and
Sciences*
Jessica Anne Simmons,
Aurora
Magna Cum Laude
Dana Stephanie Wilkosz,
Columbus

The Max M. Fisher College of Business

Interim Dean: Stephen L.
Mangum

Bachelor of Science in Business Administration

Ryan James Aliff, Roaming
Shore
Summa Cum Laude
Gurjeet Kaur Babbar, Dubai,
United Arab Emirates
Magna Cum Laude
Soungyeun Baek, Gyeongju,
South Korea
Stephen Gary Barton,
Columbus
Shawn Patrick Becker, Akron
Cum Laude
Brian Michael Bennett,
Columbus
Jessica Bo, Hudson
Devin P. Bobuiski, Hilliard
Brian Thomas Bowman,
Chagrin Falls
Eliot Solomon Bowman,
Worthington
Melissa Jo Brady, Upper
Sandusky
Daniel Philip Brandel, East
Northport, NY
Andrew Charles Breeze,
Fredericktown
Shawn David Brown, West
Carrollton
Jairus Robert Bryant,
Modesto, CA
Joshua Edward Budiscak,
North Canton
Robert Max Budyka,
Cleveland
Bambang Cahyadi, Jambi,
Indonesia
Laura Kristin Calabrese,
Centerville

Matthew Thomas Catani,
Knoxville, TN
Cum Laude
Kristin Rae Celian, Maumee
Wai Kit Chan, Hong Kong,
P.R.C.
Mexy Chandra, Semarang,
Indonesia
Cum Laude
Keith Alphonso Coleman, Jr.,
Medina
Robert Lee Conley, Massillon
Kristin Marie Conner, Akron
Dan James Connor, Chagrin
Falls
Cum Laude
*with Honors in Business
Administration*
with Distinction in Marketing
Matt Michael Couch,
Springboro
Timothy James Crumb, Dublin
Andrew A. Debacco,
Pickerington
Timothy Kay Dison, Columbus
Angela Duong, Parma
Michael Eric Edlund, Delray
Beach, FL
Yi Hoy Eng, Kuala Lumpur,
Malaysia
Anthony James Figola,
Medina
Cum Laude
*with Honors in Business
Administration*
Tina Tojee Fong, Gahanna
Alonzo Lynn Foreman, Dublin
William Frimpong, Kumasi,
Ghana
Cum Laude
Brett Allen Fussner,
Painesville
Cum Laude
Adam M. Gast, St Henry
Claire Elliott Gillespie,
Cincinnati
Cum Laude
Jeffrey Paul Glasgow,
Jacobsburg
Cum Laude
Andrew Scott Good,
Youngstown
Adam Randall Graham,
Lakewood, NY
Steven Douglas Gray, Ashland
Mitchell Eric Gruesen,
Columbus
Gordon Lee Gruver, Columbus
Cum Laude
Natalie Renee Hanning,
Pickerington
Bryan David Hartman,
Columbia, MD
Jordan Robert Hatch, Sheffield
Lake
Douglas Robert Hauck,
Woodsfield
Sarah Douglas Hawkins,
Pataskala

Megan Elaine Hensley,
Cincinnati
Charlie Conley Hoertz, Dublin
Jared Michael Hoffman,
Westerville
Drew Christopher Hohman,
Delphos
Kasey Lee Howell, Celina
Cheryl F. Hufford, Westerville
Yasuko Inoue, Hiroshima,
Japan
Scott Michael Johnson,
Chillicothe
Edwin John Jones, Columbus
Matthew J. Karl, Warren
Gurjeet Kaur, Columbus
Jean Eileen Kennedy,
Columbus
Daniel Ryan Kern, Westerville
Minji Kim, Seoul, South Korea
Seoung Jun Kim, Seoul, South
Korea
Corey Lee Klima, Spencerville
Dunsinane J. Knox, Toledo
Cum Laude
Heather Lauren Krause, North
Royalton
Ashley Ryan Lambert,
Columbus
Jong-Seok Lee, Incheon,
South Korea
Soo Yoen Lee, Seoul, South
Korea
Sukwon Lee, Seoul, South
Korea
Eugene Frederick Leffler III,
Hudson
Casey James Leist, Harrison
Magna Cum Laude
Eltania Liauw, Jakarta,
Indonesia
Candice Renee Lindeman,
Gallipolis
You-Chen Lu, Taichung,
Taiwan, R.O.C.
Dimitrios N. Makridis, Warren
Owen P. Matthews,
Chesterland
Sara Rosalie McArdell, Port
Orange, FL
Lauren Lee McBride, Fowler
Andrew Kyle Meadows,
Perrysburg
Angelika Tiffany Menaro,
Columbus
Amelia Jane Miller, Columbus
Jennifer Lillian Miller,
Columbus
Jeffrey C. Moor, Jr., Gomer
Matthew David Moorman,
Cincinnati
Masahito Nakamura,
Hartsdale, NY
John Thomas Nocar, Jr.,
Grandview Heights
Cum Laude
Marlin J. North, Mission Viejo,
CA

Commencement Convocation, March 16, 2008

Louis Anthony O'Neill, Girard
Christopher Bryan Oberst,
Pataskala
Marc Joseph Otte, Gahanna
Cum Laude
Shawn Allen Padro, Columbus
Peter John Palmer, Lexington
Vrajesh D. Parikh, Columbus
Cassandra F. Patterson,
Killbuck
Nicholas Evan Pattison,
Batavia
Cum Laude
Jennifer Leigh Perkins, Powell
Cum Laude
Alex Picazo, Columbus
Magna Cum Laude
Jeffrey William Prescott,
Columbus
Mark Robert Raby, Columbus
Daniel John Rakay, Fremont
Kevin Allen Ratliff, Prospect
Cum Laude
Robert Francis Reed, Dayton
Erin Karinn Roderick, Dublin
Robyn Ann Ruble, London
Christopher Thomas Salerno,
Hinckley
Samantha J. Saporito, Dublin
Kelley Ann Schlesinger,
Broadview Heights
Cum Laude
Edward Schioth,
Schwenksville, PA
Erik Anthony Schulte, North
Olmsted
Mikael Collin Schulte,
Hamilton
Jeffrey D. Schumann,
Perrysburg
Matt Thomas Schupbach,
Reynoldsburg
Cum Laude
Jeffrey D. Sferro, Wadsworth
Matthew Alexander Sheffield,
Perry
Daniel Haskell Short,
Worthington
Joel Phillip Sisto, Barrington,
IL
Cum Laude
Krysta Marie Skarda, Lake
Elmo, MN
Leslie Ann Skinner,
Barnesville
Curby Christopher Slone,
Willard
Doris Elizabeth Smith,
Marengo
Brian A. Sobota, Defiance
Joon Bum Song, Seoul, South
Korea
Kyle Christopher Spore,
Sandusky
Tracy Lynn Stankich,
Campbell
Cum Laude
Gary Michael Stimmel,
Westerville

Dustin Allen Stoller, Paulding
Cum Laude
Joanie Rae Storch, New
Albany
Xiao Xiang Sun, Bidwell
Magna Cum Laude
with Honors in Business
Administration
with Distinction in Finance
Robert James Swindaman III,
Maumee
Iesha N. Tate, Matteson, IL
Todd Anthony Tedder,
Reynoldsburg
Daniel William Theodore,
Youngstown
Chase Murphy Thompson,
New Albany
Cum Laude
Brian Paul Thornton, Hilliard
Gabriel S. Tomlin,
Pickerington
Justin James Turley, Gahanna
Walter Alexander Valo,
Sylvania
William Amos Verhoff, Jr.,
Dublin
Nicole M. Watkins, Waverly
Bryan Douglas Webb,
Columbus
Nicole Rene Webster, Shelby
William Travis Wells,
Pickerington
Prince M. Williams, Cleveland
Heights
Kevin Wu, Dublin
Lin Yang, Taichung, Taiwan,
R.O.C.
Sara Nicole Yaros, North
Olmsted
Cum Laude
Shana Lynne Yarosz, Toronto
Daniel Benjamin Yozwiak,
Cincinnati
David I. Zeledon, Columbus

College of Dentistry

Interim Dean: Carole A.
Anderson

Doctor of Dental Surgery

Karim Dasan Peppers,
Atlanta, GA
B.S. (Clark Atlanta University)

Bachelor of Science in Dental Hygiene

Michell Jene Ivory, Columbus

College of Education and Human Ecology

Interim Dean: Sandra A. Stroot

Bachelor of Science in Human Ecology

Brad Lee Arnold, Columbus
Amber Ballard, Dayton
Michael Brandon Barnhart,
Columbus
Andrew Houston Barton,
Dublin
Jeffrey Alan Bauman,
Columbus
Stephanie Marie Baylin, Dublin
Julie Marie Bell, Columbus
Andrew C. Bertolino, West
Carrollton
Tonya Nicole Bickel,
Columbus
Meghann Carroll Blaznek,
Cincinnati
Todd Anthony Boeckman,
Saint Henry
Emily Marie Bricker, Dublin
Cum Laude
Mandy J. Bmns, Chickasaw
Laura Marie Butler,
Englewood
Cum Laude
Thomas Edward Carline,
Poland
Je Y. Cho, Cincinnati
Grace M. Choi, Bowling Green
Yosyf Andrii Ciszekwycz,
Columbus
Garrett K. Coates, East Sparta
Christopher Thomas Coe,
Ostrander
Kellie Ann Cook, Elida
Katherine Anne Czekanski,
Westerville
Cum Laude
Brian M. Davis, Westerville
Eric Randall Davis, Dayton
Matthew James Davis,
Columbus
Sarah Elizabeth DeGross,
Bryan
Rachael E. Di Yanni,
Millersport
Philip George Dobrowski,
Dublin
Ryan Michael Donaldson,
Columbus Grove
Nicole Tiffany Drake,
Reynoldsburg
Kelly Nicole Dranichak, Dublin
Angela Marie Edwards, Bexley
Keith D. Egert, Elmore
Magna Cum Laude
Katherine Elizabeth Ellis,
Dublin

Commencement Convocation, March 16, 2008

Jessica Elizabeth Falk,
Gahanna
Cum Laude
Jessica Lynn Foor, Sunbury
Christopher Paul Foote, West
Salem
Kayla Marie Fortman, Ottawa
Jennifer Ann Franks,
Tallmadge
Chase Michael Freshwater,
Dayton
Stacy Amanda Galante,
Smithfield, VA
Danielle Gibson, Springfield,
PA
Jennifer R. Gormly, Columbus
Kip Michael Gray, Arcanum
Magna Cum Laude
Marcus Green, Louisville, KY
Christopher Michael Groh,
Lebanon
Brian Tracy Grooms,
Lewisburg
Erin Elizabeth Gmeser,
Westerville
Heather Rene Hagans, Dublin
Carla D. Hall, St. Louis, MO
Jacqueline Marie Hatcher,
Reynoldsburg
Stacey Marie Hetterscheidt,
Galena
Cum Laude
Stacey Michelle Holderman,
Dublin
Heather Shawn Hostettler,
Columbus
Magna Cum Laude
Matthew L. R. Hutchins,
Mechanicsburg, PA
Cum Laude
Sarah Elizabeth Jackson,
Pickerington
Rebecca Anne Jones, Bryan
Erica Frances Jordan-
Thomas, Columbus
Jason Christopher Kaiser,
Cincinnati
Jaime Marie Kent, Cincinnati
Summa Cum Laude
Sara Jane King, North
Royalton
Kristen Elizabeth Kobe,
Strongsville
John Alan Kronour, Lebanon
Kelyn Paige Laws, Ellicott
City, MD
James Edward Letostak,
Dublin
Elizabeth M. Ligocki, Dublin
Chen Er Lin, Tallmadge
Anita Nicolle Lomax, Akron
Curt Jared Lukens, North
Canton
Stephanie Starr Lupica,
Marion
Kristina Lynn MacCaughey,
Columbus
Cum Laude

Christina Lauren Marko,
Concord
Allison Marie Mathews,
Beavercreek
Brandon Lyle McClure, Ada
Julie Elizabeth McCort, North
Canton
Katie Anne McNamara, Hilliard
Erin Lynn Meier, Wauseon
Yelake Meseretu, Silver
Spring, MD
Nicole DeAnn Miley, Galion
Cum Laude
Raeshawn Nicole Moore,
Blacklick
Romique E. Motton, Solon
Amber Dawn Mustard, Celina
Alexis Vladimir Naranjo,
Jackson Heights, NY
Amir A. Nourai, Dublin
Joshua Nunn, Dublin
Tosin Tolulope Ogunmusanmi,
Columbus
Teodora Marie Olenick, New
Waterford
Richard Paul Oley, Pinehurst,
NC
Stephanie Ann Orsini,
Columbus
Maria Dominique Palumbo,
Marysville
Kevin Michael Patno,
Lakewood
Japheth Lee Patrick,
Columbus
Halsy Elaine Paxton, Shelby
Magna Cum Laude
Ashley Nicole Perkins, Liberty
Township
Christine Ann Petras, Highland
Heights
Emily Michelle Pettigrew,
Columbus
Ryan D. Phillips, Amelia
Jennifer L. Poeppelman, Fort
Loramie
Adam Matthew Porges, Solon
Nicholas Eugene Radcliff,
Gahanna
Shawn David Ramey,
Westerville
Audrey Lynn Rankin, Bowling
Green
Danielle L. Ray, Van Wert
Steven Michael Rehring, West
Chester
Jill Mary Riesenber, Loveland
Mollie Elizabeth Risen,
Columbus
Jacquelyn Denise Roberts,
Carroll
Paul Robert Rock, Sheffield
Lake
Tracey Joan Rodriguez,
Rockville Centre, NY
Erin Collins Roscoe, Sylvania
Ryan John Ross, Shelby

Jeanette Mae Russ,
Wadsworth
Summer Diana Saunders,
Dublin
Cum Laude
Stephanie Noelle Savage,
New Albany
Magna Cum Laude
Kathleen Michelle Schaefer,
Cleveland
Cum Laude
Kia D. Sessions, Chicago
Heights, IL
Nicole Ann Shepherd, Hilliard
James Robert Simminger,
Cincinnati
Ashley Renee' Simpson,
Columbus
Marcia Marie Sites, Lima
Ceborah Ann Smith, Mount
Gilead
Mitchell Paul Smith,
Monroeville
Cum Laude
Tara Renee Smith, Sidney
Bethany Lee Solér, Columbus
Tyler Kenneth Sommer,
Vermilion
Cara Ashley Sotirakis,
Marysville
Kelli Nicole Stockdale, Hilliard
Robert Allen Strachan,
Hudson
Ryan James Szymanski,
Columbus
Alan Edward Todd, Grove City
Caroline Niles Tolman,
Westlake
Jessica Marie Tolson, Salem
Sarah Elizabeth Tullis,
Westerville
Magna Cum Laude
Craig Eugene Veon, Leetonia
Richard Thomas Westhelle,
Wayside, NJ
Cindy Sang-Hee Wilkerson,
West Chester
Lindsey Michelle Williams,
Stow
Zachris Lamar Willis,
Youngstown
Zachary Michael Yetzer,
Mansfield
Nicholas Thomas Zebroski,
Wrightstown, WI

Bachelor of Science in Hospitality Management

Amy Jayne Ahium, Hilliard
Kian William Blackmur, North
Olmsted
Danielle Marie Branch,
Reynoldsburg
Megan Elizabeth Burns,
Loveland

Commencement Convocation, March 16, 2008

Amanda Rene Case,
Columbus
Sun Y. Chung, Stow
James A. Collet, Fostoria
Erin Lynn Dyke, Reynoldsburg
Domenico Grande, Jr.,
Kirtland
Jennifer Marie Hudson,
Columbus
Cum Laude
Jonathan Paul Khanna,
Shaker Heights
Jamie Lee Kozak, Walton Hills
Jessie Lyn Kunkle, Morenci,
MI
Joshua Isaac Kwait,
Macedonia
Michael Patrick Reffert,
Brunswick
Ethan Tyler Shelton,
Springfield
Jenna Marie Vanden Eynden,
West Chester
Cum Laude
Emily Marie Wagner, Canton

Bachelor of Science in Nutrition

Katie Maria Linehan,
Columbus
Cum Laude
Sueko Matsumura,
Higashikagawa-Shi, Japan
Gretchen S. Phillips, Plain City

School of Physical Activity and Educational Services

Bachelor of Science in Education

Tia Layne Brenning, Urbana
Magna Cum Laude
Craig Mitchell Clark, Oregon
Stephen Louis Fender, Toledo
Justin James Hepe, Bellaire
Chad Everett Holland,
Gnadenhutten
Cum Laude
Arick Lance Kanagy, Mount
Gilead
Lindsay Erin Lecklitner,
Kissimmee, FL
Michael Fredrick Lockwood,
Powell
Cum Laude
Jordan M. Lonchyna, Rossford
Briana L. McCarthy, Beaver
Dam, WI
Joshua Pifillip Mink, Cortland

Ismael Hector Otero, Lomas
Verdes, Bayamon, PR
Amos O'Deal Ruffer, Stryker
Travis Taylor Scherer,
Gahanna
Katherine Elisabeth Siros,
Camarillo, CA
Cum Laude
*with Honors in Education and
Human Ecology*
Ryan Cletus Steiner,
Cincinnati
Douglas Edward Stibel,
Canton, MI
Matthew A. Thomason, Lima
Tamara Rachelle Thompson,
Xenia
Eric Michael Wifitehead,
Delaware

School of Teaching and Learning

Bachelor of Science in Education

Erin Marie Bentz, Newark
Lisa Britt, Lima
Sarah N. Castle, Ada
Cum Laude
Allison Fey DeSanto, Marion
Summa Cum Laude
with Research Distinction
Shannon Eileen Dunlap,
Nevada
Jenny Marie Elder, West
Lafayette
Kindra Lee Ervin, New
Lexington
Cum Laude
Ashley Lain Flanagan, Marion
Kimberly Anne Frischen,
Heath
Cum Laude
Brittany Alaine Fry,
Wapakoneta
Magna Cum Laude
Anthony William Hill,
Cloverdale
Cum Laude
Joseph Mark Hill, Delaware
Mandy Lynn Hunlock,
Spencerville
Sharina Rose King, Marion
Tammy JoAnne Landrum,
Sidney
Alicia Jean Latchaw,
Mogadore
Summa Cum Laude
Kristina N. McNichols,
Delaware
Meaghen Michelle Miller,
Uniopolis

Craig Maxwell Montgomery,
Utica
Cum Laude
Stacy Danielle Oakes,
Wapakoneta
Jenay Kathleen Pfeifer,
Bucyrus
David Michael Russ, Marion
Magna Cum Laude
Lance C. Sherry, Paulding
Kristen Lee Shoemaker, Lima
Pamela J. Simpson, Utica
Brandy Nicole Spillman,
Marion
Jennifer Lynn Spring, Lima
Summa Cum Laude
Kate Beatrice Stickle, Newark
Angela Marie Stith, Johnstown
Kara Elisabeth Strong,
Cardington
Amanda Louise Sutton,
Delphos
Erica Michelle Vipperman,
Mansfield
Christopher J. Webster, Upper
Sandusky
Susan Ann White, Allen
County
Stephanie Louise Yeakley,
Newark
Cum Laude

College of Engineering

Dean: William A. Baesleck III

Bachelor of Science in Aviation

Kirtirajsith Parmar, Silvassa,
India
Thomas Roger Thibault,
Bloomington

Bachelor of Science in Chemical Engineering

Pamela Cheena Daniel,
Cincinnati
Todd Michael Myers, Van
Wert
Magna Cum Laude
Eric Joseph Riethman,
Coldwater
Magna Cum Laude

Bachelor of Science in Civil Engineering

Eric James Battershell,
Hicksville

Commencement Convocation, March 16, 2008

Jeffrey Daniel Box, Cincinnati
Christopher Shallon Burke,
Chicago, IL
Brian Michael Dell, Hubbard
Jack Tyler Ferguson, Bay
Village
Sean Walter Kegel, Indiana,
PA
Daniel Thomas MacDonald,
Strongsville
Aaron Michael O'Rourke,
Blanchester
Shirwan Muhammad Saeed,
Columbus
Krystin Lunau Schmid,
Vancouver, BC, Canada
Jeffrey Ryan Tilton,
Worthington
Andrew Marek Walsh, Fairfield

Bachelor of Science in Computer Science and Engineering

George P. Barsa, Parma
Matthew D. Bird, Akron
Brian David Burkhart, Mentor
Luke Dryden Busler, Dover,
DE
Hee Yong Chae, Kusung,
South Korea
Christopher C. Changchien,
Camarillo, CA
Alan Glenn Files, Westerville
Michael Lyle Henretty,
Columbus
Christopher Lee Hirtgelt,
Hubbard
Magna Cum Laude
Matthew Michael Johnson,
Columbus
Wee Khen Lai, Malaysia
Brian David Martin, Westerville
Jeffrey John McCune,
Fairlawn
Kunal Nath, New Delhi, India
Lawrence Gilbert Samantha,
Semarang, Indonesia
Chase P. Schueler, Huron
Michael Y. Tam, Bryan
Kevin William Vogtmann,
Ashtabula
Gregory Lee Zimmer, Hilliard

Bachelor of Science in Electrical and Computer Engineering

Yohanes Mekonen Aberra,
Gondar, Ethiopia
Katherine Michelle Armitage,
Milford
Cum Laude

Jeffrey David Bergman,
Kennonsburg
Michael Joseph Botkins,
Cincinnati
Rodney Dwight Chambers,
Cleveland Heights
Shane Michael Erford, Findlay
Brian A. Fernald, Delaware
Cory Stephen Gledhill,
Westerville
Kevin Andrew Haney,
Broadview Heights
Jeremy Joseph Hatfield, Mark
Center
Clint Ryan Heiney, Roseville
Robert J. Izzo, Medina
Jim Kang, Cincinnati
Matthew Emmanuel Laing,
West Liberty
Peng Cheong Lam, Macau,
P.R.C.
Kent Tyler Landvatter, West
Chester
Ross Benjamin Miller, Hudson
William Freddy Moulder,
Chardon
Magna Cum Laude
Scott Nicholas Rose, Fairfield
Cum Laude
Richard Nepradera Sands,
Windham
Magna Cum Laude
Won-Seok Song, Seoul, South
Korea
Avinash Soni, Beachwood
Lijen Wang, Taichung,
Taiwan, R.O.C.
Nathaniel Douglas Watson,
Hilliard
Jason Eric Witte, McClure
Harold Lee Woodrum, West
Chester
Sandeep Yayathi, Worthington
Cum Laude

Bachelor of Science in Engineering Physics

Daniel David Goodell,
Ashtabula
Vidhi B. Patel, Cleveland
Jeremiah P. Schley,
Proctorville
Bryce Andrew Smith, Solon

Bachelor of Science in Food, Agricultural, and Biological Engineering

Steven S. Childs, Mentor
Pradeep Kanakarajan, Dublin
Adam John Kaufman,
Columbus Grove
Travis Caleb Nelson,
Nashville, TN

John F. Osborne, Cincinnati

Bachelor of Science in Industrial and Systems Engineering

Michele Lynn Aslanides,
Cincinnati
Carlos Enrique Avila Rojas,
Columbus
Ahmad Dania B. Aziman,
Kuala Kangsar, Malaysia
Evan James Brownlee,
Hudson
Beau Howard Brunswick,
Chagrin Falls
Sun Yong Choi, Seoul, South
Korea
Magna Cum Laude
Matthew Coyne, Cranberry
Township, PA
Nathan Charles Craig,
Columbus
Summa Cum Laude
Karen Renee Glover,
Cleveland
Marcel Hadiwinata, Jakarta,
Indonesia
Matthew Ryan Jackson, Lima
Arega Tadesse Kebede,
Blacklick
Anthony M. Mariucci,
Northwood
David James Obrecht, Shreve
Jose Leandro Perez, Ibague,
Colombia
Jason E. Petrinowitsch, Mason
Magna Cum Laude
Curtis Jerome Theel, Antioch,
IL
David Michael
Vanlandingham, Mason
Nathaniel Kyle Wills, Newark

Bachelor of Science in Materials Science and Engineering

Ahmad Sabah Din,
Pickerington
Jonathan L. Orsborn, Carroll
Magna Cum Laude
Jennifer Anne Payler, Elyria
Magna Cum Laude

Bachelor of Science in Mechanical Engineering

Christopher Matthew Accursi,
Bear, DE
John G. Ahmann, Dublin
Cohn Patrick Allen, Bucyrus
Michael David Brown,
Westerville

Commencement Convocation, March 16, 2008

Brandon Isaac Conti, Hilliard
Patrick Evan Corcoran,
Cincinnati
Jiantao Deng, Zhaoping,
P.R.C.
Daniel R. Ebert, Beavercreek
Justin Wade Ehresman,
Fafrbom
Mhammed Elkhalfy, Columbus
Aimee Marie Gall, Cincinnati
Magna Cum Laude
with Honors in Engineering
with Distinction in Mechanical
Engineering
Soumya Gollamudi, Dublin
Galen Koby Tanner Greene,
Cape Elizabeth, ME
Brian Patrick Griset, Lancaster
Paul Robert Hajdu, Avon Lake
Jason Charles Hallgren,
Canton
Jonathan Wesley Henkel,
Wyoming
Tristan Olaf Herstol, Cincinnati
Matthew Michael IUncaid,
Cincinnati
Adam C. Kus, Hilliard
Brian Joseph Lavash, West
Chester
Christine Nicole Law, Sylvania
Omar Alexander Lopez-
Garrity, Dublin
Magna Cum Laude
James Michael Majernik,
Strongsville
Michael Gregory Meyer,
Toledo
Kyle S. Mihok, Mentor
Magna Cum Laude
James Paul Muir, Copley
Michele D. Nielsen, Shelby
Stanislav Polinkovsky,
Centerville
Casey Michael Reddy,
Chagrin Falls
Zachary David Reis,
Columbus
Michael Patrick Schneider,
Brunswick
Matthew Ryan Scholz,
Rayland
Adam James Smith,
Rochester, NY
Gianna Sophia Strohm,
Cincinnati
Jonathan August Sutter, Milan
Joshua Eric Trimmer, Hilliard

Bachelor of Science in Welding Engineering

Joshua Gary Bollin, Hudson
John David Brunnett,
Sfreetstboro
Travis Donald Grohoske,
Columbus

Amy Lynn Guethlein,
Cincinnati
Bridget Anne King, Dublin
Obmna Chukwubuzo
Onwuama, Imo State,
Nigeria
John Albert Siefert, Gahanna

Austin E. Knowlton School of Architecture

Bachelor of Science in Architecture

Jeffrey Robert Belsler, Dayton
Cum Laude
Brian Arthur Clark, Springfield
Adam Thomas Corwin, Hiffiard
Raymond John Fox,
Columbus
Alison Elizabeth Greulich,
Novi, MI
Vadime Kurilov, Brunswick
Brian Anthony Lapolla,
Worthington
Magna Cum Laude
Steve Dwight Marbury, Jr.,
Pataskala
Stephanie Nicole Marcan, St.
Charles, IL
Cassandra Lea Matthys, West
Chester
Cum Laude
Tracy LeMonds Peterson,
Wilmington
Melanie Anne Price, Cincinnati
Eric James Schmiesing,
Minster
Jennifer Renee Shoemaker,
Pickerington
Elaine Louise Shroyer, New
Carlisle
Deana Lynn Sritalapat,
Montville

College of Food, Agricultural, and Environmental Sciences

Dean: Bobby D. Moser

Bachelor of Science in Agriculture

Lewis Daniel Altman,
Bellefontaine
Gregg Peter Bauer, North
Merrick, NY

Khyati Umakant Bhatt, Powell
Lauren Leigh Booher,
Graytown
Matthew David Boyert, Seville
Joshua Jess Bryant, Sunbury
Matthew Thomas Cain, Anna
Cum Laude
Sara Rose Camacho,
Columbus
Brian Arthur Clark, Springfield
Sara N. Cole, Waverly
Reed Douglas Cooper, Powell
Zachary Davis Craiglow,
Lancaster
Ryan Patrick Curtis, Sabina
Brian Emory Dan, Fresno
Amanda Catherine Davidson,
Pemberville
Joanna M. Dilley, Loveland
Christine Elizabeth Dudgeon,
Circleville
Vicki A. Elgin, Centerburg
Adam Kristofor Effioft,
Portsmouth
Lori Lynn Epley, Baltimore
Michael David Fahrenheitz,
Delaware
Brian Allen Fowler, Delaware
Sandra Christina Frazier,
Gahanna
Scott Christopher Fultz, Hilliard
William Matthew Hagedorn,
Baltimore
Rebecca Elizabeth Hancock,
Ravenswood, WV
Samuel A. Hart,
Newcomerstown
Kristin Noreen Heller,
Reinholds, PA
Joshua David Henderson,
Fremont
Grace Andrea Hill, Newark,
DE
Jennifer Lynn Hines, Piqua
Kathryn Michelle Hollar,
Westerville
Alyssa Elaine Holter, Pomeroy
Todd William Horning, Salem
Cum Laude
Steven Bernard Jablonski,
Willowick
Carla Beth Jagger, Mount
Gilead
Alicia Louise Kissell, Newark
Joseph Steven Klein, Newark
Daniel Alan Krupp, Norwalk
James Harold Kuhn, Perry
Michele Ellen Lahmers,
Ashland
Sonja Lyn Leister, Findlay
Peter L. Lowe, Cambridge
Andrew Lee Lowther, Akron
Julie R. Lucas, Bellefontaine
Matthew Richard McClurg,
Troy
Sumya Marie McElroy,
Youngstown

Commencement Convocation, March 16, 2008

Jonathan Mason Michalek,
Pataskala
Jonathan Jay Milbrodt, Genoa
Jordan Anthony Miller, Green
Springs
Alexis Louise Minnich, Lorain
Michael Gerry Minnich,
Cortland
Andrew Lawrence Molloy,
Washington Court House
Jason Allen Nuhfer, Willard
David D. Paino, Kent
Cum Laude
Devin William Philips, Chardon
Travis C. Pope, Bloomville
Larry Prak, Dayton
Tyler Benjamin Prose,
Westerville
Abram Samuel Reece,
Belville
Shari Beth Russell,
Worthington
Magna Cum Laude
Timothy Amos Sautter, Jr.,
Helena
Cristopher Birch Glen
Sprague, Beverly
Nicholas Edward Staggs,
Peebles
Christopher Michael Stant,
Circleville
David Anthony Stanton,
Poland
Eric W. Weitzel, Fort Recovery
Cum Laude
Heath Robert Williams,
Cleveland
Marcus Scott Witten, Lowell
Abby Lynn Yochum, Sardinia
Magna Cum Laude
Shari Elizabeth Zachrich,
Holgate

Bachelor of Science in Nutrition

Sarah Louise Snyder, Anna

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Brett Nicholas Ahlert,
Cincinnati
Philip Joseph Basak, Medina
Elyse Therese Billman,
Columbus
Summa Cum Laude

Chad Alan Clark, New
Concord
Eric Devon Emerson,
Cincinnati
Elise Renee Gage, Lewis
Center
Jeffery Thomas Hagen, Euclid
Kenneth Lee Herman,
Columbus
Katherine Valeria Hirsch,
Tucson, AZ
Steven Edward Holton,
Columbus
Heather Rochelle Johnson,
Circleville
Deanna Jane King, Thornville
Jeremiah John Miller,
Sugarcreek
Monica L. Noon, Granville
Alexander Michael Nordquest,
Ashtabula
Mary B. Novak, Lorain
Magna Cum Laude
Marc A. Peugeot, Montpelier
Ryan Thomas Robinson,
Arlington
Katherine Sherri Rudd,
Painesville
Troy Bruce Sharples, Spring
Arbor, MI
Ashley Nicole Stemen,
Lebanon
Brian Adam Thompson,
Centerville
Katherine A. Welsh, Colorado
Springs, CO
Justin Scott Williams, Bexley
Kyle David Yurkovich, Valley
City

Agricultural Technical Institute—Wooster

Associate in Applied Science

Sarah Renee Balliet, Upper
Sandusky
Travis W. Bashore, Thornville
Janell Elizabeth Blair, Rush,
KY
Justin Michael Cowman,
Wilmington
Joseph B. Cram, Mansfield
Daniel M. Dismukes, Dorset
Paul Gordon Eastwood,
Bridgeport
Nathan E. Gapinski, West
Chester
Samantha Nicole Kume,
Wiffiamsfield
Joshua Richard McDonald,
Girard, PA
Jacob Perry Millard, Andover
Allison Nicole Mullins,
Mechanicsburg
Philip S. Olsen, Smithville

Adam David Pfeiffer,
Wadsworth
Charlie Leanne Poling,
Delaware
Jodi Christine Reutter,
Lakeville
Christine Nicole Schaftath,
West Salem
Katherine Elizabeth
Schmelzer, Bremen
Mary Elizabeth Schmelzer,
Dorset
Magna Cum Laude
Charles John Spreng,
Perrysvffle
Hannah Aleece Steidl,
Barberton
Timothy Mark Thompson,
Centerburg
Christopher D. Weary, Findlay
Thomas Fredrick Wilkinson,
Dundee
Magna Cum Laude

Associate of Science

Bradlee James Bowers,
Lancaster
Craig A. Hart, Laurelville
Tyler Albert Lee, West
Alexandria
Brian Lee Moff, Columbiana
Jacob C. Thomas, Polk

Certificate in Hydraulic Service and Repair

Joshua Richard McDonald,
Girard, PA

College of Medicine

Dean: Wiley W. Souba, Jr.

Doctor of Medicine

Benson K. Varghese, Grand
Blanc, MI
B.A. (University of Michigan,
Ann Arbor)

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Sara Ellen Aukerman, St.
Marys
Faranak Azad, Dublin

Commencement Convocation, March 16, 2008

Stacy Pauline Baker, Dayton
Magna Cum Laude
with Honors in Allied Medical Professions
with Distinction in Medical Technology

Tricia Kay Banta, Kirtland

Megan Lynn Baugher, Reynoldsburg

Jennifer Biro, Hudson

Stephanie Lynne Blanton, Lancaster

Bret Daren Bolyard, Arcanum

James Paul Booker, Willard
Cum Laude

Jessica Tandi Brown, Knoxville, TN

Shannon Lynne Chovan, Columbus
Magna Cum Laude

William Benjamin Crist, Lancaster

Rishi Raj Dalsania, Strongsville

Alicia Jean Den, Carey

Daniel Zeb Dolgin, Toledo

Darcie Lynn Elliott, Maumee

Phyllis Lee Flanagan, North College Hill

Sean Matthew Foster, Reston, VA

Monica Rae Frisch, Castalia

Amanda Leigh Gamby, Columbia, PA

Lindsay Rae Glanz, Napoleon

Ian Connor Greene, Columbus

Sara Louise Hotchkiss, Salem
Cum Laude

Yung Woo Hwang, Columbus

Tabitha Wanjim Kagai, Columbus

Katie Eileen Kellner, Mayfield
Cum Laude

Jessica Marie Kidwell, Lima

Stephanie Marie Kilkenny, Lancaster

Choulene Li, Columbus

Miranda Jo Litreal, Bellefontaine

Sean Fein McClellan, Ironton

Tina H. Nam, Defiance

Jason Scott Nelson, Columbus

Megan Elizabeth Neu, Monroe

Danielle Marie Phares, Fort Lauderdale, FL

Amy M. Rucker, West Jefferson

Lauren Marie Ruwe, West Chester

Elizabeth A. Schneider, Rocky River
Summa Cum Laude
with Honors in Allied Medical Professions

Aubrie Nicole Smith, Columbus

Preston Dale Stoller, Paulding
Cum Laude

Andrea Marie Watts, Northville, MI
Cum Laude

Justin Tyler Whaley, Ironton

Nicole M. Zager, Akron

College of Nursing

Dean: Elizabeth R. Lenz

Bachelor of Science in Nursing

Amy Michelle Fanning, Westerville

Delia Ann McCubbin, Dublin

Monica Vail Riley, Gahanna

Jennifer Susan Wolfe, Westerville

College of Pharmacy

Dean: Robert W. Brueggemeier

Doctor of Pharmacy

Salimatou Jawara, Dhahran, Saudi Arabia

B.Pharm. (University of London - King's College)

M.S.Pharm. (University of Bradford)
Cum Laude

Anne Christine Musitano, Fairlawn

B.S.Pharm.
Cum Laude

Bachelor of Science in Pharmaceutical Sciences

Samuel Robert Allen, Zanesville

Benjamin T. Condra, Bellbrook
Magna Cum Laude

Matthew David Ferrell, Ravenna

Andrew Douglas Gatton, Nashport
Cum Laude

Taniya Jeewani Jayadeva, Kandy, Sri Lanka
with Distinction in Pharmaceutical Sciences

Miha Christina Kim, Seoul, South Korea

Linsey Sue McFadden, Springboro
Magna Cum Laude
with Distinction in Pharmaceutical Sciences

Marie Thi Pham, Brunswick

College of Social Work

Dean: William A. Meezan

Bachelor of Science in Social Work

Ryan Anthony Cerrone, Holland

February 1, 2008 meeting, Board of Trustees

April 4, 2008 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Thursday, April 3, 2008, at 1:10pm. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner and Debra J. Van Camp.

Dr. Cloyd:

So that we are able to conduct the business of this meeting in an orderly fashion, I ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of the quorum proper to conduct the business at hand.

In a moment we will be taking a roll call vote to go into Executive Session. The Board will reconvene this afternoon at 3:30 pm. I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding appointments and compensation and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Ong, Borrer, O'Dell, Shumate, Hicks, Schottenstein, Brass, Marbley and Ratner.

Dr. Cloyd reconvened the meeting on Thursday, April 3, 2008, at 3:47pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner, Christopher Alvarez-Breckenridge and Debra J. Van Camp.

MEDICAL CENTER MASTER SPACE PLAN

Dr. Cloyd:

Good afternoon everyone. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that all ringers on cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe the rules of the quorum proper to conduct the business at hand.

We wanted to bring the full Board together today to hear the Medical Center Master Space Plan. Alan Brass, chair of the Medical Affairs Committee, has been working closely with Bill Shkurti and Chip Souba on this plan, so let me call on Alan to see if he has any remarks and to introduce the presentation, Mr. Brass.

Mr. Brass:

Thank you Mr. Chairman, and good afternoon everyone. It is an exciting day as it relates to bringing forward what I am going to call a revised plan. A little while back we decided to step back as a Board and spend some time with Dr. Souba, Mr. Shkurti, myself and many, many others, to take a hard look at this strategic plan that is making

April 4, 2008 meeting, Board of Trustees

up the master facility plan and master strategic plan for our Medical Center here at The Ohio State University. And to be honest with you I'm glad we did, because it is giving us an additional comfort zone along with our Medical Center partners to really poke at this thing and to make sure that we are very comfortable. The reason that is important is this will be the largest facility construction program, if approved, that The Ohio State University has undertaken. In this day in age when healthcare and academic medical centers really have to make sure they have all the T's crossed and all the I's dotted for a plan of this size to be implemented correctly, I think it is time well spent.

A couple things are very important. The program plan and the strategic plan deals not only with the areas of medical importance, and a prioritization of those, but also it deals with the technology. It deals with the facility issues. It deals with the financial issues, and we also have to be cognizant of the human resources issues. All five piece parts make up this plan. If one of them is weak the other four will be weak.

I am happy to tell you that Chip Souba and Bill Shkurti have done a wonderful job pulling together all the piece parts within the University and are very much united on the plan we are bringing forward. That is an important statement. I also want to make sure the Board understands what we are talking about today, to feel comfortable with it, and what we are not talking about today. Today the only thing that is going forward for endorsement is going to be \$6.5 million that is part of the ordinary routine capital processes that go on in the Medical Center and \$1 million expenditure for electrophysiology. Bill Shkurti will talk about that later.

At the June Board meeting, that is when we will really have to make sure we are absolutely comfortable with this plan, and that's when we will request between \$100 million and \$110 million to really take this master plan forward. That is important because we are not quite done with everything we have yet to do. We will talk more about what has yet to be done, but a number of sensitivity analysis has yet to be done, and that is going to require additional time because we want to make sure it is done right.

We have used two consultants on this program plan, and they have done a very nice job for us. One is Deloitte, and Jeff Christoff I think is here, sitting over there. Thank you very much Jeff. The other one is Hammes, and Steve Cronin is here, right there behind Jeff. Thank you Steve. We are going to hear from them in June as we bring forward some final plans but I wanted them to listen in to where we are right now as you are being brought up to speed as well with the master program plan. We have activated the project management office, and you will meet the individuals a little later as part of the presentation, who are helping us manage this project because of its size.

I would like to just take a second before I call on our President to say a few words, and recap the eight or nine issues that were really critical to us as Board members, that we had to go back and take another look at. We wanted to make sure that we revalidated the numbers and the strategic plan. We needed to make sure that the strategic plan was lined up correctly, that we had the right elements in it - the volumes. We wanted to take a look both from an external point of view and an internal point of view. We needed to make sure the alignment of priorities was correct. We wanted to make sure what the unresolved issues were, that we could identify those and that we could bring resolution to those. We needed to make sure that the component part of the ambulatory healthcare delivery was in this plan. We needed to finalize the philanthropic support for this plan as to what magnitude a dollar would be part thereof. We needed to make sure there was enough dollars for capital equipment not only for the routine capital equipment that we need to operate the Medical Center every year, but also the new capital equipment we have built into this capital project to make sure technology was being brought forward correctly. We needed to make sure what the circuit breakers would be in the event that some of our analysis was wrong, or something happened over this period of time, and the revenue dollars were not as

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available as we might have thought. Where were the circuit breakers, when do we have to trigger them, and what can we trigger.

We needed to make sure we knew what financial parameters were absolutely critical for us to monitor, to make sure we in fact were staying very steadfast as it relates to our financial capability - EBIDA or days cash on hand, or liquid days cash on hand, or debt to cap ratios, and those type of things. We needed to make absolutely sure that the goals of the Medical Center were lined up with the President's new goals for the University, and we needed to be able to articulate what is not in this plan, so we all understand that. Those were the things that we have been exploring. Those are the things that Dr. Souba, Bill Shkurti and others have really focused on so that we as a Board are comfortable with the answers.

This plan takes us from 2008 to 2014. I call it phase one, and then again from 2014 to 2016. This is a very large capital expenditure. In addition to those dollars that are being referenced today, there are ongoing capital dollars to keep the Medical Center going. One of the things we wanted to explore was - is there enough routine capital dollars to keep everything going in light of the bed crunch and other demands on the current operation. So that was another issue that we have looked into. I will tell you one thing that I did find, and I was very pleased with was that we have no auction rate bonds - thank you Bill Shkurti - to deal with in the credit market, and that we do not have to worry about that. And the other thing that our President and others are working on is to make sure we have the right leadership going forward.

So with that I am going to call on our President to say a few words, and then kick it back to me for a few other comments.

President Gee:

Thank you very much Mr. Brass. Let me just note to the members of the Board that Alan Brass took on this assignment, to chair our committee, not knowing that he was going to become a full time employee of the University, and he has done so with great intelligence, I might add, because I can assure you that he has as sharp a pencil as anyone could possibly have in academic administration of hospitals and academic medical centers. We felt the sharpness of that pencil and we have responded. I can remember being asked at my first official Board meeting, six months ago, if you can believe that, what I thought of this plan. We were moving down the road to develop this plan and - although I am enthusiastic about our academic Medical Center - I raised the question which was that I wanted to make certain this was aligned with the priorities of the institution. That we inadvertently were not going to become Johns Hopkins. Great University as you well know, Johns Hopkins is a huge academic medical center with a very small academic component. We are blessed, by the way, to have a \$4 billion budget, half of which is our academic Medical Center which means that we are more balanced than most. But we can quickly lose that balance and we could also quickly lose the momentum of the University if inadvertently we make decisions that would divert our resources, soak up our resources or not wisely use them. That is the reason we went back to recalibrate this plan to make certain that is the case. As you well know we have talked on other occasions about the continuing need to support our undergraduate programs, build new residence halls, renovate; we have talked about the need to support The Colleges of the Arts and Sciences, the heart of this institution; we have talked about the passion that we have for our graduate education; the need for us to make certain that we create the kind of graduate educational programs that are compelling and that will bring us into the forefront; and we need to do that in the context of having a great academic Medical Center. Today I can tell you with all confidence that we will meet all of those goals and still have the ability to be able to move forward with this plan, and that is something that I say to each member of the Board, as a very important component of where we are and what we are about. This is a tribute to the hard work of Alan Brass, Bill Shkurti, Chip Souba and all of our team,

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and I not only endorse this plan, I believe it is now essential for us in terms of the context for the University to move forward.

Mr. Brass:

Thank you Mr. President. I am going to turn it over to the people who have done all the heavy lifting, and that is Chip Souba and Bill Shkurti. We have an outlined program which you will see up on the screen. At this time, Chip, would you take it away please?

Dr. Souba, Jr:

Thank you very much Mr. Brass, and good afternoon ladies and gentlemen. We appreciate your being here today to hear about what we think is a very exciting part of our future. I am going to spend the next few minutes talking about strategic alignment, and then you will hear from some other members of the team. Recall that our overarching strategic goal, which is listed here, is to become a top 20 academic medical center by the year 2015, and we will do that through advancements in research education and patient care. An integral strategic component of that overarching goal is for our cancer program to become a top ten NCI funded cancer institute, and you will recall that those two complimentary goals are articulated in the memo sent out by Dr. Cloud to the Medical Center and to the Board last summer.

Why top 20? Why do we put so much importance on moving into that elite group of academic medical centers? The way we think about the value proposition is that rankings and reputation matter. They matter because they attract talented people, and talented people are key because they drive excellence in learning, discovery and healing. But if this triangulation, if you will, is the only way we think about the value proposition we would say it is necessary, but not sufficient in and of itself, the real reason for wanting to be excellent in learning, discovering and healing is because it enhances our ability to improve people's lives. Indeed that is our mission, that is the reason we come to work each day, and it is the ability to improve the lives of other people that makes work more fun and more fulfilling, and increases the commitment of our people, and when people are more committed we are able to attract the right people with the right values and, yet indeed, further increase our commitment to excellence in teaching, research and patient care.

This plan is, we believe, supportive of the overarching University plans and goals. It is consistent with the President's six strategic goals of forging one University, putting students first, ensuring faculty success, recasting the research agenda, supporting our communities and simplifying our systems and structures, and it is aligned with the academic plan which is designed to move the University into the very top tier of public research universities. The plan guides all University priorities and an essential compliment of the plan, recognized that the Medical Center must become top tier. The plan is complex and it involves these five fundamental components: programmatic component, a technology plan, a financial plan, a human resources plan, what we will focus on today is the facilities plan, and that is what my colleagues will share with you over the next 20 to 30 minutes. We want to emphasize to the Board and to the audience that we are in agreement and in alignment. The plan fully integrates the three missions of education, research and patient care. We will move forward with a single balance sheet, and one strategic plan. Again this is grounded in the University's academic plan, and guided by the President's six strategic principles. It is aligned with the Medical Center's six key results areas. Those are the six performance metric areas that we pay attention to on a regular basis. It is also aligned with the governance changes, the bond rating, the financial ratio targets, and the University capital planning. It has been inclusive of University leaders, Boards, Board members and Medical Center leaders, and I am entirely comfortable sharing with the Board that there is 100% consensus agreement and alignment amongst the executive sponsors and we have had external validation from the consultants in the audience as well. I will finish by just showing a copy of the memo that the executive sponsors sent to President Gee

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last week. The memo indicates that we are in full agreement about the priorities and the commitments in this revised version, and moving forward as a single unified front.

It is now my pleasure to introduce to you two key members of our team; Mr. Jay Kasey, who is the interim project director, and Mr. Paul Lentz, who is the lead person from our facilities operations and development group. They will discuss with you the revised facility plan.

Mr. Kasey: [PowerPoint presentation]

Thank you Chip, I am Jay Kasey. Paul Lentz and I are here representing the team of people that we call the master space plan team. We are excited about the opportunity to talk to you and we are equally excited about the next meeting we have because we think that you will be even more pleased with the results that we will be able to bring you as we put our component pieces together. Before I leave this slide, I want to mention again the executive sponsors that you see up there. Those people have brought us together and have been very giving with their time, their talent and their direction. That is one of the reasons we are aligned and the team has had good steady progress over the last three or four months since we have been together meeting.

We are going to take about 10 to 15 minutes to walk through the major components of the plan. I want to give you a high level cheat sheet here in that EOC refers to those parts of the plan that are located east of Cannon Drive. Most of you are familiar with the two towers and what we call the diagnostic and treatment spine, which were original components of the original project. Those are all located east of Cannon. On the west of Cannon (WOC), this plan has expanded to locate about 185 thousand square feet of primarily outpatient services and exclusively cancer services. So as we go through the plan here and the component parts you will understand that east of Cannon and west of Cannon represent different elements of the plan.

So here you see, primarily in blue, the new additions that are anticipated east of Cannon and west of Cannon. These additions will be made over a period of years from the component parts that are coming online in these next few months, up until our vision of the final components in 2016. The majority of the plan that we will be talking about today though will be completed in 2014, and that includes the inpatient bed towers and the diagnostic and treatment spine. This is a plan that impacts the entire medical campus. It is complex. It involves our relationship back to north campus, or the academic campus, and all those parts will be discussed this month and in the coming months.

The parts of the plan in the early years include the completion of three elements that you are very familiar with, the Ross Heart Hospital expansion, our Magnetic Resonance Imaging (MRI) expansion, and the diagnostic health and faculty offices that are being completed on 12th Avenue right now. These parts of the plan are all enabling portions of the plan that allow us to continue to build in the footprint of the site selected for the major part of the plan. In 2009 there are a number of other parts of the plan that will be initiated. You see them listed here, and I won't walk through all of them, but just be aware that before we can start digging the hole that will be the site for the east of Cannon addition, we have to prepare numerous buildings and infrastructure that will be necessary to support the new additions. These elements started in 2009 will allow us to start the plan in full.

So finally in 2010 you see that the cancer and critical care towers, that element of the plan would start digging a hole in the ground to be built, and we would be adding another 1,000 car parking garage in order to facilitate the site and prepare it for the congestion that construction will dictate.

By 2014 the elements of the plan located east of Cannon and those include primarily the cancer and critical care towers, and a total of 795 thousand square feet should be

completed. You see that in cancer, we have a total of 252 new beds, and in critical care we are forecasting a total of 132 new beds, each in their towers, and each above a spine of ancillary and support services that you see detailed here. This portion of the plan then will allow the James Cancer Hospital to move in total to this site, and for us to expand our critical care footprint, which are the two inpatient elements of the medical center most in need today of additional space and anticipated for more space in the future.

By 2014 the site west of Cannon, which I mentioned to you was primarily cancer ambulatory space, will be completed and house the items you see there. The greatest use of that space is in outpatient cancer care and includes five modules of cancer care to be centralized directly adjacent to the inpatient unit and tied together by a bridge over Cannon Drive.

Now I want to take a moment and make sure you understand the plan that will be constructed downstream, and I will show you the timetable and the schedule for that in just a moment but those will be located west of Cannon and some sites east of Cannon anticipated to be brought online in 2016. At that point, the east of Cannon project will allow the same standard of quality and current comforts that you will find in the new buildings to be arranged in the old hospital buildings also, because we still will run almost 1000 beds in the old hospital buildings. West of Cannon will pick up component parts, major component parts of clinical care and support you see there, including clinical trials offices, radiation oncology, and dry and wet labs for research.

This is a slide I put in so I could take just a moment to mention to you, and remind myself, this is not a typical hospital expansion, this is an expansion of an academic medical center. I know you are aware of that, but it includes space that a typical hospital would not build, but it is exciting to us because they support the education and research that we are becoming so well-known and nationally acclaimed for. The cost of these facilities are a bit more expensive because you have general space in the buildings to support academics and research, and that allows me to then go to this slide which is the cost and budget for the phases of the project to be completed by 2014. See the initial phases of the project that are nearing completion at \$76 million and then the component parts to be located east of Cannon and west of Cannon, the primary inpatient components and some ambulatory services clustered east of Cannon, with all cancer ambulatory services west of Cannon. The total budget for this anticipated part of the project is \$1 billion and includes philanthropy. That number includes philanthropy, but there is another component part, a major component part anticipated by 2016, and we want to make sure you understand that we would start the design features of both the 2014 components and the 2016 components upon approval by you, anticipated and hoped for at the June meeting. We do the design for the 2016 portion of the plan, only to the extent that we understand the adjacencies and the infrastructure needs, and how those portions of the plan would tie back to the earlier portions of the plan. We would then go on hold for the full design and construction of those portions of the plan the potential \$3 million to \$4 million portions of the plan, and pick that design back up around the end of 2010, after we have shown that we have met the criteria and the benchmarks you have set for us for the earlier and major portions of the inpatient plan. I want you to understand that we would do initial design for the entire project, and we will tell you about the cost increment of that, but that we would not fully implement that design or go back to the design until later in the project.

There has been talk in the past and we have an obligation, we believe, to talk to you about how we would litigate the risk of this plan. We have put together a list of what we believe are difficult and not recommended but potential circuit breakers, if we were not on plan later in the development of the project. You see here that there are elements of the project that we could hold back or discontinue, and add later if we were meeting the criteria that you will be expecting us to show you as we get into the plan. The final decision on these elements do not have to be made until mid-2010, and so next month

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when we come to you, we will be coming to you and anticipating you approving the entire plan knowing that later on you can pull us back if we are not meeting the goals. In a similar way there are elements of the plan that we have not been aggressive on, we have put in 2016 or we simply don't think we need all the capacity the plan will allow us that we can fund, at an earlier date, if our volumes or sources of revenue are found to fund them at an earlier date, and you see this is what we call the accelerated circuit breakers. Again we would have to make a decision about these sometime in 2010 if we want them to come forward and be delivered by 2014.

This is a general project schedule. You see a number of the bars for this project starting the blue design features by mid-2008, that is in time for the June Board meeting. If we get the go ahead we would start the design features for all these elements of the plan this summer. All of these move forward at a different pace, some of these are enabling projects so that the 2014 date for the east of Cannon cancer and critical care beds can be completed. You also see at the bottom of this schedule the west of Cannon portion, the final 2016 portion would start again later in the project.

I also want to mention to you that there are elements that are key to our growth, to meeting our plan design that is not included in the master space plan. These elements will be brought to you individually and at different times, some of them even at this meeting, but these elements are to be funded outside the master space plan. They include our ambulatory care plan, and the three elements of that that we have in planning are to be brought forward for approval. The build-out of the basic research tower and those three floors are at approximately \$8 million per floor. The EP labs are being brought forward earlier and outside the plan because of our accelerated and very positive growth in our cardiology plan. And then finally to let you know that the financial plan for the Medical Center still anticipates about \$80 million every year even during the building of the facility to be used for what we call gap strategies and annual capital, routine capital projects. Gap strategies could include trying to make more beds available sooner as we try to bridge ourselves between our existing beds today and the delivery of new towers in 2014. So today we are here to ask, and I know Bill Shkurti will be putting before you requests for two elements of the plan to receive initial funding. That is phase one infrastructure portion of the plan. We need about \$3 million to continue and complete the design of the east of Cannon hospital continual refinement. We need to stay on track about \$3.5 million to complete the schematic design, that is just schematic design, and then all other remaining master space plan projects. We are anticipating bringing back to you, following a full review by our team and the Deloitte and Hammes team, a recommendation in June, and just a note to make sure that you understand that that would be a recommendation to allow us to go into full design and there would be further approvals required before we would approach construction. With that I think we are ready to turn over to the financial plan.

Mr. Wexner:

Alan when they pad the costs, I assume those are all estimated costs in today's dollars?

Mr. Brass:

That is correct. There are two parts to this thing. Part number one is when you take a look at the 2008 to 2016 estimation of costs, that is our best guess based on the perk chart that you saw up there. The second part of this is assuming that we go forward with \$6.5 million and then the \$100 million. The \$6.5 million allows our staff to take the next step forward to check those blueprints. We just have to make sure that it is the right thing to do, in the right locations, and the right size, and then we get into the schematics. And the other thing that was important to highlight is the fact that there is about a \$70 million to \$80 million bill every year to keep the capital going at the Medical Center that is part of the routine project. The new capital equipment that is needed within the big project is part of that project. So it is important to know we are

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not stealing from Peter to give to Paul as part of this project. The project stands on its own, here is the cost, here is our best guess right now as to the \$1 billion or \$1.4 billion depending on how you look at it. It is our best guess right now of all inclusive costs.

Go ahead Bill; I am sure you are going to get into a number of these things for us here.

Mr. Shkurti:

Thank you Mr. Chairman. The next element of our presentation deals with the integrated financial plan and accompanying me is John Stone, who is the Chief Financial Officer for the Medical Center, and I am going to turn the microphone over to John in just a minute. I just want to emphasize four things as we get started. First of all this is still a work in progress regarding integrated financial plan, but we will have a finalized plan recommended for you that we will send out before the June Board meeting that you will be able to review, and you will also have the Hammes and the Deloitte reviews on that. Secondly, the financial goals that John will talk about regarding operating margin, debt coverage and cash on hand are in alignment with the University's financial goals and, in fact, are explicitly referenced in the five-year financial goals that we are asking the Fiscal Affairs Committee to review tomorrow as a second reading and we will be asking to have the Board approve in June, so we are in full alignment in that regard. I forget if President Gee or Mr. Brass mentioned, the Medical Center counts for almost half of the University's finances, so it is important, that the two are aligned to work together, and they are. Third point that I would make is the cash on hand is an important measure of financial strength and stability but is not the only one, and the relationship between cash and debt and operating margin is important and John will get into that in a minute. The fourth and final point I want to make is that the overall finances of the Medical Center, that includes the Health System, right now are very strong. The key will be, we want to make sure they stay strong in what will be a very unstable environment in the years ahead, and the project is designed to do that. So at this point I will turn the microphone over to my colleague, John Stone.

Mr. Stone:

Thanks Bill, I just want to spend a minute with you today. We are still in the process of putting the plan together, but I thought I would share with you again the tenacity behind that plan, what drives that plan as we put it together so that when you see it in June you will be able to relate it to all the detail behind it and how we try to address it within the context of the strategic plan. You can see here again why we need a strong margin, none of this should be a surprise to you, we want to invest in research, patient care and education as our three mission areas. As Mr. Brass mentioned, every year we invest about \$73 million in this current year, in routine capital and that would be an ongoing assumption within the plan. We would also continue to invest in our signature programs, our faculty recruitments, our program growth and our research growth that fall under the strategic initiatives. Again this year it is about \$66 million and we expect that to be greater each year and that will be built in the plan. Again all these are outside the master facility plan. These will be some of the commitments that we will put in here separate from the master facility plan, so again we are accounting for everything.

The other part is we want to make sure that the plan shows we have the capacity and the long term debt. As we have talked about, we continue to grow our cash reserves about \$20 million to \$30 million a year. We can expect that to be built into the plan. I will spend a minute on that. We continually want to present a strong financial position to our donors so that we can support the development plan and the development plan has a good basis to go out and raise funds. And, finally and certainly one of the most important is that we want to maintain the University's credit rating of a double A which again is critical in the cost of capital.

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Just talking a minute about the targets, and why we set the targets. Certainly the first one is to develop a sufficient cash fold to support the strategic plan, the second is built around to maintain a strong credit profile within the context of the University which is important, and third is the targets set provide the Board to hold management accountable. We report on those every month to give you an idea how we are performing. You can monitor our performance management with those targets.

The three targets that we have set, the three overriding targets as Mr. Shkurti mentioned, are our operating EBIDIA margins - our target in the long range financial plan will be about 12% each year, we want to continue to grow our days cash on hand between three to five days, and we also want to make sure our debt service coverage is greater than four times as we put this plan together. Those are some of the basic principles behind the plan, as we put the plan together. Just to share with you again a couple other items as we are putting the plan together. I have not shared this before, this is a new chart that you have not seen. This is not in our days cash on hand, this is the College of Medicine and Office of Health Sciences fund balances. When we do our days cash on hand we report it and do our comparisons, it is against other health systems, but on top of the health systems, keep in mind, is the rest of the Medical Center which is The College of Medicine, Office of Health Sciences. We have at the end of 2007 in our endowment fund, \$258 million and in our general funds about \$107 million. This is just to share with you numbers that sit in the University as part of what we consider the Medical Center assets.

Again just to hit on the three targets that we have set to give you a little historical perspective, as you can see in the operating EBIDA margin, we have had tremendous growth and success. We are projecting out at the end of this year to be at about 12.2%, as a margin and that would be somewhere in the neighborhood of \$180 million in our operating EBIDA dollars. Just to share with you again the percentiles, we compare ourselves to a database of 31 other similar academic medical centers in the country. To give you an idea of some that are in that 31: Michigan, Hopkins, University of California San Francisco, and Harvard, just to name a few. So we have taken the top academic medical centers, we also have Big Ten schools, Wisconsin and Penn State in this also, and that is how we do our comparison now. Those percentiles then are compared to those 31 hospitals. As you can see in our EBIDA margin, we are approaching the 75th percentile, and we feel very good about where we are from at least on an operating perspective.

On the days cash on hand again, we have had a lot of discussions in the past, and it continues to grow as you can see. We have gone from about in absolute dollars, the green line, about \$100 million to about \$200 million over the last four years. Again that is the green line, and the numbers are on the left. From a day's cash on hand we continue to grow. We have grown to better than four days per year and at the end of this year we project to be at about 51.7 days. As you can see that is one of our areas that we have discussed a lot compared to our peers, we are not at the same level. Our goal is certainly to get to the 50th percentile and, I think, the plan will show that we will get within the context of the master facility plan also by the year 2014 to 2016, and we are still working on that number.

Finally debt service coverage - very strong debt service coverage. We are off the chart compared to our peers. That is really related to two things. One is we are doing very well from our operating EBIDA margin, and number two we are not very highly leveraged today, which is good news because it gives us the opportunity to borrow and be able to sustain that borrowing. Those are just three of our key targets to give you some historical perspective of where we have gotten to today.

Again, just in the plan, as we build the plan, we are building it around assumptions, volume assumptions, inpatient/outpatient assumptions, rates, rate increases in the health plans, and the government payers, Medicare and Medicaid, and certainly then an inflation of our expenses and labor supplies and other expenses. So as we build

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this plan we will have assumptions in all those different areas. Again, we will use those key financial ratios as we build the plan. I mentioned the three key ones; we certainly have others like days in AR, and long-term debt to capitalization, as we build the plan. They will all be included in the plan. Also as we are working on the plan and putting the plan together, management has to really keep its eyes on the issues we have on a day-to-day basis and understand those issues. So as we are building the plan we continue to look at the signature plan performance that will impact the plan. We dig into all the operational issues and efficiencies, looking at how well we move the patient through the system, the cost of that, productivity improvement, non-labor initiatives, particularly supplies and also continuing to work with OSUP and the College of Medicine on initiatives - all are being addressed in the plan. We will continue to look at the increased activity, bed gap strategy, and again that is really talking about finding additional beds between now and the year 2014 to handle the volume that we are projecting and how we can add some beds to the organization in the interim. Our ambulatory strategies that are going to be discussed a little later, 23 North, and others, will be included in the plan. Again, looking at other initiatives, we get more aggressive with contracting with our peers, and our peer mix is always a challenge. It is a challenge nationally and certainly where we are going to be with the development program and how many dollars we can put into plan to support it from development. All those initiatives are going to be included as we weigh out the financial plan.

Just to share with you where we are at, we have completed the baseline. The baseline plan includes what we call organic volume assumptions, which is just a growth in population, the growth in the aging of the population, and also it incorporates revenue and expense assumptions. We are in the process of adding to the baseline our additional growth based on our faculty recruitments, our strategic planning process, and our signature programs. We are also adding the master facility plan cost, the \$1 billion that you have seen and adding the debt to that, so we are in the process of doing that and should have that done by the middle of May. We are also going to be adding the ambulatory strategy plan and incorporating the bed gap strategy that I mentioned earlier. We will apply our management interventions and initiatives to it. We will do a lot of sensitivity analysis and then we will do the final executive review and have Deloitte's comments and Hammes' comments hopefully all completed to present to you by the June Board meeting. And that is where we are at with the financial plan today.

Mr. Shkurti:

Thank you John.

The next item I am going to turn to is called items of continued interest, a narrative that is more specific, and the purpose of this is as we have talked about this project over the last year there have been a lot of questions Board members have raised, there have been questions we have asked ourselves. This is a way of keeping them in front of us and giving you a sense of what the responses are. You will notice in some cases we have an answer already, in others we know we need to have an answer to you before asking you to approve the next step in June. There are four areas as I mentioned. I will not go over every one of those in the interest of time but rather hit a highlight of a point or two under each one of them.

In terms of alignment, as Dr. Souba mentioned earlier, the executive sponsors are in alignment. We sent that memo to President Gee because that was a major shortcoming in the plan initially. Also at this point we want to thank the other three members of the executive sponsors: Dave Schuller, Pete Geier and Chris Culley, who have also been very helpful in this process. If you may recall, the development target was somewhat elusive in our earlier discussions. We went through a major set of discussions and also involved our new Senior Vice President for Development, Peter Weiler, to make sure we were all in agreement as to what that appropriate target is,

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and that target is \$75 million between now and 2014. So we will be gearing our financial plans on that and tying fundraising to specific areas.

If we go next to the project management area, one of the questions that kept coming up, and I think appropriately, what is in the project and what is out? As Jay Kasey laid out for you, you first had a list of all the elements that are defined as being in the project budget, that is the \$1 billion envelope, and then there are other elements that are consistent with the plan, but are not being funded out of the project. He showed you a slide that is also in this document as attachment four of some other projects that are related to this - for example, the electrocardiophysiology labs. Those are being funded from sources out of the project and we are identifying those. Before you are asked to vote on any of those, we will show you what the sources are, so I think we have addressed the what's in and what's out problems.

If you go next to the business plan, the integrated business plan, one of the issues again that has been a source of questions, and appropriately so, are cash balances and cash resources. John Stone addressed that in his presentation, and I would emphasize the point John made. It is appropriate to look at the cash balances and the health system because a lot of this is a construction of clinical facilities, but we also want to make sure everyone understands there are also significant cash balances in the College of Medicine. There is also significant endowment in the College of Medicine, and we would not spend down the endowment obviously, but that does give some flexibility for the portion of this project that is related to research facilities. That in turn reflects the academic mission of those units so that our cash situation is a good one right now.

One of the other elements in the business plan is the question that has come up, what about routine capital and what about movable equipment? Those are now all cost out and are provided as part of our integrated financial plan. And, as John mentioned and also as Mr. Brass mentioned, this is also built into the integrated financial plan - about \$80 million per year of routine capital. This has been pretty much the characteristic for the last several years so we think we have the routine capital covered, the moveable equipment covered, and the costs of the project covered.

Finally in the risk management area, because this is an extremely important area, no matter how good our projections are, we will face an environment more likely than not when these projects move forward. That will be somewhat different in some way than what it is today because of changes in technology, changes in the economic environment or changes in academic medicine. We have tried to accommodate that in our planning and the chart that Jay Kasey went over with you and what we are calling circuit breakers is an important part of that. The bottom line and what that chart means is that three years from now, after a lot of the design work has gone on, but before we go to construction of the hospital project, we will have a chance to take a look at where we are and to make modifications if we need to. We can slow down parts of this project, speed up parts of this project, depending on what the needs are at that time. I think that is an important part of a risk management study.

The final thing I would mention in regards to risk management is, you will see in the memo, it refers to the consulting work Deloitte and Hammes will do. We think this will be as helpful as it was when they did it initially. We are labeling what Deloitte is doing as read and comment, and the reason we are doing that is because Deloitte is also our auditors. To preserve the independence of the auditors, the auditors do not want to be reviewing consulting work that Deloitte has been doing because then they are reviewing themselves. So the way we have worked this out is Deloitte consultants will be able to read and comment on what we are doing, but they will not be telling us what to do. It will be clear enough from the report what it is we are doing that makes sense and what is not. We just have to be very careful to make sure we keep that line between Deloitte the auditors and Deloitte the consultants a clear one. I am comfortable we are going to be able to do that.

In summary, I think we have shown how either we have addressed the questions that have come up over the last year or are in a position to address them before we ask you to vote in June on the major release of funds for the next phase of this project. So that takes me to the next item, which is what we will be asking you to vote on or not vote on in the next day or two. As Jay Kasey mentioned, we will be asking you to approve \$6.5 million for additional design work related to this project, for master plan projects involving infrastructure and the hospital, so we can keep the project going over the next several months, but not make an overly large commitment. So I think the risk of this is very low and we will ask the Fiscal Affairs Committee to formally vote on this tomorrow. The second vote we will ask for, and we will also be asking the fiscal affairs committee to do this, is for \$1 million for design work only on the electrophysiology labs and that will be funded out of part of the routine capital we talked about earlier. The third thing that will be happening in the Fiscal Affairs Committee meeting is that Pete Geier and I will be updating the committee on the Route 23 ambulatory lease. Under our procedures the Board is not required to approve that lease because it has been done through a competitive process, but at the same time we do not want to move ahead without the Board being comfortable with that, so we will go into a little more detail at the Fiscal Affairs Committee meeting.

To summarize, I hope you have a sense of both the project in terms of the overall goals, and how they fit in and how they align with the University, which is what Dr. Souba presented, and then Jay Kasey and Paul Lentz talked about - how the various pieces of the project fit together. Then John Stone and I talked about the financial work, a lot of which is still in progress, but what we will have is an integrated financial plan. And then you got a sense from me of the continued issues that we have been working on and how we plan to address those, and also what we will be specifically asking the Board to do at this meeting, beginning with the Fiscal Affairs Committee meeting tomorrow. At this point I will turn the microphone back over to Mr. Brass, and then we will go from there.

Mr. Brass:

Thank you very much everyone, a job well done. A couple things that I want to make sure we understand as we get ready to move forward toward June. First of all, in the next three months all the sensitivity analysis will be done, and we will be looking at best case, average case, what happens if we have a train wreck, and what are the options? That is why the circuit breakers are there, but what is the impact on the Medical Center as a whole - that analysis will be done and presented at the June meeting as well.

When you take a look at when our staff basically presented the financial plan and critical initiatives, two that I really want to highlight, it is going to be very critical that we, in fact, improve the throughput of our existing structure. The volumes are increasing and the facilities are not coming online until 2014, so that is going to be a critical piece. The second one is, we have not talked about it, but the managed care market. Negotiating those managed care contracts on behalf of the Medical Center will be critical to the revenue production of the institution and that the Board should know as well. That is part of the sensitivity analysis.

The three basic financial parameters that we highlighted - we as a Board should really understand those - because we will be watch dogging those through 14 and throughout 16. The EBIDA margins, the days cash on hand and the debt service coverage - those are circuit breakers. That is why the circuit breakers on the projects are triggered by the financial circuit breakers. John and Bill have done a wonderful job making sure we understand where we think we will be with those circuit breakers. We have to watch those, staff will be watching those, and we will talk more about that at the June meeting.

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Good news is Chip and Bill and all the other folks, David, Peter and others, have done a wonderful job pulling all the piece parts together in a unified recommendation. They are all together and that is really good news. The second is we do have circuit breakers. You need to understand that in the event that we did not get this right something is not going to go as planned. This is too big of a plan over too long of a period; something is going to go haywire. So it is important that we as a Board know we have circuit breakers. I am comfortable that we have circuit breakers. We are financially healthy right now. That is an important statement. We are not coming at this thing as an underdog. I wish our days cash on hand were greater, but the plan calls for us even during this process to increase days cash on hand. Last is, in my opinion most importantly, in light of our University goals and our Medical Center goals, we will end up with a world class Medical Center. This is not going to be something that we in fact will not be proud of, and will not allow us to get in that top 20; it is where we want to be. So with that Mr. Chairman I am going to close our commentary and open up for questions. I will be happy to address any that I can, and the staff will help me with most of them I am sure.

Dr. Clloyd:

Thank you Mr. Brass. Let me first of all really compliment the team on its outstanding work, and also for a very concise and thorough presentation. I think it was very, very good. Let me open it up now to questions from members of the Board. Mr. McFerson.

Mr. McFerson:

Well I am impressed with what I see and congratulate you Alan and everyone. Let me ask you a question about that development number. We have had a lot of conversations about that over the last year or two and we had to raise it in advance and I guess I am wondering now, am I hearing that we just have to have it raised by the end of this project as opposed to the beginning? Maybe, we could have a little more dialogue on that, or how much have we raised to date, can you talk a little more to that?

Mr. Brass:

Those are good questions. Bill do you want to help me a little bit, I know what the number is, I think.

Mr. Shkurti:

Mr. McFerson, let me elaborate on that because that is something - having lived through some of our other projects - I know the Board is very sensitive to that. What we have all agreed to in the executive sponsors team is that we will use the standard policy that the Board has, which is that you need to raise 80% of the money before you go to construction. So if you figure we have about a five-year time period, and if we can raise \$15 million a year, that gets us up to the end when most of the construction is completed, the money will be in the bank. One of the things you will notice in that document of continuing issues is the next thing we have to do is sit down with the fund raisers and get the timing as to what projects this money will apply to and when it is needed, so that we are comfortable it is on hand or we have the signed and written pledges in the amount that we need before we proceed to construction. As you noticed from the presentation, we have at least three years before we go to construction, so it will give us an opportunity, I think, to raise most of the money.

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Mr. Brass:

The answer on the end number is \$75 million has been recommended by the fund development, philanthropic folks to be put into the plan. That is a number that is in the preliminary numbers right now with 80% to be hit before construction. Whether that number is the right number or not, that is the number we have plugged.

Mr. McFerson:

Let me just follow on before you take another question. Of the \$500 million Medical Center fund raising plan initiated a number of years ago, would not some of this money be raised already, or allocated to this \$75 million bogie?

Mr. Shkurit:

The way I am counting it is, I want to make sure I confirm that data, Chip do you want to?

Dr. Souba:

We have a little under \$6 million that is committed to those expansion projects.

Dr. Cloyd:

Other questions? Mr. Schottenstein.

Mr. Schottenstein:

I want to just echo the comments about what an outstanding presentation this was and very clearly presented, thoughtfully, and appreciated. It is a very exciting project.

I have a question about the contingency and also the follow on the question Dimon asked about the philanthropic support. What is the dollar amount, or what should the dollar amount be, as opposed to the percentage, because some items, equipment, architectural fees, legal fees, and construction interests, you do not perhaps need as much of a contingency for. I am curious what the dollar amount of the contingency is in this budget, and if that is something that is in process. We can answer that later I suppose. I have a second question after this too.

Mr. Brass:

We do have an answer, Bill do you want to answer?

Mr. Shkurti:

Mr. Schottenstein, the contingency amount in the \$1 billion project we are talking about at this point is estimated at about \$87 million, that may be refined a little bit, but that is the approximate total.

Mr. Schottenstein:

I guess I am a little concerned, and again I do not want anything to detract from my enthusiasm for this project because I think it is vitally important for all the reasons that Alan and the rest of you articulated. But I guess I would just question a \$75 million fund raising target over a period of years, less than the contingency, less than 5%. I realize the initial project is a billion, but in terms of inflation adjusted, I know the costs of this need to be adjusted for inflation, yet the fundraising target will not be. So if the cost goes from \$1 billion to \$1.1 billion or \$1.2 billion, and I recognize we have circuit breakers and so forth, we will still hold our heat to the fire with today's dollars - \$75

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million on a philanthropic level. This is such a dynamic project with what I think is enormous potential for fundraising, perhaps as great a potential as any project this University has ever undertaken. It just seems to me that 5% against the total or 7.5% against the initial phase, with 80% coming in over time, as opposed to upfront - it just seems light to me.

President Gee:

Can I comment on that Bobby, because I think your observation is mine, and I commented on this a couple times? What we are about is we are about planning a project very conservatively, because I did not want to come to this Board and overinflate or overpromise because this is me out of the shoot now, if you understand that. I can no longer blame the previous administration for anything; I am that now, so I am here. We have hired a world class leader in terms of our fundraising, but he has not really had a chance to get his arms around this. I can assure you that we will raise mega millions for this project and beyond. For the purposes of this Board and it's planning, we are being very conservative because we want to make sure we get the numbers right, and every dollar we raise beyond that is going to be just a significant boost to us. So rather than overinflating, for the first time, this is a commentary on me, for the first time I have actually underinflated. I think in this instance we are trying to do that. Peter you may want to comment on this.

Mr. Welier:

Thank you Gordon, he is right. Week three of my tenure here and I really have not had a chance to assess whether that is high or low, and that number I would also remind you will be part of a much larger portion of the next comprehensive campaign of which the medical center will hold a very big part of. That \$75 million is part yet of another larger number undetermined at this point towards the Medical Center. The \$75 million is really just toward the construction project. I would expect the number for the comprehensive campaign for the Medical Center to be much, much larger. At this moment in time, sure it is a very conservative number. Did I answer your question?

Mr. Wexner:

Bob I just want to chip in - Children's Hospital is a \$1 billion project and largely from central Ohio. They raised \$250 million of real philanthropy. It will have \$250 million in cash before they dig.

Mr. Schottenstein:

So you are agreeing that the \$75 million sounds low?

Mr. Wexner:

I am on the development committee and have not thought about it, and that is something for all of us to discuss. But Children's Hospital is not a University, it is just one hospital. The board of their hospital got together and raised \$250 million to a \$1 billion project. From my point of view the major fundraising, the heavy lifting, has to be done by people sitting around this table. I think Gordon is advised to say that we should be cautious. I think Peter is new at the job, but then is us, so if we say that we are going to raise big money, and we have partners on the hospital board, we have to do the work. That is my view as head of the Development and Investment Committee.

Mr. Schottenstein:

There is no question about that and I appreciate what you are saying Gordon, and I think we are all saying the same thing, other than, as a benchmark, my only question

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is, I know we intend to do more, we want to do more, should we require ourselves to do more?

President Gee:

Oh, we are going to require ourselves to do more. Again, I want to speak on behalf of all of us, which is the fact that we are bringing a plan to this Board which I feel very comfortable in the context of what I said earlier is very doable. So I did not want to overinflate anything. I did not want to overpromise. Now the standard that Les just said, the \$250 million that Children's Hospital has raised toward its \$1 billion campaign gives me great solace because as you said, it is a beloved institution, but this is The Ohio State University, and we should stretch that considerably, and around this table we will do that, and beyond. I have been on the other side of this a lot. In the previous institutions, and even here, in which we did a lot of academic planning: you have the goal of what you want to build or what you want to reach, you have the financial footings to do it, and then the difference between them is fundraising. We are doing it the other way around, which is quite remarkable, and I applaud us for doing that. But I can assure you that this is very light, and we will have real success. What happens with that is that it really does allow us to go from really good to great, and that is all I am trying to say.

Mr. Schottenstein:

That is all I am trying to say.

Mr. Wexner:

I am lost on the big pieces. I appreciate the planning, the diligence, and the effort, Alan on your behalf, and the fact that everyone is getting agreed and aligned and reflecting. This is the question I have; as I understand it, the first phase of the project is \$1 billion, about, as close as you know it today, the phase that goes through 2014 is \$1 billion. The second phase, which you could trigger, and I like the circuit breaker idea, let's say is \$400 million, am I right?

Mr. Brass:

You are correct.

Mr. Wexner:

And we are saying, we are looking at about nine years, we would spend an additional \$80 million a year on just normal capital for the Medical Center.

Mr. Brass:

That is correct. That could slow down as new equipment comes online as part of the project, but who knows yet.

Mr. Wexner:

Or the world invents new wiz-bangs and ours becomes obsolete. So in the aggregate, if we are looking, as I get my arm around the big pieces, between the normal capital and the second trench and the part that we would be reviewing in June/July, in the aggregate is about \$2.1 billion looking out, and I realize that we are not pulling the trigger.

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Mr. Brass:

I think you are right. I think you are right when you look at maintaining the current Medical Center going forward and adding the \$1.4 million to that.

Mr. Wexner:

Doug and I were chatting, we were lost whether that \$700 million was in the \$1.4 million?

Mr. Brass:

It is not.

Just one other comment and it is a big picture. A 50,000 foot level, when you are taking a look at issuing debt, and philanthropic activity, here is how that plays out real fast. The more you raise the less you borrow, the less you borrow the more you make, the more you make the faster the days cash on hand goes up. It is that simple. There is a balance in all of this. We also have to remember there is a \$300 million or \$400 million phase two coming at us if we are successful with the financial parameters being met, which gives the president another opportunity for another philanthropic activity if he wishes to do so, so it is not a one cut, but there is a magic balance in all of this. We as a Board should understand that. Our Achilles heel is our day's cash on hand. Now I am going to say something that I have had Bill run some numbers on, which I think is important to understand. Our debt at the Medical Center compared to the average debt at other medical centers is low. In fact we have the average debt that the other medical centers would have, our day's cash on hand would go from 50 to 100; therefore, that is a positive thing. We in fact would be going this way, because we would have had less debt interest and more profit. So it balances the other way too. Now the fact is that we want to maintain an AA rating, which is very important to the University. That is why these financial parameters are so important. We want to maintain that financial parameter too, so that we can maintain our AA rating. Our debt as a Medical Center is not that bad. Therefore our interest expense is lower right now, and it could work both ways, and when you take it to the big picture, when you take the big picture and you say let's go for debt, we have to watch that EBIDA, we have to watch the days cash on hand and we have to watch the debt to cap ratio, that is why this goes back and forth a little bit.

Mr. Wexner:

If we would have let's say 100 days cash on hand and call that \$100 million, we would have borrowed \$50 million. The income would be reduced by the interest expense; the cash on hand would give us interest income, so you figure it is a wash?

Mr. Brass:

Pretty close, but we have to understand as a Board we have chosen to go this route versus this route. That is why we are in good shape to go forward with the project.

President Gee:

You know one of the things, and I will just say here, as sort of the inside outsider, and now outside insider, I say this to every member of the Board and that is the fact, and having a part of huge academic medical centers for a long period of time including this one, I was really, pleasantly surprised about the financial health of our Medical Center. I will just be very honest, I can say this now, I expected it to be much more fragile than I found it, and so that gives us some solace. You took a look at those numbers, the financial health numbers are on the robust side comparatively and even compared to

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places like Michigan and Illinois and other places, they have huge expenditures but they are very fragile at the moment in terms of their financial numbers.

Mr. Wexner:

I mean that is the next phase of the projection because if you borrowed \$1 billion you would have \$60 million of interest expense and no income, you have spent it in the capital, so the next phase is to see how that crosses over.

Mr. Brass:

Exactly the sensitivities we are running right now. But it is important to get us up to this speed as a Board. We have to be comfortable that we are rounding second base and going to third. We are financially healthy, the President is absolutely right, if we were not we would not be able to entertain something like this.

Mr. O'Dell:

I would like to ask a question Alan. Obviously the medical site is going very well now and I am very enthusiastic about the project, but curious about the impact on the existing hospital inpatients and revenue and profits during the huge construction project and if that has been taken into account of, if it is being done in such a way that we do not think it is going to have a major impact.

Mr. Brass:

Whenever you have a project of this size, on a campus of this size, and when you think of the campus as a large campus, but when you think of the Medical Center there are a lot of buildings very close in proximity to one another, it is going to take a lot of magic to keep the flow of volume maintained, but it can be done. That is where Jay comes in, that is why we needed to hire someone that has done these large complex mega projects that can, in fact, make sure that all of the charts are working so that there are no log jams. I am comfortable that the volume demand is here and it will continue to be. The worst thing that could happen is that we cannot meet the service needs and the primary and secondary positions that are referring in saying it is a mess down there lets stop referring there for five years until they get their building opened up. That is what we cannot afford, so we have to pay attention to it all. It is complex but it can be done. It has been done in other large major centers without interruption. Northwestern was the last one that did it and they did it brilliantly, so I am absolutely comfortable that we can do it here at The Ohio State University Medical Center as well, but we have to watch it very carefully.

Mr. O'Dell:

Tight space and tight buildings and a lot of people want to avoid that area anyway because of the parking and traffic.

Mr. Brass:

But it can be done.

Mr. McFerson:

Wally the subset of that was when they put 60 rooms or two floors on top of the Ross, and patient satisfaction and service continue to go up, and the worst of all is trying to put new floors on top of existing floors, this is at least new construction, but it is a possibility.

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Ambassador Ong:

This may be just a counterpart question to Wally's, but have you talked about, it seems to me that in addition to a lot of physical confusion in which could interrupt clinical care, there is going to be a lot of distraction of faculty. Have you talked at all about what impact this might have on the educational activities that are going on here?

Mr. Brass:

That is a really good question Ambassador, and Dr. Souba why don't you help me with that a little bit because you have had so many meetings now with faculty and the teachers themselves.

Dr. Souba:

I think your question Ambassador was what disruption if any would this have on the educational activities?

Ambassador Ong:

Faculty and others absorbed in the details of this.

Dr. Souba:

I would echo what Mr. Brass says, any project of this magnitude will create some distractions around parking and getting around. Actually the faculty are extremely excited about this project and their view of it is that we have put this thing on hold for a year and a half and when this goes forward, as we hope it will formally in June, there will be such a surge of confidence and goodwill and inspiration that we think the education of our students and our residents will precede in a very positive fashion.

Mr. Borrer:

This is a question probably for both Gordon and Bill. This is a wonderful project and the effort we have gone through is amazing, and it certainly deserves support, but as I look at our plan for the University and one of the things that we talk about is supporting our students, so I want to make sure that we have the ability to support other capital expenditures that come on our campus. We have deferred maintenance, we have other construction projects that are coming on, our President has proposed additional student housing, and I want to understand how a cost magnitude of this project is going to impact those other projects. Have we analyzed that?

Mr. Shkurti:

Mr. Borrer, at the December meeting, which I believe you were absent, I went through a rather long detailed explanation of the commitment of University credit and who would get it. The short version of that is about half of it would go to the Medical Center project because the Medical Center is about half the University, the other half would go to infrastructure, and also student housing, and we have built into the bond schedules the accelerated renovation that the President has called for. The next issue we have to address is if we are going to build additional housing. How we do that because we do not have the capacity to do all that and everything else we have done but we are looking at some other options including private developers.

President Gee:

I am glad you raised that question because I can say again what I said very early and that is that it is the whole reason that we went back, and some people would say that we delayed. I think what we did is we moved forward. I think in this instance, for once

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saying halt was actually not only a brave thing to do but actually has put us in a position to be strategically alive and move this institution forward. I think that if we would have gone forward under the plan that we had you would be asking that question now and I would be shrugging my shoulders and saying, I am not quite certain. I just say this to all my colleagues, sometimes we get so driven by just the movement that we forget that it is important, every once in a while, that a strategic pause is a movement forward, and this was that. Absolutely.

Mr. Brass:

Doug I would also add, that's where those three financial parameters come into play again. If they get out of whack, we have to make a tough decision or we are going to steal from Peter to give to Paul. Academics will have to help pay the freight, and therefore something stops. We have to be disciplined within the Medical Center to manage this project and it's macroeconomics within the parameters that we are projecting. Otherwise it has to spill to someone else, and that is not fair to the students and others, so we have to balance that as a Board.

Ms. Hendricks:

I wanted to ask more of a technical question. When we put up the new cancer hospital my understanding from the discussion was that the James will no longer be a cancer hospital. Is it one that we are going to then fit out to be a regular hospital or what happens to the "James" that we know of today?

Mr. Souba:

Mrs. Hendricks, that is an excellent question and the short answer is that we are not entirely sure what we would do with the James, but let me give you an example of what we could do with it.

Because of the way the James is currently constructed and designed, it lends itself very nicely to taking care of patients who are immunosuppressed because cancer suppresses the immune system. Another very large group of patients that become immunosuppressed, which we believe is a critical part of the future of this Medical Center, is the transplant patient. That would be an excellent hospital to be a home for organ transplantation which is a very large and important program here.

Ms. Hendricks:

A follow-up to that, I know this may not even be a decision now, but that hospital is called "The James." Will the next hospital be The James or is that a naming opportunity? Is there any thought to that?

Dr. Souba:

I do not think we know the answer to that today but hopefully there will be plenty of naming opportunities.

Dr. Cloyd:

Any other questions? Mr. Wexner.

Mr. Wexner:

I am not critical, I like poking at \$1 billion and \$2 billion projects.

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Mr. Brass:

I need all the poking we can get, a lot of heads are better than one here.

Mr. Wexner:

When you look, because you have experienced this in academic medical centers, when you talk about a \$1.5 billion to \$2 billion capital expenditure, over these time frames, what is the world experience? How many people have done projects of this size?

Mr. Brass:

I would say to you that there are probably less than 15 of the 123 medical schools in this country that have undertaken a project of this magnitude to replace its "critical center" of its operation. Those which have done it are far better off because they did do it. They are stronger today than what they were prior to taking the risk. This is a risk issue; this is a risk reward issue. If we do believe, as the President said, that we really want to get into that top 20, then we need to come to grips with this one. A number of them have but this is a large project to us, I would be misleading if I did not say that. This is a large project.

Mr. Wexner:

This is what your expertise is, hind sighting them, because I'm sure some have done it superbly, some not so. Would that be a help to us to understand where these other well-intended institutions who have gotten through this maze successfully and maybe where others got lost?

Mr. Brass:

I think there are those who have done it better than others; I reference Northwestern just because it is most recent. They have done it well. They did it within their budget and their volumes are skyrocketing. In fact they are getting ready for another big addition. Michigan, although that being many years ago, had they not replaced what was the double Y, they would never be where they are today. That was a huge expenditure, a high risk because the interest rates at that time were in the high double digits when they hit the market place, but had Michigan not done it they would not be where they are today in their rankings. We have to manage. I am ready for the risk and we have to manage the macroeconomics. If it starts to go south, we have to be disciplined enough to make sure we pull the triggers and we have to know what triggers those are.

Mr. Wexner:

It gives me comfort to know we are not boiling the ocean.

Mr. Brass:

I think that is true.

Dr. Cloyd:

Other questions?

Mr. Ratner:

As a follow-up to Les' question in a sense, because I was right on the same page as you running the nine times 80 is 270, and there seems to be very careful planning and

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I can look through it and see the physical planning that relates to the \$1.4 billion. During that same time frame, you are spending virtually 50% of \$1.4 billion on other capital. Is that other capital well considered at this point or is it basically a plug number that says this is in our run rate and that is what we think we will be at or is this, in fact, a total capital plan over the next nine years of \$2.1 billion of which \$1.4 billion is identified as the new program and \$700 million is the continuing?

Mr. Brass:

I think I will start, but I will turn it over to others to answer that. It really gets down to what is the discipline we use on an annual basis to spend the \$80 million or \$70 million, whatever that number is, and how far out we can project with certainty as to what it is going to be spent on. Bill or Chip?

Mr. Ratner:

Right with that is a question of what is the physical condition of these facilities, what is the age and its condition, and being that I have never even visited the facility, I am totally clueless.

Mr. Shkurti:

First let me talk about the age of the plant because that is something every time I walk down there and walk into Rhodes Hall, which is one of the newer facilities, I see that little cornerstone that says 1977. That is a thirty year old facility, it has had some remodeling but I think it is safe to say that we are in a very good situation regarding debt, but we are running the risk of greater and greater out loaded facilities. The newest facility down there, other than the construction at the heart hospital, is the cancer hospital, and I was here when it opened in 1990, so that has now been 18 years. Before the new cancer hospital opens it will be another six years, so that would make it 24 years, which in medicine is an eternity. Mr. Ratner, I think it is fair to say that even though there are parts of the Medical Center that are better off in terms of being how old they are than some other parts of the campus, it is a very highly competitive environment where you need to stay up-to-date, so this type of investment is merited in that regard.

In regards to the question about the routine capital I think probably John Stone would be the person to address how that is allocated and prioritized, and John, are you still here?

Mr. Stone:

I am still here. We do not have a long-term capital plan on routine capital. A lot of that is going to be taken care of with the master facility plan because a lot of it is infrastructure. What we end up having every year, just to share with you our process, is we go out with a request for routine capital, mainly equipment replacement and some renovations, and a lot of those renovations in the future are going to be taken care of with this master facility plan and our call every year. To give you a perspective, it is about \$260 million worth of requests and we have to tear it down to about \$80 million. What we are trying to tie together now, and it is going to be critical to this plan, is linking an ongoing needs of equipment replacement and renovation that we see going forward toward what we are going to do in the master plan and I think that one of the big questions that has been asked continuously is the difference between routine capital and what we are putting into the plan. That is going to be a key part of it because it is a challenge for us to replace CT scan, MRIs and other things every year in a \$1.5 billion business, so that is what we are trying to pull together today.

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Mr. Ratner:

Then of course the follow-on problem is that at the end of 2016 you now have facilities that virtually doubles your physical size, so then your ongoing needs, then your ongoing physical plan that has to support that because the ongoing capital needs for that level of high-tech facility becomes staggering, and the operational needs become staggering, so again it is hard to say that you want to continue, and when you stop the planning horizon. Yet taking on this kind of additional capital implies an operating cost that is also something that clearly needs to be considered very carefully because these are the gifts that keep on giving. These buildings will keep on requesting money.

Mr. Shkurti:

Mr. Ratner, that is a very fair point. One of the things I have noticed being in an academic environment is that nobody ever wants to give up space, but in fact we are going to have to tear some space down and demolish some space that is over in the Medical Center. Now we have to strike a balance. I would not want to tear down the James, the old James, because that is relatively a new facility, but some of the other facilities are from the '50s and we are going to take a look whether it is worth it to remodel those, reuse them or worth it to demolish them and free up space for other needs.

Mr. Ratner:

You also look at some of the energy management and other characteristics of old buildings, at some point it just gets to that stage. It will be a fun planning process.

Mr. Brass:

Very good point because, in fact, unless you padlock it someone is going to creep into it.

Mr. Shkurti:

Mr. Chairman, Melissa Bellini slipped me a note that deals with the question that Mr. O'Dell asked about construction on campus and how we avoid difficulties that we talked about. There is a two day meeting scheduled in May to work on aligning all the construction on campus including the infrastructure projects so that by June we will have a summary and we can share that with you on the impact and conflicts. I am sure some of these we will be able to resolve quickly, some we will not, and we will take a little more time, but we are already working through addressing this issue of the construction. I would emphasize again the point that we have had, and the heart hospital is a good example, construction here is successful where we have maintained volume, but this is a lot bigger than anything we have done before, so we are going to have to work extra hard to make sure we are able to function appropriately.

Mr. Alvarez-Breckenridge:

I had a question related to, I think, the \$73 million per year. Over the last few years there has been expansion with Martha Morehouse, Stoneridge and some of the primary care facilities, and I was not sure where the costs came for funding that, and as we presumably would need more primary care facilities in the community, would that relate to the \$73 million or would we have additional costs related to that, and would that add further costs to the entire Medical Center's expenditures.

Mr. Shkurti:

Mr. Alvarez-Breckenridge let me answer that briefly and then see if my colleagues want to add to it. The type of facilities you are talking about which are primarily

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ambulatory facilities are not part of the billion dollar envelope. Most of those we expect to be self-financing, and I will talk about the Route 23 facility tomorrow. We are going to do a lease, we think, by the end of the first year and a half and it will be a positive cash flow, so that I think would be the short answer.

Mr. Brass:

Mr. Chair, I would be remiss if I did not personally thank Chris, Peter, Dave, Bill, Chip, and all their people behind them. I have to tell you I have been on and off of this campus a lot since the last Board meeting, and have had a lot of phone calls, and I just know how much work has gone on behind the scene. They have done a really, really good job for our University, so I want to publicly thank them. They have done a nice job.

Dr. Cloyd:

Thank you Mr. Brass, and let me also thank you and you know there is a sense of confidence you get in a huge project like this when you sense you have all the right leaders gathered around the program area and putting attention to it and we certainly have it here. I do thank you for all the time you are spending and it is probably warmer here than it is in Toledo, so there may be some benefits in that regard.

Any other questions or comments on this subject?

(See Appendix XLIV for background information, page 999.)

The Board will now recess until tomorrow at 12:30 pm. The Board's Committee meetings will begin at 8:30 am here at the Longaberger Alumni House.

Dr. Cloyd reconvened the meeting on Friday, April 4, 2008, at 12:50pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, Dimon R. McFerson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner, Christopher Alvarez-Breckenridge and Debra J. Van Camp.

Dr. Cloyd:

So that we are able to conduct the business of this meeting in an orderly fashion I ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would also ask that the audience observe the rules of the quorum proper to the conduct of the business at hand.

At this time I would like to welcome Peter Weiler, our new Senior Vice President for University Development, we are delighted Peter to have you joining us and we are looking forward to working with you in what we know is going to be a very exciting year. Thank you and welcome. Why don't you stand up?

I would now like to call on Karen Hendricks, Vice Chair to preside over the next item of business on the agenda.

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ELECTION OF OFFICERS

Ms. Hendricks:

Thank you Gil. I would like to call on Dimon McFerson, Chair of the Committee on Trusteeship to report on the review of the chairman and the election of officers.

Mr. McFerson:

Thank you Karen. Well as folks may recall a year ago we went through an elaborate process, because the Board expanded from nine to 15, as to how we are going to function from a governance perspective. At that time we put in place the program that you see operating before you and it was agreed also that every year we would step back and ask ourselves going forward for the next year how everybody felt. So I personally contacted every member of the Board and had a dialogue and a conversation regarding the leadership of the Board.

I am very happy to say, without any reservation whatsoever, everyone is unanimously supportive and appreciative of the great job our chair, Dr. Gil Cloyd, has done this past year. The Committee on Trusteeship met this morning and we discussed very briefly the process, and unanimously are recommending that he be elected again as the chair of the Board. Following the practice that was put in place a year ago, the senior member of the Board, or said another way, the Board member that is in their last year of service, if not serving as Board chair, would serve as the vice chair and so that would mean, me, as vice chair of the Board, and the slate would further re-elect Dr. David Frantz as our secretary, and as interim treasurer, Tom Johnson. This concludes the report from the Committee on Trusteeship, and we do so very enthusiastically.

Ms. Hendricks:

Thank you, Dimon. I would like to call for a motion and a second to Dimon's proposal.

Do we have any nominations from the floor? Hearing none, then we will close the nominations. We will have a show of hand vote. If you are in favor, raise your hand.

Any opposed raise your hand.

Upon motion of Mr. Wexner, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing motion by a unanimous show of hands.

Dr. Cloyd:

Thank you, Karen. Thank you, Dimon.

Mr. McFerson:

Thank you for a great job.

Dr. Cloyd:

Thank you very much, and thank you to the Board members, your vote of confidence really touches me and means an awful lot to me. It is truly an honor to be associated with such a wonderful and great group of people working for such a wonderful University as we have, and I look forward to the coming year, and thank you.

Next I would like to move to some really important recognition. Over the years our Board has been well served by its Student Trustees. This is true in the case of Christopher Alvarez-Breckenridge who is attending his final Board meeting today. Christopher has provided us with tremendous insight while serving on the presidential

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search committee and has been very engaged in the process of selecting the next student Trustee, and has written a manual to help them in their orientation to trusteeship. Next weekend, in fact, he will be attending the Association of Governing Boards meeting to moderate a round table discussion on student trustee orientation. He truly excelled as an undergraduate student and now as a professional student. Christopher we know you are going to be continuing your studies in the College of Medicine for the next couple of years so you are not going anywhere. We know we will all continue to benefit from your presence here at Ohio State and continue as just a wonderful ambassador of this institution. I noted last night to the Trustees as we talked with Christopher about how the student perspective is very important to us as we conduct the work on this Board. Christopher has measured up in every way in terms of always helping us understand the student perspective on important issues but he has certainly moved well beyond that. Those of you who know Christopher, he is marvelously intelligent, deeply insightful and deliberate, and conscientious with what I call a constant sense of nobility. He is always looking at the higher causes, the better paths, and we have all really benefited from your help, your advice and your council, Christopher. Speaking for the entire Board of Trustees, we want to thank you very much for the outstanding service you have provided in the last two years and we want to wish you every success in the future and we share the pride, that your parents here today have for you and do look forward to continued interactions in the future. Thank you so much.

Mr. Alvarez-Breckenridge:

First of all thank you very much Dr. Cloyd for your very kind remarks. I would be remiss if I did not thank my parents for their support during these two years and prior to my years on the Board. They really fostered my intellect and analytical mind, and I certainly would not be here if it were not for them. Secondly I really do have to thank former Governor Taft, I am very grateful for his appointment. In terms of the Board members, I am grateful for all of you. I really strove to have a personal interaction with each and every one of you and get to know all of you and really tried to foster a relationship and it is something that has enriched me a great deal these past two years. I certainly hope that is something that will continue with each and every one of you because I care for all of you very deeply. Outside of the Board I would also like to thank all the administrators, I have had a chance to bug you several times. I apologize if I bothered you too much, but really always sought your mentorship and guidance and you were always a huge asset to me. President Gee, it has been a honor getting to work with you this one year seeing how you are probably going to be here for a while, and I will too. The question is who will finish their tenure at Ohio State first? I sincerely hope it is me. I would love to continue to give back to The Ohio State University in any way you would see fit. Continuing on the course of thanking people, my friends over in the corner, Maureen, Ann and Korenia, you have been an immense help to me and I thank you for always having a smile every time I come in the office. I do not know if the smile is there before or after, but at least while I am there you are very gracious and kind. The last person that I have to thank is Deb. The student trustee position is something that I have cared very passionately about and I try to institute a legacy that will continue down the road. I feel that with Deb as the upcoming senior student trustee that the position is stronger than it ever has been, and personally I feel that you are the best student trustee Ohio State has ever had. I am very excited to see where you take the position. Thank you very much.

Dr. Cloyd:

Thank you Christopher, it is really nice today to have sartorial splendor of two bow ties around the table.

Mr. Alvarez-Breckenridge:

It is my parting gift.

PRESIDENT'S REPORT

President Gee:

I am going to be very, very short because we are running behind and I have a rather lengthy report, but I am going to keep it very short. First of all welcome to Peter Weiler. Peter, when I came here six months ago in this room, it was longer than that actually, it just seems like it was six months. I am completing my sixth month. I noted that there was no wallet safe in Ohio, and indeed Peter is going to make that the case, so I appreciate that. Jeff Kaplan, we have not noted that Jeff has been promoted and is doing a marvelous job for his work, and for what he does I am very grateful. Rich Hollingsworth, who has announced his retirement, is one of those constant University citizens and will continue to be a University citizen. He is changing roles. Much of the quality of student life and the endeavors we have had can be attributed to Rich and his leadership and I just wanted to be on the record thanking him. Christopher, we will run to the end together as a matter of fact. I look forward to getting my name on your diploma and more importantly I have appreciated the role you have played. Christopher has saved me from embarrassing moments. Deb and Christopher took me out a couple times. One evening they took me out and Christopher refused to allow me to have my picture taken at one of those student parties with bunny ears, and so I am grateful for that Christopher, you saved me from myself. Thank you very much. I am appreciative for that.

One of the things I want to note, and I will just say this, and I sent a note to our chairman, got up early and wrote him a note because his election was forgone, I had been his campaign manager and had the votes counted. I think we all know that he has done a remarkable job of knitting and weaving a Board together in ways that has now made us stronger and more viable. This is my last point; one cannot have a great University without a great Board. I am just looking at every one of you. It is important to know that the maturity of this Board and the way that you have come together, after what I think we would have to say was a time of imbalance, is something that I greatly appreciate. I can assure you, the people who sit behind you, on either side of here, we understand that we work for you but we also understand that the strength of this University resides in you and your willingness to move the institution forward. I love the fact that we have had these really invigorating conversations. You are holding us to high standards. You are pushing us and you are developing expectations of your role and our role together. You are developing great partnerships but most importantly you are showing a level of public service and public leadership which I think is astonishing. I just wanted to be on the record saying that the greatness of this University is going to reside in you so we are in very good hands. Our chairman could not be a better chairman. He and I had this wonderful moment, we were carrying on business on the treadmills in the Blackwell at five o'clock in the morning, and he is in great shape, because I am breathing heavily and he continued to do his work.

Today my report is gratefulness for the opportunity that I have, grateful for the six months you have given me, grateful for the leadership that we have assembled, and grateful for the opportunity to serve. Thank you very much Mr. Chairman.

Dr. Cloyd:

Thank you President Gee for those kind words and I can tell you, speaking for every Board member, we very much appreciate the leadership and vigor and vitality that you are bringing here to Ohio State. It is hard to imagine that it is six months since you have actually been on the payroll. I know you were working long before that for Ohio State. The progress that has been made since you have come here is just tremendous, and we appreciate that very much.

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We have had a day and a half of some very busy and very important committee meetings, and I would like to now move for reports on the committees and we will begin with the Audit and Compliance Committee report. Mr. Schottenstein.

COMMITTEE REPORTS

Mr. Schottenstein:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday. There were no action items, and I will be very brief in reviewing what we discussed. We discussed and reached consensus on what our calendar would be for the fiscal year in terms of both audit issues and compliance issues. We had a fairly in-depth review by Mr. Shkurti of the responses to the Deloitte management letter in terms of what we are doing in areas that our external auditors noted require some action to be done. I am very happy to report that excellent progress is being made there that was recognized by both the Audit and Compliance Committee and also by our external auditors.

We also reviewed the Deloitte fiscal year 08 audit plan. We had a report from Mr. Culley and Mr. Haverkamp on the affiliated entities policy. I believe that same report was also given to the Committee on Trusteeship. I want to say that I think the manner we are proceeding with managing, monitoring, and governing affiliated entities is outstanding in our operational audit that PricewaterhouseCoopers did for us. They singled us out as somewhat of a best practice in this area, but we think we can even improve what we have been doing, and I think that the work Mr. Culley has overseen has been very robust and the committee was very appreciative of it.

Finally we had an interesting report from Mr. Lewellen dealing with various compliance matters that the Office of Human Resources oversees, and that concludes my report.

Dr. Cloyd:

Thank you Mr. Schottenstein. Any questions or comments?

We will now hear from the Development and Investment Committee, Mr. Wexner.

Mr. Wexner:

It was Peter Weiler's first full meeting and getting on board. We are in a quiet period assessing staff potential and probably for the next six months looking at potential against the University priorities to make sure our funding requirements align to the University's needs, and just reviewing everything, and staff capabilities. Probably sometime this fall Peter and Gordon will test-fly the case for the endowment campaign with some key donors around the country, so I think we are on track.

On the investment side, making progress, looking at reallocations of funds and investment managers and getting more information about best practices of not just pure institutions but looking at the top tier within the peer groups, so we looked at public Universities. What would the top quartile of publics do on their investment returns if we are looking at the Big Ten. It would be the same way, looking at the top quartile of performance and trying to understand how they are staffed, how they allocate investment funds. One of the things that came up in the meeting, which should interest the Board, is that as you look at average performance and then you look at average allocation to different investment pools is that it correlates - and Cambridge Associates made a very good presentation this morning - to average or below average returns. The better than average returns come from market leading investments and when you look at the average you are looking at the way the market was and so I think the Development and Investment Committee is processing that because there is some comfort in investing on an average basis to other portfolio investments. The risk is that

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your returns will be probably below average because you are following the market, the reporting basis and it takes some risk and I think some expertise to get at the forward edge of the market. The search for a chief investment officer is very important because we are really not able to execute without an executive as fully as we would like. Because it is a full time job for several people. I think that is substantially where we are.

Dr. Cloyd:

Thank you very much Mr. Wexner. Are there questions or comments?

Thank you and I would just like to make a comment. I would like to particularly acknowledge the work of the committee. The work they are doing now, really digging deep into investment best practices and gauge the best external thinking, it really sparked the thought of being up there at the top of the top tier and looking at what takes a leadership return, that's terrific. I would also just like to acknowledge, Mr. Weiler, that you are going to have everyone's support on this Board. Mr. Wexner made a comment at one of our meetings yesterday that the development campaign as we think about it is Ohio State's and it really begins around this table with the Trustees and I just want you to know that you are going to have our full support as you think through and help guide us on what is the best strategy for our development campaign.

Alright, next we will hear from the Committee on Trusteeship, Mr. McFerson.

Mr. McFerson:

Thank you Mr. Chairman, and again congratulations on your reelection, and we look forward to another very, very strong year. We had just a few items to discuss at our 9:00 o'clock meeting this morning, the first was guidelines for non-trustee Board committee appointments. We believe we are now in a position to bring this forward at our June meeting for a vote. There are not many guidelines but we certainly encourage every committee to have non-trustee Board appointments made and hope those guidelines will be acceptable to everyone.

Secondly, we also had a first reading on the policy on affiliated entities. The same discussion that took place in the Audit and Compliance Committee. It is important that the Committee on Trusteeship, which is the Board's governance committee, feel very comfortable with these guidelines and we expect that at the next meeting we will be able to recommend those to the full Board for acceptance and then look to the Audit and Compliance Committee for compliance of those guidelines when they get put in place.

We then had a brief discussion from Peter Geier, amendments to the code of regulations of the OSU Managed Healthcare Systems. This was by voice vote accepted by the committee and being sent to the consent agenda as item number 13. We then spent a little bit of time on election of officers and that action has already taken place.

Dr. Cloyd:

Thank you Mr. McFerson. Any questions or comments on this committee's report?

We will next go to Academic and Student Affairs Committee, Ambassador Ong.

Ambassador Ong:

The principle subject of our meeting today was to consider the nature and purposes of centers and institutions in the University, and to talk a little bit about what changes need to be made there and what future use of these entities we might want to

consider. I will go to some length in explaining this, I think for many members of the committee, it was new information and I'm sure will be to others on the Board. The first thing to understand is that we have some 60 institutes or centers throughout Ohio State. The next interesting thing is that these are interchangeable titles; there is no difference constitutionally between a center or an institute. The use of one term or the other is pretty much at the discretions of those people who are organizing that center or institute. All of them have a multidisciplinary function. They involve faculty from a number of departments and in most cases, many cases even a number of colleges, and so they to some extent fall into the strategic area that President Gee has outlined for increasing the amount of interdisciplinary activity across the University. They are not authorized to do several things, they are not authorized to grant tenure, they are not authorized to offer courses, although there is some exception to that, occasionally if, with the approval of the Council of Academic Affairs, a center related academic unit may delegate to that particular center the authority to offer a course, but this is not very often done.

Centers have traditionally been reviewed no later than eight years after their establishment, and every four years thereafter. Going forward some of the older centers are going to be two or three of those each year, are going to be reviewed to see whether their intended purpose is still being fulfilled. Since the mid-1990s, centers and institutes have been established by the Board of Trustees ultimately, but upon the recommendation of the University Senate through its Council on Academic Affairs, and in concert with the academic units that would commit or receive resources from the centers, departments, or colleges.

Eighteen centers have been established under this system since the mid-'90s but importantly more than 40 other centers exist that were established prior to that time and prior to that kind of system, and the manner of their establishment was considerably more casual, if that is the right word, than the current system.

Some centers have considerable central funding from the Office of the President, from the Office of Academic Affairs or from the Office of Research; others are primarily funded at the college level by the dean. Revisions are being considered by the Office of Academic Affairs in the old manner in which centers and institutes have been developed since the mid-'90s. The proposal of the Council of our Academic Affairs of which will go forward through the usual approval procedures and arrive on my desk probably at the June meeting would provide that a subcommittee of the council on Academic Affairs will be responsible for centers and institutes, that will be their function. There will be two types of centers, University centers and college centers. Only University centers will go through formal Council on Academic Affairs development and subsequent review. College centers will be developed and reviewed within the colleges with the authority of the dean. College centers however and University centers will generally align in their approval and review processes.

In discussing these matters it became clear that while these are interdisciplinary units of a University, they may or may not be the appropriate matter in which to expand interdisciplinary activity of the University as President Gee desires of doing. Questions have been raised as to whether we should allow centers, some of them which are doing worthwhile work, to grant tenure track or to offer courses, or to initiate programs independently of any other supporting departments or colleges. The question that was raised when we discussed that point was if there needs to be some kind of sunset provision for these centers if they are allowed to grant tenure and do these other things. It might make the process of sun setting somewhat more difficult. The University is going to look into all of these possibilities and they will as I say, and come back with the proposal for the new University Center and College Center System in June, but the review of some of the existing older centers will continue and there could be some further action later in the year and into the years ahead.

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We also discussed whether there was a better role or more significant role to be played in a development process by centers. Since some of our centers are doing interesting interdisciplinary work which could attract endowment giving. I think there was an agreement that the provost will discuss these possibilities with the Senior Vice President for Development. An appropriate thing to do in terms of the quiet phase of our projected campaign.

Whereas the provost and the committee had agreed at the beginning of the year that we would generally have just one discussion item for each agenda, we violated that a little bit today because there has been intervening variables that occurred just a week ago that is likely to have a very significant impact upon the academic affairs of this University, and that is the release of the chancellor's report and recommendations on the University System of Ohio. Dr. Asher joined us and gave a presentation outlining the contents of that report and talked about some of the implications for Ohio State and indeed some of the concerns that we should have as the review process of that report goes forward. The report solicits formal reactions by each of the higher education institutions in the state so Ohio State will be participating in that process and this discussion which was a very fruitful and substantive one is going to give Dr. Asher and the provost some ideas to consider as they prepare the University's response and then monitor the development of the program which will take some time because many of the recommendations being made by the Chancellor actually require action by the General Assembly before they can be completed.

Fundamentally the plan offers a number of strategies for making higher education more affordable to Ohioans by greater reliance on community colleges and regional campuses of the various 13 state universities. It introduces the idea of dual admissions to a community college and a university simultaneously. The object being to allow a particular student to enjoy the lower cost of community college for the first two years and then enjoy the higher quality of instruction at the main campus in the last two years. A strong emphasis in the report is on quantitative matters. Graduating more people at the associate and baccalaureate levels in particular, also perhaps the graduate professional level. It does however specifically recognize qualitative matters as well which is very important for us. Clearly growth in degree granting is not something that is likely to be a focus of effort at Ohio State. We already have the largest single campus in the country and so quantitative growth is not our thing, however the report specifically recognizes that each of the 13 universities in the state should define for itself, a specific role and then be measured in terms of performance by its ability to carry out that role in an effective manner. Ohio State is specifically recognized in the report as the state's Land Grant University and "National Research University." So it seems likely that as the individual missions of these universities are defined by the chancellor that the definition of our role is likely to center around the quality of instruction that we have, the capability of our student body with selective admissions and our research and innovation efforts rather than increases in student enrollment.

There is a lot of emphasis in the report on accountability. There are then several elements to the report that Dr. Asher centered on as being important for us to think about. Obviously the admissions situation qualification for admissions is one that we need to be careful about in the way in which the definition of this dual admissions thing is ultimately outlined. Ohio State had, prior to the issuance of this report, begun an initiative to advocate removing certain state restrictions on our activities, or better said certain state procedures of which cause us to take more time and spend more money upfront for various things in particular construction projects, restrictions with regard to treatment of intellectual property and so on. Those are not covered in the report. The committee feels we should not allow those issues to go away as this process continues. We should see that those kinds of considerations released from those restrictions become part of the format of the State University System of Ohio. There is also a provision for creating a charitable foundation which would allow the chancellor to solicit private funds to create an endowment for financial aid with an immediate

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target on about \$1 billion and there is some considerable concern by the various universities about what impact that would have on current development activities that ourselves and others similarly situated, there again, another thing to keep an eye on.

There is also a suggestion that all universities be required to use the semester system. This of course would have an impact immediately upon us and just exactly what switching to a semester would mean is not clear from the report.

We ended the session with interesting discussion about who the next chancellor will be. The question arose because I think most of us are very comfortable with the current chancellor. He is intelligent, he is thoughtful, he seems to have a good appreciation for what this University is about, but this plan is a ten-year plan, so it is very likely to go many years beyond his term of office. The question was raised whether there should be some definition of what qualifications there should be for a new Chancellor. Chancellors, under legislation passed earlier this year, are now directly appointed by the governor just like other members of his cabinet. They will be a member of the cabinet. That legislation contains no language regarding qualification or characteristics. There was some considerable discussion of that and I think an agreement that this should be a clarification of the legislation that created the chancellor and his current guys that is part of the establishment of the University system.

Finally we had five consent agenda items that were presented by the provost and recommended to the Board by our committee.

Dr. Cloyd:

Thank you Ambassador. Questions or comments on the report?

I have two comments I wanted to make, first of all I do not think Vice Provost Smith is here, but I am really compelled to acknowledge appreciation for the work that they are doing around centers and institutes. As we have talked around this table many times, simplifying work, bringing focus, getting rid of complexity, getting rid of bureaucracy is just extraordinarily important to have a highly efficient and effective University, and the work that is going on right now really reflects that, and that is often non-glamorous and I think it is fair to say, sometimes under-appreciated work, but I think it is a terrific effort and President Gee I am glad to see the University taking this on.

We will try to have regular kinds of updates with the Board on the University System of Ohio. As things develop, as the Ambassador said, we are part of the system, we have a critical role to play in the system as Ohio seeks some goals that I know we all support, but doing it in a way that leverages our strengths, does not create any bureaucracy or inappropriate barriers as we go forward, kind of into the how's, I think, in terms of what we want to accomplish. Everyone is aligned, but obviously as we get into some of the how's it done, there is going to be some questions and opportunities to do it in the most efficient and effective way. I know the Ambassador and his committee will work to keep the Board up-to-date in terms of the development of this important new system.

I would like to next go to the Fiscal Affairs Committee, Mr. Hicks.

Mr. Hicks:

Thank you Mr. Chairman, we had a four hour agenda that we put into a 90 minute meeting, so I will try to take some time and go through some of these things very quickly.

We heard a first reading of our FY09 instructional and general fee recommendations. This will come back to us as part of the budget process in months to come, but we

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would highlight that we will be recommending a 0% tuition increase per state law. This is a first, as Mr. Shkurti pointed out, back to back tuition freezes in 40 years, so that is very significant.

We will be eliminating with this any tiered tuition that we have had for the last several years. For non-resident and graduate tuition, we will see about a 5% increase, although that is the lowest level in 14 years for non-residents and the lowest level in six years for graduates, so these numbers are very strong and very solid. Room and board will see a slight increase although we are putting a lot of money, as we all know, back into renovations particularly of our dormitories over the next several years, four years particularly. We do have, and will see a recommendation of a \$1 increase for the RPAC, but at the same time we will see part of the recommendation package that comes forward for increased financial aid to accommodate even these minor increases for room and board and RPAC and other things.

We then heard a second reading of the five-year financial goals. This is information we heard back in September. A number of changes and considerations have been included in this document since that time to essentially account for new processes that the president and his administration are putting into place. We are obviously looking at liquidity and margin and debt coverage ratios, and we are expecting a vote in June on that.

We had a very brief report on the long-term operating funds and the investment of those. Although the majority of that activity will be done by the Development and Investment Committee, I think they are going to be coming forward in the next subsequent meetings with a recommendation from that standpoint.

We had a very interesting dialogue and discussion on a report that we requested back in December to look at our capital expenditure trends, particularly looking at the major areas in which we are spending the majority of our capital expenditure dollars. We looked particularly at age to depletion ratios and analysis for academic health science buildings, athletic buildings, student affairs, both the housing and some of the non-housing student affairs. We clearly have some challenges from a housing standpoint. We did have some discussion of the regional campuses and overall infrastructure. We talked a lot about needing some additional analysis, particularly related to our peers and other organizations in planning, but this is the first crack we have really taken and looked at in these big buckets, and it was very good and Bill Shkurti and Melissa Bellini and their staff did a good job presenting this information to us.

We had a fairly extensive discussion on energy services at this meeting today. We expect to have another long discussion on energy sustainability in June but we focused on the service areas today. This is one of the six significant areas that we have identified for cost containment. We spend about \$58 million a year on energy, so it obviously is a big ticket item. We talked a lot about how to continue, make sure we have continuity and good customer service for our energy needs. Utility metering, we had an overview of some of the energy audits, and some of the improvement programs that have been done in a number of the buildings. There have been 27 energy projects completed and it has saved about \$1.42 million. There are another 11 projects going on right now that savings will, when completed, be in the \$780 thousand range. The savings are very significant there.

We spent some time talking about a mandate that is on us from House Bill 251 that was passed last year. In a nutshell, House Bill 251, among other things, requires us to reduce our energy consumption by 20% by the year 2014. So this is a fairly significant change in operations that we have to do. There will be Inner-University Council (IUC) guidelines on this, and Melissa and her staff, Ross Parkman and Aparna Dial, are going to be presenting a plan to us later this fall on those issues.

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We had a very robust discussion on our energy mandates and our energy benchmarks, and really spent a lot of time talking about how we look at major renovations, like the library and new construction like what we are talking about with the Medical Center and certainly with the Ohio Union and other things, to ensure that we are really looking at total lifecycle costs for these buildings. Energy up until fairly recently really, 2006-2007 was not one of the key categories that we looked at, although given the energy prices today and what we are expecting they are going to be in the future. We do need to look at the utility costs. We have asked the staff to help us develop a policy so that when we are looking at these major construction projects that we are thinking about how we incorporate the most efficient design parts right as we are doing the design work. Mr. Schottenstein raised the analogy of we have a policy that basically says we have to have a certain amount of our private development dollars in hand before we go to construction, and this is somewhat analogist to that where we want to think about looking at a certain benchmark, if you will, of utility reduction and efficiency before we get into construction. We spent a lot of time talking about that and its an issue we are going to spend some more time on.

We also asked the staff to look at a couple of the existing ongoing projects, like the library, like the Ohio Union, to figure out if there is anything we could do yet still to improve the energy efficiency of these buildings as the utility costs continue to go up and up. We had a very, very robust discussion on those issues.

We had our quarterly capital projects report from Melissa Bellini. We did hear an update on the library, which reminded everybody that this is \$108 million. It is on budget and on time right now, which we are very pleased to see. Also it was pointed out that 85% of the development dollars are in hand for this project, so that is over \$25 million in hand, cash in hand, so we are very pleased to see that. We talked a little bit about the Ohio Union Parking Garage which I am sure everyone who has to park on campus will be delighted when that gets done. That is also on time and on budget, and it turns out that we are actually in the lower end of the cost side of the house, if you will, for building parking garages at this facility. We were actually able to reduce some of the costs because of the way it was bid out with the Ohio Union construction, as one fell swoop project if you will.

We talked a little bit about OARDC Animal and Plant Biology Level 3 isolate facility. This is called the BSL3 Facility. The schematic designs for this building came in fairly higher than what we were expecting. We had budgeted in the neighborhood of \$20 million, it came in at \$25 million. Staff is looking at a number of options and some feasibility plans to reduce the costs of this or to recast the projects and where we would come on this. This project does show where our different levels of review at different points along the construction line are very helpful to us as we try to get a handle on these construction costs.

We heard from Bill Shkurti and Pete Geier about our ambulatory care plans, specifically that we will be having an ambulatory care facility of about 30,000 square feet up on Route 23 and Lewis Center. No vote is needed for this in our new policies that we passed last month. It was a bid project. We will be housing some family medicine, sports medicine and some imaging and cardiology, I think, in this location once it is fully up and running.

We also expect, according to Mr. Geier, to be moving towards an RFP, an April timeframe to be looked at for James Care, which is currently in operation and at full operation up in Dublin as we know.

We have four resolutions for the consent agenda, dealing with two internal lines of credits of which money has been identified. We have a number of design and construction contracts, two of which I would point out have to do with the Medical System Master Plan that we talked about yesterday, and those are on the consent agenda today, and then we have an item for the purchase of property near the airport

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and an item for the lease of that property to MedFlight, and we would ask for formal approval of those documents today.

That concludes the report.

Dr. Cloyd:

Thank you, Mr. Hicks. I think you did cram a four hour agenda into 90 minutes. I do have one question on the energy reduction requirements of 20% in 2014. It is a two part question. You mentioned that the IUC is going to be having guidelines - what kinds of guidelines, and has anyone factored how you will make that determination versus how you are going to have continued expansion and other facilities coming online between now and 2014.

Mr. Hicks:

I am going to look to Melissa to help out on this.

Ms. Bellini:

The 20% reduction is based on the 2004 baseline and so it is really based on the square footage in 2004. The guidelines were to provide parameters for us to build our own policies which we would bring to the Board in November.

Dr. Cloyd:

So you would have a common energy determination by square foot/square meter, and then if you would expand, you would have a common footprint you would do it from.

Ms. Bellini:

BTU is by square foot.

Dr. Cloyd:

I see, thank you.

Mr. Hicks:

Mr. Chairman, one of the things we looked at is very interesting and somewhat alarming, the chart of our BTU usage per square foot compared to some comparable institutions, where it appears ours are going up and some others are going down. We have some more information to gather on that but they are trying to harmonize these things so you are not looking at cost but you are looking at BTUs, so whatever the energy source, whether coal or natural gas or wind, or whatever the case may be, is converted to BTU.

Dr. Cloyd:

So it is BTUs per square foot.

Mr. McFerson:

Is the Ohio Union Parking Garage coming online before the Ohio Union and how many parking spaces are we talking about here?

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Ms. Bellini:

It is coming on before, yes, it is coordinated, and I think 1,100 spaces. I am sorry, 840 new spaces.

Mr. McFerson:

It's pretty big.

Dr. Cloyd:

Any other questions or comments? Mr. Wexner.

Mr. Wexner:

I had to take a phone call but I know Brian made a point; It is such a big deal. Our energy costs are about \$60 million a year, and if you assume energy costs compounded at 10%, 12%, 15%, and 20%, at 15% they will be \$120 million in five years, so the issue really knows what the standards are. For example, it was not on anybody's radar, the biomedical research tower, good thing for us to know as an example is that when we started on that project, what the top performers are in terms of planning buildings that are energy efficient, and obviously that was not done, presumably we are efficient, but then the capital costs against the operating costs are going to change the paradigms of our buildings. We are looking at where we have been efficient in capital costs per square foot in the aggregate, we could be terribly inefficient and it just keeps right on going. When we are talking about a magnitude of \$60 million line items that could double, I think probably will double on our budget. This is big, for me I never saw it before, but it was like a big red light on my dial.

Dr. Cloyd:

Excellent point. I agree 100% Mr. Wexner. I think it is going to be very important and obviously it is going to take a lot of thinking in our state competitive bidding system. How are you going to factor different energy efficient construction plans versus something that might be a lower cost but does not have the same kind of energy efficiency to it because I am still looking for that prescient person, and have not found them. Anyone that tries to predict what fuel costs and energy costs are going to be five to ten years from now, it is just so speculative. We just know it is going to be bigger, but it is how much bigger, who knows. So this is something that is going to be very important for us to do.

Are we getting, you mentioned the IUC and the others, the best thinking we think out there in the country today on how we should be thinking about this?

Ms. Bellini:

I think they are doing a fair job. It is very new. It's a big challenge for all of us given the age of our facilities so I would wait and see the end product before I would say it is the best thinking, but they are benchmarking and are using track ...*inaudible*..... and they do have representation from all...*inaudible*.

Dr. Cloyd:

Okay. Also Melissa, I would make sure they really look at the private industry and what is going on. I know from our own company standpoint, this is something that is now a very high priority and we are looking for the best thinking out there on construction of energy efficient facilities so I would just encourage a very broad look at who may know something that would be very helpful to us so that we can plan appropriately.

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Any other questions or comments.

Mr. Wexner:

This has particular implication as we are about to begin the real planning of the largest facility and medicine clearly uses a lot of energy. Is that going to make the construction costs go lower?

Dr. Cloyd:

Absolutely Mr. Wexner. It's a great point.

Mr. Schottenstein:

Gil, just on this and I am sure this resonates with everyone here. We have a lot of goals as a University, and Gordon has helped shape those. Knowing full well that there are few institutions that will engage in more capital projects in this state or this region over the next generation, for us to take a leadership role in what is an absolutely critical social economic purpose, a noble purpose, I think is something that the University and us as a Board would be commended to get our arms around. I thought that the discussion we had in our committee and the comments that Les and Brian made are really spot on and we need to be a balance. It is as important as having a budget beforehand. What are we doing to be green, what are we doing to pay attention to this? We need to lead in this.

Dr. Cloyd:

I agree. I think it is great and I hope President Gee that resonates with you.

President Gee:

The message has been heard clearly. I want to note what both of you said. There is a confluence here given \$100 for a barrel of oil. It is a wonderful confluence which is this, one is the fact that we are going to be doing a tremendous amount of building. Anytime we can save money it is appropriate. Anytime we can also engage in good social policy and good social engineering it is also important. The other thing is the fact that again one of the points that we need to make, and remind ourselves about all the time, is that we want to be on the leading edge of change. We want to set not only a financial standard for excellence, but also a moral standard for good. I think that those two things come together very nicely so I would urge all of us to think very aggressively. Melissa will have that responsibility.

Mr. Wexner:

I think in this one you have the academic and research component, whether it is in engineering, business, life sciences, agrofuels or big state initiatives. We have a whole bunch of reasons, whether it is business students doing a case study or engineers and researchers being engaged in this. We have got a big project that should really have intellectual power just to help us solve it.

Ambassador Ong:

You know this reminds me, we had the discussion, I did not mention this in my report, but there is rather broad and not very specific language in the chancellor's report about Ohio State helping other universities throughout the state. In our committee discussion we assumed that, perhaps, one way to do that might be to convene conferences of the 13 universities here to discuss major issues. This strikes me as a natural thing, if we could draw the other universities in the state together and talk about how do we meet

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this statutory requirement within the time zone that would be clear evidence of our helping the system.

President Gee:

Coming back to the intellectual resources we can be, Mr. Wexner's point is that here we have some of the environmentally advanced thinking on this campus. Intellectually the question is why not use it in terms of our own internal discussion and external consulting and partnering. We just appointed a new head of our architecture school Ann Pendleton-Jullian, comes to us from MIT, one of the foremost thinkers in terms of environmentally sound facilities in the country and in the world, really. Here she is sitting right there and we should have that conversation starting with people like that.

Mr. Wexner:

To tag on, it just occurred to me, we should all know that one of the Governor's priorities that I have heard about is to make Ohio the center for biofuels, whether it is for plastics or for other products, because of the agricultural nature of the state, and clearly we are really in that and this major bond package that they have is connected, I think, to biofuels and research and we should be at the center of that for the good of the state, for the good of the world, and for the good of ourselves. There is some connective tissue.

Mr. Ratner:

The only thing that I wanted to comment on here is, it is really a much broader issue of sustainability. It is an issue that goes from daylighting, indoor air quality, a whole range of issues, and in my corporate world, when we start to look at issues of sustainability, we have begun to realize that it just cannot be at the end use and say now what can we do to paint the building green. You really have to think through from the very beginning of the process, from sighting buildings, from thinking about the way, at some level, the campus is organized and we think about the way people get around on the campus. It is large. Is there a way to do it without vehicles? There are so many different places, so one level has to ingrain our thinking and everything we do. The other side is that there is also a consistent pattern of being able to go back and finding out, in fact, that there is new low hanging fruit. Technologies just were not available three and five years ago in certain areas of energy recovery, energy sustainability, dealing with waste and dealing with water conservation. Things that were prohibitive in cost just three to five years ago are now not only not prohibitive, but both the cost of the energy on the one side has gone up and the cost of the systems to save energy has gone down, and we were surprised within our corporate portfolio at things that we rejected just five years ago. We thought we had done an exhaustive study on our existing portfolio and found out that redoing that study last year made us realize that we had a very easy 20% reduction across the board in energy utilization that was not available when we studied the same property five years ago. I just urge that we constantly keep at this because there is clearly this advance in the underlying technologies of what is available. Changing things, as we speak, so it is not just on major new buildings, I think particularly when we have a lot of old dinosaurs on campus, I think we would be shocked at how much we can do in those buildings to really change the way we use and think about energy.

Dr. Cloyd:

Excellent point.

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Mr. Fisher:

I would like to invite all of the Board members over to the dedication this afternoon at 3:00 pm of the 4-H Center, which would be a good example of our best effort to date on campus of a lot of these issues you are talking about.

Dr. Cloyd:

Thank you Mr. Fisher. Any other questions or comments on the report?

I will note for the record that we had a full Board review yesterday. That supplanted the Medical Affairs Committee as we reviewed the Medical Center Space Plan. It was an excellent review. They also have things coming in June. As I was thinking about June and particularly after these reports, I will make a promise to the Board members that Dr. Frantz and I will cloister and figure out how we can cover the number of very meaty topics and key decisions we are going to have to make in June. I think we are going to have to think of non-traditional kinds of thoughts around that so that we will be able to get through the agenda because it is clearly going to be a very important and a very full one.

I would like to now call on President Gee to present the consent agenda to the Board.

CONSENT AGENDA

President Gee:

Thank you, Mr. Chairman, we have 22 resolutions on the consent agenda. We are asking that separate votes be held for items 12 and 18 due to conflict of interest possibilities, therefore we are asking approval for the following:

REGIONAL CAMPUS BOARD APPOINTMENTS

Resolution No. 2008-86

Synopsis: Approval of appointments to the Mansfield Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named individuals have been nominated and selected for appointments to the Mansfield Campus Board for the terms specified:

Mansfield Board

David J. Gooch, 1st term, July 1, 2008, through June 30, 2011

John S. Roby, 3rd term, July 1, 2008, through June 30, 2011

John R. Shuler, 2nd term, July 1, 2008, through June 30, 2011

Sara M. Fisher (student), 2nd term, July 1, 2008, through June 30, 2009

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the Mansfield Regional Campus Board for the terms specified.

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UNIVERSITY HOSPITALS BOARDS APPOINTMENT/REAPPOINTMENTS

Resolution No. 2008-87

Synopsis: Recommending approval of appointment/reappointments to the University Hospitals Board, the University Hospitals East Board, OSU Harding Hospital Board and the Richard M. Ross Heart Hospital Board.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed/reappointed as follows:

University Hospitals Board

Todd B. Barnum (2nd term) - effective March 1, 2008, through February 28, 2011

John F. Havens (3rd term) - effective May 1, 2008, through April 30, 2011

W.G. (Jerry) Jurgensen (2nd term) - effective March 1, 2008, through February 28, 2011

Nancy Petro (3rd term) - effective June 1, 2008, through May 31, 2011

David P. Lauer (reappointment) - Chair, effective July 1, 2008, through June 30, 2009

Nancy Petro (reappointment) - Vice Chair, effective June 1, 2008, through May 31, 2009

University Hospitals East Board

Karen Angelou (2nd term) - effective November 1, 2007, through October 31, 2010

James Phieffer (2nd term) - effective March 1, 2008, through February 28, 2011

George A. Skestos (reappointment) - Chair,
effective July 1, 2008, through June 30, 2009

OSU Harding Hospital Board

Charles A. Schneider (1st term) effective April 1, 2008, through March 31, 2011

Donald Scriven (2nd term) - effective April 1, 2008, through March 31, 2011

Anne K. Jeffrey (reappointment) - Chair,
effective July 1, 2008, through June 30, 2009

Peter F. Frenzer (reappointment) - Vice Chair,
effective July 1, 2008, through June 30, 2009

Richard M. Ross Heart Hospital Board

John B. Gerlach Jr. (3rd term) - effective January 1, 2008, through December 31, 2010

William D. Wells (2nd term) - effective July 1, 2007, through June 30, 2010

Frank Wobst (3rd term) - effective January 1, 2008, through December 31, 2010

John B. Gerlach Jr. (reappointment) - Chair,
effective September 1, 2008, through August 31, 2009

REAPPOINTMENT TO THE SELF-INSURANCE BOARD

Resolution No. 2008-88

Synopsis: Reappointment of a member to the Self-Insurance Board is proposed.

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WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President:

NOW THEREFORE

BE IT RESOLVED, That the following individual be reappointed as a member of the Self-Insurance Board effective October 1, 2007, for the term specified below:

Thomas W. Johnson, term ending April 30, 2009 (reappointed)

BE IT FURTHER RESOLVED, That this reappointment entitles the member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

**APPROVAL OF THE UNIVERSITY ADMINISTRATIVE REORGANIZATION
AND AUTHORITY TO AMEND THE *BYLAWS OF THE BOARD OF
TRUSTEES AND RULES OF THE UNIVERSITY FACULTY***

Resolution No. 2008-89

Synopsis: Approval of the administrative reorganization plan, organizational chart, and authority to amend the *Bylaws of the Board of Trustees and Rules of the University Faculty* to reflect title changes and the delineation of responsibilities in accordance with the reorganization of the central University administration are recommended.

WHEREAS the President has announced an administrative reorganization plan designed to enhance effective decision-making, communication and accountability and align the collective senior leadership to focus on the academic goals and priorities for the University; and

WHEREAS pursuant to the recommended reorganization plan, a copy of which is filed with this resolution, the position of Senior Vice President is being created to bring focus, consistency, and integration to both long-term planning and day-to-day operations and to create unique opportunities for collaboration and to further develop our commitment to *one* Ohio State; and

WHEREAS reporting to the Senior Vice President will be the Vice for President for Student Affairs and the newly established position of Vice President for Outreach and Engagement, with its portfolio to include Campus Partners as well as the University's other outreach initiatives; and

WHEREAS while still reporting directly to the President, the Director of Athletics will work strategically and regularly with the Senior Vice President; and will have the additional title of Assistant Vice President; and

WHEREAS while still reporting directly to the President, the Vice President of Legal Affairs and General Counsel will also report directly to the Senior Vice President; and

WHEREAS other aspects of this reorganization include changing the title of the Vice President for Development to the Senior Vice President for Development; and realigning

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the reporting responsibility of the Senior Vice President for Research to the Executive Vice President and Provost; and

WHEREAS these and other position realignments and assignments are reflected in personnel actions which are the subject of a separate resolution:

NOW THEREFORE

BE IT RESOLVED, That pursuant to rule 3335-1-09 of the Administrative Code and upon the recommendation of the President, the proposed administrative reorganization plan and organizational chart is hereby approved and the Bylaws of the Board of Trustees and the Rules of the University Faculty are hereby amended accordingly, effective immediately; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees is hereby authorized and directed to incorporate these changes into the applicable sections in the *Bylaws of the Board of Trustees* and the *Rules of the University Faculty*.

(See Appendix XLV for background information, page 1018.)

NAMING OF PARKING FACILITY

Resolution No. 2008-90

Synopsis: The naming of the parking garage located at 1585 Westpark Street within The Ohio State University Medical Center area and attached to the Richard M. Ross Heart Hospital is proposed.

WHEREAS the Safe Auto Company and its corporate officers and employees have been longtime and generous donors to The Ohio State University; and

WHEREAS their gift to support the parking of hospital patients and visitors further demonstrates their commitment to the University and the Medical Center; and

WHEREAS their philanthropy will contribute to making excellent medical research, education and patient care available to the citizens of Columbus and the state of Ohio;

NOW THEREFORE

BE IT RESOLVED, that in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees hereby approves the naming of "The Safe Auto Hospitals Parking Garage," effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2008-91

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on February 7, 2008:

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3335-5-19.1 University faculty.

For purposes of the governance functions described in rules 3335-5-20 to 3335-5-25, and rule 3335-5-37 of the Administrative Code, the term "university faculty" shall mean all regular tenure-track faculty, such regular clinical track faculty as are authorized pursuant to rule 3335-7-11, the president, members of the president's planning cabinet serving at the president's pleasure and designated as executive heads of offices, the deans of the colleges and of the graduate school, and the dean for undergraduate education.

3335-7-11 Participation in governance by regular clinical track faculty.

- (A) A college or academic unit that appoints regular clinical track faculty determines the level of participation in college and departmental structures.
- (B) A college or academic unit that appoints regular clinical track faculty and elects senators may, by vote of at least a majority of all of its regular tenure track faculty, determine that the regular clinical track members of its faculty are eligible for election to the university senate.
- (C) Following approval by a college or academic unit of eligibility of its regular clinical track faculty for election to the senate under the foregoing paragraph:
 - (1) For purposes of selection of university senators, the electorate for the college or academic unit shall be composed of all regular tenure track and regular clinical track faculty.
 - (2) Any regular clinical track faculty member appointed by the college or academic unit may stand for election to serve as a representative in the senate.
 - (3) The minimum and maximum numbers of clinical track faculty from each college or academic unit that may serve as representatives in the senate shall be determined by majority vote of regular tenure track and regular clinical track faculty appointed by that college or academic unit within the limits provided for in paragraph 4 of this section.
 - (4) One senator or not more than 45% of the senators representing that college or academic unit, whichever is greater, may be regular clinical track faculty of the college or academic unit.

3335-5-38 Terms of office.

- (A) unchanged.
- (B) Faculty members shall serve three-year terms, with one-third being elected each year; they shall be ineligible for one year for reelection; unless otherwise noted below, faculty-senator elections will be completed before the end of the winter quarter annually.
- (C) unchanged.

3335-5-46 Senate committee operating procedures.

The university senate shall have committees designated as organizing, standing, or special.

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(A) Membership.

(1) through (4) unchanged.

(5) Terms of service.

Unless otherwise specified by the rules, terms of service of senate committee members shall begin and end on the first day of autumn quarter; incoming members may attend meetings as non-voting members as soon as they are appointed.

(B) Duties and responsibilities.

(1) and (2) unchanged.

(C) Organization.

Committee chairs. Except where otherwise specified by the rules, in the spring each committee shall elect a chair ~~pro tem in the spring~~ from its continuing membership ~~and a chair at its first meeting in the autumn quarter, whose term shall begin the subsequent summer quarter; where it is deemed useful, committees may elect a vice-chair in the autumn to assist the current chair.~~

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

**ESTABLISHMENT OF A BACHELOR OF SCIENCE IN
BIOMEDICAL ENGINEERING DEGREE PROGRAM**

Resolution No. 2008-92

WHEREAS biomedical engineering has become accepted as an important field of interdisciplinary research, reflected in a growing set of national-level activities such as the establishment of new academic programs and academic departments; and

WHEREAS at The Ohio State University a graduate program has existed in this field since 1971, but no undergraduate degree program; and

WHEREAS in November 2005 the Department of Biomedical Engineering was established and this new degree program has emerged from the strategic planning process within the Department; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs, and by University Senate at its February 7, 2008 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Bachelor of Science in Biomedical Engineering degree program is hereby approved, effective upon the approval of the Board of Regents.

**ESTABLISHMENT OF A BACHELOR OF SCIENCE IN
ENVIRONMENTAL ENGINEERING DEGREE PROGRAM**

Resolution No. 2008-93

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WHEREAS the study of environmental engineering is now an "option" within the civil engineering undergraduate degree program, accredited separately since 1993; and

WHEREAS this new degree program conforms to the practice of the profession where the accredited program leads to a BSEnvE degree; aligns the program with recent changes in accreditation criteria to the content of the National Council on Engineering Examiners for Engineering and Surveying; and will lead to related changes in the existing MS/Ph.D. program in this field; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs, and by University Senate at its February 7, 2008 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Bachelor of Science in Environmental Engineering degree program is hereby approved, effective upon the approval of the Board of Regents.

ESTABLISHMENT OF A DOCTOR OF NURSING PRACTICE DEGREE PROGRAM

Resolution No. 2008-94

WHEREAS the Doctor of Nursing Practice (DNP) is being proposed in response to dramatic change in the health care needs of this country and the global community, and is aligned with a recommendation from the *American Association of Colleges of Nursing* (AACN); and

WHEREAS the DNP is an advanced degree for persons already holding a baccalaureate degree and licensed to practice professional nursing, and is not the degree for entry into practice; and the new degree will be a DNP in accordance with AACN recommendations regarding degree title; and

WHEREAS the proposal was reviewed and approved by the Council on Research and Graduate Studies, the Council on Academic Affairs, and by University Senate at its February 7, 2008 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Doctorate of Nursing Practice degree program is hereby approved, effective upon the approval of the Board of Regents.

COLLEGE OF DENTISTRY REORGANIZATION

Resolution No. 2008-95

WHEREAS the College of Dentistry currently has eight sections based on recognized dental specialties, each with a section head who reports to the dean; and

WHEREAS recent College discussions have resulted in a proposal to convert the eight sections, and add dental hygiene, to become nine divisions, each with its own chairperson, thus aligning the college, in terms of administrative organization, with peer institutions; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on November 28, 2007:

NOW THEREFORE

April 4, 2008 meeting, Board of Trustees

BE IT RESOLVED, That the College of Dentistry proposal to convert eight sections and add dental hygiene, to become nine divisions, each with its own chairperson is hereby approved.

HONORARY DEGREES

Resolution No. 2008-96

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

William E. Evans	Doctor of Science
Brien A. Holden	Doctor of Science
Orhan Pamuk	Doctor of Literature

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2008-97

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 1, 2008 meeting of the Board, including the following Appointments, Concurrent Appointments, Appointment of Chairpersons, Leave of Absence - Continuation, Professional Improvement Leaves, Emeritus Titles, and Emeritus Titles - change in dates, be approved; and

Appointments

Name: DANIEL C.K. CHOW
Titles: Professor (The Joseph S. Platt-Porter, Wright, Morris & Arthur Professorship of Law)
College: The Moritz College of Law
Term: December 1, 2007 through November 20, 2017

Name: BRUCE S. JOHNSON
Title: Professor (The Thomas J. and Mary E. Heck and Leo H. Faust Memorial Designated Professorship in the Law Library)
College: The Moritz College of Law
Term: February 13, 2008 through February 28, 2013

Name: DONALD O. MUTTI
Titles: Professor (The E. F. Wildermuth Foundation Professorship in Optometry)
College: Optometry
Effective: February 1, 2008

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Name: MOHAMMAD SAMIMY
Titles: Professor (The Howard D. Winbigler Designated Professorship)
College: Engineering
Term: April 1, 2008 through March 31, 2013

Name: MANI A. VANNAN
Titles: Chair (The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine)
College: Medicine
Term: November 1, 2007 through October 31, 2012

Concurrent Appointments

Name: JEFF M.S. KAPLAN
Title: Senior Vice President
Effective: March 17, 2008
Concurrent Title: Special Assistant to the President

Name: DAVID E. SCHULLER
Titles: Chief Executive Officer Emeritus of the Comprehensive Cancer Center
- The Arthur G. James Cancer Hospital and Richard J. Solove
Research Institute Vice President for Medical Center Expansion and
Outreach; Medical Director of the Power to Change Lives Campaign
Term: November 1, 2007 through October 31, 2012
Office: Health Sciences
Concurrent Title: Professor (The John W. Wolfe Chair in Cancer Research)

Name: EUGENE SMITH
Title: Assistant Vice President
Effective: March 17, 2008
Present Position: Director of Athletics

Appointment of Chairpersons

STUART L. COOPER, Department of Chemical and Biomolecular Engineering, effective July 1, 2008, through June 30, 2012.

KRISHNASWAMY SRINIVASAN, Department of Mechanical Engineering, effective July 1, 2008, through June 30, 2012.

Leave of Absence - Continuation

DECLAN G. SMITHIES, Assistant Professor, Department of Philosophy, effective Autumn Quarter 2008, Winter Quarter, and Spring Quarter 2009, to serve as a Post-doctoral Fellow at The Australian National University.

Professional Improvement Leaves

ROBERT M. ARKIN, Professor, Department of Psychology, effective Winter Quarter and Spring Quarter 2009.

ANISH K. ARORA, Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

MANSEL G. BLACKFORD, Professor, Department of History, effective Winter Quarter and Spring Quarter 2009.

CYNTHIA J. BROKAW, Professor, Department of History, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2009.

JOHN L. BROOKE, Professor, Department of History, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

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HENRY R. BUSBY, Professor, Department of Mechanical Engineering, effective Winter Quarter and Spring Quarter 2009.

STEVEN CONN, Professor, Department of History, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

JOSE B. CRUZ, JR., Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2008 and Winter Quarter 2009.

HELEN FEHERVARY, Professor, Department of Germanic Languages and Literature, effective Winter Quarter and Spring Quarter 2009.

KENNETH W. GOINGS, Professor, Department of African American and African Studies, effective Autumn Quarter 2008 and Winter Quarter 2009.

DONNA J. GUY, Professor, Department of History, effective Autumn Quarter 2008.

DAVID G. HORN, Professor, Department of Comparative Studies, effective Autumn Quarter 2008 and Winter Quarter 2009.

ANDREW HUDGINS, Professor, Department of English, effective Autumn Quarter 2008.

THOMAS J. HUMANIC, Professor, Department of Physics, effective Autumn Quarter 2008 and Winter Quarter 2009.

ELIZABETH V. HUME, Professor, Department of Linguistics, effective Winter Quarter and Spring Quarter 2009.

MARIA C. JULIA, Professor, College of Social Work, effective Winter Quarter and Spring Quarter 2009.

ANTHONY KALDELLIS, Professor, Department of Greek and Latin, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

RAMA K. YEDAVALLI, Professor, Department of Aerospace Engineering, effective Winter Quarter and Spring Quarter 2009.

ROBERT D. LEVINE, Professor, Department of Linguistics, effective Spring Quarter and Autumn Quarter 2009.

DANIELLE C. MARX-SCOURAS, Professor, Department of French and Italian, effective Autumn Quarter 2008, Spring Quarter and Winter Quarter 2009.

JUDITH S. MAYNE, Professor, Department of French and Italian, effective Autumn Quarter 2008 and Winter Quarter 2009.

ERIN MCGRAW, Professor, Department of English, effective Autumn Quarter 2008.

JAY I. MYUNG, Professor, Department of Psychology, effective Winter Quarter and Spring Quarter 2009.

FUSUN OZGUNER, Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2008 and Winter Quarter 2009.

STUART A. RABY, Professor, Department of Physics, effective Autumn Quarter 2008 and Winter Quarter 2009.

VIRGINIA E. RICHARDSON, Professor, College of Social Work, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

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TAMAR RUDAVSKY, Professor, Department of Philosophy, effective Autumn Quarter 2008 and Winter Quarter 2009.

MOHAMMAD SAMIMY, Professor, Department of Mechanical Engineering, effective Winter Quarter and Spring Quarter 2009.

VISHWANATH V. SUBRAMANIAM, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2008 and Winter Quarter 2009.

NEIL W. TENNANT, Professor, Department of Philosophy, effective Autumn Quarter 2008 and Winter Quarter 2009.

VADIM I. UTKIN, Professor, Department of Electrical and Computer Engineering, effective Spring Quarter and Autumn Quarter 2009, Winter Quarter 2010.

ROBERT H. WAGONER, Professor, Department of Materials Science and Engineering, effective Autumn Quarter 2008 and Autumn Quarter 2009.

LESLIE M. ALEXANDER, Associate Professor, Department of History, effective Autumn Quarter 2008 and Winter Quarter 2009.

GEORGIOS ANAGNOSTU, Associate Professor, Department of Greek and Latin, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

JANICE M. ASKI, Associate Professor, Department of French and Italian, effective Winter Quarter and Spring Quarter 2009.

DAVID A. BREWER, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2009.

RALF A. BUNDSCHUH, Associate Professor, Department of Physics, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

LUCIA H. COSTIGAN, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2009.

HAKAN FERHATOSMANOGLU, Associate Professor, Department of Computer Science and Engineering, effective Winter Quarter and Spring Quarter 2009.

STEVEN S. FINK, Associate Professor, Department of English, effective Autumn Quarter 2008 and Winter Quarter 2009.

YANA HASHAMOVA, Associate Professor, Department of Slavic and East European Languages and Literature, effective Winter Quarter and Spring Quarter 2009.

WENDY S. HESFORD, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2009.

ELIZABETH A. HEWITT, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2009.

ROBIN E. JUDD, Associate Professor, Department of History, effective Winter Quarter and Spring Quarter 2009.

CHRISTIANE LAEUFER, Associate Professor, Department of French and Italian, effective Winter Quarter and Spring Quarter 2009.

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RABI G. MISHALANI, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 2008 and Winter Quarter 2009.

PAUL REITTER, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 2008 and Winter Quarter 2009.

CHARLES J. QUINN, JR., Associate Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 2009.

SHELLEY F. QUINN, Associate Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 2009.

PHILIP SCHNITER, Associate Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2008 and Winter Quarter 2009.

HAN-WEI SHEN, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

DAVID H. STEIGERWALD, Associate Professor, Department of History (Marion Campus), effective Autumn Quarter 2008 and Winter Quarter 2009.

DAVID L. STEBENNE, Associate Professor, Department of History, effective Autumn Quarter 2008 and Winter Quarter 2009.

STEPHEN J. SUMMERHILL, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2009.

SIGRUN SVAVARSDOTTIR, Associate Professor, Department of Philosophy, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

FERNANDO L. TEIXEIRA, Associate Professor, Department of Electrical and Computer Engineering, effective Winter Quarter and Spring Quarter 2009.

HOWARD L. ULMAN, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2009.

FERNANDO UNZUETA, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 2008 and Winter Quarter 2009.

HAROLD W. WALKER, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Winter Quarter and Spring Quarter 2009.

JIANQI WANG, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2008 and Winter Quarter 2009.

JENNIFER WILLGING, Associate Professor, Department of French and Italian, effective Autumn Quarter 2008 and Winter Quarter 2009.

WOLFGANG E. WINDL, Associate Professor, Department of Materials Science and Engineering, effective Autumn Quarter 2008 and Winter Quarter 2009.

ETSUYO YUASA, Associate Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 2009.

PARVANEH POURSHARIATI, Assistant Professor, Department of Near Eastern Languages and Cultures, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

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Emeritus Titles

REUBEN AHRONI, Department of Near Eastern Languages and Cultures, with the title Professor Emeritus, effective July 1, 2008.

JAMES H. CALDWELL, Department of Internal Medicine, with the title Professor Emeritus, effective April 1, 2008.

THOMAS L. CLANTON, Department of Internal Medicine, with the title Professor Emeritus, effective April 1, 2008.

DAVID J. HORN, Department of Entomology, with the title Professor Emeritus, effective April 1, 2008.

RANDALL E. JAMES, Ohio State University Extension, with the title Professor Emeritus, effective May 1, 2008.

ALAMIN MAZRUI, Department of African American and African Studies, with the title Professor Emeritus, effective April 1, 2008.

ROBERT E. NORTON, Department of Human and Community Resource Development, with the title Professor Emeritus, effective April 1, 2008.

STEPHEN S. PINSKY, Department of Physics, with the title Professor Emeritus, effective April 1, 2008.

RUSSELL M. PITZER, Department of Chemistry, with the title Professor Emeritus, effective July 1, 2008.

KARLIS RACEVSKIS, Department of French and Italian, with the title Professor Emeritus, effective July 1, 2008.

BOSTWICK F. WYMAN, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2008.

STEPHEN R. BAERTSCHE, Ohio State University Extension, with the title Associate Professor Emeritus, effective April 1, 2008.

HARVEY G. SHULMAN, Department of Psychology, with the title Associate Professor Emeritus, effective April 1, 2008.

NEIL J. ANDREW, School of Environment and Natural Resources, with the title Assistant Professor Emeritus, effective April 1, 2008.

JANE C. MARTIN, Ohio State University Extension, with the title Assistant Professor Emeritus, effective May 1, 2008.

Emeritus Titles - change in dates

RAPHAEL T. GEORGE, Department of Consumer Sciences, with the title Associate Professor Emeritus, change effective date of January 1, 2008, to September 1, 2008.

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-98

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

April 4, 2008 meeting, Board of Trustees

Arthur E. Adams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 6, 2007, of Arthur E. Adams, Professor Emeritus in the Department of History and former Dean of the College of Humanities and Associate Provost.

Professor Adams was a graduate of the University of Nebraska and a veteran of World War II, having served as an infantry officer overseas and attaining the rank of major. After the war he began graduate work in Russian history at Cornell University and was awarded the degree of Doctor of Philosophy in 1951. His primary teaching career of almost 20 years was spent at Michigan State University, where he was a recipient of the university's Outstanding Teacher Award and served in various administrative capacities.

Professor Adams came to The Ohio State University in 1970 as a professor of History and dean of the newly established College of Humanities. Admired by many, feared by some, and respected by all, Professor Adams was the consummate dean, insisting on high standards and interested in the growth and development of faculty as well as students. After a seven-year stint as dean, he served as associate provost, then vice provost, and finally, under President Edward Jennings, as special assistant to the president for Research and Graduate Studies (1982-84). In the latter capacity, he created plans for the development of the new Ohio State University Research Park, the principal street of which was officially designated by this Board as "Arthur E. Adams Drive" in his honor.

Colleagues will also remember with gratitude Professor Adams' tireless service to the University as a member of the President's Advisory Council, the Advisory Committee of the Office of International Programs, the Faculty Senate of the Colleges of the Arts and Sciences, the President's Council of Deans, the Council of Deans of the Colleges of the Arts and Sciences, and committees planning the reorganization of the Colleges of the Arts and Sciences and examining the University's system of Public Safety.

Despite the heavy demands of administrative positions throughout his career, Professor Adams remained very much a scholar-administrator, active as author, editor, and prominent member of the American Association for the Advancement of Slavic Studies. His book Bolsheviks in the Ukraine: The Second Campaign, 1918-1919 received the Borden Award from the Hoover Institute of Stanford University. Also influential in his field were his books Stalin and His Times and coauthored with his wife (Jan S. Adams) Men versus Systems: Agriculture in the USSR, Poland, and Czechoslovakia. In addition, he was the editor, co-editor, or compiler of several much-used collections of texts and documents in Russian history.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Arthur E. Adams its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jan S. Adams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 9, 2007, of Jan S. Adams, Director Emeritus of the Office of International Studies and retired Adjunct Professor of Political Science.

After graduating *cum laude* and Phi Beta Kappa from the University of Nebraska and marrying Arthur E. Adams, Professor Adams took time out from academic work to raise their two children, Russell and Catherine, before beginning graduate work in international politics, with an emphasis on Russia, at Michigan State University. There she earned a Master of Arts degree in 1966 and the degree of Doctor of Philosophy in 1971.

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At The Ohio State University from 1970, Professor Adams was appointed assistant professor of Political Science and director of the newly formed Center for Undergraduate International Studies. When this center was expanded and renamed "Center for International Studies" in 1975, she was again named director, a position she held until a year before her retirement, along with the title of adjunct associate professor of Political Science. During that last year--1985-86--her administrative responsibilities were expanded once more as she was named acting vice provost for International Affairs. In each of these positions, she broke new ground at Ohio State and laid the foundation for the structure of instruction in international studies that exists at the University today.

Professor Adams was a driving force in the development of Russian and East European studies at Ohio State. The interdisciplinary course on the Soviet Union that she developed and taught became one of the most popular courses at the University and served undergraduates in many fields as an introduction to the realities of the Communist world. Her achievements in Slavic Studies were recognized nationally when she was named executive secretary of the American Association for the Advancement of Slavic Studies from 1978-80. She also served the central Ohio community as a member of the board of the Columbus Council on World Affairs from 1978-2001.

Over and above her administrative services, Professor Adams was a productive research scholar and author throughout her career. In addition to publishing many articles and producing books of readings, she co-authored (with Arthur E. Adams) Men versus Systems: Agriculture in the USSR, Poland, and Czechoslovakia and was sole author of the books Citizen Inspectors in the Soviet Union: The People's Control Committee and A Foreign Policy in Transition: Moscow's Retreat from Central America and the Caribbean, 1885-1992. The last volume was honored by the AAASS as the best book on Russian or East European relations published in the year 1993.

On behalf of the University community, the Board of Trustees expresses to the family of Director Emeritus and Professor Jan S. Adams its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Francis R. Allaire

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 27, 2007, of Francis R. "Frank" Allaire, Professor Emeritus in the Department of Animal Sciences in the College of Food, Agricultural, and Environmental Sciences.

Professor Allaire earned his Baccalaureate degree cum laude, majoring in dairy husbandry, and his Master of Science degree in animal breeding and genetics from the University of Massachusetts. Thereafter, he completed the Doctor of Philosophy degree in animal breeding with minors in statistics and genetics at Cornell University. Proceeding to The Ohio State University, he served as a post-doctoral researcher in the Department of Dairy Science, 1965-66. The Department advanced him to the rank of tenure track assistant professor in 1966 and he progressed steadily through the ranks to full professor by 1982. He also held a courtesy appointment in the Department of Genetics as a faculty member in biostatistics in the interdisciplinary graduate program. After 36 years of dedicated service to his department, which was renamed the Department of Animal Sciences, he retired in 2001 as Professor Emeritus.

During most of his career, his research and teaching responsibilities were in the areas of animal breeding and genetics. Dr. Allaire's work in selection techniques for breeding of dairy cattle led to his national Lush Award from the American Dairy Science Association in 1992. He served this prominent organization on the *Journal of Dairy Science* Editorial Board for two terms. In the last years of his professional service, he specialized in agro-

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ecosystems management, helping to pioneer the program for the Ohio Agricultural Research and Development Center (OARDC). He was one of the founding members of the Agricultural Ecological Management working group that was instrumental in winning the W. K. Kellogg Foundation-endowed chair in ecological management at OARDC. He was excited about leading a faculty group in applying skills for systemic learning through curriculum change and outreach initiatives. He foresaw promoting change in agriculture through participatory research methods with an emphasis in the dairy industry.

Professor Allaire added to the international dimension of The Ohio State University through foreign assignments. They included consultation for the United Nations Development Program in India in 1974, as a Fulbright-Hays Research Scholar at the Agriculture Research Institute in Ireland in 1978, a lecture tour through Northern Europe in 1978, and lecturing and consultation in Australia in 1988. These experiences materially added to his expertise in teaching a variety of courses and the design of an interdisciplinary course entitled "Our food and our land in the 21st century." He was always supported wholeheartedly by his surviving wife, Sheila, and their four children. On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Francis R. Allaire its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert E. Georges

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 18, 2007, of Robert Eugene "Bob" Georges, Associate Dean and Associate Professor Emeritus in the Department of Management and Human Resources in The Max M. Fisher College of Business.

He attended Kansas Wesleyan University in Salina, Kansas, and in 1941 entered the Army Air Corps Flying Program. He trained as a pilot and subsequently flew a variety of trainer and bomber aircraft. He also graduated from the Air Command College and Air War College at Maxwell Air Force Base, Montgomery, Alabama. He earned a B.S. in Business Administration degree from The Ohio State University and an M.B.A. degree from George Washington University. During his 25 years with the United States Air Force, he had assignments in 24 different locations in Asia, Europe, and the United States. He retired as a lieutenant colonel in 1965 and immediately began his second career at what was then the College of Commerce and Administration - now The Max M. Fisher College of Business.

Dr. Georges worked for 22 years in the College and retired as its associate dean in 1987. During this period he was also director of the College's nationally recognized undergraduate program and was responsible for a variety of curriculum and program innovations. He served as an OSU advisor to Junior Achievement and a number of student organizations, mentored countless numbers of individual students, and was recognized for his efforts on behalf of minority students. He was also an active member of the University community and served as president of the Ohio State University Faculty Club. In 1988, the Robert E. Georges Outstanding Student Award and The Robert E. Georges Scholarship Fund were established in his honor.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Dean and Associate Professor Emeritus Robert E. Georges its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Geoffrey Keller

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 12, 2007, of Geoffrey Keller, Professor Emeritus in the Department of Astronomy.

Professor Keller had a profound impact on the advancement of astronomy, across the country and at Ohio State, in particular. He received his B.S. degree from Swarthmore College in 1938 and served as a physicist in the Navy's Bureau of Ordnance during World War II. His Ph.D. degree was awarded by Columbia University in 1948 for his research on the internal structure and composition of the sun. In that same year he was appointed an instructor at Ohio State and joined the staff at Perkins Observatory. He was a pioneer in using the new digital computers to study the structure of stars and was also an early user of photoelectric photometers to obtain vastly improved measurements of eclipsing variable stars. For the Air Force, Professor Keller modeled the effects of turbulence in the earth's upper atmosphere on the twinkling and blurring of starlight. Pioneering work in this area culminated decades later with "adaptive optics," where this distortion can be overcome to produce much sharper images of celestial objects.

Soon after arriving at Ohio State, Professor Keller concluded that the University needed to offer a Ph.D. in astronomy. Accordingly, he led the planning for appropriate graduate courses and in 1950 the Department of Physics and Astronomy received approval to offer this degree. He directed the Perkins Observatory from 1951-57 and began negotiations which led to moving the Perkins Telescope to a much better site in northern Arizona, greatly improving the telescope's productivity. A condition for moving the telescope was that a replacement be obtained for Perkins Observatory, which he also arranged.

Professor Keller was a leading figure in proposing a "cooperative observatory" where Ohio State, the University of Arizona, and Indiana University could share in operating a new facility. The idea caught on and by 1957 the consortium consisted of eight major universities. Funding by the National Science Foundation was needed for such a plan, and it was at this point that Professor Keller left Ohio State for the NSF. He was program director for Astronomy from 1957-61, moving up to division director for Mathematical and Physical Sciences (1961-66) and deputy planning director (1966-68). With NSF support, the proposed consortium became the Kitt Peak National Observatory, which soon became a world leader in astronomical research.

Ohio State decided in 1967 to split the College of Arts and Sciences into several smaller colleges, each with its own dean. Professor Keller was recruited back to Ohio State to become the first dean of the College of Mathematics and Physical Sciences, a position he held from 1968-71, when he returned full-time to the Astronomy faculty. Always admired as a fine teacher, he became best known for his Physical Sciences 180 course, where he combined his scientific background with his experiences at the National Science Foundation to provide undergraduates with a unique perspective on how science policy is developed and implemented in the United States. His retirement in 1986 did not mark the end of his service to the University; he was president of the Ohio State University Retirees Association in 1995 and 1996. His career was varied and productive and his contributions to the University, the field of astronomy, and the nation were many.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Geoffrey Keller its deepest sympathy and sense of understanding of their loss. It is direct that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Jules B. LaPidus

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 3, 2007, of Jules B. LaPidus, Professor and Dean Emeritus in the Graduate School.

Jules LaPidus received his Bachelor's degree from the University of Illinois and his M.S. and Ph.D. degrees in medicinal chemistry from the University of Wisconsin. He joined the faculty of The Ohio State University's College of Pharmacy as an assistant professor in 1958, rising to the rank of professor in 1967. Dr. LaPidus authored over 40 professional papers in the general areas of medicinal chemistry and pharmacology. In 1972, he was appointed associate dean for Research in the Graduate School and, later, dean of the Graduate School and vice provost for Research in 1974 where he rendered distinguished service for a decade.

In 1984, Dr. LaPidus left Ohio State to become the president of the Council of Graduate Schools in Washington, D.C., an organization representing nearly 500 institutions offering graduate degrees. From this position, Dr. LaPidus was the chief spokesperson advocating for the importance of graduate education and research in the country and in the world. In addition, he continued to serve the interests of graduate education and his academic discipline as a member of the advisory committees for the National Institutes of Health, the National Science Foundation, the National Academy of Sciences, and the American Association for the Advancement of Science. Dr. LaPidus retired from the Council of Graduate Schools in 2000 and then in 2004, returned to live in Columbus.

At its summer commencement in 2000, Dr. LaPidus was awarded the honorary degree of Doctor of Humane Letters by The Ohio State University. Also that year, the Council on Research and Graduate Studies of The Ohio State University recognized Dr. LaPidus' unparalleled role in graduate education here and nationally by naming two graduate fellowship awards in his honor.

After his return to Columbus, Dr. LaPidus continued to pursue his lifelong interest in classical music through delivering a series of lectures on recorded music at the Old Worthington Library. Dr. LaPidus also served on the Boards of Chamber Music Columbus, the Chamber Music Connection and The Ohio State University Retirees Association.

On behalf of the University community, the Board of Trustees expresses to the family of Professor and Dean Emeritus Jules B. LaPidus its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

N. L. McCaslin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 26, 2008, of N. L. "Mac" McCaslin, Professor Emeritus in the Department of Human and Community Resource Development.

Professor McCaslin held a Bachelor of Science degree in vocational education, Master of Science degree in agricultural education from the University of Nebraska-Lincoln, and a Doctor of Philosophy degree in agricultural education from Iowa State University. He served as research and evaluation coordinator at the Iowa Department of Public Instruction before coming to The Ohio State University in 1971. Professor McCaslin was a professor of agricultural education from 1971 until his retirement in 2001. He served as chairperson of the Department of Human and Community Resource Development from 1996 through 2001. From 1971-88 he served in various positions in the National Center for Research in Vocational Education. Upon his retirement in 2001, he assumed the role

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of site director in the National Dissemination Center for Career and Technical Education. His teaching and scholarship interests focused on educational evaluation, planning, and policy analysis. His passion was teaching and mentoring graduate students.

Professor McCaslin was instrumental in developing educational systems in 12 countries. He was co-author of five books and 11 book chapters. In addition, he had an extensive record of scholarly manuscripts published in peer-reviewed journals and other professional dissemination outlets. He served on the editorial review board of the *Journal of Agricultural Education* and as a manuscript reviewer for the *Journal of Vocational Education Research* and the *Educational Evaluation and Policy Analysis* journal. He had also made numerous presentations at a variety of state, regional, national and international conferences and professional meetings. As a consultant, Professor McCaslin provided assistance to over 34 industry, education and government organizations.

Mac served many leadership roles throughout his career, holding offices in the American Vocational Education Research Association, the University Council for Vocational Education and The Ohio State University chapter of Phi Kappa Phi honor society. He provided service to the department promotion and tenure committee, was chairperson of the graduate studies and research committee, and was a member of the college Faculty Council.

Professor McCaslin was the recipient of Honorary State and American FFA degrees. He was also awarded the Outstanding Agricultural Educator Award and was recognized as a fellow in the American Association for Agricultural Education.

On behalf of the University community, the Board of Trustees expresses to the family of Professor N. L. McCaslin its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul E. Panek

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 28, 2007, of Paul E. Panek, Professor of Psychology at The Ohio State University at Newark.

Professor Panek held a Bachelor's degree in psychology from Central Connecticut State College, a Master's degree in psychology from the University of Bridgeport, and earned his Ph.D. degree in psychology from The University of Akron. He was a professor of psychology and chairperson of the department at Eastern Illinois University from 1977-88. He came to The Ohio State University at Newark as a full professor in 1988. He served as associate dean, academic dean, psychology coordinator and a faculty member during his tenure at OSU Newark.

He specialized in adulthood, aging and developmental disabilities and conducted cross-cultural research with psychologists in Japan, Italy, Ireland and Scotland. He wrote a college textbook on adulthood development and aging (in its fourth edition), and a manual on the use of a projective technique, the Hand Test. He published more than 100 journal articles and book chapters. He was an invited guest lecturer at Gakushuin University, Tokyo, Japan. He received the Outstanding Faculty Award from Eastern Illinois University, the Distinguished Alumnus in Gerontology Award from the University of Akron and the Robert A. Barnes Award for Exemplary Teaching at The Ohio State University.

Dr. Panek was a registered psychologist in Ohio and Illinois and a qualified mental retardation professional. He was a member of the American Association of Mental

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Retardation, the American Psychological Association, the Society for Personality Assessment, and the American Association on Mental Retardation. He was a Gerontological Society Fellow. He was a supporter of wildlife and conservation preservation and a sponsor of the Baskets of Life Ministry. He was a loving husband, father and grandfather.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Paul E. Panek its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John H. Shaw

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 31, 2008, of John H. Shaw, Professor Emeritus in the Department of Physics.

Professor Shaw graduated from Cambridge University, England, with a B.A. degree in 1946, a M.A. degree in 1950 and a Ph.D. degree in physics in 1951. Prior to immigrating here in 1949, John had worked at the Cambridge Solar Physics Observatory from 1946-49. At OSU he started as a research associate in 1949, then progressed through the academic ranks from lecturer in 1951 through the intervening steps in 1953, 1955 and 1958, to become a full professor in 1964. John retired as Professor Emeritus in the Department of Physics in 1988.

Succinctly, one could title John's 40 years of research as "Infrared Studies of Atmospheric Constituents from Ground Level to the Stratosphere." In the early 1950s he and several OSU graduate students developed a widely accepted Atlas of the Solar System from data taken at ground level in a WW II on-campus Quonset hut. By 1953 he had reported on the ozone band near 4.7 microns (*Astrophysics J.* 117, 460). Later he was one of the first physicists to establish the harmful effects of hydrofluorocarbons on the earth's ozone layer.

John Shaw was one of several researchers from OSU known worldwide for their studies of infrared spectra. Four who previously had worked with him here also participated in a session devoted solely to Infrared Spectroscopy of the Atmosphere in the August 1964 International Symposium on Radiation Processes held in Leningrad.

His atmospheric research studies ran from earth level to middle level to the stratosphere including an instrument research mission on Space-lab 3 in 1985; trace molecule spectroscopy of five polyatomic molecules in the middle atmosphere, and odd-nitrogen compounds in the stratosphere were the focus of that research.

John was a dedicated teacher and researcher who expected and received excellent work from his students. He and his wife, Betty, raised four children, at least three of whom have followed careers in science. John and Betty were instrumental in forming an English folk dancing group still meeting weekly as the Columbus Folk Dancers.

On behalf of the University Community, the Board of Trustees expresses to the family of Professor Emeritus John H. Shaw its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Charles F. Wooley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 15, 2008, of Charles F. Wooley, Professor Emeritus in the Division of Cardiology, Department of Internal Medicine.

Dr. Wooley graduated from Providence College in 1950, and received his M.D. degree from the New York Medical College in 1954. He served his internship and residency at The Ohio State University Hospitals and then attended the U.S. Navy's School of Aviation Medicine, Pensacola, Florida. He served as a naval aviation flight surgeon with U.S. Navy Early Warning Squadrons in Patuxent River, Maryland; and Argentia, Newfoundland, Canada; and as senior medical officer, Marine Air Group 32, in Beaufort, South Carolina.

He returned to Columbus in 1958 where he completed medical residency and a cardiology fellowship at Ohio State in 1963. Charles was a faculty member in the Department of Internal Medicine starting in 1961, and assumed Professor Emeritus status in 1992. During his career, Dr. Wooley was a dedicated teacher of thousands of medical students, striving to impart not only medical knowledge, but also a keen sense of personal and social responsibility - the knowledge to recognize our collective and individual obligations to improve our world while keeping the highest ethical standards. He was a willing, patient and Socratic mentor to many who sought to raise their level of medical knowledge and their practice of medicine.

Among his many accomplishments, Dr. Wooley was director of the Cardiology Catheterization Laboratory (1962-71, the early era of open heart surgery), was involved in the first cardiac pacemaker and electro-physiologic studies at Ohio State, and was instrumental in the founding of teaching labs and libraries. His areas of research included pioneering use of sound and ultrasound in diagnosing heart and tissue disease, applying advanced diagnostic techniques to routine patient care, heart valve anomalies, and identifying unique genetic characteristics and markers related to specific heart disease. He was a member and past president of the William Osler Society.

Later in his career, he dedicated himself to providing historical perspective regarding the evolution of clinical medicine and its noteworthy practitioners. Dr. Wooley was known to many students, interns, residents, and colleagues as a demanding perfectionist who was uniquely creative and rigorously analytical. He was the author of numerous books and articles related to medical research and medical history. Professional awards included a Career Research Development award from the NIH, a Laureate Award from the American College of Physicians and American Society of Internal Medicine, an Alumni Medal of Honor from the New York Medical College, the Earl N. Metz Award from Ohio State, and multiple teaching awards from medical staff and students at Ohio State.

Dr. Wooley was a highly respected and loved Professor Emeritus in the Department of Medicine. As an outstanding cardiologist, he made many important contributions to the literature. He was also the dedicated historian who brought an appreciation of our heritage as an academic medical center to life. In addition to his many well-written historical accounts of the evolution of this great University becoming a leading academic medical center in the nation, he provided insight into the lives of the academic physicians who actually built the tradition of excellence at Ohio State. He was a wonderful physician, educator, innovator and friend. He will be missed by so many of us. The Department of Internal Medicine will dedicate a Medical Grand Rounds each year in his memory. We believe that he would appreciate our celebrating his memory by emphasizing the importance of the physician who truly cares for the patient.

His primary legacy will continue to be his loving and admiring family. He was an avid writer, fisherman and, always and in all ways, a dedicated teacher.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Charles F. Wooley its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

**AMENDMENTS TO THE *CODE OF REGULATIONS* OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.**

Resolution No. 2008-99

Synopsis: Approval of amendments to the *Code of Regulations* of The Ohio State University Managed Health Care Systems, Inc., is recommended.

WHEREAS, The Ohio State University Managed Health Care Systems, Inc. (MHCS), an entity affiliated with The Ohio State University, is providing leadership on a new approach to health care plans for the University, referred to as *Your Plan for Health*, in partnership with the University Office of Human Resources and the University Medical Center; and

WHEREAS Managed Health Care Systems is being positioned to develop and offer innovative products and services to new customers in addition to University faculty, staff, and students; and

WHEREAS MHCS is continuing a systematic review of its *Code of Regulations*, and the Board of Directors of MHCS has approved the attached amendments to the Regulations at its March 2008, subject to approval by the University's Board of Trustees, as provided for in the MHCS Regulations; and

WHEREAS the proposed changes in the *Code of Regulations* are intended to provide flexibility with respect to the University director positions and add an additional external director to further increase expertise of the Board of Directors:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed amendments to the *Code of Regulations* of The Ohio State University Managed Health Care Systems, Inc., as shown in the attached document, effective immediately.

(See Appendix XLVI for background information, page 1019.)

**HONORING THE 25TH YEAR OF
THE OHIO STATE UNIVERSITY RETIREES ASSOCIATION**

Resolution No. 2008-100

WHEREAS The Ohio State University Retirees Association (OSURA) provides a variety of programs and activities that enrich the lives of retired faculty and staff of The Ohio State University; and

WHEREAS the Association makes significant efforts to optimize benefits, health care and the welfare of University retirees; and admirably represents University retirees on the Faculty Compensation and Benefits Committee of the University Senate and the Staff Compensation and Benefits Committee; and

WHEREAS the Association provides an array of information, cultural, social, travel, and volunteer activities; and

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WHEREAS the Association, in collaboration with the Office of Human Resources, effectively communicates to its members, the University, and the community via the Association's monthly *Newsletter*, the annual Membership Directory, and its web site; and

WHEREAS the Association and its members actively and significantly contribute to the University in accomplishing its mission of teaching, research, and public service:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees commends the outstanding achievements and contributions of The Ohio State University Retirees Association to retired faculty and staff, the University, and the citizens of Ohio; and,

BE IT FURTHER RESOLVED, That the Board extends its best wishes for the continuing success of the Association's future endeavors to enrich the lives of retirees and thanks them for their commitment to the University.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-101

Synopsis: The University Development Report for February 2008 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Edwin M. Cooperman Endowed Professorship at The Michael E. Moritz College of Law, The Howard D. Winbigler Designated Professorship, and The Thomas J. and Mary E. Heck and Leo H. Faust Memorial Designated Professorship in the Law Library; and

WHEREAS this report includes the establishment of thirty-two (32) new named endowed funds, the revision of seven (7) endowed funds, and the closure of one (1) named designated professorship:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 2008 be approved.

(See Appendix XLVII for background information, page 1022.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>	
The Edwin M. Cooperman Endowed Professorship at The Michael E. Moritz College of Law	\$750,000.00

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(Established with gifts from Edwin M. Cooperman; used to Provide an endowed professorship position in The Michael E. Moritz College of Law) (grandfathered)

Establishment of Named Designated Professorship

The Howard D. Winbigger Designated Professorship (Established with a portion of the annual distribution from The Howard D. Winbigger Memorial Fund in the College of Engineering; used to provide a designated professorship position in the College of Engineering)	\$40,000.00 Per year for 5 years
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Establishment of Named Endowed Funds

The R. Reid and Grace H. Vance Logan Elm Press Education Fund (Established with gifts from Grace Vance in memory of her husband; used at the discretion of the director of the OSU Libraries' Logan Elm Press)	\$51,927.00
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Marion Campus Business Endowment Fund (Established with a gift from the Marion Campus Business Initiative Fund; used at the discretion of the dean and director of OSU-Marion) (grandfathered)	\$28,000.00
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The Timothy D. Moore Award Fund (Established with gifts from Cheryl Moore and children Tiffany, Tori, and Ryan Moore in memory of Timothy D. Moore; used to support an annual award for health system pharmacy graduates) (grandfathered)	\$25,211.96
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Change in Description of Named Endowed Funds

The Virginia Hutchison Bazler Scholarship Fund
The Chester S. Hutchison Scholarship Fund
President's Strategic Investment Endowment Fund

Change in Name and Description of Named Endowed Fund

From: The Demkee Athletic Scholarship Fund
To: The Demkee Athletic Award Endowment Fund

Establishment of Named Designated Professorship

The Thomas J. and Mary E. Heck and Leo H. Faust Memorial Designated Professorship in the Law Library [Established with a portion of the annual distribution from The Thomas J. and Mary E. Heck and Leo H. Faust Memorial (endowed) Fund for the Law Library; used to provide a designated professorship position in the Moritz College of Law]	\$40,000.00 Per year for 5 years
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Closure of Named Designated Professorship

The Edwin M. Cooperman Designated Professorship in Law
(Established August 29, 2001, with gifts from Edwin M. Cooperman; used to provide salary and research support of a professorship position at the Moritz College of Law. The principal and annual distribution were transferred to The Edwin M. Cooperman Chair Fund at The Michael E. Moritz College of Law.)

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Establishment of Named Endowed Funds

The Fisher Family Fund (Established with gifts from the Max M. and Marjorie S. Fisher Foundation; used to support scholarships for M.B.A. students enrolled in the Fisher College of Business)	\$2,100,000.00
The Trueman Innovation Fund (Established with gifts from Barbara C. Trueman; used to Advance academic programs, facilities, and equipment that support innovations in clinical teaching, research, and service in the Department of Veterinary Clinical Sciences and the Veterinary Hospital)	\$1,220,523.49
The Thomas L. Thomas Engineering Scholarship Fund (Established with gifts from Thomas L. and Janet J. Thomas; used to provide scholarships for Honors Scholars program-entering freshman students in the College of Engineering - specifically those pursuing degrees in electrical and computer engineering or computer science and engineering)	\$1,000,000.00
The Jeffrey R. Rodek Dean's Innovation Fund (Established with a gift from Jeffrey R. Rodek; used to support activities of the faculty, students, and staff of the Fisher College of Business)	\$115,054.13
The Bruce F. Welsh Dean's Innovation Fund (Established with gifts from the estate of Bruce F. Welsh; used to support activities of the faculty, students, and staff of the Fisher College of Business in accordance with the College's strategic plans)	\$128,231.97
The Westman Family Swimming Athletic Scholarship Fund (Established with a gift from John Westman and Renee Haas Westman; used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity men's swimming team)	\$100,367.18
The Chemical Abstracts Service (CAS) Endowment Fund for Undergraduate Chemistry Research at The Ohio State University (Established with initial seed gifts from the CAS division of The American Chemical Society and additional gifts from their staff and others interested in supporting research in chemistry; used to support undergraduate research in the Department of Chemistry)	\$100,000.00
The Bob and Mary Reusché Chair Fund in Geography (Established with gifts from Bob F. and Mary W. Reusché; used to provide funding for a chair position in the Department of Geography in the College of Social and Behavioral Sciences)	\$100,000.00
The Scott C. Stallkamp Family Endowment Fund (Established with a gift from Scott C. and Jeanna M. Stallkamp; used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity women's swimming team)	\$90,000.00
The Christine F. and Jeffrey R. Rodek Excellence Fund for Men's Varsity Lacrosse (Established with a gift from Christine F. and Jeffrey R. Rodek; used to supplement the coach's discretionary budget for the men's varsity lacrosse team)	\$75,000.00

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Frederick R. "Fritz" Reed Scholarship Fund (Established with gifts from his wife Jane Reed, family members, friends, and colleagues to honor Fritz's memory; used to provide merit-based scholarship support to an incoming student at the Moritz College of Law, with preference for an individual who was involved in athletics at Harvard University)	\$65,866.08
The Garrett Family Athletic Scholarship Fund (Established with gifts from Garrett Equipment Inc.; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity swimming team)	\$60,000.00
The Mike Sexton Athletic Scholarship Fund (Established with gifts from Mike Sexton; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's gymnastics team)	\$60,000.00
The John and Kathy Warner Athletic Scholarship Fund (Established with gifts from John T. Warner III and Kathryn B. Warner; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team with preference given to students from the state of Ohio)	\$60,000.00
The Barbara Cuiwik Scholarship Fund (Established with gifts from Dr. Anthony Cuiwik and Mrs. Barbara Cuiwik; used to provide scholarships to full-time Honors undergraduate or graduate students in the Fisher College of Business)	\$50,000.00
The Nancy L. Fisher Football Athletic Scholarship Fund (Established with gifts from James L. Fisher; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)	\$50,000.00
Blair Janson and Wilmer Stover Scholarship Fund in Plant Pathology (Established with gifts from Dr. Blair Janson; used to provide travel scholarships for undergraduate and graduate students in the Department of Plant Pathology)	\$50,000.00
The Dr. Miriam G. Schwartz Slavic Fund (Established with gifts from Dr. Miriam G. Schwartz through the Miriam & Stanley Schwartz, Jr. Philanthropic Foundation; used to provide merit-based scholarship support for undergraduate students who have declared a major in Russian language, literature, culture, or linguistics)	\$50,000.00
The Samantha Sue "Sam" Scuro Law Library Fund (Established with a gift from Joseph E. Scuro on behalf of Samantha Sue "Sam" Scuro by "Salem," "Sweetness," and "Popoki" - her little cats; used to provide general operating support for the library at the Moritz College of Law)	\$50,000.00
The James F. and Barbara Young Sipp Endowment Fund for WOSU Public Media Student Internships (Established with gifts from Barbara and James Sipp; used to annually support at least one non-competitive student intern in WOSU Public Media to provide professional experience to the student)	\$50,000.00

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The Lynn and Eileen "Mert" Theis Athletic Scholarship Fund \$50,000.00
(Established with a gift from Lynn and Eileen Theis; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the football team or cheerleading squad)

Strassman Family Scholarship Fund \$36,000.00
(Established with gifts from James A. Strassman and Debra G. Strassman; used to provide undergraduate scholarships to full-time, first generation students who are attending the Columbus campus and are not majoring in a sport-related program) (grandfathered)

The John P. Henderson Scholarship Fund \$28,750.00
(Established with gifts from William Kohn and John P. Henderson; used to provide scholarship support for students in the Moritz College of Law) (grandfathered)

OSU Alumni Club of Butler County Scholarship Endowment Fund \$28,626.88
(Established with gifts from the OSU Alumni Club of Butler County; used to provide scholarships for students who graduated from public or private high schools located in Butler County, Ohio)(grandfathered)

The Jeanne Ann Cadden Memorial Scholarship Fund for the College of Nursing \$27,280.00
(Established with gifts from Bernard E. Cadden and family; used to provide a scholarship for graduate students in the College of Nursing specializing in neonatal nursing) (grandfathered)

Class of 1958 Clinical Teaching Endowed Fund \$27,151.70
(Established with gifts from alumni and friends of the College of Nursing Class of 1958; used at the discretion of the dean to enrich clinical teaching of undergraduate students) (grandfathered)

The Kleptz Family and Dr. Thomas Turner Livestock and Meat Judging Teams Endowment Fund \$26,274.00
(Established with gifts from the Kleptz family to honor the dedication and leadership Dr. Thomas Turner has provided to the OSU Livestock and Meat Judging Teams program; used to support undergraduate livestock evaluation and meat evaluation judging teams in preparation for regional and national intercollegiate contests and associated educational programs in the Department of Animal Sciences) (grandfathered)

Karl Danneberger Turfgrass Science Fund \$26,140.78
(Established with gifts from Dr. Karl Danneberger and friends; used to enhance the undergraduate or graduate educational experience in turfgrass science) (grandfathered)

The Betty-ann Hoener Graduate Endowed Fund in Pharmaceutics \$25,416.56
(Established with a gift from Dr. Betty-ann Hoener; used to support an outstanding senior graduate student in the College of Pharmacy's Division of Pharmaceutics) (grandfathered)

Change in Description of Named Endowed Fund

Atsushi Onoe Memorial Fund

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Change in Name of Named Endowed Fund

From: College of Dentistry Endowed Chair Fund in Orthodontics
To: Vig/Williams Endowed Chair Fund in Orthodontics

Change in Name and Description of Named Endowed Fund

From: The Willard A. Staker Memorial Scholarship Fund
To: The Willard A. Staker Memorial Scholarship Fund

Total \$6,785,821.73

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Professorship

**The Edwin M. Cooperman Endowed Professorship
at The Michael E. Moritz College of Law**

The Edwin M. Cooperman Chair Fund at The Michael E. Moritz College of Law was established April 6, 2007, by the Board of Trustees of The Ohio State University, with gifts from Edwin M. Cooperman (J.D. 1967). The funding level for a professorship has been reached and the position was established April 4, 2008.

The annual distribution shall support a professorship position at the Moritz College of Law. When the principal reaches \$1,500,000, the annual distribution shall be used for The Edwin M. Cooperman Endowed Chair at The Michael E. Moritz College of Law. The holder of this position shall be recommended by the dean of the Moritz College of Law and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowed Professorship: \$750,000.00 (grandfathered)

Establishment of Named Designated Professorship

The Howard D. Winbigler Designated Professorship

The Howard D. Winbigler Designated Professorship was established April 4, 2008, by the Board of Trustees of The Ohio State University with a portion of the annual distribution from The Howard D. Winbigler Memorial Fund in the College of Engineering which was established June 6, 1996, with a gift from the estate of Howard D. Winbigler (B.M.E. 1915) of Ashland, Ohio.

Per Mr. Winbigler's wishes, the endowed fund is used to advance the quality of teaching and research within the College of Engineering at the discretion of the College's dean.

This designated professorship is being established in honor of Mr. Winbigler's accomplished professional career and his generosity. Appointment for each five-year

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term shall be recommended by the dean of the College of Engineering to the executive vice president and provost, and to the Board of Trustees for their approval. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Establishing Fund: \$40,000.00 per year for five years
Total Commitment: \$200,000.00

Establishment of Named Endowed Funds

The R. Reid and Grace H. Vance Logan Elm Press Education Fund

The R. Reid and Grace H. Vance Logan Elm Press Education Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University with gifts from Grace Vance in memory of her husband.

The annual distribution from this fund shall be designated to The Ohio State University Libraries' Logan Elm Press to be used at the discretion of the director of the Press in consultation with the director of the University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Logan Elm Press in consultation with the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the director of the Logan Elm Press in consultation with the director of the University Libraries.

Amount Establishing Endowment: \$51,927.00

Marion Campus Business Endowment Fund

The Marion Campus Business Endowment Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University with a gift from the Marion Campus Business Initiative Fund.

The annual distribution from this fund shall be used at the discretion of the dean and director of The Ohio State University at Marion.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the group of donors, should one be available, and the dean and director of The Ohio State University at Marion.

Amount Establishing Endowment: \$28,000.00 (grandfathered)

The Timothy D. Moore Award Fund

The Timothy D. Moore Award Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University with gifts from Cheryl Moore, and children Tiffany, Tori, and Ryan Moore in memory of Timothy D. Moore (M.S. 1979).

The annual distribution from this fund shall be used to support an annual award for health system pharmacy graduates who demonstrate strong communication skills, are in good academic standing, and whose research project will have meaningful impact in advancing health systems pharmacy. The award will support travel and exhibit costs associated with presenting research posters at relevant national conference(s), an important step towards publication. Award recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,211.96 (grandfathered)

Change in Description of Named Endowed Funds

The Virginia Hutchison Bazler Scholarship Fund

The Virginia Hutchison Bazler Scholarship Fund was established March 4, 1983, by the Board of Trustees of The Ohio State University with gifts from Virginia H. Bazler (B.S.H.E. 1954) and Frank E. Bazler (B.S.Bus.Adm. 1951, J.D. 1953). The description was revised April 4, 2008.

The annual distribution from this fund shall be used for one or more scholarships for second- or third-year students enrolled in the College of Education and Human Ecology majoring in hospitality management or consumer sciences who demonstrate academic ability and financial need. Upon the recommendation of the dean of the College and the chairpersons of the applicable departments, the College's Scholarship Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

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Should the above purpose cease to exist, the annual distribution shall be used at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the appropriate college dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the appropriate college dean.

The Chester S. Hutchison Scholarship Fund

The Chester S. Hutchison Scholarship Fund was established December 15, 1976, by the Board of Trustees of The Ohio State University with gifts from Virginia Hutchison Bazler (B.S.H.E. 1954) and Frank E. Bazler (B.S. 1951, J.D. 1953) in honor of Mrs. Bazler's father, Chester S. Hutchison (B.S.Agr. 1924, M.A. 1930). The description was revised April 4, 2008.

The annual distribution from this fund shall be used to provide one or more scholarships for second- or third-year students enrolled in the College of Food, Agricultural, and Environmental Sciences majoring in agricultural and extension education who demonstrate academic ability and financial need. Preference shall be given to students from Miami and Pickaway Counties of Ohio. Upon the recommendation of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and the chairpersons of the applicable departments, the College's Scholarship Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

Should the above purpose cease to exist, the annual distribution shall be used at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

April 4, 2008 meeting, Board of Trustees

President's Strategic Investment Endowment Fund

The President's Strategic Investment Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University with distribution and realized/unrealized appreciation from the Long Term Component Endowment Fund. The was revised April 4, 2008.

The annual distribution, and principal if necessary, shall be used by the president to fund strategic investments at the president's discretion. Any unused distributions shall be reinvested to principal annually. The senior vice president for Business and Finance shall report annually to the Board of Trustees on the revenue and expenditures of this fund.

A contingency of 8% of the Long Term Component Endowment Fund will be established and maintained within this fund. The operating principles for the investment of this fund are approved by the senior vice president for Business and Finance and the treasurer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees.

Change in Name and Description of Named Endowed Fund

The Demkee Athletic Award Endowment Fund

The Demkee Athletic Scholarship Fund was established February 1, 1985, by the Board of Trustees of The Ohio State University with a gift from the Demkee family of Wooster, Ohio, through the Demkee Scholarship Fund. The name and description were revised April 4, 2008.

The annual distribution from this fund shall be used to provide a suitable award for an undergraduate student involved in a varsity athletic program who is in good standing and is planning a career in dentistry or dental hygiene. This award benefits both the College of Dentistry and the Department of Athletics. Award recipients shall be selected by the director of Athletics in consultation with the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the director of Athletics in consultation with the dean of the College of Dentistry.

April 4, 2008 meeting, Board of Trustees

Establishment of Named Designated Professorship

**The Thomas J. and Mary E. Heck and Leo H. Faust
Memorial Designated Professorship in the Law Library**

The Thomas J. and Mary E. Heck and Leo H. Faust Memorial Designated Professorship was established April 4, 2008, by the Board of Trustees of The Ohio State University with a portion of the annual distribution from The Thomas J. and Mary E. Heck and Leo H. Faust Memorial (endowed) Fund for the Law Library which was established with estate gifts from Grace Fern Heck Faust (B.A. 1928; J.D. 1930), Urbana, Ohio.

Per the donor's wishes, the annual distribution from the endowed fund is used at the discretion of the dean of The Michael E. Moritz College of Law for supporting the Law Library.

Appointment to the professorship for each five-year term will be recommended by the dean of the Moritz College of Law to the executive vice president and provost, and the Board of Trustees for their approval. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance, and accomplishments, during an appointment.

Amount Establishing Fund: \$40,000.00 per year for 5 years
Total Commitment: \$200,000.00

Closure of Named Designated Professorship

The Edwin M. Cooperman Designated Professorship in Law

Established August 29, 2001, with gifts from Edwin M. Cooperman; used to provide salary and research support of a professorship position at The Michael E. Moritz College of Law. The principal and annual distribution were transferred to The Edwin M. Cooperman Chair Fund at The Michael E. Moritz College of Law.

Establishment of Named Endowed Funds

The Fisher Family Fund

The Fisher Family Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Max M. and Marjorie S. Fisher Foundation of Southfield, Michigan.

The annual distribution from this fund shall be used to support scholarships for M.B.A. students enrolled at The Max M. Fisher College of Business, as determined by the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$2,100,000.00

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Total Commitment: \$5,000,000.00

The Trueman Innovation Fund

The Trueman Innovation Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Barbara C. Trueman (B.S. 1961).

The annual distribution from this fund shall be used to provide funds critical to advancing academic programs, facilities, and equipment that support innovations in clinical teaching, research, and service in the Department of Veterinary Clinical Sciences and the Veterinary Hospital as approved by the dean of the College of Veterinary Medicine in consultation with the chairperson of the Department of Veterinary Clinical Sciences and the director of the Veterinary Hospital.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$1,220,523.49

The Thomas L. Thomas Engineering Scholarship Fund

The Thomas L. Thomas Engineering Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas L. (B.E.E. *summa cum laude* 1966, M.S. 1966) and Janet J. (B.S. 1966) Thomas.

The intent of this fund is to provide scholarships for students who have been accepted for admission to the University and to support educational diversity as outlined in the University's diversity mission. The annual distribution from this fund shall provide four need-based scholarships to academically superior entering freshman students in the College of Engineering. It is the donors' intention that each of these scholarships will be approximately one-half of tuition but not to exceed the recipient's unmet financial need. Candidates must be in the top 10% of their high school class and have a standardized test score equal to or greater than the score used by the University to designate Honors Scholars. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, undergraduate students who are native-born United States citizens with first preference given to Ohio residents. First consideration shall be given to qualified candidates pursuing a bachelor degree in electrical and computer engineering or computer science and engineering. If there are an insufficient number of qualified candidates pursuing the aforementioned degrees, the scholarships may be awarded to otherwise qualified candidates pursuing degrees in other engineering disciplines.

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Scholarships may be renewed for the sophomore year if a recipient excels academically during the first year by demonstrating sufficient progress towards graduation and a top 10% cumulative grade point average for the freshmen engineering class at the end of spring quarter and continues to demonstrate financial need.

Scholarship recipients will be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

Amount Establishing Endowment: \$1,000,000.00

The Jeffrey R. Rodek Dean's Innovation Fund

The Jeffrey R. Rodek Dean's Innovation Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jeffrey R. Rodek (B.S.M.E. 1975, M.B.A. 1976).

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plan of the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$115,054.13

The Bruce F. Welsh Dean's Innovation Fund

The Bruce F. Welsh Dean's Innovation Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by

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the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Bruce F. Welsh (B.S.Bus.Adm. 1955).

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students and staff in accordance with the College's strategic plans.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$128,231.97

The Westman Family Swimming Athletic Scholarship Fund

The Westman Family Swimming Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John Westman (B.S. 1964) and Renee Haas Westman (B.S. 1960) both of Atlantic Beach, Florida.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity men's swimming team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

If the annual distribution can no longer be used for the above purpose, then the annual distribution shall be used to fund a student pursuing an undergraduate degree in preparation for teaching science at the secondary level. The recipient shall be selected by the dean of the College of Education and Human Ecology in conjunction with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. If, in the future, the need for this endowment ceases to exist, or so diminish as to provide unused income, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors or their designee, and the distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Endowment: \$100,367.18

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**The Chemical Abstracts Service (CAS) Endowment Fund
for Undergraduate Chemistry Research at The Ohio State University**

The Chemical Abstracts Service (CAS) Endowment Fund for Undergraduate Chemistry Research at The Ohio State University was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with initial seed gifts from the CAS division of The American Chemical Society and additional gifts from their staff and others interested in supporting research in chemistry.

The gift commemorates in an enduring way the appreciation the American Chemical Society extends to The Ohio State University for 50 years of support for Chemical Abstracts Service in the early part of the last century.

The annual distribution from this fund shall support undergraduate research in the Department of Chemistry at The Ohio State University as approved by the chairperson of the Department of Chemistry in the College of Mathematical and Physical Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$100,000.00

The Bob and Mary Reusché Chair Fund in Geography

The Bob and Mary Reusché Chair Fund in Geography was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert F. (B.S.Bus.Adm. 1949) and Mary W. (B.S.Bus.Adm. 1950) Reusché.

Until the principal balance of this fund reaches \$2,000,000, the annual distribution shall be reinvested in the endowment principal. After the principal balance reaches \$2,000,000, the annual distribution shall be used to support a chair position in the Department of Geography in the College of Social and Behavioral Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson in consultation with the dean of the College of Social and Behavioral Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Social and Behavioral Sciences.

Amount Establishing Endowment:	\$100,000.00
Total Commitment:	\$2,000,000.00

The Scott C. Stallkamp Family Endowment Fund

The Scott C. Stallkamp Family Endowment Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Scott C. (B.S. *cum laude* 1988, M.D. 1995) and Jeanna M. (M.A. 1995) Stallkamp.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a degree at The Ohio State University and is a member of the women's swimming team. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to prove unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$90,000.00

The Christine F. and Jeffrey R. Rodek Excellence Fund for Men's Varsity Lacrosse

The Christine F. and Jeffrey R. Rodek Excellence Fund for Men's Varsity Lacrosse was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Christine F. (B.S.Nurs. 1975) and Jeffrey R. (B.S.M.E. 1975, M.B.A. 1976) Rodek of New Albany, Ohio.

The annual distribution from this fund shall be used to supplement the coach's discretionary budget for the men's varsity lacrosse team in the Department of Athletics at The Ohio State University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Department of Athletics.

Amount Establishing Endowment: \$75,000.00

Frederick R. "Fritz" Reed Scholarship Fund

The Frederick R. "Fritz" Reed (J.D. 1973) Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his wife, Jane Reed, family members, friends, and colleagues to honor Fritz's memory.

The annual distribution shall provide merit-based scholarship support to an incoming student at The Michael E. Moritz College of Law, with preference for an individual who was involved in athletics at Harvard University or, if there is no qualified Harvard candidate, to a candidate who was involved in athletics elsewhere during their undergraduate experience. The scholarship award is renewable for a three-year period, based on academic merit. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$65,866.08

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The Garrett Family Athletic Scholarship Fund

The Garrett Family Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Garrett Equipment Inc. of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity swimming team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's cost of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,000.00
Total Commitment: \$150,000.00

The Mike Sexton Athletic Scholarship Fund

The Mike Sexton Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mike Sexton of Las Vegas, Nevada.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity men's gymnastics team. The recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,000.00
Total Commitment: \$150,000.00

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The John and Kathy Warner Athletic Scholarship Fund

The John and Kathy Warner Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John T. Warner III (B.S. 1981) and Kathryn B. Warner (B.S. 1981) of Dublin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team and pursuing an undergraduate degree at The Ohio State University. First preference will be given to a student from the state of Ohio. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$60,000.00

The Barbara Cuiwik Scholarship Fund

The Barbara Cuiwik Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Anthony Cuiwik (New York University, B.S. 1962 - Electrical Engineering, M.S. 1964 - Electrical Engineering, and Ph.D. 1968 - Philosophy in Operations Research) in honor of his wife, Mrs. Barbara Cuiwik (The Ohio State University, B.S. Adm. 1987 - Marketing from the College of Business) of Cincinnati, Ohio.

It is the donor's intent to support students who would otherwise be burdened with student loans. The annual distribution from this fund shall be used to provide one renewable merit and financial-based recruitment scholarship to a full-time Honors undergraduate or graduate student in The Max M. Fisher College of Business. First preference is to support students who do not qualify for financial aid grants based on their completion of a nationally approved needs analysis document, such as the Free Application for Federal Student Aid (FAFSA). Second preference is to support students who do qualify for financial aid grants based on their completion of a nationally approved needs analysis document.

The scholarship is renewable up to 12 quarters or upon completion of degree, whichever comes first, as long as the recipient maintains financial aid or need, enrollment in the Fisher College of Business, and enrollment in the University Honors Program or graduate program. The scholarship shall be distributed equally over three quarters of the academic year for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the

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donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who are United States citizens, and have been accepted for admissions at the University. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Furthermore, it is the donor's desire that the scholarship be administered so as to alternate between a first-year, undergraduate student enrolled in the University Honors Program, and a first-year graduate student. The Office of Student Financial Aid will administer this scholarship fund in consultation with the Fisher College of Business, the University Honors and Scholars Center, and the Graduate School. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$50,000.00

The Nancy L. Fisher Football Athletic Scholarship Fund

The Nancy L. Fisher Football Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James L. Fisher of Akron, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

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Total Commitment: \$300,000.00

Blair Janson and Wilmer Stover Scholarship Fund in Plant Pathology

The Blair Janson and Wilmer Stover Scholarship Fund in Plant Pathology was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Blair Janson (B.S. 1947, M.S. 1947, Ph.D. 1950).

The annual distribution from this fund shall be used to support named travel scholarships for undergraduate and graduate students in the Department of Plant Pathology. Applicants must submit a request and an abstract of the proposed research to the chairperson of the Department of Plant Pathology. Recipients will be selected by the chairperson of the Department in consultation with the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Dr. Miriam G. Schwartz Slavic Fund

The Dr. Miriam G. Schwartz Slavic Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Miriam G. Schwartz (B.S. 1944, M.A. 1967, Ph.D. 1979) through the Miriam & Stanley Schwartz, Jr. Philanthropic Foundation.

The annual distribution from this fund shall be used to provide merit-based scholarship support for undergraduate students who have declared a major in Russian language, literature, culture, or linguistics. The recipient must be at least junior status and have a grade point average (G.P.A.) of 3.5 or higher. Scholarship recipients shall be selected by the chairperson of the Department of Slavic and East European Languages and Literatures in consultation with the dean of the College of Humanities and the Office of Student Financial Aid. The donor shall be kept apprised of the selection process and the awarding of the scholarship.

A portion of the annual distribution may be used to recognize teaching and research excellence among the instructors and faculty in the Department of Slavic and East

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European Languages and Literatures at the discretion of the dean of the College of Humanities.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Samantha Sue "Sam" Scuro Law Library Fund

The Samantha Sue "Sam" Scuro Law Library Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Joseph E. Scuro (J.D. 1972) on behalf of Samantha Sue "Sam" Scuro by "Salem," "Sweetness," and "Popoki" - her little cats.

The annual distribution from this fund shall be used to provide general operating support for the library at The Michael E. Moritz College of Law as approved by the College's dean in consultation with the associate dean of Information Services.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Moritz College of Law in consultation with the College's associate dean of Information Services.

Amount Establishing Endowment: \$50,000.00

The James F. and Barbara Young Sipp Endowment Fund for WOSU Public Media Student Internships

The James F. and Barbara Young Sipp Endowment Fund for WOSU Public Media Student Internships was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of

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The Ohio State University Foundation, with gifts from Barbara (B.S. 1959) and James (B.S. 1959) Sipp.

The annual distribution from this fund shall be used to support at least one WOSU Public Media student intern annually. The internship shall be non-competitive and provide professional experience to the student in the area of greatest need to WOSU - television or radio production, journalism, etc. Internship recipients shall be selected by the general manager of WOSU Public Media.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior vice president for University Relations and the general manager of WOSU Public Media.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the senior vice president for University Relations and the general manager of WOSU Public Media.

Amount Establishing Endowment: \$50,000.00

The Lynn and Eileen "Mert" Theis Athletic Scholarship Fund

The Lynn and Eileen "Mert" Theis Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Lynn (B.S. 1959), and Eileen (Cert.Grad.Dent.Hyg. 1957) Theis of Chagrin Falls, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the football team or cheerleading squad and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's cost of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Amount Establishing Endowment: \$50,000.00
Total Commitment: \$150,000.00

Strassman Family Scholarship Fund

The Strassman Family Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James A. Strassman and Debra G. Strassman.

The annual distribution from this fund shall be used to provide one merit- and need-based undergraduate scholarship to a full-time, first generation, entering student attending the Columbus campus. First preference shall be for graduates of Cleveland public high schools in Cuyahoga County, Ohio. Second preference shall be for graduates of other high schools in Cuyahoga County, and third preference shall be for graduates of high schools in Lake or Geauga Counties. The recipients of the scholarship should not be majoring in sports-related programs. The scholarship is renewable for a maximum of 12 quarters of receipt leading to an undergraduate degree at the University provided the student maintains a 3.0 cumulative grade point average and continues to demonstrate financial need. Scholarships shall be awarded by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the Office of Student Financial Aid.

Amount Establishing Endowment: \$36,000.00 (grandfathered)

The John P. Henderson Scholarship Fund

The John P. Henderson Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William Kohn (J.D. 1976) and John P. Henderson (M.A. 1965, Ph.D. 1972).

The annual distribution from this fund shall provide scholarship support for students in The Michael E. Moritz College of Law. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$28,750.00 (grandfathered)

OSU Alumni Club of Butler County Scholarship Endowment Fund

The OSU Alumni Club of Butler County Scholarship Endowment Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of Butler County.

The annual distribution from this fund shall provide one or more annual scholarships for students who graduated from public or private high schools located in Butler County, Ohio. To qualify, candidates must be in the upper 25% of their graduating class and demonstrate good citizenship qualities and leadership skills. Financial need may also be a consideration, although not a requirement for receiving the scholarship. Candidates will be recommended by the OSU Alumni Club of Butler County and selected by the Office of Student Financial Aid. Provided they are in good standing with the University, recipients may apply with the Office of Student Financial Aid to renew their scholarships on an annual basis.

Per the request of the donors, the University agrees any unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,626.88 (grandfathered)

The Jeanne Ann Cadden Memorial Scholarship Fund for the College of Nursing

The Jeanne Ann Cadden Memorial Scholarship Fund for the College of Nursing was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bernard E. Cadden (B.S. 1948), from Columbus, Ohio, and family.

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The annual distribution from this fund shall be used to provide a scholarship for graduate students in the College of Nursing specializing in neonatal nursing. Scholarship recipients shall be selected by the dean and associate deans of the College of Nursing in consultation with the Office of Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the University's Board of Trustees and Foundation Board as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,280.00 (grandfathered)

Class of 1958 Clinical Teaching Endowed Fund

The Class of 1958 Clinical Teaching Endowed Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of the College of Nursing Class of 1958.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Nursing to enrich clinical teaching of undergraduate students.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the group of donors should one be available, and from the dean of the College of Nursing.

Amount Establishing Endowment: \$27,151.70 (grandfathered)

The Kleptz Family and Dr. Thomas Turner Livestock and Meat Judging Teams Endowment Fund

The Kleptz Family and Dr. Thomas Turner Livestock and Meat Judging Teams Endowment Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Kleptz family to honor the dedication and leadership that Dr. Thomas Turner (B.S. 1970) has provided to The Ohio State University Livestock and Meat Judging Teams program.

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The annual distribution from this fund shall be used to support undergraduate livestock evaluation and meat evaluation judging teams in preparation for regional and national intercollegiate contests and associated educational programs in the Department of Animal Sciences in the College of Food, Agricultural, and Environmental Sciences. The annual distribution may also be used to provide a graduate assistant position to support the judging teams. Expenditures shall be approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Animal Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Animal Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Animal Sciences.

Amount Establishing Endowment: \$26,274.00 (grandfathered)

Karl Danneberger Turfgrass Science Fund

The Karl Danneberger Turfgrass Science Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Karl Danneberger and friends.

The annual distribution from this fund shall be used to enhance the undergraduate or graduate educational experience in turfgrass science. Expenditures shall be made by the chairperson of the Department of Horticulture and Crop Science, with recommendations by the turfgrass science faculty member who is the advisor for the undergraduate turfgrass management club, teaches the greatest number of turfgrass science courses, or advises the largest number of turfgrass science majors, and approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. Danneberger, should he be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences. Amount Establishing Endowment: \$26,140.78 (grandfathered)

The Betty-ann Hoener Graduate Endowed Fund in Pharmaceutics

The Betty-ann Hoener Graduate Endowed Fund in Pharmaceutics was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Betty-ann Hoener (Ph.D. 1974) of San Francisco, California.

The annual distribution from this fund shall be used to support an outstanding senior graduate student in the College of Pharmacy's Division of Pharmaceutics. This award will be in addition to the College of Pharmacy's graduate stipend. Recipients shall be selected by the Division of Pharmaceutics faculty in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$25,416.56 (grand-fathered)

Change in Description of Named Endowed Fund

Atsushi Onoe Memorial Fund

The Atsushi Onoe Memorial Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Toshioki and Keiko Onoe and many friends in memory of Atsushi Onoe (M.A. East Asian Languages and Literatures 1997) who was tragically killed in an accident in 1999. The description was revised April 4, 2008.

The annual distribution from this fund shall be used to support academic activities of Ohio State University students who wish to pursue the study of the Japanese language and culture, including but not limited to, scholarships, travel, and educational support materials. Award recipients will be selected by the chairperson of the Department of East Asian Languages and Literatures as recommended by the Department's committee. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of East Asian Languages and Literatures. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name of Named Endowed Fund

Vig/Williams Endowed Chair Fund in Orthodontics

The College of Dentistry Endowed Chair Fund in Orthodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends. The name was revised April 4, 2008.

The annual distribution from this fund and additional gifts will be added to the principal until the minimum amount for funding an endowed chair (\$1.5 million) has been reached. Subsequently, the annual distribution shall be used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry. Selection of the named chair holder shall be made by the dean of the College of Dentistry with recommendations from the head of the Section of Orthodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Dentistry and the head of the Section of Orthodontics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

The Willard A. Staker Memorial Scholarship Fund

The Willard A. Staker Memorial Scholarship Fund was established May 4, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Staker's Drugs, Inc. of Portsmouth, Ohio. The name and description were revised April 4, 2008.

The annual distribution from this fund shall be used to provide a scholarship to a student(s) enrolled in the College of Pharmacy. Preference will be given to a student(s) who has resided in Scioto County located in southern Ohio and who also has an interest in community/retail pharmacy. The dean of the College or the dean's designee shall be

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responsible for selecting scholarship recipients, apprising Staker's Drugs, Inc. of the decision, and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the dean of the College of Pharmacy.

INTERNAL LINES OF CREDIT

Resolution No. 2008-102

CAMPUS PARTNERS AND UMC PARTNERS

Synopsis: Approval of the use of internal lines of credit to support two affiliated entities initiatives is proposed.

WHEREAS in 2005 the Board of Trustees approved the University's Policies Regarding Use of University Debt which require Board approval for University lines of credit to affiliated entities; and

WHEREAS Campus Partners has requested a line of credit of up to \$10,000,000 for property acquisitions that are consistent with the Campus Partners strategic plan and are approved by the Campus Partners Board of Directors; and

WHEREAS UMC Partners has requested a line of credit of up to \$5,700,000 for costs associated with the dissolution of UMC Partners with repayment being the responsibility of Health System; and

WHEREAS both requests have received the appropriate levels of approval and are consistent with the policies regarding use of internal lines of credit:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve a University line of credit to Campus Partners for up to \$10,000,000 for property acquisitions; and

BE IT FURTHER RESOLVED, That the Board of Trustees approve a University line of credit to UMC Partners for up to \$5,700,000 for costs associated with UMC Partners dissolution.

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(See Appendix XLVIII for background information, page 1024.)

APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS

Resolution No. 2008-103

APPROVAL TO ENTER INTO DESIGN CONTRACTS
ATI-HORTICULTURE AND OPERATIONS CENTER
EOC CLINICAL EXPANSION
FIELD HOCKEY/OUTDOOR TENNIS COMPLEX
INFRASTRUCTURE AND ROADWAYS EOC PHASE 1
ROSS HEART HOSPITAL EP LAB EXPANSION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

ATI-HORTICULTURE AND OPERATIONS CENTER
FIELD HOCKEY/OUTDOOR TENNIS COMPLEX

Synopsis: Authorization to enter into design and construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

ATI - Horticulture and Operations Center (99-00 capital request)	\$8.4M	State appropriations College general funds
EOC Clinical Expansion (09-10 capital request, \$550.4M total project)	\$3.5M	Bond proceeds
Field Hockey/Outdoor Tennis Complex (N/A)	\$6.0M-\$9.0M	Auxiliary funds
Infrastructure and Roadways EOC Phase 1 (09-10 capital request. \$45.9M total project)	\$3.0M	Bond proceeds
Ross Heart Hospital EP Lab Expansion (N/A)	\$12.0M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

ATI - Horticulture and Operations Center (99-00 capital request)	\$8.4M	State appropriations College general funds
Field Hockey/Outdoor Tennis Complex (N/A)	\$6.0M-\$9.0M	Auxiliary funds

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLIX for background information, page 1025.)

PURCHASE OF REAL PROPERTY

Resolution No. 2008-104

**Ohio National Guard Hangar Facility
Adjacent to Don Scott Field
2827 West Dublin-Granville Road
Columbus, Ohio**

Synopsis: Authorization to purchase the improved real estate located at 2827 West Dublin-Granville Road, Columbus Ohio, is proposed. The property is improved with a two-story aviation hangar facility containing 56,160 SF.

WHEREAS this property has an appraised value range of approximately \$2,875,000.00 - \$3,035,000.00 and the owner, the Adjutant General of the state of Ohio, has entered into a contingent real estate purchase contract to sell the property to the University for \$2,875,000.00; and

WHEREAS this property is located adjacent to the University Airport at Don Scott Field, and is surrounded by other property owned by the University and the appropriate University offices have determined that the purchase of this property would be in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to purchase nine parcels located at 2827 West Dublin-Granville Road, Columbus Ohio and to acquire title of this property in the name of the state of Ohio for the use and benefit of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix L for background information, page 1033.)

LONG-TERM LEASE

Resolution No. 2008-105

**Aviation Hangar Facility
Adjacent to Don Scott Field
2827 West Dublin-Granville Road
Columbus, Ohio**

Synopsis: Authorization is requested for a long-term lease of 8.017 acres, improved with a two-story aviation hangar at 2827 Dublin-Granville Road, Columbus, Ohio containing 56,160 SF from The Ohio State University to MedFlight of Ohio.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a long term lease of real property; and

WHEREAS this property is currently used by MedFlight of Ohio, Inc. and the University Airport and the College of Engineering have determined that the Lease of this property is in the best interest of the University, and

WHEREAS the University Airport will bear all operating costs, and the rent from the Lease will be used to repay the bond financing used to purchase the property:

NOW THEREFORE

April 4, 2008 meeting, Board of Trustees

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a long term lease of the improved real property at 2827 Dublin-Granville Road to MedFlight of Ohio, Inc., for a 10 year term, with two 5 year renewal terms, and with rights of either party to terminate the lease at any time with two year notice, and under such additional terms and conditions as shall be in the best interest of the University.

(See Appendix LI for background information, page 1035.)

Upon motion of Mr. Wexner, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, McFerson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2008-106

Synopsis: Approval of seven individuals to receive the University's Distinguished Service Award is proposed.

WHEREAS the President's Council, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following seven individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

Edwin M. "Ed" Cooperman
Alice Galloway
Anne K. "Nancy" Jeffrey
Bruce W. Lavash
Corbett A. Price
Barbara J. "Barbie" Tootle
George Paulson

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

Upon motion of Ambassador Ong, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes cast by Trustees Hendricks, McFerson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner, and one abstention cast by Trustee Cloyd.

APPOINTMENT OF INVESTMENT MANAGERS AND REALLOCATION OF FUNDS

Resolution No. 2008-107

Synopsis: The appointment of investment managers and reallocation of funds are proposed.

April 4, 2008 meeting, Board of Trustees

WHEREAS it is the policy of The Ohio State University to utilize the service of external investment managers and index funds to assist in the management of the University's Long-Term Investment Pool; and

WHEREAS the Development and Investment Committee of the Board of Trustees periodically reviews the results obtained by the external investment managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on February 1, 2008:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Development and Investment Committee, the Board of Trustees hereby waives competitive bidding requirements under the University's Purchasing Policy (Resolution 2008-70) and approves the following external investment manager changes in conjunction with index fund reallocations as needed to maintain target asset allocations previously approved:

	Allocation as of 3/31/08	Changes	Revised Allocation
<u>US Equity Large Cap</u>			
Fifth Third	\$42,742,623	(\$42,742,623)	\$0
Huntington Value	\$43,457,778	(\$43,457,778)	\$0
SSGA S&P 500	\$109,619,381	(\$109,619,381)	\$0
SSGA Russell 1000	\$0	\$363,579,624	\$363,579,624
<u>US Equity- Mid Cap</u>			
SSGA Extended	\$88,735,420	(\$88,735,420)	\$0
<u>US Equity Small Cap</u>			
Bernzott	\$22,838,188	(\$22,838,188)	\$0
Independence	\$26,874,331	(\$26,874,331)	\$0
Opus	\$27,200,189	(\$27,200,189)	\$0
SSGA Russell 2000	\$32,111,714	(\$32,111,714)	\$0
<u>Private Equity</u>			
AG Capital Recovery Partners VI	\$0	\$15,000,000	\$15,000,000
TPG Partners VI	\$0	\$15,000,000	\$15,000,000
Total	\$393,579,624	\$0	\$393,579,624

Upon motion of Ambassador Ong, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes cast by Trustees Hendricks, McFerson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner, and one abstention cast by Trustee Cloyd.

April 4, 2008 meeting, Board of Trustees

Dr. Cloyd:

Thank you very much. Today is another special day in that Karen Hendricks, our vice chair of the Board is attending her last Board of Trustees meeting, and I want to take this opportunity publicly to thank her for the many, many contributions that she has made to this University as a Trustee and also the excellence she has brought to the Board as we think about our work process and perhaps even more importantly the value she brings as a colleague and demonstration of what collegiality is all about. We really deeply appreciate that Karen. She has a long history with Ohio State going back to her days as an undergraduate student here in engineering, and also her years in the Alumni Association Board. We know Karen that your service and dedication to this University is not going to end today. We certainly look forward to future opportunities to work with you on University business. Also all of us will really continue to value the time with you as a colleague and friend. I said last night I do not think this University has a more passionate, energetic and dedicated supporter than you. So from all of the Board, I want to thank you very much. We have a little token of appreciation that we would like to offer you.

We would love to hear a few comments if you have any.

Ms. Hendricks:

Well I thought I might repeat one of the things that I mentioned last night at dinner because few people have the perspective that a Trustee has because of the breadth of our purview of our great University, and also because of the length of time that we spend here. I do not even think that some of the deans in the room or some of the staff who have been here many, many years have the broad look that we all have. They probably have a lot deeper look, but not as broad a look. Also, at least in my nine years, I have covered three different administrations, so even the president, who has the purview, sometimes does not have the years that give us a sense of where we are and where we are going. I really feel that after nine years we have made enormous progress. This is a different University than it was nine years ago, but the other thing that I would say is that by understanding the greatness of this place, the depth of it, and the complexity of it, that our opportunities are endless still. I think that Gordon probably has communicated it better than any, that this is Ohio State's time. First of all I think we have the leadership that Gordon brings, and I think all of us are amazed at his energy and how quickly he is on board. When you have good leadership, you bring in good leadership, and already with Peter and Jeff here, it is just an example of the kind of talent that good leadership brings, so I see this happening, the stars aligning if you will. In addition, the state of Ohio has its focus on higher education and with the chancellor's look at this, there is some real thinking going on now about the importance of higher education to our state. I think with our history now over these last years and the progress we are making, we have alumni and staff and faculty that are feeling the energy. Certainly I feel the energy, and I think that everybody around us will as this leadership moves forward. I was so glad I was here for the little bit that we have approved today for this Medical Center expansion. How many years have we been talking about this and it's the start of something big. It is 50% of us, and that 50% will put the University as a whole, move it and progress it. I leave very excited about where we are and I think one of the things as a Board, we have added to that with the governance structure that we have put in place that will sustain us over time, and our leadership. I think as Gordon said today, it is as important as his in progressing the University. Our focus on the big things that will move us are important. I leave feeling very energized about where we are, having seen all that has transpired in the last nine years, I know we are well positioned and I was glad to be a part of it, and I look forward to hearing all the wonderful things that will happen in the years to come. Thank you.

April 4, 2008 meeting, Board of Trustees

Mr. McFerson:

As one who had a chance to sit next to Karen for eight years, and seeing all the work that takes place around here, I don't know of any Trustee who has given us more time, more effort, or served on more task forces behind the scenes. She really gave it everything she had. I personally will miss her because of that. She did a fabulous job for this University and I think set an example of how hard a Trustee really can work and when you do, what a difference you can make. So best wishes to you and thank you so much Karen for what you have done.

Ms. Hendricks:

Thank you.

Thereupon the Board adjourned to meet Friday, June 6th, 2008 at the Longaberger Alumni House, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

April 4, 2008 meeting, Board of Trustees



The Ohio State University Board of Trustees

April 3, 2008

Board Agenda

- **Objectives of Briefing**
- **Strategic Alignment**
- **The Revised Facilities Plan**
- **Integrated Financial Planning**
- **Items of Continued Interest**
- **Next Steps**
- **Summary**



The Ohio State University Medical Center Update April 2008

Strategic Alignment

Strategic Goal

**Become a top 20 academic medical center by 2015
through advancements in research, education, and
patient care**

- Cancer Program top 10 NCI goal detailed in the Cancer Strategic Plan and linked directly to this overarching goal

Est. summer 2007

Why Top 20? The Value Proposition



Strategic Plan *Supporting the University Plans*

6 Strategic Goals:

- Forge *One* OSU
- Put Students First
- Faculty Success
- Research Agenda
- Our Communities
- Simplify Systems and Structures

OSU Academic Plan:

- Move OSU into Top Tier of Public Research University
- Guides all University Academic Priorities
- Medical Center Must Become Top Tier

OSU Medical Center Strategic Planning Components



Creating the future of medicine to improve people's lives

Health Enterprise Alignment

- Integration of Tripartite Mission
 - Education, Research, Patient Care
- Single Balance Sheet and Strategic Plan
- Based on University Academic Plan
- Guided by President's Six Strategic Principles
- Aligned with Six Medical Center Key Result Areas
- Aligned with Governance Changes, Bond Rating, Financial Ratio Targets, and University Capital Planning (Inclusive: University Leaders, Boards, Medical Center Leaders)
- Executive Sponsors Consensus
- External Validation



Business and Finance
100 Rhodes Hall
300 North Oval Road
Columbus, OH 43210-1362
Phone (614) 293-7979
Fax (614) 293-2825

Date: March 26, 2008
Subject: Revised Medical Center Master Facilities Plan
From: Chris Callahan
Peter Gaiser *et al.*
Dave Schiller *et al.*
Bill Sklar *et al.*
Chip Socha *et al.*
To: E. Gordon Gee

The purpose of this memo is to transmit to you our conceptual vision for the Revised Medical Center Master Facilities Plan. Although there are still some issues that need to be resolved before requesting Board approval in June and July, particularly the refined financial plan, we are in full agreement about the priorities and commitments represented in this revised version. We find it offers a unique opportunity to move the health enterprise and the University forward academically and clinically, and that it does so in a way that is in alignment with the University's planning process.

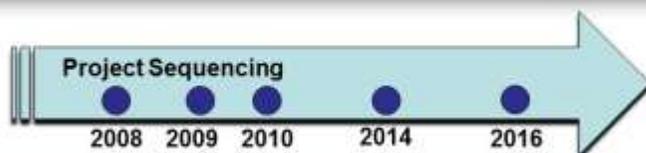
We look forward to working with each other and with the other stakeholders in the months ahead to assure the success of this critically important project.

c. Joseph Alutto
David Frantz
Jay Kasey



Project Management Office
Master Space Plan Update
East of Cannon (EOC)
West of Cannon (WOC)
April 2008
Revised Facilities Plan

Master Space Plan



2008-2010 Project Status

2008 Projects (Complete)

- Ross Heart Expansion
- MRI Expansion
- Digestive Health-Faculty Offices

2009 Projects (Initiate Construction)

- Surface Parking (600 Cars)/Play Field Relocation
- Spirit of Women's Park Relocation
- Infrastructure/Roadways Phase 1
- Existing Buildings, Mechanical Upgrades
- Existing Ground Floor Rhodes and Doan
- WOC: Ambulatory Center & Parking Garage
- WOC: Infrastructure/Roadways Phase 2

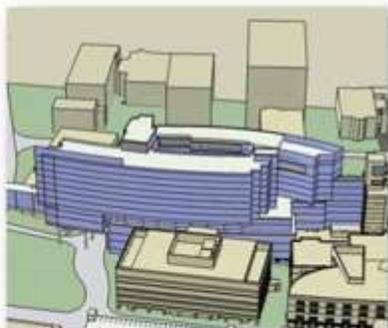
2010 Projects (Initiate Construction)

- EOC: 10th Ave (1000) Car Parking Garage
- Cancer and Critical Care

2014 EOC: Cancer & Critical Care

- Cancer Beds
 - 252 Acute Care *
 - 12 Critical Care
 - 24 Bone Marrow Transplant
- Critical Care Beds
 - 132 Beds *
- Surgery
- Imaging
- Public Spaces
- Hospital Support
 - Cancer Program
 - Conferencing
 - Nursing Offices
 - Building Support
 - Emergency Department
 - Pharmacy
 - Connectors

Project Complete
795,000 BGSF



**Extent of Initial Build-Out To Be Determined*

2014 WOC: Cancer Ambulatory

- Outpatient Cancer Care
- Dry Research Labs
- Research Labs
- Cancer Administration
- Hope's Boutique
- Education/Conference
- Public Spaces
- Bridge Over Cannon
- Support
- Imaging

Project Complete
185,000 BGSF



2016 Master Space Plan Anticipated Projects

- **EOC**
 - Existing Bldg Renovation
 - Build Out 36 Cancer Beds
 - Build Out (4) OR's
- **WOC**
 - Clinical Trials Office
 - Radiation Oncology
 - Cancer Dry Research
 - Wet Labs
 - Parking (800 Cars)
 - Cancer Faculty Offices
 - Clinical Modules
 - Chemotherapy



Primary Goals for Expansion

To Provide:

- Superb Patient Care
- Distinguished Academics
- High Quality Research



Estimated Project Costs

- **Completed Projects** -----\$76M
 - MRI, Digestive Health, Ross Heart
- **EOC** -----\$742M
 - Cancer & Critical Care
 - Existing Buildings Mechanical Upgrades
 - Existing Ground Floor Rhodes & Doan
 - Spirit of Women's Park
 - Parking Garage (10th Ave)
 - Infrastructure & Roadways (Phase 1)
 - Added Building Shell Floor
 - Major Medical Equipment
- **WOC** -----\$182M
 - Ambulatory Outpatient
 - Research (Dry Labs)
 - Bridge Over Cannon
 - Parking Garage (800 Cars)
 - Playfields & Parking
 - Infrastructure & Roadways (Phase 2)
 - Major Medical Equipment

Total \$1.0 Billion

Conceptual Milestones



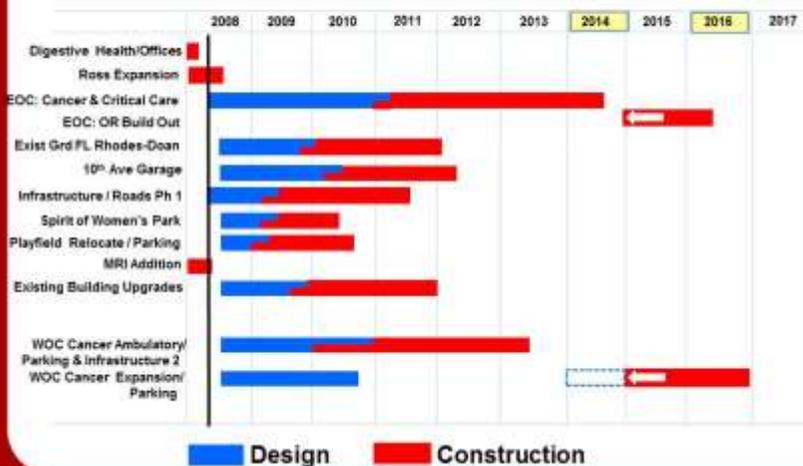
Circuit Breakers (Delay)

Description	Estimated Cost Reduction	Decision
Delay Existing Infrastructure	-\$87.0M	(09/2009)
Shell Critical Care Unit	-\$8.0M	(07/2010)
Shell Cancer Unit	-\$11.0M	(07/2010)
Shell Entire Bed Floor (2 Units)	-\$19.0M	(07/2010)
Delay Critical Care Tower	-\$100.0M	(07/2010)
Delay West of Cannon	-\$182.0M	(10/2010)

Circuit Breakers (Accelerate)

Description	Estimated Cost	Decision
EOC		
Build-Out (4) OR's	+\$14.0M	(07/2010)
Extend Concourse to James	+\$3.0M	(07/2010)
Build-Out Cancer (3) Floors	+\$48.0M	(10/2010)
Build-Out Critical Care (3) FLS.	+\$36.0M	(10/2010)
WOC		
Radiation Oncology	+\$68.0M	(10/2010)
Wet Labs	+\$36.0M	(10/2010)
Dry Labs	+\$25.0M	(10/2010)
Research Support	+\$15.0M	(10/2010)
Cancer Faculty Offices	+\$24.0M	(10/2010)

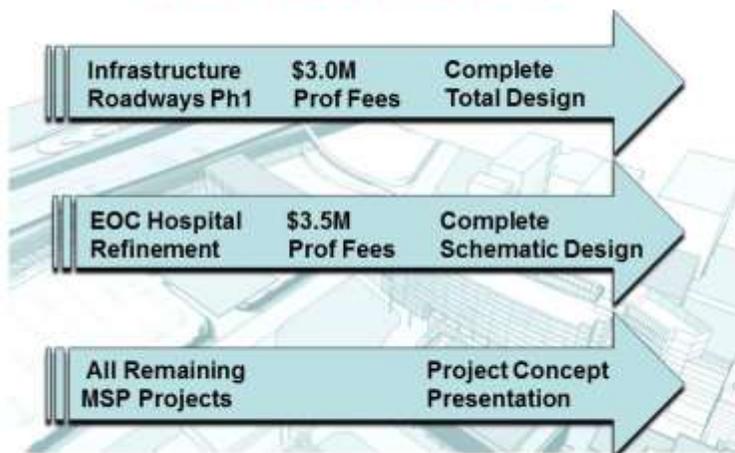
Preliminary Schedule



Other Major Medical Center Projects

- **Ambulatory Care Plan**
 - James Care
 - 23 North
 - Ambulatory Surgery Center
- **Research Tower Build-Out (3 Floors)**
- **EP Cardiac Labs**
- **Annual (\$80M) Capital Projects**
 - Gap Strategies

April Board 2008



Anticipated June Board 2008

Deloitte and Hammes Reviews Complete





The Ohio State University Health System Long Range Financial Plan FY09-16 April 2008

Integrated Financial Plan

The Ohio State University Health System The Need for Strong Financial Performance

- **Invest into the 3 mission areas of OSUMC**
- **Invest in new technology, equipment, and buildings**
 - Over \$73 million will be invested in routine capital in FY08
- **Invest in strategic initiatives with emphasis on the six signature programs**
 - Over \$66 million will be transferred to departments and centers in FY08
- **Provide the capacity to obtain additional funding through long-term debt to meet expansion needs**
 - Cash reserves will grow by approximately \$20 million in FY08
- **Present a strong financial position to donors**
- **Maintain University's credit rating (AA)**

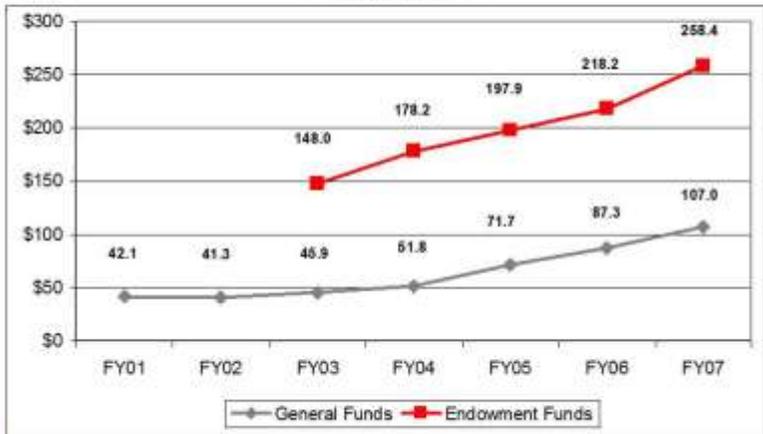
The Ohio State University Health System The Need For Financial Targets

- **Financial performance must be sufficient to meet cash flow requirements of the strategic plan and maintain or improve the financial stability of the Medical Center.**
- **It is imperative that OSUHS be able to service the debt based on its own cash flows and maintain a healthy credit profile as part of the University.**
- **Setting financial targets is instrumental in generating positive cash flows and protecting the University's credit rating.**

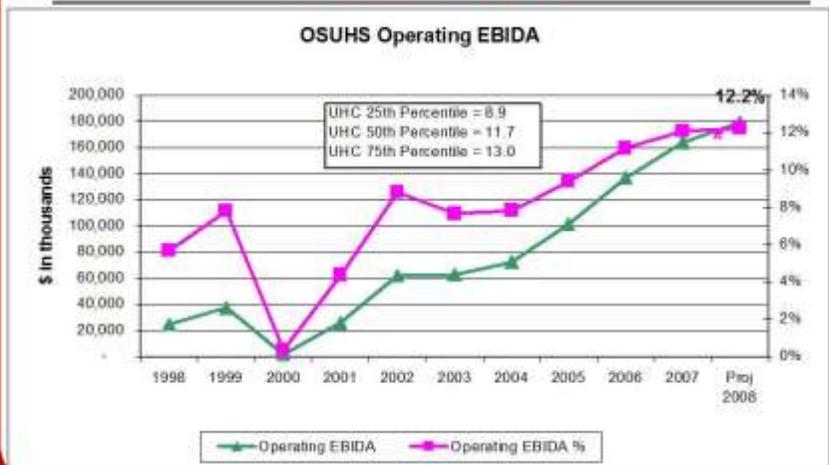
The Ohio State University Health System Financial Targets

- **The following ratios were used to establish financial performance in developing the long range financial plan:**
 - **Operating EBIDA Margin**
 - 10.0 to 12.0%
 - **Days Cash on Hand**
 - Increase 3 to 5 days per year
 - **Debt Service Coverage**
 - Greater than 4.0 times

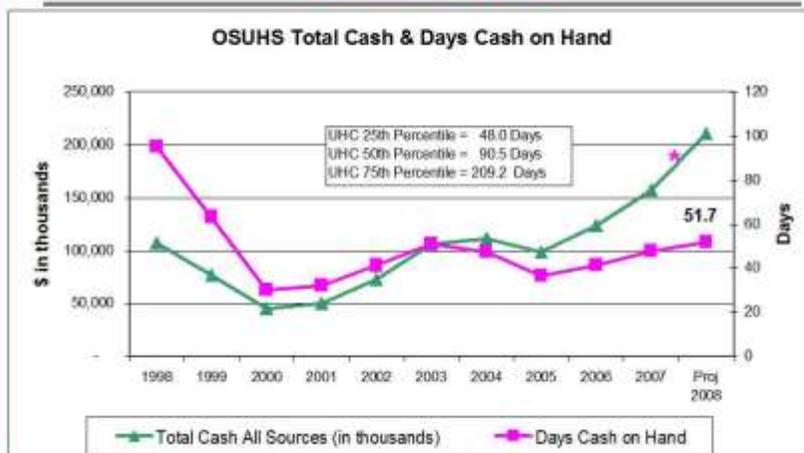
The Ohio State University Medical Center College of Medicine and Office of Health Sciences Fund Balances *In millions*



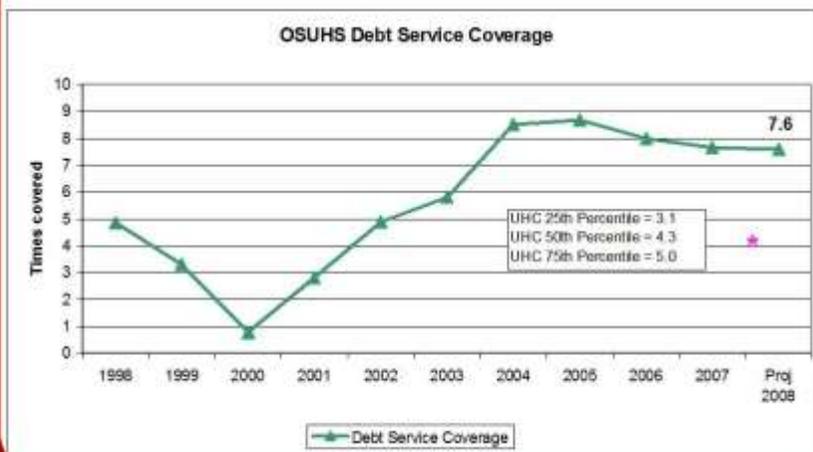
The Ohio State University Health System Financial Targets



The Ohio State University Health System Financial Targets



The Ohio State University Health System Financial Targets



The Ohio State University Health System Long Range Financial Plan

- **Developed based on internal and external assumptions**
 - Volumes
 - Rates
 - Inflation
- **Used key financial ratios to set long-term goals**
 - EBIDA Margin
 - Days Cash on Hand
 - Long-Term Debt to Capitalization
 - Cash Flow to Total Debt
 - Debt Service Coverage
 - Days in A/R

The Ohio State University Health System Long Range Financial Plan Critical Initiatives Needed to Achieve Targets

- **Signature program performance**
- **Operational efficiencies**
 - Improved throughput
 - Improved productivity
 - Continued non-labor initiatives
 - Continue OSUP and COM initiatives
- **Increased activity**
 - Bed gap strategy
 - Ambulatory strategies
- **Aggressive contracting with payers**
- **Improved payer mix**
- **Strong development program**

The Ohio State University Health System Long Range Financial Plan Process

Step 1 - Complete baseline plan which includes:

- Organic volume assumptions
- Revenue and expense assumptions

Step 2 - Add to the baseline plan (Executive review)

- Volume growth based on faculty recruitments
- Master facility plan costs
- Debt

Step 3 - Add ambulatory plan

Step 4 - Incorporate bed gap strategy (Executive review)

Step 5 - Apply management interventions

Step 6 - Complete sensitivity analysis

Step 7 - Executive review and Deloitte comments

Items of Continued Interest

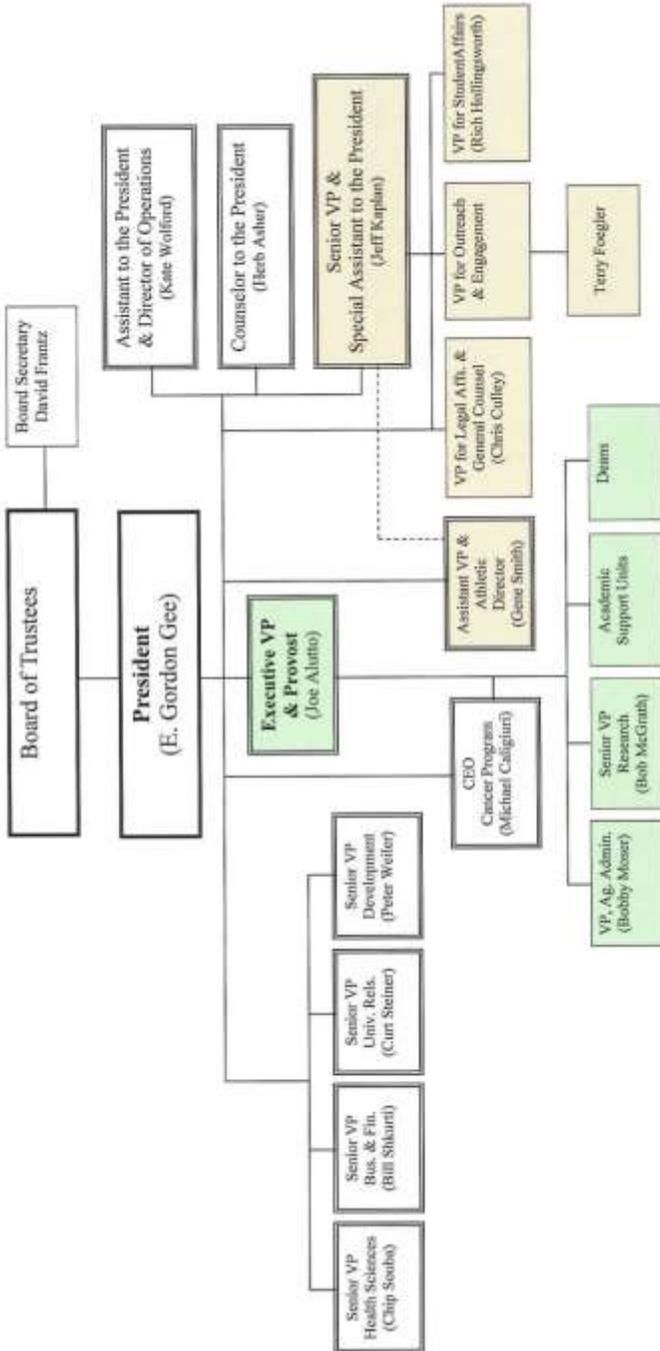
- Alignment
- Project Management
- Business Plan
- Risk Management
- Other



Next Steps

- **Approve \$6.5M for Additional Design Work for Master Plan Projects (Joint Committee)**
- **Approve \$1.0M for Design Work for EP Labs (Routine Capital) (Fiscal Affairs)**
- **Update on Rt. 23 Ambulatory Lease (Fiscal Affairs)**

University Leadership Organizational Chart



**AMENDMENTS TO THE CODE OF REGULATIONS OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC. (MHCS)**

SUMMARY

The MHCS Board of Directors has approved the proposed changes to the Code of Regulations, which is subject to the approval of the University's Board of Trustees. The changes are intended to provide alternate representatives of The Ohio State University on the Board of Directors to replace the representatives of the Board of Trustees in accordance with Board of Trustees policy and add an additional external director to further increase expertise of the Board of Directors.

SUCCESS: In MHCS's effort to better serve its client base of faculty, staff, and students and potential new customers it is preparing to strategically position itself with greater flexibility and agility in the marketplace in the development and offering of innovative products and services. To accomplish this endeavor there is a need to increase the range and depth of expertise represented on the Board of Directors.

* * *

**CODE OF REGULATIONS OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.**

**ARTICLE I
NAME AND PURPOSE OF THE CORPORATION**

Section 1.01 Name. The name of the Corporation is The Ohio State University Managed Health Care Systems, Inc., herein called the "Corporation".

Section 1.02 Purpose: Tax-exempt Status. The Corporation, is organized exclusively to promote and carry out educational, charitable, and scientific purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or any corresponding provisions of any future United States Internal Revenue Code) (the "Code"), by conducting and supporting activities that are for the benefit, perform the functions, or carry out the purpose, of The Ohio State University (hereinafter, the "University"), principally its health plans, with the support of its health care facilities, and its College of Medicine; and may also support the educational and health care responsibilities reposed in the University by law, and the strategic goals of the University Medical Center.

The foregoing includes, but is not limited to the following:

- A. To market, promote, and provide, through management services, contracting for services, and/or the franchising of such services, the University's health plans and any expanded managed health care services and programs to employers and groups within Ohio and to contract with employers and groups, established managed care networks, service providers, and others and to undertake, conduct, or support other programs or activities reasonably related thereto;
- B. To conduct or support other programs or projects that augment and enhance the undertakings of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services in advancing their educational, research, patient care, health care, and public service responsibilities;
- C. To receive from the University, and to seek and obtain from any other resources, funds and other property, including donated funds and other property, to be used and administered to promote the purposes of the University's health plans, the

April 4, 2008 meeting, Board of Trustees

University's health care facilities, the College of Medicine, and other health-related services; and

D. To use and administer all funds and other property received by it for activities designed and implemented for the use and benefit of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services and to engage in any and all activities reasonably incidental thereto;

E. To retain, employ, contract for, and discharge employees, consultants, advisors, and agents to carry out the purposes of the Corporation, as directed by the Board of Directors.

Solely for the above purposes, the Corporation is empowered to exercise all rights and powers conferred by the laws of the State of Ohio upon nonprofit corporations.

ARTICLE II **OFFICES: CORPORATE LOGO**

Section 2.01 Office. The Corporation's principal office shall be located in the City of Columbus, Franklin County, Ohio, unless otherwise established by a vote of the Board of Directors.

Section 2.02 Corporate Logo. The Board of Directors may authorize a distinctive and unique identifying logo to be used as prescribed by the Board in the conduct of corporate business.

ARTICLE III **DIRECTORS**

Section 3.01 Powers. Except as otherwise provided in the Articles of Incorporation, these Regulations, or applicable laws, the Board of Directors shall exercise all of the authority of the Corporation. The Directors serving hereunder shall have the power, authority, and responsibilities of, and perform the functions provided for, Directors under the Ohio Non-profit Corporation Law. The Board of Directors shall guide and approve the strategic direction and ventures of the corporation including the operating policies, the business plan and the annual budget for the Corporation. All major contracts, as determined by the Board, shall be subject to prior approval by the Board.

Section 3.02 Number. Appointment. Term of Office. ~~Except as provided below, there~~ There shall be nine Twelve voting Directors of the Corporation, as follows:

~~A. A member of the University's Board of Trustees, who shall be a Term Director and elected by the University's Board of Trustees for a one-year term or until his or her successor is elected;~~

~~B. The Secretary of the University's Board of Trustees, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;~~

~~C. The Senior Vice President for Health Sciences of the University, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;~~

~~D. The Vice President for Health Services shall serve as an Administration Director for so long as he or she occupies that position;~~

~~E. The Associate Vice President for Human Resources of the University, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;~~

April 4, 2008 meeting, Board of Trustees

~~FD.~~ A regular faculty member of the University's College of Medicine ~~and a member of the recognized University central practice plan organization (OSUP)~~ who is a senior physician on the Medical Staff of either the University Hospitals, or the University's Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, ~~or the Ohio State University Hospitals East~~ shall be a Term Director and appointment by the President of the University for a three-year term or until his or her successor is appointed in consultation with the Senior Vice President for Health Sciences and the leadership of OSUP.

~~GE.~~ ~~Three~~Four individuals, independent of the University, who shall be Term Directors and appointed by the President of the University for a three-year term or until such time as a successor is appointed.

~~HF.~~ One individual who is a university regular faculty member nominated and recommended by Faculty Council, who shall not be employed by nor serve this corporation, shall not be employed by nor serve the University Health Systems. The regular faculty member shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year. The regular faculty member position to be appointed pursuant to this paragraph shall remain vacant until such time as the appointment is received from the President of the University.

~~IG.~~ One individual who is a regular staff member nominated and recommended by the University Staff Advisory Committee (USAC), who shall not be employed by nor serve this corporation, shall not be employed by nor serve the University Health Systems. The regular staff member shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year. The regular staff member position to be appointed pursuant to this paragraph shall remain vacant until such time as the appointment is received from the President of the University.

H. Two additional members of the osu community who may be either regular staff members or faculty members and who are recommended by the incumbent directors of the corporation. Each such individual shall be appointed by the president of the university for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the president, but in no circumstance longer than three consecutive years. Recommendations shall be made to the president of the university on or before april 1 of each calendar year for appointment and for renewal of such appointment.

~~IJ.~~ Each Director described in this Section shall have the same voting power and privileges as the other Directors. All references in this Code of Regulations to the Board of Directors, or members of the Board of Directors shall mean only the Directors described in this Section.

The election or appointment of each Term Director shall be made by the appropriate electing or appointing authority before the Annual Meeting of the Board of Directors. The term of each Term Director shall begin and end at the close of the appropriate Annual Meeting, except that each Term Director shall continue in office until his or her successor is appointed or elected. Except as provided in paragraphs f, g and h of this section A Director may serve for unlimited consecutive terms.

Balance unchanged (available upon request).

April 4, 2008 meeting, Board of Trustees

(APPENDIX XLVII)

THE OHIO STATE UNIVERSITY
OFFICE OF UNIVERSITY DEVELOPMENT
Gift Receipts and Net Commitments
as of February 29, 2008

	July 2007 - February 2008		July 2006 - February 2007		% Change
Gift Receipts					
Cash & Securities*	\$ 106,767,807		\$ 87,250,979		22%
Gifts-in-Kind	3,751,848		4,195,079		-11%
Irrevocable (Present Value)	1,049,548		2,047,150		-48%
Bequests Distributed	5,249,830		8,696,502		-40%
Total Gift Receipts	\$ 116,819,032		\$ 102,189,716		14%
Net New Pledges	\$ 29,729,061		\$ 17,626,665		69%
Net New Revocable Planned Gifts					
Bequest Expectancies (Face Value)	\$ 13,936,850		\$ 14,361,637		-3%
Trust Expectancies (Face Value)	4,867,843		8,576,367		-43%
Total Net Planned Gifts	\$ 18,804,793		\$23,938,004		-21%
Total	\$ 165,353,686		\$143,754,405		15%

*Totals do not include private grants and contracts processed through the OSU Research Foundation

THE OHIO STATE UNIVERSITY
OFFICE OF UNIVERSITY DEVELOPMENT
Donor Counts and Gift Receipts by Donor Type
as of February 29, 2008

	Donors July through February			Donors July through February		
	FY2008	FY2007	% Change	FY2008	FY2007	% Change
Individuals						
Alumni (Current Giving)	47,689	52,508	-9%	\$ 39,242,462	\$ 22,471,394	74%
Alumni (Irrevocable Trusts & Bequests)	19	20	-6%	558,268	1,087,190	-22%
Alumni (From Bequests)	47	22	24%	3,821,755	3,911,321	-4%
Alumni Total	47,755	52,550	-9%	\$ 43,622,485	\$ 27,469,905	58%
Non-Alumni (Current Giving)	25,029	30,059	-16%	\$ 11,429,119	\$ 10,770,621	6%
Non-Alumni (Irrevocable Trusts & Bequests)	9	6	50%	491,201	59,371	814%
Non-Alumni (From Bequests)	28	22	27%	1,628,073	4,086,780	-61%
Non-Alumni Total	25,066	30,134	-17%	\$ 13,548,393	\$ 14,916,772	-9%
Individual Total	72,821	82,684	-12%	\$ 57,170,878	\$ 42,386,677	35%
Corporations/Coop. Foundations	2,219	3,187	-31%	\$ 34,968,446	\$ 22,876,777	53%
Private Foundations	587	631	-7%	\$ 38,568,898	\$ 19,876,213	93%
Associations & Other Organizations	1,064	1,137	-7%	\$ 8,064,048	\$ 4,736,308	70%
Grand Total	81,691	90,639	-10%	\$ 138,812,272	\$ 102,196,778	35%

- A Individual Alumni Irrevocable gifts are down 17% due to:
 - \$1.7M gift from Joe Dugan in Dec 2006 to Academic Affairs
- B Individual Foundations Current gifts are down 20% due to:
 - Greater gift activity of \$2.8M announced in FY2007
- C Increased Institutional Irrevocable gifts are up 91% due to:
 - EITF acquisition policy from an Anonymous Donor in July
- D Individual Foundations Irrevocable Bequests are down 61% due to:
 - Greater gift activity of \$1.9M announced in FY2007
- E Private Fdn gifts are up 61% due to:
 - \$1.4M gifts in Oct 2007, \$2.9M in Nov 2007 and \$5.2M in Feb 2008 from the Columbus Foundation to Academic Affairs

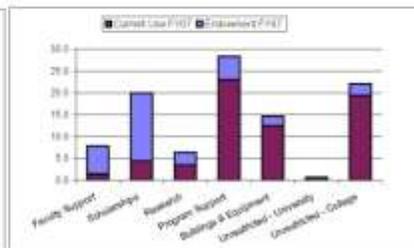
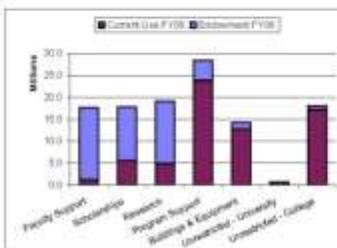
April 4, 2008 meeting, Board of Trustees



THE OHIO STATE UNIVERSITY
OFFICE OF UNIVERSITY DEVELOPMENT

Gift Receipts by Purpose
as of February 29, 2008

	July 2007 - February 2008			July 2006 - February 2007			% Change
	Current Use	Endowment	Total	Current Use	Endowment	Total	
Faculty Support	\$ 1,229,529	\$ 16,420,269	\$ 17,649,798	\$ 1,422,420	\$ 6,915,007	\$ 8,337,427	122%
Scholarships	5,552,606	12,167,028	17,720,533	4,384,690	15,537,431	19,922,111	-11%
Research	4,841,039	14,257,876	19,098,915	3,487,321	2,981,066	6,468,388	195%
Program Support	23,816,078	4,527,372	28,343,350	23,037,276	5,318,759	28,356,031	0%
Buildings & Equipment	12,775,308	1,365,074	14,150,382	12,495,725	2,181,648	14,677,371	-4%
Unrestricted - University	741,740	-	741,740	692,948	-	692,948	7%
Unrestricted - College	17,168,961	687,788	17,856,749	10,428,091	2,991,062	13,419,153	-18%
	\$ 96,125,219	\$ 48,644,226	\$ 144,769,445	\$ 64,946,661	\$ 35,195,399	\$ 100,142,060	18%



* Purpose Report Total does not include Inevitable Deferred gifts, so the total will be lower than the total on the Donor Type Report

April 4, 2008 meeting, Board of Trustees

(APPENDIX XLVIII)

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
April 4, 2008**

TOPIC:

Internal Lines of Credit

CONTEXT:

In accordance with the University's Principles Regarding Use of Internal Lines of Credit adopted by the Board of Trustees at the March 4, 2005 meeting, all University lines of credit agreements involving affiliated entities require approval by the Board of Trustees.

RECOMMENDATION:

The following Lines of Credit have been requested:

- 1) Campus Partners: Line of credit (LOC) of up to \$10,000,000 for property acquisitions for targeted Campus Partners projects. The LOC repayment will be made of anticipated funding from the President's Strategic Fund in FY 2009. Terms and conditions have been reviewed and approved by the Senior Vice President of Business and Finance and the President of Campus Partners
- 2) UMC Partners: Line of Credit (LOC) of up to \$5,700,000 for costs associated with the dissolution of UMC Partners. Term of LOC will be 5 years with repayment of the outstanding balance associated with this LOC being the responsibility of Health System. Terms and conditions have been reviewed and approved by the Senior Vice President of Business and Finance, the Vice President for Health Services, and the Interim Senior Vice President for Health Sciences.

CONSIDERATIONS:

- Are these requests being made for strategic purposes consistent with the Academic Plan?
- Has the impact to the University's Credit rating been sufficiently considered?
- Is repayment assured?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of attached resolution

(APPENDIX XLIX)



ATI-Horticulture and Operations Center

OSU-080801

Requesting Agency(s): ATI-HORTICULTURAL TECHNOLOGY**Location(s):** See Project Information

ASF / O GSF Age:

Description/Scope:

This project will construct a new Horticulture Operations Center at the ATI campus in Wooster, OH. The Center will include classroom, laboratory and office space for the horticulture programs, including the Plant Materials, Turf Science, Landscape Design, Nursery Operations, and Floral Operations programs. The building will be approximately 34,300 gross square feet.

Project programming and schematic design were accomplished as part of a separate project. This project will verify the program and complete project design.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching, learning and research facilities and helping ATI to achieve its academic mission.

Funding Status and Source: A portion of the project funding is from future capital appropriations (2009-2010 capital request). If funding is reduced or delayed alternate funding will need to be provided or the project scope reduced.

Logistics: Project site has been selected and approved.

Energy and Sustainability: This project will pursue green building initiatives. It has not been determined if the project will seek LEED certification.

Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

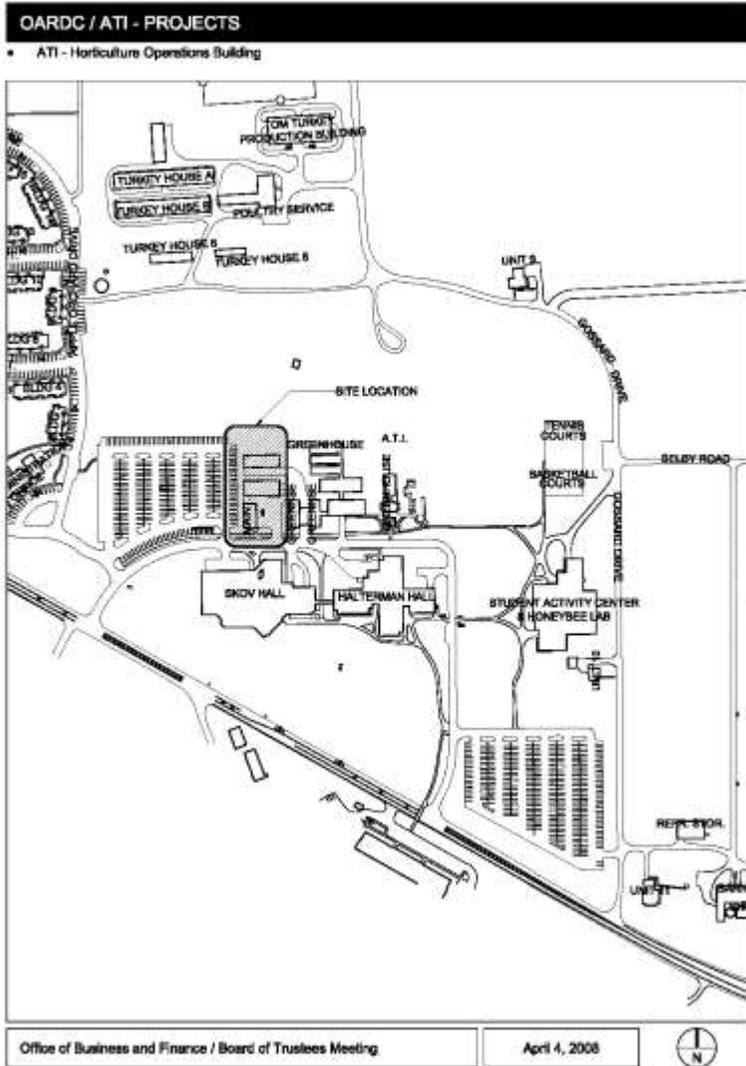
	Amount
Future Capital Appropriations	\$6,904,374.00
HB450 Line Item Appropriation	\$1,455,721.00
General Funds-OSDC	\$40,000.00
Total:	\$8,400,000.00

Schedule:	BaT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BaT	50,400,000.00	04/04/2008		
DESIGN				
Schematic Design Approval		06/15/2008		
Design Dev Document Approval		06/15/2008		
Construction Document Approval		05/01/2009		
BIDDING				
Bidding Approved by BaT	50,400,000.00	04/04/2008		
Bid Opening		07/01/2009		
CONSTRUCTION				
Construction Start		12/01/2009		
Completion		12/01/2010		
FILE				
Final Installation		01/01/2011		
CLOSE OUT				
Occupancy		03/01/2011		

Project Team:

Project Manager: Marjorie Truhman (truhman.2@osu.edu)

Project Coordinator: Rashi Gogley (gogley.1@osu.edu)





EOC Clinical Expansion

315-2005-993-8

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/G GSF Age:

Description/Scope:

This project involves the addition of space for the Diagnostic Treatment Center and Inpatient Cancer/Critical Care Towers east of Cannon Drive. The work will include the demolition of Mears Hall, MRI Building and South Cannon Garage.

At this time, the project is requesting approval to complete schematic design in the amount of \$3,500,000 only.

This project is part of the Medical Center Facilities Plan approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects.

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Funding Status and Source: The construction expenditures must be coordinated with the available debt capacity.

Logistics: This project cannot begin until the North Dean Hall - Non-Clinical Building and Digestive Health Center and MRI Replacement projects have been completed, which is anticipated to be in the summer of 2008, after which the current occupants of Mears Hall will be relocated to these facilities.

Energy and Sustainability: A parking plan must be in place prior to the demolition of the South Cannon Garage.

Risks: The budget set forth is conceptual at this time. The project scope is currently being developed and aligned with University expectations. Once scope, budget and infrastructure needs are validated, an update will be provided to the Board of Trustees, and budgets may be adjusted at that time.

Deferred Maintenance: This project will address a total of \$104.6M of deferred maintenance with the demolition of Mears Hall and the MRI Building.

Deferred Renewal: None

Source of Funds:	Amount
Justices-OSUMC Health Systems	\$46,856,843.00
Univ. Bond Proceeds	\$505,591,758.00
Total:	\$552,448,601.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,500,000.00	04/04/2008		
DESIGN				
Schematic Design Approval		10/31/2009		
Construction Document Approval		12/31/2010		
BIDDING				
Bidding Opening		02/01/2011		
CONSTRUCTION				
Construction Start		04/01/2011		
Completion		11/30/2014		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
 HELLMUTH OBATA & KASSABAUM INC. Executive Design
 JACOBS FACILITIES INC - Construction Management

Project Coordinator: Curt Handachag (handachag.1@osu.edu)

Office of Business and Finance

March 21, 2008



Field Hockey/Outdoor Tennis Complex
OSU-080802

Requesting Agency(s): ATHLETICS

Location(s): See Project Information

ASF/G GSF Age:

Description/Scope:

This project will construct an outdoor women's field hockey facility and replace the existing 12 outdoor tennis courts. The project also includes the construction of concessions, restroom, and storage facilities and a 100-car parking lot.

A previous project had combined the field hockey scope with outdoor football practice fields. Based on the Athletics Master Plan, it was determined to be more efficient to combine the field hockey and tennis court projects due to their adjacencies. The football practice fields will be accomplished as a separate project.

Project programming has yet to occur and the project will be advertised at \$6M, but early estimates have ranged from \$6M to \$9M. Once programming and design are complete a final conceptual budget will be established though the budget will not exceed \$9M.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student athletic facilities and helping Athletics to meet the goal and objectives identified in their master plan. The field hockey facilities will also meet Title IX requirements.

Funding Status and Source: Project funding has been confirmed.

Legislative: The field hockey portion of the project must be complete by fall 2009; the tennis center portion must complete by spring 2010.

Energy and Sustainability: None

Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount:			
Auxiliary-Athletics	\$6.0M to \$9.0M			
Total:	\$6.0M to 9.0M			
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING:				
Arch/Engr Approved by BoT	\$6.0M to \$9.0M	04/04/2008		
DESIGN:				
Schematic Design Approval		07/01/2008		
Design Dev. Document Approval		07/01/2008		
Construction Document Approval		10/01/2008		
BIDDING:				
Bidding Approved BoT	\$6.0M to \$9.0M	04/04/2008		
Bo Opening		01/01/2009		
CONSTRUCTION:				
Construction Start		04/01/2009		
Completion (Field Hockey)		09/30/2009		
Completion (Tennis Center)		03/31/2010		

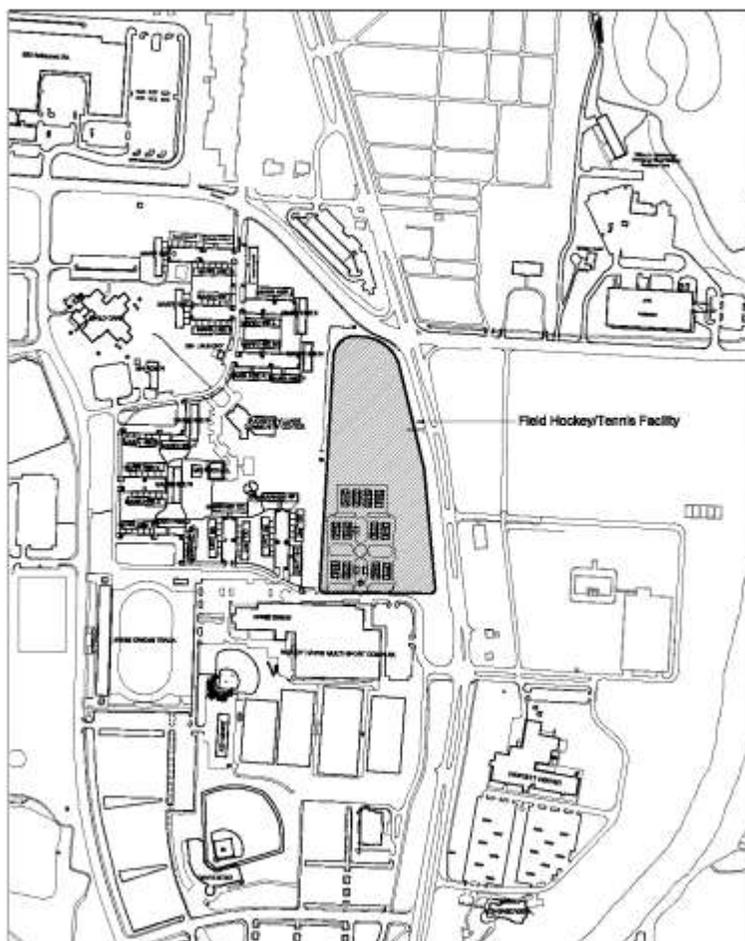
Project Team:

Project Manager: Gary Galber (galber.2@osu.edu)

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)

MIDWEST CAMPUS

- Field Hockey / Tennis Facility



Office of Business and Finance / Board of Trustees Meeting

April 4, 2008





Infrastructure and Roadways EOC Phase I

315-2005-993-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/G GSF Age:

Description/Scope:

This project will provide major utilities, civil and landscape design required to support the Medical Center Facilities Plan/Master Space Plan. The work will upgrade electric power, water, sanitary sewer, storm sewer, natural gas, information technology, steam and chilled water, and several south campus roadways including Caron Drive.

This project is part of the Medical Center Facilities Plan approved on November 4, 2005 by the Board of Trustees as Medical Center Facility Master Plan - Clinical Expansion Projects. This project will be sited west of Rhodes Hall; east of the Olentangy River; south of Medical Center Drive and south of 12th Avenue.

At this time, the project is requesting approval to complete the design and prepare the project for construction in the amount of \$3,000,000.

How does this project advance the Academic Plan? Enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Funding Status and Source: The construction expenditures must be coordinated with the available debt capacity.

Legislatives: This project distributes utilities to all Medical Center Facilities Plan Phase I projects and is on a critical path schedule in order to align sequentially with other Master Plan projects. Delays in this project could cause delays in New Cancer Hospital, OSUMC Clinical Expansion and West of Caron development. The total construction duration will be dependent on the completion of several other related projects of the Medical Center Facilities Plan.

Energy and Sustainability: None.

Risks: The budget set forth is conceptual at this time. The project scope is currently being developed and aligned with University expectations. Once scope, budget and infrastructure needs are validated, an update will be provided to the Board of Trustees, and budgets may be adjusted at that time.

Deferred Maintenance:

Deferred Revenue: None

Source of Funds:	Amount:			
Audittanes-OSUMC Health Systems	50.00			
Univ. Bond Proceeds	544,945,000.00			
Total:	544,945,000.00			

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PCSI/MS				
Arch/Engr Approved by BoT	\$3,000,000.00	04/04/2008		
DESIGN				
Construction Document Approval		02/28/2009		
CONSTRUCTION				
Construction Start		05/01/2009		
Completion		06/30/2014		

Project Team:

Project Manager: Tom Kurlanc (kurlanc.2@osu.edu)

Project Coordinator: Peter Crawford (pcrawford.502@osu.edu)



Ross Heart Hospital Electrophysiology Lab Expansion

OSU-080690

Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF

Requesting Agency(s): ROSS HEART HOSPITAL

Location(s): Ross Heart Hospital, Richard M.

106,654 ASF/0 GSF Age:

Description/Scope:

This project will construct a building addition of approximately 16,900 GSF consisting of three invasive electrophysiology labs, one cardiac cath lab, and recovery area with ten beds. The project will also include associated control rooms, supply storage, and support space. A connector between Rhodes Hall Tower and the addition will be constructed.

How does this project advance the Academic Plan? This project supports the mission of the Medical Center and the Academic Plan by improving patient care facilities and services.

Funding Status and Source: Funding is available and confirmed.

Legistics: None

Energy and Sustainability: None

Risks: Project work will be in and around fully operational medical/hospital complex.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Auxiliary-OSUMC Health Systems	\$12,034,640.00
Total:	\$12,034,640.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$12,034,640.00	04/04/2008		
DESIGN				
Schematic Design Approval		11/30/2008		
Design Dev. Document Approval		03/15/2009		
Construction Document Approval		07/31/2009		
BIDDING				
Bid Opening		10/15/2009		
CONSTRUCTION				
Construction Start		12/21/2009		
Completion		07/09/2011		

Project Team:

Project Manager: Arden Foreman

Project Coordinator: Megan Balmer (Balmer.2@osu.edu)

(APPENDIX L)

PURCHASE OF REAL PROPERTY

**Ohio National Guard Hangar Facility
Adjacent to Don Scott Field
2827 West Dublin-Granville Road
Columbus, Ohio**

Location and Description

The University is presented with the opportunity to purchase the improved real estate consisting of a hangar facility located at 2827 West Dublin-Granville Road, Columbus Ohio. The University has entered into a contingent contract to purchase the property. The property is located on the south side of West Dublin-Granville Road, adjacent to the University Airport at Don Scott Field, and is surrounded by other property owned by the University. The hangar facility is currently leased on a month-to-month basis to MedFlight of Ohio, Inc. by the current property owner. Upon the University's purchase the hangar facility will be leased from the University to MedFlight of Ohio through a long-term lease which has been proposed separately.

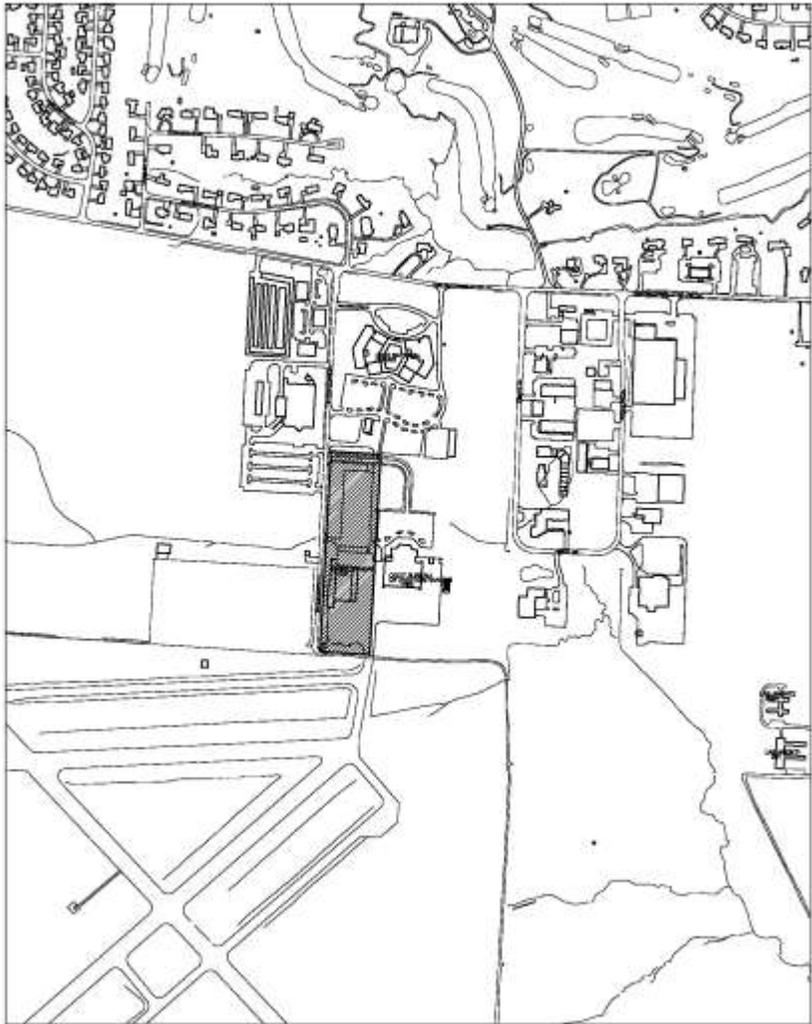
The property being purchased contains 8.017 acres, improved with a two-story aviation hangar containing 56,160 SF. The property has been appraised by two MAI appraisers, The Charles R. Porter Company and Arnold & Associates, with the appraisal reports indicating values of \$2,875,000.00 and \$3,035,000.00, respectively. The purchase price for the property is \$2,875,000.00. The property is owned by Adjutant General of the state of Ohio, an entity of the state of Ohio.

Use of the Property

It is the intention of the University to acquire the property and enter into a lease of the hangar facility with MedFlight of Ohio and to control this adjacent property through the acquisition. The purchase of this property allows continuity in the ownership of properties abutting the airfield and ensures compliance with Federal regulations pertaining to those activities which access the public airport from private property.

OSU Airport Projects

- Acquisition of Ohio National Guard Hangar, 2827 W. Dublin-Granville Rd., Columbus, OH



Office of Business and Finance / Board of Trustees Meeting

April 4, 2008



April 4, 2008 meeting, Board of Trustees

(APPENDIX LI)

LONG-TERM LEASE

**Aviation Hangar Facility
Adjacent to Don Scott Field
2827 West Dublin-Granville Road
Columbus, Ohio**

Location and Description

The University Airport at Don Scott Field proposes to lease 8.017 acres, improved with a two story aviation hangar facility containing 56,160 SF to MedFlight of Ohio, Inc.

The property is located at 2827 West Dublin-Granville Road, Columbus Ohio. The University has entered into a contingent purchase contract to purchase the property from the current property owner - the Adjutant General of the state of Ohio. The property is located on the south side of West Dublin-Granville Road, adjacent to the University Airport at Don Scott Field, and is surrounded by other property owned by the University. The hangar facility is currently leased on a month-to-month basis from the owner of the property to MedFlight of Ohio, Inc. Upon purchase of the property by the University, the University will enter into this proposed new long-term lease with the tenant, MedFlight of Ohio.

All operating costs and any other expenses related to the proposed off-campus property will be paid by the University Airport and all lease payments, net of costs and/or expenses will be used to pay off the bond financing used to acquire the property.

Terms of Lease

The lease term shall be for 10 years, and either the landlord (OSU) or the tenant (Medflight) will have the right to terminate the lease at any time with a two-year notice of termination. The lease will also provide the tenant two five-year renewal options. [Note: in the event MedFlight of Ohio exercises its right to terminate the lease, the airport business plan provides for alternative sources of revenue to offset the remainder of the 20 year bond financing.]

During the term of Medflight's lease, rent for the property will be \$190,000.00 annually or \$15,833.00 monthly, with rent increases based on CPI every 5 years.

April 4, 2008 meeting, Board of Trustees

June 6, 2008 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, June 6, 2008, at 8:30am. He requested the secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Alex Shumate, Brian K. Hicks, John C. Fisher, Alan W. Brass, and Algenon L. Marbley.

Dr. Cloyd:

Before we take a roll call vote to go into executive session I wanted to announce that the Board will reconvene this afternoon at 1:00pm. I hereby move that the Board recess into Executive Session for the purposes of considering personnel matters regarding compensation and to discuss matters required to be kept confidential by state statute.

Upon motion of Dr. Cloyd, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Davidson, Ong, Borrer, Shumate, Hicks, Fisher, Schottenstein, Brass and Marbley.

Dr. Cloyd reconvened the meeting on Friday, June 6, 2008, at 1:03pm.

Present: G. Gil Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, and Debra J. Van Camp.

Dr. Cloyd:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that ringers on all cell phones and other communication devices be turned off at this time and I would ask the members of the audience to observe the rules of the quorum proper to conduct the business at hand.

At this time I would like to call on Provost Joe Alutto to introduce our two distinguished University professors.

DISTINGUISHED UNIVERSITY PROFESSORS PRESENTATION

Dr. Alutto:

Thank you Chairman Cloyd. It is with great pride that I bring forward two exemplars for the conferment of the highest honor that the University bestows on a faculty member; the permanent honorific title of Distinguished University Professor. Our honorees will join a select group of only 36 other faculty members, ever to have received this distinction and they will automatically become members of the President's and Provost's Advisory Committee (PPAC). Faculty members are nominated by their colleges and chosen by members of the PPAC. Our recipients will receive a one-time cash award of \$30,000 from the Office of Academic Affairs to further their scholarly work. Before I introduce our honorees however, please join me in thanking the members of this year's selection committee. They include Dr. David E. Denlinger, Distinguished University Professor, Department of Entomology; Dr. L.S. Fan, who also served as the selection committee's convener, and is a Distinguished University

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Professor in the Department of Chemical and Biomolecular Engineering; Dr. Avner Friedman, who was selected as a Distinguished University Professor just last year, and is a Distinguished University Professor in the Department of Mathematics; Dr. Karin M. Musier-Forsyth, the Ohio Eminent Scholar in Macromolecular Structure Determination in the Department of Chemistry and Dr. Julian F. Thayer, the Ohio Eminent Scholar in Health Psychology in the Department of Psychology.

Let me tell you a little bit about each of our honorees and then I will ask them to come forward. First, Professor Janice Kiecolt-Glaser, The S. Robert Davis Chair of Medicine, is the director of the Division of Health Psychology in the Department of Psychiatry. A professor in the Institute of Behavioral Medicine Research and is widely regarded as a major scientific leader. As Dr. Chip Souba wrote in his nomination letter "her seminal work in the adverse effects of stress on the immune system has provided the very foundation of this field of investigation. Her research has demonstrated that a wide range of stressful life events from medical school examinations, to divorce, to care giving, to patients with Alzheimer's disease, all lead to meaningful changes in immunity." She has written or co-written close to 200 articles. Not only is she among the world's most highly cited authors, but also as one scholar has noted, soon after she spearheads new techniques many others in the field try to emulate and use her innovations. She is an elected member of the Institute of Medicine of the National Academy of Sciences and an elected fellow of the American Association for the Advancement of Science and a recipient of Ohio State's Distinguished Scholar Award. She has an exceptional teaching and service record here at Ohio State. You will be further amazed when I tell you that in addition to her outstanding research endeavors she has also managed to write two mystery novels. She earned her bachelor's degree in psychology at the University of Oklahoma, her doctorate and clinical psychology degree at the University of Miami, Florida, and completed an internship in clinical psychology at Baylor College of Medicine, and a post doctorate fellowship in adult clinical psychology at the University of Rochester School of Medicine.

Next is Professor James Phelan, Humanities Distinguished Professor, Department of English. Professor Phelan is considered a genuine pioneer in the intellectual world. His research focuses on rhetorical approaches to narrative, looking at narrative as a complex communication involving its audiences understanding, emotion and ethics. He has written five books and more than 100 essays, edited or co-edited four other books, and since 1993 has been the editor of *Narrative*, the leading journal in the field. His work has literally taught around the world, demonstrating it's far reaching impact. One scholar nominator wrote "Phelan is an unusually clear-sighted, though a sympathetic reader of other people's ideas. He often understands your point of view better than you do yourself. This gives him an uncanny way of making suggestions that help you make an interesting idea into something much more." That nominator acknowledged what an outstanding talent this is for a teacher and went on to say "in the larger world of scholarship it has made Phelan into a superb editor of other people's work." Among his many prestigious recognitions, he has received Ohio State's Distinguished Scholar Award, the Alumni Award for Distinguished Teaching, and the Arts and Sciences Research Award for Exemplary Service. He served as chair of the Department of English for eight years. He has developed courses and given tireless service on departmental, college and university wide committees. Dr. Phelan earned his bachelor's degree in English Literature at Boston College, his master's degree and doctorate in English Language and Literature at the University of Chicago.

Both of these individuals are precisely the kind of faculty members who are moving this University from excellence to true eminence. Would Dr. Janice Kiecolt-Glaser now come forward?

And now I would like to invite Dr. Kiecolt-Glaser to say a few words.

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Dr. Kiecolt-Glaser:

Let me very briefly tell you about the work I share with Dr. Ronald Glaser, who if there were justice would be equally honored at this moment as well. We share a close working relationship. We have shown, for example, stress substantially alters or delays your response to a series of vaccines and that wounds heal up to 40% more slowly when you are stressed. We have been working most recently on inflammation which is associated with a series of age-related diseases: cardiovascular disease, type 2 diabetes, arthritis, osteoporosis, frailty and functional decline. Stress substantially enhances inflammation and may in fact speed the aging of the immune response. Most recently we were looking at remedies for some of this among our current NIH funded grants. There are two where we are looking at omega-3 as an intervention to see if we can alter stress related changes in inflammation. We are also looking at cancer survivors particularly breast cancer and colon cancer, and we are very interested in how inflammation and stress may contribute to fatigue in those survivors.

Finally let me say that I have a letter that I pulled out of my file from 1997 from President Gee where he talked about how Ron and I were the most cited research faculty members in the University at that point in time in the popular press. I do not know at this point in time if we are now but we are pretty close to the top and it is one of the ways that we give back in terms of the University in recognition and branding. Thank you very much for your support, I am most honored.

Dr. Phelan:

Since I work in narrative studies I have decided to offer my brief remarks today in a form of what I call a lyric narrative. Lyric narrative is a hybridization that I have become particularly interested in recently, and it combines elements of traditional stories, especially characters, events and change with elements of lyric poetry, especially the expression of thoughts and emotions. I will begin with a flashback to an event that occurred on January 4, 1987. That event is my writing of the first entry in the journal that became my book beyond the tenure track, *Fifteen Months in the Life of an English Professor*. The entry itself is primarily thoughts and reflections; two tenured jobs at the same University. The long climb that Betty, that's my wife, Elizabeth Menaghan, a professor in OSU sociology department, and I began in graduate school almost 15 years ago when we had not read any guide books and were blissfully ignorant of the path has led us, if not to a summit of academe, at least to a place that we can catch our breaths and contemplate the prospect before us. When the gods want to punish us, they answer our prayers. Oscar Wilde said "What do the gods have in mind for us?" So far it does not seem that they are after punishment, but perhaps that's because the place we are in is not exactly the place we prayed to reach. When we left Boston for graduate school at the University of Chicago in the fall of 1972, neither Betty nor I would have said that our ideal job would be at a huge university in the Midwest. A small liberal arts college in New England was more what we born and bred Easterners had in mind. Now here we are in Columbus, decidedly not an eastern city, teaching English and sociology on the largest campus in the country. A place where football is king and buckeye is a term referring not to a vision problem but to a loyal Ohioan and a loyal Ohio Stater. It is and probably enough, a term of honor. After ten years we are finally beginning to think of Columbus as our permanent home. Given that we have moved around a lot during our first seven years of marriage and given our feelings about Ohio State in Columbus, we have not until recently been inclined to think of our residency here as provisional and tentative. We weren't sure if they would keep us, we weren't sure how much we wanted to stay. Now, I flash forward through many years and many events in a narrative of my life, not just because time is short, but also because these events are not all that gripping, or as we narrative theorists say, tellable. But the events include researching and writing of various books and articles, the editing of other people's books and articles, the highs and lows of eight years as a department chair, and the launch in 2006 of a program within the English department called Project Narrative. Of course outside the boundaries of my life

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narrative, all kinds of other more tellable changes are occurring including the departure and return of our distinguished and beloved President E. Gordon Gee. But the relentless pace of the flash forwarding now brings me to this present moment, and to my rounding off the story that begun in that journal entry of January 4, 1987 by means of some current reflections.

Happily Oscar Wilde's dictum has not applied to Betty and me. The gods apparently not only had no interest in punishing us, but instead they seemed to have been determined to shower blessings upon us; more so than I either recognized or anticipated 21 years ago. In particular, in my case, I have been blessed with very supportive chairs, Julian Markels who hired me and shepherded me through tenure, Morris Beja whose initial response to my request was almost always "let me see if I can make that happen." And now, Valerie Lee, who as I have already told her, belongs in the department chair hall of fame. I have also been blessed with wonderful colleagues, indeed too many to mention, though for this audience I will single out David Frantz, who has since I arrived in 1977 been both a wonderful friend and a role model of what it means to dedicate oneself to this University. My colleagues and I have also been fortunate to receive the support of the Office of Academic Affairs, and the College of Humanities, first for a selected investment grant to the English department during my stent as chair and for our Targeted Investment in Excellence Award to fund that Project Narrative, and for that last award I am deeply grateful to Dean John Roberts.

The gods have also blessed me by sending me so many impressive students, both graduate and undergraduate into those classrooms in Denney Hall. All these things have made the Ohio State English Department the best environment I could imagine for doing my work. Above all, the gods have blessed me beyond measure by making it possible for me to share my life at Ohio State with Betty, who today I call with great conviction, pride and pleasure my fellow buckeye.

Thank you very much.

Dr. Cloyd:

Dr. Glaser and Dr. Phelan, again congratulations to both of you. Thank you very much. I think if I build on what you said Dr. Phelan, I think the gods have smiled on Ohio State for having the two of you here. Certainly as we look to crown this University, we do not have brighter jewels than faculty like yourselves, so thank you very much.

I would now like to call on Bill Shkurti and Chip Souba who are going to give us an update on the Medical Center Master Space Plan.

MASTER SPACE PLAN UPDATE

Dr. Souba, Jr:

Thank you very much Mr. Chairman. Good afternoon ladies and gentlemen. Mr. Shkurti and I would like to brief the Board on the events that transpired at the Medical Affairs Committee meeting yesterday. I will try to be brief but at the same time informative. I think for starters it is important to point out that we are fully aligned on multiple fronts with this project to include the integration of the three missions: education, research and patient care. We are working from a single balance sheet and have a fully integrated strategic plan, and the plan itself is based on the University's academic plan and guided by the President's six key strategic principles. We are aligned with the Medical Center's key result areas, and aligned as well with our governance changes, our bond rating and our financial targets. The University capital planning targets and the executive sponsors in the Medical Center leadership are in

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agreement on the plan to include the efficiency and productivity targets that we will have to hit to successfully execute the plan and we have also had external validation from our consultants. Yesterday we talked briefly about our ambulatory strategy which is our outpatient strategy in the perimeter of Columbus. We will be moving forward with the lease of an outpatient facility on 23 North and will be asking for your approval of that today, and we are moving forward as well with our JamesCare program and our ambulatory surgery program. We reviewed the integrated long range financial plan for the master space plan. We believe the plan protects the University's credit rating. We believe it hits the three financial targets of EBIDA margin, debt service coverage and days cash on hand. That is important as you have asked us to adhere to those parameters, and we believe it provides sufficient cash flow to invest in equipment and facilities and into our three missions of research, education and patient care.

The plan itself will require continued signature program performance in order to execute on it and it will require operational efficiencies to include throughput, productivity and some non-labor initiatives. In addition the successful plan will require a development program which has as its target for phase one raising \$75 million, 75% of which must be raised by the summer of 2010 to begin construction, and a phase two fundraising goal which is to be determined. Yesterday we heard preliminary reports from Deloitte and Hammes, who are with us today. Those reports are in your packets and we will have complete full reports for you by the July Board meeting. I think it is safe to say that both consultants find the plan to be reasonable and have remarked that the major concerns that they expressed this year have been addressed.

Finally in terms of next steps, we will continue to work with our consultants. Next time we meet we will have additional information on the sensitivities that surround the plan which will include best case, most likely case, and worse case scenarios, with examples of the interventions that will be put into place in the unlikely event that we had a perfect storm situation. We will follow-up on the other topics we discussed yesterday.

Mr. Shkurti:

Mr. Chairman, what I will cover is what you are being asked to approve today and why. As Dr. Souba mentioned, although we are prepared to move forward we are not prepared to move full steam ahead until we have a level of comfort that the Deloitte and Hammes review has been satisfactorily completed and we expect that to be done for the July meeting. Meanwhile, we are requesting approval to move ahead with seven low-risk initiatives or projects that we know need to be done and we think they will move the Medical Center and the University forward. Briefly these are mechanical, electrical, and plumbing upgrades that deal with deferred maintenance issues on existing buildings, and we are asking for the release of design fees only, so we can get moving on that. We know we have to do it. The second item is design fees, again, design approval for another parking garage, and if you have driven in the Medical Center area you know there is no excess of parking there. We are also asking for approval to allow us to start the process of advertising and bringing a construction manager on board. It is best practice to bring these people on early, so they can help design things. Although the total cost seems like a large number, it is \$38 million; it is what is in the Board books, that's for the entire length of the contract. We can modify that and we will write the contract in such a way as to modify that as necessary if we end up with less of a project or project delays. We do not anticipate that but we need to have that flexibility.

We have the same issues regarding a commissioning agent. There is a specialized engineering firm that will help us make sure all the systems integrate properly when the project is completed, and again it is best practice to bring that person or group of persons on early to help make sure that is successful. We are asking for the release of approximately \$500,000 for construction contracts for renovations to Cramblett Hall to allow the relocation of staff from Means Hall, which is something we know we are

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going to have to do anyway. We are asking for approval of a lease of 30 thousand square feet for an ambulatory facility near 23 North, near Powell, and that is a facility we know we need and one we know will begin to more than pay for itself within two years. We are also asking you to approve the rates for the health system for fiscal year 2009, which would take effect July 1, and all of these projects that we are asking you to approve in full session today have been vetted and reviewed and recommended by both the Medical Affairs Committee and the Fiscal Affairs Committee of the Board.

It is management's intention, as Dr. Souba mentioned, to return in July with completed reports from Deloitte and Hammes, a request to spend an additional \$57 million to complete detailed design east of Cannon, and to begin conceptual design west of Cannon, and also to address any open issues including the various scenarios that Dr. Souba mentioned.

Dr. Souba:

In conclusion this is the largest and most complex project ever taken on by the University. We are excited about it and think we are fully aligned, but it is important to take our time upfront to tie down all the loose ends so we maximize the likelihood of a successful outcome. We do believe that the successful completion of this project will help move the Medical Center and the University forward into a very elite group of top institutions and more importantly it will help us enhance the value that we provide the people we serve; our students our faculty, our staff, our community and our patients. Mr. Chairman, thank you very much for the opportunity to present.

Dr. Cloyd:

Thanks Chip. Thanks Bill. Mr. Brass and Ms. Davidson, I know that this was reviewed and approved in both of your committees yesterday, did you have any comments either of you would like to provide before I call for a motion?

Mr. Brass:

No, I would just tell you that there are two phases to this project, but we are concentrating on phase one, which is a \$1 billion project, phase two is \$300 - \$400 million. The goal is a very simple one and that is to get us into the top 20 medical school systems in this country. Dr. Souba stated and I will confirm that we are now fully aligned on all eight of those critical line items including the University goal sets. I am very comfortable right now with the financial forecasting model and the forecast that we are bringing forward is most likely going to happen. We are running additional sensitivities with comments coming back from Deloitte, as Dr. Souba said, for worse case and best case. We will state to you that we have asked Hammes to go back and review the fees again, as it relates to benchmarks; we will have that in July before we start any construction. And we will concentrate on the circuit breakers in the event that we have to activate some of those as to what the ramifications are on the project as a whole, which we will have a better feel for in July as well. Right now I think that we are in a very good position to move forward as recommended.

Ms. Davidson:

Mr. Chairman, I would agree with Mr. Brass in that assessment. We had a full review yesterday in Fiscal Affairs Committee, the steps that we are taking today with this resolution are the beginning steps for design fees, as we know, and also for a requisition for proposals that will be reached during and only spending the money that will be needed as we move ahead so I think the Fiscal Affairs Committee was comfortable with moving ahead on this too.

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Dr. Cloyd:

Thanks Ms. Davidson.

MEDICAL CENTER FACILITY MASTER PLAN EXPANSION PROJECTS - PHASE I
Resolution No. 2008-107

**DESIGN, CONSTRUCTION, COMMISSIONING
AND CONSTRUCTION MANAGEMENT SERVICES**

Synopsis: Authorization to enter into design contracts for the 10th Avenue Parking Garage and mechanical, electrical, and plumbing upgrades to Rhodes Hall, Doan Hall, the James Cancer Hospital and Solove Research Institute, and Cramblett Hall, construction contracts for the Cramblett Hall renovation, and contracts for construction management and commissioning services for the Medical Center Facility Master Plan Expansion Phase I.

WHEREAS approval is requested to contract for design services for 10th Avenue Parking Garage and mechanical, electrical, and plumbing upgrades to Rhodes Hall, Doan Hall, the James Cancer Hospital and Solove Research Institute, and Cramblett Hall for a combined estimated cost of \$7 million; and

WHEREAS approval is requested to enter into construction management and commissioning services contracts up to \$43 million in support of the Medical Center Facility Master Plan Expansion Phase I to ensure that both parties are available to assist with the final program and project design; and

WHEREAS approval is requested to enter into construction contracts for \$449,682 for the renovation of Cramblett Hall that will allow for the relocation of staff from Means Hall in support of the Medical Center expansion:

NOW THEREFORE

BE IT RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into design, construction manager, commissioning and construction contracts, for these projects as detailed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

Upon motion of Mr. Schottenstein, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass and Marbley.

(See Appendix LII for background information and map, page 1127)

Dr. Cloyd:

Thank you very much. Nice work by everyone, really, thank you very much.

At this time I will call on President Gee for his report.

PRESIDENT'S REPORT

President Gee:

Thank you, I appreciate that. I am going to spend a little more time today because of the fact that it is the end of the season and this indeed has been a whirlwind of an academic year. As we reach this point, this crescendo, I have come to realize that springtime means different things to different people depending on one's age as you can all imagine. There is art time and there is ADD time. For those with art memberships, spring is not just a time for graduation but also for reflection and contemplation. For college students, however, spring is most clearly ADD time and at Ohio State who can blame them, the sun is shining, the Oval is filled with frisbees and laughter, the dirt piles and wrecking balls are all in bloom, even still students focus has been strong enough so that on Sunday some 7,866 will graduate, if you think about that, that is a medium size university. I am really looking forward to this because it is my first time to conduct commencement in the stadium for ten years and to give students the full measure of credit they are due. Evidence of their excellence could be seen clearly in their remarkable success and so many national academic competitions, in addition to some of the better big name competition, the Rhodes, the Goldwater and so on. You may have heard about our students' incredible success in the Chinese bridge competition. Now I have to admit that I had heard little of it before learning that Ohio State students are the best in the world in this competition. It is something like the intellectual version of American Gladiators. These young people compete live on Chinese television displaying their language skills and cultural knowledge. In April a team of Chinese journalists and television crews came to campus to learn the secrets of our student success. The creativity and abilities of these 60,000 students who call this place home never cease to impress me. Their hard work, their energy, and their commitment to this great University help fuel my own dedication to sharpening our focus on the student experiences. We officially changed the name of the student affairs division to student life. Now that may seem like a small change but it reflects a more complete understanding of our critical role in every aspect of our students' development. University physical facilities, by the way, must support our students focus and we have projects in various stages of completion on that score.

This spring we had a topping ceremony for the new Ohio Union, that facility is going to be among the nation's very finest and it will have a decidedly Ohio centric theme. Also this spring we dedicated both RPAC, our large fitness center, and Jennings Hall. Taken together these facilities reflect comprehensive understanding of both our students' needs and our academic purposes. The search for a successor to Rich Hollingsworth, who is sitting right over there on the end, has begun and I am confident we will attract a superb visionary new vice president, but Rich, I applaud you for years of service to this institution, and I deeply appreciate your good work.

As you know I have been very busy hiring the most talented leaders from across the country. One of our new leaders whom I just talked to a minute ago, he calls in every day and reports in, I told him I am not his father, is Steve Gabbe who will return to Ohio State this summer as senior vice president for Health Sciences. Kathy Starkoff, joins Ohio State this month as our chief information officer. And a search has begun for a new vice provost for global strategies and international affairs. The internationalization of this institution is one of our highest priorities, and we are working very aggressively to make that happen.

Before I talk about some of my off campus adventures, of which I have had many as some of you know, I want to mention that the provost and I have been ratcheting up with the pace of change here, as you know. We have begun an administrative reorganization in the Colleges of the Arts and Sciences that will greatly strengthen the very heart of our University; likewise we are thoroughly reviewing the graduate programs. It is important, by the way, to note that both of these projects are the result of faculty driven assessments of programmatic strengths and weaknesses. The

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difference is that Joe and I refuse to place these reports on shelves to gather dust and so when I spoke with the faculty about these changes and others last week I am very encouraged that we have full partners in the process.

Moving outward from campus I am delighted to say that I am truly enjoying living in the Pizzuti House. I loved the Blackwell, but after eight months it got a little old. The new home is handsome, it is comfortable, and we are making excellent use of it most every night that I am in town. We have held several dinners with University friends and donors and many receptions with student faculty and community groups. Since late April, when I moved in, I have hosted nearly 1,000 guests, some of them are still there. I keep counting them as a matter of fact. I have made the usual rounds of Rotary Club and Chamber of Commerce lunches. I also spent a morning with several hundred Ohio lawyers in town for the state bar association convention; it was more fun than you might guess. The new OSU urban arts space is fulfilling its promise of sharing University's cultural resources with the community. Last month our master of fine arts students held their final exhibition at the site and it was a perfect venue for showcasing their talent and it is a wonderful venue, please come and see it.

Our faculty and students at the extended campus in Lima were very kind during my recent visit. That trip completes my first round of tours of Ohio State's engaged campuses and I have promised or threatened to return frequently. And on Monday I start my 88 county tour of Ohio State, of which I will complete in August. I will not milk a cow in every county, although I thought about it, I want you to know. I had a wonderful few days in Washington; I have to say that the Pope must not have known of my travel plans. The city was not quite big enough for the both of us. In truth I enjoyed several Ohio State events there, the legislative breakfast was a great opportunity to thank Ohio's exceptional delegation, particularly as so many of our leaders are leaving office.

I will close my report by noting that a few weeks ago several hundred of Les Wexner's closest friends had way too much fun watching me stumble through what seemed like several pages of a Yiddish dictionary. I was very fortunate to have Judge Marbley as my Yiddish tutor, I want you to know. I thank you Judge, you are a very able assistant. The National Hillel Organization had a special event in Les' honor and it was very special indeed, Mr. Wexner we acknowledge that. I was pleased to serve as emcee and grateful for the chance to offer a hearty mazal-tov to my very good friend.

So ladies and gentlemen I want to take this chance in this very room where I started nearly a year ago, to thank you for the opportunity to return to what is without a doubt an incredible University. I wake each day only half believing my good fortune. That is my report.

Dr. Cloyd:

Thank you President Gee. At this time we will hear our committee reports, and I want to begin with the Agricultural Affairs Committee, Mr. Fisher.

COMMITTEE REPORTS

Mr. Fisher:

Thank you Mr. Chairman, the short version could be entitled "Waterless Urinals, The Incredible Egg, and The Hawk's Nest," but I will share more. The Agricultural Affairs Committee was hosted by Dean Bobby Moser at the Nationwide and Ohio Farm Bureau 4-H Center, the first "green" building on campus. The Leadership in Energy and Environmental Design (LEED) registered building is meeting all of our projections. The feature is geothermal system for heating and cooling. This building uses 52% less

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water than a comparable building, in fact waterless urinals are a major contributor to that. There are major electricity savings, recycling is evident throughout from the recycled carpet that is now in place, to work stations made from corn product, walls from sunflower seed hulls, on and on it goes about this green building. All of these features are outlined in this report at your desk and I encourage you to take a look at it.

The second part of the meeting we focused on the home of the 4-H Center - Ohio's 4-H program. What I am reflecting for you are figures from 2007 but we have over 324,000 young Ohioans involved in 4-H. That also involves 23,000 adult volunteers and 12,000 youth volunteers. As you look at the report in front of you please note the 4-H demographics, as every community in all 88 counties is touched by 4-H.

We then heard from Dr. Robert Horton, a curriculum specialist, on how 4-H has adapted to today's leadership and education needs. He talked about the Buckeye Science, Technology, Engineering and Mathematics Scholars (STEMS) program for fifth and sixth graders, an after school project based on science, technology, engineering and mathematics. We also heard about the after school agricultural program for second through fifth graders which promotes agricultural literacy while developing their understanding, appreciation and application of sciences. And indeed we did hear about the incredible egg program, utilizing the egg and all about it as a STEM based program for elementary grade classrooms. There is also an exciting space program and space camp going on in collaboration between Marietta College, Ohio State University Extension and the 4-H youth development. So this building and the home to 4-H is located directly west of the Schottenstein Center. The Nationwide and Ohio Farm Bureau 4-H Center is a campus treasure that we can all be proud of, but seeing is believing, so take advantage of the opportunity to stop in and take a look for yourself.

And lastly I would like to thank Athletic Director Gene Smith and Archie Griffin from the Alumni Association for hosting an event at Hawk's Nest, which is the golf course donated to the University last year and it is doing well, and we appreciate their efforts in promoting and sharing this treasure with our alumni and friends in the northeast Ohio area.

Thank you Mr. Chairman.

(See Appendix LIII for background information, page 1131)

Dr. Cloyd:

Thank you Mr. Fisher. Any questions or comments?

Next I would ask for the Audit and Compliance Committee report.

Mr. Schottenstein:

Thank you Mr. Chairman, the Audit and Compliance Committee met yesterday and the agenda items included the following: first we had a follow-up from the PWC operational audit that began last year, with particular emphasis paid to a streamlining taskforce which Mr. Shkurti has organized pursuant to the direction of President Gee. Primarily looking at several areas where there are inconsistent policies and practices within the University, the goal being to streamline and make certain areas more efficient. It was quite a positive report from Mr. Shkurti.

We then reviewed a draft of the internal audit work plan for the next several years. The two compliance matters that came before the committee, one dealt with student financial aid, which was very interesting and also a very positive report. Just for everyone's interest we have the largest student financial aid operation in the country. We receive over \$585 million of aid; there are over 70 employees that work in our

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student financial aid office. The operating standards are very strict; we voluntarily participate in the federal quality assurance program, undertake a number of evaluations and are audited annually. For a number of years now there has been no material findings and the members of the committee were quite satisfied from a compliance and operational standpoint that we have a first rate operation in the Office of Student Financial Aid.

Likewise we also had a report concerning the newly named Office of Student Life and the compliance associated with it. I thought I would share a few interesting facts about it as well. Over 11,000 students live in University housing; there are 19 dining locations that serve over three million meals per year. Over 98 thousand patients are seen at the student health center, more than 15,000 counseling sessions, approximately 1 million guests hosted each year at the Schottenstein Center and there is more. All of these items require licensing and updated licensing. The members of the Audit and Compliance Committee were satisfied that from a compliance standpoint we have a robust program here as well.

Finally we were informed as to the conflict of interest process undertaken through the general counsel's office. Lynn Readey, deputy general counsel presented the process that is undertaken. Approximately 2,500 employees of the University are sent forms to deal with ethics and conflicts of interest and we require 100% participation regarding the filling out and turning in of those forms. I think we have a commendable practice in this area as well.

We also had a second reading of the Affiliated Entities Policy which will come before the Board for vote today. Other than Executive Session that concludes my report.

Dr. Cloyd:

Thank you Mr. Schottenstein, certainly the results on the financial aid are very reassuring when we read about some of the problems some institutions have encountered. That is excellent.

But I do have one question relative to the streamlining work verses a base. Have we reached a point yet to where we have some kind of an understanding of however we want to look at it, a productivity enhancement we may have at the University with getting more streamlined in our approaches?

Mr. Schottenstein:

I think we are making progress, let me say that. I think the operational audit that we undertook last year pointed out a number of things and I think that this streamlining taskforce which Mr. Shkurti has organized is really the beginning of the first step to try to do just what you are saying. I think we are starting to make progress on that. Bill if you want to add anything to what I have said. We are quite early in the streamlining process.

Mr. Shkurti:

Mr. Schottenstein, I think that is a fair characterization. Our next step will be to finalize the recommendations this summer and begin implementation and as we do we are going to set up metrics so we can measure this and we hope to have some significant savings in faculty time and administrative time and yet still protect the University.

Dr. Cloyd:

Any other questions or comments on the committee report?

If not I would like to then go to the Medical Affairs Committee report.

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Mr. Brass:

Thank you Mr. Chairman, my comments will be very brief in light of the presentation we had. I think I would be remiss if I did not thank Chip Souba, Bill Shkurti, Pete Geier and the rest of the staff. They have done a wonderful job over the last year trying to get all the t's crossed and the i's dotted. We have a few more to go, which we will bring back in July but at this point in time as we begin to start the design work on the largest project at our Ohio State University, I am assured in fact that we have the right kind of safeguards in place. We will spend a little more time on sensitivity analysis at the next meeting which is going to be very important for the Board to understand along with the fee structures we are entering into because of the magnitude of this project. The goal sets, the strategic plan, the integration, the long range forecasting, I am very, very happy with at this point in time.

At the Medical Affairs Committee we also spent time on the next year's budget for our Medical Center as well as making sure that we are in good shape as it relates to some of the forecasting that is going to be taking place next year as a baseline for the next eight or ten years of productivity. You heard earlier some of the projects we took a look at in detail yesterday which was approved earlier today and I think those are good first steps as it relates to phase one of our project. So with that Mr. Chairman I will end my comments. It was a productive meeting yesterday, and I really felt very gratified as it relates to the number of answers we were able to bring forward. Thank you very much.

Dr. Cloyd:

Thank you Mr. Brass, any questions or comments?

Next we have Academic and Student Affairs Committee.

Ambassador Ong:

Thank you Mr. Chairman. Yesterday the Academic and Student Affairs Committee heard two presentations with ensuing discussion among the committee and members of the administration. The first presentation was made by Pat Osmer who is vice provost for graduate studies and dean of the Graduate School. Understanding that one of the elements in making Ohio State a preeminent University is the quality of our Ph.D. programs. Last summer President Gee and Provost Alutto commissioned a committee consisting of a number of senior members of the faculty and also some senior academic leaders from outside the University to study the some 90 Ph.D. programs which we have here at Ohio State. This was a three way partnership of the Graduate School, the Office of Academic Affairs and, of course, the colleges themselves. The review assigned all of these programs to one of six categories after they had examined all of the presentations made by various departments and colleges and then added their own analysis. Twelve out of the roughly 90 were rated as high quality on the basis that their planning focus and potential to enhance the standing of the University. These are already world class programs and the committee, as well as defining them, or identifying them, also strongly recommended that they be made the target for additional investment to continue the dynamics of those programs.

Secondly, they rated another 17 programs as strong, that is to say programs with substance and potential but each of which have some issues in terms of either the focus of the program or perhaps the structure of the program, so these are programs that need a little attention but along with the 12 that are considered to be of high quality and about whom there are no particular recommendations for change. There are 29 that are recognized as very good. Sixteen more programs were identified as good and there were 11 programs which were relatively new and in the process of development, some of which have not even produced their first doctorate. The committee felt that they could not really intelligently assess the standing of those 11.

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Unfortunately there were 29 programs that were identified as needing either reassessment or restructuring and five others which were cited as candidates for disinvestment or perhaps elimination because they are either inactive or are no longer a priority of the college in which they reside.

In addition to these assessments the review identified a number of broader issues, chief among these is the need to overhaul the organization of doctoral programs in the Biological and Life Sciences and the Environmental and Earth Sciences. There is some opportunities for combination and cross college activity. The review also found that Ohio State's graduate stipends are generally too low to be competitive among the well prepared graduate students we want to attract. In response, beginning in autumn 2009 the graduate school will provide enhanced support to students in our high quality and strong programs, the top 29 are awarded graduate fellowships for the 2008-2009 academic year competition. These students will receive an additional \$3,000 a year in fellowship funding for four years and those new resources will be coming from all 18 colleges whether or not they are home to any of the 29. Another step that is planned is each college dean will meet with the provost and the graduate school dean to agree on an action plan for the doctoral programs within his or her college. That action plan will become an integral part of the college's overall strategic plan which is due for presentation on the first of September. Plans for the elimination and restructuring will be received by the end of this calendar year. Implementation of those plans to precede in 2009. Deans will be asked to make annual reports on implementing agreed to changes within their doctoral program and then in four or five years down the road we will have another full scale review of the entire array of programs as they then exist.

Secondly, the committee heard from Provost Alutto who discussed recent administration changes within the federation of The Colleges of the Arts and Sciences. Those have been pretty well publicized. I will not add anything at this point except to offer the provost an opportunity to comment if he wishes to do so.

Dr. Alutto:

I will respond to any questions you have. I think the committee did an excellent job reviewing all of the actions we have taken up to this point.

Ambassador Ong:

Finally, we recommend to the Board the creation of three academic centers which are on the consent agenda and a number of routine personnel actions which are also on the consent agenda.

Dr. Cloyd:

Thank you Ambassador Ong. Relative to the doctoral programs, is there a process decided on how we will pursue cross college program opportunities or is that going to be a part of some of the separate deans' review with the provost?

Ambassador Ong:

I think there is thinking going on right now. I mentioned the two specific areas. There has been some preliminary thinking. Joe is there anything you would like to add?

Dr. Alutto:

There are specific conversations ongoing now being led by Dean Osmer some possibilities for some new programs. We have asked

each of the interdisciplinary programs to meet and to confer with Dean Osmer on what their plans are for further progress in terms of achieving the goals of various programs

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as a part of the review process and each of the deans that are involved in any of these cross discipline programs are being asked to address that issue as part of their strategic planning process. So we have at least three avenues in which we will deal with the issue of how to improve those programs, many of which are identified clearly in the review as needing that assessment or that reorganization.

Dr. Cloyd:

Provost Alutto, the one thing that is still left open in my mind is what are the opportunities for the bubble-up types of programs where senior faculty or chairs will identify opportunities, that it moves across college, and how will they get that addressed?

Dr. Alutto:

Those opportunities exist all the time. They exist today; bubbling-up can happen with a set of proposals. It would again go through the normal review process up through the colleges, the multiple colleges involved and multiple departments that are involved and ultimately up through the graduate school for review. That process is already underway. We have a number of proposals that have come forward as a result to the doctoral program review but also as a result of the arts and sciences review where faculty seeing those changes have stepped up and said here are some other changes we think might be reflected at the doctoral level, the changes that are going on, in just the arts and science colleges configuration. So we are seeing a number of those conversations right now but they are really in the early initiation stages.

Ambassador Ong:

I ought to say also that in addition to the possibility of eliminating some of these programs and restructuring and reforming some, our discussion with Provost Alutto and Vice Provost Osmer uncovered the fact that there are also probably opportunities to merge some of these programs and I think in the interdisciplinary area that might open up opportunities to take two or three doctoral programs and turn them into a single doctoral program. There has been some effort of that kind, I understand in the College of Medicine already and I think that the members of the review committee feel that there is gold to be mined there as well.

President Gee:

An overarching goal of this institution should be and one of the things that Dr. Osmer and his team are doing and that is the fact that we want to provide our faculty access to the very best graduate students possible. That does not mean that they all need to have individual academic programs, it is about access to great graduate students. What you are saying is critical and that is the fact that what we are really looking at is reinventing or remising some of these graduate programs so that cumulatively we are gathering much better graduate students for our faculty to work with, and that is, in the educational process the most critical in reading the success of graduate education at that level.

Dr. Cloyd:

I think those are great comments because there is obviously always some pain in a process like this when we are going through programs and it is possible to lose focus on what are the great opportunities that we are really opening up by wanting to be more trans-institutional and more collaborative in our approaches. I think it is very important that we keep that in front of people and I know you are doing some things but also really enable it where people are coming up with some good ideas for these types of collaborative programs that will elevate overall the quality of our graduate programs.

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President Gee:

That is what we are trying to do through; obviously we have the TIE program to focus on excellence, but also through our academic venture fund, which we are creating. The purpose of that is to really institutionalize an investment strategy and great ideas so that people know that there are resources if the report is coming, so it is that combination of those things that are very important.

Dr. Cloyd:

That is terrific. This great thinking usually does not exist in an anaerobic environment, you have to give it some oxygen, so that is good.

Any other questions or comments on this committee's report?

I would like to next go to Fiscal Affairs Committee report.

Ms. Davidson:

Thank you Mr. Chairman, we started our committee meeting yesterday with several reports that I want to just briefly report on. One was the compensation benchmark, something that we look at annually to see where we are competitively on compensation for both our faculty and our staff. You may recall that a few years ago we made a concentrated effort to come up to be in the median range there with our benchmark universities and to achieve that we have slid back a little bit in the last couple of years but if you take factors in like cost of living, it evens it out a little bit and means that we are in a more competitive position. I thought there was one good graphic in there that is worth pointing out and that is the faculty that have been here with the University and have stayed over a five year period of time, that percentage of increases that they have received are very, very competitive out there with our benchmark universities. Larry Lewellen, who presented the report will return in September and give us a second part of that report which will really look at talent. I think committee members rightly raise the question, and Larry was already prepared for that, that we really want to know where our compensation is and what kind of situation it put on us for keeping good people and recruiting good people to this University. It is at the top of our priority list, so we will look at that again in September.

The committee in April had a very good discussion on energy and there was a follow-up on some of that discussion. Melissa made a report that basically said we are going back and looking at three major construction projects that are ongoing in the campus right now that are in various stages of completion to see whether there are any other energy efficiencies that we could bring into those projects at this time and whether bringing them in would give us a return on investment that would make sense to do that. She will report back to the committee either in July, if they have that report back from the people they are working with, or at least by our September meeting.

We also had a great report on sustainability, looking at what we are doing in the environmental area on campus. Our major program is called Scarlet, Gray and Green. I think everybody was very impressed with the statistics out there, what we are doing on recycling, what we are doing to use recyclable materials in our construction and what we are doing in our demolition, and being sure that as many of those materials are able to be recycled. It was a very impressive report and I do believe that Mr. Schottenstein spoke up and said that we need to do a little bit more about publicizing what we are doing on this University campus in relationship to that program because there is a great story to tell.

We had the quarterly report on unbid contracts. Those unbid contracts fit into three categories, those that are single provider, emergency or where there are good economic reasons for doing an unbid contract. We will get the full report for the entire

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fiscal year at our November meeting. We also did a quick look at the investment policy of our operating funds which had also been in Mr. Wexner's committee.

One of the items that go forward to the consent agenda today is approval of our tuition and fees going into our next school year. As you know we are in a two-year budget situation with additional state funds being pledged if we do a zero tuition increase for fiscal year 2009, so this tuition would have no increases for our in-state students. If we are looking at what our benchmark universities are doing so far, those reporting are probably the average increase of about 6.3% in tuition. The nonresident students, the graduate students and the fee increase will be at 5%. The University Health System charges would be a 5.9% increase and the room and board charges would be a 6% increase.

We also wanted to take a look at the next item; we already mentioned the financial performance goals. Financial performance goals are something that we look at and they cover six major areas: liquidity, operating margin, debt, Senate Bill 6 ratio, which is something established by the state to judge the financial stability of a university, our credit rating and our health system. We met every one of those performance goals in FY07. I think Mr. Shkurti believes we will meet every one of those performance goals in FY08 and you do have a resolution confirming those fiscal goals on the agenda.

There is an interim budget resolution to give the University authority to spend from July 1 until our July meeting in which you will have the current funds budget before you for approval, and that spending level will be at the same spending level that is authorized right now.

Transfer of a piece of real estate in Redwood, California to the foundation so that it can be sold at the appraised value which is \$900,000. Several easements to Columbus and Southern Power and to the City of Wooster for some road improvements, and then following up with the 23 North Ambulatory Care Center for a lease for that property, 30 thousand square feet being leased and that was also reported under Mr. Brass' committee. Those are the items that come to the consent agenda with the approval of Fiscal Affairs Committee. Thank you Mr. Chairman. I would be happy to answer any questions.

Dr. Cloyd:

Thank you Ms. Davidson. Any questions or comments on the report?

We will next have the report on the Committee on Trusteeship.

Mr. McFerson:

Thank you Dr. Cloyd. After all those meetings, we still had yet another one yesterday, the Committee on Trusteeship. We had the first reading of what is referred to as the amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty. It is a rather extensive document and as I said it is a first reading. There are still a number of holes in that first reading of matters that have not yet even been submitted for a first reading, namely the Medical Center draft, and there were some comments made there and we will continue to look at this a second time and probably might even have to take a third time before we bring it back in September.

With regard to items for action, we have two in the consent agenda. The first is amendments of the non-trustee Board committee appointment guidelines. All of our committees are authorized, as all you committee chairs know, to have three non-trustee committee members who will be voting members as well as the student members on those committees who will also be voting members, and we would encourage you to begin to think about those appointments later in the year, and that would be item number two on the consent agenda.

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Bob Schottenstein talked about the Affiliated Entities Policy that was presented to the Audit Committee; it was also presented to the Trusteeship Committee where we are recommending it as item 12 on the consent agenda. The oversight for this will be in the Audit and Compliance Committee.

I would also point out that in the first reading the office of treasurer to the Board of Trustees is being eliminated. Not the University treasurer, but the office of treasurer to the Board of Trustees. It appeared to be duplicative and not necessary, so we will be left with three offices of the Board, the chair, the vice chair and the secretary of the Board with the chair and vice chair membership as required on the Board of Trustees to hold those offices. That would be our report.

Dr. Cloyd:

Thank you Mr. McFerson. Questions or comments?

I would just like to again thank the committee and the staff for fine work on the revised policy for affiliated entities. I think that is a real step forward for the University. It is just going to be terrific.

Next committee report will be Development and Investment Committee.

Mr. Wexner:

I think there are four or five items on the consent agenda. We at the committee level approved a policy on investment of operating funds, a divestment of directly-held real estate from the long-term investment pool. We approved an amendment of the long-term investment pool policy and an amendment of the operating and agency funds investment policies. There was an amendment that was discussed then tabled and that is to look at the long-term investment pool distribution policy. The committee approved the appointment of investment managers and the reallocation of funds. I had to recuse myself from that discussion and vote on the consent agenda because of a conflict. There was also a University Development report. We had a very good meeting and full attendance.

Dr. Cloyd:

Thank you, questions or comments?

I would just again like to compliment this committee. I think that it has addressed some of the issues that we saw that we have had in the endowment overall and the investments in return and there has been some really good dedicated action here that I feel is really getting us back on the road to where we need to be, so again to that committee and to the staff that are working with it, thank you very much. It is great work.

The consent agenda is now before the Trustees. We do have one change that Mr. Wexner has noted on number 15 in your list, amendment for the long-term investment pool distribution policy is being tabled for further discussion. With that thought I would like to call on President Gee to present the remaining items on the consent agenda to the Board.

CONSENT AGENDA

President Gee:

Thank you Mr. Chairman, we have 24 resolutions on the consent agenda and we are asking that a separate vote be held for item number 19 due to a conflict of interest, therefore we are seeking your approval for the following:

**AMENDMENTS TO THE NON-TRUSTEE BOARD COMMITTEE
APPOINTMENT GUIDELINES**

Resolution No. 2008-108

Synopsis: Approval to amend the Non-Trustee Board Committee Appointment Guidelines is requested.

WHEREAS the Board of Trustees approved the Non-Trustee Board Committee Appointment Guidelines at its December 7, 2007 meeting (Resolution No. 2008-53); and

WHEREAS additions to the guidelines, as recommended by the Committee on Trusteeship, address voting responsibilities and orientation:

NOW THEREFORE

BE IT RESOLVED, That amendments to the Non-Trustee Board Committee Appointment Guidelines are hereby adopted as follows, effective immediately:

NON-TRUSTEE BOARD COMMITTEE APPOINTMENT GUIDELINES

1. Non-Trustee Board Committee appointments will be for two years and be eligible for a second two-year term for a maximum of four years.
2. Committee appointments will be made by the chair of the committee following discussion with his/her trustee committee members.
3. In general, no more than three non-trustee committee members will be appointed to any one committee. In all cases, the majority of any committee membership must be trustees.
4. Prior to contacting any potential non-trustee appointee, the committee chair will first have a discussion with the vice president and general counsel to ensure there would be no conflict of interest.
5. Non-Trustee Committee members will agree to abide by the Board's *Statement of Expectations* as it relates to their University committee work.
6. Non-Trustee Committee members will be voting members of Board committees.
7. Orientation of non-trustee committee members shall be the responsibility of the committee chairs, the office of the Board of Trustees, and the appropriate university administrative officer.

REGIONAL CAMPUS BOARD APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2008-109

Synopsis: Approval of appointments to The Ohio State University Regional Campus Boards is proposed.

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WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named individuals have been nominated and selected for appointments/reappointments to the following Regional Campus Boards for the terms as specified:

Lima Board

Ted Griffith, 3rd term, July 1, 2008, through June 30, 2011
Nancy J. Knight, 3rd term, July 1, 2008, through June 30, 2011
James W. Unverferth, 3rd term, July 1, 2008, through June 30, 2011
Victoria D. Gonzalez (student), July 1, 2008, through June 30, 2009

Newark Board

Girard E. Besanceney, 3rd term, July 1, 2008, through June 30, 2011
Marlene E. Eader, 3rd term, July 1, 2008, through June 30, 2011
Lisa G. Whittaker, 1st term, July 1, 2008, through June 30, 2011
Stephanie Volbrecht (student), July 1, 2008, through June 30, 2009

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards for the terms specified.

UNIVERSITY HOSPITALS EAST BOARD APPOINTMENT

Resolution No. 2008-110

Synopsis: Recommending approval of an appointment to the University Hospitals Board.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as follows:

University Hospitals East Board

Gregory S. Lashutka (1st term) - effective June 1, 2008, through May 31, 2011

**AMENDMENTS TO THE UNIVERSITY HOSPITALS
MEDICAL STAFF RULES AND REGULATIONS**

Resolution No. 2008-111

Synopsis: The amendments to the *University Hospitals Medical Staff Rules and Regulations* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the

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adoption of amendments to the *University Hospitals Medical Staff Rules and Regulations*; and

WHEREAS these amendments were approved by the University Hospitals Board on May 22, 2008:

84-04 Consultations.

(A) Consultation requirements.

When a patient care problem is identified that requires intervention during the hospital stay that is outside the attending or courtesy medical staff member's area of training and experience, it is the responsibility of the attending or courtesy medical staff member or his or her designee to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations. If a consultation is ordered prior to 10 a.m., the consult shall occur on the same business day. If a consultation is ordered after 10 a.m., the consult shall occur within twenty-four hours.

(B) unchanged.

(C) Consultation contents.

~~A satisfactory consultation shall be rendered within 24 hours of the request and shall include examination of the patient, examination of the medical record, and a written opinion signed by the consultant that is made a part of such record. If operative procedures are involved, the consultation note, except in an emergency, shall be recorded prior to the operation. (B/T 9/6/2002, B/T 11/4/2005)~~

84-05 Privileges for giving orders.

(A) through (G) unchanged.

(H) Change of nursing service.

"Change of nursing service" means official and physical movement (transfer) of a patient from any permanent care unit to another with or without change in attending physician, dentist, psychologist, or podiatrist or clinical service. Orders effective before transfer must be reviewed renewed, rewritten or reentered upon transfer by the responsible medical practitioner. The new or renewed orders may be written or electronically entered before or when the patient arrives on the receiving unit and may become effective immediately.

In each case of "change of nursing service," it is the responsibility of the receiving nurse to establish the availability of renewed or new written or electronically entered orders. Prior orders shall remain in effect until new orders are available. This should be done within eight hours of transfer.

(I) through (M) unchanged.

84-12 Medical information committee.

(A) unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical information committee, including the following:

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- (1) unchanged.
- (2) History and physical examination.
 - (a) A complete history and physical examination ~~shall be documented on all inpatient and ambulatory surgery records. The history and physical shall include but not be limited to:~~
 - (i) ~~Date of admission~~
 - (ii i) Chief complaint and/or indication for procedure
 - (iii ii) History of present illness
 - (iv iii) Past medical and surgical history
 - (v iv) Relevant past social and family history
 - (vi v) Medications and allergies
 - (vii vi) Review of systems
 - (viii vii) Physical examination
 - (ix viii) Test results
 - (x ix) ~~Impression~~ Assessment or impression
 - (xi x) Plan of care
 - (b) A history and physical appropriate to the patient and/or the procedure to be completed and the ~~patient~~ shall be documented in the medical record of all patients undergoing ~~outpatient procedures. either:~~
 - (1) admitted to the hospital
 - (2) undergoing outpatient/ambulatory procedures
 - (3) undergoing outpatient/ambulatory surgery
 - (4) in a hospital-based ambulatory clinic.
 - (c) ~~A history and physical appropriate to the patient and the patient's chief complaint shall be documented in the medical record of all ambulatory patients.~~
 - (d) ~~The history and physical examination for ambulatory patients and~~ For patients undergoing outpatient/ambulatory procedures or outpatient/ambulatory surgery, the history and physical examination shall include at a minimum:
 - (i) Indications for procedure visit or surgery
 - (ii) Relevant medical and surgical history
 - (iii) Medications and allergies or reference to current listing in the chart or electronic medical record
 - (iv) Focused review of systems, as appropriate for the procedure or surgery
 - (v) Pre-procedure assessment ~~/—and~~ physical examination
 - (vi) ~~Impression~~ Assessment/impression and treatment plan
- (3) Deadlines and sanctions.
 - (a) unchanged.
 - (b) The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission of the patient for all inpatients. ~~A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical~~

~~examination is performed by a physician extender, it shall be countersigned by the responsible medical staff member.~~

(c) and (d) unchanged.

- (e) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures completed in the operating rooms must be finalized in OR web by the attending surgeon. For any formal operative procedures, a note shall include preoperative and postoperative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in OR web by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective and add-on cases. The attending medical staff member will only be allowed to schedule emergency cases until all delinquent operative/procedure reports are completed. All emergency cases scheduled by suspended medical staff members are subject to the review of the medical director and will be reported to the suspended medical staff members' chief of the clinical department and the medical director by the operating room staff. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

Remainder of rule unchanged.

NOW THEREFORE

BE IT RESOLVED, That the above amendments are hereby adopted.

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2008-112

Synopsis: Approval of non-academic "center" status is proposed.

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WHEREAS faculty Rule 3335-3-36 (A) specifies that: Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs; and

WHEREAS requests have been received from the College of Mathematical and Physical Sciences and the College of Veterinary Medicine, for use of these terms as follows:

College of Mathematical and Physical Sciences
Center for Cosmology and Astro-Particle Physics

College of Veterinary Medicine
Center for Excellence in Food Animal Health, Production, and Well-Being

The Max M. Fisher College of Business
Nationwide Center for Advanced Customer Insights

WHEREAS subsequent use of the term "academic" center/institute will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review for each of these units.

WHEREAS the Council on Academic Affairs reviewed these requests at its meetings on April 2, 2008, April 16, 2008 and May 21, 2008, and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the "Center for Cosmology and Astro-Particle Physics"; "Center for Excellence in Food Animal Health, Production, and Well-Being"; and the "Nationwide Center for Advanced Customer Insights" are hereby approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2008-113

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on April 10, 2008 and May 9, 2008:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments be hereby adopted.

3335-3-31 Dean of the graduate school.

- (A) There shall be a dean of the graduate school who shall be the administrative head of the graduate school. The dean shall be appointed by the board of trustees upon nomination of the president. Before making a nomination, the president shall confer with the ~~research and~~ graduate council.
- (B) The dean of the graduate school shall have the same general responsibilities and authorities that pertain to the deans of the several colleges. The dean shall also preside at the meetings of the ~~research and~~ graduate council and of its executive

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committee, make recommendations to the council concerning all such matters as are of primary importance in the development of the graduate work of the university, and make recommendations to the executive vice president and provost concerning the budget of the graduate school to provide for the proper maintenance of the school and to assist in the development of graduate work and research programs.

The dean of the graduate school shall present candidates for graduate degrees to the president, serve as a member of the council of deans, and in general, be responsible for the progress of the educational policies and well-being of the school. The dean shall report to the appropriate member of the president's planning cabinet upon the condition and progress of the graduate school whenever called upon to do so.

(C) and (D) unchanged.

(E) The dean shall appoint all graduate school committees unless their membership has been designated by these faculty rules, the ~~research and~~ graduate council, or the graduate faculty.

(F) and (G) unchanged.

3335-3-36 ~~Academic centers~~ Centers and institutes.

(A) Definition of an academic center (institute).

An academic center is a non-degree granting educational unit of the university engaged in ~~research, instruction, or~~ clinical, outreach, or related service ~~which crosses department, division, school, or college boundaries.~~ An academic center is defined by its mission and scope, not its title, and may be described as a center, institute, laboratory, or similar term. Use of "center" or "institute" in the names of proposed units of the university shall be limited to academic centers, unless otherwise approved by the council on academic affairs. See paragraph (C) of rule 3335-3-56 of the Administrative Code, for definition of non-academic centers. Academic centers are of two broad types: university centers and college centers.

University center typically will have a substantial research/scholarship component to their mission, but also may be involved in instruction, and/or related service. Their internal funding (initial and continuing) is drawn fully, or in large part, from central university funds (i.e. office of the president, office of academic affairs, office of research, colleges of the arts and sciences). The leadership of the center will report to one or more of those offices.

College centers typically will have some mix, with variable emphases, of research/scholarship, instruction, service, clinical or outreach missions. Internal funding (initial and continuing) is drawn fully, or in large part, from one college or a small set of colleges. The leadership of the center will report to one dean or a small set of deans.

(B) ~~Academic centers shall be established or abolished by the board of trustees upon the recommendation of the university senate and the council on academic affairs. Faculties of existing educational units that would commit or receive resources shall be consulted in the creation or abolishment of an academic center. If the academic center has a research or graduate education component, the research and graduate council shall be consulted.~~

Establishment, reporting, and oversight.

(1) Establishment of University Centers.

Proposals for university centers will be developed following the “guidelines for the establishment and review of academic centers” and submitted to the office of academic affairs for action.

The chair of the council on academic affairs (CAA), the provost’s designee to that council, and the chair of the university research committee (URC) will review the proposal to ensure adherence to the guidelines and determine if it includes a substantial research component.

If so, a “centers subcommittee” of the council, supplemented with membership from URC, will review the proposal and bring a recommendation for action to CAA. If a substantial research component does not exist, the special subcommittee of the council (without URC involvement) will review the proposal and bring a recommendation for action to CAA.

If approved by CAA, the proposal will be sent to the university senate for final approval. That action will be communicated to the board of trustees.

(2) Establishment of college centers.

Each college will have a template for the establishment and review of centers that will be included in the college pattern of administration. Copies of college templates also will be maintained in the office of academic affairs, proposal will be developed with adherence to the template, and submitted to the dean(s) of the college(s).

No review/action by CAA is required. The dean(s) will inform the office of academic affairs of the establishment of such a center. OAA will inform CAA, resulting in official institutional notification.

The office of academic affairs shall maintain a register of all academic centers and appropriate records concerning each one.

- ~~(C) Reporting lines for academic centers shall be specified by the executive vice president and provost on the recommendation of the council on academic affairs and, where appropriate, the research and graduate council.~~

~~An academic center shall be administered by a director who shall be appointed by and report to the dean relevant vice president(s) or deans of the pertinent college college(s) or, where there is no single pertinent college, to a dean, governing board of deans, or vice president, as determined by the nature, purposes, and special circumstances of the academic center.~~

- ~~(D) Each academic center shall have an oversight committee nominated by the person or board to whom the director reports and approved by the faculty of the center. The majority of the oversight committee shall consist of regular faculty from the academic units involved in the academic center. The director shall consult regularly with the oversight committee.~~

- (E) (3) Curricula and faculty affiliation.

Although academic neither university nor college centers may not establish independent course offerings and degree programs, they may participate in cooperative programs involving course offerings and degree programs within existing academic units. With the approval of the council on academic affairs, the faculty of a school or college may delegate to an academic center

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the authority to offer courses or degree programs established under the auspices of that school or college. Proposals for any such courses or programs must be forwarded to the office of academic affairs with the signature approval of the appropriate school or college which must retain ultimate authority and responsibility for the courses or degree programs.

- (F) University faculty and staff may affiliate with an the academic center under procedures approved by its oversight committee. Academic centers shall not serve as tenure initiating units.

(4) Administration.

An academic center shall be administered by a director who shall be appointed by and report to the dean relevant vice president(s) or deans of the pertinent college(s).

(5) Oversight.

Each university and college center shall have an oversight committee, at least two-thirds of whose members are regular faculty from the academic units involved in the center. The director shall consult regularly with the oversight committee.

- (G) The director of each academic center shall develop in conjunction with the oversight committee a pattern of administration for the center.

~~The director of each academic center shall submit an annual report to the oversight committee; to the dean, governing board of deans, or vice president to whom the director reports; and to the office of academic affairs, as part of the annual budget review process of the university. The director shall consult with the oversight committee during preparation of the annual report.~~

- ~~(H) Separate fiscal units shall be established and maintained only for authorized academic centers.~~

- ~~(I) Every four years the office of academic affairs shall request from the director of an academic center, its oversight committee, and the dean, governing board of deans, or vice president to whom the director reports, recommendations concerning reporting lines, governance, performance and effectiveness, and the continuation of the academic center.~~

(6) Review process.

All university centers will be reviewed two years after initial establishment and at four-year intervals thereafter. The centers subcommittee of CAA will conduct the review following the "guidelines for the establishment and review of centers" and bring a recommendation for action to CAA. The range of actions include: continuation, conditional continuation with a follow-up in less than four years, and termination.

All college centers will be monitored through annual reports to the college dean(s). Should significant change to a center occur, or a decision be made to abolish a center, notification of that decision will be made to the office of academic affairs and through it to CAA.

(7) Previously established centers.

All existing academic center established outside of this rule shall be reviewed under the requirements of this rule. Those not in compliance with

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the rule shall be allowed one additional year to make appropriate adjustments to allow for their continuation.

Note: the request of any established center seeking to move from one type to another must be reviewed and approved by CAA.

(C) Conditional use of the term "center."

Start-up centers are permitted. Following submission of a formal request by a vice president or dean and expedited review and approval by CAA, the term "center" may be used related to external or central funding possibilities. That action will be communicated directly to the board of trustees. Should funding not be secured within one year, the unit must request from CAA an extension of the use of the term. Once funding is secured, the appropriate process for establishment of a university or college center must be initiated within one year.

3335-5-29 Membership.

The regular members of the graduate faculty shall consist of those members of the university faculty who are ~~approved by the policy and standards committee of the research and graduate council~~ nominated by their graduate program and approved by the graduate school. Ex officio members of the graduate faculty are the executive vice president and provost, the senior vice president for research, the dean of the graduate school, the deans of the colleges, and the director of libraries.

3335-5-30 Powers and functions.

The graduate faculty shall have the following general powers and functions:

- (A) ~~To elect all voting faculty members of the research and graduate council in the manner prescribed by rule 3335-5-34 of the Administrative Code.~~
- (B) To initiate and to act upon any question affecting the policies of the graduate school or to request consideration and action by the ~~research and graduate council~~.
- (C) ~~To approve, modify, or reverse any action of the research and graduate council.~~
- ~~(D)~~(B) To receive the annual report of the dean of the graduate school and such other reports as the dean shall submit.
- ~~(E)~~(C) To perform the functions approved by the ~~research and graduate council~~.

3335-5-31 Meetings.

- (A) Meetings of the graduate faculty shall be called by the dean of the graduate school or whenever so requested by ~~ten per cent~~ per cent of the regular members of the graduate faculty or whenever so requested by a majority of the members present at any regular meeting of the ~~research and graduate council~~.
- (B) The dean of the graduate school shall announce the time, place and purpose of each meeting at least seven days before the date of the meeting. The dean of the graduate school, or designee, shall preside at all meetings of the graduate faculty. All actions of the graduate faculty shall be upon a majority vote of the regular members present. In case of a tie vote on any matter before the graduate faculty, the dean of the graduate school shall cast the deciding ballot. Any action taken pursuant to paragraph ~~(B) or (C)~~ (A) of rule 3335-5-30 of the Administrative Code shall be proposed at one meeting of the graduate faculty and acted upon at a subsequent meeting called for that purpose.

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3335-5-32 Council on research and graduate studies Graduate council.

There shall be established a council on research and graduate studies (also called research and graduate council) graduate council with the following powers and subject to the following limitations in rules 3335-5-33 to 3335-5-36 of the Administrative Code.

3335-5-33 Membership.

There shall be a graduate council on research and graduate studies constituted as follows:

(A) — Chief administrative officer. The executive vice president and provost shall serve as the chief administrative officer.

(B)(A) Chair. The vice provost for A faculty chair of the graduate studies council shall be elected annually by members and dean of the graduate school council. shall The chair will sit on the council on research and graduate studies senate's faculty cabinet.

(C)(B) Faculty members. Forty-four Twelve members of the graduate faculty; elected from the regular members of the graduate faculty of each of the seventeen colleges with graduate programs and the group of cross-college interdisciplinary graduate programs so designated by the dean of the graduate school: business (2), social work (1), food, agricultural, and environmental sciences (3), arts (4), biological sciences (4), education and human ecology (5), engineering (4), humanities (4), mathematical and physical sciences (4), medicine (1), nursing, dentistry (1), optometry (1), veterinary medicine (1), pharmacy (1), social and behavioral sciences (4), law (1), and interdisciplinary (2) shall be appointed for terms of three-years by the vice provost for graduate studies and dean of the graduate school in consultation with the executive deans and senate faculty leadership (the chair and vice-chair of faculty council, the chair of the senate steering committee, and the university senate secretary). Three of the twelve shall be members of the university senate. Graduate faculty members should have experience as a graduate studies committee chair, department chair, or other significant involvement in graduate education. Nine of the twelve graduate faculty members shall be nominated by executive deans from lists solicited from the faculty of their respective colleges in the following manner: three by the executive dean of the colleges of the arts and sciences; three by the executive dean of the health sciences; three by the executive dean of the professional colleges. Three of the twelve graduate faculty members shall be appointed by the vice provost for graduate studies and dean of the graduate school.

(D)(C) Alternate faculty members. Each faculty member of the graduate council is expected to attend its meetings regularly. Alternate representatives shall be elected from identified by each college and cross-college interdisciplinary group in order to assure full attendance at meetings when regular faculty members are justifiably absent executive dean and approved by the vice provost for graduate studies and dean of the graduate school. When a regular member is off duty or unable to attend a meeting of the council, the member shall notify the secretary of the graduate school in advance of the meeting, giving the name of the alternate who will attend. The alternate Alternates shall then have the general powers and privileges in the council of as the member represented. Service as an alternate does not make the alternate ineligible for membership in the council the following year.

(E)(D) Postdoctoral scholar Graduate student members. Two postdoctoral scholars graduate students shall be appointed by the dean council of the graduate school students. The term These members shall serve terms of service is one year, and

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~~a member may~~ shall be eligible reappointed for a maximum of three consecutive years terms.

(F) ~~Student members. Twelve graduate students shall be elected by the council of graduate students. These members shall serve terms of one year and shall be eligible for at most three consecutive terms~~

(G)(E) ~~Alternate student members. Each student member of the council is expected to attend its meetings regularly, but an alternate representative~~ Alternative representatives shall be appointed for each member in order to assure full attendance at regular meetings when elected student members are justifiably absent. When a student member is unable to attend a meeting of the council, the member shall notify the secretary of the graduate school in advance of the meeting, giving the name of the alternate who will attend identified by the council of graduate students. The alternate shall then have the general powers and privileges in the council of as the member represented. Service as an alternate does not make the alternate ineligible for membership in the council the following year.

(F) One administrator. The vice provost for graduate studies and dean of the graduate school or designee.

(H)(G) Non-voting members. The senior vice president for research is an ex officio member of the council of graduate students and the senior vice president for research.

(I) ~~The chair of the research committee is an ex officio member of the council if not already a member.~~

3335-5-34 Election of faculty members. RESCIND

(A) ~~Faculty members shall be elected from each of the seventeen graduate colleges and the group of cross-college interdisciplinary programs defined in rule 3335-5-33 of the Administrative Code, for terms of four years and shall be ineligible to serve for one year thereafter.~~

(B) ~~The election process shall be supervised by the graduate school. There shall be a council election process in each college having graduate programs and in the cross-college interdisciplinary program group. The process shall be conducted by the college dean or designee in the spring quarter of each year. Names of the persons selected through this process shall be reported to the graduate school. Faculty identified through this process will serve four year terms beginning in the following autumn quarter.~~

3335-5-34 Duties and responsibilities.

The graduate council shall be the principal advisory body of the graduate school and shall have the following duties and responsibilities:

(A) To serve as an advisory group to the vice provost of graduate studies and dean of the graduate school.

(B) To participate in the development of rules, policies, and standards pertaining to graduate education and graduate programs and to act upon any question affecting those policies.

(C) To participate in the establishment of rules, policies, and standards governing graduate associates and graduate fellowships, including overseeing eligibility and allocation procedures for graduate school fellowships.

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- (D) To review proposals for new or revised graduate programs, graduate minors, graduate interdisciplinary specializations and other curricular matters.
- (E) To submit to the council on academic affairs recommendations about adopting or abolishing academic degrees administered by the graduate school.
- (F) To provide oversight for interdisciplinary graduate programs.
- (G) To make recommendations about establishing and abolishing academic centers and other comparable organizations that are engaged in graduate education and make recommendations for determining the membership and authorities of their boards or governing bodies.
- (H) To approve, modify, or reverse any action taken by its standing or ad hoc committees.

~~3335-5-35 Powers and functions. RESCIND~~

~~The research and graduate council shall be the principal legislative body of the graduate school and, subject to modification or reversal by the graduate faculty, shall have the following powers and functions:~~

- (A) ~~To initiate graduate school policies and to act upon any questions affecting those policies.~~
- (B) ~~To establish and publish rules governing graduate programs.~~
- (C) ~~To submit to the council on academic affairs recommendations about proposals for adopting new courses and curricula involving graduate credit or for altering or abolishing existing ones.~~
- (D) ~~To submit to the council on academic affairs recommendations about adopting or abolishing academic degrees administered by the graduate school.~~
- (E) ~~To encourage and stimulate scholarly research and creative activity and foster the close relationship between graduate education and scholarly research.~~
- (F) ~~To make recommendations about establishing, affiliating, and abolishing academic centers and other comparable organizations that are engaged in research or graduate education and make recommendations for determining the membership and authorities of their boards or governing bodies.~~
- (G) ~~To approve, modify, or reverse any action taken by its standing committees.~~
- (H) ~~To oversee the program representation plan established by rule 3335-5-33 of the Administrative Code.~~
- (I) ~~To nominate members to the board of the Ohio state university research foundation.~~

3335-5-35 Committees. NEW

- (A) There shall be one standing committee: curriculum. The committee will be chaired by a graduate faculty member of the committee.
- (B) There shall be ad hoc committees to address issues requiring specific expertise. Ad hoc committees shall be convened at the discretion of the vice provost for graduate studies and dean of the graduate school or graduate council.

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~~3335-5-36 Committees- RESCIND~~

- (A) ~~There shall be five standing committees: executive, curriculum, policy and standards, research, and graduate associate and fellowship. The dean of the graduate school will serve as chair of the executive committee. The other committees will be chaired by a faculty member of the committee.~~
- (B) ~~The executive committee shall consist of the chairs of the other four standing committees, the president of the council of graduate students and the dean of the graduate school. The curriculum, graduate associate and fellowship, and policy and standards committees shall each consist of ten faculty members of the council on research and graduate studies, one from each graduate area, and three graduate students, all of whom are members of the council. The research committee, which is also a standing committee of the university senate, shall be constituted as described by rule 3335-5-48.14 of the Administrative Code.~~
- (C) ~~Specific responsibilities, in addition to those assigned by the council on research and graduate studies, the senior vice president for research, the dean of the graduate school, and in case of the research committee the university senate (see rule 3335-5-48.14 of the Administrative Code), are as follows:~~
- ~~(1) The curriculum committee considers and acts on courses carrying graduate credit and considers and recommends to the council action on graduate degree programs.~~
 - ~~(2) The executive committee monitors graduate council and committee activities, determines the agenda for the council, assigns issues for consideration by the other standing committees, serves as a coordinating body for council activities, and acts in the interim when council is not in session and action is required.~~
 - ~~(3) The policy and standards committee considers and recommends to the council policies and rules related to graduate education and acts on graduate faculty nominations and student petitions.~~
 - ~~(4) The graduate associate and fellowship committee considers and recommends to the council policies and rules related to graduate associates and fellows.~~

3335-9-33 Standards for honors at graduation.

- (A) Degrees "*Cum Laude*," "*Magna Cum Laude*," and "*summa Cum Laude*" may be granted for exceptional achievement in the curriculum of each enrollment unit. The designation "*summa Cum Laude*" may be granted only for those students who have achieved at least a 3.90 cumulative point-hour ratio as of the term penultimate to their at the time of graduation. The designation "*Magna Cum Laude*" may be granted only for those students who have achieved at least a 3.70 cumulative point-hour ratio as of the term penultimate to their at the time of graduation. The designation "*Cum Laude*" may be granted only for those students who have achieved at least a 3.50 cumulative point-hour ratio as of the term penultimate to their at the time of graduation.
- (1) Should a student not meet the criteria noted above as of the term penultimate to his or her graduation, but meet the criteria based on his or her cumulative GPA at the time of graduation, he or she will be considered as having met the criteria to graduate with the appropriately revised recognition.
 - (2) Should a student meet the criteria noted above as of the term penultimate to his or her graduation, but drop below the threshold with his or her final

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cumulative GPA, he or she will not be considered to lose his or her Latin honors recognition for graduation.

- (B) Eligibility for these honors shall be based on a minimum of ninety credit hours of course enrollment at this university. The marks for all Ohio state coursework considered toward the degree will be included in calculating a student's eligibility for such honors. Credits in courses graded "S/U," as well as credits earned in repeatable coursework will be considered as counting toward the 90 credit hours. Credits in courses graded "PA/NP," as well as credits earned in coursework repeated in rule 3335-8-28 of the Administrative Code will not be considered as counting toward the 90 credit hours, except that for For a student who has completed ninety credit hours subsequent to application of a fresh start, in accordance with rule 3335-8-26.1 of the Administrative Code, only those marks received for coursework subsequent to fresh start will be considered toward calculating a student's eligibility for such honors.
- (C) Standards for graduation "with distinction in [special subject(s)]" and "with honors in []" shall be as adopted by the council on academic affairs. Eligibility for these honors shall be based on a minimum of 90 credit hours of course enrollment at this university. The marks for all Ohio state coursework considered toward the degree will be included in calculating a student's eligibility for such honors. Credits in courses graded "S/U" and credits earned in repeatable coursework will be considered as counting toward the
90 credit hours. Credits in courses graded "PA/NP" and credits earned in coursework repeated in rule 3335-8-28 of the Administrative Code will not be considered as counting toward the 90 credit hours.
- (D) Beyond these minimal requirements the enrollment units may establish additional stipulations for graduation "*Cum Laude*," "*Magna Cum Laude*," and "*summa Cum Laude*."

3335-17-04 Apportionment of faculty members.

(A) and (B) unchanged.

- (C) For the purpose of voting in a senate election, the eligible faculty shall be regular tenure-track faculty and ~~shall vote only in the election of members from the constituency in which they hold their primary appointment~~ such regular clinical track faculty as are authorized for senate service pursuant to rule 3335-7-11. They shall vote only in the election of members from the college or unit in which they hold their primary appointment.

3335-17-08 Qualifications for membership.

(A) To be eligible for service as members of the university senate:

- (1) Faculty members shall be on the roster of the regular tenure-track faculty and ~~available for senate service autumn, winter and spring quarters during their elected terms, or on the roster of a college or unit's regular clinical track faculty who are authorized for senate service pursuant to rule 3335-7-11, and available for senate service autumn, winter and spring quarters during their elected terms.~~

(2) and (3) unchanged.

(B) and (C) unchanged.

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HONORARY DEGREE

Resolution No. 2008-114

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Brian Williams

Doctor of Journalism

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 2008-115

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 8, 2008, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix LXV for background information, page 1197)

PERSONNEL ACTIONS

Resolution No. 2008-116

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 4, 2008 meeting of the Board, including the following Appointments, Concurrent Appointments, Reappointments, Appointment of Chairpersons/Directors, Leaves of Absence - Continuation, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, be approved; and

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Appointments

Name: STEVEN G. GABBE
Title: Senior Vice President
Office: Health Sciences
Term: July 1, 2008, through June 30, 2012
Title: Counselor to the President for Health Affairs
Term: July 1, 2012, through June 30, 2015
Title: Professor, Department of Obstetrics and Gynecology

Name: LARRY T. GARVIN
Title: Professor (Lawrence D. Stanley Professorship in Law)
College: Moritz College of Law
Term: June 1, 2008, through May 31, 2018

Name: ROBERT J. GUSTAFSON
Title: Professor (The Honda Designated Professorship in Engineering)
College: Engineering
Concurrent Title: Director, Engineering Education Innovation Center
Term: July 1, 2008, through June 30, 2012

Name: PETER R. MANSOOR
Title: Associate Professor (The Major General Raymond E. Mason, Jr. Chair of Military History)
College: Humanities
Term: October 1, 2008, through September 30, 2013

Name: KATHLEEN K. STARKOFF
Title: Chief Information Officer
Office: Academic Affairs
Effective: June 16, 2008

Name: MELINDA T. SWAN
Title: Associate Vice President
Office: University Relations
Effective: April 14, 2008

Name: CELIA E. WILLS
Title: Associate Professor (The Grayce M. Sills Professorship)
College: Nursing
Term: October 1, 2008, through June 30, 2013

Name: AHMED E. YOUSEF
Title: Professor (Virginia Hutchinson Bazler and Frank E. Bazler Designated Professorship in Food Science)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2008, through June 30, 2013

Name: DAVID A. ZVARA
Title: Professor (The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology)
College: Medicine
Term: January 8, 2007, through June 30, 2011

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Concurrent Appointments

Name: HAGOP S. MEKHJIAN
Title: Senior Associate Vice President
Office: Health Sciences
Effective: July 1, 2008
Concurrent Titles: Chief Medical Officer, OSU Medical Center
Professor, College of Medicine
Professor, College of Public Health

Name: WILEY W. SOUBA, JR.
Title: Vice President
Office: Health Sciences
Term: July 1, 2008, through June 30, 2012
Concurrent Titles: Dean, College of Medicine
Executive Dean, Colleges of Health Sciences
Professor, Department of Surgery

Reappointments

Name: JANET M. BOX-STEFFENSMEIER
Title: Professor (The Vernal G. Riffe Professorship in Government and Politics)
College: Social and Behavioral Sciences
Term: July 1, 2008, through June 30, 2013

Name: ROBERT W. BRUEGGEMEIER
Titles: Dean
College: Pharmacy
Term: July 1, 2008, through June 30, 2013

Name: EVELYN B. FREEMAN
Titles: Dean and Director
Regional Campus: The Ohio State University-Mansfield
Term: July 1, 2008, through June 30, 2013

Name: THOMAS W. JOHNSON
Title: Interim University Treasurer
Office: Business and Finance
Term: July 1, 2008, through December 31, 2008

Name: STANLEY A. LEMESHOW
Title: Dean
College: Public Health
Term: July 1, 2008, through June 30, 2013

Name: JOHN R. SNYDER
Titles: Dean and Director
Regional Campus: The Ohio State University-Lima
Term: July 1, 2008, through June 30, 2013

Appointment of Chairpersons/Directors

EDWARD H. ADELSON,** School of Music, effective July 1, 2008, through June 30, 2009.

JAMES J. BEATTY, Department of Physics, effective July 1, 2008, through September 30, 2012.

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ELIZABETH B. DAVIS,* Department of Spanish and Portuguese, effective August 1, 2008, through September 30, 2009.

ANNA A. GROTHANS, Department of Germanic Languages and Literatures, effective October 1, 2008, through September 30, 2012.

EUGENE W. HOLLAND, Department of Comparative Studies, effective October 1, 2008, through September 30, 2012.

ANTHONIA C. KALU, Department of African American and African Studies, effective October 1, 2008, through June 30, 2012.

IRENE I. MASING-DELIC,* Department of Slavic and East European Languages and Literatures, effective October 1, 2008, through September 30, 2009.

DANIEL D. SEDMAK,** Department of Radiology, effective March 12, 2008, through April 1, 2009.

RICHARD E. TORRANCE,* Department of East Asian Languages and Literatures, effective September 1, 2008, through September 30, 2009.

FERNANDO UNZUETA, Department of Spanish and Portuguese, effective July 1, 2008, through June 30, 2012.

*Acting

**Interim

Leaves of Absence Without Salary

IAN J. LEARY, Professor, Department of Mathematics, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, to accept a researcher position at the Heilbronn Institute, Bristol, UK.

STEPHEN W. MELVILLE, Professor, Department of History of Art, effective Autumn Quarter 2008 and Winter Quarter 2009, for personal reasons.

HALINA STEPHAN, Professor, Department of Slavic and East European Languages and Literatures, effective Spring and Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, for personal reasons.

IVO HERZOG, Associate Professor, Department of Mathematics (Lima), effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, to accept a visiting faculty position at Yonsei University, Seoul, South Korea.

MARI NODA, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, to accept an adjunct Associate Professor, Columbia University, New York.

ALAN T. WISEMAN, Assistant Professor, Department of Political Science, effective Autumn Quarter 2008, to accept a teaching position at the Kellogg School of Management at Northwestern University, Evanston, Illinois.

TIEN-HSIEN CHANG, Associate Professor, College of Biological Sciences, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, to continue as Vice Director of Research and Development at Cheng Technology Corporation, Taipei, Taiwan.

INDIRA L. CHATTERJI, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, to continue mathematical collaborations in France.

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Professional Improvement Leaves

MARVIN T. BATTE, Professor, Department of Agricultural, Environmental, and Development Economics, effective Winter Quarter and Spring Quarter 2009.

GRAEME M. BOONE, Professor, School of Music, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

JAMES J. BRUDNEY, Professor, Moritz College of Law, effective Autumn Semester 2008.

VESTA A.H. DANIEL, Professor, Department of Art Education, effective Autumn Quarter 2008 and Winter Quarter 2009.

JOSHUA DRESSLER, Professor, Moritz College of Law, effective Winter Semester 2009.

ULRICH H. GERLACH, Professor, Department of Mathematics, effective Autumn Quarter 2008 and Winter Quarter 2009.

ARTHUR F. GREENBAUM, Professor, Moritz College of Law, effective Winter Semester 2009.

BARBARA D. GROSECLOSE, Professor, Department of History of Art, effective Autumn Quarter 2008 and Winter Quarter 2009.

ANITA W. HOY, Professor, School of Educational Policy and Leadership, effective Spring Quarter and Summer Quarter 2009.

WAYNE K. HOY, Professor, School of Educational Policy and Leadership, effective Spring Quarter and Summer Quarter 2009.

JASON C. HSU, Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 2009.

ROY JOSHUA, Professor, Department of Mathematics, effective Winter Quarter and Spring Quarter 2009.

IAN J. LEARY, Professor, Department of Mathematics, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

TA-YUNG LING, Professor, Department of Physics, effective Autumn Quarter 2008 and Winter Quarter 2009.

MICHAEL A. LISA, Professor, Department of Physics, effective Autumn Quarter 2008 and Winter Quarter 2009.

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2008.

DOUGLAS T. OWENS, Professor, School of Teaching and Learning, effective Autumn Quarter 2008 and Winter Quarter 2009.

ROBERT J. PERRY, Professor, Department of Physics, effective Autumn Quarter 2008 and Winter Quarter 2009.

JOSEPH B. STULBERG, Professor, Moritz College of Law, effective Winter Semester 2009.

DAVID H. TERMAN, Professor, Department of Mathematics, effective Winter Quarter and Spring Quarter 2009.

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JOSEPH S. VERDUCCI, Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 2009.

MARGARET J. WYSZOMIRSKI, Professor, Department of Art Education, effective Winter Quarter and Spring Quarter 2009.

FANGYANG ZHENG, Professor, Department of Mathematics, effective Autumn Quarter 2008 and Winter Quarter 2009.

LEI BAO, Associate Professor, Department of Physics, effective Autumn Quarter 2008 and Winter Quarter 2009.

MOLLIE V. BLACKBURN, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2009.

TERRI T. BUCCI, Associate Professor, School of Teaching and Learning (Mansfield), effective Autumn Quarter 2008 and Winter Quarter 2009.

SERGEI V. CHMUTOV, Associate Professor, Department of Mathematics (Mansfield), effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

ANTHONY D. HILL, Associate Professor, Department of Theatre, effective Autumn Quarter 2008 and Winter Quarter 2009.

MARIA B. IGNATIEVA, Associate Professor, Department of Theatre (Lima), effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

LAURICE M. JOSEPH, Associate Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 2008 and Spring Quarter 2009.

ARDINE K. NELSON, Associate Professor, Department of Art, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

THOMAS V. O'BRIEN, Associate Professor, School of Teaching and Learning (Mansfield), effective Winter Quarter and Spring Quarter 2009.

JOY H. REILLY, Associate Professor, Department of Theatre, effective Autumn Quarter 2008 and Winter Quarter 2009.

KEIKO K. SAMIMY, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2009.

ANDREW C. SHELTON, Associate Professor, Department of History of Art, effective October 1, 2008, through June 30, 2009.

DONALD A. TOBIN, Associate Professor, Moritz College of Law, effective Autumn Semester 2008.

EDWARD E. VALENTINE, Associate Professor, Department of Art (Lima), effective Autumn Quarter 2008 and Winter Quarter 2009.

RICHARD J. VOITHOFER, Associate Professor, School of Educational Policy and Leadership, effective Autumn Quarter 2008 and Winter Quarter 2009.

IAN A.G. WILKINSON, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2009.

AMY M. YOUNGS, Associate Professor, Department of Art, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

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Emeritus Titles

HAL R. ARKES, Department of Psychology with the title Professor Emeritus, effective August 1, 2008.

MARILYNN B. BREWER, Department of Psychology with the title Professor Emeritus, effective July 1, 2008.

A.J. CHRISTOFORIDIS, Department of Radiology with the title Professor Emeritus, effective July 1, 2008.

DAVID A. CULVER, Department of Evolution, Ecology and Organismal Biology with the title Professor Emeritus, effective July 1, 2008.

MARK C. ELLIS, School of Music (Mansfield) with the title Professor Emeritus, effective August 1, 2008.

CECIL MAGBAILY FYLE, Department of African American and African Studies with the title Professor Emeritus, effective July 1, 2008.

FREDRICK J. HITZHUSEN, Department of Agricultural, Environmental and Development Economics with the title Professor Emeritus, effective July 1, 2008.

WILLIAM A. JENSEN, Department of Plant Cellular and Molecular Biology with the title Professor Emeritus, effective July 1, 2008.

JAMES MORGANSTERN, Department of History of Art with the title Professor Emeritus, effective July 1, 2008.

G. NEIL ROBERTSON, Department of Mathematics with the title Professor Emeritus, effective August 1, 2008.

NANCY A. RYAN-WENGER, College of Nursing with the title Professor Emeritus, effective October 1, 2008.

WILLIAM F. SAAM, Department of Physics with the title Professor Emeritus effective July 1, 2008.

GREGORY M. TRAVALIO, Moritz College of Law with the title Professor Emeritus, effective June 1, 2008.

STEPHEN R. ACKER, School of Communication with the title Associate Professor Emeritus, effective June 1, 2008.

ROBERT J. CASWELL, College of Public Health with the title Associate Professor Emeritus, effective July 1, 2008.

GERARD S. KAKOS, Department of Surgery with the title Clinical Associate Professor Emeritus, effective June 1, 2008.

SCOTT D. KLEON, Ohio State University Extension with the title Associate Professor Emeritus effective July 1, 2008.

MARLENE B. LONGENECKER, Department of English with the title Associate Professor Emeritus, effective July 1, 2008.

ARLINE J. MEYER, Department of History of Art with the title Associate Professor Emeritus, effective July 1, 2008.

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ISAAC J. MOWOE, Department of African American and African Studies with the title Associate Professor Emeritus, effective July 1, 2008.

JOHN B. ROBERTS, Department of Orthopaedics with the title Associate Professor Emeritus, effective September 1, 2008.

MARGUERITE C. WEIBEL, University Libraries with the title Associate Professor Emeritus, effective July 1, 2008.

SUSAN M. KROLL, University Libraries with the title Assistant Professor Emeritus, effective July 1, 2008.

TERRY L. MOORE, Department of Women's Studies with the title Assistant Professor Emeritus, effective July 1, 2008.

ROGER A. PAGE, Department of Psychology (Lima) with the title Assistant Professor Emeritus, effective September 1, 2008.

RESOLUTIONS IN MEMORIAM

Resolution No. 2008-117

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Richard D. Altick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 7, 2008, of Richard D. Altick, Regents Professor Emeritus in the Department of English.

Professor Altick was born in Lancaster, Pennsylvania, a locale he would later write about in his memoir, *Of a Place and a Time* (1991). He graduated from Franklin and Marshall College in 1936 and received a Ph.D. degree in English from the University of Pennsylvania in 1941. Professor Altick began his academic career in 1941 at Franklin and Marshall College and later moved to The Ohio State University in 1946. Dr. Altick, who was the only faculty member in the Department of English to be honored with the title of Regents Professor, published a number of books of wide interest and of great influence, including *The Scholar Adventurers* (1950), *The Art of Literary Research* (1963), and *A Preface to Critical Reading* (1949 and 1969).

He was an eminent scholar of Victorian studies and helped establish the field as a flourishing one. Among his many other books, to mention only a few, were *The English Common Reader: A Social History of the Mass Reading Public 1800-1900* (1957); *Browning's Roman Murder Story: A Reading of The Ring & The Book* (1968; with James Loucks); *Lives and Letters: A History of Literary Biography in England and America* (1969); *Victorian Studies in Scarlet: Murders and Manners in the Age of Victoria* (1970); *The Shows of London: A Panoramic History of Exhibitions, 1699-1862* (1978); *Victorian People and Ideas: A Companion for the Modern Reader of Victorian Literature* (1980); and *Paintings from Books: Art and Literature in Britain 1760-1900* (1985). He also frequently wrote essay-reviews for the *Times Literary Supplement* and the *London Review of Books*.

Professor Altick was a faculty member at Ohio State until his retirement in 1982. A recipient of The Ohio State University Distinguished Scholar Award, he annually taught a

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bibliography and research course that set the national standard for such courses. His classes in Victorian Studies were legendary for their attention to detail and social history.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard D. Altick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

M. Jean Daubenmire

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 2008, of M. Jean Daubenmire, Associate Professor Emeritus in the College of Nursing.

Professor Daubenmire held bachelor and master of science degrees in nursing from The Ohio State University. She was an instructor of nursing at Lancaster/Fairfield Hospital before joining the faculty at OSU in 1960. She was a professor of nursing in the College of Nursing, formerly known as the School of Nursing, from 1965 until her retirement as an associate professor emeritus in 1988.

Professor Daubenmire's teaching and scholarship focused on communication behaviors in nursing practice. She was a highly-regarded clinician and an outstanding role model for her students. She had numerous publications focusing on nursing practice models and communication interactions. She gave various presentations on holistic health, communications, and nursing practice.

During her tenure at Ohio State, Professor Daubenmire was an active member of the University community and served on numerous department, school, and University committees.

Professor Daubenmire was a member of the American Nurses' Association, National League of Nursing, Institute for Non-Verbal Communication Research, Holistic Nurses' Association, and Nurse Healers' Professional Association, and was inducted into Sigma Theta Tau Honorary Nursing Society.

On behalf of the University community, the Board of Trustees expresses to the family of Professor M. Jean Daubenmire its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Jack M. Fugate

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 2, 2008, of Jack M. Fugate, Assistant Professor Emeritus in the College of Optometry.

Dr. Fugate graduated from Bexley High School and served in the United States Navy during WWII. He was a three-time graduate of The Ohio State University, earning a bachelor's degree in 1951, a master's degree in 1953, and an optometric doctorate degree in 1966. Subsequent to graduation, Dr. Fugate returned to the college to serve as an assistant professor and clinical instructor for 41 years. He also practiced optometry for 52 years in Plain City and Columbus.

Dr. Fugate was an extraordinary humanitarian. In 1995, Dr. Fugate received a Community Service Award from *The Columbus Dispatch* for providing comprehensive

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eye care for hundreds of homeless and low-income residents of Franklin County, and for arranging donated hospital treatment for those needing specialized care. His work in the College of Optometry was in the area of low vision. This specialization focuses on patients whose vision problems cannot be corrected fully with prescription lenses, medical treatment and/or surgery. Dr. Fugate was a pioneer - he assumed the role of helping patients with low vision long before this was a true specialty area in eye care. In summary, Dr. Fugate was a real hero.

Professor Fugate was a life member of the American Optometric Association, The Ohio State University Alumni Association, and the college's Optometry Alumni and Friends. As a student, he was involved with Epsilon Psi Epsilon, Delta Upsilon, and the American Optometric Student Association.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Jack M. Fugate its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Chalmer G. Hixson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 16, 2007, of Chalmer G. Hixson, Professor Emeritus in the School of Physical Activity and Educational Services.

Chalmer Hixson began his career at The Ohio State University in 1943, and served OSU until his retirement in 1971 as Professor Emeritus. He was an officer in the Ohio Council of Higher Education Retirees and a valued member of the faculty at Ohio State. He had a strong belief in the value of athletic participation and considered his greatest achievement to be that of helping keep many students involved in athletics. Professor Hixson had a distinguished career in professional physical education and athletics. He was president of the Central Ohio Football Officials Association in 1960.

After leaving Ohio State, Chalmer served as director of the Division of Health and Physical Education and athletic director at Wayne State University from 1971-81. His contributions to athletics were many as were his efforts at the state and national levels. He established the Michigan Athletic Directors section of MAHPERD; served on the NCAA Council, the NCAA Football Rules Committee, and the NCAA Committee on Sports for the Handicapped; and chaired the NCAA Steering Committee. Professor Hixson is remembered as being an expert on NCAA football rules. He was responsible for the formation of the prestigious WSU Athletic Hall of Fame. He retired from WSU in 1981 and was honored in their Hall of Fame in 1983.

Professor Hixson was the president of The Ohio State University Retirees Association from 1992-93, where he contributed greatly to the establishment of the OSURA Endowment.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Chalmer G. Hixson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Frank J. Longo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 9, 2008, of Frank J. Longo, Associate Professor Emeritus in the College of Social Work.

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Professor Longo grew up in Cleveland, Ohio, the youngest child of Italian immigrants. During his youth he demonstrated a keen appreciation of the arts. When World War II began, he was in his teens and, in 1943 at the age of 18 years, he was called to military service. Professor Longo participated in the Italian campaign as an infantryman. Three years later, holding the rank of staff sergeant, he was discharged from the Army and returned to Cleveland.

He was the only member of his family to go to college and was the first among his peers to complete professional education. His undergraduate work was completed at Kent State University in 1948. He then earned a Master of Arts in Social Administration degree at The Ohio State University. During the 1964-65 academic year he pursued post-master coursework at the University of Pittsburgh.

After receiving his social work degree, Professor Longo worked with disadvantaged youths in institutional settings. In the 1950s, his work with children in group living treatment facilities such as the then Columbus State School and the Summit County Children's Home - where he served as Group Life Director - earned him recognition as an expert in the group treatment process. After joining OSU's Social Work faculty in 1960, Professor Longo taught undergraduate and graduate students based on the knowledge gained in youth leadership and group work settings.

He displayed a passion for his subject matter and taught his material rhythmically waving his arms to emphasize important points. He enjoyed good rapport with his students and was wont to rely on his practice wisdom rather than on rigid textbook formulations. Professor Longo's approach to social work was modeled after the "interactionalist" school of group work which grew out of the pioneering work of Grace Coyle and W.I. Newstetter. He viewed group work as a vital force for the betterment of individuals as well as for the achievement of larger socially desirable goals. This approach to groups, which emphasized dynamic interaction between worker and clients (youths), emphasized more what workers do rather than what they knew.

Professor Longo's 20-year tenure in the College of Social Work corresponded with its growth from a traditional, regional, method-oriented school of social work to a nationally respected multi-faceted social work education complex. Professor Longo played a pivotal role in this growth and transformation through his education philosophy, for he believed that a broad knowledge base would better enable students to come into full possession of their creative and problem-solving powers. His service in the community included membership on boards of agencies such as St. Stephen's Community Center and Gladden Community Center, and he conducted training for child care workers and group leaders at the Ohio Youth Commission. He also served as an instructor in the College's New Careers program and consulted with the local operational center of VISTA.

Professor Longo will be missed by former students and colleagues for his unique and colorful rhetorical style as a teacher and as a passionate faculty member. He will be remembered for his genuine congeniality in relating to graduate students. From his modest background, he brought to his college strongly-felt convictions about human dignity and the dynamics of social change. His emphasis on fundamental social work themes such as the "dignity of the individual" and the "power of the informal" still linger in the minds of his former students. And he is appreciated by his colleagues for his unique capacity to reach students and disadvantaged clients without apologies for his signature artistic flare.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Frank J. Longo its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Rao V. Panganamala

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 2008, of Rao V. Panganamala, Professor Emeritus in the Department of Molecular and Cellular Biochemistry.

Dr. Panganamala graduated from Andhra University (Visakhapatnam, India) in 1954 with a bachelor of science degree in chemistry and from Osmania University (Hyderabad, India) in 1958 with a B.Sc. degree in chemical technology. He entered a doctoral program within what was then known as the Department of Physiological Chemistry at The Ohio State University and received his Ph.D. in 1968.

Dr. Panganamala was trained in lipid chemistry and opened new research programs for the study of lipid metabolism in animal models. He was recognized for studies in the diabetic rabbit on the various roles of vitamin E in platelet aggregation, prostaglandin, and leukotriene metabolism. He was funded by foundations, NIH, and industry. Dr. Panganamala was a dedicated teacher who was always available and always had time for students. He defined his occupation as that of a teacher.

Professor Panganamala served his profession at the highest level. He served as a reviewer of grant applications for the National Institutes of Health and served on numerous committees of the College of Medicine and the University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Rao V. Panganamala its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Helen E. Stevens

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 26, 2008, of Helen E. Stevens, Associate Professor Emeritus in the School of Physical Activity and Educational Services.

Professor Stevens was raised in Ann Arbor, Michigan, and received her B.A. degree in physical education and M.A. degree in education from the University of Michigan. During World War II, she worked in a tank manufacturing plant in Lima, Ohio. Before teaching at The Ohio State University, she spread her love of education throughout the world, teaching in Germany and Japan.

Professor Stevens began her work at Ohio State in 1956 and retired as an associate professor emeritus in 1983. She is not only remembered for her dedication to the students of OSU, but also for the many other ways in which she served.

On behalf of the University community, the Board of Trustees expresses to the family of Helen Stevens its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees meeting and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

AFFILIATED ENTITIES POLICY

Resolution No. 2008-118

Synopsis: Approval of the Affiliated Entities Policy is proposed.

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WHEREAS The Ohio State University has a vital interest in and recognizes the value and contributions of each of the entities affiliated with the University; and

WHEREAS in May 1998, the Board of Trustees adopted a process for the creation, approval, monitoring, and governance of entities affiliated with the University; and

WHEREAS under the direction of the Board's Affiliated Entities Committee, the University has provided renewed emphasis with respect to effective governance and oversight of the University's affiliated entities to assist in their work to further the goals and mission of the University; and

WHEREAS there now is a need to promulgate a comprehensive policy regarding the University's affiliates to strengthen and streamline the monitoring and reporting process under the Board's continuing oversight and align the affiliates to ensure that they are working in concert with the University; and

WHEREAS this policy should be guided by the following principles:

1. The creation and activities of affiliates must promote, sponsor, or complement the mission of the University.
2. To promote a more proactive relationship with affiliates, the University's relationship with each affiliate will be memorialized through a memorandum of agreement.
3. Affiliates will be monitored by the Board of Trustees through a regular reporting process.
4. Affiliates shall provide for at least one University representative with full voting rights on its governing board.
5. Affiliates must use sound fiscal and accounting procedures.
6. Affiliates must be managed in a manner consistent with their own enabling documents and the University's purpose, mission, and procedures.
7. Affiliates must adhere to high standards of ethics and conflicts of interest.
8. The University's relationship with an affiliate is not necessarily intended to be perpetual, and relationships with affiliates will be examined at least every five years to determine whether a sunset provision is appropriate.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached Policy on Affiliated Entities, to supersede the process adopted in May 1998, and directs the Office of Legal Affairs and the Office of Business and Finance, under the direction of the Audit and Compliance Committee, to implement the requirements of the Policy and report to that Committee regarding affiliated entities as the Committee and the Board deem appropriate.

(See Appendix LIV for background information, page 1141)

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2008-119

Synopsis: The University Development Report for March/April 2008 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

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WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The David A. Rismiller Chair in Finance, The H. C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering, the Frank E. and Virginia H. Bazler Designated Professorship in Business Law, the Virginia Hutchinson Bazler and Frank E. Bazler Designated Professorship in Food Science, and The Honda Designated Professorship in Engineering; and

WHEREAS this report includes the establishment of thirty-two (32) new named endowed funds, the revision of eleven (11) endowed funds, and the closure of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the months of March and April 2008 be approved.

(See Appendix LV for background information, page 1151)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Designated Professorships</u>	
Frank E. and Virginia H. Bazler Designated Professorship in Business Law (Established with annual gifts from Frank E. Bazler; used to provide a designated professorship position for five years)	\$40,000.00 Per year for 5 years
Virginia Hutchison Bazler and Frank E. Bazler Designated Professorship in Food Science (Established with gifts from Virginia Hutchison Bazler and Frank E. Bazler; used to provide a designated professorship position for five years)	\$40,000.00 Per year for 5 years
The Honda Designated Professorship in Engineering (Established with a sufficient portion of the annual distribution from an endowed fund - The Honda Fund for Engineering Academic Enrichment in the College of Engineering; used to provide a designated professorship position for four years)	\$40,000.00 Per year for 4 years
<u>Establishment of Named Endowed Funds</u>	
The Douglas A. Rund M.D. Distinguished Emergency Medicine Faculty Endowment Fund (Established with gifts made in honor of Dr. Douglas A. Rund from faculty, colleagues, alumni, and friends of the Department of Emergency Medicine; used to support programs, activities, and awards for recognition of the distinguished faculty in the Department of Emergency Medicine) (grandfathered)	\$43,049.16
Ray Hunter Fund (Established with gifts from family, friends, faculty, students, and the Department of Civil and Environmental Engineering and Geodetic Science in memory of Ray Hunter; used to support the Department of Civil and Environmental Engineering and Geodetic Science) (grandfathered)	\$34,846.33

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The Dr. M. Eugene Cravens Scholarship Fund \$26,625.56
(Established with gifts from the Direct Agricultural Marketing Association of Ohio, the Ohio Potato Growers Association, and alumni and friends who wish to honor Dr. M. Eugene Cravens; used to provide scholarship support for undergraduate or graduate students enrolled in the Department of Agricultural, Environmental, and Development Economics who are engaged in the study and/or research of fruit and vegetable marketing) (grandfathered)

Jim Lantz Memorial Scholarship Fund for Social Work Students \$26,205.38
(Established with gifts from friends, family, colleagues, and students of Professor Lantz in memory and honor of his excellence in teaching; used to provide scholarship support for undergraduate and graduate students enrolled in the College of Social Work) (grandfathered)

Change in Description of Named Endowed Funds

The Virginia Hutchison Bazler Scholarship Fund
The William R. Davidson Doctoral Fellowship in Marketing
The Chester S. Hutchison Scholarship Fund
Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund
Snyder Student Memorial Fund
The Virginia I. Zirkle Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The OSU Marion Honors Fund
To: Babich Honors Fund

From: Stephen Strasser, Ph.D. Award in Cardiovascular Research Fund
To: Charles A. Bush M.D. Award in Cardiovascular Research Fund

From: Long Term Component Endowment Fund
To: Long-Term Operating Fund

From: President's Strategic Investment Endowment Fund
To: President's Strategic Investment Fund II

Closure of Named Endowed Fund

The Martha Miller Lotman Scholarship Fund

Establishment of Named Endowed Chair

The David A. Rismiller Chair in Finance \$1,547,074.28
(Established with gifts from David A. Rismiller; used to support a chair in finance at the Fisher College of Business for a faculty member whose expertise is in banking or a related financial service industry other than insurance) (grandfathered)

Establishment of Endowed Professorship

The H. C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering \$1,000,000.00
(Established with a gift from William G. and Ernestine R. Lowrie; used to provide support for an untenured, highly promising faculty member in the Department of Chemical and Biomolecular Engineering)

Establishment of Named Endowed Funds

Chair of Excellence in Cardiovascular Medicine Fund \$1,008,585.95
(Established with gifts from community leaders and other advocates of the heart program; used to provide a chair position in the Division of Cardiovascular Medicine)

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Cartoon Research Library Operating Endowment Fund (Established with gifts from an anonymous donor; used to support operations of the Cartoon Research Library)	\$1,000,000.00
The Steven Selmants M.D. and Jodean R. Selmants Scholarship Fund in Medicine (Established with gifts from the estate of Jodean R. Selmants, wife of the late Dr. Steven Selmants; used to provide scholarships to deserving medical students in the College of Medicine)	\$450,630.45
The John H. Inskeep and Dorothy J. Inskeep Cancer Research Endowment Fund (Established with gifts from the Dorothy J. Inskeep Trust; used for cancer research)	\$170,000.00
The Langdale Athletic Scholarship Fund (Established with gifts from Richard S. Langdale through NCT Ventures; used to supplement the scholarship costs of an intercollegiate student-athlete who is a member of a varsity athletic team with preference to those minoring in entrepreneurial studies)	\$133,439.58
The Medical Class of 1959 Scholarship Fund (Established with gifts from alumni of the College of Medicine class of 1959; used to provide scholarships to medical students in the College of Medicine)	\$121,612.90
The Colin Philip and Virginia Rieke Combs Family Scholarship Fund (Established with a gift from Colin Philip and Virginia Rieke Combs; used to provide scholarships to students in the College of Engineering)	\$100,000.00
Jones Day International LL.M. Scholarship Fund (Established with gifts from the Jones Day Foundation; used to provide scholarships to international LL.M. students at the Moritz College of Law who have received law degrees from a law school in China)	\$100,000.00
Patrick J. Tiberi Marching Band Scholarship Fund (Established with gifts from Louis A. Mitchell; used to provide scholarships to students enrolled in the School of Music who are members of the marching band)	\$100,000.00
Dora Colver Dean's Excellence Fund (Established with gifts from the estate of Dora Colver; used to support the research, teaching, and service mission of the College of Nursing)	\$99,917.19
The B. Jane Ellis Endowment Fund for Bile Duct Cancer Research (Established with gifts from the estate of B. Jane Ellis; used for research on bile duct cancer)	\$93,163.52
The Gary and Meri Mann Family Athletic Scholarship Fund (Established with a gift from Gary and Meri Mann; used to supplement the scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)	\$90,000.00
The Jack Roth Memorial Fund for Lung Cancer Research (Established with gifts in memory of Louis Jack Roth from his wife, Janice Shafran Roth; used for lung cancer research)	\$66,440.00

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The 2008 Varsity "O" Men's Alumni Association Athletic Scholarship Fund (Established with gifts from the OSU Varsity "O" Men's Alumni Association; used to supplement the scholarship costs of a male intercollegiate scholar-athlete who is a member of a varsity team)	\$60,100.00
The Dr. Paul and Bertha Meyer Scholarship Fund (Established with a gift from Karen P. and Jonathan Meyer; used to supplement the scholarship costs of an intercollegiate student-athlete who is participating in the sport of women's tennis)	\$60,000.00
Armed Services Honorarium Fund in Mechanical Engineering (Established with gifts from George Thomas Morton; used to provide scholarships to students in the second year of the mechanical engineering program at the Columbus campus who are citizens of the United States, residents of Ohio, and present members or honorably discharged members of the Armed Services of the United States or a component that has been federalized when working jointly with such armed forces under combat conditions)	\$55,507.66
The Judy E. Smith Scholarship Fund in Occupational Therapy (Established with gifts from Richard Lloyd Smith, family, and friends in honor and memory of Judy E. Smith; used to support scholarships for graduate students enrolled in the Division of Occupational Therapy in the School of Allied Medical Professions)	\$51,645.00
The Wilbur C. "Web" Hoover Memorial Fund in Prostate Cancer Research (Established with gifts made in memory of Wilbur C. "Web" Hoover from Kathryn Hoover Smith, Ruth E. Hoover, Lisa Hoover Rickenbacker, and Carol Hoover; used for prostate cancer research)	\$50,113.70
The Barton-Williams Medical Student Scholarship Fund (Established with gifts from Mrs. Margaret Barton Williams and Dr. Thomas E. Williams, Jr. to honor Dr. Williams' career at OSU; used to provide scholarships to graduating fourth-year students in the College of Medicine who intend to complete a surgical residency)	\$50,000.00
The Birdie Musick Masson Scholarship Fund (Established with a gift from Birdie Musick Masson; used to provide scholarships for students enrolled in the College of Education and Human Ecology)	\$50,000.00
The T. Thomas Mills Jr. M.D. Family Medical Student Scholarship Fund (Established with gifts from Dr. Turner Thomas Mills; used to provide scholarships to medical students in the College of Medicine) (grandfathered)	\$40,000.00
The David Evans and Maro Sondahl Memorial Fund (Established with gifts from the David Evans and Maro Sondahl Fundraising Committee; used to provide support for housing and travel costs for students enrolled in the OSU in Columbus, Ohio, or the University of Sao Paulo in Piracicba, Brazil, who are studying biological sciences) (grandfathered)	\$39,178.00
The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education (Established with gifts from Joan E. Gritzmacher; used to support programs in the Family and Consumer Sciences Education program for teacher preparation and licensure to teach grades 7-12 in Ohio schools) (grandfathered)	\$34,743.50

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Professor Keith W. Bedford Endowed Scholarship Fund (Established with gifts from friends, family, colleagues, and alumni; used to provide support for a travel scholarship for a graduate student in the Department of Civil and Environmental Engineering and Geodetic Science) (grandfathered)	\$28,495.00
The Douglas J. Abbott Master of Accounting Discretionary Fund (Established with a gift from Douglas J. Abbott; used to provide student scholarships, program support, and support for other priorities for the Master of Accounting program) (grandfathered)	\$27,200.00
The Cindy Rarey Dyas Memorial Endowment Fund for Breast Cancer Research (Established with gifts from her husband Mike Dyas, Daughters Gretchen, Kelly, and Alyssa, and her parents John and Ann Rarey; used to support breast cancer research) (grandfathered)	\$26,910.08
The John J. Schiff Sr. Undergraduate Scholarship Fund (Established with gifts from Julia Schiff in memory of her grandfather; used to provide scholarship support to undergraduate students in the Fisher College of Business with preference for but not limited to female students) (grandfathered)	\$25,000.00
The M. Rosita Schiller Scholarship Fund in Medical Dietetics (Established with gifts from alumni, family, and friends in honor of Dr. M. Rosita Schiller; used for scholarships for undergraduate or graduate students enrolled in the Division of Medical Dietetics in the School of Allied Medical Professions) (grandfathered)	<u>\$15,895.18</u>
<u>Change in Description of Named Endowed Fund</u> The Clarence J. and Annabel W. Strauch Endowment Fund	
<u>Closure of Named Endowed Fund</u> The David A. Rismiller Chair in Finance Support Fund	
Total	\$6,946,378.42

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Professorships

Frank E. and Virginia H. Bazler Designated Professorship in Business Law

The Frank E. and Virginia H. (B.S.H.E. 1954) Bazler Designated Professorship in Business Law was established June 6, 2008, by the Board of Trustees of The Ohio State University with annual gifts from Frank E. Bazler (B.S.Bus.Adm. 1951, J.D. 1953).

Appointment to the professorship for each five-year term will be recommended by the dean of The Michael E. Moritz College of Law to the executive vice president and provost and the Board of Trustees for their approval. The fund is renewable pending additional funding at the end of the five-year commitment. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Funding Professorship: \$40,000.00 per year for 5 years
Total Commitment: \$200,000.00

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**Virginia Hutchison Bazler and Frank E. Bazler Designated Professorship
in Food Science**

The Virginia Hutchison Bazler and Frank E. Bazler Designated Professorship in Food Science was established June 6, 2008, by the Board of Trustees of The Ohio State University with annual gifts from Virginia Hutchison Bazler (B.S.H.E. 1954) and Frank E. Bazler (B.S.Bus.Adm. 1951, J.D. 1953).

Appointment to the professorship for each five-year term will be recommended by the chairperson of the Department of Food Science and Technology to the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences who will make a recommendation to the executive vice president and provost and the Board of Trustees for their approval. The fund is renewable pending additional funding at the end of the five-year commitment. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Funding Professorship: \$40,000.00 per year for 5 years
Total Commitment: \$200,000.00

The Honda Designated Professorship in Engineering

The Honda Designated Professorship in Engineering was established June 6, 2008, by the Board of Trustees of The Ohio State University with a sufficient portion of the annual distribution from The Honda Fund for Engineering Academic Enrichment in the College of Engineering, which was established with a gift from the Transportation Research Center, Inc. of East Liberty, Ohio.

This designation recognizes and further strengthens the long-standing partnership between Honda and The Ohio State University's College of Engineering.

The holder of the professorship will direct the College of Engineering's Engineering Education Innovation Center, using the professorship's portion of the endowed fund's annual distribution to support the Engineering Education Innovation Center's activities which enrich students' engineering education and prepare them more effectively for careers in engineering.

Appointment for each four-year term will be recommended by the dean of the College of Engineering to the executive vice president and provost and the Board of Trustees for their approval. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance, and accomplishments, during an appointment.

Amount Funding Professorship: \$40,000.00 per year for 4 years
Total Commitment: \$160,000.00

Establishment of Named Endowed Funds

**The Douglas A. Rund M.D. Distinguished Emergency
Medicine Faculty Endowment Fund**

The Douglas A. Rund M.D. Distinguished Emergency Medicine Faculty Endowment Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University with gifts made in honor of Dr. Douglas A. Rund from faculty, colleagues, alumni, and friends of the Department of Emergency Medicine.

The annual distribution from this fund shall be used to support programs, activities, and awards for recognition of distinguished faculty in the Department of Emergency Medicine. Allocation of funds shall be recommended by the chairperson of the Department of

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Emergency Medicine and approved by the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors and from the chairperson of the Department of Emergency Medicine in consultation with the Emergency Medicine Executive Committee, the senior vice president for Health Sciences, and the dean of the College of Medicine.

Amount Establishing Fund: \$43,049.16 (grandfathered)

Ray Hunter Fund

The Ray Hunter Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University with gifts from family, friends, faculty, students, and the Department of Civil and Environmental Engineering and Geodetic Science to recognize Ray Hunter's dedication, support, and involvement with student team projects through his promotion of student activities in civil engineering.

The annual distribution from this fund is intended to equally support two purposes in the College of Engineering, Department of Civil and Environmental Engineering and Geodetic Science. One half of the annual distribution shall provide a scholarship to the student who has most successfully promoted the use of practically-oriented skills with their involvement in student team competitions in the field of civil engineering. The scholarship recipient shall be selected by a committee, including the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science in consultation with the Office of Student Financial Aid. The remainder of the annual distribution shall be used to purchase equipment and supplies for student activities, including student teams for regional and national competitions. Expenditures shall be approved by the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Engineering in consultation with the chairperson of the Department Civil and Environmental Engineering and Geodetic Science.

Amount Establishing Fund: \$34,846.33 (grandfathered)

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The Dr. M. Eugene Cravens Scholarship Fund

The Dr. M. Eugene Cravens Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University with gifts from the Direct Agricultural Marketing Association of Ohio, the Ohio Potato Growers Association, and alumni and friends who wish to honor Dr. M. Eugene Cravens, agricultural economist.

The annual distribution from this fund shall provide scholarship support for undergraduate or graduate students enrolled in the Department of Agricultural, Environmental, and Development Economics who are engaged in the study and/or research of fruit and vegetable marketing. Recipients shall be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Agricultural, Environmental, and Development Economics and the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the groups of donors, should one be available, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Fund: \$26,625.56 (grandfathered)

Jim Lantz Memorial Scholarship Fund for Social Work Students

The Jim Lantz Memorial Scholarship Fund for Social Work Students was established June 6, 2008, by the Board of Trustees of The Ohio State University with gifts from friends, family, colleagues, and students of Professor Lantz in memory and honor of his excellence in teaching.

The annual distribution from this fund shall provide scholarship support for undergraduate and graduate students enrolled in the College of Social Work. Scholarship recipients shall be selected by the dean of the College of Social Work in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Social Work.

Amount Establishing Fund: \$26,205.38 (grandfathered)

Change in Description of Named Endowed Funds

The Virginia Hutchison Bazler Scholarship Fund

The Virginia Hutchison Bazler Scholarship Fund was established March 4, 1983, by the Board of Trustees of The Ohio State University with gifts from Virginia H. Bazler (B.S.H.E. 1954) and Frank E. Bazler (B.S.Bus.Adm.1951, J.D. 1953). The description was revised April 3, 2008. A correction was made June 6, 2008.

The annual distribution from this fund shall be used for one or more scholarships for second- or third-year students enrolled in the College of Education and Human Ecology majoring in hospitality management or consumer sciences who demonstrate academic ability and financial need. Upon the recommendation of the dean of the College and the chairpersons of the applicable departments, the College's Scholarship Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

Should the above purpose cease to exist, the annual distribution shall be used at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the appropriate college dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the appropriate college dean.

The William R. Davidson Doctoral Fellowship in Marketing

The William R. Davidson Doctoral Fellowship in Marketing was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts from the family, colleagues, and friends of William R. Davidson (Ph.D. Business Organization, 1951). The description was revised June 6, 2008.

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The annual distribution from this fund shall be used to award a fellowship to an outstanding Ph.D. student(s) majoring in marketing. The fellowship will support the student's work on the applications and advancement of principles of marketing. Selection of the fellowship recipient(s) shall be made by the chairperson of the Department of Marketing and Logistics in The Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the Fisher College of Business.

The Chester S. Hutchison Scholarship Fund

The Chester S. Hutchison Scholarship Fund was established December 15, 1976, by the Board of Trustees of The Ohio State University with gifts from Virginia Hutchison Bazler (B.S.H.E.1954) and Frank E. Bazler (B.S.Bus.Adm. 1951, J.D. 1953) in honor of Mrs. Bazler's father, Chester S. Hutchison (B.S.Agr.1924, M.A.1930). The description was revised April 4, 2008. A correction was made June 6, 2008.

The annual distribution from this fund shall be used to provide one or more scholarships for second- or third-year students enrolled in the College of Food, Agricultural, and Environmental Sciences majoring in agricultural and extension education who demonstrate academic ability and financial need. Preference shall be given to students from Miami and Pickaway counties of Ohio. Upon the recommendation of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and the chairpersons of the applicable departments, the College's Scholarship Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

Should the above purpose cease to exist, the annual distribution shall be used at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

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Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund

The Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from Esther Ponzani, friends, and family to celebrate the life of Joe Ponzani (B.S. 1952, D.D.S. 1956). The description was revised February 1, 2008, and was revised again June 6, 2008.

The annual distribution from this fund shall be used to provide one or more annual scholarships for enrolled dental student(s) or post-doctoral student(s) who have served in the past 12 months as dental missionaries, or who will be serving on a short-term dental mission trip, or are considering dental missions long-term. Scholarship recipients will be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid. As part of the application process, prospective recipients will provide a letter from the sending mission agency as proof of their participation.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Snyder Student Memorial Fund

The Snyder Student Memorial Fund was established March 3, 1972, by the Board of Trustees of The Ohio State University with a bequest from Dr. D. P. Snyder (D.D.S. 1913) of Columbus, Ohio, former chief of surgery in the College of Dentistry. The bequest was made in memory of Mae B. Snyder, Sadie Snyder, and Dr. D. P. Snyder. The description was revised June 6, 2008.

The annual distribution from this fund is intended to provide support for three separate purposes in the College of Dentistry in the following order of preference: one \$2,000 graduate student fellowship loan in oral surgery, two \$4,000 undergraduate student fellowship loans, and all additional distribution to advance the science of oral surgery. This fund shall be administered in accordance with Dr. Snyder's bequest by a committee established by the College of Dentistry to include the following parties or their successors: dean of the College of Dentistry, members of the Executive Committee of the College, and the chief executive officer of The Ohio State University Development Fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the committee referenced above.

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The Virginia I. Zirkle Scholarship Fund

The Virginia I. Zirkle Scholarship Fund was established October 6, 1989, by the Board of Trustees of The Ohio State University with gifts from Virginia I. Zirkle (B.S.H.E. 1945) of Ottawa, Ohio. The description was revised on June 6, 2008.

The annual distribution from this fund shall provide a scholarship(s) to a student(s) ranked as a junior(s) or senior(s) enrolled in the College of Education and Human Ecology focusing on human ecology. Students attending the Lima campus shall be given first consideration; students attending the Columbus campus shall be given second consideration. Qualified candidates must have a 2.5 or higher grade point average and demonstrate outstanding potential for career success and strong leadership qualities. First preference shall be given to students from

Putnam County, Ohio. If there are no candidates from Putnam County, second preference shall be given to students from the following Ohio counties, in the following order: Van Wert, Allen, Hancock, Henry, Defiance, and Paulding. If there are no candidates from any of the previously mentioned counties, third preference shall be given to students from any county in the state of Ohio. Scholarship recipient(s) shall be selected by the College of Education and Human Ecology Scholarship Committee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from dean of the College of Education and Human Ecology.

Change in Name and Description of Named Endowed Funds

Babich Honors Fund

The OSU Marion Honors Fund was established February 7, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Ted B. Babich, (B.A. Social and Behavioral Sciences 1971) and Beth E. Babich, (B.A. Arts and Sciences 1969); in honor of their parents, Robert (B.Ch.E. 1947) and Marilyn B. (B.S.Ed. 1945) Babich. The name and description were revised June 6, 2008.

Twenty percent (20%) of the annual distribution should be added to the principal of the fund. The remaining eighty percent (80%) of the annual distribution shall be used to support activities and services at the OSU Marion campus directed toward the honors program and such activities that cultivate and nurture scholarly achievement as recommended by the appropriate Marion campus faculty committees with the concurrence of the dean and director of the Marion campus.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean and director of the Marion campus.

Charles A. Bush M.D. Award in Cardiovascular Research Fund

The Stephen Strasser, Ph.D. Award in Cardiovascular Research Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in honor of faculty member Charles A. Bush, M.D. (internship/residency training and fellowship, 1965-67 and 1969-70; instructor then associate professor, 1970-83; professor, 1983-present; in Division of Cardiovascular Medicine; medical director of The Richard M. Ross Heart Hospital). This endowment was established with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio. The name and description were revised June 6, 2008.

The annual distribution from this fund shall be used to provide annual research awards in the Division of Cardiovascular Medicine to fellows who have either distinguished themselves in the field of cardiology or who have demonstrated such capability. Selection shall be based on merit and made at the recommendation of the director of the Division of Cardiovascular Medicine in consultation with the chairperson of the Department of Internal Medicine and with the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should he be alive, and from the director of the Division of Cardiovascular Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Long-Term Operating Fund

The Long Term Component Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University with a transfer from University operating funds. The name and description were revised June 6, 2008.

In order to increase the support available to the University from the Long-Term Investment Pool, the annual distribution and realized or unrealized appreciation, and principal if necessary, shall be used to first fund the University's investment income account. This amount would be the equivalent of the income earned if this fund had remained invested as part of the Short-Term Pool. A reserve of 5% of the fiscal year-end value of this fund will be maintained in the Short-Term Pool to facilitate this payment if income is inadequate. Any excess distribution and realized or unrealized appreciation

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above this amount will be reallocated annually to the President's Strategic Investment Fund II. Any shortfall in distribution or market value shall be covered from the President's Strategic Investment Fund II so that the market value of the fund shall be equal to the original contributions to the fund at each fiscal year end.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees in consultation with the senior vice president for Business and Finance and the treasurer.

President's Strategic Investment Fund II

The President's Strategic Investment Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University with distribution and realized/unrealized appreciation from the Long Term Component Endowment Fund. The description was revised April 4, 2008. The name and description were further revised June 6, 2008.

The annual distribution, and principal if necessary, shall be used by the president to fund strategic investments at the president's discretion. No more than 25% of the fiscal year end value of the fund can be disbursed in any one year for this purpose. This fund may also be used to make up any annual distribution or market value shortfall in the Long-Term Operating Fund.

In any year that the distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the fund's principal. The Senior Vice President for Business and Finance shall report annually to the Board of Trustees on the revenue and expenditures of this fund.

Seventy-five percent of the fund should be invested in the Long-Term Investment Pool and twenty-five percent in the Short-Term Pool.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees.

Closure of Named Endowed Fund

The Martha Miller Lotman Scholarship Fund

The Martha Miller Lotman Memorial Scholarship Fund was established February 3, 1989, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from family members, in honor of Martha Miller Lotman, formerly of Marion, Ohio. The name and description were changed April 7, 1989. The fund was closed June 6, 2008.

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Establishment of Named Endowed Chair

The David A. Rismiller Chair in Finance

The David A. Rismiller Faculty Fellowship Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from contributions from David A. Rismiller (B.S.Bus.Adm. 1958). The required funding level for a professorship was reached, and the position was established September 5, 2003, as the David A. Rismiller Professorship in Management (#646125). The name and description were revised December 3, 2004, to the David A. Rismiller Professorship in Finance. The required funding level for a chair was reached through gifts to The David A. Rismiller Chair in Finance Support Fund (#666066), which was established on February 1, 2006. The name and description of the original fund (#646125) were further revised June 6, 2008, to The David A. Rismiller Chair in Finance.

The annual distribution from fund #646125 shall be used to support a chair in finance at The Max M. Fisher College of Business. The faculty member's expertise shall be in banking or a related financial service industry other than insurance. Appointment to The David A. Rismiller Chair in Finance of the recruited or retained candidate will be recommended by the dean of the Fisher College of Business to the executive vice president and provost and approved by the Board of Trustees.

The term of the appointment shall not exceed five years and there shall be no reappointment. The donor's intent is that the chair be used to attract or retain faculty members to the Fisher College of Business early in their professional academic careers. While the donor understands the importance of tenure and research, priority in selecting the holder of The David A. Rismiller Chair in Finance will be given to a faculty member who places a strong emphasis on teaching and teaches a minimum of three courses each year. Preference shall be given to candidates with a relatively short tenure (length of appointment) whether from the Fisher College of Business or from another business school. However, consideration might be given to a candidate who is an outstanding professor and deemed exceptional by the dean and faculty.

If the chair is not held during any month(s) or year(s), a proportionate level of distribution will be added to the principal balance of the fund each year. If, for any reason (market decline, all disbursements, all fees, charges, etc.), at the end of a term the market value of the principal balance should be less than the market value of the principal balance on the date of the last appointment of The David A. Rismiller Chair in Finance, then no new appointment shall be made and the annual distribution shall be reinvested to principal until the principal balance reaches at least that amount.

Annually, the Rismiller family (including David Jr. and Cynthia and any future generation representatives) will be provided with a report on the expenses incurred on the fund. When the holder of The David A. Rismiller Chair in Finance is determined, the Rismiller family will be notified and a copy of the candidate's curriculum vitae will be provided to the family. The family will be invited to campus annually to meet with the holder of the chair. He or she will provide an annual report regarding his or her activities in teaching, research, and service, with copy to David Sr., David Jr., and Cynthia. In the event Cynthia and/or David Jr. are unable to or choose not to serve in this capacity, then these responsibilities shall be passed to issue of Cynthia and/or David Jr. Representation shall be by two family members selected by Cynthia and David Jr. or selected by their children.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business, in consultation with the donor or his immediate family. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Chair: \$1,547,074.28 (grandfathered)

Establishment of Named Endowed Professorship

**The H. C. "Slip" Slider Professorship
in Chemical and Biomolecular Engineering**

The H. C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from William G. (B.C.E. 1966) and Ernestine R. Lowrie of Sheldon, South Carolina, in appreciation of Professor Slider's teaching and mentoring of chemical engineering and petroleum engineering students. His influence on the careers of many undergraduate students, including Mr. Lowrie's, was significant.

The annual distribution from this fund shall be used to provide salary and/or program support for an untenured, highly promising faculty member in the Department of Chemical and Biomolecular Engineering. Each new appointee will hold this distinction for the lesser either of five academic years or until a tenure decision is reached for the holder.

Professorship selection will be based upon accomplishment and potential for excellence, innovation, and impact in teaching and research. The dean of the College of Engineering, in consultation with the chairperson of the Department of Chemical and Biomolecular Engineering, will recommend the candidate for the professorship to the executive vice president and provost. Appointment shall be approved by the Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Professorship: \$1,000,000.00

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Establishment of Named Endowed Funds

Chair of Excellence in Cardiovascular Medicine Fund

The Chair of Excellence in Cardiovascular Medicine Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from community leaders and other advocates of the heart program at The Ohio State University Medical Center.

Until the principal balance reaches \$1,500,000, the annual distribution shall be reinvested into the fund's principal. After the principal reaches \$1,500,000, the annual distribution from this fund shall be used for a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in the field. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the director of the Division of Cardiovascular Medicine (unless the director of the Division is a candidate, in which case consultation should instead be with the director of the OSU Heart Center). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. If in the future the field of cardiovascular medicine ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Fund:	\$1,008,585.95
Total Commitment:	\$1,500,000.00

Cartoon Research Library Operating Endowment Fund

The Cartoon Research Library Operating Endowment Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor.

The annual distribution from this fund shall be used to support operations of the Cartoon Research Library. The annual distribution shall be used at the discretion of the curator of the Cartoon Research Library as approved by the director of University Libraries. The annual distribution is a supplementary benefit not intended to replace the library's support from the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the Cartoon Research Library at the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of University Libraries.

Amount Establishing Fund: \$1,000,000.00

The Steven Selmants M.D. and Jodean R. Selmants Scholarship Fund in Medicine

The Steven Selmants M.D. and Jodean R. Selmants Scholarship Fund in Medicine was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Jodean R. Selmants, wife of the late Dr. Steven Selmants (M.D. 1952), of Emerson, Georgia.

The annual distribution from this fund shall be used for one or more scholarships to provide financial aid to deserving medical students in the College of Medicine. The selection shall be made at the recommendation of the College of Medicine Scholarship Committee, including the associate dean of Student Affairs and the vice dean for Education, in consultation with the University's Office of Student Financial Aid; and as approved by the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or vice dean for Education.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek the recommendation of the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Fund: \$450,630.45

The John H. Inskeep and Dorothy J. Inskeep Cancer Research Endowment Fund

The John H. Inskeep and Dorothy J. Inskeep Cancer Research Endowment Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts in the names of John H. (B.C.E. 1943) and Dorothy J. Inskeep from the Dorothy J. Inskeep Trust.

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The annual distribution from this fund shall be used for cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of funds shall be approved by the chief executive officer of The James and director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and director of the CCC.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek the recommendation of the chief executive officer of The James and director of the CCC in consultation with the senior vice president for Health Sciences.

Amount Establishing Fund: \$170,000.00

The Langdale Athletic Scholarship Fund

The Langdale Athletic Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard S. Langdale through NCT Ventures of Westerville, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity athletic team with preference to those minoring in entrepreneurial studies. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Fund: \$133,439.58

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The Medical Class of 1959 Scholarship Fund

The Medical Class of 1959 Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from alumni of the College of Medicine class of 1959.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students in the College of Medicine based on academic merit and/or financial need. The selection shall be made at the recommendation of the College of Medicine Scholarship Committee, including the associate dean for Student Affairs and the vice dean for Education; and the University's Office of Student Financial Aid; and as approved by the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or vice dean for Education.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available and from the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Fund: \$121,612.90

The Colin Philip and Virginia Rieke Combs Family Scholarship Fund

The Colin Philip and Virginia Rieke Combs Family Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Colin Philip (B.S. 1971) and Virginia Rieke (B.S. 1975) Combs.

The annual distribution from this fund shall provide merit-based scholarships to academically superior entering freshman students in the College of Engineering with emphasis on those pursuing a bachelor's degree in aeronautical engineering. Preference shall be given to residents of the state of Ohio who do not qualify for need-based aid, but are deserving of financial assistance. Scholarship recipients will be selected by the dean of the College of Engineering in consultation with the chairperson of the Department of Aerospace Engineering and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Fund: \$100,000.00

Jones Day International LL.M. Scholarship Fund

The Jones Day International LL.M. Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Jones Day Foundation.

The annual distribution from this fund shall provide one full out-of-state tuition scholarship to an international LL.M. student at The Michael E. Moritz College of Law who has received his/her law degree (J.D. or equivalent) from a law school in China. If the LL.M. program should cease to exist at the College, distributions from the fund shall be used to provide a full out-of-state scholarship to a law student who has resided in China for ten (10) years or more. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the desire of the donor that this endowment fund is to be created as an endowment but with an invadable principal, though the principal could be invaded only to bring the scholarship award up to the amount of one full in-state tuition each year. Should the principal of the endowment fall below the minimum required by the Board of Trustees, the endowment will be dissolved and the balance of the fund will revert to current use funds.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Fund: \$100,000.00

Total Commitment: \$250,000.00

Patrick J. Tiberi Marching Band Scholarship Fund

The Patrick J. Tiberi Marching Band Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Louis A. Mitchell.

The annual distribution from this fund shall provide a scholarship(s) to a student enrolled in the School of Music who is a member of the marching band and demonstrates financial need. Recipients shall be selected by the director of the School of Music in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of the Arts in consultation with the director of the School of Music.

Amount Establishing Fund:	\$100,000.00
Total Commitment:	\$500,000.00

Dora Colver Dean's Excellence Fund

The Dora Colver Dean's Excellence Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts designated to the College of Nursing from Dora Colver, assistant professor emeritus.

The annual distribution from this fund shall help support the research, teaching, and service mission of the College of Nursing located in Newton Hall at the discretion of the dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing.

Amount Establishing Fund: \$99,917.19

The B. Jane Ellis Endowment Fund for Bile Duct Cancer Research

The B. Jane Ellis Endowment Fund for Bile Duct Cancer Research was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of B. Jane Ellis of Columbus, Ohio.

The annual distribution from this fund shall be used for research for bile duct cancer, a rare cancer. Allocation of funds shall be approved by the director of the Division of Gastroenterology, Hepatology, and Nutrition in consultation with the chairperson of the

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Department of Internal Medicine, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Division of Gastroenterology, Hepatology, and Nutrition.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Division of Gastroenterology, Hepatology, and Nutrition in consultation with the chairperson of the Department of Internal Medicine, the dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Fund: \$93,163.52

The Gary and Meri Mann Family Athletic Scholarship Fund

The Gary and Meri Mann Athletic Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gary and Meri Mann of Dublin, Ohio.

The annual income shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team. First preference will be given to a resident of the state of Ohio. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by The Board of Trustees as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscious and need dictate.

Amount Establishing Fund: \$90,000.00
Total Commitment: \$150,000.00

The Jack Roth Memorial Fund for Lung Cancer Research

The Jack Roth Memorial Fund for Lung Cancer Research was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines

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approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Louis Jack Roth by his wife, Janice Shafran Roth (B.S. 1972) of Columbus, Ohio.

The annual distribution from this fund shall be used for lung cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Funds may be used for personnel, supplies, equipment, publications, conferences and other activities required for quality medical research. Allocation of funds shall be approved by the director of the Comprehensive Cancer Center (CCC) and chief executive officer of The James in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Comprehensive Cancer Center (CCC) and chief executive officer of The James.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the director of the CCC and chief executive officer of The James in consultation with the senior vice president for Health Sciences.

Amount Establishing Fund: \$66,440.00

The 2008 Varsity "O" Men's Alumni Association Athletic Scholarship Fund

The 2008 Varsity "O" Men's Alumni Association Athletic Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio State University Varsity "O" Men's Alumni Association from Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a male intercollegiate scholar-athlete who is a member of a varsity team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the director of Athletics.

Amount Establishing Fund: \$60,100.00
Total Commitment: \$150,000.00

The Dr. Paul and Bertha Meyer Scholarship Fund

The Dr. Paul and Bertha Meyer Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Karen and P. Jonathan Meyer of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is participating in the sport of women's tennis. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Fund: \$60,000.00
Total Commitment: \$150,000.00

Armed Services Honorarium Fund in Mechanical Engineering

The Armed Services Honorarium Fund in Mechanical Engineering was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George Thomas Morton (B.C.E. 1951).

The annual distribution from this fund shall provide a renewable scholarship(s) for an undergraduate student in his/her second year of the mechanical engineering program in the College of Engineering at the main campus in Columbus. Candidates shall be citizens of the United States of America, residents of the state of Ohio, and present members or honorably discharged members of the Armed Services of the United States of America or a component that has been federalized when working jointly with such armed forces under combat conditions.

Recipients shall be selected with preference given in the following order: recipients of the Order of the Purple Heart capable of accomplishing the Mechanical Engineering curricula, former Prisoner of War or individual held hostage by a foreign government or an outlaw insurgent group, individuals with disabilities received in a non-combat line of duty above - i.e. malaria. The dean of the College of Engineering and the chairperson of the Department of Mechanical Engineering shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid and the OSU director of Veterans Affairs.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Engineering.

Amount Establishing Fund: \$55,507.66

The Judy E. Smith Scholarship Fund in Occupational Therapy

The Judy E. Smith Scholarship Fund in Occupational Therapy was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Richard Lloyd Smith, family, and friends in honor and memory of Judy E. Smith (B.S. 1984; M.A. 1993).

The annual distribution of this fund shall be used to support scholarships for graduate students enrolled in the Division of Occupational Therapy in the School of Allied Medical Professions. Selection of the recipients shall be made based on academic merit and financial need. It is the donors' intent that the scholarship may be renewed if the recipients maintain good academic standing during their first year of study. Scholarship recipients will be selected at the recommendation of the director of the Division of Occupational Therapy and as approved by the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Allied Medical Professions in consultation with the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the director of the School of Allied Medical Professions and the dean of the College of Medicine.

Amount Establishing Fund: \$51,645.00

June 6, 2008 meeting, Board of Trustees

The Wilbur C. “Web” Hoover Memorial Fund in Prostate Cancer Research

The Wilbur C. “Web” Hoover Memorial Fund in Prostate Cancer Research was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Wilbur C. “Web” Hoover (B.C.E. 1949) from Kathryn Hoover Smith, Ruth E. Hoover, Lisa Hoover Rickenbacker and Carol Hoover.

The annual distribution from this fund shall be used for prostate cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Funds may be used for personnel, supplies, equipment, publications, conferences, and other activities required for quality medical research. Allocation of funds shall be recommended by the program leader for Prostate Genitourinary Oncology, and approved by the director of the Comprehensive Cancer Center (CCC) and chief executive officer of The James in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the CCC and chief executive officer of The James in consultation with the senior vice president for Health Sciences.

Amount Establishing Fund: \$50,113.70

The Barton-Williams Medical Student Scholarship Fund

The Barton-Williams Medical Student Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Mrs. Margaret Barton Williams and Dr. Thomas E. Williams, Jr., (M.S. 1963, M.D. 1963, surgical residency training 1964-70) to honor Dr. Williams' career at The Ohio State University - current faculty member in the Department of Surgery, clinical instructor 1968-70, assistant then associate professor 1970-83, and clinical associate professor in Division of Cardiothoracic Surgery 1983-present.

The annual distribution from this fund shall be used to provide one or more merit scholarships to graduating fourth-year students in the College of Medicine who intend to complete a surgical residency. The selection shall be made at the recommendation of the chairperson of the Department of Surgery in consultation with the College of Medicine Scholarship Committee (including the associate dean of Student Affairs and the vice dean for Education), and the University's Office of Student Financial Aid, as approved by the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

June 6, 2008 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Fund: \$50,000.00

The Birdie Musick Masson Scholarship Fund

The Birdie Musick Masson Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Birdie Musick Masson (B.S. 1946).

The annual distribution shall provide one or more scholarships for students who are enrolled in the College of Education and Human Ecology who intend to become teachers with preference given to Ohio residents. Recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Fund: \$50,000.00

The T. Thomas Mills Jr. M.D. Family Medical Student Scholarship Fund

The T. Thomas Mills Jr. M.D. Family Medical Student Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Turner Thomas Mills (B.S. Biological Sciences 1955, M.D. 1959) of Newark, Ohio.

June 6, 2008 meeting, Board of Trustees

The annual distribution from this fund shall be used to provide one or more scholarships to medical students in the College of Medicine based on academic merit and/or financial need. The selection shall be made by the recommendation of the dean of the College of Medicine in consultation with the senior vice president for Health Sciences and with the College of Medicine Committee for Scholarship Awards and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Fund: \$40,000.00 (grandfathered)

The David Evans and Maro Sondahl Memorial Fund

The David Evans and Maro Sondahl Memorial Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the David Evans and Maro Sondahl Fundraising Committee.

The annual distribution from this fund shall provide financial support for housing and travel costs for students enrolled in The Ohio State University in Columbus, Ohio, or the University of Sao Paulo in Piracicba, Brazil, who are studying biological sciences. Recipients shall be selected by the dean of the College of Biological Sciences at The Ohio State University in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the David Evans and Maro Sondahl Fundraising Committee, should one be available, and from the dean of the College of Biological Sciences at The Ohio State University.

June 6, 2008 meeting, Board of Trustees

Amount Establishing Fund: \$39,178.00 (grandfathered)

The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education

The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joan E. Gritzmacher (Professor Emeritus in the College of Education and Human Ecology).

The annual distribution from this fund shall be used to support programs in Family and Consumer Sciences Education for teacher preparation and licensure to teach grades 7-12 in Ohio schools. Expenditures will be approved by the head of the Family and Consumer Sciences Education program in the College of Education and Human Ecology.

If the Family and Consumer Sciences Education program no longer exists, the donor would like the annual distribution to support programs for teacher education. If the teacher education program no longer exists, the donor would like the annual distribution to support research in the Endocrinology, Diabetes, and Metabolism unit in The Ohio State University Hospitals.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education and Human Ecology in consultation with the head of the Family and Consumer Sciences Education program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Fund: \$34,743.50 (grandfathered)

Professor Keith W. Bedford Endowed Scholarship Fund

The Professor Keith W. Bedford Endowed Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, colleagues, and alumni.

Professor Emeritus Keith W. Bedford was a faculty member at OSU for 33 years. He has over 200 publications and an outstanding national and international reputation in the area of coastal and environmental engineering, specifically for his research in environmental fluid mechanics and transport phenomena. He was an originator of the ASCE co-sponsored Estuarine and Coastal Modeling Conference and, along with his graduate students, has performed award winning research in the areas of turbulence model structure and formulation; created new acoustic instrumentation necessary to remotely and directly measure for the first time sediment entrainment and resuspension in coastal and estuarine water bodies; and created the first coastal forecast system to make operational regular predictions of currents, temperatures, and trace constituents in coastal water bodies. Keith has received national awards, including the ASCE Karl Emil Hilgard Prize, the ASCE Huber Prize, the ASCE State-of-the-Art of Civil Engineering Award, and the American Meteorological Society Special Award. As chairperson of the Department of Civil and Environmental Engineering and Geodetic Science, he brought his integrative skills to restoring the research vitality to the Department.

June 6, 2008 meeting, Board of Trustees

The annual distribution from this fund shall provide support for a travel scholarship for a graduate student in the Department of Civil and Environmental Engineering and Geodetic Science (CEEGS) to attend a science or engineering conference to present a paper in order to benefit their career and enhance their visibility to the professional community. The dean of the College of Engineering, the chairperson of the Department of CEEGS and the College's Scholarship Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and the dean of the College of Engineering.

Amount Establishing Fund: \$28,495.00 (grandfathered)

The Douglas J. Abbott Master of Accounting Discretionary Fund

The Douglas J. Abbott Master of Accounting Discretionary Fund at The Max. M. Fisher College of Business was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Douglas J. Abbott (B.S.Bus.Adm. 1982).

The annual distribution from this fund shall be used to advance the mission and activities of the Department of Accounting and Management Information Systems at the Fisher College of Business, by providing student scholarships, program support, and support for other priorities for the Master of Accounting program as identified by the chairperson of the Department of Accounting and Management Information Systems. Scholarships will be awarded by the Department in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Fund: \$27,200.00 (grandfathered)

June 6, 2008 meeting, Board of Trustees

The Cindy Rarey Dyas Memorial Endowment Fund for Breast Cancer Research

The Cindy Rarey Dyas (B.S. 1977) Memorial Endowment Fund for Breast Cancer Research was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from her husband, Mike; daughters, Gretchen, Kelly, and Alyssa; and her parents John and Ann Rarey (B.S. 1952).

The annual distribution from this fund shall be used to support breast cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) at The Ohio State University as approved by the chief executive officer of The James and the director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences and the dean of the College of Medicine.

Amount Establishing Fund: \$26,910.08 (grandfathered)

The John J. Schiff Sr. Undergraduate Scholarship Fund

The John J. Schiff Sr. (B.S.Bus.Adm. 1938) Undergraduate Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Julia Schiff in memory of her grandfather.

The intent of this fund is to provide scholarships for students who have been accepted for admission to the University and to support educational diversity as outlined in the University's diversity mission. The annual distribution from this fund shall be used for scholarship support to an undergraduate student(s) in The Max M. Fisher College of Business. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, female students. The dean of the Fisher College of Business and the College's Undergraduate Program director shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

June 6, 2008 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the Fisher College of Business.

Amount Establishing Fund: \$25,000.00 (grandfathered)

The M. Rosita Schiller Scholarship Fund in Medical Dietetics

The M. Rosita Schiller Scholarship Fund in Medical Dietetics was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from alumni, family, and friends in honor of Dr. M. Rosita Schiller (Ph.D. 1972).

The annual distribution of this fund shall be used to support scholarships for undergraduate and graduate students enrolled in the Division of Medical Dietetics of the School of Allied Medical Professions. Selection of the recipients shall be made based on academic merit or financial need as recommended by the director of the Division of Medical Dietetics, and as approved by the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Division of Medical Dietetics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and from the director of the School of Allied Medical Professions and the dean of the College of Medicine.

Amount Establishing Fund: \$15,895.18 (grandfathered)

Change in Description of Named Endowed Fund

The Clarence J. and Annabel W. Strauch Endowment Fund

The Clarence J. and Annabel W. Strauch Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from C. Randolph Strauch (B.C.E. 1967) to honor the memory of his parents, Clarence J. Strauch and Annabel W. Strauch, an educator. The description was revised June 6, 2008.

June 6, 2008 meeting, Board of Trustees

The annual distribution from this fund shall be used to provide one or more merit- and need-based scholarships for full-time undergraduate or graduate students who were residents of Crawford County, Ohio, at the time they graduated from high school. Qualified candidates must be enrolled in the College of Education and Human Ecology at the Columbus campus and majoring in education. Additionally, candidates must demonstrate financial need and have a minimum 3.3 grade point average (GPA). Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid. Scholarships are renewable up to 15 quarters as long as the recipient continues to demonstrate financial need and maintains a 3.3 cumulative GPA.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Education and Human Ecology.

Closure of Named Endowed Fund

The David A. Rismiller Chair in Finance Support Fund

The David A. Rismiller Chair in Finance Support Fund was established February 1, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David A. Rismiller (B.S.Bus.Adm. 1958). The fund was closed June 6, 2008.

POLICY ON THE INVESTMENT OF OPERATING FUNDS

Resolution No. 2008-120

Synopsis: Approval to establish policy on investment of cash balances in operating funds.

WHEREAS the proper investment of operating funds is an important component of the University's funding strategy; and

WHEREAS the attached proposal has been thoroughly vetted and reviewed by the University:

NOW THEREFORE

BE IT RESOLVED, That the attached policy be approved; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance be authorized to make the fund transfers required to implement this policy.

(See Appendix LVI for background information, page 1153)

**DIVESTMENT OF DIRECTLY-HELD REAL ESTATE
FROM THE LONG-TERM INVESTMENT POOL**

Resolution No. 2008-121

Synopsis: Authorization for the transfer of directly-held real estate from the Long-Term Investment Pool is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns real property held directly as part of the real estate asset class within the Long-Term Investment Pool of the University's endowment; and

WHEREAS the directly-held real estate has not performed well compared with its respective benchmark; and

WHEREAS investment staff and consultants have advised that this directly-held real estate is not an appropriate investment and should be eliminated from the real asset holdings; and

WHEREAS the Long-Term Investment Pool can reinvest proceeds from the transfer of this real estate in professionally managed real estate investments:

NOW THEREFORE

BE IT RESOLVED, That the University Treasurer, in consultation with the Senior Vice President for Business and Finance, is hereby directed to transfer the directly-held real estate in the Long-Term Investment Pool to the appropriate accounts elsewhere within the University; and

BE IT FURTHER RESOLVED, That no new direct real property holdings will be accepted into the Long-Term investment Pool; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and the University Treasurer shall report back to the Board regarding these transfers and present recommended next steps at the next meeting of the Development and Investment Committee.

AMENDMENT OF THE LONG-TERM INVESTMENT POOL POLICY

Resolution No. 2008-122

Synopsis: Amendment of the University's Long-Term Investment Pool Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Interim Investment Policy be adopted by the Board of Trustees for the Long-Term Investment Pool; and

June 6, 2008 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the Chief Investment Officer and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to implement and administer this policy and to manage the Long-Term Investment Pool in accordance with this policy.

(See Appendix LVII for background information, page 1156)

AMENDMENT OF THE OPERATING AND AGENCY FUNDS INVESTMENT POLICY

Resolution No. 2008-123

Synopsis: Amendment of the University's Operating and Agency Funds Investment Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Operating and Agency Funds Investment Policy be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Senior Vice President for Business and Finance be, and hereby are, directed and

authorized to implement and administer this policy and to manage the Operating and Agency Funds in accordance with this policy.

(See Appendix LVIII for background information, page 1164)

FY 2009 TUITION AND USER FEES/CHARGES

Resolution No. 2008-124

Synopsis: Instructional, general, non-resident and other user fees at all Ohio State Campuses for Fiscal Year 2009 are proposed effective Autumn Quarter 2008.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS undergraduate instructional and general fees at all Ohio State Campuses are subject to a 0% tuition cap; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional and general fee increases for Ohio State graduate and professional programs at all campuses, Columbus campus dormitory charges, Columbus campus Recreation and Physical Activity Center fee, and other user charges for self-supporting units as described in the accompanying text and tables have been reviewed and recommended:

NOW THEREFORE

June 6, 2008 meeting, Board of Trustees

BE IT RESOLVED, That instructional and general fees for Tier-Three undergraduates enrolled at the Columbus Campus and all undergraduates enrolled at the regional and ATI campuses will not increase; and

BE IT FURTHER RESOLVED, That effective Fall 2008, the remaining undergraduate tuition tier, Tier-Two (those students admitted Spring 2003 or earlier) will be eliminated resulting in one instructional fee for all undergraduates; and

BE IT FURTHER RESOLVED, That instructional fees for most graduate students will increase 5% and that the differential instructional fees for the professional colleges and selected graduate programs will increase between 5% and 10%; and

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs be increased by 5%; and

BE IT FURTHER RESOLVED, That the Room and Board fees increase in average of 6%, the RPAC fee increase by \$1.00 per quarter, new laboratory fees be established in the College of MAPS for Chemistry and Physics laboratory classes, new learning technology fees be established for the College of Education and Human Ecology and existing college undergraduate program, technology and clinical fees be increased as described in the attached material and text; and

BE IT FURTHER RESOLVED, That the University Health System charges increase 5.9% as described in the attached materials and text; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2008, except that fees and charges for the Health System, as outlined in the accompanying materials, shall be effective July 1, 2008.

(See Appendix LIX for background information, page 1173)

FINANCIAL PERFORMANCE GOALS

Resolution No. 2008-125

Synopsis: Approval of Financial Performance Goals.

WHEREAS explicit financial performance goals are appropriate for good financial planning; and

WHEREAS current goals are now more than ten years old; and

WHEREAS the proposed new goals have been thoroughly reviewed and vetted:

NOW THEREFORE

BE IT RESOLVED, That the attached goals be adopted by formal resolution of the Ohio State University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance report at least annually on progress toward these goals.

(See Appendix LX for background information, page 1183)

June 6, 2008 meeting, Board of Trustees

INTERIM BUDGET FOR FY 2009

Resolution No. 2008-126

Synopsis: Authorization to make expenditures in FY 2009 is proposed.

WHEREAS the University has not yet finalized its operating budget for FY 2009; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for FY 2009 is finalized and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2008, pending the adoption of the General Funds Budget for FY 2009 at the July Board of Trustees meeting and the Current Funds Budget for FY 2009 at the September Board of Trustees meeting.

APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS

Resolution No. 2008-127

**APPROVAL TO ENTER INTO DESIGN CONTRACTS
COLLEGE OF MEDICINE RENOVATION/ADDITION**

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
NORTH CAMPUS CHILLED WATER EXTENSION**

Synopsis: Approval to enter into design and construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following project:

College of Medicine Renovation/Addition (07-08 capital request)	\$13.0M	College general funds State appropriations
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WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following project:

North Campus Chilled Water Extension (N/A)	\$7.5M	University bond proceeds
---	--------	-----------------------------

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix LXI for background information, page 1186)

TRANSFER OF REAL ESTATE

Resolution No. 2008-128

**472 Hudson Street
Redwood City, CA**

Synopsis: Authorization to transfer ownership of real estate located at 472 Hudson Street, Redwood City, San Mateo County, California is proposed.

WHEREAS The Ohio State University Board of Trustees owns real estate located at 472 Hudson Street, Redwood City, CA; and

WHEREAS the property was a gift and was accepted with the intention of liquidating the property; and

WHEREAS the Treasurer seeks the transfer of ownership of the property to The Ohio State University Foundation to facilitate the marketing and sale of the property; and

WHEREAS the property will be transferred to The Ohio State University Foundation for nominal consideration; and

WHEREAS the appraised value of this property is \$900,000 and the property will be marketed with the appraised value as the asking price; and

WHEREAS the appropriate offices of the University have determined that the real estate is not necessary to support the mission of the University and this transfer is in the best interest of The Ohio State University; and

WHEREAS the Treasurer will enter into and agree to such terms and conditions of sale as are in the best interest of the University and The Ohio State University Foundation:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to transfer all of right, title and interest of The Ohio State University Board of Trustees in this property, in accordance with the laws of the State of Ohio, for nominal consideration to The Ohio State University Foundation and for the purpose of future sale of the property. The net proceeds of sale will benefit The Ohio State University Foundation.

(See Appendix LXII for background information, page 1189)

EASEMENTS

Resolution No. 2008-129

**COLUMBUS SOUTHERN POWER COMPANY - WOSU TOWER
6131 HIGHLAND LAKES, WESTERVILLE, OHIO**

**CITY OF WOOSTER
OHIO/SECRET ROAD CONSTRUCTION, OARDC WOOSTER, OHIO**

**CITY OF WOOSTER
OHIO/SOUTH OF SECRET ROAD, OARDC, WOOSTER, OHIO**

Synopsis: Authorization to grant easements to Columbus Southern Power Company at the WOSU Radio Tower site at 6131 Highland Lakes, Westerville, Ohio, to install a pad for a transformer to provide additional electric service to Clear Channel, and to the City of

June 6, 2008 meeting, Board of Trustees

Wooster, Ohio, south of Secrest Road for a sanitary sewer lift station site and access to the site; and for a series of easements along Secrest Road for the reconstructed Secrest Road.

WHEREAS Columbus Southern Power Company has requested a 8 foot wide by 16 foot long easement area for a transformer pad at the tower site, for a term of 25 years, for consideration of \$1.00; and

WHEREAS the City of Wooster, Ohio, has requested an easement south of Secrest Road near the north boundary of the OARDC campus, being 0.689 acre, for the sanitary sewer lift station site, for a term of 25 years, for consideration of \$1.00; and

WHEREAS the City of Wooster, Ohio, has requested a series of easements along Secrest Road at the north boundary of the OARDC campus, being 0.138 acre, 0.155 acre, 1.689 acre, 1.739 acre, 1.935 acre, for a term of 2 years to allow grading and construction activity for the reconstruction of Secrest Road, for consideration of \$1.00; and

WHEREAS, the City of Wooster, Ohio, has requested a series of easements along Secrest Road at the north boundary of the OARDC campus, being 0.169 acre, 0.001 acre, 1.279 acre, 1.246 acre, 1.246 acre, and 0.346 acre for the final placement of the reconstructed Secrest Road, for a term of 25 years, for consideration of \$1.00; and

WHEREAS the City of Wooster, Ohio, has requested an easement south of Secrest Road near the north boundary of the OARDC campus, being 1.168 acre, for access to the sanitary sewer lift station site, for a term of 25 years, for consideration of \$1.00; and

WHEREAS these easements will benefit the University and they will satisfy the obligation of the University under the WOSU tower rental agreement, and will allow improved access to the BioHio Research Park at the OARDC campus. The appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant these easements to the Columbus Southern Power Company and to the City of Wooster upon such terms and conditions as are in the best interests of the University.

(See Appendix LXIII for background information, page 1191)

LONG-TERM LEASE

Resolution No. 2008-130

OSU MEDICAL CENTER 23 NORTH AMBULATORY CARE CENTER
LEWIS CENTER ROAD
LEWIS CENTER, OHIO 43035

Synopsis: Authorization is requested for entering into a twenty-year lease with Lewis Center Investments, LLC of 30,000 SF of medical office space located off of State Route 23 North on Lewis Center Road, Lewis Center, Ohio 43035. The space will be occupied by multiple specialties of The Ohio State University Medical Center.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a twenty-year lease of real property; and

June 6, 2008 meeting, Board of Trustees

WHEREAS the property contains approximately 30,000 SF; and

WHEREAS this property will satisfy the objectives and requirements of the OSU Medical Center's ambulatory strategic plan and it has been determined that the lease of this property is in the best interest of the University, and

WHEREAS the funds for the lease will be provided by the Medical Center:

NOW THEREFORE

BE IT RESOLVED, that the President and/or the Senior Vice President for Business and Finance be authorized to enter into a twenty-year lease of improved real property off of State Route 23 North on Lewis Center Road for use by The Ohio State University Medical Center. The lease will be negotiated to contain rental terms and lease conditions determined to be in the best interest of the OSU Medical Center and the University.

(See Appendix LXIV for background information, page 1195)

Upon motion of Mr. Schottenstein, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass and Marbley.

APPOINTMENT OF INVESTMENT MANAGERS AND REALLOCATION OF FUNDS

Resolution No. 2008-131

Synopsis: The Development and Investment Committee recommended the appointment of investment managers and reallocation of funds.

WHEREAS it is the policy of The Ohio State University to utilize the service of external investment managers and index funds to assist in the management of the University's Long-Term Investment Pool; and

WHEREAS the Development and Investment Committee of the Board of Trustees periodically reviews the results obtained by the external investment managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on April 4, 2008:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Development and Investment Committee, the Board of Trustees hereby waives competitive bidding requirements under the University's Purchasing Policy (Resolution 2008-70) and approves the following external investment manager changes in conjunction with index fund reallocations as needed to maintain target asset allocations previously approved:

June 6, 2008 meeting, Board of Trustees

	<u>Allocation as of 04/30/08</u>	<u>Changes</u>	<u>Revised Allocation</u>
<u>U.S. Equity (1)</u>			
Eagle Capital Management	\$0	\$ 35,000,000	\$35,000,000
Wellington Select Capital Appreciation	\$0	\$35,000,000	\$35,000,000
<u>Real Assets (2)</u>			
State Street REIT Index	\$110,389,908	(\$110,389,908)	\$0
Morgan Stanley- Global Real Estate	\$0	\$50,000,000	\$50,000,000
Wellington- DIH	\$0	45,000,000	\$45,000,000
Wellington- US Real Estate Securities	\$0	\$40,000,000	\$40,000,000
Blackrock- Small Cap Energy	\$0	\$15,000,000	\$15,000,000
<u>High Yield Fixed Income (3)</u>			
Delaware Investments	\$33,288,366	(\$33,288,366)	\$0
Lehman Brothers	\$40,668,131	(\$40,668,131)	\$0
<u>International Fixed Income (4)</u>			
JP Morgan	\$22,956,074	(\$22,956,074)	\$0
State Street World ex-U.S. Govt	\$30,782,023	\$20,000,000	\$50,782,023
<u>Private Real Estate (5)</u>			
Fillmore West	\$0	\$10,000,000	\$10,000,000
Blackstone RE Partners Europe III	\$0	\$10,000,000	\$10,000,000
<u>Private Equity (6)</u>			
Sentinel IV	\$0	\$15,000,000	\$15,000,000
<u>Private Equity- Special Opportunity (7)</u>			
Apollo	\$0	\$20,000,000	\$20,000,000
Blackrock Credit	\$0	\$20,000,000	\$20,000,000
Blackrock Mortgages	\$0	\$20,000,000	\$20,000,000
GoldenTree Debt Recovery	\$0	\$20,000,000	\$20,000,000
GoldenTree Credit Opps	\$0	\$20,000,000	\$20,000,000
ING Clarion	\$0	\$20,000,000	\$20,000,000
Selene	\$0	\$20,000,000	\$20,000,000
Silver Point	\$0	\$20,000,000	\$20,000,000
TCW	\$0	\$20,000,000	\$20,000,000

(1) Replaces U.S. equity managers terminated in April 2008

(2) Replaces REIT Index & Placeholder with 4 active managers

(3) Results in U.S. Domestic Fixed Income at 7.5%

(4) Results in International Fixed Income at 2.5%

(5) Normal additions consistent with plan

(6) Normal additions consistent with plan

(7) Distressed-Related Private Equity Opportunity. No more than \$20 million may be allocated to an individual manager, with a maximum total allocation of \$100 million.

Upon motion of Mrs. Davidson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Shumate, Hicks, Fisher, Schottenstein, Brass and Marbley, and two abstentions cast by Trustees Wexner and O'Dell.

June 6, 2008 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, July 11th, 2008 at the Longaberger Alumni House, Columbus, Ohio.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

June 6, 2008 meeting, Board of Trustees

(APPENDIX LII)



MCFP - Expansion Projects

315-2005-993

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/O GSF Age:

Description/Scope:

The Medical Center Facility Master Plan is a strategic initiative that will enable the Medical Center to expand its services in meeting its research, clinical and education missions; to achieve parity with top-quartile academic medical centers nationwide. The MCFP projects will result in a net increase of approximately 270,000 gross square feet of parking; a net increase of approximately 1,540,000 gross square feet of clinical, faculty/staff/administrative, and support space; and renovate approximately 75,000 gross square feet of space. The following projects are currently identified as the expansion projects through 2014:

- 1. 10th Avenue Parking Garage
- 2. RDC - MBP Upgrades

This project is requesting approval to advertise for an executive Construction Manager to coordinate the construction management of all MCFP expansion projects with estimated cost of \$27.7M. The project will also hire a global construction agent that will provide construction services for all projects with estimated fees of \$5.4M.

Funding Status and Source: Funding has been confirmed and approved. Construction expenditures must be coordinated with the available debt capacity. The fundraising goal for the project is \$75,000,000. It has not yet been determined which projects will require development funds. Projects that will require development funds will be determined prior to requesting construction approval. The Infrastructure and Roadways WOC Phase 2 project will not have development funds.

Logistics: There will be multiple logistic issues related to the amount of construction expected with the MCFP expansion projects as well as across campus. An executive construction manager will be hired to ensure coordination.

Energy and Sustainability: Energy and sustainability will be addressed during the design phases of the individual projects, as requested by the Board of Trustees.

Source of Funds:	Amount
Univ. Bond Proceeds	\$50,000,000.00
Total:	\$50,000,000.00

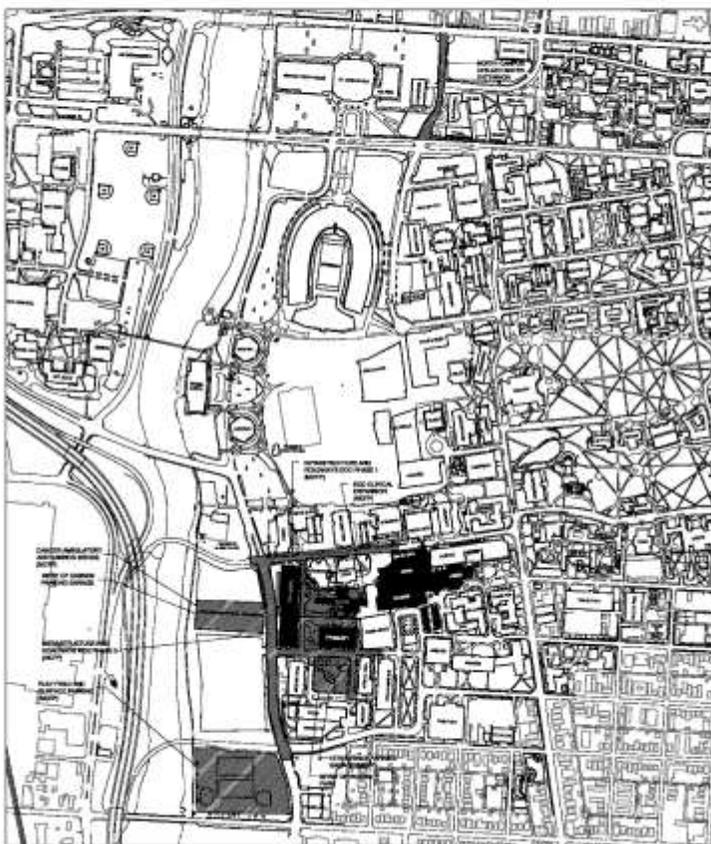
Project Team:

Project Manager: Paul Lenz (lenz.2@osu.edu)

Project Coordinator: Curt Handisrug (handisrug.1@osu.edu)

Core and Medical Campus Projects

- 10th Avenue Parking Garage
- College of Medicine Renovation / Addition
- Crambitt Hall Renovation
- Decommissioning and Demolition of Med Center Facilities
- EOC Clinical Expansion
- Ground Floor Renovation
- Infrastructure and Roadways EOC PHASE I
- Infrastructure and Roadways WOC PHASE II
- North Campus Child Water Extension
- Playfield and Surface Parking
- RDJC - MEP Upgrades
- Spirit of Women Park
- West of Cannon Parking Garage
- WOC Cancer Ambulatory and Cannon Bridge



Office of Business and Finance / Board of Trustees Meeting

June 6, 2008





10th Avenue Parking Garage (MCFP)

315-2005-993-11

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/O GSF Age:

Description/Scope:

This project will construct a 1,000-space parking garage in support of the BOC Clinical Expansion. The garage will provide patient, faculty, staff and visitor parking.

How does this project advance the Academic Plan? This project is part of the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Funding Status and Source: Funding has been confirmed and approved. Construction expenditures must be coordinated with the available debt capacity.

Logistics: The Spirit of Women Park project must complete before construction can begin on the parking garage.

Energy and Sustainability: None

Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$28,166,141.00
Total:	\$28,166,141.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$28,166,141.00	06/06/2008		
DESIGN				
Arch/Engr Contract		09/07/2008		
Const/ Mgr Contract		09/07/2008		
Schematic Design Approval		02/02/2009		
Design Dev Document Approval		06/02/2009		
Construction Document Approval		11/01/2009		
BIDDING				
BD Opening		12/05/2009		
CONSTRUCTION				
Award of Contracts		02/06/2010		
Construction Start		03/10/2010		
Completion		04/17/2012		

Project Team:

Project Manager: Paul Lantz (lantz@osu.edu)

Project Coordinator: Curt Handzbug (handzbug.1@osu.edu)

**Cramblett Hall Renovation (MCFP)**

OSU-080388

Requesting Agency(s): UNIVERSITY HOSPITALS**Location(s):** Cramblett Hall, Henry (Hoop) Clinic

102,576 ASF/225,849 GSF Age: 1974

Description/Scope:

This project will renovate floors three and four in Cramblett Hall to create space for Meers Hall occupants who will be relocated as Meers Hall can be demolished. Renovations include finish upgrades and other minor improvements.

How does this project advance the Academic Plan? This project is part of the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Funding Status and Source: Funding has been confirmed and approved.

Logistics: None

Energy and Sustainability: None

Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

Univ. Bond Proceeds

Amount

\$449,602.00

Total:

\$449,602.00

Schedule:**PLANNING**

Arch/Eng Approved by BOT

\$600,000.00

12/07/2007

12/07/2007

BIDDING

Bidding Approved by BOT

\$449,602.00

06/06/2008

06/01/2008

CONSTRUCTION

Construction Start

10/01/2008

Completion

01/31/2009

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)

Project Coordinator: Curt Handzuch (handzuch.1@osu.edu)

ES ARCHITECTURE AND DEVELOPMENT - Design

(APPENDIX LIII)



Keith Smith, Director, OSU Extension, and Associate Vice President

4-H Youth Development

Ohio State University's Premiere Youth Organization



Discussion Points

- 4-H Overview – Keith Smith, Associate Vice President and Director
- Nationwide and Ohio Farm Bureau 4-H Center – Ryan Schmiesing, Interim Assistant Director & State 4-H Leader
- STEM, Science and 4-H – Bob Horton, Curriculum Specialist



The 4-H Reach – 2007

- Total involvement: 324,657 young Ohioans
- 12,249 clubs and groups
- 23,168 adult volunteers
- 12,162 youth volunteers
- 479 camps with 45,549 campers
- 369,517 4-H projects and programs completed



Examples of Projects

- | | |
|------------------------------------|-------------------------------------|
| • Citizenship & Civic Education | • Healthy Lifestyle Education |
| • Communications & Expressive Arts | • Personal Development & Leadership |
| • Consumer & Family Sciences | • Plants & Animals |
| • Environmental Education | • Science & Technology |
| | • Food & Nutrition |

4-H Demographics

- 22,267 African American
- 4,956 Hispanic
- 54% Female
- 16% Farms
- 47% Towns under 10,000
- 22% Towns and Cities 10,000-50,000
- 6% Suburbs
- 9% Central Cities over 50,000



The Nationwide and Ohio Farm Bureau 4-H Center: Ohio State's First Green Building

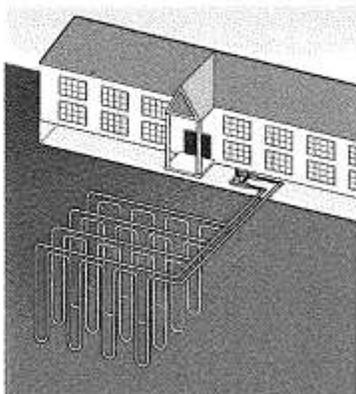
LEED Registered

- LEED = Leadership in Energy & Environmental Design.
- Goal is to achieve LEED Silver certification.
- Total project cost: \$13.5 million plus \$2 million endowment (\$15.5 million total).
- \$13.0 million raised from private sources.
- To date, approximately \$15.4 million has been raised.



Geothermal

- Building will be five times more efficient than a traditional facility.
- Early electricity bills indicate yearly electrical cost at only \$33,000.00 for a year.
- First geothermal facility on campus.



Water

- Building will use approximately 52% less water than a comparable building.
- Facility has dual flush toilets, waterless urinals, and faucet sensors.
- Use of waterless urinals will save nearly 200,000 gallons of water per year; each urinal saves 40,000 gallons of water.



Lights

- All lights in the building turn on and off automatically.
- Parking lot lights employ down lighting to reduce light pollution.
- As a result of extensive use of windows/glass, there is less candle power used in our lighting system, thus less energy.



Green Features

- 89% of all construction debris was recycled.
- Carpet is made from a recycled product.
- Roof is white rather than black so that heat is not absorbed, decreasing air conditioning needs



Green Features

- Fabric on work stations is made from a corn product.
- Product in one room is made from sunflower seed hulls.
- Office chairs are made from 42% recycled material and 96% of the chair could be recycled.
- Glue and adhesives used were low emitting VOC's.



More Features

- The steel contains 80% post-consumer and 12.5% post-industrial recycled content.
- Approximately 75% of all occupied spaces in the building have daylight.
- Extensive recycling plan being developed and implemented within the facility.



Young Buckeye STEMS

- 4-H Young Buckeye STEM Scholars is an after-school, project-based program that incorporates scientific inquiry, technological design, teamwork, communications and leadership development.
- STEM is science, technology, engineering and mathematics.



Buckeye STEMS

- Open to 5th and 6th grade students from:

- Big Walnut, Buckeye Valley
- North Union
- River Valley
- Teays Valley
- Upper Sandusky
- Worthington City Schools



Buckeye STEMS

- 4-H Young Buckeye STEMS is a partnership of The Ohio Academy of Science, OSU Extension 4-H, local schools, public libraries and TECHColumbus
- Supported by The Ohio General Assembly through a [\$700,000] grant to the Academy from The Ohio Department of Education.



After School Agriculture

- Promotes Agricultural Literacy among 2nd - 5th graders while developing their understanding, appreciation and application of science.
- Developed in cooperation with the National Consortium of State Agriculture in the Classroom Programs, Ohio Farm Bureau, OSU Extension, and practitioners from the field of childcare education.



Incredible Egg

- A complete and comprehensive model for 4-H educators to follow when delivering STEM-based programs to elementary grade classrooms.
- Will introduce an entirely new Incredible Egg life cycle curriculum designed to match specific Ohio Science Education Standards at the 3rd grade level.



Incredible Egg

- Will include a model for elevating the role of 4-H Extension professionals in the classroom, and a training plan for classroom teachers and science mentors.
- Pilot testing is underway in Licking and Pickaway county 3rd grade classrooms.
- In partnership with Ohio Soybean Council and Ohio Poultry Association.



Space Camp

- 15th Annual 4-H Space Adventure Camp starts next week
- Collaboration between Marietta College, OSU Extension and 4-H Youth Development
- Only camp of its kind in Ohio





Policy on Affiliated Entities

Purpose and Guiding Principles

Separate entities are affiliated with The Ohio State University because of services they provide in support of the University's mission. The Ohio State University has a vital interest in and recognizes the value of each affiliated entity. The University is committed to providing quality support for the efforts and activities of each affiliate, while seeking to maintain the appropriate independence from its affiliates.

The Board of Trustees of The Ohio State University has a responsibility to ensure that the University's activities with regard to affiliates are conducted in a proper manner. To protect the University's interests, and as a condition of the affiliates' use of the University's name and resources, the following principles shall apply:

1. The creation and activities of affiliates must promote, sponsor, or complement educational, scientific, research, charitable, health-care related, or cultural activities for the benefit of the University or one or more of its units.
2. To promote a more proactive relationship with affiliates, the University's relationship with each affiliate will be memorialized through a memorandum of agreement.
3. Affiliates will be monitored by the Board of Trustees through a regular reporting process.
4. Affiliates shall provide for at least one University representative with full voting rights on its governing board.
5. Affiliates must use sound fiscal and accounting procedures.
6. Affiliates must be managed in a manner consistent with their own enabling documents and the University's purpose, mission, and procedures, as specifically set forth in this policy.
7. Affiliates must adhere to high standards of ethics and conflicts of interest.
8. The University's relationship with an affiliate is not necessarily intended to be perpetual. Relationships with affiliates will be examined at least every five years to determine whether the affiliate/relationship will be continued or whether a sunset provision is appropriate.

Through the application of these principles, this policy provides a framework to guide the University in establishing and monitoring its relationships with affiliates.

Definition of an Affiliated Entity

An affiliated entity is:

1. an organization that has a legal existence separate from the University, and
2. which is formed or operated to support or complement the mission of the University, and
3. (a) was created by the University, or
(b) is controlled or strongly influenced by the University, or
(c) receives significant financial support from the University, or
(d) uses University resources, name, or identity.

The level of required reporting depends on the form of the relationship between the University and the affiliate. Relationships with affiliated entities may take one of three forms: a significant interest, regular, or arms length. These relationship categories are derived from the calculus of risk to the University, rather than simply the control imposed by the University: the University may have a significant interest in an affiliate with which the University otherwise has an arms-length relationship.

- I. **Significant Interest Affiliates.** The University has a significant interest in an affiliate if:
 - a. The University has a significant *financial investment* in the affiliate, defined for the purposes of this policy as over \$250,000;
 - b. The affiliate poses a *compliance risk* to the University; or
 - c. The affiliate provides *essential services* to the University.
- II. **Regular Affiliates.** The affiliate has closer ties to the University than an arms-length entity, but the University does not have a significant interest in the entity.
- III. **Arms-length Affiliates.** These affiliates may use University resources, but the relationship is defined by contract/memorandum of understanding or does not otherwise establish a close tie with the University. The University may act as fiscal agent or have other financial or operational ties. Specifically included in this category are consortia of which the University is a member and acts as fiscal agent.

Assignment to categories is subjective and based on the discretion of the Board of Trustees and its designees. Assignment may change as the nature or activities of affiliates evolve.

This definition does not encompass internal University units that may conduct business activities with external parties; therefore, these internal units are not covered by this policy.

Establishment of Affiliated Entities

Affiliates may be established by the University or entities outside the University, subject to review and approval by the Board of Trustees. The process to attain Board of Trustees approval will differ depending on whether the affiliate is to be created by the University or an external entity. In making its determination for either type of entity, the Board of Trustees will review the proposed affiliate's purpose, organizational format, scope of activities, and associated risks. See Appendix A for a list of considerations that should be addressed when proposing the creation of an affiliate.

Process for University Establishment of an Affiliate

The Ohio Constitution and state statutes impose limitations on the University's ability to engage in some types of business activities. Units considering establishing an affiliated entity should consult with the Office of Legal Affairs at the earliest stage of the planning process to ensure that all legal requirements are fulfilled.

1. The University unit desiring to establish an affiliate ("Sponsoring Unit") shall develop a detailed proposal which will include:
 - a. Goals and objectives of the proposed affiliate.
 - b. Proposed organizational and governing board structure. The proposed governing board structure shall reserve at least one board seat for a University representative.
 - c. Projected budget and business plan for at least five years.
 - d. Thorough risk assessment that defines and classifies risks inherent to both the proposed entity and the University, including potential conflicts of interest. The risk assessment must include mitigation strategies and metrics designed to quantify risk throughout the life of the entity.
 - e. Proposed memorandum of agreement defining the affiliate's relationship with the University.
2. The proposal shall be reviewed and approved by the Sponsoring Unit, the appropriate Vice President or Dean, the Office of Business and Finance, and the Office of Legal Affairs.
3. The appropriate Vice President or Dean then shall recommend creation of the proposed affiliate for consideration by the University's Senior Management Council and the President's Executive Committee. Upon those approvals, the proposal shall be recommended to the Board of Trustees Audit and Compliance Committee.
4. The Audit and Compliance Committee shall review the proposal and if deemed appropriate, recommend the establishment of the affiliate to the Board of Trustees. The Committee shall assign oversight responsibility for each entity to a University administrator.
5. Approval by the Board of Trustees.

6. The Board of Trustees shall either appoint the University representatives who will serve on affiliate governing boards or delegate appointment authority to the University President.
7. Depending on the circumstances and the degree of separateness of the entity, legal representation with respect to the preparation of organizational documents may be provided by the University, the Office of the Attorney General, outside counsel to the University, or private counsel retained on behalf of the entity.

Process for Relationship with Existing or New Affiliates

1. The external entity desiring to enter into an affiliate relationship with the University shall develop a detailed proposal which will include:
 - a. Goals and objectives of the proposed affiliate.
 - b. Proposed organizational and governing board structure. The proposed governing board structure shall reserve at least one board seat for a University representative.
 - c. Projected budget and business plan for at least five years.
 - d. Thorough risk assessment that defines and classifies risks inherent to both the proposed entity and the University, including potential conflicts of interest. The risk assessment must include mitigation strategies and metrics designed to quantify risk throughout the life of the entity.
 - e. Proposed memorandum of agreement defining the affiliate's relationship with the University.
2. The proposal will be reviewed by the appropriate Vice President or Dean, the Office of Business and Finance, and the Office of Legal Affairs. If these offices agree, the affiliate will be recommended for approval to the Senior Management Council and the President's Executive Committee. Upon these approvals, the proposed relationship will be recommended to the Board of Trustees Audit and Compliance Committee.
3. The Audit and Compliance Committee shall review the proposal and if deemed appropriate, recommend the authorization of the relationship with the proposed to the full Board. The Committee shall assign oversight responsibility for each entity to a University administrator.
4. Approval by the Board of Trustees.
5. The Board of Trustees shall either appoint the University representatives who will serve on affiliate governing boards or delegate appointment authority to the University President.

Oversight of Affiliates

The Board of Trustees shall exercise oversight over established affiliates through the following mechanisms: (1) inclusion of University representatives on the affiliate's governing board; (2) provision for reserve powers on behalf of the University in the affiliate's governing documents; (3) a memorandum of agreement between the University and the affiliate outlining expectations and responsibilities, including governance requirements; and (4) a comprehensive reporting process, as outlined below. In addition, the Board of Trustees will also inquire regularly as to the need for continued affiliation and/or separate entity status.

University Representatives on Affiliate Boards

Each affiliate shall provide for at least one University representative with full voting rights on its governing board. University representatives on affiliate governing boards shall be appointed by the Board of Trustees or the President and shall be required to follow the guidelines and expectations articulated by the University as conditions for their service. The guidelines and expectations will be memorialized in a letter of appointment for each University representative on an affiliate board and shall include the following provisions at a minimum:

- A. The University representative on the affiliate governing board shall keep the President and the Board of Trustees informed of the affiliate's activities on a regular basis, as the Board or President determines appropriate.
- B. The University representative shall consult with the Board of Trustees or the President, as determined appropriate, on any proposal to be presented the affiliate governing board relating to the creation of new corporate subsidiaries or new lines of business. With respect to these matters, the University representatives shall exercise their votes as members of the affiliate governing board in accordance with instructions they receive from the Board of Trustees or the President.
- C. Proposals that would allow an affiliate or its subsidiaries to perform elements of the University's basic research or teaching mission must be approved by the University's Executive Vice President and Provost and the Senior Vice President for Research and any other University academic units that would be affected.
- D. Any grant or loan of University funds, or any action that could reasonably be construed as a guarantee or inducement for any other grant or loan, to an affiliate or any affiliate subsidiary shall be subject to the prior written approval of the University's Senior Vice President for Business and Finance and Chief Financial Officer.
- E. Any contract between the University and the affiliate or any of its subsidiaries, as well as the transfer of any University assets, including intellectual property, to any of those entities must be approved by the University's Senior Vice President for Business and Finance.

- F. These requirements shall apply to any renamed or reorganized corporate structure or organization that the affiliate may create or authorize.

Reserve Powers

Reserve powers are specific acts of the affiliate that must be authorized by the University representatives on the affiliate governing board to be effective, even if the University representatives are not in the majority on the governing board. As determined appropriate by the University, these reserve powers must be memorialized in the affiliate's governing documents. Examples of acts that may be subject to reserve powers include dissolution, liquidation, merger, consolidation, and formation of subsidiaries. Reserve powers are not required of each affiliate, but will be an additional consideration when affiliate relationships are established.

Memorandum of Agreement

The University shall enter into a memorandum of agreement with each affiliate addressing the University/affiliate relationship and expectations and governance requirements. The memorandum of agreement may also address University services and financial contributions, use of University marks, and other support provided by the University. Upon approval of the Board's Audit and Compliance Committee, the memorandum of agreement may exempt an affiliate from requirements of this policy. Each memorandum of agreement will be tailored to the specific needs of each affiliate. For a list of potential issues to be addressed by a memorandum of agreement, please see Appendix B.

Reporting Requirements

Reporting Frequency

Based on prior reports and other available information, a "status" will be assigned to each affiliated entity:

	Entity in on track
	Entity is in jeopardy
	Entity is not on track

The following reporting schedule assumes that all entities are operating in "green" status, as assessed by the Office of Legal Affairs upon consultation with the Audit and Compliance Committee. The frequency of reports to the Audit and Compliance Committee is subject to change if the Committee determines that the affiliate needs to be given a "red" or "yellow" status.

Type of Entity	Frequency of Reports		
	<i>Annual</i>	<i>Proactive</i>	<i>Quarterly</i>
Significant Interest	Comprehensive	Update	Update
Regular	Comprehensive	Update	None
Arms-Length	Comprehensive	None	None

Annual Reports

Subsequent to the end of each fiscal year, each affiliate regardless of category shall submit to the President or his/her designee:

- A. A copy of its financial report, audited by an independent certified public accountant, the management letter, and management's response thereto on at least an annual basis.
- B. A copy of its IRS Form 990 and 990-T.
- C. A letter signed by the affiliate's executive head certifying that the affiliate has complied with this policy and any memorandum of agreement between the University and the affiliate regarding their relationship.
- D. Other such information that may be requested by the Board of Trustees on a supplied form, e.g., a list of current directors and officers, current copies of governing documents, and a brief description of the affiliate's activities during the prior year..

In addition to the items listed above, significant interest affiliates must also submit:

- A. Minutes of meetings of its governing board from the previous year.
- B. A report listing each real estate purchase and material capital lease, investment, or financing arrangement entered into during the preceding affiliate fiscal year.

Proactive Reports

From time to time, regular and significant interest affiliates shall submit to the President or his/her designee:

- A. An annual operating budget and capital expenditure plan approved by the affiliate governing board, prior to the beginning of the new affiliate fiscal year. The budget should be presented in a comparative format with the prior year and include major categories of revenues and expenses.
- B. Notice of material litigation involving the affiliate.
- C. An advance copy of any proposed amendments, additions or deletions to any of its governing documents.

Quarterly Reports

On a quarterly basis, significant interest affiliates only shall submit to the President or his/her designee:

- A. A description of activities for the prior quarter, including but not limited to significant business issues and transactions with the University.

- B. A description of the significant business issues or activities anticipated in the upcoming quarter.
- C. A copy of its quarterly financial statements and budget-to-actual reports.
- D. Any updates to information previously provided.
- E. Other such information that may be requested by the Board of Trustees on a supplied form.

Sunset Provisions

It is expected that some affiliates will have finite life spans and that it will no longer be appropriate for an affiliate to continue its relationship with the University or to continue to exist as a separate entity. At least every five years, the University will assess existing affiliates for the need for continued affiliation and separate entity status. The University shall use the reporting process as well as inquiries of affiliate management regarding reasons for continued existence and affiliation to make its determination.

If, after appropriate consultation within the University and with the affiliate, it is determined that it is no longer appropriate for a separate entity to be affiliated with the University, a recommendation to that effect will be made to the Board of Trustees Audit and Compliance Committee.

If it is determined that there is no reason for an affiliate's continued existence as a separate entity, the University may direct through its reserve powers, if applicable, or suggest to the affiliate that the entity be dissolved. It will be determined on a case-by-case basis whether the University can assist the affiliate in its dissolution and whether the remaining activities of the affiliate, if any, can or should be assumed by a University unit. If it becomes evident during the establishment process that the affiliate will have a finite existence, the affiliate governing board should consider inserting automatic sunset provisions into its governing documents.

Appendix A – Considerations For Creation of Affiliates

Policy Issues: “Will the Affiliate Serve the Best Interests of the University?”

- Is the affiliate formed to achieve a public purpose which is consistent with the mission of the University?
- Does the plan project a reasonable probability that the affiliate’s objectives can be attained?
- Have the appropriate internal constituencies been consulted (e.g., faculty, affected departments, etc.)?
- Will the affiliate’s activities conflict or compete with existing university activities?
- How will the affiliate be received by external constituencies?

Financial Issues: “What are the Financial Implications of Establishing the Affiliate?”

- Has a thorough and a credible budget and/or business plan been prepared?
- What level of financial support is expected to be provided by the University, and is it reasonable and appropriate?
- What are the financial risks to the University and how are they addressed?
- If the affiliate will use University facilities or services, is proper reimbursement assured?
- What is the proposed distribution of the affiliate’s revenues and surplus?
- What are the provisions for recovery of university investment?

Governance Issues: “Is the Appropriate Governance Structure Established?”

- Who should represent the University on the affiliate’s board of directors?
- Are the proposed public members of the board of directors qualified to oversee the mission and operations of the affiliate?
- Has responsibility for supervision of the activities of the affiliate been clearly delegated to an official (e.g., vice president or dean) within the University?
- Has a timeline been established for performance review and assessment?
- Is the inclusion of reserve powers in the affiliate’s governing documents appropriate?

Legal Issues: “Are There Adequate Safeguards to Avoid or Minimize Legal Risks and Financial Exposure?”

- Is the affiliate properly structured to maintain the appropriate degree of separation from the University?
- If University employees will be involved with the affiliate, have they complied with all University employment policies?
- Is there a plan to manage real or potential conflicts of interest?
- What are the risks of legal liability that may result from the activities of the affiliate? Are these risks adequately insured? What level of risk is the University prepared to accept?
- Will the activities of the affiliate give rise to questions regarding ownership of intellectual property?

Appendix B – Items Addressed in Memorandum of Agreement

Governance Matters

- Acknowledgement that affiliate is legally independent from the University, and neither party assumes the other's liabilities
- Affiliate is identifiably separate from University
- University representation on affiliate governing board
- Requiring reserve powers to be exercised by the University in certain actions by affiliate, including University review/approval of new business ventures and subsidiaries or other entities
- Fundraising affiliates organized and operated as non-profit, non-stock corporations
- Disposition of assets upon dissolution of affiliate
- Creation of an audit committee of the governing board
- Adoption of policies on ethics, conflict of interest, whistleblowers, compensation, and procurement
- Provision of legal services

Financial Matters

- Requiring an accounting system with appropriate controls and reporting functions and an annual audit by an independent certified public accountant
- Annual adoption by the affiliate governing board of a detailed operating budget and capital expenditure plan
- Transactions between affiliate and University treated as ordinary business transactions, with proper review and approvals
- Provisions regarding use of University registered marks
- Recovery of costs incurred for provision of personnel, facilities, or services by the University
- Provision of administrative services by University to affiliate
- Responsibilities for insurance
- Requiring an accounting system with reporting in accordance with GAAP
- Detailed operating budget and capital expenditure plan
- Officers/staff members bonded as appropriate; general liability and D&O insurance
- University's right to inspect books and records
- Requiring that no substantial part of operations devoted to lobbying/participating in political campaigns
- Requiring that no fees or remuneration shall be paid to University employees without University approval

(APPENDIX LV)



The Ohio State University
Office of University Development
Gift Receipts and Net Commitments
as of April 30, 2008

	July 2007 - April 2008	July 2006 - April 2007	% Change
Gift Receipts			
Cash & Securities*	\$ 119,340,880	\$ 99,247,378	20%
Gifts-in-Kind	4,019,071	\$ 4,754,327	-15%
Irrevocable (Face Value)	1,179,365	\$ 2,148,339	-45%
Bequests Distributed	6,540,493	\$ 10,046,691	-35%
Total Gift Receipts	\$ 131,079,819	\$ 116,196,736	13%
Net New Pledges	\$ 30,781,311	\$ 19,441,715	58%
Net New Revocable Planned Gifts			
Bequest Expectancies (Face Value)	\$ 17,354,865	\$ 21,624,341	-20%
Trust Expectancies (Face Value)	7,592,943	\$ 11,453,595	-34%
Total Net Planned Gifts	\$ 24,947,808	\$ 33,077,936	-25%
Total	\$ 186,808,939	\$ 168,716,387	11%

*Totals do not include private grants and contracts processed through The OSU Research Foundation.

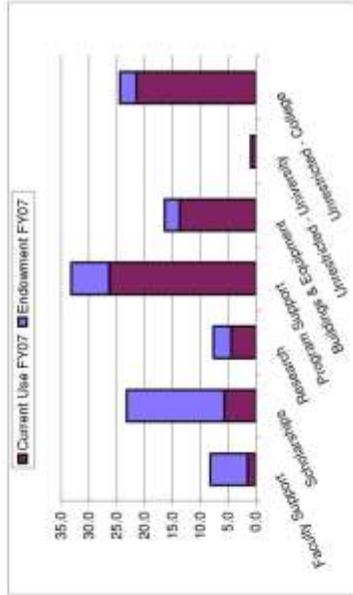
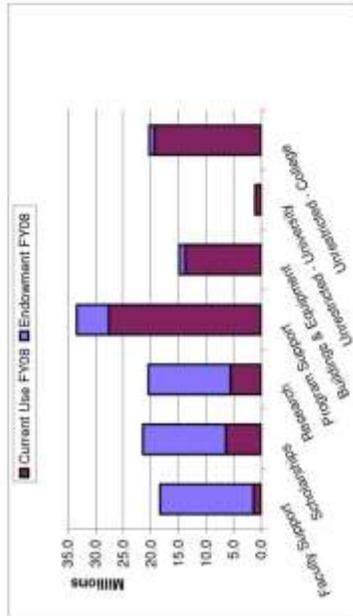
FY2007 Final compared to FY2008 July-April





The Ohio State University
Office of University Development
Gift Receipts by Purpose
as of April 30, 2008

	July 2007 - April 2008			July 2006 - April 2007			% Change
	Current Use	Endowment	Total	Current Use	Endowment	Total	
Faculty Support	\$ 1,475,433	\$ 16,919,076	\$ 18,394,508	\$ 1,582,237	\$ 6,615,783	\$ 8,198,020	124%
Scholarships	6,442,152	14,980,738	21,422,890	5,688,899	17,588,833	23,257,732	-8%
Research	5,582,776	14,843,918	20,426,694	4,446,736	3,189,818	7,636,555	167%
Program Support	27,655,280	5,798,480	33,453,759	26,333,794	6,837,337	33,171,131	1%
Buildings & Equipment	13,779,521	1,094,515	14,874,035	13,738,886	2,655,623	16,394,508	-9%
Unrestricted - University	1,068,037	-	1,068,037	957,530	-	957,530	12%
Unrestricted - College	19,391,052	869,479	20,260,531	21,445,928	2,987,005	24,432,933	-17%
	\$ 75,384,250	\$ 54,506,204	\$ 129,900,454	\$ 74,174,010	\$ 39,874,399	\$ 114,048,408	14%



* Purpose Report Total does not include Irrevocable Deferred gifts

(APPENDIX LVI)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
DEVELOPMENT AND INVESTMENTS COMMITTEE**

June 5, 2008

TOPIC: Policy on the Investment of Operating Funds

CONTEXT:

Since 1998, the University has had the authority to invest some cash balances in higher return equity and fixed income funds. This authority was expanded by legislation in 2002 to include all funds - which is now known as the Long-Term Operating Fund.

This program has been very successful. Now that the Long-Term Operating Fund has grown to nearly \$600 million, it is a good time to review how the fund should be managed going forward and how proceeds should be distributed.

The recommendations below had a first reading in September 2007 and a second reading on April 4, 2008.

RECOMMENDATIONS:

To ensure continued safety of these valuable assets, the University recommends the following policies:

- A minimum of 60 days of operating cash in short-term investments
- An appropriate split between short-term and long-term cash
- A stabilization reserve of no less than 5% of the value of the Long-Term Operating Fund

To ensure the strategic distribution of these assets, it is recommended that:

- Annual transfers from the Long-Term Operating Fund are made to the President's Strategic Reserve II, only after minimum targets are reached for the short-term Operating Fund and the stabilization reserve.
- These funds can be allocated from the President's Strategic Reserve II at the President's discretion for one-time investments.
- Reports are provided quarterly to both the Development and Investment Committee and the Fiscal Affairs Committee.

These are described in greater detail in the attachment.

CONSIDERATIONS:

- Are University assets appropriately protected?
- Is the distribution process sufficiently strategic?
- Is the reporting process sufficient?

REQUESTED OF DEVELOPMENT AND INVESTMENTS COMMITTEE:

Approval

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
DEVELOPMENT AND INVESTMENTS COMMITTEE**

June 5, 2008

Management of Operating Funds Policy Summary

The recommendations presented here are designed to support the following objectives:

- Preservation of principal and purchasing power, including meeting or exceeding state requirements.
- Maximize return of a valuable asset without jeopardizing safety of public funds.
- Alignment with University academic and financial goals.

In order to support these objectives, the following policies are recommended:

Short-Term Pool - the short-term pool should be invested primarily in lower risk, more liquid instruments such as government securities and maintain a balance equivalent to at least 60 days operating cash. Once this threshold is reached, the Senior Vice President for Business and Finance will have the authority to approve investment of up to 60% of the operating funds, net of construction bond funds, in the long-term investment pool.

Long-Term Pool - once the amount of the short-term pool is determined, excess operating funds may be transferred to the long-term investment pool, where they will be invested along with gifted endowment funds. In no case may the long-term pool exceed 60% of the total operating funds, net of construction bond funds.

Interest Stabilization Fund - in order to protect operating cash invested by the University for individual units, a reserve of 5% of the operating funds invested in the long-term pool shall be maintained in the short-term pool. This will assure the short-term interest rate can be paid out even when returns in the long-term pool fluctuate because of market conditions.

President's Strategic Investment Fund II - over time, the long-term pool should be expected to earn returns 3-4% above the short-term pool, although this will fluctuate from year to year. The spread in yield between the short-term and long-term pool should be transferred annually to the President's Strategic Investment Fund II after the reserve requirement is met. If the long-term investment pool has a negative spread, monies may be transferred from the President's Strategic Investment Fund II to replenish the reserve and if necessary make the long-term pool whole. This fund may be used by the President at his/her discretion, but no more than 25% of the value of the fund can be dispersed in any one year. Seventy-five percent (75%) of the fund should be invested in the long-term pool and 25% in the short-term pool. Funding decisions should generally be made as part of the annual budget process, but there may be exceptions.

Reporting - the status of short and long-term operating cash should be reported quarterly to the Integrated Financial Planning Group and the Development and Investment Committee. Allocations to and from the President's Strategic Investment Fund II be made annually after the end of the fiscal year as part of the annual current funds budget process, although mid-year adjustments could be made if warranted.

A complete description of this policy can be found on the Business and Finance web site at <http://www.busfin.ohio-state.edu/>.

June 6, 2008 meeting, Board of Trustees

**The Ohio State University Board of Trustees
Development and Investments Committee**

June 5, 2008

President's Strategic Investment Fund
Recommended Distribution of Estimated FY 2008 Year End Balances

Total Amount Available	\$149M
Minus	
Amount Previously Committed ¹	(\$35M)
Hold Back to Make Long-Term Pool Whole ²	<u>(\$49M)</u>
Amount Remaining	\$65M ³

¹ Includes FY 2008 commitments of \$25M for Student Financial Aid and \$10M for Campus Partners.

² Will be held but not liquidated.

³ Of this amount, one-fourth or approximately \$16M is available for distribution in FY 2009. An estimated additional \$2.0M of income will also be available in FY 2009.

NOTE: These amounts are preliminary and subject to change depending on market conditions.

(APPENDIX LVII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
DEVELOPMENT AND INVESTMENT COMMITTEE**

June 5, 2008

TOPIC:

Amendment of the Long-Term Investment Pool Policy

CONTEXT:

This policy was last changed in December 2007. The revisions are a result of several items including a change in state law and Allen Proctor's review of The Office of the Treasurer. The policy name is being changed from "Endowment Fund" to "Long-Term Investment Pool".

This revised policy reflects changes made to Ohio Revised Code, Section 3345.05 to allow for the investment of operating funds into the Long-Term Investment Pool.

This revision creates a section outlining the duties and responsibilities for the Chief Investment Officer. All references to the Treasurer have been changed to the Chief Investment Officer. The policy delineates contractual responsibility of hiring/firing managers and consultants to the Chief Investment Officer and Senior Vice President for Business and Finance.

The revised policy will allow exceptions due to donor restrictions if approved by the Board of Trustees and adds a policy for handling non-economically based divestment decisions.

RECOMMENDATIONS:

The attached policy is recommended for approval at the June meeting.

CONSIDERATIONS:

- Has this policy been reviewed by legal counsel?
- How does this policy compare with benchmark institutions?
- Does this policy contain the proper asset allocation?
- Does this policy allow managers enough flexibility while maintaining appropriate risk controls?
- Is the distribution rate appropriate?

REQUESTED OF DEVELOPMENT AND INVESTMENT COMMITTEE:

Approval.

Highlights to the proposed changes

The Ohio State University Long - Term Investment Pool Policy

Name

- This policy was last changed in December 2007. The revisions are a result of several items including a change in state law and the Proctor Report.
- The policy name is being changed from "Endowment Fund" to "Long-Term Investment Pool".

Goals

- Adds wording to include a total return objective and specifies a long-term time horizon.

Components of the Long-Term Investment Pool

- This is a new section that defines Endowment Funds, Term Endowment Funds and Quasi Endowment Funds.
- Reference is made to Ohio Revised Code, Section 3345.05 to allow for the investment of operating funds into the Long-Term Investment Pool.

Duties and Responsibilities

- Adds a requirement for the Investment Committee to meet quarterly in order to comply with Ohio Revised Code, Section 3345.05.
- Creates a section for Chief Investment Officer outlining their duties and responsibilities. Eliminates references to the Treasurer.
- Delineates contractual responsibility of hiring/firing managers and consultants to the Chief Investment Officer and Senior Vice President for Business and Finance. Adds requirements of administration and compensation to the contract utilized for hiring investment managers and consultants.

Asset Allocation and Guidelines

- Adds hedge funds to the absolute return class.
- Specifies the Chief Investment Officer will rebalance the portfolio.

Investment Monitoring Process

- Adds consultants to be part of the monitoring process.

Account Valuation

- This is a new section explaining the accounting and valuation treatment of the pool.

Exceptions

- Allows for policy exceptions due to donor restrictions if approved by the Board of Trustees.
- Adds a policy for handling non-economically based divestment decisions.

General

All references to the Treasurer have been changed to the Chief Investment Officer.



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**THE OHIO STATE UNIVERSITY
LONG-TERM INVESTMENT POOL POLICY**

I. PURPOSE

The purpose of this Long-Term Investment Pool Policy (hereinafter referred to as the "Policy") is to establish the overall management, investment strategies and discipline of The Ohio State University (hereinafter referred to as "The University") for the Long-Term Investment Pool (hereinafter referred to as the "Fund"). This policy is intended to permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program.

This policy is issued for the guidance of fiduciaries, including the Board of Trustees, Investment Committee members, staff, investment managers, investment consultants and custodians for oversight of the Fund. It also states the standards and disciplines adopted so that the Board of Trustees and its Investment Committee can effectively evaluate the performance and operations of the Endowment Fund.

II. GOALS

The Fund was established to provide financial support for the long-term use and benefit of the University in support of its mission. The goal is to manage Fund assets with prudence and discipline to achieve that purpose. The Fund will be invested using a total return objective to meet its goals. Funds will be invested in a manner that over the long-term will preserve and maintain the real purchasing power of the principal while allowing for an annual distribution.

III. COMPONENTS OF THE LONG-TERM INVESTMENT POOL

For the purposes of this policy the Long-Term Investment Pool shall include long-term financial assets of the University, including endowments, quasi-endowments, term endowments and those held for the benefit of others invested in the Fund.

Endowment Funds are funds received from donors or other sources with the restriction that the original principal is not expendable.

Quasi-Endowments are funds in which the principal can be spent at the discretion of the university's Board of Trustees and can include monies whose sources are in accordance with Ohio Revised Code Section 3345.05. Quasi-endowments may include operating funds available



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for long-term investment and added to the Fund, subject to the 25% reserve requirement delineated in the Operating and Agency Funds Investment Policy.

Term Endowment Funds are funds for which there is a stipulation that the principal may be expended after a stated period or upon the occurrence of a certain event.

IV. FIDUCIARY STANDARDS

The Board of Trustees, Investment Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purpose of providing income and maintaining the real purchasing power of the principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Fund in order to minimize overall risk, and to provide investment returns to achieve the Fund's stated goals.

V. DUTIES AND RESPONSIBILITIES

A. Board of Trustees. The University Board of Trustees has overall responsibility for Fund policy and approval of Investment Committee members. The Board of Trustees vote on items brought forth by the Investment Committee.

B. Investment Committee of the Board of Trustees. The Investment Committee has strategic oversight responsibility for the investment program and operations of the Fund. The Committee shall work with the Senior Vice President for Business and Finance and the Chief Investment Officer to ensure the Fund is well managed, in accordance with this policy. The Investment Committee shall meet at least quarterly.

C. Senior Vice President for Business and Finance. The Senior Vice President for Business and Finance has oversight responsibility for the Fund's investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of the Chief Investment Officer to ensure compliance with established policies and procedures.

D. Chief Investment Officer. The Chief Investment Officer is responsible for managing the Fund's investment operations. The Chief Investment Officer shall review and recommend policies and procedures that are consistent with the investment objectives of the Fund. The Chief Investment



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Officer shall report to the Senior Vice President for Business and Finance and the Investment Committee, at least quarterly.

E. Investment Managers. The University utilizes external investment managers approved by the Chief Investment Officer and Senior Vice President for Business and Finance to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage Fund assets. Investment managers operate under a formal contract with the Chief Investment Officer and the Senior Vice President for Business and Finance that delineates responsibilities, risk parameters and performance expectations, administration requirements and compensation. The contract may be terminated by the Chief Investment Officer and the Senior Vice President for Business and Finance.

F. Consultants. The University may utilize the services of one or more investment consultants to assist the Chief Investment Officer in the areas of policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics. Consultants operate under a formal contract with the Chief Investment Officer and the Senior Vice President for Business and Finance that delineates responsibilities, risk parameters and performance expectations, administration requirements and compensation. The contract may be terminated by the Chief Investment Officer and the Senior Vice President for Business and Finance.

G. Custodians. The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Fund.

VI. DISTRIBUTION POLICY

Distributions will be made at the beginning of each fiscal year according to a formula approved by the Trustees as follows:

1. The distribution amount will be calculated on a five-year moving average of the market value of the portfolio.
2. The distribution rates are 4.5% for funds existing as of June 30, 2004, and 4% for all others.
3. A collar incorporating a maximum annual distribution increase of 3% and a maximum annual distribution decrease of 1% is effective beginning July 1, 2006.

In order to maintain an orderly distribution of income under the distribution policy, an income reserve shall be maintained to accrue amounts to be distributed to the endowment funds.

Distributions are made to a fund's income account which is part of the University's Operating Fund. Distributions may be reinvested into principal; however, any reinvested distribution cannot be redistributed or withdrawn at another time.



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VII. ASSET ALLOCATION AND GUIDELINES

A. Time Horizon. The Fund's investment horizon is long-term (10+ years); therefore interim performance fluctuations should be viewed with this perspective. Similarly, the underlying capital market assumptions of the University's asset allocation plan are based on this long-term perspective.

B. Risk Tolerance. The Board of Trustees, the Investment Committee, and staff recognize the challenge of achieving the Fund's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve long-term investment objectives.

C. Asset Allocation and Rebalancing. Asset allocation is the largest contributor to overall Fund return performance and risk characteristics. The Investment Committee and the Board of Trustees will periodically evaluate asset class strategies and opportunities, and establish a long term asset allocation plan. After a thorough study of the available asset class opportunities, return objectives and risk tolerance, the Board of Trustees and Investment Committee approved the following asset classes and allocations:

Asset Class	Target	Benchmark
US Equities	20%	Russell 3000
International Equity	20%	ACWI ex US
Fixed Income	10%	Lehman Aggregate (70%)/ Citigroup WBGI ex US (30%)
Absolute Return/Hedge	25%	90 Day T-Bill + 4%
Real Assets	10%	CPI + 5%
Private Equity	20%	Venture Economics
Cash	-5%	90 Day T-Bill

Market fluctuations, cash flows and liquidity issues will cause the actual asset allocation to diverge from the target allocation from time to time. The Chief Investment Officer will rebalance the portfolio to policy target weightings, at least semi-annually.

D. Investment Manager Guidelines. The investment guidelines incorporated into each manager's contract documents the performance expectations and risk parameters of the manager's investment approach. The guidelines also specify the typical portfolio characteristics of the portfolio. These characteristics are used to monitor a manager's



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investment style adherence to insure that the manager is continuously fulfilling its investment role in the Fund.

VIII. INVESTMENT MONITORING PROCESS

The Fund's investment managers and consultants will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Chief Investment Officer and the Senior Vice President for Business and Finance will monitor the overall fund results and investment portfolios, but results will be evaluated on a long term basis. The following manager issues will be considered by the Chief Investment Officer: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

IX. ACCOUNT VALUATION

All funds are invested in the pool and are unitized. At the end of each month investments are evaluated and a unit value calculated based on the number of shares assigned to each fund. The unit value calculation also takes into account earnings, investment expenses and fees. New funds and additions/withdrawals from established funds are processed at the end of each month. Additions will purchase shares only with cash. Non-marketable gifts will be liquidated first, with cash proceeds then used to purchase shares. Withdrawals may be made only from invadible funds upon the written request of the Dean or Vice President.

X. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets of the Fund for the exclusive purpose of enhancing the value of the Fund. The Chief Investment Officer has the authority to vote proxies in accordance with the Proxy Policy.

XI. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

All policies of the Fund are in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Chief Investment Officer will review the Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance, the Investment Committee, and the Board of Trustees.



POLICY

June, 2008

XII EXCEPTIONS

Modifications and exceptions to this Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Policy as to the endowment fund may be waived to accept and administer donated funds or property with donor restrictions and approved by the Board of Trustees.

In order to meet its fiduciary responsibility to its academic programs and its donors, The Ohio State University seeks to maximize its investment returns within appropriate levels of risk under guidelines established by the Board of Trustees as granted by the Ohio Revised Code. As a public institution, OSU also recognizes a duty to support larger societal objectives as well.

Divestment for non-economic reasons should be recommended through the governance process, i.e. student government, University Senate or an appropriate committee. The recommendation would go to the Senior Vice President for Business and Finance. The Senior Vice President for Business and Finance should ask the Chief Investment Officer to review the potential impact on the investment portfolio of any divestment. If the cumulative impact to the pool of divestment for non-economic reasons is less than \$5,000,000 over a two year period, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Executive Committee for final approval. If the cumulative impact to the pool is greater than \$5,000,000, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Executive Committee for approval, but if approved, a policy change must be brought forward for a vote by the Investment Committee of the Board of Trustees.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
DEVELOPMENT AND INVESTMENT COMMITTEE**

June 5, 2008

TOPIC:

Amendment of the Operating and Agency Funds Investment Policy

CONTEXT:

This policy was last changed in July 2003. The revisions are a result of several items including a change in state law and Allen Proctor's review of The Office of the Treasurer. This version is a substantial modification of the policy and brings it in line with the format of the Long-Term Investment Pool Policy. The policy name is being changed from "Non Endowment" to "Operating and Agency Funds" Investment Policy

This revised policy reflects changes made to Ohio Revised Code, Section 3345.05 to allow for the investment of operating funds into the Long-Term Investment Pool.

The policy goals were modified to include having a diversified portfolio with a component for appreciation while adhering to a prudent level of risk and maintaining sufficient liquidity. There is also a requirement to be diligent and prudent when carrying out the goals of the portfolios.

There is a new section that establishes the roles of the Board of Trustees, the Investments Committee, the Senior Vice President for Business & Finance, the Treasurer, Investment Managers, the Consultants, and Custodians. This section is worded to comply with Ohio Revised Code, Section 3345.05.

There is a new section that addresses the time horizon, risk tolerance, asset allocation, rebalancing and benchmarks of the portfolios. The revised policy will allow exceptions due to donor restrictions if approved by the Board of Trustees.

RECOMMENDATIONS:

The attached policy is recommended for approval at the June meeting.

CONSIDERATIONS:

- Has this policy been reviewed by legal counsel?
- How does this policy compare with benchmark institutions?
- Does the policy provide enough flexibility while maintaining appropriate risk controls?

REQUESTED OF DEVELOPMENT AND INVESTMENT COMMITTEE:

Approval

Highlights to the proposed changes

The Ohio State University Operating and Agency Funds Investment Policy

This policy was last changed in July 2003. This version is a substantial modification of the policy and brings it in line with the format of the Long-Term Investment Pool Policy.

Name

- The policy name is being changed from "Non Endowment" to "Operating and Agency Funds" Investment Policy

Purpose

- This is a new section that outlines the reasons for the policy and defines what monies are governed by this policy.

Goals

- Goals were modified to include a diversified portfolio with a component for appreciation while adhering to a prudent level of risk and maintaining sufficient liquidity.

Fiduciary Standards

- This is a new section that addresses the requirement to be diligent and prudent when carrying out the goals of the portfolios.

Duties and Responsibilities

- This is a new section that established the roles of the Board of Trustees, the Investments Committee, the Senior Vice President for Business & Finance, the Treasurer, Investment Managers, the Consultants, and Custodians. This section is worded to comply with Ohio Revised Code, Section 3345.05.

Asset Allocation and Guidelines

- This is a new section that addresses the time horizon, risk tolerance, asset allocation, rebalancing and benchmarks of the portfolios.
- This also addresses guidelines for the amounts to be placed in each component of the operating portfolios.
- States that funds other than operating funds will have their asset allocation approved by the Treasurer.

Investment Monitoring Process

- This is a new section and is virtually identical to the same section in the Long-Term Investment Pool policy.

Limitations

- This section was reworded in order to comply with Ohio Revised Code, Section 3345.05.

Exercise of Shareholder Rights

Review and Modification of Investment Policy Statement

The following sections were eliminated due to redundancy or because they are no longer applicable:

- This is a new section and is identical to the same section in the Long-Term Investment Pool policy.
- This is a new section and is identical to the same section in the Long-Term Investment Pool policy.
- Investment Philosophy.

- Definitions.

- Management of Investments.

- Reporting and Accountability.

- Gains/Losses.

- Marketability.

- Authorized Investments.
- Allows for policy exceptions due to donor restrictions if approved by the Board of Trustees.

Exceptions

POLICY
May 2008

**THE OHIO STATE UNIVERSITY
OPERATING AND AGENCY FUNDS INVESTMENT POLICY**

I. PURPOSE

The purpose of the Operating and Agency Fund Investment Policy (hereinafter referred to as the "Policy") is to establish the overall management, investment strategies and discipline of The Ohio State University (hereinafter referred to as "The University") for the Operating and Agency Funds Portfolios (hereinafter referred to as the "Funds"). The Funds consist of the Short-Term Operating Fund, gift annuity and trust funds, student loan funds, and other non Long-Term Investment Pool funds which are under the control and supervision of the Treasurer. This policy is intended to permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program.

This policy is issued for the guidance of fiduciaries, including the Board of Trustees, Investment Committee members, staff, investment managers, investment consultants and custodians for oversight of the Fund. It also states the standards and disciplines adopted so that the Board of Trustees and its Investment Committee can effectively evaluate the performance and operations of the Operating and Agency Funds.

II. GOALS

The Funds shall be managed in diversified portfolios with the intention of obtaining a reasonable yield, balanced with a component invested for appreciation, while adhering to a prudent level of risk, and retaining sufficient liquidity to meet cash flow requirements. The portfolios shall be managed with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use. Individual portfolios may have more additional goals specific to their use. These policies will be in writing and approved by the Senior Vice President for Business and Finance.

POLICY

May 2008

III. FIDUCIARY STANDARDS

The Board of Trustees, Investment Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act in the interest of the Fund, for the purposes of providing income and to preserve principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Fund in order to minimize overall risk, and to provide investment returns to achieve the Fund's stated goals.

IV. DUTIES AND RESPONSIBILITIES

A. Board of Trustees. The University Board of Trustees has overall responsibility for Fund policy and approval of Investment Committee members. The Board of Trustees vote on items brought forth by the Investment Committee.

B. Investment Committee of the Board Of Trustees. The Investment Committee has strategic oversight responsibility for the investment program and operations of the Funds. The Committee shall work with the Senior Vice President for Business and Finance and the Treasurer to ensure the Funds are well managed, in accordance with this policy. The Investment committee shall review and recommend revisions to this policy and shall advise the Board on its investments. The Investment committee shall meet at least quarterly.

C. Senior Vice President for Business and Finance. The Senior Vice President for Business and Finance has oversight responsibility for the Funds investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of the Treasurer to ensure compliance with established policies and procedures.

D. Treasurer. The Treasurer is responsible for managing the Funds investment operations and reporting. The Treasurer shall review and recommend policies and procedures that are consistent with the investment objectives of the Funds. The Treasurer shall report to the Senior Vice President for Business and Finance and the Investment Committee.

E. Investment Managers. The University utilizes external investment managers to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage Fund assets. Investment managers operate under a formal contract with the Treasurer that delineates responsibilities, risk parameters and performance expectations administrative requirements and compensation.

POLICY

May 2008

F. Consultants. The University may utilize the services of one or more investment consultants to assist the Treasurer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics. Consultants operate under a formal contract with the Treasurer that delineates responsibilities and performance expectations, administration requirements and compensation.

G. Custodians. The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Fund.

V. OPERATING FUND ASSET ALLOCATION AND GUIDELINES

A. Time Horizon. The University's Short-Term Operating Fund is divided into two pools: Short-Term Pool, which represents at least 30 days of total University expenditures, and has an investment horizon of less than one year. The Intermediate-Term Pool is the remainder and is invested with an investment horizon of one to five years.

B. Risk Tolerance. The Board of Trustees, the Investment Committee, and staff recognize the challenge of achieving the Fund's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve investment objectives.

C. Asset Allocation and Rebalancing. Asset allocation is the largest contributor to overall Fund return performance and risk characteristics. The Short-Term Pool serves as the working cash balance to provide necessary liquidity for the University's operations. The Board of Trustees and Investment Committee will periodically evaluate the allocation to the Short-Term Operating Fund and Long-Term Investment Pool for appropriateness. The University's Short-Term Operating Fund has the following classes and benchmarks:

Asset Class	Benchmark Index
Short-Term Pool	90 Day T-Bill
Intermediate-Term Pool	Merrill Lynch 1-3 year Bond Index

POLICY

May 2008

Market fluctuations, cash flows and liquidity issues will cause the actual asset allocation to fluctuate. The Treasurer will rebalance the portfolio to policy as follows:

Short and Intermediate Term Pools

The Short-Term Pool shall cover at least thirty days of University cash flow. At least 25% of the combined operating portfolio should be short-term, as a reserve, in accordance with Article VII. The amount of the combined Short and Intermediate Pools must be enough to cover at least sixty days cash flow. The amount of the combined Short and Intermediate Pools must be greater than or equal to 110% of all variable rate debt including commercial paper.

Long-Term

After the amount of the Short and Intermediate Pools are determined monies may be transferred to the Long-Term Investment Pool. Operating Funds available for transfer to the Long-Term Investment Pool should be net of bond construction funds. To assure units who have cash invested in these funds that they will receive full value of their investment, a stabilization reserve will be maintained. This reserve will be maintained equal to 5% of the value of the Long-Term Operating Fund and will be invested with the Short-Term Operating Fund.

General

The allocation amounts will be reviewed periodically but at least semi-annually. The number used to calculate days of university cash flow will be based on the Board of Trustees approved University Budget.

Other Funds

Funds other than the Short-Term Operating Fund will be managed according to this policy with asset allocations approved by the Treasurer.

D. Investment Manager Guidelines. The investment guidelines incorporated into each manager's contract documents the performance expectations and risk parameters of the manager's investment approach. The guidelines also specify the typical portfolio characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the Fund.

POLICY

May 2008

VI. INVESTMENT MONITORING PROCESS

The Fund's investment managers will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Treasurer and the Senior Vice President for Business and Finance will monitor the overall fund results and investment portfolios, but results will be evaluated on a long term basis. The following manager issues will be considered by the Treasurer: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

VII. OPERATING FUND LIMITATIONS

A. A stipulation that investment of at least twenty-five per cent of the average amount of the Operating and Agency Fund investment portfolio over the course of the previous fiscal year be invested in securities of the United States government or of its agencies or instrumentalities, the treasurer of state's pooled investment program, obligations of this state or any political subdivision of this state, certificates of deposit of any national bank located in this state, written repurchase agreements with any eligible Ohio financial institution that is a member of the federal reserve system or federal home loan bank, money market funds, or bankers acceptances maturing in two hundred seventy days or less which are eligible for purchase by the federal reserve system, as a reserve.

VIII. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets of the Fund for the exclusive purpose of enhancing the value of the Fund. The Treasurer has the authority to vote proxies in accordance with the Proxy Policy.



POLICY

May 2008

IX. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

All policies of the Fund are in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Treasurer will review the Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance, the Investment Committee, and the Board of Trustees.

X. EXCEPTIONS

Modifications and exceptions to this Policy shall be authorized by resolution of the Board of Trustees or as provided herein.

June 6, 2008 meeting, Board of Trustees

(APPENDIX LIX)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 5, 2008

TOPIC:

FY 2009 Budget - Tuition and User Fees

CONTEXT:

This is a follow-up to the discussion at the April Board meeting. By establishing tuition and fees for FY 2009 now, our students and other stakeholders will have ample time to plan ahead.

SUMMARY:

- All resident undergraduate tuition and general fees will remain frozen for FY 2009, as provided for in the state budget bill. All tiered tuition levels will be phased out.
- Approval of non-resident and graduate instructional and general fees increase of 5%.
- Approval of room and board fee increase of 6%.
- Approval of RPAC fee increase of \$1 per quarter (1.2%).
- Approval of \$50 increase in selected existing program fees and new laboratory fees of \$50 for chemistry and physics laboratory classes and a new technology fee for the College of Education and Human Ecology.
- Approval of University Health System charges increase of 5.9%.
- Approval of an interim budget for the period between 6/30/08-7/11/08

The remaining actions necessary to implement the FY 2009 Current Funds Budget will be presented at the July 11th meeting.

CONSIDERATIONS:

- What will be presented at the July 11th meeting?
- What are the risks of operating on an interim budget for two weeks?
- How are we addressing continued uncertainty regarding the state budget?
- Are the Health System budget assumptions and proposed fee increases consistent with the integrated financial plan?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of the attached resolutions regarding FY 2009 Tuition, User Fees and Charges; and for an interim budget for FY 2009.

Discussion and advice regarding remaining current funds budget issues.

June 6, 2008 meeting, Board of Trustees

**The Ohio State University
Board of Trustees
Fiscal Affairs Committee
June 5, 2008**

Approval of FY 2009 Tuition and User Fees

- I. Action Requested at This Meeting
- II. Tuition and Instructional Fee
- III. User Charges
- IV. Health System Budget and Charges
- V. Differential and Supplemental Instructional Fees
- VI. What Happens Next
- VII. Summary and Conclusions

June 6, 2008 meeting, Board of Trustees

I. Actions Requested at This Meeting

- A. Approval of resident undergraduate tuition and general fees.
- B. Approval of all other student tuition and user fees.
- C. Approval of University Health System charges increase of 5.9%.
- D. Approval of an interim budget for the period between 6/30/08-7/11/08.

II. Tuition and Instructional Fees

A. Tuition for Resident Undergraduate Students

- 1. The tuition and general fees for resident undergraduates will remain frozen for FY 2009, per the parameters established in the FY 2008/2009 Budget Bill for the Columbus Campus, ATI and Regional Campuses.
- 2. All tiered tuition levels will now be phased out. The last tier included students admitted on or before Spring 2003. It is estimated that there are currently 1,500 students remaining in this group.
- 3. Even with a 10% increase in instructional support in FY 2009, state support per FTE will be below FY 2001 levels when adjusted for inflation.

**State Support Per FTE Student
FY 2001 - FY 2009**

(Ohio State Columbus Campus)

Year	State Support Per FTE	State Support Adjusted for CPI Inflation	State Support as a % of General Funds Budget
2001	\$7,209	\$ 7,209	43.3%
2002	\$6,695	\$ 6,591	42.0%
2003	\$6,367	\$6,128	39.6%
2004	\$6,286	\$5,893	36.4%
2005	\$6,337	\$5,746	32.7%
2006	\$6,435	\$5,636	31.6%
2007	\$6,490	\$5,543	30.4%
2008 ^{4,5}	\$6,741	\$5,706	30.0%
2009 ^{1,2}	\$7,286	\$6,167	31.0% ⁶

Source: Board of Regents projections for FY 2008- FY 2009. The Ohio State University Current Funds Budget for prior years.

- 4. This will be the first back-to-back 0% undergraduate tuition growth in more than 40 years (1965-1966).

⁴ Projected FTE's used for FY 08-FY 09.

⁵ Based on the Sub. H.B. 119: State support includes subsidy, success challenge funding, research incentive funding, and innovation incentive funding; the inflation rate for 08 and 09 was effectively set equal to FY 07 averaged with January 08.

⁶ This is an estimate based on projected revenue estimates and may vary slightly in the final budget presentation.

June 6, 2008 meeting, Board of Trustees

- OSU fees are still \$460 below the state average for selective admission universities.

University	Estimated Annual Full-time Resident Undergraduate Tuition & Fees (New Students)	Difference with OSU Tuition (per student)
Miami	\$9,900	\$1,221
Cincinnati	\$9,399	\$720
Average	\$9,139	\$460
Bowling Green	\$9,060	\$381
Ohio University	\$8,907	\$228
Ohio State*	\$8,679	
Kent State	\$8,430	-\$249

\$460 X 35,700 FTE =

\$16.4 million

With the exception of Ohio State, assumes \$0 increase in tuition and fees above the FY 08 rate.

**OSU figure includes the COTA Fee and the Mandatory Recreation Fee The Recreation Fee is exempt from the state tuition freeze.*

- OSU will have the lowest increase in undergraduate tuition when compared to our benchmark institutions (see table on next page).

**New Student Annual Resident Undergraduate Tuition and Fees
Fiscal Year 2009**

Institution Name	FY 2008¹	% Increase	FY 2009¹	Status
PENNSYLVANIA STATE UNIVERSITY ^{1b,2}	\$12,844	5.3%	\$13,520	Proposed
UNIVERSITY OF MICHIGAN-ANN ARBOR ^{1a,3}	\$10,447	TBD	TBD	TBD
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN ^{1a}	\$11,130	8.8%	\$12,106	Final
UNIVERSITY OF MINNESOTA-TWIN CITIES ^{1a,1b,4}	\$9,598	7.3%	\$10,294	Proposed
OHIO STATE UNIVERSITY-COLUMBUS CAMPUS⁵	\$8,676	0.0%	\$8,679	Proposed
THE UNIVERSITY OF TEXAS AT AUSTIN ^{1a,6}	\$8,130	4.9%	\$8,532	Preliminary ⁶
UNIVERSITY OF CALIFORNIA-LOS ANGELES ^{1b,7}	\$7,038	7.0%	\$7,528	Preliminary ⁷
UNIVERSITY OF WISCONSIN-MADISON ^{1a,8}	\$7,188	TBD	TBD	TBD
UNIVERSITY OF WASHINGTON-SEATTLE CAMPUS ^{1a,1b,9}	\$6,385	7.0%	\$6,832	Proposed
UNIVERSITY OF ARIZONA ^{1a}	\$5,048	9.8%	\$5,542	Final
Benchmark Average¹⁰	\$8,645	6.3%	\$9,193	

TBD=To Be Determined

¹Sources for FY 2008 data: AAUDE Data Exchange except Michigan and Texas which were provided by the institutional campus representative. Sources for the 2009 data: Institutional research campus representatives^a; and web sites^b; proposed and preliminary estimates are subject to change until final approval.

²According to Office of Student Aid: *Estimated Penn State 2008-09 First-Year Undergraduate Costs*, based on the budget Penn State has submitted to the General Assembly of the Commonwealth of Pennsylvania. Final tuition and fees will be determined by the Board of Trustees in July, 2008, following approval of the University's state appropriation by the Commonwealth.

³For the University of Michigan-Ann Arbor, the tuition rates for 2008-09 are expected to become available around June 17th.

⁴Figure shown is according to the May 8 and 9, 2008, *University of Minnesota, President's Recommended Operating Budget Plan 2008-09*. Includes university and student service fees. University of Minnesota's Board of Regents will be approving tuition rates at their June 12-13, 2008 Board meeting.

⁵OSU tuition and fees for new students entering after Spring Quarter 2003. Includes the \$27 Cota Fee and the \$246 Mandatory Recreation Fee. The Recreation Fee is exempt from the state tuition freeze.

⁶FY 2009 tuition/fees for the University of Texas at Austin were approved in March by the UT System Board of Regents. However, the figure shown for FY 2009 is calculated by applying a 4.95% increase to the weighted average shown for FY 2008. According to UT's campus representative, the FY 2009 figure will be finalized when headcount enrollments by college are known in fall 2008.

⁷For the University of California-Los Angeles, UC regents approved the General Student Service fee on May 14, 2008. The above figure includes this approved rate plus additional fees, which cannot be currently confirmed by the institution's representative. The additional fees are based on the same rates that UCLA reported to the AAUDE Data Exchange in FY08.

⁸For the University of Wisconsin-Madison, the tuition rates for 2008-09 are expected to be available in June and approved by the Board of Regents in early July.

⁹For the University of Washington-Seattle Campus, the tuition rates for 2008-09 were reviewed by the Board of Regents on May 15, 2008 and are expected to be approved on June 12, 2008.

¹⁰Benchmark Average excludes OSU figure.

B. Tuition for Other Students Effective Fall Quarter 08

1. Resident graduate instructional fees for the Columbus Campus, ATI and Regional Campuses are recommended to increase 5% for a full-time student. Annual Columbus campus graduate resident fees will be \$10,440.
2. Non-resident graduate and undergraduate fees for the Columbus Campus, ATI and Regional Campuses are recommended to increase 5% for a full-time student. Columbus Campus non-resident students will pay, in addition to resident fees:
 - Undergraduates: \$13,239 annually
 - Graduate students: \$14,862 annually

C. Per Credit Hour Fee Charges

Per credit hour charges will be presented to the Board of Trustees for review and approval at the February 2009 Board meeting to accommodate a requirement of the new Student Information System that all student fees be equally divisible among the full time credit hours. Full time fee charges will not change significantly.

D. State Support

We will continue to monitor state revenues as economic uncertainty continues for the state and the nation. Based on the May report from the Office of Budget and Management, year-to-date tax revenues are \$24.3 million or -0.1% below the February revised estimates. Actual year-to-date GRF disbursements are running \$337 million or 1.5% below the revised disbursement estimates.

III. Designated User Fees

- A. Fees and Charges listed below are required to provide activities and services which are self-supporting and receive no state support or tuition dollars.

Fees and Charges

(All figures are for an academic year of three quarters)

Mandatory for All Students	Current Amount	Dollar Increase	Percent Increase
Recreation Fee ⁷	\$246	\$3	1.2%
Health Insurance ⁸	\$1,434	\$111	7.74%
COTA Bus Pass	\$27	\$0	0.0%

Non-Mandatory				
Room & Board ⁹	\$7,596	\$441	5.8%	
Parking ¹⁰	\$75.60	\$3.60	4.8%	
Football Tickets ¹¹	\$120.00	\$4	3.4%	
Basketball Tickets ¹²				\$120.00

⁷ This is a flat fee for four credit hours and above.

⁸ Based on "Single Student Comprehensive Rate".

⁹ Weighted average room rates and basic meal plan. Individual rates may vary.

¹⁰ Rate is for West Campus.

¹¹ Student football package is 4 games.

¹² Student basketball package is 10 games.

IV. The Ohio State University Health System Fiscal Year 2009 Budget and Fee Increases

The Ohio State University Health System budget for Fiscal Year 2009 is built on the strategic and financial plans of the organization. It provides a significant increase in Total Operating Revenues that will exceed \$1.6 billion, an increase of \$118.0 million or 8.06% compared to the FY 2008 forecast. Of the \$118.0 million growth in total revenues, approximately \$13.2 million is generated through the weighted average 5.9% price increase and \$104.8 million is generated through contractually agreed rate increases, additional volume and new programs. As a result, the FY 2009 budget provides a positive gain from operations of \$115.8 million compared to a FY 2008 forecast of \$110.6 million. The Health System is budgeting Earnings before Interest, Depreciation and Amortization (EBIDA) of \$196.3 million compared to the FY 2008 forecasted EBIDA of \$179.3 million.

Key Statistics and Activities:

	<u>2009</u> <u>Budget</u>	<u>2008</u> <u>Forecasted</u>	<u>%</u> <u>Change</u>
Admissions	59,204	57,537	2.9%
Patient Days	343,071	332,356	3.2%
Length of Stay	5.79	5.77	0.4%
Average Daily Census	940	908	3.5%
ED Visits	105,600	103,795	1.8%
Outpatient Visits	961,339	936,807	2.6%
Surgery Cases	32,124	31,447	2.2%
FTE 's	8,850.3	8,529.5	3.8%
Weighted Price Increase for UH, UHE, OSU James, and OSU/Harding			5.9%
Weighted Average Salary and Benefit Increase			5.3%

The following assumptions were used in preparing the FY 2009 operating budget:

- **Total admissions are budgeted to increase 1,667 or 2.9% over the FY 2008 forecast.** This includes growth in our signature programs, particularly the heart and cancer signature programs. Included is a shift from Cardiology admissions from University Hospital to the Ross Heart Hospital resulting from the opening of the two additional floors in July. The James Cancer Hospital will also be opening an additional twelve beds in FY 2009.
- **Total patient days are budgeted to increase by 10,715 or 3.2%** resulting in an average daily census of 940 compared to 908 in the FY 2008 forecast. Again, much of the increase is related to the growth in the opening of the two additional floors in the Ross Heart Hospital, as well as continued growth in the James Cancer Hospital.
- **Operating revenues are budgeted at \$1.58 billion, an increase of 8.1% or \$118 million.** The weighted average 5.9% price increase, effective, July 1 will reduce overall collection percentages but yields a recovery rate of 5.7 cents for every dollar of price increase. In addition, the Health System will receive improved reimbursement from the HCAP programs of approximately \$10.0 M in FY 2009. Included are a 1.5% increase from Medicare and a 6.0% from Managed Care/Commercial payers.
- **Salaries and benefits are reflective of an average merit increase of 5.0% in FY 2009.** The salary increase is weighted slightly higher due to

the Ohio Nurses Association contract, which will have a full year impact of approximately 6.0%. All other employees, excluding CWA are budgeted to receive a 3.6% merit average.

- **FTEs are budgeted to increase from 8,529.5 FY2008 Forecast to 8,821.0 FY 2009 Budget or 291.5 FTEs.** This is a 3.4% increase in FTEs while overall activity is expected to increase approximately 2.9%. The difference is primarily due to the opening of the two additional floors at the Ross Heart Hospital, the opening of the twelve additional beds at the James Cancer Hospital, a new BMT Clinic, and the opening of additional Outreach Heart sites for Specialty Care Network.
- **The cost of employee benefits will increase from 28.7% of salaries in FY 2008 to approximately 29.1% for the FY 2009 budget.** Most of this increase is attributable to an increase in the benefits calculation from the University and change in mix of employees.
- **Supplies are budgeted to increase \$10.2 million or 5.3%.** However, on a per adjusted admission basis, supplies are increasing 1.5% with most of the increase related to Other Medical Supplies and Instruments.
- **Costs of Drugs are expected to increase by \$5.3 million or 6.0%.** However, on an adjusted admission basis, Cost of Drugs Sold are only increasing 2.3%.
- **Services are budgeted to increase from a FY 2008 forecast of \$159.3 million to \$173.0 million.** This is an increase of \$13.7 million or 8.6%. On a per adjusted basis, services are increasing by 4.5%, with much of the increase related to additional purchased services, preventive maintenance agreements and increases in utilities costs, mostly in electricity.
- **Resident Salaries and Benefits are increasing by 8.3% or \$2.9 million.** This is an increase and is attributable to an additional 17 resident slots and an increase in average rate per resident of 2.75%.
- **Depreciation is expected to increase by approx. \$11.3 million.** This is primarily due to the opening of two additional floors at the Ross Heart Hospital, the opening of the MRI Facility, and the North Doan Digestive Health Expansion. These additional capital expenditures total approximately \$65 million.
- **Medical Center Investments are budgeted to increase by 6.4% or \$4.2 million.** The increase from \$65.8 million in the FY 2008 forecast to \$70.0 million in FY 2009 is primarily attributable to physician recruitment and support. The Medical Center Investments represent 4.4% of the Health System FY 2009 budgeted total operating revenues.
- **The FY 2009 Capital Budget of \$104.6 million** is comprised of \$12.3 million in Imaging, \$20.3 million in infrastructure and renovations, \$55.6 million in medical and non medical equipment, and \$16.4 million in information systems. Of the \$104.6 million budget, only \$89.4 million will be spent in FY 2009. The remainder will be committed to future years.

June 6, 2008 meeting, Board of Trustees

In summary, The Ohio State University Health System budget for FY 2009 continues to reflect the expected growth in volume and improvement in margins consistent with the strategic and financial plans. The FY 2009 budget also meets the financial targets set in the long range financial plan by growing cash on hand between three to four days, having an EBIDA margin of 12.4 % and debt service coverage of 6.87. The areas of sensitivity in the budget are: volume changes, payer mix shifts and service mix. With that said, reaching the financial targets should be attainable.

V. Differential and Supplemental Instructional Fees

Differential instructional fee increases for other students will range from +1.2% to +10.0%, effective Fall Quarter 2008

Fisher College of Business is offering a new program for FY 2009, the Masters in Business Operational Excellence (MBOE). This is a four-quarter program; its fee structure is similar to that of the EMBA. The proposed instructional fee for this program is \$9,343 per quarter.

College	FY 2008	Proposed FY 2009 Increases ¹³			
	Instructional Fees/Qtr	Instructional Fees/Qtr		Non-Resident Surcharge/Qtr	
Business		% Chg	\$ Chg	% Chg	\$ Chg
EMBA	13,202	1.2	152	N/A	N/A
MAcc	7,343	7.5	551	5.0	236
MBA	6,656	9.0	599	5.0	236
MBA (part-time)	6,551	7.5	491	5.0	236
MBLE	6,656	9.0	599	5.0	236
MLHR	3,213	5.0	161	5.0	236
Dentistry	7,994	8.0	640	5.0	484
Law (semester)	9,277	9.0	835	1.7	125
Medicine	8,847	5.0	442	5.0	240
Occupational Therapy	3,309	5.0	165	5.0	236
Physical Therapy	3,387	9.0	305	5.0	236
College of Public Health					
MPH/PEP	3,275	5.0	164	5.0	236
MHA	3,696	5.0	185	5.0	236
Optometry	5,549	10.0	555	0.0	0
Pharmacy	4,612	9.0	415	5.0	251
SBS					
AuD	3,210	5.0	161	5.0	236
MSLP	3,210	5.0	161	5.0	236
MSW	3,239	5.0	162	5.0	236
Vet Medicine	6,883	9.5	654	5.0	501

¹³ Non-resident students pay the non-resident surcharge in addition to the fees paid by resident students, which include a general fee, student activity fee and recreation fee not shown on this table.

June 6, 2008 meeting, Board of Trustees

Supplemental instructional fees that apply to some students:

Technology Fees	FY 08 Rate	Dollar Increase	Percent Increase
Arts (UGg & Grad)	\$ 56	\$ 4	7%
Education and Human Ecology (UG)	\$ -	\$ 50	New
Education and Human Ecology (Grad)	\$ -	\$ 75	New

Undergraduate Program Fee			
College of Business	\$ 200	\$ 50	25%
College of Engineering	\$ 50	\$ 50	100%
School of Allied Medical Professionals	\$ 50	\$ 50	100%
School of Music	\$ 159	\$ 50	31%

Clinical Fees			
Optometry Clinic Usage Fee	\$ 340	\$ 34	10%
Nursing Clinical Fee	\$ 250	\$ 25	10%
Nursing Insurance - Annual Fee	\$ 13	\$ 3	23%

Lab Fees (Course Based)			
Physics	\$ -	\$ 50	New
Chemistry	\$ -	\$ 50	New

VI. What Happens Next

- A. The FY 2009 Operating Budget (including revenue and expense detail) will be presented for approval at the July 11, 2008 Board of Trustees meeting, along with instructional and general fees for regional campuses.
- B. The Current Funds Budget book will be presented at the September Board meeting.
- C. All fee increases will be effective Fall Quarter 2008, unless otherwise indicated.
- D. Hospital fee increases will be effective July 1, 2008.
- E. Pay raises for most faculty and staff will be effective October 1, 2008.

VII. Summary and Conclusions

- A. The freeze in resident undergraduate tuition will save Ohio families \$15 million in FY 2009 alone. This is the first back-to-back freeze in tuition in more than 40 years.
- B. The 5% increase in graduate fees is the lowest in six years.
- C. Other benchmark universities that have announced resident undergraduate fees are looking at increases of 4.9% and up.
- D. Increases in state support and other income sources will allow academic goals to be met, while preserving financial stability.
- E. Increased admissions and selected increases in charges should allow the Health System to support the University's academic mission and meet its financial performance goals.
- F. More detail will be presented in July.

June 6, 2008 meeting, Board of Trustees

(APPENDIX LX)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 5, 2008

TOPIC:

Financial Performance Goals

CONTEXT:

These goals have been developed by the Integrated Financial Planning Group to assist in the University's strategic financial planning. They have been thoroughly vetted and reviewed over the last nine months.

RECOMMENDATIONS:

- It is recommended that specific goals be approved in each of the following areas and reported annually:
 - Liquidity
 - Margin
 - Debt
 - SB6 Ratios
 - Credit Rating
 - Health System
- It is recommended that the attached format be approved for reporting on at least an annual basis for the University and monthly for the Health System. A more complete description can be found on the Office of Business and Finance web site.

CONSIDERATIONS:

- How does this align with other strategic planning goals?
- How has this been vetted internally?
- To what degree are these goals aspirational v. protective?
- How will this information be tracked and reported to the Board?

REQUESTED OF FISCAL AFFAIRS:

Approval.

**The Ohio State University
Financial Performance Goals
Annual Scorecard**

Category	Target	Performance (2007)
Liquidity		
Primary Reserve Ratio	At least 150 days of cash ¹⁴	150 days
Rainy Day Fund	At least 1% of General Fund	1.1%
Operating Margin		
General Fund	At least 1%	4.6%
Debt		
Total Financial Resources to Direct Debt ¹⁵	At least 1.0X	2.6X
Actual Debt Service to Operations ²	No greater than 4.0%	2.2%
Debt Service Coverage ²	At least 3.0X	6.3X
SB6 Ratio ¹⁶		
	At least 3.6	4.2
Credit Rating ²		
	At least AA2	AA2
Health System		
Operating EBIDA Margin ¹⁷	10.0 - 12.5%	12.1%
Days of Cash on Hand	Increase by 3-5 days annually	+6.4 days
Debt Service Coverage	At least 4X	7.7X

¹⁴ In this case, cash means expendable net assets. This includes cash, liquid investments and current receivable minus current payable.

¹⁵ Moody's definition

¹⁶ State of Ohio definition

¹⁷ EBIDA means earnings before interest, depreciation and amortization.

The Ohio State University Financial Performance Goals - Annual Scorecard

Category	Status
Liquidity	
Primary Reserve Ratio	●
Rain Day Fund	●
Operating Margin	
General Fund	●
Debt	
Total Financial Resources to Direct Debt*	●
Actual Debt Service to Operating*	●
Debt Service Coverage*	●
SB6 Ratio	●
Credit Rating	●
Health System	
Operating Margin	●
Days of Cash on Hand	●
Debt Service Coverage	●

*Moody's definition

(APPENDIX LXI)



College of Medicine Renovation/Addition

OSU-080338

Requesting Agency(s): MEDICINE AND PUBLIC HEALTH ADMIN

Location(s): Prior Health Sciences Library

73,555 ASF/106,543 GSF Age: 1973

Description/Scope:

This project will construct a two-story addition to the Prior Health Sciences Library. The addition will be approximately 37,000 GSF and will house simulation and clinical skills labs for the Clinical Skills department in the College of Medicine.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the teaching and learning facilities for the College of Medicine.

Funding Status and Sources: This project is partially funded by 2007-2010 capital appropriations. If appropriations are delayed or reduced the College of Medicine must identify an alternate funding source or reduce project scope.

Logistics: None

Energy and Sustainability: None

Risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:

	Amount
General Funds-Medicine	\$3,000,000.00
Future Capital Appropriations	\$6,000,000.00
HB699 Line Item Appropriation	\$4,000,000.00
Total:	\$13,000,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Eng Approved by BoT	\$13,000,000.00	12/07/2007	06/06/2008	
DESIGN				
Schematic Design Approval		06/05/2008	02/10/2009	
Design Dev Document Approval		09/04/2008	05/08/2009	
Construction Document Approval		11/20/2008	09/11/2009	
BIDDING				
Bid Opening		01/08/2009	12/08/2009	
CONSTRUCTION				
Construction Start		03/19/2009	01/22/2010	
Completion		03/15/2011	01/27/2012	

Project Team:

Project Manager: John Rapp (rapp.89@osu.edu)

Project Coordinator: Curt Handzschig (handzschig.1@osu.edu)

Core and Medical Campus Projects

- 10th Avenue Parking Garage
- College of Medicine Renovation / Addition
- Crummett Hall Renovation
- Decommissioning and Demolition of Mass Center Facilities
- EOC Clinical Expansion
- Ground Floor Renovation
- Infrastructure and Roadways EOC PHASE I
- Infrastructure and Roadways WOC PHASE II
- North Campus Chilled Water Extension
- Playfield and Surface Parking
- RDJC - MEP Upgrades
- Spirit of Women Park
- West of Cannon Parking Garage
- WOC Cancer Ambulatory and Cannon Bridge



Office of Business and Finance / Board of Trustees Meeting

June 6, 2008





North Campus Chilled Water Extension

OSU-071544

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

ASF/O GSF App:

Description/Scope:

This project will provide chilled water system upgrades to the area at the north edge of campus near Lane Avenue. New distribution lines will provide chilled water for the Student Academic Services Building with additional capacity for other potential small loads in the area. Some central plant upgrades will be done. A new section of utility tunnel will be constructed to support future expansion of other utilities in the area with minimal impact to the roads and walks.

How does this project advance the Academic Plan? This project will advance the Academic Plan by providing reliable chilled water supply to the proposed Student Academic Services building.

Funding Status and Source: Funding has been confirmed and approved.

Logistics: This project must be expedited to align with the anticipated construction completion date for the Student Academic Services building to ensure adequate chilled water supply.

Energy and Sustainability: None.

Risks: None.

Deferred Maintenance: None.

Deferred Renewal: None.

Source of Funds:	Amount
2007 (2008) Bond Issue	\$5,000,000.00
2009 (2010) Bond Issue	\$2,488,000.00
Total:	\$7,488,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$7,488,000.00	04/06/2007		04/06/2007
DESIGN				
Arch/Engr Contract		11/03/2007		12/04/2007
Construction Document Approval		07/11/2008		
BIDDING				
Bidding Approved BoT	\$7,488,000.00	06/06/2008		
CONSTRUCTION				
Construction Start		02/04/2009	11/24/2008	
Completion		09/19/2009	05/28/2010	

Project Team:

Project Manager: Tom Kovanic (kovanic.3@osu.edu)
 COLUMBUS ENGINEERING CONSULTANTS - Design

Project Coordinator: Melissa Griffin (griffin.203@osu.edu)

(APPENDIX LXII)

TRANSFER OF REAL ESTATE

**472 Hudson Street
Redwood City, CA**

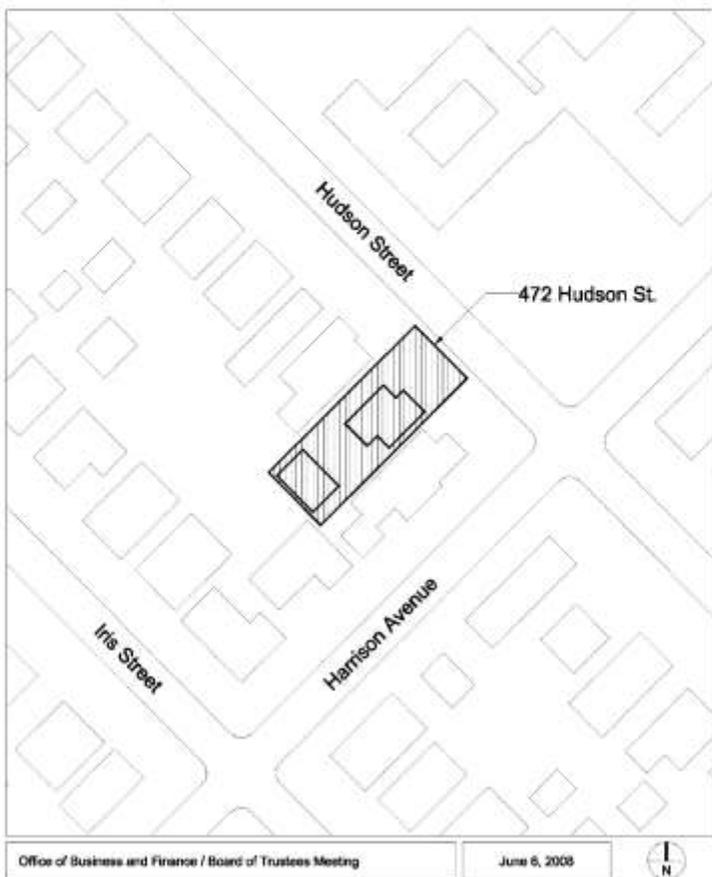
The property is located at 472 Hudson Street, Redwood City, California. The property was donated as a gift and is held in the name of the Board of Trustees of The Ohio State University. The gift was accepted with the intention of liquidating the property. The property consists of two platted lots improved with two buildings. The improvements consist of a 1,270 square foot bungalow style house and an additional building containing two apartments and a garage. The house contains six rooms, including three bedrooms, kitchen and bath. The apartments are a two bedroom, 900 square foot apartment with one bath and a studio apartment, with a kitchenette and a bath. There is a two-car garage in the building with the apartments.

It is the intent of the Treasurer to sell the real property. To facilitate the marketing and sale of the property the Treasurer requests that ownership of the property be transferred from the Board of Trustees of The Ohio State University to The Ohio State University Foundation. This transfer of ownership will permit The Treasurer to complete the sale on behalf of the Foundation. It is requested that the Senior Vice President for Business and Finance be authorized to execute a deed transferring all right, title, and interest in the property to The Ohio State University Foundation.

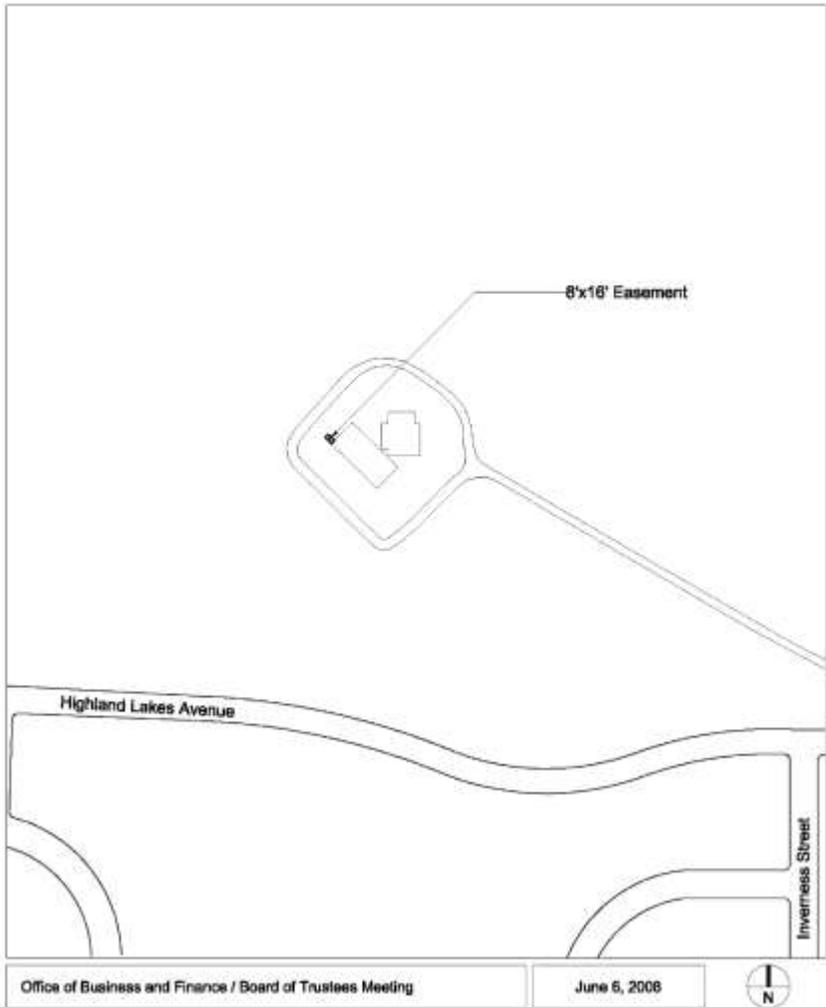
Appraisals and Consideration:

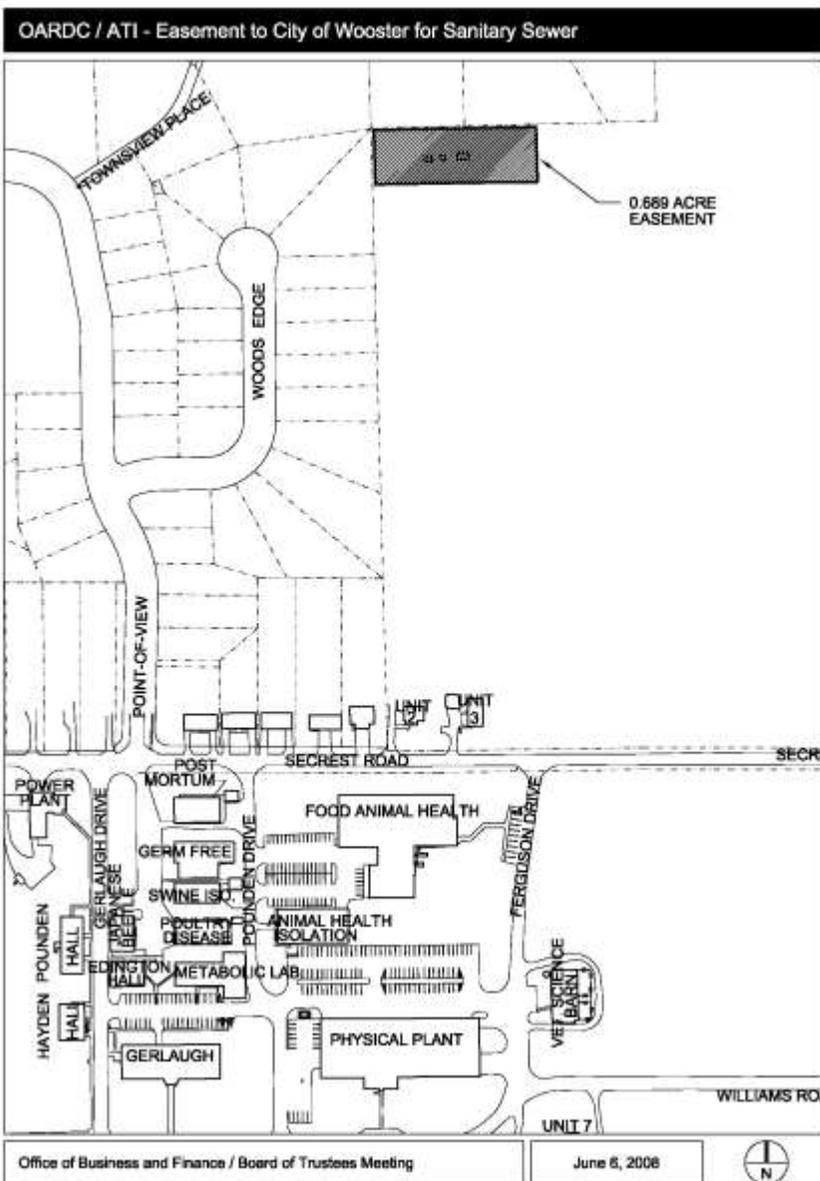
R.T. Roche & Assoc. conducted an appraisal and as of February 27, 2008, valued the property at \$900,000. The Treasurer will rely on the appraised value as the asking price for the sale of the property. The Treasurer will enter into and agree to such terms and conditions of sale as are in the best interest of the University and The Ohio State University Foundation.

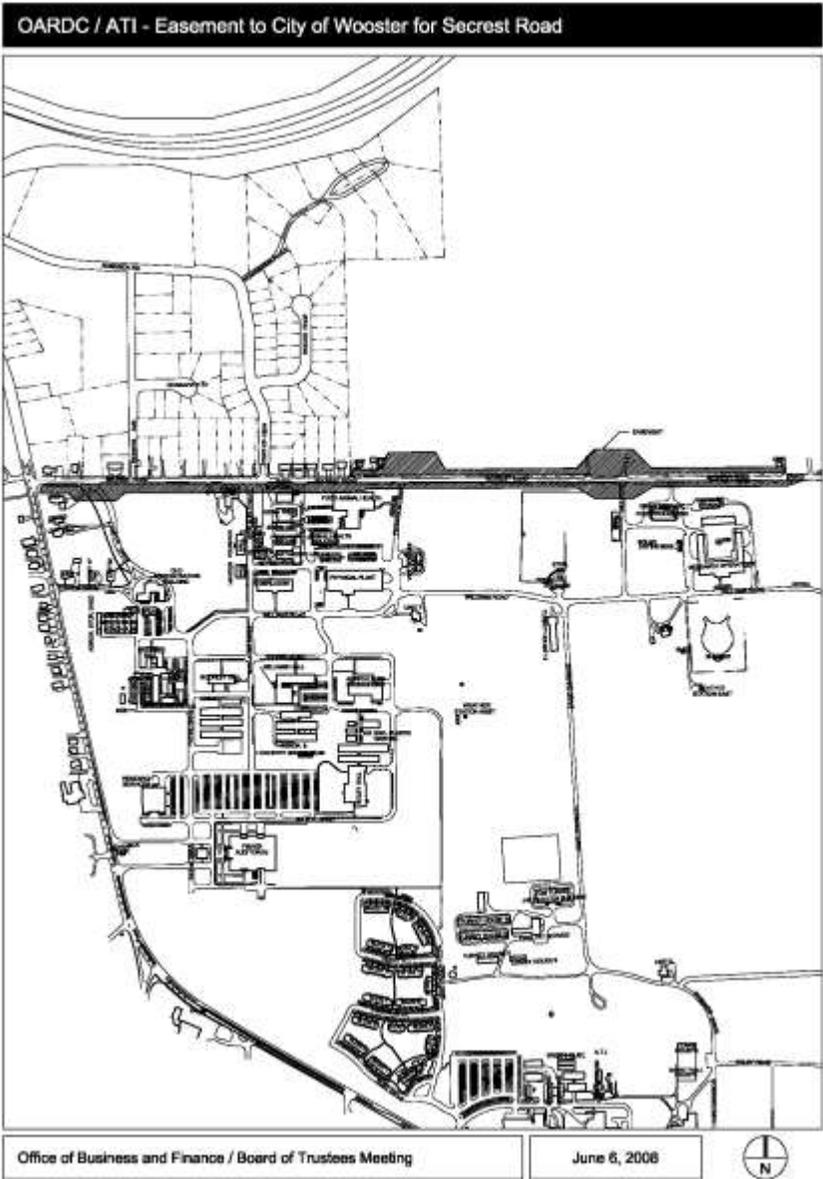
Transfer of Ownership of 472 Hudson Street, Redwood City, California

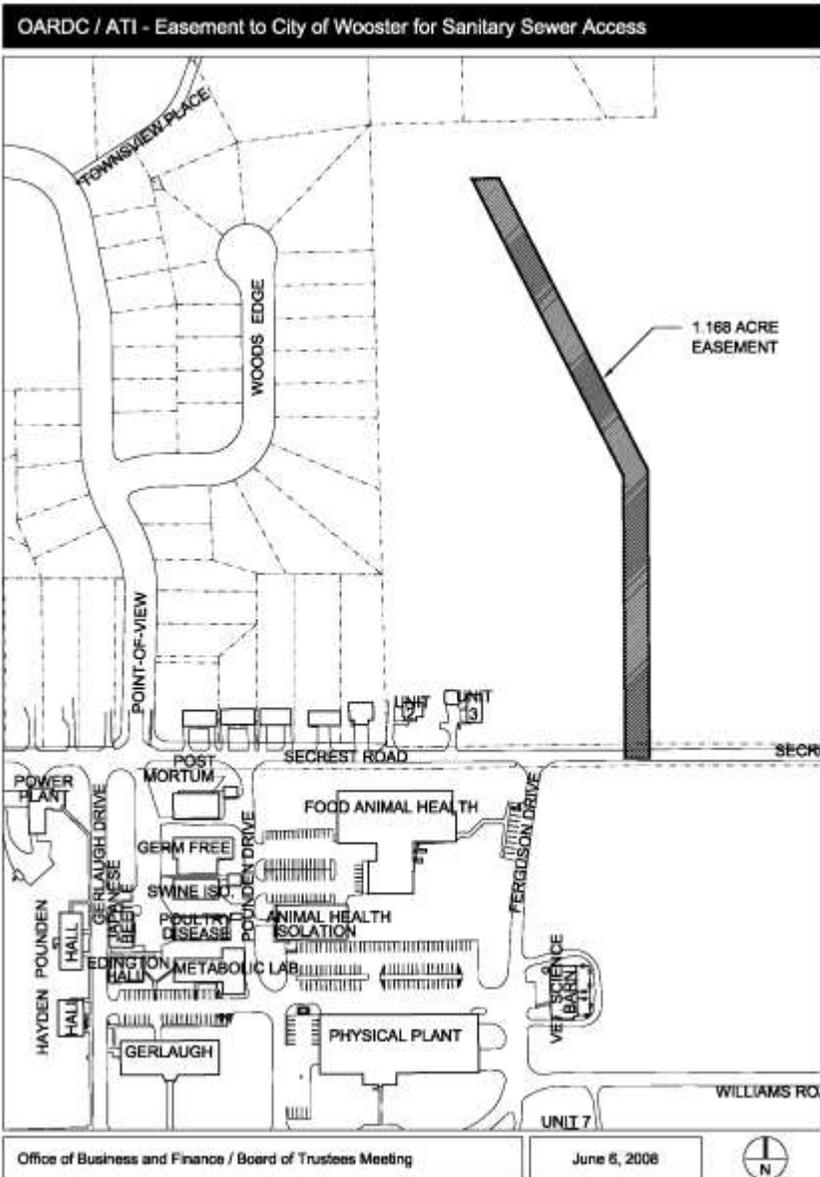


Easement to Columbus Southern Power Company at Highland Lakes









(APPENDIX LXIV)

LONG-TERM LEASE

OSU MEDICAL CENTER 23 NORTH AMBULATORY CARE CENTER
LEWIS CENTER ROAD
LEWIS CENTER, OHIO 43035

Background

Location and Description

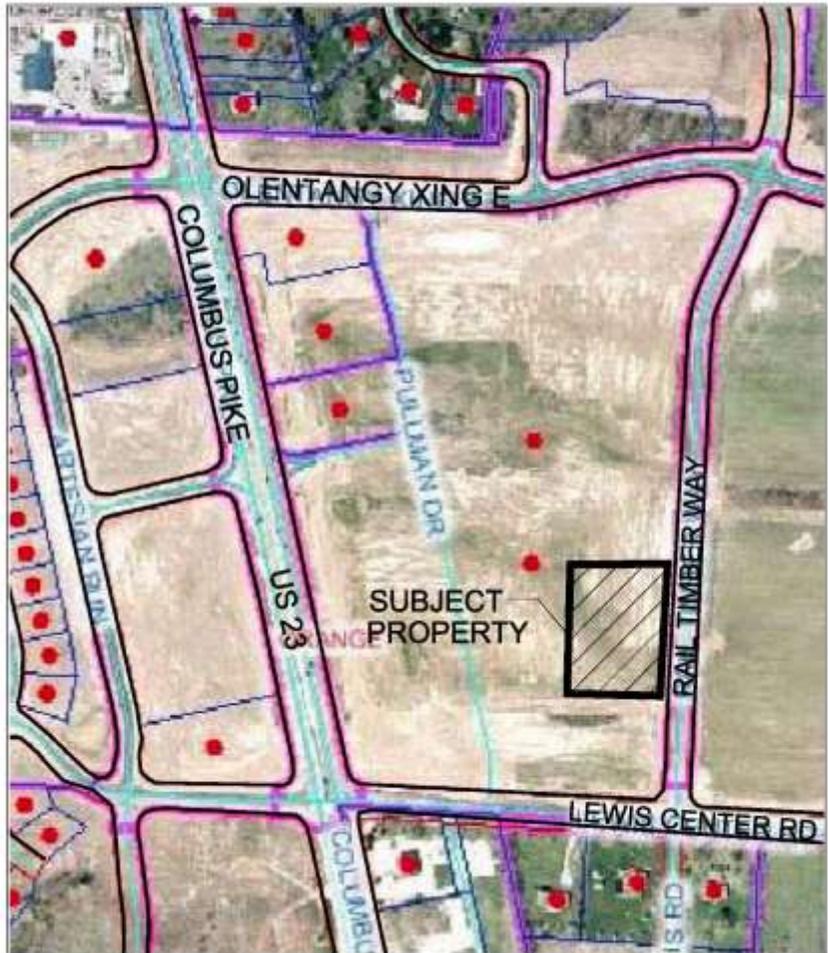
The Ambulatory Care Strategy is a key component of the OSU Medical Center (OSUMC) Strategic Plan. The plan emphasizes improved access and growth of the OSUMC's Signature Programs and related, referring programs. The 23 North Ambulatory Care Center is the first of four priority sites that comprise the ambulatory strategic plan. This location will be a new market for OSUMC and will afford residents of this community access to services in an area of Columbus that is currently underrepresented by OSUMC. Per OSUMC Ambulatory Plan guidelines, the business plan for this center demonstrates positive contribution and is self-sustaining.

The property will be located off of State Route 23 North on Lewis Center Road. The proposal provides for 30,000 SF of medical office space for multiple clinical specialty use per the plan's specifications. The plan will provide the necessary square footage for the initial program and space for future expansion as the programs develop, along with adequate parking and good visibility. This facility will be leased to OSU for a twenty-year term with renewal and purchase options. All costs including lease payments and operating costs will be paid for by the operating revenue generated at the location. Proposals for facility development were solicited through a competitive bid process and this lease arrangement was deemed superior to other proposals.

Terms of Lease

The initial lease term shall be for a period of twenty (20) years with renewal options. The proposed base rate will not exceed \$55,000 per month during the first 5 years or \$660,000 annually (\$22.00/SF). This includes estimated amortized tenant improvements but does not include operating expenses or amortized replacement and repair capital for the lease premises. This rate, while not fully negotiated, is subject to interest rates for developer financing and confirmation of tenant improvement costs upon which final rental rates will be established. The total commitment of this lease, including operating expenses over the twenty-year term, will not exceed \$22.0 million. Lease terms and conditions currently proposed by the landlord will be further reviewed and negotiated until a final lease is acceptable to the parties. The terms and conditions of the lease will be negotiated in the best interest of the OSU Medical Center and the University.

OSU Medical Center 23 North Ambulatory Care Center
Lewis Center, Ohio



(APPENDIX LXV)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

June 8, 2008

COMMENCEMENT ADDRESS

Brian Williams

DOCTOR OF JOURNALISM

Brian Williams is only the seventh anchor and managing editor in the history of NBC Nightly News.

Since joining NBC News in 1993, Mr. Williams has become one of the nation's foremost television journalists, covering virtually every major breaking news event and traveling extensively around the world. He is a veteran of political campaigns and elections and the Middle East, and he has traveled to dozens of U.S. cities and foreign countries in the course of covering the news over more than two decades.

In his first two years on the job, he became the most highly decorated network evening news anchor of the modern era. He has received six Edward R. Murrow Awards, seven Emmy Awards, the duPont-Columbia University Award, and the industry's highest honor, the George Foster Peabody Award. Most were awarded for his work in New Orleans while covering Hurricane Katrina and its aftermath. *Vanity Fair* magazine later called his work "Murrow-worthy," and *The New York Times* said his reporting of Katrina was "a defining moment as a network reporter and anchor." In 2006, *Time* magazine named Brian Williams one of the 100 most influential people in the world.

Mr. Williams is a former NBC News chief White House correspondent and former anchor and managing editor of *The*

News with Brian Williams on MSNBC and CNBC. He traveled for two years with the president on board Air Force One and has covered numerous nominating conventions and presidential campaigns and elections. He has moderated several presidential debates, including co-hosting the Obama-Clinton debate in Cleveland earlier this year.

Mr. Williams was the first NBC News correspondent to reach Baghdad during the 2003 war in Iraq and was part of a U.S. Army helicopter mission that was forced down by enemy fire south of Najaf. He nonetheless has returned to Iraq several times.

He is a native of Middletown, New Jersey, where he spent many years as a volunteer firefighter. He attended Catholic University and George Washington University, both in Washington, D.C., and he is a former White House intern. He is a member of the board of directors of the Congressional Medal of Honor Foundation.

Mr. Williams is a frequent guest on the *Daily Show with Joe Stewart* and has often appeared with David Letterman, Jay Leno, and Conan O'Brien. After he hosted *Saturday Night Live* in November, *Entertainment Weekly* said his name belongs alongside SNL's all-time greats. He has written for *The New York Times*, *Time*, *Newsweek*, and *The Wall Street Journal*.

RECIPIENTS OF HONORS

Brien A. Holden

DOCTOR OF SCIENCE

Brien Holden is Scientia Professor in the School of Optometry and Vision Science at the University of New South Wales in Australia. He is CEO of the Institute for Eye Research and a director and deputy CEO of the government's Vision Cooperative Research Centre.

An internationally renowned leader in the eye and vision science arena, Professor Holden founded the Cornea and Contact Lens Research Unit in 1976 at the University of New South Wales, doing cutting-edge research on corneal physiology and new contact lens materials and designs. The unit has grown into the Institute for Eye Research, the major partner in the Vision Cooperative Research Centre, a government-sponsored centre dedicated to new and better ways of seeing based on research into myopia development, refractive surgery, anti-infection strategies, vision care delivery, and many other areas of basic and applied vision science.

A graduate of the University of Melbourne, Professor Holden holds a doctorate from The City University in London. He gained fame in the 1970s for discovering the cellular changes occurring at the level of the corneal endothelium that are induced by stimuli affecting the corneal epithelium of the eye, which had a huge impact on long-wear contact lenses. His research at the University of New South Wales has measured the fundamental oxygen needs of the cornea—developing cornea implants, accommodating gel intraocular lenses—and worked to develop unique contact lens materials in partnership with the contact lens industry. He has published more than 300 peer-reviewed articles on his research.

Professor Holden has had many visiting appointments at universities across the globe, including a 1978 appointment at The Ohio State University's College of Optometry.

His international work includes serving as chair and CEO of the International Centre for EyeCare Education; global chair

of Optometry Giving Sight; chair of the Refractive Error Working Group of the World Health Organisation; and board member of the International Agency for Prevention of Blindness and its Vision 2020: Right to Sight Global Initiative. In addition, he serves as deputy co-chair of Vision 2020 Australia and chair of the board of management of VisionCare NSW.

Through these organizations, Professor Holden helps millions of people in underserved areas throughout the world who are blind or vision impaired because they have no access to eye examinations and vision correction.

His many honors include the 1986 Ruben Gold Medal from the International Society for Contact Lens Research, the 1988 HB Collin Research Medal from the Australian Optometrical Association, the 1988 Glenn A. Fry Award from the American Academy of Optometry, and the Medal of the Order of Australia for services to research and humanity.

RECIPIENTS OF HONORS

Edwin M. Cooperman

DISTINGUISHED SERVICE AWARD

Edwin M. Cooperman is chair of Edmarc Investments, a privately held consulting and venture capital firm. He is also a principal of T.C. Solutions, a privately held investment and financial services consulting firm.

He is former chair of the Travelers Bank Group and executive vice president of Travelers Group. Travelers merged with Citicorp to become Citigroup, one of the world's largest financial services companies. After joining Travelers in 1991, he became chair and CEO of Primerica Financial Service Group. Previously, he had a distinguished career at American Express, starting as an attorney in 1972 and becoming chair and co-chief executive of Travel Related Services, North America, the primary operating division of American Express Company, housing its card, travel, and travelers cheque units.

A 1984 graduate of Queens College, Mr. Cooperman earned a JD from The Ohio State University Moritz College of Law and an LL.M. from New York University School of Law. He became an associate professor at the U.S. Military Academy at West Point, where he served as counsel to a cadet accused of violating the academy's honor system. The incident received national news coverage and was the subject of an NBC television movie.

Mr. Cooperman's service to Ohio State is wide-ranging and thoughtful. He is a member of The Ohio State University Foundation Board and a long-time member of the Moritz College of Law's National Council, an alumni advisory group. He has assisted the law school in revamping its communication/public relations strategic plan and served as chair of the college's

\$30 million "Investing in Momentum" campaign. He played a leadership role in the building of the Barrister Club in the South Campus Gateway and has endowed a designated professorship in the College of Law.

In addition, he has lent his time and support to the Ross Heart Hospital, serving as vice chair of its campaign committee, and to Ohio State's Agricultural Technical Institute's Equine Program, where he has bred several horses.

Mr. Cooperman has made exceptional contributions to the cultural, economic, and social life of New York City, including raising funds for the revitalization of the Statue of Liberty and Ellis Island. In 1990, his career was featured on a half-hour CNBC special called "Profiles in Power."

Barbara J. Tootle

DISTINGUISHED SERVICE AWARD

Barbie Tootle is president of Left Field Consulting, providing training in creativity and organizational and personal development, consultation on communication strategies, and speech writing services for leaders in corporate, higher education, and nonprofit organizations.

A two-time graduate of The Ohio State University, Ms. Tootle holds a bachelor's degree in business administration and a master's in sociology. She joined the Ohio State staff in 1969 as an administrative assistant in the Disaster Research Center. In 1974, she became coordinator of the Office of Greek Affairs, where she served for 11 years as advisor to 63 undergraduate fraternities and societies. She was one of the key contributors to the 1999 GreekLife Task Force, created to evaluate, strengthen,

and improve fraternity and sorority life at Ohio State. She is a founder and past president of the Association of Fraternity Advisors.

In 1985, Ms. Tootle joined the Office of the President at Ohio State, where she worked for Presidents Jennings, Gee, and Kirwan before retiring in 1999. During her tenure in the president's office, she served first as program coordinator, then as director of editorial projects, director of special projects, and, finally, as special assistant to the president.

Ms. Tootle remains an active member of the Ohio State community, notably as The Ohio State University Alumni Association representative on the Ohio Union Council, helping to plan the new union, now under construction. A meeting room in the new

union will be named for her, thanks to gifts from former students. She continues to represent her alma mater by educating alumni at many alumni clubs and has been the featured speaker at several annual Alumni Leaders Conferences at the Alumni Association.

Her work with women's athletics through the Ohio State Varsity "O" Women's Alumnae Society is recognized with the Barbie Tootle Buckeye Spirit Award. Additionally, she continues to be involved with campus groups, including Mortar Board, Sphinx, Pi Beta Phi, and Ohio States, Inc. She is a member of the National Speakers Association, a director of the National Order of Omega, and a trustee of Columbus' Thurber House.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

John Richard Hall, Fargo, ND
B.Mus. (DePaul University)
M.Mus. (University of Oklahoma Norman Campus)
Music
Dr. Susan K. Powell

Hong-Jiun Lin, Taichung, Taiwan, R.O.C.
B.Mus. (Boston Conservatory of Music)
M.Mus.
Music
Dr. Katherine Borst Jones

Douglas Charles Monroe, Yorktown, VA
B.Mus. (Michigan State University)
M.Mus. (University of Arizona)
Music
Dr. James M. Pyne

Joseph Michael Schauer, St. Paul, MN
Certificate (Berklee College of Music)
B.A. (University of Wisconsin - Stevens Point)
Master's (Kent State University)
Music
Dr. Paul Gene Robinson

Mark Alan Wade, Marysville
B.Mus. (Ohio Wesleyan University)
M.Mus.
Music
Dr. Timothy Lee Leasure

David Malcolm Wolf, Bedford, MA
B.Mus. (University of Massachusetts at Amherst)
M.Mus. (University of Oklahoma Norman Campus)
Music
Dr. Susan K. Powell

Doctor of Philosophy

Oludurotimi Oluwaseun Adetunji, Columbus
B.S. (Fisk University)
Physics
Dr. Arthur J. Epstein

Taehyun Ahn, Seoul, South Korea
B.A. (Honors), M.A. (Sogang University)
M.A.
Economics
Dr. Audrey L. Light

Ahmad Rashid Allafi, Kuwait, Kuwait
B.Ch.E. (University of Missouri)
Master's (Kuwait University)
Food Science and Nutrition
Dr. Melvin A. Pascall

Ardith Matilda Allen, Norman, OK
B.A. (University of Oklahoma Norman Campus)
M.A.
Sociology
Dr. J. Craig Jenkins

Jessica Chung Allison, Westerville
B.A. (Yale University)
M.Public Hlth.
Public Health
Dr. John R. Wilkins III

Kuskridho Ambardi, Columbus
Bachelor's (Universitas Gadjah Mada)
M.A. (Ohio University)
M.A.
Political Science
Dr. R. William Liddle

Carlos Daniel Amero, Mexico City, Mexico
B.S.Phys. (Universidad Nacional Autónoma de México)
BioPhysics
Dr. Mark P. Foster

Josh E. Arnold, Canal Winchester
B.S. (Ohio University)
Molecular, Cellular, and Developmental Biology
Dr. Patrick L. Green

Jie Bai, Columbus
B.Engr., Master's (Tsinghua University) M.S.
Mechanical Engineering
Dr. Somnath Ghosh

Shuangyi Bai, Beijing, P.R.C.
Bachelor's, M.S. (China Agricultural University.)
Horticulture and Crop Science
Dr. Michelle Jones

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Natural Resources
Dr. Amanda D. Rodewald

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Dr. G. Neil Robertson

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M.S.
Microbiology
Dr. Abhay R. Satoskar

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B.Tech. (Indian Institute of Technology, Kanpur)
M.A., M.Philosophy (Jawaharlal Nehru University)
M.A.
Economics
Dr. Robert M. de Jong

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B.S. (Miami University, Oxford Campus)
Chemistry
Dr. Leo A. Paquette

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Sociology
Dr. Katherine Meyer

Commencement Convocation, June 8, 2008

Long Bu, Columbus
B.S. (Shanghai Jiao Tong
University)
M.S. (Case Western Reserve
University)
M.S. (University of
Connecticut)
*Electrical and Computer
Engineering*
Dr. Joanne E. DeGroat

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B.S. (Honors) (University of
Miami)
D.V.M. (North Carolina State
University at Raleigh)
Veterinary Biosciences
Dr. Michael J. Oglesbee

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Stow
B.A. (Denison University)
M.A.
Greek and Latin
Dr. William W. Batstone

Shaobiao Cai, Beijing,
P.R.C.
B.S. (University of Science
and Technology, Beijing)
Master's (Northern Jiaotong
University)
M.S. Mech. Eng. (Southern
Illinois University,
Carbondale)
Mechanical Engineering
Dr. Bharat Bhushan

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Economics*
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Dr. Anish Kumar Arora

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Dr. Xue-Feng Bai

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Dr. Maureen Ahern

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B. Engr. (Osmania University,
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M.S. (University of Minnesota
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M.B.A., M.S. (University of
Texas at Dallas)
Business Administration
Dr. Greg M. Allenby

Partha Subir Chaudhuri,
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Diploma, Certificate (Patrice
Lumumba Peoples'
Friendship University,
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Dr. Robert E. Bailey

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Dr. Melvin L. Adelman

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Dr. Amy K. Ferketich
Dr. Steven K. Clinton

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Education
Dr. Beverly M. Gordon

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Dr. Richard E. Petty

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Dr. John C. Gibbs

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*Horticulture and Crop
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Dr. David S. Gardner

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Dr. R. Thomas Boyd

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Dr. James A. Cowan

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B.S. (Korea Military
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Master's (Yonsei University)
*Electrical and Computer
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Dr. Patrick Roblin

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Dr. Leo A. Paquette

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B.A. (Fairfield University)
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Dr. Saul Abraham Cornell

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History
Dr. John L. Brooke

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B.F.A. (Cornell University)
M.A. (University of Georgia)
History of Art
Dr. Susan L. Huntington

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B.A. (University of Central
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M.A. (Clemson University)
History
Dr. Barbara A. Hanawalt

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B.S., M.S. (National Chiao
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M.S.
*Computer Science and
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Dr. Prasun Sinha

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Dr. Brian A. Turner

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M.A.
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Dr. Patricia J. Flowers

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Dr. Cynthia J. Roberts

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*Computer Science and
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Dr. Gagan Agrawal

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Dr. Laura L. Stafford

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M.A.
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Dr. Wayne P. Lawson

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Dr. Ciriya Jayaprakash

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M.S. (Université de
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Physics
Dr. Thomas R. Lemberger

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M.A.
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Dr. Donald R. Haurin

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Education
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Dr. Henry H. Glover
Dr. Ian James Leary

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M.S.
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Dr. Peter N. Webb

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Dr. Sigrid Wagner

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Dr. Cynthia J. Roberts

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M.A.
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Dr. Howard P. Marvel

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Dr. Clark S. Larsen

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M.S.W.
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Dr. Theresa J. Early

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Dr. Leonard L. Baird

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M.A.
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Dr. Fritz Graf

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M.S.
*Computer Science and
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Dr. Anish Kumar Arora

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Dr. Ming-Daw Tsai
Dr. Dehua Pei

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Dr. Vesta Daniel

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Dr. James T. Dalton

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B.A., M.S. (National
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M.S.
Statistics
Dr. William I. Notz

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B.Ed. (Korea University,
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Geography
Dr. Mei-Po Kwan

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Dr. Matthew S. Lewis
Dr. Lung-Fei Lee

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M.A.
Economics
Dr. J. Huston McCulloch

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B.S. (Yonsei University,
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M.S. (Seoul National
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*Geodetic Science and
Surveying*
Dr. Anton F. Schenk

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B.S.(Honors) (University of
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M.S. (University of Arkansas -
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Natural Resources
Dr. Amanda D. Rodewald

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B.S.Nurs. (Saint Mary's
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M.S. (Indiana University -
Purdue University at
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Nursing
Dr. Linda A. Bernhard

Deborah Kay Lewis, Hilliard
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University)
M.S.
*Agricultural and Extension
Education*
Dr. Theresa M. Ferrari

Aiqing Li, Ganzhou, P.R.C.
Bachelor's, M.S. (Jiangxi
Agricultural University)
Entomology
Dr. David L. Denlinger

Minggang Li, Shijiazhuang,
P.R.C.
B.A., M.A. (Peking
University)
M.A.
*East Asian Languages and
Literatures*
Dr. Richard E. Torrance

Yipeng Li, Pucheng, P.R.C.
B.S. (Tsinghua University)
M.S., M.S.
*Computer Science and
Engineering* Dr. DeLiang
Wang

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B.S. (Case Western Reserve
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Economics
Dr. John H. Kagel

Sha Liu, Chongqing, P.R.C.
B.S.,
Master's (University of
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M.Appl.Stat.
*Computer Science and
Engineering*
Dr. Prasun Sinha

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M.A.
Communication
Dr. Gerald M. Kosicki

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*Food, Agricultural and
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Dr. Sudhir K. Sastry

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Entomology
Dr. David L. Denlinger

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City and Regional Planning
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*Molecular, Cellular, and
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Dr. Paul D. Henion

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Dr. John F. Beacom

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M.A. (Universitas Gadjah
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Art Education
Dr. Christine Ballengee-
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M.A.
Psychology
Dr. Michael G. Aman

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Dr. Paul G. Rodewald

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Dr. David N. Miller

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Dr. Bern Kohler

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Dr. Marilyn B. Brewer

Commencement Convocation, June 8, 2008

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Labor and Human Resources
Dr. Jay B. Barney

Gretel Monreal, Syracuse,
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*Veterinary Preventive
Medicine* Dr. Valerie K.
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B.A. (Albion College)
M.A.
Political Science
Dr. Richard K. Herrmann
Dr. Donald A. Sylvan

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M.S.
Astronomy
Dr. Christopher S. Kochanek

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Institute of Technology,
Madras)
*Computer Science and
Engineering*
Dr. Raghu Machiraju

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Education
Dr. R. Michael Casto

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B.S., M.S. (Sofia University)
Mathematics
Dr. Yuval Z. Flicker

Hua Niu, Hefei, P.R.C.
B.S. (Anhui University)
Master's (Academy of
Military Medical Sciences)
Veterinary Biosciences
Dr. Yasuko Rikihisa

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B.S. (Boğaziçi Üniversitesi)
M.S. (Gaziantep Üniversitesi)
BioPhysics
Dr. William C. Ray

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*Plant Cellular and Molecular
Biology*
Dr. Gregory A. Armstrong

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Education
Dr. Cynthia A. Tyson

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Pharmacy
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Dr. Venkat Gopalan

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Dr. Scott Alan Schwenter

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Dr. Laurice M. Joseph

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Dr. Amy E. Shuman

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Dr. Susan V. Olesik

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Dr. Dana L. Haynie

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*Dr. Jacqueline D. Goodway-
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Theatre
Dr. Joy H. Reilly

Paul Thomas Stuhr, El
Cajon, CA
B.S. (San Diego State
University)
M.A. (Saint Mary's College of
California)
Education
Dr. Phillip C. Ward

Ching-Jen Sun, Miaoli,
Taiwan, R.O.C.
M.A. (National Taiwan
University)
Economics
Dr. James D. Peck

Beth Marie Szczepanski,
Columbus
B.Mus. (University of
Oklahoma Norman
Campus)
M.A.
Music
Dr. Udo Will

Christy Jo Talbott, Venice,
FL
B.A. (Hiram College)
B.S. (Kent State University)
Master's (University of South
Florida)
Music
Dr. Gregory M. Proctor

Justin Stevenson Teller,
Aurora
B.S.E.C.E. (Ohio University)
M.S. (University of Maryland)
*Electrical and Computer
Engineering*
Dr. Füsün Özgüner

Rosemary Elaine Teresi,
Willoughby
B.S. (Heidelberg College)
*Integrated Biomedical
Science Graduate
Program*
Dr. Allan J. Yates

Lore Thaler, Columbus
B.A. (Universität Bonn,
Germany)
M.A.
Psychology
Dr. James T. Todd

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- Clarissa A. Thompson,**
Eighty-Four, PA
B.A. (California University of
Pennsylvania)
M.A.
Psychology
Dr. John E. Opfer
- Andrew James Toole,**
Zanesville
O.D., M.S.
Vision Science
Dr. Nicklaus F. Fogt
- Khanh Van Nhu Tran,** Great
Falls, VA
B.A. (Johns Hopkins
University)
M.S. (Emory University)
*Integrated Biomedical
Science Graduate
Program*
Dr. Caroline C. Whitacre
- Richa Balmiki Tripathi,**
Mumbai, India
B.Pharmacy (University of
Mumbai)
M.S.
*Neuroscience Graduate
Studies Program*
Dr. Dana Marie McTigue
- Shengjiang Tu,** Hanchuan,
P.R.C.
B.S., M.S. (Jilin University)
Chemistry
Dr. Ming-Daw Tsai
Dr. Dehua Pei
- Karthikeyan Vaidyanathan,**
Chennai, India
Master's (Birla Institute of
Technology and Science)
*Computer Science and
Engineering*
Dr. Dhableswar K. Panda
- Kenneth Dean Varian,** East
Canton
B.S. (Mount Union College)
*Integrated Biomedical
Science Graduate
Program*
Dr. Paul M. Janssen
- Florian Vauleon,** Rennes,
France
Maîtrise (Université de
Rennes II)
M.A.
French and Italian
Dr. Karlis Racevskis
- Jonathan James Velez,**
Clackamas, OR
B.S., M.A. Teaching (Oregon
State University)
*Agricultural and Extension
Education*
Dr. Jamie M. Cano
- Maruta Zane Vitols,** Newton,
MA
B.A. (Wellesley College)
M.A. (New York University)
History of Art
Dr. J. Ronald Green
- Andrew Carl Vitz,** Fort
Thomas, KY
B.S. (University of Wisconsin
- Madison)
M.S.
Natural Resources
Dr. Amanda D. Rodewald
- Nagavijayalakshmi
Vydyanathan,** Chennai,
India
B.Engr., M.Tech. (Birla
Institute of Technology
and Science)
*Computer Science and
Engineering*
Dr. P. Sadayappan
- Matthew C. Walczak,**
Sterling Heights, MI
B.S. (Marian College)
Chemistry
Dr. Robert S. Coleman
- Kari Selby Watts,** Columbus
B.S. (Centre College)
M.A.
Psychology
Dr. Steven J. Beck
- Hu Wei,** Guangxi, P.R.C.
B.Arch., M.E. (Tsinghua
University)
M.C.P., M.A. (University of
Cincinnati)
M.Appl.Stat.
Geography
Dr. Alan Todd Murray
- Julie Marie Weinert,**
Sheboygan, WI
B.S. (University of Wisconsin
- La Crosse)
M.A.
Geography
Dr. Kendra McSweeney
- Quincy Kwan-Sut Wong,**
Hong Kong, Hong Kong,
P.R.C.
B.S. (University of Wisconsin
- Madison)
Physics
Dr. Richard D. Kass
- Ying Xiong,** Xiangtan, P.R.C.
B.Engr. (Tsinghua University)
Chemical Engineering
Dr. Jeffrey J. Chalmers
- Ajay Dnyandeo Yadav,**
Columbus
B.Engr. (University of Pune,
India)
M.S.
*Industrial and Systems
Engineering*
Dr. Taylan Altan
- Lucia J.Y. Yang,** Columbus
M.A. (Fu Jen Catholic
University, Taipei)
Spanish and Portuguese
Dr. Samuel Amell
- Xiangyu Yang,** Chengdu,
P.R.C.
B.S. (Peking University)
BioPhysics
Dr. Michael Knopp
- Hyoun Kyoung Yie,**
Lexington, KY
B.Mus. (Ewha Woman's
University)
M.Mus. (Westminster Choir
College)
Music
Dr. Burdette L. Green
- Taehun Yoon,** Seoul, South
Korea
B.S., M.S. (Korea Advanced
Institute of Science and
Technology)
*Geodetic Science and
Surveying*
Dr. Anton F. Schenk
- Lu Zhang,** Shanghai, P.R.C.
B.A. (Fudan University)
M.A.
Women's Studies
Dr. Cathy A. Rakowski
- Peng Zhang,** Shijiazhuang,
P.R.C.
B.Ed., Master's (Beijing
Sport University)
Education
Dr. Phillip C. Ward
- Qiao Zhao,** Beijing, P.R.C.
B.S. (China Agricultural
University)

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*Plant Cellular and Molecular
Biology*
Dr. Iris Meier

Zhuojun Zhao, Shanghai,
P.R.C.
B.Engr. (East China
University of Science and
Technology)
Pharmacy
Dr. Mamuka Kvaratskhelia

Shoubing Zhuang, Linyi,
P.R.C.
B.Engr. (China University of
Mining and Technology,
Xuzhou)
Master's (University of
Science and Technology
of China)
M.S.
Mechanical Engineering
Dr. Robert H. Wagoner

Doctor of Audiology

Jessica Ann Fansler, Tiffin
B.A.
Speech and Hearing Science

Natalie Marie Feleppelle,
Strongsville
B.A.
Speech and Hearing Science

Sarah E. Hines, Gahanna
B.S. (Ohio University)
Speech and Hearing Science

**Jacquelyn Clarine
Jackson**, Columbus
B.A.
Speech and Hearing Science

Audrey Michelle Morrison,
Cincinnati
B.S. (University of Kentucky)
Speech and Hearing Science

Anne Catherine Rekasie,
Allison Park, PA
B.S.Agr.
Speech and Hearing Science

Laura Jeanne Winder,
Haslett, MI
B.S. (Brigham Young
University)
Speech and Hearing Science

Master of Accounting

Corey Hjertaas Alshouse,
Avon Lake
Bachelor's (Wittenberg
University)
*Accounting and Management
Information Systems*

Justin Francis Argentine,
Wintersville
*Accounting and Management
Information Systems*

Adam John Assenza,
Martins Ferry
B.S.Bus.Adm.
*Accounting and Management
Information Systems*

Richard Joseph Balazs,
Chesterland
B.S. (Case Western Reserve
University)
*Accounting and Management
Information Systems*

Scott Douglas Barnett, Troy,
MI
Chem.Eng.(Prof.) (Michigan
State University)
M.B.A. (University of
Portland)
*Accounting and Management
Information Systems*

Brittany Alexandra Beck,
Neenah, WI
B.B.A. (University of South
Carolina at Columbia)
*Accounting and Management
Information Systems*

Michael Paul Bookmyer,
Cincinnati
*Accounting and Management
Information Systems*

Heather Lynn Bradshaw,
Columbus
*Accounting and Management
Information Systems*

Adam Richard Broda, Silver
Lake Bachelor's (Miami
University, Oxford
Campus)
*Accounting and Management
Information Systems*

Katie Ann Brumbaugh,
Huntington, IN
B.S. (Butler University)
*Accounting and Management
Information Systems*

Suzanna Jean Budke,
Pemberville B.S.Bus.Adm.
(Bowling Green State
University)
*Accounting and Management
Information Systems*

Daniel Kent Burkholder,
Bryan
*Accounting and Management
Information Systems*

Qing Cao, Zhuhai, P.R.C.
B.Commerce (Jilin
University)
*Accounting and Management
Information Systems*

Andrew Lee Carver,
Marietta
B.S. (Marietta College)
*Accounting and Management
Information Systems*

Hyunjoo Chong, Dublin
B.B.A. (Ewha Woman's
University)
M.B.A. (Sogang University)
*Accounting and Management
Information Systems*

Carrie Jane Derr, Troy, MI
B.A. (University of Michigan,
Ann Arbor)
*Accounting and Management
Information Systems*

Matthew James DeVolder,
Wichita, KS
B.S.Bus.Adm. (Kansas State
University of Agriculture
and Applied Science)
*Accounting and Management
Information Systems*

Bryce Matthew Ehrhardt,
Sandusky
*Accounting and Management
Information Systems*

Christopher Blake Elliott,
Granbury, TX
B.B.A. (Texas Tech
University)
*Accounting and Management
Information Systems*

Bethany Allen Faerber,
Columbus
B.S. (Franklin University)
*Accounting and Management
Information Systems*

Eugene Farber, Solon
*Accounting and Management
Information Systems*

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Courtney Dyan Foster,
Topeka, KS
B.B.A. (Kansas State
University of Agriculture
and Applied Science)
*Accounting and Management
Information Systems*

Aimee Denise Fox,
Westerville Bachelor's
(Education America -
Remington College)
*Accounting and Management
Information Systems*

Natalie Anne Frenier,
Charlotte, NC Bachelor's
(University of North
Carolina at Chapel Hill)
*Accounting and Management
Information Systems*

Chad Vincent Gardner,
Brook Park
*Accounting and Management
Information Systems*

Brooke Elizabeth Gavin,
Endicott, NY
B.S. (State University of New
York at Oswego)
*Accounting and Management
Information Systems*

Raysa Grau, Miami, FL
Bachelor's (Florida
International University)
*Accounting and Management
Information Systems*

Kennard Halim, Jakarta,
Indonesia
B.S.Bus.Adm.
*Accounting and Management
Information Systems*

Alicia Teresa Hampton,
Medina
B.A. (Miami University,
Oxford Campus)
*Accounting and Management
Information Systems*

Scott E. Harrold, Centerville
B.S. (University of Dayton)
*Accounting and Management
Information Systems*

Jessica Sue Hayes, Urbana
B.S. (Miami University,
Oxford Campus)
*Accounting and Management
Information Systems*

Sang Hyun Heo, Dayton
B.B.A. (Wright State
University)
*Accounting and Management
Information Systems*

James Eric Hereford, San
Diego, CA
B.B.A. (University of Miami)
*Accounting and Management
Information Systems*

Katherine Elise Hetteberg,
Cuyahoga Falls
*Accounting and Management
Information Systems*

Curt Daniel Hurd, Aurora, IL
B.A. (Augustana College)
*Accounting and Management
Information Systems*

Oliver Earl Isaacs,
Chesterton, IN
B.B.A. (Grand Valley State
University)
*Accounting and Management
Information Systems*

Anita Jain, St. Petersburg,
FL
B.S. (University of South
Florida)
*Accounting and Management
Information Systems*

Natalie Beth James,
Weston, WV
B.S. (West Virginia Wesleyan
College)
*Accounting and Management
Information Systems*

Matthew Paul Kadish,
Loveland
*Accounting and Management
Information Systems*

Andrew Mark Kasik,
Hudson B.S.Bus.Adm.
(Miami University, Oxford
Campus)
*Accounting and Management
Information Systems*

Stephen Justin Kiff,
Columbus
*Accounting and Management
Information Systems*

Andrew Douglas Kruppa,
Dublin
B.S. (Vanderbilt University)
*Accounting and Management
Information Systems*

Agnes Kumala, Jakarta,
Indonesia
B.S.Bus.Adm., B.A.
*Accounting and Management
Information Systems*

Chen Li, Qinhuangdao,
P.R.C.
B.Commerce (Macquarie
University, Australia)
*Accounting and Management
Information Systems*

Erik Thor Lindstrom,
Kaysville, UT
B.A. (Utah State University)
*Accounting and Management
Information Systems*

Jing Liu, Ankara, Turkey
B.S. (State University of New
York at Plattsburgh)
*Accounting and Management
Information Systems*

Alisha Lynn Moss, Hilliard
B.S.Bus.Adm. (Miami
University, Oxford
Campus)
*Accounting and Management
Information Systems*

Michael Joseph Mozes,
Kettering
*Accounting and Management
Information Systems*

Amy Elizabeth Nilson,
Lincoln, NE
B.A. (Wittenberg University)
*Accounting and Management
Information Systems*

Erwin Nitumuljo, Jakarta,
Indonesia
B.S.Bus.Adm.
*Accounting and Management
Information Systems*

Nathan Randall Palmer,
Dublin
*Accounting and Management
Information Systems*

Spencer Thomas Payne,
Kent
*Accounting and Management
Information Systems*

Mark Jeffery Ramsey,
Lisbon
B.S. (Grove City College)
*Accounting and Management
Information Systems*

Commencement Convocation, June 8, 2008

Pedro Leonardo Rodriguez, Miami, FL
B.Mus. (Florida International University) M.B.A.
Accounting and Management Information Systems

Molly Catherine Ruppel, Gahanna
B.A. (Miami University, Oxford Campus)
Accounting and Management Information Systems

David Matthew Saltzman, Solon
Accounting and Management Information Systems

Richard Andrew Schuler, Canfield
Accounting and Management Information Systems

Audric Alano Smith, Coral Springs, Bahamas
B.S. (Fayetteville State University)
Accounting and Management Information Systems

Christopher Lewis Sprague, Elyria
Bachelor's (Bowling Green State University)
Accounting and Management Information Systems

Benjamin Philip Strege, Pengilly, MN
B.S. (Brigham Young University - Idaho)
Accounting and Management Information Systems

Andrew Benjamin Sturgill, Springfield
B.B.A. (University of Toledo)
Accounting and Management Information Systems

Chi-yuan Su, Taipei, Taiwan, R.O.C.
B.A. (National Taiwan University)
Accounting and Management Information Systems

Andrew Wallace Swartzel, Springboro B.S.Bus.Ad. m.
Accounting and Management Information Systems

Kevin Robert Tabor, Westlake
Accounting and Management Information Systems

Mary Christina Teegarden, Cincinnati B.S.Bus.Ad. m.
Accounting and Management Information Systems

William Charles Thorsberg, Lawton, MI
B.B.A. (Grand Valley State University)
Accounting and Management Information Systems

Bryan Michael Vehonsky, Reynoldsburg
B.A. (Wittenberg University)
Accounting and Management Information Systems

Danielle Ashley Verbeck, Bath
Accounting and Management Information Systems

Jinhua Wang, St. Louis, MO
B.S. (Webster University)
Accounting and Management Information Systems

Ko-min Wang, Taipei, Taiwan, R.O.C.
B.B.A. (National Taiwan University)
Accounting and Management Information Systems

Ashley Allen Williams, South Euclid
B.B.A. (Howard University)
Accounting and Management Information Systems

Katherine Hee Kyung Wright, Centerville
Accounting and Management Information Systems

Nicole Kristin Zaleski, Brighton, MI
B.A. (Michigan State University)
Accounting and Management Information Systems

Mei Zhao, Anhui, P.R.C.
B.A. (Hefei University of Technology)
Accounting and Management Information Systems

Yu Zhao, Beijing, P.R.C.
B.S. (Wuhan University)
M.B.A. (Murdoch University, Australia)
Accounting and Management Information Systems

Sara Mae Zimmerman, Salem
B.S.Bus.Ad. m. (Bowling Green State University)
Accounting and Management Information Systems

Master of Applied Statistics

Ye Jin, Shanghai, P.R.C.
B. Engr. (Shanghai University)
Statistics

Aliesha Marie Keegan, Ravenna
B.Ed. (University of Akron)
Statistics

Erinn Elyse Kingman, Elyria
B.A., M.A. (Cleveland State University)
Statistics

Lingfei Li, Shanghai, P.R.C.
B.S. (Shenzhen University)
M.S. (Fudan University)
Statistics

Catherine Diane Lucas, Columbus
B.S. (Miami University, Oxford Campus)
Statistics

Liang Niu, Yichang, P.R.C.
B.S. (Hubei University)
M.S. (Peking University)
Statistics

Juan Peng, Columbus
B. Engr. (Beijing Technology and Business University)
Statistics

Jing Xie, Hebei, P.R.C.
B.S. (Hunan University)
M.S.
Statistics

Li Zhang, Columbus
B.S., M.S. (Zhejiang University)
M.S.
Statistics

Manman Zhang, Anqing, P.R.C.
B. Engr., Master's (Huazhong University of Science and Technology)
M.S.
Statistics

Commencement Convocation, June 8, 2008

Master of Architecture

David Michael Bailey,
Blacklick
B.S.Arch.
Architecture

Thomas John Brock,
Hudson
B.S.Arch.
Architecture

Kristopher F. Cochran,
Columbus
B.S.Arch.
Architecture

Scott William Colman,
Columbus
B.A. (University of
Technology, Sydney)
B.Arch., Ph.D. (University of
Sydney)
Architecture

Victoria Paige Fortuna,
New Castle, PA
B.A. (Duquesne University)
Architecture

Kristina Elizabeth Gerard,
Painesville
B.F.A. (Miami University,
Oxford Campus)
Architecture

**Christopher James
Gruette,** Orland Park, IL
B.F.A. (Northern Illinois
University)
Architecture

Maria Kalliope Kostakos,
Elkins, WV
B.A. (Lehigh University)
Architecture

Kenneth Ray Kremer,
Connellsville, PA
B.A. (University of Pittsburgh)
Architecture

Ashley Lauren Middelberg,
Dayton
B.S. (Ohio Northern
University)
Architecture

Kevin Jeffrey Noble, Dalton,
MA
B.S.Arch.
Architecture

Linda Pak, North Ogden, UT
B.S. (University of Utah)
Architecture

Hristina Panovska, Bitola,
Macedonia
B.Arch. (Columbia University
- Barnard College)
Architecture

Brandi Lee Sauter, Butler
B.S.Arch.
Architecture

Marc Philippe Syp,
Burlington, VT
B.A. (Washington University)
Architecture

Kyle Dean Wade, Louisville,
KY
B.Arch. (University of
Kentucky)
Architecture

Master of Arts

John Thomas Acker,
Champaign, IL
B.A. (University of Illinois,
Urbana-Champaign)
English

Tahirah Z. Akbar-Williams,
Phoenix, AZ
B.A.(Honors), B.S. (Arizona
State University)
Master's (Indiana University
Bloomington)
Women's Studies

**Antwanisha Valentina
Alameen,** San Pablo, CA
B.A. (San Diego State
University)
*African-American and African
Studies*

Reham Khaled Aljeeran,
Shameyah, Kuwait
B.Ed. (College of Basic
Education, Kuwait)
Education

Kathleen Lorraine Althen,
Vienna, VA
B.A. (Northwestern
University)
*Slavic and East European
Languages and
Literatures*

James Thomas Ashford,
Crown Point, IN
B.A.
Spanish and Portuguese

Jennifer M. Bacquet,
Mansfield
B.A. (Roberts Wesleyan
College)
Education

Amy Michelle Baker,
Zanesville
B.A. (College of Wooster)
*Slavic and East European
Studies*

Kelly Hudgins Ball,
Louisville, KY
B.A. (Transylvania University)
Women's Studies

Adrienne Marie Barbo,
Westlake
B.A.
French and Italian

Kara Nicole Barnes, Upper
Marlboro, MD
B.A., B.S. (Baltimore College
of Commerce)
*African-American and African
Studies*

**Antoinette Michelle Bates-
Brown,** Columbus
B.S. (Wilberforce University)
Education

Chauncey Chanare Beaty,
Greenville, SC
B.A. (Winthrop College)
*African-American and African
Studies*

Lexie Rene Beer, Fremont,
IN
B.S. (Bradley University)
Education

Laura Marie Begue, Tiffin
B.A. (Kent State University)
Education

Caehlin O'Malley Bell,
Sinking Spring, PA
B.A. (Catholic University of
America)
Theatre

Stephanie Lynne Bellish,
Canfield
B.S.H.E.
Education

Alina Marie Bennett,
Spokane, WA
B.A.(Honors) (Pitzer College)
Women's Studies

Commencement Convocation, June 8, 2008

Lindsay Marie Bernhagen,
Junction City, WI
B.A. (Luther College)
Women's Studies

Carrie Lynn Best, Columbus
B.A. (Capital University)
Education

Lisa Shugert Bevevino,
Beaver, PA
B.A. (University of North
Carolina at Chapel Hill)
French and Italian

Brieanne Janelle Billman,
Townville, PA
B.F.A.
Education

Jessica Nicole Boggs,
Dublin B.A.
History of Art

Amy Marie Boland, Grove
City B.A.(Honors) (DePaul
University)
M.A. (Loyola University
Chicago)
Education

Vanessa Pape Bouche,
Maineville
B.A. (Columbia University)
M.P.A. (University of Texas at
Austin)
Political Science

Salandra Denyce Bowman,
Greenwood, SC
B.A., B.A. (University of
South Carolina at
Columbia)
*African-American and African
Studies*

Lindsay Michelle Brehm,
Powell
B.A. (Wittenberg University)
Education

Bryan Patrick Brookes,
Columbus
B.A.
*Slavic and East European
Languages and
Literatures*

Andrea Michelle Brooks,
Harlan, IA
B.A. (Wright State University)
Education

Amy Beth Brown,
Westerville
B.A., B.S. (Miami
University, Oxford Campus)
Education

Christopher James Brown,
Columbus
B.A. (Hillsdale College)
*Germanic Languages and
Literatures*

Brianna Logan Byers, New
Albany
B.A.
French and Italian

Rose Marie Cacioppo,
Flanders, NJ
B.S. (Cornell University)
Education

Jerrie H. Campbell, Mount
Vernon
B.A.
Education

Kathleen Ann Canalos,
Passaic, NJ
B.F.A. (New York University)
Art Education

Melissa Ann Caulfield,
Pittsburgh, PA
B.S.Ed. (University of Miami)
Education

**Michael Christopher
Chapman,** Fremont
B.A. (Miami University,
Oxford Campus)
Education

Francois Charvet,
Mouscron, Belgium
Bachelor's (University of
Antwerp)
M.S. (University of Missouri -
Saint Louis)
Business Administration

Yi-Ruei Chen, Columbus
B.Ed. (National Hualien
Teachers College)
Education

**Jessica Elizabeth
Clements,**
Newcomerstown
B.A. (Capital University)
English

Emily Kathleen Coen,
Columbus
B.S. Forestry (Radford
University)
Education

Elizabeth Anne Cohen,
Calabasas, CA
B.A. (Honors) (University of
California, Berkeley)
History of Art

Amelia Madelyn Cook,
Pickerington
B.A.
Education

Raymond Kelan Craig,
Columbus
B.A. (Kent State University)
*Public Policy and
Management*

Caitlin Alana Cummings,
Pittsburgh, PA B.A.
Spanish and Portuguese

Elan Reuven Daniel,
Princeton, NJ B.A.
*Public Policy and
Management*

Yolanda Alexander Davis,
Fort Worth, TX
B.A. (Xavier University of
Louisiana)
Communication

Carolyn Dehdari, Mesa, AZ
B.A.(Honors) (Brigham Young
University)
Music

Daniel Joseph DeMay,
Lafayette, IN
B.A.
Education

Carly Michelle Dennis,
Westerville
B.S.C. (Ohio University)
Education

Joshua Miguel Denoncour,
Epping, NH
B.A. (Bates College)
*East Asian Languages and
Literatures*

Michelle Lynn Didier, Hilliard
B.A. Ed.
Education

Amber Adrian Dorchester,
Cortland
B.A. (Bowling Green State
University)
Education

Jennifer L. Dragoo, Hilliard
B.S. (Wright State University)
Education

Jason D. Durell, Canal
Fulton
B.A. (Mount Union College)
Education

Commencement Convocation, June 8, 2008

Joshua William Durig,
Vienna
B.A. (Mount Vernon
Nazarene University)
Education

Anthony J. Durr, Paxton, NE
B.S., Master's (University of
Nebraska at Lincoln)
Education

Maria Ann Elliott, Columbus
B.A. (Georgetown University)
Education

Miguel Esquirol-Rios, La
Paz, Bolivia
Licenciatura (Universidad
Católica Boliviana San
Pablo)
Postgrad.Dipl. (Universitat
Ramon Llull, Spain)
Spanish and Portuguese

Elisha Lynn Eveleigh,
Cincinnati
B.A. (Miami University,
Oxford Campus)
M.S.W.
Education

Dorothy N. Evener, Grove
City
B.A.
Education

Emily Layne Fargo, Marion
B.A. (Indiana University of
Pennsylvania)
Theatre

Gretchen Crider Feldmann,
Little Hocking
B.A. (University of Akron)
*Public Policy and
Management*

Thomas Manuel Fenner,
Copley
B.A. (Ohio University)
Education

**Benjamin Widdicombe
Fields**, Columbus
B.A. (Miami University,
Oxford Campus)
M.Ed.
Psychology

Emily Lauren Figueroa,
Elyria
B.Art Ed.
Art Education

Sandra S. Finneran,
Columbus
B.S.Ed.
Education

Bradford Alan Fittes,
Cincinnati
B.A.
Education

Pamela Joy Flesch,
Columbus
B.Applied Sc. (Franklin
University)
Education

Tyler Lloyd Fortman,
Shelby
B.A.
Education

Justin Robert Freeman,
Centerville
B.S.Bus.Adm.
Education

**Kristopher Douglas
Fromm**, Columbus
B.A. (Colorado State
University)
*Germanic Languages and
Literatures*

Kathleen Elizabeth Frye,
Bowling Green
B.S., B.A.
Education

Matthew Franklin Garner,
Greenville, SC
B.A. (University of the
Pacific)
*East Asian Languages and
Literatures*

Jason Christopher Garvey,
Liverpool, NY
B.Ed. (University of
Delaware)
Education

Benjamin Clark Gatling,
Raleigh, NC
B.A. (University of North
Carolina at Chapel Hill)
*Near Eastern Languages and
Cultures*

Gina Marie Gemmel,
Columbus
B.A. (Malone College)
English

Clayton Eugene Gibson,
Waverly, IA
B.A. (Eastern Washington
University)
Education

Nancy Nabil Gillespie,
Columbus
B.A. (University of Colorado
at Boulder)
Education

Bethany Marie Gilliam, Blue
Ridge, VA
B.A.(Honors) (Roanoke
College)
Spanish and Portuguese

Kirill Alexeyevich Glebov,
Moscow, Russia
Diploma (Moscow State
University for International
Relations)
Communication

Angela Marie Gleine, Lewis
Center
B.S.Ed. (University of
Dayton)
Education

Judy Louise Golden,
Bellville
B.A. (Ohio Northern
University)
Education

Donna Paula Goodfleisch,
Pataskala
B.S.Bus.Adm. (Miami
University, Oxford
Campus)
Education

Daniel Robert Gray, Dayton
B.A. (Wright State University)
*Slavic and East European
Studies*

Shawna Marie Green, Avon
B.A. (Otterbein College)
M.S.W.
*Public Policy and
Management*

Dustin Andrew Grime,
Archbold
B.Art Ed. (Bowling Green
State University)
Education

Lauren Terese Haas, Dublin
B.A.(Honors) (Denison
University)
Sociology

George Aran Hamilton,
Cleveland
B.A., B.A.
English

Commencement Convocation, June 8, 2008

- Rashea Danielle Hamilton**, Dallas, TX
B.A. (DePaul University)
Education
- Jennifer Jane Hardes**, Kent, England
B.A. (Honors) (University of Bath)
Education
- Susan West Heimbarger**, Birmingham, AL
B.A. (Furman University)
Education
- Megan Renee Hemmeler**, Columbus
B.S. (Arizona State University)
Education
- Lauren Cone Hensley**, Miami, FL
B.A. (University of Richmond)
Education
- Leslie Nicole Hensley**, Columbus
B.A., B.Mus. (College of Wooster)
Music
- Leslie Jean Hernandez**, Pickerington
B.Art Ed.
Art Education
- Kathryn Virginia Higbee**, Cincinnati
B.S.Ed. (Miami University, Oxford Campus)
Education
- Natsumi Hirota**, Kyoto, Japan
B.A., M.A. (Tohoku University)
Comparative Studies
- Kelly Anne Hoben**, Columbus
B.Art Ed., B.A.
Art Education
- Brandon William Hollihan**, Cincinnati
B.A. (University of Notre Dame)
Music
- Roseann Elizabeth Holmes**, Warren
B.A. (University of Akron)
Education
- Scott Michael Holmes**, Champaign, IL
B.S. (Northern Illinois University)
Education
- Gregory Joseph Hoplamazian, West Chester, PA**
B.A. (Pennsylvania State University)
Communication
- Mark Stuart Huffman**, Columbus
B.Art Ed.
Art Education
- Susanne Holley Huffman**, Dublin
B.Art Ed.
Art Education
- Joshua A. Jennings**, Springfield
B.S.Agr.
Education
- Timothy Trier Jensen**, Toledo
B.A. (Miami University, Oxford Campus)
English
- Jaeeun Jung**, Suwon, South Korea
B.Ed. (Duksung Women's University)
Education
- Ku Yong Jung**, Columbus
Bachelor's (Hankuk University of Foreign Studies)
Education
- Sue Young Jung**, Sunnyvale, CA
Bachelor's (Kyungwon University)
Music
- Bruce Edward Kalb**, Dublin
B.A.
French and Italian
- Rebecca Lynn Kallemeyn**, Mokena, IL
B.A. (Calvin College)
Theatre
- Paula Dunn Kehr**, Dayton
B.Mus. (Gordon College)
Music
- Do-Youn Kim**, Pusan, South Korea
B.B.A. (Pusan National University)
Education
- Keun Jin Kim**, Seoul, South Korea
B.Laws (Yonsei University)
Education
- Kyung Hye Kim**, Seoul, South Korea
B.A. (Kangwon National University)
Education
- Minyoung Kim**, San Diego, CA
B.Laws (Yeungnam University)
Education
- Casey Garbers Knutson**, Poynette, WI
B.B.A. (University of Wisconsin - Whitewater)
Sociology
- Leah Marie Komora**, Warren
B.A. (University of Akron)
Education
- Andrew Jude Kopec**, Miamisburg
B.A. (Honors) (University of Dayton)
English
- Gina Marie Kozlowski**, Brook Park
B.S.Bus.Adm.
Education
- April Michele Krabill**, Columbus
B.Art Ed. (University of Akron)
Education
- Stacie Lynn Kuss**, Hilliard
B.S.E.C.E. (Otterbein College)
Education
- Britney Renee Kyle**, Page, AZ
B.A. (University of Colorado at Boulder)
Anthropology
- Ryan Stephen Lane**, Eugene, OR
B.A. (Willamette University)
Education
- Jennifer Anne Lang**, Baltimore, MD
B.A. (American University)
Women's Studies

Commencement Convocation, June 8, 2008

Annette D. Lasker, St.
Joseph, MI
B.F.A. (Columbus College of
Art and Design)
Art Education

Jennifer Elizabeth Lee,
Greenwood, IN
B.A. (Ball State University)
English

Michelle Ga-Yee Lee, Dublin
B.A.
Education

Kate Elizabeth Leishman,
Dover
B.F.A. (Kent State University)
Education

Christopher Samuel Lewis,
Lorain
B.A. (University of Cincinnati)
English

Seth Edward Lewis, Ironton
B.A.
*Slavic and East European
Studies*

Shalun Lewis, East St.
Louis, IL
B.A. (Philander Smith
College)
Education

Jianguo Li, Beijing, P.R.C.
B.A. (Beijing Language
Institute)
Linguistics

Rebecca Moore Lightle,
North Canton
B.A. (Honors) (Case Western
Reserve University)
Political Science

Marissa Weh-Ya Lin,
Cincinnati
B.A., B.A.
Education

Hong-Yih Liou, Taipei City,
Taiwan, R.O.C.
B.A. (Fu Jen Catholic
University)
Education

**Patrick William
Longenbaker,** Westerville
B.A. (University of Notre
Dame)
*East Asian Languages and
Literatures*

Kristal Renee Lovette,
Hartville
B.S.Ed. (University of Akron)
Education

Jeffrey Emerson Lowell,
Cleveland Heights
B.A. (Gettysburg College)
English

Matthew Perry Luby,
Cincinnati
B.A.
*Slavic and East European
Studies*

Dara Jane Lundregan,
Columbus
B.A. (Roanoke College)
Education

Robert Thomas Lutz,
Cedarville
B.A. (Honors) (Cedarville
College)
Education

Kara Marcou, Columbus
B.S.
Education

Kimberly Joy Marcum,
Chatfield
B.A. (Mount Vernon
Nazarene University)
M.A. (Marygrove College)
Education

**Maria Aranzazu Martin
Lozano,** Springfield
Ph.D., Bachelor's (M. V.
Lomonosov Moscow
State University)
M.A.
Linguistics

Roneka Elese Matheny,
Ladson, SC
B.A. (Emory University)
Political Science

Katie Jane McAteer, Troy,
NY
B.A. (Western New England
College)
Education

Jo Von Marie McCalester,
San Diego
B.A. (Howard University)
*African-American and African
Studies*

Anna C. McCreery,
Worthington
B.A.
Sociology

Daniel James McCurley,
Ankeny, IA
B.A. (University of Northern
Iowa)
Spanish and Portuguese

Phillip Lee McHenry,
Lakeside Park, KY
B.A. (University of Kentucky)
English

Sean Andrew McKinniss,
Springfield
B.A. (Wittenberg University)
Education

Roger Todd Mechling,
Kittanning, PA
B.A. (Thiel College)
Geography

Lindsay Nicole Mendelson,
Bellaire
B.A., B.A.
Education

Jingbo Meng, Columbus
B.A. (Peking University)
Communication

Holly Jane Meyer, Fairlawn
B.S. Bus. Adm.
Education

Jennifer Marie Miller,
Columbus
B.A. (Capital University)
*Arts Policy and
Administration*

Karen Anne Mills,
Columbus
B.S.
Education

Margaret Zuber Mitchell,
Columbus
B.S. Ed.
Education

Travian D. Mitchell,
Chattanooga, TN
B.A. (Morehouse College)
Education

Angela Kay Moeller,
Coldwater
B.S.
Education

Meghan Anne Moroney,
Cleveland
B.S. Journalism (Bowling
Green State University)
*Public Policy and
Management*

Commencement Convocation, June 8, 2008

- John Michael Muir**, Copley
B.A. (College of Wooster)
Spanish and Portuguese
- Katie Jo Mullalley**,
Cincinnati
B.A. (Ohio University)
Education
- Chris Montgomery Murray**,
Columbus
B.F.A. (Columbus College of
Art and Design)
Art Education
- Deborah Lynn Neal**,
Chillicothe
B.S.Nurs. (Wright State
University)
Education
- Jennifer Loeck Nelson**,
Newbury Park, CA
B.A. (University of California -
Los Angeles)
Education
- Thomas L. Nelson**,
Granville
B.F.A.
Education
- Lisa Renee Newman**, Rocky
River
B.S.Soc.Work
Education
- Kelly Ann Niedermeier**,
Willard
B.S.Ed. (Kent State
University)
Education
- Elizabeth Amanda Nixon**,
Washington, DC
B.A. (University of Vermont)
English
- Jennifer Lauren Nowlin**,
Natchitoches, LA
B.A. (Southern Methodist
University)
Political Science
- Yoon-Ah Oh**, Seoul, South
Korea
B.A. (Seoul National
University)
M.A. (National University of
Singapore)
Political Science
- Jafar M. Olimov**, Dushanbe,
Tajikistan
B.A.(Honors) (Denison
University)
Economics
- Alexis Christine Olson**,
Lake Mills, IA
B.S., B.A. (Iowa State
University)
Education
- Marte Erin Ostvik-White**,
Columbus
B.S.Journalism (Boston
University)
Education
- Stacie Jane Pancoast**,
Pickerington
B.S.Ed.
Education
- Emily L. Patterson**, Mount
Gilead
B.A. (Ohio Wesleyan
University)
Education
- Andrea Denise Patton**,
Columbus
B.A. (West Liberty State
College)
*Journalism and
Communication*
- Shannon Michelle Peltier**,
Dublin
B.S.
Education
- Jason Patrick Percival**,
Olmsted Falls
Bachelor's (Ohio University)
Education
- Jason Micah Perkins**, Baton
Rouge, LA
B.A. (Southern University and
A & M College at Baton
Rouge)
History
- Elizabeth Michelle Perrin**,
Marlton, NJ
B.A. (Ohio Wesleyan
University)
Anthropology
- Jared Justin Powell**, San
Luis Obispo, CA
B.A. (American University)
*Public Policy and
Management*
- Allison Subhashni Prasad**,
Portland, OR
B.A. (University of Oregon)
Education
- Ann Elise Raffay**, North
Olmsted
B.A. (Baldwin-Wallace
College)
Education
- Michelle Diana Ray**,
Columbus
B.Art Ed. (Capital University)
Education
- Matthew Winchester Rees**,
Westerville
B.S.Ed. (Ohio University)
Education
- Jessica Marie Reiber**,
Sidney
B.A. (Capital University)
Education
- Juliann Elizabeth Reineke**,
Brighton, MI
B.A.
English
- Linda Nicole Remark**,
Massillon
B.S.Ed. (University of Akron)
Education
- Salvatore John Restifo**,
Glendale, AZ
B.A.(Honors) (Arizona State
University)
Sociology
- Christopher Thomas
Rhorer**, Columbus
B.S.Ed. (Ohio University)
Education
- Abigail Anne Ries**,
Blanchester
B.A. (University of Cincinnati)
Education
- Jennifer Lynn Ritter**,
Columbus
B.S. (Ashland University)
Education
- Stephen Spencer
Robinson**, Provo, UT
B.A. (Brigham Young
University)
*Slavic and East European
Languages and
Literatures*
- Robyn Lynn Rodriguez**,
Lebanon, CT
B.A. (Eastern Connecticut
State University)
History

Commencement Convocation, June 8, 2008

Joshua Paul Romero, Alto,
NM
B.A. (Point Loma Nazarene
College)
Communication

Jose Javier Rosa, Hilliard
B.Art Ed.
Art Education

Brittan Therese Roth,
Sandusky
B.S.Bus.Adm.
Education

Erika Toledo Rothbauer,
Louisville, KY
B.A. (Northern Kentucky
University)
English

Deborah Ann Ruhl, Santa
Barbara, CA
B.A. (Covenant College)
Music

Emily McCormick Rupp,
Buckhannon, WV
B.A. (Ohio Wesleyan
University)
Geography

Catherine Mary Sacchi,
Macungie, PA
B.A. (York College)
English

Daniela C. Salcedo, Lima,
Peru
Bachiller (Pontificia
Universidad Católica del
Perú)
Spanish and Portuguese

**Sarah Elizabeth
Sanderson**, Holland, MI
B.S., B.A. (Hope College)
Spanish and Portuguese

Jo Anthony Sasota,
Kentwood, MI
B.S. (University of Michigan,
Ann Arbor)
Psychology

Jennifer Nicole Schwartz,
Sunbury
B.Art Ed.
Art Education

Andrew Benson Sears,
Columbus
B.A.
Education

Sandro Sessarego, Genova,
Italy
Laurea (Universita degli
Studi di Genova)
Spanish and Portuguese

Josselyn Fara Shamos,
Pittsburgh, PA
B.A. (Chatham College)
Communication

**Kelly Schonauer
Shinabarker**, Mansfield
B.S.Ed. (Miami University,
Oxford Campus)
Education

**Brittany Leigh Shoots-
Reinhard**, Marysville
B.S.
Psychology

Ekroop Singh, Birmingham,
AL
B.Commerce (University of
Alabama)
Education

Shashwata Sinha,
Beavercreek
B.A.(Honors), M.A.
(University of Delhi)
Education

Michael Joseph Skalak,
Strongsville
B.S.Bus.Adm.
Education

Laura Marie Sluss, Royal
Oak, MI
B.A. (Marietta College)
Education

Nicole Leann Smathers,
Niles
B.A.
Education

Kristin Jean Soliday,
Gahanna
B.A.(Honors) (Capital
University)
Education

Kara Renee Spaulding,
Cardington
B.A.
English

Benjamin Charles Spiegel,
West Hartford, CT
B.A. (University of Toronto)
Geography

Jon Scott Stevens, Lewis
Center
B.A.
Linguistics

Adam Charles Stier,
Beavercreek
B.A. (Miami University,
Oxford Campus)
English

Mary Butler Stone,
Charlottesville, VA
B.S. (Washington and Lee
University)
Education

Erika Claire Strandjord,
Williams Bay, WI
B.A. (Luther College)
English

Mark Alan Sundermeier,
Bowling Green
B.A.
Geography

Catherine Elizabeth Sundt,
Grand Rapids, MI
B.A.(Honors) (Grand Valley
State University)
Spanish and Portuguese

**Katherine Elizabeth
Szewczyk**, Saint Louis,
MO
B.F.A. (University of Notre
Dame)
*East Asian Languages and
Literatures*

Rhonda Tabbah, Cadiz
B.S.
Education

Carisa Marie Taylor, New
Albany
B.S. (Texas Christian
University)
Education

Vorley M. Taylor, Newark
B.A. (Wilberforce University)
Education

Jeffrey Joseph Tinley,
Southbury, CT
B.A. (Catholic University of
America)
English

Rita Jo Trimble, Hilliard
B.S.Ed.
Comparative Studies

Commencement Convocation, June 8, 2008

Rachel C. Trinkley,
Nappanee, IN
B.A. (Saint Mary's College)
History of Art

Miriam Eileen Tumeo,
Defiance
B.A. (Xavier University)
B.Mus. (University of Dayton)
Speech and Hearing Science

Omar Solomon Ulvi,
Brecksville
B.S., B.S.
Anthropology

Paul Timothy Valentine,
Charleston, WV
B.A.(Honors) (West Virginia
University)
Education

Ryan Edward Van Bibber,
Columbus
B.Mus.Ed. (Ohio University)
Music

Gregory Mark Varner,
Indiana, PA
B.S.Ed., M.A. (Indiana
University of
Pennsylvania)
Theatre

**Susan Elizabeth Crangle
Vdovichenko,** Lincoln, KS
B.A. (Dartmouth College)
*Slavic and East European
Languages and
Literatures*

Desiree Vega, Brooklyn, NY
B.A. (State University of New
York at Binghamton)
Education

Gabriel Emanuel Vicencio,
Wading River, NY
B.A. (State University of New
York at Geneseo)
English

**Janaki Kousalya
Vijayaraghavan,** Wixom,
MI
B.A. (University of Notre
Dame)
Education

Brian Christopher Wagner,
Newbury B.A.
Education

Joy Lindsey Walker,
Richmond, IN
B.A. (Capital University)
Education

Layton Lamar Walker,
Dayton
B.Mus.Ed. (Wright State
University)
Education

Alison Marie Wallace,
Wakeman
B.S.Ed.
Education

Jessica Terese Walz, Bryan
B.A.(Honors) (Ohio Wesleyan
University)
Anthropology

Janie Wang, Austin, TX
B.A. (University of Texas at
Austin)
Education

Erica Anne Weiss,
Cincinnati
B.S.Soc.Work (Xavier
University)
*Public Policy and
Management*

Patience Ellene Whitworth,
Sulphur Springs, TX
B.S.Bus.Adm.
Education

Michele Leigh Wilbert,
Louisville, KY
B.A.(Honors) (University of
Louisville)
English

Bonnie Jean Williams,
Milwaukee, WI
B.A. (University of Wisconsin
- Madison)
*African-American and African
Studies*

Bruce Anthony Wimbish,
Avon Lake
B.B.A. (University of
Cincinnati)
M.B.A.
Education

Dennis Wilson Wise,
Hermitage, PA
B.A. (Kent State University)
English

Melissa Charlotte Wisner,
Ambler, PA
B.A. (University of Maryland)
Women's Studies

Mark Edward Woods,
Dalton
B.A. (Bluffton College)
M.S.W.
*Public Policy and
Management*

Stepheni Dyonne Woods,
Jonesboro, GA
B.S. (Tennessee State
University)
Theatre

Kelly Christine Wright,
Conesville
B.S. (Bowling Green State
University)
French and Italian

Hsin-Chieh Wu, Hualien,
Taiwan, R.O.C.
B.S.C. (National Cheng Chi
University)
Education

Hye Joon Yoon, Seoul,
South Korea
B.A. (Pittsburg State
University)
Education

Kyoungsoo Yoon, Seoul,
South Korea
B.A. (Korea University, Seoul)
Economics

Rachel Marie Zufall, Toledo
B.A.
Education

**Master of Business
Administration**

Shahyan Ahmad, Karachi,
Pakistan
B.M.E. (University of Dayton)
Business Administration

Huda Muneera Ahmed,
Bowling Green
B.S.Bus.Adm., J.D.
Business Administration

Andrew Joseph Amiet,
Urbana
B.A. (Miami University,
Oxford Campus)
Business Administration

Jeremy Davis Appel,
Columbus
B.S.
Business Administration

Commencement Convocation, June 8, 2008

Anil Aral, Ankara, Turkey
B.S.I.S.E.
Business Administration

Erol Robert Aspromatis,
Gahanna
B.S. (University of Akron)
Business Administration

Crystal Danielle Audrick,
Akron
B.S.Agr.
Business Administration

Thomas Joseph Ayers,
Canton
B.S.Bus.Adm.
Business Administration

Jennifer L. Backowski, Ann
Arbor, MI
B.A. (Bentley College)
Business Administration

Daryl B. Baird, Westerville
B.S. (Brigham Young
University)
Business Administration

Arun Balakrishnan, New
Albany
B. Engr. (Birla Institute of
Technology and Science,
India)
Business Administration

Jason Paul Barr,
Worthington
B.S. (United States Military
Academy)
Business Administration

Kim K. Bartley, Pickerington
B.A. (Marywood College)
Business Administration

Joseph Ryan Benson,
Baltimore, MD
B.A. (Johns Hopkins
University)
Business Administration

Konstantin V. Berger,
Cleveland
B.S.Bus.Adm.
Business Administration

Edward Thomas Bittel,
Granville
B.A., M.S. (Miami University,
Oxford Campus)
Business Administration

James Joseph Boland,
Cleveland
B.A. (Boston College)
Business Administration

Jeffrey C. Briggs, Cincinnati
B.S. (Miami University,
Oxford Campus)
Business Administration

Amy Lynn Bush, Edison
B.S.Nurs.
Business Administration

Dan H. Buss, Wooster
B.S.E.E. (Ohio University)
Business Administration

Katherine Amelia Casto,
Columbus
B.A. (University of Vermont)
Business Administration

John Thomas Chase,
Defiance
B.S.Agr.
Business Administration

Philip Chen, Los Angeles,
CA
B.S.Bus.Adm. (University of
Southern California)
Business Administration

Meng-Yun Chiang, Sindian,
Taiwan, R.O.C.
B.S. (National Cheng Chi
University)
Business Administration

Amy Dawn Chin, Bluffton
B.S. (Miami University,
Oxford Campus)
Business Administration

Hyun Gi Cho, Seoul, South
Korea
B.B.A. (Inha University)
Business Administration

Yu-Shan Chou, Taipei City,
Taiwan, R.O.C.
B.A. (National Taipei
University of Technology)
Business Administration

Douglas Seba Clark,
Wapakoneta
B.S.Bus.Adm.
Business Administration

Kelly Lynn Coholich,
Wooster
B.S. (Miami University,
Oxford Campus)
Business Administration

Christopher Curtin, Copley
B.S. (Michigan Technological
University)
J.D. (University of Akron)
Business Administration

Brandon De La Houssaye,
Chicago, IL
B.S. (University of Utah)
Business Administration

Christina Marie Deitch,
York, PA
B.S. (Alfred University)
Business Administration

Samirkumar S. Desai,
Milford
B.S. (University of Mumbai,
India)
M.S. (Arizona State
University)
Business Administration

Rachel A. Eaton, Columbus
B.S.Bus.Adm.
Business Administration

Jay Russell Efird,
Alexandria, VA
B.A. (University of Virginia)
Business Administration

Elizabeth Mooney Efta,
South Bend, IN
B.A. (University of Notre
Dame)
Business Administration

Uwe D. Eickert, Helena
B.S. (University of Cincinnati)
Business Administration

Zakia El Omari, Columbus
B.E.E. (École Normale
Supérieure de Études
Maritimes, Morocco)
Business Administration

Erwin Franciscus Erkens,
Geleen, Netherlands
Certificate, Master's
(Maastricht University)
Business Administration

Daniel Eduardo Espinosa,
Quito, Ecuador
B.A. (Universidad San
Francisco de Quito)
Business Administration

David Denis Evans, Green
Bay, WI
B.B.A. (University of
Wisconsin, Eau Claire)
Business Administration

Matthew Allan Falk, Fairfield
B.B.A. (University of
Kentucky)
Business Administration

Commencement Convocation, June 8, 2008

Wesley Michael Feuz,
Rotterdam, NY
B.S. (Rensselaer Polytechnic
Institute)
Business Administration

Iliana Georgieva Filyanova,
Blagoevgrad, Bulgaria
B.S. (Bethune Cookman
College)
Business Administration

Paul Francis Flowers,
Westerville
B.S.Bus.Ad.
Business Administration

Andrew Lee Freisthler,
Beavercreek
B.S.E.C.E.
M.S. (University of Dayton)
Business Administration

Daniel Todd Fuhrman, Lima
B.S. (Auburn University)
Business Administration

Leslie Brooke Gangwish,
Austin, TX
B.S.Food Sc. (University of
Illinois, Urbana-
Champaign)
Business Administration

Jesse Powers Geiger,
Columbus
B.A. (Denison University)
Business Administration

Peter B. George, Dayton
B.A. (Wright State University)
M.D.
Business Administration

Yih-Farn Ger, Taipei,
Taiwan, R.O.C.
B.B.A. (National University of
Kaohsiung)
Business Administration

Walter Peter Getzinger,
Silver Lake
B.S.Nat.Res.
Business Administration

Shad Michael Gill, New
Bremen
B.S. (United States Naval
Academy)
Business Administration

Christopher Aaron Glass,
Charlotte, NC
B.A. (Rice University)
Business Administration

Stephanie Helen Glass,
Cincinnati
B.A. (Tufts University)
Business Administration

Georgina Ann Goodnight,
Westlake
B.S. (University of Texas at
Austin)
Business Administration

Michael Brian Green,
Columbus
B.A., M.D. (University of
Kentucky)
Business Administration

**Betsy Schickedantz
Grimes**, South Charleston
B.S. (Honors) (Otterbein
College)
Business Administration

Anthony T. Groh, Columbus
B.S.I.S.E.
Business Administration

Brian Paul Gropitch,
Cleveland
B.A.
Business Administration

**Thomas Anthony
Grywalski**, Columbus
B.S. (United States Military
Academy)
Business Administration

David C. Gunzburger,
Columbus
B.S.C.S.E.
Business Administration

Hridayesh Gupta, Dublin
B.Engr. (Motilal Nehru
National Institute of
Technology, India)
Business Administration

Kevin Theodore Hackshaw,
Trinidad, West Indies
B.A. (Robert Morris College)
Business Administration

Brian Joseph Haines,
Dover, DE
B.S.Al.Hth.Prof.
Business Administration

Michael G. Hairston,
Columbus
B.S.Bus.Ad. (University of
Cincinnati)
Business Administration

Chad D. Hall, Fishers, IN
B.A. (Brigham Young
University)
Business Administration

Madge A. Hamilton, Oak
Hill, WV
B.S. (Franklin University)
Business Administration

**Benjamin Scott
Hawksworth**, Loveland
B.S.Bus.Ad.
Business Administration

Stephanie Marie Heffron,
Grove City
B.A. (Capital University)
Business Administration

Michael Henderson,
Leetonia
B.S. (Youngstown State
University)
Business Administration

Jeffery Dennis Hohenbrink,
Galena
B.S.Bus.Ad.
Business Administration

Christiaan L. Hooley,
Elkhart, IN
B.S. (Ball State University)
Business Administration

Daniel Lee Howell,
Springfield
B.S.Nurs. (Bowling Green
State University)
Business Administration

Huajing Hu, Columbus
B.Laws (Zhejiang Normal
University)
Business Administration

Crystal Renee Humphreys,
Tucson, AZ
B.S. (Honors) (University of
Arizona)
Business Administration

Justin Miles Hutchings,
Columbus
B.S. (Franklin University)
Business Administration

Tetsuro Ikeda, Tokyo, Japan
B.Laws (University of Tokyo)
Business Administration

Jonathan Mitsuru Iwamasa,
Cleveland
B.S.M.E., M.S.Mech.Eng.
(Michigan State
University)
Business Administration

Commencement Convocation, June 8, 2008

Kimberly Marie Jackson, Loveland
B.B.A. (University of Cincinnati)
Business Administration

Ryan Thomas Jackson, El Paso, TX
B.B.A. (Baylor University)
Business Administration

Sanjay Kumar Jain, Willoughby Hills
B.S. (University of Akron)
M.D. (Northeastern Ohio Universities College of Medicine)
Business Administration

Marsha R. John, Port-of-Spain, Trinidad and Tobago
B.S. (South Carolina State College)
Business Administration

Andrew Johnston, Glasgow, Scotland
B.S.(Honors) (University of Strathclyde)
Business Administration

Landon R. Jones, Mount Vernon, IL
B.A. (Southern Illinois University, Carbondale)
Business Administration

Nathaniel Lee Jordan, Tell City, IN
B.A. (Indiana University Bloomington)
M.Div. (Baptist Theological Seminary)
Business Administration

Whitney Lynn Kaczor, Lockport, NY
B.S. (State University of New York at Fredonia)
Business Administration

Chetan Dhruv Kandhari, Dehradun, India
B.S. (Muskingum College)
M.S. (Miami University, Oxford Campus)
Business Administration

Redmond J. Keating, Cleveland
B.A. (Marquette University)
Business Administration

Carolyn L. Kent, Columbus
B.A. (Mount Union College)
Business Administration

Scott William Kern, Hilliard
B.S.Bus.Ad.
Business Administration

Naynesh Ashok Khamar, Thane, India
B.Engr. (University of Mumbai)
Business Administration

Aziz Ullah Khan, Stow
B.S.Bus.Ad.
Business Administration

Shaharyar Khan, Columbus
B.S.E.C.E., M.S.
Business Administration

Christopher Mark Khoury, Columbus
B.S., M.S. (University of Illinois, Urbana-Champaign)
M.S. (University of Wisconsin - Madison)
Business Administration

Kirak Kim, Columbus
B.B.A. (Hankuk University of Foreign Studies)
Business Administration

Yong Jun Kim, Seoul, South Korea
Bachelor's (Sogang University)
Business Administration

Connor Wiggins Kinsey, Upper Arlington
B.S. (Ohio University) J.D.
Business Administration

Christopher D. Kludy, Johnstown
B.S. (Miami University, Oxford Campus)
Business Administration

William Neill Knue, Hilliard
B.S. (Purdue University)
Business Administration

Ozge Caglayan Koc, Ankara, Turkey
B.S.C. (Gazi Universitesi)
Business Administration

Shona Ann Kovatch, Windsor, ON, Canada
B.A. (University of Texas at Austin)
Business Administration

Kevin Lacey, Cincinnati
B.Aero.Eng. (University of Cincinnati)
Business Administration

Allen Cabaret LaDriere, Charleston, WV
B.S. (Marshall University)
Business Administration

Saurabh Lahoti, Guna, India
D.Civil Eng. (Banaras Hindu University)
Business Administration

Rachel L. Lane, Marysville
B.S. (Franklin University)
Business Administration

Christophe Le Barbier, Vallauris, France
Diploma (Audencia Nantes École de Management)
Business Administration

Jiwoong Lee, Seoul, South Korea
B.Engr. (Myong Ji University)
Business Administration

Jamie Lynne Levine, Cleveland
B.A.(Honors) (American University)
Business Administration

Duane Harold Limpert, North Olmsted
B.S.(Soc. Adm.) (United States Military Academy)
Business Administration

Asad Pervaiz Lodhi, Lahore, Pakistan
B.A. (Hiram College)
Business Administration

Randy R. Lowe, Caldwell
B.B.A. (Kent State University)
Business Administration

John Joseph Maatsch, Fort Myers, FL
B.S. (Florida State University)
Business Administration

Carla Jean Mack, Wadsworth O.D.
Business Administration

Maura Elizabeth Mahler, Upper Arlington
B.S. (Pepperdine University)
Business Administration

Clement Marlin, Lyon, France
Diploma (Audencia Nantes École de Management)
Business Administration

Commencement Convocation, June 8, 2008

Justin Eric Marotta,
Columbus
B.S. (University of Dayton)
Business Administration

Shawn M. Masterson,
Westlake
B.S. (University of Dayton)
Business Administration

Brian Steven Mathias,
Pickerington
B.S.M.E.
Business Administration

Sean David McFarland,
Hamilton
B.S.Bus.Adm. (Miami
University, Oxford
Campus)
Business Administration

Gail Marie Meyer, Coldwater
B.S. (Purdue University)
Business Administration

Aimee M. Mickelson,
Columbus
B.S.Bus.Adm. (Bowling
Green State University)
Business Administration

Ankit Kumar Mishra, Kota,
India
B.Tech. (Indian Institute of
Technology, New Delhi)
Business Administration

Andres Matias Molina, Erie,
PA
B.S. (Case Western Reserve
University)
Business Administration

Yazmin Paola Morales,
Lima, Peru
Bachelor's (Universidad de
Lima)
Business Administration

Robert M. Mulvaney,
Tucson, AZ
B.A. (Cedarville College)
Business Administration

Sarah A. Murphy, Columbus
B.A.(Honors) (College of
Wooster)
M.A. (Kent State University)
Business Administration

Debra Marie Murwin, Lewis
Center
B.S.
Business Administration

Jeffrey Worner O'Brien,
Mansfield
B.S.Bus.Adm. (Miami
University, Oxford
Campus)
Business Administration

John James O'Neill III,
Columbus
B.B.A. (University of
Cincinnati)
Business Administration

**Anthony Charles
Obergefell**, Sandusky
B.A. (University of Dayton)
Business Administration

Ronald Alan Padgitt, Jr.,
Marietta
B.S.Bus.Adm.
Business Administration

**Kalyanaraman G.
Palanisamy**, Troy, MI
B.Engr. (Bharathiar
University)
M.S. Mech.Eng. (Queen's
University at Kingston)
Business Administration

Sarit Panjamanond,
Bangkok, Thailand
B.B.A. (Thammasat
University)
Business Administration

Nitesh C. Patel, Wickliffe
B.S.Bus.Adm.
Business Administration

Kyle Jacob Patrick,
Columbus
B.S. (Miami University,
Oxford Campus)
Business Administration

Dimitar Georgiev Peykov,
Smolyan, Bulgaria
B.S. (Concord College)
Business Administration

Timothy S. Pione, Powell
B.S. (United States Naval
Academy)
Business Administration

Bipin PN, Cincinnati
B.A. (Ohio Wesleyan
University)
Business Administration

Mark Samuel Probst,
Lexington, KY
B.B.A. (Asbury College)
Business Administration

Matthew Crider Pry, Shelby
B.A. (Boston College)
Business Administration

Darshana Ramachandran,
Mumbai, India
B.S., M.S. (University of
Mumbai)
Business Administration

Mark C. Reeg, Cleveland
Heights
B.S. (University of Toledo)
Business Administration

John Eric Reisen, West
Chester
B.A. (University of California,
Santa Barbara)
Business Administration

Adam Robb Robertson,
Holidaysburg, PA
B.S.(Honors) (Gettysburg
College)
Business Administration

Patrick David Robertson,
Pataskala
B.S.Bus.Adm.
Business Administration

Marcus Andrew Rogier,
Rising Sun
B.S.Bus.Adm.
Business Administration

Thomas Seth Rothey,
Findlay
B.S.Ch.E. (Pennsylvania
State University)
Business Administration

John Edward Rudisill, Troy
B.S. (Miami University,
Oxford Campus)
Business Administration

Tyler Reed Saas, Oxford
B.S.(Honors) (Pennsylvania
State University)
Business Administration

Jeffrey Michael Salyers,
Westerville
B.S. (University of North
Carolina at Charlotte)
M.A. (Appalachian State
University)
Business Administration

Lisa Renee Scheiring,
Canton
B.S. (John Carroll University)
Business Administration

Commencement Convocation, June 8, 2008

Jason Stig Schroder, Acton,
MA
B.A. (Hamilton College)
Business Administration

Claire Senot, Ville d'Avray,
France
Diploma (Audencia Nantes
Ecole de Management)
Business Administration

Nishant Upendra Shah,
Ahmedabad, India
Bachelor's (University of
Illinois, Urbana-
Champaign)
Business Administration

Nitin Sharma, Delhi, India
B.Engr. (University of Delhi)
Business Administration

Robert A. Shaw, Westerville
B.S. (Rose Hulman Institute
of Technology)
Business Administration

Jonathan Shen, Highland
Heights B.S.E.C.E.
Business Administration

Rohit John Shenai,
Columbus
B.Engr. (Osmania University,
Hyderabad)
M.S.
Business Administration

Joo Hun Shin, Seoul, South
Korea
B.B.A. (Hankuk University of
Foreign Studies)
Business Administration

Mark A. Sieber, Annandale,
NJ
B.S.Bus.Adm. (Bowling
Green State University)
Business Administration

Richelle Louise Simonson,
Kiester, MN
B.S. (Mankato State
University)
M.A.
Business Administration

Michael B. Simpson, North
Canton
B.S. (Miami University,
Oxford Campus)
Business Administration

Natalie Powell Siston,
Republic B.A.
Business Administration

Jennifer Elizabeth Skinner,
Liberty, MO
B.B.A. (George Washington
University)
Business Administration

Matthew R. Slaters, Dalton
B.A. (Baldwin-Wallace
College)
Business Administration

Brian Richard Smith,
Reynoldsburg
B.S.Bus.Adm.
Business Administration

David Nathaniel Smith, Salt
Lake City, UT
B.S. (University of Phoenix)
Business Administration

Elizabeth Jean Smith,
Hilliard
B.S.Bus.Adm.
Business Administration

Chang Gyu Son, Seoul,
South Korea
B.A. (Korea University,
Seoul)
Business Administration

Jong Min Son, Seoul, South
Korea
B.A. (Seoul National
University)
Business Administration

Srikrishna Srikrishna,
Hyderabad, India
B.S. (Birla Institute of
Technology and Science)
Business Administration

Marina Stavrakantonaki,
Heraklion, Greece
Bachelor's (Athens University
of Economics and
Business)
Business Administration

Joel Christopher Steiner,
Bluffton
B.A. (Mount Union College)
Business Administration

Dominic C. Stekly,
Cambridge, England
LL.B. (University of Durham)
Business Administration

Adrienne Ford String,
Upper Arlington
B.A. (University of Notre
Dame)
Business Administration

Brian Kristifor Syverson,
Columbus
B.A. (University of Virginia)
Business Administration

Ryan Michael Szymanski,
Hinckley
B.S.M.E.
Business Administration

Stephen Taylor, Lehi, AZ
B.S. (Arizona State
University)
Business Administration

Matthew Alexander Teliak,
Annapolis, MD
B.A. (University of Dayton)
Business Administration

**Christopher Matthew
Thiemann**, New York, NY
B.A. (Columbia University)
Business Administration

Jason Robert Thompson,
Shreve
B.A. (Otterbein College)
B.S. (DeVry Institute of
Technology)
Business Administration

Jason Raymond Tilson,
Gahanna
B.S.Bus.Adm.
Business Administration

Darrin Wayne Townsend,
Parkersburg, WV
B.S. (Purdue University)
Business Administration

Jeffery C. Tsao, Columbus
B.A.
Business Administration

Lee Matthew Tyson, Akron
B.S.M.E.
Business Administration

Andrew D. Ulrich, Cincinnati
B.S. (Miami University,
Oxford Campus)
Business Administration

Jon H. Umstead, Anna
B.S. (Wright State University)
Business Administration

Sailoj Varma, Delhi, India
B.Engr. (Marine Engineering
Research Institute, India)
Business Administration

Commencement Convocation, June 8, 2008

Robin Nicole Ventura,
Cincinnati
B.Aero.Eng. (University of
Cincinnati)
Business Administration

Reshma Venugopalan,
Columbus
B.Arch. (Bangalore University,
India)
Business Administration

Samuel E. Vermillion,
Findlay
B.A. (National University)
Business Administration

Miroslav Michael Vida,
Columbus
B.A. (DePauw University)
Business Administration

Daniel Matthew Vitina,
Columbus
B.S.Bus.Adm.
Business Administration

Vinita Tikam Wadhvani,
Mumbai, India
B.Commerce, M.Commerce
(University of Mumbai)
Business Administration

Daniel Thomas Wagner,
Columbus
B.S. (Vanderbilt University)
Business Administration

Alana Elizabeth Walter,
Austin, TX
B.S.Bus.Adm. (University of
Arkansas - Fayetteville)
Business Administration

Matthew Richard Warnick,
Birmingham, MI
B.A. (Denison University)
Business Administration

Jeremy Michael Whitmer,
Kirtland
B.S. (Kettering University)
Business Administration

Kevin L. Williams,
Lexington, KY
B.S. (University of Dayton)
Business Administration

Ronald L. Winiarski, South
Amherst
B.A. (Oberlin College)
Business Administration

Adam Eric Winter,
Columbus
B.A. (Northwestern
University)
M.Liberal Stds. (Harvard
University)
Business Administration

Douglas L. Wissman,
Englewood
B.S. (Miami University,
Oxford Campus)
Business Administration

Michael D. Witzeman,
Cincinnati
B.B.A. (University of
Cincinnati)
Business Administration

Nathan A. Wolfe, Key West,
FL
B.A. (DeVry Institute of
Technology)
Business Administration

William James Woodfin, Jr.,
Dublin
B.B.A. (University of
Kentucky)
Business Administration

Zhuoying Wu, Shanghai,
P.R.C.
B.Engr. (Shanghai
University)
Business Administration

Qiduo Yang, Beijing, P.R.C.
B.A. (Tsinghua University)
Business Administration

Michael J. Yankelevich,
Columbus
Diploma (Tomsk State
University, Russia)
Business Administration

Deetricha Y. Younger, Los
Angeles, CA
B.A. (University of Southern
California)
Business Administration

Ji Young Yun, Seoul, South
Korea
B.A., Master's (Ewha
Woman's University)
Business Administration

Ly Tsang Zamora, San
Francisco, CA
B.A. (University of the
Pacific)
Business Administration

Robert Eric Zepernick,
Salem
B.B.A. (Kent State
University)
Business Administration

Thomas Michael Zerkle,
Pickerington
B.S.Bus.Adm.
Business Administration

Bing Zhu, Cincinnati
B.S. (Tianjin University)
M.S. (Columbia University
School of Engineering and
Applied Science)
Business Administration

Michael Zulliger, Columbus
A.B. (Washington University)
Business Administration

Master of Business Logistics Engineering

Weiyou Chao, Lewis Center
B.S.Bus.Adm.
*Business Logistics
Engineering*

Hornng-Hwa Fuh, Pasadena,
CA
B.S.Mat.Sc.Eng., M.Acc.
(National Cheng Chi
University)
*Business Logistics
Engineering*

Brian Robert Henning,
Williamsburg
*Business Logistics
Engineering*

Shang-wei Huang,
Kaohsiung, Taiwan, R.O.C.
B.S.Bus.Adm.
*Business Logistics
Engineering*

Xiaoshuang Liu, Dandong,
P.R.C.
B.B.A. (Shanghai Jiao Tong
University)
*Business Logistics
Engineering*

Yihao Wang, Jiangyin,
P.R.C.
B.S. (Southwest Missouri
State University)
*Business Logistics
Engineering*

Commencement Convocation, June 8, 2008

Eric Michael Weber, Grove
City
B.S.M.E. (Wright State
University)
*Business Logistics
Engineering*

Robert Wiedmer, Tessin,
Germany
Vordiplom (Technische
Universität Dresden)
*Business Logistics
Engineering*

**Master of City and
Regional Planning**

Diane Marie Alecusan,
Canton
B.A.
City and Regional Planning

Joshua Robert Cephuch,
Fairfield
B.S., B.S.
City and Regional Planning

Ma'ayan Citron, Flushing,
NY
B.S. (State University of New
York at Oneonta)
City and Regional Planning

Raymond Kelan Craig,
Columbus
B.A. (Kent State University)
City and Regional Planning

Elan Reuven Daniel,
Princeton, NJ
B.A.
City and Regional Planning

Elliott Christopher Doza,
Parma Heights
B.A. (Miami University,
Oxford Campus)
City and Regional Planning

Brian Paul Grospitch,
Cleveland
B.A.
City and Regional Planning

Jessica Marie Hemingway,
Lacona, NY
B.A. (State University of New
York at Buffalo)
City and Regional Planning

Hee-Jung Jun, Bucheon,
South Korea
B.Cer.E., Master's (Chung-
Ang University)
Master's (Cleveland State
University)
City and Regional Planning

Ela S. Kakde, Dayton
B.S.Nat.Res.
City and Regional Planning

Jun-Pill Kim, Dublin
B.Engr. (Kwangwoon
University)
M.E. (Pennsylvania State
University)
M.S.
City and Regional Planning

Moon-Jeong Kim, Chonju,
South Korea
B.Engr. (Chonbuk National
University)
M.S. (University of
Tennessee at Knoxville)
City and Regional Planning

Ian Matthew Kraut,
Columbus
B.A. (Rutgers University New
Brunswick)
City and Regional Planning

Sarah Dawn Landers,
Marietta
B.S. (Ohio University)
City and Regional Planning

Matthew Paul Leasure,
Butler, PA
B.S.Land.Arch.
City and Regional Planning

Nathan Andrew Leppo,
Stow
B.S.Land.Arch.
City and Regional Planning

Paul James Logue,
Youngstown
B.A. (Honors) (Ohio
University)
City and Regional Planning

Mark Andrew Lundine,
Columbus
B.A. (Denison University)
City and Regional Planning

Justin Allan Milam, North
Royalton
B.A. (Otterbein College)
City and Regional Planning

Amy Jo Miller, Wooster
B.A. (College of Wooster)
B.S.Agr.
City and Regional Planning

Craig Thomas Olwert,
Hilliard
B.S.Ch.E.
City and Regional Planning

Jared Justin Powell, San
Luis Obispo, CA
B.A. (American University)
City and Regional Planning

**James Edward Thompson
IV**, Warren
B.S. (Kent State University)
City and Regional Planning

Bridget Elise Troy,
Lagrange, IL
B.A. (Miami University,
Oxford Campus)
City and Regional Planning

Bridget Joy Walker, St.
Louis, MO
B.A.
City and Regional Planning

Justin Scott Weidl,
Cincinnati
B.S.Land.Arch.
City and Regional Planning

Jonathan W. White, Fairfield
Bachelor's (Ohio University)
City and Regional Planning

Sarah Elizabeth White,
Oakwood
B.A. (Miami University,
Oxford Campus)
City and Regional Planning

Britney Nicole Williams,
Hilliard
B.S., B.A.
City and Regional Planning

Master of Education

Mindy Sue Adkins, Marengo
B.A.
Education

Jessica Teresa Alvarez,
Dobbs Ferry, NY
B.A.
Education

Emily Beth Anderson,
Greenfield
B.A.
Education

Commencement Convocation, June 8, 2008

Anne Marie Anelli,
Sagamore Hills
B.A.
Education

Margaret Brady Baird,
Marion
B.S.Ed.
Education

Nicole Renee Barbour,
Columbus
B.A.
Education

Lindsey Joanne Barron,
Springboro
B.A.
Education

Deana Suzanne Beers,
Ostrander
B.S.Ed.
Education

Thomas Brammell, Marion
B.S. (Ohio University)
Education

**Dea Lynnette
Brandenstein,** West
Chester
B.A.
Education

Callie Catharine Bushatz,
Marion
B.A. (Thomas A. Edison
State College)
Education

Peggy Dee Bushatz, Larue
B.S.
Education

Sarah Elizabeth Call,
Hebron
B.A.
Education

Kelly Lynn Caventer,
Sylvania
B.A.
Education

Kevin Cecil, Columbus
B.A.
Education

Votey Cheav, Parma
B.A.
Education

Elizabeth Anne Chevalier,
Marion
B.S.Ed.
Education

Tanya Marie Christensen,
Hilliard
B.A.
Education

Jeffrey Max Collins,
Continental
B.A., B.A.
Education

Lindsay Ann Cooper,
Mechanicsburg
B.S.H.E.
Education

Anjali Corattiyil,
Montgomery
B.S.Ed.
Education

Benjamin Glenn Cullivan,
Dublin
B.A.
Education

Laura Elizabeth Curcio,
Morrow
B.A.
Education

Casey Renee Daum,
Richwood
B.S.Ed.
Education

Stephanie Danielle Davis,
Cincinnati B.A.
Education

Adrin Nicole Dawkins,
Cheverly, MD
B.A., B.A.
Education

Brandi Nicole DeGood,
Marion
B.S.Ed.
Education

Brian Alexander Diamond,
Pataskala
B.A.
Education

Craig Wheeler Duplain,
West Chester
B.S., B.A.
Education

Nicole Jeanette Fadem,
Saint Louis, MO
B.A. (Denison University)
Education

Katharine Elizabeth Fadley,
Hilliard
B.A.
Education

Elizabeth Anne Fay,
Westerville
B.A.
Education

John Walter Finney, Newark
B.A.
Education

Chad Edward Fitch,
Galloway
B.A., B.A.
Education

Patrick Lewis Frase, Akron
B.A.
Education

Victoria Rose Gadd,
Reynoldsburg
B.S.Ed.
Education

Cale Vincent Garber,
Bucyrus
B.A.
Education

Nicholas John Geruntino,
Columbus
B.A.
Education

Johnny Ray Ginter,
Middletown
B.A.
Education

Rita Elizabeth Grefer,
Lebanon
B.A.
Education

Joshua Grant Grischow,
West Salem
B.A.
Education

Abigail Christine Guiler,
Canal Winchester
B.A. (Cedarville College)
Education

Chantress Morgan Harris,
Marion
B.S.Ed.
Education

Christopher Jason Hayes,
Hamilton
B.A.
Education

Lori Nicole Hazzard,
Columbus
B.A.
Education

Commencement Convocation, June 8, 2008

Kristin Nicole Henkalin,
Dayton
Bachelor's (Ohio University)
Education

Patrick Ryan Hickman,
Pickerington
B.A.
Education

Lillie Kay Hoy, Orient
B.A.
Education

Allison Natalie Hunt, Upper
Arlington
B.A.
Education

Anthony J. Iacobucci,
Marion
B.A.
Education

Ashley Rae Kremer,
Mogadore
B.S.
Education

Melanie Lorraine Kriz,
Parma
B.A.
Education

Adam Lawrence Kuchta,
Piqua
B.A.
Education

Wade Francis Kuns,
Fremont
B.A.
Education

Sarah Thoner Lamping,
Dublin
B.A.
Education

Mary Kimberley Lee,
Columbus
B.A.
Education

Deanna Marie Lemaster,
Bucyrus
B.S.Ed.
Education

Tyler Don Little, Marietta
B.S.H.E.
Education

Isaac Paul Mann, Columbus
B.S.C.S.E.
Education

Kimberly Vanessa Maret,
DeBary, FL
B.A.
Education

Julie Marie McClure, Marion
B.S.Ed.
Education

Casey Sean McConahay,
Ohio City
B.A.
Education

Erin Marie McLaughlin,
Farmersville
B.A.
Education

Lindsey Nicole Miley,
Marion
B.S.H.E.
Education

Jolene Margaret Miller,
Upper Sandusky
B.S.Ed.
Education

George Anthony Mussi,
Syracuse, NY
B.A.
Education

Brittany Leigh Nau, Wooster
B.A.
Education

Cory Thomas Neugebauer,
Columbus
B.A. (University of Maryland)
Education

Jason Allan Nickler,
Bucyrus
B.A.
Education

Michael John Orlando,
Canal Winchester
B.Arch. (University of Utah)
Education

Chad James Patterson,
Bloomdale
B.A.
Education

Lindsey Renee Phipps,
Prospect
B.A.
Education

Colleen Michelle Reed,
Dublin
B.A.
Education

Anna Elizabeth Reiter,
Miamiisburg
B.A.
Education

Kirsten E. Riesbeck,
Newark
B.A.
Education

John David Rogers, Orient
B.A.
Education

Jeremy Robert Sargent,
Mentor B.A.
Education

**Marshall Allan
Schoenberger**, Upper
Sandusky
B.S.Ed.
Education

Mary Ellen Schweyer,
Jeromesville
B.A.
Education

Kristin Renee Scott, Plain
City B.A.
Education

Valerie Lynn Shoffner,
Marion
B.S.Ed., B.S.Ed.
Education

Keri Michelle Simmons,
Westerville
B.A.
Education

Elizabeth Marie Smith,
Dayton
B.A.
Education

Lee R. Smith, Cadiz
B.S.H.E.
Education

Nicholas Allen Snyder,
Columbus
B.A.
Education

Erica Jenna Speltz, Dayton
B.A.
Education

Kristopher Paul Sunderlin,
Johnstown
B.A.
Education

Commencement Convocation, June 8, 2008

Kimberly Juhl Swensen,
Columbus
B.A., M.A.
Education

Stephanie Ann Tisdale,
Marysville
B.S.Ed.
Education

**Lauren Celeste
Underwood**, Clayton
B.A.
Education

Sadie Louise Vance, Mount
Vernon
B.A.
Education

Anne Marie Vaughn, Grosse
Pointe Woods, MI
B.A. (Michigan State
University)
Education

**Martha Ruth von
Hillebrandt**, Powell
B.A. (Westminster College)
M.B.A. (American Graduate
School of International
Management)
Education

Amy Jo Washburn, Morral
B.S. (University of Cincinnati)
Education

Elaine Katharyn Weaver,
Hudson
B.A.
Education

**Andrea Jean-Marie Welch-
McDonough**, Columbus
B.S.Bus.Adm.
Education

Megan Hillary Whiting, Kent
B.S.H.E.
Education

Bethany Lynn Widmayer,
Johnstown
B.A. (Ohio University)
Education

Paul David Williams,
Columbus
B.A.
Education

Carrie Lane Wisehart,
Grove City
B.A. (Olivet Nazarene
University)
Education

Master of Fine Arts

Kimberly Anne Brauer, Park
City, UT
B.A. (Wellesley College)
English

Jon Dibbs Chopan,
Rochester, NY
B.A., M.A. (State University
of New York at Oswego)
English

Noelle Keiko Chun,
Honolulu, HI
B.A. (Beloit College)
Dance

Daniel James Clemens,
New Philadelphia
B.A. (Milligan College)
Art

Brandon Craft, Columbus
B.A. (University of Pittsburgh)
*Industrial, Interior and Visual
Communication Design*

Adriana Kama Durant, East
Freetown, MA
B.F.A. (Emerson College)
Dance

**Elizabeth Antonia
Gerdeman**, Columbus
B.F.A. (Columbus College of
Art and Design)
Art

Laurel Megan Gilbert,
Clayton
B.A. (Westminster College)
M.A. (Bowling Green State
University)
English

Crystal Grace Herman,
Cloudcroft, NM
B.A. (New Mexico State
University)
Theatre

Jordan Elizabeth Kardasz,
Chicago, IL
B.A. (Marquette University)
Theatre

David Michael Martinez,
Columbus
B.A., M.A. (California State
University - Chico)
English

Matthew Dale McCarren,
Wilmington
B.A. (Wilmington College)
Theatre

Amy Lynne Monticello,
Endicott, NY
B.A. (Ithaca College)
English

Gregory L. Owen,
Columbus
B.F.A. (Otterbein College)
Theatre

Mark Austin Potnick,
Pataskala
B.S.Design
*Industrial, Interior and Visual
Communication Design*

Thomas Hitoshi Pruiksma,
Seattle, WA
B.A. (Oberlin College)
English

Melissa S. Quintanilha, Rio
de Janeiro, Brazil
B.A. (Universidade Federal
do Rio de Janeiro)
*Industrial, Interior and Visual
Communication Design*

Anna Clarissa Reed,
Framingham, MA
B.A. (Dartmouth College)
Dance

Natalie R. Shapero,
Swarthmore, PA
B.A. (Johns Hopkins
University)
English

Lindsay Amber Simon,
Newark
B.A. (Denison University)
Theatre

Ida Dorothy Stewart,
Morgantown, WV
B.A. (West Virginia
University)
English

Pablo Omar Tanguay,
Columbus
B.A. (Middle Tennessee
State University)
English

Robert Harold Thompson,
Laurelville
B.A. (Capital University)
Master's (Trinity Lutheran
Seminary)
Art

Jennifer Town, Erie, PA
B.A. (Pennsylvania State
University Erie Behrend
College)
English

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Jason Ward Tucker, Marion,
AL
B.A. (University of
Montevallo)
English

Christopher Edward Tyllia,
Spokane, WA
B.F.A. (Eastern Washington
University)
Art

Yen-Fang Yu, Chungli,
Taiwan, R.O.C.
B.A. (National Institute of
Arts)
Dance

Jessica Rachel Zeller,
Huntington, NY
B.S. (Butler University)
Dance

**Master of Health
Administration**

Sharifa Alcendor,
Harrisburg, PA
B.A. (Denison University)
*Health Services Management
and Policy*

Julie Marie Anstine,
Worthington
B.S. (Vanderbilt University)
*Health Services Management
and Policy*

Justin David Barlow,
Toronto
B.S.Bus.Adm. (West Virginia
University)
*Health Services
Management and Policy*

Nathan Paul Burt, Salt Lake
City, UT
B.S. (University of Utah)
*Health Services
Management and Policy*

Timothy Joseph Dascenzo,
Columbus
B.S. (Ohio University)
*Health Services
Management and Policy*

Jeremy Patrick Davis,
Baker City, OR
B.S. (Brigham Young
University-Idaho)
*Health Services Management
and Policy*

Malissa Lynn Frost,
Lancaster
B.S. (Miami University,
Oxford Campus)
*Health Services Management
and Policy*

**Meghann Elizabeth
Giboney**, Pickerington
B.S.Al.Hth.Prof.
*Health Services Management
and Policy*

Michael Vaughn Hansen,
Centerville, UT
B.S.Bus.Adm. (University of
Utah)
*Health Services Management
and Policy*

Jordan Scott Harmon,
Dover
B.A. (Mount Union College)
*Health Services Management
and Policy*

Christine Noel Harsh,
Columbus
B.S.Al.Hth.Prof.
*Health Services Management
and Policy*

Jennifer Sue Hill, Columbus
B.S. (Indiana University -
Purdue University at
Indianapolis)
*Health Services Management
and Policy*

Elizabeth Alderson Hurley,
Upper Arlington
B.A. (Wittenberg University)
*Health Services Management
and Policy*

Michelle T. Ivankovic,
Geneva
B.S.Hosp.Mgt. (Ohio
University)
*Health Services Management
and Policy*

Rachel Marie Kantosky,
Elida
B.Mus., B.S. (Ohio Northern
University)
*Health Services Management
and Policy*

Brian Robert Lines, Yuma,
AZ
B.S.Bus.Adm. (University of
Arizona)
*Health Services
Management and Policy*

**Christine Annette
O'Connor**, Milwaukee, WI
B.A.
*Health Services
Management and Policy*

Sara Michelle Pratt, Powell
B.B.A. (Ohio University)
*Health Services
Management and Policy*

Francheska Tierre Sanford,
Cleveland
B.S.Al.Hth.Prof.
*Health Services
Management and Policy*

Nicholas Moore Schmidt,
St. Marys, PA
B.S. (State University of New
York at Geneseo)
*Health Services
Management and Policy*

Aaron Cole Spaulding,
Amarillo, TX
B.S. (Trinity University)
*Health Services
Management and Policy*

Robert Jason Uhrig, Lewis
Center
B.S.Al.Hth.Prof.
*Health Services Management
and Policy*

Alexis Amber Williams,
Hilliard
B.A. (Kent State University)
*Health Services
Management and Policy*

**Master of Labor and Human
Resources**

Lisa Elizabeth Allen, Dublin
B.S.Bus.Adm.
Labor and Human Resources

Katherine Elizabeth Baioni,
Euclid
B.A.
Labor and Human Resources

Ashley B. Bertran,
Columbus
B.S. (Miami University,
Oxford Campus)
Labor and Human Resources

Alexis Renee Blunt,
Columbus
B.S.Agr.
Labor and Human Resources

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Erich Kendall Bond,
Columbus
B.A.
Labor and Human Resources

Gretchen H. Bond,
Columbus
B.A. (Dickinson College)
Labor and Human Resources

Hsin-I Chao, Taichung,
Taiwan, R.O.C.
B.S. (National Cheng Chi
University)
Labor and Human Resources

Benjamin Michael Decker,
Alliance
B.S.Bus.Adm.
Labor and Human Resources

Emily M. Dolan, Trenton, MI
B.A. (Alma College)
Labor and Human Resources

Melissa A. Elliott, Katy, TX
B.S. (Elon College)
Labor and Human Resources

Michael R. Hayes, Grove
City B.S.Bus.Adm.
Labor and Human Resources

Tzu-Shan Hsu, Taipei,
Taiwan, R.O.C.
B.A. (National Cheng Chi
University)
Labor and Human Resources

Beth Ann Kuehn, Columbus
B.S. (Miami University,
Oxford Campus)
Labor and Human Resources

Jeong Hwa Lee, New
Albany
B.A. (Chungnam National
University)
Master's (Ewha Woman's
University)
Labor and Human Resources

Joshua Gene Lopez,
Gadsden, AL
Bachelor's (Auburn
University)
Labor and Human Resources

Elizabeth Pearl Marino,
Westerville
B.A.
Labor and Human Resources

Barbara A. Miller, Katy, TX
B.B.A. (University of
Oklahoma Norman
Campus)
Labor and Human Resources

Sarah E. Neely, College
Station, TX
B.B.A. (Texas A & M
University)
Labor and Human Resources

Bethany Jean Norris, St.
Paris
B.S.Bus.Adm. (Tiffin
University)
Labor and Human Resources

Erin Renee Osborn, Copley
B.A.Jour.
Labor and Human Resources

Pyounggu Park, Changwon,
South Korea
B.A. (Pusan National
University)
Labor and Human Resources

Sanket P. Patel, Columbus
B.S.H.E.
Labor and Human Resources

Rachel Erin Peskowitz,
Olney, MD
B.A.
Labor and Human Resources

Jamie L. Petor, Herminie, PA
B.S. (Indiana University of
Pennsylvania)
Labor and Human Resources

Andrew Hoang Pham,
Avondale, AZ
B.A. (Ripon College)
Labor and Human Resources

Jennifer Renee Prak, Dublin
B.S.Bus.Adm.
Labor and Human Resources

Shawn Patrick Richard,
Columbus
B.S. (Franklin University)
Labor and Human Resources

Kimberly Michele Roellig,
Loveland
B.A.
Labor and Human Resources

Beini Sun, Miami, FL
B.A. (Barry University)
Labor and Human Resources

Jerri Trenee Sutton,
Cincinnati
B.S.Nutrition
Labor and Human Resources

Carrie Jane Sweeney,
Columbus
B.A. (West Virginia
University)
Labor and Human Resources

Jeffrey Dale Vandlen,
Columbus
B.A. (Hope College)
Labor and Human Resources

Gregory Carl Vert, West
Chester
B.S.
Labor and Human Resources

Katherine Cobb Viers,
Sewickley, PA
B.A. (Ohio Wesleyan
University)
Labor and Human Resources

Rebecca Ann Walkinshaw,
Boardman
B.S.Al.Hth.Prof.
Labor and Human Resources

Xiaoheng Wang,
Heilongjiang, P.R.C.
B.B.A. (Shenyang University
of Technology)
Labor and Human Resources

Han Zhang, Kunming, P.R.C.
Bachelor's (Beijing Forestry
University)
Labor and Human Resources

**Master of Landscape
Architecture**

**Rudraksha Gajendra
Kumar Jhaveri**, Mumbai,
India
B.Arch. (L. S. Raheja School
of Architecture)
Landscape Architecture

Master of Music

Patrick Alan Anderson,
Ontario, OR
B.A. (College of Idaho)
Music

Amy J. Blosser, Columbus
B.Mus.Ed.
Music

Leah Rebekah Edmondson,
Houston, TX
B.Mus.Ed. (Texas Christian
University)
Music

Corey LaMon Graves,
Garrison, TX B.Mus.
(Stephen F. Austin State
University)
Music

Leslie Nicole Hensley,
Columbus
B.A., B.Mus. (College of
Wooster)
Music

Brandon William Hollihan,
Cincinnati
B.A. (University of Notre
Dame)
Music

Sue Young Jung, Sunnyvale,
CA
Bachelor's (Kyungwon
University)
Music

Sun Young Lee, Gwangju,
South Korea
B.Mus. (Chonnam National
University)
Music

Steven Reeves, Orange, NJ
B.Mus. (Central State
University)
M.A.
Music

Sarah Elizabeth Rhorer,
Newcomerstown
B.Mus. (Ohio University)
Music

Brandon Edward Ring,
Spencerville
B.A. (University of Dayton)
Music

Deborah Ann Ruhl, Santa
Barbara, CA
B.A. (Covenant College)
Music

Daniel Leo Schaible,
Clayton
B.Mus. (Wright State
University)
Music

Emily Jeanne Sheets,
Grove City
B.Mus.Ed., B.Mus.
Music

Mark Phillip Tryon,
Massillon
B.Mus.Ed., B.Mus.
(University of Akron)
Music

Master of Occupational Therapy

Susan Leslie Alexander,
Dublin
B.A.
Allied Medical Professions

Nicole Marie Bechstein,
Deshler
B.S.Al.Hth.Prof.
Allied Medical Professions

Kara Ann Buirley, Troy
B.S.Al.Hth.Prof.
Allied Medical Professions

Lisa Marie Carvitti,
Westerville
B.A. (Miami University,
Oxford Campus)
Allied Medical Professions

Teresa Sue Chellinsky,
North Canton
B.S. (Kent State University)
Allied Medical Professions

Sarah Ann Collura,
Eastampton, NJ
B.A. (Stockton State College)
Allied Medical Professions

Jordyn Emily Farver,
Wadsworth
B.S.H.E.
Allied Medical Professions

Tracy Ann Germovsek,
Euclid
B.A.
Allied Medical Professions

Justin Joseph Gill, Bethel
B.A. (Capital University)
Allied Medical Professions

Marla Rae Hivick, Cortland
B.A.
Allied Medical Professions

Michelle E. Hoopes,
Zanesville
B.S. (Ohio University)
Allied Medical Professions

Hillary Anne Jones,
Sunbury
B.S.
Allied Medical Professions

Stacey Christine Kelso,
Elmer, NJ
B.S.(Honors) (Liberty
University)
Allied Medical Professions

Carrie Michelle Lang,
Marietta
B.A. (Marietta College)
Allied Medical Professions

**Rebecca Kathryn
Levesque,** Grove City
B.S.H.E.
Allied Medical Professions

Carla Lynn Macali, Niles
B.S. (Youngstown State
University)
Allied Medical Professions

Jennifer Jean Matkovich,
Charlevoix, MI
B.S. (Grand Valley State
University)
B.S.Al.Hth.Prof.
Allied Medical Professions

Kelly Marie Pohlman,
Versailles
B.S. (University of Dayton)
Allied Medical Professions

Maureen Ann Quinn, Toledo
B.S.Ed. (Bowling Green State
University)
Allied Medical Professions

Cheryl Diane Reibold,
Pickerington
B.S. (Ohio Dominican
University)
Allied Medical Professions

Kimberly Ann Rhodes,
Salem
B.S.Al.Hth.Prof.
Allied Medical Professions

Anne Elizabeth Rings,
Fairfield
B.S.Bus.Adm.
Allied Medical Professions

Julie Marie Savageau,
Cincinnati
B.A.
Allied Medical Professions

Suellen Elizabeth Sharp,
Columbus
B.S. (Wittenberg University)
Allied Medical Professions

Elizabeth Marie Shipp,
Powell
B.S.
Allied Medical Professions

Anne Marie Sprang, Kenton
B.S. (Ohio Northern
University)
Allied Medical Professions

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Megan Leigh Stickler,
Hudson
B.S.H.E.
Allied Medical Professions

Sarah Ashley Stutzman,
New Philadelphia
B.S.Al.Hth.Prof. (Miami
University, Oxford
Campus)
Allied Medical Professions

Lindy Lee Tomawis, Toledo
B.S.Ed.
Allied Medical Professions

Kristi Marie Tuck,
Hollsopple, PA
B.A. (Mount Vernon
Nazarene University)
Allied Medical Professions

Heather Leigh Vershure,
Milwaukee, WI
B.A. (Wright State University)
Allied Medical Professions

Nathan Benjamin Watts,
Grove City
B.S.Bus.Adm.
Allied Medical Professions

Katie Lynn Zeller, New
Philadelphia
B.S.Al.Hth.Prof. (Miami
University, Oxford
Campus)
Allied Medical Professions

**Master of Physical
Therapy**

Briana Christine Culp,
Columbus
B.S. (Miami University,
Oxford Campus)
Allied Medical Professions

**Master of Public
Administration**

Benjamin Lewis Boettcher,
New Castle, DE
B.A. (Marietta College)
*Public Policy and
Management*

Ma'ayan Citron, Flushing,
NY
B.S. (State University of New
York at Oneonta)
*Public Policy and
Management*

Heather Bennae Crosby,
Cleveland
B.A. (Honors) (Bowling Green
State University)
*Public Policy and
Management*

**Aparna Ramamurthy
Donthi,** Hudson
B.S.Bus.Adm.
*Public Policy and
Management*

Matthew Shawn Erickson,
Columbus
B.A. (Washington University)
*Public Policy and
Management*

**Christopher James
Laubenthal,** Parma
Heights
B.A. (College of Wooster)
*Public Policy and
Management*

Jessica Erin Marshall,
Columbus
B.A.
*Public Policy and
Management*

John Michael Nigro,
Verona, PA
B.A. (Honors) (University of
Pittsburgh)
*Public Policy and
Management*

Eric James Russell,
Nashville, TN
B.B.A. (Stetson University)
*Public Policy and
Management*

John Andrew Serr,
Centerville
B.A.
*Public Policy and
Management*

Master of Public Health

**Abdulqadir Abdullahi
Ahmad,** Falls Church, VA
B.S.
Public Health

Amanda Danielle Blake,
Orient
B.A.
Public Health

Kalki Bommaraju, West
Chester
B.S.
Public Health

Tran Ta Bourgeois,
Blacklick
B.S.
Public Health

Sherry Lynn Burrer, Shelby
B.S. (Bowling Green State
University)
D.V.M.
Public Health

Kelly Lynn Evans-Wilson,
Mechanicsburg
B.A. (Wittenberg University)
M.B.A. (Franklin University)
Public Health

Kristin J. Fisher, Fremont
B.S. (Ohio University)
M.S. (Miami University,
Oxford Campus)
Public Health

Anne Elizabeth Hessinger,
Hatboro, PA
B.A. (Ohio Wesleyan
University)
D.Vet.Med.Prof. (University of
Pennsylvania)
Public Health

Shawn Edward Johnson,
Columbus
B.S.Pharm., Pharm.D.
Public Health

Walter Jinwoo Kim, Lake
Forest, IL
B.S.Biology (Denison
University)
Public Health

Megan Nicole Knapke,
Cincinnati
B.A.Jour. (University of
Georgia)
Public Health

Sarah Elizabeth Krygowski,
Girard
B.S.
Public Health

Leslie Elizabeth Loop,
Columbus
B.A. (Wittenberg University)
Public Health

Melissa Helene Mathias,
Winchester
B.A. (Miami University,
Oxford Campus)
Public Health

Commencement Convocation, June 8, 2008

Angela Dawn Pedroza,
Dublin
B.S. (University of Nevada -
Las Vegas)
Public Health

Lisa Zaidain Saslaw,
Dayton
B.S.Nurs., B.A.
Public Health

Matthew Jason Schroeder,
Westerville
B.S., M.S.
Public Health

**Katharine Elizabeth
Sorokas,** Westerville
B.A.
Public Health

**Shannon Michelle
Standridge,** Columbia,
MO
B.S.Biology (Lyon College)
M.D. (Kansas City College of
Osteopathy)
Public Health

Kathryn Elizabeth Stolte,
Sunbury
B.S. (University of Findlay)
Public Health

**James Craigmiles
Strafford,** Gallipolis
B.S. (Ohio University)
M.D.
Public Health

Sophia O'Ruth Tolliver,
Akron
B.S.Nutrition, B.S.
Public Health

Thu Thi Huong Vuong, New
York, NY
B.A. (Hanoi University,
Vietnam)
M.B.A. (University of
Southern California, Santa
Ana)
Public Health

Valerie Lynn White,
Lancaster
B.S., B.S.Agr.
Public Health

Aerik Anthony Williams,
Blacklick
B.A. (Johns Hopkins
University)
Public Health

Michelle Leigh Wright,
Gahanna
B.S. (Purdue University)
Public Health

Master of Science

Fawzi H. Abdulrahman,
Columbus
B.S. (University of Khartoum,
Sudan)
*Geodetic Science and
Surveying*

Mary Ann Garcia Abiado,
Galloway
B.S. (Central Luzon State
University, Philippines)
M.S. (University of Wales,
Swansea, England)
Nursing

Sunjoon Ahn, Daejeon, South
Korea
B.S.Pharm. (Chung-Ang
University)
M.S. *Pharmacy* (Seoul
National University)
Pharmacy

Olawale Adebimpe Ajayi,
Iloro, Nigeria
Diploma (The Polytechnic,
Ibadan)
B.S. (Clark Atlanta
University)
*Electrical and Computer
Engineering*

Amber Marie Andreaco,
Loveland
B.S.Mat.Sc.Eng. (Carnegie
Mellon University)
*Materials Science and
Engineering*

Curtis K. Andrews, Rock
Springs, WY
B.S. (Brigham Young
University)
D.D.S. (University of Iowa)
Dentistry

Michelle Christine Arvai,
Chillicothe
Bachelor's (Wright State
University)
Bachelor's (University of
Cincinnati)
Nursing

Cheon-Jae Bahk, Cheongju,
South Korea
B.S. (Seoul National
University)
Mechanical Engineering

Jennifer Kathryn Balitsis,
Cincinnati
B.S. (University of Cincinnati)
Food Science and Nutrition

Kristin Elizabeth Banik,
Charlotte, NC
B.S.Mat.Sc.Eng. (University
of Kentucky)
*Materials Science and
Engineering*

Erin Patricia Barry, Mount
Laurel, NJ
B.S.Mat.Sc.Eng.
*Materials Science and
Engineering*

Amelia Marie Barson,
Chardon
B.S.Agr., B.S.Nurs.
Nursing

Rohit Kishore Belapurkar,
Pune, India
B.Engr. (University of Pune)
*Aeronautical and
Astronautical Engineering*

**Katherine Lynn Mirtle
Bender,** Reynoldsburg
B.S. (Worcester Polytechnic
Institute)
Nursing

Charles Joseph Bennett,
Ripley, WV
B.S. (West Virginia
University)
*Agricultural and Extension
Education*

Christiane Marie Benson,
Dublin
B.S.Al.Hth.Prof.
Nursing

Mary Sarah Bergh,
Madison, WI
B.S. (Honors), D.V.M.
(University of Wisconsin -
Madison)
Veterinary Clinical Sciences

Christopher Robert Berndt,
Fairfield
B.Aero.Eng. (Iowa State
University)
*Aeronautical and
Astronautical Engineering*

Tyrus Hunter Berry, Fairfax,
VA
B.S. (University of Virginia)
Mathematics

Commencement Convocation, June 8, 2008

Andrew Paul Beyer,
Maineville
B.S.P.S.
Pharmacy

Kristy Mary Gehling
Bhend, Green Meadow,
MN
B.S. (University of Wisconsin
- River Falls)
Vision Science

Jennell Lynn Bigrigg,
Spencer
B.S. (Bowling Green State
University)
*Evolution, Ecology, and
Organismal Biology*

Sasha Marie Bogdan,
Wynantskill, NY
B.S. (State University of New
York at Geneseo)
*Horticulture and Crop
Science*

David Allen Boley,
Mansfield
Bachelor's (University of
Tampa)
Nursing

John Alan Bova, Westerville
B.S. (Liberty University)
M.S. (University of Dayton)
Nursing

Adriane Amelia Boyd,
Asheville, NC
B.A. (Honors) (University of
North Carolina at Chapel
Hill)
M.A.
*Computer Science and
Engineering*

Paul Wesley Branscum,
Cincinnati
B.S.H.E.
Human Ecology

Katrina Brown, Gahanna
B.S.Nurs. (Excelsior College)
Nursing

Sabrina Marie Bublitz,
Pickerington
B.S.H.E.
Allied Medical Professions

Ashley Ann Buchanan,
Broken Arrow, OK
B.S. (Oklahoma State
University of Agriculture
and Applied Science)
Natural Resources

Michelle Jerwers Buckland,
Ottawa B.S.(Honors)
(Centre College)
O.D.
Vision Science

Hannah E. Budde, Dublin
Human Ecology

Leslie Robin Burgel, Hilliard
B.S.Nurs. (Bowling Green
State University)
Nursing

Kelly Cairns, Upper
Arlington
B.A. (Johns Hopkins
University)
D.V.M. (Colorado State
University)
Veterinary Clinical Sciences

Joseph Trapp Campbell,
Worthington
B.A. (University of Vermont)
Natural Resources

Elizabeth Anne Cannon,
Dublin
B.S.H.E.
Human Ecology

Kelly Patrick Carroll,
Columbus
B.S.(Honors) (Georgia State
University)
Geological Sciences

Wonhee Cha, Seoul, South
Korea
D.V.M. (Konkuk University)
*Veterinary Preventive
Medicine*

Richard Wilkin Chan, Kent,
WA
B.S. (Brigham Young
University)
D.D.S. (University of
California - Los Angeles)
Dentistry

Elizabeth H. Chang,
Taichung, Taiwan, R.O.C.
Bachelor's (National Taiwan
University)
Pharmacy

Huei-Ling Chang,
Kaohsiung, Taiwan,
R.O.C.
D.D.S. (University of
California, San Francisco)
Dentistry

Keh-Chyou Chang,
Fremont, CA
B.S.M.E.
*Industrial and Systems
Engineering*

Timothy Michael Chapman,
Grove City
B.S. (University of Kentucky)
Food Science and Nutrition

Shoumik Chatterjee,
Harrisburg, PA
B.S. (Millersville University of
Pennsylvania)
Chemistry

Wei Chen, Xinyang, P.R.C.
B.Engr. (Wuhan University of
Technology)
M.S. (Wuhan University)
Ph.D. (Kyushu University)
*Geodetic Science and
Surveying*

**Robert Jeremy
Chenkovich,** Orient
B.S.E.C.E.
Nuclear Engineering

Amanda Lynne Clark, Lewis
Center
B.S.AI.Hth.Prof.
Nursing

Emily Gale Cornett, Galena
B.S. (Ohio Northern
University)
Nursing

Nathan Charles Craig,
Toledo
B.S.I.S.E.
*Industrial and Systems
Engineering*

Jennifer Elizabeth Creamer,
Westerville
B.A. (Bluffton College)
Human Ecology

Sherrill Lyne Cropper,
Georgetown
B.S.Food Sc.
Food Science and Nutrition

Nathan Bryce Cruze, West
Chester
B.S., B.S., M.A.
Statistics

Jennifer A. Czocher,
Sagamore Hills
B.S.
Mathematics

Commencement Convocation, June 8, 2008

William Francis Darnieder,
Milwaukee, WI
B.S. (Case Western Reserve
University)
M.S.
Statistics

Heather Jo Davis, Dublin
B.S.Nurs. (Mount Carmel
College
of Nursing) *Nursing*

Leigh Brooke DeMarco,
Coral Springs, FL
B.S.Biology, Pharm.D.
(Nova Southeastern
University)
Pharmacy

Sagar Shriram Deshpande,
Mumbai, India B.Engr.
(University of Mumbai)
M.Tech. (Indian Institute of
Technology, Kanpur)
*Geodetic Science and
Surveying*

Jennifer E. DiBlasi,
Westerville
B.S. (University of Dayton)
Nursing

Nicole Marie Dickson,
Leetonia
B.S. (Muskingum College)
Chemistry

Manisha Dixit, Ranchi, India
B.S.C. (Vinoba Bhawe
University, India)
M.S. (University of Missouri -
Rolla)
*Materials Science and
Engineering*

Arica Nicole Donini,
Portsmouth
B.A.
Nursing

Jeffrey David Duly,
Perrysburg
B.S.E.C.E.
*Electrical and Computer
Engineering*

David Kuhn Edelblute,
Granville
B.A. (Denison University)
Human Ecology

Anne Stegmiller Edwards,
Columbus
B.A. (Miami University,
Oxford Campus)
Nursing

Angela Eliardi, Jakarta
Barat, Indonesia
B.S. (California State
University, Fresno)
Food Science and Nutrition

Einav Elitsur, Huntington,
WV
B.S.
*Veterinary Preventive
Medicine*

Andrew John Emch,
Archbold
B.S.
Vision Science

Gizem Erdem, Istanbul,
Turkey
B.A. (Bögaziçi Üniversitesi)
Human Ecology

Michael E. Eriksen, Warner
Robins, GA
B.S.M.E. (Purdue University)
Mechanical Engineering

Craig R. Ferguson,
Columbus
B.Mus.Ed., B.S.Bus.Adm.
Nursing

Lisa Carolynn Fern, Red
Deer, AB, Canada
B.S. (University of Calgary)
*Industrial and Systems
Engineering*

Antonio Ramon Fernandez,
Lindenhurst, NY
B.S. (State University of New
York at Stony Brook)
Public Health

Timothy Dwight Flesher,
Carroll
B.S. (Bob Jones University)
Anatomy

Meghan Rebecca Forster,
Dublin
B.A. (DePauw University)
M.D. (University of
Cincinnati)
Medical Science

Daniel Douglas Foster,
Tucson, AZ
B.S. (University of Arizona)
*Agricultural and Extension
Education*

Philip Louis Frank, West
Valley, NY
B.S. (Canisius College)
Allied Medical Professions

Gene Wayne Freeman,
Bellaire
B.S.Bus.Adm.
Anatomy

Mathieu Garaud, Ploermel,
France
Ingenieur (École Supérieure
de Chimie Physique
Electronique de Lyon)
Chemistry

Rikki Ann Garren,
Columbus
B.A., B.S.
Human Ecology

Helen Gwendolyn Gerhard,
Lima
B.S.Nurs. (California State
University - Dominguez
Hills)
Nursing

Jenny Nicole German,
Blacklick
B.S.Nurs. (Capital University)
Nursing

Christian Gerspach,
Duesseldorf, Germany
Erste Staatsex., Zweite
Staatsexamen (Freie
Universität Berlin)
D.Vet.Med.Prof. (University of
Zurich)
Veterinary Clinical Sciences

Erin Elizabeth Gibbons,
Dublin
B.A. (Saint Mary's College)
Master's (American Graduate
School of International
Management)
Nursing

Scott Michael Golowin,
Gahanna
B.S.Mat.Sc.Eng.
*Materials Science and
Engineering*

Debra Abigail Goodenow,
Bowling Green
B.S. (Ohio Northern
University)
Nuclear Engineering

John Robert Gossom,
Columbus
B.A., M.A.
*Agricultural, Environmental
and Development
Economics*

Commencement Convocation, June 8, 2008

Jennifer Ann Gravette,
Parma
B.S.Nurs. (Case Western
Reserve University)
Nursing

Harika Gudikandula,
Beavercreek
B.Engr. (Osmania University,
Hyderabad)
*Electrical and Computer
Engineering*

Robert Francis Guidry, St.
Martinville, LA
B.S. (University of
Southwestern Louisiana)
Physics

Yang Guo, Fuzhou, P.R.C.
B.Engr. (Zhejiang University)
*Materials Science and
Engineering*

Luqman Hafeez, Columbus
B.S. (Pakistan Military
Academy)
B.Engr. (National University
of Sciences and
Technology, Pakistan)
Civil Engineering

Stephanie Rose Halaiko,
Akron
B.S.Nurs. (Capital University)
Nursing

Kelsey Lynn Hall, Gahanna
B.S.Agr.
*Agricultural and Extension
Education*

Evan S. Harding, Cincinnati
B.S. (Rose Hulman Institute
of Technology)
Mechanical Engineering

Travis Jeffery Harper,
Loveland
B.S. (Northwestern
University)
*Materials Science and
Engineering*

Jane Lindsay Harrison,
Upper Arlington
B.A.
*Agricultural, Environmental
and Development
Economics*

Stephanie Anne Hauver,
Endwell, NY
B.S. (College of
Environmental Science
and Forestry)
Natural Resources

Mary Loneta Hickey, Dayton
B.S. (University of Dayton)
Statistics

Blake Eason Hildreth III,
Cary, NC
D.V.M. (North Carolina State
University at Raleigh)
B.S.Biology (East Carolina
University)
Veterinary Clinical Sciences

Melissa Flannery Holland,
Smithfield
B.S.
Anatomy

Michele Holley, Beallsville
Pharm.D. (Ohio Northern
University)
Pharmacy

Emily Renee Horner,
Springfield
B.S.Agr.
*Horticulture and Crop
Science*

Jennifer Lynn Housholder,
Columbus
B.A. (Wheaton College)
Nursing

Stephanie Ann Hoyle,
Beavercreek
B.S. (Brigham Young
University)
Nursing

Andrew Johnathon Hupp,
Newark
B.A. (Denison University)
Environmental Science

Samuel David Hurcombe,
Adelaide, Australia
Bachelor's (Murdoch
University)
Veterinary Clinical Sciences

Ju Won Hwangbo, Seoul,
South Korea
M.S., B.S. (Seoul National
University)
*Geodetic Science and
Surveying*

Alisa Cox Isaac, Columbus
B.S. (Purdue University)
M.B.A. (Columbia University -
Columbia College)
Nursing

Tiffany Nichol Jordan,
Columbus
B.S.A.I.Hth.Prof.
Nursing

Badal Subhash Joshi,
Ahmedabad, India
B.S., M.B.A. (Gujarat
University)
M.S.
Mathematics

Joanna Renee Kachel,
Franklin, TN
B.A. (Denison University)
*Aeronautical and
Astronautical Engineering*

Janice Ann Kajzer, Fairfield
B.S. (Miami University,
Oxford Campus)
B.S. (University of Dayton)
Allied Medical Professions

Brook Smith Kawchak,
Saline, MI
B.S. (Michigan State
University)
Pharm.D. (University of
Michigan, Ann Arbor)
Pharmacy

Golam Hakkani Kawsar,
Jersey City, NJ
B.S.C.S.E. (Shahjalal
University of Science and
Technology, Bangladesh)
*Computer Science and
Engineering*

Alastair Thompson Kay,
North Yorkshire, England
Bachelor's (University of
Liverpool)
Veterinary Clinical Sciences

Alan J. Ker, Troy, MI
B.A., D.D.S. (University of
Michigan, Ann Arbor)
Dentistry

Ellen Kathleen Kerr,
Lancaster
B.S.Nurs. (Mount Carmel
College of Nursing)
Nursing

Seoung Bum Kim,
Seoungnam, South Korea
B.S. (Hanyang University)
Civil Engineering

Katherine Anne King,
Columbus
B.S. (Mercyhurst College)
Pathology

Benjamin Thomas Kirby,
Madison, WI
B.S.(Honors) (University of
Wisconsin - Madison)
Geological Sciences

Commencement Convocation, June 8, 2008

Amanda Allyson Klenke,
Coldwater
B.S.P.S.
Nursing

Corrin Marie Knebel,
Columbus
B.A.
Nursing

Jaclyn Kruse, Willowick
B.S.P.S.
Pharmacology

Jennifer Michele Kuck,
Hilliard
B.S. (Ohio University)
Allied Medical Professions

Balaji Kumar Kumar,
Chennai, India
B.S.M.E. (Indian Institute of
Technology, Madras)
Mechanical Engineering

April Lynn Labuda,
Newbury
B.S. (Bowling Green State
University)
Nursing

Po-Lun Lai, Taichung City,
Taiwan, R.O.C.
B.S.I.E., M.S. (National
Taiwan University)
*Geodetic Science and
Surveying*

Holly Anne Larson, Oxford
B.S. (Ohio University)
Allied Medical Professions

Dimitar R. Laskovski,
Canton
B.A. (Miami University,
Oxford Campus)
Pharmacology

Domin Lee, Seoul, South
Korea
B.S. (Hanyang University)
*Computer Science and
Engineering*

Lester Jay LeFever, Orrville
B.S.Agr.
*Veterinary Preventive
Medicine*

Amber Elizabeth Letcher,
Aberdeen, SD
B.S. (South Dakota State
University)
Human Ecology

Chien-Ming Li,
Yongkantanian, Taiwan,
R.O.C.
B.S.Chemistry, Master's
(National Cheng Kung
University)
Pharmacy

Min Li, Zaoyang, P.R.C.
B.S. (Wuhan University)
*Ohio State Biochemistry
Program*

Sha Liu, Chongqing, P.R.C.
B.S., Master's (University of
Science and Technology of
China)
M.Appl.Stat.
*Computer Science and
Engineering*

Xiaoying Liu, Tianjin, P.R.C.
B.S. (Nankai University,
Tianjin)
*Ohio State Biochemistry
Program*

Katherine Elder Logan,
Irwin, PA
Animal Sciences

Peter Lawson Maceli,
Ithaca, NY
B.A. (Cornell University)
Mathematics

Ryan Christopher Mackos,
Cincinnati
B.S.Ch.E. (Rose Hulman
Institute of Technology)
Civil Engineering

Sajid Mahmood,
Rawalpindi, Pakistan
B.S. (Pakistan Military
Academy)
B.Engr. (National University
of Science and
Technology, Pakistan)
*Geodetic Science and
Surveying*

Bastian Sascha Maier,
Aichwald, Germany
Vordiplom, Diploma
(University of Applied
Science, Esslingen)
*Materials Science and
Engineering*

Nina Diane Mallett, Hope,
AZ
Bachelor's (University of
Arkansas at Pine Bluff)
Nursing

Erin Mangan, Cincinnati
B.S. (University of Notre
Dame)
*Aeronautical and
Astronautical Engineering*

**Karen Levonovich
Manukyan,** Columbus
Diploma (Odessa State
Polytechnic University,
Ukraine)
*Computer Science and
Engineering*

Jessica Marie Marple,
Yorkville
B.S.Al.Hth.Prof.
Nursing

Kristen Marie Marschner,
Cincinnati
B.S.Nutrition (Saint Louis
University)
Allied Medical Professions

Jason Burton Marsh,
Sebring
B.A. (Kent State University)
B.S. (Wright State University)
Nursing

Debbie Marie Marshall,
Centerburg
B.S.Soc.Work, M.S.W.
Nursing

Abigail Leigh Martin,
Cleveland Heights
B.A.
Nursing

Andrea Welling Matthews,
Luckey
B.S. (Bowling Green State
University)
M.A.
Nursing

Cassandra Joy May,
Warsaw, IN
B.S. (Ball State University)
*Evolution, Ecology, and
Organismal Biology*

Colleen Elizabeth May,
Hemlock, MI
B.A., B.S.
Entomology

Beth S. McClure, Delphos
B.S. (University of Dayton)
Nursing

Commencement Convocation, June 8, 2008

Kathryn M. McCollum, Old Lyme, CT
B.A. (Tufts University)
D.D.S. (University of Connecticut)
Dentistry

Catherine Elizabeth McDaniel, Kettering
B.S. (Wright State University)
Vision Science

Shannon Leigh McDevitt, Lisbon
B.S.P.S., B.S.Nurs.
Nursing

Ann Marie McMahon, Ironton
B.S. (Ohio Northern University)
Pharmacology

Heather Meybel McPherson, Sturgis, SD
B.S. (Denison University)
Geological Sciences

Kyle Gardner Metzroth, Cincinnati
B.S.
Nuclear Engineering

Jason Andrew Meyer, Centerville
B.S.M.E.
Mechanical Engineering

Beth Daniele Meyerholtz, Perrysburg
B.A., M.A.
Nursing

Renee T. Mikulec, Plano, TX
B.S. (Texas Woman's University)
D.D.S. (University of Texas at San Antonio)
Dentistry

Jason Alan Miller, Piqua
B.S.
Mathematics

Baba Venkata Giridhar Mogalapu, Machilipatnam, India
B.Tech. (Indian Institute of Technology, Kharagpur)
Industrial and Systems Engineering

Sarah Nicole Mominee, Martin
B.S.
Entomology

Kathleen Marie Mondino, Cincinnati
B.S.A.A.E. (Purdue University)
Aeronautical and Astronautical Engineering

Benjamin M. Morrow, Athens
B.S.Mat.Sc.Eng.
Materials Science and Engineering

Melissa Rhea Mullett, Dublin
B.S. (Ohio University)
Allied Medical Professions

Cassidy James Mullins, Findlay
B.S.
Pathology

Francisco Franco Munoz, Santiago, Chile
Licenciatura (Universidad de Chile)
Mathematics

Aimee Alice Munyon, Lancaster
B.A. (Ohio Wesleyan University)
Nursing

Michael Joseph Murray, Cincinnati
B.S.M.E. (University of Cincinnati)
Mechanical Engineering

Megan Marie Mutchler, New Bavaria
B.S.Al.Hth.Prof.
Pathology

Vishal Ryan Nazareth, Mangalore, India
B.Engr. (Mangalore University)
Materials Science and Engineering

Nathan Carleton Nelson, Lima
B.S., D.V.M.
Veterinary Clinical Sciences

Ellen Leigh Nichols, St. Clairsville
B.S.Nurs.
Nursing

Nasim Nikoumanesh, Ann Arbor
B.S. (Eastern Michigan University)
Vision Science

Melissa Peters Marcus Nines, Grandview Heights
B.S.
Nursing

Renee Slobodzian Nisthauz, Columbus
B.S.
Nursing

Sean R. Noe, Cincinnati
B.A.
Human Ecology

Christy Monique Norman, Grovetown, GA
Pharm.D. (University of Georgia)
Pharmacy

Ranjit Mario Noronha, Buffalo, NY
B.S. (University of Mumbai, India)
M.S. (State University of New York at Binghamton)
Computer Science and Engineering

Anna Douglass Ojanen, Columbus
B.A. (Tulane University of Louisiana)
Agricultural, Environmental and Development Economics

James Santo Omodio, Columbus
B.S.E.C.E.
Vision Science

Chukwunonye Judith Onugu, Roslindale, MA
B.S.E.E. (West Virginia Institute of Technology)
Electrical and Computer Engineering

Christopher Michael Orban, Bradenton, FL
B.S.Phys. (University of Illinois, Urbana-Champaign)
Physics

Jill C. B. Osborn, Purity
B.S.Nurs., B.S.Nat.Res.
Allied Medical Professions

Kathryn Nicole Palmer, Mount Vernon
B.S.Biol.Sc. (Mount Vernon Nazarene University)
Nursing

Commencement Convocation, June 8, 2008

Hye-Ri Park, Incheon, South
Korea
B.S. (Seoul National
University)
Human Ecology

Kyoung Jin Park, Seoul,
South Korea
B.S., M.S. (Sogang
University)
*Geodetic Science and
Surveying*

Emily Jean Parker,
Whitewater, WI
B.S. (University of Wisconsin,
Eau Claire)
Vision Science

Jonathan Philip Parsons,
Westerville
B.S. (Duke University)
M.D. (Medical College of
Ohio)
Medical Science

Binita Patel, Charlotte, NC
B.S. (University of Georgia)
Pharm.D. (University of North
Carolina at Chapel Hill)
Pharmacy

Parth Dilip Pathak, Newark,
DE
B.Engr. (University of Pune,
India)
Mechanical Engineering

Jason J. Peacock, Sandy,
UT
B.A. (University of Utah)
D.D.S. (Baylor College of
Dentistry)
Dentistry

Kimberly Dawn Phillips,
Loveland
B.S. (Ohio University)
Nursing

Lauren Jeanne Phillips,
Deshler
B.S.Nurs. (Bowling Green
State University)
Nursing

Natalie Rose Pinheiro,
Concord Township
B.S.Nat.Res.
Environmental Science

Jodi Ann Poorman,
Somerset
B.S.Nutrition
Nursing

Michael David Porteus,
Coshocton
B.S.Pharm.
Pharmacy

Sara Lynn Pratt, Genoa
B.S.Nurs.
Nursing

Melissa Joy Probst,
Decatur, GA
B.A. (Asbury College)
B.S.(Honors) (University of
Kentucky)
Nursing

Aaron Jeremy Quan,
Newark, CA
B.S. (California Polytechnic
State University - San Luis
Obispo)
Statistics

Jacob Austin Reidhead,
Tempe, AZ
B.S. (Arizona State
University)
M.S. (Korea University,
Seoul)
Statistics

Amanda Rose Ridolfi,
Canton
B.S.Nurs. (Kent State
University)
Nursing

Suzanne Renee Robertson,
London
B.S.Al.Hth.Prof.
Nursing

Matthew Alan Rodgers,
Cincinnati
B.S. (Rose Hulman Institute
of Technology)
Mechanical Engineering

Mary Alice Rodstrom,
Mount Vernon
B.A. (College of Wooster)
Nursing

Michael David Rosvall,
Alpine, UT
B.S. (Brigham Young
University)
D.D.S.
Dentistry

Karen Lucille Rupp,
Strongville
B.S.Bus.Adm.
Nursing

Amanda Irene Rush, Hilliard
B.A. (Ohio Wesleyan
University)
Nursing

Aaron J. Sander, Eden
Prairie, MN
B.S. (University of Minnesota
Extension Division)
Physics

Jason E. Sawin, Joseph, OR
B.A. (Lewis - Clark College)
*Computer Science and
Engineering*

Kara Marie Schafer, Fort
Loramie
B.S. (University of Toledo)
D.D.S.
Dentistry

Amy Marie Scherl, Poland
B.S.A.A.E.
*Aeronautical and
Astronautical Engineering*

Hannah Lee Seoh,
Beavercreek
B.A. (University of Cincinnati)
Public Health

**Indira Priyavarshini
Seshadri**, Chennai, India
B.Engr. (Anna University,
Chennai)
Mechanical Engineering

Ashish B. Shah, Old Bridge,
NJ
B.S.E.E. (New Jersey
Institute of Technology)
*Electrical and Computer
Engineering*

Vladimir Michael Shapiro,
Cincinnati
B.S., M.S. (University of
Cincinnati)
D.D.S.
Dentistry

Pinky Kedarnath Sharma,
New Delhi, India
B.S.Pharm. (Bangalore
University)
Pharmacology

**Timberlee Brooke
Sharrock**, Mount Gilead
B.S. (Mount Vernon
Nazarene University)
Nursing

Commencement Convocation, June 8, 2008

Cecilia Shiroma Kian, Lima,
Peru
B.S. (Universidad Nacional
Agraria, Perú)
Food Science and Nutrition

Kitzeln Billue Siebert,
Columbus
B.S.
Mathematics

Amber Lynn Simmons,
Sparks, MD
B.S.
Biochemistry

Benjamin Jay Sinsheimer,
Canfield
B.S.E.C.E.
*Electrical and Computer
Engineering*

Elisa Jo Skadahil, North
Mankato, MN
B.S. (University of Wisconsin,
Eau Claire)
Vision Science

Lindsay Marie Smith,
Cincinnati
B.S.M.E. (Duke University)
Mechanical Engineering

Paul B. Smith, Bear River
City, UT
B.S. (Utah State University)
Welding Engineering

Rebecca Lynn Smith,
Convoy
B.A.
*Agricultural, Environmental
and Development
Economics*

Robert Michael Snyder,
Bowling Green
B.S.M.E.
Mechanical Engineering

**Gregory Murphy
Sollenberger**, Macomb, IL
B.S. (Western Illinois
University)
Physics

Stephen Soung, Pittsburgh,
PA
B.S. (Pennsylvania State
University)
Mechanical Engineering

Paul Nathan Spahr, Sunbury
B.A.
Environmental Science

Gina Marie Sprague,
Marietta
B.S. (Ashland University)
Allied Medical Professions

Kelly Anne Sprague, Elyria
B.S., M.S.
Nursing

Brian Lingg St. Louis,
Connersville, IN
B.S. (Indiana State
University)
D.D.S. (University of
California, San Francisco)
Dentistry

Ross Anthony Steward,
Lucas
*Electrical and Computer
Engineering*

Jessica Ann Stilley, West
Palm Beach, FL
B.S., D.D.S. (University of
Florida)
Dentistry

Sarah Grace Stone,
Columbus
B.S. (Virginia Polytechnic
Institute and State
University)
D.V.M. (University of
Minnesota Extension
Division)
Veterinary Clinical Sciences

Stephen Earl Stone, Grand
Haven, MI
B.S.
Nuclear Engineering

Megan Werstler Strojny, St.
Charles, IL
B.S.Nurs. (Rush University)
Nursing

Christopher James Suozzo,
Slingerlands, NY
B.S.E.E., B.A. (Alfred
University)
*Electrical and Computer
Engineering*

Andrea Kelly Sweeney,
Poland
B.S. (Marquette University)
Nursing

**Anastasios Socrates
Taliotis**, Nicosia, Cyprus
B.S. (Aristotelian University
of Thessaloniki, Greece)
Physics

Chuang Tan, Nanning,
P.R.C.
B.S. (University of Science
and Technology of China)
Chemical Physics

Robin Ron Tarter, Berkeley,
CA
B.S. (University of California,
Berkeley)
*Evolution, Ecology, and
Organismal Biology*

Cenny Taslim, Hilliard
B.S.I.S.E.
*Industrial and Systems
Engineering*

Ivy Tat, San Francisco, CA
B.A. (University of California,
Berkeley)
Vision Science

Khalilah Krystal Tate,
Columbus
B.A., B.A.
Nursing

Gina Woods Terrell, Hilliard
B.S.Nurs. (Georgia College -
Milledgeville)
Nursing

Karen Courtney Thorman,
Cincinnati
B.S. (University of Cincinnati)
Nursing

Anita Ticak, Mentor
B.S.
Vision Science

Ruchi Tiwari, Boyds, MD
Pharm.D. (University of North
Carolina at Chapel Hill)
Pharmacy

Beth A. Troy, Latrobe, PA
B.S. (Saint Vincent College)
Master's, D.D.S. (University
of Pittsburgh)
Dentistry

Ambrish Tyagi, New Delhi,
India
B.Engr. (University of Delhi)
*Computer Science and
Engineering*

Roy Alan Ulrich, West
Alexandria
B.S.Agr.
*Agricultural and Extension
Education*

Commencement Convocation, June 8, 2008

Christine Elizabeth Vaughn, Gallipolis
B.S.Nurs.
Nursing

Keith Michael Vogt, Mingo Junction
Bachelor's (Youngstown State University)
Biomedical Engineering

Anne Marie Vollmar, Villa Hills, KY
B.S. (Northern Kentucky University)
Vision Science

Cheryl Ann Wall, Dublin
B.S.Nurs. (Drake University)
Nursing

Thomas Edward Walters, Camden
B.S. (Miami University, Oxford Campus)
Mechanical Engineering

Bei Wang, Chesapeake
B.S.E.C.E.
Electrical and Computer Engineering

Mansen Wang, Columbus
B.S. (Shandong University of Technology)
M.S. (Zhejiang University)
Ph.D. (University of Arkansas - Fayetteville)
Statistics

Peng Wang, Wuhu, P.R.C.
B.S. (Nanjing University)
Ohio State Biochemistry Program

Rui Wang, Columbus
B.S. (University of Science and Technology of China)
M.S.
Statistics

Meredith A. Wangerin, Green Bay, WI
B.B.A. (University of Wisconsin - Madison)
D.D.S. (University of Michigan, Ann Arbor)
Dentistry

Emily Hollander Watson, New Riegel
B.S.Nurs.
Nursing

Amy K. Watts, Crowley, TX
B.S. (Texas A & M University)
D.D.S. (University of Texas Health Science Center)
Dentistry

Michael Christopher Wehri, Lima
B.S. (Case Western Reserve University)
Mechanical Engineering

Martha Harden Wells, Eastman, GA
B.S. (Emory University)
D.D.S. (Medical College of Georgia)
Dentistry

Michael Benjamin Wells, Columbus
B.A. (University of Indianapolis)
Human Ecology

Jessica Elaine West, Newark
B.S.
Public Health

Kimberly Jane Willard, Columbus
Bachelor's (Ohio University)
Allied Medical Professions

Jonathan Paul Williams, Columbus
B.S. (Miami University, Oxford Campus)
Pharm.D.
Pharmacy

Katie Michelle Williams, Batavia
B.S.Biology (Capital University)
Nursing

Michael True Woods-Dewitt, Canfield
B.A. (Kalamazoo College)
Agricultural, Environmental and Development Economics

Jennifer Pauline Wright, Pataskala
B.S.Nurs. (Murray State University)
Nursing

Congling Wu, Inner Mongolia, P.R.C.
B.Engr. (Inner Mongolia Normal University)
Master's (China Agricultural University)
Food, Agricultural and Biological Engineering

Ruiyang Xiao, Changsha, P.R.C.
Bachelor's (Hunan Agricultural University)
M.S. (Chinese Academy of Sciences)
Environmental Science

Ellen Hwa Yung Yang, Brecksville
B.S.
Nursing

Fan Yang, Xiaogan, P.R.C.
B.S.Mat.Sc.Eng. (Northeastern University)
Materials Science and Engineering

Ying Yang, Yunnan, P.R.C.
B.Med. (Third Military Medical University)
M.S. (Military Post-Graduate Medical School, Beijing)
Nursing

Thomas B. Yelich, Euclid
B.S.M.E. (Cleveland State University)
Mechanical Engineering

Andrea Gwendoline Young, Wooster
B.B.A. (Mount Vernon Nazarene University)
Nursing

Maria Terese Zawodny, Beavercreek
B.A. (University of Notre Dame)
Nursing

Lingzhi Zhang, Hebei Province, P.R.C.
B.Engr. (Tianjin University)
Chemical Engineering

Peilai Zhang, Haiyan, P.R.C.
B.S.M.E. (Wuhan University)
Nuclear Engineering

Xueying Zhang, Beijing, P.R.C.
B.Med. (Third Military Medical University, Chongqing)
Food Science and Nutrition

Commencement Convocation, June 8, 2008

Shao Zhu, Anhui, P.R.C.
B.A. (Nankai University,
Tianjin)
M.A.
Nursing

**Aaron Bernath
Zimmerman**, Fremont
B.S., O.D.
Vision Science

Marylou Zschach,
Columbus
B.S. (University of Dayton)
Nursing

Master of Social Work

Andrea Leigh Alexander,
Westerville
B.A. (University of Dayton)
Social Work

Shari Kimball Amigo,
Westerville
B.A. (Wheaton College)
Social Work

Rachel Lynn Annable,
Columbus
B.A.
Social Work

Noelle M. Arduini, Fulton,
NY
B.S.
Social Work

Jeremy Elkan Avner,
Milwaukee, WI
B.A.
Social Work

Christina Lynn Ayers,
Glenford
B.A. (Ohio Northern
University)
Social Work

Samuel Edward Balla,
Grandview Heights
B.A. (Allegheny College)
Social Work

Tasheena Barrientos,
Findlay
Bachelor's (Bowling Green
State University)
Social Work

Melissa Blankenship,
Reynoldsburg
B.A.
Social Work

Jennifer Anne Blanza,
Macedonia
B.S.Soc.Work
Social Work

Rachel Lani Bowen,
Westerville
B.A. (Ohio University)
Social Work

Jessica Marie Bowers,
Circleville
B.A. (Ohio University)
Social Work

Joseph Maurice Bowman,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Jennifer Ann Boyle, Mentor
B.A. (Honors) (Ohio Wesleyan
University)
Social Work

Margrit Ann Brashares,
Worthington
Bachelor's (Denison
University)
Social Work

Amber Evelyn Braughton,
Mount Gilead
B.S.H.E., B.A.
Social Work

Crystal Kay Breighner,
Clyde
B.A. (Ohio Wesleyan
University)
Social Work

Stacy Ann Brewster,
Miamisburg
B.A. (Wright State University)
Social Work

Tiana Carol Brown, Las
Vegas, NV
Bachelor's (Iowa State
University)
Social Work

Brandi Nicole Burris,
Indianapolis, IN
B.S. (University of Cincinnati)
Social Work

Alisha Jo Byus, Marysville
B.A. (Ohio University)
Social Work

Kelly Sue Campbell, Mount
Vernon
B.A. (Mount Vernon
Nazarene University)
Social Work

Keryth Evalyn Cargill, West
Brookfield, MA
B.S. (Worcester State
College)
B.S.Soc.Work (Virginia
Intermont College)
Social Work

Jillian Elizabeth Cleary,
Cleveland
B.S.Soc.Work
Social Work

Tiffany Ann Clemons,
Greenville, NC
B.S.Soc.Work
Social Work

**VonTija DeeShawn
Coleman**, Toledo
B.A.
Social Work

Erin Marie Conry, Hudson
Bachelor's (Ohio University)
Social Work

Kimberly Jane Cooksey,
Coshocton
B.A. (Otterbein College)
Social Work

Jessica Lee Coridan, Dublin
B.S.
Social Work

Misty Lynette Cromwell,
Zanesville
B.S.Soc.Work
Social Work

Erin Elizabeth Currier,
Xenia
B.A.
Social Work

Bridget Eileen Davis,
Sidney
B.S. (Capital University)
Social Work

Felicia Michelle Davis,
Canton
B.A.
Social Work

Julie Michelle DeBord,
Middletown
B.A.
Social Work

Veronica Therese DeNoma,
Dublin
B.A., Master's (University of
Cincinnati)
Social Work

Commencement Convocation, June 8, 2008

Kristina Dexter, Lancaster
B.A. (Circleville Bible
College)
Social Work

Nathan Jerome Doogan,
Columbus
B.S.Soc.Work
Social Work

Angela Marie Dragosin,
Cambridge
B.A.
Social Work

Mary C. Eberle, Columbus
B.A.(Honors) (Simons Rock
College of Bard)
Social Work

Ashley Joy Eckel,
Marblehead
B.S.Soc.Work
Social Work

Melissa Lynn Edelmayer,
Galloway
B.A. (Michigan State
University)
Social Work

Molly Anne Edwards,
Canton
B.A. (Miami University,
Oxford Campus)
Social Work

Cathy Diane Ensign,
Defiance
B.S.Soc.Work (Capital
University)
Social Work

**Elizabeth Marie
Evangelista**, Painesville
B.S.Soc.Work
Social Work

Marlene Jean Fannon,
Frankfort
B.A. (Ohio University)
Social Work

Stephanie Marie Fitos,
Fairview Park
B.A.
Social Work

Nicole Christene Foulks,
Mansfield
B.A. (Ohio University)
Social Work

Elaine M. George, Columbus
B.A. (University of Dayton)
Social Work

Amanda Laura Gibson,
Troy
B.Phil. (Miami University,
Oxford Campus)
Social Work

Bonnie Lynn Gourley,
Columbus
B.A. (Ohio Dominican
University)
Social Work

Maria Elizabeth Gretz,
Bensalem, PA
B.S. (Brigham Young
University)
Social Work

Leah Dianne Groshek,
Miamisburg
B.A. (Catholic University of
America)
Social Work

Mehrafrooz Hakhamaneshi,
Columbus
B.A. (Shiraz University, Iran)
M.A., M.Ed., M.Ed.
Social Work

Sheena Monique Hankins,
Centerburg
B.A.
Social Work

Phyllis E. Harrington,
Mansfield
B.A. (University of
Washington)
Social Work

Ginny Marie Harvey,
Sandusky
B.A. (Bowling Green State
University)
Social Work

Roberta Feinstein Havel,
Worthington
B.A. (University of Illinois,
Urbana-Champaign)
Social Work

Michelle Elaine Heier,
Upper Arlington
B.S.Soc.Work (West Virginia
University)
Social Work

Rachel Louise Heitman,
Urbana
B.A. (Capital University)
Social Work

Easton Maree Hesser,
Rochester, MI
B.A. (University of Michigan,
Ann Arbor)
Social Work

Danielle Louise Hiance,
Alexandria, KY
B.S.Soc.Work
(Campbellsville College)
Social Work

Bianca C. Hickey, Delaware
B.S.Soc.Work
Social Work

Solomon Hill, New Bern, NC
B.S.Soc.Work (Benedict
College)
Social Work

Britany Erin Hoeffer,
Cincinnati
B.S.Soc.Work, B.A.
Social Work

Kristen Lee Hoislbauer,
Chagrin Falls
B.S.Soc.Work (University of
Toledo)
Social Work

Caroline Anne Holmes,
Columbus
Diploma (North Trafford
College, England)
B.A. (Capital University)
Social Work

**Erika LaToia Horton-
Gunnell**, Bronx, NY
B.S. (Capital University)
Social Work

Carolyn Saori Inamura,
Powell
B.S.Soc.Work
Social Work

Jessica Leann Jewell,
Zanesville
B.A. (Ohio University)
Social Work

Jennifer Patrice Jones,
Hempstead, NY
A.B. (Washington University)
Social Work

Ryan M. Jones, Warsaw
Bachelor's (Ohio University
Zanesville Branch)
Social Work

Cara Elizabeth Jordan,
Mason
B.S.Soc.Work
Social Work

Commencement Convocation, June 8, 2008

Hae Rin Kang, Seoul, South
Korea
B.A. (Ewha Woman's
University)
Social Work

Sung-wan Kang, Busan,
South Korea
B.A.
Social Work

Melissa Anne Kapp,
Centerville
B.A. Jour.
Social Work

Durbin Ward Kerr,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Christina Rohini King,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Erica J. Kittleson,
Columbus
B.A. (Miami University,
Oxford Campus)
Social Work

Mackenzie Rae Klamfoth,
Bucyrus
B.S.Soc.Work (Ashland
University)
Social Work

Stephanie Denise Kosto,
Huntington, WV
B.A. (Honors) (Marshall
University)
Social Work

Sarah Ann Kulbago,
Brecksville
B.S. (Baldwin-Wallace
College)
Social Work

Jordan Schmidt Kurella,
Columbus
B.A. (Kenyon College)
Social Work

Dana Gordon Lahoff,
Yardley, PA
B.A. (University of Vermont)
Social Work

Ashley Ann Laser, West
Jefferson
B.S.Soc.Work (Capital
University)
Social Work

Amber Nicole Lee, Minster
B.S.Soc.Work (Miami
University, Oxford
Campus)
Social Work

Chang Won Lee, Columbus
B.D.(Publ.Adm.) (Konkuk
University)
Social Work

Patrina Michelle Lee, Grove
City
B.S.Soc.Work (Capital
University)
Social Work

Kristie Jo Lengyel,
Dillonvale
B.A. (University of Akron)
Social Work

Ruby Josephine Linhan,
Harrison, NY
B.A.(Honors) (University of
Maryland, Baltimore)
Social Work

Jennifer Elizabeth Linko,
Hudson
B.S.Soc.Work
Social Work

Christopher Shawn Lofton,
Deep Run, NC
B.S. (University of Cincinnati)
Social Work

Angel Marie Lombardo,
Bluffton
B.A. (Bluffton College)
Social Work

Stefanie Marie Lopez,
Gadsden, AL
B.A. (Birmingham Southern
College)
Social Work

Jennifer Lynne Lovra,
Howard
B.A. (Ohio Wesleyan
University)
Social Work

Molly Anne Luckner,
Hartville
B.A. (Kent State University)
Social Work

Heather B. Luedtke,
Cincinnati
B.S. (Illinois State University)
Social Work

Arika Grace Lycan,
Columbus
B.S. (Eastern Michigan
University)
Social Work

Emmanuel Manley,
Pickerington
Diploma (Anglia Polytechnic
University, England)
B.S.Soc.Work
Social Work

Mary Jeanne Mayer,
Cincinnati
B.A. (University of Dayton)
Social Work

Nicole Lyne Mayer,
Columbus
B.A. (Otterbein College)
Social Work

Jennifer Lynn McClellan,
Heath
B.S.Soc.Work
Social Work

David Arthur Meeks, Jr.,
Kenton
B.S.
Social Work

Heather L. Miller, Big Prairie
B.S. (Muskingum College)
Social Work

Laura Elizabeth Mills,
Middletown
B.A. (Wittenberg University)
Social Work

Khadra S. Mohamed,
Columbus
B.A. (Somali National
University, Mogadishu)
Social Work

John Lee Mulvany, Grove
City
B.A. (Mount Vernon
Nazarene University)
Social Work

Jaclyn Leigh Murphy,
Pickerington
B.S.Soc.Work
Social Work

Nora Harriet Nees,
Columbus
B.A., B.A.
Social Work

Jessica Nevegall, Findlay
B.S.Soc.Work (Malone
College)
Social Work

Commencement Convocation, June 8, 2008

Heather Michele Newland,
Beavercreek
B.A. (Wright State University)
Social Work

Eric John Opplinger,
Westerville
B.A.
Social Work

Suzan S. Osman, Columbus
B.A. (Al-Neelain University,
Sudan)
Postgrad.Dipl. (University of
Khartoum, Sudan)
Social Work

**Jayne Lynn Pacheco-
Phillips,** Columbus
B.S. (Eastern Michigan
University)
Social Work

Allison Lane Petrie,
Pickerington
B.A.(Honors) (Ohio
University)
Social Work

Lauren Elizabeth Pones,
Takoma Park, MD
B.A. (Ohio University)
Social Work

Stacy Danielle Popovich,
Galena
B.S.Soc.Work (Bowling
Green State University)
Social Work

Kathryn Ann Popp,
Westerville
B.S.H.E.
Social Work

Jessica Lynn Porter,
Columbus
B.A.
Social Work

Margaret Ann Priestas,
Marysville
B.A.
Social Work

Angela Marie Renzetti,
Columbus
B.A. (University of Dayton)
Social Work

Sara Joyce Ridley, Fairview
Park
B.S.Soc.Work
Social Work

Sean Ian Ring, Cleveland
B.A., B.A. (Ohio University)
Social Work

Dawn Mary Rini, Redford, MI
B.A. (University of Michigan,
Ann Arbor)
Social Work

Amanda Lee Rippeth,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Christine Elizabeth Ritter,
Powell
B.S. (Indiana Wesleyan
University)
Social Work

Jennifer Amanda Rue,
Piqua
B.S.Soc.Work (Capital
University)
Social Work

Kimberly Lynne Sandbrink,
Granville
B.S.Soc.Work
Social Work

Elizabeth Ann Sandman,
Columbus
B.A. (University of Pittsburgh)
Social Work

**Rebecca Frances Sather
Durr,** Blair, NE
B.S. (University of Nebraska
at Lincoln)
Social Work

Tracy Renee Schilling,
Jackson Center
B.S.Soc.Work (Marycrest
College)
Social Work

Robert Fredrick Schultz III,
Westerville
B.S.Soc.Work
Social Work

Stephanie Lynn Shear,
Strongsville
B.S. (Ashland University)
Social Work

**Christopher Matthew
Sidote,** Athens
B.A. (Ohio University)
Social Work

David Calvin Smart,
Columbus
B.A.(Honors) (University of
Sierra Leone, Fourah Bay
College)
Social Work

Angela Marie Smith,
Ashland
B.S.Soc.Work (Ashland
University)
Social Work

Ryan Patrick Smith, Shelby
B.A.
Social Work

Justina Jo Steiner,
Columbus
B.S.Soc.Work
Social Work

Ann Teresa Stromberg,
Cincinnati
B.A. (University of Cincinnati)
Social Work

Teresa L. Swango,
Cardington
B.S.Soc.Work
Social Work

Andrea Sue Temple,
Barnesville
B.S.Soc.Work
Social Work

Linda Kay Tessmer,
Pickerington
B.A., B.Soc.Work (Capital
University)
Social Work

Vanessa Jo Thomas, Lewis
Center
B.S.Soc.Work (Marshall
University)
Social Work

Melanie Jo Thornburgh,
Columbus
B.A. (Bowling Green State
University)
Social Work

Kimberly H. Toronto,
Beavercreek
Bachelor's (Brigham Young
University)
Social Work

Kelley M. VanGilder,
Mansfield
B.S. (Ashland University)
Social Work

Lisa Marie VanHouten,
Galion
B.S.Soc.Work (Bowling
Green State University)
Social Work

Commencement Convocation, June 8, 2008

Kathryn Lee Ashbrook
Vidourek, Mansfield
B.S.Soc.Work
Social Work

Anthony Gacita Vinson,
Hilliard
B.A. (University of Akron)
Social Work

Laura Louise Von Hoene,
Cincinnati
B.A.
Social Work

Karrol Ann Walters,
Baltimore
B.S.Soc.Work
Social Work

Clarence Edward Warner,
New Lexington
B.A.
Social Work

Edna Kathleen Watson,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Rachel Beth Weaver,
Granger, IN
B.A.
Social Work

David Avrum Weinberg,
Columbus
B.A.
Social Work

Erica Anne Weiss,
Cincinnati
B.S.Soc.Work (Xavier
University)
Social Work

Megan Nicole Wick,
Cambridge
B.S.Soc.Work
Social Work

Kimberly Edwards Wilhelm,
Heath
B.S.Ed.
Social Work

Karey Ann Wilkinson,
Bellefontaine
B.S. (Urbana University)
Social Work

Jerilyn Kay Williams,
Fostoria
B.S.Forestry (University of
Dayton)
Social Work

Sean Ross Williams,
Westerville
B.A.
Social Work

Irina Yakhnitskiy, Galloway
B.S.Soc.Work (Ashland
University)
Social Work

Gene Yohe II, Mansfield
B.A.
M.S. (Franklin University)
Social Work

Eleanor Lynch York, East
Aurora, NY
B.A. (State University of New
York at Fredonia)
Social Work

Colleges of the Arts and Sciences

Executive Dean: Jacqueline J. Royster

The Colleges of the Arts and Sciences, a federation of five colleges, includes the College of the Arts, the College of Biological Sciences, the College of Humanities, the College of Mathematical and Physical Sciences, the College of Social and Behavioral Sciences, and Arts and Sciences students enrolled in interdisciplinary programs.

Associate of Arts

Amanda Ashley Armstrong, Mansfield Campus
Benjamin Wesley Atwood, Newark Campus
Ryan Jacob Ayers, Mansfield Campus
Christopher Lee Baird, Newark Campus
Robin Lynn Balok, Mansfield Campus
Sara Grace Bates, Mansfield Campus
Samantha Jane Bell, Newark Campus
Mari Katherine Bennett, Marion Campus
Sarah Elizabeth Bernhard, Marion Campus
Toni Marie Betti, Mansfield Campus
William M. Bible, Newark Campus
Juleen Ashley Blair, Mansfield Campus
Ryan Lee Bonfiglio, Lima Campus
Tiffany Louise Bowersock, Mansfield Campus
David Lee Bowman, Newark Campus
Zachary R. Boyd, Marion Campus
Chelssie Christine Breece, Marion Campus
Jessica Lynn Broseus, Newark Campus
Jessica Marie Browning, Marion Campus
Nicholas Grant Bumpus, Mansfield Campus
Misty Dawn Burke, Newark Campus
Brian Robert Burkhart, Marion Campus
Megan Anne Butt, Newark Campus

Matthew James Buxton, Newark Campus
Frank Rocco Capuano, Newark Campus
Deborah M. Carder, Lima Campus
Sarah Michelle Carey, Marion Campus
Aubrie Danielle Carney, Mansfield Campus
Chelsea Nicole Carrel, Newark Campus
Brian Patrick Carter, Newark Campus
Cortanee A. Caugherty, Lucas
Cassandra Paige Chaney, Newark Campus
Nick Anthony Chimenti, Mansfield Campus
Ashley Nicole Cochran, Mansfield Campus
Kayla Diane Cole, Mansfield Campus
Darrin Charles Collins, Newark Campus
Jeanna Marie Comer, Marion Campus
John David Coy, Marion Campus
Andrea Leann Coykendall, Marion Campus
Brock J. Davis, Marion Campus
Pamela Ann Deal, Newark Campus
Megan E. Delozier, Newark Campus
Jami Rose Detillion, Mansfield Campus
Dena Ann Doctor, Lima Campus
Dennis Paul Douds, Jr., Marion Campus
Dustin Ryan Durbin, Mansfield Campus
Andrew B. Field, Marion Campus
Michael France, Marion Campus
Ambrosia Mary Gamble, Marion Campus
Andrew Thomas Geiger, Newark Campus
Elizabeth Marianne Gonzales, Marion Campus
Ryan John Gruber, Lima Campus
Tisha Michele Hanley, Newark Campus
William Paul Harvey, Mansfield Campus
John Jacob Heminger, Mansfield Campus
Kelsey Nicole HerrNSTein, Mansfield Campus

Carrie Joelle Hildebrand, Marion Campus
Amber Nicole Hines, Marion Campus
Courtney Anne Holtzapfel, Newark Campus
Adam Ryan Howard, Marion Campus
Kristina K. Hoyt, Mansfield Campus
Alicia Marie Izzo, Marion Campus
Jeremy Daniel Jackson, Newark Campus
Joshua David Jackson, Newark Campus
Sarah Renee Jackson, Marion Campus
Tina Marie Jacobs, Newark Campus
Sarah Marie John, Marion Campus
Alissa Kay Johnson, Lima Campus
Kimberly Sue Johnston, Newark Campus
Douglas Williams Jolliff, Marion Campus
Jonathan Roy Kelley, Marion Campus
Morgan Bea Kellogg, Newark Campus
Pamala Jean Ketterer, Lima Campus
Martin Samuel Kimball, Newark Campus
Kyle R. Kingma, Mansfield Campus
John R. Kirschenheiter, Mansfield Campus
Eric Daniel Klingerman, Newark Campus
Ashley Nicole Knight, Newark Campus
Shanda Leigh Knipe, Newark Campus
Corrie Lea Koehler, Newark Campus
Brittany Sue Krichbaum, Mansfield Campus
Laura Lynn Kruse, Newark Campus
Michael David Kuhn, Newark Campus
Danielle Nicole LaDuke, Newark Campus
Michael William Larsen, Marion Campus
Amy Elizabeth Lewis, Marion Campus
Kaitlyn Elizabeth Lindau, Newark Campus
John Christopher Long, Lima Campus
Samantha Jo Luna, Newark Campus
Samantha Ann Maison, Marion Campus

Commencement Convocation, June 8, 2008

Jennifer Lynn Maltsbarger,
Marion Campus
Stacie Jo Martindill, Newark
Campus
Kyle Todd Mason, Lima
Campus
Ashlee Lynn Mattox, Newark
Campus
Auldwyn M. McFarland,
Mansfield Campus
Daria Nicole McGinnis, Lima
Campus
Jarrid Matthew McGuire,
Marion Campus
Amanda Ann McMurrrough,
Lima Campus
James Ivan Mills, Newark
Campus
Jarred Timothy Molesky,
Mansfield Campus
Laura Renee Monfort, Lima
Campus
Zachary Tyler Moore,
Mansfield Campus
Jennifer G. Murray, Newark
Campus
Zachary Clayton Nickell,
Marion Campus
Meghan Nicole O'Connor,
Newark Campus
Jaber Mohamed Okab,
Mansfield Campus
Jessica M. Parks, Newark
Campus
Ambarish Ashok Patel,
Mansfield Campus
Andrew Michael Paul, Marion
Campus
David Vernon Pfeffer,
Newark Campus
Cameron Alan Porter,
Mansfield Campus
Taylor Marie Prenslow,
Marion Campus
Paul Kevin Privara, Mansfield
Campus
Kate Quinif, Newark Campus
Alan Michael Ray, Newark
Campus
Danielle Marie Reith,
Mansfield Campus
James Cody Ridenour,
Mansfield Campus
Rachel Jean Samuels,
Mansfield Campus
Hayley Michelle Scherer,
Mansfield Campus
Joshua Edward Schmerge,
Lima Campus
Megan Emily Schuster,
Mansfield Campus
Abby Breann Seng, Newark
Campus
Mallory Rebekah Settlage,
Marion Campus
Brandon E. Shannon,
Newark Campus
Andrew Mich Shayko,
Mansfield Campus
Jocelyn Leigh Sherman,
Lima Campus
Neil David Shumate, Marion
Campus
Harold Neal Singleton,
Mansfield Campus
Braiden Lindsey Slagle,
Newark Campus
Brandon Jay Smith,
Mansfield Campus
Laura Nelle Smith, Lima
Campus
Marie Antoinette Smith,
Mansfield Campus
Ronald A. Smith, Newark
Campus
Ryan Craig Snow, Newark
Campus
Charles Thomas Snyder,
Mansfield Campus
Natalie Lynnette Strelecky,
Newark Campus
Katrina Ann Swinehart,
Newark Campus
Stacy Marie Taff, Lima
Campus
Alicia Marie Thompson,
Newark Campus
Cassandra Ariel Thompson,
Mansfield Campus
Blake Daniel Toney,
Mansfield Campus
Layla Michelle Torabi,
Newark Campus
Charity Jean Turner, Marion
Campus
Elizabeth C. Turner, Newark
Campus
Jill Marie Valentine, Marion
Campus
Shane Tyler Vannatta,
Newark Campus
Nicole Renee Vargo, Marion
Campus
Kenna Michelle Vernon,
Mansfield Campus
Emily Rainelle Walker,
Newark Campus
Chris D. Weidinger,
Mansfield Campus
Sara E. Wenig, Marion
Campus
Brittany Lynn Whatman,
Bellville
Bethany K. White, Newark
Campus
Keegan Hypes Williams,
Newark Campus
Roderick Alan Williams II,
Newark Campus
Tiffany Dawn Woodford,
Newark Campus
Jessica Courtenay Woods,
Marion Campus
Jonathan James Workman,
Newark Campus
Sergio Wu, Newark Campus
Shannon M. Yeakley,
Newark Campus
Kate Emily Zajc, Mansfield
Campus
Regina Kay Zornes, Newark
Campus
Ashley D. Zuess, Newark
Campus

Bachelor of Arts

Malik Ibrahim Abdalla,
Columbus
Anab Bashir Abdi, Garoowe,
Somalia
Imad Ahmad, Toledo
John Anthony Aiello, Oak
Ridge, NJ
Laura Anne Anglim,
Wyoming
Magna Cum Laude
Heather Marie Antonides,
Westerville
Magna Cum Laude
with Honors in the Arts and
Sciences
Ann Catherine Bacon, Rocky
River
Cum Laude
Megan Leigh Badenhop,
Napoleon
Brent William Baertsche,
Worthington
Monica Michelle Baker, Little
Hocking
Magna Cum Laude
with Honors in the Arts and
Sciences
Amanda Nicole Bankieris,
Sandusky
Magna Cum Laude
with Honors in the Arts and
Sciences
Cody Michael Barber, Dublin
Magna Cum Laude
Nicholas Allan Barlow,
Mansfield
Cum Laude
Ashley Nicole Barwick,
Cincinnati
Cum Laude
with Honors in the Arts and
Sciences
Kathleen Anne Batliner,
Middletown
Magna Cum Laude
with Honors in the Arts and
Sciences
David Jackson Beddingfield,
Raleigh, NC
Katelyn Jean Bednar, Dublin
Summa Cum Laude
David Erik Beeching, Dayton
Kyle David Bergman,
Columbus
David Logan Besuden II,
Loveland

Commencement Convocation, June 8, 2008

Brody Isaac Blankenship,
Gallipolis

Ryan Anthony
Blumenschein,
Beavercreek

Joel Andrew Borgan,
Pickerington

Adam Jacob Bowlby,
Cincinnati
Cum Laude

Tami Lynn Boyer, Felicity

Michael Nicholas Brancazio,
Mentor

Jeffrey A. Breece, Columbus

Kathryn Elizabeth Broom,
Kettering
Cum Laude
with Honors in the Arts and Sciences

Hilary Rachel Buchanan,
Columbus

Elizabeth Anne Burns,
Cleveland
Magna Cum Laude

Jennifer Lyn Burns,
Pataskala

Nicholas John-Freeman
Burns, Beavercreek

Matthew Frank Burton,
Mansfield
Magna Cum Laude

Chad Dylan Buskirk,
Columbus

Courtney Alyson Cagle,
Milford
Cum Laude

Ariel Denyse Callion,
Columbus
Cum Laude

Tiffany Nicole Capers,
Pleasant City

Nathan Miguel Castorena,
Napoleon

Grace Catherine Caudill,
Nashville, TN

Sean Patrick Chao,
Columbus

Lisa Nayun Chi, Columbus

Joshua David Clegg, Newton
Falls

Nathan Benjamin Clevenger,
Columbus

Michael Thomas Craig,
Cincinnati
Cum Laude

Mark Douglas Cribbet, Batavia

Erik Gregory Cummins, Short
Hills, NJ

Angela Mary D'Agostino,
Evanston, IL

Matthew Joseph Daniels, New
Albany

Laurel Michelle Dauphin,
Green

Brandon Matthew Davis,
Dublin

Carrie Ann Dellesky,
Austintown
Magna Cum Laude
with Honors in the Arts and Sciences

Ashanthi Desilva, Cleveland

Arthur Francis Eddy, Seoul,
South Korea

Nigel Alexander Edwards,
Charlotte, NC

Jamie Erin Eichhorn, Portland,
OR

Layla Michelle Elbel, Bucyrus
Cum Laude

Eric Michael Emch, Hudson
with Honors in the Arts and Sciences

Christopher M. Essey, Parma

Jennafer Jane Evers, San
Diego, CA

Jessica Lynn Fish White, Erie,
PA

Laura Elizabeth Florkey,
Dayton
Summa Cum Laude

Benjamin K. Ford, University
Heights

Shay Gam, Plainview, NY

Andre Paul Gambino, Solon

Geoffrey Alan Gatts,
Columbus

Matthew Jacob Gatzulis,
Bellbrook

Jamie Edward Gill, Uniontown

Ashley Nicole Graber, Bradner

Anita Carrie Gregory,
Sandusky

Matthew David Groves, Grove
City

Tessa Claire Gurney, Canton
Cum Laude
with Research Distinction in Italian

Taylor B. Guskey, Columbus
Magna Cum Laude

Steven Paul Hagemeyer,
Lebanon

Shane Patrick Hallam,
Pittsburgh, PA

Mohammad Reza Hamidi,
Westerville

Joseph David Hamrock,
Vienna
Cum Laude

Phillip Benjamin Harbor, Troy

Jaimie Michelle Hardesty,
Franklin
Cum Laude
with Honors in the Arts and Sciences

Amber Monique Harris,
Warrensville Heights

Hillary Diane Hatch, Columbus

Ryan Matthew Helterbrand,
Clayton
Cum Laude

Michelle Nicole Hill, Mason

Andrew Corey Hilpert,
Columbus

Dereck Monroe Howerton,
Pataskala
Cum Laude

Ian Coyle Huffman, Elmore
Magna Cum Laude

Robin Lynn Hunsucker,
Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences

Martina Jean Iacobone,
Columbus

Shawn Brandon Ingram,
Pickerington

Michael Senyu Jaung, Dublin
Summa Cum Laude
with Honors in the Arts and Sciences

Kyle Tyler Johnson, Marion
Magna Cum Laude

Dane Christian Johnston,
Warren

Meaghan Nicholson Kahler,
Fairview Park

Amanda Emma Kass,
Columbus
Cum Laude
with Research Distinction in Geography

Rachel Marie Keaty, Warren
Magna Cum Laude

Anne Katherine Keener,
Painesville

Jennifer Elizabeth Kish,
Brunswick

Caroline Heather Knall, Bay
Village

Molly Kristin Knost, Columbus

Ryan John Koehler, Huron

Kathleen Jean Krause,
Strongsville
Summa Cum Laude
with Honors in the Arts and Sciences

with *Research Distinction in International Studies*

Christopher Charles Krueger,
Bethel

Daniel R. Lastoria, Concord
Township

Heather Helaine Leckart,
Woodridge, NJ

Angel Kathleen Lee, Findlay

James Nathan Lee,
Wadsworth
Summa Cum Laude
with Honors in the Arts and Sciences

Tiffany A. Lee, Bexley

Robert Joseph Lemyre II,
Upper Arlington

Nicole Marie Loftis, Jefferson
Cum Laude
with Honors in the Arts and Sciences

Christa Louise Luft, Columbus

Erin Marie Lyons, Mentor
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in International Studies

Commencement Convocation, June 8, 2008

Hibatul Momin Malik, Canal Winchester
Nicholas Genova Marconi, Marion
with Honors in the Arts and Sciences
with Research Distinction in International Studies
Andrew Scott Martin, Akron
Courtney Anne Martin, Avon Lake
Charles Brian Martinez, Cincinnati
Clinton James Mauk, Rochester, MN
Kevin Michael McCrea, Youngstown
Ryan Ginn Meader, Repulse Bay, Hong Kong, P.R.C.
Cum Laude
Lyndsay Jo Merz, Columbus
Megan Catherine Metzger, Pataskala
Summa Cum Laude
Joanna Rae Miller, Waynesville
Magna Cum Laude
Joshua Farrington Myers, Columbus
Magna Cum Laude
Krista Anne Naber, Cincinnati
Michael Paul Nadson IV, Richfield, MN
Andrea Leigh Nianouris, Centerville
Alexa Elizabeth Noruk, Mequon, WI
Caitlin Deale O'Keefe, Troy, MI
Magna Cum Laude
Drew Douglas Palmer, Sidney
Bruno Parmeziani, Aurora, IL
Anastasia Olegovna Patoka, Worthington
Magna Cum Laude
John Sayre Payne, Chillicothe
Cum Laude
Jillian Zoe Pearsall, Columbus
Cum Laude
with Research Distinction in International Studies
Hannah Ruth Pechan, Oxford
with Research Distinction in International Studies
Julie Kay Peterson, West Mifflin
Cum Laude
Joseph A. Pipia, Astoria, NY
J. Timothy Pray, Columbus
Monica Lee Pressley, Newport News, VA
Olta Qorri, Mansfield
Andrew John-Rolf Raber, North Canton
Raina Satish Rathod, Dublin
Stacy Ann Rinas, Middleburg Heights
Magna Cum Laude

Maryan Ahmed Roble, Columbus
Cum Laude
Laura Marie Rivera Rodriguez, Pickerington
Cum Laude
with Honors in the Arts and Sciences
Cristian Josue Rostorfer, Kenton
Heath Lawrence Salva, Mount Vernon
Kira Ann Sanders, North Lima
Cum Laude
Veronica Santos, Columbus
Melissa Kathryn Satira, Gahanna
Ashley Deleen Schelske, San Diego, CA
Timothy Gerard Schirmer, Dayton
Magna Cum Laude
with Honors in the Arts and Sciences
Martin Joseph Schoenherr, Coldwater
Cum Laude
Katherine Marie Schwartz, Cincinnati
Nicole Marie Servizzi, Cincinnati
Kevin James Shackelford, Columbus
Cum Laude
Jacob Alan Shafer, Lancaster
Sara Marie Shiddenhelm, Columbus
Jordan Daniel Shifley, Bucyrus
Cum Laude
Omer Siddiq Sheikh, Toronto
Benjamin Alan Singeltary, Columbus
Cum Laude
with Honors in the Arts and Sciences
Andrew Robert Smith, Pickerington
Andrew Thomas Smith, Clayton
Jarred Michael Smith, Cincinnati
Joshua Brandon Smith, East Brunswick, NJ
Kevin Francis Smith, New Albany
Michele Fox Snider, Columbus
Thomas James Solich, New Florence, PA
Ashley Dawn Stalling, Utica
Landen Allen Stiverson, Columbus
Brihdish Subramaniam, Rochester Hills, MI
Analee E. Sutphin, Rossford
Cum Laude
Sarah Lamia Tabbaa, Westlake
Sarah Nouri Taimourzadeh, Mason
Magna Cum Laude

Heather Lynn Takacs, Louisville, KY
Elizabeth Ulha Theiss, Huber Heights
Nicholas David Torres, Lima
Cum Laude
Michael Christopher Trepal, Timberlake
Magna Cum Laude
with Honors in the Arts and Sciences
Robert Thomas Turley, Wyoming
Rafeal Lamont Underwood, Jr., Columbus
Gregory Charles Van Arsdale, Columbus
Stephanie Elizabeth Ward, Sidney
James Michael Watson, Pepper Pike
Lindsay Faith Weintraub, Akron
Magna Cum Laude
Stephen Andrew Whipkey, Mason
Brian Michael White, Dublin
Marshall Alan Whitefield, Springboro
Brittany Jean Wilkinson, Dayton
Kelsey Jocelyn Victoria Willingham, Leesburg, VA
Magna Cum Laude
with Honors in the Arts and Sciences
Dale Arthur Willman, Saratoga, NY
Ian H. Young, Cleveland

Bachelor of Science

Aaron Robert Block, Pittsburgh, PA
Magna Cum Laude
with Honors in the Arts and Sciences
Jason Richard Cooperrider, Lancaster
with Honors in the Arts and Sciences
with Research Distinction in Neuroscience
Colleen Marie Kershaw, Wellington
Summa Cum Laude
with Honors in the Arts and Sciences
Dana Christine Meves, Bath
Magna Cum Laude
with Honors in the Arts and Sciences
Brandy Marie Ratiiff, Canfield
David C. Rose, Springfield
Cum Laude

**Certificate of Study in
Middle East Studies**

Rami B. Arafah, Al-Khaleel,
Palestine
Magna Cum Laude

College of the Arts

Dean: Karen A. Bell

Bachelor of Arts

Danya Faye Ahmed, Toledo
Hilary Dawn Amnah, Logan
Katarina Pauline Aubrecht,
Delaware
Lindsay Nicole Beery, Jenera
Nema Bezak, Powell
Christine Michelle Bobco,
Howland
Patrick Michael Boyle,
Columbus
Roshanna Rochelle Broadus,
Columbus
Alana Christine Brooks,
Canfield
Summa Cum Laude
Alden L. Byrd, Dublin
Jessica Rae Chinn,
Lafayette, IN
Inhae Chon, Seoul, South
Korea
Mary Ann Chronister, Heath
Janet Kachinske Daly,
Marietta, GA
Mollie Navin Dezern, Ashville
Nichelle Renee Donnenwirth,
Bucyrus
Paul Matthew Fannin, Mount
Gilead
Lydia Christine Fleck, Celina
Cum Laude
Shannon Taylor Flicker,
Columbus
Magna Cum Laude
Mary Elaine Galvin,
Grandview Heights
Mary Elizabeth Gilbert,
Baltimore, MD
Heather Marie Glasgo,
Spencer
Jessica Taylor Glenn,
Columbus
Evan Michael Gregg, Bay
Village
Steven Michael Hanby,
Gahanna
Stephanie Lynette Hill,
Gahanna
Rebecca Rita Hitt, Dublin
Laura Ashley Hum,
Columbus
Magna Cum Laude

Julia Marie Hypes, Marion
Magna Cum Laude
Laura Renee Jack, Dublin
Michelle Lynn Janney,
Toledo
Rachel L. Jones, Paulding
Amanda C. Kasinecz, San
Angelo, TX
Allison Marie Kendall,
Columbus
Bora Can Koknar, Mayfield
Heights
Christine Elizabeth Kontra,
Willoughby
Cum Laude
*with Honors in the Arts and
Sciences*
Jennifer Lynne Kramer,
Kettering
Roni Jayne Leake,
Worthington
Christopher Michael
Leatherman, Plain City
Brian Ray Linville, Cincinnati
Alexander Vincent Mack,
Columbus
Rebecca Louise Magill,
Freehold, NJ
Whitney Frances Manning,
Cincinnati
Cum Laude
Ryan Ashley McClure,
Southfield, MI
Ryan Joseph McGahan, Ho
Ho Kus, NJ
Jennifer Ann Miller, Hopewell
Dana Ashley Mueller,
Westerville
Shannon Condy Neely,
Dublin
Martha Virginia Abbaigale
Nelson, Atlanta, GA
Thomas L. Nelson, Granville
Magna Cum Laude
Craig Leonard Nickoloff,
Vermilion
Jessica Ann Palm, Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
with Distinction in History of Art
Brittany Rae Poling,
Pickerington
Doreen Michelle Salkiewicz,
Solon
Pamela Sanchez, Gahanna
Mark Philip Schwamberger,
Upper Arlington
Jennifer Erin Shea, Euclid
Laura Kathleen Sisinger,
Grandview Heights
Heather Kendra Skidmore,
Dublin
Magna Cum Laude
Bethany Diane Small,
Bellevue
Lauren Michelle Stewart, St.
Paris

Hailey Jean Stroup,
Grandview Heights
Jonathan Edward Thimdit,
Lewis Center
Verica Todorova, Green
Brittany Rose Toennies, Bay
Village
Magna Cum Laude
Elizabeth Carlean Tufts,
Liberty Township
Adrienne Louise Varwig,
Toledo
Donald Jonathan
Wahlenmaier, Johnstown
Renee Elizabeth Whetstone,
Willard
Amanda Marie White, Hilliard
Cum Laude
Michaela Diane Willford, New
Washington
Angela Wilson, Cleveland
Elizabeth Anne Yerian,
Grandview Heights
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Amanda Marie Zerhusen,
Grove City
Magna Cum Laude
Courtney Kay Zielinski,
Cincinnati

Bachelor of Fine Arts

Augustina Alvarado,
Vandalia
Monica Lynn Anderson,
Flinton, PA
Stephen Ryan Andrews,
Raleigh, NC
Magna Cum Laude
Aubrey Lauren Bailey, Salem
Cum Laude
Jeremy Charles Baker,
Ashtabula
Melissa Jacquelyn Bornstein,
Worthington
Donna Marie Bradfield,
Columbus
Amy Jane Campbell,
Pickerington
Cum Laude
Laura Alicia Carter, Holland
Cum Laude
Alexander Lawrence Chisley,
Columbus
Jennifer Michelle Cooke,
Circleville
Magna Cum Laude
with Distinction in Art
William Henry Cottrell, Grove
City
Natalie Marie Elliott,
Brunswick
Kyle Dean Ford, Mansfield
Scott Alexandre Fouche,
Carroll

Commencement Convocation, June 8, 2008

Dana A. Goodfriend,
Lyndhurst
Elizabeth Anne Goodrich,
Solon
Magna Cum Laude
Meagan Elizabeth Grund,
Mansfield
Summa Cum Laude
with Distinction in Dance
Joo Yeon Ha, Seoul, South
Korea
Alana Lynne Hardison,
Worthington
Cum Laude
Jon C. Harman, Columbus
Cum Laude
Christopher Wayne Havner,
Houston, TX
Cum Laude
Hannah Rose Hoffman,
Sunbury
Magna Cum Laude
Mindy Erin Hutfilz,
Hendersonville, TN
Summa Cum Laude
Lisa Kay Kagy, Norwalk
Jesse Ryan Kuroiwa, Berea
Magna Cum Laude
with Distinction in Art
Tiffany R. Lee, Westlake
Sarah Ann Lehman,
Centerville
Summa Cum Laude
with Distinction in Dance
Jennifer Marie Lemasters,
Brooklyn
Cum Laude
Sydnie Faith Liggett, Reston,
VA
Magna Cum Laude
with Distinction in Dance
Nicole Marie Loftis, Jefferson
Leilani Lyn Lovell, Newark
Sarah Ann Lulenski,
Crestline
Ashley Loreta Mathus, Union
City, NJ
Anna Teresa Matthews,
Sussex, NJ
Meaghan Colleen Maxwell,
Aurora
Magna Cum Laude
Renee L. McKitterick, Van
Wert
David C. Murphy, Newark
Dean Joseph Myers,
Cincinnati
Cum Laude
Melissa Christine Nagel,
Wylie, TX
Magna Cum Laude
Benjamin Adon Newman,
Cleveland Heights
Cum Laude
with Distinction in Art
Zachary Allen Nixon,
Lancaster
Becky Lorraine O'Rourke, Des
Plaines, IL
Eric Paul Owens, Columbus
Cum Laude

Andrew Hee Jin Pak, Dublin
Aaron K. Parker, Marion
Norman Javier Perez,
Blacklick
Magna Cum Laude
Katherine Lyn Perry, Bellevue
Cum Laude
with Distinction in Dance
Nathaniel Patrick Ricciuto,
Dayton
Magna Cum Laude
with Distinction in Art
John Anton Sabbath, Kirtland
Cum Laude
Jacob Daniel Samblanet,
Vermilion
Cum Laude
Geoffrey Philip Schmidt,
Maumee
Cum Laude
Brent Scott, Thornville
Ross MacArthur Smith, Erie,
PA
Magna Cum Laude
David Christopher Stanton,
Hamilton
Janell Nicole Strouse,
Coshocton
Derek Ian Superville,
Columbia, MD
Celeste Ann Tegtmeier,
Columbus
Cum Laude
with Distinction in Art
Lance L. Thompson,
Lancaster
Magna Cum Laude
Veronica Patricia Vizcarra, Ilo,
Peru
Robert Jon Wildermuth,
Gahanna
Joel Matthew Wintersteller,
Galion
Yotam Zohar, Cleveland
Heights
Cum Laude
with Distinction in Art

Bachelor of Music

Jeremy Page Amweg,
Columbus
Xenia Beckstrom, Elyria
Robert William Bux, Medina
Summa Cum Laude
Jacqueline Beth Forman,
Worthington
Cum Laude
Jared Tyler Jodrey, West
Union
Cum Laude
Kana Murakoshi, Powell
Stephen Anthony Neola,
Chagrin Falls
Cum Laude
with Distinction in Music
Hae Na Park, Seoul, South
Korea

Travis Pennell, Bakersfield,
CA
Cum Laude
Jacqueline Ann Philbin,
Buffalo, NY
Summa Cum Laude
Hiromi Sasaki, Tokyo, Japan
Cum Laude
Jodie Renee Sluys, Delta
Cum Laude
Jonathan Louis Spuhler,
Richmond
Cum Laude
Tiffany Nicole Tinsley,
Russells Point
Summa Cum Laude
Christine Marie White,
Duncanville, TX
Cum Laude

Bachelor of Art Education

Adrienne Marie Bargo, Dayton
Elaine Marie Beale,
Westerville
Cum Laude
Alyson Elizabeth Benson,
Columbus
Rachel Noel Branham,
Rochester Hills, MI
Sonnet Ann Chapman, Mount
Vernon
Cum Laude
Sara P. Elizondo, Sylvania
Magna Cum Laude
Thomas Patrick Ferrell, Grover
Hill
Rachel Ellen Ferris, Dayton
Cum Laude
Megan Anne Grannan, Canal
Winchester
Magna Cum Laude
Abby Marie Menter,
Pickerington
Cum Laude
Rachael Marie Moore,
Thornville
Summa Cum Laude
Joseph Allen Peck, New
Riegel
Cum Laude
Rebecca Marie Prorok, Lima
Cum Laude
Shelagh Frances Schreck,
Sandusky
Cum Laude
Amber Elizabeth Scott,
Hudson
Magna Cum Laude
Christine Lee Stiver, Indiana,
PA
Magna Cum Laude
Joshua Paul Van Horn,
London
Magna Cum Laude

Commencement Convocation, June 8, 2008

Bachelor of Music Education

Jeremy Wayne Adams, Huber Heights
Jason Jeffrey Bash, Findlay
Magna Cum Laude
Anthony Saul Blanksteen, Madison, CT
Cum Laude
with Distinction in Music Education
Kathryn Elizabeth Borden, Columbus
Summa Cum Laude
Jonathon Andrew Bradshaw, Dublin
Cum Laude
Margaret Ann Burton, Columbus
Jacqueline Beth Forman, Worthington
Cum Laude
Tanya Sophia Gardner, Wellsville, NY
Cum Laude
Chad Ansel Greenwald, Beachwood
Daniel Aaron Johnston, Fairport, NY
Cum Laude
Adam Richard Ladd, Oregon
Summa Cum Laude
Andrea Renee Lodico, Hamilton
Magna Cum Laude
Erica Lynn Lopez, Hilliard
Cum Laude
Katharine Ann Ogden, Columbus
Magna Cum Laude
Travis Pennell, Bakersfield, CA
Cum Laude
Jacqueline Ann Philbin, Buffalo, NY
Summa Cum Laude
Jared Eugene Stutzman, Arthur, IL
Summa Cum Laude
Katherine Marie Teubl, Avon
Cum Laude
Valerie C. Wilhelm, Paulding
Cum Laude
Patricia A. Wnoroski, Akron

Bachelor of Science in Design

Kala Marie Bennett, St. Clairsville
Allison Kay Borthwick, Carroll
Erika Leigh Braun, Houston, TX
Magna Cum Laude
Amanda Lynne Buck, Brunswick
Cum Laude

Rachel Eva Burke, Broadview Heights
Magna Cum Laude
Megan Lynn Butler, Galion
Weiting Chen, Shijou Shiang, Taiwan, R.O.C.
Courtney Elizabeth Coffman, Westerville
Cum Laude
Talitha Nicole Crallie, Columbus
Andrea Christine D'Antonio, Columbus
Sara N. Demetroff, Perry
Leslie Marie Edgerton, Cincinnati
Marcela Domingues Balbino Figueira, Columbus
Cum Laude
Shanna Marie Fowler, Powell
Magna Cum Laude
Teresa E. Franklin-Kern, Columbus
Magna Cum Laude
Nikole Lynn Gramm, Missoula, MT
Cum Laude
Micheal Nicholas Greenler, West Chester
Magna Cum Laude
Lindsay Susan Hartsock, Cincinnati
Katherine Frances Hickey, Columbus
Magna Cum Laude
with Distinction in Visual Communication
Amy Marie Jindra, Parma
Jennifer Anne Kasick, North Olmsted
Magna Cum Laude
Katharine Brownell Keller, Yellow Springs
Erin Nicole Kimpton, Dayton
Bethany Carol Lesko, Beavercreek
Magna Cum Laude
Erin Kara Lucarelli, Toledo
Summa Cum Laude
Michael George Marino, Ellington, CT
Sarah Elizabeth McIntire, Centerville
Magna Cum Laude
Kevin Tyler Miller, Hopkinton, MA
Sarah J. Miller, Liberty Township
Jessica Ann Moreland, Canton
Magna Cum Laude
Joshua Bruce Morrow, Wilsall, MT
Shannon Condly Neely, Dublin
Charlie D. Owen, Kent
Sarah J. Park, Dublin
Simon F. Paul, Columbus

Joanna G. Pulliam, Columbus
Kyle Brandon Ramsey, Strongsville
Krista Lynn Reeder, Hanoverton
Magna Cum Laude
Brandy Nichol Richards, Columbus
Cum Laude
Bryan Edward Rogers, Hamilton
Nikki Matias San Miguel, Cincinnati
Magna Cum Laude
Laura Jane Sanders, Whitehouse
Magna Cum Laude
Sara Ann Swearingen, Columbus
Jason Michael Sweazy, Columbus
Magna Cum Laude
Jeffery Carver Turkelson, Powell
Magna Cum Laude
Craig Ryan Turner, Powell
Costandinos Petro Tzambourakis, Latham, NY
Daniel David Wandrey, Peoria, AZ
David Scott Whetstone, North Canton
Cum Laude
Grace C. Wu, Cleveland
Cum Laude

College of Biological Sciences

Dean: Joan M. Herbers

Bachelor of Arts

Amy E. Berting, Cincinnati
Dann Michael Bruno, Medina
Magna Cum Laude
Heather Elizabeth Elverson, Worthington
Megan Lynn Oltmann, Hubbard
Carmen Maria Perrino, Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences
Tina Marie Piriczky, Sydney
Tamoor Rashid, Youngstown
Kristi Lynn Reese, Ada
Tyler Douglas Schuch, Wauseon
Alyce H. Snyder, Wadsworth
Daniel J. Wallon, Jr., Columbus

Commencement Convocation, June 8, 2008

Russell Allen White, South
Charles

Bachelor of Science

Brett A. Adair, Akron
*with Honors in the Arts and
Sciences*

Mahvish Ahmed, Westerville
*Cum Laude
with Honors in the Arts and
Sciences*

Oluseun O. Akerelle, Dayton
Robert L. Aldridge, Gahanna
Mohamad Alghothani, Upper
Arlington

*Magna Cum Laude
with Honors in the Arts and
Sciences*

Stephen Edward Anderson,
West Chester

Jared Carl Appel, Poland
Cum Laude

Leanna Christine Assid,
Pittsburgh, PA

Magna Cum Laude

Ali Azad, Dublin

Magna Cum Laude

Christopher Thomas Balster,
Dayton

Charissa Ann Bare,
Columbus

Mohamad Firas Bazerbashi,
Columbus

*Magna Cum Laude
with Honors in the Arts and
Sciences*

Laura Kristen Belland,
Cincinnati

*Cum Laude
with Honors in the Arts and
Sciences*

Chelsea Olivia Bennice, Port
Clinton

*Cum Laude
with Research Distinction in
Evolution and Ecology*

Megan Michelle Beyland,
Columbus

Katherine Margaret Bickle,
Granville

*Magna Cum Laude
with Honors in the Arts and
Sciences*

Claire Elizabeth Bing,
Canton

Jennifer Ann Blatnik, Solon
*with Honors in the Arts and
Sciences*

Dina A. Bobrova, Riga,
Latvia

*Summa Cum Laude
with Honors in the Arts and
Sciences*

*with Research Distinction in
Molecular Genetics*

Robert William Bogart, Bay
Village

*Cum Laude
with Research Distinction in
Microbiology*

Jessica Kathryn Boor, Galion
Geoffrey Howard Bortel,
Maumee

Daniel Brent Box, Waterville
*Magna Cum Laude
with Honors in the Arts and
Sciences*

Elizabeth Ann Braun, Celina
*with Honors in the Arts and
Sciences*

Jeffrey Paul Breha, Seven
Hills

Dane Robert Brinley,
Greenville

Ashley Nicole Brinning,
Westerville

Brittane Marie Britton,
Chillicothe

Alan David Broering, Maria
Stein

Loren Phillip Brook,
Cincinnati

Magna Cum Laude

Bryce Daniel Brown,
Massillon

Jillian Noele Brown,
Waterville

*Magna Cum Laude
with Honors in the Arts and
Sciences*

Andrew Robert Bruggeman,
Holland

*Magna Cum Laude
with Honors in the Arts and
Sciences*

*with Research Distinction in
Microbiology*

Allison Dian Brys, Cortland
Magna Cum Laude

Dirk Matthew Bullock, Powell

Gregory Ernest Burgess,
Mansfield

Ryan C. Byerly, Maineville
*Magna Cum Laude
with Honors in the Arts and
Sciences*

Hilary Anne Cartwright,
Dublin

Magna Cum Laude

Christine Lynn Casey,
Mentor

Christopher Nicholas
Castorani, Hockessin, DE

*Magna Cum Laude
with Honors in the Arts and
Sciences*

*with Research Distinction in
Evolution and Ecology*

Yu-Ting Chen, Columbus
Summa Cum Laude

*with Honors in the Arts and
Sciences*

Anthony Michael Chomyk,
North Royalton

Anita Wei-Han Chong,
Worthington

*Magna Cum Laude
with Honors in the Arts and
Sciences*

*with Research Distinction in
Molecular Genetics*

Chih Tien Chuang, Stow
*Magna Cum Laude
with Honors in the Arts and
Sciences*

Dan Chulasavake, Chicago,
IL

Michael Raymond Ciresi,
Cincinnati

Mari Ellen Clemmer, Perry
Whitney Allison Cogswell,
Marietta

*Magna Cum Laude
with Honors in the Arts and
Sciences*

*with Research Distinction in
Molecular Genetics*

Anna Kathleen Collins,
Marietta

*Magna Cum Laude
with Honors in the Arts and
Sciences*

Zachary Allen Cordner,
Bannock

*Summa Cum Laude
with Honors in the Arts and
Sciences*

John Paul Curfman, Canton
Magna Cum Laude

*with Honors in the Arts and
Sciences*

Matthew David Custis,
Lebanon

Katherine Louise Daprile,
Shaker Heights

*Cum Laude
with Honors in the Arts and
Sciences*

Brandon Steven Daugherty,
Cincinnati

Ashley Dawn Davidson,
Maumee

*Cum Laude
with Honors in the Arts and
Sciences*

Craig Richard Davis,
Kettering

*Magna Cum Laude
with Research Distinction in
Microbiology*

Ryan Joshua Davis,
Columbus

*Cum Laude
with Honors in the Arts and
Sciences*

Carlo C. De Guzman,
Columbus

Stephanie Marie DeAngelis,
North Olmsted

*Magna Cum Laude
with Honors in the Arts and
Sciences*

Kyle Timothy Deighan,
Mentor

*Cum Laude
with Honors in the Arts and
Sciences*

Nathan Michael Denlinger,
Centerville

Meredith Rae Dill, Jackson

Thien Vuong Tran Dinh,
Oregonia

Magna Cum Laude

Commencement Convocation, June 8, 2008

Daniel James DiSilvestro,
Columbus
Anthony J. Dodson, St.
Marys
Magna Cum Laude
Janet Michelle Doolittle,
Bellbrook
Summa Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Microbiology*
Cherian Diann Drouillard,
Oak Harbor
Meaghan Frances Ebetino,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Molecular Genetics*
Jaclyn Annella Edwards,
New Lexington
Arshen Ehteshamuddin,
Hyderabad, India
Beshir Peter El-Dahdah,
Dublin
Magna Cum Laude
Nadim Paul El-Dahdah,
Dublin
Magna Cum Laude
Jeffrey Robert Evanko,
Medina
Jordan Joanne Exner,
Sylvania
*with Honors in the Arts and
Sciences*
Janice Tsen-ee Feng,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Enrique Feria-Arias, Dublin
Steven Michael Field,
Chicago, IL
Cum Laude
Nicholas Flores, Mission
Viejo, CA
James Theodore Fondriest,
Massillon
Cum Laude
*with Honors in the Arts and
Sciences*
Peter Ze-Yu Fong, East
Liverpool
Kenneth Rork Frame, South
Euclid
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Molecular Genetics*
James Paul Franz, Canton
Benjamin Robert Frey,
Springfield
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Molecular Genetics*
Elizabeth M. Fultz,
Wilmington
*with Honors in the Arts and
Sciences*
Jacquelyn K. Gaier, Russia
Cum Laude
Sierra Francisca Garcia,
Toledo
Magna Cum Laude
Elizabeth N. Gardiner,
Macedonia
Kristen Nicole Gardner,
Columbus
Magna Cum Laude
*with Honors in the Arts and
Sciences*
with Research Distinction
Katherine Alayne Gerber,
Wooster
Steven Gesis, Cleveland
Sarah A. Glass, Xenia
*with Honors in the Arts and
Sciences*
Amipratapba F. M. Gohil,
Strongsville
Cum Laude
*with Honors in the Arts and
Sciences*
Matthew William Gorr,
Perrysburg
Emily Kathleen Graham,
Westerville
Summa Cum Laude
Izaak William Granger,
Springboro
Kelsey Erin Grice, Spring
Arbor, MI
Andrea Michelle Gross,
Toledo
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Ryan Paul Gross, Massillon
Tulasi Gude, Lilburn, GA
Magna Cum Laude
Angelica Maria Gutierrez,
Hicksville
Natalie Gyorke, Lubbock, TX
Linda Marie Haddad,
Columbus
Alexander Andrews Han,
Upper Arlington
*with Honors in the Arts and
Sciences*
Julie Serom Han, Hilliard
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Sanjay Bajju Hari, West
Chester
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Biochemistry*
Jeremy Russell Harless,
Harrisburg
Jay Thomas Harrington,
Oregon
Summa Cum Laude
Aif Khawaja Hassen, Dayton
Lucas George Hassink, Van
Buren
Caroline Elizabeth Helmick,
Cincinnati
Kara Michelle Himelfarb,
McLean, VA
Michael Robert Holmes II,
Marion
Augustine Paul Hong, Toledo
*with Honors in the Arts and
Sciences*
Peter Jacob Hoy, Dublin
Daniel David Hoying,
Centerville
Andrew Blake Humes,
Hudson
Douglas Shock Hurak,
Dayton
Kelvin Yuteen Hwang, Dublin
Lisa Christine Idema, Grand
Rapids, MI
Cum Laude
Rachel Ramzi Jammal, North
Olmsted
Michael Senyu Jaung, Dublin
Summa Cum Laude
*with Honors in the Arts and
Sciences*
with Research Distinction
Leila Marie Javidi, Twinsburg
*with Honors in the Arts and
Sciences*
Meghan Renee Jeffers,
Sierra Vista, AZ
Mark Herbert Johanson,
Columbus
Brian William Johnson,
Albuquerque, NM
Eric Michael Johnson,
Coldwater
Sarah Nicole Jones,
Bellbrook
Summa Cum Laude
Elliott Nathan Katz, Sylvania
Kyle William Kennedy,
Columbus
Melanie Alaina Kennedy,
Westerville
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Paul Arthur Kerr III, Newark
Swati Ashok Khambe,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Hela Kheilil, Dublin
Cum Laude
Kisito Nzinkeu Kikam,
Columbus
Leslie Erin King, Bellevue
Magna Cum Laude
*with Honors in the Arts and
Sciences*
with Research Distinction
Kristyn Marie Kircher,
Ashtabula
Kurt Sims Kleve, Massillon

Commencement Convocation, June 8, 2008

Michelle Ann Kline,
Tallmadge
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Microbiology

Erica Michelle Klupenger,
Amherst

Amanda Marie Knoth,
Vandalia

Steven Ross Kocher,
Bucyrus

Diana Catherine Koester,
Ottoville
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Zoology

Mark David Kolkín,
Beachwood

Srinivas Sai Appala
Kondapalli, Strongsville
Magna Cum Laude

Robert J. Kress, Caldwell
Cum Laude

Brandon James Kroffke,
Medina
Cum Laude

Catherine Marianne Kujala,
Avon
with Honors in the Arts and Sciences

Kelly Elizabeth Lake,
Harrison

Jason David Lather, Tiffin
Magna Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Molecular Genetics

Darcie Laubenthal, Ottawa
Cum Laude
with Honors in the Arts and Sciences

Jason Daniel Laufman,
Canfield

Jason William Lawhun,
Streetsboro

Paul Lee, Columbus

Carli Jessica Lehr, Avon
Summa Cum Laude
with Honors in the Arts and Sciences

Christopher Aaron Lemmon,
Beavercreek

Jessica Marie Lewis,
Chillicothe

Nicholas Steven Libertin,
Uniontown

Amy Yunchu Lin, Highland Heights
with Honors in the Arts and Sciences

Dana Irene Lipskis, St. Charles, IL
Summa Cum Laude

Alyssa Jade Little,
Beavercreek

Mary Elizabeth Logsdon,
Columbus

Bryan Matthew Lopes,
Dublin

Carly Ann Love, Strongsville

Daniel Richard Lundy,
Columbus
Magna Cum Laude

David Alexander Luther,
Brooklyn
with Honors in the Arts and Sciences

Stephanie Marie Lynch,
Dayton
Magna Cum Laude
with Honors in the Arts and Sciences

Tracy L. Mackey, Loveland
Cum Laude

Kevin James Maloney,
Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences

Gurnake Singh Mann,
Vandalia

Timothy Michael Marks,
Akron
Cum Laude

Dominic Andrew Massary III,
Warren

Anne Mary Mathew, Dublin
Magna Cum Laude

Brian Andrew Maxwell,
Westerville

Katherine Marie McFarland,
North Ridgeville

Spencer Churchill
McFarlane, Baton Rouge, LA

Natalie Kristin McKee,
Cincinnati
Cum Laude
with Honors in the Arts and Sciences

Pooja Tushar Mehta, Brook Park

Barbara Marie Mellman,
Cincinnati
Magna Cum Laude

Stephen Charles Menches,
Reynoldsburg

Adam C. Messer, Mansfield

Megan Elizabeth Meuti,
Macedonia
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Entomology

Lauren N. Mientkiewicz,
Niles

Michael John Minnick,
Batavia

Lindsey Michelle Moeller,
Spencerville

Joshua Todd Montgomery,
Stow

Kaitlin Brooke Moore, South Point
with Honors in the Arts and Sciences

Maureen Elizabeth Mork,
Sandusky
Magna Cum Laude
with Honors in the Arts and Sciences

Jeffrey Robert Morris,
Germantown
Cum Laude
with Honors in the Arts and Sciences

Heather Marie Motter, Ft Loramie

Filiz Muharrem, Powell

William Timothy Myers,
Cincinnati
with Honors in the Arts and Sciences

Vivek Nair, Circleville
with Honors in the Arts and Sciences

Sally Katherine Nau,
Caldwell
Magna Cum Laude
with Honors in the Arts and Sciences

Mbabndah Junior
Ndobegang, Yaounde, Cameroon

Lisa Diane Nightingale,
Sylvania

Kathryn A. O'Brien,
Columbus

Caitlin Marie O'Donnell,
Toledo

Amanda Michelle Oertel,
Sarver, PA
with Honors in the Arts and Sciences

Chinonye Chika Ogbonnaya-Odor, Columbus
Cum Laude

Matthew Joseph Oliverio,
Cincinnati

Matthew Steven Ortiz, Lima

Kristin Marie Ostmann,
Medina
Cum Laude
with Honors in the Arts and Sciences

Valerie Kristine Owens,
Cincinnati

Deena Marie Paley, Dover, DE

Tera E. Pandrangi, Westlake

Christopher Michael Pardee,
Centerport, NY
Cum Laude
with Honors in the Arts and Sciences

Christopher Robert Pardee,
Grafton

Navya Thejaswi Parsa, Lima
Cum Laude

Ami Devendra Patel,
Cleveland

Bhaves B. Patel, Columbus

Kavita V. Patel, Greenville
Magna Cum Laude

Commencement Convocation, June 8, 2008

Reena Harikrishan Patel,
Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Molecular Genetics

Richa M. Patel, Eastlake
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Microbiology

Rima H. Patel, Parma

Sarah Kiran Patel, Hinckley
with Research Distinction in Biology

James Louis Peluso,
Kettering

Allison Elizabeth Pepple,
Wapakoneta
Cum Laude

Casey Thomas Perkowski,
Dover
Magna Cum Laude

Jamie Lynne Petras,
Beachwood
Summa Cum Laude
with Honors in the Arts and Sciences

Kanhya Phetlasomgkhon,
Columbus

Kari Marie Pollarine,
Strongsville

Quiana Dawn Pollock,
Columbus
with Honors in the Arts and Sciences

Irina Cristina Popescu-
Novac, Shaker Heights
Cum Laude
with Honors in the Arts and Sciences

Amy L. Price, Fremont

Benjamin Richard Pulley,
Lancaster, NY
Cum Laude
with Honors in the Arts and Sciences

Shannon Elizabeth Quinn,
Maineville

Chase Richard Ranker, Tiffin
Cum Laude

David Samuel Raymer,
Cincinnati

Amanda Elizabeth Reeber,
Dayton
Summa Cum Laude
with Honors in the Arts and Sciences

Reid Rolland Rice, Wauseon

Zachary Clemence Rich,
Quaker City
Magna Cum Laude

Kyle Thomas Rockwell,
Cuyahoga Falls

Jessica Erin Rosette, Green
Cove Springs, FL
Magna Cum Laude
with Research Distinction

Sarah Michele Roth, Lucas
Summa Cum Laude

Angela Renee Rowe,
Louisville, KY

Brandon Anthony Russell,
Indianapolis, IN

Jesse Vernon Russell,
Columbus
with Honors in the Arts and Sciences

Monica Lynn Saller, Fremont

Ian Andrew Sample, Edison
Cum Laude

Sarah Elizabeth Sansom,
Delaware
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Plant Cellular and Molecular Biology

Bradley Cooper Sanville,
Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Molecular Genetics

Natalie Nikole Saracco, East
Liverpool

Paul Manuel Saridakis,
Brecksville
Magna Cum Laude
with Honors in the Arts and Sciences

Katherine M. Schmidt, Dublin

Lukas Adam Schneider,
Avon

Krischelle Alyse Schutz,
Columbus

Shane Benander Seipel,
Avon Lake
Cum Laude

Sabrina Sharif, Glastonbury,
CT

Bobbi Lee Sheffield, Lisle, IL

Jessica Louise Shepherd,
Richmond
Cum Laude

Seungjo Shim, Dublin

Sumit B. Shukla, Parsippany,
NJ

Mary Catherine Sivilich,
Hubbard
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction

Jessica Ann Sizemore,
Miamisburg

Laura Elizabeth Skeeles,
Logan
Magna Cum Laude
with Honors in the Arts and Sciences

Meghan Colleen Slanina,
Toledo
Magna Cum Laude
with Honors in the Arts and Sciences

Jawauna Marie Smith,
Dayton

Megan L. Sopko, Toledo
Cum Laude

Andrew Dale Spearman,
Wapakoneta
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Biology

Kaitlyn Renee Spsychala,
Cincinnati
Cum Laude
with Honors in the Arts and Sciences

Nicole M. Stauffer, Columbus
David Michael Straka, Upper
Arlington
with Honors in the Arts and Sciences

Stephanie Nicole Stratmoen,
Powell

Walter Joseph Streacker,
Findlay
Cum Laude
with Honors in the Arts and Sciences

Sierra N. Sturgeon, Cairo

Meghan Ruby Styke,
Columbus

Alan Jen-Hoan Su,
Columbus
Magna Cum Laude
with Honors in the Arts and Sciences

Gregory Thomas Swank,
Westerville

Kristen Marie Swidarski,
Hudson
Magna Cum Laude

Tiffany Danielle Talabere,
Columbus
Cum Laude

Malak Nasser Tamimi,
Columbus

Cassandra Louise Taylor,
Euclid

Boon Ching Tee, Kuala
Lumpur, Malaysia

Brittany Marie Thomas,
Rocky River
Magna Cum Laude
with Honors in the Arts and Sciences

Gladdis Thomas, Columbus

Dustin Wade Timmerman,
Huron
Cum Laude

Erin Elizabeth Toaz, Walton
Hills
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Molecular Genetics

Jodie Susan Toward,
Madison
Magna Cum Laude
with Honors in the Arts and Sciences

Karen Marie Treadway,
Grove City

Commencement Convocation, June 8, 2008

Daniel Shing-Shun Tse,
Worthington

Magna Cum Laude
with Honors in the Arts and
Sciences

Ashlie Shujung Tseng,
Columbus

Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Biology

Raymond John Urban III,
Hubbard

Cum Laude

Rosanna Mae Vaccaro,
Pataskala

Kenneth John Verdell,
Oregon

Magna Cum Laude
with Honors in the Arts and
Sciences

with Research Distinction

Michael J. Verdi, Highland
Heights

Laura Ann Vershum,
Youngstown

Summa Cum Laude

Natalie Marie Villafranco,
San Antonio, TX

Magna Cum Laude
with Research Distinction
Wacharaphon

Vongchucherd, Columbus

Steven James Vorholt,
Cincinnati

Cum Laude

with Honors in the Arts and
Sciences

Jessica Ann Wagoner,
Centerville

with Honors in the Arts and
Sciences

with Research Distinction in
Molecular Genetics

Christopher James Walker,
Sylvania

Rocquel Jasmine Waller,
Youngstown

Kristen Briggs Walsh,
Southlake, TX

Stephanie Patricia Walters,
Batavia

Angela Marie Wargo,
Pittsburgh, PA

Summa Cum Laude
with Honors in the Arts and
Sciences

Joshua Scott Waxman,
Solon

Heather Kristine Weis,
Metamora

Magna Cum Laude

Justin William Weisenberger,
Columbus

Kaedra Rene Wetzel,
Tallmadge

Aaron Michael Whipp,
Waynesville

Cum Laude

Tedford Kyle White, Troy

Trevor Andrew Whitwell,
Brecksville

Magna Cum Laude

Matthew James Williams,
Delaware

Amanda Elizabeth Wilson,
Columbus

Karen Nicole Winland,
Madison

Cum Laude

Matthew Lee Wohlever,
Worthington

Summa Cum Laude

with Honors in the Arts and
Sciences

with Research Distinction in
Biochemistry

Stephen Michael Wolery,
Cincinnati

Cum Laude

with Honors in the Arts and
Sciences

Christina Ann Wolfinger,
Lancaster

Cum Laude

Samantha Jane Woodford,
Barberton

with Honors in the Arts and
Sciences

Whitney Anais Works,
Dayton

Tian Yun Yao, Beavercreek

Magna Cum Laude

Jae Wook Yoo, Hudson

Jeffrey Michael York,
Columbus

Magna Cum Laude

Benjamin Justin Yuh,
Hudson

Summa Cum Laude
with Honors in the Arts and
Sciences

Chris P. Zelinka,
Reynoldsburg

Keith Zrinyi, Steubenville

College of Humanities

Dean: John W. Roberts

Bachelor of Arts

Anna Marie Accettura,
Warren

Cum Laude

Elizabeth Ann Aderman,
Hamler

Emily Margaret Allen,
Zanesville

Summa Cum Laude

David Michael Ames, Lima

Jarod Kelley Anderson,
Newark

Magna Cum Laude

with Research Distinction in
English

Laura Anne Anglim,
Wyoming

Magna Cum Laude

Daniel George Arozarena,
Maineville

Rafael Andres Arsuaga,
Canton

Jacob Thomas Ausderan,
Bowling Green

Jaquelin Chilom Babcock,
Ramstein, Germany

Rose Marie Babington,
Cleveland

Emily Vanessa Baker, Akron

Zaineb Bayahy, Columbus

Emily Elizabeth Beach,
Bexley

Magna Cum Laude

with Honors in the Arts and
Sciences

with Research Distinction

Tony Pierre Bealer,
Cleveland

Robert Allan Beaulieu,
Centerville

Magna Cum Laude

with Honors in the Arts and
Sciences

Emily Sue Beck, Westerville

David Jackson Beddingfield,
Raleigh, NC

Cary Coulter Bedinghaus,
Columbus

Cum Laude

Steven Edward Beha II,
Albany

Magna Cum Laude
with Research Distinction in
History

Elena Katherine Belkin,
Columbus

Cum Laude

with Research Distinction in
Spanish

James Francis Bellinger,
Wadsworth

Magna Cum Laude

James G. Bennett,
Loudonville

Laura Christine Bennett,
Westerville

Summa Cum Laude
with Honors in the Arts and
Sciences

Kyle David Bergman,
Columbus

Ashley Lynn Berridge,
Marion

Joseph L. Bertka, Mansfield

Cum Laude

Robert Alan Bingham,
Westerville

Cum Laude

Erich James Bittner, West
Chester

Magna Cum Laude
with Honors in the Arts and
Sciences

Douglas Edward Black,
Miami, FL

Commencement Convocation, June 8, 2008

Gretchen Anne Bloomstrom, Cincinnati
Cum Laude

Randall Patrick Bokesch, Austintown

Jody Elizabeth Bonhard, Lyndhurst
Magna Cum Laude

Derron Stephen Borders, Circleville
Cum Laude

Whitney Nicole Bostwick, Mount Vernon

Sarah Aline Boulard, Newark
Magna Cum Laude

Charles Gregory Bowdler, Ashtabula

Joseph Justice Bowen, Ironton

Jeremy Douglas Bowman, Columbus

Sarah Jean Bowman, Marion

David James Boylan, Columbus
Summa Cum Laude

Allison Marie Bressi, Hudson

Kierston Claire Brickweg, Lebanon

David Matthew Briggs, Avon Lake
Summa Cum Laude

Ryan Jay Brink, Westerville
Cum Laude

Sarah Melissa Broerman, Reading

Kasey Joe Brooks, Beverly

Amy Marie Brown, Columbus

William Guy Brown, Dover

Nicolas James Brunnegraff, Coshocton

Susan Karen Bruno, Westerville

Christopher Lee Buirley, Troy

Brooke Helaine Buller, Ravenna
with Honors in the Arts and Sciences

Rebecca Jean Burley, Pickerington

Elizabeth Anne Burns, Cleveland
Magna Cum Laude

Benjamin B. Burrell, Cincinnati

Scott Ellis Burroughs, London, KY
Magna Cum Laude

Joseph D. Butvin, Strongsville

Bethany Claire Campbell, Columbus
Cum Laude

Colleen E. Canty, Green

Luisa Marie Caparoula, New Castle, PA
Cum Laude
with Honors in the Arts and Sciences

David Craig Cape, Valencia, CA

Ann Marie Cardella, Kenner, LA
Summa Cum Laude
with Honors in the Arts and Sciences

Kimberly J. Carr, Albany, NY

Nathaniel Thomas Carr, Payne

Bryn Marie Carskadon, Columbus

Kristine Marie Carson, Columbus
Cum Laude

Paul Christopher Carter, Columbus

Shavonne Deann Carter, Hilliard

Courtney Lee Cedik, Louisville, KY

Kyung Chang

Sean Patrick Chao, Columbus

Cheung Ching Cheung, Columbus

Anita Wei-Han Chong, Worthington
Magna Cum Laude
with Honors in the Arts and Sciences

Aleta D. Churchill, Columbus

J.R. Clark, Columbus

Tara Nicole Clark, Delaware
Magna Cum Laude

Ryan Edward Clouston, Shadyside

Gregory Richard Cobb, Centerville

Glenn Edward Collins, North Canton

Jessica Elizabeth Collins, Ashland

Julian Maloney Condo, Columbus
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in English

Paul Lester Cook, Cincinnati

Rebecca Lynne Copley, Middletown
Cum Laude
with Honors in the Arts and Sciences

Daniel Patrick Craig, Youngstown
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in English

Julie Christine Craig, Centerville
Cum Laude

Michael Thomas Craig, Cincinnati
Cum Laude

Wesley David Crock, Caldwell

Erin Marie Cummin, Miamisburg
Cum Laude
with Honors in the Arts and Sciences

Jennifer Annette Cunningham, Cincinnati
Magna Cum Laude

Dana G. Curran, Columbus

Kevin Anthony D'Arco, Edison, NJ
Cum Laude

Cynthia Louise Dalton, Columbus

Marie Allison Daniell, Worthington

Elizabeth Leigh Daniels, Columbus

Jason Isaac Daniels, Columbus

Gerardo Jose Davis, Strongsville

Jessie Michael Davis, Grove City

Molly Jane Davis, Columbus
Cum Laude

Ethan Edward Deal, Columbus

Shelby Frances Dennstedt, North Olmsted

Joseph Michael DeWitt, Nashua, NH

Matthew Brian DiBartola, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in History

Louis William Doenges, St. Marys

Andrew James Doerschuk, Canton
Cum Laude

Joseph Paul Donatone, Kingsville

Geoffrey Aaron Doute, Lima
Magna Cum Laude

Zachary Ross McClure Drabick, East Sparta

Sara Nicole Drake, Plainsfield, IN

Nicholas Lee Droll, Columbus

Debra Lynn Dwenger, Minster

Jeremy A. Dybdahl, Westerville

Kaitlin Brianne Dyer, Dublin
Cum Laude

Alison Marie Eakin, Zanesville
Cum Laude

Evelyn Marie Ebert, Beaver Creek

Brenna Rhae Eberts, Massillon

Commencement Convocation, June 8, 2008

Meaghan Frances Ebetino, Cincinnati <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Sarah Eileen Germak, Canton <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Kathryn Margaret Helmlinger, Jackson Center Ryan Matthew Helterbrand, Clayton <i>Cum Laude</i>
Ross Timothy Eichenseer, New Albany <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Brittany Nicole Gibson, Miamisburg Benjamin Adam Scott Gillens, Cincinnati	John Benjamin Hendricks, Vandalia Sharon Kay Henry, Mansfield <i>Magna Cum Laude</i>
Emily Ann Eisel, Columbus Joshua Eugene Elchert, Delaware	Lisa Marie Gliebe, Middleburg Heights Laura Elissa Glymph, Massillon <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Timothy Darrell Hensley, Lafayette Antoinease Lamontierra Herring, Cleveland <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Adam Thomas Ellerbrock, Ottawa <i>Cum Laude</i>	Kyle A. Gnagy, Toledo Jamie L. Goff, Medina Karen Elizabeth Golombek, Cleveland Heights	Thomas Andrew Hickey, Columbus Ashley Marie Marian Higgins, Vandalia <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Christopher M. Essey, Parma Megan Nicole Evans, New Albany <i>Cum Laude</i>	Bruce Corban Goodman, Lancaster Rachel Anne Gorjanc, Chesterland <i>Magna Cum Laude</i>	Douglas Lee Hildreth, Norwalk Alicia Rose Hill, Mineral Ridge Ashlea Malinda Hilliard, East Liverpool
Annabelle Fabienne Fago, Giessen, Germany Bethany Lynn Falls, Findlay Lorenzo L. Farina, Upper Arlington	David Paul Gorton, Rocky River Thomas Paul Grant, Des Plaines, IL Christopher Nicholas Grieb, Newark	Timothy Irving Hing, Boiling Springs, PA Christian Richard Hoffer, Norton Darryl Keith Hoffman, Buffalo Grove, IL Phillip Michael Hoffman, Hilliard John William Hofstetter, Chardon <i>Cum Laude</i>
Dorothy Eileen Fiamingo, Johnstown <i>Cum Laude</i>	Anait Grigoryan, Cincinnati <i>Cum Laude</i>	Katherine Margaret Holcomb, North Royalton <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Amanda Evelina Finelli, Columbus <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Kimberly Maria Grimm, Columbus Rebecca Marie Grimm, Columbus	Rachel Marie Hollenbaugh, Richwood Brian Charles Hopkins, Sandusky Gregory W. Hord, Upper Sandusky <i>Summa Cum Laude</i>
Kyle Joseph Finn, Fort Wayne, IN Brandon Scott Fisher, Edon Jason Alan Flesch, Hilliard <i>Cum Laude</i>	Kathryn Marie Grossklaus, West Chester Jaime Guajardo, San Juan, TX Steven Kyung Gyoong Ha, Columbus <i>Magna Cum Laude</i>	Meagan Elizabeth Horn, Cincinnati <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Mark Austin Foglesong, Lexington Alanna Marie Foglietti, Solon <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Christopher Cohen Haffly, Columbus Whitney Alison Hallock, Cleveland Kaylee Park Hammonds, Tucson, AZ Kate Marie Hanseman, Cincinnati	Alex Matthew Harnocz, Seven Hills <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Jonathon Scott Foster, Thornville Edgar David Fox, Columbus Alfonso Fraile, Bethesda, MD Sarah Lynn Frankhouser, Vandalia <i>Cum Laude</i>	Holly Jane Hartshorne, Worthington <i>Magna Cum Laude</i>	Stephanie Grace Hornsby, Cardington Leslie Anne Hosgood, Powell <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Jenna Kathleen Frary, Columbus Christine Allison Fulara, Chicago, IL Heather N. Funk, Perrysville Eric Spencer Furniss, Marion Nathan Howard Gailey, Lucas	Katie Marie Hattori, Columbus Bryan Andrew Hawkins, Columbus Robert Thomas Hayes, Springfield Alyson Laura Heiney, Roseville Erica M. Heisler, Galloway	Joseph C. Houston, Jr., Middletown Robin Lynn Hunsucker, Cincinnati <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Azza Abdullahi Gallab, Khartoum, Sudan Tawnee Michelle Garcia, Calhan, CO <i>Cum Laude</i>		
Casey Lee Geist, Dublin <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Research Distinction in English</i>		

Commencement Convocation, June 8, 2008

Shannon Joy Hunt,
McKinney, TX

Randy Sterling Hunter, Jr.,
Toledo

Elizabeth Ann Hutson, West
Jefferson

Chris C. Hyatt, Akron

Hamida Mohamed Ismael,
Columbus

Matthew Ivoska, Rossford

Carlphilippe Jaboin,
Reynoldsburg

Jason Warren Jarvis,
Columbus

Stacey Jasper, Columbus

Marissa Anne Jenkins,
Pleasantville
Magna Cum Laude
with Honors in the Arts and
Sciences

Wallace James Johnson,
Columbus

Gregory William Johnston,
Pittsburgh, PA

William Kyle Jolley, Orient

Marc David Jones, Powell

Monique Arun Joshi,
Columbus

Sean Anthony Karns,
Mechanicsburg

Andrew John Karwoski III,
Stamford, CT

Dragana Kaurin, Sarajevo,
Bosnia

Sarah Marie Kennedy,
Columbus
with Honors in the Arts and
Sciences

Alexander Wainwright Kerr,
Columbus

Katherine Anne Kerr, Avon
Lake

Melinda Marie Kick, Lakeville
Magna Cum Laude

Elizabeth Jane McCuskey
Kimble, Hartville

Michael Lee Kimble,
Brooksville

Richard Brockton Kingsley,
Columbus
Cum Laude

Jenna Elizabeth Kinnear,
Clyde

Gabriel Lee Kirk, Grove City

Karla Marie Kmetz, Fairfax,
VA

Matthew Christopher
Kocsan, Rocky River

Katharine Elizabeth Kort,
Columbus

Sarah Marie Koster,
Columbus

Donald Allan Kotnik, North
Canton
Cum Laude

Robert John Kubus,
Cuyahoga Falls

Thomas Christian LaPlante,
Zanesville
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Japanese

Whitney Denise Larson,
Fairborn
Magna Cum Laude
with Honors in the Arts and
Sciences

Andrea Joan Latessa,
Willoughby Hills
Magna Cum Laude
with Research Distinction in
History

Joseph Daniel Laviola,
Bellevue

Bradley James Lawrence,
Columbus

Martha Samantha Leffler,
Norwalk
Magna Cum Laude
with Honors in the Arts and
Sciences

Elizabeth Mary Lehman,
Vermilion

Robert Joseph Lemyre II,
Upper Arlington

James Allen Lewis, Waverly

Maxwell Nemeiyer Lewis,
Columbus

Cody J. Lloyd, Lakewood

Kara Elizabeth Lohbeck,
Columbus
Cum Laude

Daniel Andrew Lombardy,
Chardon

Michael Patrick Lonergan,
Bexley

Marissa Lauren Long,
Middletown

Kathleen Mary Lucas,
Concord
Summa Cum Laude
with Honors in the Arts and
Sciences

Lauren Nicole Lynn,
Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Philosophy

Hallie Jerome Majewski,
Cleveland Heights
Cum Laude

Gabriella Marie Mangino,
Cleveland Heights
Magna Cum Laude
with Research Distinction in
Comparative Cultural Studies

Sarah Marks, Worthington

Caleb Curtis Martin,
Columbus
Summa Cum Laude

Daniel Robert Mathews,
Milwaukee, WI

Lauren Elizabeth Mathews,
Westerville
Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
English

Ashley Loreta Mathus, Union
City, NJ

Ashley Nicole Matney,
Granville
Magna Cum Laude
with Research Distinction in
English

Georgia Grace Maxwell,
Worthington

Kathryn T. Maxwell,
Columbus

David Charles Maynard,
Canton
with Research Distinction in
English and Comparative
Studies

Christopher Mazon,
Columbus
Cum Laude

Rocky W. McCourt, Jr.,
Johnsville
Cum Laude

Daniel P. McFarland,
Hubbard

Andrew Sanford McGaughey,
Newark

Claire Elizabeth McIntyre,
Powell
Cum Laude

James Lyle McKee,
Springfield

Shannon Lee McNamara,
Toledo
Magna Cum Laude

Sarah J. McWilliams, Upper
Sandusky

David Leland Meadows, Lodi

Jessica Lee Mealer, Upper
Arlington
Cum Laude

Joan Manuel Mena, La
Vega, Dominican Republic

Laura Jane Merecicky,
Columbus

Michael John Merick,
Wintersville
Cum Laude

Kellen Peter Merrill,
Chandler, AZ

Kristin Marie Messuri,
Canfield
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
English

Benjamin M. Michalek,
Columbus

Jennifer Kathleen Miller,
West Chester
Magna Cum Laude

Joshua Aaron Miller,
Painesville

Commencement Convocation, June 8, 2008

- Anne Louise Mills,
Perrysburg
Matthew Ryan Miracle, Lima
David Earl Miran, Jr.,
Rochester, NY
Keiana M. Mitchell,
Cincinnati
Pamela Elizabeth Mohon,
Nevada
Summa Cum Laude
with Research Distinction in
English
Justin Michael Molina,
Kettering
Cum Laude
Rachel Ann Mooney, Hilliard
Kyle Douglas Moore,
Covington
Carrie Ann Morgan, Hilton
Head Island, SC
Magna Cum Laude
Maureen Elizabeth Mork,
Sandusky
Magna Cum Laude
with Honors in the Arts and
Sciences
Ian Andrew Morris, San
Ramon, CA
Margaret Ann Mullen, Plain
City
Kelly Mulrane, Columbus
Cum Laude
Ashley Marie Myers,
Middletown
Amanda Fiona Maeve Neill,
West Orange, NJ
Magna Cum Laude
Kelly Lynn Nelson, Hilliard
James Thomas
O'Shaughnessy, Seven
Hills
Magna Cum Laude
with Honors in the Arts and
Sciences
John Christopher Ohsner,
Columbus
Michael David Ondrick II,
Belmont
Magna Cum Laude
with Honors in the Arts and
Sciences
Louisa May Orozco, Hilliard
Keith W. Padgett, Warren
Magna Cum Laude
Jessica Ann Palm, Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
Andrew Michael Paluch,
Leroy
Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
English and Comparative
Studies
Lisa Marie Parrott, Ostrander
Cum Laude
Whitney Elyse Parson,
Warren
Andrew D. Perry, Akron
Cum Laude
- Lisa Marie Pesci, Fort
Wayne, IN
David Matthew Peters,
Columbus
Summa Cum Laude
Matthew Nolen Peters, Blue
Ash
Cum Laude
with Honors in the Arts and
Sciences
Stefanie Caroline Peters,
The Woodlands, TX
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
English
Ryan Edward Phillips,
Centerburg
Daniel Owen Pierson,
Frederick, MD
Virginia Marie Pishonieri,
Cincinnati
Francesca Valerie Marie
Pittaluga, Dublin
Carl Allen Pomeroy,
Reynoldsburg
David Garrett Powell,
Washington, DC
Collette S. Price, Mansfield
Kari Kathleen Puchovich,
Columbus
Jamie Sue Puckett, West
Union
Cum Laude
Nicole Lynn Radcliff,
Gahanna
Cum Laude
Zachary Steven Radebaugh,
Ada
Sarai Ramirez, Weslaco, TX
Aaron Scott Ray,
Reynoldsburg
Justin Roy Rea, Columbus
Brendan Salvatore Reed,
Findlay
Summa Cum Laude
Jillian Renee Rhoad,
Fremont
Amanda Duplynn Rhodes,
Zanesville
Cum Laude
Jennifer Leigh Rice,
Wilmington
Erika Rose Richter,
Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences
Amanda Elizabeth Riggans,
Bellville
Magna Cum Laude
Lindsey Margaret Rings,
Hilliard
Cum Laude
Lauren Marie Rizzo, Akron
Thomas Remley Robinson,
Piqua
- Emily Beth Rock, Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences
Samuel Isaac Rooble,
Grandview Heights
Seth Martin Rokosky, Canton
Summa Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
History
Cristina Louise Rose,
Lancaster
Magna Cum Laude
with Honors in the Arts and
Sciences
Peninah T. Rosenblum,
Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
Kristen Marie Rossi,
Lebanon
Brian Michael Rossman,
Bedford
Michael Richard Rottinger,
Apple Valley, MN
Ryan G. Rovell, Lake Forest,
IL
Kristin Diane Rude,
Cincinnati
Cum Laude
with Honors in the Arts and
Sciences
Jacqueline Elizabeth
Ruetenik, Vermilion
Daniel James Sack,
Englewood
Victoria Lynn Safarik, West
Salem
Brandon James Salyer,
Newark
Nathaniel David Sandkuhl,
Powell
Emily Elizabeth Sankey,
Hudson
Samuel L. Saunders, Sr.,
Cleveland
Todd Nicholas Sautters,
Canton
Cum Laude
Lisa Cathleen Scalley,
Cleveland
Magna Cum Laude
with Honors in the Arts and
Sciences
Andrew Bear Schenk,
Columbus
William Corwin Schmitter,
Marysville
Lara Ryan Schneider,
Cincinnati
Eric Joseph Schreiner, West
Milton
Megan Elizabeth Schultz,
Winamac, IN
Nicholas Charles Scotese,
Kirtland
Cum Laude
Jennifer Lynn Seed, Hudson

Commencement Convocation, June 8, 2008

Maha Jebreel Shalash,
Hilliard
Catherine Elizabeth Shaw,
Mansfield
Kelly Marie Shaw, Columbus
Magna Cum Laude
Ryan James Shepler, North
Canton
Summa Cum Laude
*with Research Distinction in
History*
Sarah Esther Sherren,
Pataskala
Cum Laude
Christina M. Shisler, Stow
Cum Laude
April May Shomaker, San
Angelo, TX
Laura Diane Shortridge,
Sidney
Magna Cum Laude
*with Research Distinction in
History*
Matthew Thomas Siegel,
Perrysburg
Diana Brooke Silveira, West
Milton
Magna Cum Laude
Khalida Ameerah Sims,
Cleveland Heights
Nicole Marie Skunza,
Pickerington
Rebecca Jean Sliva, Adena
Mariya Slivnyak, Columbus
Robin Renee Sonstegard,
Mansfield
Katie Lynn Sparks, Lebanon
Chrysa Marie Spear,
Columbus
Annie Ruth Specht, Dover
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Matthew M. Starkey, Mentor
James Philip Stebbins,
Spokane, WA
Matthew F. Stegman,
Madison
Cum Laude
*with Honors in the Arts and
Sciences*
Branden Scott Stein,
Richfield
Joshua P. Steskal,
Elsewhere, PA
Cum Laude
Chase Ryan Stevens,
Worthington
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Michael Lee Stolle, Dayton
Jeremy Scott Stoltzfus,
Hicksville
Stephanie Lynn Stover, Tiffin
Cum Laude
Alyssa Marie Straight,
Cranberry Township, PA
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Timothy Ray Struble,
Columbus
Yoo Jin Suh, Seoul, South
Korea
Laura Elizabeth Suprock,
Fairview, PA
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Tatiana T. Swain, Columbus
Derek Matthew Sybert,
Upper Sandusky
Terrin Nichole Tamati, Salem
Summa Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Linguistics*
Kelly Maria Taylor,
Westerville
Cum Laude
*with Honors in the Arts and
Sciences*
Megan Kathryn Tayse,
Westerville
Cum Laude
*with Honors in the Arts and
Sciences*
Marcus David Thomas,
Dayton
Maggie Elizabeth Tiernan,
Fenton, MI
John Patrick Tierney, Poland
Michael James Toland,
Wapakoneta
Mitch Bolin Tom, Zanesville
Cum Laude
Kelly Elizabeth Torgerson,
Blue Ash
Nicholas David Torres, Lima
Cum Laude
Amanda M. Trasin,
Columbus
Magna Cum Laude
Joshua Michael Trick,
Vandalia
Amanda Michelle Tucker,
Delta
Emily Joy Tucker, Delta
Robin Leslie Tullercash,
Canaan, NH
Magna Cum Laude
Elizabeth Mary Tuppen,
Buffalo, NY
Michelle Nicole
Valentine, Temperance, MI
Matthew Joseph Van Jura,
Strongsville
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Allie Christine Vanover,
Hilliard
Sara E. Vera, Chicago, IL
Frank Robert Vleugels,
Dublin
Magna Cum Laude

Noel Mellick Voltz, Gallup,
NM
Magna Cum Laude
*with Honors in the Arts and
Sciences*
with Research Distinction
Lauren Howe Voorhees,
Denver, CO
Joshua Charles Walker,
Dayton
Summa Cum Laude
*with Research Distinction in
History*
Laura Elizabeth Walton,
Grove City
Benjamin Bruce Watson,
Centerville
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Kyle Bradley Watson, Hilliard
Cum Laude
Jason Christopher Weaver,
Chillicothe
Sarah Riedlin Wessling,
Cincinnati
Cum Laude
Quenton Lindsey Whitcomb,
Ashville
Amanda Marie White, Hilliard
Cum Laude
Elizabeth Vermot Wick,
Hudson
Brice Teyve Williams,
Cleveland Heights
Domonique Laneise
Williams, Cleveland
Nathan Joseph Williams,
Defiance
Kelsey Jocelyn Victoria
Willingham, Leesburg, VA
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Aleia Chere Wilson, Port
Clinton
Jennifer Elizabeth Wiseman,
Bellaire
Nicholas Peter Wolterman,
Cincinnati
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Christopher Ross Wood,
Centerville
Benjamin Joseph Woodward,
Somerset
Magna Cum Laude
Kathryn Elizabeth
Worthington, Hamilton
Magna Cum Laude
Elizabeth Anne Yerian,
Grandview Heights
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Evan Edward Yoak, Stow
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Brooke Elise Zellner, Tiffin

Commencement Convocation, June 8, 2008

Jennie Burns Ziegler,
Allentown, PA
*with Research Distinction in
English*
Derek Craig Zoladz,
Columbus
Summa Cum Laude
Amanda Jo Zuppardo,
Cridersville

College of Mathematical and Physical Sciences

Interim Dean: Matthew S.
Platz

Bachelor of Arts

Carson Hilary Barylak,
Columbus
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Kevin Paul Basta, Medina
Shane Michael Bowe, Port
Washington
Cum Laude
William Zacharie Camp,
Washington Court House
Louis Davis, Dayton
Peter Marshall Davis,
Columbus
Mathew Joseph
Drummelsmith, Dayton
Samuel Nicholas Durham,
Toledo
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Christopher Bryan Ervin,
Pickerington
Zachary Scott Evans,
Newark
Kristin Marie Griebel,
Circleville
Justin E. Higby, Zanesville
Katherine Margaret Holcomb,
North Royalton
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Aaron Christopher Hunt, St.
Clairsville
Magna Cum Laude
Jessica Anne Joubert,
Dayton
Erik Louis Knight, Bellevue
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Andrew David Kopek,
Chagrin Falls
Cum Laude
Michael Thomas Kopek,
Chagrin Falls

Samantha Erin Kubick,
Independence
Andrea Joan Lamb, Mentor
Cum Laude
James Michael Martin,
Ravenna
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Nicholas Paul McKay,
Columbus
Gerald John Mindek,
Worthington
Cum Laude
Michael J. Murphy,
Columbus
Nelson Tyler Novak,
Brewster
Nisha C. Patel, Columbus
Priya Rajendra Patel, Dover
Cum Laude
Bradley Thomas Petcavage,
Elyria
David Alexander Prospal,
Troy, MI
Summa Cum Laude
Jeffrey Martin Schafer,
Oakwood
Kristina Frances Schafer,
Madison
Jonathan F. Schragal, West
Chester
Jessica Lynn Schultz,
Cincinnati
Miriam Thomas, Orient
Summa Cum Laude
*with Research Distinction in
Chemistry*
Brent Michael Ullery,
Centerville
Christopher Andrew Wade,
Grove City
Lance Nathan Witters,
Greenville

Bachelor of Science

Jennifer Marie Aingworth,
Mentor
David Michael Albani,
Boardman
Meredith Grace Anderson,
Hudson
Cum Laude
*with Honors in the Arts and
Sciences*
Christopher Jonathan
Antoline, Ashtabula
Cum Laude
*with Honors in the Arts and
Sciences*
Bonnie Jean Arbaugh,
Columbus
Evan Maxwell Askansi,
Hudson
Andrew Michael Babos,
Uniontown

Deepak C. Bal, Fairfield
Magna Cum Laude
*with Honors in the Arts and
Sciences*
with Distinction in Mathematics
Charity Sunshine Bargar,
Columbus
Andrew Michael Bartz,
Columbus
John Michial Battagline,
Akron
Cum Laude
Alise Kathryn Baun,
Austintown
*with Honors in the Arts and
Sciences*
Taylor J. Begalla, Niles
Magna Cum Laude
Morgan Miller Bode, Lima
Jonathan Gabriel Bonchak,
Cleveland
Magna Cum Laude
Matthew Robert Borths, West
Chester
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Geological Sciences*
Seth M. Braden, Wooster
Michael Joseph Brink,
Pickerington
Gediminas Jonas Brizgys,
Chesterland
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Michael Joseph Brutz,
Columbus
Magna Cum Laude
William James Bukowski,
West Chester
Joseph Andrew Bushman,
Grove City
Summa Cum Laude
Brian Michael Cassidy,
Huron
Daniel Bartlett Chait, Bay
Village
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Physics*
Ryan E. Chan, Cleveland
Margaret Mary Catherine
Chinn, Columbus
John Charles Christensen,
Columbus
Tadd James Christensen,
Medina
Nicholas Jeffrey Coats,
Green
Bethany Lynn Coffey,
Columbus
Magna Cum Laude
Jaren Bryce Coldren,
Wooster

Commencement Convocation, June 8, 2008

Megan Louise Comins,
Oxford, MI
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Astronomy

Jabre I. Crankfield,
Youngstown

Michael Frank Cuccarese,
Youngstown

Rachel Renee Culler,
Perrysville
Summa Cum Laude

Michael Aloysius Cybulski,
Columbus

Brian Scott Dainton, Medina
Cum Laude

Chris P. Dale, New Orleans,
LA

Helen Murphy Debbeler,
Cincinnati
Magna Cum Laude

Alan David DeLong,
Stoutsville
with Honors in the Arts and Sciences

August Delpit, New Orleans,
LA

Christopher Michael Demes,
Youngstown

Samuel Sylvester Eckhart,
New Carlisle

Ann E. Elliott, Columbus

Garrett Thomas Elliott,
Coshocton
Summa Cum Laude
with Research Distinction in Astronomy

Matthew Wesley Endres,
West Chester

Claire Christine Enouen,
Cincinnati
Summa Cum Laude

Andrew Scott Fedus, Amelia
Cum Laude

Nicholas Anthony Fontanini,
Dublin

Timothy Scott Forsythe,
Clyde

Samuel Joseph Fotis,
Columbus

Jason Timothy Gaffga, North
Canton

David Ravi Garewal,
Brecksville
Cum Laude
with Research Distinction

Rachel Marie Golden,
Cambridge
Cum Laude
with Honors in the Arts and Sciences

Heather Renee Grimsley,
Kettering

Daniel Pablo Grollmus,
Akron
Cum Laude
with Honors in the Arts and Sciences
with Distinction in Mathematics

David Shawn Hadaway,
Amherst

Daniel Patrick Hall,
Cincinnati

Katie Elizabeth Hamrick,
Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences

Jessica Elizabeth Hanzlik,
Pickerington
Summa Cum Laude
with Honors in the Arts and Sciences

Derek James Herbruck,
Hartville

Bryan Douglas Hill, Mount
Perry
Summa Cum Laude

Jared Charles Hirsch,
Houston, TX

Zachary B. Hoffman, Shelby
Summa Cum Laude
with Honors in the Arts and Sciences

Alexander Brian Hookway,
Willard
Magna Cum Laude
with Honors in the Arts and Sciences

Timothy Clay Jackson,
Columbus

Brent Michael Johnson,
Maumee

Paul N. Jones, Dayton

Gregory Michael Kestin,
Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Physics

Joseph S. Kim, Columbus

Brian David Koranyi,
Gahanna

Brian Michael Krancevic,
Kent
Cum Laude

Thomas Mark LaPille,
Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences
with Distinction in Mathematics

Sonya Leibman, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
with Distinction in Mathematics

Shawn Michael Levings,
Marysville

Justin Wesley Lines,
Chardon

Rachel Grant Mauk, Mentor
Magna Cum Laude
with Honors in the Arts and Sciences

Patrick Francis McCormack,
Cincinnati

Nicolas Brandon McCowin,
Cuyahoga Falls
Magna Cum Laude

Matthew Scott McCurry,
West Chester

Gregg Thomas McElwee,
West Carrollton

John Carl Mergo III, Kingston
Summa Cum Laude
with Honors in the Arts and Sciences

Danielle Celeste Michel,
Vandalia

Zachary Levi Mills,
Westerville

Natalie Christine
Montgomery, Hubbard
Heights

Rita Lynne Morgan,
Columbus
Cum Laude

Ross Evan Munroe,
Boardman

Maria Nadir, Columbus

Angelo John Nasca III, Akron
Magna Cum Laude
with Honors in the Arts and Sciences
with Distinction in Mathematics

Kyle Andrew Nesbitt,
Reynoldsburg

Lauren Taylor Nisiobincki,
Rocky River
with Honors in the Arts and Sciences

Jessica Rose Obringer, New
Carlisle
Magna Cum Laude

Trent Harlan Ohl, Mansfield
Summa Cum Laude
with Distinction in Mathematics

David M. Ortiz, Cincinnati

Junan Pang, Dublin
Summa Cum Laude

Joel Spivack Pendery, North
Royalton
Cum Laude

Lindsey Nicole Perry, Tipp
City

Eric Samuel Politz,
Parkersburg, WV
Magna Cum Laude
with Honors in the Arts and Sciences

Monica Kaye Prinkey, Mount
Vernon

Victor L. Rendina,
Worthington
Magna Cum Laude
with Research Distinction in Chemistry

Min Yong Ro, Cerritos, CA
with Honors in the Arts and Sciences

Ian Stuart Robinette, Dayton

Stephanie Ellen Roling,
Goshen

Michael Severance,
Columbus

Sean McGuire Sexton,
Gahanna

Commencement Convocation, June 8, 2008

Tiffany Westhoven Snyder, Ashland <i>Magna Cum Laude</i> Ryan A. Stipp, Bellbrook Marie Helt Strouse, Millersburg <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i> Kevin William Stuart, Wheaton, IL Jamey E. Stutz, Centerville <i>with Research Distinction in Geological Sciences</i> Stephen Lee Swihart, Brunswick <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Distinction in Mathematics</i> Cayman Thomas Unterborn, Dayton <i>with Research Distinction in Astronomy</i> Matthew Michael Volpenhein, Cincinnati Chad Allen Whitaker, Findlay Christopher Lee Williams, Jamestown, ND <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Research Distinction in Physics</i> Justin Michael Young, Columbus <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Joshua Speasmaker Alcott, London Carter Lange Alleman, Cadiz Brian James Allen, Hilliard Laura Marie Allen, Dublin Sean Russel Alto, Auburn Renee Michele Amacher, New Castle, PA Uchechi Chienyenwa Amadi- Ihebuzor, Reynoldsburg <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> Christina Anna Amatos, Columbus <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i> Rachel Elizabeth Ambrose, Westlake <i>Magna Cum Laude</i> Lindsey Sue Anders, West Jefferson Cory Phylcia Anderson, Cleveland Eileen M. Anderson, West Chester <i>Cum Laude</i> Julie Beth Anderson, Strongsville <i>Magna Cum Laude</i> George Asare Annor, Kumasi, Ghana Michael Reza Anousheh, Centerville Babetunde Suleman Aremu, Stratford, CT Alyssa B. Arnold, Dayton <i>Cum Laude</i> Analisa Arroyo, Lorain <i>Cum Laude</i> Logan Paul Ash, Marietta Erin Renee Ashmore, Columbus Edwin Atabong Atem, Columbus Benjamin James Atkinson, Shaker Heights Kristina Ashley Autullo, Gahanna Jonathan Edwin Avery, Upper Arlington Alaa Mohammed-Ami Babieh, Newark Rose Marie Babington, Cleveland Jocelyn Marie Bacon, Emmaus, PA Benjamin Beaumont Baker, Dublin <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i> Kathryn L. Baldwin, Copley <i>Cum Laude</i> Callin Leigh Ball, Columbus Theresa Danielle Bando, Galena David Oliver Barnes, Akron <i>Cum Laude</i>	Alicia Marrali Barnhart, Brecksville <i>Magna Cum Laude</i> Elizabeth Susan Baroni, Milford Shauna Erin Barrett, Lyndhurst Alexander Beresford Barrow, Dublin Megan Marie Bartelheim, Stow <i>Cum Laude</i> Kalee Jean Basting, Huron <i>Magna Cum Laude</i> Maria Ann Battista, Westerville Christopher Stephen Battles, Kent <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> Steven James Beck, Norwalk David Jackson Beddingfield, Raleigh, NC Abby Bell, Cortland Shannon Padmashree Benedik, Commercial Point Nicole Sun-Hee Benkalowycz, Westlake William Michel Benner, Whitehouse Nicole Elaine Bennett, Toledo Robert Michael Bennett, Jr., Zanesville Kimberly Elizabeth Benzie, Akron <i>with Honors in the Arts and Sciences</i> Janet Anne Beraduce, Youngstown Chase Jay Berman, Chardon Mallory Beth Bernstein, Potomac, MD Rosie Bernstein, Cincinnati Matthew Edward Bestic, Boardman Alexandra J. Betley, Columbus <i>Summa Cum Laude</i> Kelly Marie Biller, Sheffield Village Jessica Ann Bilski, Parma Erica Elizabeth Bing, Toledo Amanda Emma Bisson, Avon Lake Erich James Bittner, West Chester <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> Ciara S. Black, Columbus Martina Renee Black, Cincinnati Ashley Lynn Blackburn, Troy
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College of Social and Behavioral Sciences

Dean: Paul A. Beck

Bachelor of Arts

Katherine Elizabeth Abbott,
Upper Arlington
Ryan Dale Abbott, Larue
Farhiya Mohamed Abdullahi,
Columbus
Chantel Monet Adams,
Upper Marlboro, MD
Garret Bené Ackerman,
Huntsville, AL
Sean Michael Adams,
Cambridge
Cum Laude
Katherine Marie Adamson,
Lancaster
Mara Gendon Adelman,
Flossmoor, IL
Megan Suzanne Adkins,
Vinton
April Lynn Aho, Lorain

Commencement Convocation, June 8, 2008

Brittany Dawn Blackburn,
Portsmouth
Cum Laude
with Honors in the Arts and Sciences

Brandi Nicole Blackstone,
Grove City

Kaylie Constance Bland,
Columbus

Ryan Christopher Bland,
Pasadena, CA

Jayne Ashley Blank,
Pittsburgh, PA

Daniel Switt Blatman,
Maineville

Jennifer Ann Blatnik, Solon

Whitney Lynn Blecha,
Reynoldsburg

Kyle Wilton Blizzard, Trenton

Angelo Salvatore Boccia,
Marion
Summa Cum Laude
with Research Distinction in Psychology

Aaron Christopher Bohn,
Columbus

Amanda Alice Boling,
Marblehead

Brittany Michele Bolser,
Hamilton
Cum Laude

Peter Joseph Bonnell IV,
Pasadena, CA

Matthew Charles Borden,
Westerville
Magna Cum Laude

Shamar Foster Borders,
Cincinnati

Alysse B. Bortolotto,
Middleburg Heights
Cum Laude

Carli Marie Bortolotto,
Medina

Janice Michaline
Boruszewski, Pickerington

Joseph Justice Bowen,
Ironton

Kathryn Pierson Bowman,
Dayton
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Speech and Hearing Science

Jacqueline Marie Bowsher,
Bellefontaine

Zachary R. Boyd, Marion

Nikki Marie Boyer, Fremont

Stacey Marie Boyer, Akron

Benjamin Scott Braaksma,
Hilliard

Heather Lee Braaksma,
Piqua

Courtney Erin Brady, Dublin
Cum Laude

Patrick James Branson,
Gahanna

Zac T. Branstool, Mount
Vernon

Kaela Janelle Brendler,
Columbus

Matthew Thomas
Brennessel, Akron

Danielle Kay Briggs, Fremont

Brooklynn Jane Brokaw,
Grove City

Chase Harrison Brook,
Aurora
Magna Cum Laude

Evan David Brunner,
Pittsburgh, PA

Michael James Bubien,
Palatine, IL

Christopher Michael Buehler,
Cincinnati
Cum Laude
with Honors in the Arts and Sciences

Keri Elizabeth Buonavolonte,
Powell

Lauren M. Burgess, Solon

Madysen Tardy Burgess,
Cookeville, TN
Magna Cum Laude
with Research Distinction in Communication

Benjamin Ward Burley,
Cincinnati

Patrick Shea Burriss,
Proctorville

Chad Dylan Buskirk,
Columbus

Matthew David Buzek, Akron

Cassiopeia Elizabeth Byrd,
Columbus

Danielle Marie Calo,
Westerville

Douglas Mark Calvelage,
Wapakoneta

Ryan John Calvin, Maineville

Chris Michael Cameron,
Cincinnati

Erika Denise Campbell,
Shadyside

James Walter Carmean,
Columbiana
Cum Laude

Megan Lynn Carpenter,
Liberty Center

Theodore Carroll, Akron

Frank Louis Cassese,
Youngstown

John Joseph Cassidy,
Shaker Heights

Scott Christopher Caster,
West Chester

Heather Marie Casterline,
Warren

Lindsay N. Caudill, Piqua

Cortanee A. Caugherty,
Lucas

Melissa E. Cavanaugh,
Brook Park

Geoffrey Taylor Cella,
Columbus

Karen E. Chant, Loveland
Summa Cum Laude

Sean Patrick Chao,
Columbus

Anjali Pratap Chavan,
Beavercreek
Magna Cum Laude
with Honors in the Arts and Sciences

Benjamin Lee Allen Childers,
Kent

Kate Emily Christobek, Lewis
Center
Cum Laude
with Honors in the Arts and Sciences

Soon Hong Chung, Seoul,
South Korea

Ashley Elizabeth Churbock,
West Chester

Jeremiah Cary Clark, Newark

Joseph Clark III, Youngstown

Cody Alan Clay, Middletown

Sean Michael Clymer,
Lebanon

John F. Coady, Columbus

Holly Lynn Coats, Belpre
Magna Cum Laude
with Honors in the Arts and Sciences

Jenna Anne Codi, Butler, PA

Carling A. Coffing,
Middletown

Brett Anders Colbert,
Columbus
Cum Laude

Jeremy Thomas Coles, Milan

Aynsley Kristine Collier,
Piqua

Jennifer Lucretia Collier,
Columbus

Craig Randy Collins, Dayton

Cydney Chase Collins,
Bedford Heights

Glenn Edward Collins, North
Canton

Grant David Collister, Solon

Griffin Ross Colvin,
Cincinnati

Caitlin Anne Conley,
Monroeville, PA

Erin Marie Connor, Chagrin
Falls

David L. Cook, Lima
Cum Laude

Maya Justin Cooper, Shaker
Heights

Alexander Christopher
Corkum II, Haddam, CT

Amy Elizabeth Corning,
Hilliard

Deirdre Pauline Cox,
Somerset, KY

Annamaria Crescimanno,
Mount Vernon

Jessica A. Crisler, Tacoma,
WA

Commencement Convocation, June 8, 2008

Elizabeth Anne Cross, West
Union
Magna Cum Laude

Charles Russell Crouch,
Akron
Cum Laude

Meagan Maureen Culley,
Urbana

Mark Robert Cullison, Logan

Ryan William Cummins,
Medina

Michael Troy Cunningham,
Diamond

Ann Mary Czaplicki,
Middleburg Heights

Alicia Diane Daniels, Grove
City

Allie A. Davids, Port Clinton

DéAsia LaNée Davis,
Cleveland

Lauren Barbara Daykin,
Melbourne, Australia
Magna Cum Laude

Phillip Anthony DeBlase,
Bellevue
Cum Laude

Jessica Kristen DeCapio,
East Liverpool

Christa Marie Deckard, Stow

Dustin Anthony Dehm,
Toledo

Carrie Ann Dellesky,
Austintown
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Carrie Allyson Dent,
Madison, WI
Cum Laude

Jacob Earl Deppen, Findlay
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Anthropology*

David Aaron Derby,
Westlake

Theodore Charles Deter,
Ashland
Cum Laude

Mark Joseph DeVelbiss,
Lima

Paul Micheal Devine, Toledo

Kelli Ann DiBell, Galloway

Andrew Stuart Dickerson,
New Boston, MI

Lauren Elizabeth Dickinson,
Columbus
Cum Laude

Margaret A. Diemunsch,
Springboro

Kelly Marie Dietrich,
Cincinnati
Cum Laude
*with Research Distinction in
Speech and Hearing Science*

Tara Lynn Dietz, Botkins
Cum Laude

Erik Brandon Diggs,
Delaware

Serena Marguerite Ditty,
Upper Arlington
Cum Laude

Scott Charles Dodge, Santa
Ana, CA

Paul Dominick Dolce, Huron
Magna Cum Laude

Melissa Marie Dombrowski,
Oregon

Courtney Ann Donnelly-
Boyce, Kearneysville, WV
Magna Cum Laude
*with Research Distinction in
Anthropology*

Nirish J. Doshi, North
Olmsted

Michael A. Doss, Canton

Michael Robert Dougherty,
Youngstown

Shannon Marie Downey,
Granville
Cum Laude

Brandon Scott Drew,
Greenville

Nathaniel Isaac Droll, Upper
Sandusky

Amanda Ruth Drummond,
Dublin
Cum Laude

Adrienne N. Dues, Kettering

Kevin Andrew Duff,
Columbus
Cum Laude

Jennifer Michelle Dugas,
Alvin, TX

Ryan Matthew Duty, Little
Hocking

Matthew Frederic Dymerski,
Dublin

Garrett Christopher
Eberhardt, Columbus

Daniel John Eberle,
Vermilion

Laura B. Echler, Sylvania
Magna Cum Laude

Kaitlin Michaela Edgerley,
Westerville
*with Honors in the Arts and
Sciences*

Ryan Louis Edmiston, South
Charleston
*with Honors in the Arts and
Sciences*

Grant Benjamin Edwards,
Wooster

Jonathan Michael Ellingham,
Cincinnati

Mary Theresa Elliott,
Galloway

Emily Kay Ellis, Sylvania
Cum Laude
*with Honors in the Arts and
Sciences*

Brandon Scott Ellison,
Powell

Robert Nicholas Elliston,
Middletown

Christopher Norman Emrick,
Little Hocking
Cum Laude
*with Research Distinction in
Speech and Hearing Science*

Sakiko Endo, Hikarigaoka,
Tokyo, Japan

Jesika L. Eplin, Grove City

Angeles M. Esquivel,
Columbus

Derek Thomas Estes,
Galloway

Daphne Ann Everhart,
Carlisle

Natasha Whitney Ewing,
Galloway

Megan Elizabeth Exner,
Cincinnati
*with Distinction in Speech and
Hearing Science*

Vivian Chikwado Ezike,
Kingsport, TN

Katherine E. Failor,
Mansfield

Bonnie Claire Farren,
Lakewood

Stephanie Lee Fennell,
Campbellville, ON,
Canada

Jodie Ann Fenton, Columbus

Emily Lynn Fetterolf, Akron

Christopher Lee Fetty, Plain
City

Jasmine Mikaela Lauren
Finch, Maple Heights

Ciara Ann Finucane, Dublin,
Ireland

Julie Ann Fiorelli, Cleveland
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Isaac James Fisher, Forest

Jessica Anne Flaten,
Maineville

Ashley Lauren Fleming,
Columbus

Stephanie R. Fleming,
Columbus

Kyle Todd Flemming, St.
Louis, MO
Cum Laude

Jason Alan Flesch, Hilliard
Cum Laude

Jessica Lee Fleury,
Centerville

Andrea Lucia Flickinger,
Amherst

Shannon Marie Flynn,
Columbus
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Ryan Michael Foor,
Alexandria

Catherine Leigh Ford,
Richmond, VA

Bethany Suzanne Forms,
Avon

Commencement Convocation, June 8, 2008

Katherine Annette Fortner,
Springboro
Magna Cum Laude
with Honors in the Arts and Sciences

Brandon Dwight Foster,
Columbus

Jennifer Faye Foster,
Franklin Frnc

Ryan Michael Fournier,
Sylvania

Seirra Nicole Fowler, Akron

Christopher Aaron Franklin,
Columbus

Aaron Nathaniel Freeman,
Rochester, MN

Allison Ellen Frost,
Springfield

Audrey Leigh Fulton, Lima

Shauntae Chaley Furman,
Jamestown
Cum Laude

Amelia Fuller Gaillard,
Fayetteville, GA

Matthew David Gall,
Maumee

Katherine Lynn Gallagher,
Cheektowaga, NY

Mary Jane Gamber,
Columbus

Brittany E. Gannon,
Beachwood

Tawnee Michelle Garcia,
Calhan, CO
Cum Laude

Katherine Geiger Garretson,
Hamilton

Michelle Katherine Gatton,
Franklin Furnace

Charles Robert Germann,
Galion

Heather Dawn Gifford,
Galion

Joni Marie Gillam, Galion

Rebecca Jane Gillespie,
Cincinnati
Cum Laude

Kelly Elizabeth Gilligan,
Columbus

Brenden Allen Givand,
Mansfield

Erica Anne Gleason, Sidney

Lori Beth Goff, Mount Gilead
Cum Laude

Ashley Faye Goldsberry,
Pickerington

Jessica Nechelle
Goldschmidt, Fairfield
Cum Laude

Jared Alex Goldwasser,
Vandalia
Cum Laude

Katie Lynne Gonzalez,
Wauseon
Magna Cum Laude

Andrew Murphy Goodman,
Columbus

Elizabeth Anne Goodrich,
Solon
Magna Cum Laude

Ashley Erin Gorski,
Annapolis, MD

Andrew Gotlieb, Pepper Pike

Kimberly Suzanne Gabel,
Madison

Nicholas J. Grandominico,
Columbus

Romell Dashawn Graves,
Youngstown

Cora Jane Gray, Columbus

Sean Robert Green,
Columbus
Cum Laude

Janelle Lee Greene, Elyria

Kate Elizabeth Greene,
Columbus
Cum Laude

Maia Ayn Greene-Havas,
Cleveland
with Research Distinction in Psychology

Amy Elizabeth Grenig,
Parma

Jamee L. Gresley, Mount
Vernon
Summa Cum Laude

Rachael Helena Greve,
Cincinnati

Carrie Leigh Griffy,
Wadsworth

Rebecca Lynn Grimes,
Centerville

Jaime Guajardo, San Juan,
TX

David Chumu Guo, Upper
Arlington
Magna Cum Laude
with Honors in the Arts and Sciences

Leah Kathleen Gusweiler,
Cincinnati

Michael Francis Guzzo,
Dublin

Bahiyiyih Alana Hall, Mentor
Magna Cum Laude
with Honors in the Arts and Sciences

Cynthia Jean Hallam-Gabriel,
Newark

Kady Lauren Hammer,
Ashland

Thomas Edward Hand,
Pickerington

Rachel Louise Hann-Harlan,
Columbus

Melissa Allison Hardgrove,
Pickerington

Alex Matthew Harnocz,
Seven Hills
Cum Laude
with Honors in the Arts and Sciences

Melissa Ann Harrell, Dublin

Kyle James Harrington,
Shelby

Benjamin Daniel Harris,
Hilliard

Jennifer Leigh Harris,
Cincinnati

India T. Harris-Jones, Toledo

Elizabeth Ann Harry,
Mogadore

Thomas Richard Hart,
Shelby

Margaret Louise Hartung,
Cincinnati

Jimmy Harvard, Jr., Chicago,
IL

Susan Rebecca Hawke,
Urbana
Summa Cum Laude

Andrew David Hayden,
Springboro

Reginald Jones Hayes,
Jefferson

Nastacha C. Hayward,
Cleveland

Chad David Heaton,
Cincinnati

Adrienne Lee Heger, Medina

Michael Patrick Heinmiller,
Gahanna

Christopher Mitchell Hendy,
Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Political Science

Michelle Lauren Henry,
Westerville

Christopher Michael Herbert,
Tiffin

Linda Christine Herrick,
Cincinnati

Lauren Michelle Herring,
Massillon

Michael Alexander Hertlein,
Cincinnati

Barbara Annette Hickman,
Galloway
Magna Cum Laude

Cassandra Leigh Hicks,
Shelby

Maxwell Alan Hilbruner,
Wadsworth

Stefanie Kay Hile, Findlay
Magna Cum Laude
with Honors in the Arts and Sciences

Ashley Nicole Hill, Cleveland

Austin Victor Hill, Circleville

Bridget Ann Hinegardner,
Dayton

Emily Rose Hipp, Norwalk

Meghan Mara Hiss, West
Jefferson
Magna Cum Laude
with Research Distinction in Speech and Hearing Science

Vaughn A. Hoblet, Jr.,
Perrysburg

Jessica Jayne Hobb,
Marietta, GA

Neil William Hoefs, Hudson

Commencement Convocation, June 8, 2008

Hannah Kathryn Hoffman,
Richwood

Olivia Lane Hoffmann,
Wapakoneta

Robert Edward Hollis, Fort
Mitchell, KY

Allison Renee Hollstegge,
Cincinnati

Nicholas Joseph Holomuzki,
Mansfield

Andrea Marie Hoock,
Cincinnati

Seth Hornish, Deshler

Colleen Denise Howard,
Springfield

James Joseph Howard,
Maumee

Melissa Sue Hoyt, Huron

John Michael V. Hrivnak,
Columbus

Sarah Ann Hrusovsky,
Valparaiso, IN
Cum Laude

Lina Hui-Hua Hsieh, Taiwan,
R.O.C.

Jocelyn Clarice Huelsman,
Celina

Christopher Clay Huff,
Marion

Kyle Windsor Huff, West
Chester

Andrew Blake Humes,
Hudson

Saba Joy Hunter, Canton

Christopher B. Hurst,
Pickerington

Shannon Elizabeth
Hutcheson, Sylvania
Summa Cum Laude

Aristotle Elias Hutras, Hilliard

Patricia Lynn Hyatt, Elyria
Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Speech and Hearing Science*

David Michael Imhoff,
Strongsville

Dana Alan Ingle, Hilliard

Timothy Richard Ingle,
Mentor

Mallory Anne Ingram,
Zanesville
Cum Laude

Monica Nicole Iova, North
Olmsted

Scott Matthew Isaacs,
Brunswick

Brittany Monique Jackson,
Youngstown

Moniquea A. Jackson,
Columbus
Magna Cum Laude

Sarah Kelly Jackson, Toledo

Jessica Margaret Jakeway,
Ostrander
Summa Cum Laude

Amanda Elise Japp,
Cincinnati

Suri Maxine Jata,
Beavercreek

Shekar Narayanan
Jayaraman, Cincinnati

Christopher Joseph Jensen,
Fayette

Brandon Peter Jeric, Mentor
Cum Laude

Andrew E. Johnson, St.
Marys

Kelsey Alicia Goldie
Johnson, Huron

Margaret Wren Johnson,
Westerville

Richard Edward Johnson,
Shelby

Samantha Corinne Johnson,
Cleveland

Marcelus Dont'a Joiner, East
Cleveland

Christopher A. Jones, South
Euclid

Jessica Ann Jones,
Springfield
Summa Cum Laude

Marc David Jones, Powell

Nathaniel Kyle Jones, Avon
Lake

Nicholas Alan Jordan,
Flatwoods, KY
Cum Laude
*with Research Distinction in
Sociology*

Filip David Jovanovski,
Pickerington

Elizabeth Marie Joyner, Fort
Lauderdale

Jonathan Julian, Columbus
Cum Laude

Andrew Harry Jump, Willard

Valerie Peace Kadiri, Nigeria

John Vincent Kamensky,
Lowellville

Shondra C. Kaperak, Elyria

Carrie Elizabeth Kebe,
Columbus
Magna Cum Laude

Anne Katherine Keener,
Painesville

Benjamin J. Kelly, Columbus

Jessica Anne Kelly, Canfield

Rebecca Frances Kemper,
Columbus

Jennifer Celeste Kennedy,
Loveland

Michael Wayne Kenyhercz,
Canfield
Cum Laude
*with Honors in the Arts and
Sciences*

Michael Mitsuo Kerecman,
Highland Heights

Courtney Marie Kidd,
Gahanna

Sarah Christian Kilbane,
Avon Lake

Kathleen Ann Kilen,
Galloway

Kyungho Kim, Incheon,
South Korea

Sung Don Kim, Seoul, South
Korea

Ashley Nicole Kindred,
Crestline

Jeffrey Edward King,
Jackson County, KY

Jessica Marie Kinman,
Dublin

Holly E. Kirk, Lima

Linda K. Kirk, Columbus

Melissa Lynn Klann, North
Olmsted

Stephanie Carolyn Klunk,
Columbus

Allison Leigh Klus, Cincinnati

Yekaterina M. Kobrina,
Youngstown
Cum Laude

Kimberly Ann Koepel,
Lancaster

Bradley Alan Koesters,
Cincinnati

Natalie Josefina Kohler,
Grove City

Ryan Wesley Kohrieser,
Wapakoneta

Jaimi Sharaya Kolarik,
Gahanna
Magna Cum Laude

Christine Elizabeth Kontra,
Willoughby
Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Political Science*

Sarah Jane Kopcso, Avon
Lake

Brenda Rose Kostelansky,
Avon Lake

Johnna Grace Kovach,
Toronto

Daryl Edward Kowalski,
Brunswick
Cum Laude
*with Honors in the Arts and
Sciences*

Kathryn H. Krajny, Avon
Lake

Ashley Kroon Van Diest,
Cardington
*with Research Distinction in
Psychology*

Brent Jordan Krumenacker,
Dublin

Frances Elizabeth Krumholtz,
Medway
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Mitchell Darin Krumm,
Granville
Summa Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Political Science*

Commencement Convocation, June 8, 2008

Aaron Robert Kryszan,
Medina

Daniel Edward Kuhn, Dublin

Jason Thomas Kulp,
Columbus

Christina Blaise Kurowicky,
Flemington, NJ

Michael Anthony Kyser,
Toledo

Jennifer Katelyn Lalley,
Orchard Park, NY
Cum Laude

Karly Noelle Lalonde, Clyde

Steven E. Laman,
Wintersville

Rachel Hilkowski Lang,
Lancaster

Kristin Leigh Lamm, Stow

Jacob Thomas Larger, New
Bremen
Cum Laude

Matthew Lee Larimore,
Payne

David Anthony Laslow,
Marysville

Whitney Diana Laurien,
Longwood, FL

Tara Ann Lautzenhiser,
Mansfield

Jessica Micheal Lawrence,
Toledo

Stephanie Brooke Lazar,
Lewis Center

Jillian Paige Lebonitte,
Fairfax Station, VA

Alessandra Pei Ying Lee,
Singapore, Singapore

Henry Wai-Yin Lee, Hamilton

Martha Samantha Leffler,
Norwalk
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Kevin Thomas Legerski,
Euclid

Colby Stephanie Leggett,
Clemson, SC
Cum Laude

Brent Jay Lehman, Archbold

Amber Dawn LeMasters,
Celina

Jason Marcus Schnitzer
Lenczicki, Cincinnati

Philip James Leppa,
Germantown
Cum Laude
*with Honors in the Arts and
Sciences*

William Joseph Gregory
Levendusky, Bay Village
*with Honors in the Arts and
Sciences*

Lindsey Dara Levinstein,
Beachwood

Gerald Jevon Lewis,
Cleveland

Natalie Marie Lewis,
Centerville

Vanessa Marie Lewis,
Leipsic

Julie Elise Lincoln, Dayton
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Laura Elizabeth Linden,
Maineville

Lauren Kelly Lindsey,
Loudonville

Gregory Michael Lindstrom,
Spring Hill, TN

Brooke Marie Lingenfelder,
Perrysburg

Joshua Daniel Liss, Scotch
Plains, NJ

Yi-Chun Liu, Taichung,
Taiwan, R.O.C.

Shaun Richardson Locklear,
Lumberton, NC

James B. Lodrick, Clyde

Devin Andrew Long, Orange
Village

Anton F. Longalong,
Columbus

Monica Renée Longmire,
Colorado Springs, CO
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Research Distinction in
Communication*

Elliott James Lonsdale,
Howland

Whitney Michelle
Lotthammer, Springboro

Ian Robert Lovera, Sheffield
Village

Mark J. Lucas, Columbus

Jonathan Louis Lurie, Valley
Stream, NY

Samantha Ann Lyle,
Reynoldsburg
*with Research Distinction in
Speech and Hearing Science*

Joseph Jerome Lynch,
Whitehall

Victoria Ashley Lynch, Akron

Bradley Douglas Lyon,
Mason

David William Madden,
Mansfield

Daisy Zakarian Madison,
Brooklyn, NY

Alexander Michael Maggard,
Pickerington

Hallie Jerome Majewski,
Cleveland Heights

Melissa S. Majewski,
Lexington
Cum Laude

Carolyn Terese Maloney,
Toledo

Brittany Noel Mann, Sylvania
Summa Cum Laude

Mark Christopher Mantyla,
Canton

Elizabeth B. Marlow, Toledo
Cum Laude

Joseph M. Marulli III, North
Canton
Magna Cum Laude

Kyle Anthony Mason,
Pickerington

Tonika Andrea Mason,
Columbus
Cum Laude

Joshua Aaron Massie,
Marion

Alyson Sargent Master,
Cincinnati

Terri Dimitra Mavrakis,
Twinsburg

Heather Shawn May, Dublin

Jennifer A. May, East Sparta

Jacqui Lynn Mayornick,
Westlake

Sarah Kathryn McAfee,
Caldwell

David Patrick McArdle,
Frederick, MD

Erika Kristine McBride,
Wichita, KS

Karen McCarthy,
Reynoldsburg
Magna Cum Laude

Wesley Brian McCloud,
Cincinnati
Cum Laude

Ronald Anthony McClure II,
Grove City

David John McCorkle,
Chillicothe

Matthew Lyman McCormick,
Olmsted Township

Toni M. McCowan,
Zanesville
Magna Cum Laude

Matthew Keith McDaniel,
Mansfield

Jenna Marie McDonald,
Louisville, KY

Amber Nicole McGeorge,
Wapakoneta

Devon Mary McIlvaine,
Salem
Cum Laude
*with Honors in the Arts and
Sciences*

Stefan Rulli McIntyre,
Cincinnati

Dustin Jay McKenzie, Grove
City

Colin Ellis McNamee,
Zanesfield
Cum Laude

Rachael Elizabeth McVey,
Columbus

Brandon Joseph Meadows,
Newark

Kevin Michael Measelle,
Maineville

Kelsey Ann Meckley, Newark

Natalie Yvette Mehl, Belpre

Commencement Convocation, June 8, 2008

Shane Evert Melanko,
Shadyside
Cum Laude
with Honors in the Arts and Sciences

Kathryn Anne Mendel,
Findlay

Travis Edward Merkle,
Cincinnati

Andrew James Merrill,
Kettering

Anna E. Messinger, West
Chester
Cum Laude

Alex Russell Meyers, Warren
Cum Laude

Jason Robert Mihm,
Annapolis, MD

Zachary Curtis Mikesell,
Lima

Amber Lynn Milano,
Westlake

Alex Thomas Milinovich,
Olmsted Falls

Dyana Marie Miller, Galena

Jennifer Helen Miller,
Westerville
with Honors in the Arts and Sciences

Michael David Miller,
Westerville

Akita Miller-Abbey, New
York, NY

Lisa Anne Minch, Jamestown

Ebony Annette Mobley,
Columbus

Jasmine Leigh Moeller, West
Chester

Idil Mohamud, Rome, Italy

Mallory Sue Monjot, Avon
Lake
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Speech and Hearing Science

Ryan Lee Montgomery,
Minneapolis, MN

Tarryn Raquel Moor, Artesia,
NM

Cody Austin Moore,
Gahanna

Joshua Matthew Moorhead,
Hartville

Quintin Alan Morgan,
Columbus

Spencer Adam Morgan,
Columbus

Denise Ann Morningstar,
Howard

Curtis Matthew Mosier,
Celina

Steven Michael Moul, Powell

Shaun M. Mueller, Beach
City

Maureen Elizabeth Mullin,
Highland Heights
Cum Laude

Kelly Mulrane, Columbus
Cum Laude

William Curtis Munroe,
Aurora

Kellie Lynn Murnane,
Columbus

Thomas Eric Murph, Dayton

Brian Michael Murphy, Dover

Matthew Christian Murray,
Chillicothe

Christopher Patrick Myers,
Kent

Melissa Nicole Myers, Lima

Zachary Dale Myers, West
Jefferson

Kirk M. Nail, Hilliard

Ann Nita Nardi, Columbus

Allison Mchelle Neff,
Baltimore, MD

James Richard Neff,
Senecaville

Ashley M. Nelson,
Macedonia

Jessica Lynnette Nelson,
Columbus

Gabrielle Elizabeth Neuberger,
Gaithersburg, MD

Daniel Neuenschwander,
North Bergen, NJ

Robert Fred Newsom,
Yucaipa, CA
Cum Laude

Lauren Marie Nickell,
Hamilton
with Honors in the Arts and Sciences

Megan Dolores Noble, Elyria

Renna Fatima Nukta,
Westlake

Erin Marie O'Brien, North
Olmsted
Cum Laude

Thomas Charles O'Connor,
West Chester

Michaela Marie O'Malley,
Stow, MA

Caitlin Grace O'Neill,
Wyoming
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Speech and Hearing Science

Gbolaniyi Odumosu,
Columbus

Jody Lin Oelbracht,
Brunswick

David Victor Ohayon, Rye,
NH

Samuel David Ohlinger,
Lockbourne
Magna Cum Laude
with Honors in the Arts and Sciences

Diche Patrick Okocha,
Cleveland Heights

Chidima S. Okorie, Nigeria

Brian David Oldham, Dublin

Zack Paul Oliva, Girard

Joseph Olivares, Galloway

Adetokunbo Kikelomo
Olowo, Columbus
Cum Laude

Kurt Joseph Olsen,
Perrysburg

Michael David Ondrick II,
Belmont
Magna Cum Laude
with Honors in the Arts and Sciences

Kevin Lee Opalenik,
Birmingham

Ryan Paul Oser, Bryan

Elizabeth E. Osorio, Solon
Cum Laude

Sarah Marie Ostendorf, Lima

Thomas Will Oyer,
Chillicothe

Nicole Tecla Oyler,
Broadview Heights

Sarah Elizabeth Packard,
Granville

Brandy Jo Page, Marion

Landon Antione Pannell,
Westerville

Emily Ahn Panzeri, Virginia
Beach, VA

Molly Elizabeth Pap, Medina

Amanda Christine Parker,
Norton

Jason Edward Parris,
Beachwood
Magna Cum Laude
with Honors in the Arts and Sciences

Jessica Mallory Patane,
Farmingdale, NY

Johny Bhupendra Patel,
Kenton

Andrea Elizabeth Patete,
Pickerington

Katherine Marie Patton,
Sandusky
Summa Cum Laude

Cristina V. Pawsey, Galion

Russell Claude Peace,
Springfield

Jarred Stephen Pearman,
Dublin

Evan Mitchell Peck, Plano,
TX

Jeremy Elias Pedroza,
Defiance

Zachary Alan Pelletier, China
Village, ME

Jared Michael Perkins,
Centerburg

Kim Anne Perlman,
Columbus

Andrew Forsyth Peters,
Dublin

Rodney Charles Peters,
Sandusky

Danielle Lee Peterson,
Genoa

Courtney Allison Pfeffer,
Marietta

Sophat Phan, Columbus

Ashley D. Phillips, Bucyrus

Commencement Convocation, June 8, 2008

Megan Tyler Piasecki, Elyria
 Shelli Annett Piatt, Columbus
 Angela Lynn Pickerel,
 Pemberville
 Justin Michael Pinski,
 Pittsburgh, PA
Cum Laude
 Nadia Piracha, Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
 Gina Marie Pischera,
 Ravenna
 Tierra Marie Poindexter,
 Youngstown
Magna Cum Laude
 Andrew Frank Polesovsky,
 Maumee
Magna Cum Laude
with Honors in the Arts and
Sciences
 Kelly Celin Porter, Pittsburgh,
 PA
Magna Cum Laude
with Honors in the Arts and
Sciences
 Sean Andrew Portier,
 Columbus
 Joshua Cain Postell, Marion
 Katie Marie Powell,
 Columbus
 Vivek Lakshman Pradhan,
 Upper Arlington
 Jason Edward Price,
 Parkton, MD
 Ryan Alan Price, Middletown
Cum Laude
 Douglas Ryan Pritchett,
 Mayfield Heights
 Michael Anthony Provenzale,
 Youngstown
Magna Cum Laude
 Natalie Marie Purcel, Toledo
 Adam Christopher Putman,
 Blanchester
 Khadijah Aneesah Qadeer,
 Cleveland
 Courtney Robin Qualter,
 Westerville
Cum Laude
 Megan Elizabeth Quellhorst,
 Centerville
Magna Cum Laude
 Brent Karl Raes, Laguna
 Niguel, CA
Cum Laude
 Loren Elaine Ragland-Jones,
 Youngstown
 Jennifer Lynne Ragusa,
 Youngstown
 Natalie Erin Raines,
 Cincinnati
 Nikki Sonia Rajpal, North
 Potomac, MD
 Ashley Marie Raley, Sioux
 Falls, SD
 Juliana Ramirez, Tamarac,
 FL
Cum Laude
 Rajiv Rampal, Solon

Jill Marie Rasmussen, Port
 Clinton
 Lindsey Alexandra
 Rasmussen, Lebanon
 Ashley Marie Raun,
 Meadville, PA
 Daniel Morgan Reed, Dublin
 Deadra Elizabeth Reed,
 Mansfield
 Emily Margaret Reiter,
 Columbus
 Annette Michelle Remaly,
 Columbus
 Sarah Beck Rendulic,
 Pittsburgh, PA
 Lance Stewart Reynolds,
 Centerburg
 Heather M. Rhodes, Marion
 Kapri Cherrelle Richardson,
 Akron
 David Clarke Richey, London
 Tiffany Marie Riddle,
 Springfield
 Summer R. Ridenbaugh,
 Newark
 Heather Lyn Ridenour,
 Dayton
 Matthew Calder Ridge,
 Delaware
 Brian Michael Rieman,
 Cincinnati
Cum Laude
 Andrew Rihm, Butler, PA
 Spencer Anthony Riley,
 Mansfield
 Julio Rimarachin, Rye, NY
 Jennifer J. Ritchie,
 Lakewood
 Chrystin L. Ritter,
 Youngstown
 Rebecca Anne Ritterspach,
 Medina
 Heath Davin Rittler,
 Cardington
 Leslie Anne Robbins, South
 Euclid
Magna Cum Laude
 Brian K. Roberts, New City,
 NY
 Leslie Anne Robinson,
 Toledo
 Sirena Nachelle Robinson,
 Jackson
 Frank Eugene Robison,
 Columbus
 Emily Beth Rock, Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Political Science
 Janice Lynn Rogers, Seoul,
 South Korea
 Tracy Leigh Rogers,
 Sandusky
 Austin Michael Rohr, Logan
 Kelly Ann Romas, Galena
 David Victor Roodhouse,
 Cincinnati

Cristina Louise Rose,
 Lancaster
Magna Cum Laude
with Honors in the Arts and
Sciences
 Heather Ann Ross,
 Cincinnati
 Meredith Allyn Ross,
 Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Sociology
 William Davis Rossiter, North
 Potomac, MD
 Andrew Russell Roush,
 Urbana
 Rodney Jacob Routsong, St.
 Louis, MO
 Ashley Heather Ruggiero,
 Poland
Cum Laude
 Stacey Lee Runge,
 Cincinnati
 Brittany Francis Russell,
 Newark
 Lauren Elizabeth Ruter,
 Cincinnati
 Aidan Alifair Ruth, Columbus
 Jessica Ashley Rynski,
 Perryburg
 Kindra Rochelle Sadler,
 Dublin
 Mahubo Hassan Said,
 Somalia
 Chad Nicholas Sakada,
 Kettering
 Luis Alberto Sanchez, Santa
 Paula, CA
Cum Laude
 Amy Leanne Sanders,
 Newark
Cum Laude
 Kevin F. Sandmann, Toledo
 Anna Marie Sawyer, Milford
Cum Laude
 Lisa Cathleen Scalley,
 Cleveland
Magna Cum Laude
with Honors in the Arts and
Sciences
 Laurie Ellen Schade,
 Maumee
 Tia Marie Scherer,
 Sugarcreek
Cum Laude
 Micaela Schmaman, Cape
 Town, South Africa
 Andrew William Schmidt,
 Perryburg
Magna Cum Laude
 John David Schmittmeyer,
 Minster
 Kelli Kristine Schneider,
 Bowling Green
Magna Cum Laude
 Andrew N. Schock,
 Beavercreek

Commencement Convocation, June 8, 2008

Austin Tyler Schorr,
Lancaster

Erich Joseph Schreiner,
West Milton

Jason William Schreyer,
North Judson, IN
Cum Laude
with Honors in the Arts and
Sciences

Karyn Janel Schrickel, Clyde

Ryan Thomas Schroff,
Ashland

Bailey Ann Schucker,
Columbus
Cum Laude

Annie Elizabeth Schwanitz,
Columbus

David Scott Schwark, Parma

Andrew Martin Schwisow,
Maumee
Magna Cum Laude

Joshua William Scott,
Westerville

Lauren Michelle Seafert,
Warren

Stephanie Marie Seger,
Fairfax, VA

Ida Josephine Seitter,
Columbus

Suzanne Michelle Selesnak,
Medina

Dana Michelle Sellke,
Westerville
Magna Cum Laude
with Honors in the Arts and
Sciences

Jennifer Nichole Sensenig,
Red Lion, PA

Christopher Louis Shaeffer,
Pickerington

Maha Jebreel Shalash,
Hilliard

Tyler Garrett Shank,
Springfield
Cum Laude

Paige Nicole Shannon,
Manchester, NJ
Magna Cum Laude

Andrew Wesley Sharp,
Westerville

Louis Macarthur Fiasco
Sharp, Cleveland, TN

Anthony Pizzonia Shaskus,
Rio Rancho, NM
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Political Science

Ashley Ann Shaw,
Coshocton

Cynthia Lynn Shaw,
Warnock

Megan Christine Shaw,
Delaware

Aaron Cochran Shearer,
Worthington

Gregory Adam Sheen,
Columbus

Arooj Shahid Sheikh, New
Albany
Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction

Herbrina Sade Shepherd,
Maple Heights

Ryan James Shepler, North
Canton
Summa Cum Laude

Melissa Kathryn Sherry,
Toledo
Magna Cum Laude
with Honors in the Arts and
Sciences

Oleg Y. Sheynfeld,
Richmond Heights

Hyun Suk Shin, Seoul, South
Korea

Alexandra MacKenzie
Shinhearl, Mentor

Jennifer Anne Shroyer,
Heath

Michael Joseph Shultz,
Chesterland

Michele Leah Siders,
Columbus

Brian Joseph Siebeneck,
Ottawa

Syvenna Billue Siebert,
Lawrence, KS
Magna Cum Laude
with Honors in the Arts and
Sciences

John Carl Siegenthaler,
Jeromesville

Reena Sikdar, Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences

Brittany Elizabeth Sillasen,
Uniontown

Melissa Beth Sills,
Westminster

Natalyn Marie Simmons,
Cleveland
Cum Laude

Antwalette N. Singer, Toledo

Kanwaldeep Kaur Singh,
West Chester

Christopher Daniel Skaggs,
San Ramon, CA

Shawn Alan Skeldon, West
Jefferson

Kathleen C. Ski, Hilliard
Cum Laude

Kathryn Ashley Skinner,
Plano, TX
Cum Laude

James Micheal Smail,
Austintown

Diana Kathryn Smiley,
Maineville

Andrea E. Smith, Somerset

Andrea R. Smith, Howard
Cum Laude

Andrew Jacob Smith,
Fremont

Anthony Richard Smith,
Gahanna

Aubre Marie Smith,
Chillicothe

Brooke Ann Smith, Saint
Clairsville

Christopher Lee Smith,
Gahanna

Erica Michelle Smith,
Cincinnati

Ian Mowbray Smith,
Wyoming
Magna Cum Laude
with Honors in the Arts and
Sciences

Sarah Elizabeth Smith,
Pataskala

Alison Leigh Smock,
Cincinnati
Magna Cum Laude

Lindsay Anne Snow,
Westerville

Julie Elizabeth Joy Snyder,
Marysville

Katherine Elizabeth Sobie,
Chicago, IL

Cole Michael Solberg, Huron

Rachel Lynn Sorenson,
Wausau, WI

Heather Ann Speer,
Pickerington

Natalie Ray Spelich,
Columbus

Richard James Spicer,
Houston, TX

Scott Raymon Spiller,
Middleburg Heights

Patrick David Sprinkle, Elyria
Summa Cum Laude
with Honors in the Arts and
Sciences

Rachel Lee St. John, Walton
Hills

Sybil Alexandra Stadelman-
Wells, Upper Arlington
Magna Cum Laude

Eric William Staiger,
Cincinnati

Nastassja Johnelle Stanton,
Columbus
Cum Laude

Matthew M. Starkey, Mentor

Matthew F. Stegman,
Madison
Cum Laude
with Honors in the Arts and
Sciences

Nicholas David Steinbrecher,
Delaware
with Honors in the Arts and
Sciences

David Lee Stephens,
Lexington

Jenna Marie Stephens, Tipp
City

Jordan Michael Stephens,
Trotwood

Terah James Stewart,
Columbus

Paul Carl Stey, Newark

Commencement Convocation, June 8, 2008

Vanessa Lynn Stone, Heath
Robert Scott Storm,
Bellevue
John William Storms,
Pickerington
Derek A. Storozuk,
Macedonia
Matthew James Strohmman,
North Bend
Steven Andrew Strong,
Centerville
Kristen Lee Studebaker,
Hudson
Alexander Aaron Stultz,
Cincinnati
Tyler Mitchell Stump,
Fredericktown
Adrian Stupica, Mentor
Megan Amanda Sullivan,
Westerville
Abhinav Suresh, Dubai,
United Arab Emirates
Scott Thomas Surovjak, Port
Clinton
Megan Justine Sustar,
Medina
Maegan Amber Sutton,
Dayton
Corey James Suydam,
Wauseon
Tatiana T. Swain, Columbus
Megan Elizabeth Swart,
Harrison
Brian Andrew Swartz,
Needham, MA
Jason Allen Swartz, West
Jefferson
Bevin Lindsey Sweet,
Columbus
Magna Cum Laude
Emily Mary Szkrybalo,
Hilliard
Cum Laude
Mark Douglas Taracuk,
Columbus
Michael J. Tat, Copley
Cum Laude
with Research Distinction in
Psychology and Speech and
Hearing Science
Christopher Allen Taylor,
Doylestown, PA
Cum Laude
Nicholas J. Testa, McDonald
Charles Edward Thacker III,
Groveport
Bryce Richard Therrien,
Cleveland Heights
Cum Laude
Ian Sterling Thickstun, Upper
Arlington
Andrew John Thomas,
Mentor
Kayla Danielle Thomas, St.
Clairsville
Kurt Mitchell Thomas,
Galloway
Lauren Catherine Thomas,
Solon
Amy Lynne Thompson,
Columbus
Andrea Sue Thompson,
Marion
Cum Laude
Lauren Michelle Thompson,
Cincinnati
Sharece Danielle Thrower,
Reynoldsburg
Summa Cum Laude
Jennifer Marie Tiberio,
Johnstown
Christopher Michael Tift,
Avon Lake
Meghan Olsen Timmes,
Wilton, CT
Cum Laude
Jacob Michael Tincher,
Springboro
Erin Elizabeth Toaz, Walton
Hills
Summa Cum Laude
with Honors in the Arts and
Sciences
Geoffrey Kyle Todt, Bexley
Liza Tom, Queens, NY
Magna Cum Laude
Courtney Christine
Tomolonis, Bridgeport
Keenan D. Topp, Dublin
Sergio Arturo Tostado,
Sardinia
Summa Cum Laude
Yvonne Monique Townsend,
Youngstown
Andrew Philip Trabulsi,
Gahanna
Albert Joseph Trapasso,
Pickerington
Kari Paula Traugott, Sylvania
Carissa Elaine Trindade,
Wooster
Cum Laude
Christina Louise Trolli, Solon
Amanda Nicole Turner,
Cleveland
Marland Lee Turner,
Columbus
Kirstin Marie Turowski,
Mansfield
Cum Laude
with Honors in the Arts and
Sciences
Laura Marie Twilling,
Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
Matthew Randall
Underwood, Powell
Eric Andrew Upp, Gahanna
Magna Cum Laude
April Lynn Utt, Mansfield
Magna Cum Laude
Miranda G. Valentine, Dublin
Matthew Joseph Van Jura,
Strongsville
Magna Cum Laude
with Honors in the Arts and
Sciences
Veronica Lanice Vance,
Mason
Danielle Marie Vandegriff,
Zanesville
Jared Michael VandeRyt,
Cincinnati
Toni Lee Vannelli, Zanesville
Rebecca Jane Vanoverloop,
West Chester
Daniel Lee Vargo,
Pittsburgh, PA
Patricia Ann Vaughn,
Mansfield
Kristine Michelle Veley,
Reynoldsburg
Mark Joseph Verhoff, New
Albany
Allyson Sara Vernon,
Voorhees, NJ
Ashley Nicole Vidra,
Rossford
Anthony Joseph Voytecek,
Martins Ferry
Thuy-Linh Ngoc Vu, Parma
Jenna Ashley Wagner, New
Bremen
Suzanne Elaine Wagner,
Columbus
Summa Cum Laude
with Research Distinction in
Political Science
Katrina Levon Walk,
Lanham, MD
Matthew Lee Walker,
Wilmington
Jennifer Ann Wall, Cincinnati
Briana Kathleen Walsh,
Lakewood
Gregory C. Walther,
Houston, TX
Jocylene Kakai Wantsala,
Cincinnati
Jillianne Faith Ware, Newark
Ryan Matthew Ware,
Centerville
Lisabeth Lynn Warncke,
Defiance
with Honors in the Arts and
Sciences
Elizabeth A. Warren,
Westlake
Katherine Christina Warren,
Delaware
Brett Andrew Washington,
Inglewood, CA
Corey Nicholas
Wassermann, Sandusky
Tiffany Marie Watkins,
Columbus
Benjamin Bruce Watson,
Centerville
Summa Cum Laude
with Honors in the Arts and
Sciences
Hanna Alice Watson,
Granville
Carly Rachel Waxman,
Orange Village

Commencement Convocation, June 8, 2008

Jennifer Ryan Webster,
Green

Magna Cum Laude
with Honors in the Arts and
Sciences

Shawnda Lee Wedge,
Lancaster

Connie Melissa Wehrkamp,
Paulding

Magna Cum Laude
with Research Distinction in
Communication

Benjamin Davis Weisenberg,
Columbus

Ryan George Welker,
Columbus

Cum Laude

Dean J. Wells, Columbus

Katrina Kathleen Wenrich,
Anna

Sarah Riedlin Wessling,
Cincinnati

Cum Laude

Ivan Anthony West,
Columbus

Lindsay Nicole Western,
Columbus

Cum Laude

Sharonda L. Whatley,
Cleveland

Brandon Jeremy Wheeler,
Marysville

Cum Laude

Brittany Morgan White,
Mansfield

Matthew Ronald Whitlock,
Delaware

Stan Wiel, Parma

Letisha Anne Wiest,
Galloway

Carra Janelle Wilburn,
Gahanna

Britney N. Williams,
Mansfield

Jennifer Cassandra Williams,
Peoria, AZ

Megan Elon Williams,
Cleveland

Jennifer Marie Wilson,
Mason

Jennifer Sue Wilson, Huron

Kellyn Marie Wilson,
Perrysburg

Rachel Casey Wilson,
Cleveland Heights

Magna Cum Laude
with Honors in the Arts and
Sciences

Gretchen Renee Witte,
Columbus

Curt Edward Wittmer,
Miamisburg

Lynanne Wolf-Sabatino,
Columbus

Cum Laude

with Honors in the Arts and
Sciences

Brittany Shelby Wolfe, New
Carlisle

Kyle John Wonderly,
Sherwood

Jeness L. Woodard,
Pickerington

Magna Cum Laude

Krystal Catherine Woods,
Columbus

Christopher James
Woodworth, Rocky River

Cum Laude

Ann Marie Worley, Dublin

Adam Alan Wright, Bolivar

Marketta Lynette Wright,
Sandusky

Benjamin Yackshaw, North
Canton

Delano A. Yocco, West
Chester

Ryan Thomas Yohe,
Washington, PA

Heather Dawn Young,
Newark

Leann Marie Young,
Columbus

Denise Gayle Youngsteadt,
Raleigh, NC

Brittany Marie Yurchyk,
Canfield

Summa Cum Laude
with Honors in the Arts and
Sciences

with Research Distinction in
Political Science

Joshua Marks Yurman,
Shaker Heights

Edward Martin Zaczek III,
Cincinnati

Gerry Anthony Zadnik,
Kirtland

Catherine Suzanne Zazon,
Worthington

Susan Zhang, Miamisburg

Magna Cum Laude

Robin Nicole Zimmerman,
Mineral Ridge

Summa Cum Laude

Sia J. Zois, Centerville

Andrew Edward Zotter,
Oakton, VA

Cum Laude

with Research Distinction in
Political Science

Bachelor of Science

Andrew Paul Ahlberg,
Perrysburg

Cum Laude

with Honors in the Arts and
Sciences

Dennis A. Allshouse, North
Kingsville

Meredith Grace Anderson,
Hudson

Cum Laude

with Honors in the Arts and
Sciences

Steven Robert Anderson,
Canton

Summa Cum Laude
with Honors in the Arts and
Sciences

Christopher Jonathan
Antoline, Ashtabula

Cum Laude
with Honors in the Arts and
Sciences

Jon Steven Baker, Bellevue

Kathryn Anne Baker,
Westerville

Cum Laude
with Honors in the Arts and
Sciences

Amanda Joan Ball,
Centerville

Magna Cum Laude
with Honors in the Arts and
Sciences

Simantini Banerjee,
Worthington

Russell Jay Benson,
Columbus

Alycia Renee Berardinelli,
Medina

with Honors in the Arts and
Sciences

Nelson Hall Besouro Cintra,
Westerville

Laura Jeanette Bills,
Cincinnati

Summa Cum Laude
with Honors in the Arts and
Sciences

with Research Distinction in
Psychology

Leigh-Ann Blommel,
Bellbrook

Steven Jerome Bohinc,
Gates Mills

Andrea Christine Borchers,
Cincinnati

Magna Cum Laude
with Research Distinction in
Psychology

Matthew Robert Borths, West
Chester

Magna Cum Laude
with Honors in the Arts and
Sciences

with Research Distinction

Kathleen Anne Broderick,
Cincinnati

Cum Laude
with Honors in the Arts and
Sciences

Andrew Matthew Brooks,
Malaga, NJ

Magna Cum Laude

Eric Michael Brown, North
Olmsted

Kevin Carl Brown, London

Casey Peter Cadden,
Maumee

Magna Cum Laude
with Honors in the Arts and
Sciences

Laura Anna Carver, Medina

Somak Chakraborty,
Calcutta, India

Commencement Convocation, June 8, 2008

Grant Ting Chen, Centerville
 Arun Lazaro Chittur,
 Huntsville, AL
 Elliot James Chong, North
 Andover, MA
 Melanie Elizabeth Cole,
 Somerville
Magna Cum Laude
with Honors in the Arts and
Sciences
 Samantha J. Cole, Toledo
 Christopher Charles
 Coleman, Holland
 Jason Richard Cooperrider,
 Lancaster
with Honors in the Arts and
Sciences
 Jeffrey Robert Corcoran,
 Chillicothe
Magna Cum Laude
with Honors in the Arts and
Sciences
 Anthony B. Cuevas,
 Westerville
 Matthew David Custis,
 Lebanon
 Poorvi Prakash Dalal,
 Bombay, India
Magna Cum Laude
with Honors in the Arts and
Sciences
 David Thomas Decker,
 Fremont
 Jessica Elizabeth DePassio,
 Grove City
 Nhung Tuyet Do, West
 Chester
 Matthew Phillip Dodovich,
 Barberton
with Honors in the Arts and
Sciences
 Kari Ann Dudgeon, Loudonville
Magna Cum Laude
with Research Distinction in
Psychology
 Kevin Andrew Duff,
 Columbus
Cum Laude
 Sakiko Endo, Hikarigaoka,
 Tokyo, Japan
 Erica Daniela Ermann,
 Gahanna
Summa Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Psychology
 Chad Christopher Fishter,
 Mentor
Magna Cum Laude
 Zachary Ellis Fithian,
 Mansfield
Summa Cum Laude
 Benjamin A. Foerster, Akron
 Amanda Lynn Fulajtar,
 Mentor
Cum Laude

Sara Rathman Fuller, Burton
Summa Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Psychology
 Paul Joseph Gesicki, Jr.,
 Medina
 Mahlon Thomas Graham,
 Cleveland
 Emma Rose Gorman,
 Westerville
Summa Cum Laude
 Kevin Nathaniel Griffith,
 Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
 Ryan Paul Gross, Massillon
 Andrea Lynn Halco, Highland
 Heights
with Honors in the Arts and
Sciences
 Daniel Richard Hall, Hilliard
 Katie Elizabeth Hamrick,
 Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
 Erica Lynn Harris, Nelsonville
Cum Laude
with Research Distinction
 Brett Stephen Hartley,
 Youngstown
 Jessica Marie Hassell,
 Columbus
Magna Cum Laude
 Payton William Havard,
 Zavalla, TX
 Kenneth Paul Hempill,
 Portsmouth
Magna Cum Laude
 Christopher Mitchell Hendy,
 Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences
 Daniel Joseph Hennessy,
 Rossford
 Vaughn A. Hoblet, Jr.,
 Perysburg
 Augustine Paul Hong, Toledo
 Alexander Brian Hookway,
 Willard
Magna Cum Laude
with Honors in the Arts and
Sciences
 Joshua Burton Horowitz,
 Westerville
 Adam Christopher House,
 Westlake
 Christopher James Hunter,
 Springboro
 Dawn Colleen Ivancic,
 Strongsville
 Kyle Lee Jones, Columbus
 Katherine C. Kannen, Clinton
 Kathleen Marie Kassouf,
 Brecksville
 Nicole Marie Keeling,
 Canfield

Sarah Christian Kilbane,
 Avon Lake
 Donald Wayne Kirker, West
 Union
Magna Cum Laude
 Erik Louis Knight, Bellevue
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Psychology
 Amanda Marie Knoth,
 Vandalia
 Michael David Koba, Norwalk
 Francois Salvador Lamini,
 Sunbury
 Alexandra Marie Leming,
 Dayton
Magna Cum Laude
with Honors in the Arts and
Sciences
 Steven Luebbers Levine,
 Cincinnati
 Stephen Thomas Lewis,
 Hilliard
 Jonathan P. Lim, Stow
 Karen Ann Lindsay, Ashville
with Research Distinction in
Psychology
 Amy Melissa Linn, Chardon
 Shengyi Jing-Jing Mao, West
 Chester
Magna Cum Laude
with Honors in the Arts and
Sciences
 Gina Louise Margraf, New
 Riegel
 Jacquelyn Lauren Martin,
 Westerville
 Jena Lee Martin, Van Wert
 Stephanie Chandra Martin,
 Columbus
 Rachel Grant Mauk, Mentor
Magna Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction in
Geography
 Jennifer Lynn May,
 Uniontown
 Kevin James McCarthy,
 Perrysburg
Summa Cum Laude
with Honors in the Arts and
Sciences
 Kyle David McCrea,
 Columbus
Cum Laude
 Amber Nicole McGeorge,
 Wapakoneta
 Jacob Patrick McKim,
 Johnstown
Magna Cum Laude
with Honors in the Arts and
Sciences
 Christopher John McNeeley,
 Columbus

Commencement Convocation, June 8, 2008

Shane Evert Melanko,
Shadyside
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction
Andrew Buck Michael, New Madison
Andrea L. Miller, Columbus
Bryan Andrew Miller, Marietta
Kierstin Sundberg Montano, Centerville
with Honors in the Arts and Sciences
with Research Distinction in Psychology
Andrew Richard Morbitzer, Bay Village
Cum Laude
Jessica Marie Mull, Willard
with Honors in the Arts and Sciences
Srisubrahman Suryanarayan Nandula, Dublin
Kurt David Nye, Bay Village
Cum Laude
Erin Marie O'Brien, Maumee
Cum Laude
with Honors in the Arts and Sciences
Arnold Karl Olszewski, Jr., Brunswick
Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Speech and Hearing Science
Andrew Thomas Pasko, Tiffin
Amisha Mahesh Patel, Surrey, England
Bhavesh B. Patel, Columbus
Neagum Bharat Patel, Mansfield
Summa Cum Laude
with Honors in the Arts and Sciences
Saneeka Shishir Patel, Powell
David J. Payne, Delaware
James Migita Pham, Lakewood, CA
Kari Marie Pollarine, Strongsville
James Patrick Pooley, Coshocton
Magna Cum Laude
with Research Distinction in Psychology
Elyse Marie Pothier, Westlake
Cum Laude
with Honors in the Arts and Sciences
Brihdish Rajagopalan Subramaniam, Rochester Hills, MI
Sarah Marie Rambeau, Renton, WA
Katherine Elizabeth Reifeis, Westerville
with Honors in the Arts and Sciences
Jack Andrew Reitman, Berea
Magna Cum Laude
with Honors in the Arts and Sciences
Laura Marie Rivera Rodriguez, Pickerington
Cum Laude
with Honors in the Arts and Sciences
Todd David Robinson, Westerly, RI
Ross Edward Rodman, Ostrander
Michael Joseph Rosner, Beavercreek
Christina Ehrman Ross, Buffalo, NY
Magna Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Psychology
Azher Habib Salikuddin, West Chester
Timothy E. Sborny, Barberton
Timothy Gerard Schirmer, Dayton
Magna Cum Laude
with Honors in the Arts and Sciences
Allison Mary Schmitz, Canton, MI
Robert Justin Schneider, Groveport
Andrew Joseph Senita, West Lafayette
Theresa Amber Serna, Cleveland
Mark Andrew Sexton, Worthington
Julia Shekunov, Vitebsk, Belarus
Magna Cum Laude
with Honors in the Arts and Sciences
with Research Distinction in Psychology
Joshua Thomas Sheldon, North Canton
Melissa Kathryn Sherry, Toledo
Magna Cum Laude
with Honors in the Arts and Sciences
Kathryn Anne Shortman, Hudson
Magna Cum Laude
with Honors in the Arts and Sciences
Kathleen C. Ski, Hilliard
Cum Laude
Jordanne Elizabeth Skocik, Chillicothe
Brendan Edward Smith, Englewood
Joshua Brian Sodowsky, Big Spring, TX
Magna Cum Laude
with Honors in the Arts and Sciences
Lindsey Rose Sonewald, New London
Cum Laude
Jonathan L. Sonnevile, Cincinnati
Mark Allen Steiner II, North Canton
Mark Andrew Stitz, Massillon
Joshua James Stockdale, Jefferson, PA
Cum Laude
Bridget Kathleen Sullivan, Mayfield Village
Joy Elizabeth Suver, Circleville
Dominic Stephen Swaby, Hamilton
Michael Brian Swartz, Lima
Jeffrey Alan Unterbrink, Delphos
Magna Cum Laude
with Honors in the Arts and Sciences
Rebecca Jane Vanoverloop, West Chester
Ashley Elizabeth Vogel, Rocky River
with Honors in the Arts and Sciences
Chelsea Glen Walton, Carroll
Summa Cum Laude
with Honors in the Arts and Sciences
Michael David Weber, Perrysburg
with Research Distinction in Psychology
Samuel David Weber, Uniontown
Stacey Brunner Williams, Elyria
Cum Laude
with Honors in the Arts and Sciences
Krista Victoria Winger, Columbus
Summa Cum Laude
Artem Victorovich Zagorodnov, Upper Arlington
Magna Cum Laude
with Honors in the Arts and Sciences

**School of
Communication**

**Bachelor of Arts in
Journalism**

Candace Lee Adrian,
Pittsburgh, PA
Graham Mark Beckwith, Los
Angeles, CA
Jeffrey Ryan Bennett, Celina
Magna Cum Laude
Lindsay Marie Betz, South
Euclid
Magna Cum Laude
Keith Charles Britton,
Sulphur Springs
Kimberly Lynn Burdett,
Harrison
John C. Byrne, Cincinnati
Kate Emily Christobek, Lewis
Center
Cum Laude
*with Honors in the Arts and
Sciences*
Kyle Douglas Clapham,
Marion
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Briony Grace Clare, Sydney,
Australia
Mary Elizabeth Dannemiller,
Loveland
Bryan Francis DeArdo,
Pickerington
Jacob Asher Donham,
Toledo
Joshua David Ellis, Elkins
Park, PA
Patrick John Fox, Cincinnati
Matthew R. Friedman,
Westlake
Jordan Elizabeth Galloway,
Van Wert
Cum Laude
*with Honors in the Arts and
Sciences*
Anthony Francesco Geraci,
Chesterland
John Richard Gerbich, Castle
Rock, CO
Magna Cum Laude
Shelly Lynn Hansen,
Loveland
Magna Cum Laude
George Nicholas Kioussis,
Northridge, CA
Magna Cum Laude
Holly Michelle Klass, Mentor
Adam Glenn Konvalinka,
Columbus
Joshua Daniel Lehman,
Portland, OR
Ethan Henry Lindell, Great
Valley, NY
Cum Laude

Diana Michelle Link,
Columbus
David M. McNeely, Mount
Orab
Danielle Nichole Meadows,
Columbus
Laura Catherine Mlakar,
Seven Hills
Cum Laude
Bradley Michael Morris,
Circleville
Rajiv Kumar Nair, Upper
Arlington
Jacqueline Kay Nash,
Leipsic
Cum Laude
Michelle Pineiro, Bronx, NY
Erin Eileen Pompili, North
Royalton
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Sierra Lynn Reyes,
Pickerington
Caitlin Elizabeth Sampsel,
North Canton
Magna Cum Laude
Juan Sanchez, Jr., Fremont
Kathleen Elizabeth Schrader,
Pickerington
Michael Alan Schwartz,
Buffalo, NY
Natalee K. Seely, Cambridge
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Kimberly Sue Setliff,
LaGrange
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Andrew Calvin Sharp,
Columbus
Magna Cum Laude
Elizabeth Renee Slightam,
Huber Heights
Kacia Lynn Strous, Circleville
Magna Cum Laude
Kathleen Elizabeth Swanson,
Strongsville
Jeffrey Joshua Symonds,
Medina
Zachary Davis Timmons,
Davisville, WV
Daniel Unsdorfer, Medina
Emily Michelle
Valandingham, Trenton
Benjamin Rancour Zenitsky,
Columbus

**The Max M. Fisher
College of Business**

Interim Dean: Stephen L.
Mangum

**Bachelor of Science in
Business
Administration**

Megan Elizabeth Abady,
North Royalton
Alan Emile Abouhassan,
Mayfield Heights
Jordan Thomas Adams,
Westerville
Rikesh Ahir, Toledo
Melanie Lee Aills, Delaware
Nina Marie Alexander,
Columbus
Jonathan Ryan Alford,
Hamilton
Magna Cum Laude
*with Honors in Business
Administration*
Preston S. Algaier, Poland
Breann Lynn Allen,
Coshocton
Clinton R. Allen, Cincinnati
Martin Alvarado Cortes,
Guadalajara, Mexico
Cum Laude
Brian Joseph Andersen,
Hudson
Kelly Lynn Anderson,
Loveland
Cum Laude
Jessica Ann Ansley,
Columbus
Magna Cum Laude
*with Honors in Business
Administration*
Holly Nicole Apostolec,
Martins Ferry
Robert D. Arbogast III, North
Canton
Magna Cum Laude
*with Honors in Business
Administration*
*with Distinction in Human
Resources*
Justin Francis Argentine,
Wintersville
Magna Cum Laude
*with Honors in Business
Administration*
Eric Michael Arndts, Vandalia
Cum Laude
Joseph Robert Arnold,
Fairfield
Neha Arora, Columbus
Talal Younis Asad, Amman,
Jordan
Magna Cum Laude
Lindsay Claire Ashley,
Cincinnati

Commencement Convocation, June 8, 2008

Benjamin Michael Babeaux,
Blacklick
Cum Laude
Sunita Badlani, Dubai,
United Arab Emirates
Michaela Marie Bailey,
Canton
Summa Cum Laude
with Honors in Business
Administration
Megan Taylor Bakaletz,
Hilliard
Cum Laude
Julie Anna Baker, North
Royalton
Ryan Joseph Baker,
Beavercreek
Andrew Paul Balla, Canton
Cum Laude
Brian Michael Banjac,
Broadview Heights
Cum Laude
Paul Michael Barash,
Blacklick
Rudy Barinotto, Lima, Peru
Bradford Thomas Bartels,
Cincinnati
Magna Cum Laude
with Honors in Business
Administration
Matthew Joseph Bartsch,
Pickerington
Joseph Robert Battelline,
Bucyrus
John Robert Baxter,
Columbus
Magna Cum Laude
Adam Paul Becker,
Middletown
James Bishop Beckman,
Ottawa
Magna Cum Laude
Jessica Lee Bell, Oak Hill,
VA
Cum Laude
Nikki Sue Bemiller, Marion
Dexter Philip Benjamin,
Blacklick
Justin Thadeus Bennett,
Canal Fulton
Cum Laude
Anthony Charles Berg, Akron
Terry Lee Bernander, Jr.,
Franklin, WI
Ali Marylyn Bertke,
Beavercreek
Magna Cum Laude
with Honors in Business
Administration
Jonathan Alan Biber,
Succasunna, NJ
Joseph Robert Bidinge,
Columbus
Cum Laude
Anne E. Blanchard,
Willoughby
Brian James Blankenship,
Macedonia
Benjamin Karl Bleikamp,
Cincinnati

Joshua Jerome Blom,
Lebanon
Desmond Tyrone Body,
Morristown, NJ
Jerod John Bohnenkamp,
Perrysburg
Christopher Alan Boice, Tipp
City
Robert Michael Bond,
Whitehall
Michael Paul Bookmyer,
Cincinnati
Magna Cum Laude
with Honors in Accounting
Ashish Vallabh Borda,
Columbus
Christina Jin Borm, Dublin
Jessica Lynn Boron, Canton
Katherine S. Borstelmann,
Napoleon
Todd Christopher Bowles,
Englewood
Matthew Louis Boydston,
Cincinnati
John Harold Braatz,
Perrysburg
Cum Laude
John Roy Braden, Burke, VA
Heather Lynn Bradshaw,
Columbus
Cum Laude
Zachary Charles Bramlage,
New Albany
Magna Cum Laude
Robert Bradley Brandt,
Powell
Jonathan Robert Brennan,
Shelby
Kari L. Brick, Uhrichsville
Adam Christopher Brown,
Columbus
Brooke Lea Brown, Ney
Elizabeth Anne Brown,
Columbus
Jacqueline Noel Brown,
Pittsburgh, PA
Lindsay Marie Brown,
Beavercreek
Amanda Kay Bryson, Fairfax
Station, VA
Craig S. Buck, Galion
Ryan Wesley Buck, Canfield
Linda Thi Bui, Dayton
Kacy R. Bullard, West
Chester
Daniel Kent Burkholder,
Bryan
Cum Laude
with Honors in Accounting
Heather Sue Burroughs,
Marion
John Paul Butler, Holland
Cum Laude
Chase L. Buurma, Willard
Mike Cachat, Westlake
Kristina Marie Calvin,
Cincinnati
Andrew Charles Campbell,
Madeira

Curtis Matthew Carpenter,
Fredericktown
Keith Patrick Carroll,
Fairview Park
Dustin B. Carter, Riga, MI
Clare Emily Casey,
Columbus
Adam Michael Chaloupka,
Northfield Center
Paul Michael Chamoun,
Fairview Park
Hui Kau Bridget Chan, Oak
Hill, VA
Cum Laude
Jay George Chang,
Woodbridge, VA
Sung Soo Chang, Seoul,
South Korea
Lauren Anne Charpie,
Toledo
Eric L. Chiang, Akron
Tyrell C. Childs, Westlake
Scott Thomas Chillinsky,
Dayton
Sherrie Lea Clark, Upper
Sandusky
Cum Laude
Emily Leona Clay,
Westerville
Justin Neal Closky,
Plainview, NY
Sean David Coffey, West
Chester
Cum Laude
Stephen Edward Collins,
Newark
Kathryn Elizabeth Conrad,
Upper Arlington
Magna Cum Laude
Joshua Lee Converse,
Columbus
Zachary Aaron Cooperrider,
Croton
Jenna Marie Corder, Bucyrus
Matthew Francis Cornell,
Ellicott City, MD
Kevin Barrett Costa,
Pittsburgh, PA
Michael Thomas Costantino,
Centerville
Jesse Ray Couch, Troy
Alison Rene Coutts, Sylvania
John Aaron Crabtree, Marion
Adam David Craig,
Centerburg
Jonathan Moss Crawford,
Columbus
Magna Cum Laude
with Honors in Business
Administration
Kylee Anne Crawford,
Sylvania
John Steven Criss,
Steubenville
Wayne Neal Cunningham,
Cleveland
Mary Elizabeth Curphey,
Upper Arlington
Cum Laude

Commencement Convocation, June 8, 2008

Michael G. Curtin, Warren
 Nicholas Allan Curtis, Toledo
 Eric Patrick Czarniecki,
 Beavercreek
 James Alan Daft, Columbus
 Melissa Margaret Danus,
 Youngstown
 Charlene Nicole Davis,
 Sandusky
 Helen Murphy Debbeler,
 Cincinnati
Magna Cum Laude
 with Honors in Accounting
 Anthony Thomas DeCrow III,
 Columbiana
Cum Laude
 Blake Justin DeFluri, State
 College, PA
 Matthew Tyler DeHart, Shiloh
 Daniel Thomas DeLucia,
 Columbus
 Michael Guy DeSantis, North
 Canton
 Douglas Ryan Deskins,
 Wauseon
 Amy Kathryn Devereux,
 Cincinnati
 Charlie Deye, Cincinnati
 Darshana Dhirani, Dubai,
 United Arab Emirates
 Laura Marie Diamond,
 Cincinnati
 Brian Lee Dick, Fort Mitchell,
 KY
 Adam Jeremy Diehl,
 Cincinnati
Cum Laude
 Harriet Dietrich, Hilliard
 Drew Tyler Dillon, Sullivan
 John Rodgers Dingle,
 Shaker Heights
Magna Cum Laude
 Kevin Michael Dodgson,
 Penn Hills, PA
 Scott Andrew Doles, Grove
 City
 Felicia Anne Dolfi, Columbus
 Nathaniel Robert Dowds,
 Shelby
 Lucas Martin Draper,
 Beavercreek
 Ryan Charles Dressler,
 Copley
 John R. Drummond,
 Pickerington
 Brian Wesley Duer, Winter
 Garden, FL
 Kevin Patrick Duffin,
 Wheeling, WV
 Antonio Miguel Duganiero,
 Broadview Heights
 Aaron Winslow Duncan, Tipp
 City
 Joel W. Dunham, Haviland
 Bess Harper Dunlop,
 Coshocton
Cum Laude

Daniel Thomas Dye,
 Napoleon
Magna Cum Laude
 David Daniel Ebersole,
 Westlake
Magna Cum Laude
 with Honors in Business
 Administration
 Ryan Louis Edmiston, South
 Charleston
 Kenneth Edward, Jakarta,
 Indonesia
Cum Laude
 Eric Michael Edwards,
 Loveland
 Bryce Matthew Ehrhardt,
 Sandusky
Cum Laude
 Isaac John Elking, Loveland
Magna Cum Laude
 with Honors in Business
 Administration
 Eric Bradford Elles, Hinckley
 Alan Jason Erney, Sandusky
 Di'Json Evans, Wooster
 Leanne Michelle Evans,
 Westerville
Cum Laude
 Tyler Andrew Eve, Sidney
 Ali Abas Farah, Columbus
 Eugene Farber, Solon
Cum Laude
 Christopher Martin Favret,
 Massillon
 Roman Fayman, Solon
 Ashley Elizabeth Fearon,
 Canton
 Katherine Cecilia Felix,
 Cincinnati
 Michael Albert Finer, Fair
 Lawn, NJ
 Andrew George Finkes,
 Hudson
 Donald Lewis Fisher III,
 Powell
 Kimberly Ann Fisher,
 Pittsburgh, PA
 Scott Michael Fisher,
 Columbus
 Megan Christine Flood,
 Canonsburg, PA
Cum Laude
 Jenna Nicole Flowers,
 Maumee
 Robert Charles Foley,
 Kettering
 Lori Michelle Fought,
 Wooster
Magna Cum Laude
 Jacquelyn Anne Fox, Toledo
 Julie M. Freeman, Bellville
 Heather Shaw Friedeman,
 Waterville
 Christopher Paul Friel,
 Northfield, NH
Cum Laude
 Mallori Cristen Frizzell,
 Ashland
 Michelle Annette Fugitt,
 Mansfield

Luba Futoransky, Springboro
 James Patrick Gallagher, Jr.,
 Sandusky
Cum Laude
 Nicholas James Gamellia,
 Mayfield Village
 Joanne Carey Costes
 Garcia, Elyria
 Chad Vincent Gardner,
 Brook Park
Cum Laude
 Joshua Marowen Gardner,
 Danville
 John Joshua Geig, Canal
 Fulton
 Ashley A. Geis, Botkins
Cum Laude
 Courtney Elizabeth Georg,
 Celina
 Shelby Helen Georges,
 Bellbrook
Magna Cum Laude
 Nathan Michael Germinaro,
 Bethel Park, PA
 Bitan Ghosh, Dublin
Summa Cum Laude
 Adam Thomas Giere, Dublin
 Caitlin Alice Gilbert,
 Cincinnati
Cum Laude
 with Honors in Business
 Administration
 Robert Douglas Gillespie,
 Florida, NY
 Danielle Lynn Gilley,
 Beavercreek
 Taylor Jo Gleckler, Wauseon
 Daylea Kay Godfrey,
 Gahanna
 Gregory Charles Godic,
 Mentor
 Molly O. Goldberg,
 Youngstown
 Patricia Lynn Goodeman,
 Westerville
 Dustin Andrew Goodpaster,
 Cincinnati
 Amy Jo Gosser, Crestline
 Lloyd John Thomas Graham,
 Warren
Magna Cum Laude
 with Honors in Business
 Administration
 Matthew Ryan Gramlich,
 Pickerington
 Alison Renee Granger,
 Marion
 Anthony Matthew Grauso,
 Blairstown, NJ
 Patrick Edwin Graves,
 Mentor
 John Neil Greene, Marshall,
 WI
 Bradley Alan Greiner, Fort
 Worth, TX
Cum Laude
 Christine Elizabeth Griffin,
 Powell
Cum Laude

Commencement Convocation, June 8, 2008

Gregory Mark Groom, Bexley
Magna Cum Laude
with Honors in Accounting
 Robin E. Gross, Gates Mills
 Anne Mary Gubernath,
 Bucyrus
 Gulsah Gunenc, Edirne,
 Turkey
Cum Laude
 Linda Marie Haddad,
 Columbus
 Holly Ann Hagans, Heath
Magna Cum Laude
 Brendan Michael Hall,
 Cincinnati
 Christopher Brian Hamilton,
 Beavercreek
 Joseph Ryan Hamilton,
 Mentor
 Russell William Hamilton,
 Cloverdale
 Joseph David Hamrock,
 Vienna
Cum Laude
 Ryan Michael Hanna, Hilliard
Cum Laude
 Kellen M. Harkness,
 Puyallup, WA
Magna Cum Laude
 Jonathon Scott Harris,
 Franklin
 Trevor Philip Harris,
 Cincinnati
 Andrew Hirsch Harrison,
 Shaker Heights
 Andrew Lewis Hart, Kenton
 Rebecca Claire Hart,
 Cincinnati
Cum Laude
 Christopher Lee Hartman,
 Solon
 Drew Eugene Hartman, Van
 Buren
 Lydia Ann Hartzler, Marion
Cum Laude
 Tiffany Ashley Harwell,
 Mansfield
 Ashley Janice Haskamp,
 Cincinnati
 Richard Jonathan Hathaway,
 Maumee
 Nastacha C. Hayward,
 Cleveland
 Daniel Adam Healy,
 Cheshire, CT
 Richard Brian Heeb, Edina,
 MN
 Megan Renee Heighton,
 Westerville
Cum Laude
 Brandon Lee Hemming,
 Wheelersburg
 Timothy Lee Henke, Navarre
 Yoo Ra Her, Seoul, South
 Korea
 Michael John Hernan,
 Youngstown
 Sarah Beth Hersch, New
 Albany
Summa Cum Laude
with Honors in Business
Administration
 Katherine Elise Hetteberg,
 Cuyahoga Falls
Cum Laude
with Honors in Accounting
 Tana Marie Hildebrand,
 Alliance
 Ashwin Hirawat, Jaipur, India
Magna Cum Laude
with Honors in Accounting
 David Alan Hitch,
 Independence
 Kevin Scott Hoaglin, Chagrin
 Falls
 Kelly Lynn Hoffmann,
 Milwaukee, WI
 Amber Christine Hohider,
 Wooster
 Erin Nicole Holloway, Milford
 Mitch Vade Holman,
 Columbus
 Anne Elisabeth Hough,
 Bolivar
 Kimberly Ruth Howenstein,
 Toledo
 William Anthony Hroncich,
 Dublin
 David Fang-Hui Huang,
 Naperville, IL
 Haoyang Huang, Foshan,
 P.R.C.
 Lauren Maureen Huefner,
 Chagrin Falls
Cum Laude
 Amber Leann Hurley,
 Wadsworth
 Joseph Richard Hutchinson,
 Centerville
 Kaan Inceoglu, Newark
 Sidharth Reddy Indukuri,
 Hyderabad, India
Cum Laude
 Jessica M. Ingram, Cincinnati
 David Joseph Isaacs,
 Cardington
 Audrey Leigh Iudiciani,
 Poland
 Matthew Hayes Jackson,
 Chicago, IL
 Robin Ilissa Jacobson,
 Clayton
Summa Cum Laude
with Honors in Business
Administration
 Wonyoung Jang, Seoul,
 South Korea
Summa Cum Laude
 John Adam Janikis, Hudson
 Kashif Jawed, Karachi,
 Pakistan
 Joshua P. Jenkin, Columbus
 Brandon Hal Johnson,
 Chesterfield, MO
 Bryan Christopher Johnson,
 Toledo
Cum Laude
 Dionte J. Johnson,
 Columbus
 Joshua Rodgers Jones,
 Marion
 Natalie Renee Jones,
 Warren
 Rohit Joon, Delhi, India
 Michael Gregory Jordan,
 Ashville
 Rachel Catherine Jordan,
 London
Cum Laude
with Honors in Business
Administration
 Jin-Ha Jung, Busan, South
 Korea
 Christopher Bryan Justice,
 Cincinnati
Cum Laude
 Matthew Paul Kadish,
 Loveland
Magna Cum Laude
with Honors in Accounting
 Matthew Dominic Kambic,
 Hilliard
Summa Cum Laude
 Praneet Kumar Kandula,
 Gallipolis
Cum Laude
 Kyle Richard Kaufman,
 Binghamton, NY
 Bryan Clark Keane, Amherst,
 NH
 Ryan Thomas Keith, Fairfax
 Station, VA
 Andrea Nicole Keller,
 Woodville
 Chelsea Marie Keller,
 Columbus
 Catherine Mary Kelly,
 Gahanna
 Anthony Robert Kennedy,
 Bloomington, IN
 Ryan James Kent,
 Parkersburg, WV
 Katherine Anne Kerr, Avon
 Lake
 Gregory Merrill Kester, West
 Chester
 Dustin Kestranek, Stow
Magna Cum Laude
 Emily Renee Keyes,
 Nashport
 Sofia Siddiq Khan,
 Cincinnati
 Stephen Justin Kiff,
 Columbus
Magna Cum Laude
 Joshua Charles Kilgore,
 Springfield
 Sangeun Kim, Sungnamsi,
 South Korea
 Anthony Jeffrey King,
 Columbus
 Robert John King, Avon Lake
 Thomas Julius Kish, Vienna,
 VA

Commencement Convocation, June 8, 2008

Rebecca Anne Kiskaddon,
Perrysburg
Magna Cum Laude
Jessica Lynn Kleinman,
Wadsworth
Summa Cum Laude
with Honors in Business
Administration
Emily Jo Kline, Springboro
Summa Cum Laude
with Honors in Business
Administration
Andrew James Knepley,
Napoleon
Edward Michael Knoll,
Fairview Park
Kyun Duk Ko, Seoul, South
Korea
Stephanie Elise Koch, Powell
Michael Benjamin Kocher,
Columbus
Ryan Scott Kogge, Enfield,
CT
Magna Cum Laude
Yuhma Soonhyuk Koh,
Seoul, South Korea
Gregory Francis Kozel, Solon
Christopher Ryan Kraft,
North Olmsted
Kevin Gregory Krieger,
Mason
Steven Brian Krivos,
Hinckley
Johann R. Kroll, Medina, MN
Kathryn Marie Kuchel,
Lincolnshire, IL
Cassandra Lee Kujanek,
Pickerington
Cum Laude
Eric Thomas Kunkel,
Zanesville
Cum Laude
Christine Lynne Kurilic,
Sandusky
Robert Kyei, Brooklyn, NY
Pooja Lahoti, Powell
Cum Laude
Brianna Jo Lambes,
Cambridge
Adam Christopher Lantz,
Champion
Theresa Ann Lapp,
Northfield
Cum Laude
Max Christopher Larsen,
Springboro
Brett Richard Laubacher,
North Canton
Magna Cum Laude
with Honors in Business
Administration
Chak Kwan Law, Hong
Kong, Hong Kong, P.R.C.
Jeffrey Anthony Leciejewski,
Lakewood
Boyoun Lee, Seoul, South
Korea
Chang Joon Lee, Seoul,
South Korea

Dongwon Lee, Daegu, South
Korea
Cum Laude
Tedman Pui Ming Lee,
Gahanna
Yo Han Lee, Sungnam-City,
South Korea
Matthew J. Leib, Solon
Sarah Beth Leonard, Plain
City
Audra Shayne Lepi,
Nashport
Magna Cum Laude
Elizabeth Carmel
Leschansky, Bellbrook
Magna Cum Laude
with Honors in Accounting
Ross Andrew Leskovec,
Austintown
Benjamin David Lewis,
Columbus
Christina M. Li, Canton
Magna Cum Laude
with Honors in Business
Administration
Matthew David Little, Marion
Jun Liu, Dongying, P.R.C.
Cum Laude
Megan Louise Livesay,
Westerville
Brittany E. Livingston, Lisle,
IL
Mark Stephen Loeser,
Sylvania
Trevor D. Loken, Westerville
Matthew David Lowman,
Centerville
Carrie Ann Luman, Prospect
Benjamin Nathaniel Lynch,
Enon
Erin Marie Lyons, Mentor
Summa Cum Laude
with Honors in Business
Administration
with Distinction in Accounting
John Eunjun Ma, Fairfax, VA
Michael Christopher
Machuga, Allison Park,
PA
Andrew Michael Maloney,
Kettering
Magna Cum Laude
with Honors in Accounting
Kevin Allan Manz, Tiffin
Dominic Michael Manzo,
Pickerington
Summa Cum Laude
Seth Jared Marks, Akron
Christina Marie Martin,
Mentor
Conor Patrick Martin, Avon
Lake
Steven Robert Martin,
Wapakoneta
Jessica Christen Martz,
Midland, MI
Cum Laude
with Honors in Business
Administration

Nicholas Ryan Mason,
Maineville
Christopher Anthony
Matousek, Broadview
Heights
Cum Laude
Stacey Marie Matwijiw,
Parma
Magna Cum Laude
Nicole Lynnette Mauger,
Baltimore
Andrew John Maze, St.
Marys
Lee Michael McConkey, New
Carlisle
Jennifer Anne McCormack,
West Chester
Stephanie Lynne McCunn,
Crestline
Kailee Ann McDonald,
Worthington
Magna Cum Laude
with Honors in Accounting
Anthony McGee, Madison
Christopher William
McGowan, Cincinnati
Lance L. McGowan,
Columbus
Magna Cum Laude
with Honors in Business
Administration
Martin Kraig McHenry,
Cincinnati
Joseph A. McKim,
Richmond, VA
Adam William McLane,
Upper Arlington
Chelsea Ann Mendrala,
Chardon
Owen Peter Merchant, Upper
Arlington
Matthew Emmett Merkel,
Aurora
Teresa Michelle Meyer,
Dearborn, MI
Jordan Thomas Mezoﬀ,
Kettering
Lauren Renee Michalos,
Cincinnati
Cum Laude
with Honors in Business
Administration
Mark Jared Michalski, Lorain
Shawn W. Miko, Brecksville
Cum Laude
Natan David Milgrom,
Beachwood
Cum Laude
Sarah Ann Milheim, Bucyrus
Alex Jeffrey Miller, Sidney
Cum Laude
Chad Weston Miller, Plain
City
Jerad Lee Miller, Lima
Kristin Kate Miller, Loveland
Monte E. Mitchell, Avon Lake
Jennifer K. Miyoshi, North
Olmsted
Cum Laude

Commencement Convocation, June 8, 2008

Christopher Allen Moberger,
Dublin
Justin Michael Molina,
Kettering
Cum Laude
Jeffrey Michael Moore,
Kettering
Jennifer Marie Moore,
Springboro
Nathaniel Warren Moore,
West Chester
Taylor Alexander Moore,
Cincinnati
Matthew Martin Moritz,
Lexington
Julie Ann Moscovitz,
Vandalia
Michael Joseph Mozes,
Kettering
Summa Cum Laude
with Honors in Accounting
Stephanie Kay Murnen,
Toledo
Magna Cum Laude
Michael Thomas Murphy,
Loveland
Timothy Alan Murray, Marion
Cum Laude
Molly Michelle Muzevich,
Canfield
Summa Cum Laude
with Honors in Accounting
Brian Daniel Myers, Marion
Mara Rebecca Nash, Pepper
Pike
Aleksander Naydinskiy,
Cleveland Heights
Magna Cum Laude
Kathleen Alleyne Neff,
Hudson
Cum Laude
Libby Anne Nelson, Lodi
Cum Laude
Michelle Laura Nelson,
Grosse Ile, MI
Magna Cum Laude
Stephen Anthony Neola,
Chagrin Falls
Cum Laude
Leah Danielle Newland,
Martins Ferry
Andrew Patrick Newman,
Fairview Park
Cum Laude
William Alan Newman, Lima
Natalie Sophie Neyman,
Solon
Laura Anne Nicely, Bowling
Green
Joshua David Niese, Ottawa
Amber Michelle Noonan,
Hamilton
Sapna Chandrakant
Noticewala, Mason
Robert John Nuccio,
Glenview, IL
Magna Cum Laude
Shawn Patrick Nuckles,
Grove City
Jameson Michael Nunney,
Westlake
Kristin Lee Obermeyer, West
Chester
Nikki N. Okafor, Dallas, TX
Nnamdi John Okonne,
Asaba, Nigeria
James Lee Orr, Cambridge
Cum Laude
Rebecca Elizabeth Ort,
Pickerington
Magna Cum Laude
Luba Osadchy, Mason
Magna Cum Laude
with Honors in Business
Administration
Jordan M. Owens, Marion
James Richard Ozamiz,
Pickerington
Dhruv Deepak Pahwa,
Mumbai, India
Magna Cum Laude
with Honors in Business
Administration
Elaina Louise Palermini,
Gahanna
Adel Judith Palfy, Westlake
Cum Laude
Jaclyn Renee Palmer,
Tabernacle, NJ
Nathan Randall Palmer,
Dublin
Summa Cum Laude
with Honors in Accounting
Matthew Edmund Paluta,
Madeira
Jared Michael Parish, Lima
Soyeon Park, Seoul, South
Korea
Cum Laude
Ashley Maurine Parker,
Fostoria
Cum Laude
Michael William Parry, Akron
Cum Laude
Noveen Pasha, Lahore,
Pakistan
Cum Laude
Vaibhav Kiritbhai Patel,
Ahmedabad, India
Anastasia Olegovna Patoka,
Worthington
Magna Cum Laude
Ryan Earl Patterson,
Wadsworth
Paul Jordan Payne,
Chillicothe
Cum Laude
Spencer Thomas Payne,
Kent
Cum Laude
with Honors in Accounting
Amanda Lee Peacock,
Brecksville
Cum Laude
Matthew James Pedicini,
Youngstown
Todd Matthew Perlman,
Sylvania
Justin Lewis Perrine, Newark
Andrew D. Perry, Akron
Cum Laude
Frank Albert Pettit,
Strongsville
Maliha Alam Peuli, Powell
Anh Nga Pham, Columbus
Tyler James Pheanis,
Middletown
Jordan Nicole Phillips, Belpre
Riky Phoeng, Jakarta,
Indonesia
Leah J. Pinette, Bristol, CT
David Polaniecki, Cincinnati
Francis Richard Poncheri,
Cincinnati
Jeffrey Alan Porter II,
Huntington, WV
Trevor Alan Potulski, Euclid
Cum Laude
Jenna Adele Poynter,
Ashland
Benjamin Blake Prater, New
Albany
Christie Ann Pritt, Green
Erin Lynn Proulx, Davison,
MI
Kriste Elaine Ranck, Newark
Mitchell S. Rataiczak,
Morristown
Thomas Joseph Raterman,
Cincinnati
John Charles Rea,
Columbus
Cum Laude
Joseph Michael Reeves,
Dayton
Jacob Paul Reichfield,
Canton
Cum Laude
Nelson Joe Reinoso, Rocky
River
Philip Scott Rembold, Laura
Michael Donovan Repasky,
Cambridge
Justin Timothy Rex, Kettering
Jillian Renee Rhoad,
Fremont
Audrey Lynn Rhodebeck,
Westerville
Magna Cum Laude
Amanda Duplynn Rhodes,
Zanesville
Cum Laude
Matthew Aaron Ricciardi,
North Canton
Sarah Elizabeth Richardson,
Spencerville
Drew Christian Riedel, Mesa,
AZ
Cum Laude
Michael Andrew Rieman,
Greenville
Jennifer Lynne Riethman,
Spencerville
Magna Cum Laude
John Bryon Roberts,
Brecksville
Kristin Viktoria Robinson,
Chardon

Commencement Convocation, June 8, 2008

Christopher Raymond Rolley,
Middletown
Sarah E. Rollins, Perrysburg
Thomas Charles Roof,
Canton
Cum Laude
Rebecca Lynne Roseman,
Lyndhurst
Magna Cum Laude
with Honors in Business
Administration
Lori K. Ross, Columbus
Magna Cum Laude
Renee A. Roth, Huron
Summa Cum Laude
Sarah Michele Roth, Lucas
Summa Cum Laude
Susan Hart Roy, Medina
Lindsay Marie Ruffer,
Archbold
Nancy Katherine Rupp,
Beavercreek
Timothy Patrick Russell, Jr.,
Avon Lake
Jeffrey Allen Rutschilling,
Minster
Cum Laude
Sonia Ruzimovsky, Valley
Stream, NY
Lindsey E. Sadd, Euclid
David Adam Safier, Solon
Gregory Michael Sakai,
Brecksville
Emily Anne Salomone,
Medina
Magna Cum Laude
David Matthew Saltzman,
Solon
Magna Cum Laude
with Honors in Accounting
Danny Lee Samson II,
Zanesville
Victoria Rose Samuto, Mars,
PA
Magna Cum Laude
with Honors in Business
Administration
Jacinta Marie Sands, Marion
Jonathon Phillip Saul,
Napoleon
Nathan John Savidge,
Spencerville
Magna Cum Laude
Heather Marie Schiller,
Marion
Nicholas William Schlarb,
Zanesville
Rebecca Ann Schmidt,
Cincinnati
Summa Cum Laude
with Honors in Accounting
Benjamin David Schneider,
Mentor
Cum Laude
Brian George Schneider,
Canton
Richard Andrew Schuler,
Canfield
Summa Cum Laude

Thomas Lee Schultz,
Lakewood, NY
Cum Laude
Jason Michael Schwartz,
Deerfield, IL
Caitlin Elizabeth Seeman,
Holland
Andrew Thomas Selig,
Haslett, MI
Benjamin Lawrence Sennish,
Sandusky
James Hyunchul Seo,
Columbus
Kyle Shaner, Waynesfield
Magna Cum Laude
Geoff Brian Sheehe, Dublin
Amanda Dawn Shepherd,
Shiloh
Cum Laude
Justin Courtney Sheridan,
Mason
Magna Cum Laude
with Distinction in Marketing
Sean Patrick Sheridan,
Mason
Cum Laude
Michael James Shewmon,
Cincinnati
Summa Cum Laude
Christopher Gregory
Shipman, Dayton
Magna Cum Laude
Courtney Marie Shoemaker,
Manchester, PA
Julia Alexia Shutova,
Chagrin Falls
Allen Shyu, Dublin
Sara Marie Siefker, Leipsic
Cum Laude
with Honors in Business
Administration
Courtney Lynne Siemer,
Cincinnati
Cum Laude
Katherine J. Sigg, Napoleon
Reena Sikdar, Cincinnati
Summa Cum Laude
Andrew Jonathan Sikora,
Ashland
John Benton Sillaman III,
Centerville
Diana Brooke Silveira, West
Milton
Magna Cum Laude
with Honors in Business
Administration
Christopher Robert
Simmons, Westerville
Cum Laude
Amanda Dawn Simons,
Minerva
Emily Kristen Siravo, Toledo
Yin Siu, Hong Kong, P.R.C.
Jon T. Skinner, Mount
Carmel, PA
Cum Laude
Scott Jonathan Smallwood,
Dublin
Brendan Parke Smith, Liberty
Township

Christopher Ryan Smith,
Norwalk
Justin Matthew Smith,
Marietta
Karla Marie Smith,
Worthington
Laura Jean Smith,
Landisville, PA
Cum Laude
Marc David Smith, Dublin
Brittany Alison Snyder,
Powell
Leighann Snyder, Bridgeville,
PA
Magna Cum Laude
Lindsay Jo Snyder, Gahanna
Magna Cum Laude
David Lee Solomon,
Marlboro, NJ
Dae Geun Song, Seoul,
South Korea
Tyler Landon Sowers,
Mansfield
Christopher Paul Sparks,
Cleveland
Summa Cum Laude
with Honors in Business
Administration
Ericka Hope Spears,
Cincinnati
Magna Cum Laude
with Honors in Business
Administration
Michael James Spellis,
Powell
Andrew Eric Spott, Solon
Angela Nicole Stammen,
Cincinnati
Katherine Michelle Stanford,
Fort Wayne, IN
Derik Mitchell Staufenberg,
Dublin
Heather Elizabeth Stedman,
Oberlin
Cum Laude
Gideon Paul Steed, Radnor
Anne E. Stein, Gahanna
Jason Michael Stein,
Jackson Township
Cum Laude
with Honors in Business
Administration
April Lynn Steinbrunner, Fort
Recovery
Timothy Rees Stevenson,
Columbus
Cum Laude
Eric Thomas Stiffler,
Franklin, MA
Michael Jon Streitmarter,
Cincinnati
Robert Sinclair Strickland,
Mentor
Nicholas John Strnad,
Broadview Heights
Summa Cum Laude
with Honors in Accounting

Commencement Convocation, June 8, 2008

Jonathan David Stroh,
Englewood
Cum Laude
with Honors in Business Administration

Tanisha Rachella Strong,
Detroit, MI
Cum Laude

Joseph Richard Strouth,
Fairview Park

Kristen Lee Studebaker,
Hudson

Aric Benjamin Studer,
Bucyrus
Magna Cum Laude

Yeon Woo Sung, Yong In Si,
South Korea

Katherine Lynn Superits,
Toledo

Kevin Robert Tabor,
Westlake
Magna Cum Laude
with Honors in Accounting

Shannon Andrea Taggart,
Chagrin Falls
Cum Laude

Yuichi Takamori, Okazaki,
Japan
Cum Laude

Stephanie Hylit Tan, Dayton
Magna Cum Laude
with Honors in Business Administration

Gabrielle Celeste Tayek,
Cleveland Heights

James Charles Tee, Jr.,
Medina, NY

Andrew Jared Thiel,
Hamilton
Magna Cum Laude

Benjamin Clay Thompson,
Springfield

Brian Michael Thompson,
Eden Prairie, MN

Rebecca Brianna Thornton,
Sylvania

Andrew J. Timonere,
Ashtabula

Bryan Karl Tonnessen,
Gahanna

Jacob Nicholas Toth, Toledo
Magna Cum Laude

Lee Xuan Tran, Kettering

Yakov Tsveig, Petah-Tikva,
Israel
Magna Cum Laude
with Honors in Business Administration

Emily Joy Tucker, Delta

Alexander Kazimer Turek,
Pittsford, NY

Rachel Ann Turner, Carey
Magna Cum Laude

Arifa Jahan Tuzin, Columbus

Timothy W. Ullery,
Middletown

Austin Ung, Columbus

Lisa Erin Vallario, River Vale,
NJ

Christopher Michael Van
Ooyen, St. Louis, MO

Marcus T. Vance, Tipp City
Cum Laude

Marko Velickovic, Belgrade,
Serbia

Danielle Ashley Verbeck,
Bath
Magna Cum Laude
with Honors in Accounting

Andrew J. Vicen, Springboro
Summa Cum Laude
with Honors in Business Administration

Elena Vidanoska, Bitola,
Macedonia

David J. Wagner, Zanesville

Sarah Patricia Walker,
Broadview Heights
Cum Laude

Shaminique Danielle Walker,
Columbus

Andrew Joseph Wallace,
Sylvania
Cum Laude

Joseph Chia-An Wan, Upper
Arlington
Cum Laude
with Honors in Business Administration

Daniel Bailey Wanders,
Hudson

Christopher James Wang,
Dublin

Michael Robert Wanstrath,
Cincinnati

Matthew M. Warholic,
Wakeman
Cum Laude

Kyle L. Warner, Kimbolton

Daniel O. Warren, Copley

Dana Lacey Washington,
Strongsville

Ryan Keith Watson,
Beavercreek
Summa Cum Laude
with Honors in Accounting

Nicholas Harry Webb,
Circleville
Cum Laude
with Honors in Business Administration

Nathan D. Weber,
Cambridge

Joshua Stuart Weiss,
Cincinnati

Mark Andrew Weiss, Fairfield

Lindsay Renee Wellman,
Coldwater

Amanda M. Wente, New
Bremen
Summa Cum Laude
with Honors in Business Administration

Abby Lauren Weprin, Dayton

Zachary Scott Weprin,
Dayton

Bryan Anthony Wernery,
Loveland

Patrick Alan West, Florissant,
MO
Magna Cum Laude

Jeffrey Richard Whitt, Dublin

Jeric L. Whittaker, Hilliard

Lauren Marie Wilkins,
Holland
Cum Laude

David James Williams,
Fairport Harbor
Summa Cum Laude

John Parshal Williamson,
Xenia

Elizabeth Myers Wilson,
Toledo

Michael Justin Wilson,
Novelty
Magna Cum Laude

Jessica Erin Wipperman,
Saxonburg, PA

Mark William Witkowski,
Stuebenville
Magna Cum Laude

Douglas Anthony Wlodarski,
Tinley Park, IL
Cum Laude

Jessica Lynn Wolf, Fort
Loramie
Cum Laude

Michael Wayne Wolfe,
Sunbury

Samantha Lyn Wolfert,
Broadview Heights
Magna Cum Laude

Katherine Hee Kyung Wright,
Centerville
Magna Cum Laude
with Honors in Accounting

Shengxiang Xu, Yingjiang,
P.R.C.

Alison Kathleen Yano,
Vermilion
Magna Cum Laude

Michelle D. Yeagle, Bluffton

Luwam Yemane, Columbus

Erica Marie Yike, Kettering

Gregory Michael Yitsis,
Dublin

Matthew Douglas Yoder,
Plain City

Emre Hidekazu Yuasa,
Dublin
Magna Cum Laude
with Honors in Business Administration

David William Zidian,
Youngstown

Shaun Jeffrey Ziegler,
Hilliard

Amanda Lauren Zieske,
Concord
Summa Cum Laude
with Honors in Business Administration

Ryan Patrick Zoellner,
Centerville

Commencement Convocation, June 8, 2008

College of Dentistry

Interim Dean: Carole A.
Anderson

**Doctor of Dental
Surgery**

Ryan E. Abbott, Idaho Falls,
ID
B.S. (Brigham Young
University)

Michele Francisca Abidin,
Lancaster
B.S.Nutrition
Cum Laude

Andrew M. Aderman, Hamler
B.S.

Christopher W. Andonian,
Hudson
B.S. (University of Cincinnati)

Paige L. Asbrock, Harrison
B.S. (College of Mount Saint
Joseph)
Cum Laude

Brent C. August, Apple
Creek
B.A. (Case Western Reserve
University)
Cum Laude

Christian Kimball Bahr,
Bountiful, UT
B.S. (Brigham Young
University)

Razan Suhail Barazi, Kent
B.A. (Kent State University)

Stephanie L. Blumell,
Magrath, AB, Canada
B.S. (Brigham Young
University)

Kyle Dean Bogan, Marion
B.S.
Magna Cum Laude

Jeffrey J. Budrys, Concord

Kevin D. Burgdorf, Saint
Louis, MO
B.S. (University of Notre
Dame)
Cum Laude

Joshua Aaron Burns,
Lebanon
B.S. (Ohio University)
Summa Cum Laude

Craig A. Burrow, Perrysburg
B.S. (Bowling Green State
University)

Kendell T. Buxton, Mendon,
UT
Cum Laude

Nicholas S. Cantwell, South
Jordan, UT

Daniel S. Choi, Ashtabula
B.A. (University of California
- Los Angeles)

Christina Cocirteu, Mogadore
B.S. (University of Akron)
Cum Laude

Tiffany L. Cockley, Lexington

Jason E. Coliadis, Grand
Blanc, MI
B.S. (Eastern Michigan
University)

Christopher A. Cripe,
Delphos
B.S. (Saint Joseph's College)
Magna Cum Laude

Heather Marie Crockett-
Washington, Columbus
B.A. (Whitman College)

Anup Rajendra Dadhanania,
Avon Lake
B.S.Bus.Adm.

Joel W. Darrah, Bellefontaine
B.S. (University of Kentucky)

Ellen M. Dunham, Bucyrus
B.S.Mat.Sc.Eng.
Cum Laude

Eileen Ann Farahay,
Brecksville
B.S.
Magna Cum Laude

Nathaniel E. Farley, Citrus
Heights, CA
B.S. (Brigham Young
University)
Cum Laude

Lynn M. Farrey, Dayton
B.S. (University of Dayton)

Natalie Kay Fisher,
Worthington
Cum Laude

Benjamin R. Frandsen,
Brigham City, UT
B.S. (Utah State University)
Summa Cum Laude

Joshua Wayne Gaddis,
Shawnee
B.S.

Cortni M. Gaffney, North
Royalton
B.S. (Kent State University)

David G. Gailey, Syracuse,
UT
B.S. (Weber State University)
Cum Laude

Alexander D. Gamber,
Dayton
B.S. (University of Dayton)
Cum Laude

Kristin Darrach Gerity,
Waterville
B.S. (Defiance College)

Jacob L. Geyer, Logan, UT
B.S. (Utah State University)

Ross Michael Gille,
Columbus

Kenneth J. Hines II, East
Lansing, MI
B.A. (Denison University)

Dustin C. Jacobs, Willard
B.S. (Bowling Green State
University)

Spencer E. Johnson, Idaho
Falls, ID
B.S. (Idaho State University)
Magna Cum Laude

Julie E. Jones, Beavercreek
B.S. (University of Dayton)

Jeremy Ryan Joseph,
Lyndhurst
B.S.

Travis L. Kendall, Salt Lake
City, UT
B.A. (University of Utah)

Patrick M. Kennedy, Toledo
B.A. (Texas A & M
University)
Cum Laude

Irfan Aziz Khan, London
B.S.Bus.Adm.

Yong-Ha Kim, Columbus
B.A. (Hiram College)

Lesya S. Kulick, Brecksville
B.A. (Miami University,
Oxford Campus)

Commencement Convocation, June 8, 2008

Jennifer Lisa Lee, Powell B.S. (University of Michigan, Ann Arbor) <i>Cum Laude</i>	Joseph N. Reardon, Kendall, WI B.S. (University of Wisconsin - Madison) <i>Magna Cum Laude</i>	Michelle E. Tapolcsanyi, Wadsworth B.S. (University of Akron)
Scott R. Lee, Ogden, UT <i>Cum Laude</i>	Donald Austin Rehl, Columbus B.A.	Matthew William Tomko, Youngstown B.S. (Denison University)
Lisa M. Leone, Austintown B.A. (John Carroll University)	Heather A. Rhoads, Cedar, MI B.S. (Hillsdale College)	Kathleen A. Varley, Gahanna B.S. (Oglethorpe University) <i>Cum Laude</i>
Jedediah Jon Little, Ashville Bachelor's (Ohio University)	Tyler J. Robb, New Plymouth, IN B.S. (Indiana University Bloomington)	Christian A. Victor, Springfield B.S. (Kettering University) M.S. (Wayne State University) M.B.A. (Mercy College of Detroit) <i>Magna Cum Laude</i>
Gary Scott Louderback, Jr., Anderson, IN B.S. (Indiana University Bloomington)	Ryan P. Romero, Elyria <i>Cum Laude</i>	Katie M. Vincer, Vienna B.A. (Saint Mary's College)
Peter E. Lovejoy, Littleton, CO B.S. (Brigham Young University)	Andrew M. Rummel, Lake Leelanau, MI B.A. (Alma College) <i>Magna Cum Laude</i>	C. Ryan Wallis, Cincinnati B.A. (Brigham Young University)
Richard M. Luff, Palmer, AK B.A. (Utah State University) <i>Summa Cum Laude</i>	Eileen M. Saenz, Mentor B.S. (Ohio University) <i>Cum Laude</i>	Michael D. Wasco, Troy B.S. (Wright State University)
Nathan Daniel Mellion, Clinton B.A. (Denison University) <i>Magna Cum Laude</i>	Benjamin Phillip Sapir, Columbus B.S.	Jennifer Erin Williamson, Gnadenhutzen B.S. <i>Magna Cum Laude</i>
Marissa Miller, Marietta	Laura Lucille Schleucher, Celina B.S. (Ohio University) <i>Magna Cum Laude</i>	David Michael Wise, Stow B.A.
Craig Michael Minich, Shaker Heights B.A. (Miami University, Oxford Campus) <i>Magna Cum Laude</i>	Robert W. Scoresby, Mesa, AZ B.S. (Brigham Young University) <i>Cum Laude</i>	Zan Xu, Mayfield Heights B.S. (Nanjing University) Ph.D. (Case Western Reserve University) <i>Cum Laude</i>
Ruchi Nagpal, Strongsville B.S. (University of Pittsburgh) <i>Cum Laude</i>	Stephanie Penturf Shealy, Powell B.S.Nurs.	Hee-Jin Yang, Seoul, South Korea B.S.
Patrick J. Nolan, Columbus B.S. (Miami University, Oxford Campus) <i>Cum Laude</i>	Michael G. Simpson, Idaho Falls, ID B.S. (Brigham Young University) <i>Magna Cum Laude</i>	Bachelor of Science in Dental Hygiene
Ami H. Patel, Parma B.S. (Case Western Reserve University)	Ryan L. Skale, Northbrook, IL B.A. (Miami University, Oxford Campus)	Ann Marie All, Marysville Yelena Y. Ashkinazi, Columbus Lisa Marie Borrer, Delaware Leslie Michelle Boyd, Toledo <i>Cum Laude</i> Natalie Kay Burnside, Sylvania Emily Jo Christian, New Washington Karla Jayne Crouch, Howard Kellie Sellers Dicaire, Shreveport, LA Julie Kristine Ehrenfried, Tiffin
Ashley Lynn Paulus, Toledo B.S.	Matthew J. Smith, Westlake B.S. (Ohio University)	
Brent Collins Paulus, North Canton B.S.Bus.Adm.	Brian L. Sorensen, Gunnison, UT B.S. (Utah State University) <i>Cum Laude</i>	
Phillip Douglas Prater, Coshocton Arnell M. Prato, New Albany B.S.	Michael A. Sullivan, Cincinnati	
Adam M. Preece, Layton, UT B.S. (Weber State University)		

Fara Jo Fannin, Washington
Court House
Cum Laude
Kelli Ann Fuss, Pataskala
Trisha Marie Gable,
Zanesville
Magna Cum Laude
Heidi Jean Gardner,
Crooksville
Trisha Renae Gillen,
Wilmington
Magna Cum Laude
Daniel Andres Gomez,
Youngstown
Michelle Rae Huffman,
Canton
Cum Laude
Ashlee Lynn Jackson,
Zanesville
Kelly Calvey King, North
Ridgeville
Magna Cum Laude
Cara Ann Kohler, Avon Lake
Danielle Nicole LiPuma,
Sagamore Hills
Magna Cum Laude
Chelsea Nicole Mast, Plain
City
Chinazor Jennifer Ogbuehi,
Gahanna
Cum Laude
Renee Joelle Panczyk,
Twinsburg
Cum Laude
Leah Noel Quelette, Powell
Elizabeth Ann Rindfleisch,
Strongsville
Caroline Rachel Siuta,
Naperville, IL
Magna Cum Laude
Sarah Ann Smith, Attica
Jamie Leigh Spencer,
Marysville
Cum Laude
Bobbie Lynn Tucker,
Chandler, AZ
Anne Marie Welch, Toledo
Alisa Anne Wenger,
Louisville
Jasmin Leann Williams,
Dresden
Magna Cum Laude
Kimberly Jo Williams, Canton
Carey Nicole Zsembik,
Archbold
Cum Laude

College of Education and Human Ecology

Interim Dean: Sandra A.
Stroot

Bachelor of Science in Human Ecology

Jeri Lynn Ackley, Columbus
Zachary Thomas Adams,
Toledo
Mavis Adusei-Appiah,
Columbus
Scot Robert Albrinck,
Cincinnati
Jessica Lee Allgyre, Attica
Catherine Joanne Andersen,
Loveland
Ashley Marie Anderson,
Wapakoneta
Nicole Jean Anderson,
Mansfield
Lauren Stuart Andress,
Charlotte, NC
Magna Cum Laude
Heather Lynne Andrews,
Lima
Holly Elizabeth Andrews,
Lima
Jennifer Lynn Andrews,
Powell
Magna Cum Laude
James Thomas Angel,
Science Hill, KY
Cody Shea Arabia, London
Melissa Kathleen Arndt,
Elmore
Colleen Anne Baker,
Loveland
Ashley Nicole Bankroff,
Lockport, IL
Cum Laude
Sasha-Marie Lanelle Barker,
Fairfield
Sean Steven Barker, Lima
Melinda Jo Barney, Eaton
Brittany Ellen Baron,
Columbus
Damicka R. Bates, Columbus
Richard Ross Bauer,
Beavercreek
Amalie Charlotte Bayless,
Prospect
Anesa R. Beard, Franklin, IN
Katherine Marie Beaver,
Huber Heights
Joy Elizabeth Bechtol,
Columbus
Christina Marie Belcher,
Hilliard
Cum Laude
Alison Anne Benadum,
Columbus
Kathleen Therese Benedict,
Reynoldsburg

James Matthew Berkeybile,
Pickerington
Joan Marie Berning, Bay
Village
Jessica Nicole Berry,
Columbus
Alison Ann Besser,
Centerville
Ellice Erin Best, Westerville
Taya Marah Bezoski,
Geneva
Cum Laude
Evan Elizabeth Binder, New
Castle, PA
Stephanie Marie Blackstone,
Kettering
Tonya Joy Blair, Marysville
Christopher Samuel Bland,
Littleton, CO
Ashley Nichole Blankenship,
Westerville
Tracy Lynn Blatz, Kettering
Jessica Anne Blaut,
Loveland
Eliza Henrietta Bloomfield,
Chagrin Falls
Cum Laude
Stella Blyher, South Euclid
Cum Laude
Katie Elizabeth Boedicker,
Lima
Rose M. Boh, Cincinnati
Kendra Michelle Bradley,
Gahanna
Kurt David Brammer, Lowell
Michael William Brewer,
Worthington
Jarred Lee Briem, Lima
Andrea Nicole Brooks, Huber
Heights
Lauren Rachelle Brooks,
Girard
Megan Renee Brooks,
Columbus
Ashley Marie Broshious,
Oregon
Stacey Elaine Brunst, Solon
Magna Cum Laude
Hannah E. Budde, Dublin
Magna Cum Laude
*with Distinction in Human
Development and Family
Science*
Allison Elizabeth Bulgrin,
Columbus
John Kenneth Wayne
Burger, Galloway
Emily Elizabeth Burt,
Columbus
Amber Christine Burton,
Columbus
Courtney Alyson Cagle,
Milford
Cum Laude
Megan Ellen Camboni,
Columbus
Amanda Marie Capuano,
Martins Ferry

Commencement Convocation, June 8, 2008

Elizabeth Nicole Caputo,
Riverside, CA
Aaliyah S. Carpenter,
Columbus
Chad F. Carron, Boardman
Lacey Gayle Carter,
Westerville
Leah M. Carter, Canal
Winchester
Dan R. Castle, Hilliard
Stephanie Renee Catanese,
Glenshaw, PA
Brianna Cattran, St.
Clairsville
Joseph Daniel Cece, Mason
Michaela Renee Charoo,
Dayton
Cum Laude
Hsiao-Yen Chen, Austin, TX
Andrea Nicole Chevalier,
Little Hocking
Hui Y. Chu, Columbus
Jessica Ann Clark, Columbus
Juevonna Lanise Clark,
Columbus
Kyle Lee Coconis, Zanesville
Kristi Lee Coe, Oregon
Lauren Michelle Coggins,
Columbus
Magna Cum Laude
*with Distinction in Human
Development and Family
Science*
Ashley Shae Cole,
Springboro
Wesley Marc Comer,
Portage, MI
Lauren Elizabeth Connett,
Beavercreek
Magna Cum Laude
Cory Benton Cook,
Greenville
Amanda Krystle Cooper,
Irvine, CA
Adrienne Renee Corna,
Columbus
Lauren Elizabeth Crandall,
Xenia
Sara Ann Cribbs, Willow
Wood
Cathi Sue Cummins, Degraff
Kelli Cyrus, Jackson
Megan L. Damschroder,
Elmore
Marisa Nicole Danto,
Sylvania
Leslie Ann Davidson, New
Carlisle
Alex Lee Davis, Cleveland
Heights
Brittany Nichole Davis,
Marysville
Kristina Lynn Day, Castalia
Nichole Ruth Delaney,
Blacklick
Erin Jeanne DeMarco, Coral
Springs, FL
Lauren Michele Deneszczuk,
Northville, MI
Douglas Paul Dennings, New
Bremen
Christina Marie DePizzo,
Hubbard
Kara Kay Dickerson,
Springfield
Cum Laude
Matthew Ray Dickson,
Columbus
Peter Andrew DiDominicis,
Melville, NY
Cheryl K. Dircksen, Minster
Magna Cum Laude
Erin Marie Dooley, North
Olmsted
Cum Laude
Timothy John Downing,
Canton
Erica L. Drewry, Vandalia
Michael Samuel Dunson,
Sidney
Kristin Marie Earley,
Cincinnati
Cum Laude
Taylor Davis Edwards,
Columbus
Magna Cum Laude
Sean Edward William
Ehrhart, Springboro
Andrew J. Ennen, Newark
Christine Amber Faithful,
Columbus
Erin Lynn Farkas, Louisville
Lisa Marie Fencik, Jefferson
Hills, PA
Cum Laude
Molly Jane Finley, Pittsburgh,
PA
Sarah Elizabeth Flanagan,
Van Buren
Summa Cum Laude
Patrick Thomas Flinn,
Reynoldsburg
Takeesha Lanae Foster,
Groveport
John Michael Fout,
Springfield
Magna Cum Laude
April Renee Fox, Columbus
Lauren Michelle Franzer,
Tipp City
Mitra R. Fugate, Pickerington
Jacqueline Marie Gallagher,
Willoughby
Sarah Marshall Gallick,
Columbus
Lucia Teresa Garabis,
Columbus
Summa Cum Laude
Ashley Nicole Gasper,
Copley
Christopher Adam Gayler,
Centerville
Jessica A. L. George,
Columbus
Derek Andrew Ghia,
Perrysburg
William B. Gibb, Dublin
Brendan Michael Gibbons,
North Canton
Elsa A. Golla, Columbus
Jamel Gordon, Columbus
Laura Ann Gordon, Galena
Amanda Marie Green,
Dayton
Cum Laude
Heather Nicole Green,
Pataskala
Samantha Marie Gress,
Wooster
Aloys Katherine Griffiths,
Richmond Heights
Megan Marie Grimes,
Columbus
Christopher David Grinstead,
Mentor
Anthony Richard Grossi,
Lima
Staci Renee Gruber,
Waynesville
Danielle Ashley Guntle,
Springboro
Stephanie Nichole Guthrie,
Sunbury
Debbie Lynn Halsey,
Columbus
Joseph Robert Hamad,
Cincinnati
Alisha May Harmeson, Union
City
Samantha Jane Harmon,
Columbus
James Robert Harter II, Elida
Jamie Lee Hartig, Lewis
Center
Lauren Brooke Hartman,
Toledo
Jessica Christine Harvey,
West Chester
Brian Michael Hauser,
Columbus
Alexandra Renee Heck,
Mason
Lindsay Renee' Heilman,
Gahanna
Katherine Ann Heinonen,
Albuquerque, NM
Magna Cum Laude
Curtis R. Heinrichs,
Napoleon
Tyler Scott Henderson,
Moscow
Ryan Scott Hengst,
Brunswick
Allison L. Hill, Wauseon
Matthew Melick Hoar,
Pataskala
Magna Cum Laude
Alana Rae Hockenberry,
Galena
Heather Lee Hodell,
Brookville
Adam Robert Holderman,
Dublin
Jenna Sue Holler, Coolville

Commencement Convocation, June 8, 2008

Casey James Hoover,
Perrysburg
Sarah Eve Horbol, Westlake
Magna Cum Laude
India Ra'Shawn Houston,
Dayton
Christina Alexandra Howard,
Westlake
Kelly Tavenner Howard,
Dalton
Margaret Anne Hudak,
Columbus
Adam Richard Huddle,
Marion
Travis Paul Huzl, Orwell
Austin Kline Irving, Toledo
Cum Laude
*with Distinction in Human
Development and Family
Science*
William T. Ito, Huntington
Beach, CA
Karla Lorraine Jackson,
Cleveland Heights
Joshua E. Janosik, Parma
Christine Hope Janson,
Columbus
Christopher Michael Jaquier,
Columbus
Rachel Allyson Jewell, Canal
Winchester
Dwayne Douglas Johnson,
Columbus
Kathleen Rebecca Johnson,
Cincinnati
Jared Edward Jones,
Kenova, WV
Shannon Nicole Jones,
Fairlawn
Devin L. Jordan, Canton
Julie Lynn Judge, Gahanna
Allison Mae Jurecki, Hartsville
Jamie Marie Kain, East
Aurora, NY
Aaron S. Kamat, Orange
Village
Arielle D. Kamps, Medina
Magna Cum Laude
Rebecca Lynn Kauffman,
Westerville
Rachel Alison Kelty,
Boardman
Lauren Nicole Kerrigan,
Sidney
Megan Mae Kevan, Dublin
Abigail Leigh Kiesling, Canal
Winchester
James Phillip King, Copley
Lukas Tanner Kinnison, Tipp
City
Sarah Elizabeth Knight,
Kettering
Marissa Maria Koby, Canfield
Magna Cum Laude
*with Distinction in Human
Development and Family
Science*
Russell Robert Koester,
Findlay
Andrea Ariel Kress,
Richmond Heights
Linda Lund Kristiansen,
Roennede, Denmark
Magna Cum Laude
Michael John Kudla, Medina
Jordan Elizabeth Kuhlman,
Springboro
Amber Leigh Kunkle,
Gahanna
Benjamin Aaron Kwait,
Macedonia
Jessica Lee Landis,
Centerville
Kristen Marie Lang, Waverly
Rachel Anne LaRue,
Westerville
Angela Lau, Stow
Chelsea Erin Lay, Loveland
Cum Laude
Hong Thi Le, Dayton
Jeremy Emanuel Haynes
Lee, Columbus
Stacy Ellen Lemeshow,
Framingham, MA
Jessica Lynn LePera,
Blacklick
Joshua Scott Lesco, Avon
Lake
Risa Lauren Levy, Nashville,
TN
Sarah Elizabeth Lewis,
Centerville
Cum Laude
Joshua Alton Lindsey,
Waterville
Joshua Maurice Linn,
Cridersville
Holly Jamieson Linton,
Kettering
Magna Cum Laude
Chiang Liu, Columbus
Maxwell Robert Llewellyn,
Mansfield
Julie Christine Lodermeier,
Sarasota, FL
Jenea Reshawn Logan,
Columbus
Aimee Marie Lombardo,
Galena
Cum Laude
Gwendolyn Helen Long,
Perrysburg
Cum Laude
Andrea Tootle Lorenz,
Blacklick
Magna Cum Laude
Devon William Lucas,
Cincinnati
Brett Michael Lurie, Pine
Brook, NJ
Erin Elizabeth Lynch,
Strongsville
Devon M. Lyons, North
Braddock, PA
Aaron M. Maheu, Montville
Michael Gavin Mancuso,
Moreland Hills
Kimberly Marie Mangan,
Pickerington
Elise Michelle Marrero,
Cincinnati
Cum Laude
Ross Patrick Martin,
Brunswick
Tenika B. Mason, Cincinnati
Lindsey Marie Mattox,
Cincinnati
Abigail Marie May, Delphos
Melody Ann Mayer II,
Mansfield
Matthew Steven Mays,
Massillon
Marquette Shontae McBryde,
Raeford, NC
Kelly Ann McCann, Seville
Ashley Rose McCracken-
Bennett, Johnstown
Amanda Sue McDade, East
Sparta
James E. McDermitt,
Eastlake
Jonathan Michael McDonald,
Columbus
Kelly Erin McDonald, Xenia
Darcy Lynn McMillen,
Degraff
Melissa Ann McMillen, Grove
City
Rory Matthew Meister,
Mansfield
Hannah Winfield Merrill,
Dayton
Magna Cum Laude
Natasha Rose Messier,
Columbus
Ashley Renee Meuser,
Findlay
Casey Ryann Miller, Huber
Heights
Laurie Ann Miller, Sandusky
Whitney Danielle Miller,
Englewood
Cum Laude
Ambre Nicole Millikin, Union
Colin Donal Mills, Cleveland
Kaley Alyssa Mitchell,
Crooksville
Ubah Omar Mohamed,
Columbus
Christina Marie Monastero,
Parma
Andrea Michelle Moore,
Johnstown
Andrea Rae Moore, Grove
City
Brittany Nicole Moore,
Columbus
Joseph Adam Moorhead,
Findlay
Matthew Casey Morgan,
Maineville
Tessa Anne Morgan,
Wintersville
Magna Cum Laude
Jamie L. Morris, Columbus

Commencement Convocation, June 8, 2008

Katie Elizabeth Mueller,
Cleveland

Joseph Edward Mullins,
Kettering

David Sachs Munsell,
Orange

Deanna Lynn Myers,
Columbus

Twyla Devette Nared, Akron

Kathryn Jane Naumoff,
Willow Spring, MO
Cum Laude

Nastasha Nicole Navarette,
Defiance

Amanda Nicole Nelson,
Painesville

Ashley Nicole Newman,
Columbus

Laura Deanne Nordin,
Pickerington

Devon William Norris,
Zanesville

Chad T. Norton, Harrison

Sarah Null, Charleston, WV

Nissa Marie Orians, Upper
Sandusky

Craig Alex Orr, Blacklick

Kathryn Anne Oswalt, South
Vienna

Nicole Marie Pajer, Lorain
Magna Cum Laude

Danielle Marie Palus,
Independence

Holli Beth Pasha, Cortland

Monal Arun Patel, Dayton

Meagan Lynn Patrlja,
Mansfield

Michelle Renee Patterson,
Miamisburg

Amanda Lynn Pattison,
Batavia

Lyndsey Rochelle Paul,
Nashport

Kathryn Michelle Peare,
Columbus

Matthew Hassan Pempin,
Hinckley

Daniel Kent Perkins,
Lebanon

Rachel Lynn Perlstein,
Loveland

Rachel Elizabeth Perry,
Toledo

Drew Thomas Peterson, East
Palestine

Brittani Michel Pickering,
Newark

Samuel P. Pignatelli,
Pataskala

Laura Elizabeth Piper,
Chesterfield, MO
Cum Laude

Andrew Steven Pizzano,
Fairfield

Jillian Marie Predmore,
Galion

Daylon D. Pritchett,
Columbus

David Pulcheon, Worthington

Danielle Anita Putt, Wooster

Darci Lauren Radabaugh,
Circleville

Lindsey Haruko Ramsey,
Chardon

*Summa Cum Laude
with Distinction in Human
Development and Family
Science*

Molly Anne Rankin,
Lancaster

Marqela Shariea Ransom-
Peak, Streetsboro

Brittany Ann Rausch,
Marysville

Angela Marie Redway,
Perrysburg

Eliza Nicolette Reed,
Brunswick

Karrie Lee Reeves,
Circleville

Weston Charles Reinbolt,
Tiffin

Katie E. Reindl, Harrison

Maria Danielle Reupert,
Mason

Carly Jo Rex, Kettering

Melissa Ann Rice, Hilliard
Cum Laude

Jennifer Elizabeth Rill,
Columbus
Magna Cum Laude

Kelly Christine Roach,
Westlake

Jennifer Susan Robenalt,
Dublin

Ronald Louis Robeson, Jr.,
Oregon

Amanda R. Robey,
Columbus
Magna Cum Laude

Ann Caroline Robinson,
Columbus

Amanda Leigh Robson,
Dublin
Magna Cum Laude

Sasha Crystal Rodriguez,
Dayton

James Edward Romans,
Grove City

Jennifer Anne Rosebrook,
Pickerington
Cum Laude

Aliza Mara Rudolph,
Deerfield, IL

Jennifer Elizabeth Ruen,
Lima

Lara Ihsan Rukab, Columbus

Angela Suzanne Rule,
Dublin
*Cum Laude
with Distinction in Human
Development and Family
Science*

Andrea Myers Rumschlag,
Columbus
Cum Laude

Jessica Marie Russell,
Loveland

Alexandra Leigh Sabo,
Butler, PA

Jasmine D. Sabree,
Columbus

Jonathan David Saffles II,
Akron

Eric Christopher Sanders,
Grayslake, IL

Michelle Ariel Santilli,
Columbus

Kendall Elizabeth Sauner,
Groveport

Heather Louzaine Sayles,
Grove City

Nina Marie Schafer, Berlin
Heights

Amy Jo Schlaud, Columbus
Magna Cum Laude

Jessica Christine Schmitt,
Marietta

Elizabeth Erhardt Schneider,
Hinsdale, IL

Holly Jay Scholes, Aurora
Magna Cum Laude

Alison Marie Schusterman,
Zanesville

Laura Ann Schuth, Sunbury

Chanie lfe-Louise Scott,
Columbus

Elizabeth Shelby Scott,
Worthington

Megan Maureen Servick,
Gahanna
*Summa Cum Laude
with Distinction in Human
Development and Family
Science*

Priyari Anil Shah, Eastlake

Paige Nicole Shannon,
Manchester, NJ
Magna Cum Laude

Vijay Vinod Sharma,
Columbus
Cum Laude

Kelly Marie Shaull, Shelby

Megan Ashley Shaw,
Columbus

Amber M. Marie Sheffield,
Hilliard

Morgan Renee Sherck,
Willard

Jesse William Short,
Centerburg

Chenell Latasha Shuff,
Blacklick

Dalong Sivongxay,
Rochester, NY

Joseph William Smith,
Bellevue
Cum Laude

Melissa Marie Smith,
Columbus
Magna Cum Laude

Sarah Elizabeth Smith, West
Chester
Cum Laude

Christian Paul Snavely,
Defiance

Commencement Convocation, June 8, 2008

Carlie Renee Snyder,
Bellbrook
Stephanie Lauren Souders,
Dublin
Brian Earl Spears, Delphos
Abigail Lee Speed, West
Chester
Mark Andrew Stalzer, Mentor
Lindsey Michele Stanchfield,
Mason
Kirstin F. Stapleton, Powell
Julie Marie Stevens,
Archbold
Rob Stewart, Dayton
Amanda Jayne Stillings,
Marysville
Marc Joseph Stock, Powell
Tara Renea Stoll, Cincinnati
Alexis Westra Supan,
Beachwood
Matthew Landis Terwilliger,
Troy
Emily Rose Thomas,
Westerville
Cum Laude
Chelsea M. Thompson,
Marietta
Latoria Lashay Thompson,
Lorton, VA
Rebecca Brianna Thornton,
Sylvania
Patrick Timothy Tidball,
Cambridge
Joseph Eldor Tolliver,
Newark
Dana M. Tomello, North
Benton
Brittany Elizabeth Totman,
Columbus
Summa Cum Laude
Katie E. Travers, Plainfield,
IL
Magna Cum Laude
Maria Lyn Tsakalis, Stow
Justin Christopher Turner,
Poland
Sheena Renee Turner,
Winchester
Renita Veronica Upshur,
Manassas, VA
Magna Cum Laude
Betty Thi Van, Columbus
Heather M. Van Arsdale,
Columbus
Cum Laude
Jennifer Noel Van Hemert,
Pickerington
David James Vanas, Mentor
Mandi Lea Vantrease,
Findlay
Caitlyn James Veroni,
Maineville
Jaclyn Amy Wall, Holland,
PA
Rachael Nichole Ward,
Columbus
Ryan Joseph Warnecke,
Delphos

Jennifer Leigh Warren,
Findlay
Magna Cum Laude
*with Distinction in Human
Development and Family
Science*
Carly Anne Washinko,
Columbiana
Trevor Ryan Webster, Ohio
City
Andrea Janet Welch, Dublin
Colleen Marie Welch,
Hartville
Stacey Faith Wells, Great
Neck, NY
Katharine Lynn Wenzell,
Westerville
Brittany Lynn Whatman,
Bellville
Melissa Colleen Wickline,
South Solon
Ryan M. Widzinski,
Westerville
Tara Marie Wilkinson,
Marysville
Cum Laude
Anne Marie Williams,
Gahanna
Jessica Lynne Willis,
Columbus
Brittany Elizabeth Wilson,
Dubois, PA
Nicole Renee Wilson,
Pickerington
Jena Lea Winner, Greenville
Kathryn Elizabeth Wittler,
Fort Jennings
Sheila Wright, Canton
Kevin William Wuebker,
Maria Stein
Jeremy Aaron Wurtzman,
Superior, CO
Curlyne Wynn, Trincity,
Trinidad and Tobago
Lauren Danielle Yates,
Lexington
Cum Laude
Jason Matthew Zangmeister,
Fairview Park
Brittaney Morgan
Zimmerman, Waynesfield
Robert Matthew Zondorak,
North Canton
Joseph P. Zurfley, Canton

**Bachelor of Science in
Hospitality
Management**

Robert Leo Boerger,
Marysville
John Philip Brunet,
Pickerington
Soohye Choi, Columbus
Danielle F. Conwell,
Cincinnati

Andrew Joseph Corbett,
Perrysburg
Kaci Nicole Craven,
Springfield
Samantha Louise Crum,
Canfield
Bryan James Danehy,
Sylvania
Magna Cum Laude
Karyn Marie Dickerson,
Aurora
Elizabeth Anne Feasel,
Perrysburg
Amanda Nola Fultz,
Centerville
Magna Cum Laude
Lindsay Nicole Gibson, New
Philadelphia
Clint Edward Gillman, Grove
City
Melanie K. Grim, Tipp City
Ricky Tyrone Hammett,
Clinton, MD
Erin Marie Harris, Pataskala
Ryan Catherine Haslett,
Yorba Linda, CA
Joseph Alan Hess, Canal
Winchester
Kevin Christopher Hillow,
Westlake
Kristen Renee Hoffman,
Solon
Magna Cum Laude
Jonathan David Karam,
Columbus
Laura Therese King,
Westlake
Caitlin Marie Kirgis, Dublin
Cum Laude
Albert Jesse Klein, Milford
Jessica Marie Kuszmaul,
Perrysburg
Magna Cum Laude
Lorraine Elizabeth Lange,
Hilliard
Matthew S. Lantz, Carnegie,
PA
Kari Nicole Lebowitz, Old
Westbury, NY
Joseph Michael Loparo,
Mentor
Tim Lucas, Galena
Prianka Malhotra, Mansfield
Megan Danielle Miller,
Walton Hills
Magna Cum Laude
Adrienne R. Minarcin,
Rossford
Mary Katherine Mitch,
Columbus
Karen E. Neff, North Olmsted
Allyson Mackenzie Newton,
Toledo
Maggie Jo O'Reilly,
Columbus
Mark Joseph Pakula,
Canfield

Eric David Pedersen,
Willoughby
Trisha Ann Reid, Columbus
Casey Grant Schoonover,
Hudson
Katy Anne Simones,
Lompoc, CA
Megan Nicole Smith,
McClure
Carey Heather Soifer,
Dayton
Cum Laude
Mario Michael Tedesco, Jr.,
Olmsted Falls
Mark Allan Traetow, Jr.,
Hilliard
Christopher Russell Turner,
Perrysburg
Magna Cum Laude
with Distinction in Hospitality
Management
Ryan Thomas Yohe,
Washington, PA
Harland Harry Young IV,
Guilford, ME
Bryan Joseph Zofkie,
Wapakoneta
Bachelor of Science in
Nutrition
Priya Ravindra Amin,
Eastlake
Jonathan Barrington Bechtel,
Youngstown
Cum Laude
with Distinction in Nutrition
Sarah Carnahan,
Hanoverton
Alyssa Kristine Cellini,
Morganville, NJ
Georgeann Carol Diab,
Findlay
Breanne K. Hafer, Dayton
Cum Laude
Nicole Ann Helfrich, Grafton
Cum Laude
Kelly J. Krill, Edgerton
with Distinction in Nutrition
Thuy B. Lam, Reynoldsburg
Katherine Carroll Lebold,
Westlake
Brittany Nicole Rhonehouse,
Antwerp
Cum Laude
Alan Jen-Hoan Su,
Columbus
Magna Cum Laude
Amy Nicole Theibert, Mount
Vernon
Carolyn Eileen Wait,
Cincinnati
Summa Cum Laude
with Distinction in Nutrition
Jae H. Yoon, Gahanna

School of Physical Activity and Educational Services

Bachelor of Science in Education

Sarah Lynn Belna, Rockford
Cum Laude
with Honors in Education and
Human Ecology
with Distinction in Exercise
Science Education
Megan Marie Boncela,
Dublin
Cum Laude
Jonathan Paul Bonnet,
Springboro
Summa Cum Laude
with Honors in Education and
Human Ecology
Betsy Elyse Bouillon,
Fostoria
Cum Laude
with Honors in Education and
Human Ecology
Erica Theresa Bruggeman,
St. Marys
Summa Cum Laude
Robert James Burgess,
Columbus
Molly Elizabeth Buzza,
Zanesville
Jessie Lynn Clayton,
Greenford
Angela Marie Colasante,
Columbus
Cum Laude
Stacey Lynn Conner,
Harrison
Cum Laude
with Honors in Education and
Human Ecology
Scott Charles Connor,
Columbus
Donald Bryon Courter,
Dublin
Peggy Lee Curtis, Richwood
Summa Cum Laude
John Paul D Amato,
Baltimore
Jeremy D. Dean, Lakewood
Laura Nancy DeMark,
Cincinnati
Cum Laude
Kathy Ann Dendinger,
Bellevue
Magna Cum Laude
Ashley Allen Dent, Akron
Arati Vishnu Deshpande,
North Olmsted
Danielle E. Edsinger,
Columbus
Luke Aaron Egan, Columbus
Starlene Marie Eggleton,
Marion
Colleen Elizabeth Farrell,
Washington, NJ

Sarah Elizabeth Favata,
Toledo
Stephanie Renee Federle,
South Solon
Ashley Jacqueline Fetsko,
Dublin
Taryn Marie Filo, Strongsville
Summa Cum Laude
with Honors in Education and
Human Ecology
with Distinction in Special
Education
Tricia D. Fisher, Ashtabula
Cum Laude
with Honors in Education and
Human Ecology
John Preston Fitzsimmons,
Canal Winchester
Lauren Elizabeth Fletcher,
Marshall, MI
Cum Laude
Stephanie Ann Frantz,
Sidney
Cum Laude
Brent Patrick Gallagher,
Scottsdale, PA
Donny Gamble, Eastlake
Bhakti Gandhi, Powell
Cum Laude
Cori Ann Gelvin, Cincinnati
Cum Laude
Anne Gibney, Groveport
Cum Laude
Mary Helen Graber, Bath
Cum Laude
Kristin Marie Gruenzel,
Centerville
Cum Laude
Paul Vincent Gualtieri,
Columbus
Eric Andrew Hamilton,
Columbus
Amanda Ann Haney, Elyria
Cum Laude
Bryant Washington Harrison,
Buford, GA
Angela Charrisse Hatzipavlis,
Columbus
Cody Benjamin Heeter,
Dayton
Magna Cum Laude
Gregory Allen Henning,
Amarillo, TX
Magna Cum Laude
Jennifer C. Hinz, Columbus
Cum Laude
Christel Marie Hoot, North
Olmsted
William Vincent Horn,
Webster, NY
Nora Renee Horning,
Cuyahoga Falls
Julie Ann Hudson,
Strongsville
Cum Laude
Dwight Leon Hunter,
Kettering
Julianne M. Iannaggi,
Mantua

Commencement Convocation, June 8, 2008

Kotaro Ishida, Toyama,
Japan
Samuel James Jacob,
Loveland
Cum Laude
Eric Shelby Jones, Columbus
Jamee Rene Juarez, La
Puente, CA
Deanna Christine Keller,
Centerville
Kaylin Marie Keller, Grand
Haven, MI
Magna Cum Laude
Ashley Ann Kiel, Allenton, WI
Trent Michael Kline, Ohio
City
Ashley Lynne Korfel,
Westerville
Jay Germain Kreisberg,
Coventry, CT
Lauren Elizabeth Kubrin,
West Chester
Magna Cum Laude
Edwin Francis Langhenry III,
Bay Village
Jeffrey M. Lee, Strongsville
Jessica Brooke Lee, Bluffton
Paul Michael Loper, Jr.,
Pataskala
Jennifer Loraine Lutmer,
Grove City
Cum Laude
*with Honors in Education and
Human Ecology*
Christopher Michael Macke,
Terre Haute, IN
Ashley Nicole Maloon,
Columbus
Bethany Hendrick Marks,
Cincinnati
Susan Leigh Mazur,
Strongsville
Magna Cum Laude
Jennifer Erin McDaniel,
Kettering
Cum Laude
Katherine Elizabeth
McGinnis, Dayton
Ryan Joseph McNeilan,
Versailles
Summa Cum Laude
*with Honors in Education and
Human Ecology*
*with Distinction in Exercise
Science Education*
Megan Anne Mikkelson,
Hilliard
Marisa Lynne Miller, Minerva
Cum Laude
Lauren Ashley Moser,
Springboro
Magna Cum Laude
Megan Muller Mumford,
Avon Lake
Gregory Ryan Nelson,
Westerville
Michael A. Noel, Marion
Michael Robert O'Bruba,
Boardman
Cum Laude

Grant James Osborne, Fort
Collins, CO
Anne Marie Patterson, Akron
Ryan Michael Patton,
Delphos
Leslie Susan Paulus,
Westerville
Jamie Lee Pearson, New
Albany
Elizabeth Emma Peterson,
Worthington
Cum Laude
Tyler Jay Pierpont, Jackson
Lindsey Ann Rachel,
Massillon
Cum Laude
Kirby Nicole Reeves,
Columbus
Jenna Elizabeth Rein,
Hawthorn Woods, IL
Janet C. Reiss, Westerville
Magna Cum Laude
Megan Rhea Reynolds,
Pickerington
Magna Cum Laude
*with Honors in Education and
Human Ecology*
Amanda Catherine Rizzo,
Youngstown
Cum Laude
Carli Diahann Roberson,
Cleveland Heights
Amanda R. Robey,
Columbus
Magna Cum Laude
Kevin James Rohrbacher,
Sandusky
Eric David Rosen, Powhatan
Point
John Bradley Santora,
Hinckley
Cum Laude
Megan Noel Schwab,
Phoenix, AZ
Lina Nakayama Sellars,
Dublin
Marty Lee Smith, Canton
Thomas Lawrence Sooy,
Palm Harbor, FL
Raychl Ann Speigner,
Cleveland
Nicole Renee Spittler,
Ashland City, TN
Cum Laude
Brittany Lorraine Stacy,
Springboro
Magna Cum Laude
Kory Andrew Stead, Canton
Kathryn Renee Steffy,
Columbus
Jonathan Alan Stephanson,
Pickerington
Elizabeth Leigh Sullivan,
Columbus
Cum Laude
Kristin Nicole Sylvester,
Grove City

Christopher James Szulc,
Sandusky
Cum Laude
Melissa Tobias, West
Carrollton
Chevon Anise Toler,
Cincinnati
Claire Patricia Toth,
Independence
Neda Marie Treadwell, Obetz
Jonathan Wills Tuthill,
Redondo Beach, CA
Sara Ann Uhl, Akron
Cum Laude
*with Honors in Education and
Human Ecology*
Abbey Michelle Ulichney,
Canton
Cum Laude
Meghan Elizabeth Wagner,
Pittsburgh, PA
Cum Laude
Eric Thomas Wanner,
Delaware
Brandon Joseph
Weisenberger, Dayton
Danna Lynn Weiss,
Beachwood
Matthew John White,
Ravenna
James D. Wickham, Gulfport,
MS
Cum Laude
Kimberly Erin Willett,
Westerville
Magna Cum Laude
Claire E. Zbiegien, Mayfield
Village

School of Teaching and Learning

Bachelor of Science in Education

Alisha Ann-Janelle Abbott,
Newark
Magna Cum Laude
Cecilia Leslie Adams,
Plymouth
Cum Laude
Sarah Ellamae Annett,
Hebron
Summa Cum Laude
Megan Marie Beers,
Zanesville
Cum Laude
Christina Michelle Bell,
Newark
Summa Cum Laude
Kristina Nichole Bellamy,
Delaware
Jolene Mae Biederman, Lima
Jamie Lee Bischoff, Delphos

Commencement Convocation, June 8, 2008

Angela Lillian Bishop,
Bucyrus
Summa Cum Laude
Charlotte Mae Bloise, Utica
Gloria Lenley Brown,
Johnstown
Magna Cum Laude
with Distinction in Early and
Middle Childhood Education
Katrina Anne Carder, Ottawa
Cum Laude
Shawn D. Christopher, Ada
Cum Laude
Brittany Nicole Cottrill,
Frankfort
Jessica Lee Cox, Ridgeway
Amy Jo Dement, Pataskala
Lisa Diane Dixon, Nashport
Kesia Elizabeth Duffie,
Wilmington
Magna Cum Laude
Brad Robert Ellerbrock,
Glandorf
Cum Laude
William John Evans, North
Royalton
Amy Marie Fackler, Newark
Amelia Marie Felder,
Bucyrus
Kimberly Jean Fleming,
Mount Vernon
Cum Laude
Jonathan Edward Frastaci,
Whitehouse
Becky Marie Fravel,
Centerburg
Laura Mae Gerber, Paulding
Summa Cum Laude
Carla M. Gilroy, Waynesfield
Cum Laude
Tiffany Ann Gorby, Groveport
Jessie Nichole Graham,
Newark
Corey Arnold Hardin,
Groveport
Jennifer Lynn Haycox,
Marion
James L. Hays, Gahanna
April Baker Helber, Newark
David William Hines,
Lexington
Jena Marie Horstman,
Ottoville
Summa Cum Laude
Katrina Bell Hursey, Newark
Cum Laude
Chad R. Indorf, Port Clinton
Laura Ann Jalbrzikowski,
Mount Vernon
Magna Cum Laude
Carrie Lynn Jeffrey,
Mansfield
Summa Cum Laude
Brooke Elise Jones, Ashland
Andrew Christopher Kane,
Wapakoneta
Stephanie Marie Karhoff,
Columbus Grove
Cum Laude

Alysia Nicole Kaufman, New
Albany
Magna Cum Laude
Colleen Frances Kennedy,
Newark
Kristen Marie Kerwin, Medina
Dale Franklin Lepp, Jr.,
Mansfield
Cum Laude
Heather Elizabeth Levan,
Waynesfield
Jennifer Kay Massie, Willard
Aaron Matthew Mathias,
Carey
Cum Laude
Amber Lynn McElroy, Kenton
Zane Michael McElroy,
Wapakoneta
Lesli Sue Mensing, Oak
Harbor
Caleb Alexander Middleton,
Smithville
Jenna Danae Miller, Lima
Cum Laude
Hannah Ruth Monroe,
Richwood
Cum Laude
Lauren Nicole Moore,
Galena
Kelly C. Murphy, Marion
Aaron Patrick Nation,
Wapakoneta
Mark Joeseeph Niemann,
Pataskala
Megan S. Oberholtzer,
Ashland
Summa Cum Laude
Leonard Francis Oen,
Wapakoneta
Jason Lee Olinger, Fresno
Amanda Leigh Opperman,
Elida
Megan Renee Parker,
Harrod
Brittany Nichole Phillips,
Shelby
Linda Ann Podgurski,
Pickerington
Ryan Michael Rapert, Marion
Summa Cum Laude
Georgia Fay Reber, Newark
Katelyn Ann Reier, St. Mary's
Stephanie Anne Reith,
Shelby
Caitlin Ashley Richey, Upper
Sandusky
Magna Cum Laude
Cale Anthony Richey, Upper
Sandusky
Cum Laude
Mark Allan Ricketts,
Rushsylvania
Magna Cum Laude
Whitney M. Riggelman,
Fredericktown
Cum Laude
Lacey Ann Rogers, Marion

Christina Mary Rose,
Mansfield
Magna Cum Laude
Mandy Marie Rose, Lima
Robb Jerod Schultz,
Spencerville
Summa Cum Laude
Becky Lynn Scott,
Cardington
Summa Cum Laude
Janah Eileen Shumaker,
Upper Sandusky
Cum Laude
Rebecca Leigh Simpson,
Granville
Cum Laude
Jason Jerimiah Siwek,
Mansfield
Lindsey Mae Smith, Marion
Melissa K. Smith,
Fredericktown
Kevin Michael Spreng,
Lakeville
Sarah B. Stansell, Heath
Magna Cum Laude
Tonya Kay Stevens,
Mansfield
Tina Marie Stevenson,
Marion
Cum Laude
Susan Debra Stocks, San
Diego
Magna Cum Laude
Krystal Corrine Strahm,
Kenton
Craig Alan Syphrit, Van Wert
Stacey L. Taylor, Galion
Cum Laude
Shannon Elizabeth Teynor,
Sulphur Springs
Eric Michael Thomas,
Columbus
Joshua David Thomas,
Findlay
Louis M. Tommelleo,
Lexington
Thaddeus Jason Townsend,
Marion
Ronda Jeanne VanDine,
Waldo
Summa Cum Laude
Jessica Ann VanSchaik,
Cincinnati
Barbara A. Vanvliet, Galion
Cum Laude
Katie Leanne Vensil,
Frazeyburg
Cum Laude
Michelle N. Vickers, Lima
Arin Lindsay Vincent,
Sunbury
Jennifer Marie Wilcox, Alger
Kacie Ann Willey, Prospect
Melinda Kaye Willis,
Millersport

College of Engineering

Dean: William A. Baesleck III

Bachelor of Science in Aeronautical and Astronautical Engineering

Jesse David Anders, Nashport
Cum Laude
Brett Jordan Barker, Sidney
Cum Laude
David Adam Brashares, Medina
Andrew James Ceneskie, Sunbury
Ryan Allan Comer, De Graff
Michael Ray Crawford, Green
George Russell Crosthwaite, Marysville
Andrew Rippetoe Crowell, Columbus
Magna Cum Laude
David Robert Eicher, Chardon
Magna Cum Laude
Michael Osborne French, Hilliard
Scott Michael Funk, Worthington
Bryan C. Grygo, Dover
Young In Jeung, Busan, South Korea
Michael Alan Kent, Warsaw
Rebecca Marie Keyworth, Midland, MI
Cum Laude
with Honors in Engineering
Ann E. Khidekel, Upper Arlington
Kevin M. Kowalchuk, Fairborn
Joshua Robert Lawler, Harrison
Matthew Scott Lutz, Manitowoc, WI
Douglas Alan Marsh, Willowick
Melody Nicole Mayle, Cincinnati
Charles John McDevitt, Norton
Stephen Daniel McVay, Streetsboro
Jonathan S. Millard, Hamilton
Steven Daniel Miller, Edinburg, PA
Cum Laude
Adam Gene Murgittroyd, Zanesville
Rachel M. Neff, Logan
Cum Laude
with Honors in Engineering

David John Oprisu, Brunswick
John Christopher Osborne, Wilmington, DE
Dean A. Panik, Parma Heights
Shay Anthony Pontsler, Willshire
Chris T. Raper, Milford
Bradley Thomas Shillito, Kettering
Alexander Paul Shouldis, Lancaster
Eric Thomas Stenftenagel, Loveland
Magna Cum Laude
Kimberly Asquith Stevens, Brecksville
Minh Duong Truong, Cleveland
Andrew L. Wakefield, North Royalton
Michael James Walters, Curtice
Bryon Richard Wilkins, Savannah, GA
Cum Laude
Syazwan Yusoff, Kuala Lumpur, Malaysia
Bachelor of Science in Aviation
Neil V. Hathi, Pittsburgh, PA
Steven Aaron Kamine, Lima
Eric Martin Sommer, Avon Lake
Justin Allen Vayda, Elyria

Bachelor of Science in Chemical Engineering

Sandra Brennan Abraham, North Olmsted
Bushra Birjis, West Chester
Andrea Marie Breitenbach, Cincinnati
Cum Laude
with Honors in Engineering
Brandon Lee Bright, West Chester
Michael Joseph Brink, Pickerington
with Honors in Engineering
Molly Michelle Campbell, Springfield
Gregory Richard Cobb, Centerville
Ryan Ellis Cobb, Centerville
Summa Cum Laude
Bradley David Cox, Grove City
Cum Laude
Elizabeth R. Curry, Piqua
Aduugna Edossa Demisse, Yabello, Ethiopia
Anthony David Duong, Bear, DE
with Honors in Engineering

Brian Joseph Fraley, Cincinnati
Cum Laude
with Honors in Engineering with Distinction in Chemical Engineering
Scott Thomas Franks, Aurora, CO
Ryan Matthew Griffith, Hudson
Kristen Nicole Hendrix, Maineville
Adam Joseph Johnson, Jackson Township
Paul Mathew Kender, Dayton
Daniel Richard Lundy, Columbus
Magna Cum Laude
Jessica Lynn Mason, Warren
Kimberly Hope Miller, Rockledge, FL
Magna Cum Laude
with Honors in Engineering
Precious Obiaderi Okoh, Delta State, Nigeria
Michael Lee Owens, Greenfield
Magna Cum Laude
Adam Michael Peter, Dayton
Cum Laude
Geoffrey Tyler Schweinfurth, Huber Heights
Andrew Benjamin Shives, Grove City
Magna Cum Laude
E. Anna Maria Tengnas, Torsaberga, Sweden
Andrew Shi Tong, Massillon
Thomas Chao-Tang Yang, Wilmette, IL
Cum Laude

Bachelor of Science in Civil Engineering

Abdulkadir Abdulahi Abdi, Columbus
Magna Cum Laude
Colleen Emma Atves, North Royalton
Kevin Lee Baird, Columbus
Magna Cum Laude
with Distinction in Civil Engineering
Mark Robert Bennon, Westerville
John Russell Bidinger, Mansfield
Emily Irene Blocksom, Rocky River
Summa Cum Laude
Thomas James Budinger, Rocky River
Grant Morgan Chrzanowski, Brecksville
Jesse T. Combs, Milford Center
James Allen Datko, Bay Village
Magna Cum Laude

Commencement Convocation, June 8, 2008

Nathan Thomas Dickman, St. Marys
Richard Aaron Dotson, Columbus
Matthew Scott Dougherty, Canton
Elizabeth Anne Dukes, Mansfield
Alex Broson Fields, Hilliard
Brian Patrick Grogan, Columbus
Audra Marie Helser, Ashville
James Andrew Hilovsky, Stow
Cum Laude
Corey Jay Hupp, Newark
Alain Robert Kabbara, Canton
Stefan Alexander Kalbli, Cincinnati
Jake Scott Keegan, Clyde
Bernard Kooi, Worthington
Jeffrey R. Lang, Cincinnati
Wing Ki Lee, Hong Kong, Hong Kong, P.R.C.
Cum Laude
Jeffrey Adam Lehman, Sunbury
Magna Cum Laude
Rachel Annette Louis, Mentor
Cum Laude
Patrick R. Lunt, Loudonville
Jason Scott Lutz, Heath
Cum Laude
John Alexander MacAdam, New Philadelphia
Stephanie Marie Mamone, Columbus
Brandon Scott McNeal, Grove City
Robert A. McNeill, Mentor
Chadwick L. Monfort, Worthington
Cum Laude
with Distinction in Civil Engineering
Nicholas Aaron Murdock, Lancaster
Magna Cum Laude
Jeff Patrick Ney, Bellaire
Scott Raymond Ockunzzi, Strongsville
Magna Cum Laude
Randon Walter Petrae, Osan
James Ray Ramsey, Williamsburg
Matthew Sean Reinhart, Wapakoneta
Scott Allen Rogers, Newark
Brian Charles Saull, Prospect
Alexis Caryn Semach, Delaware
Philip Eugene Senn, Attica
Joshua Patrick Shaw, Circleville
Christopher Philip Shonk, Somersett

Gursimran Singh Singh, Cincinnati
Dana Scott Smiddy, Raleigh, NC
Christopher Adam Smith, Westerville
Ryan Jamison Stowe, Worthington
Magna Cum Laude
Brandon J. Thompson, Cambridge
Steven Douglas Thompson, Dayton
Cum Laude
Elizabeth Anne Trapp, Strongsville
Adam Robert Treiber, Tipp City
Kevin Michael Trepal, Willoughby
Matthew W. Warring, Potomac, MD
Christopher Brian Warshaw, Jacksonville, FL
Valerie Nicole Webb, Mentor
Magna Cum Laude
Chris W. Weiss, Greenville
Christopher Eric White, Cincinnati
Bryan R. Wilson, Zanesville
Magna Cum Laude

**Bachelor of Science in
Computer Science and
Engineering**

Binaebi Lynn Akah, Upper Arlington
Kevin Thomas Alderman, Delaware
Blas Andres Asenjo, Catriel, Argentina
Joseph Allen Beard, Galloway
Matthew Derek Bobulski, Grove City
Matthew Scott Boston, Centerville
Jason Wen Chang, Hudson
Brandon S. Childers, Hilliard
Magna Cum Laude
William John Culhane, Wyoming
Cum Laude
with Honors in Engineering with Distinction in Computer Science and Engineering
Ryan P. Finneran, Columbus
Aaron Michael Fleischer, South Euclid
John Francis Fontaine, Rota, Spain
Gregory Marc Forrest, Groveport
Robert Galehouse, Bay Village

Mark William Geise, Beavercreek
Raymond Joseph Gerard, Bay Village
Cum Laude
Marc Charles Gold, Dublin
Tobias Leon Gordon, Westerville
Magna Cum Laude
with Honors in Engineering
Thomas Steel Henretty, Akron
Yun Pyo Hong, Cheongju-Si, South Korea
Adam James Kunk, Springboro
Summa Cum Laude
Bryan James Kunk, Springboro
Magna Cum Laude
Stephen Paul Landers, Liberty Township
Shawn Anthony Lee, Dayton
Thomas Cheyney Loffing, Urbana
Cum Laude
Christopher Ryan Lohmeyer, Owego, NY
William Edward Malinowski, Eastlake
Carol Ann McKee, Wadsworth
Alex Michael Merkert, Troy
Nicholas Wayne Mitchell, Fairborn
Dustin Alan Perzanowski, Shadyside
Tyler Matthew Rausch-Davis, Columbus
Michael Francis Ryan, Centerville
Magna Cum Laude
Farhad Salehi, Kent
Nathan Christopher Schey, North Royalton
Magna Cum Laude
with Distinction in Computer Science and Engineering
Adam Phillip Schultz, Stow
Magna Cum Laude
Jared Michael Speno, Upper Arlington
Cum Laude
Bo Sun, Columbus
Benjamin Robert Trube, Columbus
Gabriel Preston Wagner, Piqua
Sija Wang, Beavercreek
Cum Laude
with Honors in Engineering
David Jonathan Weinberg, Fairfield
Magna Cum Laude

**Bachelor of Science in
Electrical and
Computer Engineering**

Mark Joseph Andrews,
Seville
Magna Cum Laude
Matthew James Anker,
Cambridge
Amir Forman Asgharzadeh,
Tehran, Iran
Randall Bruce Askin,
Cincinnati
Summa Cum Laude
with Honors in Engineering
Dustin Gus Bahas,
Pickerington
Daniel Christopher Bauman,
Akron
Joseph Wesley Becker,
Silver Lake
Jeffrey Joshua Berls,
Sunbury
Robert Alan Bingham,
Westerville
Cum Laude
David Richard Bushman,
Grove City
Matthew Streit Coursen,
Bellbrook
Summa Cum Laude
Sean Patrick Dennison,
Powell
Ben Reid Doolittle, Gallipolis
Magna Cum Laude
Andrew Jason Duly,
Perrysburg
Summa Cum Laude
Kevin Michael Dysert,
Hudson
Jeff W. Endicott,
Reynoldsburg
Michael DeRamos Enriquez,
Macedonia
Carl R. Erhard, Medina
Cum Laude
Ryan David Griffin,
Centerville
Sonam Gupta, New Delhi,
India
Christopher Glenn Hancock,
Beavercreek
Justin Tyler Herberger,
Massillon
Clayton David Hochstrasser,
Bellaire
Marios Iacovou, Nicosia,
Cyprus
Anish Jacob, Torrance, CA
Daniel Robert Jessberger,
Bexley
Joshua Ilan Kaminsky,
Hudson
Kenny Hong Kei, Columbus
Magna Cum Laude
Justin Bruce Kennard,
Oakwood
Cum Laude

Jung Ho Kim, Seoul, South
Korea
Jungmin Kim, Seoul, South
Korea
Timothy E. Kiss, Westlake
Magna Cum Laude
Adam Joseph Lark,
Bellbrook
Summa Cum Laude
Austin C. Lindsay, Logan
Eric C. Massaro, Wooster
John Thomas McGreevey,
Brecksville
Ankit B. Mistry, Dublin
Jogender Nagar, Centerville
Cum Laude
Joseph Paul Petro, Newark
Kyle D. Phillips, New
Philadelphia
Magna Cum Laude
Joel David Rakocy,
Commerce Township, MI
Nathan Wayne Reed, Shelby
Cole Bradley Richter, Hilliard
Cum Laude
Nick Rolli Sainato, Green
Jordan Robert Schultz,
Centerville
Cum Laude
Piyush Vatsa Sharma,
Beavercreek
Thomas Cole Shaw, Findlay
Paul Robert Southman, West
Chester
Nicholas David Stammen,
Rossburg
Ross Anthony Steward,
Lucas
Summa Cum Laude
*with Distinction in Electrical and
Computer Engineering*
Russell James Herbert
Stoner, Oak Harbor
Cum Laude
with Honors in Engineering
*with Distinction in Electrical and
Computer Engineering*
Marcus L. Sutton, Cleveland
Alexander Robert Troiano,
Moreland Hills
Chia-Ling Jennifer Tsai,
Cincinnati
Magna Cum Laude
Brian Charles Volkerding,
Centerville
Nathan Joseph Voss,
Westerville
Magna Cum Laude
Gregory Owsley Weathers,
Jr., Hamilton
Christopher James Welker,
New Philadelphia
Joseph Michael Werner,
Garfield Heights
Tyler James Youngman,
Fostoria

**Bachelor of Science in
Engineering Physics**

Judson Drew Chapman,
Somerset, MA
John Patrick Ciraldo, Akron
Barbara A. Davis, Findlay
Glenn Walter Ireland,
Uniontown
Magna Cum Laude
Patrick Ngandu Muamba,
Columbus
Christopher Ratcliff,
Evanston, IL
Christopher Dylan Swanson,
Boardman
Andy King Kueng Wong,
Whitehall

**Bachelor of Science in
Food, Agricultural, and
Biological Engineering**

Goran Cefo, Vancouver, BC,
Canada
Abbey M. Crouse, Cortland
Rebecca Mae Kallio, Mentor
Sara Kallio, Mentor
Patrick Ryan Klenk, Dayton
Magna Cum Laude
Corin Ann Marron, Oxford
Cum Laude
with Honors in Engineering
*with Distinction in Food,
Agricultural and Biological
Engineering*
Robert Paul McNaull,
Ashland
Abigail Marie Monnig,
Springboro
Reid Rolland Rice, Wauseon
Brian J. Schilling, Upper
Sandusky
Nikki Ann Skrinak, Port
Clinton
Savitri Wiguna Thejoisworo,
Jakarta, Indonesia
Kyle Matthew Vennekotter,
Miller City
Cum Laude

**Bachelor of Science in
Geomatics Engineering**

Scott Daniel Lowry, Grove
City

**Bachelor of Science in
Industrial and Systems
Engineering**

Aboubacar Affo, Lome, Togo
Osvaldo Alcocer, Naperville,
IL

Commencement Convocation, June 8, 2008

Andrew N. Ashman, Canton
Cum Laude
Rebecca Ann Baker,
Cincinnati
Sarah Reed Bardwell, Bexley
Christopher Aaron Bick,
Maumee
Nathan James Bingman,
Circleville
Joseph Michael Cerrato,
East Canton
Dawn Mareda Frost
Chandler, Dublin
Cum Laude
John Robert Clem,
Columbus
Christopher Del Crane,
Cincinnati
Brian Patrick Cronley,
Centerville
Cum Laude
Ahmed Amr ElAyouty,
Columbus
Elliott Todd Endsley,
Austintown
Elizabeth R. Gelber, Seaford,
NY
Michael James Gregoire,
Strongsville
Cum Laude
Peter Thomas Guindon,
Bellbrook
Summa Cum Laude
Brian Robert Henning,
Williamsburg
Summa Cum Laude
Tiffany Nicole Jackson,
Columbus
Sandeep Kommini,
Columbus
Aaron Albert Lukey, Villa
Hills, KY
Kevin Patrick Lynch, Dublin
Bradford Daniel Martin,
Brecksville
Eric Mark Meadows,
Pickerington
Jennifer Anne Messersmith,
Westlake
Magna Cum Laude
Mohd Hafiz Mohd Azmee,
Kampung Kota, Kota
Bharu, Kelantan, Malaysia
Abbas Siddig Mustafa,
Khartoum, Sudan
Stefanie Anna Myers,
Cortland
Maame Ofori-Awuah,
Columbus
Chirayush Behram Patel,
Nagpur, India
Brian Daniel Perry, Mentor
Magna Cum Laude
Rangarajan Rajiv, Chennai,
India
Erik D. Reicis, Clarence, NY
Matthew Jakob Ribic,
Willoughby Hills

Orossica Omar Rodney,
Cincinnati
Douglas W. Ruef, West
Chester
Amir Ali Sadrpour, Columbus
Summa Cum Laude
Kyle Mason Sawicki, Orange
Park, FL
David Frederick Shaffstall,
St. Louis, MO
Stephanie Elizabeth
Sheppard, Pittsburgh, PA
Siddarth Singh, New Delhi,
India
Benjamin Thomas Skilliter,
Toledo
Scott Andrew Smith,
Lakewood
Celine Marie van Breukelen,
Dayton
David Charles Voll, Rocky
River
Mike N. Walker, Cincinnati
Nicholas Conrad Welland,
West Chester
Troy Bradley Wiest,
Galloway
Cum Laude

**Bachelor of Science in
Materials Science and
Engineering**

Usiosefe O. Aimiwu, Benin
City, Nigeria
Michael Terrance
Baughman, Dublin
Sarah Jane Bertke, Bellbrook
Beau Austin Billet,
Beavercreek
Elizabeth Ann Brannon,
Hilliard
Zachary Michael Brown, St.
Clairsville
Mitchell F. Bruns, Heath
Matthew Edward Chalker,
Centerville
Karen Nicole Domas,
Cincinnati
Magna Cum Laude
Adam Gabriel Dyer,
Loveland
Michael David Gram, Aurora
Summa Cum Laude
Abby Samantha McKain,
Andover, MA
Tyler John Rolfes, Celina
Cum Laude
Eric Andrew Sher,
Landisville, PA
Allyson Renee Stahl, Hilliard
Matthew Robert Stuck,
Massillon
Melissa Nicole Walker,
Maumee
Jessica Darby Wolever,
Walnut Grove

**Bachelor of Science in
Mechanical
Engineering**

James Francis Bellinger,
Wadsworth
Magna Cum Laude
*with Distinction in Mechanical
Engineering*
Justin Daniel Berger,
Fremont
Burton Robert Bever, Bryan
Magna Cum Laude
Kurt Douglas Bevington,
Chardon
Tara F. Bonner, Novelty
Cum Laude
*with Distinction in Mechanical
Engineering*
John Martin Boyd III,
Cincinnati
Magna Cum Laude
Michael P. Brady, Hamilton
Peter Macy Brockmeier,
Cincinnati
Magna Cum Laude
with Honors in Engineering
*with Distinction in Mechanical
Engineering*
Geoffrey Lee Brown, Trenton
*with Distinction in Mechanical
Engineering*
Timothy Allen Brownell,
Willard
Rolf Frederik Brunckhorst,
Oxford
Carolyn A. Busack,
Pickerington
Luis Rodrigo Carbajal,
Mexico City, Mexico
Allen Ben Chu, Columbus
Corey Edward Corsi, Newark
Kevin Alan Craig, Pittsburgh,
PA
John Stephen Drabison,
Austintown
James Vincent Falk,
Cleveland
Summa Cum Laude
with Honors in Engineering
*with Distinction in Mechanical
Engineering*
Timothy Andrew Ganger,
Dublin
Charles Douglas Gannon,
Perrysburg
Timothy John Gatts,
Moundsville, WV
Summa Cum Laude
*with Distinction in Mechanical
Engineering*
David Stanley Grabaskas,
Hubbard
Cum Laude
Cyrus Theophilus Grimes,
Portland, OR
Magna Cum Laude
Adam Richard Groseclose,
Mount Vernon

Commencement Convocation, June 8, 2008

Michael Scott Gruskiewicz,
Andover
Kevin David Haponek,
Vermilion
Benjamin William Haushalter,
Boardman
Devin Ross Hilty,
Steubenville
Gretchen Marie Hinty,
Columbus
Timothy Sloan Hovanec,
McLean, VA
Alexander Michael Huber,
Milan
Donald Michael Hudak,
Mansfield
Chris Paul James, Columbus
Steven Thomas Jamison,
Vandalia
Cum Laude
with Distinction in Mechanical
Engineering
Michael G. Jeffries, Celina
Nicholas Arthur Kapitanec,
Chardon
Joshua Alex Karas, Massillon
John Scott Keller, Cuyahoga
Falls
Kyle Thomas Kelly,
Cincinnati
Michael Vincent Kerrigan,
Youngstown
Bradley James Kestner,
Cincinnati
Scott Byron Killinger, Sleepy
Hollow, IL
Eric D. King, Fort Collins, CO
Thomas Alexander Knapp,
Brecksville
Magna Cum Laude
with Honors in Engineering
with Distinction in Mechanical
Engineering
Brian Thomas Larcey,
Medina
David Gregory Leach,
Lakewood
Tzu-Zhing Lee, Bandar Darul
Aman, Kedah, Malaysia
Scott David Leuck, West
Chester
Jason Edward Lutz, Carlisle,
PA
Daniel John Maggard,
Terrace Park
Magna Cum Laude
Timothy Allen Mayberry,
Parma
Magna Cum Laude
with Distinction in Mechanical
Engineering
Muhammad Zharif Mazli,
Batu Kikir, Malaysia
Angela R. Meier, Beloit
Zachary Richard Noeth,
Cincinnati
Cum Laude
with Distinction in Mechanical
Engineering

David Zong Pan, Cincinnati
Cum Laude
with Honors in Engineering
Craig William Pavlich,
Columbus
Stephanie Lauren Pigat,
Bellville
Perry Anthony Pink,
Cincinnati
Lane J. Pinyerd, Columbus
Douglas M. Powell,
Cleveland
Summa Cum Laude
with Honors in Engineering
with Distinction in Mechanical
Engineering
Keith Albert Pyles, Chardon
Michael Brian Quade, Lima
Cum Laude
Rebecca Linn Routson,
Montgomery, NY
Cum Laude
with Distinction in Mechanical
Engineering
Matthew J. Sabatino, St.
Clairsville
Jeffrey Michael Sanders,
Monclova
Matthew Steven Schaefer,
Beavercreek
Ryan Gordon Schick,
Centerville
Michael James Scott,
Vermilion
Tyler Joseph Skirtich,
Columbus
James E. Sluis III, Orland
Park, IL
Aaron Alexander Somogye,
Green
Cum Laude
Timothy Ryan Stockdale,
Canton
Samuel Joseph Stoughton,
Cincinnati
Magna Cum Laude
with Distinction in Mechanical
Engineering
Christina Lee Stowell,
Cincinnati
Julie Ann Thompson, Grove
City
Cum Laude
with Distinction in Mechanical
Engineering
Brett Alan Versen,
Centerville
Charles F. Wiggermann,
Cincinnati
Jacob Daniel Wiley,
Centerville
Matthew Adrian Wilkins,
Worthington
Kenton James Williams, East
St. Louis, IL
Magna Cum Laude
Christopher Work, Gahanna
Carlvin Yao Yu, Pickerington
Matthew J. Zenner,
Perrysburg

Maria Joyce Ziembo,
Lancaster, NY
Nicholas P. Ziraldo, Dublin
Jamaal Ledum Zite,
Columbus

**Bachelor of Science in
Welding Engineering**

Vincent R. Arnett, Marion
John Balzer, Greenfield
Ryan David Bucurel, Mentor
Sara Marie Canale,
Austintown
Christopher Andrew Faith,
Jr., Lakeside, CA
Stephen Matthew Forrest,
Groveport
Ian Douglas Gilmore,
Loveland
Elijah Katunich Gould,
Grandview Heights
Cum Laude
Andrew David Green, St.
Clairsville
David Merritt Harmon, Irving,
TX
Cum Laude
Steven Paul Leopold,
Broadview Heights
Katherine Marie Mantkowski,
Fairlawn
Geoffrey MacDonald Murray,
Reston, VA
Marc Alan Purslow, South
Weymouth, MA
Jonathan Adam Reid,
Cortland
Matthew James Reiter,
Alvada
Cum Laude
Todd Austin Renz, Hilliard
Brian Andrew Ricks, Canfield
Melissa Joanne Rubal,
Chardon
Summa Cum Laude
with Honors in Engineering
David E. Schick, Hilliard
Magna Cum Laude
Michael Eugene Skrajanc IV,
Massillon
Benjamin A. Sprengard,
Cincinnati
Stephen John Truska,
Northfield, IL
Patrick Joseph Varga, Elyria
Charlton J. Violand, North
Canton
Joseph Michael Walko, Stow
Cum Laude
Mathew Charles White,
Columbus
Michael T. Wise, Loveland
Christopher Kellie Wright,
Painesville

**Austin E. Knowlton
School of
Architecture**

**Bachelor of Science in
Architecture**

Miroslava Brooks,
Worthington
Magna Cum Laude
with Distinction in Architecture
Cody Ryan Campbell,
Zanesville
Nicholas Anthony Cesare,
Wooster
Magna Cum Laude
Mallorie Marie Chase,
Perrysburg
Brett James Conroy,
Wadsworth
Michael John Cryan,
Westerville
Eric W. Dalesandry,
Westerville
Adam Richard Davie,
Sandusky
Gregory Lee Delaney, Dublin
Magna Cum Laude
with Distinction in Architecture
Stephen Michael Dinnen,
Zanesville
Magna Cum Laude
Elizabeth Marie Evanoo,
Hilliard
Magna Cum Laude
with Distinction in Architecture
Howard Christopher Friend,
Lisbon
with Distinction in Architecture
Alexandra Gamertsfelder,
Columbus
Andrew Jerome Garrett,
Columbus
Joel Gebhart, Cambridge
Grant J. Griffith, New Albany
Lauren Nicole Hargrave,
Loveland
Kevin Patrick Hayes,
Columbus
Cum Laude
with Distinction in Architecture
Shawn Michael Hoover,
Richboro, PA
Joan Colette Janning,
Columbus
Caitlin Elizabeth Jones, St.
Clairsville
Zachary Brown Kamerer,
Cincinnati
Mustapha Kure, Lewis
Center
Vincent Payton Lantz,
Mechanicsburg
Peter Theisen Larsen,
Westerville

Jeffrey Adam Lehman,
Sunbury
Magna Cum Laude
Kelly Anne Lone, Columbus
Kevin Carlson Magee,
Newark
Jared Keith Maurer,
Murrysville, PA
Monika Ewa McCartney,
Columbus
Duane M. McKee, Mansfield
Jennifer Ashley McKenzie,
Centerville
with Distinction in Architecture
Whitney Anne Moore,
Youngstown
Thomas Albert Nedolast,
Shelby
John Michael Patrick,
Reynoldsburg
Crystal Michelle Peterson,
Columbus
Austin J. Poe, Put-in-Bay
Eric John Rivera, Ashland
Braden Thomas Schneider,
Findlay
Laura Inger Sewall,
Bethesda, MD
Cum Laude
with Distinction in Architecture
Natalie Carmen Shovlin,
Akron
with Distinction in Architecture
Danielle Kristen Siegel,
Blacklick
Brian Robert Simpson,
Pittsburgh, PA
Katie Christine Sims,
Zanesville
with Distinction in Architecture
Joseph Aaron Superak,
Warren
Mark Christian Talbot, Dublin
with Distinction in Architecture
Dustin Clayton Todd, Dublin
Gregory Minh Tran,
Worthington
Magna Cum Laude
with Distinction in Architecture
Brandon C. Vickers,
Coshocton
Austin William Weller,
Middletown
Patrick Richard Willke,
Flemington, NJ
Cum Laude
Kyle William Zaylor, Chagrin
Falls
Magna Cum Laude
Bryan C. Ziga, Stow
with Distinction in Architecture

**Bachelor of Science in
Landscape Architecture**

Omar Andrew Jamil Akkari,
Westerville

Corey Joseph Brown,
Marietta
Ryan Francis Delia,
Lakewood
Andrew Jeffrey Elmer,
Shawnee, KS
Rachel Ann Grass, Navarre
Kyla Renae Gutierrez,
Columbus
Singleton Chase Hicks,
Columbus
Hyung-Suk Kim, Seoul,
South Korea
David Bernard Larsen,
Kirkwood, MO
Patrick Dabney Leitch,
Wooster
Erik Paul Martig, Salem
Rebecca E. McCarthy,
Oakwood
Kenneth James Mitchell,
Medina
Dominic Plavny, Garfield
Heights
Magna Cum Laude
Drew Adam Rini, Cleveland
Drew Stephen Russell,
Fostoria
Magna Cum Laude
Abby Nicole Salge, Corpus
Christi, TX
Adam Thomas Shriver,
Columbus
Michael David Smith, Upper
Sandusky
Marco Stack-Simone,
Columbus
John Patrick Tierney, Martins
Ferry
Matthew W. Watson,
Olmsted Falls
Alexander E. Welter,
Cincinnati

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

Clayton Scott Aikman, West
Manchester
Claire Collier Anderson, Ann
Arbor, MI
Gina Raeann Anderson,
Roseville
Magna Cum Laude
Dustin Michael Angle,
Pataskala

Commencement Convocation, June 8, 2008

Amanda Jo Antigo,
Bloomingtondale
Magna Cum Laude
Derek Matthew Baxter, Canal
Fulton
Adam Charles Beck,
Defiance
Andrew John Berdysz,
Garfield Heights
Jon Patrick Betts, Circleville
Sarah Elizabeth Biggs,
Dayton
Ryan Matthew Black, Tupelo,
MS
Carolyn Annette Blair,
Chardon
Jacob Benjamin Bodimer,
Gallipolis
Joshua James Bourne,
Waynesville
Whitney Savannah Bowen,
Pickerington
Josh P. Bower, Circleville
Allison Ruth Braun,
Delaware
Meghan Elizabeth Brookhart,
Spring Grove, PA
David Andrew Brown,
Brookville
Gina Marie Brown, Marion
Michael Keith Buchs, Oberlin
Lisa Marie Buehler, Anna
Summa Cum Laude
Bryan James Buhro,
Graytown
Natalie F. Carpenter,
Fairborn
Gary Charles Carroll,
Columbus
Jared Nathan Chester,
Washington Court House
Magna Cum Laude
Jacob Zuniga Christian,
Xenia
Christy Clary, Londonderry
Magna Cum Laude
Erin Rachael Cole, Mount
Blanchard
Celeste Lee Cornelius, North
Ridgeville
Bryan Jeffrey Crosier,
Frankfort
Brice Patrick Crum, Norwalk
Antonio A. Cruz, Cleveland
Alex Weber Daniel,
Columbus
Chase W. Darling, Shaker
Heights
Kenneth Maurice Davis,
Warren
Adrienne Maria DeAngelis,
Canton
Ryan Thomas DeMay,
Columbus
Thomas Richard Dill, Dublin
Bradley Jay Dinnen,
Jamestown
Patrick Gavin Duffy II,
Columbus
Elizabeth Ann Duncan,
Leesburg
Magna Cum Laude
Megan Lynn Ehrmin,
Perrysburg
Jessica Lynn Eilenfeld,
Lucas
Tyson Mitchell Estes,
Columbus
Bryan Christopher Etzler,
Vanwert
Cum Laude
Laura Lea Fishbaugh,
Sidney
Michael Gregory Fisher,
Baltimore
Michael J. Forsgren,
Fredericksburg, VA
Ryan Allen Fruth, Holgate
Mary Beth Fulk, Mansfield
Amanda Marie Gamble,
Rockford
Orlin Amadeo Gavarrete,
Norwood
Jenna McEwen Genson,
Farmersville
Austin Richard George,
Findlay
Magna Cum Laude
Jason Edward Gibson,
Warren
Joel Thomas Glynn, Swanton
Casey Ernest Goff, Mount
Gilead
James Michael Grdina, Perry
Justin Jonathan Greene,
Degraff
Matthew T. Greiner, Sylvania
Joel Francis Grimes, Troy
John Michael Gruneisen,
Dublin
Magna Cum Laude
Megan Caine Guccion,
Sharon Center
Andrew Brian Hanna,
Columbus
Craig A. Hart, Laurelville
Mark A. Hasan, Euclid
Christopher Jay Hatcher,
South Point
Brandon Joseph Hawkins,
Baltimore
Kelli Elise Hendricks, Clyde
Magna Cum Laude
Anton Joseph Henry,
Versailles
Amy Denise Hershberger,
Shreve
Christopher Hartig Hirth,
Grove City
Danielle Luann Hitchcock,
Columbus
Jason Lawrence Holleran,
Walbridge
Magna Cum Laude
Megan Elizabeth Homan,
Maria Stein
Elizabeth Rose Homerosky,
Oak Hill
Cum Laude
*with Distinction in Animal
Sciences*
Sara Marie Hough, Lewis
Center
Katie Marie Houk, Poland
Dexter Wade Housman,
Greenville
Danielle Marie Hult,
Mansfield
Whitney Elizabeth Hull,
Fairborn
Katie Lynne Hyde, Smiths
Creek, MI
Jennifer Angela Jasiewicz,
Galloway
Leonard Frederick Jatsek,
Walton Hills
Veronica Ann Jatsek, Walton
Hills
Amanda Nicole Johnson,
Ashland
Ashley Michelle Jordan,
Marysville
David Anthony Joseph, West
Chester
Erika Lynn Kemp, Wellington
Steven Edward Kirk, Powell
Laura V. Kline, North Canton
Robert Charles Knauer,
Cincinnati
John Walter Kopacz, Medina
Mark Andre Laivins,
Delaware
Magna Cum Laude
Jarrett Daniel Lang,
Sandusky
Vincent Payton Lantz,
Mechanicsburg
Alyssa Lauren Larue,
Groveport
Magna Cum Laude
*with Distinction in Animal
Sciences*
Jeffrey Joseph Lazar, Mentor
George Nelson Leckrone III,
Kettering
Calvin A. Lemon, Urbana
Cum Laude
Scott Lawrence LesChander,
Morrow
Craig Michael Link, Fort
Recovery
Ryan William Lukens,
Lebanon
Magna Cum Laude
Stefanie Ann Lutmer,
Lebanon
Bethany Robin Lynch,
Painesville
Jennifer Ann Lynch, North
Haledon, NJ
Summa Cum Laude
*with Distinction in Animal
Sciences*

Commencement Convocation, June 8, 2008

Mark Anthony Lyons,
Cambridge
Cum Laude
Valeri Jeane Mariakis,
Lakewood
Joseph Thomas Massey,
Powell
Nathaniel David McCloud,
Warren
Richard James McIntosh,
Medina
Katelin Lorraine McKnight,
Waverly
Ryan Dane McMichael,
Wapakoneta
Magna Cum Laude
Adrain Russell Mead,
Bradford
Amanda Rea Meddles,
Milford Center
Cum Laude
Bridget Lee Meiring, Piqua
Stephanie A. Metzger, Akron
Magna Cum Laude
*with Distinction in Animal
Sciences*
Kathy Lee Michael, Urbana
Summa Cum Laude
Nicholas R. Miller,
Washington Court House
Tyler Francis Miller,
Baltimore
Jonathan Matthew Miozzi,
Cleveland
Amanda Catherine Moore,
Hanoverton
Amber Dawn Moreland,
Adamsville
Patrick Casey Mulford,
Berlin, MD
Roni Marie Newhart,
Washington, PA
Denise R. Noffsinger,
Continental
Magna Cum Laude
Patrick Joseph Nolan,
Wakeman
Michael Richard Odrumsky,
Newark
Jennifer Louise Osborne,
Hebron
Bobbi Jo Parmiter,
McConnelsville
Noelle Yvonne Parmiter,
Caldwell
Sarah Jane Paullin,
Loudonville
Johanna Elizabeth Plank,
Columbus
Magna Cum Laude
*with Distinction in Animal
Sciences*
Justin Michael Platt,
Hamilton
Caitlin Marie Pohlit, Dublin
Jody Lee Poth, Pickerington
Kyle A. Powell, Columbus
Jonathan Michael Price, St.
James, NY
Andrew Lee Rager, Paulding
Nicole Lynn Ranney,
Blacklick
Bryan Paul Reeb, Ashville
Jennifer Lynn Reed, Dresden
Sarah E. Rhea, Elyria
Kimberly Joanne
Richardson, Cincinnati
Catherine Jenny Richmond,
Bellville
Magna Cum Laude
Adam Justin Roberts,
Medina, NY
Angela Marie Rospert, Oak
Harbor
Cum Laude
Sarah Janyce Roy, Silverlake
Meghan Elizabeth Ruck,
Loveland
Genna M. Ruthrauff, Salem
Shawn Thomas Ryan,
Leetonia
Maranda Sue Sauerland,
Harrison
Cum Laude
*with Distinction in Animal
Sciences*
James Patrick Saunders,
Gallipolis
Lisa J. Scheffel, Columbus
Benjamin William Schillig,
Pataskala
Jenna Christine
Schlesselman, Wheaton,
IL
Rebecca Ann Schoellman,
Pleasant Plain
Alexie M. Shanker,
Chesterland
Kirtis Matthew Siemer,
Cincinnati
Katie Marie Skolaris,
Willoughby Hills
Kyle Michael Smith,
Springfield
Dustin Cole Sowers,
Sycamore
Annie Ruth Specht, Dover
Magna Cum Laude
*with Distinction in Agricultural
Communication*
Allison Mary Stammen, New
Weston
Jack Michael Stauffer,
Mason
Ryan Christopher Stewart,
Eaton
Michaela Kristen Stiber,
Parma
Erica Dawn Stone, Belpre
Ryan John Stoner, St. Marys
Robert Sinclair Strickland,
Mentor
Myranda Kay Sutherly, Anna
Niharika Rajoo Thakwani,
Pune, India
Summa Cum Laude
Dwayne L. Thames, Toledo
Elizabeth Jillann Thomas,
Powell
Byrony Claire Tomic-Beard,
Brookline, NH
Lisa Tran, Parma Heights
Kelly Andrea Trimmer,
Baltimore
Matthew Steven Triplett,
Medway
Jude Ebenge Umoh, Dayton
Vincent Bradley Urbanski,
North Royalton
Cum Laude
Jennifer Ann Villard,
Mansfield
Erin Marie Wells, Chillicothe
Cum Laude
Zachary Charles
Westenbarger, Logan
Timothy George Whigham,
Detroit, MI
Derek Robert Wilson,
Belmont
Denver James Wolf, Concord
Kevin Ryan Woodard,
Pickerington
Gregory Michael Wyszynski,
Chesterland
On On Yeung, Hong Kong,
Hong Kong, P.R.C.
Jeffrey C. Yoakam, Newark
Joshua Ryan Yoder, Plain
City
Magna Cum Laude
Joshua Neil Zehentbauer,
Hanoverton
Adam Christopher
Zimmerman, Casstown

**Bachelor of Science in
Food Science**

Megan Ann Hoffer, Nashport
Nancy L. Timms, Columbus
Ashley Nicole
Weatherington, Houston,
TX
Ronald Anthony Wilder,
Blacklick
Sandra Jean Zurbrugg, Fort
Wayne, IN
Cum Laude
*with Distinction in Food Science
and Nutrition*
Bachelor of Science in
Nutrition
Lauren Elizabeth Patton, Flat
Rock, MI
Lisa Tran, Parma Heights

**School of
Environment and
Natural Resources**

**Bachelor of Science in
Environment and
Natural Resources**

Amy Marie Barrett, Rome
Carson Hilary Barylak,
Columbus
*Summa Cum Laude
with Distinction in Environmental
Science*
Christopher Kyle Blessing,
Toledo
Sarah May Boley, New
Lexington
Michelle Jean Braun,
Delaware
Kyle Richard Chambers,
Hilliard
*Cum Laude
with Distinction in Environmental
Science*
Christopher Dale Cooley,
Centerville
Jacob Leonard Davidson,
Olmsted Falls
Gwen Lauren Dubelko, North
Olmsted
*Cum Laude
with Distinction in Environmental
Science*
Kenton J. Garwood, Collins
Mary Brigid Gilmore,
Fairview Park
Travis L. Gregorich, Dalton
James Patrick Hamski,
Brecksville
*with Distinction in Environmental
Science*
Josh P. Hatfield, Mark Center
John Andrew Hicks, Shelby
Davin Scott Hill, Painesville
Jarrod Michael Hittle,
Dresden
Douglas William Kamenik,
Ashland
Tracee M. Kielmeyer,
Columbus
Catherine Susan Lehman,
Rockbridge
Katherine Elizabeth
McAlarney, Tallmadge
Jeremiah Wesley Moore,
Columbus
Bryan R. Moser, North
Lawrence
Nicholas James Poggiali,
Berlin Heights
Jeremy Joseph Pritt,
Proctorville
Magna Cum Laude
Ryan Stuart Pulliam, Avon
Lake
Nicholas Lee Ray, Canton

Abigail Marie Rhodebeck,
Westerville
Cum Laude
William Martin Synk III, Solon
John Robert Thornburg,
West Liberty
Kyle T. Tulisniak, Medina
Magna Cum Laude
Matthew Joseph Vargo,
Loveland
Sherr Vue, Akron
*with Distinction in Forestry,
Fisheries and Wildlife*
Justin Tyler Walters, New
Lexington
Cum Laude
Cong Wang, Mason
Collin Ward, Shaker Heights
Nathan A. Weber, Fairfield
Michael David Wellman,
Coldwater
Magna Cum Laude
Abby Marie Woodward,
Bellville

**Agricultural
Technical Institute-
Wooster**

**Associate in Applied
Science**

Jeremy R. Bellante,
Englewood
Kyle Wayne Bernhard,
Shiloh
Summa Cum Laude
Mike Besch, Mansfield
Adam C. Brewer, Atwater
Cody William Brooks, West
Salem
Brandon Robert Buchanan,
Akron
Annette Berniece Cornish,
Lore City
Samuel Roy Cunningham,
Cadiz
Eve Miriam Davis, Powell
Kathryn Lynn Fielding, North
Canton
Brett Curtis Foulk, Springfield
Lindsay Marie Friedrich,
Wooster
Cum Laude
Jonathon Andrew
Gerspacher, Medina
Brandon Scott Goshorn,
Alliance
Daniel B. Hipp, Big Prairie
Brittany Kay Hoffman, Edison
Monica Margaret Hudak,
North Royalton
Magna Cum Laude

Anna Elizabeth Johnson,
Shreve
Cum Laude
Joel Ryan Keep, Bellville
Elizabeth Jean Kidney, Polk
Cum Laude
Kenneth Stephen Kleinedler,
Fairlawn
Suzanne Lee Kroll, Wooster
Magna Cum Laude
Holly Adele Kromer,
Sandusky
Lindsay Jane Landefeld,
Woodsfield
Christine Renee Livingston,
Union City
Philip Andrew Long, Jenera
Magna Cum Laude
Andrew Richard Schaffer
Morrison, Newark
Seth A. Namestnik, Olmsted
Falls
Brian J. Norris, Canton
Patrick Sean O'Brien,
Syracuse
Scott Phillip Polidoro,
Cuyahoga Falls
Jeffery Stephen Ridenbaugh,
Shreve
Ryan J. Ridgley, Massillon
Daniel Lee Riley, Alliance
Bryan Joshua Robson,
Bloomington
Paul Richard Schmelzer,
Junction City
Kyle J. Sepe, Apple Creek
Jessica Lynn Shammo,
Gibsonburg
Eric B. Sharb, Logan
Derick Alan Snyder, Caldwell
Jadrien Elise Spear,
Massillon
Magna Cum Laude
R. Brian Spencer, Beloit
Christopher Brian Spotts,
Polk
Chad A. Stang, Monroeville
Blake Allen Stebbins,
Farmersville
Matthew Damon Urbach,
Fairlawn
Elise Marie Wascak, Sullivan
Magna Cum Laude
Nikita Dawn Wenger,
Wooster
Cum Laude
Grant M. Wilson, Hanoverton
Mason A. Zehner, Xenia

Associate of Science

Lucas Benjamin Allen,
Atwater
Carrie Justine Clippinger,
Thornville
Cum Laude
Carl Grace Fozo, Eaton
Joel Thomas Glynn, Swanton

Commencement Convocation, June 8, 2008

Jenna Louise Harper,
Mantua
Larissa Mykal Hileman, Stout
Mark Daniel Hoover, Grafton
Kayleigh E. Keller, Valley
City
Cum Laude
Emily Kay Klein, New
Bremen
Cum Laude
Heather Marie Kocher,
Galion
Robert Alan Lee, West
Alexandria
Jacob Lee McClure, Canton
Amanda Rachael Powell,
Rootstown
Jacob Alan Roe, Leesburg
Jacob Wayne Smith, Findlay
Justin Lee Snyder, Caldwell
Bethany Jean Swinehart,
Lancaster
Wendy Anthonia van der
Burg, Woodville

**Associate of Technical
Study**

Jacqueline Louise Klein,
Medina
Magna Cum Laude

**Certificate in
Commercial Turf
Equipment**

Kyle Patrick Millikin,
Brookville
Daniel Lee Riley, Alliance

**Certificate in Hydraulic
Service and Repair**

Jonathon Andrew
Gerspacher, Medina
Daniel B. Hipp, Big Prairie

**Michael E. Moritz
College of Law**

Interim Dean: Alan C.
Michaels

Juris Doctor

Samuel Morgan Adams,
Columbus
B.A. (Northwestern
University)

Christopher Walter
Alberding, Columbus
B.A. (Ohio Wesleyan
University)
M.A. (University of California
- Riverside)

Charles Christopher Alley,
Blacklick
B.S. (Ohio University)

Rasha Faisal Almahroos, Isa
Town Bahrain, Bahrain
B.A. (University of Virginia)

William Ivan Aloe, Sewickley,
PA
B.A. (Amherst College)

Aaron Solomon Applebaum,
Belpre
B.A. (College of Wooster)

Holly Helena Armstrong,
Northfield
B.A. (University of Dayton)

Jamie Michelle Aten,
Mansfield
B.A. (Calvin College)
M.A. (Claremont Graduate
School)

Casey Warren Baker,
Proctorville
B.B.A. (Ohio University)

Gerald Anthony Baker II,
Columbus
B.A. (University of Michigan,
Dearborn)
M.A.

Klodiana Basko, Enon
B.A., B.A.
Master's (Wright State
University)

Erica Leigh Berencsi, Girard
B.A. (Georgetown University)

Sara Jean Bergene,
Manitowoc, WI
B.A. (Lawrence University)

John Bernard, Cleveland
B.A. (University of Colorado
at Boulder)

Jason Patrick Bichsel, Aurora
B.S. (Ohio University)

Frederick Thomas Bills,
Columbus
B.A. (Ashland University)

Ayenev Nega Biru,
Reynoldsburg
B.A.

Sarah Elizabeth Blackburn,
Cleveland
B.A. (Ohio Wesleyan
University)

Christie Belynn Bolsen,
Lancaster
B.A. (University of Notre
Dame)

Fredrick Allen Boseman,
Cleveland
B.S. (Oakwood College)

Nicolas Allan Brentlinger,
Columbus
B.S. (University of Cincinnati)

Martha Cawein Brewer,
Rocky River
B.A. (Miami University,
Oxford Campus)

Pamela Westbrooke
Bridgeport, Columbus
B.A. (College of William and
Mary)
Master's (University of
Washington)

Dominick H. F. Brook, South
Point
M.A. (University of
Edinburgh, Scotland)
M.A. (Ohio University)

Carla Bulford, Akron
B.A. (University of the South)

Brodie Macleod Butland,
Columbus
B.S. (University of Notre
Dame)
Summa Cum Laude

Avonte Darius Campinha-
Bacote, Cincinnati
B.A. (Denison University)

Nicholas Franklin Carico,
Orient
B.A., B.A.

Heather Nicole Charnegie,
Columbus
B.A. (University of
Pittsburgh)

Rachel Lyndsey Chodera,
Hinckley
B.A.

Commencement Convocation, June 8, 2008

Jessica Gloria Lynn Clarke, Akron B.A. (Northwestern University)	Laura Lynn Drongowski, Dublin B.A. (University of Michigan, Ann Arbor)	Brian Michael Furniss, Grove City B.A. (University of Rochester)
Kathleen Madelaine Clyde, Columbus B.A. (Wesleyan University)	Phillip Gerald Eckenrode, McDonald B.A. (Kent State University)	Erik David Geiger, Duluth, GA B.A. (Vanderbilt University)
William Jeffrey Collins, Richardson, TX B.B.A. (Texas A & M University)	Stephen Brush Edwards, Columbus B.A. (Bowdoin College)	Charles Patrick Gladfelter, Newport Coast, CA B.A. (University of California - Irvine)
Daniel P. Corcoran, Chillicothe B.A. (Ohio Wesleyan University) <i>Summa Cum Laude</i>	Xavier Edwards, Tampa, FL B.A. (University of Florida)	Christopher Aaron Glass, Charlotte, NC B.A. (Rice University)
Christopher Eugene Cramer, La Rue B.A.	Megan Michele Engle, Prospect, KY B.A. (University of Kentucky)	Hassan Jonathan Griffin, Columbus B.S. (Arizona State University)
Garrett Michael Cravener, Masury B.S.H.E.	Daniel W. Everson, Columbus B.A. (David Lipscomb University)	Shilpa Gupta, West Bloomfield, MI B.A. (Boston University)
Brandon Sterl Crunkilton, Butler B.A.	Sarah Elizabeth Exten, Mansfield B.A.	Derrick Phillip Hall, Columbus B.S. (University of Akron) Pharm.D.
Lora Ann Dalbey, Columbus B.A. (Denison University)	Fei Fan, Beijing, P.R.C. Bachelor's (Tsinghua University)	Samuel Kirk Hamilton, Columbus B.A. (Miami University, Oxford Campus)
Benjamin O. Danisek, Medina B.A. (John Carroll University)	Laura Erin Firman, Mentor B.S. (Miami University, Oxford Campus)	Kristin Harlow, Dublin B.A. (Oberlin College) Master's (University of North Carolina at Chapel Hill) <i>Summa Cum Laude</i>
John A. Dankovich, Canfield B.A. (Case Western Reserve University)	Brendan Joseph Fitzgerald, Cleveland B.S. (Miami University, Oxford Campus)	Ann Bridget Harrington, Yorktown Heights, NY B.A. (Princeton University)
Jonathan Robert Davies, Dublin B.S. (Grove City College) M.S. (Pennsylvania State University) Ph.D.	David Allan Fitzgerald II, Springville, IA B.S.M.E.	Lee Douglas Heckman, Urbana B.S. (Miami University, Oxford Campus)
Gregory Wendell Dennis, Toledo B.A. (Emory University)	Lauren Louise Fontana, Columbus B.S. (University of Michigan, Ann Arbor)	Richard Eugene Helm, Canal Fulton B.S. (Susquehanna University)
James Allen DeSmith, North Canton B.A. (Miami University, Oxford Campus)	Michelle Ann Forgach, Parma B.A. (Case Western Reserve University)	Molly Joan Henry, Anacortes, WA B.A. (Smith College) <i>Summa Cum Laude</i>
Elizabeth Ann Diller, Columbus B.S. (University of Michigan, Ann Arbor)	Bridget Aileen Franklin, Youngstown B.A. (Case Western Reserve University)	Nikiya Marie Herron, Milwaukee, WI B.A.
Lucas Eamonn Dorsch, Lakewood B.A. (Cleveland State University)		

Commencement Convocation, June 8, 2008

Seth Andrew Hertlein, Lebanon B.S.Hosp.Mgt., B.S.Agr.	Daniel Leland Kaiser, Columbus B.S.Al.Hth.Prof.	Eric Jonathan Knox, Brentwood, TN B.B.A. (University of Georgia)
Derek Keith Heyman, Columbus B.A. (State University of New York at New Paltz) Ph.D. (State University of New York at Buffalo) M.S. (State University of New York at Albany)	Alice Green Kalafarski, North Andover, MA B.A. (University of Chicago)	Jeffrey Lee Kominsky, Fort Lauderdale, FL B.A. (University of Michigan, Ann Arbor)
Patrick Michael Higgins, Avon Lake B.A. (University of Notre Dame)	Natsuo Kamotani, Solon B.S.Bus.Adm.	Brent Robert Korhn, Defiance B.A. (Kenyon College)
Emily Ann Hinderliter, Rocky River B.A. (Vanderbilt University)	Nicholas Carl Kamphaus, Trotwood B.S.	Arun John Kottha, Cleveland B.S. (Case Western Reserve University)
Michael Davis Hoenig, South Euclid B.A. (New York University)	Shannon Karla, Westerville B.A. (University of North Carolina at Chapel Hill)	Patrick Raymond Kramer, Greenwood, IN B.A.
Ted Jeffrey Hollist, Kaysville, UT B.A. (University of Utah)	Shariq Yunus Kathawala, Charleston, IL B.A. (University of Illinois, Urbana-Champaign)	Allen Cabaret LaDriere, Charleston, WV B.S. (Marshall University)
Eugene Hong, Stone Mountain, GA B.A. (Baylor University)	Kevin John Keener, Columbus B.S. (University of Akron)	Carly Allison Lane, Riverton, UT B.A. (University of Utah)
Stephen J. Hood, Dayton B.A. (Miami University, Oxford Campus)	Benjamin Adam Keller, Mount Prospect, IL B.S. (University of Iowa)	Larry L. Lanham II, Columbus B.A. (Kent State University)
Erik Carlton Hult, Flossmoor, IL B.A. (University of Michigan, Ann Arbor)	Jocelyn S. Kelly, Dublin B.A. (University of Virginia)	Lauren French LaRochelle, Augusta, ME B.A. (Brown University)
Erharuyi Uzo Idemudia, Benin City, Nigeria B.A. (University of Texas)	Barton Ryan Keyes, Columbus B.A. (Case Western Reserve University) <i>Summa Cum Laude</i>	Veronica Michele Lawrence, Cincinnati B.B.A. (University of Notre Dame)
Jeremy Robert Iskin, Beachwood B.S. (University of Michigan, Ann Arbor)	Ahmad Sean Khan, Clermont, FL B.A.	David James Lee, Columbus B.S.E.E.
Seong Jeong, Gangwon-Do, South Korea Bachelor's (Korea University, Seoul) Bachelor's (Korea National Open University) M.A. (Sogang University)	Huma Khalid Khan, Hilliard B.A.	Benjamin Leo Leffler, Norwalk B.A. (Vassar College)
Andrew Fulton Johnson, Excelsior, MN B.S. (United States Naval Academy)	Sidra Talat Khwaja, Oshkosh, WI B.A. (University of Wisconsin - Madison)	Katherine Mary Lengieza, Marion B.A. (Case Western Reserve University)
Michael Elliott Jones, Loveland B.S.A.A.E.	Justin Bradley Kilgore, Millersville, MD B.A.	Ye Li, Columbus Bachelor's (China University of Political Science and Law) M.B.A. (Chicago Medical School)
	Nooree Kim, Dublin B.A. (University of California, Berkeley)	Seth Jacob Linnick, Wooster B.B.A. (George Washington University)
	Damien Christian Kitte, Columbus B.A., B.S.	

Commencement Convocation, June 8, 2008

Tiffany Danielle Lipscomb, Middletown B.S. <i>Summa Cum Laude</i>	Jeffrey Tyler Mohrman, Ashland B.A. (Grove City College)	Charles Benardo Phillips, Columbus B.S.E.C.E.
James Gregory Lisk, Pickerington B.A.	Adrienne Elise Montalvo, Columbus B.A.	Marek Pienkos, Columbus B.A. (Fordham University)
Sheena Louise Little, Ashville B.A. (Otterbein College)	Guylando A. M. Moreno, Cincinnati B.A.	Veena Reddy, Lagrangeville, NY B.A. (State University of New York at Binghamton)
Jennifer Mary Lockwood, Lancaster B.A.	Ryan Alexander Muennich, Mason B.A. (Case Western Reserve University)	Courtney W. Redman, Bellaire B.A. (Howard University)
Bret Alan Lowery, Warsaw B.S.Bus.Adm., M.Acc.	Neeta Mulgaokar, Gates Mills B.B.A. (University of Michigan, Ann Arbor)	Andrew Douglas Richey, Hilliard B.A. (Malone College)
Zachary Philip Madden, Pataskala B.A. (Brigham Young University)	Abigail Marie Muszynski, Sylvania B.S.Bus.Adm.	Adam Constantine Ringel, Hinckley B.A. (Bowdoin College)
Monique N. Madison, Columbus B.S. (Spelman College)	Michael Jeffrey Naegele, Huron B.S.Bus.Adm.	Adam Jeffrey Rocco, Westlake B.A. (Miami University, Oxford Campus)
Harry Clayton Marsh, Franklin B.S. (University of Dayton)	Justin Matthew Neuman, North Canton B.A.	Katherine O'Neal Rogers, Powell B.A. (Ohio Wesleyan University)
Traci Lynn Martinez, Lewis Center B.A. (University of Notre Dame) M.A. (University of Houston)	Matthew Patrick Nolan, Salem, WI B.A. (Miami University, Oxford Campus)	Melissa Rogers, Delaware B.S.Mat.Sc.Eng.
Daniel David Maurer, Columbus B.A. (James Madison University)	Veronica Leah Norman, Austin, TX B.A. (Case Western Reserve University)	James Riordan Rogowski, Orchard Park, NY B.S. (United States Military Academy)
Robert Fisher McCarthy, Columbus B.A. (Harvard University)	Thomas William Oakley, Pickerington B.S. (United States Military Academy)	Tiffany N. Romine, New Albany B.S. (Ohio University)
Christina Therese McClain, Bay Village B.S.Bus.Adm.	Hannibal Paul Odisho, San Jose, CA B.A. (University of California, Berkeley)	Benjamin Micahel Rose, North Canton B.A. (Washington University)
Ryan James McGrotty, Novelty B.A. (Florida State University)	Robert A. Oestreicher, Cincinnati B.S. (University of Illinois, Urbana-Champaign)	Douglas Joseph Sauber, Cincinnati B.A. (University of Cincinnati) B.A. (Miami University, Oxford Campus)
Lisa Kathleen Meier, Oak Park, IL B.A. (University of Illinois, Urbana-Champaign)	Matthew George Oliver, Lebanon B.S.Bus.Adm.	Carla Ruth Cunningham Scherr, Yellow Springs B.A. (Wellesley College)
Debra Leigh Milberg, Ashburn, VA B.A. (Miami University, Oxford Campus)	Nathan John Pangrace, Rocky River B.A. (University of Pennsylvania)	Stephen S. Schmidt, Cincinnati B.A. (Washington University)
		Anthony D. Schoen, Columbus B.B.A. (Ohio University)

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Paige Anderson Schweitzer, Cincinnati B.A. (Duke University)	Anthony David Tedesco, Springfield, MO B.S.Bus.Adm.	Jordan David Winner, Winston Salem, NC B.A. (North Carolina State University at Raleigh)
Allan Kenneth Showalter, Strongsville B.A. (University of Dayton)	Brad Jonathon Terman, Shelby B.A.	Kate Elizabeth Winner, Columbus B.A. (University of Michigan, Ann Arbor)
Laura Megan Sminchak, Dublin B.A.	Christopher Matthew Thiemann, New York, NY B.A. (Columbia University)	Nathan David Witkin, Akron B.A. (Miami University, Oxford Campus)
Brian A. Smith, Norton B.A. (University of Akron)	Heather Renee Todd, Bellbrook B.A. (Taylor University)	Stephen Manuel Wolfson, Chagrin Falls B.A.
Abbie L. Sockloff, Columbus B.S. (Northwestern University)	Angel Enrique Torres, Lancaster, PA B.A. (Pennsylvania State University)	Catherine Elizabeth Woltering, Columbus B.A. (Kenyon College)
Phillip Andrew Spangler, Tipp City B.A. Florentina Staigers, Enon B.A.	Christopher Lewis Trolinger, Dublin B.A. (University of Arkansas - Fayetteville)	Drew Ethan Wood, Oregon B.A. (Miami University, Oxford Campus)
Christopher John Stanek, Cleveland B.A. (Washington and Lee University)	Amy Rebecca Tulk, West Chester, PA B.A.	Erin Elizabeth Wright, Warren B.A.
Erin Alison Steiner, Western Springs, IL B.A. (University of Chicago)	Laura Marie Ulatowski, Cleveland B.S. (Case Western Reserve University)	Jill Rebecca Yutzky, Elyria B.A. (Miami University, Oxford Campus)
Erik Joseph Stock, Columbus B.A. (Michigan State University) M.S. (Texas A & M University)	Marcus Mayes Van Wey, Monroe, MI B.A.	Master of Laws
Jonathan Richard Stoudt, Salem B.S.Bus.Adm.	David Ryan Vance, Oberlin B.B.A. (Ohio University)	Chatchamont Piyatanont, Chachoengsao, Thailand L.L.B. (Thammasat University)
Benjamin Daniel Suesskind, Milwaukee, WI B.S. (Indiana University Bloomington)	Janean Rae Weber, Richfield B.A. (Miami University, Oxford Campus)	Peerapun Suwannabatr, Bangkok, Thailand L.L.B. (Chulalongkorn University)
Ravi Suri, Chagrin Falls B.A. (George Washington University)	Trini Saan-Saan Wientjes, Columbus B.S.	David Kabugi Weru, Nairobi, Kenya L.L.B. (University of Nairobi)
Ryan Anthony Sykora, Marco Island, FL B.A., B.A.	Kathryn Howard Wilkes, Columbus B.A. (Miami University, Oxford Campus)	College of Medicine
Brian Kristifor Syverson, Columbus B.A. (University of Virginia)	Carlton J. Willey, Columbus B.A. (Northwestern University)	Dean: Wiley W. Souba, Jr.
Christopher Joseph Tamms, Dublin B.A. (Miami University, Oxford Campus)	Kara Rae Williams, Newark, NY B.A. (University of Rochester) <i>Summa Cum Laude</i>	Doctor of Medicine
		Nora Alghothani, Upper Arlington B.S.

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David Leon Baugh, Orem, UT B.S. (Brigham Young University)	Casey Allison Boyd, Dublin B.S. (University of Illinois, Urbana-Champaign)	Andrew George Diab, Findlay B.A. (Miami University, Oxford Campus)
Catherine Elizabeth Beck, Wyoming B.S. (University of Wisconsin - Madison) <i>Magna Cum Laude</i>	Christine Marie Brose, Athens B.S. (Ohio University) <i>Cum Laude</i>	James Edward Diekroger, Chillicothe B.S., B.S.Ed. (Ohio University)
Michael Brian Becknell, Gahanna B.A. (Honors) (Kenyon College) Ph.D. <i>Magna Cum Laude</i>	Shanna Jean Brown, Cibolo, TX B.S. Biology (Prairie View A & M University) <i>Cum Laude</i>	Craig Nick Dimitris, Brecksville B.A. (Miami University, Oxford Campus) <i>Cum Laude</i>
Melissa Kay Benbow, Glandorf B.S. (University of Dayton) <i>Cum Laude</i>	Matthew William Byers, Kettering B.S. (Wright State University)	Kristen Michelle Dimitris, Brecksville B.A. (Miami University)
Seth Edmund Bendo, Akron B.A. (Duke University) B.S. (University of Akron) <i>Magna Cum Laude</i>	Shannon Marie Cheek, Cincinnati B.S. (Saint Joseph's College)	Tarick Yunes Doleh, North Olmsted B.S. (Case Western Reserve University)
Melissa Mae Bickett, Akron B.S. (University of Michigan, Ann Arbor) <i>Magna Cum Laude</i>	Sara Janine Chidester, Sylvania B.A. (Johns Hopkins University) <i>Cum Laude</i>	Eniolami Omowunmi Dosunmu, Lagos, Nigeria B.A., B.S. (Kentucky State University) <i>Cum Laude</i>
Bradley Wayne Blaser, Cuyahoga Falls B.S., Ph.D. <i>Magna Cum Laude</i>	Charles David Clarke, Gallipolis B.S. (West Virginia Un iversity)	Matthew James Farrell, Columbus B.S. (University of Notre Dame) <i>Cum Laude</i>
Kimberly Kay Blazer, Dayton B.S.	Marcie Ann Claybon, Cincinnati B.S. (Miami University, Oxford Campus)	Melanie Kay Ferrara, Lyndhurst A.B. (Washington University)
Christina Noel Bloch, Dublin B.S. (Saint Joseph College) <i>Cum Laude</i>	Adam R. Cloud, Beaver creek B.S. <i>Summa Cum Laude</i>	Ryan Patrick Ficco, Greensburg, PA B.S. (John Carroll University) <i>Cum Laude</i>
Benjamin Anthony Bogucki, St. Louis, MO B.A. (University of Notre Dame) <i>Magna Cum Laude</i>	Meredith Suzanne Collins, Columbus B.A. (Colby College) <i>Summa Cum Laude</i>	Meghan Elizabeth Ford, Irwin, PA B.S. (University of Notre Dame) <i>Magna Cum Laude</i>
Jennifer Marie Wilding Bogucki, Sidney B.A. (University of Notre Dame) <i>Summa Cum Laude</i>	Gregory Bigham Comfort, Jr., Columbus B.S. (Boston College)	Zeke William Foster, Santee, CA B.A. (San Diego State University) <i>Cum Laude</i>
Kalki Bommaraju, West Chester B.S.	John Rich Craw, Columbus B.S. (Brigham Young University) <i>Magna Cum Laude</i>	Erika Fraundorf, Seven Hills B.A. (Case Western Reserve University)
Allison Elizabeth Bonner, Loveland B.S. (Indiana University Bloomington) Ph.D.	David A. Daiga, Toledo B.A. (Washington University) Michael Donald Danko, Brecksville B.S. (Ashland University)	Eric David Freeman, Fresno, CA B.S. (Brigham Young University) <i>Magna Cum Laude</i>
	Christi Priya Dhayanandhan, Dayton B.A. (Case Western Reserve University)	

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Aharon Gideon Freud, Columbus B.S. (University of Wisconsin - Madison) Ph.D. <i>Cum Laude</i>	Sunil Bajju Hari, West Chester B.Engr. (Duke University) M.S.	Jeffrey Scott Johnston, Gilbert, AZ B.S. (Brigham Young University)
Princess Gloria Gaitawe, Dayton B.S. (Wright State University)	DanaMarie Elizabeth Head, Hudson B.A. (Case Western Reserve University)	Abhishek Julka, Strongsville B.S. (University of Wisconsin - Madison) <i>Magna Cum Laude</i>
Jason Gamez, Sandusky B.A. (Stanford University)	Jessica Ann Hemminger, Harpster B.S. (University of Toledo)	Katherine Jane Kang, Winnetka, IL B.A. (Northwestern University)
Adam Paul Garlock, North Canton B.A. (College of Wooster)	Jon Clifford Henry, Geneva B.S. <i>Magna Cum Laude</i>	Christopher John Karakasis, Highland Heights B.A. (Northwestern University)
Bethany Meredith Gaskill, Columbus B.S. (Butler University)	Cory Neil Hoffbuhr, Medford, OR B.S. (Oregon State University)	Seth Evan Karol, Toledo B.S. (Duke University) <i>Magna Cum Laude</i>
Leonard A. Goldenstein, Skokie, IL B.S. (Brandeis University)	David Michael Holder, New Philadelphia B.A. (Ohio Wesleyan University)	Peyman Keyashian, Fort Smith, AR B.S. (University of California, Davis)
Daniel Gerard Gorbett, Jr., Bellville B.S. (Ohio University) <i>Magna Cum Laude</i>	Laurie Ahne Milovich Hommema, Columbus B.S.	In-Ah Kim, Seoul, South Korea B.S. (McGill University)
Rebecca Lynne Grant, Portsmouth B.S.Ed.	Jeffrey James Honer, Grass Valley, CA B.S. (Brigham Young University)	James Sunkook Kim, Fountain Valley, CA B.S. (University of California, Berkeley)
Teri Lynn Gray, Marietta B.S. (University of Pittsburgh)	Eugene Hong, Stone Mountain, GA B.A. (Baylor University)	Daniel Theodore Kokmeyer, Middleville, MI B.S. (Calvin College) <i>Cum Laude</i>
Cassandra Natalie Grenade, Hyattsville, MD B.S. (University of Maryland)	Sarah Grim Hostetler, Wausau, WI B.A. (Wheaton College) <i>Summa Cum Laude</i>	David Kovacevic, Broadview Heights B.A. (Miami University, Oxford Campus)
Jaison Allen Grimes, Columbus B.S. (University of Findlay)	Tammi Thomas Howard, Warren B.A. (Miami University, Oxford Campus)	Ronald Matthew Kreinbrink, Findlay B.S. (University of Notre Dame)
Ravindra Alok Gupta, Worthington B.S. (Columbia University School of General Studies) <i>Cum Laude</i>	Justin Tyler Hunt, Paradise, CA B.S. (Brigham Young University)	Rajeev Krishna, Holland B.S. (Northwestern University)
Ravi Kumar Guttikonda, Girard B.S. (University of Dayton)	Erik Christopher Hustak, Lima B.S.Al.Hth.Prof. <i>Cum Laude</i>	M.S., Ph.D. (University of Michigan, Ann Arbor)
Ryan Andrew Hackett, Beaver, PA B.S. (Brigham Young University)	Kristi Lynn Hustak, Mesa, AZ B.S.Al.Hth.Prof. <i>Magna Cum Laude</i>	Benjamin Bruce Kumor, Bellevue, NE B.S. (Olivet Nazarene University)
Andrea Leigh Hahn, Petersburg, MI B.S. (Marquette University)	Michael Edward Johansen, Columbus B.S.Bus.Adm.	Antony Labady, Orlando, FL B.S. (Oakwood College)

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Sheleste Verena Ladson, Saint Kitts, West Indies B.S. (City University of New York Brooklyn College)	Robert English Leininger, South Bend, IN B.A. (Washington University)	Anuj Mediratta, Beavercreek B.S. <i>Cum Laude</i>
Daniel Kai Chung Lai, Williamsville, NY B.S. (University of Pittsburgh)	Kenneth Todd Lindley, Bountiful, UT B.S. (Weber State University) <i>Cum Laude</i>	Jarrell Collin Meier, Santa Maria, CA B.S. (University of California, Berkeley)
Katy Ann LaLone, Canton B.A. (Mid-America Nazarene University) <i>Cum Laude</i>	Eric Michael Liotta, Hanover Park, IL B.S. <i>Magna Cum Laude</i>	Launice Andrea Melbourne, Glenn Dale, MD B.S. (Oakwood College)
Richard Joseph Lamour, Nanuet, NY B.A. (Johns Hopkins University)	Raul Jose Lopez, El Paso, TX B.A. (University of Texas at Austin)	Lindsey Cassini Menchen, Cincinnati B.A. (Northwestern University) <i>Magna Cum Laude</i>
Fawn Michelle Langerman, San Diego, CA B.S. (Cornell University)	Jerry Ping-Maw Lu, Huntington Beach, CA B.S. (Stanford University)	Kip Tyler Mentzer, Kenton B.A. (Ohio Wesleyan University)
Alexander Jay Larson, Richmond, UT B.A. (University of Utah)	Marcus Warren Cowal MacNealy, Kettering B.S.(Honors) (University of Dayton)	Gregory Hamlin Miday, Cincinnati B.A. (Northwestern University) <i>Cum Laude</i>
Douglas Glen Larson, Columbus B.S. (Brigham Young University) <i>Cum Laude</i>	Erin Elizabeth Marchand, Rancho Palos Verde, CA B.S. (University of Evansville) <i>Cum Laude</i>	Nicholas Jerome Milano, Rocky River B.S.
Daniel Philip Lavery, Santee, CA B.A. (University of California, Berkeley)	Marc Tyrell Mathias, Cincinnati B.S. (Boston College) <i>Magna Cum Laude</i>	Sarah N. Mirza, Broadview Heights B.A. (Case Western Reserve University)
Jonathan Ho-Yin Law, Concord B.S. (Duke University) <i>Cum Laude</i>	Trevor James Mathis, Vernal, UT B.S. (Brigham Young University)	Christopher Allan Mitchell, Columbus B.S. (University of Virginia) <i>Magna Cum Laude</i>
Richard Marion Law, Pleasant Grove, UT B.S. (Utah Valley State College)	John Patrick McCallin III, North Canton B.A. (Case Western Reserve University)	Jared Michael Moore, Matthews, NC B.S. (Duke University)
Vu Le, Santa Ana, CA B.S. (University of California - Los Angeles) <i>Cum Laude</i>	Audrey Renee McCandless, Waynesville B.S. (Boston University) <i>Cum Laude</i>	Andrew Leight Murray, Marietta B.S. (University of Notre Dame)
Melissa Tsung-Ping Lee, Columbus B.S. (Case Western Reserve University)	Sean Thomas McCarthy, Eastlake B.S. (University of Notre Dame) <i>Magna Cum Laude</i>	Casey Andrew Naumoff, Medina B.S.
Rushyuan Jay Lee, San Jose, CA B.A. (University of California, Berkeley) <i>Cum Laude</i>	Eric Dean McLoney, Pickerington B.S., B.S.	Andrew John Neiheisel, West Chester B.S. (University of Notre Dame)
Dana Suzanne Lefkowitz, Cleveland B.S.Nutrition	James Ryan Meadows, Draper, UT B.S. (Brigham Young University) <i>Cum Laude</i>	Ryan David Nichols, Marysville B.S.Bus.Adm.
		Darin Duane Nye, Alvada B.S. (Ohio University)

Commencement Convocation, June 8, 2008

Alison Linda Ohana, Montville B.A. (Hiram College)	Mitchell Allen Rees, Reynoldsburg B.A. (University of Notre Dame)	Andrew David Schreiner, Cincinnati B.S. (University of Notre Dame)
Trucian Adam Ostheimer, Mansfield B.A. (Hiram College) <i>Cum Laude</i>	Steven Philip Register, Kettering B.S. (Syracuse University)	Palak Bharat Shah, Hudson B.A. (Northwestern University) <i>Cum Laude</i>
Robert Joseph Pace, Willowick B.A. (Miami University, Oxford Campus)	Wilford Lee Richardson, Columbus B.S. (Arizona State University) <i>Cum Laude</i>	Sonal Dhananjai Shah, Parma B.A. (Washington University) <i>Magna Cum Laude</i>
Manju Mizar Pai, Ceres, CA B.S. (University of California, Davis)	Kristen Michelle Riemer, Brecksville B.A. (Miami University, Oxford Campus)	Vishal Sharma, Canton, MI B.S. (University of Michigan, Ann Arbor) Allison Marie Shenk, Minster B.S. (University of Notre Dame) <i>Cum Laude</i>
Bryan Seth Palmer, Hilliard B.S. (University of Utah)	Matthew Scott Robertson, Brunswick B.S. (Case Western Reserve University)	Lance Aaron Shilliam, Hillsboro, OR B.S. (Portland State University)
Kathryn Margaret Panzner, Copley B.S. (University of the South)	Margaret Stang Ryan, Lima B.A. (Oberlin College)	Michael Wayne Shirley, Columbus B.A. (University of Utah)
Tiffany Lacole Patrick, Trotwood B.A. (Case Western Reserve University)	Carrie Cooper-Fenske Sanan, Fairfield B.A. (Swarthmore College)	Joseph Anthony Simonetti, Jr., Fairlawn B.S. (Kent State University) <i>Magna Cum Laude</i>
Andrew Steven Pederzoli, Alliance B.S. (University of Rochester)	Chris Ian Sanders Taylor, Springfield B.A. (Wittenberg University) <i>Cum Laude</i>	Nidhi Singhal, Sylvania B.S. (University of Michigan, Ann Arbor)
Charles Yenwei Peng, Kent B.A. (Cornell University)	Alan Blake Sanderson, Kearns, UT B.S. (University of Utah)	Meredith Snapp, Westerville B.S. (University of Toledo)
Elizabeth Frances Plocharczyk, Indianapolis, IN B.A. (University of Chicago) M.Public Hlth. <i>Cum Laude</i>	Syed Ferhaan Saquib, Northridge, CA B.S. (University of California - Los Angeles)	Dianne Agnes Song, Cypress, CA B.S. (University of California - Irvine)
Jason Lee Pothast, Ottawa B.S. (Wright State University)	Andrew Carl Savageau, Columbus B.S.	Andrew Neil Springer, Canton B.A. (Case Western Reserve University)
Zachary Eric Potter, Dublin B.A. (University of Notre Dame)	Brian Steven Schloss, Perrysburg B.S.	Christina Eveyenia Stamoolis, Pittsburgh, PA B.S. (Bucknell University)
Ankit Dilip Punatar, Bellbrook B.S. (Wright State University)	Elizabeth Ann Schloss, Kettering B.A. (Miami University, Oxford Campus) <i>Cum Laude</i>	Jordan Russell Stern, Mississauga, ON, Canada B.S. (University of Western Ontario)
Veena Ramachandran, Mount Pleasant, PA B.S. (Pennsylvania State University)	Andrew Jacob Schneier, Dublin B.A. (Washington University) <i>Cum Laude</i>	Lori Ann Stolz, Cincinnati B.A. (Maryville College) <i>Cum Laude</i>
Ammon Garth Rasmussen, Henderson, NV B.S. (Brigham Young University)		

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Elizabeth Ann Suchocki,
North Royalton
B.S. (Bowling Green State
University)

John Barlow Tanner, Los
Angeles, CA
B.S. (Brigham Young
University)
Cum Laude

Julie Elizabeth Teater, Rocky
River
B.A. (University of Virginia)

Shantanu Kumar Thakur,
Sylvania
B.A. (Cornell University)

Jessica Ruth Thiessen,
Bolivar
B.A. (Miami University,
Oxford Campus)
Cum Laude

Eric Joseph Thorpe,
Cincinnati
B.A.
Cum Laude

Veena Rajkishore Tripathi,
Cambridge
B.A.

Sara Ann Troyer, Howell, MI
B.S. (Hope College)

William Kelton Vasileff,
Birmingham, MI
B.A. (Middlebury College)
Cum Laude

Sheethal Nina Vishwanath,
Galena
B.S.

Nathaniel David Von Fischer,
Columbus
B.A. (Miami University,
Oxford Campus)
Cum Laude
Alexis Catherine Waggoner,
Perrysburg
B.S. (Bowling Green State
University)

Bradley Thomas Webb,
Akron
B.S.M.E.
Cum Laude

Wesley Joseph Whitson,
Cincinnati
B.A. (Wheaton College)
Cum Laude

Aerik Anthony Williams,
Blacklick
B.A. (Johns Hopkins
University)

Evan Martin Williams, San
Anselmo, CA
B.A. (Duke University)
Bachelor's (Mills College)

Jamie Rene Navarre
Wingate, Lima
B.S., B.S.

Weiming Yan, Baltimore, MD
B.S. (Zhongshan University)
Ph.D. (University of Florida)

Michael Jiong Yao,
Columbus
B.S., B.A.

Robert Bruce Yates,
Columbus
B.A. (Miami University,
Oxford Campus)
Magna Cum Laude

Scott Walden Yeates, Orem,
UT
B.S. (Brigham Young
University)

David Chuen Wing Yehsakul,
Dublin
B.S. (University of Virginia)

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Jenna Ashley Abdalla,
Toronto
Kooshin Jama Abdi,
Gahanna
Matthew Donald Adkins,
Reynoldsburg
Parth Sanjay Amin,
Ahmedabad, India
Daniel Dean Armstrong III,
Canal Winchester
Elizabeth Nancy Atkinson,
Barnesville
Magna Cum Laude
Kelsey Danielle Balogh,
Toledo
Brittany Kay Basinger, Van
Wert
Amanda Lynn Bateson,
Bowling Green
Gregory Dale Bazzo, North
Royalton
Cum Laude
Chad Collin Beal, Baileyville,
ME
Magna Cum Laude

Allyson E. Becker, Medina
Adam Clay Bigham, Hilliard
Jerron Boakye, Columbus
Nicholas Matthew Bobinger,
Mason
Jennifer Marie Bornhorst,
Minster
Cum Laude
Ashley Elizabeth Boyd,
Canton
Magna Cum Laude
*with Honors in Allied Medical
Professions*
*with Distinction in Radiologic
Sciences and Therapy*
Vania Renea Brandt, Russia
Joshua Thomas Brink,
Hilliard
Cum Laude
Christine Marie Brooks,
Hilliard
Magna Cum Laude
Phillip Lee Brown, Dayton
Rachel Michelle Brown,
Mason
Laurel Hope Bryan,
Uhrichsville
David Michael Byce, Canfield
Siobhan Claire Byrne,
Elslingen, Germany
Summa Cum Laude
Diahanna Caldwell,
Trotwood
Bethany R. Carey,
Marriottsville, MD
Katherine Diane Carkhuff,
Dublin
Stephanie Ann Carzoo,
Waterford, CT
Summa Cum Laude
Stephanie Rae Cash,
Columbus
Tina Tew Chan, Lewis
Center
Leslie Marie Clem,
Springfield
Elizabeth Kay Comer,
Dayton
Cum Laude
Adam Gildea Cranston,
Girard
Christine Elizabeth Cready,
Toledo
Cum Laude
Jessica Lee Crescuillo,
Mount Vernon
Magna Cum Laude
*with Distinction in Radiologic
Sciences and Therapy*
Jessica Ann Cusumano,
Dublin
Katrina Lynn Dailey,
McConnelsville
Amanda Elise Daley-Moore,
Westerville
Leah Ann Dameron,
Wintersville

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Amy Beth Dannemiller,
Pickerington
Magna Cum Laude
with Honors in Allied Medical Professions
with Distinction in Medical Dietetics

Heather Marie Davis, Elyria
Elizabeth Maria DeLacy,
Worthington
Magna Cum Laude

Diana Lynn DiLuciano, Elyria
Ashton Marie Divelbiss,
Fredericktown
Magna Cum Laude

Christina M. Douglas, Mesa,
AZ

Carla Ruthann Drennen,
Bellbrook

Gina Dupont, Westerville
Ashley Laura Eilertson,
Akron

Annabelle Fabienne Fago,
Giessen, Germany
Caryn Leigh Fasko,
Cleveland
Magna Cum Laude

Lauren Brooke Finkelstein,
Canton
Cum Laude

Lauren Lee Fisher, Poland
Benjamin Michael Flowers,
Dublin
Cum Laude

Nga-Yin Angel Fok, Hong
Kong, P.R.C.
Magna Cum Laude
with Honors in Allied Medical Professions

Jonathon Thomas Frank,
Toledo

Joshua William Funk,
Poolesville, MD

Jamie E. Gallagher, Pepper
Pike
Cum Laude

Kimberly Ann Garfield,
Frewsburg, NY
Cum Laude

Cora-Leigh Dawn Garman,
Clavet, SK, Canada

Caroline Rose Gault,
Coshocton

Caroline Rose Geiger, North
Olmsted

Joshua Anthony Gestosani,
Canfield

Jenalee Ann Gfeller, Beloit
Andrew Neil Glazer,
Beachwood

Amanda Renée Graham,
Grove City Brent D.
Grooms, Xenia
Magna Cum Laude

Brittannie Laine Hall, Canton
Magna Cum Laude

Catherine Hamberg,
Coldwater
Summa Cum Laude

Christina Carol Hartley,
Circleville

Adrienne Claire Hasty, Avon
Lake

Brittany Farren Hayes,
Kettering
Cum Laude

Shannan Maureen Hegarty,
Orient

Amy Michelle Herrmann,
Troy
Cum Laude

Heather Dawn Hill, Piqua
Lindsey Christine Hoell,
Pickerington
Cum Laude

Alexander Andrew Horbal,
Midland, MI

Emily Christine Huelskamp,
Wapakoneta

Leah Marie Huhn, Cincinnati
Angela Nicole Hutchison,
Dublin
Magna Cum Laude
with Honors in Allied Medical Professions
with Distinction in Radiologic Sciences and Therapy

Naima Mohamed Ibrahim,
Columbus
Cum Laude

Michael Vadim Iskandaryan,
East Lansing, MI
Magna Cum Laude

Anthony Carl Janutolo,
Pickerington
Cum Laude

Kelly Michelle Jenkins, West
Chester

Jennifer A. Kahle, Kalida
Laura Michelle Karr, Canal
Winchester
Magna Cum Laude

Samantha Jo Kath, Bellevue
Monica E. Kilbourne, Amelia
Alexis Lauren Klenke,
Coldwater
Cum Laude

Lauren Anne Klocek, North
Ridgeville
Magna Cum Laude

Christopher Andrew Knapp,
Columbus

Megan Marie Knippen, Fort
Jennings
Magna Cum Laude

Stephen Scott Koppes,
Medina

Kristine Alyse Krafick, Irwin,
PA

Megan Patricia Krall, Parma
Heights

Michelle Ann Kreidenweis,
Cincinnati
Cum Laude

Robert Earl Leatherbury,
Centerville

Kristina Renee Legg,
Groveport
Cum Laude

Laura Elizabeth Linn,
Chardon

Cheryl Ann Long, Grove City
Cum Laude

Keith William Lowe,
Delaware

Sarah Nicole Macala, Powell
Lauren Elizabeth Mack,
Elyria

Bethany Renee Macke,
Pandora
Cum Laude

Sean William MacLean,
Derby, NY
Magna Cum Laude

Samon Mang, Columbus
Lauren Whitney Manson,
Gahanna
Summa Cum Laude

Christina Michelle Mantini,
Lorain

Erin Leigh Manzo, New
Castle, PA
Summa Cum Laude

Victoria Lynn Marko, Mentor
Cum Laude

Mary Elizabeth Mast, Mount
Gilead

Jacquelyn Rachel Matus,
Lakewood
Magna Cum Laude

Amanda Ashley McCash,
Dublin
Cum Laude

Kelly Maureen McCormick,
Reynoldsburg

Amanda Sue McDade, East
Sparta

Megan Marie McGarry,
Poland
Magna Cum Laude

Mark C. McKinney, New
Albany
Magna Cum Laude

Amy Elizabeth McMahon,
Perrysburg

Mikaela Victoria Meacham,
Canton
Cum Laude
with Honors in Allied Medical Professions

Stephanie Marie
Melnykowski, Cleveland

Amanda Susan Miller, Bethel
Park, PA

Justin Todd Miller, Minford
Cum Laude

Nurra Ahmed Moallim,
Westerville
Cum Laude

Mark Robert Mohler,
Frazeyburg
Magna Cum Laude

Kristian Renee Muegel,
Lebanon
Cum Laude

Aldyn Jerome Muthra,
Toledo

Commencement Convocation, June 8, 2008

Jamie Elizabeth Muzic, North
Olmsted
Cum Laude

Carrie Lynn Netcher, Elmore
Cum Laude

Chiamaka Ngene-Igwe,
Columbus
Magna Cum Laude

Laura Elizabeth Noel, Dublin
Amanda Ashley Oelker,
Urbana

Elizabeth Osterer, Ottawa,
ON, Canada

Jessica Vail Parkinson,
Columbus
Cum Laude

Ami D. Patel, Dublin
Summa Cum Laude

Brooke Reba Paul,
Westerville

Stephanie Sue Pease,
Paulding

Katherine Lynne Pena,
Vermilion

Corey Dean Perkins,
Granville
Cum Laude

Kevin Edward Philibin,
Powell

Abbey Nicole Philpot, New
Bremen

Napaporn Bebe
Phommachanh, Bexley

Jessie Lynn Poling,
Lancaster
Magna Cum Laude

Kristen Marie Pollock,
Fairfield
Magna Cum Laude

NineEva Sade Prentiss,
Columbus

Geoffrey Charles Joseph
Rance, Germantown, MD
Summa Cum Laude
*with Honors in Allied Medical
Professions*
*with Distinction in Circulation
Technology*

Ramya Rao, Columbus
Cum Laude
*with Honors in Allied Medical
Professions*

Inez A. Rasoul, El-Bireh,
Palestine
Magna Cum Laude

Caitlin Dae Raymond,
Delaware

Allison Elizabeth Rehs,
Cuyahoga Falls
Cum Laude

Sean Michael Reynolds,
Bensalem, PA

Brittany Michelle Ritzie,
Hamilton

Rachel Jane Roberts, St.
Marys
Magna Cum Laude

John Richard Roll, Kettering

Kathryn Leigh Ruzicka,
Mason
Magna Cum Laude
*with Honors in Allied Medical
Professions*

Caitlin Scannell, Maumee
Cum Laude
*with Honors in Allied Medical
Professions*

Nathan Michael Schomaker,
Worthington
Magna Cum Laude

Jon Tyler Schwanz,
Waterville
Magna Cum Laude

Renee Lynne Sebold, Avon
Lake

Mallory Lynn Secrest,
Pleasant City
Summa Cum Laude

Jennifer Lee Seiling,
Perrysburg

Alyssa Brooke Shafer,
Cincinnati

Desirée Jeanette Shaver,
Independence

Mary Eileen Sheehan,
Johnstown, PA

Victoria Lea Shumulinsky,
Gates Mills
Magna Cum Laude

Megan Marie Smith, Van
Wert

Richard Joseph Smith,
Parma Heights

Jill Nicole Snider, Greenville

Joshua Adam Snyder,
Bucyrus
Magna Cum Laude

Lindsay E. Speed, Cincinnati

Heather Michelle Spellman,
Delaware
Magna Cum Laude

Mallori Michelle Starkloff,
Toledo

Tracy Danielle Stevens,
Marietta
Cum Laude

Chantay Kristine Sullivan,
Delaware

Daniel Paul Sweeny, Clayton

Forever Ann Sweet,
Mansfield

Ashley Marie Tainer, Kenton

Lisa Katherine Taylor,
Columbus
Cum Laude

Mackenzie Anne Taylor,
North Royalton

Erin Colleen Tighe, Olmsted
Falls
Magna Cum Laude

Lauren Elizabeth Tilley,
Dublin

Claire Elizabeth Torrella,
Gaithersburg, MD
Cum Laude

Elizabeth Joan Trachsel,
Reynoldsburg
Summa Cum Laude
*with Honors in Allied Medical
Professions*

Linda Chinyelugo Udeani,
Reynoldsburg

Ryan James Urchek, Warren
Summa Cum Laude
*with Distinction in Medical
Dietetics*

Alexander Stephen Walker,
Seven Hills

Jody Lee Wall, Camden
Cum Laude
*with Distinction in Medical
Dietetics*

Andrew Joseph Walsh, Plain
City
Magna Cum Laude

Songcerae L. Washington,
Kansas City, MO
Cum Laude

Brandon James Watts,
Bucyrus

Kian Eskil Weaver, Gahanna
Summa Cum Laude

Devin Scott Wenrich, Sidney
Cum Laude

Emily Marie Wesolowski,
Cincinnati
Magna Cum Laude

Crystal Marie West, McArthur
Cum Laude

Zachary David
Whidden, Troy

Donna Olean Wilburn,
Bucyrus

Milton Jay Wilkes II,
Trotwood

Bryn Nathaniel Williams,
Jackson
Magna Cum Laude

Megan Nicole Williams,
Washington Court House

Ashley Marie Winstead,
Rossford

Shelby Renee Wolf,
Cleveland, TN
Summa Cum Laude
*with Honors in Allied Medical
Professions*
*with Distinction in Health Sciences
Program*

Christina Ann Wolfinger,
Lancaster
Cum Laude

Man Qing Ye, Columbus
Cum Laude

Hoi Ting Yeung, Tseung
Kwan O, Hong Kong

Eric James Zalusky,
Beavercreek

**Certificate of Post
Baccalaureate
Circulation
Technologist**

Jessica Jane Long, Dayton
B.S. (Wright State University)

**Certificate of Post
Baccalaureate Medical
Technologist**

Hetal K. Patel, Columbus
B.S. (Sardar Patel University)

College of Nursing

Dean: Elizabeth R. Lenz

**Bachelor of Science in
Nursing**

Jeremy Floyd Adkins,
Columbus
Amanda Renee Allen,
Huntsville
Cum Laude
Cassius Marcellus Patton
Altdoerffer, East Liverpool
Stacy Lynn Anthony, Upper
Arlington
Magna Cum Laude
Shireen Elizabeth Bagheri,
Washington Court House
Brianna Renee Ballinger,
Findlay
Magna Cum Laude
Randi Ann Bates, Ashtabula
Cum Laude
Christine Renee Bayliff,
Wapakoneta
Susan Elizabeth Bernot,
Cleveland
Magna Cum Laude
Miranda Erin Bingle,
Plymouth Meeting, PA
Cum Laude
Lindy Marie Blackburn,
Pickerington
Susan Elizabeth Blake,
Kettering
Brittany Alicia Blanchard,
Akron
Leisa Jennifer Boakye-
Dankwah, Dublin
Holly Rae Boden, Rudolph,
WI
Kristin Rebecca Bontrager,
Rushville
Magna Cum Laude
Virginia Margaret Bothwell,
Columbus

Kelly Lee Bozicevich, Huron
Magna Cum Laude
Mary Margaret Bradway,
Canton
Breanne Elizabeth Brislenn,
Cincinnati
Cum Laude
Abigail Leigh Brown,
Columbus
Melissa Anne Brown, Marion
Jessica Lyn Budd,
Westerville
Holly Joy Bullock,
Cazenovia, NY
Elizabeth Anne Burwinkel,
Fayetteville
Magna Cum Laude
Lorie D. Callicotte, Dublin
Joseph Anthony
Camerlengo, Columbus
Cum Laude
Allison Ann Campbell, Dublin
Devon Leigh Carson,
Minerva
Chakowia Carter, Columbus
Crystal Marie Chambers,
Martins Ferry
Kelsey Ann Chapman,
Perrysburg
Elizabeth JoAnne Chirlin,
Cincinnati
Summa Cum Laude
with Distinction in Nursing
Daniel John Cimino, Waldo
Molly Kathleen Clager,
Powell
Corey Charles Clasby, Grove
City
Magna Cum Laude
Renee Susan Clifton, Tiffin
Magna Cum Laude
Suzanne Elizabeth Conley,
Wilmington
Magna Cum Laude
Kristen Anne Conover,
Cincinnati
Magna Cum Laude
with Distinction in Nursing
Allison Morgan Cooper-
Clark, Columbus
Magna Cum Laude
Patricia Ann Cordova, West
Chester
Sarah Ruth Crabtree,
Grandview Heights
Jacquelyn Elise Creighton,
Youngstown
Cassidy Carol Day,
Reynoldsburg
Megan Suzanne del Corral,
Amherst
Charlene Dawn Dettra,
Richwood
Cum Laude
Laura Elizabeth Di Gennaro,
Columbiana
Cum Laude
Kelly Jane Dodd, Grove City
Magna Cum Laude

Deanna Gayle Donovan,
Columbus
AmberStar Sherri Dougherty,
London
Jonathan Marcus Earl,
Painesville
Emily Anne Evans,
Amsterdam
Fallon Lorraine Evans,
Youngstown
Jennifer Jean Fair, Delaware
Magna Cum Laude
Elise Jill Poppe Faith,
Columbus
Jennifer Lyn Fenstermaker,
Reynoldsburg
Amie Lynn Fields, Radnor
Katie Rose Finneran, Mount
Vernon
Magna Cum Laude
Kelly Lynn Gallagher,
Oregon
Summa Cum Laude
with Distinction in Nursing
Rebecca Lynn Gochnour,
Medina
Cum Laude
Julia Lynn Griffith,
Midlothian, VA
Lisa Michelle Grigsby, Plain
City
Cum Laude
Michele Lynn Hackett-
Althouse, Columbus
Stacey Nicole Hall,
Westerville
Holly Jane Hartshorne,
Worthington
Magna Cum Laude
Melissa Lynn Hassett,
Olmsted Falls
Kimberly Doris Hastings,
Sewickley, PA
Lorelei Edith Heineman,
Marion
Lisa Jo Ann Hemmelgarn,
Coldwater
Summa Cum Laude
with Distinction in Nursing
Katherine Elizabeth
Hemmert, Botkins
Cum Laude
Kristen Rebecca Hess,
Portsmouth
Cum Laude
Amy Lea Holden, Dublin
Cum Laude
Abby Rose Homan, Maria
Stein
Ashley Brooke Houseman,
Miamiburg
Nancy Eileen Hubschman,
Dublin
Magna Cum Laude
Regina Marie Hughes,
Youngstown
Michelle Lynn James,
Broadview Heights
Magna Cum Laude

Commencement Convocation, June 8, 2008

Amy Renéé Jardy,
Northwood
Desirée Marie Jarvis,
Painesville
Christopher Allen Johnson,
Springfield
Cum Laude
Leah Rose Johnson,
Washington Court House
Ashleigh Dawn Jones, Celina
Stephanie Ann Kasberg,
Pickerington
Magna Cum Laude
with Distinction in Nursing
Meghan Marie Kerr, Mount
Vernon
Melanie Jean Kocher,
Beavercreek
Cum Laude
Marla Marie Krile, Lancaster
Cum Laude
Krista Lee Krumanaker,
Marion
Magna Cum Laude
Teresa Marie Lang,
Columbus
Kelsey Anne Lewis, Dayton
Cum Laude
Mary Grace Lewis, Lebanon
Tomie Jo Lindsay, Marion
Adam Christopher
Longberry, Washington
Court House
Cum Laude
Tiffany Leigh MacDonald,
Cincinnati
Cum Laude
Caroline Elisabeth Marshall,
Grove City
Summa Cum Laude
April Ann McCallister,
Columbus
Kellie Suzanne McGreevy,
Cincinnati
Zachary Mark McGregor,
Gahanna
Claire Elizabeth McIntyre,
Powell
Cum Laude
Jessica Sharon Meek, Utica
Steven Michael Mericle,
Bluffton
Tammie Lynn Mericle,
Bluffton
Paula Jo Mieseler, Columbus
Summa Cum Laude
Fatima Ahmed Moallim,
Westerville
Micki Rachelle Mohr, Lima
Cum Laude
Marybeth Kathleen Moore,
Canton
Rachel Ann Naeser, Marietta
Francine Anita Ndaribamare,
Westerville
Cum Laude
Joseph Lee Nelson,
Highland Heights
Cum Laude
Janel Leigh Nuzum, Fleming
Cum Laude
Ellis Ehizele Opusunju,
Benin City, Edo, Nigeria
Adrienne Marie Payawal,
Sidney
Stacey Michele Pearson, Bay
Village
Cum Laude
with Distinction in Nursing
Megan Lynnae Piper, Celina
Brian Michael Richey,
Geneva
Christian Andre Rivera,
Bloomfield, NJ
Cum Laude
Margaret Leigh Roe,
Beavercreek
Carmen Marie Rogers,
Kenton
Mary Ann Ronfeldt, Grove
City
Allison René Rose, Avon
Lake
Eliza Jane Rust, Mercer, PA
Cum Laude
Renata Michelle Sanchez,
Canton
Kathryn Sue Sanders,
Waynesfield
Magna Cum Laude
Lauren Mary Screenshot,
Oregon
with Distinction in Nursing
Julianne Joy Sharp,
Ashtabula
Cum Laude
Drema Michelle Sharpe,
Columbus
Danielle Denise Shumaker,
Upper Sandusky
Troy Robert Simmons,
Mansfield
Courtney L. Smith, Castalia
Magna Cum Laude
Tishanda Cherrelle Sparks,
Garfield Heights
Cum Laude
Stacy Sue Spengler,
Ridgeville Corners
Kassandra Ann Stiers,
Pleasant City
Magna Cum Laude
Kathryn Lyn Stiles, Gahanna
Cum Laude
Emily Renee Sullivan, Green
Cum Laude
Rachael Elizabeth
Swansinger, Munroe Falls
Alison Blair Sweeney, Toledo
Cum Laude
Kimberly Susan Taylor,
Burton
Summa Cum Laude
with Distinction in Nursing
Lucy Elizabeth Thoman,
Cincinnati
Cum Laude
Darmela Shannon Thornton,
Bedford
Jamie Suzanne Tinsley,
Columbus
Casey Anne Toward,
Madison
Melissa Marie Turner,
Beavercreek
Cum Laude
Kathryn Rebecca Tweedle,
Fairview Park
Magna Cum Laude
with Distinction in Nursing
Saba Ijaz Ullah, Dublin
Cum Laude
Valerie Marie Van Atta,
Waynesville
Henriëtte Lorraine van Zyl,
Galloway
Nicole Marie Vangeloff,
Findlay
Magna Cum Laude
Jessica Lynn Ventura,
Auburn
Kristen Nicole Waina, Mentor
Cum Laude
Cassandra Jo Waker, Piqua
Cum Laude
Gregory Allen Wallis, Newark
Lyndsey Rae Walters,
Coshocton
Cum Laude
Jennifer Lynn Weiner, Powell
Andrea Dina Weiss, Clarks
Summit, PA
Cum Laude
Deborah Michelle Whaling,
Columbus
James David White,
Columbus
Cum Laude
Barbara Annette Wickham,
Mansfield
Randi Denise Winenger,
Westerville
Cum Laude
Emily J. Wise, Williamsport
Cum Laude
Stefanie Ann Wise,
Williamsport
Cum Laude
Tara Lynn Wolfe, Liberty
Township
Laura Margaret Woodman,
Willoughby
Erin Leigh Wright, Louisville
Cum Laude
Glenda Kay Wylder,
Columbus
Summa Cum Laude
Sarah Elizabeth Yoder,
Galloway
Shannon Leigh York,
Fairborn
Cum Laude
Amy Diane Zarycky, Akron
Magna Cum Laude
Laura Anne Zider,
Barrington, IL
Cum Laude
with Distinction in Nursing

Commencement Convocation, June 8, 2008

**College of
Optometry**

Dean: Melvin D. Shipp

Doctor of Optometry

Funmilayo A. Aranmolate,
Spartanburg, SC
B.A. (Johnson C. Smith
University)

Meagan H. Avila, Tipp City
Melanie Joan Ballard,
Conneaut
B.S. (Otterbein College)
Cum Laude

Kristen Marie Banek,
Sylvania
B.A. (Miami University,
Oxford Campus)

Brandon Lee Becken,
Prosser, WA
B.S. (Arizona State
University)

Kristy Mary Gehling Bhend,
Grand Meadow, MN
B.S. (University of Wisconsin
- River Falls)
Cum Laude

Alison Rae Bolinger,
Doylestown
B.S.
Magna Cum Laude

Jennifer Lynn Bowers,
Minford
B.S. (University of Rio
Grande)

Lauren Renee Bumgardner,
Shadyside
B.S. (Ohio University)

Ame Nicole Cline,
Timberlake
B.S.

Melissa Marie DeGasperis,
Martins Ferry
B.S. (Ohio University)
Magna Cum Laude

Jessica Ann Edwards, Minot,
ND
B.S. (University of North
Dakota)
Cum Laude

Nicole Susan Elson, Fort
Loramie
B.S.Biol.Sc. (Wright State
University)
Cum Laude

Andrew John Emch,
Archbold
B.S.
Magna Cum Laude

Caitlin Sara Filips, Broadview
Heights
B.A. (Miami University,
Oxford Campus)

Abby Lynn Fisher, Avon
Lake
B.A. (Miami University,
Oxford Campus)
Cum Laude

Shane Alan Foster, Athens
B.S., B.A. (Ohio University)
Cum Laude

Stephanie Marie Gutierrez,
Struthers
B.S.Biology (University of
Toledo)

Alicia Jenna' Heller, Defiance
B.S.

Shawna Lynnae Hill,
Bellefontaine
B.S.

Dorna Javadi, Pittsburgh, PA

Bradley Joseph Johnson,
Columbus
B.S.

Michael George Kennedy,
Long Grove, IL
B.S.Biology (University of
Illinois, Urbana-
Champaign)
Cum Laude

Yanna Kisala, Algonquin, IL

Jeremy Dean Lamb, Orem,
UT
B.S. (Brigham Young
University)
Magna Cum Laude

Khyla Eval Lance,
Charleston, SC
B.S. (Claffin College)

Allyson Nicole Lane,
Edmond, OK
B.S. (Oklahoma State
University of Agriculture
and Applied Science)
Magna Cum Laude

Rebecca Ann Little,
Newcomerstown
B.A. (Miami University,
Oxford Campus)

Heidi Jo Long, Reynoldsburg
B.S. (University of North
Dakota)
Magna Cum Laude

Catherine Elizabeth
McDaniel, Kettering
B.S. (Wright State University)
Summa Cum Laude

Mary Elizabeth McVey,
Worthington
B.S.Chemistry (Miami
University, Oxford
Campus)

Ann Rea Miller, Kalida
Cum Laude

Jennifer Lynn Miller, Wooster

Rachael Yvonne Miller,
Barnesville
B.S.

Amber Christina Mixon-
Louprasong, Fairborn
Bachelor's (Wright State
University)

Chantelle L. Mundy, Logan
B.S.

Christine Burns Myers,
Newark
B.S. (Otterbein College)

Jennie Nguyen, Parma

Nasim Nikoumanesh, Ann
Arbor, MI
B.S. (Eastern Michigan
University)

Nathan Lindsey Noakes,
Boise, ID
B.S.Nutrition (Brigham
Young University)

Jacob Alan Olding, Minster

James Santo Omodio,
Columbus
B.S.E.C.E.
Magna Cum Laude

Joseph Egill Osmond,
Sandy, UT
B.A. (University of Utah)

Commencement Convocation, June 8, 2008

Emily Jean Parker,
Whitewater, WI
B.S. (University of
Wisconsin, Eau Claire)
Cum Laude

Callin Passey, Bear Lake, ID

Jason Christopher Piant,
Dallas, TX
Bachelor's (Vanderbilt
University)
M.B.A. (Auburn University at
Montgomery)
Magna Cum Laude

Cynthia JoAnne Premeaux,
Columbus
Magna Cum Laude

Luke Alexander Randall,
Rigby, UT
Magna Cum Laude

Jennifer Lynn Reynolds,
Owasso, OK
B.S. Nutrition
Cum Laude

Brie Suzanne Rhodes,
Olathe, KS
B.S. (Purdue University)

Austin Lee Saneholtz,
Montpelier

Adam Ernest Schmidt, Dover
B.S.

Amy Renee Schultz,
Schofield, WI
B.S. Biology (University of
Wisconsin - River Falls)

Candace Linn Seagraves,
Columbus
B.S. Biology (Bowling Green
State University)

Marielle Badal Serenda,
Chicago, IL
B.S., B.A.

Elisa Jo Skadah, North
Mankato, MN
B.S. (University of
Wisconsin, Eau Claire)
Summa Cum Laude

Ivy Tat, San Francisco, CA
B.A. (University of California,
Berkeley)
Cum Laude

Ryann Rochelle Thacker,
Gallipolis

Anita Ticak, Mentor
B.S.
Cum Laude

Janna Lyn Vargo, Louisville
B.S. (Optometry) (Ohio
University)

Anne Marie Vollmar, Villa
Hills, KY
B.S. (Northern Kentucky
University)

Gary Lee Watts, Pickerington
B.S.

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Safiya Abouzaid, Rabat,
Morocco
B.S. (Bucknell University)
Cum Laude

Ureji Ahmed, Columbus

Cody L. Allison, Odessa, TX
B.S. (University of Texas
Permian Basin)

Huglyn D. Balase,
Schaumburg, IL
B.S.P.S.

Yulia B. Bar,
Dnepropetrovsk, Ukraine
B. Pharmacy (Hebrew
University, Israel)

Erin Denise Barr, Fairborn
B.A. (Kenyon College)

Deanna Lyn Bilinovich, New
Franklin
B.S. (Walsh College)

Christine A. Black,
Milwaukee, WI
B.S. (Xavier University)
Magna Cum Laude

Marjorie Rose Blaine,
Seattle, WA
B.S. (University of
Washington)
Cum Laude

Anita Marie Blount,
Louisville, KY

James Boakye-Dankwah, Jr.,
Dublin
Magna Cum Laude

Nicholas A. Bradley,
Chassell, MI
B.S.P.S.

Christopher E. Brandle,
Cleveland
B.A. (Michigan State
University)
Cum Laude

Catherine Marie Bremer,
Granville
Cum Laude

Lisa Elaine Bromfield,
Kingston, Jamaica
Bachelor's (University of the
West Indies, Jamaica)
Diploma (University of
Technology, Jamaica)
Cum Laude

Megan Marie Brown, Morral
B.S.P.S.

Kimberly Ann Buckley-Hall,
Mentor
Magna Cum Laude

Erin Cathleen Bush,
Delafield, WI
B.S. (University of Cincinnati)

Jennifer Nicole Byrd,
Jackson Center
B.S. Phar. (University of
Toledo)

Jynel Ann Casey,
Pickerington
B.S.P.S.
Cum Laude

Christopher M. Cerny,
Kirtland
B.S. (Ohio University)

Rika June Chihara, Carmel,
IN
B.S. (University of North
Carolina at Chapel Hill)

Michelle Jung Choi,
Flushing, NY
Magna Cum Laude

Anita A. Cieckiewicz, Parma

Laura Lynn Clark,
Austintown
B.S. (Youngstown State
University)

Commencement Convocation, June 8, 2008

Carol Anne Collins, Dayton B.S.Pharm. (Ohio Northern University)	Erin Jeanine Gronauer, Cincinnati B.S.	Karah Jean Kinkaid, Maumee <i>Cum Laude</i>
Jessica L. Dell'omo, Independence B.A. (Miami University, Oxford Campus)	Sara Jo Guenther, Fairfield <i>Magna Cum Laude</i>	Kelli Jo Koon, Marietta B.S. (Geneva College) <i>Magna Cum Laude</i>
Jennifer Louise Digges, Belpre <i>Magna Cum Laude</i>	Yonatan Merhu Haile, Oakland, CA B.S. (University of Asmara, Ethiopia)	Julia Elizabeth Kostelnick, Wadsworth B.S. (Ohio University) <i>Cum Laude</i>
Tia Denise Dorozenski, Troy, MI B.A. (Miami University, Hamilton Campus)	Bradley Steven Hargrove, Pickerington	Jessica Nicole Kramer, Kettering
Marcus Noel Duchemin, Salem, IN B.S. (Indiana University - Southeast) <i>Cum Laude</i>	Melisa Josephine Heinrichs, Gahanna B.S.P.S. <i>Magna Cum Laude</i>	Jessica H. Kremeier, Ruston, LA <i>Magna Cum Laude</i>
Steven Matthew Effinger, Louisville, KY	Carlese Yvette Henry, Nassau, Bahamas Diploma (University of Technology, Jamaica)	Lori Beth Kuli, Dayton B.A. (Wright State University) <i>Magna Cum Laude</i>
Elizabeth Ashley Endicott, Inez, KY	Megan Ann Henshaw, Marietta B.S. (Oregon State University)	Karissa Nicole Kusick, Chicora, PA B.S. (Baldwin-Wallace College) <i>Cum Laude</i>
Sebastian Samson Espinas, Dover B.S.P.S.	Anneliesha Adele Henslee, Medina	Sara Lynn Lattanzio, Boardman B.S.P.S. <i>Cum Laude</i>
Shuang Fan, Beijing, P.R.C. B.S. (Canadian Institute) M.S. (Michigan State University) <i>Magna Cum Laude</i>	Matthew D. Hermansen, West Jordan, UT	Albert Kahang Lau, Northwood B.S.
William M. Finnegan, Dublin B.S.P.S. <i>Cum Laude</i>	April Jo Hildebrand, New Philadelphia <i>Magna Cum Laude</i>	Hannah Lim, Ellicott City, MD
Tracy Carleen Gantt, Sparta	Larissa Marie Himmeger, Jackson Center B.S.Biology, B.S.Pharm. (Ohio Northern University)	Lynne Ann Luca, Cincinnati B.S.Pharm. <i>Magna Cum Laude</i>
Ted George Giallourakis, North Olmsted B.S.Nutrition	Andrea Elizabeth Hirsch, Maumee B.S.Nutrition <i>Cum Laude</i>	Evelina Maciuleviciute, Bay Village B.A. (Kenyon College)
Jason Robert Goodman, Tampa, FL B.S.P.S.	Rachel Kay Hopkins, Reynoldsburg B.A. (Case Western Reserve University)	Jonathan S. Mayer, Hamilton B.A. (Miami University, Hamilton Campus) <i>Magna Cum Laude</i>
Marcia Jeanne Greenfield, Marietta B.S., B.S.P.S. <i>Cum Laude</i>	Jamie Ann Hradesky, Eastlake B.S.P.S.	Antonino Mazzamuto, Carlisle, PA B.S. (Shippensburg University of Pennsylvania)
James Walter Gregor, Celina <i>Cum Laude</i>	Kristin R. Inman, McConnelsville B.S.P.S.	Katie Jo McKillip, Gahanna B.S.P.S.
Brandon James Grillon, Brewster B.S.P.S.	Katharine Elizabeth Kahl, Hartford B.S. (Mount Union College) <i>Cum Laude</i>	Britannie Nichole Miller, Dublin

Commencement Convocation, June 8, 2008

Marjorie Ann Miller, Perrysburg B.S. <i>Cum Laude</i>	Scott Patrick Parker, Columbus B.A. (University of Notre Dame)	Anna Katherine Simon, Cincinnati B.A. (Miami University, Hamilton Campus) <i>Summa Cum Laude</i>
Erinn Elizabeth Molnar, Hilliard B.S.P.S. <i>Cum Laude</i>	Timothy Joshua Parnell, Ironton B.S.P.S.	Heather Marie Smith, Columbus B.S. <i>Summa Cum Laude</i>
Jennifer Marie Moore, Alexandra B.S.P.S.	Gargi Ashvinbhai Patel, Northbrunswick, NJ B.S.P.S.	Kristen Lee Sobczak, Toledo B.A. (Wittenberg University)
Sherry Lynn Mori, Seven Hills B.S. (University of Indianapolis) <i>Cum Laude</i>	Grishma G. Patel, Sunnyvale, CA B.S. (University of California, Davis)	Timothy James Sullivan, Dublin B.S. (Purdue University) M.S.Mech.Eng. (Cleveland State University) <i>Cum Laude</i>
Alison Lynn Moser, Columbia Station B.S. (Baldwin-Wallace College)	Joshua Michael Patterson, McArthur	Melissa Ann Szabelski, Mansfield
Michelle Renee Mosier, Toledo B.S.	Julie Ann Peh, Bellbrook B.S.P.S.	David Oliver Tavares, Montego Bay, Jamaica, West Indies Diploma (University of Technology, Jamaica) <i>Cum Laude</i>
David Robert Murphy, North Olmsted B.S. (Xavier University)	Melissa Anne Reger, Germantown B.S. (Miami University, Oxford Campus) <i>Summa Cum Laude</i>	Michelle Ilene Thomas, Montpelier B.A. (Capital University)
Michael Ezzat Nakhla, El Minya, Egypt B.S.P.S.	Amy L. Reusch, Columbus B.S.Bus.Adm.	Trang Ngoc Truong, My Tho, Vietnam B.S.P.S. <i>Cum Laude</i>
Michele Prem Narsinghani, Columbus, IN	Jessica Shelby Richards, Columbus	Adrienne Elaine Tyre, Bellefontaine B.S.
Erica E. Nelson, Chicago, IL B.A. (Miami University, Oxford Campus) <i>Magna Cum Laude</i>	Merideth Kathryn Romey, Toronto B.S. (Wheeling Jesuit University) <i>Summa Cum Laude</i>	Abby Mercer Tyson, Zanesville <i>Magna Cum Laude</i>
Trang Huyen Nguyen, Salt Lake City, UT <i>Magna Cum Laude</i>	Nuha S. Rukieh, Sylvania B.A., B.S.Pharm. (University of Toledo) <i>Cum Laude</i>	Elizabeth Ann Van Sant, Cincinnati B.S.P.S. <i>Cum Laude</i>
Ann Elizabeth Nichols, Lawrence, KS B.S. (Loyola College)	William Paul Salem, Maple Heights <i>Magna Cum Laude</i>	Teri Lynn West, Williamsport <i>Cum Laude</i>
Sara Nine, Leo, IN B.S. (Xavier University)	Matthew Sammons, Paintsville, KY	Krista Cairn Wilk, Delaware B.S.Mat.Sc.Eng. <i>Cum Laude</i>
Carlene Nichole Oliverio, Mentor B.S. (John Carroll University)	Erin Jane Schmidt, Scott Depot, WV B.S. (Wheeling Jesuit University)	Ellen Wang-Ling Yang, Brecksville B.S. (Northwestern University)
Hugh D. Owen, Hubbard B.Pharmacy (Ferris State University) M.S.Pharmacy (Wayne State University)	Philip Alan Schwieterman, Arcanum B.S.P.S.	Nelson Z. Ye, Honolulu, HI B.S. (University of Hawaii) <i>Cum Laude</i>
Jennifer Victoria Owen, West Chester	Stephen Charles Searl, Gahanna B.S.P.S. <i>Cum Laude</i>	

**Bachelor of Science in
Pharmaceutical
Sciences**

Dahir Abdillahi Abdi,
Mogadishu, Somalia
Mallory Ann Amendolara,
Canfield
Cum Laude
Melinda Amornyard, Newark
Summa Cum Laude
*with Distinction and Honors in
Pharmaceutical Sciences*
Katrice M. Backie, Canton
Julie Erin Bauer, Wilmington
Cum Laude
Taylor Elise Bentley, Grove
City
Cory E. Bexfield, Mount
Sterling
Cum Laude
Chad Michael Bierbaum,
Cincinnati
Magna Cum Laude
Joshua Bok, Dover
Molly S. Bonfiglio, North
Olmsted
Renee Catherine Bonsell,
Mount Vernon
Magna Cum Laude
Whitney Michelle Bray,
Plano, TX
Annah M. Bui, Pickerington
Jessica Renée Cline,
Westerville
Magna Cum Laude
Joshua Thomas Close, North
Canton
Giselle D'Epiro, Dublin
Cum Laude
Dwan Allen Dalton,
Washington, DC
Jerome Alexander Darling,
Lyndhurst
Thomas Joseph DeJovine,
Aurora
Magna Cum Laude
Sara Catherine Dovyak,
Gallipolis
Zachary Ross McClure
Drabick, East Sparta
Kristin Nicole Filicky, Canton
Katherine Reynolds Fitz,
Northville, MI
Nicole Elizabeth Flinn,
Kenton
Magna Cum Laude
Christoforos M.
Frangopoulos,
Youngstown
Cum Laude
Ryan Joseph Galica, Canal
Fulton
Magna Cum Laude
Brian Burdfield Gallow, West
Chester
Kimberly Garrison, Dublin
Allison Marie Gonzalez,
Mentor

Heather L. Graff, Nashport
Helen L. Han, Sandusky
Christopher Dale Hayes,
Delaware
Kimberly Diane Heglas,
Strongsville
Magna Cum Laude
Alexander Robert Heine,
Berea
Cum Laude
Chennel Shawnte Hill,
Toledo
Amanda Nichole Hipsher,
Fostoria
Cum Laude
Benjamin T. Hobson,
Jeromesville
Rachel Marie Hoffman,
Aurora
Cum Laude
Ashley Susanne Hoffmann,
Logan
Rachel M. Hughes, Grafton
Cum Laude
*with Distinction in Pharmaceutical
Sciences*
Julie Anne Hunt, North
Branch, MI
Christina N. Johnson,
Canton
Callie Ann Jones, Kirtland
Cum Laude
Maria Joy, Dublin
Cum Laude
Scott Michael Krebs,
Sagamore Hills
Louis Lao, Gahanna
Cum Laude
Aaron B. Lapp, Beaver
Creek
Cum Laude
Taehee Lim, Seoul, South
Korea
Daniel Lin, Beaver Creek
Cum Laude
Jeffrey Malloy, Broadview
Heights
Heidi Lynn Marshall,
Uniontown
Andrew Maschke, Mount
Gilead
Keith J. Mason, Jr.,
Columbus
Jessica E. Matsko,
Chesterland
Cum Laude
Jonathon Joseph
McAlexander, Columbus
Maren Elizabeth
McNaughton, Columbus
Neeraj Mehta, Centerville
Magna Cum Laude
Kyle A. Munch, Geneva, IL
Rashida K. Murrell, Gahanna
Ivy N. Muteithia, Nairobi,
Kenya
*with Distinction in Pharmaceutical
Sciences*
Ann Anh Dao Nguyen, West
Chester
Nancy Nguyen, Newark

Trang Thixuan Nguyen,
Columbus
Cum Laude
Stanley Okechukwu Nwaneri,
New Carrollton, MD
Azzie Cole Osborne, Waverly
David Michael Panning,
Akron
Hae Na Park, Seoul, South
Korea
Chetana Patankar, St.
Marys, PA
*with Distinction and Honors in
Pharmaceutical Sciences*
Niti Patel, Columbus
Magna Cum Laude
Prachi Shirish Patel,
Vadodara, Gujarat, India
Cum Laude
*with Distinction and Honors in
Pharmaceutical Sciences*
Akwas Bofo Peprah, Accra,
Ghana
Jennifer Elizabeth Pierpont,
Xenia
Thomas C. Popelka, Dublin
Cum Laude
Jessica Jaye Richmond,
Loveland
Heather M. Russell, Medina
Samantha Salvaggio,
Brecksville
Jessica Lynne Sandin,
Brunswick
Magna Cum Laude
Angela Fay Schaad,
Mansfield
Alyssa M. Schaeff,
Centerville
Jessica Schenck, Kettering
Brittany Marie Schmidt, West
Chester
Magna Cum Laude
Anthony Michael Sens,
Lewis Center
Vincent A. Severn, Lyndhurst
Magna Cum Laude
Tiffany R. Shin, Cincinnati
Summa Cum Laude
Lindsay K. Skomrock,
Painesville
*with Distinction and Honors in
Pharmaceutical Sciences*
Robert Vincent Smith,
Greenfield
Magna Cum Laude
Dion D. Stanford, Akron
Lindsey Steichen, Avon, IN
Cum Laude
Mark A. Suntay, Cincinnati
Jessica Sharon Traeger,
Beachwood
Magna Cum Laude
Linda Tran, Cleveland
Summa Cum Laude
*with Distinction and Honors in
Pharmaceutical Sciences*
Michelle Nicole Valentine,
Temperance, MI

Commencement Convocation, June 8, 2008

Adam J. Vanderman,
Cincinnati
Magna Cum Laude
Jonathan Tuan Vang,
Columbus
Cum Laude
Doreen Marie Velt, Hilliard
Dana Vishnepolsky, Sylvania
Amy Lynn Von Schwarz,
Austintown
Kati L. Wall, Dublin
Cum Laude
Janet Walters, North
Royalton
Cum Laude
Mary Mengqiu Wang, Grove
City
Leslie M. Whitacre, Bethel
Ambrea P. Whitlock, Bowling
Green
Kelsi Leanna Wilkerson,
Granville
Mallory Erin Young, Upper
Arlington
Melissa Marie Zemanek,
Highland Heights

College of Social Work

Dean: William A. Meezan

Bachelor of Science in Social Work

Rami B. Arafah, Al-Khaleel,
Palestine
Magna Cum Laude
Emily Sue Beck, Westerville
Tsion G. Berhe, Columbus
Tenile Alexis Bernard, Valley
Stream, NY
Kelly S. Bishop, Marion
Faith Adjoa Brew, Columbus
Leah E. Bunck, Troy
Cum Laude
Meggan Elizabeth Burggraf,
Marion
Julia Marie Cooke, Euclid
Tai A. Cornute, Columbus
Andrea Marie Dickson, Van
Wert
Anna Kristine Dishong,
Gibsonburg
Emily Anne Engman,
Wooster
Deborah Lynn Esterline,
Newark
Magna Cum Laude
Megan Elizabeth Fortney,
Maumee
Cum Laude
Jason John Gepperth, North
Royalton

Danielle Sharice Grant,
Maple Heights
Kelly Ann Harting, Van Wert
Sarah Elizabeth Heatwole,
Columbus
Cum Laude
Sarah Jane Holpp, Thornville
Paulette Keren Rene
Jackson, Columbus
Auri Mae Jennings,
Beavercreek
Magna Cum Laude
Nicole Renee Jones, North
Canton
Cum Laude
Meredith Faye Kahan,
Cincinnati
Summa Cum Laude
Jon David Kegley, Ironton
Renee Lynn Kelly, North
Olmsted
Lucas K. Kiefer, Wapakoneta
Sean Michael Kruchan,
Medina
Matthew John Ksiazk, Lorain
Lisa Ann Kunnen, Richmond,
VA
Maggie Mary Lengerich,
Cincinnati
Patricia Mallory Littlepage,
Proctorville
Hilda Willy Lyatuu,
Westerville
Leah Mignon McLain,
Westerville
Trevor Randall Megoloff,
Columbus
Jessica Lynn Milligan, Bexley
Linh T. Nguyen, Columbus
Erica Lynn Peecook,
Vermilion
Summa Cum Laude
Kelly Ann Piemonte,
Granville
Magna Cum Laude
Melanie Jane Plews,
Whitehouse
Emily K. Reibold,
Pickerington
Charity Maria Ritter,
Columbus
Cum Laude
Katherine Loren Rodgers,
Cincinnati
Gregory John Roth,
Columbus
Anne Kathleen Rowe,
Columbus
Cum Laude
Nina Nichole Santarelli,
Columbus
Rachel Dawn Schneider,
Pittsburgh, PA
Magna Cum Laude
Jamie Leigh Scrase, Dublin
Hillary Elizabeth Shaub,
Columbus
Catherine Elizabeth Shaw,
Mansfield

Kim S. Slifko, Cambridge
Caeli Susan Smith,
Columbus
Danielle M. Smith, Tiffin
Kristin E. Snow, Westerville
Cum Laude
Lindsay Rene Soma-
Ungvari, Pickerington
Tara Dawn Spaeth,
Lynchburg
Cum Laude
Holly Laurel Spayde, Oxford
Hillary Knapp Spears,
Worthington
Cum Laude
Geneva Marie Starr,
Cleveland
Justin Lee Stuber, Kenton
Andrew Evan Stull, Dublin
Melinda Mae Swisher,
Lancaster
Kelly Ann Van Sickle, Logan
Summa Cum Laude
Bethany Anne Vance,
Rushville
Magna Cum Laude
Jeanette Cassandra
Vazquez, Lorain
Sherry Lynn Vipperman,
Mansfield
Cum Laude
Laura Jean Wagner, North
Canton
Mandolin Lee Wasson,
Bellefontaine
Gay Ann Wheeler, Columbus
Sherry L. Wheatner,
Mansfield
Megan L. Williams, Sidney
Amber D. Wolfe, Newton
Falls
Walter Eugene Zang,
Newark

College of Veterinary Medicine

Dean: Thomas J. Rosol

Doctor of Veterinary Medicine

Mary Elaine Adelsberger,
Thurmonk, MD
B.S. (Mount Saint Mary's
College)
Magna Cum Laude
Victoria Jane Ambrose,
Huntington, NY
B.S. (State University of New
York at Stony Brook)

Commencement Convocation, June 8, 2008

Charlene Deborah Arendas, Lowellville B.S.(Honors) (Youngstown State University)	Barbara E. Crosio, Hicksville, NY B.S. (Marymount Manhattan College)	Leslee Anne Feaster, Huntington, WV Melissa Dawn Fegyveresi, Cleveland
Amy Elizabeth Benham, Shelby B.A. (Miami University, Oxford Campus)	Stephanie Fletcher Cuellar, El Paso, TX B.A. (University of San Diego) B.S. (Arizona State University)	Leigh Courtney Fenderbosch, Olmsted Falls B.A. (Bowling Green State University)
Carrie Louise Bettin, Waterville B.S. <i>Magna Cum Laude</i>	Natalie Nichole Culler, Dublin	Meghan Elizabeth Fincher, Poland B.S.Agr.
Jessica Ashley Beyer, Columbus B.A. (Saint Mary's College of Maryland)	Timothy James Curtis, Zanesville B.A. (Brown University)	Yayoi Fukuhara, Tokyo, Japan B.S.
Casey Marie Birkel, Columbus, NE B.S. (University of Nebraska at Omaha)	Christen Michelle Daniel, St. Marys B.S. Lori A. Davis, Cincinnati B.S.Agr. <i>Magna Cum Laude</i>	Emily Christine Gabriel, Hilliard B.S.Agr. Katarina Galan, Queens, NY B.S. (State University of New York at Binghamton)
Diana Lee Bolard, Sykesville, MD B.S. (Bridgewater College)	Melissa Ann DeLauter, Columbiana B.A. (Miami University, Oxford Campus)	Erin Marie Gannon, Old Bridge, NJ B.S. (Rutgers University New Brunswick)
Sarah Beth Bowers, Beavercreek B.S. (University of Findlay) <i>Summa Cum Laude</i>	Julia Renee Delikat, Avon Lake B.A.(Honors) (Miami University, Oxford Campus)	Katherine Christine Gannon, Perrysburg B.S.
Stephanie Bown, Avella, PA B.S. (Pennsylvania State University)	Jessica Lynn DeMarco, Conneaut B.A.(Honors) (Mercyhurst College)	Maressa Dawn Gockerman, Toledo B.S. (John Carroll University) <i>Magna Cum Laude</i>
Amy Johnson Bringardner, Columbus B.S. (University of Georgia) M.S.	Tacia Ellen Despo, Jamestown, PA B.S. (Westminster College)	Amanda Lauren Goodwin, Englewood B.A. (Case Western Reserve University)
Lauren Ann Brower, Laguna Beach, CA	Cecelia Leigh Edwards, Columbus B.S.Agr.	Heather Marie Groghan, Cuyahoga Falls B.S. (Capital University)
Justin D. Calhoun, Aurora, IN B.S. (University of Cincinnati)	Einav Elitsur, Huntington, WV B.S.	John-Kevin Guarasci, Centerville B.S.Ed.
Matthew Adam Carey, New Vienna B.S.Agr.	Sarah Elizabeth Erwin, Dayton	Raven Sue Gulick, Circleville B.S.Agr.
Laura Marie Catena, Mount Lebanon, PA B.S. (John Carroll University)	Illaina Lee Euvrard, Hamilton <i>Magna Cum Laude</i>	Sara Elizabeth Hage, Hopewell, PA
Nathaniel Ewan Clager, Columbus B.S.Agr.	Emily Ann Fagundo, San Juan, PR	Robyn Aylor Haines, Cincinnati B.A. (Earlham College) <i>Magna Cum Laude</i>
Julie Anne Connolly, Marblehead, MA B.S. (Miami University, Oxford Campus)	Sarah Lenore Farber, Newton, MA B.A. (Grinnell College)	

Commencement Convocation, June 8, 2008

Brady Joseph Hall, Cincinnati B.S. (Xavier University)	Kenneth Leo Keiffer, Trenton, NJ B.S. (Delaware Valley College of Science and Agriculture)	Chaplin Cary McWhorter, Dallas, TX B.S. (University of Kansas, Lawrence)
Anne Elizabeth Harrell, Cincinnati B.S. (Wilmington College)	Sean Thomas Kelly, Pittsburgh, PA B.S. (University of Findlay)	Julie Franklin Mefford, Columbus B.S. (Honors) (Clemson University)
Jay Thomas Harrington, Oregon <i>Summa Cum Laude</i>	Kristen Elizabeth Kennedy, Naperville, IL B.A. (Augustana College)	Gabriel Earl Middleton, Smithville <i>Magna Cum Laude</i>
Ellen E. Hartz, Crestline B.A. (Otterbein College)	Justin David Kieffer, Bowling Green B.S.Agr.	Kimberly Louise Moherman, Ashland B.S.Agr.
Lauren Nicole Hendrickson, Western Springs, IL A.B. (Dartmouth College)	Levi Adam Klau, Chautauqua, NY B.S. (State University of New York at Oswego)	Heather Ann Moniot, Butler, PA B.S. (Indiana University of Pennsylvania)
Michael John Henricks, Chillicothe	Emily Smith Klosterman, Cincinnati B.S.	Lauren Virginia Murphy, Massillon B.S.Biology (University of Findlay)
Beth Kay Hirsch, Cincinnati B.S. (Otterbein College)	William John Kolehmainen, Enon Valley, PA B.S.Nutrition, M.S.	Carl Brian Myers, Cadillac, MI B.S. (Michigan State University)
Diane Pauline Horowitz, Santa Barbara, CA B.A. (Princeton University) <i>Magna Cum Laude</i>	Joanna Konerman Fry, Cincinnati B.S. (University of Tennessee at Knoxville)	Sarah Jane Nash, Kent B.S.(Honors) (Kent State University)
Lindsay Maureen Huie, Walnut Creek, CA B.S. (University of California, Davis)	Andrew Michael Krieger, Dublin B.S.Agr.	Andrea Marie Niese, Ottawa B.S. (University of Findlay)
Aaron Joseph Ison, Greenville B.S.	Tara Joy Kunkle, Berlinsville, PA B.S. (Washington College)	Amanda Christine Norman, Middletown, NY B.S. (State University of New York at Binghamton) <i>Magna Cum Laude</i>
Hannah Lynn Ison, Milan B.S. (Heidelberg College) <i>Magna Cum Laude</i>	Cassandra Dare Kurtz, Findlay	Amber Downs Pasko, Tiffin B.S.Agr.
Joshua Phillip Jackson, Sheridan, OR B.S.Biology (Texas A & M University, Corpus Christi)	Robert Rocco Lang, Lorain B.S.	Rebecca L. Pentecost, Chillicothe B.S.
Jennifer Jane Jenkins, Hudson B.A. (Miami University, Oxford Campus)	Heather Ann Lasher, Garfield Heights B.S. (Purdue University) B.S.	Kelley Marie Pozza-Adams, North Canton B.S.Biology (Case Western Reserve University)
Cynthia Jean Johnson, Beavercreek B.S. (Morehead State University)	Michael John Latessa, Amherst B.S.Agr.	Amy Marie Pugh, Findlay B.S., M.S. (Bowling Green State University)
Jonathan Kenneth Kahn, Richmond Heights B.A. (Miami University, Oxford Campus) M.S.	Pamela Ming-Show Lee, Hockessin, DE B.A. (Washington University)	Simona Rikh, Cincinnati B.S. (Miami University, Oxford Campus)
	Zachary Adam Logan, Lexington	
	Mathew Collin Lovett, Lima B.S.Agr.	

Commencement Convocation, June 8, 2008

Erica Lynn Row, Carey B.S. (Ohio Northern University)	Jessica Marie Slack, Louisville, KY B.S. (Catherine Spalding College)	Valerie Lyn White, Miamisburg B.S. Biology (Wright State University)
Shannon Kathleen Ryan, Port Clinton B.S. (Denison University)	Jaclyn Stephanie Smith, Cincinnati B.S. Al.Hth.Prof.	Emily Tyler Whitehouse, Canton B.S. Agr.
Nicole Helene Sabo, Woodbury, CT B.A. (City University of New York City College)	Sara Cristine Smith, Elida <i>Magna Cum Laude</i>	Erika Leigh Wierman, Sandusky
Jillian Melissa Salisbury, Minford B.S. Biology (Morehead State University)	Anne Catherine Soinski, Broadview Heights B.S. (University of Findlay)	Jennifer Lauren Willcox, Lakewood
Amanda Mae Samson, Pemberville B.S. Biology (Bowling Green State University)	David Michael Sonnekalb, Guilderland, NY B.S. (University of New Hampshire)	Alyssa Suzanne Wood, Martins Ferry B.S. (Salem - Teikyo University)
Adam C. Schanding, Hamilton	Sarah L. Stalnaker, Hartville B.S. Bus. Adm.	Jennifer Elizabeth Yonker, Ridgway, PA B.S. (Saint Francis College)
Emily Anne Schmidbauer, Tiffin B.S. (University of Findlay)	Kimberly Marie Stankiewicz, Uncasville, CT B.S., M.S. (University of Massachusetts at Amherst)	Kelly Ann Zilli, Dayton B.A. (Wittenberg University)
Leah Ann Scholz, Galveston, IN B.S. (Purdue University) <i>Magna Cum Laude</i>	Joshua Aaron Stern, Bristolville B.S. Agr.	
Margaret Anne Schuckman, Cincinnati B.S.	Laura Ashley Stokes- Greene, Bedford Hills, NY B.S. (New York University)	
Carissa Anne Scott, Findlay B.S. (University of Findlay)	Kristina A. VanAutreve, Dayton B.S. (Ohio University)	
Laurel Miller Selvaggio, Cincinnati B.S.	Meredith Erin Wainstein, Youngstown B.S. (Texas A & M University)	
Amanda M. Seymour, Cincinnati B.S.	Kelsey Vesper Walker, Columbus	
Jessica Ann Shelby, Centerville B.S. Biology (University of Dayton)	Tracy Lynn Walters, Xenia B.S. (Wright State University Lake Campus)	
Danielle Renee Shemanski, Columbus B.S., M.A. (University of California - Los Angeles)	Evan McDermott Ware, Westlake	
Matthew George Sherger, Columbus B.S. (Rutgers University New Brunswick)	Jonathan Richard Warner, Elkview, WV B.S. (West Virginia University)	
	Christopher David Warrington, Hudson B.S. (Miami University, Oxford Campus)	